

**FISCAL 2001  
ADOPTED BUDGET PLAN  
VOLUME 2  
CAPITAL CONSTRUCTION AND  
OTHER OPERATING FUNDS**

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

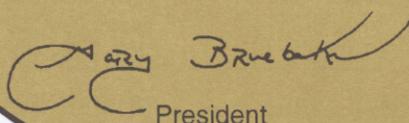
*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

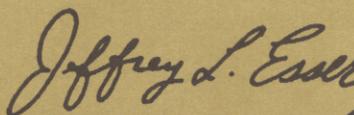
**Fairfax County Government,  
Virginia**

**For the Fiscal Year Beginning**

**July 1, 1999**



President



Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to Fairfax County, Virginia for its annual budget for the fiscal year beginning July 1, 1999.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

# HOW TO READ THE BUDGET

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Volume 2 contains information on non-General Fund budgets or “Other Funds.” A fund accounts for a specific activity that a government performs. For example, refuse collection is an activity and, therefore, a fund that is classified as a Special Revenue Fund.

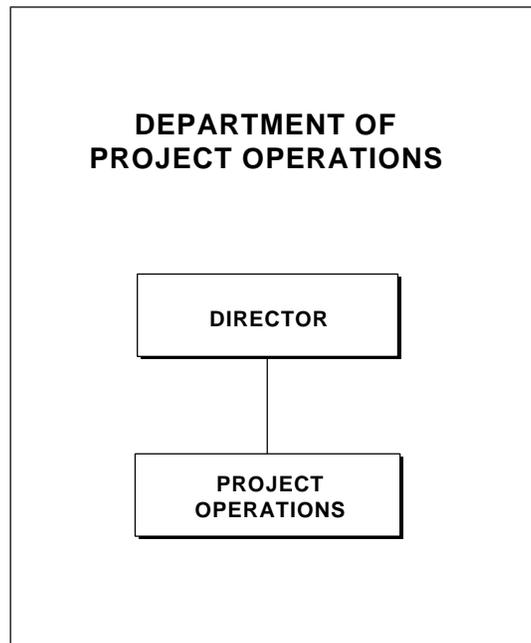
The main source of information in Volume 2 is called a narrative. Each fund will have its own narrative that contains program and budgetary information. The narrative will have several components including:

- Organization Chart
- Agency Position Summary and Position Detail
- Agency Mission and Summary Table
- Board of Supervisors’ Adjustments
- Agency Overview
- Funding Adjustments
- Objectives and Performance Indicators for each Cost Center
- Summary of Capital Projects
- Project Detail Tables
- Fund Statement

Not all narratives will contain each of these components. For example, funds that are classified as Capital Funds will not have organization charts because they do not have employees; that is, they only provide funding for the purchase and construction of capital items. However, Capital Funds do have a Summary of Capital Projects that lists the cost of each project in a fund. A brief example of each section within a hypothetical narrative follows.

## ***Organization Chart:***

The organization chart displays the organizational structure of each agency. The *Agency Position Summary* and *Position Detail* information, as they correspond to the organization chart, will immediately follow the pictorial organization chart. The position detail information is found on the page following the pictorial organization chart.



# HOW TO READ THE BUDGET

## Agency Position Summary

7 Regular Positions (1) / 6.5 Staff Years (1.0)

Total positions may include Regular, Grant, Exempt, and/or State positions.

Indicates whether positions have been authorized for full time or part time. A value less than the number of positions, e.g., 6.5, would indicate that one or more positions are authorized for less than full time.

### Position Detail Information

#### Director's Office

1	Director
1	Administrative Aide, PT
1	Secretary II
3	Positions
2.5	Staff Years

This indicator denotes the corresponding position status for positions other than Regular, e.g., PT – Part Time; E - Exempt; G – Grant; C – Contract; T – Transfer.

#### Project Management

1	Programmer IV
2	Engineers III (1)
1	Surveyor II
4	Positions (1)
4.0	Staff Years (1.0)

The parentheses reflect either the addition of a new position (1) or the abolishment of a position (-1). This modification is also reflected in the above Agency Position Summary table.

## HOW TO READ THE BUDGET

### Agency Mission and Summary Table:

This section of the narrative begins with the statement of the Agency's Mission for the service(s) it provides. The Summary Table summarizes the agency's positions and expenditures less recovered costs. If an agency has multiple cost centers, this section will also contain a Summary by Cost Center table that summarizes expenditures. A cost center is a group of individual line items or expenditure categories within a program unit developed to meet specific goals and objectives. For example, Fund 940, Fairfax County Redevelopment and Housing Authority General Operating, is divided into five different cost centers to account for its activities: Administration, Housing Development, Housing Management, Financial Management, and Community Development. In addition, each cost center will have its own goal, cost center summary, objectives, and performance indicators.

<b>AGENCY SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	28/ 28	28/ 28	28/ 28	28/ 28	28/ 28
Expenditures:					
Personnel Services	\$1,263,235	\$1,527,277	\$1,527,277	\$1,573,857	\$1,611,937
Operating Expenses	1,421,776	485,455	837,847	764,502	842,359
Capital Equipment	52,695	28,653	28,653	26,331	26,331
<b>Subtotal</b>	<b>\$2,737,706</b>	<b>\$2,041,385</b>	<b>\$2,393,777</b>	<b>\$2,364,690</b>	<b>\$2,480,627</b>
Less:					
Recovered Costs	(\$445,898)	\$0	\$0	\$0	\$0
<b>Total Expenditures</b>	<b>\$2,291,808</b>	<b>\$2,041,385</b>	<b>\$2,393,777</b>	<b>\$2,364,690</b>	<b>\$2,480,627</b>

<b>SUMMARY BY COST CENTER</b>					
Cost Center	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Administration	\$1,340,703	\$843,876	\$1,196,268	\$1,153,213	\$1,238,856
Housing Development	277,830	562,733	562,733	551,022	564,800
Housing Management	100,304	105,097	105,097	88,069	90,273
Financial Management	259,659	173,734	173,734	199,037	204,015
Community Development	313,312	355,945	355,945	373,349	382,683
<b>Total Expenditures</b>	<b>\$2,291,808</b>	<b>\$2,041,385</b>	<b>\$2,393,777</b>	<b>\$2,364,690</b>	<b>\$2,480,627</b>

It is important to note that expenditures are summarized in three categories. Personnel Services consist of expenditure categories including regular pay, shift differential, limited and part-time salaries, and overtime pay. Operating Expenses are the day-to-day expenses involved in the administration of the agency. These may include office supplies, printing, repair and maintenance for equipment, and utilities. Capital Equipment includes items that have a value that exceeds \$500 and an expected lifetime of more than one year, such as an automobile or a personal computer. In addition, some agencies will also have a fourth expenditure category entitled Recovered Costs. Recovered Costs are reimbursements from other County agencies for specific services that have been provided to the agency and are reflected as a negative figure in the agency's budget, thus offsetting expenditures.

# HOW TO READ THE BUDGET

## Board of Supervisors' Adjustments:

This section summarizes the changes made by the Board of Supervisors to the FY 2001 Advertised Budget Plan and all adjustments to the FY 2000 budget from January 1 through April 17, 2000. When combined with the information found in the "Funding Adjustments" section, the reader will be able to track the fund's budget, beginning with the FY 2000 Adopted Budget Plan through the adoption of the current-year FY 2001 Adopted Budget Plan.

**Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- ▶ The 2.5 percent cost-of-living/market rate adjustment approved by the Board of Supervisors, and previously held in reserve, has been spread to County agencies and funds. This action results in an increase of \$10,000 to Aging Grants and Programs.
- ▶ An increase of \$17,500 in Capital Equipment is included to purchase a new vehicle to transport senior citizens to recreation centers.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- ▶ An increase of \$7,525 in Operating Expenses is due primarily to expenses associated with the agency's computer upgrade project.

## Agency Overview:

The Agency Overview is a description of the activities, programs, and projects that each agency administers. The information contained in this section will vary across agencies. This section provides a summary of the agency's activities.



**Agency Overview**

In FY 2001, the Police Department will continue to serve and protect Fairfax County, and other citizens, through the delivery of services to an increasing Fairfax County population. These services include prevention of crime, investigations of criminal offenses, enforcement of traffic laws, and improvement of public safety via community education programs.



**Funding Adjustments**

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:*

- ▶ An increase of \$36,500 due to the implementation of the new Pay for Performance program in FY 2001. The new system links annual pay increases to employee performance.
- ▶ An increase of \$28,800 due to the implementation of the Market Pay Study. As a result of the Study, incumbents in job classes that are found to be one grade below the market will be moved to the appropriate grade and receive a 2.0 percent market adjustment. Incumbents in classes found to be two or more grades below the market will be moved to the appropriate grade and receive a 4.0 percent market adjustment. In addition, funding is held in reserve to provide all employees with a 2.5 percent cost-of-living adjustment.
- ▶ Funding of \$37,200 in Personnel Services for 1/1.0 SYE additional Recreation Specialist I position associated with the expansion of the Fairfax Community Center.

## Funding Adjustments:

This section summarizes the changes that have been made to the prior year's (FY 2000) Revised Budget Plan in order to support the FY 2001 budget. The Funding Adjustments section also lists the adjustments made to the FY 2000 budget during the Carryover Review and all other changes through December 31, 1999.

## Objectives and Performance Indicators:

Since the FY 1999 Advertised Budget Plan, an intensive effort has been made to redirect focus toward a balanced picture of performance and away from an almost exclusive focus on outputs. This effort continues as part of the FY 2001 Adopted Budget Plan. The first step was to ensure that agency mission and cost center goals are in alignment, as well as aligned with the objectives associated with each cost center. Second, a family of measures consisting of four types of indicators is linked to each objective to track progress toward meeting those objectives. **Goals** are broad statements of purpose, generally indicating what service or product is provided, for whom, and why. **Objectives** are outcome-based statements of specifically what will be accomplished during the budget year. Ideally, these objectives should support the goal statement, reflect planned benefit(s) to customers, be written to allow measurement of progress, and describe a quantifiable target. **Indicators** are the first-level data for reporting performance on those objectives.

# HOW TO READ THE BUDGET



## Objectives

- ▶ To provide assistance to clients enrolled in the residential treatment program so that 90 percent are either employed or in school upon completion of the program.



## Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Clients served	246	240	247 / 255	260	265
<b>Efficiency:</b>					
Cost per client served	NA	\$8,400	\$8,675 / \$8,500	\$8,756	\$8,800
<b>Service Quality:</b>					
Percent of clients satisfied	NA	92%	90% / 94%	95%	96%
<b>Outcome:</b>					
Percent of clients completing residential treatment who are employed or in school	NA	90%	90% / 88%	90%	90%

The concept of a *Family of Measures* encompasses the following types of indicators and serves as the structure for a Performance Measurement model that presents a comprehensive picture of program performance as opposed to a single-focus orientation.

- **Input:** Value of resources used to produce an output.
- **Output:** Quantity or number of units produced.
- **Efficiency:** Inputs used per unit of output.
- **Service Quality:** Degree to which customers are satisfied with a program, or the accuracy or timeliness with which the product/service is provided.
- **Outcome:** Qualitative consequences associated with a program.

The idea behind a *Family of Measures* is to provide an overall view of a program so that factors such as cost can be balanced with customer satisfaction and the outcome ultimately achieved. This concept has represented one of the most difficult challenges and reflects the most significant change in the budget document in recent years. Since this is the third year of the effort, in most cases there are at least two years of prior year actual data. However, it should be noted that performance measurement is an iterative process, and as managers continue to learn and improve their programs, ongoing refinement of measures can be expected.

# HOW TO READ THE BUDGET

## Summary of Capital Projects:

A Summary of Capital Projects is included in all Capital Project Funds, selected Enterprise Funds, Housing Funds and Special Revenue Funds that support capital expenditures. The Summary of Capital Projects provides detailed financial information about each capital project within each fund, including: total project estimates, prior year expenditures, revised budget plans, proposed funding levels, and the source of funding which will support each funded capital project (i.e., General Funds, General Obligation Bonds, Developer Contributions, Grants, etc.). The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects, or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

COUNTY OF FAIRFAX, VA.									
FY 2001 SUMMARY OF CAPITAL PROJECTS									
FUND TYPE:G30 CAPITAL PROJECTS		TOTAL	FY 1999	FY 2000	FY 2001	FINANCING	FINANCING	FINANCING	
FUND	:316 PRO RATA SHARE DRAINAGE CONSTR (490)	PROJECT ESTIMATE	ACTUAL EXPENDITURES	REVISED BUDGET	ADOPTED BUDGET PLAN	GENERAL FUND	BOND	OTHER	
DF0913	RESTON 913 POND RETROFIT	336,500	25,258.74	311,241.26					
DF1014	LITTLE RUN FARM REGIONAL	1,075,000	31,813.45	654,110.77					
DF1015	BROWN'S CHAPEL REG - FOND	256,522	256,453.35	.00					
DF1037	YONDER HILLS REGIONAL FON	200,000	.00	200,000.00					
DF1040	REGIONAL POND D-40	480,000	.00	.00	25,000			25,000	
DF1077	FAIRFAX CENTER REGIONAL P	325,000	.00	.00	325,000				325,000
DF1107	CARRINGTON REGIONAL POND	740,000	386.00	739,614.00					
FM0202	GLEN FOREST	381,600	12,773.63	52,264.94					
HC0002	REGIONAL POND H-02	676,100	34,711.15	291,388.85					
HC0013	REGIONAL POND H-13	33,478	.00	.00					
HC0671	VIKING DRIVE	40,000	.00	40,000.00					
HCI018	REGIONAL POND H-18	141,627	.00	31,925.97					
HCI471	WEST OX DETENTION POND	101,696	.00	88,240.00					
LH0232	HUNTLEY SUBDIVISION	165,500	1,567.34	34,078.73					
LH0243	PAUL SPRING PARKWAY	270,500	.00	197,053.93					
LR0017	REGIONAL POND R-17	1,035,500	20,167.44	249,378.32	500,000				500,000
MB0201	ANITA DRIVE	177,200	73.27	46,292.22					
PC0102	DAM SITE #2 (LAKE BARTON)	50,000	.00	50,000.00					
PC0104	DAM SITE #4 LEE CAPITAL P	475,000	29,763.42	185,500.14	250,000				250,000
PC0202	MIDWAY PLACE	87,599	.00	.00					
PC0351	GILBERSTON ROAD	136,490	.00	.00					
PH0291	BRECON RIDGE SUB	73,254	9,720.62	.00					
PM0234	DRAINVILLE DISTRICT	290,000	24,893.04	230,674.85					
PM0451	GREAT FALLS STREET	215,000	12,128.03	108,394.69					
PM0651	OLD CHESTERBROOK ROAD	300,000	241,527.37	52,190.04					
PM0652	TUCKER AVE	30,971	.00	.00					
PM0653	KIRKLEY AVENUE	280,000	24,483.05	17,931.23					
PM0654	FOXHALL ROAD	30,906	.00	.00					
PN0211	BEACH MILL ROAD	205,000	.00	.00	75,000				75,000
SA0251	SANDY RUN	160,000	.00	.00	58,000				58,000
SC0213	BRIDLE PATH LANE	393,500	22,008.42	279,269.31					
SC0234	THE COLONIES AT SCOTTS RU	71,789	.00	.00					
SC0611	SWINKS MILL ROAD	100,000	.00	100,000.00					
SU0005	REGIONAL POND S-05	561,000	7,910.49	552,766.62					
SU0007	REGIONAL POND S-07	892,000	31,527.81	706,418.37					
WR0241	WOLF RUN	51,000	.00	.00	30,000				30,000
ZZ0000	REIMBURSEMENT AGREEMENTS		.00	77,534.90					
FUND 316	TOTAL	28,405,050	1,271,586.36	12,678,466.01	1,328,000				1,328,000

## HOW TO READ THE BUDGET

### *Project Detail Tables:*

Project Detail Tables are included for each capital project funded in FY 2001. This table includes financial information and a narrative description of the project, including project location, description, source of funding, and completion schedule.

<b>BE0205</b>	<b>Fairview Drive</b>	
Tributary to Belle Haven Creek, North of Fairview Drive		Mt. Vernon
This project consists of stabilization of approximately 1,200 linear feet of severely eroded stream channel in the Belle Haven watershed. FY 2001 funding in the amount of \$65,000 is included for a feasibility study, design, and construction.		

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$5,000	\$0	\$0	\$0	\$5,000	\$0
Design and Engineering	35,000	0	0	0	35,000	0
Construction	108,000	0	0	0	23,000	85,000
Other	2,000	0	0	0	2,000	0
<b>Total</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$65,000</b>	<b>\$85,000</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$150,000	\$150,000

Completion Schedule				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
First Quarter FY 2002	Second Quarter FY 2001	Fourth Quarter FY 2001	Third Quarter FY 2002	Fourth Quarter FY 2002

# HOW TO READ THE BUDGET

## *Fund Statement:*

A Fund Statement provides a breakdown of all collected revenues and total expenditures and disbursements for a given fiscal year. It also provides the total funds available at the beginning of a fiscal year and an Ending Balance. An example follows:

		FUND STATEMENT					
Fund Type	Fund Type 040, Enterprise Funds				Fund 401, Sewer Operation and Maintenance	Fund	
	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan		
	<b>Beginning Balance</b>	\$9,012,774	\$115,630	\$10,757,663	\$141,430	\$141,430	← Funds available at the beginning of the fiscal year
Revenue Categories	Revenue:						
	Miscellaneous Revenue	\$72,899	\$80,000	\$80,000	\$70,000	\$70,000	
	Sale Surplus Property	28,939	60,000	30,000	30,000	30,000	
	Sludge Incinerator Charges	61,660	170,000	60,000	60,000	60,000	
	<b>Total Revenue</b>	<b>\$163,498</b>	<b>\$310,000</b>	<b>\$170,000</b>	<b>\$160,000</b>	<b>\$160,000</b>	
	Transfers In:						
	Sewer Revenue (400)	\$52,882,056	\$58,261,743	\$51,544,537	\$60,644,595	\$60,644,595	
	<b>Total Transfers In</b>	<b>\$52,882,056</b>	<b>\$58,261,743</b>	<b>\$51,544,537</b>	<b>\$60,644,595</b>	<b>\$60,644,595</b>	← Revenue available for expenditure during the fiscal year
	<b>Total Available</b>	<b>\$62,058,328</b>	<b>\$58,687,373</b>	<b>\$62,472,200</b>	<b>\$60,946,025</b>	<b>\$60,946,025</b>	← Revenue available for expenditure during the fiscal year
Expenditure Categories	Expenditures:						
	Personnel Services	\$16,691,004	\$18,302,421	\$17,482,904	\$18,463,828	\$18,914,749	
	Operating Expenses	34,787,511	40,218,001	44,042,184	41,828,362	41,828,362	
	Recovered Costs	(714,271)	(629,172)	(629,172)	(662,772)	(668,624)	
	Capital Equipment	536,421	654,693	1,434,854	815,308	815,308	
	<b>Subtotal Expenditures</b>	<b>\$51,300,665</b>	<b>\$58,545,943</b>	<b>\$62,330,770</b>	<b>\$60,444,726</b>	<b>\$60,889,795</b>	← Funds set aside for Cost-of-Living/Market Rate Adjustment
Total Funds Available minus Total Disbursements	COLA/MRA Reserve	\$0	\$0	\$0	\$445,069	\$0	
	<b>Total Disbursements</b>	<b>\$51,300,665</b>	<b>\$58,545,943</b>	<b>\$62,330,770</b>	<b>\$60,889,795</b>	<b>\$60,889,795</b>	
	<b>Ending Balance</b>	<b>\$10,757,663</b>	<b>\$141,430</b>	<b>\$141,430</b>	<b>\$56,230</b>	<b>\$56,230</b>	
	P.C. Replacement Reserve	115,630	141,430	141,430	56,230	56,230	
	<b>Unreserved Balance</b>	<b>\$10,642,033</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	

# **BUDGET CALENDAR**

## ***For Preparation of the FY 2001 Adopted Budget Plan***

### **May through June 1999**

Orientation meeting with Agency Directors and other personnel involved in budget preparation.

### **July 1, 1999**

Distribution of the FY 2001 budget forms and instruction manual.

### **August through September 1999**

Agencies forward completed budget submissions to the Department of Management and Budget for review.

### **September through December 1999 / January 2000**

Meetings with the County Executive, Senior Management Team and budget staff for final discussions on the budget.

### **February 10, 2000**

School Board adopts its FY 2001 Advertised Budget.

### **February 28, 2000**

County Executive's presentation of the FY 2001 Advertised Budget Plan.

### **March 1, 2000**

Complete distribution of the FY 2001 Advertised Budget Plan.

### **March 2000**

Board authorization of FY 2001 budget and tax advertisement.

### **April 3, 4, and 5, 2000**

Public hearings on proposed FY 2001 budget, FY 2000 Third Quarter Review, and FY 2001 – 2005 Capital Improvement Program (With Future Years to 2008) (CIP).

### **April 17, 2000**

Board action on the FY 2000 Third Quarter Review. Board mark-up of the FY 2001 proposed budget.

### **April 24, 2000**

Adoption of the FY 2001 Budget Plan, Tax Levy, and Appropriation Ordinance by the Board of Supervisors.

### **June 30, 2000**

Distribution of the FY 2001 Adopted Budget Plan.

### **July 1, 2000**

Fiscal Year 2001 begins.

***In accordance with the Americans with Disabilities Act (ADA), special accommodations will be made upon request. Virginia Relay is available at 1-800-828-1120.***

**FY 2001 ADOPTED REVENUE AND RECEIPTS BY FUND  
SUMMARY OF APPROPRIATED FUNDS**

<b>Fund Type/ Fund</b>	<b>FY 1999 Actual<sup>1</sup></b>	<b>FY 2000 Adopted Budget Plan<sup>2</sup></b>	<b>FY 2000 Revised Budget Plan<sup>3</sup></b>	<b>FY 2001 Advertised Budget Plan<sup>4</sup></b>	<b>FY 2001 Adopted Budget Plan<sup>5</sup></b>	<b>Increase (Decrease) Over Revised</b>	<b>% Increase (Decrease)</b>
<b>GOVERNMENTAL FUNDS</b>							
<b>G00 General Fund</b>							
001 General Fund	\$1,856,115,130	\$1,946,667,187	\$1,982,705,939	\$2,111,949,618	\$2,135,365,386	\$152,659,447	7.70%
002 Revenue Stabilization Fund	0	0	0	369,965	369,965	369,965	-
<b>Total General Fund Group</b>	<b>\$1,856,115,130</b>	<b>\$1,946,667,187</b>	<b>\$1,982,705,939</b>	<b>\$2,112,319,583</b>	<b>\$2,135,735,351</b>	<b>153,029,412</b>	<b>7.72%</b>
<b>G10 Special Revenue Funds</b>							
090 Public School Operating	\$317,886,988	\$317,797,092	\$343,491,683	\$359,923,934	\$359,923,934	\$16,432,251	4.78%
100 County Transit Systems	669,977	4,864,380	7,225,029	3,382,917	3,382,917	(3,842,112)	-53.18%
102 Federal/State Grant Fund	25,643,121	32,390,817	56,054,004	39,588,422	39,588,422	(16,465,582)	-29.37%
103 Aging Grants and Programs	1,843,270	1,759,945	2,182,061	2,192,697	2,192,697	10,636	0.49%
104 Information Technology	8,863,103	6,449,248	6,999,248	6,946,578	1,640,000	(5,359,248)	-76.57%
105 Cable Communications	10,160,356	10,400,996	10,400,996	11,165,303	11,165,303	764,307	7.35%
106 Community Services Board	27,193,247	27,132,317	31,801,883	29,794,615	30,758,539	(1,043,344)	-3.28%
108 Leaf Collection	763,190	721,513	721,513	723,128	723,128	1,615	0.22%
109 Refuse Collection & Recycling Ops	12,669,434	11,294,910	11,381,864	11,558,130	11,558,130	176,266	1.55%
110 Refuse Disposal	28,908,210	32,535,435	32,535,435	26,136,628	26,136,628	(6,398,807)	-19.67%
111 Reston Community Center	3,722,473	3,661,370	4,195,052	4,251,441	4,251,441	56,389	1.34%
112 Energy Resource Recovery Facility	39,646,042	29,448,673	29,448,673	29,006,807	29,006,807	(441,866)	-1.50%
113 McLean Community Center	2,679,353	2,306,372	2,376,710	2,470,687	2,470,687	93,977	3.95%
114 I-95 Refuse Disposal	10,017,591	8,390,686	8,390,686	7,334,754	7,334,754	(1,055,932)	-12.58%
115 Burgundy Village Community Center	28,989	27,527	27,527	28,575	28,575	1,048	3.81%
116 Gypsy Moth Suppression Program	61,495	0	0	910,458	904,996	904,996	-
120 E-911 Fund	0	0	0	0	16,316,901	16,316,901	-
141 Elderly Housing Programs	1,654,886	1,638,260	1,638,260	1,682,210	1,682,210	43,950	2.68%
142 Community Development Block Grant	8,090,312	6,118,000	11,734,227	6,100,000	6,133,000	(5,601,227)	-47.73%
143 Homeowner and Business Loan Prgms	572,439	805,424	2,140,927	772,512	772,512	(1,368,415)	-63.92%
144 Housing Trust Fund	1,002,872	1,000,000	1,000,000	1,000,000	1,000,000	0	0.00%
145 HOME Investment Partnership Grant	2,902,259	1,868,000	4,274,928	1,868,000	1,870,000	(2,404,928)	-56.26%
191 School Food & Nutrition Services	41,988,440	41,555,573	43,516,396	43,681,308	43,681,308	164,912	0.38%
192 School Grants & Self Supporting	13,692,938	19,369,241	29,768,178	20,124,055	20,124,055	(9,644,123)	-32.40%
193 School Adult & Community Education	7,165,794	7,008,675	8,481,499	8,296,510	8,296,510	(184,989)	-2.18%
<b>Total Special Revenue Funds</b>	<b>\$567,826,779</b>	<b>\$568,544,454</b>	<b>\$649,786,779</b>	<b>\$618,939,669</b>	<b>\$630,943,454</b>	<b>(\$18,843,325)</b>	<b>-2.90%</b>
<b>G20 Debt Service Funds</b>							
200 County Debt Service	\$76,809,879	\$22,000	\$22,000	\$27,000	\$27,000	\$5,000	22.73%
201 School Debt Service	63,813,198	0	0	0	0	0	-
<b>Total Debt Service Funds</b>	<b>\$140,623,077</b>	<b>\$22,000</b>	<b>\$22,000</b>	<b>\$27,000</b>	<b>\$27,000</b>	<b>\$5,000</b>	<b>22.73%</b>

**FY 2001 ADOPTED REVENUE AND RECEIPTS BY FUND  
SUMMARY OF APPROPRIATED FUNDS**

<b>Fund Type/ Fund</b>	<b>FY 1999 Actual<sup>1</sup></b>	<b>FY 2000 Adopted Budget Plan<sup>2</sup></b>	<b>FY 2000 Revised Budget Plan<sup>3</sup></b>	<b>FY 2001 Advertised Budget Plan<sup>4</sup></b>	<b>FY 2001 Adopted Budget Plan<sup>5</sup></b>	<b>Increase (Decrease) Over Revised</b>	<b>% Increase (Decrease)</b>
<b>G30 Capital Project Funds</b>							
301 Contributed Roadway Improvement	\$5,116,069	\$2,896,523	\$2,896,523	\$5,539,878	\$5,539,878	\$2,643,355	91.26%
302 Library Construction	0	0	6,784,042	2,660,000	2,660,000	(4,124,042)	-60.79%
303 County Construction	478,581	3,500,000	3,549,790	4,500,000	4,500,000	950,210	26.77%
304 Primary & Secondary Rd Bond Construction	6,675,926	6,850,000	36,724,894	2,000,000	2,000,000	(34,724,894)	-94.55%
306 No VA Regional Park Authority	1,500,000	1,500,000	1,500,000	2,250,000	2,250,000	750,000	50.00%
307 Sidewalk Construction	17,500	1,495,776	3,250,876	1,300,000	1,300,000	(1,950,876)	-60.01%
308 Public Works Construction	230,894	2,157,000	2,764,320	2,862,776	2,862,776	98,456	3.56%
309 Metro Operations & Construction	17,855,447	5,121,950	0	13,971,188	13,971,188	13,971,188	-
310 Storm Drainage Bond Construction	0	580,000	1,291,690	2,303,569	2,303,569	1,011,879	78.34%
311 County Bond Construction	13,188,975	5,082,760	25,991,614	0	0	(25,991,614)	-100.00%
312 Public Safety Construction	2,833,607	17,455,160	32,065,686	40,676,000	40,676,000	8,610,314	26.85%
313 Trail Construction	23,029	0	511,680	0	0	(511,680)	-100.00%
314 Neighborhood Improvement Program	2,500,415	4,095,600	8,450,307	40,000	40,000	(8,410,307)	-99.53%
315 Commercial Revitalization Program	1,553,190	300,000	7,573,056	8,001,956	8,001,956	428,900	5.66%
316 Pro Rata Share Drainage Construction	1,271,286	2,316,900	12,674,121	1,328,000	1,328,000	(11,346,121)	-89.52%
340 Housing Assistance Program	0	0	9,300,000	0	0	(9,300,000)	-100.00%
341 Housing G O Bond Construction	500,634	0	324,670	0	0	(324,670)	-100.00%
370 Park Authority Bond Construction	10,645,387	11,500,000	14,245,861	10,400,000	10,400,000	(3,845,861)	-27.00%
390 School Construction	103,351,143	102,419,689	322,248,620	132,436,000	132,436,000	(189,812,620)	-58.90%
<b>Total Capital Project Funds</b>	<b>\$167,742,083</b>	<b>\$167,271,358</b>	<b>\$492,147,750</b>	<b>\$230,269,367</b>	<b>\$230,269,367</b>	<b>(\$261,878,383)</b>	<b>-53.21%</b>
<b>TOTAL GOVERNMENTAL FUNDS</b>	<b>\$2,732,307,069</b>	<b>\$2,682,504,999</b>	<b>\$3,124,662,468</b>	<b>\$2,961,555,619</b>	<b>\$2,996,975,172</b>	<b>(\$127,687,296)</b>	<b>-4.09%</b>
<b>PROPRIETARY FUNDS</b>							
<b>G40 Enterprise Funds</b>							
400 Sewer Revenue	\$118,432,815	\$110,694,000	\$110,694,000	\$117,669,000	\$117,669,000	\$6,975,000	6.30%
401 Sewer Operation & Maintenance	163,498	310,000	170,000	160,000	160,000	(10,000)	-5.88%
402 Sewer Construction Improvements	43,463	0	0	0	0	0	-
408 Sewer Bond Construction	4,450,095	2,000,000	2,000,000	300,000	300,000	(1,700,000)	-85.00%
<b>Total Enterprise Funds</b>	<b>\$123,089,871</b>	<b>\$113,004,000</b>	<b>\$112,864,000</b>	<b>\$118,129,000</b>	<b>\$118,129,000</b>	<b>\$5,265,000</b>	<b>4.66%</b>

**FY 2001 ADOPTED REVENUE AND RECEIPTS BY FUND  
SUMMARY OF APPROPRIATED FUNDS**

<b>Fund Type/ Fund</b>	<b>FY 1999 Actual<sup>1</sup></b>	<b>FY 2000 Adopted Budget Plan<sup>2</sup></b>	<b>FY 2000 Revised Budget Plan<sup>3</sup></b>	<b>FY 2001 Advertised Budget Plan<sup>4</sup></b>	<b>FY 2001 Adopted Budget Plan<sup>5</sup></b>	<b>Increase (Decrease) Over Revised</b>	<b>% Increase (Decrease)</b>
<b>G50 Internal Service Funds</b>							
501 County Insurance Fund	\$9,578,357	\$9,371,614	\$9,371,614	\$9,709,397	\$9,709,397	\$337,783	3.60%
502 County Central Stores	3,334,809	2,942,253	3,156,502	1,251,534	1,251,534	(1,904,968)	-60.35%
503 Department of Vehicle Services	33,555,599	35,955,429	37,472,985	36,393,056	36,843,056	(629,929)	-1.68%
504 Document Services Division	5,675,462	5,758,130	5,758,130	4,428,158	4,428,158	(1,329,972)	-23.10%
505 Technology Infrastructure Services	12,529,370	15,343,340	15,003,584	17,215,526	17,215,526	2,211,942	14.74%
506 Health Benefits Trust	24,734,659	27,711,706	26,867,173	33,301,257	33,301,257	6,434,084	23.95%
590 Public School Insurance Fund	9,112,958	9,257,725	8,457,725	8,142,548	8,142,548	(315,177)	-3.73%
591 School Health Benefits Trust	29,217,869	39,413,369	50,167,405	42,597,792	42,597,792	(7,569,613)	-15.09%
592 School Central Procurement	8,693,188	15,957,400	16,814,661	15,957,400	15,957,400	(857,261)	-5.10%
<b>Total Internal Service Funds</b>	<b>\$136,432,271</b>	<b>\$161,710,966</b>	<b>\$173,069,779</b>	<b>\$168,996,668</b>	<b>\$169,446,668</b>	<b>(\$3,623,111)</b>	<b>-2.09%</b>
<b>TOTAL PROPRIETARY FUNDS</b>	<b>\$259,522,142</b>	<b>\$274,714,966</b>	<b>\$285,933,779</b>	<b>\$287,125,668</b>	<b>\$287,575,668</b>	<b>\$1,641,889</b>	<b>0.57%</b>
<b>FIDUCIARY FUNDS</b>							
<b>G60 Trust Funds</b>							
600 Uniformed Employee Retirement	\$79,611,593	\$64,843,235	\$64,683,019	\$70,891,743	\$71,866,987	\$7,183,968	11.11%
601 Supplemental Retirement	193,275,521	170,176,830	169,955,890	183,676,281	183,630,579	13,674,689	8.05%
602 Police Officers Retirement	65,573,008	58,702,754	58,481,855	63,191,468	66,193,672	7,711,817	13.19%
691 Educational Employees	156,631,538	165,019,615	163,911,484	168,866,862	168,866,862	4,955,378	3.02%
<b>Total Trust Funds</b>	<b>\$495,091,660</b>	<b>\$458,742,434</b>	<b>\$457,032,248</b>	<b>\$486,626,354</b>	<b>\$490,558,100</b>	<b>\$33,525,852</b>	<b>7.34%</b>
<b>G70 Agency Funds</b>							
700 Route 28 Taxing District	\$3,240,266	\$3,083,286	\$4,309,554	\$4,795,818	\$4,795,818	\$486,264	11.28%
<b>TOTAL FIDUCIARY FUNDS</b>	<b>\$498,331,926</b>	<b>\$461,825,720</b>	<b>\$461,341,802</b>	<b>\$491,422,172</b>	<b>\$495,353,918</b>	<b>\$34,012,116</b>	<b>7.37%</b>
<b>TOTAL APPROPRIATED FUNDS</b>	<b>\$3,490,161,137</b>	<b>\$3,419,045,685</b>	<b>\$3,871,938,049</b>	<b>\$3,740,103,459</b>	<b>\$3,779,904,758</b>	<b>(\$92,033,291)</b>	<b>-2.38%</b>
<b>Appropriated From (Added to) Surplus</b>	<b>(\$398,190,221)</b>	<b>(\$158,908,571)</b>	<b>\$197,908,130</b>	<b>(\$198,604,837)</b>	<b>(\$208,267,852)</b>	<b>(\$406,175,982)</b>	<b>-205.23%</b>
<b>TOTAL AVAILABLE</b>	<b>\$3,091,970,916</b>	<b>\$3,260,137,114</b>	<b>\$4,069,846,179</b>	<b>\$3,541,498,622</b>	<b>\$3,571,636,906</b>	<b>(\$498,209,273)</b>	<b>-12.24%</b>
<b>Less: Internal Service Funds</b>	<b>(\$137,881,636)</b>	<b>(\$165,499,661)</b>	<b>(\$197,326,596)</b>	<b>(\$182,809,969)</b>	<b>(\$183,259,969)</b>	<b>\$14,066,627</b>	<b>-7.13%</b>
<b>NET AVAILABLE</b>	<b>\$2,954,089,280</b>	<b>\$3,094,637,453</b>	<b>\$3,872,519,583</b>	<b>\$3,358,688,653</b>	<b>\$3,388,376,937</b>	<b>(\$484,142,646)</b>	<b>-12.50%</b>

**FY 2001 ADOPTED REVENUE AND RECEIPTS BY FUND  
SUMMARY OF APPROPRIATED FUNDS**

Fund Type/ Fund	FY 1999 Actual <sup>1</sup>	FY 2000 Adopted Budget Plan <sup>2</sup>	FY 2000 Revised Budget Plan <sup>3</sup>	FY 2001 Advertised Budget Plan <sup>4</sup>	FY 2001 Adopted Budget Plan <sup>5</sup>	Increase (Decrease) Over Revised	% Increase (Decrease)
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**EXPLANATORY NOTE:**

*The "Total available" indicates the revenue in each fiscal year that is to be used to support expenditures. This amount is the total revenue adjusted by the amount of funding that is either appropriated from fund balance or added to fund balance. In some instances, adjustments to fund balance that are not currently reflected in the "Changes in Fund Balance" table also affect the "Total Available." Explanations for these adjustments are provided below. The "Total Available," plus (minus) the effect of these changes matches the expenditure totals by fiscal year on the "Expenditure by Fund/Summary of Appropriated Funds."*

<sup>1</sup> **Not reflected are the following adjustments to balance which were carried forward from FY 1998 to FY 1999:**

- Fund 191, School Food and Nutrition Services, inventory of (\$148,719)
- Fund 403, Sewer Bond Parity Debt Service, non-appropriated amortization expense of (\$79,097)
- Fund 590, Public School Insurance, net change in accrued liability of \$428,115
- Fund 592, School Central Procurement, change in inventory of \$1,400,153

<sup>2</sup> **Not reflected are the following adjustments to balance which were carried forward from FY 1999 to FY 2000**

- Fund 001, General Fund, assumption of available balance from the Belle Haven Marina contribution of \$200,000
- Fund 193, School Adult & Community Education, assumption of available balance at the FY 1999 Third Quarter Review of \$327,578
- Fund 403, Sewer Bond Debt Service, non-appropriated amortization expense of (\$79,097)
- Fund 590, Public School Insurance, net change in accrued liability of \$892,783
- Fund 591, School Health Benefits Trust, premium stabilization of \$5,987,310

<sup>3</sup> **Not reflected are the following adjustments to balance which were carried forward from FY 1999 to FY 2000**

- Fund 403, Sewer Bond Debt Service, non-appropriated amortization expense of (\$79,097)
- Fund 590, Public School Insurance, net change in accrued liability of \$701,033

<sup>4</sup> **Not reflected are the following adjustments to balance which were carried forward from FY 2000 to FY 2001**

- Fund 001, General Fund, assumption of appropriation of fund balance at the FY 2000 Third Quarter Review of (\$24,847,480)
- Fund 090, Public School Operating, assumption of available balance at the FY 2000 Third Quarter Review of \$3,000,000
- Fund 200, County Debt Service, reflects anticipated adjustment at the FY 2000 Third Quarter Review of (\$700,000) for the 1999A General Obligation Bond sale.
- Fund 403, Sewer Bond Parity Debt Service, non-appropriated amortization expense of (\$79,097)
- Fund 590, Public School Insurance, net change in accrued liability of \$931,126
- Fund 591, School Health Benefits Trust, premium stabilization of \$9,118,177

<sup>5</sup> **Not reflected are the following adjustments to balance which were carried forward from FY 2000 to FY 2001**

- Fund 403, Sewer Bond Parity Debt Service, non-appropriated amortization expense of (\$79,097)
- Fund 590, Public School Insurance, net change in accrued liability of \$931,126
- Fund 591, School Health Benefits Trust, premium stabilization of \$10,118,177

**FY 2001 ADOPTED EXPENDITURES BY FUND  
SUMMARY OF APPROPRIATED FUNDS**

<b>Fund Type/ Fund</b>	<b>FY 1999 Estimate</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>	<b>Increase (Decrease) Over Revised</b>	<b>% Increase (Decrease)</b>
<b>GOVERNMENTAL FUNDS</b>								
<b>G00 General Fund</b>								
<b>001 General Fund</b>	<b>\$724,491,625</b>	<b>\$693,847,096</b>	<b>\$754,977,084</b>	<b>\$784,780,122</b>	<b>\$807,590,128</b>	<b>\$819,452,610</b>	<b>\$34,672,488</b>	<b>4.42%</b>
<b>G10 Special Revenue Funds</b>								
090 Public School Operating	\$1,179,645,620	\$1,130,755,120	\$1,222,496,399	\$1,300,912,190	\$1,308,220,241	\$1,333,220,241	\$32,308,051	2.48%
100 County Transit Systems	34,290,480	22,765,779	23,641,300	38,077,127	20,804,346	21,054,346	(17,022,781)	-44.71%
102 Federal/State Grant Fund	43,016,192	25,155,734	32,390,817	56,955,648	39,588,422	39,588,422	(17,367,226)	-30.49%
103 Aging Grants and Programs	3,330,239	2,632,491	2,787,670	3,558,208	4,024,803	3,546,442	(11,766)	-0.33%
104 Information Technology	43,303,396	20,939,759	21,786,683	44,914,964	25,339,844	20,033,266	(24,881,698)	-55.40%
105 Cable Communications	6,521,038	5,846,846	10,931,197	11,469,565	12,485,646	12,485,646	1,016,081	8.86%
106 Community Services Board	81,153,353	79,553,958	84,864,592	91,147,118	94,920,091	96,526,542	5,379,424	5.90%
108 Leaf Collection	1,105,051	915,728	1,202,551	1,202,551	1,051,556	1,051,556	(150,995)	-12.56%
109 Refuse Collection & Recycling Ops	13,910,425	11,056,757	11,904,023	12,868,839	12,604,277	12,604,277	(264,562)	-2.06%
110 Refuse Disposal	36,562,731	32,360,449	34,751,487	37,860,301	31,686,451	31,686,451	(6,173,850)	-16.31%
111 Reston Community Center	4,429,702	3,781,976	3,510,824	4,143,798	4,332,496	4,332,496	188,698	4.55%
112 Energy Resource Recovery Facility	29,496,837	26,761,940	29,622,615	29,938,012	29,973,715	29,973,715	35,703	0.12%
113 McLean Community Center	2,530,364	1,878,990	2,083,144	2,806,226	2,258,103	2,258,103	(548,123)	-19.53%
114 I-95 Refuse Disposal	28,919,949	3,872,032	4,720,032	28,671,820	4,477,602	4,477,602	(24,194,218)	-84.38%
115 Burgundy Village Community Center	37,626	33,945	21,270	44,908	52,554	22,554	(22,354)	-49.78%
116 Gypsy Moth Suppression Program	483,888	396,941	465,719	456,616	863,319	863,319	406,703	89.07%
118 Community-Based Agency Funding Pool	4,934,312	4,846,548	5,146,285	5,234,049	5,269,796	5,820,176	586,127	11.20%
119 Contributory Fund	0	0	0	0	5,492,620	6,021,696	6,021,696	-
120 E-911 Fund	0	0	0	0	0	18,229,346	18,229,346	-
141 Elderly Housing Programs	3,357,555	3,021,327	2,970,385	3,270,852	3,075,284	3,075,284	(195,568)	-5.98%
142 Community Development Block Grant	13,149,325	6,773,616	6,118,000	12,876,527	6,100,000	6,133,000	(6,743,527)	-52.37%
143 Homeowner and Business Loan Prgms	3,883,585	507,974	805,424	3,858,138	772,512	772,512	(3,085,626)	-79.98%
144 Housing Trust Fund	7,485,044	1,275,982	1,221,258	7,431,192	1,000,000	2,900,000	(4,531,192)	-60.98%
145 HOME Investment Partnership Grant	5,509,471	2,908,148	1,868,000	4,469,323	1,868,000	1,870,000	(2,599,323)	-58.16%
191 School Food & Nutrition Services	46,672,977	39,211,604	41,703,321	48,198,738	44,450,003	44,450,003	(3,748,735)	-7.78%
192 School Grants & Self Supporting	22,576,704	16,969,149	24,488,310	43,008,746	30,709,882	30,709,882	(12,298,864)	-28.60%
193 School Adult & Community Education	8,214,560	6,829,312	8,112,337	10,927,311	9,376,669	9,376,669	(1,550,642)	-14.19%
<b>Total Special Revenue Funds</b>	<b>\$1,624,520,424</b>	<b>\$1,451,052,105</b>	<b>\$1,579,613,643</b>	<b>\$1,804,302,767</b>	<b>\$1,700,798,232</b>	<b>\$1,743,083,546</b>	<b>(\$61,219,221)</b>	<b>-3.39%</b>
<b>G20 Debt Service Funds</b>								
200 County Debt Service	\$95,416,161	\$169,865,361	\$96,287,932	\$95,787,932	\$98,218,948	\$96,458,166	\$670,234	0.70%
201 School Debt Service	83,174,945	146,820,182	88,259,914	90,209,914	99,128,648	99,128,648	8,918,734	9.89%
<b>Total Debt Service Funds</b>	<b>\$178,591,106</b>	<b>\$316,685,543</b>	<b>\$184,547,846</b>	<b>\$185,997,846</b>	<b>\$197,347,596</b>	<b>\$195,586,814</b>	<b>\$9,588,968</b>	<b>5.16%</b>

**FY 2001 ADOPTED EXPENDITURES BY FUND  
SUMMARY OF APPROPRIATED FUNDS**

<b>Fund Type/ Fund</b>	<b>FY 1999 Estimate</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>	<b>Increase (Decrease) Over Revised</b>	<b>% Increase (Decrease)</b>
<b>G30 Capital Project Funds</b>								
300 Countywide Roadway Improvement	\$449,838	\$370,504	\$0	\$2,379,334	\$0	\$0	(\$2,379,334)	-100.00%
301 Contributed Roadway Improvement	17,098,476	1,164,843	2,896,523	21,828,895	5,539,878	5,539,878	(16,289,017)	-74.62%
302 Library Construction	7,446,379	234,419	0	7,211,960	2,900,000	2,900,000	(4,311,960)	-59.79%
303 County Construction	15,841,425	7,392,645	13,743,438	23,196,312	19,146,319	19,146,319	(4,049,993)	-17.46%
304 Primary & Secondary Rd Bond Construction	40,276,542	5,852,638	6,850,000	42,591,304	2,000,000	2,000,000	(40,591,304)	-95.30%
306 No VA Regional Park Authority	1,500,000	1,500,000	1,500,000	1,500,000	2,250,000	2,250,000	750,000	50.00%
307 Sidewalk Construction	3,099,976	598,514	2,495,776	6,869,838	1,300,000	1,600,000	(5,269,838)	-76.71%
308 Public Works Construction	8,639,343	1,850,281	4,620,000	11,912,062	3,766,500	3,766,500	(8,145,562)	-68.38%
309 Metro Operations & Construction	28,076,350	20,605,820	13,380,890	19,195,813	25,540,673	25,540,673	6,344,860	33.05%
310 Storm Drainage Bond Construction	1,026,772	2,651	580,000	1,604,121	2,303,569	2,303,569	699,448	43.60%
311 County Bond Construction	37,601,502	11,394,609	8,282,760	36,376,653	1,130,000	1,130,000	(35,246,653)	-96.89%
312 Public Safety Construction	8,415,092	1,183,309	17,455,160	33,886,943	40,676,000	40,676,000	6,789,057	20.03%
313 Trail Construction	1,111,084	237,424	50,000	923,660	150,000	150,000	(773,660)	-83.76%
314 Neighborhood Improvement Program	6,919,916	3,205,802	4,035,600	7,749,714	0	0	(7,749,714)	-100.00%
315 Commercial Revitalization Program	8,911,725	1,096,805	300,000	8,114,921	8,001,956	8,001,956	(112,965)	-1.39%
316 Pro Rata Share Drainage Construction	11,222,091	1,271,586	2,316,900	12,678,466	1,328,000	1,328,000	(11,350,466)	-89.53%
340 Housing Assistance Program	9,418,641	565,377	500,000	9,353,264	1,500,000	2,048,750	(7,304,514)	-78.10%
341 Housing G O Bond Construction	366,133	1,693	0	364,440	0	0	(364,440)	-100.00%
370 Park Authority Bond Construction	12,508,760	3,617,080	11,500,000	23,181,680	10,400,000	10,400,000	(12,781,680)	-55.14%
390 School Construction	310,006,903	119,931,840	108,706,000	330,688,867	142,495,665	142,495,665	(188,193,202)	-56.91%
<b>Total Capital Project Funds</b>	<b>\$529,936,948</b>	<b>\$182,077,840</b>	<b>\$199,213,047</b>	<b>\$601,608,247</b>	<b>\$270,428,560</b>	<b>\$271,277,310</b>	<b>(\$330,330,937)</b>	<b>-54.91%</b>
<b>TOTAL GOVERNMENTAL FUNDS</b>	<b>\$3,057,540,103</b>	<b>\$2,643,662,584</b>	<b>\$2,718,351,620</b>	<b>\$3,376,688,982</b>	<b>\$2,976,164,516</b>	<b>\$3,029,400,280</b>	<b>(\$347,288,702)</b>	<b>-10.28%</b>
<b>PROPRIETARY FUNDS</b>								
<b>G40 Enterprise Funds</b>								
401 Sewer Operation & Maintenance	\$62,089,200	\$51,300,665	\$58,545,943	\$62,330,770	\$60,889,795	\$60,889,795	(\$1,440,975)	-2.31%
402 Sewer Construction Improvements	88,304,547	29,510,126	49,700,000	117,611,364	17,578,184	17,578,184	(100,033,180)	-85.05%
403 Sewer Bond Parity Debt Service	15,209,495	14,857,508	14,607,060	13,249,886	13,486,134	13,486,134	236,248	1.78%
407 Sewer Bond Subordinate Debt	12,342,275	12,096,830	13,792,364	13,792,364	15,238,254	15,238,254	1,445,890	10.48%
408 Sewer Bond Construction	51,904,980	13,460,965	35,775,000	73,465,995	29,717,742	29,717,742	(43,748,253)	-59.55%
<b>Total Enterprise Funds</b>	<b>\$229,850,497</b>	<b>\$121,226,094</b>	<b>\$172,420,367</b>	<b>\$280,450,379</b>	<b>\$136,910,109</b>	<b>\$136,910,109</b>	<b>(\$143,540,270)</b>	<b>-51.18%</b>

**FY 2001 ADOPTED EXPENDITURES BY FUND  
SUMMARY OF APPROPRIATED FUNDS**

<b>Fund Type/ Fund</b>	<b>FY 1999 Estimate</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>	<b>Increase (Decrease) Over Revised</b>	<b>% Increase (Decrease)</b>
<b>G50 Internal Service Funds</b>								
500 Retiree Health Benefits	\$839,583	\$764,797	\$898,448	\$1,540,628	\$1,970,786	\$1,970,786	\$430,158	27.92%
501 County Insurance Fund	9,988,522	6,079,610	9,592,080	9,568,468	9,105,177	9,105,177	(463,291)	-4.84%
502 County Central Stores	3,646,123	3,406,424	2,942,253	3,156,502	1,251,534	1,251,534	(1,904,968)	-60.35%
503 Department of Vehicle Services	41,146,986	31,122,345	33,379,131	46,649,662	37,473,243	37,923,243	(8,726,419)	-18.71%
504 Document Services Division	5,294,673	5,248,961	5,685,078	5,693,059	7,926,379	7,926,379	2,233,320	39.23%
505 Technology Infrastructure Services	17,718,068	13,227,697	12,510,894	16,560,437	14,170,322	14,170,322	(2,390,115)	-14.43%
506 Health Benefits Trust	27,067,502	25,947,506	29,831,517	29,831,517	33,567,698	33,567,698	3,736,181	12.52%
590 Public School Insurance Fund	8,895,226	7,011,926	9,275,853	8,504,968	9,445,431	9,445,431	940,463	11.06%
591 School Health Benefits Trust	43,105,901	34,803,531	45,427,007	59,006,694	51,941,999	51,941,999	(7,064,695)	-11.97%
592 School Central Procurement	17,636,190	10,268,839	15,957,400	16,814,661	15,957,400	15,957,400	(857,261)	-5.10%
<b>Total Internal Service Funds</b>	<b>\$175,338,774</b>	<b>\$137,881,636</b>	<b>\$165,499,661</b>	<b>\$197,326,596</b>	<b>\$182,809,969</b>	<b>\$183,259,969</b>	<b>(\$14,066,627)</b>	<b>-7.13%</b>
<b>TOTAL PROPRIETARY FUNDS</b>	<b>\$405,189,271</b>	<b>\$259,107,730</b>	<b>\$337,920,028</b>	<b>\$477,776,975</b>	<b>\$319,720,078</b>	<b>\$320,170,078</b>	<b>(\$157,606,897)</b>	<b>-32.99%</b>
<b>FIDUCIARY FUNDS</b>								
<b>G60 Trust Funds</b>								
600 Uniformed Employee Retirement	\$21,105,558	\$19,753,145	\$23,986,936	\$23,989,959	\$26,149,438	\$26,149,438	\$2,159,479	9.00%
601 Supplemental Retirement	66,039,062	67,903,609	71,659,483	71,665,557	76,028,239	76,028,239	4,362,682	6.09%
602 Police Officers Retirement	20,509,722	22,094,394	23,917,662	23,920,685	24,824,444	24,824,444	903,759	3.78%
691 Educational Employees	81,618,820	77,813,579	88,546,673	92,116,403	101,238,815	101,238,815	9,122,412	9.90%
<b>Total Trust Funds</b>	<b>\$189,273,162</b>	<b>\$187,564,727</b>	<b>\$208,110,754</b>	<b>\$211,692,604</b>	<b>\$228,240,936</b>	<b>\$228,240,936</b>	<b>\$16,548,332</b>	<b>7.82%</b>
<b>G70 Agency Funds</b>								
700 Route 28 Taxing District	\$3,471,653	\$3,236,327	\$3,083,286	\$4,309,554	\$4,795,818	\$4,795,818	\$486,264	11.28%
<b>TOTAL FIDUCIARY FUNDS</b>	<b>\$192,744,815</b>	<b>\$190,801,054</b>	<b>\$211,194,040</b>	<b>\$216,002,158</b>	<b>\$233,036,754</b>	<b>\$233,036,754</b>	<b>\$17,034,596</b>	<b>7.89%</b>
<b>TOTAL APPROPRIATED FUNDS</b>	<b>\$3,655,474,189</b>	<b>\$3,093,571,368</b>	<b>\$3,267,465,688</b>	<b>\$4,070,468,115</b>	<b>\$3,528,921,348</b>	<b>\$3,582,607,112</b>	<b>(\$487,861,003)</b>	<b>-11.99%</b>
<b>Less: Internal Service Funds <sup>1</sup></b>	<b>(\$175,338,774)</b>	<b>(\$137,881,636)</b>	<b>(\$165,499,661)</b>	<b>(\$197,326,596)</b>	<b>(\$182,809,969)</b>	<b>(\$183,259,969)</b>	<b>\$14,066,627</b>	<b>-7.13%</b>
<b>NET EXPENDITURES</b>	<b>\$3,480,135,415</b>	<b>\$2,955,689,732</b>	<b>\$3,101,966,027</b>	<b>\$3,873,141,519</b>	<b>\$3,346,111,379</b>	<b>\$3,399,347,143</b>	<b>(\$473,794,376)</b>	<b>-12.23%</b>

<sup>1</sup> Total Appropriated Funds Expenditures are reduced by Internal Service Fund Expenditures, as the amounts are already included.

**FY 2001 ADOPTED CHANGES IN FUND BALANCE  
SUMMARY OF APPROPRIATED FUNDS**

Fund Type/ Fund	Balance 6/30/98	Balance 6/30/99	Balance 6/30/00	Balance 6/30/01	Appropriated From/ (Added to) Surplus
<b>GOVERNMENTAL FUNDS</b>					
<b>G00 General Fund</b>					
001 General Fund	\$84,412,029	\$95,145,739	\$55,773,938	\$42,996,532	\$12,777,406
002 Revenue Stabilization Fund	0	0	17,963,684	18,333,649	(369,965)
<b>Total General Fund Group</b>	<b>\$84,412,029</b>	<b>\$95,145,739</b>	<b>\$73,737,622</b>	<b>\$61,330,181</b>	<b>\$12,407,441</b>
<b>G10 Special Revenue Funds</b>					
090 Public School Operating	\$63,567,276	\$88,407,394	\$7,000,000	\$0	\$7,000,000
100 County Transit Systems	12,542,000	11,363,476	657,286	93,579	563,707
102 Federal/State Grant Fund	549,281	1,036,668	135,024	135,024	0
103 Aging Grants and Programs	423,295	465,175	99,089	4,630	94,459
104 Information Technology	18,072,251	22,077,473	0	0	0
105 Cable Communications	9,396,167	10,539,843	6,257,160	1,459,517	4,797,643
106 Community Services Board	1,035,630	1,165,617	500,000	500,000	0
108 Leaf Collection	3,187,055	3,034,517	2,553,479	2,225,051	328,428
109 Refuse Collection & Recycling Ops	13,211,071	14,823,748	13,336,773	12,290,626	1,046,147
110 Refuse Disposal	8,866,553	5,414,314	1,589,448	1,500,000	89,448
111 Reston Community Center	2,542,221	2,349,305	2,400,559	2,319,504	81,055
112 Energy Resource Recovery Facility	2,522,195	15,406,297	14,916,958	8,489,675	6,427,283
113 McLean Community Center	1,244,560	1,913,654	1,357,950	1,449,484	(91,534)
114 I-95 Refuse Disposal	66,370,853	72,516,412	52,235,278	55,092,430	(2,857,152)
115 Burgundy Village Community Center	144,875	139,919	122,538	128,559	(6,021)
116 Gypsy Moth Suppression Program	911,011	575,565	118,949	160,626	(41,677)
118 Community-Based Agency Funding Pool	47,052	87,764	0	0	0
119 Contributory Fund	0	0	0	0	0
120 E-911 Fund	0	0	0	0	0
141 Elderly Housing Programs	686,707	584,137	283,670	250,000	33,670
142 Community Development Block Grant	(174,396)	90,331	0	0	0
143 Homeowner and Business Loan Prgms	1,652,746	1,717,211	0	0	0
144 Housing Trust Fund	6,933,362	6,660,252	229,060	229,060	0
145 HOME Investment Partnership Grant	200,284	194,395	0	0	0
191 School Food & Nutrition Services	13,587,941	14,243,058	9,560,716	6,819,021	2,741,695
192 School Grants & Self Supporting	572,705	2,415,563	0	0	0
193 School Adult & Community Education	390,902	1,432,915	0	0	0
<b>Total Special Revenue Funds</b>	<b>\$228,483,597</b>	<b>\$278,655,003</b>	<b>\$113,353,937</b>	<b>\$93,146,786</b>	<b>\$20,207,151</b>

**FY 2001 ADOPTED CHANGES IN FUND BALANCE  
SUMMARY OF APPROPRIATED FUNDS**

Fund Type/ Fund	Balance 6/30/98	Balance 6/30/99	Balance 6/30/00	Balance 6/30/01	Appropriated From/ (Added to) Surplus
<b>G20 Debt Service Funds</b>					
200 County Debt Service	\$787,959	\$2,670,073	\$1,642,679	\$0	\$1,642,679
201 School Debt Service	199,216	167,961	3,127,961	0	3,127,961
<b>Total Debt Service Funds</b>	<b>\$987,175</b>	<b>\$2,838,034</b>	<b>\$4,770,640</b>	<b>\$0</b>	<b>\$4,770,640</b>
<b>G30 Capital Project Funds</b>					
300 Countywide Roadway Improvement	\$449,838	\$79,334	\$0	\$0	\$0
301 Contributed Roadway Improvement	13,981,146	18,932,372	0	0	0
302 Library Construction	662,337	427,918	0	0	0
303 County Construction	7,186,212	8,453,084	0	0	0
304 Primary & Secondary Rd Bond Construction	4,875,722	4,699,010	0	0	0
306 No VA Regional Park Authority	0	0	0	0	0
307 Sidewalk Construction	1,099,976	2,518,962	0	0	0
308 Public Works Construction	4,104,897	6,184,742	0	0	0
309 Metro Operations & Construction	5,220,194	13,620,877	101,906	0	101,906
310 Storm Drainage Bond Construction	315,082	312,431	0	0	0
311 County Bond Construction	4,503,673	6,298,039	0	0	0
312 Public Safety Construction	170,959	1,821,257	0	0	0
313 Trail Construction	169,634	362,239	259	259	0
314 Neighborhood Improvement Program	118,971	(586,416)	114,177	154,177	(40,000)
315 Commercial Revitalization Program	85,480	541,865	0	0	0
316 Pro Rata Share Drainage Construction	4,645	4,345	0	0	0
340 Housing Assistance Program	(201,359)	605,233	0	0	0
341 Housing G O Bond Construction	(459,171)	39,770	0	0	0
370 Park Authority Bond Construction	1,907,512	8,935,819	0	0	0
390 School Construction	8,052,557	1,116,421	0	0	0
<b>Total Capital Project Funds</b>	<b>\$52,248,305</b>	<b>\$74,367,302</b>	<b>\$216,342</b>	<b>\$154,436</b>	<b>\$61,906</b>
<b>TOTAL GOVERNMENTAL FUNDS</b>	<b>\$366,131,106</b>	<b>\$451,006,078</b>	<b>\$192,078,541</b>	<b>\$154,631,403</b>	<b>\$37,447,138</b>
<b>PROPRIETARY FUNDS</b>					
<b>G40 Enterprise Funds</b>					
400 Sewer Revenue	\$167,637,767	\$174,518,058	\$147,147,130	\$135,075,127	\$12,072,003
401 Sewer Operation & Maintenance	9,012,774	10,757,663	141,430	56,230	85,200
402 Sewer Construction Improvements	57,063,065	58,836,364	0	0	0
403 Sewer Bond Parity Debt Service	60,663	412,650	1,282,139	1,296,878	(14,739)
406 Sewer Bond Debt Reserve	14,571,766	14,571,766	14,571,766	14,571,766	0
407 Sewer Bond Subordinate Debt	200,361	245,445	0	0	0
408 Sewer Bond Construction	87,564,299	78,553,429	7,087,434	369,692	6,717,742
<b>Total Enterprise Funds</b>	<b>\$336,110,695</b>	<b>\$337,895,375</b>	<b>\$170,229,899</b>	<b>\$151,369,693</b>	<b>\$18,860,206</b>

**FY 2001 ADOPTED CHANGES IN FUND BALANCE  
SUMMARY OF APPROPRIATED FUNDS**

Fund Type/ Fund	Balance 6/30/98	Balance 6/30/99	Balance 6/30/00	Balance 6/30/01	Appropriated From/ (Added to) Surplus
<b>G50 Internal Service Funds</b>					
500 Retiree Health Benefits	\$176,096	\$170,989	\$109,786	\$35,000	\$74,786
501 County Insurance Fund	24,359,816	27,858,563	27,661,709	28,265,929	(604,220)
502 County Central Stores	537,640	466,025	466,025	466,025	0
503 Department of Vehicle Services	12,132,973	14,366,227	10,389,550	9,309,363	1,080,187
504 Document Services Division	1,217,143	1,113,880	1,178,951	580,730	598,221
505 Technology Infrastructure Services	5,468,313	5,743,601	4,186,748	7,231,952	(3,045,204)
506 Health Benefits Trust	6,295,549	5,082,702	2,118,358	1,851,917	266,441
590 Public School Insurance Fund	16,763,578	19,292,725	19,946,515	19,574,758	371,757
591 School Health Benefits Trust	11,586,100	8,617,691	0	1,000,000	(1,000,000)
592 School Central Procurement	2,029,021	1,853,523	1,853,523	1,853,523	0
<b>Total Internal Service Funds</b>	<b>\$80,566,229</b>	<b>\$84,565,926</b>	<b>\$67,911,165</b>	<b>\$70,169,197</b>	<b>(\$2,258,032)</b>
<b>TOTAL PROPRIETARY FUNDS</b>	<b>\$416,676,924</b>	<b>\$422,461,301</b>	<b>\$238,141,064</b>	<b>\$221,538,890</b>	<b>\$16,602,174</b>
<b>FIDUCIARY FUNDS</b>					
<b>G60 Trust Funds</b>					
600 Uniformed Employee Retirement	\$558,585,853	\$618,444,301	\$659,137,361	\$704,854,910	(\$45,717,549)
601 Supplemental Retirement	1,623,037,291	1,748,409,203	1,846,699,536	1,954,301,876	(107,602,340)
602 Police Officers Retirement	532,783,944	576,262,558	610,823,728	652,192,956	(41,369,228)
691 Educational Employees	1,441,702,975	1,520,520,934	1,592,316,015	1,659,944,062	(67,628,047)
<b>Total Trust Funds</b>	<b>\$4,156,110,063</b>	<b>\$4,463,636,996</b>	<b>\$4,708,976,640</b>	<b>\$4,971,293,804</b>	<b>(\$262,317,164)</b>
<b>G70 Agency Funds</b>					
700 Route 28 Taxing District	\$41,268	\$45,207	\$45,207	\$45,207	\$0
<b>TOTAL FIDUCIARY FUNDS</b>	<b>\$4,156,151,331</b>	<b>\$4,463,682,203</b>	<b>\$4,709,021,847</b>	<b>\$4,971,339,011</b>	<b>(\$262,317,164)</b>
<b>TOTAL APPROPRIATED FUNDS</b>	<b>\$4,938,959,361</b>	<b>\$5,337,149,582</b>	<b>\$5,139,241,452</b>	<b>\$5,347,509,304</b>	<b>(\$208,267,852)</b>

# **FUND 002 REVENUE STABILIZATION**

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## **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- The Board of Supervisors approved the transfer of \$10,132,785, or 40 percent, of the non-recurring balances identified at the FY 2000 Third Quarter Review to Fund 002, Revenue Stabilization Fund.
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## **County Executive Proposed FY 2001 Advertised Budget Plan**



### **Agency Overview**

The Board of Supervisors, during deliberations on the FY 1999 Carryover Review, approved the establishment of Fund 002, Revenue Stabilization Fund. The purpose of this fund is to provide a mechanism for maintaining a balanced budget without resorting to tax increases and expenditure reductions that aggravate the stresses imposed by the cyclical nature of the economy.

The Board of Supervisors established the Reserve under the directive that the Revenue Stabilization Fund will not be used as a method of addressing the demand for new or expanded services; it is solely to be used as a financial tool in the event of an economic downturn. Therefore, the Board of Supervisors established a policy for utilizing the Revenue Stabilization Fund that identified three specific criteria that must be met in order to make a withdrawal from the Fund:

- 1) Projected revenues reflect a decrease greater than 1.5 percent from the current year estimate;
- 2) Any withdrawal from the Fund shall not exceed one half of the fund balance in any fiscal year; and
- 3) Withdrawals from the Reserve shall be used in combination with spending cuts or other measures.

The Revenue Stabilization Fund has a fully funded target balance of 3.0 percent of General Fund disbursements, or approximately \$60 million. The Fund shall be separate and distinct from the County's 2.0 percent Managed Reserve, which was initially established in FY 1983. However, the aggregate balance of both reserves shall not exceed 5.0 percent of General Fund disbursements.

It is anticipated that the target balance of 3.0 percent of General Fund disbursements will be accomplished by transferring funds from the General Fund over a multi-year period. The Board of Supervisors determined that a minimum of 40 percent of non-recurring balances identified at quarterly reviews would be transferred to the Revenue Stabilization Fund. Additionally, the Fund will retain the interest earnings on this balance, and the retention of interest will continue until the Reserve is fully funded.

## **FUND 002**

### **REVENUE STABILIZATION**

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#### **Funding Adjustments**

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- The Board of Supervisors approved creation of this fund as part of the FY 1999 Carryover Review with an initial transfer from the General Fund of \$7,830,899, or 40 percent, of the non-recurring balances identified at the FY 1999 Carryover Review.

# FUND 002 REVENUE STABILIZATION

## FUND STATEMENT

Fund Type G00, General Fund

Fund 002, Revenue Stabilization

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan <sup>1</sup>	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$7,830,899</b>	<b>\$17,963,684</b>
Revenue:					
Interest Earnings	\$0	\$0	\$0	\$369,965	\$369,965
Total Revenue	\$0	\$0	\$0	\$369,965	\$369,965
Transfer In:					
General Fund (001)	\$0	\$0	\$17,963,684	\$0	\$0
Total Transfer In	\$0	\$0	\$17,963,684	\$0	\$0
<b>Total Available</b>	<b>\$0</b>	<b>\$0</b>	<b>\$17,963,684</b>	<b>\$8,200,864</b>	<b>\$18,333,649</b>
Transfer Out:	\$0	\$0	\$0	\$0	\$0
<b>Total Disbursements</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Ending Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$17,963,684</b>	<b>\$8,200,864</b>	<b>\$18,333,649</b>

<sup>1</sup> As part of the FY 1999 Carryover Review, the Board of Supervisors transferred \$7,830,899 in non-recurring balances to the newly established Fund 002, Revenue Stabilization Fund. In addition, as part of the *FY 2000 Third Quarter Review*, the Board of Supervisors approved the transfer of \$10,132,785, or 40 percent, of the non-recurring balances to Fund 002. The Fund will retain the interest earnings on this balance until the target of 3.0 percent of Combined General Fund disbursements is achieved.

## ***SPECIAL REVENUE FUNDS***

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Special Revenue Funds account for the proceeds of specific revenue sources that are restricted to expenditures for specified purposes. These proceeds include State and Federal Aid, income derived through activities performed by the Division of Solid Waste, special levies, program activity revenue, and operation of the public school system. The funds that are classified within the Special Revenue Funds group are listed below:

- State and Federal Aid - These funds administer programs that benefit Fairfax County residents in accordance with County policy. Included are funds for programs that attempt to identify and alleviate the causes of poverty; manage grant resources for a variety of County programs ranging from public safety to human services issues; aid aging citizens within Fairfax County; and conserve and upgrade low and moderate-income neighborhoods.
  - Fund 102 - Federal/State Grant Fund
  - Fund 103 - Aging Grants and Programs
  - Fund 106 - Fairfax-Falls Church Community Services Board
  - Fund 142 - Community Development Block Grant
  - Fund 145 - HOME Investment Partnership Grant
- Consolidated Community Funding Pool - This fund was established in FY 1998 and is based on the development and implementation of a competitive process for the distribution of certain County funds.
  - Fund 118 - Consolidated Community Funding Pool: This fund provides the budget mechanism for the process by which Fairfax County awards grants to human service organizations. These grants enable community-based organizations to leverage their existing program funding to provide services that are most appropriately delivered by non-governmental organizations. Starting in FY 2001, the County will award grants from the Consolidated Community Funding Pool on a two-year funding cycle to provide increased stability for the community-based organizations. Prior to FY 2001, the County awarded grants from the pool on a one-year cycle.
- Information Technology (IT) - This fund was established in FY 1995 to support the critical role of Information Technology in improving the County's business processes and customer service, and in recognition of the ongoing investment necessary to achieve such improvements.
  - Fund 104 - Information Technology: This fund accounts for spending by project and is managed centrally by the consolidated Department of Information Technology. The General Fund and interest earnings are sources for investment in Fund 104 projects.
- Fairfax-Falls Church Community Services Board (CSB) - The CSB provides mental health, mental retardation, and alcohol and drug abuse services to families and individuals in Fairfax County, the City of Fairfax, and the City of Falls Church.
  - Fund 106 - Fairfax-Falls Church Community Services Board: Revenue is derived from a variety of sources including the cities of Fairfax and Falls Church, the State and Federal governments, client/program fees, and transfers from the General Fund.
- Solid Waste Management - These funds provide for the collection and disposal of refuse within Fairfax County, as well as the disposal of refuse delivered by local jurisdictions. Revenue is derived from collection and disposal charges of the various program components as summarized in the following fund descriptions:
  - Fund 108 - Leaf Collection: This fund accounts for leaf collection within special sanitary districts and is supported by a levy of \$.01 per \$100 assessed value on residential, commercial, and industrial properties within the collection districts. The FY 2001 levy of \$.01 per \$100 assessed value is unchanged from the FY 2000 rate.

## ***SPECIAL REVENUE FUNDS***

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- Fund 109 - Refuse Collection and Recycling Operations: This fund is responsible for the collection of refuse within specially approved residential sanitary districts through the Residential and General Collection (R&G) Program. Fund 109 is also responsible for refuse collection for County agencies through the County Agency Routes (CAR) Program and the Solid Waste Reduction and Recycling Centers (SWRRC) Program, which operates from two locations in the County. In addition, Fund 109 administers the Commonwealth mandated Countywide recycling program on behalf of the Solid Waste Refuse Disposal and Resource Recovery Operations.

In FY 2001, the annual collection fee/levy charged for the R&G Program will remain at the FY 2000 fee of \$210 per household. The user charge for citizens who utilize the services of the SWRRC will remain at the current annual level of \$185 per user. The rate to be charged to County agencies in FY 2001, which is formula-driven, is calculated at \$3.34 per cubic yard. This is a decrease of \$.07 from the FY 2000 Adopted Budget Plan rate of \$3.41.

- Fund 110 - Refuse Disposal: Provides for the disposal of solid waste generated within Fairfax County and also coordinates the Citizens' Disposal Facilities (CDF), Household Hazardous Waste (HHW), Waste Inspection, White Goods, and Battery programs. In FY 2001, the disposal system fee will remain at \$45 per ton. However, a discount fee of \$34 per ton will be given to all haulers who contract with the County to deliver their waste tonnages to the County disposal facilities. The discounted rate represents a \$2 per ton reduction from the FY 2000 rate of \$34 per ton.
- Fund 112 - The Energy Resource Recovery (ERR) Facility: This fund is responsible for the incineration of refuse collected in Fairfax County and other local jurisdictions. Revenue is derived from a \$28 per ton tipping fee, which is formula-driven and based on the operation, maintenance, and administrative costs of the facility. The FY 2001 fee remains at the FY2000 rate.
- Fund 114 - I-95 Refuse Disposal: This fund provides for the overall operation of the I-95 Landfill which is a multi-jurisdictional deposit site dedicated to the disposal of ash generated by the County's Energy Resource Recovery (ERR) Facility and other local jurisdictions. In FY 2001, the rate charged for the disposal of ash at the landfill will be \$11.50 per ton, a decrease of \$2.50 per ton from the FY 2000 fee of \$14 per ton.
- Community Centers - These funds provide for the construction, operation, and maintenance of community centers for use by the residents within the special tax districts who pay a special levy based on assessed value of real property.
  - Fund 111 - Reston Community Center: This special tax district operates with a levy of \$.06 per \$100 assessed value on residential, commercial, and industrial properties located within the district. The FY 2001 levy is unchanged from the FY 2000 rate.
  - Fund 113 - McLean Community Center: This special tax district operates with a levy of \$.028 per \$100 assessed value on residential, commercial, and industrial properties within the district. The FY 2001 levy is unchanged from the FY 2000 rate.
  - Fund 115 - Burgundy Village Community Center: This fund operates with a special levy of \$.02 per \$100 assessed value on residential, commercial, and industrial properties within the special tax district. The FY 2001 levy is unchanged from the FY 2000 rate.

## ***SPECIAL REVENUE FUNDS***

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- Forest Integrated Pest Management Program (formerly Gypsy Moth Suppression Program) - This fund was created in FY 1993 and provides for the suppression of gypsy moth insects through the development and implementation of treatment plans and is administered by the Division of Design Review of the Department of Public Works and Environmental Services.
  - Fund 116 – Forest Integrated Pest Management Program: This fund gains revenue through a special Countywide tax levy on residential, commercial, and industrial properties. Due to the cyclical nature of the gypsy moth population, a tax reduction was made in FY 1997 (from \$0.0014 to \$0.0010 per \$100 assessed value). During this period, the gypsy moth population declined and, as a result, this special tax levy was suspended in FY 1998. Recently, State legislation has been enacted to extend the program to allow the treatment of the cankerworm pests as well as the Gypsy Moth, which also shows signs of increasing numbers. Consequently, in FY 2001, \$0.00096 per \$100 of assessed value will be implemented to broaden the treatment program.
- Contributory Agencies
  - Fund 119 - Contributory Fund: This fund was established in FY 2001 to reflect the General Fund support for contributory agencies. Funding for these various organizations and/or projects was previously included in the General Fund under Agency 88, Contributory Agencies. However, because the expenditures made to these organizations are typically not in direct support of County operations, a separate fund will be established in FY 2001 to more accurately reflect the nature of these contributions.
- Fund 120 - E-911 Fund: This fund was created during the FY 2001 Add-On process to satisfy a State legislative requirement that E-911 revenues and expenditures be accounted for separately. All expenditures directly associated with the Public Safety Communications Center (PSCC) will continue to be reflected in the Police Department's budget and will be billed to Fund 120. In addition, information technology project expenses associated with the PSCC will now be budgeted in Fund 120. A General Fund transfer will cover any difference between revenues and expenditures in this fund.
- Program Activity Revenue - These funds' primary sources of revenue are derived from receipts generated through program operations.
  - Fund 100 - County Transit Systems: Reflects activity for County-managed bus and commuter rail service. The primary source of revenue is support from the County's General Fund, which in FY 2001 is \$15,902,018.
  - Fund 105 - Division of Cable Communications: Administers the County's Cable Communications Ordinance and Franchise Agreement, monitors cable television service, and provides programming for Channel 16, the County's Government Access Channel and Channel 41, the Employee Training Channel. The primary source of revenue is franchise fees, which represent approximately 5.0 percent of the gross operating revenues generated by cable television operators within Fairfax County.
  - Fund 141 - Elderly Housing Programs: Primary sources of revenue are rental income and transfers from the General Fund to support the operations of elderly housing developments owned or operated by the Fairfax County Redevelopment and Housing Authority on behalf of the County. In FY 2001, General Fund support is \$1,359,404 for this program.
  - Fund 143 - Homeowner and Business Loan Programs: Primary sources of revenue include the repayment of loans from the Home Improvement Loan Program, repayment of business loans, and second trusts from homeowners under the Moderate Income Direct Sales Program.
  - Fund 144 - Housing Trust Fund: Sources of revenue that support the activities of the Housing Trust Fund include proceeds derived from developers as a result of negotiated proffered contributions, interest earnings, and contributions from the General Fund. In FY 2001, \$1,900,000 is provided from the General Fund to support the Affordable Housing Program.

## ***SPECIAL REVENUE FUNDS***

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- Operation of the Public School System - These funds provide for recording expenditures required to operate, maintain, and support the Fairfax County Public School system programs, as well as the procurement, preparation, and serving of student breakfasts, snacks, and lunches. Primary sources of revenue include Federal and State aid, transfers from the General Fund, and receipts derived through food sales.
  - Fund 090 - Public School Operating
  - Fund 191 - Public School Food and Nutrition Services
  - Fund 192 - Public School Grants and Self-Supporting Programs
  - Fund 193 - Public School Adult and Community Education

*It should be noted that the narratives for Funds 141, 142, 143, 144, and 145 can be found in the Housing and Community Development Programs section.*

# FUND 090 PUBLIC SCHOOL OPERATING

## Board of Supervisors' Adjustments

The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:

- The Board of Supervisors increased the General Fund transfer to the School Operating Fund by \$25,000,000. The FY 2001 General Fund transfer for school operations totals \$985,231,488, an increase of \$87,818,883, or 9.8 percent, over the *FY 2000 Revised Budget Plan* transfer of \$897,412,605. Final action on the Fairfax County School Board's FY 2001 Approved Budget was taken on May 25, 2000 and will be incorporated in the FY 2000 Carryover Review.

## County Executive Proposed FY 2001 Advertised Budget Plan



### Agency Overview

Expenditures required to operate, maintain, and support the instructional program of Fairfax County Public Schools are recorded in the Public School Operating Fund. These expenditures include the costs for salaries and related employee benefits, materials, equipment, and services to continue current programs as well as costs for projected changes in membership and inflation. Revenue to support these expenditures is provided by a transfer from the County General Fund, State, and Federal aid, tuition payments from the City of Fairfax, and other fees and transfers.

It should be noted that the following fund statement reflects the FY 2001 Fairfax County Public Schools Superintendent's Proposed Budget. Adjustments to this fund, adopted by the Fairfax County School Board on February 10, 2000, will be discussed in the Overview Volume of the FY 2001 Advertised Budget Plan. However, all financial schedules included in the FY 2001 Advertised Budget Plan have been adjusted to reflect the funding level commensurate to a 7.0 percent increase in the General Fund transfer to Fairfax Public Schools. This is consistent with the Board of Supervisors' guidelines, which holds the rate of increase in the School Operating Fund transfer to the projected increase in County General Fund revenue. The proposed County General Fund transfer for school operations in FY 2001 totals \$960,231,488, an increase of \$62,818,883, or 7.0 percent, over the *FY 2000 Revised Budget Plan* transfer of \$897,412,605. Of this amount, \$1,621,364 represents the fifth year of a ten-year program to eliminate the County's outstanding unfunded teachers' liability.

Teachers' salaries are paid by contract over a twelve-month period ending in August. Consequently, in order to reflect the total teachers' salaries in the year that services are rendered, an accrual is made at the end of the fiscal year for the payroll liability arising from those teachers' salaries to be paid in the first two months of the succeeding year. Therefore, expenditures for July and August are recorded in the fiscal year in which they are earned and budgeted. However, prior to FY 1984, salaries for the month of July and August were paid and recorded in the next fiscal year. The result is an unfunded liability.

In FY 1984, the County began a program to eliminate the unpaid liability for educational employees' salaries and benefits over a ten-year period, which was to begin in FY 1984 and to continue through FY 1994. However, due to the 1990 recession, FY 1990 was the seventh and last year that the teachers' unfunded liability payment was funded. At that time the County's remaining outstanding liability was \$16,213,640. In FY 1997, the County resumed funding the teachers' liability payment with a new ten-year plan with scheduled payments of \$1,621,364 per year. The scheduled FY 2001 payment will be the fifth year of the new ten-year plan, and will reduce the outstanding liability balance to \$8,106,820.

**FUND 090**  
**PUBLIC SCHOOL OPERATING**

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It should be noted that the Superintendent's Proposed Budget reflects a General Fund transfer of \$1,022,691,405, an increase of \$125,278,800, or 13.96 percent, over the FY 2000 transfer level. In order to fund fully this \$62.5 million increase above the budget guidelines, additional resources would need to be considered by the Board of Supervisors.

**FUND 090**  
**PUBLIC SCHOOL OPERATING**

**FUND STATEMENT**

**Fund Type G10, Special Revenue Funds**

**Fund 090, Public School  
Operating Fund**

	FY 1999 Actual <sup>1</sup>	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan <sup>2</sup>	FY 2001 Superintendent's Proposed <sup>3</sup>	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$63,567,276</b>	<b>\$23,813,309</b>	<b>\$88,407,394</b>	<b>\$7,000,000</b>	<b>\$7,000,000</b>
Revenue:					
Sales Tax	\$90,730,534	\$93,770,506	\$97,745,152	\$99,839,880	\$99,839,880
State Aid	179,730,817	176,437,008	191,646,910	207,751,576	207,751,576
Federal Aid	16,822,653	17,624,595	23,834,921	20,705,742	20,705,742
City of Fairfax Tuition	21,693,688	22,100,000	22,396,803	23,814,453	23,814,453
Tuition, Fees, and Other	8,909,296	7,864,983	7,867,897	7,812,283	7,812,283
<b>Total Revenue</b>	<b>\$317,886,988</b>	<b>\$317,797,092</b>	<b>\$343,491,683</b>	<b>\$359,923,934</b>	<b>\$359,923,934</b>
Transfers In:					
County General Fund (001) <sup>4</sup>	\$852,127,830	\$897,412,605	\$897,412,605	\$1,022,691,405	\$985,231,488
School Food Services (191)	1,973,000	1,973,000	0	1,973,000	1,973,000
<b>Total Transfers In</b>	<b>\$854,100,830</b>	<b>\$899,385,605</b>	<b>\$897,412,605</b>	<b>\$1,024,664,405</b>	<b>\$987,204,488</b>
<b>Total Available</b>	<b>\$1,235,555,094</b>	<b>\$1,240,996,006</b>	<b>\$1,329,311,682</b>	<b>\$1,391,588,339</b>	<b>\$1,354,128,422</b>
Total Expenditures	\$1,130,755,120	\$1,222,496,399	\$1,300,912,190	\$1,370,680,158	\$1,333,220,241
Transfers Out:					
School Construction Fund (390)	\$9,644,561	\$6,286,311	\$7,323,826	\$10,059,665	\$10,059,665
School Grants & Self- Supporting Fund (192)	3,425,235	3,425,235	9,131,171	8,792,327	8,792,327
School Adult & Community Education Fund (193)	705,531	776,084	1,012,897	1,080,159	1,080,159
School Debt Service Fund (201)	0	0	3,710,000	750,000	750,000
School Health & Flexible Benefits Fund (591)	2,617,253	26,328	221,598	226,030	226,030
<b>Total Transfers Out</b>	<b>\$16,392,580</b>	<b>\$10,513,958</b>	<b>\$21,399,492</b>	<b>\$20,908,181</b>	<b>\$20,908,181</b>
<b>Total Disbursements</b>	<b>\$1,147,147,700</b>	<b>\$1,233,010,357</b>	<b>\$1,322,311,682</b>	<b>\$1,391,588,339</b>	<b>\$1,354,128,422</b>
<b>Ending Balance</b>	<b>\$88,407,394</b>	<b>\$7,985,649</b>	<b>\$7,000,000</b>	<b>\$0</b>	<b>\$0</b>

## **FUND 090**

### **PUBLIC SCHOOL OPERATING**

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<sup>1</sup> FY 1999 Actual reflects audit adjustments included in the FY 1999 Comprehensive Annual Financial Report. The FY 1999 Audit Package detailing all of these changes was included in the County's *FY 2000 Third Quarter Review*.

<sup>2</sup> The *FY 2000 Revised Budget Plan* column reflects adjustments adopted by the Fairfax County Public School Board. Since the County eliminated the Midyear Review, Fairfax County Public School Board adjustments for the Midyear and Third Quarter Review were officially reflected in the County's *FY 2000 Third Quarter Review*, which was enacted by the Board of Supervisors on April 17, 2000.

<sup>3</sup> Reflects an additional \$3.0 million in projected FY 2000 ending balance to be carried over to balance the FY 2001 budget.

<sup>4</sup> The FY 2001 Superintendent's transfer request of \$1,022.69 million, as reflected on the fund statement, is an increase of \$125.28 million, or 13.96 percent, over the *FY 2000 Revised Budget Plan*. It should be noted that the FY 2001 General Fund transfer of \$960.2 million, as shown in the Financial Schedules, is an increase of \$62.82 million, or 7.0 percent, over the *FY 2000 Revised Budget Plan* and is consistent with the Board of Supervisors' Budget Guidelines. Of this amount, \$1.62 million represents the fifth year of a ten-year payment program to eliminate the County's outstanding unfunded teachers' liability. In order to fully fund this \$62.45 million increase above the Budget Guidelines, additional resources would need to be considered by the Board of Supervisors.

# FUND 100 COUNTY TRANSIT SYSTEMS

## AGENCY MISSION

*To provide safe, reliable, clean, and effective public transportation service as a cost-saving alternative to the Washington Metropolitan Area Transit Authority (WMATA) Metro service. To fund the County's share of operation for the Virginia Railway Express (VRE).*

## AGENCY SUMMARY

Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Expenditures:					
FAIRFAX CONNECTOR					
BUS SERVICES					
Huntington	\$11,136,407	\$11,419,201	\$17,770,003	\$6,927,640	\$7,148,399
Reston /Herndon	5,111,404	7,920,477	15,137,213	9,840,383	9,840,383
Community Bus Service	4,106,492	1,801,622	2,627,959	1,536,323	1,565,564
<b>Total Bus Services</b>	<b>\$20,354,303</b>	<b>\$21,141,300</b>	<b>\$35,535,175</b>	<b>\$18,304,346</b>	<b>\$18,554,346</b>
Commuter Rail (VRE)	2,411,476	2,500,000	2,541,952	2,500,000	2,500,000
<b>Total Expenditures</b>	<b>\$22,765,779</b>	<b>\$23,641,300</b>	<b>\$38,077,127</b>	<b>\$20,804,346</b>	<b>\$21,054,346</b>
Income:					
Bus Fare Buy Down	\$617,485	\$0	\$553,080	\$0	\$0
Miscellaneous Revenues	52,492	0	496,250	46,200	46,200
State Reimbursement-					
Dulles	0	3,457,380	4,768,699	3,336,717	3,336,717
Other	0	1,407,000	1,407,000	0	0
<b>Total Income</b>	<b>\$669,977</b>	<b>\$4,864,380</b>	<b>\$7,225,029</b>	<b>\$3,382,917</b>	<b>\$3,382,917</b>
<b>Net Cost to the County</b>	<b>\$22,095,802</b>	<b>\$18,776,920</b>	<b>\$30,852,098</b>	<b>\$17,421,429</b>	<b>\$17,671,429</b>

## Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- An increase of \$250,000, including \$220,759 for the Huntington Division and \$29,241 for Community Bus Services is included to provide sufficient funds to cover increased fuel prices in FY 2001.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- An increase of \$612,988, fully funded by a transfer from Fund 309, Metro Operations and Construction, is included to restore six buses that were due for replacement which will be used instead to implement service enhancements and expansions, including those approved by the Board of Supervisors on June 7, 1999, as well as those projected to be required to meet future service demands. Funding for these service enhancements is available from a formula change in the Northern Virginia Transportation Commission allocation of State aid and gas tax.

# FUND 100

## COUNTY TRANSIT SYSTEMS

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### County Executive Proposed FY 2001 Advertised Budget Plan



#### Agency Overview

Fund 100, County Transit Systems, provides funding for operating and capital expenses for the FAIRFAX CONNECTOR bus system, comprising the Huntington, Community Bus Service (CBS), and Reston-Herndon Divisions. This fund also includes the County's share of the subsidy for commuter rail services operated by the Virginia Railway Express (VRE).

The FAIRFAX CONNECTOR system consists of 58 routes providing service to ten Metrorail stations. Private bus contractors have been hired to operate and maintain all FAIRFAX CONNECTOR service. The private contractors have the responsibility to employ and supervise all transit personnel. The Board of Supervisors maintains control and approves all policies for bus service, including those that relate to routes, service levels, fare structures, and funding assistance. In addition, the County provides service planning, marketing, contract administration, and one bus garage.

In FY 2001, the FAIRFAX CONNECTOR is expected to operate 156 County-owned buses. This reflects an increase in the size of the bus fleet achieved through the restoration of five buses in the Huntington Division and the purchase of two buses for use in the Reston area. The Board of Supervisors approved the restorations in May 1999 as a means of expanding fleet size. Prior to this action, in December 1998, the Board authorized staff to purchase two additional buses for the Reston area and to seek Federal funding for the purchase. In FY 1999, ten replacement buses were purchased for the Community Bus Division and 20 buses were purchased for the Huntington Division. However, with Board approval, 20 of these 30 buses were assigned to the Community Bus Services and Reston-Herndon Divisions in order to operate expanded bus service in the Dulles Corridor. Scheduled for purchase in FY 2000 are 59 buses, including the two for the Reston area for which the County expects to receive Federal funding. Of the remaining 57 buses, 20 are being purchased to allow for the replacement of the 20 buses originally programmed for replacement in FY 1999. Another 35 buses are replacement buses for the Huntington Division, and the remaining two buses are additional replacement buses for the Community Bus Services Division. No buses are required to be replaced in FY 2001.

Additional bus replacements will be required beyond FY 2001 to maintain the 156-bus fleet. The useful life of these vehicles is estimated at 13 years, resulting in a 13-year replacement schedule. The annual funding requirement varies with the number of buses scheduled for replacement in a particular year, ranging from \$0 in FY 2001 to \$4.7 million in FY 2002 and to \$22 million estimated in FY 2013. Establishing a bus replacement reserve similar to the existing reserves for comparable equipment (including County vehicles, major fire apparatus and ambulances) would ensure that the Board of Supervisors is able to fund safe, reliable bus service without disrupting funding available for other County services. A replacement reserve would require an annual contribution of approximately \$4.2 million and would ensure that annual funding requirements are level. Staff will return to the Board of Supervisors with funding options for establishing a regular program for funding a replacement reserve.

In FY 1999 and FY 2000, the County began projects necessary to expand express bus service within the Dulles Corridor. This expanded service supports Reston East at Wiehle Avenue Park-and-Ride, the Herndon-Monroe Park-and-Ride and the Tysons West\*Park Transit Station. The expanded service also includes additional local and feeder bus service within Reston, Herndon, and Tysons Corner.

In September 1998, the Commonwealth Transportation Board (CTB) approved "Dulles Corridor Express Bus Service Pilot Project Set-Aside Funding" as part of a six-year Dulles Corridor Express Bus Plan. The State is providing operating support to the County for two-and-one-half years, beginning in January 1999 and continuing through FY 2001. The State will provide \$3,900,424 for the Dulles Corridor bus service in FY 2001.

In FY 2001, increases in State aid and gas tax revenue are expected to permit the operation of an additional cross-County route for a total of 58 FAIRFAX CONNECTOR routes. Ridership is expected to increase by 5.0 percent from the FY 2000 level for a total of 5,600,000 passengers transported.

# **FUND 100**

## **COUNTY TRANSIT SYSTEMS**

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It should be noted that the FY 2001 funding level assumes no revenue will be received from the Virginia Department of Rail and Public Transportation (VDRPT) for the bus fare buydown program. VDRPT has informed the Department of Transportation that continued funding for the buydown program is contingent upon revisions being made to the existing program. For FY 2001, the Washington Metropolitan Area Transit Authority (WMATA) and the affected Northern Virginia jurisdictions are working on a program that will be more focused on routes having a higher potential for ridership increases. The revised program, if approved, will probably not provide funding for fare reductions on all of the FAIRFAX CONNECTOR routes included in the FY 2000 program. Accordingly, to maintain consistency of fares, the FY 2001 funding level includes \$200,000 from the County General Fund for the Community Bus Services and the Reston Herndon Divisions. This additional funding will ensure that fares on all the Dulles Corridor routes do not exceed \$.50, or \$.25 with a rail-to-bus transfer.

### **FAIRFAX CONNECTOR: Huntington Division**

In FY 2001, FAIRFAX CONNECTOR service in the Huntington Division will include 23 routes. This service includes the ten original routes, four routes from several communities in southeastern Fairfax County to the Pentagon Metrorail Station, three routes to the Van Dorn Metrorail Station, service from the Springfield Mall to Tysons Corner Center via the Dunn Loring Metrorail Station, two additional routes to the Pentagon Metrorail Station, one additional route to the Van Dorn Metrorail Station, and six routes added subsequent to the opening of the Franconia-Springfield Metrorail Station. FY 2001 service will continue to operate under contract, reflecting an inflationary adjustment in the annual contract rate but with no change to the service levels provided from the FY 2000 level. In FY 2000, increased gas tax revenue will permit an expansion of weekday service in the Lorton area, as well as some additional weekend service. The Board of Supervisors approved these service expansions in June 1999.

The FY 2001 funding level for the Huntington Division is \$6,927,640. Excluding bus replacement costs, these expenditures reflect a decrease of \$799,374 from the *FY 2000 Revised Budget Plan* level of \$7,727,014. This is attributed primarily to the end of State funding for Bus Fare Buydown Program on Huntington routes and one-time funding adjustments. In FY 2001, it will cost \$3.14 per platform mile to operate the Huntington Division FAIRFAX CONNECTOR. There is no funding included for bus fare buydown in the Huntington Division, as none of the base fares on the affected routes in that division exceed \$.50. Therefore, it is expected that current buydown routes will have bus fares of \$.50 in FY 2001.

### **FAIRFAX CONNECTOR: Community Bus Services Division**

The Community Bus Services (CBS) Division operates a total of nine routes, including three routes in the Fair Oaks and Fair Ridge areas of the County (Routes 20A, 20G, and 20P, also serving the Fairfax County Government Center); two routes operating between West Falls Church-VT/UVA Metrorail Station and the Tysons Corner area (Routes 421 and 427, formerly the Tyson's Shuttle Service); three routes operating within the Metrorail Orange Line corridor (Routes 402, 403, and 404), and one route between the Reston Town Center and the Tysons West\*Park Transit Station (Route 574).

FAIRFAX CONNECTOR service within the Metrorail Orange line corridor began in June 1993. In September 1996, the FAIRFAX CONNECTOR began operating the peak period service on Route 20A, which had previously been operated by WMATA. This service was restructured in November 1997 to take advantage of the Monument Drive HOV ramp and to extend the hours of service.

FY 2001 service will continue to operate under contract, reflecting an inflationary adjustment in the annual contract rate and an increase in service to accommodate the Tysons West\*Park Transit Station. In January 1999, the Dulles Corridor Express Bus Service (DCEBS) was initiated to support the opening of the Tysons West\*Park Transit Station. At that time, Routes 421 and 427 replaced the Tysons Shuttle. In July 1999, as part of the full implementation of the DCEBS plan, the CBS Division began operating Route 574, and the operation of local service within Reston (RIBS) was reassigned to the Reston-Herndon Division.

# **FUND 100**

## **COUNTY TRANSIT SYSTEMS**

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FY 2001 funding of \$1,536,323 for Community Bus Services reflects a decrease of \$834,970 from the *FY 2000 Revised Budget Plan* level of \$2,371,293. This decrease is primarily attributable to FY 2000 funding of \$523,334 for vehicle replacement and the reallocation to the Reston-Herndon Division of \$414,120 in Dulles Corridor Express Bus Plan expenditures, partially offset by inflationary increases and an increase of \$25,000 to continue the bus fare buydown program on existing routes with County funds, ensuring that fares do not exceed \$.50.

### **FAIRFAX CONNECTOR: Reston-Herndon Division**

In FY 2001, FAIRFAX CONNECTOR service in the Reston-Herndon Division will include 26 routes. This service includes 16 original routes serving West Falls Church and Pentagon Metrorail Stations from Reston and Herndon, service between the Worldgate Park-and-Ride Lot and Reston East at Wiehle Avenue Park-and-Ride to the West Falls Church Metrorail Station, and mid-day express service between Reston Town Center and West Falls Church Metrorail Station.

In FY 2001, service will continue to operate under contract, reflecting an inflationary adjustment in the contract. In FY 2000, the Department of Transportation plans to complete its evaluation of a new cross-county route connecting the I-66 corridor to the Reston and Herndon areas. It is also expected that the implementation of this route will be recommended to the Board of Supervisors, with funding from increased gas tax revenue. The Board was first informed of the intent to evaluate this service in June 1999. It is anticipated that the Department of Transportation will implement this service expansion in FY 2000.

In July 1999, the Herndon-Monroe Park-and-Ride lot, a major transit facility with 1,800 parking spaces, opened. The Herndon-Monroe Park-and-Ride functions as one of the primary collection and distribution points for the Dulles Corridor Express Bus Service. In September 1998, the Commonwealth Transportation Board approved funding in the amount of \$8,876,000 for the operation of expanded service within the Dulles Corridor for a period of three years, beginning in FY 1999. It should be noted that FY 2001 is the last year of the three-year agreement executed by the State on June 1, 1999, and long-term funding for this enhanced service has not been determined. If State funds are not received in FY 2002 for continuation of the program, the General Fund Transfer would increase by an estimated \$4 million to continue to support FY 2001 service levels in the Reston-Herndon division.

The FY 2001 Advertised funding level for the Reston-Herndon Division is \$9,840,383, or a decrease of \$5,612,631 from the *FY 2000 Revised Budget Plan* level of \$15,453,014. This is primarily due to one-time funding adjustments and \$5,845,750 in replacement bus purchases included in the *FY 2000 Revised Budget Plan*. The operating expenses for this division increased by \$1,919,906 over the FY 2000 Adopted Budget Plan level of \$6,572,573. Of this increase, \$742,890 is due to additional funding for the Dulles Corridor Express Bus Service, including \$414,120 reallocated from the CBS division and \$328,770 as a result of adjustments to schedules and routes approved by the State under the terms of the grant. In addition, an amount of \$469,000 represents an increase over the FY 2000 Adopted Budget Plan due to service enhancements, to be funded by a transfer from Fund 309 with increased State aid and gas tax receipts. The remaining increase of \$708,016 includes \$533,016 for inflationary adjustments and contract contingency, and \$175,000 to continue the bus fare buydown program on existing routes with County funds, thereby ensuring that fares do not exceed \$.50.

### **VIRGINIA RAILWAY EXPRESS (VRE)**

FY 2001 Commuter Rail (VRE) related expenditures are estimated at \$2,500,000. The operation and maintenance costs associated with the commuter rail system are funded from a combination of ridership revenues which accrue directly to the VRE, State contributions, and contributions from the participating and contributing jurisdictions. According to the Master Agreement, at least 50 percent of the operating cost must be paid by passenger fares, with the remainder funded by the participating jurisdictions. Fairfax County's anticipated share of the operating expense net of passenger fares, and after State aid is applied, is approximately 43 percent based on a formula which apportions financial responsibility to participating jurisdictions 90 percent by ridership and 10 percent by population.

# **FUND 100**

## **COUNTY TRANSIT SYSTEMS**

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The Board of Supervisors approved the County's participation in the regional rail service on August 1, 1988. The service is a joint effort among the Northern Virginia Transportation Commission, the Potomac and Rappahannock Transportation Commission, the Virginia Department of Rail and Public Transportation, and the participating jurisdictions of Fairfax County, City of Manassas, Manassas Park, Fredericksburg, Prince William County, and Stafford County. The City of Alexandria and Arlington County are contributing jurisdictions. VRE is not expected to increase service in FY 2001.



### **Funding Adjustments**

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:*

Adjustments related to bus purchases, Bus Fare Buydown, and one-time funding adjustments:

- A decrease of \$17,830,890 reflects FY 2000 spending of \$15,739,950 for bus replacement purchases, \$553,080 for the State funded Bus Fare Buydown Program, and \$1,537,860 for other one-time funding adjustments.

Other adjustments not related to costs associated with bus purchases, Bus Fare Buydown, and one-time funding adjustments reflect an increase of \$1,171,097 primarily for:

- Additional service enhancements funded from increased State aid and gas tax receipts, \$449,704.
- An updated system map for the Huntington Division, \$25,000.
- County funding for the bus fare buydown program in the Dulles Corridor routes in the Reston-Herndon and Community Bus Services Divisions, \$200,000.
- Contract inflationary and maintenance adjustments and other operating costs based on the FY 2001 requirements, \$496,393.

*The following funding adjustments reflect all approved changes in the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- At the FY 1999 Carryover Review, the Board of Supervisors approved an increase of \$13,822,839 for a total *FY 2000 Revised Budget Plan* of \$37,464,139. Of this increase, funding of \$2,528,646 provided for fare simplification, revision to transfer policies, and service enhancements as previously approved by the Board of Supervisors. Funding in the amount of \$11,294,193 provided for repair and maintenance of existing buses, as well as the scheduled replacement of 15 buses and the purchase of 22 previously approved buses in order to offer increased services.

### **FAIRFAX CONNECTOR**



### **Objectives**

- To increase the number of FAIRFAX CONNECTOR riders by 5.0 percent, from 5,334,265 in FY 2000 to 5,600,000 riders for FY 2001, in order to better serve County residents.
- To increase platform miles of service by 2.5 percent and platform hours of service by 2.4 percent by operating 5,866,486 platform miles and 403,382 platform hours of service on 59 routes in a cost-effective manner.

# FUND 100 COUNTY TRANSIT SYSTEMS

## FAIRFAX CONNECTOR - ALL DIVISIONS



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual <sup>1</sup>	FY 1999 Estimate/Actual <sup>2</sup>	FY 2000	FY 2001
<b>Output:</b>					
Buses operated	128	127	147 / 130	157	162
Routes served	43	52	54 / 52	58	59
Passengers transported	4,442,075	4,736,026	4,825,540 / 4,773,876	5,334,265	5,600,000
Platform hours provided	222,663	275,224	289,332 / 291,262	394,109	403,382
Platform miles provided	4,099,625	4,193,411	4,548,080 / 4,627,034	5,721,070	5,866,486
Revenue hours	NA	216,286	225,952 / 220,077	323,362	331,629
Revenue miles generated	3,042,893	3,525,830	3,744,871 / 3,571,876	4,774,942	4,899,979
Timetables distributed	803,000	1,099,814	1,209,795 / 1,507,612	1,658,373	1,884,515
Information Sites	95	138	150 / 87	95	95
Maps Distributed	20,000	12,400	NA / 21,000	30,000	30,000
<b>Efficiency:</b>					
Operating costs	\$11,638,851	\$12,948,719	\$16,608,569 / \$14,178,681	\$21,140,483	\$19,337,164
Fare box revenue	\$2,634,875	\$2,728,918	\$2,762,754 / \$2,664,402	\$2,693,163	\$2,130,722
Operating subsidy	\$9,003,976	\$10,219,801	\$13,845,815 / \$11,514,279	\$18,447,320	\$17,206,442
Operating cost/passenger	\$2.62	\$2.73	\$3.44 / \$2.97	\$3.96	\$3.45
Oper. cost/platform hour	\$52.27	\$47.05	\$57.40 / \$48.68	\$53.64	\$47.94
Operating subsidy/passenger	\$2.03	\$2.16	\$2.87 / \$2.41	\$3.46	\$3.07
Farebox revenue as a percent of operating costs	23%	21%	17% / 19%	13%	11%
Passengers/revenue mile	1.46	1.34	1.29 / 1.34	1.12	1.14
<b>Service Quality:</b>					
Complaints per 100,000 passengers	21	20	38 / 38	44	39
<b>Outcome:</b>					
Percent change in CONNECTOR passengers	(1.6%)	6.6%	2.0% / 0.8%	11.7%	5.0%
Percent change in service provided for:					
Platform miles	(3.1%)	2.3%	8.5% / 10.3%	23.6%	2.5%
Platform hours	(4.0%)	23.6%	5.9% / 5.8%	35.3%	2.4%

<sup>1</sup> The increase in service levels between FY 1997 and FY 1998 reflects increased efforts associated with the opening of the Franconia/Springfield transportation center, which includes a Virginia Railway Express (VRE) and a Metrorail station.

<sup>2</sup> FY 1999 estimates are adjusted for the Dulles Corridor Express Bus Plan.

# FUND 100 COUNTY TRANSIT SYSTEMS

## FAIRFAX CONNECTOR: HUNTINGTON DIVISION



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Buses operated	71	70	70 / 70	77	83
Routes served	19	23	23 / 23	23	23
Passengers transported	2,714,614	2,980,711	2,985,187 / 2,843,414	3,010,623	3,161,154
Platform hours provided	138,570	186,123	186,123 / 194,156	196,711	197,715
Platform miles provided	2,281,199	2,287,934	2,287,934 / 2,560,431	2,593,643	2,606,693
Revenue miles generated	1,734,542	2,103,471	2,103,471 / 2,048,478	2,074,914	2,085,354
<b>Efficiency:</b>					
Operating costs	\$6,633,513	\$7,600,250	\$8,522,252 / \$7,591,148	\$9,801,623	\$8,397,517
Farebox revenue	\$1,769,408	\$1,615,571	\$1,617,263 / \$1,461,621	\$1,461,621	\$1,249,118
Operating subsidy	\$4,864,105	\$5,984,679	\$6,904,989 / \$6,129,527	\$8,340,002	\$7,148,399
Operating cost/passenger	\$2.44	\$2.55	\$2.85 / \$2.67	\$3.26	\$2.66
Operating cost/platform mile	\$2.91	\$3.32	\$3.72 / \$2.96	\$3.78	\$3.22
Operating cost/platform hour	\$47.87	\$40.83	\$45.79 / \$39.10	\$49.83	\$42.47
Operating subsidy/passenger	\$1.79	\$2.01	\$2.31 / \$2.16	\$2.77	\$2.26
Farebox revenue as a percent of operating costs	27%	21%	19% / 19%	15%	15%
Passenger/revenue mile	1.57	1.42	1.38 / 1.38	1.45	1.52
<b>Service Quality:</b>					
Complaints per 100,000 passengers	24	42	40 / 32	29	26
Percent of riders satisfied with Huntington CONNECTOR Service	NA	NA	NA	NA	NA
<b>Outcome:</b>					
Percent change in Huntington CONNECTOR passengers	(1.4%)	9.8%	0.2% / (4.6%)	5.9%	5.0%
Percent change in service provided for:					
Platform miles	(3.5%)	0.3%	0.0% / 11.9%	1.3%	0.5%
Platform hours	(3.5%)	34.3%	0.0% / 4.3%	1.3%	0.5%

# FUND 100 COUNTY TRANSIT SYSTEMS

## FAIRFAX CONNECTOR: COMMUNITY BUS SERVICES DIVISION



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Buses operated	14	14	14 / 17	15	15
Routes served	9	11	11 / 11	9	9
Passengers transported	381,223	394,352	403,303 / 433,048	454,176	504,000
Platform hours provided	28,028	31,262	32,673 / 36,704	37,247	37,509
Platform miles provided	380,461	451,467	486,934 / 546,269	558,705	562,635
Revenue miles generated	356,626	425,540	447,444 / 466,589	474,899	478,240
<b>Efficiency:</b>					
Operating costs <sup>1</sup>	\$1,287,019	\$1,412,775	\$1,820,728 / \$1,819,389	\$2,046,096	\$1,730,639
Farebox revenue	\$155,003	\$181,944	\$185,328 / \$198,137	\$198,137	\$190,075
Operating subsidy	\$1,132,016	\$1,230,831	\$1,635,400 / \$1,621,252	\$1,847,959	\$1,540,564
Operating cost/passenger	\$3.38	\$3.58	\$4.51 / \$4.20	\$4.51	\$3.43
Operating cost/platform mile	\$3.38	\$3.13	\$3.74 / \$3.33	\$3.66	\$3.08
Operating cost/platform hour	\$45.92	\$45.19	\$55.73 / \$49.57	\$54.93	\$46.14
Operating subsidy/passenger	\$2.97	\$3.12	\$4.06 / \$3.74	\$4.07	\$3.06
Farebox revenue as a percent of operating costs	12%	13%	10% / 11%	9.7%	11.0%
Passenger/revenue mile	1.07	0.93	0.90 / 0.93	0.96	1.05
<b>Service Quality:</b>					
Complaints per 100,000 passengers	13	50	53 / 45	41	35
Percent of riders satisfied with Community Bus Service	NA	NA	NA / NA	NA	NA
<b>Outcome:</b>					
Percent change in Community Bus passengers	2.2%	3.4%	2.3% / 9.8%	4.9%	11.0%
Percent change in service provided for:					
Platform miles	2.2%	18.7%	7.9% / 21.0%	2.3%	0.7%
Platform hours	6.3%	11.5%	4.5% / 17.4%	1.5%	0.7%

<sup>1</sup> Operating costs includes hourly costs of contractor provided vehicles.

# FUND 100 COUNTY TRANSIT SYSTEMS

## FAIRFAX CONNECTOR: RESTON-HERNDON DIVISION



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Buses operated	43	43	63 / 43	65	64
Routes served	15	18	20 / 18	26	27
Passengers transported	1,346,238	1,360,963	1,437,050 / 1,497,414	1,869,466	1,934,846
Platform hours provided	56,065	57,839	70,536 / 60,401	160,151	168,158
Platform miles provided	1,437,965	1,454,010	1,773,212 / 1,520,334	2,568,722	2,697,158
Revenue miles generated	951,725	996,819	1,193,956 / 1,056,400	2,225,128	2,336,384
<b>Efficiency:</b>					
Operating costs <sup>1,2</sup>	\$3,718,319	\$3,935,694	\$6,265,590 / \$4,768,144	\$9,292,764	\$9,209,088
Farebox revenue	\$710,464	\$931,403	\$960,164 / \$1,004,644	\$1,033,405	\$691,529
Operating subsidy	\$3,007,855	\$3,004,291	\$5,305,426 / \$3,763,500	\$8,259,359	\$8,517,479
Operating cost/passenger	\$2.76	\$2.89	\$4.36 / \$3.18	\$4.97	\$4.76
Operating cost/platform mile	\$2.59	\$2.71	\$3.53 / \$3.14	\$3.62	\$3.41
Oper. cost/platform hour	\$66.32	\$68.05	\$88.83 / \$78.94	\$58.03	\$54.76
Operating subsidy/passenger	\$2.23	\$2.21	\$3.69 / \$2.51	\$4.42	\$4.40
Farebox revenue as a percent of operating costs	19%	24%	15% / 21%	11%	8%
Passenger/revenue mile	1.41	1.37	1.20 / 1.42	0.84	0.83
<b>Service Quality:</b>					
Complaints per 100,000 passengers	18	29	31 / 34	50	46
Percent of riders satisfied with Reston-Herndon CONNECTOR service	NA	NA	NA / NA	NA	NA
<b>Outcome:</b>					
Percent change in Reston-Herndon CONNECTOR passengers	1.7%	1.1%	5.6% / 10.0%	24.8%	3.5%
Percent change in service provided for:					
Platform miles	3.7%	1.1%	21.9% / 4.6%	69.0%	5.0%
Platform hours	3.9%	3.2%	22.0% / 4.4%	165.1%	5.0%

<sup>1</sup> FY 2000 estimated operating costs include one-time start-up costs, other non-recurring costs, and contingencies. This does not include Herndon Operations Center Expansion.

<sup>2</sup> FY 2001 includes recurring costs for marketing, building lease expense, and costs for information specialists.

# FUND 100 COUNTY TRANSIT SYSTEMS

## COMMUTER RAIL



### Objectives

- To increase the number of daily VRE riders boarding at stations in Fairfax County from 1000 in FY 2000 to 1,030 in FY 2001, resulting in a 3.0 percent increase in VRE passengers boarding at stations in Fairfax County.



### Performance Indicators

Indicators	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Annual Fairfax County VRE subsidy (\$ in millions)	\$2.35	\$2.45	\$2.37 / \$2.37	\$2.29	\$2.39
Daily trains operated	24	26	26 / 24	30	30
Stations maintained in Fairfax County	5	5	5 / 5	5	5
Parking spaces provided in Fairfax County	1,400	1,860	1,860 / 1,860	1,860	1,860
Daily A.M. boardings at Fairfax County stations	1,000	700	850 / 970	1,000	1,030
Estimated annual boardings / Alightings at Fairfax County Stations	NA	351,400	426,700 / 429,300	442,200	455,500
<b>Efficiency:</b>					
Cost per County VRE trip	NA	\$6.98	\$5.55 / \$5.52	\$5.17	\$5.24
<b>Service Quality:</b>					
Percent of Fairfax County Riders satisfied with VRE	NA	NA	NA / NA	NA	NA
<b>Outcome:</b>					
Percent change in VRE passengers boarding at stations in Fairfax County	11.1%	(30.0%)	21.4% / 38.6%	3.1%	3.0%

# FUND 100 COUNTY TRANSIT SYSTEMS

## FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 100, County Transit Systems

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$12,542,000</b>	<b>\$755,245</b>	<b>\$11,363,476</b>	<b>\$657,286</b>	<b>\$657,286</b>
Revenue:					
Bus Fare Buy Down	\$617,485	\$0	\$553,080	\$0	\$0
Miscellaneous Revenue <sup>1</sup>	52,492	0	496,250	46,200	46,200
State Reimbursement-Dulles <sup>2</sup>	0	3,457,380	4,768,699	3,336,717	3,336,717
Other <sup>3</sup>	0	1,407,000	1,407,000	0	0
<b>Total Revenue</b>	<b>\$669,977</b>	<b>\$4,864,380</b>	<b>\$7,225,029</b>	<b>\$3,382,917</b>	<b>\$3,382,917</b>
Transfers In:					
FAIRFAX CONNECTOR (001)					
Huntington	\$12,681,869	\$10,012,201	\$10,012,201	\$6,155,736	\$6,376,495
Community Bus Services	1,407,440	1,387,502	1,387,502	1,525,323	1,554,564
Reston/Herndon	4,453,003	4,877,217	4,877,217	5,470,959	5,470,959
Commuter Rail	2,374,966	2,500,000	2,500,000	2,500,000	2,500,000
Subtotal (001)	<b>\$20,917,278</b>	<b>\$18,776,920</b>	<b>\$18,776,920</b>	<b>\$15,652,018</b>	<b>\$15,902,018</b>
Metro Operations and Construction (309)	0	0	1,368,988	1,205,704	1,205,704
<b>Total Transfers In</b>	<b>\$20,917,278</b>	<b>\$18,776,920</b>	<b>\$20,145,908</b>	<b>\$16,857,722</b>	<b>\$17,107,722</b>
<b>Total Available</b>	<b>\$34,129,255</b>	<b>\$24,396,545</b>	<b>\$38,734,413</b>	<b>\$20,897,925</b>	<b>\$21,147,925</b>
Expenditures:					
FAIRFAX CONNECTOR					
Huntington					
Operating Expenses	\$6,129,527	\$6,205,446	\$8,297,203	\$6,927,640	\$7,148,399
Capital Equipment	5,006,880	5,213,755	9,472,800	0	0
Subtotal Huntington	<b>\$11,136,407</b>	<b>\$11,419,201</b>	<b>\$17,770,003</b>	<b>\$6,927,640</b>	<b>\$7,148,399</b>
Community Bus Services	4,106,492	1,801,622	2,627,959	1,536,323	1,565,564
Reston/Herndon	5,111,404	7,920,477	15,137,213	9,840,383	9,840,383
Subtotal CONNECTOR	<b>\$20,354,303</b>	<b>\$21,141,300</b>	<b>\$35,535,175</b>	<b>\$18,304,346</b>	<b>\$18,554,346</b>
Commuter Rail Expenses	2,411,476	2,500,000	2,541,952	2,500,000	2,500,000
<b>Total Expenditures</b>	<b>\$22,765,779</b>	<b>\$23,641,300</b>	<b>\$38,077,127</b>	<b>\$20,804,346</b>	<b>\$21,054,346</b>
<b>Total Disbursements</b>	<b>\$22,765,779</b>	<b>\$23,641,300</b>	<b>\$38,077,127</b>	<b>\$20,804,346</b>	<b>\$21,054,346</b>
<b>Ending Balance</b>	<b>\$11,363,476</b>	<b>\$755,245</b>	<b>\$657,286</b>	<b>\$93,579</b>	<b>\$93,579</b>
Bus Replacement Reserve	755,245	755,245	0	0	0
Encumbered Balance	471,954	0	0	0	0
<b>Unreserved Balance</b>	<b>\$10,136,277</b>	<b>\$0</b>	<b>\$657,286</b>	<b>\$93,579</b>	<b>\$93,579</b>

## **FUND 100**

### **COUNTY TRANSIT SYSTEMS**

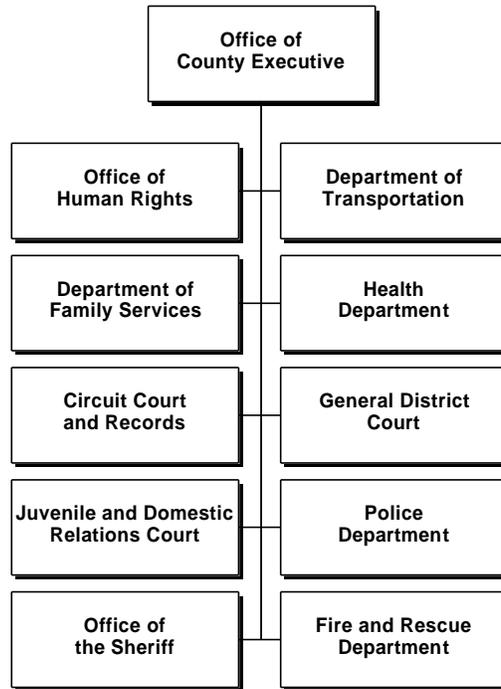
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<sup>1</sup> The FY 1999 miscellaneous revenue is primarily associated with the Congestion Mitigation and Air Quality Program (CMAQ) for bus shelters to be used for Commuter Rail Expenses. FY 2000 revenue is associated with Dulles Toll Road surplus revenue from the U.S. Department of Transportation Appropriations Act. FY 2001 miscellaneous revenue reflects reimbursement from the Washington Metropolitan Area Transit Authority (WMATA) for the value of WMATA tokens collected on FAIRFAX CONNECTOR routes.

<sup>2</sup> Reflects State reimbursement for the Dulles Corridor Plan which allows for major service expansion associated with the opening of two transit facilities, the Tysons West\*Park Transit Station and the Herndon-Monroe Park and Ride, and also the implementation of the Dulles Corridor Express Bus Service. The beginning balance for FY 2001 also includes \$563,707 of funds provided by the State for Dulles Express Bus Service.

<sup>3</sup> The FY 2000 increase of \$1,407,000 in revenues is associated with additional one-time funding from the Commonwealth of Virginia as a result of the 1999 General Assembly action for the replacement of five buses in the Huntington Division.

**SUMMARY OF GRANT POSITIONS  
FUND 102 FEDERAL/STATE GRANT FUND**



# FUND 102 FEDERAL/STATE GRANT FUND

## Agency Position Summary

227 Merit Grant Positions / 220.90 Merit Grant Staff Years

### Position Detail Information

#### OFFICE OF THE COUNTY EXECUTIVE

**Project Discovery (02003G)**  
 1 Program Manager  
 1 Position  
 1.0 Staff Year

#### OFFICE OF HUMAN RIGHTS

**EEOC (39005G)**  
 1 Human Rights Spec. III  
 1 Human Rights Spec. II  
 1 Clerk Typist  
 3 Positions  
 3.0 Staff Years

#### DEPARTMENT OF TRANSPORTATION

**Marketing & Ridesharing (40001G)**  
 1 Planning Technician II  
 1 Data Entry Operator II  
 2 Positions  
 2.0 Staff Years

#### Employer Outreach Program (40013G)

1 Transportation Planner II  
 1 Transportation Planner I  
 2 Positions  
 2.0 Staff Years

#### DEPARTMENT OF FAMILY SERVICES

**JTPA Year-Round Adult (67300G)**  
 1 Manpower Specialist IV  
 1 Manpower Specialist II  
 3 Manpower Specialists I  
 1 Management Analyst I  
 6 Human Service Workers II  
 1 Human Svcs. Assistant  
 1 Account Clerk II  
 2 Clerical Specialists  
 1 Clerk Typist II  
 1 Secretary I  
 2 Chauffeurs  
 1 Case Aide  
 21 Positions  
 20.5 Staff Years

#### JTPA Year-Round Youth (67302G)

1 Human Service Worker II  
 1 Manpower Specialist I  
 2 Positions  
 2.0 Staff Years

#### EDWAA - GETD (67304G)

1 Human Service Worker IV  
 1 Manpower Specialist III  
 2 Manpower Specialists I  
 1 Clerical Specialist  
 5 Positions  
 5.0 Staff Years

#### EDWAA - VEC (67305G)

1 Manpower Specialist II  
 1 Human Service Worker II  
 4 Manpower Specialists I  
 6 Positions  
 6.0 Staff Years

#### Welfare-to-Work (67308G)

2 Human Service Workers II  
 1 Human Service Worker IV  
 3 Positions  
 3.0 Staff Years

#### Regional Technology (67309G)

2 Human Service Workers II  
 2 Positions  
 2.0 Staff Years

#### No. Virginia Technology (67310G)

1 Human Service Worker II  
 1 Position  
 0.5 Staff Year

#### Food Stamp Reinvestment

**(67311G)**  
 7 Human Service Workers II  
 7 Positions  
 7.0 Staff Years

#### Fraud Free (67312G)

2 Human Service Workers II  
 2 Human Service Workers III  
 4 Positions  
 4.0 Staff Years

#### Independent Living Initiatives

**(67500G)**  
 1 Social Worker III  
 1 Position  
 1.0 Staff Year

#### Transitional Housing Awards 1 & 3

**(67503G)**  
 1 Social Work Supervisor  
 1 Account Clerk II  
 2 Positions  
 1.9 Staff Years

#### VISSTA (67510G)

1 Management Analyst III  
 4 Administrative Aides  
 5 Positions  
 5.0 Staff Years

#### Foster Care and Adoption Staffing

**(67513G)**  
 1 Human Services Coordinator II  
 10 Social Workers III  
 3 Social Workers II  
 2 Clerical Specialists  
 1 Administrative Assistant  
 1 Management Analyst III  
 18 Positions  
 18.0 Staff Years

#### USDA Child Care Food Program (67600G)

1 Child Care Specialist II  
 4 Child Care Specialists I  
 3 Human Service Workers II  
 2 Human Service Workers II  
 1 Child Care Specialist  
 1 Human Service Assistant  
 1 Administrative Assistant  
 1 Administrative Aide  
 1 Secretary I  
 1 Clerk Typist II  
 16 Positions  
 14.0 Staff Years

# FUND 102

## FEDERAL/STATE GRANT FUND

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### Head Start Federal Program

<b>(67602G, Phases 001, 002 and 003)</b>	
3	Child Care Specialists II
3	Child Care Specialists I
4	Day Care Cntr. Teachers I
4	Day Care Cntr. Aides
1	Human Service Worker II
1	Public Health Nutritionist
1	Nurse Practitioner
1	Administrative Assistant
1	Clerk Typist II
1	Case Aide
1	Accountant I
1	Administrative Aide
22	Positions
17.87	Staff Years

### Child Care Development Block Grant (67603G)

2	Management Analysts I
1	Sr. Eligibility Worker
3	Positions
6.0	Staff Years

### Va Preschool Initiative (67604G)

1	Child Care Specialist II
1	Management Analyst II
2	Positions
2.0	Staff Years

### Child Care Assist. Program (67605G)

7	Child Care Specialists I
1	Management Analyst I
9	Human Service Workers I
2	Account Clerks II
1	Management Analyst IV
1	Management Analyst III
2	Management Analysts II
1	Child Care Prog. Adm. Mgr.
1	Clerical Specialist
1	Human Service Worker II
3	Human Service Assts.
1	CS Program Mgr.
1	Admin. Aide
31	Positions
30.5	Staff Years

### Early Head Start (67606G)

1	Child Care Specialist II
2	Child Care Specialists I
4	Day Care Cntr. Teachers I
4	Day Care Cntr. Asst.
1	Head Start Coordinator
1	Clerk Typist II
13	Positions
14.0	Staff Years

### VIEW Day Care (67607G)

2	Day Care Ctr Teachers I
2	Positions
2.0	Staff Years

### Family Preservation (67700G)

1	Social Worker III
1	Management Analyst I
2	Positions
1.5	Staff Years

### HEALTH DEPARTMENT

#### Shelter Support (71002G)

2	Nurse Practitioners
2	Positions
1.13	Staff Years

### WIC (71007g)

1	Sr. Public Health Nutritionist
9	Public Health Nutritionists
3	PH Nutrition Assistants
7	Clerk Typists II
20	Positions
20.0	Staff Years

### Minority AIDS Project (71009G)

1	Community Health Spec.
1	Position
1.0	Staff Year

### Tuberculosis Grant (71014G)

1	Public Health Nurse II
1	Position
1.0	Staff Year

### CIRCUIT COURT AND RECORDS

#### Neutral Case Evaluation (800003G)

1	Management Analyst I
1	Position
1.0	Staff Year

### JUVENILE/DOMESTIC

#### RELATIONS COURT

#### Maximize Attendance (81011G)

2	Probation Counselors I
2	Positions
1.5	Staff Years

### VSTOP (81012G)

1	Probation Officer II
1	Position
1.0	Staff Year

### Juvenile Accountability Block Grant (81013G)

2	Probation Counselors II
2	Positions
1.5	Staff Years

### Residential Aftercare Program (81014G)

1	Probation Counselor III
1	Probation Counselor II
2	Positions
2.0	Staff Years

### GENERAL DISTRICT COURT

#### Pretrial Services Expansion (85002G)

1	Probation Counselor III
2	Probation Counselors II
3	Positions
3.0	Staff Years

### Community Corrections Act (85004G)

4	Probation Counselors II
1	Clerical Specialist
5	Positions
5.0	Staff Years

### POLICE DEPARTMENT

#### Victim Witness Assistance (90016G)

3	Outreach Workers I
1	Clerk Typist I
4	Positions
4.0	Staff Years

### Cops MORE (90023G)

1	<i>Clerical Specialist</i>
1	<i>Position</i>
1.0	<i>Staff Year</i>

### Someplace Safe (90025G)

2	Probation Counselors II
2	Positions
2.0	Staff Years

### FIRE DEPARTMENT

#### Fire Programs (92001G)

1	Assistant Producer
2	Life Safety Educ. Specialists
3	Positions

### International Search & Rescue (92013G)

1	Program Manager
1	Position
1.0	Staff Year

All positions listed above are approved in FY 2000 and will be continued into FY 2001. If positions are anticipated to exist for part of FY 2001, but will not receive a supplemental appropriation in FY 2001, the positions are listed above in italics, but funding is not included in the list of anticipated grant awards.

# **FUND 102**

## **FEDERAL/STATE GRANT FUND**

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### **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- The Board of Supervisors approved an increase of \$2,530,391 to expenditures and an increase of \$2,155,050 to revenues due to the award of new grants and the close out of certain existing grants.
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### **County Executive Proposed FY 2001 Advertised Budget Plan**



#### **Agency Overview**

In order to provide a comprehensive summary of grant awards to be received by the County in FY 2001, awards *already received* and awards *anticipated to be received* by the County for FY 2001 are included in the Federal/State Grant Fund budget. The total FY 2001 appropriation within Fund 102 is \$39,588,422 and includes both grant awards already received and grants that are anticipated. The total for grant awards already received and appropriated directly to the agency receiving the grant is \$9,199,971 in FY 2001. Funds for grants held in reserve until the grant award is received and approved by the Board of Supervisors total \$30,388,451 in FY 2001.

Prior appropriation of the anticipated grants will enable the Board to consider grants in an expeditious manner when actual awards are received. As specific grants are awarded and approved, the Board of Supervisors approves a supplemental appropriation of the required funds to the specific agency or agencies administering a grant. This increase in a specific agency grant appropriation is offset by a concurrent decrease in the grant reserve. The list of anticipated grants to be received in FY 2001 was developed based on prior awards and the most recent information available concerning future awards. A detailed list of grant programs by agency, including a description of the grant programs funded, the number of positions supported, the citizens served, and the funding sources (Federal/State grant funds, fees for services, reimbursements from other jurisdictions, and General Fund support) is included. In addition, an amount of \$1,075,000 is included as part of the reserve to allow for grant awards that cannot be anticipated.

#### **FUNDING APPROPRIATED DIRECTLY TO AGENCIES WITHIN FUND 102**

The Community Oriented Policing (COPS) Universal Hiring Program (UHP) Grant from the U.S. Department of Justice (DOJ) is appropriated directly to the Police Department in the amount of \$9,189,971. The COPS grants are multi-year awards by the Federal Government to localities aimed at increased community policing. The FY 2001 appropriation includes the third full year of an award received in FY 1998 in the amount of \$1,943,125, the second year of an award received in FY 1999 in the amount of \$1,967,834, the first year of an award in the amount of \$3,437,200, and the first year of an award in the amount of \$1,841,812. In addition, funding of \$10,000 is appropriated directly to the Fire and Rescue Department for the Federal Emergency Management Agency (FEMA)/Office of Foreign Disaster Assistance (OFDA) Activation Grant.

## FUND 102 FEDERAL/STATE GRANT FUND

FY 2001 APPROPRIATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2001 GRANT FUNDED POSITIONS/SYE	FY 2001 PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
<i>Police Department</i>					
<b>Community Oriented Policing (COPS) Universal Hiring Program (UHP)</b>					
The U.S. Department of Justice (DOJ), Office of Community Oriented Policing funding is provided to support and expand community policing efforts. Under this program, the DOJ makes direct grants to agencies and jurisdictions to hire or rehire additional sworn law enforcement officers as part of an overall plan to address crime and related problems through community policing.					
COPS UHP (90024G) PY 98	0/0.0	\$1,943,125	\$1,793,125	\$150,000	\$0
The Board of Supervisors was notified of the three-year grant award on January 12, 1998. The three-year grant award of \$6,890,100 includes \$1,875,000 in Federal funding and \$5,015,100 in local cash match. This grant supports 25/25.0 SYE merit regular positions in Agency 90, Police Department, in the General Fund. The Local Cash Match for the grant is also included in Agency 90 in the General Fund.					
COPS UHP (90024G) PY 99	0/0.0	\$1,967,834	\$1,717,834	\$250,000	\$0
The Board of Supervisors was notified of the three-year grant award on February 8, 1999. The three-year grant award of \$7,222,928 includes \$1,875,000 in Federal funding and \$5,347,928 in local cash match. This grant supports 25/25.0 SYE merit regular positions in Agency 90, Police Department, in the General Fund. The Local Cash Match for the grant is also included in Agency 90 in the General Fund.					
COPS UHP (90024G) PY 00	0/0.0	\$3,437,200	\$1,674,775	\$1,762,425	\$0
The Board of Supervisors was notified of the three-year grant award on October 25, 1999. The three-year grant award of \$7,729,446 includes \$1,875,000 in Federal funding and \$5,854,446 in local cash match. This grant supports 25/25.0 SYE merit regular positions in Agency 90, Police Department, in the General Fund. The Local Cash Match for the grant is also included in Agency 90 in the General Fund.					
COPS IN SCHOOLS PY 00	0/0.0	\$1,841,812	\$930,734	\$911,078	\$0
The three-year grant award of \$4,187,855 includes \$1,750,000 in Federal funding and \$2,437,855 in local cash match. This grant supports 14/14.0 SYE merit regular positions in Agency 90, Police Department, in the General Fund. The Local Cash Match for the grant is also included in Agency 90 in the General Fund. FY 2001 funding is included in anticipation of the grant award.					
<b>SUBTOTAL COPS UHP</b>	<b>0/0.0</b>	<b>\$9,189,971</b>	<b>\$6,116,468</b>	<b>\$3,073,503</b>	<b>\$0</b>
<i>Fire &amp; Rescue Department</i>					
FEMA/OFDA Activation Grant (92010G)	0/0.0	\$10,000	\$0	\$10,000	\$0
The responsibilities and procedures for Urban Search and Rescue activities under the Robert T. Stafford Disaster Relief Emergency Act are set forth in a cooperative agreement between FEMA, OFDA, and Fairfax County. Activation funding of \$1,500,000 is included in the anticipated grants reserve; however, \$10,000 is appropriated directly to the agency to cover initial expenses for procuring or replacing emergency supplies and to cover Personnel Services expenditures. FEMA or OFDA reimburses all expenditures related to the activation. Expenditure of this appropriation and the funding in the reserve is restricted to the necessary expenditures resulting from the activation of the Fairfax County Urban Search and Rescue Team.					
<b>TOTAL APPROPRIATED DIRECTLY TO AGENCIES</b>	<b>0/0.0</b>	<b>\$9,199,971</b>	<b>\$6,116,438</b>	<b>\$3,083,503</b>	<b>\$0</b>

## **FUND 102**

### **FEDERAL/STATE GRANT FUND**

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#### **FUNDING IN RESERVE WITHIN FUND 102**

An amount of \$30,388,451 is included in FY 2001 as a reserve for grant awards. Grant awards are principally funded by two general sources - grant funding and local cash match; there are also small amounts of other funding sources. The FY 2001 reserves for each of these sources are estimated for anticipated grant awards and for unanticipated grant awards. The Reserve for Grant Funding and the Reserve for Local Cash Match are shown on the fund statement as both estimated revenue and estimated expenditures.

In FY 2001, the Reserve for Grant funding is \$28,725,088, including the Reserve for Anticipated Grant Funding of \$27,725,088, and the Reserve for Unanticipated Grant Funding of \$1,000,000. This reflects an increase of \$5,643,178, or 24.45 percent, from the FY 2000 Adopted Budget Plan Reserve for Grant Funding of \$23,081,910. This increase is attributable to the addition of several awards to the Reserve for Anticipated Grant Funding and the increased funding level of the Fire Department's FEMA Activation grant.

In FY 2001, the Reserve for Local Cash Match is \$1,663,363, including the Reserve for Anticipated Local Cash Match of \$1,588,363 and the Reserve for Unanticipated Local Cash Match of \$75,000. This reflects an increase of \$126,314, or 8.22 percent, over the FY 2000 Adopted Budget Plan Reserve for Local Cash Match of \$1,537,049. This increase is primarily due to the addition of \$200,000 for the Congestion Mitigation Air Quality Program to the Department of Transportation's anticipated awards, offset by a reduction of \$87,298 for the Case Management for the Elderly Grant, which was transferred to Fund 103, Aging Grants and Programs. Correspondingly, \$1,663,363 is budgeted in the General Fund in Agency 87, Unclassified Administrative Expenses, for Local Cash Match contributions. This amount is a projection of the County contributions required for anticipated and unanticipated grant awards.

The anticipated Local Cash Match required by agencies is as follows:

<b>AGENCY</b>	<b>FY 2001 ADVERTISED LOCAL CASH MATCH</b>
Office of County Executive, Office of Partnerships	\$38,000
Department of Transportation	\$250,535
Department of Community and Recreation Services	\$4,500
Department of Family Services	\$1,074,413
Juvenile and Domestic Relations Court	\$55,636
Police Department	\$99,279
Fire Department	\$66,000
Reserve for Unanticipated Grant Awards	\$75,000
<b>Total</b>	<b>\$1,663,363</b>

The following table provides funding levels for the FY 2001 Advertised Budget Plan for the fund including the awards in the reserves for anticipated and unanticipated awards. Actual grant awards received in FY 2001 may differ from the attached list.

**FUND 102  
FEDERAL/STATE GRANT FUND**

FY 2001 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2001 GRANT FUNDED POSITIONS/SYE	FY 2001 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
<i>Office of the County Executive/Office of Partnerships</i>					
Project Discovery (02003G)	1/1.0	\$66,900	\$38,000	\$28,900	\$0
The U.S. Department of Education and Project Discovery Inc., fund this community-based program that helps low-income and minority students in grades 6 through 12 prepare for access to post-secondary education.					
<i>Office of Human Rights</i>					
U.S. Equal Employment Opportunity Commission Contract (39005G)	3/3.0	\$127,700	\$0	\$127,700	\$0
The U.S. Equal Employment Opportunity Commission (EEOC) program is the result of a contractual agreement reached between the Fairfax County Office of Human Rights and the Federal EEOC. This agreement requires the Office of Human Rights to investigate complaints of employment discrimination in Fairfax County. Any individual who applies for employment or is employed in Fairfax County is eligible to use these services.					
<i>Department of Transportation</i>					
Marketing and Ridesharing Program (40001G)	2/2.0	\$252,676	\$50,535	\$202,141	\$0
The Virginia Department of Transportation Marketing and Ridesharing Grant encourages commuters to rideshare, assists commuters in their ridesharing efforts, and promotes the use of Fairfax County bus and rail services. Any County resident or any non-County resident working in Fairfax County may use this program. Required Local Cash Match for this program is 20 percent.					
Employer Outreach Program (40013G)	2/2.0	\$161,000	\$0	\$161,000	\$0
Congestion Mitigation Air Quality Funds provided via the Metropolitan Washington Council of Governments and the Virginia Department of Rail and Public Transportation for the Employer Outreach Program are used to decrease air pollution by promoting alternative commuting modes. Transportation Demand Management Programs, customized for each participant employment site, are implemented in partnership between the employer and the County.					
Congestion Mitigation Air Quality (CMAQ) Program	0/0.0	\$1,000,000	\$200,000	\$800,000	\$0
Congestion Mitigation Air Quality Funds provided via the Metropolitan Washington Council of Governments and the Virginia Department of Rail and Public Transportation are used to decrease air pollution by promoting alternative commuting modes. This funding will be used to construct bus shelters throughout the County.					
Springfield Mall Transit Store (40017G)	0/0.0	\$120,000	\$0	\$120,000	\$0
Transportation Efficiency Improvement Funds provided by Virginia Department of Rail and Public Transportation for Springfield Mall Transit Store are used to provide an Information Center at the Springfield Mall. The Information Center provides information regarding the status of the interchange project and answers to citizen questions about the project.					
<b>TOTAL DEPARTMENT OF TRANSPORTATION</b>	<b>4/4.0</b>	<b>\$1,533,676</b>	<b>\$250,535</b>	<b>\$1,283,141</b>	<b>\$0</b>

## FUND 102 FEDERAL/STATE GRANT FUND

FY 2001 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2001 GRANT FUNDED POSITIONS/SYE	FY 2001 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER

<i>Department of Community and Recreation Services</i>					
Summer Lunch Program (50001G)	0/0.0	\$55,000	\$4,500	\$50,500	\$0
<p>The United States Department of Agriculture (USDA) Summer Lunch Program serves children between the ages of 5 and 18 at eligible centers throughout the County. Eligibility is based on at least 50 percent of the children in an area meeting income guidelines established by USDA. The program distributes nutritious lunches to children. The USDA provides a set amount of funding yearly and local funding is used as a supplement to ensure that all eligible children are served.</p>					
Local Government Challenge Grant (50004G)	0/0.0	\$5,000	\$0	\$5,000	\$0
<p>The Virginia Commission for the Arts Local Government Challenge Grant is awarded to jurisdictions, which support local arts programs for improving the quality of the arts. The funding awarded to Fairfax County will be provided to the Arts Council of Fairfax County for distribution.</p>					
<b>TOTAL DEPARTMENT OF COMMUNITY AND RECREATION SERVICES</b>	<b>0/0.0</b>	<b>\$60,000</b>	<b>\$4,500</b>	<b>\$55,500</b>	<b>\$0</b>
<i>Department of Family Services</i>					
<b>Job Training Partnership Act (JTPA)</b>					
<p>Beginning in the 1980's, Fairfax County has received funding from the U.S. Department of Labor to operate the following Job Training Partnership Act (JTPA) Programs. Beginning in July 2000, the Commonwealth of Virginia will initiate the Workforce Investment Act (WIA) which will replace the JTPA programs. At the time of FY 2001 budget preparation, no details on a structural framework or flow of funding were available. Accordingly, the following programs are listed in their JTPA format. Funding amounts are estimates based on past JTPA funding patterns and on the assumption that the funding will continue to be provided to Fairfax County.</p>					
JTPA Year-Round Adult Program (67300G)	21/20.5	\$339,425	\$0	\$339,425	\$0
<p>The JTPA Year-Round Adult Program provides employability assessments, employer marketing, educational skills, internal contractual training, work experience, and on-the-job training skills for native and foreign-born adults. The program serves economically disadvantaged adult residents of Fairfax, Loudoun, and Prince William Counties, and the Cities of Fairfax, Falls Church, Manassas Park, and Manassas.</p>					
JTPA Summer Youth Employment (67301G)	0/0.0	\$430,947	\$0	\$430,947	\$0
<p>The JTPA Summer Youth Employment Program provides counseling, job placement, and work experience opportunities to economically disadvantaged youths. These services include outreach, recruitment, and labor market orientation on a group and individual basis. The program serves youths between 14-21 years of age from Fairfax, Loudoun, and Prince William Counties, and the Cities of Fairfax, Falls Church, Manassas Park, and Manassas who are economically disadvantaged. Program services are provided during summer months.</p>					
JTPA Year-Round Youth Program (67302G)	2/2.0	\$56,433	\$0	\$56,433	\$0
<p>The JTPA Year-Round Youth Program provides employability assessments, employer marketing, educational skills, internal contractual training, and work experience for native and foreign-born youths. The Program serves youths of Fairfax, Loudoun, and Prince William Counties, and the Cities of Falls Church, Manassas, and Manassas Park who are economically disadvantaged.</p>					
JTPA Older Worker Program (67303G)	0/0.0	\$33,000	\$0	\$33,000	\$0

# FUND 102 FEDERAL/STATE GRANT FUND

FY 2001 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2001 GRANT FUNDED POSITIONS/SYE	FY 2001 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
<p>The JTPA Older Worker Program provides occupational and employment skills training and job placement for persons aged 55 and older whose income is at or below the poverty level. Program participants reside in Fairfax County or the Cities of Fairfax and Falls Church.</p>					
<b>Economic Dislocation and Worker Adjustment and Assistance (EDWAA) Program</b>					
<p>The U. S. Department of Labor EDWAA Program, administered through the Governor's Employment and Training Department (GETD) and the Virginia Employment Commission (VEC), provides employability assessment, employer marketing, and on-the-job training services. The program also provides short-term rapid response services to EDWAA clients who are mid-level managers/high-tech professionals affected by employment layoffs within the Northern Virginia area. The program serves residents of Fairfax, Loudoun, and Prince William Counties, and the Cities of Falls Church, Manassas, and Manassas Park who were terminated from employment.</p>					
EDWAA - GETD (67304G)	5/5.0	\$779,258	\$0	\$779,258	\$0
EDWAA - VEC (67305G)	6/6.0	\$457,000	\$0	\$457,000	\$0
<b>SUBTOTAL JOB TRAINING PARTNERSHIP ACT/EDWAA</b>	<b>34/33.50</b>	<b>\$2,096,063</b>	<b>\$0</b>	<b>\$2,096,063</b>	<b>\$0</b>
<p>Welfare Reform Transportation Initiative (WRTI) (67306G)</p>					
	0/0.0	\$480,187	\$0	\$480,187	\$0
<p>The Virginia Department of Social Services, Office of Community Services, WRTI program provides assistance with transportation needs for 316 Virginia Initiative for Employment Not Welfare (VIEW) program clients. The program focuses on clients living in the Centreville, Chantilly, Dulles, Gunston, and Lorton areas of the County. Program services include FASTRAN bus routes and partnerships with community-based organizations to facilitate car ownership.</p>					
Welfare-to-Work Grant (67308G)	3/3.0	\$480,186	\$0	\$480,186	\$0
<p>Operated with funds from the U.S. Department of Labor, and in collaboration with the U.S. Department of Health and Human Services, this program provides transitional employment and job retention services to hard-to-employ and long-term welfare recipients. The program enhances current welfare reform initiatives and promotes coordination among welfare-to-work, welfare, and JTPA employment training programs. The program is administered by the Virginia Department of Social Services and will serve the Counties of Fairfax, Loudoun, and Prince William and the Cities of Fairfax, Falls Church, Manassas, and Manassas Park.</p>					
Regional Tech Program (67309G)	2/2.0	\$2,293,588	\$0	\$2,293,588	\$0
<p>The Regional Tech Program, administered by the Virginia Governor's Employment and Training Department, the Maryland Office of Employment and Training Department, and the Virginia Employment Commission, provides employability assessment, employer marketing, and on-the-job training services. The program also provides short-term rapid response service to EDWAA clients who are mid-level managers/high-tech professionals affected by employment layoffs within the Northern Virginia area. The program serves residents of Fairfax, Loudoun, and Prince William Counties, the Cities of Fairfax, Falls Church, Manassas, and Manassas Park who were terminated from employment.</p>					
Northern Virginia Technology Workforce	1/0.5	\$280,949	\$0	\$280,949	\$0
<p>Operated with funds from the U.S. Department of Labor, the Northern Virginia Technology Development Program is an initiative for dislocated workers involving the Northern Virginia Regional Partnership, the Northern Virginia Technology Council, and two JTPA service delivery areas in Northern Virginia - the Northern Virginia Manpower Consortium and the Joint Training Consortium of Arlington/Alexandria. The program focuses on recruitment, job placement assistance, and retraining for dislocated workers in technology-related skills.</p>					
Food Stamp Reinvestment Program (67311G)	7/7.0	\$310,500	\$0	\$310,500	\$0
<p>This grant funding from the Commonwealth of Virginia focuses on directing the efforts of Food Stamp case reviewers toward reducing agency caused errors in the processing of Food Stamp applications.</p>					
Fraud FREE Program (67312G)	4/4.0	\$235,477	\$0	\$235,477	\$0
<p>The Fraud Recovery Special Fund, support by State retained dollars from the collection of overpayments in all assistance programs, provides funding for a Fairfax County Fraud Investigation Unit. Staff to this unit has the responsibility to assess any indications of fraud in a variety of County-administered welfare programs such as Temporary Assistance for Needy Families, Food Stamps, and Medicaid.</p>					

## FUND 102 FEDERAL/STATE GRANT FUND

FY 2001 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2001 GRANT FUNDED POSITIONS/SYE	FY 2001 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
Welfare-to-Work Alcohol and Drug Services (67313G)	0/0.0	\$338,018	\$0	\$338,018	\$0
Working in coordination with the Welfare-to-Work employment and training programs and the Virginia Initiative for Employment not welfare programs, this funding supports screening, assessment, and treatment activities for hard-to-service welfare recipients with histories of drug and alcohol abuse. Although no positions in Fund 102 are funded by this grant, there are three Community Services Board positions which are funded by this grant.					
Title V - Senior Community Service Employment Program (SCSEP) (67400G)	0/0.0	\$88,097	\$8,810	\$79,287	\$0
The U.S. Department of Labor, through the Virginia Governor's Employment and Training Department, provides funds for part-time opportunities in community service employment. Services are provided through classroom and on-the-job training, work experience, employment development, planning, and support to unemployed low-income persons aged 55 or older.					
Independent Living Initiatives Grant Program (67500G)	1/1.0	\$76,500	\$0	\$76,500	\$0
The U.S. Department of Health and Human Services Independent Living Initiatives Grant program, administered through the Virginia Department of Social Services, provides comprehensive services for youth in residential foster care to develop skills necessary to live productive, self-sufficient, and responsible adult lives. The program serves teenagers over age 16 and under age 19 in foster care and who are not eligible for Title IV-E payments.					
Foster and Adoptive Parent Training Grant (67501G)	0/0.0	\$236,720	\$80,031	\$156,689	\$0
The Virginia Department of Social Services (DSS) Foster and Adoptive Parent Training Grant will enable the enhancement of pre-service training, in-home support, and recruiting of agency-approved foster care providers and adoptive parents.					
Transitional Housing Program (67503G) <i>Award Three/Phase 004</i>	2/1.7	\$938,412	\$447,955	\$490,457	\$0
The U.S. Department of Housing and Urban Development (HUD) Transitional Housing Program assists homeless families in making the transition from living in shelters to permanent housing. The program offers 36 transitional housing units and various supportive services. HUD awarded a three-year renewal, beginning in FY 1999, after a one-year extension (FY 1998) to the original three-year program.					
Transitional Housing Program (67503G) <i>Award One</i>	0/0.2	\$427,281	\$208,430	\$218,851	\$0
The U.S. Department of Housing and Urban Development (HUD) Transitional Housing Program assists homeless families in making the transition from living in shelters to permanent housing. The program offers 18 transitional housing units and various supportive services. FY 2001 is the second year of the renewed three-year funding commitment totaling \$1,320,300, of which \$676,251 is HUD funding and \$644,049 is local funding.					
Shelter Support Grant (67504G)	0/0.0	\$104,663	\$0	\$104,663	\$0
The Virginia Department of Housing and Community Development Shelter Support Grant serves homeless individuals and families living in County shelters. The program provides health care services to shelter residents through a program jointly administered by the Health Department and the Department of Family Services. The positions are located in Agency 71, Health Department.					
RISE Supportive Housing Grant (67505G)	0/0.0	\$537,634	\$33,500	\$458,801	\$45,333
The U.S. Department of Housing and Urban Development (HUD) RISE Supportive Housing Grant is the final year of a three-year grant that provides					

**FUND 102**  
**FEDERAL/STATE GRANT FUND**

FY 2001 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2001 GRANT FUNDED POSITIONS/SYE	FY 2001 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
20 units of transitional housing. Funding also provides support services for families through a partnership of private non-profit organizations and County agencies. Funding for the three-year period totals \$1,612,902, of which \$1,376,402 is HUD funding, \$100,500 is County funding, and \$136,000 is private non-profit organizational funding.					
Homeless Intervention Program (67506G)	0/0.0	\$222,290	\$0	\$222,290	\$0
The Virginia Department of Housing and Community Development SHARE-Homeless Intervention Program prevents displacement of households who are potentially homeless, assists homeless persons in securing permanent housing, and ensures that the persons who receive assistance become self-sufficient.					
VISSTA (67510G)	4/4.0	\$398,379	\$0	\$398,379	\$0
The VISSTA program provides skills training for Adult Services, temporary assistance, and Comprehensive Services Act (CSA). This includes employment and Day Care training for DFS staff. The grant also provides a variety of training opportunities to improve the quality of child care given by licensed and non-licensed day care providers.					
VISSTA Day Care Training (67510G)	1/1.0	\$128,364	\$0	\$128,364	\$0
The VISSTA Day Care Training grant provides a variety of training opportunities to improve the quality of child care given by licensed and non-licensed day care providers.					
Supplemental Assistance for Facilities to Assist the Homeless (67511G)	0/0.0	\$88,117	\$0	\$88,117	\$0
The U.S. Department of Housing and Urban Development Community Development Supplemental Assistance program, administered through the Virginia Department of Housing and Community Development, provides aftercare support for families who have successfully graduated from the Transitional Housing Program. Services are provided through contractual agreements with community-based organizations.					
Foster Care and Adoption Staffing (67513G)	18/18.0	\$817,027	\$0	\$817,027	\$0
In 1999, the General Assembly approved \$6.9 million statewide for new foster care and adoption staffing, effective July 1, 1999. This funding is a result of a staffing study conducted last fall by the Virginia Department of Planning and Budget and the Virginia Department of Social Services which demonstrated the need for 201 additional staff for local jurisdictions statewide. The additional staff are to be used to improve the agencies' ability to meet legal mandates with regard to foster care and adoption. The expected outcomes are to reduce the average length of time children spend in foster care, to lower the caseloads in order to meet new judicial time frames and provide more intensive services, to accelerate the adoption process for older, special needs children, to reduce expenditures out of the Comprehensive Services Act pool, to return children to a family member or permanent placement more quickly, and to enable social workers to visit their children in foster care more frequently than the mandated minimal standard of once every 90 days.					
USDA Child Care Food Program (67600G)	16/14.00	\$2,711,523	\$0	\$2,711,523	\$0
The U.S. Department of Agriculture Child Care Food Program reimburses approved family day care providers for nutritious meals served to children in their care in order to improve their diets. The program serves children (ages infant to 12) in approved day care homes.					
USDA SACC Snacks (67601G)	0/0.0	\$90,000	\$0	\$90,000	\$0
The U.S. Department of Agriculture reimburses the Department of Family Services' School Aged Child Care (SACC) centers for the cost of serving snacks daily to over 5,000 enrolled children. The program serves school-aged children, grades K-6.					
U.S. Department of Health and Human Services Head Start Programs					
Head Start Federal Program Grant (67602G)	22/17.87	\$2,212,923	\$120,000	\$2,092,923	\$0

**FUND 102**  
**FEDERAL/STATE GRANT FUND**

FY 2001 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2001 GRANT FUNDED POSITIONS/SYE	FY 2001 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
The Head Start Federal Program provides 368 children, ages 3 to 5, from at-risk and/or low-income families in Fairfax County, Falls Church, and Fairfax City comprehensive medical, dental, social services, and parent-involvement services.					
Child Care Development Block Grant (67603G)	3/6.00	\$447,420	\$0	\$447,420	\$0
The Child Care Block Grant extends service hours and days of care for 241 children enrolled in part-day Head Start classrooms at Gum Springs Head Start Center, Fairfax County Public Schools (FCPS), and Higher Horizons Day Care Center. Funding also supports a summer Head Start classroom at FCPS.					
Early Head Start (67606G)	13/14.0	\$1,594,400	\$125,000	\$1,469,400	\$0
The Early Head Start program provides early, continuous, intensive child development and family support services to 152 pregnant mothers and children between infancy and 3 years of age who meet or fall below the Federal poverty level.					
<b>SUBTOTAL HEAD START PROGRAM</b>	<b>38/37.87</b>	<b>\$4,254,743</b>	<b>\$245,000</b>	<b>\$4,009,743</b>	<b>\$0</b>
Virginia Preschool Initiative Grant (67604G)	2/2.0	\$951,388	\$0	\$951,388	\$0
The Virginia Department of Education Preschool Initiative Grant allows Fairfax County to serve an additional 565 children in a Statewide, comprehensive preschool program designed for at-risk four-year-olds.					
Child Care Assistance Program (67605G)	31/30.5	\$1,149,868	\$0	\$1,149,868	\$0
The Virginia Department of Social Services allocates State and Federal pass-through funds to support staff serving CCAP. Funding provides for staff allowance, a Family Day Care Recruitment Campaign, and the permitting of homes to care for children.					
VIEW Day Care (67607G)	2/2.0	\$75,455	\$7,546	\$67,909	\$0
The Virginia Department of Social Services reimburses Fairfax County 90 percent of these positions, which serve children in the School Aged Child Care program whose families are eligible for VIEW funding.					
Child Care Quality Initiative Program	0/0	\$147,500	\$0	\$147,500	\$0
The Virginia Department of Social Services allocates this funding to enhance the quality and supply of child care services in our community.					
Family Preservation/Family Support Grant (67700G)	2/1.5	\$431,406	\$43,141	\$388,265	\$0
The Family Preservation/Family Support Grant is funded through the Virginia Department of Social Services. Based upon the submission of a four-year plan by the Community Policy and Management Team, the Fairfax/Falls Church community is eligible to receive annual allocations to develop, expand, and deliver family preservation and support services.					
<b>TOTAL DEPARTMENT OF FAMILY SERVICES</b>	<b>168/163.77</b>	<b>\$20,390,335</b>	<b>\$1,074,413</b>	<b>\$19,270,589</b>	<b>\$45,333</b>

**FUND 102**  
**FEDERAL/STATE GRANT FUND**

FY 2001 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2001 GRANT FUNDED POSITIONS/SYE	FY 2001 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
<i>Health Department</i>					
Shelter Support Program (71002G)	2/1.13	\$0	\$0	\$0	\$0
The Virginia Department of Housing and Community Development Shelter Support Grant serves homeless individuals and families living in County shelters. The program provides health care services to shelter residents through a program jointly administered by the Health Department and the Department of Family Services. The funding for these positions is located in Agency 67, Department of Family Services.					
Care Act Grant Title I (71005G)	0/0.0	\$61,230	\$0	\$61,230	\$0
The Virginia Planning District Commission and Urban Development Title I - Ryan White Care Act Grant provides funding for emergency relief to metropolitan areas that have been impacted by the AIDS/HIV epidemic.					
Immunization Action Plan (71006G)	0/0.0	\$64,575	\$0	\$64,575	\$0
The U.S. Department of Health and Human Services Immunization Action Plan provides funding for outreach services, education, and immunizations for children from low-income families.					
Women's, Infants and Children (71007G)	20/20.0	\$1,015,081	\$0	\$1,015,081	\$0
The U.S. Department of Agriculture provides funding for the Women, Infants, and Children Grant. This program provides food, nutrition education, and breastfeeding promotion for pregnant, postpartum, or breastfeeding women, infants, and children under the age of five.					
Minority AIDS Project (71009G)	1/1.0	\$116,810	\$0	\$116,810	\$0
The Virginia State Health Department, Bureau of STD/AIDS Minority AIDS Project provides funding for concentrated minority HIV prevention education to a minimum of four minority populations in the community. This program also helps community-based organizations identify strategies for HIV prevention; it will assist with the dissemination of HIV public information and assist with the implementation of the State-sponsored surveys regarding HIV/AIDS among minorities.					
Perinatal Health Services (71010G)	0/0.0	\$69,722	\$0	\$69,722	\$0
The U.S. Department of Health and Human Services Perinatal Health Services Grant provides for nutrition counseling for low-income pregnant women to reduce the incidence of low birth rate in Fairfax County.					
Anonymous Test Site (71011G)	0/0.0	\$18,000	\$0	\$18,000	\$0
The Virginia Department of Health and Human Services Test Site grant provides confidential information on HIV/AIDS and the location of facilities where HIV/ AIDS tests are given.					
Tuberculosis Grant (71014G)	1/1.0	\$53,874	\$0	\$53,874	\$0
The Center for Disease Control and Prevention Tuberculosis Control Program, administered by the Virginia Department of Health, Tuberculosis Control Division, provides funding for one Public Health Nurse to coordinate efforts on tuberculosis disease activities in Fairfax County. These efforts include timely reporting of newly diagnosed cases, monitoring the follow-up of tuberculosis suspects to ensure timely diagnosis and treatment, and assisting nursing staff with investigation of contact with active cases of tuberculosis in the County.					
Community Collaboration Grant (71019G)	0/0.0	\$34,000	\$0	\$34,000	\$0
The Virginia Department of Health, Division of HIV/AIDS, provides funding for this collaborative program for HIV prevention outreach to youth who live in the 14 communities served by the Lincoln Lewis Vannoy Communities for Assistance and Improvement (LLVCAI).					

**FUND 102**  
**FEDERAL/STATE GRANT FUND**

FY 2001 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2001 GRANT FUNDED POSITIONS/SYE	FY 2001 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
School Health Incentive Grant (71020G)	0/0.0	\$59,123	\$0	\$59,123	\$0
The Virginia Department of Education provides funding to the Fairfax County Public Schools to purchase nursing services in the schools. This funding supports physical health care services such as g-tube feeding, catheterization and tracheal suctioning, and medical administration.					
Cardiovascular Risk Reduction (71021G)	0/0.0	\$45,012	\$0	\$45,012	\$0
The Virginia Department of Health, Division of Chronic Disease Prevention/Nutrition provides funding from the Preventative Health and Health Services (PHHS) Block Grant for Chronic Disease Prevention. The major focus of this grant is the early intervention and prevention of cardiovascular disease process to control the risk factors associated with cardiovascular diseases.					
Breast and Cervical Cancer Early Detection Program (71021G)	0/0.0	\$19,650	\$0	\$19,650	\$0
The Virginia Department of Health, Division of Chronic Disease Prevention/Nutrition provides funding from the Preventative Health and Health Services (PHHS) Block Grant for education and community awareness of breast and cervical cancer and the advantages of early detection. The program targets women over 50, especially minorities and women with low-income status.					
<b>TOTAL HEALTH DEPARTMENT</b>	<b>24/23.13</b>	<b>\$1,557,077</b>	<b>\$0</b>	<b>\$1,557,077</b>	<b>\$0</b>

**FUND 102**  
**FEDERAL/STATE GRANT FUND**

FY 2001 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2001 GRANT FUNDED POSITIONS/SYE	FY 2001 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
<i>Circuit Court and Records</i>					
Alternative Dispute Resolution/Neutral Case Evaluation Grant (80003G)	1/1.0	\$40,426	\$0	\$40,426	\$0
The Supreme Court of Virginia Alternative Dispute Resolution/Neutral Case Evaluation Grant will provide funding for settlement conferences which will allow judges and attorneys to settle lawsuits prior to trial.					
Electronic Filing Grant (80005G)	0/0.0	\$30,000	\$0	\$30,000	\$0
The State Justice Institute provides funding for the Court to receive pleadings and motions in an electronic format and provides access to the information within seconds.					
<b>TOTAL CIRCUIT COURT &amp; RECORDS</b>	<b>1/1.0</b>	<b>\$70,426</b>	<b>\$0</b>	<b>\$70,426</b>	<b>\$0</b>
<i>Juvenile Domestic Relations Court</i>					
Maximize Attendance Program (81011G)	2/1.5	\$119,673	\$39,673	\$80,000	\$0
The Virginia Department of Criminal Justice Services provides funding to support this program to work with adjudicated truants, their families, and school staff in order to increase their attendance and participation in school activities.					
Stop Violence Against Women (81012G)	1/1.0	\$47,312	\$0	\$47,312	\$0
The Virginia Department of Criminal Justice Services provides funding to expand and enhance the Domestic Violence Services Program by establishing the capability of workers to take protective orders in the evening, expand the Court Companions Program, increase monitoring of offenders' compliance with protective orders, and provide increased services for victims.					
Juvenile Accountability Incentive Block Grant (81013G)	2/1.5	\$159,651	\$15,963	\$143,688	\$0
The Virginia Department of Criminal Justice Services provides funding to combat violent youth crime, to increase accountability for juvenile criminal offenses, and to promote greater accountability in the Juvenile Justice System.					
Residential Aftercare Program (81014G)	2/2.0	\$75,000	\$0	\$75,000	\$0
The Virginia Department of Criminal Justice Services provides funding for intensive aftercare supervision at the Boy's Probation House and a post-dispositional treatment program for the Juvenile Detention Center.					
<b>TOTAL JUVENILE AND DOMESTIC RELATIONS COURT</b>	<b>7/6.0</b>	<b>\$401,636</b>	<b>\$55,636</b>	<b>\$346,000</b>	<b>\$0</b>
<i>General District Court</i>					
Pretrial Services Expansion (85002G)	3/3.0	\$159,154	\$0	\$159,154	\$0
The Virginia Department of Criminal Justice Services Pretrial Services Expansion Program provides funds to enable Pretrial Services Division personnel to provide information to magistrates and judges concerning the release eligibility of defendants confined to jail. This grant enables personnel to locate alternative release situations for individuals who cannot make bond or who require a more secure release alternative.					
Comprehensive Community Corrections Act for Local Offenders (85004G)	5/5.0	\$286,449	\$0	\$286,449	\$0

## FUND 102 FEDERAL/STATE GRANT FUND

FY 2001 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2001 GRANT FUNDED POSITIONS/SYE	FY 2001 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
The Virginia Department of Criminal Justice Services Comprehensive Community Corrections Act for Local Offenders replaces the Community Diversion Incentive Program. This grant supports local programs that help keep non-violent misdemeanant offenders out of jail.					
<b>TOTAL GENERAL DISTRICT COURT</b>	<b>8/8.0</b>	<b>\$445,603</b>	<b>\$0</b>	<b>\$445,603</b>	<b>\$0</b>
<i>Police Department</i>					
Seized Funds (90002G)	0/0.0	\$233,558	\$0	\$233,558	\$0
The Seized Funds Program provides additional funding for law enforcement activities under authority of the Comprehensive Crime Control Act of 1984 and the Anti-Drug Abuse Act of 1986. These funds are released by the Department of Justice from asset seizures stemming from illegal narcotics activity. The program serves residents of Fairfax County.					
Victim Witness Assistance (90016G)	4/4.0	\$155,705	\$31,141	\$124,564	\$0
The Department of Criminal Justice Services provides funding for the Victim Witness Assistance Program. This award provides funding to ensure that staffing levels are adequate to provide services.					
Local Law Enforcement Block Grant (90019G)	0/0.0	\$259,214	\$25,921	\$233,293	\$0
The Local Law Enforcement Block Grant program provides funding for the purpose of reducing crime and improving public safety. The program serves the residents of Fairfax County through the acquisition of equipment and technology.					
Operation Kids Program (90021G)	0/0.0	\$30,000	\$0	\$30,000	\$0
The Virginia Department of Motor Vehicles provides funding for overtime salaries and equipment necessary to continue the Operation Kids Child Passenger Safety Program, which includes public information, education, and selective enforcement.					
Smooth Operator Program (90022G)	0/0.0	\$25,000	\$0	\$25,000	\$0
The Virginia Department of Motor Vehicles provides funding for overtime salaries and educational materials for the continued targeting of aggressive drivers and the most common causes of traffic crashes and fatalities in the region.					
Someplace Safe (90025G)	2/2.0	\$168,869	\$42,217	\$126,652	\$0
The Department of Criminal Justice Services provides funding for the Victim Witness Unit's "Someplace Safe" Program, which provides a police response to domestic violence. The program serves the residents of Fairfax County.					
Deer Crash Abatement (90028G)	0/0.0	\$40,000	\$0	\$40,000	\$0
The Virginia Department of Motor Vehicles provides funding to support the cost of expanding a deer crash abatement program, designed to reduce the number of deer related crashes in Fairfax County. Funding will be utilized for the purchase of reflectors to be placed along roadways experiencing a high incidence of deer related crashes.					
Traffic Safety Watch (90029G)	0/0.0	\$75,000	\$0	\$75,000	\$0
The Virginia Department of Motor Vehicles provides for the continued distribution of educational information, targeting aggressive drivers, red light runners, and drivers who fail to properly buckle up children.					

## FUND 102 FEDERAL/STATE GRANT FUND

FY 2001 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2001 GRANT FUNDED POSITIONS/SYE	FY 2001 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
Traffic Enforcement and Education Evaluation Program	0/0.0	\$25,000	\$0	\$25,000	\$0
The Virginia Department of Motor Vehicles provides for overtime salaries and equipment costs for the continuance of this program for the collection and evaluation of data regarding traffic volume and average speed at selected sites. This evaluation is used to determine the need for enforcement efforts and educational exposure.					
<b>TOTAL POLICE DEPARTMENT</b>	<b>6/6.0</b>	<b>\$1,012,346</b>	<b>\$99,279</b>	<b>\$913,067</b>	<b>\$0</b>
<i>Fire and Rescue Department</i>					
Virginia Department of Fire Programs and Fund Award (92001G)	3/3.0	\$1,056,752	\$0	\$1,056,752	\$0
The Fire Programs Fund Award provides funding for: Fire Services training; constructing, improving and expanding regional fire service training facilities; public fire safety education; purchasing firefighting equipment or firefighting apparatus; or purchasing protective clothing and protective equipment for firefighting personnel. Program revenues may not be used to supplant County funding for these activities. The program serves residents of Fairfax County, as well as the Towns of Clifton and Herndon.					
Two-for-Life (92004G)	0/0.0	\$360,000	\$0	\$360,000	\$0
The Virginia Department of Health, Division of Emergency Services Two-for-Life Program is funded from the \$2 fee included as part of the annual Virginia motor vehicle registration. Funds are set aside by the State for local jurisdictions for emergency medical services purposes, including the training of EMS personnel and the purchase of necessary equipment and supplies. Funds are allocated based on the vehicle registrations processed in each locality. The program serves residents of Fairfax County.					
Rescue Squad Assistance (92006G)	0/0.0	\$60,000	\$30,000	\$30,000	\$0
The Virginia Department of Health, Office of Emergency Medical Services, established the Rescue Squad Assistance Fund (RSAF) to provide financial assistance to EMS organizations for the purchase of EMS equipment, supplies, and training materials. These funds are awarded competitively and have been used to purchase defibrillators and rescue/extrication training equipment.					
FEMA Activation (92010G)	0/0.0	\$1,500,000	\$0	\$1,500,000	\$0
The responsibilities and procedures for national and international urban search and rescue activities provided by the Department's Urban Search and Rescue Team are identified in a memorandum of agreement with the Federal Emergency Management Agency (FEMA) and a memorandum of understanding with the Office of Foreign Disaster Assistance (OFDA). Activities are performed at the request of a Government Agency and are provided at the option of the local jurisdiction. Upon activation, an appropriation is necessary to cover initial expenses for procuring or replacing emergency supplies and to cover Personnel Services expenditures. All expenditures related to an activation are reimbursed by the appropriate agency requesting the deployment. This appropriation is restricted to the necessary expenditures resulting from the activation of the Fairfax County Urban Search and Rescue Team (VA-TF1).					
Advanced Life Support (ALS) Education (92012G)	0/0.0	\$15,000	\$0	\$15,000	\$0
The Northern Virginia EMS Council is awarded a grant from the Virginia Division of Emergency Medical Services for reimbursement of ALS Training costs. Each jurisdiction in Northern Virginia that trains personnel to the EMT-Cardiac level will be reimbursed \$425 per student depending on funding availability. The funds are then used to develop local ALS training programs.					
International Urban Search & Rescue (92013G)	0/0.0	\$356,000	\$36,000	\$320,000	\$0
A memorandum with the U.S. Agency for International Development (USAID), Office of Foreign Disaster Assistance (OFDA) exists to provide emergency urban search and rescue services internationally. Funding is provided to enhance, support, and maintain the readiness of the Department's Urban Search and Rescue Team, equipment cache, and medical supplies.					
Office of Justice Programs Grant (92016G)	1/1.0	\$300,000	\$0	\$300,000	\$0

**FUND 102  
FEDERAL/STATE GRANT FUND**

FY 2001 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2001 GRANT FUNDED POSITIONS/SYE	FY 2001 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
This award provides funding for a joint project between the Fire and Rescue Department, Police Department, and Office of the Sheriff to procure specialized emergency response equipment to enhance the County's emergency response to incidents involving biological/chemical/radiological weapons and to procure specialized training in this field.					
<b>TOTAL FIRE AND RESCUE DEPARTMENT</b>	<b>4/4.0</b>	<b>\$3,647,752</b>	<b>\$66,000</b>	<b>\$3,581,752</b>	<b>\$0</b>
Reserve for Anticipated Grants (subtotal of grants above)	224/217.9	\$29,313,451	\$1,588,363	\$27,679,755	\$45,333
Reserve for Unanticipated Grants	0/0.0	\$1,075,000	\$75,000	\$1,000,000	\$0
<b>TOTAL RESERVES</b>	<b>224/217.9</b>	<b>\$30,388,451</b>	<b>\$1,663,363</b>	<b>\$28,679,755</b>	<b>\$45,333</b>
<b>TOTAL APPROPRIATED DIRECTLY TO AGENCIES</b>	<b>0/0.0</b>	<b>\$9,199,971</b>	<b>\$6,116,468</b>	<b>\$3,083,503</b>	<b>\$0</b>
<b>TOTAL FUND</b>	<b>226/219.9*</b>	<b>\$39,588,422</b>	<b>\$7,779,831</b>	<b>\$31,763,258</b>	<b>\$45,333</b>

\*227/220.9 positions are approved in FY 2000 and will be continued into FY 2001. However, 1/1.0 SYE position is not anticipated to receive an additional appropriation in FY 2001 and is not included on the above list.

**FUND 102**  
**FEDERAL/STATE GRANT FUND**

**FUND STATEMENT**

Fund Type G10, Special Revenue Funds	Fund 102, Federal/State Grant Fund				
	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance<sup>1</sup></b>	<b>\$549,281</b>	<b>\$131,126</b>	<b>\$1,036,668</b>	<b>\$146,547</b>	<b>\$135,024</b>
Revenue:					
Federal Funds <sup>2</sup>	\$16,937,070	\$2,005,000	\$33,844,744	\$3,083,503	\$3,083,503
State Funds	4,414,624	1,236,821	9,119,340	0	0
Local Cash Match	627,631	0	1,614,203	0	0
Carryover	446,586	0	676,602	0	0
Other Match	2,709,169	4,530,037	5,219,219	6,116,468	6,116,468
Other Non-profit Grants	14,029	0	37,613	0	0
Seized Funds	316,959	0	0	0	0
Interest - Seized Funds	12,783	0	116,585	0	0
Interest - Fire Programs Funds	30,680	0	0	0	0
Miscellaneous Revenue	133,590	0	134,734	0	0
Reserve for Estimated Grant Funding	0	23,081,910	4,949,884	28,725,088	28,725,088
Reserve for Estimated Local Cash Match	0	1,537,049	341,080	1,663,363	1,663,363
Total Revenue	\$25,643,121	\$32,390,817	\$56,054,004	\$39,588,422	\$39,588,422
<b>Total Available</b>	<b>\$26,192,402</b>	<b>\$32,521,943</b>	<b>\$57,090,672</b>	<b>\$39,734,969</b>	<b>\$39,723,446</b>

# FUND 102 FEDERAL/STATE GRANT FUND

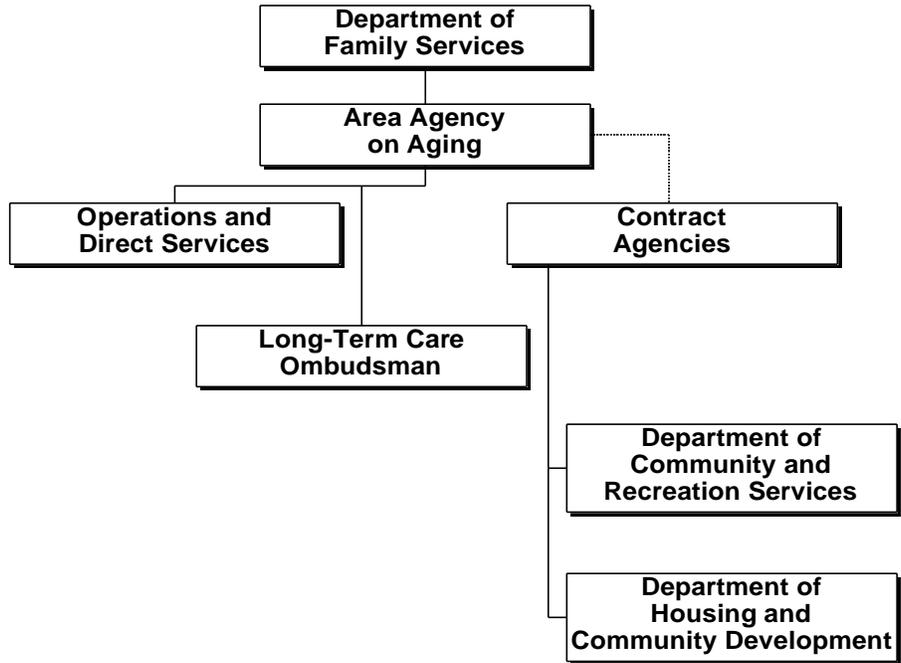
## FUND STATEMENT

Fund Type G10, Special Revenue Funds	Fund 102, Federal/State Grant Fund				
	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Expenditures:					
Office of County Executive	\$21,173	\$0	\$88,408	\$0	\$0
Department of Vehicle Services (DVS)	0	0	175,811	0	0
Office of Capital Facilities	0	0	416,779	0	0
Department of Housing and Community Development	79,560	0	2,217,785	0	0
Office of Human Rights	104,352	0	476,788	0	0
Department of Transportation	506,930	0	866,904	0	0
Department of Community and Recreation Services	40,297	0	120,292	0	0
Department of Family Services	13,698,984	817,027	26,657,341	0	0
Health Department	1,652,296	0	2,026,395	0	0
Circuit Court and Records	98,446	0	152,478	0	0
Juvenile and Domestic Relations District Court	109,675	0	458,847	0	0
General District Court	401,723	0	504,040	0	0
Police Department	5,385,026	6,944,831	10,834,818	9,189,971	9,189,971
Office of the Sheriff	94,128	0	36,017	0	0
Fire and Rescue Department	2,963,144	10,000	6,619,426	10,000	10,000
Animal Shelter	0	0	12,555	0	0
Unclassified Administrative	0	24,618,959	5,290,964	30,388,451	30,388,451
Total Expenditures	\$25,155,734	\$32,390,817	\$56,955,648	\$39,588,422	\$39,588,422
<b>Total Disbursements</b>	<b>\$25,155,734</b>	<b>\$32,390,817</b>	<b>\$56,955,648</b>	<b>\$39,588,422</b>	<b>\$39,588,422</b>
<b>Ending Balance</b>	<b>\$1,036,668</b>	<b>\$131,126</b>	<b>\$135,024</b>	<b>\$146,547</b>	<b>\$135,024</b>

<sup>1</sup> The FY1999 beginning balance has been adjusted to reflect all FY 1998 revenue received in the Head Start Grant. This reflects an increase of \$363,818.

<sup>2</sup> FY 1999 Actual Revenue has been updated to reflect all FY 1999 audit adjustments. This change includes a total increase of \$33,504, including \$10,720 in Federal funds and \$13,400 in State funds for the View Day Care program and \$9,354 in State funds for the Healthy Families Fairfax Grant.

# FAIRFAX COUNTY AREA AGENCY ON AGING



# FUND 103

## AGING GRANTS AND PROGRAMS

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### Agency Position Summary

34 Grant Positions / 32.5 Grant Staff Years

### Position Detail Information

#### DEPARTMENT OF FAMILY SERVICES

##### OPERATIONS AND DIRECT SERVICES

##### Community-Based Social Services

1 Human Services Program Manager  
1 Human Services Coordinator II  
1 Human Services Coordinator I  
1 Volunteer Services Program Manager  
1 Volunteer Services Coordinator II  
1 Volunteer Services Coordinator I, PT  
1 Secretary I, PT  
1 Clerical Specialist, PT  
8 Positions  
6.5 Staff Years

##### Care Coordination for the Elderly Virginian

1 Social Work Supervisor (1 T)  
2 Social Workers II (2 T)  
1 Social Worker III (1 T)  
1 Mental Health Therapist II (1 T)  
2 Public Health Nurses II (2 T)  
1 Management Analyst I (1 T)  
1 Secretary I (1 T)  
9 Positions (9 T)  
9.0 Staff Years (9.0 T)

##### Home Delivered Meals

1 Human Services Coordinator III  
1 Human Services Coordinator II  
2 Human Services Coordinators I  
4 Positions  
4.0 Staff Years

##### LONG-TERM CARE OMBUDSMAN

1 Long-Term Care Ombudsman  
2 Long-Term Care Assistant Ombudsmen  
3 Positions  
3.0 Staff Years

#### DEPARTMENT OF COMMUNITY AND RECREATION SERVICES

##### Congregate Meals

5 Recreation Specialists II  
5 Recreation Specialists I  
10 Positions  
10.0 Staff Years

PT Denotes Part-Time Positions  
(T) Denotes Transferred Positions

## FUND 103 AGING GRANTS AND PROGRAMS

### AGENCY MISSION

*To promote and sustain a high quality of life for older persons residing in Fairfax County by offering a mixture of services, provided through the public and private sectors, that maximize personal choice, dignity, and independence.*

<b>AGENCY SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	0/ 0	0/ 0	0/ 0	1/ 1	0/ 0
Grant	25/ 23.25	25/ 23.25	25/ 23.5	34/ 32.25	34/ 32.5
Expenditures:					
Personnel Services	\$972,996	\$970,047	\$1,242,635	\$1,556,495	\$1,523,589
Operating Expenses	1,656,594	1,817,623	2,315,573	2,431,634	2,022,853
Capital Equipment	2,901	0	0	0	0
<b>Total Expenditures</b>	<b>\$2,632,491</b>	<b>\$2,787,670</b>	<b>\$3,558,208</b>	<b>\$3,988,129</b>	<b>\$3,546,442</b>
Revenue:					
Federal	\$1,028,553	\$967,408	\$1,258,459	\$997,246	\$997,246
State	408,139	394,888	440,854	778,493	778,493
Project Income	256,667	254,109	333,835	269,361	269,361
Other Jurisdictions' Share of the					
Ombudsman Program	55,829	63,162	60,430	63,162	63,162
City of Fairfax	31,638	31,638	31,638	33,013	33,013
City of Falls Church	34,793	34,793	34,793	36,306	36,306
Private Corporations	27,651	13,947	22,052	15,116	15,116
<b>Total Revenue</b>	<b>\$1,843,270</b>	<b>\$1,759,945</b>	<b>\$2,182,061</b>	<b>\$2,192,697</b>	<b>\$2,192,697</b>
<b>Net Cost to the County</b>	<b>\$789,221</b>	<b>\$1,027,725</b>	<b>\$1,376,147</b>	<b>\$1,795,432</b>	<b>\$1,353,745</b>

### **Board of Supervisors' Adjustments**

The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:

- The 2.5 percent cost-of-living/market rate adjustment approved by the Board of Supervisors, and previously held in reserve, has been spread to County agencies and funds. This action results in an increase of \$36,674 to Aging Grants and Programs.
- A decrease of \$478,361 and 1/1.0 SYE merit regular Management Analyst III position is associated with the transfer of the Senior Transportation Initiative from Aging Grants and Programs to the Department of Transportation. This amount includes a decrease of \$69,580 in Personnel Services and a decrease of \$408,781 in Operating Expenses, which is comprised of \$250,000 for the Taxi-Cab Voucher Pilot program, \$96,945 for the pilot to expand the FASTRAN Dial-a-Ride program, \$54,836 to contract for volunteer coordination services, and \$7,000 in operating costs associated with the Management Analyst III position.

## **FUND 103**

### **AGING GRANTS AND PROGRAMS**

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*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- Expenditures in Aging Grants and Programs are increased by \$116,525 to \$3,558,208. This increase is due to increases of \$65,194 in the Congregate Meals program, \$21,888 in the Long-Term Care Ombudsman program, \$21,454 in the Fee For Services (Homemaker) program, \$6,339 in the Home Delivered Meals program, and \$1,650 in the Community Based Social Services program.
- An increase in projected revenue of \$58,124 is primarily due to increases of \$40,966 in State funding and \$21,506 in Congregate Meals donations. These increases are partially offset by a net decrease of \$4,348 in other revenues due to miscellaneous adjustments based on the most current estimates of anticipated revenue.

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### **County Executive Proposed FY 2001 Advertised Budget Plan**



### **Agency Overview**

Fund 103, Aging Grants and Programs, was established as a Special Revenue Fund in FY 1987 to reflect in one budget the various programs administered through the Fairfax Area Agency on Aging (FAAA), which includes developing and coordinating the Plan of Aging Services for Fairfax County, as well as the cities of Fairfax and Falls Church.

In FY 2001, as in the past, the FAAA will function as the focal point for the network of County and private sector agencies serving the interests of the elderly. The FAAA plays a key role linking practice and policy for Fairfax County and will continue to serve as an advocate for the needs of seniors. The agency will help seniors remain in the community through the administration of those social service programs that deal with older persons whose needs are varied and who may require the intervention of one or more agency services. The Fairfax Area Commission on Aging, appointed by the Board of Supervisors and the Cities of Fairfax and Falls Church, serves as the official advisory body to the FAAA.

Volunteerism is an integral part of FAAA program operations, allowing citizens the opportunity to assist older persons and allowing seniors to become actively involved in community service. The agency operates programs that serve older persons, as well as programs that utilize older persons as resources to the community. Approximately 2,500 individuals volunteer their time for FAAA-sponsored programs.

In terms of funding, the Title III-C1 Congregate Meals program will continue to be the largest program administered in Fund 103. While DFS has oversight of Fund 103, two other County agencies have primary responsibility for administering the Congregate Meals program:

- The Department of Housing and Community Development administers the meal programs at three County-owned residential facilities, the Lewinsville Senior Residence, the Lincolnia Senior Residence, and the Little River Glen Senior Residence. Lewinsville offers three meal programs—an evening meal for residents; breakfast, lunch, and snack for the Adult Day Health Care program; and a congregate noon meal. Lincolnia, the largest of three residences, provides four meal programs—a three-meal-per-day plan for the more frail adults in the Assisted Care Facility; an evening meal for the Lincolnia Congregate Housing residents; breakfast, lunch, and snack for the Adult Day Health Care program; and a congregate noon meal. Little River Glen provides one congregate noon meal and staff members prepare breakfast, lunch, and snacks for the Annandale Adult Day Health Center and the Mt. Vernon Adult Day Health Center. In FY 2001, an estimated 112,253 meals will be served at these five facilities. Beginning in FY 2001, the Department of Housing and Community Development will provide an additional two meals and a snack per participant per day at the Herndon Harbor House Adult Day Health Care Center upon its opening, scheduled for January 2001.

## **FUND 103**

### **AGING GRANTS AND PROGRAMS**

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- The Department of Community and Recreation Services will continue to administer the congregate noon meal at 15 existing Senior Centers and one Adult Day Health Care Center. In FY 2001, an estimated 96,577 meals will be served at these 16 facilities.

Other programs administered as part of Fund 103 include:

- The Title III-C2 Home Delivered Meals Program provides meals to frail seniors who are homebound, unable to prepare their own meals, and are without informal or formal care giver support to help in the preparation of meals. In FY 2000, the agency estimates it will serve 259,005 meals through this program.
- The Title III-B transportation program, which provides an estimated 8,982 one-way trips for Fairfax County residents aged 60 and older who require transportation to Groveton, Bailey's Crossroads, and Gum Springs congregate meal sites.
- The Northern Virginia Long-Term Care Ombudsman Program is jointly funded by Fairfax County, Arlington County, Prince William County, Loudoun County, and the City of Alexandria. The goals of this program are to investigate and help resolve complaints concerning nursing homes, assisted care facilities, and community-based home care.
- The Care Coordination for the Elderly Virginian (CCEV) grant, formerly called Case Management for Elderly Virginians, has been moved from Fund 102 into Fund 103, Aging Grants and Programs, since it is considered part of the Area Plan of Aging Services. It is a joint program of Fairfax County's Department of Family Services (DFS), the Fairfax Area Agency on Aging, the Department of Health, the Community Services Board, and the Department of Systems Management for Human Services. The marked structural difference in the CCEV model from traditional adult services is the initial multidisciplinary approach to the assessment and care plan development process. Moreover, in the CCEV model, case managers from all disciplines have direct access to authorize long-term care services that are administered under DFS, the FAAA, and the Health Department.
- The Senior Transportation Initiative will begin in FY 2001 with the goal of improving the marketing of public transit services to seniors, establishing a hotline to answer seniors' questions about transportation options in the County, improving coordination between transit planning and public transit entities, developing a network of volunteers and organizations to provide transportation to seniors, establishing a Pilot Taxi-Cab Voucher Program to subsidize taxi costs for seniors, and establishing a pilot program to expand the FASTRAN Dial-a-Ride Program. Funding of \$478,361 and 1/1.0 SYE position have been included in FY 2001 to support these goals.



### **Funding Adjustments**

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:*

- An increase of \$31,663 due to the implementation of the new Pay for Performance program in FY 2001. The new system links annual pay increases to employee performance.
- An increase of \$15,435 due to the implementation of the Market Pay Study. As a result of the Study, incumbents in job classes that are found to be one grade below the market will be moved to the appropriate grade and receive a 2.0 percent market adjustment. Incumbents in classes found to be two or more grades below the market will be moved to the appropriate grade and receive a 4.0 percent market adjustment. In addition, funding is held in reserve to provide all employees with a 2.5 percent cost-of-living/market adjustment.
- An increase of \$69,580 in Personnel Services associated with the Senior Transportation Initiative program will support 1/1.0 SYE merit regular Management Analyst III position. This includes \$56,000 in Regular Salaries and \$13,580 in Fringe Benefits.

# **FUND 103**

## **AGING GRANTS AND PROGRAMS**

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- A net increase in Personnel Services of \$187,888 reflects an increase of \$443,850 due to the transfer of the Care Coordination for the Elderly Virginian grant and the associated 9/9.0 SYE grant positions from Fund 102 to Fund 103. This increase is partially offset by a decrease of \$255,962 due to the carryover of unexpended FY 1999 grant funds to FY 2000. Carryover of grant funds is necessary because grant program years generally run from October 1 to September 30, while the County's fiscal year runs from July 1 to June 30.
- An increase of \$408,781 in Operating Expenses to support the Senior Transportation Initiative. This includes \$250,000 for the Taxi-Cab Voucher Pilot program, \$96,945 for the pilot to expand the FASTER Dial-a-Ride program, \$54,836 to contract for volunteer coordination services, and \$7,000 in operating costs associated with the Management Analyst III position.
- A net decrease in Operating Expenses of \$166,901 primarily reflects a decrease of \$293,672 due to the carryover of unexpended FY 1999 grant funds to FY 2000. Carryover of grant funds is necessary because grant program years generally run from October 1 to September 30, while the County's fiscal year runs from July 1 to June 30. The \$293,672 decrease is partially offset by increases of \$61,271 in the Congregate Meals program area and \$65,500 in the Home Delivered Meals program area, both due to increasing contract costs to provide the meals and an increase in the number of clients served.

*The following funding adjustments reflect all approved changes in the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- As part of the FY 1999 Carryover Review, an increase of \$584,381 reflects the carryover of unspent FY 1999 grant funds to FY 2000. Carryover of grant funds is necessary because grant program years generally run from October 1 to September 30, while the County's fiscal year runs from July 1 to June 30.
- As part of the FY 1999 Carryover Review, a decrease of \$51,735 associated with the deobligation of expired or prior year grants.
- As part of the FY 1999 Carryover Review, an increase of \$8,000 reflects the appropriation of \$3,000 in Federal funds for the Senior Patrol Project combating Medicare fraud and \$5,000 in State funding for the implementation of a Statewide long-term care database.
- As part of the FY 1999 Carryover Review, an increase of \$113,367 in encumbered carryover.



### **Objectives**

- To maintain at 80 percent, the percentage of elderly persons and adults with disabilities receiving case management services who remain in their homes after one year of service or who are in their own home at termination of services.
- To maintain at 95 percent, the percentage of seniors receiving community-based services who remain living in the community rather than entering an institution after one year of service or information.
- To maintain at 20 percent for home-delivered meals and 80 percent for congregate meals, the percentage of clients served who scored at or below a moderate risk category on the Nutritional Screening Initiative (NSI), a risk tool, in order to maximize personal health.
- To meet the State standard by maintaining the percent of Adult Protective Services (APS) and Ombudsman investigations completed within 45 days at 91 percent or more, in order to protect vulnerable adults.

# FUND 103 AGING GRANTS AND PROGRAMS



## Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Adult and Aging/Long-Term Care clients served <sup>1</sup>	1,349	1,785	2,000 / 2,017	2,200	2,400
Clients served with community-based services (CBS)	5,216	4,918	5,364 / 6,200	6,257	6,290
Meals provided	412,556	426,766	428,766 / 425,005	441,343	467,835
APS and Ombudsman investigations conducted	779	762	807 / 887	923	964
<b>Efficiency:</b>					
Cost per Adult and Aging/Long-Term Care Client <sup>2</sup>	NA	\$4,216	\$3,860 / \$3,347	\$3,509	\$3,327
Cost per CBS client <sup>3</sup>	NA	\$95	\$95 / \$73	\$71	\$79
Cost per meal	NA	\$7	\$7 / \$7	\$8	\$8
Cost per investigation	NA	\$1,383	\$1,417 / \$1,330	\$1,204	\$1,330
<b>Service Quality:</b>					
Percent of Adult and Aging/Long-Term Care clients satisfied with services <sup>4</sup>	NA	NA	NA / 92.8%	90.0%	90.0%
Percent of CBS clients satisfied with the information and services <sup>4</sup>	NA	NA	NA / 96.3%	95.0%	95.0%
Percent of clients satisfied with meal quality and quantity <sup>4</sup>	NA	NA	NA / 98%	95%	95%
Investigations completed within the State standard of 45 days	671	729	773 / 852	876	916
<b>Outcome:</b>					
Percent of clients who remain in their homes after one year of services	NA	NA	60% / 83%	80%	80%
Percent of CBS clients who remain in community after one year of service or information	NA	NA	95% / 99%	95%	95%
Percent of Home Delivered Meals/Congregate Meals clients served who score at or below a moderate nutritional risk category	NA	NA	20% / 80% / NA / 77%	20% / 80%	20% / 80%
Percent of investigations completed within 45 days	NA	95%	95% / 96%	95%	95%

<sup>1</sup> Beginning in FY 1999, indicator includes all Adult and Aging clients.

<sup>2</sup> FY 1999 decrease in unit cost is due to over-accruals in previous years that the agency is in the process of correcting.

<sup>3</sup> FY 1999 decrease in cost per client is due to a change in the methodology for counting clients.

<sup>4</sup> FY 1999 is baseline year for satisfaction data.

# FUND 103

## AGING GRANTS AND PROGRAMS

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 103, Aging Grants and Programs

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$423,295</b>	<b>\$99,835</b>	<b>\$465,175</b>	<b>\$157,490</b>	<b>\$99,089</b>
Revenue:					
Federal Funds	\$1,028,553	\$967,408	\$1,258,459	\$997,246	\$997,246
State Funds	408,139	394,888	440,854	778,493	778,493
Project Income	256,667	254,109	333,835	269,361	269,361
Other Jurisdictions' Share of Ombudsman Program	55,829	63,162	60,430	63,162	63,162
City of Fairfax	31,638	31,638	31,638	33,013	33,013
City of Falls Church	34,793	34,793	34,793	36,306	36,306
Private Corporations	27,651	13,947	22,052	15,116	15,116
<b>Total Revenue</b>	<b>\$1,843,270</b>	<b>\$1,759,945</b>	<b>\$2,182,061</b>	<b>\$2,192,697</b>	<b>\$2,192,697</b>
Transfer In:					
General Fund (001)	\$831,101	\$1,010,061	\$1,010,061	\$1,700,973	\$1,259,286
COLA/MRA Reserve	0	0	0	36,674	0
<b>Total Transfer In</b>	<b>\$831,101</b>	<b>\$1,010,061</b>	<b>\$1,010,061</b>	<b>\$1,737,647</b>	<b>\$1,259,286</b>
<b>Total Available</b>	<b>\$3,097,666</b>	<b>\$2,869,841</b>	<b>\$3,657,297</b>	<b>\$4,087,834</b>	<b>\$3,551,072</b>
Grant Expenditures:					
<b>67450G</b> , Title III B, Community-Based Social Services	\$507,854	\$501,742	\$619,500	\$542,533	\$550,549
<b>67451G</b> , Title VII Ombudsman	174,819	176,601	223,463	190,445	195,101
<b>67452G</b> , Fee for Services/ Homemaker	166,995	181,040	202,494	202,494	202,494
<b>67453G</b> , Title III C(1) Congregate Meals	1,271,533	1,355,492	1,785,874	1,445,579	1,453,833
<b>67454G</b> , Title III C(2) Home-Delivered Meals	511,290	572,795	726,877	633,820	638,245
<b>67455G</b> , Care Coordination for the Elderly Virginian	0	0	0	494,897	506,220
<b>67456G</b> , Senior Transportation Initiative	0	0	0	478,361	0
<b>Total Grant Expenditures</b>	<b>\$2,632,491</b>	<b>\$2,787,670</b>	<b>\$3,558,208</b>	<b>\$3,988,129</b>	<b>\$3,546,442</b>
COLA/MRA Reserve	0	0	0	36,674	0
<b>Total Disbursements</b>	<b>\$2,632,491</b>	<b>\$2,787,670</b>	<b>\$3,558,208</b>	<b>\$4,024,803</b>	<b>\$3,546,442</b>
<b>Ending Balance</b>	<b>\$465,175</b>	<b>\$82,171</b>	<b>\$99,089</b>	<b>\$63,031</b>	<b>\$4,630</b>

# **FUND 104 INFORMATION TECHNOLOGY**

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## **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- A decrease of \$5,306,578 in revenues and expenditures due to legislation passed by the 2000 General Assembly that requires localities to account for E-911 revenue and expenditures as a separate fund. Previously, a portion of the County's E-911 fees was reflected in this fund to support Project IT0001, Public Safety Communications Network. As a result of this change, E-911 revenue and related expenditures will be presented in a new fund, Fund 120, E-911.
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## **County Executive Proposed FY 2001 Advertised Budget Plan**



### **Agency Overview**

Fund 104, Information Technology, was established in FY 1995 to strengthen centralized management of available resources by consolidating major Information Technology (IT) projects in one fund. Based on the 1994 Information Technology Advisory Group (ITAG) study, this fund was created to account for spending by project and is managed centrally by the Department of Information Technology. The E-911 Emergency Telephone Service Fee, a General Fund transfer, the State Technology Trust Fund, and interest earnings are sources for investment in Information Technology projects.

The County's technological improvement strategy has two key elements. The first element is to provide an adequate infrastructure of basic technology for agencies to use in making quality operational improvements. The second is to redesign existing business processes with technology to achieve large-scale improvements in service quality and achieve administrative efficiencies. The County's long-term commitment to provide quality customer service through the effective use of technology is manifested in service enhancements, expedited response to citizen inquiries, improved operational efficiencies, better information for management decisions, and increased performance capabilities.

FY 2001 project funding totals \$25,339,844. Of this amount, \$18,393,266 is transferred from the General Fund, \$440,000 is collected as a result of the State's Technology Trust Fund, \$1,200,000 is projected in interest earnings, and \$5,306,578 results from revenues from E-911 Emergency Telephone Service Fees to support public safety communication upgrades. The remaining \$9.7 million, of the total \$15 million in E-911 revenue collected, is included in the General Fund to offset telecommunications and maintenance costs of emergency public safety communications.

It is important to note that FY 2001 Information Technology requests, including funding for the continuation of major redesign initiatives, as well as smaller agency specific technology enhancements, totaled approximately \$35 million. Significant review and analysis were required to manage technology needs within limited fiscal resources. Project review included identification of projects mandated through regulations or by contractual obligations required in FY 2001, projects that provide convenient access to information or services, completion schedules including the next logical stopping point for each phase of the project, projects with technologies that have applications across the County, new projects, and continued investment in the County's technological infrastructure.

# FUND 104

## INFORMATION TECHNOLOGY

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In order to prioritize the requests, project consideration was guided by seven information technology priorities established by the IT Senior Steering Committee. These priorities are as follows:

Priority	FY 2001 Advertised Funding
1. Projects mandated by State/Federal regulations.	\$0.09 million
2. Projects necessary to complete a previous project investment, such as multi-year lease payments.	\$6.00 million
3. Projects that enhance customer access to information about County services.	\$1.95 million
4. Projects that explore technology with application across the County, such as workflow or imaging technology.	\$2.47 million
5. New projects, including those that may be necessary to replace legacy systems.	\$3.82 million
6. Continued investment in technology infrastructure that is necessary for the introduction and continuation of a variety of information systems.	\$5.70 million
7. Projects to support the Public Safety Communications Center (PSCC).	\$5.31 million
<b>TOTAL</b>	<b>\$25.34 million</b>

In FY 2001, funding of \$20.03 million is included for non-PSCC initiatives that meet the priorities established by the IT Senior Steering Committee. These projects will support initiatives in 18 agencies in the Human Services, Planning and Development, General County Services, Public Safety and Court Services program areas.

### *Mandated*

Mandated enhancements are improvements or alterations to software and/or hardware that are directed by the Board of Supervisors, the Commonwealth of Virginia, and the Federal Government. In addition, mandated requirements in previous years have included funding necessary to make County systems Y2K-compliant. In FY 2001, the State Board for the Department of Juvenile Justice is requiring all jurisdictions to provide up-to-the-minute data, accessible on-line via its new system. Therefore, funding of \$.09 million has been included for a project mandated for the Juvenile and Domestic Relations District Court system that will provide an automated interface between the County and the Commonwealth's Juvenile Justice Information System to permit transmission and retrieval of data.

### *Completes Investment*

Several projects require funding to meet contractual obligations in order to complete major technology initiatives undertaken in previous years. While these projects might have subsequent phases, the primary initiative will be complete in FY 2001 for three major projects: the Planning and Development Project, the Tax Administration Project, and the Library Project.

To complete prior year investments, a total of \$2.25 million is included for Planning and Development projects. FY 2001 funding in the Planning and Development Business Process Redesign Project will add the remainder of the zoning applications (special exceptions, special permits, and variances), as well as make several improvements such as providing management reports to track productivity and workload, to the existing Zoning and Planning System (ZAPS). When this project is completed, the Rezoning Application System (RAPS), an application running parallel to ZAPS, will be shut down. This arrangement will permit users to operate on one unified system instead of two parallel systems, as is the current situation. In addition, this project will integrate the additional zoning application information into the Land Development System (LDSNet), which is being developed in FY 2000, and will replace ZAPSNet. LDSNet will provide access to detailed information on zoning applications, site and subdivision plans, images of approved development plans, and proffer statements on the County's Intranet and Internet. Funding is also provided for initiatives that will further the completion of both the Inspection Services Information System (ISIS) and the Plan and Agreement Monitoring System (PAMS) Handheld Project by providing additional functionality, such as providing on-line help and the ability to download data from the mainframe.

## **FUND 104**

### **INFORMATION TECHNOLOGY**

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Funding of \$1.0 million is included in FY 2001, based on cost requirements, to fully fund the computer-assisted mass appraisal (CAMA) project, which represents the final phase of the Tax Systems Modernization Project. The majority of funding required for CAMA will come from the balance of project funds remaining after completion of the personal property tax system. The replacement of this portion of the project was included in the original Tax Systems Modernization Project; however, Y2K issues and requirements associated with State changes to the personal property system necessitated additional funding to complete the project. In addition, funding of \$.351 million has been included for several improvements to the County's corporate financial information systems in the ongoing Tax/Revenue Administration Project. These improvements include a streamlined process of archival and reporting management, installation of software to facilitate the restructuring of the classification structure within FAMIS, electronic payment processing enhancements, and Web enabling of CASPS/FAMIS.

Another multi-year project that will be complete in FY 2001 is Phase III of a three-year effort to implement the Integrated Library System. This final phase, funded at \$1.522 million, will replace current library business applications with an upgraded version, and provide NT LAN services in all libraries for network printing, file storage and sharing, and remote management of resources. In addition, all libraries will have data communications equipment and circuit upgrades. Public terminals will be replaced with network workstations, which will allow library users to maximize the information retrieved from FCPL and remote sources. Self-checkout machines will also be located in all libraries. Funding is also provided to continue the investment in Circuit Court's Land Records Application Systems for continued data conversion lease purchase payments of system equipment, and system enhancements for Courts Public Access Network (CPAN) integration. FY 2001 funding of \$.872 million will provide lease payments for system equipment, as well as enhancements including e-Commerce, new equipment, State mandated changes, and other enhancements which may include judgement abstracts and notices, enhanced search functionality, or operational statistical reports.

#### ***Enhances Customer Access to Services***

Ultimately, providing citizens, the business community, and County employees with timely, convenient access to appropriate information and services is one of the most important uses of information technology. There are several projects funded in FY 2001 that provide convenient public access to information and services. Three funded initiatives that allow citizens to get information 24 hours a day, seven days a week, are the Internet, Kiosk, and the Interactive Voice Response (IVR) projects. It should be noted that the FY 2001 Advertised Budget Plan for the Department of Information Technology includes five positions to support the Internet redesign. In Fund 104, Information Technology's Public Access Project, funding in the amount of \$.25 million is provided for additional Information Kiosks which use multimedia (audio, video, graphics, and text) touch screen technology at times and locations convenient to the public, as well as enhancements such as the ability for onscreen typing and the ability to send faxes, and \$.5 million for additional functionality for the County's services on the Internet. An amount of \$.15 million has been included for the Interactive Voice Response including projects for the Office for Children and the Office of the Sheriff's Victim Witness Program that will allow County residents to obtain information using touch tone telephones. One popular feature on the County's Internet site is the ability for citizens to report address changes and vehicle sales via the Internet using a secure transaction form. Currently, the Department of Tax Administration staff must print the information submitted daily via the Internet and input this data into the mainframe tax system. Funding of \$.25 million is included for a project that will provide citizens direct on-line vehicle registration capability of the approximately 150,000 new vehicle registrations reported annually, freeing staff from rekeying the information.

In addition, funding of \$.72 million is included for the Geographical Information Systems (GIS) that will not only provide updated information, but will also allow it to be accessed through the Internet. Another project, funded at \$.08 million, will support the purchase of an off-the-shelf, more widely used and centrally updated numbering system to replace the "internally developed" stock numbering systems currently used by both Fairfax County and the Fairfax County Public Schools. This system is essential to derive the full benefits of any e-Commerce implementation.

# **FUND 104**

## **INFORMATION TECHNOLOGY**

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### ***Technology with Countywide Application***

Several projects have technology that can be introduced and implemented across organizational boundaries and provide technology with Countywide application. Although there is some funding for the continuation of existing projects in the total funding of \$1.5 million for the Human Services ASSIST project included in FY 2001, the majority of the funding is provided for a workflow application that has applicability across the County. FY 2001 funding of \$.9 million is included for completion of the development and implementation of a workflow management technology. This technology will automate current manual processes of sharing data across agencies, streamlining, and speeding up the processing of documents that must move across agencies and offices for completion. FY 2001 funding also includes \$.34 million for a vendor and contract management system that will replace the Virginia Uniform Welfare Reporting System (VUWRS), a 26-year-old payment system for client services. The VUWRS system is unable to meet the payment and reporting requirements because of its inflexibility, the lack of linkages with new State systems which staff must use, and the probability for lack of future mainframe support due to its obsolete platform. In addition, funding of \$.26 million will complete development of a decision support system which will allow data to be extracted from existing Human Services systems and compiled into a single database for use in planning, forecasting, trend analysis, and reporting.

Other projects proposed by agencies and funded in FY 2001 have Countywide workflow and imaging applicability. These technologies will automate current manual processes of sharing data across agencies, and streamline and speed up the processing of documents that must move across agencies and offices for completion. Both the Department of Purchasing and Supply Management and the Department of Telecommunications and Consumer Services sponsored projects have total funding of \$.25 million, which will expand the County's existing contract with LaserFische to acquire imaging software and necessary hardware with the goal of eliminating the hardcopy of documents where possible, and making retrieval of imaged documents easier. The FY 2001 budget for the Department of Information Technology includes a new position to support imaging and workflow projects.

Several smaller scale projects, located in the Tactical Initiatives Project, received total funding of \$.39 million. To continue the County's investment in the Computer Aided Dispatch (CAD) projects for the Police Department, funding of \$.1 million is included to provide a user-friendly graphical user interface (GUI) enhancement to the case management function of the system. Another project that will benefit the Courts is the development of a system to improve the scheduling of court cases, which affects the Police Department, other law enforcement agencies, and the General District Court. Funding of \$.05 million has been included for this system. As systems become more complex and house data from multiple agencies, the need for proper data management is critical. Data management tools provide protection along with the flexibility to correct invalid or modified data; therefore, funding of \$.15 million is included for an automated tool to monitor and ensure integrity of all data located in the Land Development System (LDS) database. To provide funding to implement integrated technology that provides the call center with tools to better serve customers leading to increased efficiencies and a better service level for the Technical Support Center (TSC), funding of \$.09 million was provided in FY 2001.

Funding of \$.15 million will purchase a comprehensive software distribution and desktop systems management solution that is needed to manage the County's continuing growth in the deployment of client/server applications and the increased number of desktop technical support requests which are reported. While some enterprise management systems focus on a variety of systems management areas, the primary focus of this project will be application deployment and desktop remote control.

In order to ensure accountability and enable continuous improvement of services, Fairfax County maintains a rigorous system of measuring performance. This information is currently tracked by agencies for inclusion in the annual budget, as well as for internal management processes. In FY 2001, funding of \$.18 million will support the purchase of an automated database to manage, analyze, and graphically present the large volume of data on agency performance that is currently collected.

# **FUND 104**

## **INFORMATION TECHNOLOGY**

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### ***New Projects***

Two new Human Services initiatives funded include \$.25 million for commencing the replacement of the Health Department's Health Management Information System (HMIS), and \$.34 million for the replacement of the ALEPH Computer Scheduling System used by FASTRAN for scheduling its rider services. These systems require replacement because current use of obsolete languages has made recruiting programming support difficult, and necessary enhancements are required.

A new business process redesign study will review the Fairfax County Circuit Court Clerk's Office operational areas outside Land Records and Public Services as a first step in developing a new case management system for civil cases. FY 2001 funding in the amount of \$.25 million is included for this project. In addition, an incident reporting and training records system for the Department of Fire and Rescue has been funded at \$.25 million.

In addition, \$1.93 million has been included for a new, three-year project that will fund the conceptual design, business process redesign, COTS package acquisition, acceptance testing, training, conversion, and implementation of a Human Resources Information System. By initiating this project, Human Resources and the Department of Information Technology will begin the first step towards a strategic goal of an integrated suite of enterprise applications from a single vendor, with a single architecture, that will support implementation of a new Human Resources system. The benefit of a comprehensive system is to implement more efficient processes internally while providing a higher level of customer service.

A telecommunication study, funded at \$.8 million, will provide funding to conduct a comprehensive study of the County's telecommunications systems and services operation, and will present recommendations for the way these services would be provided and supported.

### ***Infrastructure Projects***

FY 2001 funding has been provided to fund necessary infrastructure improvements and other short-term initiatives sponsored by the Department of Information Technology to promote greater information system efficiencies. To ensure that the County network infrastructure will meet future systems needs, funding of \$.8 million is included in the Network Modernization Project in FY 2001 for technology initiatives that are anticipated to require additional network capacity and capability, which are needed to improve reliability, performance, and production management of County applications.

In addition, \$1.1 million has been included for the Enterprise Technology Center (ETC), which includes all activities accomplished in the computer room, as well as supporting hardware and software on all platforms. This funding will provide for modernization initiatives that will ensure and protect the County's investment in technology infrastructure by allowing users to increase storage as needed, and automating monitoring functions that will eliminate labor-intensive and error-prone interaction with the computer system.

As part of the maintenance of the infrastructure, funding of \$.92 million is included to provide for the replacement or conversion of Countywide existing applications that have become obsolete. One system that is scheduled to be replaced is the DOS-based telecommunications management application (ATMS) that is used to manage the configuration, operation, repair, and billing for a major portion of the County's telecommunications network. In addition, funding is included for redesign and replacement options for all applications utilizing IDMS (Integrated Database Management System), as well as funding to convert the County's handful of small, workgroup-oriented applications that provide support for a number of critical business areas developed in the Paradox database environment.

Funding of \$.4 million has been included to provide for information technology training in recognition of the challenges associated with maintaining skills at the pace of technological changes and to ensure that the rate of change in information technology does not out-pace the County's ability to maintain proficiency. As the County's workforce becomes increasingly dependent on information technology, training support has become more essential.

## **FUND 104**

### **INFORMATION TECHNOLOGY**

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An amount of \$2.33 million has been included to provide County staff the latest version of the MS Office suite to maintain a common communications platform and software standard throughout the County that facilitates the easy exchange of information through adherence to common standards. The MS Office suite is a robust and integrated suite of products that will facilitate improved business communications and data sharing, and will also provide a platform with automated capabilities for work group collaboration and coordination. It is not standard County practice to upgrade with every new software release, but it is necessary for major releases, such as MS Office, to ensure compliance with licensing requirements and to obtain technical support.

Also included in FY 2001 is funding of \$.15 million for agency LAN servers requiring replacement in order to remain consistent with current technology. Funding for servers will be considered, where justified, by agency-specific needs, and plans and will be based upon funding availability. Wherever practical, replacement of small, single-agency servers with larger, cost-effective multi-agency servers will be given strong consideration.

The following table lists the projects contained in Fund 104, Information Technology. Descriptions for FY 2001 funded projects follow the Project Summary table. Information regarding technology initiatives can also be found in the [FY 2001 Information Technology Plan](#) prepared by the Department of Information Technology.

**FUND 104**  
**INFORMATION TECHNOLOGY**

<b>PROJECT SUMMARY</b>					
<b>Category</b>	<b>FY 1999</b>	<b>FY 2000</b>	<b>FY 2000</b>	<b>FY 2001</b>	<b>FY 2001</b>
	<b>Actual</b>	<b>Adopted</b>	<b>Revised</b>	<b>Advertised</b>	<b>Adopted</b>
	<b>Budget Plan</b>				
IT0001, Public Safety Comm. Network	\$4,463,609	\$5,249,248	\$13,033,661	\$5,306,578	\$0
IT0002, Human Services ASSIST	1,483,992	2,916,500	3,787,892	1,500,000	1,500,000
IT0003, Plan. & Development Business Process Redesign	2,733,690	566,217	1,047,141	2,102,200	2,102,200
IT0004, Geographic Info. Sys. (GIS)	3,513,400	0	2,164,775	719,000	719,000
IT0005, Wang Transition	2,716	0	0	0	0
IT0006, Tax/Revenue Administration	2,804,994	0	4,059,198	1,350,750	1,350,750
IT0007, Computer Replacement Program	63,444	0	11,345	0	0
IT0008, Library Projects	683,998	1,441,258	2,944,245	1,521,729	1,521,729
IT0009, Software Dev. Tools	25,085	0	0	0	0
IT0010, Info. Technology Training	187,673	400,000	410,546	400,000	400,000
IT0011, Imaging Pilot	0	0	77,300	247,770	247,770
IT0013, Reorganization Implementation	56,434	0	8,899	0	0
IT0015, Health Dept. Management Information System (HMIS)	42,730	0	183,110	250,000	250,000
IT0020, Land Records Automated System (LRAS)	2,016,741	600,000	2,838,172	872,000	872,000
IT0021, Network Modernization	518,302	2,341,310	2,889,275	800,000	800,000
IT0022, Tactical Initiatives	1,345,183	1,185,000	1,826,422	393,400	393,400
IT0023, Elec. Data Interchange (EDI)	18,906	80,000	155,937	0	0
IT0024, Public Access to Information	534,616	831,528	1,725,081	1,150,000	1,150,000
IT0025, Criminal Justice Redesign	74,433	1,578,500	2,295,804	93,000	93,000
IT0026, Innovation Fund	7,254	0	136,259	0	0
IT0027, T&A Remote Entry	20,470	0	21,227	0	0
IT0029, BOS Tracking System	0	0	185,550	0	0
IT0030, LAN Migration	111,241	0	46,851	0	0
IT0031, MS Office Suite	230,848	2,806,852	2,976,004	2,333,800	2,333,800
IT0032, Office for Children Billing	0	0	300,000	0	0
IT0033, Citrix MetaFrame Migration	0	149,300	149,300	0	0

## FUND 104 INFORMATION TECHNOLOGY

<b>PROJECT SUMMARY</b>					
<b>Category</b>	<b>FY 1999</b>	<b>FY 2000</b>	<b>FY 2000</b>	<b>FY 2001</b>	<b>FY 2001</b>
	<b>Actual</b>	<b>Adopted</b>	<b>Revised</b>	<b>Advertised</b>	<b>Adopted</b>
	<b>Budget Plan</b>				
IT0034, Treasury Management System	0	217,000	217,000	0	0
IT0035, Legislative Tracking	0	164,600	164,600	0	0
IT0036, Systems Management	0	165,600	165,600	150,500	150,500
IT0037, ISIS/PAMS Handheld Computers	0	1,043,770	1,043,770	150,000	150,000
IT0038, OBCS Internet Projects	0	50,000	50,000	0	0
IT0039, Court Modernization Projects	0	0	0	250,000	250,000
IT0040, Performance Measurement Database	0	0	0	175,000	175,000
IT0041, Program Conversions and Replacements	0	0	0	922,000	922,000
IT0042, FASTRAN Scheduling System	0	0	0	341,200	341,200
IT0043, Human Resources Information System	0	0	0	1,925,000	1,925,000
IT0044, Telecommunication Study	0	0	0	800,000	800,000
IT0045, Enterprise Technology Center Modernization	0	0	0	1,100,000	1,100,000
IT0046, Server Replacement	0	0	0	150,000	150,000
IT0047, Upgrade Commodity/Service Codes	0	0	0	84,000	84,000
IT0048, Incident Reporting and Training System	0	0	0	251,917	251,917
<b>Total Expenditures</b>	<b>\$20,939,759</b>	<b>\$21,786,683</b>	<b>\$44,914,964</b>	<b>\$25,339,844</b>	<b>\$20,033,266</b>
<b>Source of Funds:</b>					
General Fund				\$18,393,266	\$18,393,266
E-911 Fees <sup>1</sup>				5,306,578	0
Interest				1,200,000	1,200,000
State Reimbursement				0	0
Technology Trust Fund				440,000	440,000
<b>Total Funds</b>				<b>\$25,339,844</b>	<b>\$20,033,266</b>

<sup>1</sup> A decrease of \$5,306,578 in revenues due to legislation passed by the 2000 General Assembly that requires localities to account for E-911 revenue as a separate fund. Previously, a portion of the County's E-911 fees was reflected in this fund to support Project IT0001, Public Safety Communications Network. As a result of this change, E-911 revenue and related expenditures will be presented in a new fund, Fund 120, E-911.

## FUND 104 INFORMATION TECHNOLOGY

IT0001	Public Safety Communications Network
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Total Project Estimate	Prior Year Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
TBD	\$8,020,221	\$4,463,609	\$13,033,661	\$0	TBD

This project was established in FY 1995 to replace and upgrade the County's Public Safety Communications Network (PSCN). Funding for this project is provided from E-911 fees. The network is vital for ensuring immediate response to emergencies, and replacement is necessary to maintain performance, availability, reliability, and capacity for growth in County population. The PSCN supports emergency communications of the Police, Fire and Rescue, and Sheriff's departments, including public safety call taking (E-911), dispatching, and affiliated communications activities. Two major technologies are utilized, including a Computer-Aided Dispatch (CAD) system that provides mobile data communications and a wireless radio network for voice communications.

The CAD system is used to dispatch equipment and personnel to events and emergencies, and provide up-to-date information in a rapidly changing environment. Digital data communications allow field units to access local, state, and national databases, as well as maintain continuous contact with the Public Safety Communications Center. The CAD system contains a Mobile Data component comprised of a hardware infrastructure and a network of mobile data terminal devices, radio modems, and associated software installed in public safety vehicles. In addition to replacing the Mobile Data component of CAD, a replacement of the CAD system hardware and software for call taking and dispatching will incorporate advances made since 1986 in these types of systems and allow for future migration as new technologies emerge.

Migration to the new radio network is necessary to accommodate growing public safety communications requirements and to remedy performance problems associated with the existing system. The existing radio network is based on 1960 technology, limiting the ability to extend Countywide coverage and augment the number of channels available for voice communications. Inventories and spare parts cannot be maintained for this old system. The limitations preclude the County from improving voice communications for existing operations or to meet projected growth. These limitations severely hinder system performance in critical emergency situations.

FY 2001 funding is included for: the fourth year of a five-year lease purchase payment associated with the Computer Aided Dispatch (CAD) system (\$2,001,599), the fourth year of ten-year lease payment of the wireless radio system (\$2,534,956), and the fourth year of a five-year lease payment for the CAD Map Display replacement (\$72,693). Funding is also included for the one-time costs of call taking and dispatch hardware and software which will provide enhancement of automated capabilities (\$524,530), and year one of a five-year project to implement Automatic Vehicle Location capabilities (\$172,800), which provides real time vehicle positioning to the CAD system for emergency response decisions. All these projects are critical to the County's public safety emergency communication capabilities. These projects are entirely supported by E-911 fees.

**Return on Investment (ROI):** The return on investment for this project is realized through increased productivity of public safety services in Fairfax County. Replaced and upgraded technology will preserve improvements and allow further functionality and performance to be realized that will facilitate response to emergencies, improve the safety of the public and County public safety employees, and mitigate the need for extraordinarily large additions of personnel to achieve similar results without this technology. To preserve past investments, respond to critical existing requirements, and set the stage for the next generation of public safety communications technology, this project will increase access to important information, improve maintenance and reliability, and increase functionality now and for the future.

# FUND 104

## INFORMATION TECHNOLOGY

IT0002	Human Services ASSIST
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Total Project Estimate	Prior Year Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
TBD	\$3,503,675	\$1,483,992	\$3,787,892	<b>\$1,500,000</b>	TBD

Work began in 1995 on a database providing basic demographic information about people needing human services, their eligibility for those services, and a plan for delivering service. The prevailing technology at the time suggested that a single database was needed to achieve this goal. Work on the ASSIST database began in FY 1996. Phase I, including the Client Profile Builder, Eligibility Determination, and Client Service Planning modules, was completed in FY 1997 along with the integration of these systems with two existing systems, the Inquiry Screening System and the Resource Service System.

To prioritize the next steps, Human Services awarded a contract to Metamor-LCT in FY 1998 to assess the current systems and interfaces and recommend optimal architecture with life-cycle costs. As a result of this work, the Human Services agencies elected not to fund additional modules of ASSIST but to pursue a systems integration approach which will permit retention of current specialized application systems tailored to the specific business practices of individual agencies. A systems integration approach makes greatest use of investments in existing systems, is more open to commercial-off-the-shelf solutions, and allows retention of the security capabilities of individual systems.

Funding in FY 2000 provided for the award of contracts for three systems integration initiatives. Funding in FY 2001 will complete these three initiatives. FY 2001 funding of \$336,900 is included for a vendor and contract management system that will replace VUWRS, a 26-year-old payment system for client services. This system will track both competitive and non-competitive contracts and offer the capacity to conduct external service request, order, and delivery. Specifically, it will contain a services product/cost module to support external service delivery and maintain a vendor file for providers of individual client services. The inflexibility of VUWRS, the lack of linkages with new State systems which staff must use, and the probability for lack of future support for this system made it clear that VUWRS will be unable to meet the growing needs for payment and reporting requirements.

FY 2001 funding of \$900,000 is included for completion of the development and implementation of a workflow management technology. This technology will automate current manual processes of sharing data across agencies, streamlining, and speeding the processing of documents that must move across agencies and offices for completion. FY 2001 funding of \$263,100 is included for completion of the development of a decision support system. A decision support system will allow data to be extracted from existing Human Services systems and compiled into a single database for use in planning, forecasting, trend analysis, and reporting.

These three new features will be used in conjunction with existing Human Services information systems, including those components of ASSIST which are already developed.

**Return on Investment (ROI):** The new features, in conjunction with components previously developed under ASSIST, will realize a return on investment, including significant improvements to client service delivery due to enhanced data sharing, further streamlined information gathering, and further reduction in redundant data entry. The replacement system for VUWRS is estimated to save approximately 15 minutes per purchase order or payment set up. Other benefits include faster service to constituents by answering questions in a timely manner, the ability to find more accurate data quickly, effective tracking of vendor payments, and staff access to an online list of available services and products.

# FUND 104 INFORMATION TECHNOLOGY

IT0003	<b>Planning and Development Business Process Redesign Land Development System (LDS)</b>
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Total Project Estimate	Prior Year Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
TBD	\$3,507,497	\$2,733,690	\$1,047,141	<b>\$2,102,200</b>	TBD

FY 2001 funding of \$2,102,200 will support the addition of the remaining applications (special exceptions, special permits, and variances) not currently available on the Zoning and Planning System (ZAPS) system as well as make improvements to the existing system and provide management reports to track productivity and workload. The completion of this effort will eliminate the need for the Rezoning Application System (RAPS), a parallel system to ZAPS. This will permit users to operate on one unified system instead of two systems, as is the current situation. In addition, this project will integrate the additional zoning application information into LDSNet, which is being developed in FY 2000, and replace ZAPSNET. LDSNet will provide access to detailed information on zoning applications, site/subdivision plans and images of approved development plans and proffer statements on the County's Intranet and Internet.

A portion of RAPS was replaced in FY 1997 with the implementation of ZAPS. Since that time, information on rezoning cases and their associated plans has been captured and retrieved via the ZAPS system, while information on Special Exceptions, Special Permits, and Variances has continued to be captured and retrieved via the RAPS system. This has resulted in Department of Planning and Zoning (DPZ) staff having to use two systems to enter and retrieve information that is closely related. It has also meant that the Department of Information Technology (DIT) has been providing maintenance support to both systems.

The Land Development System (LDS) integrated database that supports ZAPS, PAWS, and LDSNet is a single central repository of land development data. This project will further enhance the LDS data by including Special Exception, Special Permit, and Variance information. County location information such as tax map numbers, zoning districts, and land use data are being automatically updated into the LDS system to ensure the accurate accounting of land development. This information will also be used to populate the County's Geographic Information System as well as interface with the Tax Administration System and other existing systems in the County.

**Return on Investment (ROI):** The replacement of the RAPS System will provide a return on investment in several areas including cost savings and benefits to staff and customers. The cost savings, realized from the replacement of the RAPS, come from the elimination of the need to maintain two systems in parallel: ZAPS and RAPS. This will save DIT staff time and other resources required to support the outmoded and failing RAPS. Replacing the RAPS also prevents the possibility of a complete system failure, which is almost certain to happen in the next five years. If the RAPS were allowed to fail, it would be costly to provide the additional personnel and space to support the work performed by the system. Other benefits resulting from the replacement of the RAPS will be realized by staff and customers as follows:

- Clearer communications with the applicants through checklist letters, acceptance letters, fee receipts;
- Improved information search and retrieval capability to better respond to customer and County inquiries;
- Improved application management by automating scheduling and assigning of rezoning applications;
- Increased accuracy of fee accountability by automating fee calculations and of application validation by providing online Zoning Ordinance application requirements;
- Increased accuracy of data retrieval and review of rezoning applications by tracking relationships between zoning applications and related applications as well as reduced time required for research.
- Enhanced application and workload tracking throughout the process;
- Enhanced tracking of proffers and other building related development conditions; and
- Increased process predictability and management tools for evaluating productivity.

# FUND 104

## INFORMATION TECHNOLOGY

IT0004	Geographical Information Systems (GIS)
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Total Project Estimate	Prior Year Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
TBD	\$2,622,625	\$3,513,400	\$2,164,775	<b>\$719,000</b>	TBD

This project provides continued funding for the County's planned multi-year implementation of a Geographical Information System (GIS). GIS provides the County and its citizens the means to electronically access, analyze, and display land-related data. The aerial photography taken in 1997 served as the basis for preparing the planimetric data (observable features such as building footprints, edges of roads, sidewalks) and orthoimagery (spatially corrected aerial imagery) used to develop the GIS base map for the entire County. FY 2001 funding of \$165,000 is included to begin the regular process of updating the aerial imagery and orthoimagery for the County. This project establishes a four-year update cycle, where after four years all 400 square miles of the County will be rephotographed and the orthoimagery will similarly be updated.

In addition, funding of \$379,000 is included in FY 2001 to begin the regular process of updating the planimetric data for the County using the aerial imagery, which will be acquired under the orthoimagery update project. One of the important aspects of electronic planimetric features is the ability to be linked to a relational attribute database for information associated with the features. For instance, building outlines can be linked to virtually any database associated with the building (e.g., owner, assessment data, deeds, etc.) and its usage. The database provides answers to queries and supports a host of analytical functions and applications in all land-related decisions.

FY 2001 funding of \$30,000 is included for updating the attribute information associated with the street centerline data layer, which is of vital importance to a wide range of County operations, since it is one of the two most important data layers in the GIS and is the backbone for all routing, E-911, geocoding, and map production applications and products. Additionally, building on the street centerline data layer, funding of \$30,000 is included to purchase software that will enable Fairfax County staff to route trips with a Web-based routing tool. Currently, County staff uses the traditional addressing (street address number). However, developments in location determination using the Global Positioning System (GPS) are providing additional ways to identify locations. Funding of \$40,000 is included for a pilot project to investigate the usefulness of providing a geographic address as well as a street address with the intended result of improving efficiency in emergency and law enforcement activities. Funding of \$25,000 has been included to link over 30 of Fairfax County's enterprise databases to the GIS data to enable data retrieval and analysis.

Some of these databases include the Land Development System (LDS), Real Estate Assessment and Billing System (REABS), the Rezoning Application System (RAPS), the Urban Development Information System (UDIS), and the Police Records Management System (PRMS).

Fairfax County is now serving GIS data to both the public and its staff via both the Intranet and Internet. The software technology supporting this functionality is rapidly changing and quite complex. Web-based GIS has only emerged in the last three years. In that period, GIS has progressed from very limited functionality to increasingly functional applications that continue to provide better GIS functionality to users' browsers. Funding of \$50,000 in FY 2001 will enable the GIS Branch to supplement its in-house GIS and Web expertise with outside experts who can augment our knowledge, accelerate the implementation process, and assist in identifying useful, innovative ways to deliver County services.

**Return on Investment (ROI):** The ability to link the GIS data to key County databases will provide a real-time mapping and analysis capability to County staff and citizens. Web functionality provides immense cost savings because heretofore prohibitively expensive GIS functionality can be delivered to virtually unlimited users at dramatically reduced cost to the County, and to no additional cost to residents with Web access. GIS also enhances the ability to locate and analyze County data online at any time of day. This system delivers information to citizens and staff when and where they need it, saving travel and scheduling time.

## FUND 104 INFORMATION TECHNOLOGY

IT0006	Tax/Revenue Administration
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Total Project Estimate	Prior Year Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
TBD	\$9,389,255	\$2,804,994	\$4,059,198	<b>\$1,350,750</b>	TBD

This project provides for the information systems development and technology infrastructure required to redesign the County's tax and revenue administration functions and upgrade FAMIS, the County's financial accounting system, and CASPS, the County and School purchasing system. The Tax/Revenue project seeks to make it as easy as possible for citizens to fulfill their tax obligations and pay for services by modernizing the internal processes used for assessing, billing, and collecting County taxes and other revenues. Funding of \$1,000,000 is included in FY 2001, based on cost requirements, to fully fund the Computer Assisted Mass Appraisal Project (CAMA), which represents the final phase of the Tax Systems Modernization Project. The majority of funding required for CAMA will come from the balance of project funds remaining after completion of the personal property tax system. The replacement of this portion of the project was included in the original Tax Systems Modernization project; however, Y2K issues and requirements associated with State changes to the personal property system necessitated additional funding to complete.

Funding of \$350,750 is also included in FY 2001 for several improvements to the County corporate financial information systems. Of this amount, funding of \$170,000 is allocated to provide the County with Web-based Graphical User Interface (GUI) software to use in conjunction with County corporate information systems. The software will eliminate the mainframe-based "green screens" to allow user-friendly "point-and-click" technology, and facilitate the design of consolidated and/or linked screens to streamline commonly used processes. Funding of \$74,250 is included to support the installation of new KPMG software designed to facilitate the restructuring of index codes within the FAMIS/FAACS accounting and BPREP budget systems. Although reclassification is basically driven by budget preparation considerations, this capability will be invaluable to facilitate implementation of the GASB-34 reporting model. Funding of \$51,500 is designated to manage archival documents and expand the reporting capability for prior year financial data utilizing contemporary methods to support government mandates. This project will involve the review of existing archival and prior year reporting methods and needs and develop an action plan to streamline processing of prior year reports, supporting documents, and computer data files utilizing consulting assistance to develop the best alternatives for archival and prior year reporting of data from FAMIS, FAACS, BPREP, and the Loan Processing System (LPS). Funding of \$55,000 will enhance the existing checkwriter software by providing the ability to execute electronic payments (Automated Clearinghouse, or ACH transfers) in lieu of check payment.

**Return on Investment (ROI):** The implementation of the new tax system will allow for the elimination of some full time regular merit positions in the Department of Tax Administration (DTA) as a result of the automated functionality of the new system. Six positions have been already redeployed to DIT to meet the increased workload in that agency resulting from implementation of these DTA information technology initiatives. The return on investment associated with the upgraded FAMIS and CASPS systems include: improved timeliness and accuracy of financial analysis and reporting, faster and more efficient response to inquiries regarding prior year data, and decreased costs of physical storage facilities. The return on investment to the County by enhancing existing corporate information systems with Web-based graphical interface software lies in a more "user friendly" system, reductions in calls to the Help Desk for assistance, increased user confidence and satisfaction, and a reduced training burden.

## FUND 104 INFORMATION TECHNOLOGY

IT0008	Library Projects
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Total Project Estimate	Prior Year Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
\$5,828,017	\$678,045	\$683,998	\$2,944,245	<b>\$1,521,729</b>	\$0

This project is a three-year project to upgrade the current business application (Inlex) to more fully support circulation functions, public access to the catalog, public access to online information services, including the Internet, financial accounting, and management information. Network architecture upgrades, equipment upgrades, and enhancements are part of the program. Since its inception, the following has been accomplished:

- Data communications equipment and services have been upgraded in all branches.
- Public access to the Internet and Internet databases has been provided in all branches.
- Staff terminals have been replaced with Windows NT PCs, a requirement for the upgraded application.
- A Web interface to the Library's catalog that is part of the upgraded application has been implemented, allowing access to Library resources and customer accounts without constraints of time or location.

FY 2001 funding of \$1,521,729 is included to complete the project. Within the next year and a half, the following will be accomplished:

- The current library business application will be replaced with an upgraded version.
- NT LAN services will be provided in all libraries for network printing, file storage and sharing, and remote management of resources.
- All libraries will have data communications equipment and circuit upgrades.
- The Great Falls Library will open as a larger, networked community library facility in 2000.
- Public terminals will be replaced with network workstations, allowing library users to maximize the information retrieved from FCPL and remote sources.
- Self-checkout machines will be located in all libraries.

**Return on Investment (ROI):** Funding this project allows the Library to: expand capacity to manage growth in demand for library services required to serve over 1 million County residents by 2001; provide access to Library resources and customer accounts, as well as other library catalogs, electronic documents, and remote databases without constraints of time or location; and provide decision support information for library management to facilitate the growth of the digital library by linking bibliographic records to stored digitized documents.

## FUND 104 INFORMATION TECHNOLOGY

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IT0010	Information Technology Training
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Total Project Estimate	Prior Year Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Continuing	\$692,123	\$187,673	\$410,546	<b>\$400,000</b>	TBD

This project provides funding for information technology training in recognition of the challenges associated with maintaining skills at the same pace as technology changes. The rate of change in information technology has out-paced the County's ability to maintain proficiency. As the County's workforce becomes increasingly dependent on information technology, training support has become more essential.

FY 2001 funding of \$400,000 will provide for the continued training required for Department of Information Technology staff.

**Return on Investment (ROI):** Continued funding will address instruction in new technologies, network management, computer operations, and software applications development and maintenance to assist County staff and systems.

# FUND 104

## INFORMATION TECHNOLOGY

IT00011	Imaging Pilot
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Total Project Estimate	Prior Year Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
TBD	\$0	\$0	\$77,300	<b>\$247,770</b>	TBD

This project provides support in efforts to utilize imaging and workflow technologies to achieve a flexible software and hardware environment that is able to meet needs for data sharing, moving work through processes, and instant document storage and retrieval through or within various department business processes. Through these technologies, over time, the County will be able to streamline work and administratively intensive processes, improve productivity, and reduce reliance on paper. Other initiatives supported by this include beginning Enterprise Resource Planning (ERP) and GUI (Graphical User Interfaces) technology, which are designed to modernize the look and feel and extend the useful life of legacy systems.

FY 2001 funding of \$67,900 is designed to provide the Department of Purchasing and Supply Management (DPSM) with an imaging and electronic document management capability that will allow ready retrieval of DPSM contract and purchase order files and other pertinent documents. The project will coordinate with Department of Human Resources and Department of Telecommunications and Consumer Services (County Archives and Records) and use the same LaserFiche imaging technology. The technology will provide conversion of hardcopy procurement-related documents into an electronic "image" that will be accessible for retrieval via personal computer and will facilitate mandated archival requirements. DPSM will have the capability to manage its primary business documents electronically by providing an imaging and electronic document management system (EDM). DPSM will maintain the active EDM files, and County Archives and Records will maintain archived EDM files in an identical file structure so that records may be retrieved via an electronic transfer.

Funding of \$79,870 is included for the expansion of existing initiatives within the County Archives and Records Center to increase the efficiency, effectiveness, and accuracy of public document transfers, retrievals, and disposals as mandated by the *Code of Virginia* and the Fairfax County Board of Supervisors. This expansion will transform the Archives and Records Branch into an informational agency that participates in the creation, storage, maintenance, utilization, and exchange of electronically stored data that can be accessed by the Courts, the public, and private businesses. Also, since the proposed solution for the Archives takes advantage of an existing County contract, it is anticipated that a pilot project can be arranged to convert multiple document applications into a dynamic cross functional information medium as opposed to the current manual document management process.

Fairfax County migrated to the Internet-based Exchange platform for E-mail, which has the capability for document workflow and group collaboration. Funding of \$100,000 is included for workflow applications utilizing the inherent functionality within the Exchange platform to automate business processes, such as document routing, sequential and/or parallel document processing, group collaboration, document status query, and overdue step notification and escalation, which will provide a faster environment for the completion of normal and repetitive business processes.

**Return on Investment (ROI):** The return on investment to be recognized through this project is the increased accessibility to information, enhanced responsiveness to the Freedom of Information Act and other information inquiries, increased staff efficiency, and enhanced security and control over original source documents. Imaging projects will provide for improved record keeping, as well as reduced costs associated with record storage space, filing cabinets, and staff filing time. The return on investment for a workflow application is gained by efficiencies realized from automating a previously paper-oriented process.

# FUND 104 INFORMATION TECHNOLOGY

IT0015	Health Management Information System (HMIS)
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Total Project Estimate	Prior Year Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
TBD	\$0	\$42,730	\$183,110	<b>\$250,000</b>	TBD

The Fairfax County Health Department's Health Management Information System (HMIS) was originally installed in 1986. It is a MUMPS (M 4.4.0A – MSM Unix 4.3.2) application which provides the Health Department with the functionality necessary for Intake, Fee Setting, Assessment, Appointment Scheduling, Service Delivery, and Billing/Reimbursement for the following Health Department programs: Affordable Health Care, Primary Health Care, Personnel, Environmental, and Consumer Services.

Over time, the availability of MUMPS expertise required to support the Health Department's application and ensure its operability has severely declined. This has resulted in having minimal in-house County staff available to provide on-site support on an as-needed basis. Funding of \$250,000 will provide emergency MUMPS support for the application through existing County contracts. In addition, the Department of Administration for Human Services (DAHS) and Health Department staff will be performing a market analysis and issuing a Request for Information to scan the industry for any COTS applications which could potentially replace HMIS.

Such a replacement would minimize the clinical staff time required for record keeping and maximize the time available for providing direct service to clients. The new application would have a graphical user interface that is more intuitive, allowing clinical staff to use the system with minimal training. This practice would allow clinical staff to complete required forms more quickly and accurately by allowing them access to the data from previous forms. Rather than handwriting the entire form, clinical staff would need only to point and click to update the data that changed. In addition, the new system will allow clinical and management staff to generate reports that they previously had to request from administrative and IT staff, allowing them quick and easy access to the data they need to make informed decisions.

Any replacement system would need to comply with both County and the State Virginia Department of Health (VDH) database standards. VDH requires a data exchange system. The current HMIS system does not conform to the Health Level 7 (HL7) standard for electronic data exchange in healthcare environments. Additionally, reengineering to a County standard will eliminate the ongoing problem of recruitment and retention of qualified personnel to support the system.

**Return on Investment (ROI):** HMIS is written in MUMPS (M 4.4.0A – MSM UNIX 4.3.2). Recruiting and retaining programmers with MUMPS expertise has been an ongoing challenge for the last three years. Currently, only one programmer with MUMPS expertise is on staff to support this mission-critical system. The version of MUMPS from which HMIS was developed was purchased by Intersystems CACHE. Intersystems CACHE will not perform any enhancements in this version and will provide only limited support. Any enhancements needed for the current system would require that the system be converted. Should this system be replaced with a standard database product such as Oracle or SQL Server, the County could readily recruit staff to support the system, thereby eliminating the potential need for extensive and costly contractor support.

## FUND 104 INFORMATION TECHNOLOGY

IT0020	Land Records Automated System (LRAS)				
Total Project Estimate	Prior Year Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
TBD	\$2,647,190	\$2,016,741	\$2,838,172	<b>\$872,000</b>	TBD
<p>This project provides funding for development of an imaging system for Circuit Court's Land Records Office. The Circuit Court is required by law to maintain Land Records deed books for the County, dating from 1742 to the present. Before this project began, a number of these records were deteriorating due to exposure to light, photocopying, and handling by the public. The conversion of the documents to a more stable, readable, and protected medium was necessary. In addition, low interest rates have created a substantial workload increase as well as requests from the public to increase efficiency, storage, and retrieval capabilities of Land Records documents.</p> <p>The purpose of this project is to enhance and convert these documents to electronic images for preservation and to prevent further deterioration. In addition, the imaging system will be designed to eliminate or reduce existing labor-intensive manual recording processes by automating as many of these processes as possible, reduce duplication of effort, and coordinate the transfer of information to the Department of Tax Administration and the Department of Public Works and Environmental Services.</p> <p>FY 2001 funding of \$872,000 will provide lease payments for system equipment, as well as enhancements including e-Commerce, new equipment, State mandated changes, and other enhancements which may include judgement abstracts and notices, enhanced search functionality, or operational statistical reports. It should be noted that a continuation of the Circuit Court business redesign efforts is funded in Project IT0039, Court Modernization.</p> <p><b>Return on Investment (ROI):</b> Funding this project will enhance the retrieval and administration of Circuit Court records, accomplish savings from additional staff that will not be required upon total implementation of LRAS, and reduce the amount of storage space required. In addition, an increase in revenue is expected primarily from automated in-house copy and certification capabilities, an increase in use of the enhanced Court Public Access Network (CSPAN), and fax-on-demand capabilities available.</p>					

# FUND 104 INFORMATION TECHNOLOGY

IT0021	Network Modernization
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Total Project Estimate	Prior Year Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Continuing	\$1,730,548	\$518,302	\$2,889,275	<b>\$800,000</b>	TBD

FY 2001 funding of \$800,000 for the Network Modernization Program provides:

- Completion of the conversion of Token Ring to Ethernet;
- Upgrade of the connection to our Internet Service Provider (ISP);
- Upgrades of the Wide Area Network; and
- Upgrades of the building cabling from IBM Type 1 to Category 5 enhanced 10/100 Mbps.

The goals of the Network Modernization Program are to construct a Countywide Enterprise Network with sufficient bandwidth to be transparent to user applications, employ cost effective redundancy, and provide network management suitable to proactively detect and correct potential problems prior to any outages. In this regard, the County's Enterprise Network has developed and continues to evolve as new locations and user applications demand greater speed and expanded bandwidth capacity. The County's existing network technology has inadequate bandwidth to adequately support many existing, as well as most, new applications. In addition, almost all workstations in Fairfax County are nodes on the Enterprise network; therefore, as additional workstations are added, the demand on network resources grows. In FY2001, the migration schedule requires completion of the Token Ring to Ethernet conversion and all workstations at the Government Center Complex (Government Center, Pennino Building, and Herry Building) be re-cabled to the Category 5 enhanced standards to support 10/100 Mbps.

**Return on Investment (ROI):** Each of the major components of the network modernization project, i.e., transition to Ethernet, expanded high speed backbone, new work group switches, re-cabling, and the expansion of the Wide Area Network, is designed to improve access to County-critical information. The return on the County's investment in this project will be significant, in both cost avoidance and non-quantifiable benefits. These enhancements will permit the County to continue its growth in new and replaced applications, increasing employee productivity and capacity to serve the citizens of Fairfax County. The most notable return on this system enhancement will be in the service to County patrons. A specific cost cannot be placed on the potential impact this project could have on any one application or user, but best estimates from industry analysis indicate that the County can anticipate an ROI of between 10:1 and 20:1 for each dollar invested. The benefits of an upgraded high-speed network infrastructure include:

- Reduced operational and maintenance costs through the implementation of newer and upgraded communication technologies and increased availability of replacement parts
- Improved reliability and increased capacity to support ongoing and future application enhancements and provide improved and faster flow of information among and between County agencies
- Improved service levels to the public by empowering the County with the capability to more expeditiously extract information to fulfill County citizen requests
- Increased Public satisfaction with government services and the attractiveness of Fairfax County to prospective businesses and residents by fulfilling constituent inquiries or business transactions through a high-speed network, saving valuable private and corporate resources
- Reduced staff time permitting redeployment of staff to higher-value-added issues, increased number of customers served, and/or improved services at a lower cost to County citizens

# FUND 104 INFORMATION TECHNOLOGY

IT0022	Tactical Initiatives
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Total Project Estimate	Prior Year Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Continuing	\$1,296,546	\$1,345,183	\$1,826,422	<b>\$393,400</b>	TBD

This project provides funding for tactical initiatives within the Department of Information Technology (DIT). These initiatives focus on immediate improvements to information technology functions currently performed in a limited capacity by DIT. FY 2001 funding will focus on new initiatives that integrate technology.

Funding of \$93,400 is included to provide for the implementation of integrated technology that provides the call center with tools to better serve customers, leading to increased efficiencies and a better service level for the Technical Support Center (TSC). FY 2001 funding will provide e-mail response management, including creating records into HelpQ (the problem and change management tracking software), user self-help, real-time Web-based analyst/user interaction, Web collaboration, and browser synchronization to push pages to the customer. Since April 1998, approximately 1,000 requests for desktop support have been received by e-mail.

As systems become more complex and house data from multiple agencies, the need for proper data management is critical. Data management tools provide protection along with the flexibility to correct invalid or modified data. Funding of \$150,000 is included for an automated tool to monitor and ensure integrity of all data located in the Land Development System (LDS) database. The tool will allow for the extraction of data, as well as the correction of both individual data items and mass updates. The tool will also enable users to extract data to ensure integrity, tracing the origin of the data, correcting data, and tracking any changes made to the data outside the normal application.

In addition, funding of \$100,000 is included to add a Graphical User Interface (GUI) to the Case History File, the primary data repository, in the Police Records Management System (PRMS). PRMS is a comprehensive database management information system that encompasses a number of functional areas. This project will contribute enhancements such as the extensive use of color highlights, the addition of pull-down windows to display pick-lists of code, table data elements, and the addition of context-sensitive help windows. These features will increase the accuracy of data entry in PRMS by eliminating the obsolete, user-unfriendly screens leftover from dumb terminal technology and greatly decreasing the time required to train data entry personnel.

Funding of \$50,000 is included to provide an improved automated mechanism, based on agreements between the Police Department and the General District Court, to schedule officer court dates in the General District Court in a balanced manner to prevent "over docketing." Currently, the General District Court experiences many days when dockets (cases assigned for processing on a specific date) overwhelm the Court. This project will develop a method to balance court schedules, reduce the administrative burden associated with case processing, and help alleviate parking problems, long waits, and other inconveniences to the citizens.

**Return on Investment (ROI):** Funding improvements in the TSC will result in labor costs savings for both the TSC staff and in-house County customers by providing Web-based assistance, and giving the customers flexibility for receiving assistance. The benefit of providing a tool to the data administrators for the management of the LDS data is the ability to accurately provide information to, and adequately address issues with, the public. The benefits of a GUI for the PRMS are improvement in the accuracy of data entry, reduction in the time required to train data-entry personnel, and access to a state-of-the-art, ergonomically sound interface to this critical system. The overall increase in efficiency provided by the GUI enhancement will reduce the backlog that generally exists in the data entry section and thereby provide the information on a more timely basis.

## FUND 104 INFORMATION TECHNOLOGY

IT0024	Public Access to Information
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Total Project Estimate	Prior Year Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Continuing	\$522,468	\$534,616	\$1,725,081	<b>\$1,150,000</b>	TBD

This project provides funding for initiatives that improve public accessibility to government information and services. Numerous service delivery technologies are being explored and developed by DIT, including Information Kiosks, Interactive Voice Response Units, and Internet applications. A comprehensive approach to these new technologies is employed to ensure an efficient infrastructure capable of supporting multiple business solutions to include e-commerce transactions. In addition to enhancing customer service via their convenience and versatility, public access technologies are capable of limiting staff involvement in providing basic information, thereby allowing staff to perform more complex tasks and respond to requests for more detailed or specialized information. Five additional positions are funded in DIT in FY 2001 for the Internet Services Branch to implement and maintain a stable, supportable Internet infrastructure for the long-term.

FY 2001 funding will provide for Interactive Voice Response (IVR), Kiosk, and Internet/Intranet projects. An amount of \$150,000 has been included for the Interactive Voice Response including projects for the Office for Children, Office of the Sheriff's Victim Witness Program, and multilingual programs that will allow County residents to obtain information using touch tone telephones. FY 2001 funding of \$250,000 has been included to continue the implementation of multimedia kiosks throughout the County. Multimedia kiosks provide the capability for residents and visitors to receive information and conduct business at times and locations that are convenient to them. The kiosk incorporates audio, video, graphics, text, maps, transactions, and print into very attractive, user-friendly presentations. New kiosks will be added in FY 2001 to two libraries in Fairfax County that do not already have one. The libraries with kiosks are John Marshall, Fairfax City, Dolly Madison, Lorton, Pohick, Reston, Sherwood, Tysons-Pimmit, Kings Park, Centerville, and George Mason. Enhancements in FY 2001 will include added functionality for onscreen typing, the ability to send faxes and e-mails, the ability to access the Internet, enhanced printing, and additional e-commerce interfaces with State, County, and local organizations. In addition, an amount of \$500,000 has been included in this project for Internet/Intranet capabilities in order to provide up-to-the-minute information to the public through the Internet and World Wide Web. FY 2001 applications provide new interactive functionality such as payment of traffic tickets via credit card, ability to enter building inspection requests and status queries, registration and payment for various County sponsored classes, and access to court dockets and other information.

In addition, funding of \$250,000 is included to enable citizens to report address changes and vehicle sales via the Internet using a secure transaction form. Currently, DTA staff must print the information submitted daily via the Internet and input this data into the mainframe tax system. This enhancement will provide citizens online vehicle registration capability of the approximately 150,000 new vehicle registrations reported annually.

**Return on Investment (ROI):** Voice Response, Kiosks, and Internet/Intranet development will allow the County to provide after-business-hours service, up to 24 hours per day, 7 days a week. These systems allow citizens to access information, pay taxes, schedule inspections, receive faxed information, etc. without staff assistance during and outside of normal business hours. County residents will be able to get information on all the services provided by the County, find out about child care and health programs, apply for parking permits, and more. It is anticipated that tangible savings in terms of both staff time and material (postage, copying, and packaging) will be realized. Additional revenue is anticipated by facilitating the repeat customer registration process and allowing customers to register for County sponsored classes during non-business hours. The tax system enhancements improve customer service delivery by limiting the growth of telephone contacts, resulting in improved response times to phone inquiries. This capability will also eliminate the manual keying of data by developing an automated interface to update the integrated tax system (ITS) database.

# FUND 104 INFORMATION TECHNOLOGY

IT0025	Criminal Justice Redesign				
Total Project Estimate	Prior Year Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
TBD	\$258,263	\$74,433	\$2,295,804	<b>\$93,000</b>	\$0
<p>The Department of Juvenile Justice (DJJ) application is part of the State objective to create a standardized system for all jurisdictions in the State of Virginia to collect and manage information about cross-county offenders and arrests, and will be expanded to include functions such as services and placement management. The State Board for the Department of Juvenile Justice is requiring all jurisdictions to provide up-to-the minute data that can be accessible online via its new system. This action is mandated by the Code of Virginia 16.1-224 sections A through C:</p> <p><i>"All court services units serving juvenile and domestic relations district courts shall make data submissions to the Virginian Juvenile Justice Information System of any persons referred to an intake officer of a court service unit pursuant to 16.10260 except that no data submission shall be required for a juvenile charged with a traffic infraction as defined in 46.2-100."</i></p> <p>In order to ensure consistency of data between State and local applications and avoid duplicate data entry, an automated interface is required. FY 2001 funding of \$93,000 will provide an interface to allow existing data to be automatically transmitted and/or retrieved by the JUVARE system from the state DJJ application, as well as additional modules as they are released by the State Supreme Court. This project is necessary due to new State business system requirements and to avoid having to duplicate data entry of offender information locally. This project will provide an integrated system that can be accessed throughout the Agency to provide up-to-the-minute data needed to support daily operations on the local and State level.</p> <p><b>Return on Investment (ROI):</b> Upon completion of this project, the need will be eliminated to staff four data entry clerks to manually enter data into the DJJ system, as well as the JUVARE system (double data entry), for online data as required by the State. This project will also preclude manual calculation and preparation of reports required by the State.</p>					

## FUND 104 INFORMATION TECHNOLOGY

IT0031	MS Office Suite
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Total Project Estimate	Prior Year Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Continuing	\$0	\$230,848	\$2,976,004	<b>\$2,333,800</b>	TBD

This project provides County staff with the latest version of the MS Office suite to maintain a common communications platform and software standard that facilitates the easy exchange of information through adherence to common standards. It is anticipated that upgrades will not be done with every new software release, but it is necessary for major releases, such as MS Office, to ensure compliance with licensing requirements and to obtain technical support. The MS Office suite is a robust and integrated suite of products that will facilitate improved business communications and data sharing, and will also provide a platform with automated capabilities for work group collaboration and coordination.

The goals of this project are to:

- ▶ Extend mainstream desktop productivity tools to integrate with emerging Internet and Intranet capabilities
- ▶ Increase personal productivity by standardizing and integrating desktop software products and provide improved efficiencies for ease of learning/use, training, and software support
- ▶ Provide the County with tools and capabilities that are compatible with both residential and commercial constituents

There are several important reasons for maintaining a common communications platform and desktop standard software throughout the enterprise. Since the MS Office suite is integrated with the enterprise e-mail system, a desktop standard throughout the County will ensure compatibility for the easy exchange of attachments with e-mails. The latest version of the MS Office suite will also include the newest e-mail client. The same MS Office suite and e-mail client are needed across the County to ensure a consistent standard for all end users and to ensure proper technical support. This is especially important because the new e-mail system client software is tightly integrated with the MS Office suite. By FY 2001, DIT's technical support staff will have been provided time to familiarize themselves with the version of the product that will be deployed and will have researched deployment problems and considerations that other major enterprises have encountered in implementing the product.

FY 2001 funding of \$2,333,800 will upgrade all County microcomputers (an estimated 8,000 units) which have Office 97 and Outlook 98 to the latest version of MS Office suite, which is scheduled for release in early FY 2001. In addition, this project will allow a pilot to evaluate the impact of upgrading microcomputer operating systems from Windows 98/95 to Windows NT 2000.

**Return on Investment (ROI):** A common graphical user interface will increase ease of learning and ease of use by reducing training requirements, facilitate broader usage of the overall software capabilities, and provide an integrated development environment, which will provide end users and agency IT staff with tools to develop their own internal work group applications. Users may use the productivity tools they are familiar with to collaborate quickly and easily over the existing Intranet infrastructure. The new version of the MS Office suite facilitates the collaboration of ideas among work groups via the Intranet by eliminating the need for dealing with multiple copies of outdated files and reviewing feedback scattered in e-mails and documents. The new version of the MS Office suite has improved Web publishing capabilities and improved performance.

## FUND 104 INFORMATION TECHNOLOGY

IT00036	Systems Management				
Total Project Estimate	Prior Year Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
TBD	\$0	\$0	\$165,600	<b>\$150,500</b>	\$0
<p>Funding of \$150,500 is included in FY 2001 for a comprehensive software distribution and desktop management solution needed to manage the County's continuing growth in the deployment of client/server applications and the increased number of reported desktop technical support requests. While some enterprise management systems focus on a variety of system management areas, the primary goals of this project will be application deployment and desktop remote control. These two areas require immediate attention in order for the technical support staff to efficiently support end users. Because of the cost of this technology, this project will be a pilot project for DIT. In the area of application deployments, it is anticipated that this technology will be used to deploy new releases of the MS Office suite, as well as client software enhancements to business applications, like the Community Services Board's Synaps application and the Department of Tax Administration's Integrated Tax system. The goals of the application deployment testing will be:</p> <ul style="list-style-type: none"> <li>• To automate the distribution, installation, and synchronization of County or agency-wide applications</li> <li>• To implement a configuration monitoring capability that detects and corrects changes in software configurations and continuously tracks the operational status of deployed applications</li> <li>• To test the ability to easily create composite software packages to deploy an application across multiple platforms</li> <li>• To test the ability to upgrade or deploy the most common operating systems across a network</li> </ul> <p>Desktop remote control reflects the evolving role of the traditional help desk into a single point-of-contact service desk. The service desk goes beyond simple call and problem management functions that support internal IT customers—it is the key part of a comprehensive enterprise management system. It is believed that the desktop remote control capabilities will reduce average call times, improve first-call success rates, reduce escalation to second level support, reduce the need for dispatching technicians and ensure success when technicians are dispatched via improved diagnosis, and reduce repeat calls by educating end users. These expectations will be attained through features that allow the staff to:</p> <ul style="list-style-type: none"> <li>• Control of the remote desktops and execute commands and applications</li> <li>• View the display of the remote desktop and monitor activities</li> <li>• Execute diagnostic commands, such as scripts or batch files, on the remote desktop</li> <li>• Reboot the remote workstation</li> </ul> <p><b>Return on Investment (ROI):</b> Funding this project allows the County to realize the following benefits, which are associated with the implementation of an automated software distribution and desktop management system: save costs by getting applications into production and eliminating distribution bottlenecks; deploy software to an unlimited number of systems from a single point; maximize staffing resources by minimizing on-site visits and providing staff with a management tool to manage the IT environment; leverage IT investment by using resources most effectively with automated construction of file packages, rapid delivery, as well as automatic detection and response to configuration changes and desktop management.</p>					

# FUND 104 INFORMATION TECHNOLOGY

IT00037	ISIS/PAMS Handheld Computers
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Total Project Estimate	Prior Year Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
\$1,193,770	\$0	\$0	\$1,043,770	\$150,000	\$0

This project provides funding for initiatives that will further the completion of both the Inspection Services Information System (ISIS) and the Plan and Agreement Monitoring System (PAMS) Handheld projects. The additional functionality that will be achieved through this funding is part of the overall goals that were originally established on the functional specifications of these systems. The approach used to develop both systems was modular in nature so that the urgent problems of Y2K issues were resolved first, while at the same time laying the foundation for later integration of necessary tools to increase the inspectors' productivity.

For PAMS, FY 2001 funding will provide online help and the download of data from the mainframe to the Oracle database. There are 33 different inspection types in the site inspector's program. These inspection types cover the entire range of activities associated with site construction, from initial clearing and grading to final asphalt laydown and pavement stripping of streets. Online help would inform the user of critical inspection tasks that are peculiar to an inspection type. Using the Help feature, the inspector would have available a description of the material or construction process being observed and the pertinent standards from County and State manuals. The capability to download data from PAMS to the Oracle database would facilitate several business processes. There are significant follow-on actions that must occur whenever violations are issued. PAMS assigns a sequential inspection number to the violation, and this inspection number must be retrieved for all subsequent documentation involving that violation, to include possible litigation. Downloading this data would establish the relationship between the violations and the inspections. The branch office administrative system is also dependent on direct access to this information for management purposes.

For ISIS, FY 2001 funding will provide printers for inspectors to print inspection results on site. The application was designed with this capability. Currently, the inspectors are duplicating efforts because they have to manually write the inspection results, then re-enter their remarks in laptop computers.

FY 2001 funding will also provide emulation software (IBM 3270) for both PAMS and ISIS. This software will enable the inspectors to access the mainframe through laptop computers. This is a necessary tool for the inspectors, since much of the data needed is only available through the mainframe.

**Return on Investment (ROI):** Funding this project allows the County inspectors using PAMS to be consistent in enforcing County regulations. In addition, Online Help will prevent inspectors who are not familiar with current construction practices from requesting items that are not needed. Downloading data from the mainframe will increase the inspector's productivity and ensure data integrity. Printing the inspection results by the ISIS inspectors will not only increase productivity for the inspectors, but will also decrease the number of phone calls to the office by customers who cannot read handwritten documents. Developers, contractors, and homeowners will all benefit from these features.

## FUND 104 INFORMATION TECHNOLOGY

IT0039	Court Modernization Projects				
Total Project Estimate	Prior Year Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
TBD	\$0	\$0	\$0	<b>\$250,000</b>	TBD
<p>This project will provide funding to continue the Circuit Court's efforts to improve the Court systems. FY 2001 funding of \$250,000 is included for Fairfax County Circuit Court case management capabilities to include imaging and electronic filing. The initiative includes an analysis of current processes and procedures and the ability to use commercial-off-the-shelf (COTS) case management software. Available COTS case management software packages utilize relational databases and feature case tracking, party processing, scheduling, financial and overdue processing, and numerous standard and adhoc reports. Customization is made possible through definable tables, including judge information, hearing types, fee schedules, lawyers and law firms, sentencing options, court schedules, codes, ordinances, court rules, and other legal references. This initiative also provides limited vendor-provided software modifications and a portion of the needed concurrent user licenses and equipment for the selected COTS case management software to be utilized in the Fairfax Circuit Court Criminal and Civil divisions. FY 2001 funding will provide for analysis, modifications, user licenses, maintenance fees, and equipment for the selected COTS software.</p> <p><b>Return on Investment (ROI):</b> Funding this project allows the Fairfax County Circuit Court to begin to optimize case management which will position the Court to take advantage of imaging and electronic filing technology. Updated case management software will enhance the ability to provide appropriate access to vital court information. Documents electronically filed or imaged can be made available for simultaneous review by multiple users for quicker and improved service to both in-house and public users. It is anticipated that tangible savings in terms of staff time will be realized because it will no longer be necessary to physically retrieve file folders to obtain case information that will be made available online. Also, savings will be realized in terms of reduced storage space and records management requirements and elimination of some file duplication costs.</p>					

## FUND 104 INFORMATION TECHNOLOGY

IT0040	Performance Measurement Database
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Total Project Estimate	Prior Year Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
TBD	\$0	\$0	\$0	\$175,000	TBD

In order to ensure accountability and enable continuous improvement of services, Fairfax County maintains a rigorous system of measuring performance. This information is currently tracked by agencies for inclusion in the annual budget, as well as for internal management processes. There are approximately 2,400 performance indicators that address output, efficiency, service quality, and outcome measures. The current process requires agencies to track their data internally, then re-key the data into a word processing table incorporated in each budget narrative. In addition to being extremely time-consuming, this method does not incorporate automated capability for sorting measures by program area, indicator type, achieved target, etc. in order to allow more effective performance management. Currently, sorting must be done by visually inspecting the tables on hundreds of pages in the budget, copying relevant data, and performing any analysis manually or re-entering data onto a spreadsheet.

FY 2001 funding of \$175,000 will support the purchase of an automated database to manage, analyze, and graphically present the large volume of data on agency performance that is currently collected. This Countywide project will use a commercial-off-the-shelf, Web-based application to allow remote data entry by all agencies to track their performance measures in a more timely manner, as well as manage them more effectively. The system will generate menu-driven input screens, accept and validate data, maintain electronically stored data, and generate standard reports. Easy-to-use query tools, report writer software, and graphing capability will be part of the proposed system.

The database will also enhance public access to performance information, as the County will have the capability to present information in more user-friendly formats such as graphical depictions. Currently, citizens must page through agency budget narratives to find performance data, which is only presented in text and number format. A database linked to the Internet would make this information more readily available and therefore enhance the public's understanding of County services.

**Return on Investment (ROI):** Funding this project provides a significantly improved automated process for tracking, managing, and reporting agency performance data. This project will eliminate the need for time-consuming manual tracking and duplicative data entry, as well as greatly enhance graphical presentation of data, a function that is rarely accomplished under the current system due to the staff-intensive requirements. This improved presentation and management of critical performance data will translate to more efficient and effective County services.

## FUND 104 INFORMATION TECHNOLOGY

IT0041	Program Conversions and Replacements
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Total Project Estimate	Prior Year Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
TBD	\$0	\$0	\$0	<b>\$922,000</b>	TBD

This project provides funding for the replacement or conversion of existing applications that have become obsolete and are small enough in scale to accomplish quickly.

FY 2001 funding of \$353,000 is included to replace the DOS-based telecommunications management application (ATMS) that is used to manage the configuration, operation, repair, and billing for a major portion of the County's telecommunications network. FY 2001 funding will cover the cost of replacing the existing hardware and software, converting the existing data and billing interfaces, training staff, and implementing new features currently unavailable such as cable/jack management, network monitoring, and Web-based information collection and delivery.

Funding of \$369,000 is included for redesign and replacement options for all applications utilizing IDMS (Integrated Database Management System) and contracts with appropriate vendors for replacement, conversion, and operational support. IDMS is a mainframe database product that is used by several County systems, including the Public Sewer Application Tracking System, Fire Leave Management System, Criminal/Traffic Court Docket System, and the Housing Loan Processing System. The IDMS product has lagged in comparison to relational database software (e.g. DB2 or Oracle) and object-oriented database management systems and is no longer favored by most of the industry for new application development, making staff and contractor IDMS support necessary for the development and maintenance of existing systems difficult to obtain.

Funding of \$200,000 is included to convert the County's handful of small, workgroup-oriented applications that provide support for a number of critical business areas developed in the Paradox database environment. Paradox is not a fully supported platform within the County, and over the years, support for these systems has been provided primarily by contract services, which are becoming increasingly more difficult to recruit. The remaining legacy Paradox applications (residing in Clerk to the Board, Electoral Board, County Attorney, and Department of Planning and Zoning) will be replaced with new applications utilizing County supported technology (primarily Web-based).

**Return on Investment (ROI):** Replacing obsolete or antiquated databases will not only maintain functionality, but in most cases improve it and make the most efficient use of existing and future resources. In addition, replacement of all applications using IDMS will result in annual savings of the IDMS and OLQ/Visual Express software license and maintenance expenses.

## FUND 104 INFORMATION TECHNOLOGY

IT0042	FASTRAN Scheduling System
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Total Project Estimate	Prior Year Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
TBD	\$0	\$0	\$0	\$341,200	TBD

This project provides funding for replacement of the ALEPH Computer Scheduling System used by FASTRAN for scheduling its rider services. The current system is ten years old and is not capable of being networked. Therefore, it cannot be included in the Human Services Integrated Systems project. FASTRAN uses this system to schedule over 520,000 one-way rides per year, serving over 2,800 unduplicated clients per year. The schedules encompass 102 peak time (a.m. and p.m.) routes and 20 mid-day (Dial-a-Ride) routes in addition to charters and group trips. FASTRAN services cover an estimated 550-square-mile area that includes Fairfax and Arlington Counties, and the Fairfax, Falls Church, Alexandria, and Sterling areas.

FY 2001 funding of \$341,200 will allow for the purchase of a system that can perform consumer registration, scheduling, and dispatch functions using ArcView-based geographic information system data from Fairfax County and the Northern Virginia District Planning Commission. The system will include automatic geocoding of addresses, using a geographic information system database, street intersection, or by indicating location on a graphic display of the street network. The system will display routes and stops within a user-defined geographic area on the street network by time of day and day of the week. It will recognize geographic obstacles that impact travel time, including bodies of water and interstate highways. The system will perform scheduling on a same-day mode as well as one day to 365 days in advance for a system that could expand to accommodate 150 concurrently operating buses (the currently system is handling 96) accommodating 4,000 daily one-way rides (the current system is handling 2,200).

The replacement system will also provide for a comprehensive client database, including a choice of possible sponsoring agencies and complete addresses, longitude/latitude, and optional landmark designation. This database would also include a user-defined ADA listing of mobility limitations. The system will provide for accessing patron data by name, phone number, or identification number. It also will provide for separate accounting for rides scheduled to FASTRAN buses and to taxis in the manner specified by FASTRAN. This accounting would allocate vehicle revenue hours to sponsoring agencies. The system will enable for the user to compile data for reports and process data for Medicaid reimbursement, which was over \$244,000 in FY 1999. It will allow the user to download data from patron and trip files and define and develop reports using any data field, in addition to the standard reports supplied with the software package. The system can also interface with report writers, database programs, and spreadsheets.

**Return on Investment (ROI):** The new system will allow FASTRAN to meet the escalating needs of Fairfax County residents who require paratransit transportation services, potentially improving scheduling efficiency by as much as 10 percent. In addition, funding this project allows FASTRAN to automate the Medicaid reimbursement accounting process that in FY 1999 collected over \$244,000. Currently, this process is performed manually and requires a substantial amount of staff time to complete.

## FUND 104 INFORMATION TECHNOLOGY

IT0043	Human Resource Information System
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Total Project Estimate	Prior Year Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
TBD	\$0	\$0	\$0	<b>\$1,925,000</b>	TBD

Funding of \$1,925,000 in FY 2001 is included for the first year of a three-year project to support the conceptual design, business process redesign, COTS package acquisition, acceptance testing, training, conversion, and implementation of a new Human Resources Information Services (HRIS) system. By initiating this project, Human Resources and the Department of Information Technology (DIT) will begin the first step towards a strategic goal of an integrated suite of enterprise applications from a single vendor, with a single architecture, that supports implementation of a new Human Resource system. The benefit of a comprehensive system is the compatibility with various latent components (which could include a financial and procurement system) that can be "turned on" with minimal effort when needed.

The County's existing Personnel/Payroll System (PRISM) is a legacy application that runs on IDMS/R, a 1980's architecture database management system. PRISM was based on a package designed in the late 1970's. Although progressive at the time, it has required major customizations to meet the needs of the County.

DIT's ability to leverage and integrate emerging technologies is hindered due to the outdated and closed system architecture of PRISM. Maintenance of the existing system has become increasingly expensive and time consuming. Migrating to a new HRIS system will allow the department to implement more efficient processes internally while providing a higher level of service to customers. Without replacement of the current system, DIT will be unable to achieve the following strategic goals: employee and manager self-service, Internet/Intranet deployable HRIS modules, process improvement for better customer service and greater efficiency, and improved processes through integrated HR practices.

**Return on Investment (ROI):** The new system will provide a new Enterprise Resource Planning Solution that will give DIT the flexibility to take advantage of modern technology and provide the department with the ability to implement more efficient processes internally while providing a higher level of service to customers. In addition, the County could eliminate the high annual fee required by the IDMS/R vendor to run this software on its mainframe.

# FUND 104 INFORMATION TECHNOLOGY

IT0044	Telecommunications Study
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Total Project Estimate	Prior Year Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
TBD	\$0	\$0	\$0	<b>\$800,000</b>	TBD

This project provides funding to conduct a comprehensive study of the County's telecommunications systems and services operation, and will present recommendations for the way these services could be provided and supported before any new major investments are made to the current telecommunications infrastructure. The study will look at the County's current telecommunications network, service requirements, cost of services, new telephony applications, industry trends, and the County's fixed infrastructure assets such as the I-Net.

Telecommunications technology is an essential mechanism in the County government's ability to support its business mission. The County has reached a decision on the future direction of its telecommunications services, influenced by several major factors: the need to replace several outdated major PBX systems; and new requirements to achieve productivity and cost savings through deployment of telephony applications such as integration of voice, pager, and e-mail messaging, wireless communications, integrated voice/data networks, and secure and reliable Internet access (which support public access, telecommuting, and other work place productivity initiatives). The current system provides telecommunications products and services to over 300 offices and service facilities. The various mix of County service facilities (libraries, fire stations, health clinics, recreation centers, human services regional offices, consolidated government centers, etc.) requires a broad range of product offerings and communications services. At the same time, the telecommunications industry has exploded with new technologies, product offerings, and opportunities to bundle previously separately provided services due to increased market competition as a result of the Telecommunications Act of 1996.

FY 2001 funding of \$800,000 will support contractual services to:

- Evaluate the current County telecommunications environment, including the technology and the cost of operation
- Develop pros and cons, including functional, operational, and financial implications of customer-premise-based equipment (CPE) versus out-sourced dial-tone delivery services, and which strategy will effectively implement voice over the County's I-Net infrastructure investment
- Develop a uniform numbering/dialing plan for dialing between all County government sites
- Identify specialized applications, features, or functions specifically geared toward certain government functions such as public safety
- Review and make recommendations on replacement of the County's non-public safety radio system
- Determine strategies and options for phone sets
- Report on the state of the regulatory environment and competition in the market and identify opportunities to package or bundle voice service contracts (local and long distance dial tone, ISP, cellular, etc.)
- Conduct technical analysis of new telephone system technology
- Provide options on the use of staff versus contractors to perform required operational functions and systems to effectively manage telecommunications services

**Return on Investment (ROI):** Funding this project will enable the County to make strategic investment decisions regarding the acquisition (or not), use, and management of communications-related technology and services in line with County strategic directions and technology initiatives, ultimately enabling productivity and service enhancements throughout all agencies.

## FUND 104 INFORMATION TECHNOLOGY

IT0045	Enterprise Technology Center Modernization
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Total Project Estimate	Prior Year Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
TBD	\$0	\$0	\$0	<b>\$1,100,000</b>	TBD

This project provides \$1,100,000 for the Enterprise Technology Center (ETC) modernization initiatives that will ensure and protect Fairfax County's investment in technology infrastructure. The ETC includes all activities accomplished in the computer room, as well as supporting hardware and software on all platforms. These initiatives will respond to new Information Technology trends, increase processing capacity and access, improve reliability, availability and performance, provide a faster response to customer needs, improve production management, and develop and maintain staff skills in the latest technology.

FY 2001 funding of \$375,000 will enable implementation of Storage Area Networking (SAN) architecture, which is a shared storage repository attached to multiple host servers via a storage interface. This architecture allows higher levels of performance to support the continuously growing amounts of data being stored online. It enables improved performance that will shrink backup and restore Windows. It also allows applications to share data across the enterprise, rather than building independent, and sometimes redundant, repositories of data.

FY 2001 funding of \$45,000 will support the initial investigation of automated operations monitoring technologies and systems management tools. Computer monitoring software tools provide the computer operator with the ability to interactively and proactively monitor computer performance, availability, and connectivity. Automated tools are available that will significantly reduce the amount of manual intervention currently required.

FY 2001 funding of \$680,000 will enable the redesign of the mid-range computer platform (RS6000/AIX) currently being used by applications. The number and size of these applications have grown exponentially in recent years, making maintenance support difficult. Some older applications are running on hardware that is no longer upgradeable and expensive to maintain. Consolidation of applications and processors into a RS/6000 SP machine is desired to enable staff to support all applications. This project includes the expansion of the current hardware to the Department of Tax Administration to meet its anticipated capacity needs.

**Return on Investment (ROI):** This project will increase the response times, decrease the number of downed computer systems, and address the problems with the current demand for storage. By implementing this project, the requirement for addition staff positions to monitor client/server and network operations can be avoided.

## FUND 104 INFORMATION TECHNOLOGY

IT0046	Server Replacement
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Total Project Estimate	Prior Year Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
TBD	\$0	\$0	\$0	\$150,000	TBD

This project provides funding for agency LAN servers requiring replacement in order to remain consistent with current technology. Funding for servers will be considered, where justified, by agency-specific needs and plans and will be based upon funding availability. Wherever practical, replacement of small, single-agency servers with larger, cost-effective, multi-agency servers will be given strong consideration.

It is anticipated that FY 2001 funding of \$150,000 will replace approximately 14 servers in agencies, including the Department of Planning and Zoning, the Park Authority, the Department of Administration for Human Services, and the Department of Information Technology.

**Return on Investment (ROI):**

Funding this project ensures aging LAN servers will be replaced with current hardware technology that will meet the increased functional and performance requirements of the new operating system and application software being implemented throughout the County to meet changing business needs.

## FUND 104 INFORMATION TECHNOLOGY

IT0047	Upgrade Commodity/Service Codes
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Total Project Estimate	Prior Year Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
\$84,000	\$0	\$0	\$0	<b>\$84,000</b>	\$0

This project is intended to replace the Fairfax County and Fairfax County Public Schools (FCPS) outdated and proprietary stock numbering system with a numbering system that can be used universally between Fairfax County and FCPS and other governments and vendors. Upon implementation, both the County's Identification Numbering (FCIN) system and the FCPS stock numbering system would be merged into a universally accepted material identification numbering system. Implementation of the mainframe procurement system provided the opportunity to combine Fairfax County and FCPS operational needs into one software application. This logic extends to the standardization of the stock numbering system structure to allow effective communications between organizations and to accumulate standard information on contracts, usage data, locations, etc., of common items.

FY 2001 funding of \$84,000 will support the purchase of an off-the-shelf, more widely used and centrally updated numbering system to replace the "internally developed" stock numbering systems currently used by both Fairfax County and FCPS. There are currently over 80,000 numbers maintained in the mainframe numbering database which serves as the basis for automated purchase requisition assignments for buyers, the basis to register vendors, and the primary mechanism to track and maintain Fairfax County/FCPS consumable inventory programs.

**Return on Investment (ROI):** The return on investment to the County from the acquisition of a standardized stock numbering system will be realized through the reduction in the number of data libraries to be maintained, reduction in staff time dedicated to cataloging, reduction in Help Desk support, increased database accuracy, and improved reporting and benchmarking capability.

## FUND 104 INFORMATION TECHNOLOGY

IT0048	Incident Reporting and Training System
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Total Project Estimate	Prior Year Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
\$1,141,312	\$0	\$0	\$0	<b>\$251,917</b>	\$889,395

Funding of \$251,917 is included for a replacement records management system that will capture field incident data for suppression and Emergency Medical Services (EMS) activities. Codes used in the system will be based on the United States Fire Administration's National Fire Prevention Association (NFPA) revisions of the 901-coding standard for suppression data and the Virginia Department of Health data reporting. The new system will allow functional flexibility (added value) to capture and interface with other department functions. The new system will provide for creating, updating, and deleting incident records as well as all training records. The system will use electronic input forms for data collection and validation before data is placed into a server database. A client/server system will take advantage of the Web/LAN/WAN and be expandable to meet the changing needs of the Department. Access to the database will be provided by user-friendly retrieval programs or build-in report writer which will provide the department staff easy accessibility to view pertinent information for decision-making, State and National data reporting, and Freedom of Information Act (FOIA) requests.

The replacement system will allow Fire and Rescue to comply with:

- The new NFPA Coding Requirements within the National Fire Incident Reporting System
- The State of Virginia EMS mandated reporting requirements
- Minimum standards set by Virginia Department of Fire Programs for agency accreditation and certification under the Virginia/National Professional Qualifications System

Fire Service data is an integral part of the business process. Data is used for legal documentation and provides the County with meaningful data for critical decision making.

**Return on Investment (ROI):** Funding this project allows the Fire and Rescue Department to comply with the NFPA coding requirements and Virginia EMS mandated reporting requirements. This data will allow the County to identify specific fire and EMS issues and make justifiable recommendations for improved services. It is anticipated that there will be a substantial growth in the number of incident and FOIA requests. This system will increase availability to the data without sacrificing security, provide maximum data visibility to citizens, Board of Supervisors, County staff, and other jurisdictions. Through Web browser technology and access to a server database, citizens may retrieve public information faster. This practice will reduce the number of Freedom of Information Act (FOIA) requests and staff workload to process these requests. The data will become more accessible to management for decision making.

The training database portion of this project will allow database entry from the fire and rescue stations. This process will increase accuracy and timeliness while reducing clerical staff time required to maintain these records. Personnel will be able to monitor their own training records and re-certification requirements. This practice will ensure that all personnel complete training requirements in a timely manner and maintain necessary certifications.

# FUND 104 INFORMATION TECHNOLOGY

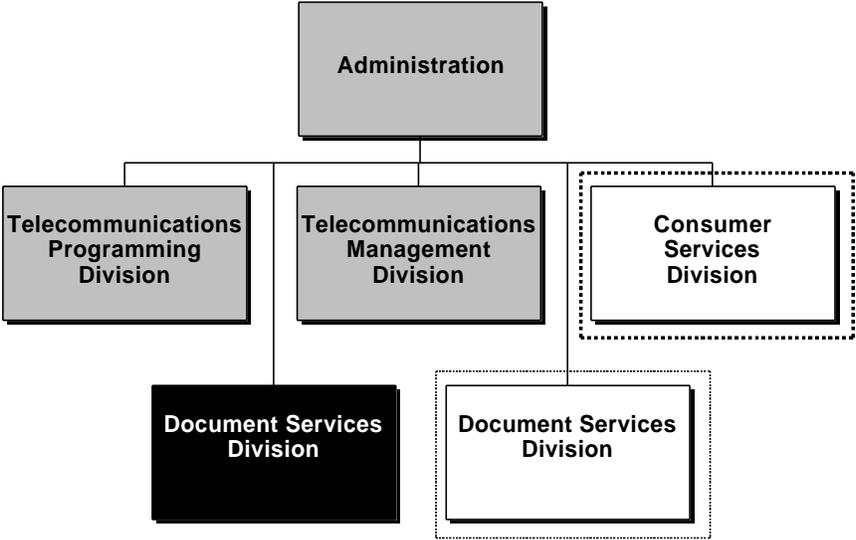
## FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 104, Information Technology

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$18,072,251</b>	<b>\$0</b>	<b>\$22,077,473</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
E-911	\$6,674,395	\$5,249,248	\$5,249,248	\$5,306,578	\$0
Interest	1,299,406	1,200,000	1,200,000	1,200,000	1,200,000
Technology Trust Fund	440,110	0	550,000	440,000	440,000
State Reimbursement	449,192	0	0	0	0
<b>Total Revenue</b>	<b>\$8,863,103</b>	<b>\$6,449,248</b>	<b>\$6,999,248</b>	<b>\$6,946,578</b>	<b>\$1,640,000</b>
Transfers In:					
General Fund (001)	\$16,081,878	\$15,337,435	\$15,838,243	\$18,393,266	\$18,393,266
<b>Total Transfers In</b>	<b>\$16,081,878</b>	<b>\$15,337,435</b>	<b>\$15,838,243</b>	<b>\$18,393,266</b>	<b>\$18,393,266</b>
<b>Total Available</b>	<b>\$43,017,232</b>	<b>\$21,786,683</b>	<b>\$44,914,964</b>	<b>\$25,339,844</b>	<b>\$20,033,266</b>
Expenditures:					
IT Projects	\$20,939,759	\$21,786,683	\$44,914,964	\$25,339,844	\$20,033,266
<b>Total Expenditures</b>	<b>\$20,939,759</b>	<b>\$21,786,683</b>	<b>\$44,914,964</b>	<b>\$25,339,844</b>	<b>\$20,033,266</b>
<b>Total Disbursements</b>	<b>\$20,939,759</b>	<b>\$21,786,683</b>	<b>\$44,914,964</b>	<b>\$25,339,844</b>	<b>\$20,033,266</b>
<b>Ending Balance</b>	<b>\$22,077,473</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**DEPARTMENT OF TELECOMMUNICATIONS  
AND CONSUMER SERVICES  
FUND 105, CABLE COMMUNICATIONS**



**Document Services is in Legislative-Executive Functions/Central Services Program Area (General Fund)**



**Fund 504, Document Services Division**



**Fund 105, Cable Communications**



**Consumer Services is in Public Safety Program Area (General Fund)**

# FUND 105 CABLE COMMUNICATIONS

## Agency Position Summary

<b>Fund 001 (General Fund)</b>				
Public Safety	15	Regular Positions	15.0	Regular Staff Years
Legislative Executive	30	Regular Positions	30.0	Regular Staff Years
<b>Fund 001 Total</b>	<b>45</b>	Regular Positions	<b>45.0</b>	Regular Staff Years
<b>Fund 105</b>	<b>43</b>	<i>Regular Positions</i>	<b>43.0</b>	<i>Regular Staff Years</i>
<b>Fund 504</b>	<b>20</b>	<i>Regular Positions</i>	<b>20.0</b>	<i>Regular Staff Years</i>
	<b>108</b>	Total Positions	<b>108.0</b>	Total Staff Years

### Position Detail Information

**Fund 001: General Fund  
(Public Safety)**

**CONSUMER SERVICES DIVISION**

1	<i>Director, Special Services*</i>
1	Chief, Investig./Licensing
1	Consumer Specialist II
6	Consumer Specialists I
2	Utilities Analysts
1	Management Analyst II
1	Clerical Specialist
1	Clerk Typist II
1	Secretary I
15	Positions
15.0	Staff Years

**Fund 001: General Fund  
(Legislative-Executive)**

**DOCUMENT SERVICES DIVISION**

**ADMINISTRATION**

1	Director, Doc. Services
1	Administrative Aide
1	Management Analyst II
1	Accountant II
2	Account Clerks II
1	Comp. Sys. Analyst III
1	Inventory Mgmt. Super.
8	Positions
8.0	Staff Years

**MAIL SERVICES/PUBLICATIONS**

1	Chief, Mail Services
1	Ofc. Svc. Manager II
1	Clerical Specialist
6	Mail Clerks II
8	Mail Clerks I
17	Positions
17.0	Staff Years

**ARCHIVES AND RECORDS  
MANAGEMENT**

1	County Archivist
1	Assistant Archivist
1	Archives Technician
2	Clerical Specialists
5	Positions
5.0	Staff Years

**Fund 105, Cable Communications \***

**ADMINISTRATION**

1	Director
1	Office Service Manager I
1	Secretary III
3	Positions
3.0	Staff Years

**TELECOMMUNICATIONS  
PROGRAMMING DIVISION**

1	Director, Programming
1	Engineer III
1	Instruc./Cable TV Spec.
5	Producers/Directors
1	Video Engineer
4	Assistant Producers
4	Media Technicians
1	Word Proc. Operator III
1	Secretary I
3	Clerk Typists II
22	Positions
22.0	Staff Years

**TELECOMMUNICATIONS  
MANAGEMENT DIVISION**

1	Director, Regulatory Mgmt.
1	Management Analyst III
2	Network Telecom. Analysts III
1	Network Telecom. Analyst II
1	Info. Tech. Prog. Manager I
1	Engineer III
1	Engineer II
1	Engineering Technician III
1	Communications Engineer
4	Senior Electrical Inspectors
1	Secretary I
1	Consumer Specialist I
1	Clerk Typist II
1	Account Clerk II
18	Positions
18.0	Staff Years

**Fund 504, Document Services Division \*\***

**PRINTING AND DUPLICATING SERVICES**

1	Printing Services Manager
1	Customer Services Specialist
2	Printing Shift Supervisors
8	Print Shop Operators II
1	Account Clerk II
5	Print Shop Operators I
2	Print Shop Helpers
20	Positions
20.0	Staff Years

\*Positions in italics are supported by Fund 105, Cable Communications.

\*\*Positions in italics are supported by Fund 504, Document Services Division.

# FUND 105 CABLE COMMUNICATIONS

## AGENCY MISSION

*To encourage telecommunications development throughout the County that offers the greatest diversity and highest quality service at the least cost to citizens and businesses, to develop goals for future telecommunications development and related legislation, to provide regulatory oversight and enforcement of telecommunications statutes, to provide production services for visual communication technologies and informational programming for County citizens, and to provide internal communications and training programming for County employees that best utilize telecommunications resources.*

## AGENCY SUMMARY

Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	40/ 40	44/ 44	43/ 43	44/ 44	43/ 43
Expenditures:					
Personnel Services	\$2,287,038	\$2,690,232	\$2,528,274	\$2,772,394	\$2,839,635
Operating Expenses	3,474,632	5,482,880	5,702,223	6,881,361	6,881,361
Capital Equipment	85,176	2,758,085	3,239,068	2,764,650	2,764,650
<b>Total Expenditures</b>	<b>\$5,846,846</b>	<b>\$10,931,197</b>	<b>\$11,469,565</b>	<b>\$12,418,405</b>	<b>\$12,485,646</b>

## SUMMARY BY COST CENTER

Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Telecommunications					
Programming	\$1,904,541	\$2,218,291	\$2,604,379	\$2,333,825	\$2,368,790
Telecommunications Management	3,942,305	8,712,906	8,865,186	10,084,580	10,116,856
<b>Total Expenditures</b>	<b>\$5,846,846</b>	<b>\$10,931,197</b>	<b>\$11,469,565</b>	<b>\$12,418,405</b>	<b>\$12,485,646</b>

## Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The 2.5 percent cost-of-living/market rate adjustment approved by the Board of Supervisors, and previously held in reserve, has been spread to County agencies and funds. This action results in an increase of \$67,241 to Fund 105, Cable Communications.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- Net savings of \$80,707, primarily in Personnel Services, are associated with the Close Management Initiatives program. These savings are returned to fund balance for investment in future program initiatives.

# **FUND 105**

## **CABLE COMMUNICATIONS**

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- Abolished 1/1.0 SYE position in Fund 105, Cable Communications, Telecommunications Management Division and redirected it to the Department of Telecommunications and Consumer Services in the General Fund's Public Safety Program Area to support the Investigations and Licensing staff within the Consumer Services Division.

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### **County Executive Proposed FY 2001 Advertised Budget Plan**



### **Agency Overview**

The Cable Communications Fund was established by the Board of Supervisors in 1982 to provide accurate accounting of costs and revenues associated with the administration of the County's Cable Communications Ordinance and Franchise Agreements (COFA). In FY 2001, the Cable Telecommunications Divisions (Telecommunications Management and Telecommunications Programming) will continue to administer all aspects of the County's COFA.

The Department of Telecommunications and Consumer Services (Telecommunications Programming Division) is the agency responsible for the production of television programming for Channel 16, the Public Information Channel, and Channel 41, the Employee Training Channel. Channel 16 programming represents the Board of Supervisors-direct programming and the highest-rated program proposals submitted by County agencies. In FY 2001, Channel 16 will televise 362 live Board of Supervisors and Planning Commission meetings, County Executive projects, and Board-directed special programming, town meetings, and monthly video newsletters for Board members.

As in previous years, County agencies were also requested to submit program proposals for television productions to inform citizens and employees of critical public safety and informational issues. The Government Access Advisory Committee (GAAC) has reviewed and prioritized the most critical proposals, and the Department of Telecommunications and Consumer Services (DTCS) produces the highest rated 189 programs which describe the services of County agencies for Channel 16. Also included are 25 programs for task force support, special projects, language services programming, and a pilot project to test remote cablecasting of selected meetings of boards, authorities, and commissions. In addition to this programming for the public, DTCS is responsible for programming on the County's closed-circuit training network, Channel 41. In FY 2000, DTCS will televise 99 training and internal communications productions on the County's closed-circuit training network, Channel 41, which have been recommended by the Fairfax County Training Network evaluation committee as presenting the most critical programs for unmet County training needs.

The Telecommunications Programming Division will continue to operate an emergency message system for citizens, serving as a centralized resource for loan pool equipment for County agencies, and managing a satellite downlink for County teleconferencing in FY 2001. In addition, the Division will provide critical informational programming to an estimated 255,000 County households that subscribe to cable, as well as all County agencies linked to the internal Training Network.

The Telecommunications Programming Division will continue to assist the Department of Human Resources with maximizing the use of cable television to enhance employee training. Funding of \$165,000 is provided in the Telecommunications Programming Division in FY 2001 to continue national satellite conferences, telecommunication courses, video training, video subscription services, lectures, establishment of the video library, and the coordination of the technical aspects of the plan. This Countywide Video Training Program will cover areas such as leadership, team work, self improvement, and management issues, as well as computer skills to provide quality services to external and internal customers.

The Telecommunications Programming Division will continue to offer video services for new applications in FY 2001, including support of the Video Magistrate System, County kiosk system, Internet video, video teleconferencing and video streaming of Channel 16 on the Internet to better serve the public.

## **FUND 105**

# **CABLE COMMUNICATIONS**

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In FY 2001, funding has been provided for replacement of equipment in the Board Auditorium, Production Studio, Video Transmission, and Government Center. In FY 1998, the Board of Supervisors approved the franchise renewal for Media General Cable, now Cox Communications, which includes an annual video replacement equipment grant. Funding of this equipment will not impact the General Fund and allows appropriate usage of the replacement equipment grant as approved by the Board.

The Telecommunications Management Division will continue to ensure that the cable television systems constructed and operated in Fairfax County meet the highest technical standards, and provide County citizens with the highest quality service. These tasks continue to be accomplished through the Division's engineering, inspection, and complaint investigation programs. Significant increases continue to be experienced in the Division's workload related to engineering and inspection functions. This includes responding to a growing percentage of technically-oriented citizen complaints; rate regulations which began in FY 1994; implementing a new franchise agreement with one of the County's cable companies; performing engineering testing and monitoring on an increasing number of miles of activated cable television plant; as well as providing engineering support for internal wiring, video, voice, and data communications projects associated with the increasing number of County facilities that have been connected to the cable Institutional Network (I-Net). The I-Net is a fiber optic cable network that will link and provide video, voice, and data services to 400 County and Fairfax County Public Schools (FCPS) facilities.

The County has franchised two cable operators to serve a combined total of over 255,000 homes. Each of these franchises establishes requirements for the provision of cable service that must be actively monitored and enforced by the franchising authority which is responsible for basic service and equipment rate regulation, construction schedules, customer service standards, bonds and insurance, and signal quality. For these provisions to be meaningful, the County must continue to be active in its regulatory role since there is no regulatory enforcement provided by the State or Federal governments.

In FY 2001, funding of \$410,000 is included to continue outside legal, financial, and engineering consultant services to assist with implementing the new franchise agreement with one of the County's cable companies and for the County's regulation of new telecommunications technologies created by the Telecommunications Act of 1996. It is expected that in FY 2001, the workload of the engineering staff of the Telecommunications Management Division will increase significantly. Coincident with the beginning of the new franchise period, the incumbent cable operator will be transitioning from a pure coaxial analog television system to either a hybrid fiber optic-coaxial or fully fiber optic system utilizing a mix of analog and digital signals. This transition will have a significant impact on the operation of both the County's subscriber system and the I-Net.

For the subscriber system, this transition will eventually result in eliminating the need for, or replacement of, all of the converter boxes presently in place and may require a redesign of cabling and equipment within the County buildings as well. The conversion from coaxial cable to fiber will have an even greater impact on the I-Net, in that all video and data equipment presently utilizing the system will require a front-end processor to convert to digital fiber technology from existing analog coaxial plant, or the complete conversion to a full digital architecture.

In FY 1999, the Cable Fund began paying for the cost of the Institutional Network. In FY 1999, \$2.8 million was paid to Media General Cable, now Cox Communications, as the initial payment for I-Net construction. In FY 2000 and FY 2001, an estimated amount of \$4.2 million will be paid each fiscal year to Cox Communications (the company that purchased Media General Cable), based on the projected rate of I-Net construction to continue the installation of the I-Net cable. In addition, approximately \$2.4 million of funding for equipment will be needed in FY 2001 to connect 50 additional County and School sites to the I-Net for video, voice, and data services, and \$1.4 million is included for internal wiring of County buildings. Significant cost savings and increased communication capacity between County and School sites will result from the effective implementation of the I-Net.

# FUND 105 CABLE COMMUNICATIONS

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## **Funding Adjustments**

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:*

- An increase of \$61,331 due to the implementation of the new Pay for Performance program in FY 2001. The new system links annual pay increases to employee performance.
- An increase of \$45,645 due to the implementation of the Market Pay Study. As a result of the Study, incumbents in job classes that are found to be one grade below the market will be moved to the appropriate grade and receive a 2.0 percent market adjustment. Incumbents in classes found to be two or more grades below the market will be moved to the appropriate grade and receive a 4.0 percent market adjustment. In addition, funding is held in reserve to provide all employees with a 2.5 percent cost-of-living/market adjustment.
- A decrease in Personnel Services of \$38,311 is primarily attributable to a one-time expenditure of \$9,500 for Exempt Limited Term Salaries as a part of the FY 1999 Carryover Review to fund staffing for a video production for the National Army Museum and the current grade of existing positions.
- A net increase of \$1,216,084 in Operating Expenses is primarily due to an increase of \$1,400,000 to fund internal infrastructure including the internal wiring of County buildings for the I-Net. This increase is partially offset by a decrease of \$182,397 in one-time FY 1999 funding carried forward into FY 2000.
- Capital Equipment is funded in the amount of \$2,764,650. Of this amount, \$2,615,350 will fund the acquisition of additional equipment including \$2,432,250 for the I-Net equipment; \$72,000 for Server Memory for two Servers; \$46,000 for DVE Equipment; \$32,000 for two Reflectometers; \$12,000 for a Master Control UPS; \$12,000 for a Telephoto Lens; \$8,000 for a Loan Pool Projector; and \$1,100 for Test Equipment. Funding in the amount of \$149,300 is also included to fund replacement of equipment which includes \$13,800 for four System Analysis Meters; \$35,000 for a Workstation Edit System; \$25,000 for a Camera R/C System; \$17,000 for a Board DVC Video Recorder; \$17,000 for an Edit DVC Video Recorder; \$15,000 for a Viewing Room Projector; \$5,000 for Board Frame Synchronizer; \$5,000 for a Board Document Camera; \$5,000 for a Studio Camera Track; \$1,000 for two Loan Pool Monitors; \$3,000 for a Board VHR VTR; and \$7,500 for three EMS Laptop Computers.

*The following funding adjustments reflect all approved changes in the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- As part of the FY 1999 Carryover Review, \$491,578 was added due to encumbered carryover and \$117,997 was added due to unencumbered carryover of which \$47,758 was associated with unexpended FY 1999 Close Management Initiative (CMI) savings.



# FUND 105 CABLE COMMUNICATIONS

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## Cost Center: Administration

**GOAL:** To provide consumer protection services for consumers and businesses in Fairfax County in order to ensure compliance with applicable laws; to administer the County's Cable Communications Ordinance and Franchise Agreements in a manner that ensures the best possible cable communications service to all system subscribers/users; to oversee the construction, installation, and operation of all cable television systems in the County; to manage the use of the government access channels and the Institutional Network (I-Net); and to produce the programming for the government access channels.

Note: As in previous fiscal years, funding for this Cost Center is included in the budget for the Telecommunications Management Division.



### Objectives

- To provide management support services to the Department's divisions so that 75 percent of efficiency, service quality, and outcome indicators are achieved.



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Outcome:</b> Percent of Department's performance indicators (efficiency, service quality and outcome) achieved	NA	NA	NA / NA	75%	75%

# FUND 105 CABLE COMMUNICATIONS

## Cost Center: Telecommunications Programming Division

**GOAL:** To provide a centralized video production center and satellite conferencing facility for the Board of Supervisors, County Executive, and all County agencies in order to communicate critical County information to citizens and training for employees and to provide related production services in new technologies to benefit the public and County operations.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	22/22	22/22	22/22	22/22	22/22
Expenditures:					
Personnel Services	\$1,346,504	\$1,388,987	\$1,409,978	\$1,444,461	\$1,479,426
Operating Expenses	503,969	583,304	522,677	602,764	602,764
Capital Equipment	54,067	246,000	671,724	286,600	286,600
<b>Total Expenditures</b>	<b>\$1,904,540</b>	<b>\$2,218,291</b>	<b>\$2,604,379</b>	<b>\$2,333,825</b>	<b>\$2,368,790</b>



### Objectives

- To serve the public information needs of the County by completing 98 percent of public information television programs requested on the FY 2001 production plan, while maintaining cost, quality, and work hour efficiencies.
- To train and educate the County workforce in the most cost effective manner possible by increasing the number of purchased programs and satellite telecourses and completing 98 percent of training programs on the FY 2001 production plan, while reducing the work hours needed for original programming.
- To utilize the cost savings from decreasing original training programs and other efficiencies, to fund 20 new technology requests for Internet videos, kiosk videos, court video, and other special projects requested by the Board of Supervisors, County Executive, and County agencies.



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:<sup>1</sup></b>					
Original live program hours	NA	729.0	704.0 / 739.5	716.0	718.0
Original studio program hours <sup>2</sup>	NA	47.0	58.0 / 33.5	53.0	58.0
Original field program hours	NA	97.00	105.90 / 111.50	130.30	154.25
Technology support projects per year <sup>3</sup>	NA	NA	20 / 20	20	20

## FUND 105 CABLE COMMUNICATIONS

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Efficiency:<sup>4</sup></b>					
Live program work hours per program hour	NA	5.6	6.0 / 4.8	6.0	5.5
Studio program work hours per program hour	NA	39.4	40.0 / 41.3	40.0	44.0
Field program work hours per program hour	NA	168.2	169.0 / 162.7	169.0	171.0
<b>Service Quality:<sup>5</sup></b>					
Percentage of clients satisfied with Channel 16 programs	NA	NA	NA / NA	NA	NA
Percentage of clients satisfied with Channel 41 programs	NA	NA	NA / NA	NA	NA
Percentage of clients satisfied with technology support projects	NA	NA	NA / NA	NA	NA
<b>Outcome:</b>					
Percentage of requested programs completed on Channel 16	100%	97%	98% / 98%	98%	98%
Percentage of requested programs completed on Channel 41	NA	97%	98% / 100%	98%	98%
Technical Support Projects completed	NA	NA	20 / 20	20	20
New technology requests funded with cost savings from original programs	NA	NA	20 / 20	20	20

<sup>1</sup> While the number of original live program hours per year remains fairly constant from year to year, original studio and original field programs on Channels 16 and 41 vary from year to year as requested by the Board of Supervisors, County Executive, and as prioritized by advisory committees.

<sup>2</sup> The decrease in the FY 1999 actual number of original studio program hours reflects the Board of Supervisors' policy to limit Board member appearances on Channel 16 during an election year, decreasing the number of studio programs in FY 1999.

<sup>3</sup> Video production services for kiosk videos, video for the Internet, court video, and the emergency message system have been performed in prior fiscal years, but were not tabulated for management indicators.

<sup>4</sup> Channel 16 and 41 original programs are combined with this calculation.

<sup>5</sup> A client questionnaire will be developed to determine customer satisfaction and the results will be used as the baseline for future years.

# FUND 105 CABLE COMMUNICATIONS

## Cost Center: Telecommunications Management Division

The functional requirements of all staff in this Division will be changing over the course of the next few years due to the changing telecommunications industry environment and the significant changes that are expected to occur in the franchise requirements imposed on cable operators in the County. As these changes take place, this Division will be in a better position to identify specific performance indicators that will be useful in measuring the outcome and service quality results of this Division. Outcomes, such as dollar savings utilizing the Institutional Network, will require additional accounting information from the Department of Information Technology for costing commercial alternatives.

**GOAL:** To direct telecommunications regulation and management within the County that offers the greatest diversity and highest quality service at the least cost to County government, citizens and businesses; and to develop and manage the Institutional Network, which provides video, voice, and data communications to County and School facilities and County/School agencies.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular <sup>1</sup>	18/18	22/22	21/21	22/22	21/21
Expenditures:					
Personnel Services	\$940,534	\$1,301,245	\$1,118,296	\$1,327,933	\$1,360,209
Operating Expenses	2,970,662	4,899,576	5,179,546	6,278,597	6,278,597
Capital Equipment	31,109	2,512,085	2,567,344	2,478,050	2,478,050
<b>Total Expenditures</b>	<b>\$3,942,305</b>	<b>\$8,712,906</b>	<b>\$8,865,186</b>	<b>\$10,084,580</b>	<b>\$10,116,856</b>

<sup>1</sup> In FY 2000, 1/1.0 SYE position was abolished in Fund 105, and 1/1.0 SYE position was approved for redirection by the County Executive to the Department of Telecommunications and Consumer Services in the Public Safety Program Area to support the Investigations and Licensing staff within the Consumer Services Division. In FY 2001, there is no corresponding funding adjustment for the redirection of this position as all associated costs are funded in Fund 105.



## **Objectives**

- To enforce a 95 percent reliability rate on the Home Subscriber Cable Television Network.
- To maintain a 99 percent reliability rate on the Institutional Communications Network.
- To activate 12.5 percent of the total number of Institutional Communications Network users and services.

# FUND 105 CABLE COMMUNICATIONS



## Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Home Subscriber Network signal checks or inspections	2,050	2,203	7,173 / 7,709	7,700	7,700
Institutional Network signal checks, inspections or repairs	NA	NA	NA / NA	NA	NA
New Institutional Network users or services added	NA	NA	NA / NA	50	50
<b>Efficiency:</b>					
Staff hours per Home Subscriber Network signal check or inspection	3.00	2.80	1.04 / 0.97	1.00	1.00
Staff hours per Institutional Network signal check, inspection or repair	NA	NA	NA / NA	NA	NA
Staff hours per new Institutional Network user or service added	NA	NA	NA / NA	125	125
<b>Service Quality:</b>					
Percent of Home Subscriber Network valid complaints compared to total subscribers	0.2%	0.3%	0.3% / 0.3%	0.3%	0.3%
Institutional Network reliability compared to prior fiscal year	NA	NA	NA / NA	100%	100%
Percent of Institutional Network on-time installations of new users or services	NA	NA	NA / NA	95%	95%
<b>Outcome</b>					
Percentage of Home Subscriber Network reliability	NA	NA	95.0% / 94.7%	95.0%	95.0%
Percent of Institutional Network reliability	NA	NA	99.0% / 99.0%	99.0%	99.0%
Percent of total Institutional Network users or services activated	NA	NA	NA / NA	12.5%	12.5%

# FUND 105 CABLE COMMUNICATIONS

## FUND STATEMENT

### Fund Type G10, Special Revenue Funds Fund 105, Cable Communications

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$9,396,167</b>	<b>\$9,803,495</b>	<b>\$10,539,843</b>	<b>\$6,176,453</b>	<b>\$6,257,160</b>
Revenue:					
Miscellaneous Revenue	\$205	\$5,000	\$5,000	\$5,000	\$5,000
Charges for Services	890	0	0	0	0
I-Net and Equipment Grant	2,177,689	2,794,596	2,794,596	2,991,303	2,991,303
Franchise Operating Fees	7,981,572	7,601,400	7,601,400	8,169,000	8,169,000
<b>Total Revenue</b>	<b>\$10,160,356</b>	<b>\$10,400,996</b>	<b>\$10,400,996</b>	<b>\$11,165,303</b>	<b>\$11,165,303</b>
<b>Total Available</b>	<b>\$19,556,523</b>	<b>\$20,204,491</b>	<b>\$20,940,839</b>	<b>\$17,341,756</b>	<b>\$17,422,463</b>
Expenditures:					
Personnel Services	\$2,287,038	\$2,690,232	\$2,528,274	\$2,772,394	\$2,839,635
Operating Expenses	674,632	1,282,880	1,502,223	2,681,361	2,681,361
I-Net Contribution <sup>1</sup>	2,800,000	4,200,000	4,200,000	4,200,000	4,200,000
Capital Equipment	85,176	2,758,085	3,239,068	2,764,650	2,764,650
<b>Subtotal Expenditures</b>	<b>\$5,846,846</b>	<b>\$10,931,197</b>	<b>\$11,469,565</b>	<b>\$12,418,405</b>	<b>\$12,485,646</b>
COLA/MRA Reserve	0	0	0	\$67,241	0
<b>Total Expenditures</b>	<b>\$5,846,846</b>	<b>\$10,931,197</b>	<b>\$11,469,565</b>	<b>\$12,485,646</b>	<b>\$12,485,646</b>
Transfers Out:					
General Fund (001) <sup>2</sup>	\$1,476,000	\$1,520,280	\$1,520,280	\$1,683,800	\$1,683,800
Schools Grants and Self (192) <sup>3</sup>	1,443,834	1,443,834	1,443,834	1,543,500	1,543,500
Schools Grants and Self Supporting Programs (192) <sup>4</sup>	250,000	250,000	250,000	250,000	250,000
<b>Total Transfers Out</b>	<b>\$3,169,834</b>	<b>\$3,214,114</b>	<b>\$3,214,114</b>	<b>\$3,477,300</b>	<b>\$3,477,300</b>
<b>Total Disbursements</b>	<b>\$9,016,680</b>	<b>\$14,145,311</b>	<b>\$14,683,679</b>	<b>\$15,962,946</b>	<b>\$15,962,946</b>
<b>Ending Balance</b>	<b>\$10,539,843</b>	<b>\$6,059,180</b>	<b>\$6,257,160</b>	<b>\$1,378,810</b>	<b>\$1,459,517</b>
Reserve for PC Replacement <sup>5</sup>					
Reserve for Replacement Equipment	250,000	7,500	7,500	0	0
<b>Unreserved Ending Balance</b>	<b>\$10,247,843</b>	<b>\$5,983,880</b>	<b>\$6,181,860</b>	<b>\$1,285,210</b>	<b>\$1,365,917</b>

<sup>1</sup> In FY 1999, an amount of \$2.8 million was approved from fund balance to support the first year payment associated with the installation of the Institutional Network (I-Net). In FY 2000, an estimated \$4.2 million will be expended from fund balance to continue the installation of the cable I-Net. Additionally, an estimated \$4.2 million will be spent in FY 2001 for the remaining cost of the I-Net construction. These expenditures are only for the construction of the I-Net as provided for in the franchise agreement with Media General Cable (now owned by Cox Communications) and do not include equipment and other operational funding.

## **FUND 105**

### **CABLE COMMUNICATIONS**

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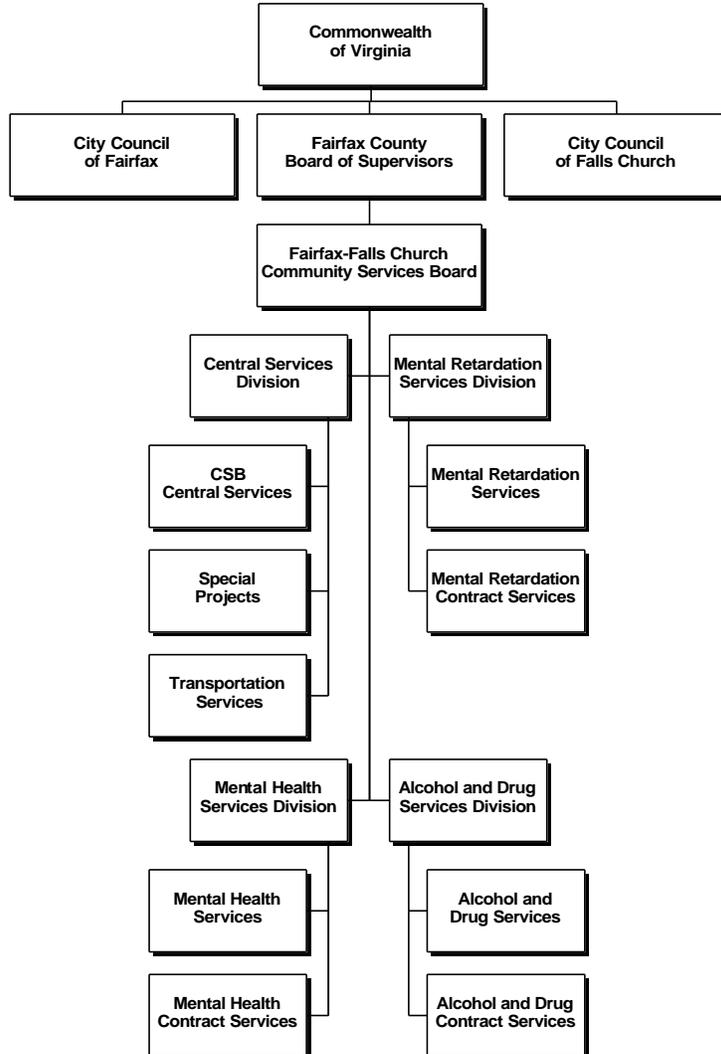
<sup>2</sup> The Transfer Out to the General Fund represents compensation to the General Fund for rent on property and public "rights-of-way" used by the cable companies serving Fairfax County. The amount represents approximately 1% of the gross revenues of the cable operators in the County (20% of franchise fees).

<sup>3</sup> This funding reflects a direct transfer to FCPS to support the educational access grant. The amount is calculated as 1% of the gross revenues of Media General Cable, now Cox Communications. It should be noted that in the FY 2001 Superintendent's Proposed Budget Plan, the Fund 105, Cable Communications Transfer In shown is \$399,036 higher than the Fund 105, Cable Communications Transfer Out shown on County Fund Statements. The actual amount to be transferred to the FCPS on an annual basis is based on actual gross receipts of Cox Communications. Annual reconciliation of the revenue and subsequent transfer will be conducted and adjustments to the transfer level will be incorporated in the next years' budget.

<sup>4</sup> This funding reflects a direct transfer to FCPS to support a replacement equipment grant of \$250,000.

<sup>5</sup> The PC Replacement Reserve provides for the timely replacement of the agency's obsolete equipment.

# FAIRFAX-FALLS CHURCH COMMUNITY SERVICES BOARD



# FAIRFAX-FALLS CHURCH COMMUNITY SERVICES BOARD (CSB) - OVERVIEW

## AGENCY MISSION

*The Fairfax-Falls Church Community Services Board (CSB) provides mental health, mental retardation, and alcohol and drug abuse services to individuals and families in Fairfax County, the City of Fairfax, and the City of Falls Church. The Board of the CSB is comprised of 16 members; 14 appointed by the Fairfax County Board of Supervisors, and one each appointed by the Council of the City of Fairfax and the Council of the City of Falls Church. The CSB operates direct service agencies that are under its control and supervision, and contracts with outside entities for the provision of client services.*

*The CSB's goal is to ensure that all persons with mental health, mental retardation, and/or substance abuse problems are provided quality services to enable them to realize their greatest functional potential and become integrated into the community. The Board is committed to preventing or ameliorating these disabilities through education, early intervention, and support of research.*

## AGENCY SUMMARY

Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	817/ 795.5	829/ 807.5	872/ 850	873/ 855.7	885/ 867.7
Grant	69/ 65.8	68/ 64.8	72/ 68.8	66/ 63.3	68/ 65.3
Expenditures:					
Personnel Services	\$46,874,167	\$49,064,383	\$52,506,231	\$53,886,637	\$56,124,153
Operating Expenses	33,170,201	36,826,295	39,479,795	40,924,680	41,596,525
Capital Equipment	359,280	137,692	320,947	35,539	35,539
<b>Subtotal</b>	<b>\$80,403,648</b>	<b>\$86,028,370</b>	<b>\$92,306,973</b>	<b>\$94,846,856</b>	<b>\$97,756,217</b>
Less:					
Recovered Costs	(\$849,690)	(\$1,163,778)	(\$1,159,855)	(\$1,199,685)	(\$1,229,675)
<b>Total Expenditures</b>	<b>\$79,553,958</b>	<b>\$84,864,592</b>	<b>\$91,147,118</b>	<b>\$93,647,171</b>	<b>\$96,526,542</b>

# FAIRFAX-FALLS CHURCH COMMUNITY SERVICES BOARD - OVERVIEW

## FUND STATEMENT

**Fund Type G10, Special Revenue Funds**

**Fund 106, Fairfax-Falls Church  
Community Services Board**

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$1,035,630</b>	<b>\$1,033,721</b>	<b>\$1,165,617</b>	<b>\$985,484</b>	<b>\$500,000</b>
Revenue:					
Local Jurisdictions:					
Fairfax City	\$1,082,946	\$1,126,262	\$1,126,262	\$1,168,756	\$1,168,756
Falls Church City	510,499	530,919	530,919	570,375	570,375
Subtotal - Local	\$1,593,445	\$1,657,181	\$1,657,181	\$1,739,131	\$1,739,131
State:					
State DMHMRSAS <sup>1</sup>	\$9,167,470	\$9,575,625	\$11,876,154	\$10,810,656	\$11,445,156
State Other	376,259	510,985	326,643	99,456	324,865
Subtotal - State	\$9,543,729	\$10,086,610	\$12,202,797	\$10,910,112	\$11,770,021
Federal:					
Block Grant	\$4,209,690	\$3,743,049	\$4,497,998	\$4,572,391	\$4,676,406
Direct/Other Federal	1,786,234	252,972	2,403,101	645,268	645,268
Subtotal - Federal	\$5,995,924	\$3,996,021	\$6,901,099	\$5,217,659	\$5,321,674
Fees:					
Medicaid Waiver	\$1,491,494	\$1,471,413	\$1,489,153	\$1,489,153	\$1,489,153
Medicaid Option	2,492,213	2,982,719	2,591,997	2,789,846	2,789,846
Program/Client Fees	3,102,986	3,698,306	3,873,900	4,463,982	4,463,982
CSA Pooled Funds	1,694,453	1,982,466	1,836,351	1,974,025	1,974,025
Subtotal - Fees	\$8,781,146	\$10,134,904	\$9,791,401	\$10,717,006	\$10,717,006
Other:					
Miscellaneous	\$1,279,003	\$1,257,601	\$1,249,405	\$1,210,707	\$1,210,707
Subtotal - Other	\$1,279,003	\$1,257,601	\$1,249,405	\$1,210,707	\$1,210,707
Total Revenue	\$27,193,247	\$27,132,317	\$31,801,883	\$29,794,615	\$30,758,539
Transfers In:					
General Fund (001)	\$52,490,698	\$57,684,038	\$58,679,618	\$63,852,556	\$65,768,003
COLA/MRA Reserve (001)	0	0	0	1,272,920	0
Total Transfers In	\$52,490,698	\$57,684,038	\$58,679,618	\$65,125,476	\$65,768,003
<b>Total Available</b>	<b>\$80,719,575</b>	<b>\$85,850,076</b>	<b>\$91,647,118</b>	<b>\$95,905,575</b>	<b>\$97,026,542</b>

# FAIRFAX-FALLS CHURCH COMMUNITY SERVICES BOARD - OVERVIEW

## FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 106, Fairfax-Falls Church  
Community Services Board

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Expenditures:					
Central Services:					
CSB Central Services	\$872,119	\$857,820	\$918,555	\$873,154	\$892,637
Special Projects	527,472	774,257	1,109,237	1,794,890	1,794,890
Transportation Services	3,650,736	4,156,842	4,326,955	4,732,856	4,732,856
Subtotal - Central Services	\$5,050,327	\$5,788,919	\$6,354,747	\$7,400,900	\$7,420,383
Mental Health (MH):					
MH Services	\$28,231,280	\$28,931,749	\$31,288,605	\$31,914,849	\$32,862,226
MH Contract Services	5,559,503	7,857,996	7,364,567	7,676,979	8,101,979
Subtotal - Mental Health	\$33,790,783	\$36,789,745	\$38,653,172	\$39,591,828	\$40,964,205
Mental Retardation (MR):					
MR Services	\$9,311,404	\$8,938,735	\$9,947,434	\$10,420,060	\$10,807,393
MR Contract Services	13,286,573	15,039,856	15,191,526	16,349,295	16,389,295
Retardation	\$22,597,977	\$23,978,591	\$25,138,960	\$26,769,355	\$27,196,688
Alcohol and Drug (A&D):					
A&D Services	\$17,340,309	\$17,560,877	\$19,948,331	\$18,757,616	\$19,817,794
A&D Contract Services	774,562	746,460	1,051,908	1,127,472	1,127,472
Subtotal - Alcohol & Drug	\$18,114,871	\$18,307,337	\$21,000,239	\$19,885,088	\$20,945,266
Total Expenditures	\$79,553,958	\$84,864,592	\$91,147,118	\$93,647,171	\$96,526,542
COLA/MRA Reserve (001)	\$0	\$0	\$0	\$1,272,920	\$0
<b>Total Disbursements</b>	<b>\$79,553,958</b>	<b>\$84,864,592</b>	<b>\$91,147,118</b>	<b>\$94,920,091</b>	<b>\$96,526,542</b>
<b>Ending Balance</b>					
	<b>\$1,165,617</b>	<b>\$985,484</b>	<b>\$500,000</b>	<b>\$985,484</b>	<b>\$500,000</b>
Reserve: Medicaid Match	\$985,484	\$985,484	\$500,000	\$985,484	\$500,000
<b>Available Balance</b>	<b>\$180,133</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Above total does not include the portion of State funds allocated to the Fairfax-Falls Church Community Services Board (CSB) that are applied as Medicaid match for State Plan Option and Waiver services. For FY 2000, CSB is leveraging an estimated \$9.7 million in State funds to support \$20.2 million in community Medicaid services. In addition, the above total does not include funds allocated to CSB that provide for atypical medications for patients discharged from State mental health facilities to CSB. In FY 2000, \$1.2 million in State funds will support these expensive medications for CSB clients.

# FAIRFAX-FALLS CHURCH COMMUNITY SERVICES BOARD - OVERVIEW

<b>SUMMARY BY PROGRAM AREA</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>CSB Program Area Expenditures:</b>					
Central Services	\$5,050,327	\$5,788,919	\$6,354,747	\$7,400,900	\$7,420,383
Mental Health	33,790,783	36,789,745	38,653,172	39,591,828	40,964,205
Mental Retardation	22,597,977	23,978,591	25,138,960	26,769,355	27,196,688
Alcohol and Drug	18,114,871	18,307,337	21,000,239	19,885,088	20,945,266
<b>Total: Expenditures</b>	<b>\$79,553,958</b>	<b>\$84,864,592</b>	<b>\$91,147,118</b>	<b>\$93,647,171</b>	<b>\$96,526,542</b>
<b>Non County Revenue by Source:</b>					
Fairfax City	\$1,082,946	\$1,126,262	\$1,126,262	\$1,168,756	\$1,168,756
Falls Church City	510,499	530,919	530,919	570,375	570,375
State MHMRAS	9,167,470	9,575,625	11,876,154	10,810,656	11,445,156
State Other	376,259	510,985	326,643	99,456	324,865
Federal Block Grant	4,209,690	3,743,049	4,497,998	4,572,391	4,676,406
Federal Other	1,786,234	252,972	2,403,101	645,268	645,268
Medicaid Waiver	1,491,494	1,471,413	1,489,153	1,489,153	1,489,153
Medicaid Option	2,492,213	2,982,719	2,591,997	2,789,846	2,789,846
Program/Client Fees	3,102,986	3,698,306	3,873,900	4,463,982	4,463,982
CSA Pooled Funds	1,694,453	1,982,466	1,836,351	1,974,025	1,974,025
Miscellaneous	1,279,003	1,257,601	1,249,405	1,210,707	1,210,707
<b>Total: Revenue</b>	<b>\$27,193,247</b>	<b>\$27,132,317</b>	<b>\$31,801,883</b>	<b>\$29,794,615</b>	<b>\$30,758,539</b>
<b>County Transfer to CSB:<sup>1</sup></b>	<b>\$52,490,698</b>	<b>\$57,684,038</b>	<b>\$58,679,618</b>	<b>\$63,852,556</b>	<b>\$65,768,003</b>
<b>Percentage of Total CSB Expenditures:<sup>2</sup></b>					
	<b>66.0%</b>	<b>68.0%</b>	<b>64.4%</b>	<b>68.2%</b>	<b>68.1%</b>

<sup>1</sup> The FY 2001 Advertised County Transfer does not include funds set aside for a cost-of-living adjustment (COLA).

<sup>2</sup> Does not include \$15.7 million in Medicaid Waiver fees paid by the State Department of Medical Assistance Services (DMAS) directly to private providers.

## **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

In summary, the FY 2001 Adopted Budget Plan expenditure total of \$96,526,542 represents an increase of \$2,879,371, or 3.1 percent, over the FY 2001 Advertised Budget Plan total of \$93,647,171. The General Fund Transfer to CSB has been increased to \$65,768,003, an increase of \$1,915,447, or 3.0 percent, over the FY 2001 Advertised Transfer of \$63,852,556. The additional County funds are primarily supporting the 2.5 percent cost-of-living/market rate adjustment, the expanded school-based youth and family substance abuse programs, the positions providing early intervention services to infants and their families in "natural environments," and the additional respite services for caregivers supporting an individual with mental retardation. Please see the summary below as well as the individual agency narratives for a more detailed explanation of these adjustments.

# **FAIRFAX-FALLS CHURCH COMMUNITY SERVICES BOARD - OVERVIEW**

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- The 2.5 percent cost-of-living/market rate adjustment approved by the Board of Supervisors, and previously held in reserve, has been spread to County agencies and funds. This action results in an increase of \$1,312,920 to the Community Services Board.
- Funding of \$634,500, fully offset by State Department of Mental Health, Mental Retardation, and Substance Abuse Services (DMHMRSAS) revenue, is included to address programs specifically targeted by the Virginia General Assembly. The specific increases are as follows:
  - \$425,000 in Mental Health Contract Services will provide services for children and adolescents not covered by Comprehensive Services Act (CSA) funding.
  - \$140,000 in Mental Health Services is included to lease additional apartments for Program of Assertive Community Treatment (PACT) clients.
  - \$40,000 and 1/1.0 SYE position are included in Alcohol and Drug Services to provide wrap-around substance abuse treatment services for substance-abusing mothers.
  - \$17,000 in Mental Retardation Services will provide for additional family support services.
  - \$12,500 in Mental Health Services is included to partially fund the salary of the Medical Services Director position approved by the Board of Supervisors as part of the FY 1999 Carryover Review.
- An increase of \$400,000 and 8/8.0 SYE positions in Alcohol and Drug Services are included to expand school-based youth and family substance abuse programs. One program these funds will support is the expansion of the Prevention Resiliency Program to all alternative high schools. This program has shown substantial positive results in addressing youth substance abuse in Fairfax County.
- An increase of \$225,409 in Alcohol and Drug Services, fully offset with Virginia Department of Criminal Justice revenue, is included to continue a public inebriate diversion program from the criminal justice system. These funds will continue to support 5/5.0 SYE existing Mental Health Therapist grant positions. No local funding is required to accept these funds and there is no obligation to continue this program when the grant period expires.
- An increase of \$162,527, including 3/3.0 SYE positions, is included in Mental Retardation Services to provide early intervention services to infants and their families in “natural environments” as required by new provisions included in the July 1, 1998 reauthorization of the Individuals with Disabilities Education Act (IDEA) Part C.
- An increase of \$104,015 in Mental Health Services, fully offset with Federal Block Grant revenue, is included to continue PATH/McKinney homeless outreach programming. These funds will continue to support 2/2.0 SYE existing Mental Health Therapist positions. No local funding is required to accept these funds and there is no obligation to continue these programs when the grant period expires.
- An increase of \$40,000 in Mental Retardation Contract Services was included to fund additional respite services for caregivers supporting an individual with mental retardation.

***The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:***

In summary, the *FY 2000 Revised Budget Plan*, as amended on April 17, 2000, totals \$91,147,118, an increase of \$2,506,801, or 2.9 percent, over the previous *FY 2000 Revised Budget Plan* total of \$88,640,317. The majority of this increase reflects grant adjustments and reallocations as well as necessary adjustments to non-General Fund baseline programs, offset by commensurate revenue increases.

# FAIRFAX-FALLS CHURCH COMMUNITY SERVICES BOARD - OVERVIEW

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However, it should be noted that there are five specific adjustments that impact the FY 2000 County Transfer to CSB. The updated FY 2000 General Fund Transfer to CSB is \$58,679,618, an increase of \$591,036, or 1.0 percent, over the previous *FY 2000 Revised Budget Plan* transfer of \$58,088,582. The adjustments affecting the FY 2000 transfer are highlighted below:

- \$292,421 is included in Mental Retardation Services to fund the new contract award for mental retardation early intervention services approved by the Board of Supervisors on October 11, 1999.
- \$117,197 is included in Transportation Services to fund the FASTRAN driver rate increase, of which the County Executive notified the Board of Supervisors on October 18, 1999.
- \$52,916 is included in Transportation Services to provide the agency with sufficient funds for increased FASTRAN costs associated with rising fuel costs.
- \$50,000 in Alcohol and Drug Services is included for the procurement, customization, and administration of the "Communities that Care" youth risk behavior survey as directed by the Board of Supervisors based on the January 1999 report of the Youth Drug Abuse Task Force.
- \$78,502 is included in Special Projects to fully fund the requirement for Accrued Leave, based on an annual leave estimate for the upcoming year. Specifically, this estimate is based on the estimated value of leave taken during the first 45 days of the fiscal year, including the value of COLA/MRA, merit increments, and FICA increases.

Please see the individual agency narratives for a more detailed explanation of all adjustments impacting the CSB budget.

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## County Executive Proposed FY 2001 Advertised Budget Plan



### Agency Overview

The Fairfax-Falls Church Community Services Board (CSB) was created in 1969 by a joint resolution of Fairfax County and the cities of Fairfax and Falls Church. It is empowered by Chapters 10 and 11 of the Code of Virginia to provide mental health, mental retardation, and alcohol and drug abuse treatment services to residents of the three jurisdictions. The CSB is established under mandate of the State; however, under a Memorandum of Agreement between the CSB and the County, the CSB observes County rules and regulations regarding financial management, personnel management, and purchasing activities. The CSB carries out its roles and responsibilities under the Administrative Policy Board type of structure in these areas.

The Community Services Board is comprised of 16 members, 14 of whom are appointed by the County Board of Supervisors; and one each is appointed by the Council of the City of Fairfax and the Council of the City of Falls Church. The Board oversees the operations of nine agencies. Of these agencies, three provide direct client services in mental health, mental retardation, and alcohol and drug abuse services, and three serve as the mechanism by which funds are disbursed to private providers whom the CSB engages for the provision of services for clients.

Total projected expenditures for the CSB in FY 2001 are \$93,647,171, an increase of \$5,006,854, or 5.7 percent, over the *FY 2000 Revised Budget Plan* total of \$88,640,317. If the Board of Supervisors approves a 2.5 percent cost-of-living/market rate adjustment, the FY 2001 expenditure level would increase by \$1,272,920 to a total of \$94,920,091. It should be noted that the FY 2000 Revised funding level includes supplemental funding allocations for grant programs that are not included in the FY 2001 total because formal renewal notice for these awards has not yet been received.

# **FAIRFAX-FALLS CHURCH COMMUNITY SERVICES BOARD - OVERVIEW**

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Funding highlights of the FY 2001 Advertised Budget Plan include:

- An increase of \$1,184,855 due to the implementation of the new Pay for Performance program in FY 2001. The new system links annual pay increases to employee performance.
- An increase of \$1,076,812 due to the implementation of the Market Pay Study. As a result of the Study, incumbents in job classes that are found to be one grade below the market will be moved to the appropriate grade and receive a 2.0 percent market adjustment. Incumbents in classes found to be two or more grades below the market will be moved to the appropriate grade and receive a 4.0 percent market adjustment. In addition, funding is held in reserve to provide all employees with a 2.5 percent cost-of-living/market adjustment.
- \$1,267,394 to provide vocational, case management, and transportation services to 87 new special education graduates of the Fairfax County Public Schools. Of this amount, \$898,585 is required to purchase various vocational services for the new graduates, \$325,360 is included to provide FASTRAN transportation services to 53 of the 87 graduates, and \$43,449 is required to establish 1/1.0 SYE Mental Health Therapist I position to coordinate services as well as provide counseling and other individualized personal guidance and assistance for the new graduates.
- \$642,848 to fund a 3.1 percent inflationary increase for contract vendors in order to maintain existing service levels.
- Increases in Special Projects of \$562,317 for Technology Infrastructure Charges and \$211,200 for additional PC replacement costs. By the start of FY 2001, an additional 352 computers (bringing the agency total to 702) will be added throughout the CSB system to enable the full implementation of CSB's new client management information system. This technology will provide CSB with expanded capacity to track clients, record services, bill clients and other payers, capture assessments, plan treatment, schedule appointments, and produce reports.
- \$174,193 in Transportation Services to fund a contractual increase that was approved in FY 2000 to enable the hourly pay rates for FASTRAN drivers to remain competitive with neighboring jurisdictions.
- \$123,462 in Mental Retardation Services is associated with increasing ten part-time residential staff to full-time status, resulting in an increase of 0/4.7 SYE. Mental Retardation Services has an immediate need for increased staff hours to meet the physical and behavioral needs of its consumers, many of whom have complex medical needs. The full cost of this initiative is \$182,951, with the cost being partially offset by \$59,489 in reduced overtime expenditures. It should be noted that to further mitigate the cost of this initiative to the General Fund, CSB is directing \$61,194 in new Medicaid Waiver revenue to help fund the SYE increase, thus resulting in a \$62,268 net cost to the County.
- \$73,611 in Mental Health Services to fund the increased costs of psychotropic drugs and medications.

*It should be noted that the \$5,316,692 in funding highlights listed above total \$309,838 more than the \$5,006,854 expenditure increase from the FY 2000 Revised Budget Plan to the FY 2001 Advertised Budget Plan noted above. This is due to the FY 2000 Revised Budget Plan including FY 1999 encumbered carryover funding as well as numerous Federal and State grants that have not been included for FY 2001 pending award notice from the grantors.*

The FY 2001 **General Fund Transfer** to the CSB totals \$63,852,556, an increase of \$5,763,974 or 9.9 percent over the *FY 2000 Revised Budget Plan* transfer level of \$58,088,582. This increase is necessary to accommodate the expenditure highlights noted above and numerous other adjustments throughout the nine CSB agencies. If the Board of Supervisors approves a 2.5 percent cost-of-living/market rate adjustment for staff, it will result in an additional \$1,272,920 being added to the General Fund Transfer, resulting in a transfer of \$65,125,476, an increase of \$7,036,894 or 12.1 percent over the FY 2000 Revised transfer level.

Excluding COLA and Mental Retardation Medicaid Waiver payments to private providers, the County will fund 68.2 percent of the total CSB expenditure level in FY 2001.

# FAIRFAX-FALLS CHURCH COMMUNITY SERVICES BOARD - OVERVIEW

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*Details of specific Community Services Board programs are included in the individual agency narratives that follow this section. In addition, several significant components of the CSB budget are discussed in the Highlights section of the FY 2001 Adopted Budget Plan - Budget Overview Volume.*

## PROGRAM AREA: CENTRAL SERVICES

<b>PROGRAM AREA SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	10/ 10	10/ 10	10/ 10	10/ 10	10/ 10
<b>Total Expenditures</b>	<b>\$5,050,327</b>	<b>\$5,788,919</b>	<b>\$6,354,747</b>	<b>\$7,400,900</b>	<b>\$7,420,383</b>

*Central Services* provides professional direction and management of the Fairfax-Falls Church Community Services Board, including long-range planning, management information systems (MIS) support, residential development, community relations, and liaison duties between the Community Services Board (CSB), Fairfax County, the Cities of Fairfax and Falls Church, the Virginia Department of Mental Health, Mental Retardation, and Substance Abuse Services (DMHMRSAS), and the Federal government.

*Special Projects* provides a funding mechanism to accommodate centrally financed categories of expenditures that involve the entire group of CSB agencies, such as non-grant specific Capital Equipment, agency-specific training, costs associated with the PC and server inventory, property maintenance and repair, insurance premiums, and other miscellaneous expenditures.

*Transportation Services* provides specialized transportation services to various treatment, day program, and employment sites for Community Services Board clients through participation in FASTRAN, the County's human services transportation system.

## PROGRAM AREA: MENTAL HEALTH SERVICES

<b>PROGRAM AREA SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	399/ 386.65	406/ 393.65	422/ 408.65	422/ 408.65	422/ 408.65
Grant	29/ 26.8	29/ 26.8	29/ 26.8	29/ 26.8	29/ 26.8
<b>Total Expenditures</b>	<b>\$33,790,783</b>	<b>\$36,789,745</b>	<b>\$38,653,172</b>	<b>\$39,591,828</b>	<b>\$40,964,205</b>

*Mental Health Services* provides direct services to individuals with mental illness through the operation of six community mental health center sites, as well as oversight of services provided by private vendors under contract through the Mental Health Contracts budget. In addition, this agency provides County/City-wide leadership in the management, supervision, planning, evaluation, and resource allocation of local, State, Federal, and other resources to ensure that consumers and families of persons with serious mental illness and serious emotional disturbance receive quality clinical and community support services.

Complementing the directly run programs, services are available through contracts with a variety of mental health organizations as part of the *Mental Health Contract Services* agency. Services include psychosocial rehabilitation, sheltered employment, supported employment, transitional employment, treatment services for children who are at risk of being placed outside the home or who are coming back home from an out-of-home placement, supported residential services, group homes, supervised apartments, supported living arrangements, and emergency shelters. In addition, emergency psychological consultation and assessment services are provided for the Special Justices of Fairfax General

## FAIRFAX-FALLS CHURCH COMMUNITY SERVICES BOARD - OVERVIEW

District Court who preside at the involuntary commitment hearings for children, youth, and adults whose behaviors are potentially dangerous to themselves and others or who are unable to care for themselves.

### PROGRAM AREA: MENTAL RETARDATION SERVICES

<b>PROGRAM AREA SUMMARY</b>					
<b>Category</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>
Authorized Positions/Staff Years					
Regular	143/ 137.3	144/ 138.3	146/ 140.3	147/ 146	150/ 149
Grant	3/ 3	3/ 3	5/ 5	4/ 4	5/ 5
<b>Total Expenditures</b>	<b>\$22,597,977</b>	<b>\$23,978,591</b>	<b>\$25,138,960</b>	<b>\$26,769,355</b>	<b>\$27,196,688</b>

*Mental Retardation Services* provides direct services to individuals with mental retardation, as well as oversight of services provided by private vendors under contract through the Mental Retardation Contracts budget. Direct service delivery includes case management, early intervention services, residential services, and job placement services. In addition, this agency provides management support to all Mental Retardation programs (both directly operated and contractual), technical support to contractual programs, and training for both Mental Retardation staff and staff of private vendors under contract. In FY 2001, an additional 1/1.0 SYE Mental Health Therapist I position is included to coordinate services as well as provide counseling and other individualized personal guidance and assistance for the new special education graduates. Additionally, an increase of ten part-time residential staff to full-time status will result in an increase of 0/4.7 SYE. Mental Retardation Services has an immediate need for increased staff hours to meet the physical and behavioral needs of its consumers, many of whom have complex medical needs.

*Mental Retardation Contract Services* provides employment, vocational, early intervention, and residential services to individuals with mental retardation through contracts with private vendors. Many of the services provided under contract would not otherwise be available in Fairfax County; in other cases, the direct operation does not sufficiently meet the overall need for services.

### PROGRAM AREA: ALCOHOL AND DRUG SERVICES

<b>PROGRAM AREA SUMMARY</b>					
<b>Category</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>
Authorized Positions/Staff Years					
Regular	265/ 261.55	269/ 265.55	294/ 291.05	294/ 291.05	303/ 300.05
Grant	37/ 36	36/ 35	38/ 37	33/ 32.5	34/ 33.5
<b>Total Expenditures</b>	<b>\$18,114,871</b>	<b>\$18,307,337</b>	<b>\$21,000,239</b>	<b>\$19,885,088</b>	<b>\$20,945,266</b>

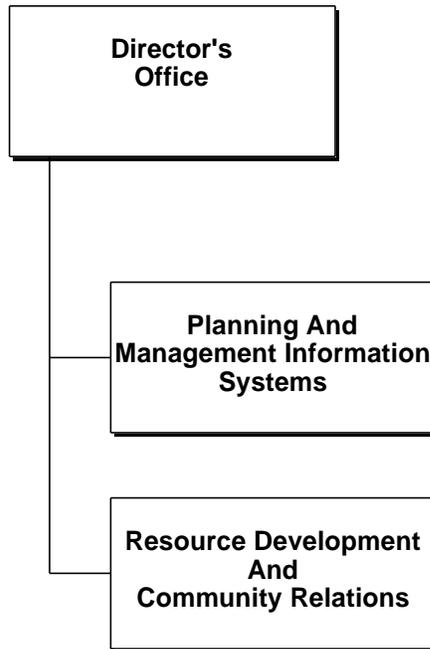
*Alcohol and Drug Services* provides citizens of Fairfax County and the Cities of Fairfax and Falls Church with the opportunity to access numerous substance abuse treatment, prevention, and early intervention services. Treatment options include residential services, outpatient services, detoxification, case management, day treatment, aftercare, and transitional living services. Prevention and early intervention services include outreach, education, and community-based services such as seminars and presentations for local school systems, civic organizations, and businesses. It should be noted that the decrease of 5/4.5 SYE merit-grant positions is due to funding for these positions not being anticipated from the grantors in FY 2001.

## **FAIRFAX-FALLS CHURCH COMMUNITY SERVICES BOARD - OVERVIEW**

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Supplementing these services, *Alcohol and Drug Contract Services* procures additional residential and outpatient treatment services through contractual arrangements with the Alexandria Community Services Board and privately operated contractors. Residential services provided through these contracts include long-term therapeutic drug treatment, intermediate treatment, and social detoxification services. Outpatient service consists of methadone treatment (which includes detoxification and maintenance therapy).

**COMMUNITY SERVICES BOARD  
CENTRAL SERVICES**



**FUND 106-10**  
**CSB CENTRAL SERVICES**

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**Agency Position Summary**

10 Regular Positions / 10.0 Regular Staff Years

**Position Detail Information**

**DIRECTOR'S OFFICE**

1 Executive Director  
1 Deputy Director  
1 Secretary III  
1 Secretary I  
1 Administrative Aide  
5 Positions  
5.0 Staff Years

**PLANNING AND MANAGEMENT**

**INFORMATION SYSTEMS**

1 CSB Planning/Development Director  
1 Management Analyst III  
2 Positions  
2.0 Staff Years

**RESOURCE DEVELOPMENT AND**

**COMMUNITY RELATIONS**

1 Mental Health Therapist IV  
1 Mental Health Therapist III  
1 Information Officer II  
3 Positions  
3.0 Staff Years

**FUND 106-10**  
**CSB CENTRAL SERVICES**

**AGENCY MISSION**

*To provide professional direction and management of the Fairfax-Falls Church Community Services Board, including program design, planning, management information systems (MIS) support, financial management, residential development, and community relations, as well as acting as a liaison between the Community Services Board (CSB), Fairfax County, the cities of Fairfax and Falls Church, the Virginia Department of Mental Health, Mental Retardation, and Substance Abuse Services (DMHMRSAS), and the Federal government.*

**AGENCY SUMMARY**

Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	10/ 10	10/ 10	10/ 10	10/ 10	10/ 10
Expenditures:					
Personnel Services	\$724,784	\$766,133	\$808,169	\$779,233	\$798,716
Operating Expenses	132,187	91,687	110,386	93,921	93,921
Capital Equipment	15,148	0	0	0	0
<b>Total Expenditures</b>	<b>\$872,119</b>	<b>\$857,820</b>	<b>\$918,555</b>	<b>\$873,154</b>	<b>\$892,637</b>
Revenue:					
Fairfax County	\$386,205	\$400,989	\$399,112	\$392,878	\$412,361
Fairfax City	8,185	8,624	8,624	8,950	8,950
Falls Church City	3,998	4,333	4,333	4,840	4,840
State MHMRSAS	464,799	443,874	506,486	466,486	466,486
Federal Other	8,932	0	0	0	0
<b>Total Revenue</b>	<b>\$872,119</b>	<b>\$857,820</b>	<b>\$918,555</b>	<b>\$873,154</b>	<b>\$892,637</b>

**Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The 2.5 percent cost-of-living/market rate adjustment approved by the Board of Supervisors, and previously held in reserve, has been spread to County agencies and funds. This action results in an increase of \$19,483 to CSB Central Services.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- Various internal funding adjustments and alignments were made between CSB agencies to reflect updated expenditure needs and revenue projections for the remainder of FY 2000. These adjustments result in an increase of \$64,812, of which \$42,036 is in Personnel Services and \$22,776 is in Operating Expenses. Of this total, \$40,000 reflects new State Performance and Outcome Measurement System (POMS) baseline funding for network/MIS support.

# FUND 106-10 CSB CENTRAL SERVICES

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## County Executive Proposed FY 2001 Advertised Budget Plan



### **Agency Overview**

The Community Services Board Central Services agency provides support services to the 16 citizen members of the Community Services Board (CSB) and leadership to County staff, as well as acts as a liaison to the Virginia Department of Mental Health, Mental Retardation, and Substance Abuse Services. Major responsibilities of the CSB staff include professional direction and oversight, strategic and long-range planning, management information systems (MIS) support, residential development, and preparation of Board packages for CSB monthly meetings and regular meetings of Board Committees.



### **Funding Adjustments**

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:*

- An increase of \$12,633 due to the implementation of the new Pay for Performance program in FY 2001. The new system links annual pay increases to employee performance.
- An increase of \$10,055 due to the implementation of the Market Pay Study. As a result of the Study, incumbents in job classes that are found to be one grade below the market will be moved to the appropriate grade and receive a 2.0 percent market adjustment. Incumbents in classes found to be two or more grades below the market will be moved to the appropriate grade and receive a 4.0 percent market adjustment. In addition, funding is held in reserve to provide all employees with a 2.5 percent cost-of-living/market adjustment.
- A decrease of \$9,588 in Personnel Services primarily due to adjustments in salary and fringe benefits expenses based on the current grade of existing staff.
- An increase of \$6,311 in Operating Expenses is due primarily to an increase of \$12,573 in telecommunications charges and an increase of \$3,259 in Virginia Community Services Board (VACSB) dues partially offset by numerous small adjustments resulting in a net decrease of \$9,521.

*Revenue adjustments required to support the FY 2001 program include:*

- A decrease of \$6,234, or 1.6 percent, in Fairfax County funding is based on FY 2001 program requirements. Total Fairfax County funding to CSB Central Services will be \$392,878.
- An increase of \$24,812, or 5.6 percent, in DMHMRSAS funding is based on the most up-to-date information available from the State concerning funding levels for FY 2001. Total State funding to CSB Central Services will be \$466,486.
- An increase of \$833, or 6.4 percent, in funding from the cities of Fairfax and Falls Church. Total funding from the cities of Fairfax and Falls Church will be \$13,790.

# FUND 106-10

## CSB CENTRAL SERVICES

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*The following funding adjustments reflect all approved changes in the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- As part of the FY 1999 Carryover Review, various internal funding adjustments and alignments were made throughout the CSB budget to reflect updated expenditure requirements for the remainder of FY 2000. These adjustments result in a decrease of \$4,077 in Operating Expenses for CSB Central Services.



### Objectives

- To provide direction and management support to CSB programs so that 80 percent of program performance indicators (service quality and outcome) are achieved.



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Outcome:</b> Percent of CSB program performance indicators (service quality and outcome) achieved	NA	72%	80% / 75%	80%	80%

# FUND 106-11 CSB SPECIAL PROJECTS

## AGENCY MISSION

*To provide a funding mechanism to accommodate centrally financed expenditure categories that involve the entire group of CSB agencies, such as costs associated with information processing services, personal computer replacement and inventory requirements, travel, training, and other miscellaneous expenditures.*

## AGENCY SUMMARY

Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Expenditures:					
Personnel Services	(\$16,148)	\$0	\$78,502	\$0	\$0
Operating Expenses	534,290	636,565	715,459	1,759,351	1,759,351
Capital Equipment	9,330	137,692	315,276	35,539	35,539
<b>Total Expenditures</b>	<b>\$527,472</b>	<b>\$774,257</b>	<b>\$1,109,237</b>	<b>\$1,794,890</b>	<b>\$1,794,890</b>
Revenue:					
Fairfax County	\$513,367	\$758,351	\$836,853	\$1,777,961	\$1,777,961
Fairfax City	9,476	10,587	10,587	10,986	10,986
Falls Church City	4,629	5,319	5,319	5,943	5,943
State MHMRSAS	0	0	185,278	0	0
Federal Block Grant	0	0	41,357	0	0
Fund Balance	0	0	29,843	0	0
<b>Total Revenue</b>	<b>\$527,472</b>	<b>\$774,257</b>	<b>\$1,109,237</b>	<b>\$1,794,890</b>	<b>\$1,794,890</b>

## Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- An increase of \$78,502 in Personnel Services reflects a projection of accrued leave liability. The entire adjustment for the Community Services Board is loaded in this agency for ease of administration.
- Various internal funding adjustments and alignments were made between CSB agencies to reflect updated expenditure needs and revenue projections for the remainder of FY 2000. These adjustments result in an increase of \$49,051 in Operating Expenses, partially offset by a decrease of \$15,065 in Capital Equipment.

# FUND 106-11 CSB SPECIAL PROJECTS

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## County Executive Proposed FY 2001 Advertised Budget Plan



### **Agency Overview**

CSB Special Projects serves as a central financing mechanism for expenditure categories that involve all CSB agencies. Examples of centralized CSB expenditures include information processing services, non-agency specific travel/training, personal computer replacement and inventory requirements, and communications charges. In FY 2001, additional expenditure categories have been moved from the respective agencies to Special Projects. These include workers compensation, general liability insurance, non-Capital household appliances, furniture and fixtures, and property maintenance and repair costs for the 104 residential properties leased by CSB as well as 14 commercially leased properties and various County-owned and maintained offices.

As in FY 2000, all Capital Equipment funds not specifically tied to a grant are located in this agency in order to promote a central contact point for CSB capital requirements. An amount of \$35,539 is included to fund these necessary purchases. These funds will be used to purchase items such as large appliances, furniture, household fixtures, and computer hardware throughout the CSB system. This amount also provides for a small contingency fund to purchase additional emergency Capital Equipment that will be identified as the fiscal year progresses.



### **Funding Adjustments**

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:*

- The \$1,092,943 increase in Operating Expenses is primarily due to an increase of \$562,317 in technology infrastructure charges, \$211,200 in PC replacement charges and the re-distribution from other CSB agencies of \$236,983 in expenditures related to workers compensation, general liability insurance, and property maintenance and repair costs to Special Projects. In addition, \$85,153 has been reallocated from Capital Equipment to Operating Expenses in order to allow for the purchase of necessary items costing less than \$500, and an increase of \$10,047 is included to allow CSB to perform required background checks on a larger number of potential employees and contractors. These increases are partially offset by miscellaneous decreases totaling \$12,757.
- Capital Equipment funding of \$35,539 is included to provide a central point of contact for all CSB capital requirements not specifically tied to a grant. Funds will be used to purchase items such as large appliances, furniture, household fixtures, and computer hardware throughout the CSB system. It should be noted that the large decrease in Capital Equipment funding from the *FY 2000 Revised Budget Plan* level is primarily due to over \$200,000 in one-time purchases for the new Adult Care Residence facility, as well as the new and enhanced programs in Mental Health and Alcohol and Drug Services being supported with new DMHMRSAS funding. The remaining decrease is primarily due to the reallocation of Capital Equipment funds to Operating Expenses in order to allow for the purchase of necessary items costing less than \$500.

*Revenue adjustments required to support the FY 2001 program include:*

- Fairfax County is the primary funding source for this agency. The recommended County funding level for FY 2000 is \$1,777,961, an increase of \$1,019,610 or 134.5 percent over the *FY 2000 Revised Budget Plan* total of \$758,351. The increase in the County contribution is due primarily to an increase of \$562,317 in technology infrastructure charges, an increase of \$211,200 in PC replacement charges, and the re-distribution of \$236,983 in expenditures related to workers compensation, general liability insurance, and property maintenance and repair costs to Special Projects. Commensurate General Fund decreases will be shown in the direct service agencies to offset overall CSB fiscal impact of these re-distributions.

## **FUND 106-11**

### **CSB SPECIAL PROJECTS**

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- A decrease of \$183,788 in State DMHMRSAS funding in this agency is due to the fact that new State revenue added to the CSB budget as part of the FY 1999 Carryover Review was directed to this agency on a one-time basis in FY 2000. This was done to allow for the purchase of necessary start-up Capital Equipment associated with the new and enhanced programs in Mental Health Services and Alcohol and Drug Services. In FY 2001, commensurate increases will be shown in Mental Health Services and Alcohol and Drug Services as this revenue is redirected toward service provision.
- A decrease of \$8,861 in Federal Block Grant revenue is due to the one-time nature of a Substance Abuse Prevention and Treatment (SAPT) supplemental grant for prevention services that was included as part of the FY 1999 Carryover Review and had to be spent by September 30, 1999.
- An increase of \$1,023, or 6.4 percent, in funding from the Cities of Fairfax and Falls Church. Total funding from the Cities of Fairfax and Falls Church will be \$16,929.

*The following funding adjustments reflect all approved changes in the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- As part of the FY 1999 Carryover Review, an increase of \$192,649 in Capital Equipment was included to fund start-up purchases associated with the new and enhanced DMHMRSAS-funded programs in Mental Health and Alcohol and Drug Services and to make a one-time purchase for Alcohol and Drug Services.
- As part of the FY 1999 Carryover Review, an increase of \$29,843 in encumbered carryover for Operating Expenses was included.



### **Objectives**

- There are no Objectives or Performance Indicators for this agency since it exists only as a funding entity to accommodate centrally financed expenditures and has no associated positions.

**FUND 106-22**  
**CSB TRANSPORTATION SERVICES**

**AGENCY MISSION**

*To provide specialized transportation services for individuals participating in Community Services Board programs by means of FASTRAN, the County's human services transportation system.*

**AGENCY SUMMARY**

Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Expenditures:					
Personnel Services	\$0	\$0	\$0	\$0	\$0
Operating Expenses	3,650,736	4,156,842	4,326,955	4,732,856	4,732,856
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$3,650,736</b>	<b>\$4,156,842</b>	<b>\$4,326,955</b>	<b>\$4,732,856</b>	<b>\$4,732,856</b>
Revenue:					
Fairfax County	\$3,258,152	\$3,782,740	\$3,952,853	\$4,315,606	\$4,315,606
Fairfax City	74,183	79,582	79,582	82,585	82,585
Falls Church City	36,238	39,975	39,975	44,665	44,665
Program/Client Fees	282,163	254,545	254,545	290,000	290,000
<b>Total Revenue</b>	<b>\$3,650,736</b>	<b>\$4,156,842</b>	<b>\$4,326,955</b>	<b>\$4,732,856</b>	<b>\$4,732,856</b>

**SUMMARY BY COST CENTER**

Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Mental Retardation					
Transportation Services	\$3,182,435	\$3,742,582	\$3,893,628	\$4,172,659	\$4,172,659
Mental Health					
Transportation Services	422,720	392,546	401,869	545,992	545,992
Alcohol and Drug					
Transportation Services	45,581	21,714	31,458	14,205	14,205
<b>Total Expenditures</b>	<b>\$3,650,736</b>	<b>\$4,156,842</b>	<b>\$4,326,955</b>	<b>\$4,732,856</b>	<b>\$4,732,856</b>

**Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- An increase of \$117,197 is included to fund a contractual increase that was approved in October 1999 to enable the hourly pay rates for FASTRAN drivers to remain competitive with neighboring jurisdictions
- An increase of \$52,916 is included for increased FASTRAN costs associated with rising fuel prices.

# FUND 106-22 CSB TRANSPORTATION SERVICES

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## County Executive Proposed FY 2001 Advertised Budget Plan



### **Agency Overview**

Transportation Services is a multi-disability agency with three cost centers: Mental Retardation Transportation, Mental Health Transportation, and Alcohol and Drug Transportation. Transportation services are currently purchased from FASTRAN, the County's specialized human services transportation system. Morning and evening transportation is provided to vocational day programs and employment sites serving people with mental retardation, mental illness, and alcohol and/or drug addiction.

In October 1999, hourly pay rates for FASTRAN drivers were increased from \$9 per hour to \$11 per hour in order to recruit and retain a sufficient number of drivers so buses run on time. The FY 2001 budget reflects this increased pay rate. In addition, funding for the June 2000 special education graduates of the Fairfax County Public Schools is included in this agency to provide FASTRAN transportation services to the 53 (of 87) graduates who require these services. The other new graduates are anticipated to use public transportation or arrange for transportation privately through family or other means.

The Community Services Board will continue to work closely with the FASTRAN program managers to develop and implement effective cost-saving measures. Some of these measures include time shifting, ridesharing, and route restructuring. Time shifting is the practice of changing program start and stop times in a manner that reduces the number of buses and service hours required to provide a given level of service. Ridesharing and route restructuring involve picking up individuals from central locations instead of door-to-door, and adding clients to existing routes instead of adding new routes.



### **Funding Adjustments**

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:*

- The FY 2001 funding level of \$4,732,856 for CSB Transportation Services represents an increase of \$576,014, or 13.9 percent, over the *FY 2000 Revised Budget Plan* level of \$4,156,842. Of this increase, \$325,360 is included to provide transportation services for the June 2000 special education graduates of the Fairfax County Public Schools requiring services (estimated at 53 out of 87). An increase of \$174,193 is included to fund a contractual increase in the hourly pay rates for FASTRAN drivers to remain competitive with neighboring jurisdictions that was approved in FY 2000. The remaining increase of \$76,461 is based on revised agency utilization calculations prepared by the Department of Community and Recreation Services, the agency responsible for oversight of the FASTRAN contract.

*Revenue adjustments required to support the FY 2001 program include:*

- The County contribution of \$4,315,606, an increase of \$532,866, or 14.1 percent, over the *FY 2000 Revised Budget Plan* level of \$3,782,740 is based on anticipated funding requirements to continue existing transportation services, provide services for the new special education graduates, and absorb costs related to the driver pay increase.
- An increase of \$7,693, or 6.4 percent, in funding from the Cities of Fairfax and Falls Church. Total funding from the Cities of Fairfax and Falls Church will be \$127,250.
- An increase of \$35,455, or 13.9 percent, in Program/Client Fees over the *FY 2000 Revised Budget Plan* due to increased direct client billings. Total projected Program/Client Fees are \$290,000.

# FUND 106-22

## CSB TRANSPORTATION SERVICES

The following funding adjustments reflect all approved changes in the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:

- There have been no revisions to this agency since approval of the FY 2000 Adopted Budget Plan.

### Cost Center: Mental Retardation Transportation Services

**GOAL:** To provide specialized transportation for individuals with mental retardation that allows participation in the various work, education, and rehabilitation programs sponsored by Mental Retardation Services.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Expenditures:</b>					
Personnel Services	\$0	\$0	\$0	\$0	\$0
Operating Expenses	3,182,435	3,742,582	3,893,628	4,172,659	4,172,659
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$3,182,435</b>	<b>\$3,742,582</b>	<b>\$3,893,628</b>	<b>\$4,172,659</b>	<b>\$4,172,659</b>



### Objectives

- To maintain at least 97 percent on-time transit services as provided by FASTRAN for CSB clients.



### Performance Indicators

Indicator <sup>1</sup>	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001 <sup>2</sup>
<b>Output:</b>					
One-way trips	213,006	233,573	254,656 / 307,008	280,626	299,126
<b>Efficiency:</b>					
Cost per ride (with attendants)	\$12.28	\$13.80	\$13.54 / \$10.36	\$13.87	\$13.95
<b>Service Quality:</b>					
Ratio of rides per complaint	6,303:1	8,142:1	9,135:1 / 4,613:1	9,226:1	11,533:1
<b>Outcome:</b>					
Percent of on-time rides	NA	96%	96% / 93%	97%	97%

<sup>1</sup> The Output and Efficiency measures are computed using only the CSB Mental Retardation Services portion of the FASTRAN caseload. The Service Quality measure reflects all complaints from FASTRAN user groups, and the Outcome Measure reflects all rides except American with Disabilities (ADA) rides, which are measured separately.

<sup>2</sup> Beginning with FY 2001, the efficiency indicator reflects net cost to the County.

# FUND 106-22 CSB TRANSPORTATION SERVICES

## Cost Center: Mental Health Transportation Services

**GOAL:** To provide specialized transportation for individuals with mental illness that allows participation in the various work, education, and rehabilitation programs sponsored by Mental Health Services.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Expenditures:</b>					
Personnel Services	\$0	\$0	\$0	\$0	\$0
Operating Expenses	422,720	392,546	401,869	545,992	545,992
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$422,720</b>	<b>\$392,546</b>	<b>\$401,869</b>	<b>\$545,992</b>	<b>\$545,992</b>



### Objectives

- To maintain at least 97 percent on-time transit services as provided by FASTRAN for CSB clients.



### Performance Indicators

Indicator <sup>1</sup>	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001 <sup>2</sup>
<b>Output:</b>					
One-way trips	49,032	48,866	49,000 / 48,126	49,000	49,000
<b>Efficiency:</b>					
Cost per ride (with attendants)	\$8.18	\$7.89	\$8.24 / \$8.78	\$8.20	\$11.14
<b>Service Quality:</b>					
Ratio of rides per complaint	6,301:1	8,142:1	9,135:1 / 4,613:1	9,226:1	11,533:1
<b>Outcome:</b>					
Percent of on-time rides	NA	96%	96% / 93%	97%	97%

<sup>1</sup> The Output and Efficiency measures are computed using only the CSB Mental Health Services portion of the FASTRAN caseload. The Service Quality measure reflects all complaints from FASTRAN user groups, and the Outcome Measure reflects all rides except American with Disabilities (ADA) rides, which are measured separately.

<sup>2</sup> Beginning with FY 2001, the efficiency indicator reflects net cost to the County.

# FUND 106-22 CSB TRANSPORTATION SERVICES

## Cost Center: Alcohol and Drug Transportation Services

**GOAL:** To provide specialized transportation for individuals with substance abuse problems that allows participation in the various work, education, and rehabilitation programs sponsored by Alcohol and Drug Services.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Expenditures:</b>					
Personnel Services	\$0	\$0	\$0	\$0	\$0
Operating Expenses	45,581	21,714	31,458	14,205	14,205
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$45,581</b>	<b>\$21,714</b>	<b>\$31,458</b>	<b>\$14,205</b>	<b>\$14,205</b>



### Objectives

- To maintain at least 97 percent on-time transit services as provided by FASTRAN for CSB clients.



### Performance Indicators

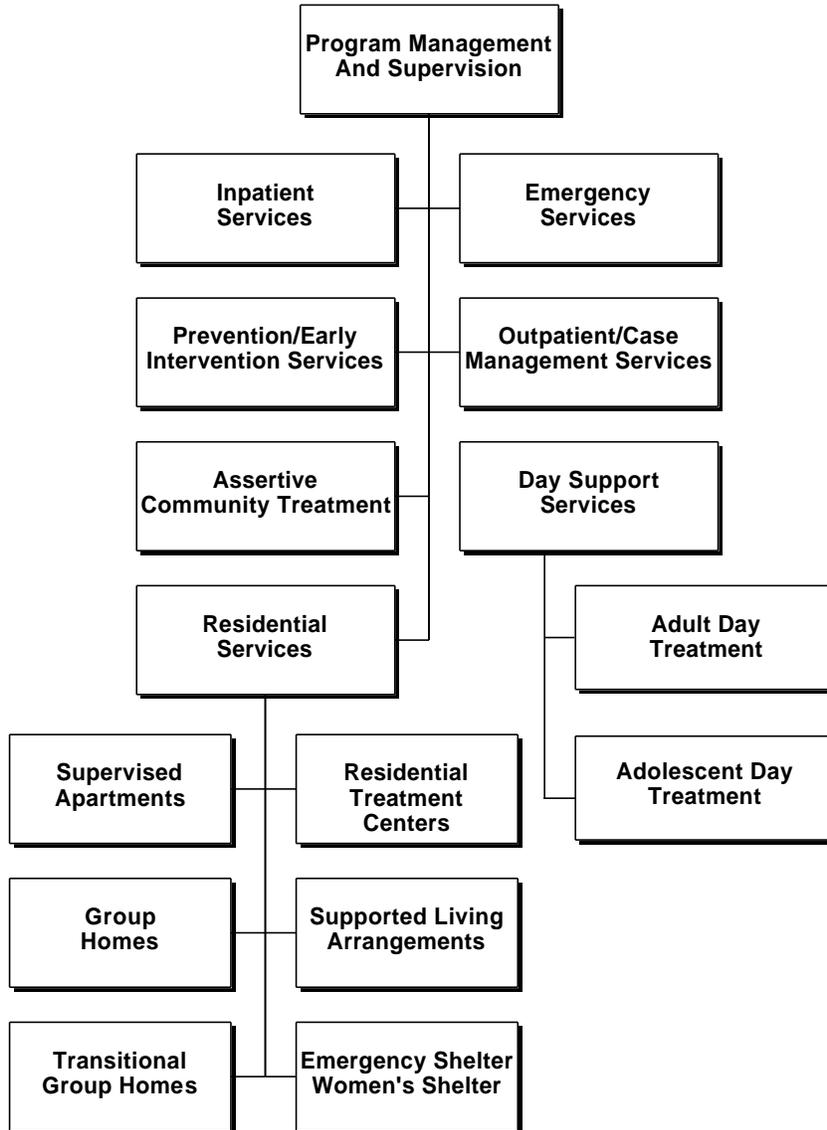
Indicator <sup>1</sup>	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001 <sup>2</sup>
<b>Output:</b>					
One-way trips	1,538	292	1,538 / 2,089	1,538	1,538
<b>Efficiency:</b>					
Cost per ride (with attendants) <sup>3</sup>	\$14.45	\$0.00	\$14.51 / \$21.82	\$20.45	\$9.24
<b>Service Quality:</b>					
Ratio of rides per complaint	6,301:1	8,142:1	9,135:1 / 4,613:1	9,226:1	11,533:1
<b>Outcome:</b>					
Percent of on-time rides	NA	96%	96% / 93%	97%	97%

<sup>1</sup> The Output and Efficiency measures are computed using only the CSB Alcohol and Drug Services portion of the FASTRAN caseload. The Service Quality measure reflects all complaints from FASTRAN user groups, and the Outcome Measure reflects all rides except American with Disabilities (ADA) rides, which are measured separately.

<sup>2</sup> Beginning with FY 2001, the efficiency indicator reflects net cost to the County.

<sup>3</sup> The FY 1998 Actual for Alcohol and Drug Services is reflected as \$0 due to an accounting adjustment.

# MENTAL HEALTH SERVICES



# FUND 106-30

## CSB MENTAL HEALTH SERVICES

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### **Agency Position Summary**

422	Regular Positions	/	408.65	Regular Staff Years
29	Grant Positions	/	26.80	Grant Staff Years
451	Total Positions	/	435.45	Total Staff Years

### **Position Detail Information**

#### **MERIT REGULAR POSITIONS:**

#### **PROGRAM MANAGEMENT AND SUPERVISION**

1	Director - Mental Health Programs
1	Director - Mental Health Centers
1	Psychiatrist (Director - Medical Services), PT
8	Mental Health Therapists V
1	MH Therapist IV (Quality Improvement Coord.)
4	Mental Health Therapists III, 1 PT
1	Medical Records Administrator
1	Volunteer Services Coordinator II
1	Office Service Manager II
1	Office Service Manager I
3	Secretaries II
10	Secretaries I, 1 PT
7	Supervisory Clerks
2	Account Clerks II
1	Account Clerk I
19	Clerical Specialists, 1 PT
4	Clerk Typists II, 1 PT
1	Telephone Operator II
67	Positions
64.5	Staff Years

#### **INPATIENT SERVICES**

1	Mental Health Therapist IV, PT
1	Mental Health Therapist III
2	Positions
1.5	Staff Years

#### **EMERGENCY SERVICES**

##### **General Emergency**

1	Mental Health Therapist IV
12	Mental Health Therapists III
5	Psychiatrists
18	Positions
18.0	Staff Years

#### **Forensic Services**

1	Mental Health Therapist IV
9	Mental Health Therapists III, 1 PT
2	Psychiatrists
12	Positions
11.5	Staff Years

#### **Mobile Crisis Unit**

1	Mental Health Therapist IV
7	Mental Health Therapists III, 1 PT
8	Positions
7.5	Staff Years

#### **Entry Services**

1	Mental Health Therapist IV
2	Mental Health Therapists II
3	Positions
3.0	Staff Years

#### **DAY SUPPORT SERVICES**

##### **Adult Day Treatment**

2	Mental Health Therapists IV
10	Mental Health Therapists III
1	Mobile Clinic Driver
1	Psychiatrist
14	Positions
14.0	Staff Years

##### **Adolescent Day Treatment**

1	Mental Health Therapist IV
2	Mental Health Therapists III
3	Mental Health Therapists II
1	MR/MH/SAS Aide
7	Positions
7.0	Staff Years

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## CSB MENTAL HEALTH SERVICES

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### RESIDENTIAL SERVICES

#### Supervised Apartments

1	Mental Health Therapist IV
3	Mental Health Therapists III
1	MH/MR Residential Therapist III
8	MH/MR Residential Therapists II
13	Positions
13.0	Staff Years

#### Residential Treatment Center - Fairfax House

1	Mental Health Therapist IV
1	MH/MR Residential Therapist III
1	Mental Health Therapist II
5	MH/MR Residential Therapists II
1	Cook
9	Positions
9.0	Staff Years

#### Res. Treatment Center - Rock Hill Crisis Care

1	Mental Health Therapist IV
1	MH/MR Residential Therapist III
8	MH/MR Residential Therapists II
2	MH/MR Residential Therapists I
12	Positions
12.0	Staff Years

#### Res. Treatment Center - Gregory Rd. Crisis Care

1	MH/MR Residential Therapist III
7	MH/MR Residential Therapists II
2	MH/MR Residential Therapists I
10	Positions
10.0	Staff Years

#### Group Home - Franconia Road

1	Mental Health Therapist IV
1	MH/MR Residential Therapist III
3	MH/MR Residential Therapists II
4	MH/MR Residential Therapists I
9	Positions
9.0	Staff Years

#### Group Home - My Friend's Place

1	MH/MR Residential Therapist III
5	MH/MR Residential Therapists II
1	MH/MR Residential Therapist I
7	Positions
7.0	Staff Years

#### Group Home - Braddock Crossing

1	MH/MR Residential Therapist III
5	MH/MR Residential Therapists II
1	MH/MR Residential Therapist I
7	Positions
7.0	Staff Years

#### Group Home - Oakton Arbor

1	MH/MR Residential Therapist III
5	MH/MR Residential Therapists II
1	MH/MR Residential Therapist I
7	Positions
7.0	Staff Years

#### Homeless Services - Shelter

3	Mental Health Therapists III
10	Mental Health Therapists II, 1 PT
13	Positions
12.55	Staff Years

#### Transitional Group Home - Patrick Street

1	Mental Health Therapist IV
1	MH/MR Residential Therapist III
3	MH/MR Residential Therapists II
3	MH/MR Residential Therapists I
8	Positions
8.0	Staff Years

#### Transitional Group Home - Beacon Hill

1	MH/MR Residential Therapist III
3	MH/MR Residential Therapists II
3	MH/MR Residential Therapists I
7	Positions
7.0	Staff Years

#### Emergency Shelter - Women's Shelter

1	MH/MR Residential Therapist III
1	MH/MR Residential Therapist II
6	MH/MR Residential Therapists I
8	Positions
8.0	Staff Years

#### Cornerstones Dual Diagnosis Facility

1	MH/MR Residential Therapist III
2	MH/MR Residential Therapists II
3	MH/MR Residential Therapists I
6	Positions
6.0	Staff Years

# FUND 106-30

## CSB MENTAL HEALTH SERVICES

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### **Residential Intensive Care**

3 Mental Health Therapists II  
1 Assistant Residential Counselor  
4 Positions  
4.0 Staff Years

### **Residential Extensive Dual Diagnosis**

1 Mental Health Therapist III  
1 Mental Health Therapist II  
1 MH/MR Residential Therapist I  
3 Positions  
3.0 Staff Years

### **PACT Residential Assistance**

1 Mental Health Therapist I  
1 Position  
1.0 Staff Year

### **Community Living Assistance**

1 Mental Health Therapist II  
1 Assistant Residential Counselor, PT  
2 Positions  
1.5 Staff Years

### **Supportive Services**

1 Mental Health Therapist IV  
3 MH/MR Residential Therapists II  
1 Mental Health Therapist II  
5 Positions  
5.0 Staff Years

### **OUTPATIENT/CASE MANAGEMENT SERVICES**

#### **Adult and Family Services**

3 Mental Health Therapists IV  
19 Mental Health Therapists III, 1 PT  
7 Mental Health Therapists II, 1 PT  
1 Nurse Practitioner  
1 Clinical Psychologist  
4 Psychiatrists, 2 PT  
1 Psychology Intern  
36 Positions  
34.1 Staff Years

#### **Older Adult Services**

5 Mental Health Therapists III  
4 Mental Health Therapists II, 1 PT  
1 Psychiatrist, PT  
10 Positions  
9.0 Staff Years

### **Youth and Family Services**

5 Mental Health Therapists IV  
28 Mental Health Therapists III, 1PT  
8 Mental Health Therapists II  
2 Psychiatrists, 2 PT  
1 Clinical Psychologist  
3 Psychology Interns  
47 Positions  
45.75 Staff Years

### **Comprehensive Support Services**

3 Mental Health Therapists IV  
18 Mental Health Therapists III, 1 PT  
18 Mental Health Therapists II, 1 PT  
4 Psychiatrists, 2 PT  
1 Psychology Intern  
44 Positions  
42.0 Staff Years

### **Special Outpatient Case Management**

6 Mental Health Therapists III, 1 PT  
4 Mental Health Therapists II, 1 PT  
1 Clinical Psychologist  
11 Positions  
10.25 Staff Years

### **Infant/Toddler - L INCS**

1 Mental Health Therapist III  
3 Mental Health Therapists II, 1 PT  
4 Positions  
3.5 Staff Years

### **PREVENTION/EARLY INTERVENTION SERVICES**

#### **Prevention**

2 Mental Health Therapists III  
2 Positions  
2.0 Staff Years

#### **Early Intervention**

4 Mental Health Therapists III, 2 PT  
2 Mental Health Therapists II  
6 Positions  
5.0 Staff Years

# FUND 106-30

## CSB MENTAL HEALTH SERVICES

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**MERIT GRANT POSITIONS:**

**RESIDENTIAL SERVICES**

**PATH/McKinney - Homeless Shelters**

2 Mental Health Therapists II  
 2 Positions  
 2.0 Staff Years

**Residential Intensive Care**

1 Asst. Director - MH/MR Res. Services  
 2 MH Therapists II  
 1 Assistant Residential Counselor  
 4 Positions  
 4.0 Staff Years

**Residential Extensive Dual Diagnosis**

2 Mental Health Therapists II  
 1 Mental Health Therapist I  
 3 Positions  
 3.0 Staff Years

**Extension Apartments**

3 Mental Health Therapists II  
 3 Positions  
 3.0 Staff Years

**OUTPATIENT SERVICES**

**Ryan White CARE Act**

1 Mental Health Therapist III  
 1 Position  
 1.0 Staff Year

**PREVENTION/EARLY INTERVENTION**

**Sexual Assault Prevention Grants**

2 Mental Health Therapists II, 2 PT  
 1 Human Services Coordinator II, PT  
 1 Volunteer Service Coordinator I, PT  
 4 Positions  
 2.0 Staff Years

**PROG. OF ASSERTIVE COMMUNITY TREATMENT**

1 Mental Health Therapist IV  
 3 Mental Health Therapists III  
 3 Mental Health Therapists II  
 1 Psychiatrist, PT  
 2 Public Health Nurses III  
 1 Nurse Practitioner  
 1 Clerical Specialist  
 12 Positions  
 11.8 Staff Years

PT Denotes Part-Time Positions

**FUND 106-30**  
**CSB MENTAL HEALTH SERVICES**

**AGENCY MISSION**

*To provide Countywide leadership, ensuring that consumers and/or their families receive quality clinical and community support programs by managing, supervising, planning, evaluating, and allocating resources of the directly operated and contractual mental health programs and collaborating with agencies, consumers, and advocates.*

<b>AGENCY SUMMARY</b>					
<b>Category</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>
Authorized Positions/Staff					
Years					
Regular	399/ 386.65	406/ 393.65	422/ 408.65	422/ 408.65	422/ 408.65
Grant	29/ 26.8	29/ 26.8	29/ 26.8	29/ 26.8	29/ 26.8
<b>Expenditures:</b>					
Personnel Services	\$24,639,300	\$25,812,906	\$27,301,920	\$28,546,804	\$29,375,023
Operating Expenses	3,951,003	3,927,573	4,795,415	4,201,796	4,341,796
Capital Equipment	129,778	0	0	0	0
<b>Subtotal</b>	<b>\$28,720,081</b>	<b>\$29,740,479</b>	<b>\$32,097,335</b>	<b>\$32,748,600</b>	<b>\$33,716,819</b>
<b>Less:</b>					
Recovered Costs	(\$488,801)	(\$808,730)	(\$808,730)	(\$833,751)	(\$854,593)
<b>Total Expenditures</b>	<b>\$28,231,280</b>	<b>\$28,931,749</b>	<b>\$31,288,605</b>	<b>\$31,914,849</b>	<b>\$32,862,226</b>
<b>Revenue:</b>					
Fairfax County	\$17,734,269	\$17,791,230	\$17,353,892	\$18,068,667	\$18,759,529
Fairfax City	353,175	367,027	367,027	380,875	380,875
Falls Church City	172,519	184,367	184,367	205,991	205,991
State MHMRSAS	4,406,261	5,037,048	6,778,684	6,661,424	6,813,924
State Other	20,078	0	12,163	0	0
Federal Block Grant	1,334,162	1,265,100	1,307,987	1,334,162	1,438,177
Federal Other	128,325	7,808	202,059	20,000	20,000
Medicaid Option	911,977	959,536	930,708	1,046,306	1,046,306
Program/Client Fees	1,469,354	1,724,290	1,941,658	2,422,309	2,422,309
CSA Pooled Funds	1,395,176	1,339,466	1,358,351	1,487,275	1,487,275
Miscellaneous	305,984	255,877	306,194	287,840	287,840
Fund Balance	0	0	545,515	0	0
<b>Total Revenue</b>	<b>\$28,231,280</b>	<b>\$28,931,749</b>	<b>\$31,288,605</b>	<b>\$31,914,849</b>	<b>\$32,862,226</b>

**FUND 106-30**  
**CSB MENTAL HEALTH SERVICES**

<b>SUMMARY BY COST CENTER</b>					
<b>Category</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>
Program Management and Supervision	\$4,239,748	\$4,246,751	\$4,492,943	\$4,884,523	\$4,981,051
Inpatient Services	279,522	143,087	93,595	163,714	166,559
Emergency Services	2,819,070	2,764,256	2,898,209	2,767,914	2,835,053
Day Support Services	1,315,297	1,469,462	1,380,452	1,517,538	1,554,222
Residential Services	7,273,518	8,135,314	9,081,265	9,737,836	10,185,934
Outpatient/Case Management Services	11,820,286	11,743,452	11,725,913	11,632,844	11,899,907
Prevention/Early Intervention Services	483,839	429,427	563,413	498,171	510,347
Assertive Community Treatment	0	0	1,052,815	712,309	729,153
<b>Total Expenditures</b>	<b>\$28,231,280</b>	<b>\$28,931,749</b>	<b>\$31,288,605</b>	<b>\$31,914,849</b>	<b>\$32,862,226</b>

**Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The 2.5 percent cost-of-living/market rate adjustment approved by the Board of Supervisors, and previously held in reserve, has been spread to County agencies and funds. This action results in an increase of \$690,862 to Mental Health Services. This amount consists of an increase of \$711,704 in Personnel Services and an increase of \$20,842 in Recovered Costs.
- An increase of \$140,000 in Operating Expenses, fully offset with State Department of Mental Health, Mental Retardation, and Substance Abuse Services (DMHMRSAS) baseline revenue, is included for adult mental health residential services. CSB intends to use these funds to lease additional apartments for their Program of Assertive Community Treatment (PACT) clients.
- An increase of \$104,015 in Personnel Services, fully offset with Federal Block Grant revenue, is included to continue PATH/McKinney homeless outreach programming. These funds will continue to support 2/2.0 SYE existing Mental Health Therapist positions. No local funding is required to accept these funds and there is no obligation to continue these programs when the grant period expires.
- An increase of \$12,500 in Personnel Services, fully offset with State DMHMRSAS baseline revenue, is included to partially fund the salary of the Medical Services Director position approved by the Board of Supervisors as part of the FY 1999 Carryover Review. Other non-County funds will be utilized to pay the remainder of the salary and benefits of this position.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- An increase of \$409,869, fully offset with additional DMHMRSAS baseline revenue is included to support the Program of Assertive Community Treatment (PACT). A portion of PACT program revenue was deferred until FY 2000 because of delays in implementing the program during FY 1999.

## **FUND 106-30**

### **CSB MENTAL HEALTH SERVICES**

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- An increase of \$142,650, fully offset with non-County revenue, is included to reflect increased grant allocations based on the most up-to-date information available from the grantors. The increases include \$59,924 for PATH/McKinney homeless outreach programming, \$58,177 for programs supported by the Ryan White CARE Act, and \$24,549 for the Stop Violence Against Women grant.
- Various internal funding adjustments and alignments were made between CSB agencies to reflect updated expenditure needs and revenue projections for the remainder of FY 2000. These adjustments result in an increase of \$750,290 in Mental Health Services. The two main factors in this large increase are lower than projected turnover and the delay from when staff are hired until background checks are completed, necessitating a large increase in overtime to provide services.

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### **County Executive Proposed FY 2001 Advertised Budget Plan**



### **Agency Overview**

The Office of Mental Health Services provides County/City-wide leadership in the management, supervision, planning, evaluation, and resource allocation of local, State, Federal, and other resources to ensure that consumers and families of persons with serious mental illness and serious emotional disturbance receive quality clinical and community support services. The Office of Mental Health Services has responsibility and authority for managing the six directly-operated community mental health center sites and oversight of the purchase of services from contractual mental health organizations included in the Fairfax-Falls Church Community Services Board (CSB). The six mental health service sites and contract agencies ensure Countywide access to mental health care.

Services funded in the Program Management and Supervision Cost Center include: management, programming, financial monitoring, training, and general support services to ensure that treatment interventions are delivered in an efficient and effective manner throughout Mental Health Services.

In order to meet an agencywide need for increased consistency and coordination of medical services throughout the Mental Health system, the CSB created a Medical Services Unit in FY 2000. A Director of Medical Services has been appointed to oversee the establishment of medical screening protocols and the establishment of a system to monitor the utilization and effectiveness of psychiatric services and medications. Enhanced and expanded psychiatric services, emergency medical services, and pharmacy services are also part of the increased emphasis of medical services funded by this initiative.

In FY 2000, CSB privatized inpatient services by signing a contract with the INOVA Health Care System. Inpatient services are prescribed for individuals requiring psychiatric hospitalization when they are at risk to self or others or when they are no longer able to care for themselves. An estimated 1,095 inpatient psychiatric bed days will be available at INOVA's Mount Vernon Hospital to CSB patients who are medically indigent and acutely mentally ill. CSB prescreens all admissions and deploys staff to the hospital to provide service coordination and discharge planning for these individuals. In FY 2001, it is anticipated that 150 clients will receive inpatient services.

Funding in the Emergency Services Cost Center will continue to provide 24-hour-per-day comprehensive psychiatric emergency services to individuals in the midst of a crisis situation. Services include performing all pre-admission screenings and mobile crisis unit services in order to prevent the need for more restrictive or intensive services. In conjunction with Mental Retardation Services and Alcohol and Drug Services, off-hour and other emergency services are provided 24 hours per day. In FY 2001, it is anticipated that 6,853 individuals will receive approximately 47,813 hours of emergency services.

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### **CSB MENTAL HEALTH SERVICES**

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Funding in the Day Support Cost Center will continue to provide an intensive, highly structured stabilization, evaluation, and treatment setting for adults with serious mental illness and adolescents with serious emotional disturbance, including those who are dually diagnosed mental health/substance abusers. These individuals are often at risk of immediate hospitalization or institutionalization. Day Support programs can be used to prevent hospitalization or to shorten a hospital stay when used as a transition program for an individual leaving the hospital. The goal of these programs is to improve individual functional capacity while decreasing the need for hospitalization. It is projected that 365 individuals will receive 53,018 hours of day support services in FY 2001.

Funding in the Residential Cost Center will continue to provide residential treatment and supported residential services to adults with serious mental illness and youth with serious emotional disturbance. The goal is to allow these individuals to reside in the community with the proper treatment, support, and case management. In FY 2001, it is anticipated that 1,658 clients will benefit from the myriad of residential services offered by CSB.

New ongoing State funds received in FY 2000 will allow for the expansion of the Residential Extensive Dual Diagnosis program, providing residential support services for individuals with both serious mental illness and substance abuse issues, and the Residential Intensive Care program, providing services for individuals with severe mental illness. In addition, new State funds allowed for the development of a rental assistance program for mentally ill clients. Priority is given to clients involved in the Program of Assertive Community Treatment (PACT) program. The program is designed to allow individuals to maintain an independent residence in the community while receiving comprehensive support services from PACT or other CSB-supported residential programs.

Another noteworthy residential program is the Discharge Assistance and Diversion (DAD) Project begun in FY 1998. Ongoing funding will continue to provide intensive treatment and residential services to approximately six adults with serious and persistent mental illness who are being discharged from Virginia state psychiatric hospitals.

In addition, the Cornerstones Dual Diagnosis facility, which opened in FY 2000, will annually serve approximately 40 individuals in its 16 beds. Services include individual, group, and family counseling, as well as education on substance abuse and mental illness, comprehensive case management, medication management, and 24-hour-per-day supervision. The goal of the program is to stabilize and treat the population on-site and ultimately integrate them into existing mental health and/or substance abuse programs.

Funding in the Outpatient and Case Management Cost Center will continue to provide an array of treatment services, including short-term focused treatments in individual, couple, family, group, and play therapy, case management services, outreach services, and family education, and support services. In addition, community support services and discharge planning are made available to persons with serious and persistent mental illness returning from, or at-risk for, psychiatric hospitalization. Medication management is provided in all programs. In FY 2001, it is anticipated that 6,200 individuals will receive these services, provided at all six Mental Health sites.

The Prevention and Early Intervention Cost Center provides consultation with community agencies, the public, and other providers concerning individuals with mental illness, and offers prevention and early intervention services for at-risk populations.

The Program of Assertive Community Treatment (PACT) team offers intensive and comprehensive outreach and treatment services for individuals with serious mental illness that are unable to effectively utilize conventional clinic-based services. In FY 2001, an estimated 80 clients will receive 28,719 hours of service in this program.

Complementing the directly-run programs, the Office of Mental Health also provides a wide range of services through contractual arrangements with numerous private mental health providers. These services include: psychiatric inpatient, psychosocial rehabilitation, sheltered employment, supported employment, transitional employment, treatment for children who are at risk of being placed outside the home or who are coming back home from an out-of-home placement, supported residential, group homes, supervised apartments, supported living arrangements, an adult care residence, and emergency shelters. In addition, emergency psychological consultation and assessment services are provided for the Special Justices of Fairfax General District Court who preside at the involuntary commitment hearings for children, youth and adults whose behaviors are potentially dangerous to themselves and/or others or who are unable to care for themselves.

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## CSB MENTAL HEALTH SERVICES

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### **Funding Adjustments**

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:*

- An increase of \$587,617 due to the implementation of the new Pay for Performance program in FY 2001. The new system links annual pay increases to employee performance.
- An increase of \$572,776 due to the implementation of the Market Pay Study. As a result of the Study, incumbents in job classes that are found to be one grade below the market will be moved to the appropriate grade and receive a 2.0 percent market adjustment. Incumbents in classes found to be two or more grades below the market will be moved to the appropriate grade and receive a 4.0 percent market adjustment. In addition, funding is held in reserve to provide all employees with a 2.5 percent cost-of-living/market adjustment.
- A net increase of \$861,873 in Personnel Services is due primarily to funding 15/14.0 SYE new FY 2000 positions associated with community-based treatment and the Medical Services Unit on a full-year basis. As these positions are funded with new ongoing State funds and other non-County revenues, there is no net cost to the County associated with this increase. In addition, funds are required to support the 58 position reclassifications that have been approved since approval of the FY 2000 Adopted Budget Plan. The position reclassifications are the result of the changing complexity of client needs in the Mental Health system, requiring increasing responsibility and skills of those who serve these high-need clients. The above increase also reflects all necessary adjustments in salaries, fringe benefits, position turnover, limited-term salaries, shift differential, and extra pay based on current grade of existing staff.
- A net decrease of \$67,495 in Operating Expenses is primarily due to the re-distribution of expenditures related to workers compensation, general liability insurance, furniture/fixtures, and property maintenance and repair costs to Special Projects.
- An increase of \$25,021 in Recovered Costs reflects all necessary Personnel Services adjustments in CSB positions charged to the Office of the Sheriff for mental health-related services provided in detention facilities.

*Revenue adjustments required to support the FY 2001 program include:*

- An increase of \$277,437, or 1.6 percent, in Fairfax County funding results from \$1,160,393 in increases related to the new Pay for Performance program and the Market Pay Study, partially offset by decreased County funding requirements in this agency based on a reallocation of State DMHMRSAS funds to this agency from Mental Health Contract Services to be consistent with the CSB State Performance Contract. County funds that would normally have been required for this agency will now be required in Mental Health Contract Services to offset this adjustment. Total FY 2001 County funding will be \$18,068,667.
- An increase of \$35,472, or 6.4 percent, in payments from the Cities of Fairfax and Falls Church. Total funding from the Cities of Fairfax and Falls Church will be \$586,866.
- An increase of \$1,057,417, or 18.9 percent, in State funding is due primarily to a reallocation of DMHMRSAS funds to this agency from Mental Health Contract Services to be consistent with the CSB State Performance Contract. County funds that would normally have been required for this agency will now be required in Mental Health Contract Services to offset this adjustment. Total DMHMRSAS funding will be \$6,661,424.

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### **CSB MENTAL HEALTH SERVICES**

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- Federal funding is decreased \$40,868, or 2.9 percent, from the *FY 2000 Revised Budget Plan* total of \$1,395,030. Decreases associated with two Sexual Assault Prevention grants and two Ryan White CARE Act grants that have not been included in FY 2001 pending renewal notice from the grantor are partially offset by additional funding for the PATH McKinney Homeless Assistance Grant. Total Federal funding will be \$1,354,162.
- Based on updated projections provided by the new client tracking and billing system, CSB projects an increase of \$86,770, or 9.0 percent, in its Medicaid State Plan Option collections over the *FY 2000 Revised Budget Plan* of \$959,536. Total Medicaid State Plan Option revenue will be \$1,046,306.
- An increase of \$393,084, or 19.4 percent, in Program/Client Fees is due primarily to additional revenue associated with the Medical Services Unit, additional third-party billings, and revenue that will be generated through the Pathways, Inc. contract amendment. Total FY 2001 Program/Client Fees will be \$2,422,309.
- An increase of \$147,809, or 11.0 percent, in Comprehensive Services Act (CSA) Pooled Funds is due to increases in fees for services funded by the CSA. Total CSA Pooled Funds revenue will be \$1,487,275.
- Increased revenue associated with the Discharge Assistance and Diversion (DAD) program results in an increase of \$31,963, or 12.5 percent, in Miscellaneous Revenue over the *FY 2000 Revised Budget Plan* total of \$255,877. Total Miscellaneous Revenue will be \$287,840. It is anticipated that no Fund Balance will be used in FY 2001.

*The following funding adjustments reflect all approved changes in the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- During FY 2000, the County Executive approved a position transfer of 1/1.0 SYE position to the Community Services Board from the Department of Family Services to provide a Child Specific Team Coordinator. The agency will absorb the cost of the position for FY 2000.
- On November 15, 1999, the Board of Supervisors accepted funding of \$34,421 from the Virginia Department of Criminal Justice Services to continue sexual assault treatment and prevention services provided as part of the Fairfax Victim Assistance Network. Services include sexual assault hotline crisis intervention and follow-up, peer support groups, professional supportive recovery counseling, and advocacy. This funding level allows for the continuation of 2/1.0 SYE merit grant positions through June 30, 2000. Local match requirements will be met through the provision of in-kind volunteer services.
- On September 27, 1999, the Board of Supervisors accepted funding of \$22,464 from the Virginia Department of Health to continue sexual assault prevention programming provided as part of the Fairfax Victim Assistance Network. This funding level allows for the continuation of 1/0.5 SYE merit grant position through June 30, 2000. Local match requirements will be met through the provision of in-kind volunteer services.
- As part of the FY 1999 Carryover Review, an increase of \$605,489 was included to provide additional community-based treatment for adults with serious mental illness. Included in this total was funding for the expansion of the Residential Extensive Dual Diagnosis program and the Residential Intensive Care program, as well as the development of a rental assistance program for mentally ill clients and renovations for the Patrick Street and Beacon Hill Group Homes. This increase was funded by additional State DMHMRSAS funds and additional Program/Client fees. There was no net impact to the General Fund.
- As part of the FY 1999 Carryover Review, the Board of Supervisors approved an increase of \$265,733 in this agency to establish a new Medical Services Unit. The remainder of the increase, \$26,937 is found in Alcohol and Drug Services. The creation of this unit will provide additional psychiatric and nursing services as well as oversight for quality assurance and monitoring of medical services for CSB clients. There is no General Fund impact associated with this action.

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- As part of the FY 1999 Carryover Review, an amount of \$76,841 reflecting the carryover of unexpended funds, and adjustments to current-year grant funding totals was included to continue the workload associated with four separate grants. The grants include the PATH/McKinney Homeless Assistance grant, the Sexual Assault Crisis Victim Assistance Network grant, the Stop Violence Against Women (V-Stop) grant and the Ryan White Comprehensive AIDS Resources Emergency (CARE) Act grant. Acceptance of these funds required no local funding match.
  
- As part of the FY 1999 Carryover Review, \$49,099 in encumbered carryover was included.

### Cost Center: Program Management and Supervision

**GOAL:** To provide management, programming, financial monitoring, training, and general support services to ensure that treatment interventions are delivered in an efficient and effective manner throughout Mental Health Services.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	61/ 59.5	62/ 60.5	67/ 64.5	67/ 64.5	67/ 64.5
Expenditures:					
Personnel Services	\$2,769,739	\$2,773,375	\$3,037,363	\$3,348,773	\$3,445,301
Operating Expenses	1,470,009	1,473,376	1,455,580	1,535,750	1,535,750
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$4,239,748</b>	<b>\$4,246,751</b>	<b>\$4,492,943</b>	<b>\$4,884,523</b>	<b>\$4,981,051</b>



### Objectives

- To provide management support services to MH Services so that 80 percent of service quality and outcome indicators are achieved.



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Outcome:</b>					
Percent of mental health performance indicators (service quality and outcome) achieved	NA	57%	80% / 82%	80%	80%

# FUND 106-30 CSB MENTAL HEALTH SERVICES

## Cost Center: Inpatient Services

**GOAL:** To provide, through a contractual agreement, intensive psychiatric inpatient care to individuals at risk to self or others or when they are no longer able to care for themselves in order to improve the functional capacity of adults with serious mental illness.

<b>COST CENTER SUMMARY</b>					
<b>Category</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan<sup>1</sup></b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>
Authorized Positions/Staff Years					
Regular	3/ 2.5	3/ 2.5	2/ 1.5	2/ 1.5	2/ 1.5
<b>Expenditures:</b>					
Personnel Services	\$205,633	\$93,196	\$103,486	\$113,823	\$116,668
Operating Expenses	73,889	49,891	(9,891)	49,891	49,891
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$279,522</b>	<b>\$143,087</b>	<b>\$93,595</b>	<b>\$163,714</b>	<b>\$166,559</b>

<sup>1</sup> The negative total in Operating Expenses is due to an accounting adjustment.



### Objectives

- To return 75 percent of clients to the community at their pre-crisis Global Assessment of Functioning level.



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001 <sup>1</sup>
<b>Output:</b>					
Persons served	305	260	305 / 225	150	150
Bed days provided	2,359	2,365	2,190 / 2,227	1,095	1,095
<b>Efficiency:<sup>2</sup></b>					
Annual cost per client	NA	\$1,191	\$1,255 / \$1,560	\$2,191	\$2,726
<b>Outcome:</b>					
Percent of clients who return to the community at their pre-crisis Global Assessment of Functioning (GAF) level	NA	35%	75% / 75%	75%	75%

<sup>1</sup> Beginning in FY 2001, the efficiency indicator reflects net cost to the County.

<sup>2</sup> Beginning in FY 2000, funds associated with the Mt. Vernon Mental Health Center inpatient services contract were transferred to Mental Health Contract Services. For ease of presentation, this Performance Indicators table will continue to reflect all transferred funds in its computations, and will also be shown in the Inpatient Services Cost Center in Mental Health Contract Services.

# FUND 106-30 CSB MENTAL HEALTH SERVICES

## Cost Center: Emergency Services

**GOAL:** To provide 24-hour/day comprehensive psychiatric emergency services which include performing all pre-admission screenings and mobile crisis unit services in order to assist individuals in a crisis situation.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	37/ 35.5	42/ 40.5	41/ 40	41/ 40	41/ 40
Expenditures:					
Personnel Services	\$3,243,256	\$3,480,672	\$3,647,181	\$3,522,838	\$3,610,819
Operating Expenses	34,330	62,456	29,900	78,827	78,827
Capital Equipment	1,463	0	0	0	0
<b>Subtotal</b>	<b>\$3,279,049</b>	<b>\$3,543,128</b>	<b>\$3,677,081</b>	<b>\$3,601,665</b>	<b>\$3,689,646</b>
Less:					
Recovered Costs	(\$459,979)	(\$778,872)	(\$778,872)	(\$833,751)	(\$854,593)
<b>Total Expenditures</b>	<b>\$2,819,070</b>	<b>\$2,764,256</b>	<b>\$2,898,209</b>	<b>\$2,767,914</b>	<b>\$2,835,053</b>



### Objectives

- To provide stabilization services outside of the hospital to 87 percent of clients seen in General Emergency Services.



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001 <sup>1</sup>
<b>COST CENTER: EMERGENCY</b>					
<b>Output:</b>					
Service hours provided <sup>2</sup>	56,322	70,262	47,813 / 55,318	47,813	47,813
Persons seen	6,390	6,999	7,000 / 6,236	6,853	6,853
<b>ACTIVITY: GENERAL EMERGENCY</b>					
<b>Output:</b>					
Service hours provided <sup>2</sup>	45,402	51,460	34,655 / 39,004	34,655	34,655
Persons seen	5,668	5,650	6,000 / 5,069	6,000	6,000
<b>Efficiency:</b>					
Annual cost per client	NA	\$346	\$348 / \$497	\$392	\$0
<b>Outcome:</b>					
Percent of clients who receive stabilization services outside of the hospital	NA	87%	87% / 96%	87%	87%

# FUND 106-30 CSB MENTAL HEALTH SERVICES

<sup>1</sup> Beginning in FY 2001, the efficiency indicator reflects net cost to the County. As this program is 100 percent funded by non-County funding sources, the net cost to the County in FY 2001 is \$0

<sup>2</sup> FY 1998 Actual "Service hours provided" data is inflated in this Cost Center as a result of using a different data collection method.

## Cost Center: Day Support Services

**GOAL:** To provide intensive, highly-structured, stabilization, evaluation, and treatment settings for adults with serious mental illness, adolescents with serious emotional disturbance, and dually diagnosed (mental health/substance abuse) clients in order to increase their functional capacity and decrease the need for lengthy hospital stays or institutionalization.

<b>COST CENTER SUMMARY</b>					
Category	FY 1998 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	21/ 21	21/ 21	21/ 21	21/ 21	21/ 21
Expenditures:					
Personnel Services	\$1,269,504	\$1,416,210	\$1,326,676	\$1,467,209	\$1,503,893
Operating Expenses	45,793	53,252	53,776	50,329	50,329
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$1,315,297</b>	<b>\$1,469,462</b>	<b>\$1,380,452</b>	<b>\$1,517,538</b>	<b>\$1,554,222</b>



### Objectives

- To improve Global Assessment of Functioning (GAF) scores by at least 10 points for 80 percent of adults served.
- To improve functional level, as measured by the Child and Adolescent Functional Assessment Scale (CAFAS), by 20 or more points for 50 percent of adolescents served.



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001 <sup>1</sup>
<b>COST CENTER: DAY SUPPORT</b>					
<b>Output:</b>					
Clients served	351	364	365 / 360	365	365
Service hours provided	47,417	50,727	53,018 / 45,858	53,018	53,018
<b>ACTIVITY: ADULT DAY TREATMENT</b>					
<b>Output:</b>					
Clients served	290	309	306 / 304	306	306
Service hours provided	34,700	38,285	41,590 / 33,705	41,590	41,590

**FUND 106-30**  
**CSB MENTAL HEALTH SERVICES**

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001 <sup>1</sup>
<b>Efficiency:</b>					
Annual cost per client	NA	\$2,942	\$2,965 / \$2,942	\$2,980	\$3,019
<b>Outcome:</b>					
Percent of clients demonstrating improvement of 10 points or more in GAF score	NA	73%	75% / 77%	80%	80%
<b>ACTIVITY: ADOLESCENT DAY TREATMENT</b>					
<b>Output:</b>					
Clients served	61	55	59 / 56	59	59
Service hours provided	12,717	12,442	11,428 / 12,153	11,428	11,428
<b>Efficiency:</b>					
Annual cost per client	NA	\$7,450	\$7,313 / \$7,516	\$7,940	\$3,058
<b>Service Quality:</b>					
Percent of clients and family members satisfied with services	NA	95%	95% / 88%	95%	95%
<b>Outcome:</b>					
Percent of clients demonstrating improvement of 20 or more points in level of functioning as measured by CAFAS	NA	48%	50% / 63%	50%	50%

<sup>1</sup> Beginning in FY 2001, the efficiency indicator reflects net cost to the County.

**Cost Center: Residential Services**

**GOAL:** To provide residential treatment and supported residential services to adults with mental illness and youth with serious emotional disturbance in order to assist these adults and children with residing in the community through treatment, support, and case management

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	119/ 118.05	120/ 119.05	131/ 130.05	131/ 130.05	131/ 130.05
Grant	5/ 5	5/ 5	12/ 12	12/ 12	12/ 12
Expenditures:					
Personnel Services	\$6,046,043	\$6,776,167	\$7,417,379	\$8,250,600	\$8,558,698
Operating Expenses	1,174,856	1,359,147	1,663,886	1,487,236	1,627,236
Capital Equipment	52,619	0	0	0	0
<b>Total Expenditures</b>	<b>\$7,273,518</b>	<b>\$8,135,314</b>	<b>\$9,081,265</b>	<b>\$9,737,836</b>	<b>\$10,185,934</b>

# FUND 106-30 CSB MENTAL HEALTH SERVICES



## Objectives

- To enable 80 percent of clients served to move to a more independent level of residential setting within one year.
- To enable 75 percent of clients served to maintain stable housing for one year or more.



## Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001 <sup>1</sup>
<b>COST CENTER: RESIDENTIAL</b>					
<b>Output:</b>					
Clients served	1,825	1,623	1,622 / 1,454	1,658	1,658
<b>ACTIVITY: SUPERVISED APARTMENTS</b>					
<b>Output:</b>					
Clients served	102	106	107 / 124	156	156
Service days provided	20,492	23,058	23,249 / 28,439	37,464	38,040
<b>Efficiency:</b>					
Annual cost per client	NA	\$10,911	\$13,757 / \$11,254	\$15,886	\$8,075
<b>Service Quality:</b>					
Length of wait for admission	NA	3 months	3 months / 3 months	3 months	3 months
<b>Outcome:</b>					
Percent of clients able to move to a more independent level of residential setting upon discharge	NA	84%	80% / 55%	80%	80%
<b>ACTIVITY: HOMELESS SERVICES-SHELTER</b>					
<b>Output:</b>					
Clients served	167	141	167 / 80	100	100
Service hours provided	5,976	5,123	5,123 / 2,426	3,033	3,033
<b>Efficiency:</b>					
Annual cost per client	NA	\$4,587	\$3,725 / \$7,380	\$6,731	\$7,144
<b>Service Quality:</b>					
Length of wait for admission	NA	4 months	4 months / 4 months	4 months	4 months
<b>Outcome:</b>					
Percent of clients maintaining stable housing for one or more year	NA	75%	75% / 75%	75%	75%

<sup>1</sup> Beginning in FY 2001, the efficiency indicator reflects net cost to the County.

# FUND 106-30 CSB MENTAL HEALTH SERVICES

## Cost Center: Outpatient and Case Management Services

**GOAL:** To provide an array of treatment services based upon clinical need in order to improve the functional capacity of adults with serious mental illness, adolescents with serious emotional disturbance, and children at risk for serious emotional disturbance. Outpatient Services include short-term focused treatment, such as individual, couples, family, group, and play therapy. Medication management is provided in all programs. Case Management, outreach, family education, and support are also provided.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Authorized Positions/Staff Years</b>					
Regular	150/ 143.1	150/ 143.1	152/ 144.6	152/ 144.6	152/ 144.6
Grant	20/ 19.8	20/ 19.8	1/ 1	1/ 1	1/ 1
<b>Expenditures:</b>					
Personnel Services	\$10,603,551	\$10,826,671	\$10,581,521	\$10,682,858	\$10,949,921
Operating Expenses	1,141,039	916,781	1,144,392	949,986	949,986
Capital Equipment	75,696	0	0	0	0
<b>Total Expenditures</b>	<b>\$11,820,286</b>	<b>\$11,743,452</b>	<b>\$11,725,913</b>	<b>\$11,632,844</b>	<b>\$11,899,907</b>



### Objectives

- To enable 80 percent of clients served to reach 75 percent of their treatment goals at discharge.



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001 <sup>1</sup>
<b>COST CENTER: OUTPATIENT AND CASE MANAGEMENT</b>					
<b>Output:</b>					
Clients served	6,059	5,999	6,200 / 5,853	6,200	6,200
Service hours provided	127,231	127,085	175,344 / 185,818	175,344	175,344
<b>ACTIVITY: ADULT AND FAMILY</b>					
<b>Output:</b>					
Clients served	2,472	2,570	2,570 / 2,977	2,570	2,570
Service hours provided	29,615	29,709	29,709 / 32,866	29,709	29,709
<b>Efficiency:</b>					
Annual cost per client	NA	\$1,028	\$1,064 / \$1,041	\$1,242	\$1,213
<b>Service Quality:</b>					
Percent of satisfied clients	NA	94%	94% / 95%	90%	90%

## FUND 106-30 CSB MENTAL HEALTH SERVICES

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001 <sup>1</sup>
<b>Outcome:</b>					
Percent of clients who meet 75 percent of treatment goals at discharge <sup>2</sup>	NA	35%	80% / 36%	80%	80%

<sup>1</sup> Beginning in FY 2001, the efficiency indicator reflects net cost to the County.

<sup>2</sup> Beginning in FY 2000, CSB will be commencing a new manner of calculating whether treatment goals have been met. This should result in the outcome measure more closely resembling the percentage outlined in the above objective.

### Cost Center: Prevention/Early Intervention Services

**GOAL:** To offer prevention and early intervention services for at-risk populations, as well as educate families, community agencies, the public, and other providers about the needs of individuals with mental illness.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999	FY 2000	FY 2000	FY 2001	FY 2001
	Actual	Adopted Budget Plan	Revised Budget Plan	Advertised Budget Plan	Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	8/ 7	8/ 7	8/ 7	8/ 7	8/ 7
Grant	4/ 2	4/ 2	4/ 2	4/ 2	4/ 2
Expenditures:					
Personnel Services	\$501,574	\$446,615	\$576,814	\$486,923	\$499,099
Operating Expenses	11,087	12,670	16,457	11,248	11,248
Capital Equipment	0	0	0	0	0
<b>Subtotal</b>	<b>\$512,661</b>	<b>\$459,285</b>	<b>\$593,271</b>	<b>\$498,171</b>	<b>\$510,347</b>
Less:					
Recovered Costs	(\$28,822)	(\$29,858)	(\$29,858)	\$0	\$0
<b>Total Expenditures</b>	<b>\$483,839</b>	<b>\$429,427</b>	<b>\$563,413</b>	<b>\$498,171</b>	<b>\$510,347</b>



### Objectives

- To enable 98 percent of individuals completing the Men's Program to avoid being returned to the program by the Courts.
- To enable 87 percent of participants in the Men's Program to successfully complete the program.

## FUND 106-30 CSB MENTAL HEALTH SERVICES



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001 <sup>1</sup>
<b>Output:</b>					
Persons served in Men's Program	471	462	462 / 369	369	369
Service hours provided	NA	2,647	2,647 / 3,915	2,647	2,647
<b>Efficiency:</b>					
Annual cost per client	NA	\$243	\$250 / \$322	\$384	\$433
<b>Outcome:</b>					
Percent of clients not returned to Men's Program by the Courts	NA	99%	98% / 98%	98%	98%
Percent of Men's Program participants who complete program	NA	87%	87% / 75%	87%	87%

<sup>1</sup> Beginning in FY 2001, the efficiency indicator reflects net cost to the County.

### Cost Center: Program of Assertive Community Treatment (PACT)

**GOAL:** To provide out-of-the-office treatment, rehabilitation, and support services to mentally ill adults who have symptoms and impairments not effectively treated by customary outpatient services, or who resist and avoid involvement with office-based mental health programs.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Grant	0/0	0/0	12/ 11.8	12/ 11.8	12/ 11.8
Expenditures:					
Personnel Services	\$0	\$0	\$611,500	\$673,780	\$690,624
Operating Expenses	0	0	441,315	38,529	38,529
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,052,815</b>	<b>\$712,309</b>	<b>\$729,153</b>



### Objectives

- After one year of participation in the PACT program, to enable 90 percent of PACT participants to reside in the community at least 300 days the following 12 months without incidents of hospitalization, incarceration, or homelessness.

**FUND 106-30**  
**CSB MENTAL HEALTH SERVICES**

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**Performance Indicators**

Indicator	Prior Year Actuals <sup>1</sup>			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001 <sup>2</sup>
<b>Output:</b>					
Clients served	NA	NA	NA / NA	40	80
Service hours provided	NA	NA	NA / NA	10,483	14,509
<b>Efficiency:</b>					
Annual cost per client	NA	NA	NA / NA	\$26,320	\$433
<b>Service Quality:</b>					
Percent of clients satisfied with services	NA	NA	NA / NA	90%	90%
<b>Outcome:</b>					
Percent of clients who reside in the community the 12 months after one year of participation in the PACT program at least 300 days	NA	NA	NA / NA	90%	90%

<sup>1</sup> This Cost Center was not created until FY 2000, therefore information for prior years is not available.

<sup>2</sup> Beginning in FY 2001, the efficiency indicator reflects net cost to the County. This program is nearly 100 percent funded by State DMHMRSAS funding. The minimal County cost reflects costs associated with Pay for Performance and the Market Rate Adjustment.

**FUND 106-34**  
**CSB MENTAL HEALTH CONTRACT SERVICES**

**AGENCY MISSION**

*To provide for the management and supervision of Mental Health contracted services, which include inpatient, emergency, day support, residential, and outpatient/case management programs, serving the mental health needs of residents of Fairfax County and the Cities of Fairfax and Falls Church. These services improve the lives of persons with mental illness by providing crisis stabilization, behavior change, community maintenance, and relapse prevention services as part of an integrated system of care.*

**AGENCY SUMMARY**

Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Expenditures:					
Personnel Services	\$0	\$0	\$0	\$0	\$0
Operating Expenses	5,559,503	7,857,996	7,364,567	7,676,979	8,101,979
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$5,559,503</b>	<b>\$7,857,996</b>	<b>\$7,364,567</b>	<b>\$7,676,979</b>	<b>\$8,101,979</b>
Revenue:					
Fairfax County	\$2,956,955	\$4,351,400	\$5,379,169	\$5,794,286	\$5,794,286
Fairfax City	63,175	65,109	65,109	67,566	67,566
Falls Church City	30,860	32,707	32,707	36,543	36,543
State MHMRSAS	927,964	1,036,455	256,340	183,470	608,470
Federal Block Grant	61,366	61,366	89,000	61,366	61,366
Medicaid Option	654,912	998,532	613,532	630,381	630,381
Program/Client Fees	0	201,096	0	0	0
CSA Pooled Funds	0	195,000	30,000	30,000	30,000
Miscellaneous	864,271	916,331	893,711	873,367	873,367
Fund Balance	0	0	4,999	0	0
<b>Total Revenue</b>	<b>\$5,559,503</b>	<b>\$7,857,996</b>	<b>\$7,364,567</b>	<b>\$7,676,979</b>	<b>\$8,101,979</b>

**SUMMARY BY COST CENTER**

Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Inpatient Services	\$71,400	\$235,000	\$235,000	\$242,285	\$242,285
Emergency Services	97,288	119,021	110,000	138,421	138,421
Day Support Services	2,727,026	2,781,753	2,776,905	3,182,061	3,182,061
Residential Services	2,619,836	3,977,774	4,053,662	3,916,836	3,916,836
Outpatient and Case Management Services	43,953	744,448	189,000	197,376	622,376
<b>Total Expenditures</b>	<b>\$5,559,503</b>	<b>\$7,857,996</b>	<b>\$7,364,567</b>	<b>\$7,676,979</b>	<b>\$8,101,979</b>

# **FUND 106-34**

## **CSB MENTAL HEALTH CONTRACT SERVICES**

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### **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- An increase of \$425,000, fully offset by State Department of Mental Health, Mental Retardation, and Substance Abuse Services (DMHMRSAS) funding is included to provide mental health services for children and adolescents not covered by Comprehensive Services Act (CSA) funding.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- A decrease of \$550,000 in Outpatient/Case Management Services is included due to utilization rates not meeting expectations in the new intensive in-home mental health services program for youth approved as part of the FY 2000 Adopted Budget Plan. All services provided by the approved vendors must be Medicaid-reimbursable, and this may be making it difficult to find eligible youth for the program. Commensurate decreases in Medicaid State Plan Option and Comprehensive Services Act revenue will be shown as part of this reduction. There is no impact to the General Fund.
- Various internal funding adjustments and alignments were made between CSB agencies to reflect updated expenditure needs and revenue projections for the remainder of FY 2000. These adjustments result in an increase of \$26,572 in Mental Health Contract Services.

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## **County Executive Proposed FY 2001 Advertised Budget Plan**



### **Agency Overview**

The objective of this agency is to serve the mental health needs of individuals and families by providing supervision, oversight, and management of contracted services, and by ensuring that contracted programs and services are provided as part of a single system of integrated care. Mental Health Contract Services has five cost centers: Inpatient Services, Emergency Services, Day Support Services, Residential Services, and Outpatient/Case Management Services that are summarized below:

***Inpatient Services:*** Starting in FY 2000, CSB privatized inpatient services by signing a contract with the INOVA Health Care System. Inpatient services are prescribed for individuals requiring psychiatric hospitalization when they are at risk to self or others or when they are no longer able to care for themselves. Services will be available at INOVA's Mount Vernon Hospital to CSB patients who are medically indigent and acutely mentally ill. CSB prescreens all admissions and deploys staff to the hospital to provide service coordination and discharge planning for these individuals.

***Emergency Services:*** Provides psychological consultation and assessment services to the Special Justices of the Fairfax General District Court who preside at the involuntary commitment hearings for children, youth, and adults whose behavior is potentially dangerous to themselves or others or who are unable to care for themselves.

# **FUND 106-34**

## **CSB MENTAL HEALTH CONTRACT SERVICES**

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**Day Support Services:** This Cost Center supports four programs:

*Psychosocial Rehabilitation* - Treatment and rehabilitation services for individuals with severe mental illness that help individuals manage their illness, live more independently, obtain and maintain employment, and move into recovery.

*Sheltered Employment Services* - Full-time paid employment and support services in a workshop setting with direct supervision.

*Supported Employment (Group Model)* - Paid employment and specialized training in small groups at work sites in the community for individuals who are able to work in a more independent environment, but still require intensive staff supervision.

*Transitional Employment (Individual Model)* - Monitoring and training for individuals who are able to work in a competitive job environment.

**Residential Services:** This cost center supports six programs:

*Domiciliary Care* - For clients whose level of disability requires intensive supervision in specialized environments, including out-of-County placements or in-home services.

*Group Homes* - Provide room, board, independent living skills, medication monitoring, crisis intervention, and counseling services in supervised single homes in the community.

*Supervised Apartments* - Residential and support services in small apartments owned, leased, or otherwise maintained by private vendors, for persons with severe and persistent mental illness who can successfully live in the community without the intensive level of supervision of a group home.

*Supported Living Arrangements* - For those persons with mental illness who are able to live independently in living arrangements self-owned or rented, where services are provided on an as-needed basis.

*Emergency Shelters* - Services for runaway adolescents with serious emotional disturbance.

*Adult Care Residence (ACR)* - Serves as a home with support services for 36 adults with serious mental illness. The Stevenson Road facility is designed for mentally ill individuals who can live independently with proper support in an environment that does not have the intensity of treatment and supervision offered in a group home. This facility, opened in FY 2000, is the first of its type in Fairfax County.

**Outpatient/Case Management Services:** Provides intensive in-home services for children who are either at risk of being placed outside the home or who are returning home from an out-of-home placement. These services are provided under the Comprehensive Services Act.



### **Funding Adjustments**

The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:

- A decrease of \$550,000 in Outpatient/Case Management Services is included due to utilization rates not meeting expectations in the new intensive in-home mental health services program for youth approved as part of the FY 2000 Adopted Budget Plan. All services provided by the approved vendors must be Medicaid-reimbursable, and this may be making it difficult to find eligible youth for the program. Commensurate decreases in Medicaid State Plan Option and Comprehensive Services Act revenue will be shown as part of this reduction. There is no impact to the General Fund.

## **FUND 106-34**

### **CSB MENTAL HEALTH CONTRACT SERVICES**

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- A decrease of \$273,073 associated with a reduced contract award level and the elimination of one-time start up purchases made in FY 2000 for the Adult Care Residence on Stevenson Road. A commensurate decrease in Program/Client Fee revenue will be shown to offset the reduced contract award level.
- An increase of \$107,228 for Pathways, Inc. is included to fund a contract amendment providing services to high-need clients in the Supported Housing Program, a 3.1 percent inflationary adjustment, and the local match requirements of the Department of Housing and Urban Development (HUD) continuum of care grants.
- An increase of \$392,992 is included to fund inflationary and other cost increases, including rent, service provision, and the local match requirements of the HUD continuum of care grants at Psychiatric Rehabilitation Services.
- An increase of \$60,946 is included to fund a 3.1 percent inflationary increase for the remaining Mental Health Contract Services providers.
- Various contractual adjustments and reallocations based on utilization and client movement throughout the Mental Health system result in an increase of \$50,891.

*Revenue adjustments required to support the FY 2001 program include:*

- An increase of \$1,442,886, or 33.2 percent, in Fairfax County funding, and a decrease of \$877,985, or 82.7 percent, in State DMHMRSAS funding are due primarily to a reallocation of State DMHMRSAS funds from this agency to Mental Health Services to be consistent with the CSB State Performance Contract. State funds that were previously reflected in this agency are now being shown in Mental Health Services. Therefore, additional County funds formerly reflected in Mental Health Services are now required in Mental Health Contract Services to offset this adjustment. Total FY 2001 County funding will be \$5,794,286, and total FY 2001 State DMHMRSAS funding will be \$183,470 for Mental Health Contract Services.
- A decrease of \$201,096 in Program/Client Fee revenue reflects a reduction in the contract award level for the Adult Care Residence on Stevenson Road. Starting in FY 2001, this revenue category will be directly collected by the contract provider and will not be reflected as revenue received by CSB. It should be noted that this action results in no reduction of services to clients.
- A decrease of \$368,151, or 36.9 percent, in Medicaid State Plan Option funding and a decrease of \$165,000, or 84.6 percent, in Comprehensive Services Act (CSA) funding is due primarily to the expenditure reduction noted above associated with utilization rates not meeting expectations in the new intensive in-home mental health services program for youth. Total FY 2001 Medicaid State Plan Option funding will be \$630,381, and total CSA Pooled Funds revenue will be \$30,000.
- A decrease of \$42,964, or 4.7 percent, in Miscellaneous revenue based on updated funding requirements for the Discharge Assistance and Diversion (DAD) program. Total Miscellaneous revenue will be \$873,367.
- An increase of \$6,293, or 6.4 percent, in funding from the Cities of Fairfax and Falls Church. Total funding from the Cities of Fairfax and Falls Church will be \$104,109. It is anticipated that no Fund Balance will be used in FY 2001.

# FUND 106-34

## CSB MENTAL HEALTH CONTRACT SERVICES

The following funding adjustments reflect all approved changes in the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:

- As part of the FY 1999 Carryover Review, an increase of \$25,000 was included to fund in-home respite care for children. This program provides families in crisis with a seven-day placement of their mentally ill children in a respite home. This program is funded with State DMHMRSAS funds.
- As part of the FY 1999 Carryover Review, encumbered carryover of \$4,999 was included.

### Cost Center: Inpatient Services

**GOAL:** To provide, through a contractual agreement, intensive psychiatric inpatient care to individuals at risk to self or others or when they are no longer able to care for themselves in order to improve the functional capacity of adults with serious mental illness.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Expenditures:</b>					
Personnel Services	\$0	\$0	\$0	\$0	\$0
Operating Expenses	71,400	235,000	235,000	242,285	242,285
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$71,400</b>	<b>\$235,000</b>	<b>\$235,000</b>	<b>\$242,285</b>	<b>\$242,285</b>



### Objectives

- To return 75 percent of clients to the community at their pre-crisis Global Assessment of Functioning level.



### Performance Indicators

Indicator <sup>1</sup>	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001 <sup>2</sup>
<b>Output:</b>					
Persons served	305	260	305 / 225	150	150
Bed days provided	2,359	2,365	2,190 / 2,227	1,095	1,095
<b>Efficiency:</b>					
Annual cost per client	NA	\$1,191	\$1,255 / \$1,560	\$2,191	\$2,726
<b>Outcome:</b>					
Percent of clients who return to the community at their pre-crisis Global Assessment of Functioning (GAF) level	NA	35%	75% / 75%	75%	75%

# FUND 106-34

## CSB MENTAL HEALTH CONTRACT SERVICES

<sup>1</sup> Beginning in FY 2000, the contractual portion of funds associated with the Mt. Vernon Mental Health Center inpatient services contract was transferred to Mental Health Contract Services. For ease of presentation, this Performance Indicators table will continue to reflect funds tied to inpatient services in Mental Health Services as well as funds in this Cost Center in the above computations. This table will also be shown in the Inpatient Services Cost Center in Mental Health Services.

<sup>2</sup> Beginning in FY 2001, the efficiency indicator reflects net cost to the County.

### Cost Center: Emergency Services

**GOAL:** To provide, through a contractual agreement, emergency psychological consultation and assessment services on behalf of the Special Justices of the Fairfax General District Court, who preside at the involuntary commitment hearings for children, youth, and adults whose behaviors are potentially dangerous to themselves or others or who are unable to care for themselves.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Expenditures:</b>					
Personnel Services	\$0	\$0	\$0	\$0	\$0
Operating Expenses	97,288	119,021	110,000	138,421	138,421
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$97,288</b>	<b>\$119,021</b>	<b>\$110,000</b>	<b>\$138,421</b>	<b>\$138,421</b>



### Objectives

- To conduct 98 percent of evaluations within 24 hours after initial contact.



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001 <sup>1</sup>
<b>Output:</b>					
Service hours provided	1,734	1,596	1,550 / 1,390	1,500	1,500
Persons seen	463	435	400 / 450	400	400
<b>Efficiency:</b>					
Annual cost per client:	NA	\$206	\$292 / \$216	\$298	\$346
<b>Outcome:</b>					
Percent of evaluations done within 24 hours of contact	NA	98%	98% / 95%	98%	98%

<sup>1</sup> Beginning in FY 2001, the efficiency indicator reflects net cost to the County.

# FUND 106-34 CSB MENTAL HEALTH CONTRACT SERVICES

## Cost Center: Day Support Services

**GOAL:** To provide, through a contractual agreement, psychosocial rehabilitation, sheltered employment, supported employment, and transitional employment services in order to improve the functional capacity of adults with serious mental illness.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Expenditures:					
Personnel Services	\$0	\$0	\$0	\$0	\$0
Operating Expenses	2,727,026	2,781,753	2,776,905	3,182,061	3,182,061
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$2,727,026</b>	<b>\$2,781,753</b>	<b>\$2,776,905</b>	<b>\$3,182,061</b>	<b>\$3,182,061</b>



### Objectives

- To enable 30 percent of psychosocial rehabilitation clients served to transition to supported or competitive employment.



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001 <sup>1</sup>
<b>Output:<sup>2</sup></b>					
Clients served	486	512	410 / 570	410	410
Service hours provided	183,816	175,255	187,093 / 193,570	187,093	187,093
<b>Efficiency:</b>					
Annual cost per client	NA	\$4,751	\$6,531 / \$4,784	\$6,773	\$5,826
<b>Service Quality:</b>					
Length of wait for admission	NA	Priority 1 - 2 weeks; Others 6 - 24 months	Priority 1 - 2 weeks; Others 6 - 24 months /Same	Priority 1 - 2 weeks; Others 6 - 24 months	Priority 1 - 2 weeks; Others 6 - 24 months
<b>Outcome:</b>					
Percent of clients who transition to supported or competitive employment	NA	30%	30% / 35%	30%	30%

<sup>1</sup> Beginning in FY 2001, the efficiency indicator reflects net cost to the County.

<sup>2</sup> The FY 1999 – FY 2001 estimates for “clients served” and “service hours provided” reflect the minimum number of clients/service hours PRS is contracted to serve under Day Support Services. The actual number of clients has exceeded this minimum target in each of the past three fiscal years for which actuals are available, but the agency felt it is more appropriate to use the contracted amount of clients and services hours in its FY 2000 and FY 2001 estimates.

# FUND 106-34 CSB MENTAL HEALTH CONTRACT SERVICES

## Cost Center: Residential Services

**GOAL:** To provide supported residential services such as domiciliary care, group homes, supervised apartments, supported living arrangements, and emergency shelter in order to reduce homelessness among persons with serious mental illness.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Expenditures:</b>					
Personnel Services	\$0	\$0	\$0	\$0	\$0
Operating Expenses	2,619,836	3,977,774	4,053,662	3,916,836	3,916,836
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$2,619,836</b>	<b>\$3,977,774</b>	<b>\$4,053,662</b>	<b>\$3,916,836</b>	<b>\$3,916,836</b>



### Objectives

- To enable 90 percent of all clients served to maintain housing for one year or more.



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001 <sup>1</sup>
<b>COST CENTER: RESIDENTIAL CONTRACT</b>					
<b>Output:</b>					
Clients served	437	480	409 / 436	409	444
Service days provided	24,104	30,189	29,055 / 30,533	29,055	29,055
<b>ACTIVITY: SUPPORTED LIVING ARRANGEMENTS</b>					
<b>Output:</b>					
Clients served	145	139	149 / 149	149	179
Service hours provided	4,455	6,763	4,961 / 5,490	4,961	6,861
<b>Efficiency:</b>					
Annual cost per client	NA	\$2,585	\$2,464 / \$2,464	\$3,138	\$2,688
<b>Service Quality:</b>					
Average length of time individual waits before receiving residential services	NA	24 months	24 months / 24 months	24 months	24 months
<b>Outcome:</b>					
Percent of clients who are able to maintain stable housing for one year or more	NA	90%	90% / 91%	90%	90%

<sup>1</sup> Beginning in FY 2001, the efficiency indicator reflects net cost to the County.

# FUND 106-34 CSB MENTAL HEALTH CONTRACT SERVICES

## Cost Center: Outpatient and Case Management Services

**GOAL:** To provide in-home treatment services, on a contractual basis, for children who are at risk of being placed outside the home or are returning home from an out-of-home placement in order to allow the children to remain in a familiar environment.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan <sup>1</sup>
Expenditures:					
Personnel Services	\$0	\$0	\$0	\$0	\$0
Operating Expenses	43,953	744,448	189,000	197,376	622,376
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$43,953</b>	<b>\$744,448</b>	<b>\$189,000</b>	<b>\$197,376</b>	<b>\$622,376</b>

<sup>1</sup> In FY 2001 an increase of \$425,000 is included to purchase residential treatment services for seriously emotionally disturbed, CSA-qualified, children and youth. It is anticipated that this funding will be moved to another Cost Center in Mental Health Contract Services during FY 2001. This funding has not been included in the performance indicators calculated below.



### Objectives

- To enable 90 percent of all children served to remain in-home during treatment.



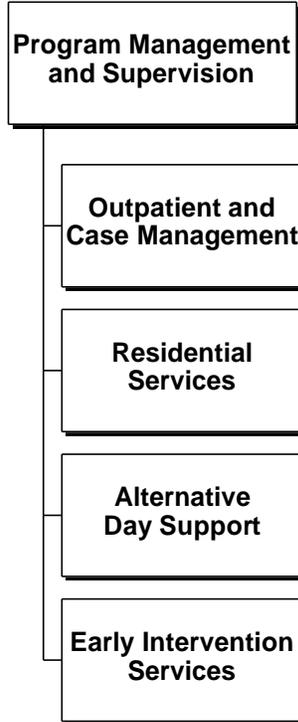
### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001 <sup>1</sup>
<b>Output:<sup>2</sup></b>					
Clients served	12	11	26 / 11	21	21
Service hours provided	1,911	1,826	3,950 / 986	4,500	4,500
<b>Efficiency:</b>					
Annual cost per client	NA	\$7,306	\$11,061 / \$3,995	\$9,000	\$1,715
<b>Outcome:</b>					
Percent of children who remain in-home during treatment	NA	100%	90% / 90%	90%	90%

<sup>1</sup> Beginning in FY 2001, the efficiency indicator reflects net cost to the County.

<sup>2</sup> The *clients served* and *service hours provided* output measures in this chart refer to clients served in the in home services program.

# MENTAL RETARDATION SERVICES



# FUND 106-40

## CSB MENTAL RETARDATION SERVICES

### Agency Position Summary

150	Regular Positions (4)	/	149.0	Regular Staff Years (8.7)
5	Grant Positions	/	5.0	Grant Staff Years
155	Total Positions (4)	/	154.0	Total Staff Years (8.7)

### Position Detail Information

#### **PROGRAM MANAGEMENT/SUPERVISION**

1	Director of MR Programs
1	Director of Residential Services
3	MH Therapists IV
1	MH Therapist III
1	MH Therapist II
1	Human Services Coordinator III
1	Volunteer Services Coordinator II, PT
1	Secretary II
2	Secretaries I
1	Data Entry Operator II
1	Clerk II
14	Positions
13.5	Staff Years

#### **OUTPATIENT AND CASE MANAGEMENT SERVICES**

1	MH Therapist IV
5	MH Therapists III
22	MH Therapists II
10	MH Therapists I (1)
1	Management Analyst I
39	Positions (1)
39.0	Staff Years (1.0)

#### **RESIDENTIAL SERVICES**

##### **Group Homes**

1	Assistant Director of Residential Services
1	MH Therapist III
1	MH Therapist II
1	MH Therapist I
2	Residential Therapists III
10	Residential Therapists II
50	Residential Therapists I (0/4.7)
66	Positions
66.0	Staff Years (4.7)

##### **Supervised Apartments**

1	Residential Therapist II
3	Residential Therapists I
4	Positions
4.0	Staff Years

#### **Sponsored Placements**

1	Residential Therapist II, PT
1	Position
0.5	Staff Year

#### **ALTERNATIVE DAY SUPPORT**

1	Manpower Specialist II
5	Manpower Specialists I
6	Positions
6.0	Staff Years

#### **EARLY INTERVENTION SERVICES**

##### **Early Intervention - Part C (Grant Positions)**

4	MH Therapists II
4	Positions
4.0	Staff Years

##### **Daytime Development Center**

1	Child Care Specialist III
2	Child Care Specialists I
3	Physical Therapists II (1)
2	Occupational Therapists II (1)
3	Speech Pathologists II (1)
1	Medical Social Worker
1	Secretary I
13	Positions (3)
13.0	Staff Years (3.0)

##### **Early Intervention Office**

1	MH Therapist V
2	MH Therapists III
2	MH Therapists II
1	MH Therapist I
1	Management Analyst I
7	Positions
7.0	Staff Years

##### **(Grant Position)**

1	MH Therapist II
1	Position
1.0	Staff Year

PT Denotes Part-Time Positions  
( ) Denotes New Positions

**FUND 106-40**  
**CSB MENTAL RETARDATION SERVICES**

**AGENCY MISSION**

*To provide necessary management, clinical, and technical support in order to directly operate and monitor mental retardation services of the Fairfax-Falls Church Community Services Board.*

<b>AGENCY SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	143/ 137.3	144/ 138.3	146/ 140.3	147/ 146	150/ 149
Grant	3/ 3	3/ 3	5/ 5	4/ 4	5/ 5
Expenditures:					
Personnel Services	\$7,265,301	\$7,538,031	\$7,924,416	\$8,442,583	\$8,805,464
Operating Expenses	2,017,207	1,400,704	2,019,518	1,977,477	2,001,929
Capital Equipment	28,896	0	3,500	0	0
<b>Total Expenditures</b>	<b>\$9,311,404</b>	<b>\$8,938,735</b>	<b>\$9,947,434</b>	<b>\$10,420,060</b>	<b>\$10,807,393</b>
Revenue:					
Fairfax County	\$5,293,185	\$5,576,603	\$5,448,549	\$6,228,017	\$6,598,350
Fairfax City	127,928	133,161	133,161	138,185	138,185
Falls Church City	62,490	66,890	66,890	74,736	74,736
State MHMRSAS	213,930	94,138	415,401	133,866	150,866
Federal Block Grant	55,308	65,626	65,626	65,000	65,000
Federal Other	657,196	7,192	727,251	625,268	625,268
Medicaid Waiver	1,491,494	1,471,413	1,489,153	1,489,153	1,489,153
Medicaid Option	842,271	881,911	947,757	1,013,159	1,013,159
Program/Client Fees	567,602	641,801	641,801	652,676	652,676
Fund Balance	0	0	11,845	0	0
<b>Total Revenue</b>	<b>\$9,311,404</b>	<b>\$8,938,735</b>	<b>\$9,947,434</b>	<b>\$10,420,060</b>	<b>\$10,807,393</b>

<b>SUMMARY BY COST CENTER</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan <sup>1</sup>	FY 2001 Adopted Budget Plan
Program Management and Supervision	\$993,078	\$840,188	\$911,230	\$913,363	\$934,117
Outpatient and Case Management	1,573,751	1,845,310	2,003,676	2,173,675	2,226,153
Prevention	53,870	58,534	0	0	0
Early Intervention-Part C	1,620,995	995,807	1,884,659	1,750,095	1,937,901
Residential	4,666,372	4,704,762	4,831,399	5,252,982	5,371,302
Alternative Day Support	283,037	366,638	316,470	329,945	337,920
Emergency	120,301	127,496	0	0	0
<b>Total Expenditures</b>	<b>\$9,311,404</b>	<b>\$8,938,735</b>	<b>\$9,947,434</b>	<b>\$10,420,060</b>	<b>\$10,807,393</b>

<sup>1</sup> Beginning with the FY 2001 Advertised Budget Plan, expenditures formerly reflected in the Prevention Cost Center are being moved to the Early Intervention Part C Cost Center due to the similar nature of the disabilities. In addition, expenditures formerly reflected in the Emergency Cost Center are being moved to the Outpatient and Case Management Cost Center to achieve consistency with the State as this type of service is reflected under Outpatient and Case Management Services on the Community Services Board's State Performance Contract.

**FUND 106-40**  
**CSB MENTAL RETARDATION SERVICES**

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**Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The 2.5 percent cost-of-living/market rate adjustment approved by the Board of Supervisors, and previously held in reserve, has been spread to County agencies and funds. This action results in an increase of \$207,806 to Mental Retardation Services.
- An increase of \$162,527 is included to provide early intervention services to infants and their families in "natural environments" as required by new provisions included in the July 1, 1998 reauthorization of the Individuals with Disabilities Education Act (IDEA) Part C. Of this total, \$155,075 is included in Personnel Services to fund 3/3.0 SYE additional positions, while the remaining \$7,452 is included in Operating Expenses to fund associated mileage reimbursement costs.
- An increase of \$17,000 in Operating Expenses, fully offset with State Department of Mental Health, Mental Retardation, and Substance Abuse Services (DMHMRSAS) revenue, is included to provide mental retardation family support services.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- An increase of \$294,000, fully offset by additional State DMHMRSAS baseline revenue, is included to address mental retardation residential group home waiting lists.
  - An increase of \$23,097, fully offset with additional Federal funding, is included to provide additional early intervention services to infants and toddlers and their families. This increase will support 1/1.0 SYE new merit-grant Mental Health Therapist II service coordinator position.
  - An increase of \$14,250, fully offset with State DMHMRSAS revenue, is included to fund the new Virginia Babies Can't Wait continuous improvement project.
  - Various internal funding adjustments and alignments were made between CSB agencies to reflect updated expenditure needs and revenue projections for the remainder of FY 2000. These adjustments result in a decrease of \$117,601 in Mental Retardation Services.
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# **FUND 106-40**

## **CSB MENTAL RETARDATION SERVICES**

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### **County Executive Proposed FY 2001 Advertised Budget Plan**



## **Agency Overview**

Mental Retardation Services provides direct services to individuals with mental retardation as well as oversight of services provided by private vendors under contract through the Mental Retardation Contracts budget. Direct service delivery includes case management, early intervention services, residential services, and job placement services. In addition, this agency provides management support to all Mental Retardation programs (both directly operated and contractual), technical support to contractual programs, and training for both Mental Retardation staff and staff of contracted private vendors.

Services provided in Mental Retardation Services include:

- *Program Management and Supervision*, the training, support services, and contract management unit.
- *Outpatient and Case Management Services*, a clinical unit providing case management services as well as emergency services to consumers in immediate need of assistance.
- *Residential Services*, providing a variety of residential services including group home services, supervised apartments, sponsored placements, and family support.
- *Alternative Day Support*, a program dedicated to finding job placements for consumers.
- *Early Intervention Services*, providing services to infants and toddlers with disabilities and their families.

Case managers in the Outpatient and Case Management Cost Center will continue to provide crisis intervention, comprehensive assessment, individual program planning, monitoring of progress, and reassessment services. In FY 2001, a total of 1,271 individuals will receive case management services. It should be noted that in FY 2001, emergency services to consumers in immediate need of assistance are being funded in this cost center. Often, these emergencies require extensive case management and coordination to develop a service plan when a family member becomes unable to continue care provision.

Funding is included in Outpatient and Case Management Services to establish 1/1.0 SYE Mental Health Therapist I position to coordinate services for the 87 new special education graduates of the Fairfax County Public Schools, as well as provide necessary counseling, case management, and other personal guidance and assistance. It should be noted that additional funding for the new special education graduates is included in Mental Retardation Contract Services to purchase vocational services and in CSB Transportation Services to procure FASTRAN services for those graduates requiring transportation.

Residential Services include the administration and oversight of 15 group homes serving 72 individuals and nine supervised apartments serving 19 individuals. Group homes assist individuals to develop supportive relationships while attaining personal independence through independent living skills training. Sponsored placements are available for 13 individuals as an alternative to group home living. Also, approximately 130 individuals will utilize family support services in FY 2001, which are targeted to families of adults and children with autism, mental retardation, or infants with developmental delays. Services include assistance in the application process for financial assistance to help offset the cost of specialized services, and information and referrals to families regarding community services, disabilities, seminars, and support groups.

In FY 2001, funding is included in Residential Services to increase ten part-time residential staff to full-time status. This action will result in an increase of 0/4.7 SYE in Residential Services. This request is being funded because Mental Retardation Services directly operated residential services has an immediate need for increased staff hours to meet the physical and behavioral needs of its consumers, many of whom have complex medical needs.

# **FUND 106-40**

## **CSB MENTAL RETARDATION SERVICES**

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The Cooperative Employment Program funded in the Alternative Day Support Cost Center will serve 149 individuals in FY 2001. The individuals targeted for this job placement program have, in many cases, multiple disabilities and are in need of specialized services to obtain and maintain unsubsidized employment. Priority is given to individuals presently in day support to facilitate movement within the community services system. This prioritization ultimately provides opportunities for others to also develop their skills and strive to achieve independent, unsubsidized employment.

Early Intervention Services provide a range of services to infants and toddlers with disabilities and their families as mandated by the Individuals with Disabilities Education Act (Part C). Programs include service coordination as well as individually determined services, such as education, physical therapy, and speech therapy. In FY 2001, approximately 900 infants and toddlers will receive these services.



### **Funding Adjustments**

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:*

- An increase of \$206,852 due to the implementation of the new Pay for Performance program in FY 2001. The new system links annual pay increases to employee performance.
- An increase of \$141,990 due to the implementation of the Market Pay Study. As a result of the Study, incumbents in job classes that are found to be one grade below the market will be moved to the appropriate grade and receive a 2.0 percent market adjustment. Incumbents in classes found to be two or more grades below the market will be moved to the appropriate grade and receive a 4.0 percent market adjustment. In addition, funding is held in reserve to provide all employees with a 2.5 percent cost-of-living/market adjustment.
- A net increase of \$123,462 in Personnel Services is associated with increasing ten part-time residential staff to full-time status. This action will result in an increase of 0/4.7 SYE in this agency. The full cost of this initiative is \$182,951, with the total cost being partially offset by \$59,489 in reduced overtime expenditures. It should be noted that to further mitigate the cost of this initiative to the General Fund, CSB is directing \$61,194 in new Medicaid Waiver revenue to help fund the SYE increase, thus resulting in a \$62,268 net cost to the County.
- An increase of \$127,982 in Personnel Services reflects all necessary adjustments in salaries, fringe benefits, position turnover, limited-term salaries, shift differential, and extra pay based on current grade of existing staff. Included in this total is full-year funding for 2/2.0 SYE case management positions approved as part of the FY 1999 Carryover Review. These positions were only funded on a partial-year basis in FY 2000.
- An increase of \$43,449 in Personnel Services to allow for the establishment of 1/1.0 SYE Mental Health Therapist I to coordinate services for the 87 new special education graduates of the Fairfax County Public Schools. It should be noted that total funding for the new special education graduates is \$1,267,394. Of this total, \$898,585 is in Mental Retardation Contract Services to purchase vocational services and \$325,360 is in Transportation Services to purchase FASTRAN services for those graduates requiring transportation.
- A net increase of \$42,637 in Operating Expenses is due primarily to increases of \$67,852 in consultant services associated with the requirement to provide a higher percentage of early intervention services in non-clinical natural environments and \$53,657 in facility rental costs. Partially offsetting these increases are decreases totaling \$65,555 due to the transfer of costs associated with workers compensation, general liability insurance, information processing services, and property repair and maintenance to Special Projects. Numerous offsetting adjustments result in the remaining net decrease of \$13,317.

## **FUND 106-40**

### **CSB MENTAL RETARDATION SERVICES**

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*Revenue adjustments required to support the FY 2001 program include:*

- An increase of \$651,414, or 11.7 percent, in Fairfax County funding is due primarily to the FY 2001 program requirements listed above. Total FY 2001 Fairfax County funding will be \$6,228,017.
- An increase of \$12,870, or 6.4 percent, in funding from the Cities of Fairfax and Falls Church. Total funding from the Cities of Fairfax and Falls Church will be \$212,921.
- An increase of \$19,428, or 17.0 percent, in State DMHMRSAS funding is based upon the most up-to-date information available from the State concerning funding levels for FY 2001. Total State funding to CSB Mental Retardation Services will be \$133,866.
- A decrease of \$79,512 in Federal funding primarily reflects the inclusion of the unexpended portion of program-year 1999 Early Intervention – Part C grant funding for Infants and Toddlers with Disabilities in the FY 2000 Revised Budget Plan. The FY 2001 Advertised Budget Plan funding estimate reflects 12 months of grant funding for the period starting October 1, 1999.
- An increase of \$83,142, or 3.4 percent, in Medicaid revenue is related to the service expansion supported by the 2/2.0 MR Case Managers approved as part of the FY 1999 Carryover Review and the 0/4.7 SYE position increase being funded as part of the FY 2001 Advertised Budget Plan. Total FY 2001 funding from Medicaid will be \$2,502,312.
- Based on updated client projections, an increase of \$10,875, or 1.7 percent, in Program/Client Fees will be generated. Total projected Program/Client Fees are \$652,676. No Fund Balance will be used in FY 2001.

*The following funding adjustments reflect all approved changes in the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- As part of the FY 1999 Carryover Review, an increase of \$602,171 representing Program Year (PY) 2000 Federal pass-through grant funding to continue a program of early intervention services for infants and toddlers with disabilities from birth to three years of age was approved. These Federal Part-C funds will continue to support 2/2.0 SYE existing merit-grant positions as well as support 1/1.0 SYE additional merit-grant position through September 30, 1999. At the same time, an increase of \$94,327, reflecting the carryover of unexpended PY 1999 funds, was approved.
- As part of the FY 1999 Carryover Review, an increase of \$65,846 was included to fund 2/2.0 new MR case managers. These individuals will provide case management services to Medicaid-eligible clients being served by private providers who are being directly funded by the State. Additional Medicaid State Plan Option fee revenue that will be generated by CSB billing the State for the additional case management services will cover the cost of the new positions.
- As part of the FY 1999 Carryover Review, an increase of \$20,300 was included to pilot test the Federally mandated monitoring and improvement measurement system for the Virginia early intervention system. Funding was secured through a contractual agreement with DMHMRSAS.
- As part of the FY 1999 Carryover Review, an increase of \$12,309 in encumbered carryover for Operating Expenses was included.

# FUND 106-40 CSB MENTAL RETARDATION SERVICES

## Cost Center: Program Management and Supervision

**GOAL:** To provide services to individuals with mental retardation in order to promote personal health, safety, and welfare, and to ensure sound fiscal management and distribution of resources.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	14/ 13.5	14/ 13.5	14/ 13.5	14/ 13.5	14/ 13.5
Expenditures:					
Personnel Services	\$709,945	\$681,892	\$717,649	\$729,128	\$749,882
Operating Expenses	265,429	158,296	193,581	184,235	184,235
Capital Equipment	17,704	0	0	0	0
<b>Total Expenditures</b>	<b>\$993,078</b>	<b>\$840,188</b>	<b>\$911,230</b>	<b>\$913,363</b>	<b>\$934,117</b>



### Objectives

- To provide direction and management support to Mental Retardation programs so that 80 percent of program performance indicators (service quality and outcome) are achieved.



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Outcome:</b>					
Percent of mental retardation program performance indicators (service quality and outcome) achieved	NA	76%	80% / 50%	80%	80%

# FUND 106-40 CSB MENTAL RETARDATION SERVICES

## Cost Center: Outpatient and Case Management

**GOAL:** To provide service coordination and behavior management consultations to individuals with mental retardation in order to maximize independence in the community.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Authorized Positions/Staff Years</b>					
Regular	35/ 35	36/ 36	38/ 38	39/ 39	39/ 39
<b>Expenditures:</b>					
Personnel Services	\$1,538,179	\$1,804,593	\$1,966,469	\$2,133,930	\$2,186,408
Operating Expenses	35,572	40,717	37,207	39,745	39,745
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$1,573,751</b>	<b>\$1,845,310</b>	<b>\$2,003,676</b>	<b>\$2,173,675</b>	<b>\$2,226,153</b>



### Objectives

- To support individuals' self-sufficiency in the community by ensuring that 86 percent of individual service plan objectives are met.



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001 <sup>1</sup>
<b>COST CENTER: OUTPATIENT AND CASE MANAGEMENT</b>					
<b>Output:</b>					
Individuals served	694	815	835 / 1,129	1,129	1,271
<b>ACTIVITY: CASE MANAGEMENT</b>					
<b>Output:</b>					
Individuals served	635	759	800 / 1,097	1,111	1,271
<b>Efficiency:</b>					
Annual cost per individual served	NA	\$1,859	\$2,129 / \$1,397	\$1,666	\$880
<b>Service Quality:</b>					
Percent of individuals satisfied with case management services	NA	92%	92% / 93%	92%	92%
<b>Outcome:</b>					
Percent of individual case management service plan objectives which are met	NA	86%	86% / 92%	86%	86%

<sup>1</sup> Beginning in FY 2001 the efficiency indicator reflects the net cost to the County.

**FUND 106-40**  
**CSB MENTAL RETARDATION SERVICES**

**Cost Center: Prevention Services**

**GOAL:** To provide prevention and early intervention services to infants and toddlers with disabilities and their families in order to reduce or eliminate the effects of disabling conditions.

<b>COST CENTER SUMMARY</b>					
<b>Category</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>
Authorized Positions/Staff Years					
Regular	1/ 1	1/ 1	0/ 0	0/ 0	0/ 0
Expenditures:					
Personnel Services	\$53,514	\$57,853	\$0	\$0	\$0
Operating Expenses	356	681	0	0	0
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$53,870</b>	<b>\$58,534</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>



**Objectives**

- There are no Objectives or Performance Indicators for this Cost Center as funding has been moved to the Early Intervention Services Cost Center. This was done because the services formerly provided under Prevention Services are programmatically linked to the service delivery of Early Intervention Services due to the nature of the disabilities.

**Cost Center: Early Intervention Services**

**GOAL:** To provide early intervention services to infants and toddlers with disabilities and their families to reduce or eliminate the effects of disabling conditions.

<b>COST CENTER SUMMARY</b>					
<b>Category</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>
Authorized Positions/Staff Years					
Regular	16/ 16	16/ 16	17/ 17	17/ 17	20/ 20
Grant	3/ 3	3/ 3	5/ 5	4/ 4	5/ 5
Expenditures:					
Personnel Services	\$1,007,804	\$928,473	\$1,216,077	\$1,192,404	\$1,372,758
Operating Expenses	602,990	67,334	665,082	557,691	565,143
Capital Equipment	10,201	0	3,500	0	0
<b>Total Expenditures</b>	<b>\$1,620,995</b>	<b>\$995,807</b>	<b>\$1,884,659</b>	<b>\$1,750,095</b>	<b>\$1,937,901</b>

# FUND 106-40 CSB MENTAL RETARDATION SERVICES



## Objectives

- To ensure that transition objectives, related to the child's movement from this early intervention program to the school program, are successfully met 100 percent of the time.



## Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001 <sup>1</sup>
<b>Output:</b>					
Individuals served	740	817	800 / 879	850	900
<b>Efficiency:</b>					
Annual cost per individual (includes service coordination for all early intervention clients)	NA	\$1,684	\$2,814 / \$1,905	\$2,217	\$1,153
<b>Service Quality:</b>					
Percent of families satisfied with early intervention services	NA	95%	95% / 90%	90%	90%
<b>Outcome:</b>					
Percent of transition objectives successfully implemented for children	NA	100%	100% / 100%	100%	100%

<sup>1</sup> Beginning in FY 2001 the efficiency indicator reflects the net cost to the County.

## Cost Center: Residential Services

**GOAL:** To provide residential services to individuals with mental retardation in order to maximize independence in the community.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	69/ 63.8	69/ 63.8	71/ 65.8	71/ 70.5	71/ 70.5
Expenditures:					
Personnel Services	\$3,563,842	\$3,633,242	\$3,716,811	\$4,068,209	\$4,169,529
Operating Expenses	1,101,539	1,071,520	1,114,588	1,184,773	1,201,773
Capital Equipment	991	0	0	0	0
<b>Total Expenditures</b>	<b>\$4,666,372</b>	<b>\$4,704,762</b>	<b>\$4,831,399</b>	<b>\$5,252,982</b>	<b>\$5,371,302</b>

# FUND 106-40 CSB MENTAL RETARDATION SERVICES



## Objectives

- To achieve 50 percent of individual residential service plan objectives related to community living skills.



## Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001 <sup>1</sup>
<b>COST CENTER: RESIDENTIAL</b>					
<b>Output:</b>					
Individuals served (not including Family Support Services)	102	104	104 / 101	104	104
<b>ACTIVITY: GROUP HOMES</b>					
<b>Output:</b>					
Individuals served	59	61	59 / 60	59	69
<b>Efficiency:</b>					
Cost per individual in Group Homes	NA	\$56,768	\$59,598 / \$60,741	\$70,479	\$41,836
<b>Service Quality:</b>					
Percent of individuals who are satisfied with support services	NA	83%	83% / 81%	83%	83%
<b>Outcome:</b>					
Percent of individual residential service plan objectives (related to community living skills) achieved	NA	49%	55% / 50%	50%	50%

<sup>1</sup> Beginning in FY 2001 the efficiency indicator reflects the net cost to the County.

## Cost Center: Alternative Day Support

**GOAL:** To provide employment services to individuals with mental retardation in order to maximize self-sufficiency.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	6/6	6/6	6/6	6/6	6/6
<b>Expenditures:</b>					
Personnel Services	\$272,305	\$305,011	\$307,410	\$318,912	\$326,887
Operating Expenses	10,732	61,627	9,060	11,033	11,033
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$283,037</b>	<b>\$366,638</b>	<b>\$316,470</b>	<b>\$329,945</b>	<b>\$337,920</b>

## FUND 106-40 CSB MENTAL RETARDATION SERVICES



### Objectives

- To secure 40 job placements for individuals with mental retardation.



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001 <sup>1</sup>
<b>Output:</b>					
Individuals served	112	131	120 / 155	120	149
<b>Efficiency:</b>					
Cost per person served	NA	\$2,315	\$3,095 / \$1,826	\$2,637	\$2,268
<b>Service Quality:</b>					
Percent of individuals satisfied with placement	NA	94%	90% / 93%	90%	90%
<b>Outcome:</b>					
Placements secured	40	41	40 / 37	40	40

<sup>1</sup> Beginning in FY 2001 the efficiency indicator reflects the net cost to the County.

### Cost Center: Emergency Services

**GOAL:** To provide emergency services to individuals with mental retardation in order to ensure individuals' health and safety.

COST CENTER SUMMARY					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	2/ 2	2/ 2	0/ 0	0/ 0	0/ 0
Expenditures:					
Personnel Services	\$119,712	\$126,967	\$0	\$0	\$0
Operating Expenses	589	529	0	0	0
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$120,301</b>	<b>\$127,496</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>



### Objectives

There are no Objectives or Performance Indicators for this Cost Center as funding has been moved to the Outpatient and Case Management Services Cost Center. This was done to achieve consistency with the State as this type of service is reflected under Outpatient and Case Management Services on the CSB State Performance Contract.

**FUND 106-46**  
**CSB MENTAL RETARDATION CONTRACT SERVICES**

**AGENCY MISSION**

*To provide employment, training, vocational support, residential opportunities, and early intervention services to persons with mental retardation. Services are designed to improve the lives of these individuals by providing programs directed toward integration, interdependence, and paid employment.*

**AGENCY SUMMARY**

Category	FY 1999	FY 2000	FY 2000	FY 2001	FY 2001
	Actual	Adopted Budget Plan	Revised Budget Plan	Advertised Budget Plan	Adopted Budget Plan
Expenditures:					
Personnel Services	\$0	\$0	\$0	\$0	\$0
Operating Expenses	13,286,573	15,039,856	15,191,526	16,349,295	16,389,295
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$13,286,573</b>	<b>\$15,039,856</b>	<b>\$15,191,526</b>	<b>\$16,349,295</b>	<b>\$16,389,295</b>
Revenue:					
Fairfax County	\$12,279,119	\$13,956,670	\$13,759,739	\$15,216,376	\$15,256,376
Fairfax City	242,317	248,676	248,676	258,058	258,058
Falls Church City	99,868	90,083	90,083	77,833	77,833
State MHMRSAS	461,427	457,660	806,261	510,261	510,261
Medicaid Option	(1,981)	0	0	0	0
Program/Client Fees	205,823	286,767	286,767	286,767	286,767
<b>Total Revenue</b>	<b>\$13,286,573</b>	<b>\$15,039,856</b>	<b>\$15,191,526</b>	<b>\$16,349,295</b>	<b>\$16,389,295</b>

**SUMMARY BY COST CENTER**

Category	FY 1999	FY 2000	FY 2000	FY 2001	FY 2001
	Actual	Adopted Budget Plan	Revised Budget Plan	Advertised Budget Plan	Adopted Budget Plan
Day Support	\$8,575,198	\$9,908,325	\$8,461,272	\$9,851,489	\$9,851,489
Residential Services	4,711,375	5,131,531	5,864,850	5,716,784	5,756,784
Early Intervention	0	0	865,404	781,022	781,022
<b>Total Expenditures</b>	<b>\$13,286,573</b>	<b>\$15,039,856</b>	<b>\$15,191,526</b>	<b>\$16,349,295</b>	<b>\$16,389,295</b>

**Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- An increase of \$40,000 was included to fund additional contracted respite services for caregivers supporting an individual with mental retardation.

# **FUND 106-46**

## **CSB MENTAL RETARDATION CONTRACT SERVICES**

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*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- An increase of \$292,421 is included to fund the new contract award for early intervention services approved by the Board of Supervisors on October 11, 1999. This increase provides for uninterrupted service delivery while the new contractor begins service provision and provides contracted services in natural environments as required in the reauthorization of the Federal Individuals with Disabilities Act (IDEA) Part C.
- Various internal funding adjustments and alignments were made between CSB agencies to reflect updated expenditure needs and revenue projections for the remainder of FY 2000. These adjustments result in a decrease of \$140,751 in Mental Retardation Contract Services.

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### **County Executive Proposed FY 2001 Advertised Budget Plan**



### **Agency Overview**

Mental Retardation Contract Services provides early intervention, employment, vocational, and residential services to individuals with mental retardation through contracts with private vendors. The management and oversight of these programs is provided through the Mental Retardation Services budget. Many of the services provided under contract would not otherwise be available in Fairfax County, while in other cases, the direct operation does not sufficiently meet the overall need for services. Programs are found in three cost centers: Day Support, Residential Services, and Early Intervention Services, and are summarized below:

*Sheltered Employment Services:* Provides full-time paid employment and support services to disabled individuals in a supervised setting. Support services include individual and group counseling, employment counseling, employment supervision, and work training.

*Community Employment (Group Model):* Provides paid community-based employment for small groups of people, using work sites in the private sector. Necessary support and oversight are provided to ensure job retention.

*Community Employment (Individual Model):* Provides paid community-based employment and specialized vocational training to individuals. Through highly structured and specialized training technology, employment is possible for individuals diagnosed as severely mentally retarded when provided with individualized support services.

*Adult Developmental Day Programs:* Includes those services designed for the most severely disabled individuals who need instructional support in small groups or on an individual basis. Training is provided in adaptive skills, as well as community skills. Specialized therapies and support skills are also provided.

*Residential Services:* Includes an array of individually determined services based on an interdisciplinary team process. Among the available services are: group home services, providing 24-hour care and support; supervised living arrangements that provide agency-supported housing which may be less than 24 hours; and supportive living, which provides "drop in" residential support to approximately 115 individuals in their own homes. In addition, respite services are provided either in the family home, or in selected facilities and group homes. Finally, individual contracts for highly specialized out-of-County placements have been developed for eight individuals.

# **FUND 106-46**

## **CSB MENTAL RETARDATION CONTRACT SERVICES**

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*Early Intervention Services:* Beginning in FY 2000, the contractual portion of early intervention services is reflected in this agency. A range of early intervention services including education, physical therapy, and speech therapy will continue to be available to infants and toddlers with disabilities and their families. These County funds will be supplemented by grant funds from the Federal Individuals with Disabilities Education Act (Part C) program found in the Mental Retardation Services budget.



### **Funding Adjustments**

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:*

- An increase of \$898,585 is required to purchase various vocational services for the 87 new special education graduates of the Fairfax County Public Schools. These vocational services include therapy and training that families are not able to provide, as well as paid employment. Total funding for the special education graduates is \$1,267,394, with the remaining amount in the Transportation Services and Mental Retardation Services budgets.
- An increase of \$191,469 is included to provide early intervention services to infants and toddlers and their families in natural environments, as required by new language included in the July 1, 1998 reauthorization of the Individuals with Disabilities Education Act (IDEA). Included in this total is \$16,570 to provide a 3.1 percent inflationary increase for early intervention service providers. A similar increase associated with providing services in natural environments will be requested in FY 2000 as part of the FY 2000 Third Quarter Review. The Board of Supervisors approved the current Early Intervention Services Contract Award on October 11, 1999.
- An increase of \$441,087 is included to fund a 3.1 percent inflationary increase for the remaining Mental Retardation Contract Services providers.
- A decrease of \$221,702 is primarily associated with the provision of Medicaid services by private vendors under contract with the CSB. Since Medicaid reimbursement is paid directly by the State to private vendors rather than through the CSB system, the CSB is no longer required to reflect expenditures associated with contractors who provide various Medicaid-approved clinical and vocational services to CSB clients. There is a match component to these services that is currently being covered by foregoing State DMHMRSAS funding which, in the past, allowed the CSB to directly contract for these services now covered by Medicaid.

*Revenue adjustments required to support the FY 2001 program include:*

- An increase of \$1,259,706, or 9.0 percent, in Fairfax County funding provides for vocational services for the 87 new special education graduates, a 3.1 percent inflationary increase for the Mental Retardation Contract Services providers, and additional funding for early intervention services to infants and toddlers and their families. Total FY 2001 Fairfax County funding is \$15,216,376.
- A decrease of \$2,868, or 0.9 percent, in funding from the Cities of Fairfax and Falls Church. Total funding from the Cities of Fairfax and Falls Church will be \$335,891.
- An increase of \$52,601, or 11.5 percent, in DMHMRSAS funding is based on the most up-to-date information available from the State concerning funding levels for FY 2001. Total State funding to CSB Mental Retardation Contract Services will be \$510,261.

*The following funding adjustments reflect all approved changes in the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- There have been no revisions to this agency since approval of the FY 2000 Adopted Budget Plan.

# FUND 106-46

## CSB MENTAL RETARDATION CONTRACT SERVICES

### Cost Center: Day Support

**GOAL:** To provide, through contractual agreements, individually designed supports to individuals with mental retardation who engage in meaningful day activities or employment in order to maximize self-sufficiency.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Expenditures:</b>					
Personnel Services	\$0	\$0	\$0	\$0	\$0
Operating Expenses	8,575,198	9,908,325	8,461,272	9,851,489	9,851,489
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$8,575,198</b>	<b>\$9,908,325</b>	<b>\$8,461,272</b>	<b>\$9,851,489</b>	<b>\$9,851,489</b>



### Objectives

- To maintain the percentage of individuals employed in community-integrated vocational settings at 55 percent.
- To achieve at least 60 percent of day support program objectives in order to help consumers maximize self-sufficiency.



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001 <sup>1</sup>
<b>Output:</b>					
Individuals served through local funds	699	613	643 / 587	716	803
<b>Efficiency:</b>					
Annual cost per person served with local funds	\$11,644	\$13,682	\$13,445 / \$13,615	\$11,817	\$12,268
<b>Service Quality:</b>					
Percent of individuals satisfied with services	NA	75%	75% / 85%	75%	75%
<b>Outcome:</b>					
Percent of individuals integrated into community vocational settings	NA	53%	55% / 53%	55%	55%
Percent of objectives met	NA	NA	NA / 60%	60%	60%

<sup>1</sup> Beginning in FY 2001, the efficiency indicators reflect net cost to the County.

# FUND 106-46

## CSB MENTAL RETARDATION CONTRACT SERVICES

### Cost Center: Residential Services

**GOAL:** To provide, through contractual agreements, residential services to individuals with mental retardation in order to maximize independence in the community.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Expenditures:					
Personnel Services	\$0	\$0	\$0	\$0	\$0
Operating Expenses	4,711,375	5,131,531	5,864,850	5,716,784	5,756,784
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$4,711,375</b>	<b>\$5,131,531</b>	<b>\$5,864,850</b>	<b>\$5,716,784</b>	<b>\$5,756,784</b>



### Objectives

- To achieve 50 percent of individual residential service plan objectives related to increasing community living skills.



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001 <sup>1</sup>
<b>COST CENTER: RESIDENTIAL</b>					
<b>Output:</b>					
Individuals served	464	492	525 / 515	525	565
<b>ACTIVITY: GROUP HOMES</b>					
<b>Output:</b>					
Individuals served	166	181	186 / 200	240	240
<b>Efficiency:</b>					
Annual cost per person	NA	\$16,997	\$16,097 / \$14,527	\$15,706	\$14,721
<b>Service Quality:</b>					
Percent of individuals satisfied with support services	NA	85%	85% / 87%	85%	85%
<b>Outcome:</b>					
Percent of individual service plan objectives (related to community living skills) achieved in Group Homes	NA	53%	55% / 46%	50%	50%

<sup>1</sup> Beginning in FY 2001, the efficiency indicators reflect net cost to the County.

# FUND 106-46

## CSB MENTAL RETARDATION CONTRACT SERVICES

### Cost Center: Early Intervention

**GOAL:** To provide, early intervention services to infants and toddlers with disabilities and their families to reduce or eliminate the effects of disabling conditions.

<b>COST CENTER SUMMARY</b>					
<b>Category</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>
<b>Expenditures:</b>					
Personnel Services	\$0	\$0	\$0	\$0	\$0
Operating Expenses	0	0	865,404	781,022	781,022
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$865,404</b>	<b>\$781,022</b>	<b>\$781,022</b>



### Objectives

- To ensure that transition objectives related to the child's movement from this program to the school-based program are achieved 100 percent of the time.



### Performance Indicators

<b>Indicator</b>	<b>Prior Year Actuals<sup>1</sup></b>			<b>Current Estimate</b>	<b>Future Estimate</b>
	<b>FY 1997 Actual</b>	<b>FY 1998 Actual</b>	<b>FY 1999 Estimate/Actual</b>	<b>FY 2000</b>	<b>FY 2001<sup>2</sup></b>
<b>Output:</b>					
Individuals served	NA	NA	NA / NA	566	600
<b>Efficiency:</b>					
Annual cost per person served	NA	NA	NA / NA	\$1,529	\$1,302
<b>Service Quality:</b>					
Percent of families satisfied with early intervention services	NA	NA	NA / NA	90%	90%
<b>Outcome:</b>					
Percent of transition objectives met	NA	NA	NA / NA	100%	100%

<sup>1</sup> This Cost Center was not created until FY 2000. Therefore, information for prior years is not available.

<sup>2</sup> Beginning in FY 2001, the efficiency indicators reflect net cost to the County.

**FUND 106-54**  
**CSB ALCOHOL AND DRUG CONTRACT SERVICES**

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**AGENCY MISSION**

*To provide detoxification, intermediate and long-term residential treatment services, and methadone services, through contracted providers, for individuals with alcohol and substance abuse problems in order to improve their overall functioning in society.*

**AGENCY SUMMARY**

Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Expenditures:					
Personnel Services	\$0	\$0	\$0	\$0	\$0
Operating Expenses	774,562	746,460	1,051,908	1,127,472	1,127,472
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$774,562</b>	<b>\$746,460</b>	<b>\$1,051,908</b>	<b>\$1,127,472</b>	<b>\$1,127,472</b>
Revenue:					
Fairfax County	\$364,230	\$335,712	\$743,098	\$818,013	\$818,013
Fairfax City	6,887	7,097	7,097	7,365	7,365
Falls Church City	3,364	3,565	3,565	3,983	3,983
State MHMRSAS	349,081	349,086	100,000	100,000	100,000
Federal Block Grant	51,000	51,000	161,700	161,700	161,700
Program/Client Fees	0	0	36,448	36,411	36,411
<b>Total Revenue</b>	<b>\$774,562</b>	<b>\$746,460</b>	<b>\$1,051,908</b>	<b>\$1,127,472</b>	<b>\$1,127,472</b>

**Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- Various internal funding adjustments and alignments were made between CSB agencies to reflect updated expenditure needs and revenue projections for the remainder of FY 2000. These adjustments result in an increase of \$36,448 in Alcohol and Drug Contract Services.

**FUND 106-54**  
**CSB ALCOHOL AND DRUG CONTRACT SERVICES**

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**County Executive Proposed FY 2001 Advertised Budget Plan**



## **Agency Overview**

Alcohol and drug social detoxification, methadone, and residential treatment services will continue to be provided to residents of Fairfax County and the Cities of Fairfax and Falls Church through Fairfax-Falls Church Community Services Board contracts. For FY 2001, Alcohol and Drug Services will contract with the Alexandria Community Services Board for social detoxification services at the Alexandria Regional Detoxification Center (ARDC), and for methadone treatment services at the Alexandria Methadone Clinic. Long-term drug treatment for adults will be provided at Second Genesis Incorporated. Vanguard Incorporated, in Arlington County, will provide intermediate residential treatment services for alcohol and/or drug abusing adults and intensive residential services for youth.

Residential treatment services will continue to be provided to teach people how to lead drug-free lives, allowing them to function responsibly and independently in society. The target population is hard-core adult drug addicts and substance abusing youth whose lifestyles have demonstrated a level of personal and social impairment requiring 24-hour-per-day residential rehabilitation. Services include individual, group, and family counseling; 24-hour-per-day milieu therapy; urine surveillance; residential care; psychological and psychiatric evaluations; vocational/employment counseling; and family therapy services.

Non-medical alcohol and drug detoxification services are provided at the ARDC. During the detoxification process, clients are expected to participate in Alcoholics Anonymous and/or Narcotics Anonymous meetings, group counseling focusing on alcohol and drug abuse education, and follow-up with appropriate case management activities. Clients may be discharged early if a medical, psychiatric or other similar emergency prevents continuation in the program. At the conclusion of the treatment phase, clients are discharged and referred, when possible, for further treatment. Treatment is voluntary, so clients may leave at any time. The ARDC is staffed 24 hours per day by counselors trained in addiction treatment and first aid.

Narcotic addicts who have documented previous unsuccessful attempts at recovery through outpatient or residential programs may receive outpatient methadone treatment from the Alexandria Methadone Clinic. Treatment includes maintenance doses and/or detoxification, in addition to clinical and psychological assessments plus individual and group therapy.



## **Funding Adjustments**

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:*

- An increase of \$50,000 for contracted youth residential services is necessary to annualize the \$150,000, 9-month funding total that was approved by the Board of Supervisors in FY 2000 for the Alcohol and Drug Services Youth Task Force Initiative.
- An increase of \$33,901 has been included to fund a 3.1 percent inflationary increase for the Alcohol and Drug Contract Services providers.
- An increase of \$28,111 is necessary to reflect the total program cost of Methadone Services. This increase is offset by a commensurate increase in Program/Client Fees revenue.

# **FUND 106-54**

## **CSB ALCOHOL AND DRUG CONTRACT SERVICES**

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*Revenue adjustments required to support the FY 2001 program include:*

- An increase of \$332,301, or 68.4 percent, in Fairfax County funding, and a decrease of \$249,086, or 71.4 percent, in State DMHMRSAS funding are due primarily to a reallocation of State DMHMRSAS funds from this agency to Alcohol and Drug Services to be consistent with the CSB State Performance Contract. State funds that were previously reflected in this agency are now being shown in Alcohol and Drug Services. Therefore, additional County funds formerly reflected in Alcohol and Drug Services are now required in Alcohol and Drug Contract Services to offset this adjustment. Total FY 2001 County funding will be \$818,013, and total FY 2001 State DMHMRSAS funding will be \$100,000 for Alcohol and Drug Contract Services.
- An increase of \$28,111 in Program/Client Fees reflects the estimated revenue generated by the methadone program. In previous years, the contractor would simply reduce the amount they billed CSB by the amount of revenue generated. By mutual consent, the expenditure budget will now reflect the total service cost and the contractor will forward fee revenue collections to CSB separately.
- An increase of \$686, or 6.4 percent, in funding from the Cities of Fairfax and Falls Church over the FY 2000 Revised level. Total FY 2001 funding from the Cities of Fairfax and Falls Church will be \$11,348.

*The following funding adjustments reflect all approved changes in the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- As part of the FY 1999 Carryover Review, an increase of \$119,000 was included to provide additional youth residential and adult methadone treatment services. This increase was funded by additional State funding and Program/Client fees, with no net impact to the General Fund.
- As part of the FY 1999 Carryover Review, an increase of \$150,000 was included for youth residential services as recommended by the Alcohol and Drug Services Youth Task Force.



### **Objectives**

- To provide assistance to clients in the Intermediate Rehabilitation Services (Phoenix) program so that 70 percent of individuals receiving 30 or more days of services are either employed or in school upon completion of the program.
- To provide assistance to clients in the Methadone Services program so that 80 percent are either employed or in school while participating in the program.

**FUND 106-54**  
**CSB ALCOHOL AND DRUG CONTRACT SERVICES**



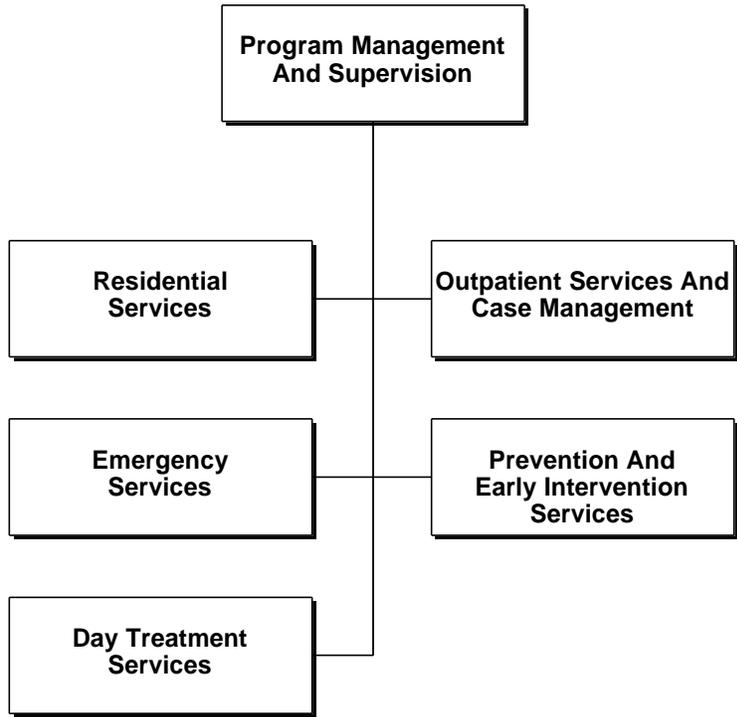
**Performance Indicators**

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001 <sup>1</sup>
<b>ACTIVITY: INTERMEDIATE REHABILITATION (PHOENIX)</b>					
<b>Output:</b>					
Clients served	49	68	66 / 58	60	60
<b>Efficiency:</b>					
Annual cost per person at Phoenix	NA	\$4,407	\$3,039 / \$4,873	\$3,910	\$3,516
<b>Service Quality:</b>					
Percent of clients satisfied with services	NA	97%	90% / 90%	90%	90%
<b>Outcome:<sup>2</sup></b>					
Percent of clients receiving 30+ days of services in the Phoenix program who are either employed or in school upon completion of the program	NA	97%	90% / 90%	70%	70%
<b>ACTIVITY: METHADONE</b>					
<b>Output:</b>					
Clients served	58	69	50 / 42	50	60
<b>Efficiency:</b>					
Annual cost per person	\$1,656	\$1,657	\$1,722 / \$3,069	\$3,205	\$693
<b>Service Quality:</b>					
Percent of clients satisfied with services	NA	100%	90% / 95%	90%	90%
<b>Outcome:</b>					
Percent of clients participating in the Methadone program either employed or in school	NA	78%	75% / 100%	80%	80%

<sup>1</sup> Beginning in FY 2001, the efficiency indicator reflects net cost to the County.

<sup>2</sup> Beginning in FY 2000, the outcome measure CSB will be determining is the percent of clients participating in 30 or more days of treatment who are either employed or in school at the completion of that term. In the past, there was no time element involved and the resulting 90% or higher success rates were not as relevant as the new measure will be.

# ALCOHOL AND DRUG SERVICES



# FUND 106-56

## CSB ALCOHOL AND DRUG SERVICES

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### Agency Position Summary

303	Regular Positions (9)	/	300.05	Regular Staff Years (9.0)
34	Grant Positions (-4)	/	33.50	Grant Staff Years (-3.5)
337	Total Positions (5)	/	333.55	Total Staff Years (5.5)

### Position Detail Information

#### MERIT REGULAR POSITIONS:

##### PROGRAM MANAGEMENT AND SUPERVISION

1	Director, Alcohol and Drug Programs
4	Mental Health Therapists V
1	Substance Abuse Counselor III
1	Secretary II
9	Secretaries I
1	Administrative Aide
1	Volunteer Services Coordinator II
1	Office Services Manager II
1	Administrative Assistant
1	Data Entry Operator II
2	Supervisory Clerks
5	Clerical Specialists
28	Positions
28.0	Staff Years

##### RESIDENTIAL SERVICES

###### Social Detoxification

4	Public Health Nurses II
1	Nurse Practitioner
1	Substance Abuse Counselor IV
3	Substance Abuse Counselors III
7	Substance Abuse Counselors II
6	Substance Abuse Counselors I
2	Assistant Residential Counselors
1	SAS Aide
25	Positions
25.0	Staff Years

###### Supervised Apartments

1	Substance Abuse Counselor III
2	Substance Abuse Counselors II
3	Positions
3.0	Staff Years

##### Long-Term Rehabilitation - Crossroads

2	Substance Abuse Counselors IV
5	Substance Abuse Counselors III
15	Substance Abuse Counselors II
9	Substance Abuse Counselors I
2	Assistant Residential Counselors
1	Nurse Practitioner
1	Administrative Aide
1	Day Care Center Teacher I
1	Food Service Specialist
2	SAS Aides
39	Positions
39.0	Staff Years

##### Intermediate Rehabilitation - A New Beginning

1	Substance Abuse Counselor IV
3	Substance Abuse Counselors III
7	Substance Abuse Counselors II
4	Substance Abuse Counselors I
2	Assistant Residential Counselors
1	Food Service Specialist
3	Cooks
1	Cook's Aide
1	Administrative Aide
2	SAS Aides
25	Positions
25.0	Staff Years

##### Supported Living

1	Substance Abuse Counselor IV
2	Substance Abuse Counselors III
6	Substance Abuse Counselors II, 1 PT
1	Substance Abuse Counselor I
10	Positions
9.55	Staff Years

# FUND 106-56

## CSB ALCOHOL AND DRUG SERVICES

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### Intermediate Rehabilitation - Sunrise House I

1 Substance Abuse Counselor IV  
 2 Substance Abuse Counselors III  
 6 Substance Abuse Counselors II  
 1 Substance Abuse Counselor I  
 1 Assistant Residential Counselor  
 1 SAS Aide  
 12 Positions  
 12.0 Staff Years

### Intermediate Rehabilitation - Sunrise House II

1 Substance Abuse Counselor III  
 2 Substance Abuse Counselors II  
 2 Substance Abuse Counselors I  
 1 Assistant Residential Counselor  
 1 Mental Health Therapist II  
 7 Positions  
 7.0 Staff Years

### Long-Term Rehabilitation - New Generations

1 Substance Abuse Counselor IV  
 1 Substance Abuse Counselor III  
 3 Substance Abuse Counselors II  
 3 Substance Abuse Counselors I  
 2 Day Care Center Teachers I, 1 PT  
 1 SAS Aide  
 11 Positions  
 10.5 Staff Years

### Dual Diagnosis Facility - Cornerstones

1 Substance Abuse Counselor IV  
 1 Substance Abuse Counselor III  
 2 Substance Abuse Counselors II  
 2 Substance Abuse Counselors I  
 1 Food Service Specialist  
 1 Cook  
 1 SAS Aide  
 9 Positions  
 9.0 Staff Years

### OUTPATIENT SERVICES AND CASE MANAGEMENT

#### Adult Services

3 Substance Abuse Counselors IV  
 4 Substance Abuse Counselors III  
 23 Substance Abuse Counselors II, 2 PT  
 30 Positions  
 29.0 Staff Years

#### Youth Services

2 Substance Abuse Counselors IV  
 4 Substance Abuse Counselors III  
 13 Substance Abuse Counselors II  
 1 Mental Health Therapist II  
 20 Positions  
 20.0 Staff Years

### Community Corrections

1 Substance Abuse Counselor IV  
 5 Substance Abuse Counselors II  
 6 Positions  
 6.0 Staff Years

### PREVENTION/EARLY INTERVENTION SERVICES

#### Prevention Services

1 Substance Abuse Counselor IV  
 2 Substance Abuse Counselors III (1)  
 12 Substance Abuse Counselors II, 1 PT (3)  
 15 Positions (4)  
 14.5 Staff Years (4.0)

#### Early Intervention

2 Substance Abuse Counselors III (1)  
 12 Substance Abuse Counselors II (3)  
 14 Positions (4)  
 14.0 Staff Years (4.0)

### DAY TREATMENT SERVICES

#### Adult Day Treatment

2 Substance Abuse Counselors III  
 2 Substance Abuse Counselors II  
 2 Substance Abuse Counselors I  
 6 Positions  
 6.0 Staff Years

#### Youth Day Treatment

8 Substance Abuse Counselors II  
 1 Mental Health Therapist II  
 9 Positions  
 9.0 Staff Years

#### Women's Day Treatment

3 Substance Abuse Counselors III  
 7 Substance Abuse Counselors II  
 2 Day Care Center Teachers I, 1 PT  
 1 Day Care Assistant Teacher  
 1 Secretary I  
 1 SAS Aide  
 15 Positions  
 14.5 Staff Years

### EMERGENCY SERVICES

1 Substance Abuse Counselor IV  
 2 Substance Abuse Counselors III  
 13 Substance Abuse Counselors II (1)  
 1 Network Telecommunications Analyst II  
 1 Mental Health Therapist III  
 1 Mental Health Therapist II  
 19 Positions (1)  
 19.0 Staff Years (1.0)

# FUND 106-56

## CSB ALCOHOL AND DRUG SERVICES

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### **MERIT GRANT POSITIONS:**

#### **RESIDENTIAL SERVICES**

##### **Residential Grants**

2 Substance Abuse Counselors III  
7 Substance Abuse Counselors II  
1 SAS Aide  
10 Positions  
10.0 Staff Years

##### **Intermediate Rehabilitation - Sunrise II**

1 Substance Abuse Counselor II  
1 Position  
1.0 Staff Year

#### **OUTPATIENT SERVICES AND CASE MANAGEMENT**

##### **Outpatient/Case Management Grants**

3 Substance Abuse Counselors III  
5 Substance Abuse Counselors II, 1 PT (-2)  
1 Substance Abuse Counselor I  
0 Mental Health Therapist III (-1)  
1 Mental Health Therapist II (-1)  
1 Clinical Psychologist  
11 Positions (-4)  
10.5 Staff Years (-3.5)

##### **Adult Services**

2 Substance Abuse Counselors II  
2 Positions  
2.0 Staff Years

##### **Youth Services**

3 Substance Abuse Counselors II  
3 Positions  
3.0 Staff Years

#### **PREVENTION/EARLY INTERVENTION SERVICES**

##### **Prevention/Early Intervention Grants**

1 Substance Abuse Counselor II  
1 Position  
1.0 Staff Year

##### **Prevention Services**

2 Substance Abuse Counselors II  
2 Positions  
2.0 Staff Years

#### **DAY SUPPORT SERVICES**

##### **Day Support Grants**

2 Substance Abuse Counselors II  
2 Positions  
2.0 Staff Years

#### **EMERGENCY SERVICES**

##### **Emergency Grants**

2 Substance Abuse Counselors II  
2 Positions  
2.0 Staff Years

PT Denotes Part-Time Positions  
( ) Denotes New Position

**FUND 106-56**  
**CSB ALCOHOL AND DRUG SERVICES**

**AGENCY MISSION**

*To reduce the incidence and prevalence of alcohol and drug abuse in Fairfax County and in the Cities of Fairfax and Falls Church by providing prevention, treatment, and rehabilitation to alcohol and drug abusers and their families.*

**AGENCY SUMMARY**

Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	265/ 261.55	269/ 265.55	294/ 291.05	294/ 291.05	303/ 300.05
Grant	37/ 36	36/ 35	38/ 37	33/ 32.5	34/ 33.5
Expenditures:					
Personnel Services	\$14,260,930	\$14,947,313	\$16,393,224	\$16,118,017	\$17,144,950
Operating Expenses	3,264,140	2,968,612	3,904,061	3,005,533	3,047,926
Capital Equipment	176,128	0	2,171	0	0
<b>Subtotal</b>	<b>\$17,701,198</b>	<b>\$17,915,925</b>	<b>\$20,299,456</b>	<b>\$19,123,550</b>	<b>\$20,192,876</b>
Less:					
Recovered Costs	(\$360,889)	(\$355,048)	(\$351,125)	(\$365,934)	(\$375,082)
<b>Total Expenditures</b>	<b>\$17,340,309</b>	<b>\$17,560,877</b>	<b>\$19,948,331</b>	<b>\$18,757,616</b>	<b>\$19,817,794</b>
Revenue:					
Fairfax County	\$9,575,228	\$10,730,343	\$10,806,353	\$11,240,752	\$12,035,521
Fairfax City	197,620	206,399	206,399	214,186	214,186
Falls Church City	96,533	103,680	103,680	115,841	115,841
State MHMRSAS	2,344,008	2,157,364	2,827,704	2,755,149	2,795,149
State Other	356,181	510,985	314,480	99,456	324,865
Federal Block Grant	2,707,854	2,299,957	2,832,328	2,950,163	2,950,163
Federal Other	991,781	237,972	1,473,791	0	0
Medicaid Option	85,034	142,740	100,000	100,000	100,000
Program/Client Fees	578,045	589,807	712,681	775,819	775,819
CSA Pooled Funds	299,277	448,000	448,000	456,750	456,750
Miscellaneous	108,748	85,393	49,500	49,500	49,500
Fund Balance	0	48,237	73,415	0	0
<b>Total Revenue</b>	<b>\$17,340,309</b>	<b>\$17,560,877</b>	<b>\$19,948,331</b>	<b>\$18,757,616</b>	<b>\$19,817,794</b>

**SUMMARY BY COST CENTER**

Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Program Management and Supervision	\$1,489,148	\$1,572,445	\$1,826,300	\$1,732,373	\$1,772,856
Residential Services	8,451,155	8,595,336	9,552,232	8,642,910	9,051,624
Outpatient Services and Case Management	3,634,701	3,627,408	4,423,415	4,178,158	4,253,101
Prevention/Early Intervention Services	1,157,584	1,172,260	1,286,062	1,240,806	1,672,282
Day Treatment Services	1,666,408	1,604,217	1,852,473	1,843,458	1,881,698
Emergency Services	941,313	989,211	1,007,849	1,119,911	1,186,233
<b>Total Expenditures</b>	<b>\$17,340,309</b>	<b>\$17,560,877</b>	<b>\$19,948,331</b>	<b>\$18,757,616</b>	<b>\$19,817,794</b>

# **FUND 106-56**

## **CSB ALCOHOL AND DRUG SERVICES**

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### **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The 2.5 percent cost-of-living/market rate adjustment approved by the Board of Supervisors, and previously held in reserve, has been spread to County agencies and funds. This action results in an increase of \$394,769 to Alcohol and Drug Services. This amount consists of an increase of \$403,917 in Personnel Services and an increase of \$9,148 in Recovered Costs.
- An increase of \$400,000 and 8/8.0 SYE positions is included to expand school-based youth and family substance abuse programs. This amount consists of an increase of \$362,642 in Personnel Services and an increase of \$37,358 in Operating Expenses. One program these funds will support is the expansion of the Prevention Resiliency Program to all alternative high schools. This program has shown substantial positive results in addressing youth substance abuse in Fairfax County.
- An increase of \$225,409, fully offset with Virginia Department of Criminal Justice revenue, is included to continue a public inebriate diversion program from the criminal justice system. This amount consists of an increase of \$220,374 in Personnel Services and an increase of \$5,035 in Operating Expenses. These funds will continue to support 5/5.0 SYE existing Mental Health Therapist grant positions. No local funding is required to accept these funds and there is no obligation to continue this program when the grant period expires.
- An increase of \$40,000 in Personnel Services, fully offset by State Department of Mental Health, Mental Retardation, and Substance Abuse Services (DMHMRSAS) revenue, is included to support 1/1.0 SYE position providing wrap-around substance abuse treatment services for substance abusing mothers.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- An increase of \$1,002,909, fully offset with non-County revenue, is included to reflect increased grant allocations based on the most up-to-date information available from the grantors. The increases include \$386,138 for the Washington-Baltimore High Intensity Drug Trafficking Area (HIDTA) grant, \$318,711 for the HUD Supportive Housing program, \$139,615 for the Juveniles in Detention Services grant, \$139,435 for the Alcohol and Drug Services portion of the Ryan White CARE Act, and \$19,010 for the Special Jail and Offender grant. No local funding is required to accept these funds and there is no obligation to continue these programs when the grant period expires.
  - An increase of \$50,000 is included for the procurement, customization, and administration of the "Communities that Care" youth risk behavior survey as directed by the Board of Supervisors based on the January 1999 report of the Youth Drug Abuse Task Force.
  - Various internal funding adjustments and alignments were made between CSB agencies to reflect updated expenditure needs and revenue projections for the remainder of FY 2000. These adjustments result in a decrease of \$74,766 in Alcohol and Drug Services.
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# **FUND 106-56**

## **CSB ALCOHOL AND DRUG SERVICES**

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### **County Executive Proposed FY 2001 Advertised Budget Plan**



## **Agency Overview**

Alcohol and Drug Services (ADS) provides citizens of Fairfax County and the Cities of Fairfax and Falls Church with the opportunity to access substance abuse prevention, early intervention, and treatment services. Prevention and early intervention services include outreach, education, and community-based services such as seminars and presentations for local school systems, civic organizations, and businesses. Treatment options include outpatient services, detoxification, case management, day treatment, residential services, aftercare, and transitional living services.

The Residential Services Cost Center will provide services to an estimated 2,727 clients in FY 2001. Residential services include 24-hour supervised care; individual, group, and family therapy; education on alcohol and drug abuse; orientation to Alcoholics Anonymous and/or Narcotics Anonymous; and various ancillary support services. Programs funded in this Cost Center include:

- *New Generations*, a 16-bed program for women and children,
- *A New Beginning*, a 35-bed, short-term residential program,
- *Crossroads*, an 88-bed, long-term residential program,
- *Sunrise House*, a 20-bed, intermediate-term program for adolescents,
- *Fairfax Detoxification Center*, a 30-bed, detoxification program that often serves as the entry point for services,
- *Cornerstones*, a 16-bed program for clients dually diagnosed with substance abuse and mental illness,
- A transitional living program of supervised apartments that assist in the transition back to the community, and
- A supported living program for homeless addicts.

Cornerstones Dual Diagnosis Facility opened in July 1999. This 16-bed program will serve approximately 40 individuals annually. Services include individual, group, and family counseling, as well as education on substance abuse and mental illness, comprehensive case management, medication management, and 24-hour-per-day supervision. The goal of the program is to stabilize and treat the population on-site, and ultimately integrate them into existing mental health and/or substance abuse programs.

The Outpatient Services and Case Management Cost Center will continue to offer services to an estimated 3,753 individuals in FY 2001. Outpatient services include individual counseling sessions, group sessions, and family counseling. Opportunities for aftercare are provided to individuals who have completed their treatment program and are in need of support when reentering the community. Special group counseling services for women and residents of the Adult Detention Center are also available. Furthermore, services to address the specific needs of Hispanic substance abusers and their families who are in need of counseling are also available.

ADS Youth Services offers a full range of outpatient, day treatment and residential treatment services throughout Fairfax County. Youth outpatient services and day treatment services are offered in the Chantilly, Falls Church, and Franconia areas, while outpatient services are available in Reston. ADS Youth Services also jointly operates the school suspension program with the Fairfax County Public Schools. Students caught possessing alcohol or drugs on school grounds are automatically suspended from school for five days. During this suspension, students are offered alcohol and drug education classes, counseling, and assessment services.

Community prevention, education, and outreach services are offered to the general community and to specific groups at risk of substance abuse. Outreach is currently oriented to minority and socially and economically disadvantaged populations. Volunteer services are also provided.

# **FUND 106-56**

## **CSB ALCOHOL AND DRUG SERVICES**

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In FY 2001, the Day Treatment Cost Center will continue to provide intensive outpatient services to substance abusers who cannot utilize standard outpatient treatment services. Services provided include the identification and evaluation of the substance abuser, provision of appropriate substance abuse treatment services using a variety of mental health and substance abuse modalities, case management, and coordination of services with other human services providers.

It should be noted that the decrease of 4/3.5 SYE merit-grant positions is due to funding for these positions not being anticipated from the grantors in FY 2001.



### **Funding Adjustments**

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:*

- An increase of \$377,753 due to the implementation of the new Pay for Performance program in FY 2001. The new system links annual pay increases to employee performance.
- An increase of \$372,841 due to the implementation of the Market Pay Study. As a result of the Study, incumbents in job classes that are found to be one grade below the market will be moved to the appropriate grade and receive a 2.0 percent market adjustment. Incumbents in classes found to be two or more grades below the market will be moved to the appropriate grade and receive a 4.0 percent market adjustment. In addition, funding is held in reserve to provide all employees with a 2.5 percent cost-of-living/market adjustment.
- A decrease of \$135,583 in Personnel Services reflects all necessary adjustments in salaries, fringe benefits, position turnover, limited-term salaries, shift differential, and extra pay based on current grade of existing staff as well as prior year expenditures.
- A decrease of \$454,633 in Personnel Services results from funding not being included in FY 2001 for 16/15.5 SYE merit-grant positions tied to three specific grants pending formal award notices from the grantors and 5/4.5 SYE merit-grant positions for which funding is not expected in FY 2001.
- A decrease of \$359,893 in Operating Expenses is due primarily to decreases associated with the grants noted above which have yet to be included pending award notices from the grantors and for which additional funding is not expected in FY 2001.
- An increase of \$10,886 in Recovered Costs reflects all necessary Personnel Services adjustments in CSB positions charged to the Office of the Sheriff for alcohol and drug-related services provided in detention facilities.

*Revenue adjustments required to support the FY 2001 program include:*

- An increase of \$253,988, or 2.3 percent, in Fairfax County funding results from \$750,594 in increases related to the new Pay for Performance program and the Market Pay Study, partially offset by decreased County funding requirements in this agency based on a reallocation of State DMHMRSAS funds to this agency from Alcohol and Drug Contract Services to be consistent with the CSB State Performance Contract. County funds that would normally have been required for this agency will now be required in Alcohol and Drug Contract Services to offset this adjustment. Total FY 2001 County funding will be \$11,240,752.
- An increase of \$19,948, or 6.4 percent, in payments from the Cities of Fairfax and Falls Church. Total funding from the Cities of Fairfax and Falls Church will be \$330,027.
- An increase of \$547,348, or 24.8 percent, in State DMHMRSAS funding is due primarily to a reallocation of funds to this agency from Alcohol and Drug Contract Services to be consistent with the CSB State Performance Contract. County funds that would normally have been required for this agency will now be required in Alcohol and Drug Contract Services to offset this adjustment. Total DMHMRSAS funding will be \$2,755,149.

## **FUND 106-56**

### **CSB ALCOHOL AND DRUG SERVICES**

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- A decrease of \$215,024 in Other State funding is due to the Virginia Department of Criminal Justice Services Public Inebriate grant not yet being included in FY 2001, pending award notice from the grantor. Total Other State revenue will be \$99,456.
- A decrease of \$768,729 in Federal funding is due primarily to the FY 2001 total not including funding for the High Intensity Drug Trafficking Area (HIDTA) grant and the Ryan White Care Act grant, as well as the one-time nature of a \$21,000 Federal pass-through grant received from the Governor's Office for Safe and Drug Free Schools and Communities in FY 2000. FY 2001 funding for the HIDTA and Ryan White Care Act is expected and will be added once formal award notification is received from the grantors.
- Based on the most up-to-date projections available, a decrease of \$42,740 in Medicaid Option funding, an increase of \$93,195 in Program/Client Fees, an increase of \$8,750 in Comprehensive Services Act (CSA) Pooled Funds, and a decrease of \$35,893 in Miscellaneous revenue are recommended. Taken as a whole, the net increase in these four categories is \$23,312, or 1.7 percent, over the FY 2000 Revised Budget Plan total. It is anticipated that no fund balance will be used in FY 2001.

*The following funding adjustments reflect all approved changes in the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- On November 15, 1999, the Board of Supervisors accepted one-time funding of \$21,000 from the Governor's Office for Safe and Drug Free Schools and Communities. These funds will support youth drug and violence prevention activities such as community leadership training, alternative programming, and volunteer projects. No positions were created as part of this action and acceptance of these funds required no local match.
- As part of the FY 1999 Carryover Review, an increase of \$770,500 was included to provide additional community-based treatment and prevention services. Included in this total was funding for a new outpatient youth treatment center in the Centreville/Chantilly area, youth outpatient services in the Reston area, multicultural emergency assessment, referral, and outpatient services to adult Hispanic clients, and additional support services at the Fairfax Detoxification Center. This increase was funded by additional Federal Substance Abuse, Prevention, and Treatment (SAPT) Block Grant funds, additional State DMHMRSAS funds, and additional Program/Client fees. There was no net impact to the General Fund.
- As part of the FY 1999 Carryover Review, an amount of \$306,465 reflecting the carryover of unexpended funds, and adjustments to current-year grant funding totals was included to continue the workload associated with three separate grants. The grants include the Supportive Housing Program grant, the Washington-Baltimore High Intensity Drug Trafficking Area (HIDTA) grant, and the Ryan White Comprehensive AIDS Resources Emergency (CARE) Act grant.
- As part of the FY 1999 Carryover Review, \$29,865 in encumbered carryover was included.
- As part of the FY 1999 Carryover Review, the Board of Supervisors approved an increase of \$48,220 to fund 1/1.0 SYE additional Substance Abuse Counselor II position to provide services in the Fairfax County Public Schools.
- As part of the FY 1999 Carryover Review, the Board of Supervisors approved an increase of \$26,937 in this agency to establish a new Medical Services Unit. The remainder of the increase, \$265,733, is found in Mental Health Services. The creation of this unit will provide additional psychiatric and nursing services as well as oversight for quality assurance and monitoring of medical services for CSB clients. There is no General Fund impact associated with this action.

## FUND 106-56 CSB ALCOHOL AND DRUG SERVICES

- As part of the FY 1999 Carryover Review, the Board of Supervisors approved \$206,324 in this agency to support Alcohol and Drug Services Youth Initiatives. These funds will support a prevention services position to incorporate and coordinate substance abuse prevention components into all County-sponsored youth programs, and a new youth day treatment program in Centreville/Chantilly. An additional \$150,000 approved by the Board as part of this action is in Alcohol and Drug Contract Services to support short-term crisis stabilization residential treatment services.

### Cost Center: Program Management and Supervision

**GOAL:** To provide management and administrative support for the agency's alcohol and substance abuse treatment programs.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	25/ 24.5	25/ 24.5	28/ 28	28/ 28	28/ 28
Expenditures:					
Personnel Services	\$1,043,913	\$1,174,945	\$1,283,284	\$1,335,857	\$1,376,340
Operating Expenses	445,235	397,500	543,016	396,516	396,516
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$1,489,148</b>	<b>\$1,572,445</b>	<b>\$1,826,300</b>	<b>\$1,732,373</b>	<b>\$1,772,856</b>



### Objectives

- To provide direction and management support to ADS programs so that at least 80 percent of program performance indicators (service quality and outcome) are achieved.



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Outcome:</b>					
Percent of ADS program performance indicators (service quality and outcome) achieved	NA	92%	80% / 100%	80%	80%

# FUND 106-56 CSB ALCOHOL AND DRUG SERVICES

## Cost Center: Residential Services

**GOAL:** To provide directly-operated detoxification, intermediate and long-term residential substance abuse treatment services for youth, adults, and mothers with infant children in order to improve their overall functioning in the community.

Other services include assisting persons needing family treatment, providing aftercare services and supervised living arrangements, and providing case management services for homeless individuals.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Authorized Positions/Staff Years</b>					
Regular	135/ 134.55	135/ 134.55	141/ 140.05	141/ 140.05	141/ 140.05
Grant	11/ 11	11/ 11	11/ 11	10/ 10	11/ 11
<b>Expenditures:</b>					
Personnel Services	\$6,702,287	\$7,163,349	\$7,673,509	\$7,354,568	\$7,758,247
Operating Expenses	1,674,745	1,431,987	1,877,929	1,288,342	1,293,377
Capital Equipment	104,023	0	794	0	0
<b>Subtotal</b>	<b>\$8,481,055</b>	<b>\$8,595,336</b>	<b>\$9,552,232</b>	<b>\$8,642,910</b>	<b>\$9,051,624</b>
<b>Less:</b>					
Recovered Costs	(\$29,900)	\$0	\$0	\$0	\$0
<b>Total Expenditures</b>	<b>\$8,451,155</b>	<b>\$8,595,336</b>	<b>\$9,552,232</b>	<b>\$8,642,910</b>	<b>\$9,051,624</b>



### Objectives

- To provide assistance to clients enrolled in the residential treatment program at Crossroads so that 70 percent of those participating in 90 or more days of treatment are either employed or in school upon completion of this term.



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001 <sup>1</sup>
<b>COST CENTER: RESIDENTIAL</b>					
<b>Output:</b>					
Clients served	2,194	2,453	2,243 / 2,725	2,727	2,727
<b>ACTIVITY: CROSSROADS</b>					
<b>Output:</b>					
Clients served	240	236	220 / 235	220	220
<b>Efficiency:</b>					
Cost per client at Crossroads	NA	\$8,734	\$9,657 / \$8,691	\$10,094	\$7,673
<b>Service Quality:</b>					
Percent of clients satisfied with services at Crossroads	NA	95%	90% / 90%	90%	90%

## FUND 106-56 CSB ALCOHOL AND DRUG SERVICES

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001 <sup>1</sup>
<b>Outcome:<sup>2</sup></b>					
Percent of clients participating in 90+ days of treatment at Crossroads who are either employed or in school at the completion of this term					
	NA	100%	90% / 100%	70%	70%

<sup>1</sup> Beginning in FY 2001, the efficiency indicator reflects the net cost to the County

<sup>2</sup> Beginning in FY 2000, the outcome measure the agency will be determining is the percent of clients participating in 90 or more days of treatment who are either employed or in school at the completion of that term. In the past, there was no time element involved and the resulting 100% success rates were not as relevant as the new measure will be.

### Cost Center: Outpatient Services and Case Management

**GOAL:** To provide outpatient and case management services that allow people to keep functioning and productive in their homes, workplace, schools, and neighborhoods while receiving treatment. Outpatient services for adults and youth include individual, group, couple, and family counseling. Services are also provided to inmates in the Adult Detention Center.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	46/ 45	46/ 45	56/ 55	56/ 55	56/ 55
Grant	19/ 18	19/ 18	20/ 19	16/ 15.5	16/ 15.5
Expenditures:					
Personnel Services	\$3,158,971	\$3,228,079	\$3,790,798	\$3,656,403	\$3,740,494
Operating Expenses	759,230	754,377	983,168	887,689	887,689
Capital Equipment	47,489	0	574	0	0
<b>Subtotal</b>	<b>\$3,965,690</b>	<b>\$3,982,456</b>	<b>\$4,774,540</b>	<b>\$4,544,092</b>	<b>\$4,628,183</b>
Less:					
Recovered Costs	(\$330,989)	(\$355,048)	(\$351,125)	(\$365,934)	(\$375,082)
<b>Total Expenditures</b>	<b>\$3,634,701</b>	<b>\$3,627,408</b>	<b>\$4,423,415</b>	<b>\$4,178,158</b>	<b>\$4,253,101</b>



### Objectives

- To improve the knowledge of substance abuse relapse prevention skills among 75 percent of outpatient and case management clients as measured by their pre-test and post-test scores.

# FUND 106-56 CSB ALCOHOL AND DRUG SERVICES



## Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001 <sup>1</sup>
<b>Output:</b>					
Clients served	3,854	3,829	3,854 / 3,628	3,753	3,753
<b>Efficiency:</b>					
Annual cost per client	NA	\$875	\$895 / \$841	\$944	\$792
<b>Service Quality:</b>					
Percent of clients satisfied with services	NA	94%	90% / 91%	90%	90%
<b>Outcome:</b>					
Percent of clients with higher post - test scores in relapse prevention skill	NA	89%	75% / 92%	75%	75%

<sup>1</sup> Beginning in FY 2001, the efficiency indicator reflects the net cost to the County.

## Cost Center: Prevention/Early Intervention Services

**GOAL:** To reduce the incidence of substance abuse, as well as provide community prevention, education, consultation, training, information, and early intervention services to business, schools, service providers, and residents in order to prevent subsequent alcohol and/or drug abuse.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	16/ 15	20/ 19	21/ 20.5	21/ 20.5	29/ 28.5
Grant	5/ 5	4/ 4	3/ 3	3/ 3	3/ 3
Expenditures:					
Personnel Services	\$1,101,324	\$1,115,830	\$1,152,356	\$1,188,178	\$1,582,296
Operating Expenses	53,249	56,430	132,903	52,628	89,986
Capital Equipment	3,011	0	803	0	0
<b>Total Expenditures</b>	<b>\$1,157,584</b>	<b>\$1,172,260</b>	<b>\$1,286,062</b>	<b>\$1,240,806</b>	<b>\$1,672,282</b>



## Objectives

- To increase knowledge of healthy lifestyles, substance abuse warning signs, and available alcohol and drug abuse resources among 75 percent of participants in prevention education programs.

## FUND 106-56 CSB ALCOHOL AND DRUG SERVICES



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Units of service for Prevention Education services	3,308	3,890	3,308 / 3,679	4,140	4,140
<b>Service Quality:</b>					
Percent of clients satisfied with services	NA	91%	90% / 93%	90%	90%
<b>Outcome:</b>					
Percent of participants with higher post-test scores after completion of prevention education programs	NA	87%	75% / 86%	75%	75%

### Cost Center: Day Treatment Services

**GOAL:** To provide intensive alcohol and drug day treatment services five days a week to keep people functioning and productive in their homes, workplaces, schools, and neighborhoods while receiving treatment.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	27/ 26.5	27/ 26.5	30/ 29.5	30/ 29.5	30/ 29.5
Grant	2/ 2	2/ 2	2/ 2	2/ 2	2/ 2
Expenditures:					
Personnel Services	\$1,379,441	\$1,334,717	\$1,561,265	\$1,530,163	\$1,568,403
Operating Expenses	265,362	269,500	291,208	313,295	313,295
Capital Equipment	21,605	0	0	0	0
<b>Total Expenditures</b>	<b>\$1,666,408</b>	<b>\$1,604,217</b>	<b>\$1,852,473</b>	<b>\$1,843,458</b>	<b>\$1,881,698</b>



### Objectives

- To improve the knowledge of substance relapse prevention skills among 75 percent of Women's Day Treatment clients as measured by their pre-test and post-test scores.

## FUND 106-56 CSB ALCOHOL AND DRUG SERVICES



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001 <sup>1</sup>
<b>COST CENTER: DAY SUPPORT</b>					
<b>Output:</b>					
Clients served	442	374	375 / 408	410	410
<b>ACTIVITY: WOMEN'S DAY TREATMENT</b>					
<b>Output:</b>					
Clients served	82	123	150 / 103	150	150
<b>Efficiency:</b>					
Annual cost per client	NA	\$6,438	\$5,422 / \$8,489	\$6,124	\$696
<b>Service Quality:</b>					
Percent of clients satisfied with services	NA	91%	90% / 95%	90%	90%
<b>Outcome:</b>					
Percent of clients with improved substance abuse relapse prevention skills	NA	85%	75% / 88%	75%	75%

<sup>1</sup> Beginning in FY 2001, the efficiency indicator reflects the net cost to the County.

### Cost Center: Emergency Services

**GOAL:** To provide prompt responses to adult clients seeking assessment, evaluation and/or emergency substance abuse services and provide centralized entry to all Alcohol and Drug Services programs and referrals to private treatment programs when needed.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	16/ 16	16/ 16	18/ 18	18/ 18	19/ 19
Grant	0/ 0	0/ 0	2/ 2	2/ 2	2/ 2
Expenditures:					
Personnel Services	\$874,994	\$930,393	\$932,012	\$1,052,848	\$1,119,170
Operating Expenses	66,319	58,818	75,837	67,063	67,063
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$941,313</b>	<b>\$989,211</b>	<b>\$1,007,849</b>	<b>\$1,119,911</b>	<b>\$1,186,233</b>



### Objectives

- To improve emergency crisis intervention and assessment services so that 75 percent of assessed clients receive the appropriate level of care based on American Society of Addiction Medicines (ASAM) criteria.

**FUND 106-56**  
**CSB ALCOHOL AND DRUG SERVICES**

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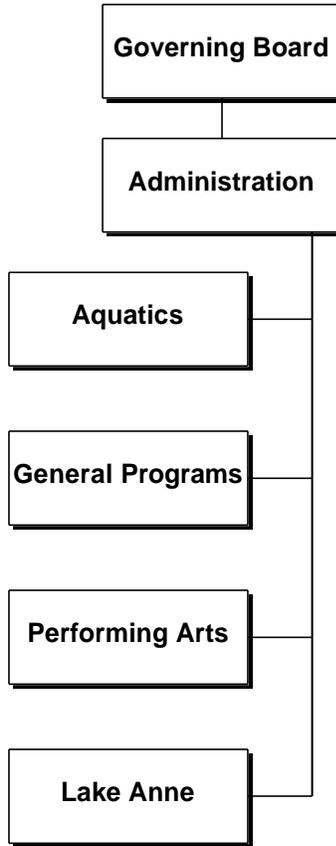


**Performance Indicators**

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001 <sup>1</sup>
<b>Output:</b>					
Clients served	1,795	1,939	1,700 / 2,011	2,000	2,000
<b>Efficiency:</b>					
Annual cost per client	NA	\$496	\$570 / \$468	\$504	\$317
<b>Service Quality:</b>					
Percent of clients satisfied with services	NA	99%	90% / 99%	90%	90%
<b>Outcome:</b>					
Percent of clients who access the appropriate level of care based on ASAM criteria	NA	91%	75% / 75%	75%	75%

<sup>1</sup> Beginning in FY 2001, the efficiency indicator reflects the net cost to the County.

# RESTON COMMUNITY CENTER



# FUND 111

## RESTON COMMUNITY CENTER

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### **Agency Position Summary**

37	Regular Positions	/	36.11	Regular Staff Years
1	Contract Position	/	1.0	Contract Staff Year
38	Total Positions	/	37.11	Total Staff Years

### **Position Detail Information**

#### **GOVERNING BOARD**

#### **ADMINISTRATION**

1	Executive Director C
1	Deputy Community Center Director
1	Network Telecom. Analyst I
1	Chief, Administrative Services
1	Account Clerk II
1	Administrative Aide
1	Information Officer I
1	Graphic Artist I
4	Public Information Clerks, 2 PT
1	Chief, Building Maintenance Section
1	General Building Maintenance Worker I
3	Maintenance Workers
1	Administrative Assistant
1	Secretary III
1	Human Services Assistant, PT
1	Word Processing Operator II
1	Data Entry Operator II
22	Positions
21.11	Staff Years

#### **AQUATICS**

1	Recreation Specialist II
1	Recreation Specialist I
1	Recreation Assistant
1	Clerk Typist II
4	Positions
4.0	Staff Years

#### **LAKE ANNE**

1	Maintenance Worker
1	Position
1.0	Staff Year

#### **GENERAL PROGRAMS**

3	Recreation Specialists II
2	Recreation Specialists I
1	Facility Attendant II
6	Positions
6.0	Staff Years

#### **PERFORMING ARTS**

1	Theatrical Arts Director
1	Theater Technical Director
1	Asst. Theater Technical Director
1	Recreation Specialist I
1	Accounting Technician
5	Positions
5.0	Staff Years

PT Denotes Part Time Positions  
C Denotes Contract Position

# FUND 111 RESTON COMMUNITY CENTER

## AGENCY MISSION

*To provide programs and services that are sensitive and responsive to the diverse cultural, economic, social, recreational, and educational needs of community members of all ages. The provision of these services is in accordance with the mandates of the taxpayers of the Small Tax District 5 Hunter Mill/Dranesville.*

## AGENCY SUMMARY

Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	37/ 35.9	37/ 35.9	37/ 36.11	37/ 36.11	37/ 36.11
Exempt	1/ 1	1/ 1	1/ 1	1/ 1	1/ 1
Expenditures:					
Personnel Services	\$2,011,081	\$2,211,451	\$2,265,410	\$2,489,369	\$2,550,085
Operating Expenses	1,300,864	1,231,106	1,639,006	1,668,245	1,668,245
Capital Equipment	35,164	68,267	68,267	114,166	114,166
Capital Projects	434,867	0	171,115	0	0
<b>Total Expenditures</b>	<b>\$3,781,976</b>	<b>\$3,510,824</b>	<b>\$4,143,798</b>	<b>\$4,271,780</b>	<b>\$4,332,496</b>

## SUMMARY BY COST CENTER

Category <sup>1</sup>	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Administration	\$1,846,637	\$1,827,160	\$1,941,440	\$1,901,932	\$1,926,537
Performing Arts	539,902	629,183	646,593	647,458	655,905
Aquatics	397,606	453,807	441,201	455,687	465,099
General Programs	562,964	600,674	713,083	845,414	859,369
Lake Anne	0	0	230,366	421,289	425,586
<b>Subtotal Expenditures</b>	<b>\$3,347,109</b>	<b>\$3,510,824</b>	<b>\$3,972,683</b>	<b>\$4,271,780</b>	<b>\$4,332,496</b>
Capital Projects	\$434,867	\$0	\$171,115	\$0	\$0
<b>Total Expenditures</b>	<b>\$3,781,976</b>	<b>\$3,510,824</b>	<b>\$4,143,798</b>	<b>\$4,271,780</b>	<b>\$4,332,496</b>

<sup>1</sup> Expenditures for Capital Projects are shown under the Administration Cost Center.

## Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The 2.5 percent cost-of-living/market rate adjustment approved by the Board of Supervisors, and previously held in reserve, has been spread to County agencies and funds. This action results in an increase of \$60,716 to the Reston Community Center.

# **FUND 111**

## **RESTON COMMUNITY CENTER**

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*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 24, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- An increase of \$215,898 in Operating Expenses, partially offset by a decrease of \$40,000 in Personnel Services, to provide for the maintenance and refurbishment of public facilities at the Center, and to enable expanded activities and increased participation in the Center's programs.
  - An increase of \$419,342 in tax revenue due to revised assessments based on the Department of Tax Administration (DTA) Assessed Book Value for Real Property in 1999.
  - An increase of \$60,885 in revenue primarily due to increased participation in the Center's programs.
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### **County Executive Proposed FY 2001 Advertised Budget Plan**



#### **Agency Overview**

Fund 111, Reston Community Center, provides for the operation of the Reston Community Center (RCC) which serves the residents of Small District 5 Hunter Mill/Dranesville. RCC operations are supported by the payment of a special property assessment tax on residents and businesses within the district. The current tax rate of \$0.06 per \$100 of assessed value is recommended to remain the same for FY 2001.

The RCC is open to the public 364 days per year and includes a fully equipped 300-seat theatre. It is also equipped with a 25-meter indoor swimming pool and diving well, whirlpool spa, large central community hall with adjacent catering kitchen, dance studio, seven meeting/class rooms, fireplace lounge, snack bar, photography darkroom, woodworking shop, and art room. In addition, the Center utilizes off-site locations for programming including the RCC Lake Anne facility, schools, parks, churches, outdoor pools, and business locations. The RCC will continue to provide rental and drop-in facilities to meet the needs of the community, provide information, conduct programs, offer special events, and provide facilitator support for service projects in FY 2001. Funding in FY 2001 will allow for increased activities offered in most areas.

Program highlights in FY 2001 include continuing efforts to meet increased demand for co-sponsored programs such as the Teen Futures Fair with businesses and schools, as well as the Soccer Scholarship Program for the Cedar Ridge community with Reston Interfaith and the Reston Soccer Association. RCC will offer a Youth Travel and Summer Camp, Teen Council activities, and an after-school program at Langston Hughes Middle School. New programs will include bus trips, a multi-cultural event, and an expanded Professional Touring Artist Season. The RCC Board of Governors continues its annual review of these programs to ensure they are meeting community needs.

The Spectrum facility was closed in FY 2000, while the new Reston Community Center at Lake Anne opened in the fall of FY 2000 with a full complement of activities including ceramics, art, and music studios, as well as an art gallery and meeting facilities. The computer lab also moved from the Spectrum to the Lake Anne facility.

The Reston Community Center Board of Governors adopted a revised revenue policy during FY 1986 which stated that revenues raised by the Center's activities will not exceed 25 percent of operating costs. Because residents and business property owners within Small District #5 pay the tax that provides for the operation and maintenance of the Center, they receive priority in Center services and programs, while non-residents are accommodated when possible at increased fees over residents' costs. A fee waiver policy provides clients in need the opportunity to enroll in Center-sponsored activities at no cost. These policies remain in effect for FY 2001. Fee-related revenue will constitute an estimated \$529,278 or 12.4 percent of the Center's projected operating costs of \$4,271,780 in FY 2001.

# FUND 111

## RESTON COMMUNITY CENTER

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### **Funding Adjustments**

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:*

- An increase of \$46,048 due to the implementation of the new Pay for Performance program in FY 2001. The new system links annual pay increases to employee performance.
- An increase of \$31,153 due to the implementation of the Market Pay Study. As a result of the Study, incumbents in job classes that are found to be one grade below the market will be moved to the appropriate grade and receive a 2.0 market adjustment. Incumbents in classes found to be two or more grades below the market will be moved to the appropriate grade and receive a 4.0 percent market adjustment. In addition, funding is held in reserve to provide all employees with a 2.5 cost-of-living/market adjustment.
- A net increase of \$106,758 is attributable to \$82,618 in limited term salaries due to expanded programs and activities, \$41,253 in salaries and fringe benefits based on the actual salary of existing staff, and \$1,009 in extra compensation based on actual experience in FY 1999. These increases are partially offset by an increase of \$17,937 in position turnover and a decrease of \$185 for shift differential.
- An increase of \$245,137 in Operating Expenses includes \$142,897 for increased appearances by performing artists and lecturers, \$38,200 for the replacement and repair of furnishings and building accessories, \$71,874 for expenses and supplies associated with increased program activity, and \$30,750 for a contribution to the "Electronic Village" in Reston. These increases are partially offset by a decrease of \$33,406 for pool repairs required in FY 2000.
- Funding of \$114,116 is included for Capital Equipment. This includes \$27,600 to replace 11 personal computers including six in the computer lab and five in the administrative offices; \$26,688 for the replacement of equipment used in the theater including a professional-quality camcorder, lighting console, microphone, and cassette player/recorder; \$26,950 for replacement items required at the pool including a filter system, diving board, inflatable structures used for special events, lane markers, a chemical control system, and a wheel chair; and \$32,928 for the replacement of kitchen equipment, fixtures, and appliances.

*The following funding adjustments reflect all approved changes in the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- Encumbered carryover of \$996 in Operating Expenses.
- An increase of \$284,965 including \$93,959 in Personnel Services and \$191,006 in Operating Expenses to provide for the requirements of the new Lake Anne facility which opened in September 1999.
- As part of the FY 1999 Carryover Review, \$171,115 in unexpended balances for Capital Projects was carried forward into FY 2000.

# FUND 111 RESTON COMMUNITY CENTER

## Cost Center: Administration

**GOAL:** To provide effective leadership, supervision, and administrative support for Center programs in order to maintain and prepare the facilities of the Reston Community Center for residents of Small Tax District #5.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	22/ 20.9	22/ 20.9	21/ 20.11	21/ 20.11	21/ 20.11
Exempt	1/ 1	1/ 1	1/ 1	1/ 1	1/ 1
Expenditures:					
Personnel Services	\$930,588	\$1,048,566	\$1,037,659	\$1,022,923	\$1,047,528
Operating Expenses	890,772	749,169	874,356	851,409	851,409
Capital Equipment	25,277	29,425	29,425	27,600	27,600
<b>Subtotal Expenditures</b>	<b>\$1,846,637</b>	<b>\$1,827,160</b>	<b>\$1,941,440</b>	<b>\$1,901,932</b>	<b>\$1,926,537</b>
Capital Projects	\$434,867	\$0	\$171,115	\$0	\$0
<b>Total Expenditures</b>	<b>\$2,281,504</b>	<b>\$1,827,160</b>	<b>\$2,112,555</b>	<b>\$1,901,932</b>	<b>\$1,926,537</b>



## Objectives

- To increase the number of patrons served through rentals by 6.5 percent, from 26,700 to 28,430.
- To increase the number of facility rented hours by 9.3 percent, from 14,000 to 15,300.
- To increase facility rental revenue by 9.1 percent, from \$33,000 to \$36,000.



## Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Patrons served by rentals	14,673	16,159	16,500 / 25,392	26,700	28,430
Hours facility rented	13,250	12,695	13,150 / 13,146	14,000	15,300
Rental revenue	\$37,027	\$31,035	\$32,000 / \$33,000	\$33,000	\$36,000
<b>Efficiency:<sup>1</sup></b>					
Cost per patron	\$2.52	\$1.92	\$1.94 / \$4.98	\$5.34	\$5.29
Cost per rental hour	\$2.79	\$2.44	\$2.43 / \$9.55	\$8.97	\$9.81
<b>Service Quality:</b>					
Percent of satisfied patrons	NA	85%	85% / 85%	90%	90%

# FUND 111 RESTON COMMUNITY CENTER

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Outcome:</b>					
Percent change in patrons	7.4%	10.1%	2.1% / 57.1%	5.2%	6.5%
Percent change in hours facility rented	1.9%	(4.2%)	3.6% / 3.6%	6.5%	9.3%
Percent change in rental revenue	16.2%	(16.2%)	3.1% / 6.3%	0.0%	9.1%

<sup>1</sup> A change in the methodology since FY 1998 actual data reflects more complete and accurate representation of cost per unit.

## Cost Center: Performing Arts

**GOAL:** To provide Performing Arts presentations to the residents of Small Tax District #5 in order to increase the cultural awareness of the community in disciplines of dance, theater, music, and related arts.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	5/5	5/5	5/5	5/5	5/5
Expenditures:					
Personnel Services	\$308,414	\$332,567	\$333,745	\$344,531	\$352,978
Operating Expenses	223,928	277,968	287,969	276,239	276,239
Capital Equipment	7,560	18,648	24,879	26,688	26,688
<b>Total Expenditures</b>	<b>\$539,902</b>	<b>\$629,183</b>	<b>\$646,593</b>	<b>\$647,458</b>	<b>\$655,905</b>



## Objectives

- To increase theater attendees by 5 percent, from 18,113 to 19,018, with a satisfaction level of at least 86 percent.
- To increase the theater rental satisfaction level by 1 percentage point, from 86 to 87 percent, toward a target of 90 percent.
- To increase the number of class participants by 2.9 percent, from 865 to 890, with a satisfaction level of at least 85 percent.

# FUND 111 RESTON COMMUNITY CENTER



## Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Patrons served	16,740	16,160	17,250 / 21,612	18,113	19,018
Rentals provided	73	65	70 / 65	65	65
Participants served in classes	1,171	940	950 / 1,069	865	890
<b>Efficiency:</b>					
Cost per attendee/participant	\$20.56	\$20.89	\$30.15 / \$19.89	\$24.06	\$26.07
<b>Service Quality:</b>					
Percent of patrons satisfied	NA	85%	85% / 87%	87%	88%
Percent of renters satisfied	NA	85%	85% / 86%	86%	87%
Percent of participants satisfied	NA	85%	85% / 85%	85%	85%
<b>Outcome:</b>					
Percent change in patrons served	12.0%	(3.5%)	NA / 33.7%	(16.2%)	5.0%
Percentage point change in theatre rental satisfaction	NA	NA	NA / 0.0	0.0	1.0
Percent change in class participants served	38.0%	(19.7%)	NA / 13.7%	(19.1%)	2.9%

## Cost Center: Aquatics

**GOAL:** To provide a safe and healthy professional pool environment and balanced Aquatic Program year round for all age groups in Small Tax District #5.

COST CENTER SUMMARY					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	4 / 4	4 / 4	4 / 4	4 / 4	4 / 4
Expenditures:					
Personnel Services	\$347,228	\$362,462	\$355,901	\$383,903	\$393,315
Operating Expenses	50,378	78,225	78,240	44,834	44,834
Capital Equipment	0	13,120	7,060	26,950	26,950
<b>Total Expenditures</b>	<b>\$397,606</b>	<b>\$453,807</b>	<b>\$441,201</b>	<b>\$455,687</b>	<b>\$465,099</b>



## Objectives

- To increase the percentage of satisfied participants by 1 percentage point, from 86 percent to 87 percent, toward a target of 90 percent.

# FUND 111 RESTON COMMUNITY CENTER



## Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Participants served	46,500	46,618	48,619 / 51,177	51,177	51,177
<b>Efficiency:<sup>1</sup></b>					
Cost per participant	\$10.80	\$7.92	\$7.72 / \$3.32	\$4.13	\$4.93
<b>Service Quality:</b>					
Percent of satisfied participants	NA	85%	85% / 86%	86%	87%
<b>Outcome:</b>					
Percentage point change in participants' satisfaction	NA	NA	0.0 / 1.0	0.0	1.0

<sup>1</sup> A change in methodology since FY 1998 actual data reflects a more complete and accurate representation of cost per unit.

## Cost Center: General Programs

**GOAL:** To provide recreational, educational, and social activities to all age groups in order to provide a community-wide, positive, and meaningful experience in Small Tax District #5.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	6/6	6/6	6/6	6/6	6/6
Expenditures:					
Personnel Services	\$424,851	\$467,856	\$471,468	\$564,500	\$578,455
Operating Expenses	135,786	125,744	234,712	247,986	247,986
Capital Equipment	2,327	7,074	6,903	32,928	32,928
<b>Total Expenditures</b>	<b>\$562,964</b>	<b>\$600,674</b>	<b>\$713,083</b>	<b>\$845,414</b>	<b>\$859,369</b>



## Objectives

- To increase participation in classes and camps by 31.1 percent, from 5,371 to 7,041.
- To increase attendance at activities by 16.2 percent, from 58,141 to 67,560.

# FUND 111 RESTON COMMUNITY CENTER



## Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Students/campers	1,690	1,946	2,730 / 3,454	5,371	7,041
Attendees	52,677	56,096	56,096 / 57,207	58,141	67,560
<b>Efficiency:</b>					
Cost per participant	\$9.24	\$8.47	\$9.70 / \$7.18	\$7.53	\$9.64
<b>Service Quality:</b>					
Percent of satisfied participants	NA	85%	85% / 87%	89%	90%
<b>Outcome:</b>					
Percent change in class/camp participation	(68.3)%	15.2%	40.3% / 77.5%	55.5%	31.1%
Percent change in attendees	(10.8%)	6.5%	0.0% / 2.0%	1.6%	16.2%

## Cost Center: Lake Anne

**GOAL:** To expand programs and facilities outside the main Reston Community Center, with an emphasis on Visual Arts activities and computer classes for all age groups in Small Tax District #5.

COST CENTER SUMMARY					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	0/0	0/0	1/1	1/1	1/1
Expenditures:					
Personnel Services	\$0	\$0	\$66,637	\$173,512	\$177,809
Operating Expenses	0	0	163,729	247,777	247,777
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$230,366</b>	<b>\$421,289</b>	<b>\$425,586</b>



## Objectives

- To increase participation by 10 percent, from 15,932 to 17,525, while increasing participant satisfaction from 85 percent to 86 percent, toward a target of 90 percent.

**FUND 111**  
**RESTON COMMUNITY CENTER**

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**Performance Indicators**

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Patrons	NA	NA	NA / NA	15,932	17,525
<b>Efficiency:</b>					
Cost per participant	NA	NA	NA / NA	\$14.53	\$11.67
<b>Service Quality:</b>					
Percent of satisfied patrons	NA	NA	NA / NA	85%	86%
<b>Outcome:</b>					
Percent change in participation	NA	NA	NA / NA	NA	10%

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# FUND 111

## RESTON COMMUNITY CENTER

### FUND STATEMENT

Fund Type G10, Special Revenue Funds	Fund 111, Reston Community Center				
	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$2,542,221</b>	<b>\$1,604,467</b>	<b>\$2,349,305</b>	<b>\$2,096,230</b>	<b>\$2,400,559</b>
Revenue:					
Taxes	\$3,016,153	\$3,009,254	\$3,428,596	\$3,515,551	\$3,515,551
Interest	158,295	146,697	156,697	189,787	189,787
Aquatics	196,303	190,699	201,219	190,699	190,699
Fitness	144,501	105,523	164,940	123,339	123,339
Culture	65,628	67,340	67,340	67,340	67,340
Rental	38,664	30,000	42,717	36,000	36,000
Snack Bar	10,988	15,675	15,660	15,675	15,675
Vending	889	1,500	838	1,150	1,150
Theatre Box Office	45,705	45,000	45,000	47,250	47,250
Lake Anne <sup>1</sup>	0	0	53,455	64,650	64,650
Miscellaneous	45,347	49,682	18,590	0	0
<b>Total Revenue</b>	<b>\$3,722,473</b>	<b>\$3,661,370</b>	<b>\$4,195,052</b>	<b>\$4,251,441</b>	<b>\$4,251,441</b>
<b>Total Available</b>	<b>\$6,264,694</b>	<b>\$5,265,837</b>	<b>\$6,544,357</b>	<b>\$6,347,671</b>	<b>\$6,652,000</b>
Expenditures:					
Personnel Services	\$2,011,081	\$2,211,451	\$2,265,410	\$2,489,369	\$2,550,085
Operating Expenses	1,300,864	1,231,106	1,639,006	1,668,245	1,668,245
Capital Equipment	35,164	68,267	68,267	114,166	114,166
Capital Projects	434,867	0	171,115	0	0
<b>Subtotal Expenditures</b>	<b>\$3,781,976</b>	<b>\$3,510,824</b>	<b>\$4,143,798</b>	<b>\$4,271,780</b>	<b>\$4,332,496</b>
COLA/MRA Reserve	0	0	0	60,716	0
<b>Total Expenditures</b>	<b>\$3,781,976</b>	<b>\$3,510,824</b>	<b>\$4,143,798</b>	<b>\$4,332,496</b>	<b>\$4,332,496</b>
Transfer Out:					
County Debt Service (200)	\$133,413	\$0	\$0	\$0	\$0
<b>Total Transfer Out</b>	<b>\$133,413</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Disbursements</b>	<b>\$3,915,389</b>	<b>\$3,510,824</b>	<b>\$4,143,798</b>	<b>\$4,332,496</b>	<b>\$4,332,496</b>
<b>Ending Balance</b>	<b>\$2,349,305</b>	<b>\$1,755,013</b>	<b>\$2,400,559</b>	<b>\$2,015,175</b>	<b>\$2,319,504</b>
Contingency Reserve	200,000	200,000	200,000	700,000	200,000
<b>Unreserved Balance</b>	<b>\$2,149,305</b>	<b>\$1,555,013</b>	<b>\$2,200,559</b>	<b>\$1,315,175</b>	<b>\$2,119,504</b>
<b>Tax Rate per \$100 of Assessed Value</b>	<b>\$0.06</b>	<b>\$0.06</b>	<b>\$0.06</b>	<b>\$0.06</b>	<b>\$0.06</b>

<sup>1</sup> The Lake Anne facility opened September 1999. FY 2000 revenue was addressed as part of the FY 2000 Third Quarter Review.

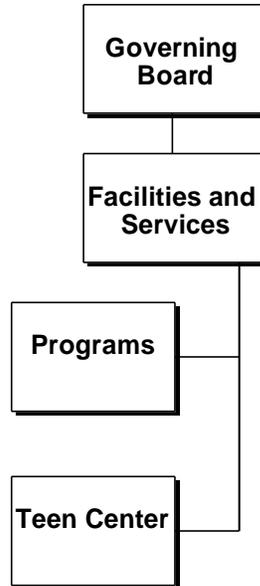
# FUND 111 RESTON COMMUNITY CENTER

COUNTY OF FAIRFAX, VA

FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE:G10 FUND :111	SPECIAL REVENUE RESTON COMMUNITY CTR (180)	TOTAL PROJECT ESTIMATE	FY 1999 ACTUAL EXPENDITURES	FY 2000 REVISED BUDGET	FY 2001 ADVERTISED BUDGET PLAN	FY 2001 ADOPTED BUDGET PLAN	FINANCING			
							GENERAL FUND	BOND	OTHER	
003710	RESTON COMM C	61,411	.00	.00						
003711	RESTON COMMUN	1,234,809	.00	.00						
003712	RESTON COMM C	1,355,793	.00	.00						
003713	RESTON COMMUN	194,255	119,245.14	.00						
003714	RCC SPECTRUM	35,249	.00	.00						
003715	RCC AT LAKE A	486,737	315,622.00	171,115.00						
FUND 111 SUBTOTAL		3,368,254	434,867.14	171,115.00						

# MCLEAN COMMUNITY CENTER



# FUND 113 MCLEAN COMMUNITY CENTER

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## Agency Position Summary

29 Regular Positions (1) / 23.75 Regular Staff Years (0.5)

### Position Detail Information

#### GOVERNING BOARD

#### FACILITIES & SERVICES

1	Executive Director
1	Deputy Community Center Director
1	Secretary II, PT
1	Chief, Administrative Services
1	Recreation Specialist I
1	Administrative Aide
1	Information Officer II
1	Public Information Clerk
6	Facility Attendants, 1 PT
1	Account Clerk II
1	Secretary I, PT
1	Clerk Typist II, PT
17	Positions
12.95	Staff Years

#### PROGRAMS

#### Instruction & Senior Adult Activities

1	Recreation Specialist II
1	Position
1.0	Staff Year

#### Special Events

1	Park Specialist II
1	Position
1.0	Staff Year

#### Performing Arts

1	Theatrical Arts Director
1	Theater Technical Director
1	Asst. Theater Technical Director
1	Facility Attendant II, PT
1	Cashier PT (1)
1	Accounting Technician
6	Positions (1)
4.8	Staff Years (0.5)

#### Youth Activities

1	Recreation Specialist II
1	Position
1.0	Staff Year

#### TEEN CENTER

1	Recreation Specialist I
1	Recreation Assistant
1	Facility Attendant I
3	Positions
3.0	Staff Years

PT Denotes Part-Time Positions  
( ) Denotes New Position

## FUND 113 MCLEAN COMMUNITY CENTER

### AGENCY MISSION

*To provide a sense of community by undertaking programs, assisting community organizations, and furnishing facilities for civic, cultural, educational, recreational, and social activities apportioned fairly to all residents of Small District 1, Dranesville.*

<b>AGENCY SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	28/ 23.25	28/ 23.25	28/ 23.25	29/ 23.75	29/ 23.75
Expenditures:					
Personnel Services	\$1,202,178	\$1,271,039	\$1,349,819	\$1,373,043	\$1,406,596
Operating Expenses	599,912	751,210	940,891	815,528	815,528
Capital Equipment	10,665	895	11,845	35,979	35,979
Capital Projects	66,235	60,000	503,671	0	0
<b>Total Expenditures</b>	<b>\$1,878,990</b>	<b>\$2,083,144</b>	<b>\$2,806,226</b>	<b>\$2,224,550</b>	<b>\$2,258,103</b>

<b>SUMMARY BY COST CENTER</b>					
Category <sup>1</sup>	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Facilities & Services	\$955,323	\$934,054	\$1,255,891	\$1,030,487	\$1,045,588
Programs	711,385	845,576	851,624	949,877	964,759
Teen Center	146,047	243,514	195,040	244,186	247,756
<b>Subtotal Expenditures</b>	<b>\$1,812,755</b>	<b>\$2,023,144</b>	<b>\$2,302,555</b>	<b>\$2,224,550</b>	<b>\$2,258,103</b>
Capital Projects	\$66,235	\$60,000	\$503,671	\$0	\$0
<b>Total Expenditures</b>	<b>\$1,878,990</b>	<b>\$2,083,144</b>	<b>\$2,806,226</b>	<b>\$2,224,550</b>	<b>\$2,258,103</b>

<sup>1</sup> The title of the Support Services Cost Center was changed to Facilities and Services in FY 2000.

### **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The 2.5 percent cost-of-living/market rate adjustment approved by the Board of Supervisors, and previously held in reserve, has been spread to County agencies and funds. This action results in an increase of \$33,553 to the McLean Community Center.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 24, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- An increase of \$111,693 including \$78,780 in Personnel Services due to lower than anticipated salary vacancy savings, \$17,913 in Operating Expenses required for the installation of a new phone-mail system, and \$15,000 in Capital Projects required for additional lighting in the Center parking lot.

# **FUND 113**

## **MCLEAN COMMUNITY CENTER**

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- An increase of \$22,198 in tax revenue due to revised assessments based on the Department of Tax Administration (DTA) Assessed Book Value for Real Property in 1999.
  - An increase of \$48,140 in revenue primarily due to increased participation in the Center's programs.
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### **County Executive Proposed FY 2001 Advertised Budget Plan**



#### **Agency Overview**

On August 5, 1970, on petition of citizens in the McLean area, the Board of Supervisors adopted a resolution creating a Small Sanitary District for the purpose of acquiring, constructing, maintaining, and operating a community center and other recreational facilities within the District. A referendum was approved by the voters in the District on September 22, 1970 to provide for the construction and operation of a community center for use by the residents of Small District 1, Dranesville. Another bond referendum was passed on November 5, 1985 which authorized the sale of \$1.5 million in bonds to partially finance the construction of a theater/lobby/office expansion project.

The McLean Community Center (MCC) operates three cost centers: Facilities and Services, Programs, and Teen Center. There are five activities included in the Programs cost center. These activities include: Instructional Senior Adult Activities, Performing Arts, Visual Arts, Special Events, and Youth Activities.

The MCC is open seven days per week, 346 days per year. The facility is open 92 hours per week, with extended hours for special events. The Center facilities include 71,203 square feet of building space encompassing the main Center with a 424-seat theater, dance/rehearsal hall, music rooms, scene shop, dressing and make-up rooms, meeting rooms, social hall, commercial kitchen, art gallery, display areas, and administrative offices/support facilities; and a Teen Center with game room, dance hall, lounge, and support facilities. The Teen Center is open to all teens in Fairfax County in grades 9 through 12, with designated hours allocated for youth in grades 7 and 8. The buildings are situated on two plots of land of just under seven acres. Outdoor facilities include parking lots, a plaza, planted/garden areas, lawns (for festivals, concerts, etc.), and a picnic area. The Center also utilizes parks, schools, and private business sites for its programs.

The FY 2001 tax rate in the District is recommended to remain at \$.028 per \$100 of assessed value. This rate will generate a total projected special tax revenue of \$1,809,463. This level of tax revenue, coupled with fees and other non-tax revenues of \$661,224, supports the FY 2001 program outlined below.

In FY 2001, funding of \$121,050 will be transferred from Fund 113, McLean Community Center to Fund 200, County Debt Service, to cover McLean Community Center's debt obligations. Taking into account Community Center operating and maintenance costs of \$2,224,550, the debt service transfer of \$121,050, funding for a cost-of-living adjustment of \$33,553, and the equipment replacement reserve totaling \$545,429 to ensure that funds are available for the replacement of capital equipment and anticipated building repairs, the unreserved ending balance for FY 2001 is \$945,410.

Funding of \$12,426 in Personnel Services provides for 1/0.5 SYE additional Cashier position in the theater box office. During the last two years, the demand on the box office staff has risen due to increased use of Alden Theater by local community arts organizations. The addition of this position will enable the agency to provide reliable year-round staffing and improve customer service.

# **FUND 113**

## **MCLEAN COMMUNITY CENTER**

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The McLean Community Center will celebrate its 25<sup>th</sup> Anniversary in October 2000. Since 1975, the Center has grown to include a theater, art gallery, Teen Center, and space for classes and community meetings. The FY 2001 funding will support a series of special events and projects to mark the anniversary, including a Fall Festival, theater performances, a community reception, children's events, a historical mural, and a souvenir booklet.



### **Funding Adjustments**

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:*

- An increase of \$28,928 due to the implementation of the new Pay for Performance program in FY 2001. The new system links annual pay increases to employee performance.
- An increase of \$20,500 due to the implementation of the Market Pay Study. As a result of the Study, incumbents in job classes that are found to be one grade below the market will be moved to the appropriate grade and receive a 2.0 percent market adjustment. Incumbents found to be two or more grades below the market will be moved to the appropriate grade and receive a 4.0 percent market adjustment. In addition, funding is held in reserve to provide all employees with a 2.5 percent cost-of-living/market adjustment.
- An increase of \$52,576 in Personnel Services is primarily due to an increase of \$24,187 in limited term salaries and \$2,298 in overtime for ongoing programs, \$12,426 in salary and fringe benefits for 1/0.5 additional Cashier position required to address customer service needs in the theater, and an increase of \$26,329 in salaries and fringe benefits for existing staff. This is partially offset by a decrease of \$448 for shift differential and an increase of \$12,216 in position turnover based on actual experience in FY 1999.
- A decrease of \$107,450 in Operating Expenses is primarily attributable to \$149,778 for repair and maintenance costs required for the Center in FY 2000 and a decrease of \$4,210 for computer software reflecting one-time purchases in FY 2000, partially offset by an increase of \$50,000 in various expense categories for the 25<sup>th</sup> anniversary celebration.
- Capital Equipment funding of \$35,979 includes \$14,450 for the replacement of curtains and a control panel in the theater; \$8,450 for additional speakers and controls; \$2,525 for special effects equipment; \$2,850 to replace two personal computers; and \$7,704 to replace equipment in the Teen Center.

*The following funding adjustments reflect all approved changes in the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- Encumbered carryover of \$46,303 in Operating Expenses.
- Unencumbered carryover of \$27,000 in Operating Expenses required to repair the Center's walkway.
- Unexpended capital projects balances of \$428,671 primarily for the Duval Arts Studio.
- Funding of \$109,415 from the Equipment Replacement Reserve for repair and maintenance requirements throughout the Center.

# FUND 113 MCLEAN COMMUNITY CENTER

## Cost Center: Facilities and Services

**GOAL:** To administer the facilities and programs of the McLean Community Center, to assist local public groups planning activities and to provide information to citizens in order to facilitate their integration in the life of the community.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	17/ 12.95	17/ 12.95	17/ 12.95	17/ 12.95	17/ 12.95
Expenditures:					
Personnel Services	\$598,976	\$560,641	\$673,705	\$620,266	\$635,367
Operating Expenses	345,682	372,518	570,341	381,946	381,946
Capital Equipment	10,665	895	11,845	28,275	28,275
<b>Subtotal Expenditures</b>	<b>\$955,323</b>	<b>\$934,054</b>	<b>\$1,255,891</b>	<b>\$1,030,487</b>	<b>\$1,045,588</b>
Capital Projects	\$66,235	\$60,000	\$503,671	\$0	\$0
<b>Total Expenditures</b>	<b>\$1,021,558</b>	<b>\$994,054</b>	<b>\$1,759,562</b>	<b>\$1,030,487</b>	<b>\$1,045,588</b>



### Objectives

- To reduce the cost per patron served by 8.7 percent, from \$3.44 to \$3.14, while maintaining or improving service quality.



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Patrons served	NA	NA	100,000 / 312,027	321,045	332,999
<b>Efficiency:</b>					
Cost per patron	NA	NA	\$9.76 / \$3.06	\$3.44	\$3.14
<b>Service Quality:</b>					
Service complaints (based on Taxpayer and Participant Satisfaction Survey)	NA	NA	5 / 5	5	5
<b>Outcome:</b>					
Percent change in cost per patron	NA	NA	NA / NA	17.3%	(17.4%)

# FUND 113 MCLEAN COMMUNITY CENTER

## Cost Center: Programs

**GOAL:** To provide programs and classes to McLean Community Center district residents of all ages in order to promote personal growth and a sense of community involvement.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	8/ 7.3	8/ 7.3	8/ 7.3	9/ 7.8	9/ 7.8
Expenditures:					
Personnel Services	\$511,924	\$570,528	\$579,158	\$608,926	\$623,808
Operating Expenses	199,461	275,048	272,466	340,951	340,951
<b>Total Expenditures</b>	<b>\$711,385</b>	<b>\$845,576</b>	<b>\$851,624</b>	<b>\$949,877</b>	<b>\$964,759</b>



### Objectives

- To increase the number of patron hours in classes and in Senior Adult Activities by 3.0 percent, from 54,178 patrons to 55,803 patrons.
- To maintain the number of patrons attending major community Special Events such as July 4<sup>th</sup> fireworks at 19,500.
- To increase the number of patron hours served by Performing Arts activities by 13.7 percent, from 70,235 to 79,857, toward a target of 15.0 percent.
- To increase the number of patron hours in Youth Activities by 6.5 percent, from 27,795 to 29,600.



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Patron hours in classes and Senior Adult Activities	NA	NA	52,653 / 52,600	54,178	55,803
Patron hours at Special Events	NA	NA	19,500 / 21,243	19,500	19,500
Patron hours at Performing Arts Activities	NA	NA	55,759 / 65,535	70,235	79,857
Patron hours at Youth Activities	NA	NA	31,426 / 26,194	27,795	29,600

**FUND 113**  
**MCLEAN COMMUNITY CENTER**

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Efficiency:</b>					
Cost per patron hour in classes and Senior Adult Activities	NA	NA	\$1.91 / \$1.93	\$2.01	\$2.08
Cost per patron at Special Events	NA	NA	NA / \$4.77	\$7.00	\$7.53
Cost per patron at Performing Arts Activities	NA	NA	\$7.30 / \$5.74	\$6.33	\$6.46
Cost per patron at Youth Activities	NA	NA	\$4.81 / \$5.07	\$6.23	\$6.24
<b>Service Quality:</b>					
Percent satisfied with classes and Senior Adult Activities	NA	NA	95% / 95%	95%	95%
Percent satisfied with Special Events	NA	NA	95% / 80%	80%	95%
Percent satisfied with Performing Arts Activities	NA	NA	97% / 100%	100%	100%
Percent satisfied with Youth Activities	NA	NA	95% / 95%	95%	95%
<b>Outcome:</b>					
Percent change in participation in classes and Senior Adult Activities	NA	NA	NA / NA	2.0%	3.0%
Percent change in participation at Special Events	NA	NA	NA / NA	(2.4%)	0.0%
Percent change in participation at Performing Arts Activities	NA	NA	NA / NA	7.2%	13.7%
Percent change in participation at Youth Activities	NA	NA	NA / NA	7.0%	6.5%

**Cost Center: Teen Center**

**GOAL:** To provide a facility for local youth in grades 7-12 in order to promote personal growth and provide a safe recreational and productive environment.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	3/ 3	3/ 3	3/ 3	3/ 3	3/ 3
<b>Expenditures:</b>					
Personnel Services	\$91,278	\$139,870	\$96,956	\$143,851	\$147,421
Operating Expenses	54,769	103,644	98,084	92,631	92,631
Capital Equipment	0	0	0	7,704	7,704
<b>Total Expenditures</b>	<b>\$146,047</b>	<b>\$243,514</b>	<b>\$195,040</b>	<b>\$244,186</b>	<b>\$247,756</b>

# FUND 113 MCLEAN COMMUNITY CENTER



## Objectives

- To increase the number of weekend participant hours by 3.0 percent, from 24,644 to 25,383, toward a target of 41,356, which is the maximum capacity of the facility.
- To maintain the number of weekday participant hours at 3,451.



## Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Weekend participant hours provided	NA	41,356	41,356 / 23,894	24,644	25,383
Weekday participant hours provided	NA	4,562	5,942 / 3,451	3,451	3,451
<b>Efficiency:</b>					
Cost per participant hour (both weekend and weekday)	NA	\$3.21	\$4.29 / \$8.91	\$8.63	\$8.59
<b>Service Quality:</b>					
Percent of satisfied weekend participants	NA	95%	95% / 95%	95%	95%
Percent of satisfied weekday participants	NA	95%	95% / 95%	95%	95%
<b>Outcome:</b>					
Percent change in weekend participant hours	NA	NA	0.0% / (42.2%)	3.1%	3.0%
Percent change in weekday participant hours	NA	NA	30.3% / (24.4%)	0.0%	0.0%

A Fund Statement and a Summary of Capital Projects for all projects funded in FY 2001 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# FUND 113 MCLEAN COMMUNITY CENTER

## FUND STATEMENT

	Fund G10, Special Revenue Funds		Fund 113, McLean Community Center		
	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$1,244,560</b>	<b>\$1,223,687</b>	<b>\$1,913,654</b>	<b>\$1,399,305</b>	<b>\$1,357,950</b>
Revenue:					
Taxes	\$1,712,250	\$1,737,676	\$1,759,874	\$1,809,463	\$1,809,463
Interest	82,058	56,073	84,950	78,053	78,053
Rental Income	34,291	30,161	25,000	35,000	35,000
DuVal Donation <sup>1</sup>	401,624	0	0	0	0
Instructional Fees	110,995	92,692	120,000	101,855	101,855
Performing Arts	88,037	90,506	87,239	138,568	138,568
Vending	3,449	2,975	2,800	3,550	3,550
Senior Adult Programs	9,172	4,372	9,800	8,000	8,000
Special Events	48,478	74,009	74,009	52,408	52,408
Theater Rentals	21,404	21,579	31,167	24,856	24,856
Youth Programs	112,012	119,315	119,315	141,630	141,630
Miscellaneous Income	29,992	27,918	30,126	27,770	27,770
Teen Center Income	25,012	41,650	30,000	42,047	42,047
Visual Arts	579	7,446	2,430	7,487	7,487
Total Revenue	\$2,679,353	\$2,306,372	\$2,376,710	\$2,470,687	\$2,470,687
<b>Total Available</b>	<b>\$3,923,913</b>	<b>\$3,530,059</b>	<b>\$4,290,364</b>	<b>\$3,869,992</b>	<b>\$3,828,637</b>

**FUND 113**  
**MCLEAN COMMUNITY CENTER**

**FUND STATEMENT**

**Fund G10, Special Revenue Funds**

**Fund 113, McLean Community Center**

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Expenditures:					
Personnel Services	\$1,202,178	\$1,271,039	\$1,349,819	\$1,373,043	\$1,406,596
Operating Expenses	599,912	751,210	940,891	815,528	815,528
Capital Equipment	10,665	895	11,845	35,979	35,979
Capital Projects	66,235	60,000	503,671	0	0
Subtotal Expenditures	\$1,878,990	\$2,083,144	\$2,806,226	\$2,224,550	\$2,258,103
COLA/MRA Reserve	0	0	0	33,553	0
Total Expenditures	\$1,878,990	\$2,083,144	\$2,806,226	\$2,258,103	\$2,258,103
Transfer Out:					
County Debt Service (200)	\$131,269	\$126,188	\$126,188	\$121,050	\$121,050
Total Transfer Out	\$131,269	\$126,188	\$126,188	\$121,050	\$121,050
<b>Total Disbursements</b>	<b>\$2,010,259</b>	<b>\$2,209,332</b>	<b>\$2,932,414</b>	<b>\$2,379,153</b>	<b>\$2,379,153</b>
<b>Ending Balance</b>	<b>\$1,913,654</b>	<b>\$1,320,727</b>	<b>\$1,357,950</b>	<b>\$1,490,839</b>	<b>\$1,449,484</b>
Equipment Replacement Reserve <sup>2</sup>	456,444	555,644	446,229	545,429	555,644
<b>Unreserved Balance</b>	<b>\$1,457,210</b>	<b>\$765,083</b>	<b>\$911,721</b>	<b>\$945,410</b>	<b>\$893,840</b>
<b>Tax Rate per \$100 of Assessed Value</b>	<b>\$0.028</b>	<b>\$0.028</b>	<b>\$0.028</b>	<b>\$0.028</b>	<b>\$0.028</b>

<sup>1</sup> An amount of \$401,624 was received in FY 1999 in revenue associated with donations for the Susan B. DuVal Arts Center.

<sup>2</sup> In FY 1998, the Equipment Replacement Reserve was established to provide for the replacement of capital equipment, and some building repairs that are not included under capital expansion projects within this fund.

# FUND 113 MCLEAN COMMUNITY CENTER

COUNTY OF FAIRFAX, VA  
FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE:G10 SPECIAL REVENUE FUND :113 MCLEAN COMMUNITY CTR (185)	TOTAL PROJECT ESTIMATE	FY 1999 ACTUAL EXPENDITURES	FY 2000 REVISED BUDGET	FY 2001 ADVERTISED BUDGET PLAN	FY 2001 ADOPTED BUDGET PLAN	FINANCING GENERAL FUND	FINANCING BOND	FINANCING OTHER
003600 MC LEAN COMMU	493,656	58.20	6,504.80					
003601 MCLEAN COMM C	411,447	.00	75,000.00					
003605 MCLEAN COM CT	3,961,168	.00	.00					
003610 MCLEAN COM CT	7,819	.00	.00					
003611 TEEN CENTER R	255,368	.00	.00					
003612 SUSAN B. DUVA	516,470	66,176.81	422,166.35					
FUND 113 SUBTOTAL	5,645,928	66,235.01	503,671.15					

**FUND 115**  
**BURGUNDY VILLAGE COMMUNITY CENTER**

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**AGENCY MISSION**

*To provide a broad range of recreational, social, cultural, and educational programs and activities to citizens of all ages in Lee District 1A.*

**AGENCY SUMMARY**

Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	0/0	0/0	0/0	0/0	0/0
Expenditures:					
Personnel Services	\$12,455	\$12,850	\$12,850	\$13,316	\$13,649
Operating Expenses	21,490	8,420	7,058	8,905	8,905
Capital Equipment	0	0	25,000	30,000	0
<b>Total Expenditures</b>	<b>\$33,945</b>	<b>\$21,270</b>	<b>\$44,908</b>	<b>\$52,221</b>	<b>\$22,554</b>

**Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The 2.5 percent cost-of-living/market rate adjustment approved by the Board of Supervisors, and previously held in reserve, has been spread to County agencies and funds. This action results in an increase of \$333 to Fund 115, Burgundy Village Community Center.
- A decrease of \$30,000 in Capital Equipment due to the replacement of the Center's 25-year-old air conditioning system in FY 2000.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 24, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- A net increase of \$23,463, including an increase of \$25,000 in Capital Equipment, partially offset by a decrease of \$1,537 in Operating Expenses, was required to replace the Center's failed 25-year-old air conditioning system.

# FUND 115 BURGUNDY VILLAGE COMMUNITY CENTER

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## County Executive Proposed FY 2001 Advertised Budget Plan



### **Agency Overview**

This fund and a special tax district were established in 1970 to finance the operation and maintenance of the Burgundy Village Community Center for use by residents of Lee District 1A. Residents of this district pay an additional amount on their real estate taxes to fund the Center. The subdivisions of Burgundy Village, Somerville Hill, and Burgundy Manor are included in the special tax district. The Center is governed by an advisory board comprised of residents in the special tax district. The facility is used by the community for meetings and public service affairs scheduled through representatives of the Burgundy Village Community Center Operations Committee. The Center will continue to offer use of the facility for special functions such as private parties and wedding receptions on a rental basis. Residents of the Burgundy Village Community rent the facility for \$15.00 per event; non-residents are charged \$125.00 per event.

The proposed expenditure level for FY 2001 is \$52,221. In FY 2001, the tax rate will continue to be \$0.02 per \$100 of assessed value, resulting in a tax yield of \$9,637. Based on the FY 2001 proposed expenditure level, the budgeted ending balance is projected to be \$122,022.



### **Funding Adjustments**

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:*

- An increase of \$466 in Personnel Services is due to the grade of existing exempt limited-term positions.
- An increase of \$310 in Operating Expenses is primarily due to the costs associated with the annual election of advisory board members.
- An increase of \$30,000 in Capital Equipment is attributable to a one-time expense to replace the Center's 25-year-old air conditioning system.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- Encumbered carryover of \$175 in Operating Expenses.



### **Objectives**

- To increase community center rentals by 5.2 percent, from 192 estimated in FY 2000 to 202 in FY 2001, in order to create a focal point in the community.

# FUND 115

## BURGUNDY VILLAGE COMMUNITY CENTER

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### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Rentals	183	169	177 / 183	192	202
<b>Efficiency:</b>					
Cost per rental <sup>1,2</sup>	\$79.42	\$90.38	\$84.70 / \$65.25	\$16.07	\$17.90
<b>Service Quality:</b>					
Percent of users satisfied with the use of the facility	NA	NA	95% / 95%	95%	95%
<b>Outcome:</b>					
Percent change in facility use to create a community focal point	(17.2%)	(7.7%)	4.7% / 8.3%	4.9%	5.2%

<sup>1</sup> New methodology used beginning in FY 2000.

<sup>2</sup> Does not include one-time expense incurred for replacement of air conditioning system in FY 2001.

**FUND 115**  
**BURGUNDY VILLAGE COMMUNITY CENTER**

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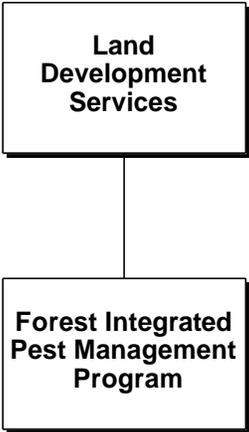
**FUND STATEMENT**

Fund Type G10, Special Revenue Funds

Fund 115, Burgundy Village  
Community Center

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$144,875</b>	<b>\$134,013</b>	<b>\$139,919</b>	<b>\$146,001</b>	<b>\$122,538</b>
Revenue:					
Taxes	\$9,271	\$9,337	\$9,337	\$9,637	\$9,637
Interest	7,459	7,650	7,650	7,538	7,538
Rent	12,259	10,540	10,540	11,400	11,400
Total Revenue	\$28,989	\$27,527	\$27,527	\$28,575	\$28,575
<b>Total Available</b>	<b>\$173,864</b>	<b>\$161,540</b>	<b>\$167,446</b>	<b>\$174,576</b>	<b>\$151,113</b>
Expenditures:					
Personnel Services	\$12,455	\$12,850	\$12,850	\$13,316	\$13,649
Operating Expenses	21,490	8,420	7,058	8,905	8,905
Capital Equipment	0	0	25,000	30,000	0
Subtotal Expenditures	\$33,945	\$21,270	\$44,908	\$52,221	\$22,554
COLA/MRA Reserve	0	0	0	333	0
Total Expenditures	\$33,945	\$21,270	\$44,908	\$52,554	\$22,554
<b>Total Disbursements</b>	<b>\$33,945</b>	<b>\$21,270</b>	<b>\$44,908</b>	<b>\$52,554</b>	<b>\$22,554</b>
<b>Ending Balance</b>	<b>\$139,919</b>	<b>\$140,270</b>	<b>\$122,538</b>	<b>\$122,022</b>	<b>\$128,559</b>
<b>Tax Rate per \$100 of Assessed Value</b>	<b>\$0.02</b>	<b>\$0.02</b>	<b>\$0.02</b>	<b>\$0.02</b>	<b>\$0.02</b>

# FOREST INTEGRATED PEST MANAGEMENT PROGRAM (FORMERLY GYPSY MOTH SUPPRESSION PROGRAM)



<b><i>Agency Position Summary</i></b>	
8	Regular Positions
/	
8.0	Regular Staff Years

***Position Detail Information***

**FOREST INTEGRATED PEST MANAGEMENT PROGRAM**

1	Urban Forester III
1	Naturalist II
4	Naturalists I
1	Info Technology Tech III
1	Secretary I
8	Positions
8.0	Staff Years

**FUND 116**  
**FOREST INTEGRATED PEST MANAGEMENT PROGRAM**  
**(FORMERLY GYPSY MOTH SUPPRESSION PROGRAM)**

**AGENCY MISSION**

*To control the gypsy moth infestation throughout the County through detection, abatement, and public information programs, so that no more than one percent of County tree cover is defoliated annually.*

<b>AGENCY SUMMARY</b>					
<b>Category</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>
Authorized Positions/Staff Years					
Regular	10/ 10	9/ 9	8/ 8	8/ 8	8/ 8
Expenditures:					
Personnel Services	\$237,852	\$303,423	\$288,252	\$336,322	\$338,944
Operating Expenses	157,654	162,296	162,296	524,375	524,375
Capital Equipment	1,435	0	6,068	0	0
<b>Total Expenditures</b>	<b>\$396,941</b>	<b>\$465,719</b>	<b>\$456,616</b>	<b>\$860,697</b>	<b>\$863,319</b>

**Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The 2.5 percent cost-of-living/market rate adjustment approved by the Board of Supervisors, and previously held in reserve, has been spread to County agencies and funds. This action results in an increase of \$2,622 to the Forest Integrated Pest Management Program.
- A decrease of \$5,462 in revenue resulting from changes in tax relief for elderly and disabled citizens.
- On March 6, 2000, the General Assembly approved legislation that authorizes Fairfax County to utilize a special tax district to finance treatment of cankerworms and other pests in addition to the gypsy moth effective July 1, 2000. Board action to implement this change is expected in July 2000.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 24, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- Net savings of \$9,103 primarily in Personnel Services are associated with the Close Management Initiatives program. The net savings are returned to fund balance for investment in future program initiatives.

**FUND 116**  
**FOREST INTEGRATED PEST MANAGEMENT PROGRAM**  
**(FORMERLY GYPSY MOTH SUPPRESSION PROGRAM)**

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**County Executive Proposed FY 2001 Advertised Budget Plan**



### **Agency Overview**

The Fairfax County Gypsy Moth Suppression Program is a cooperative program with the United States Department of Agriculture - Forest Service and the Virginia Department of Agriculture and Consumer Services. Staff of the program report to the Urban Forester IV position in the Urban Forestry Branch, Office of Site Development Services, Department of Public Works and Environmental Services. The cooperative program investigates tree damage due to gypsy moths by conducting annual insect egg mass surveys throughout the County between August and October. Forested areas with high egg mass counts (over 250 egg masses per acre) are identified for treatment the following spring when caterpillars appear.

The proposed treatment plan, together with resource requirements to implement the treatment plan, are submitted annually to the Board of Supervisors for approval in December. Treatment is conducted annually in late April through early May before caterpillars can damage trees. Throughout the year, staff educates Fairfax County communities regarding gypsy moth suppression methods and measures that they may take to alleviate potential gypsy moth population explosions.

In FY 2001, the agency will continue program operations and treatment designed to minimize the impact and retard the spread of the gypsy moth pest. Gypsy moth populations follow a cyclical curve over time. Populations will be high for a period of years, then will drop for a period, only to rise again. For example, in 1990, 43,000 acres in the County were treated; while in 1993, only 3,000 acres required treatment using the same treatment criteria. By 1995, the treatment requirement was up to 45,000 acres. Past treatments were effective in reducing the gypsy moth populations in FY 1996 through FY 1999. It is estimated that in FY 2001, the Gypsy Moth Suppression Program will spray 5,000 acres to combat the insect. However, the actual number of acres will not be known until the egg mass survey is conducted between August and October 2000. At that time, the confirmed number of acres requiring treatment will be presented to the Board of Supervisors for approval, and funding adjustments will be made as needed. Preliminary assessments indicate that Northern Virginia may experience a significant growth in the gypsy moth population in FY 2001.

State legislation has been proposed to allow Fairfax County to expand the Gypsy Moth Suppression Program to allow for treatment of other pests. As part of the FY 1999 Carryover Review, the Board of Supervisors included FY 2000 funding for the Office of Site Development Services of \$334,000 from the General Fund to provide for treatment for cankerworm infestation. The fall cankerworm has been evident in the County, primarily in the Mount Vernon District, since 1993. Each year, populations have increased, with 1999 being the worst year to date. It is anticipated that continued treatments will be required in FY 2001 and beyond. Accordingly, funding of \$334,000 has been included in Fund 116 for cankerworm treatment, in anticipation of the State's approval to allow for the expansion of the authorized purpose of this special tax district to include other pests.

The Gypsy Moth Suppression Program is funded by a Countywide tax levy. Due to the cyclical nature of the gypsy moth populations, a tax reduction was made in FY 1997 (from \$.0014 per \$100 assessed value to \$.0010 per \$100 assessed value) and again in FY 1998 (from \$.0010 to \$.0000). For FY 2000, the Board-approved tax rate remained at \$.0000 per \$100 assessed value. Accordingly, no tax revenue was generated in FY 1998, FY 1999, or FY 2000. As a result of an insufficient ending balance projected for FY 2000, it will be necessary to levy a tax in FY 2001 of \$0.00096 per \$100 of assessed value, or an average of \$1.98 per home, to address gypsy moth and cankerworm pest treatment. Early indications are that the gypsy moth population may be higher in FY 2001 than in previous years. If additional treatment is required, these needs can be addressed from Fund Balance, based on the recommended funding level and proposed tax levy.

# FUND 116

## FOREST INTEGRATED PEST MANAGEMENT PROGRAM (FORMERLY GYPSY MOTH SUPPRESSION PROGRAM)

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### Funding Adjustments

The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:

- An increase of \$7,218 due to the implementation of the new Pay for Performance program in FY 2001. The new system links annual pay increases to employee performance.
- An increase of \$11,021 due to the implementation of the Market Pay Study. As a result of the Study, incumbents in job classes that are found to be one grade below the market will be moved to the appropriate grade and receive a 2.0 percent market adjustment. Incumbents in classes found to be two or more grades below the market will be moved to the appropriate grade and receive a 4.0 percent market adjustment. In addition, funding is held in reserve to provide all employees with a 2.5 percent cost-of-living/market adjustment.
- An increase of \$14,660 in Personnel Services for salaries and fringe benefits based on the actual salary of existing staff.
- An increase of \$362,079 in Operating Expenses is primarily attributable to funding of \$334,000 for the treatment of cankerworm infestation and an increase of \$34,000 for expanded aerial treatment of the gypsy moth.

The following funding adjustments reflect all approved changes in the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:

- During FY 2000, the County Executive approved a position redirection eliminating (1/1.0) position based on workload efficiencies to provide flexibility for staffing support elsewhere in the County.
- There were no adjustments made to Fund 116 as part of the FY 1999 Carryover Review.



### Objectives

- To control the infestation of gypsy moths through detection and abatement programs, so that no more than three percent of County tree cover is defoliated.



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Field surveys completed annually in areas known or suspected to be infested with gypsy moths	3,000	3,000	3,000 / 3,000	3,000	3,800
<b>Efficiency:</b>					
Field surveys conducted per staff	600	600	600 / 600	750	760

**FUND 116**  
**FOREST INTEGRATED PEST MANAGEMENT PROGRAM**  
**(FORMERLY GYPSY MOTH SUPPRESSION PROGRAM)**

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Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Service Quality:</b>					
Percent of County households affected by abatement efforts which are notified	100%	100%	100% / 100%	100%	100%
<b>Outcome:</b>					
Percent of County tree defoliation resulting from gypsy moth infestation	0%	1%	0% / 0%	1%	3%

**FUND 116**  
**FOREST INTEGRATED PEST MANAGEMENT PROGRAM**  
**(FORMERLY GYPSY MOTH SUPPRESSION PROGRAM)**

**FUND STATEMENT**

Fund Type G10, Special Revenue Funds

Fund 116, Forest Integrated Pest Management Program

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$911,011</b>	<b>\$483,044</b>	<b>\$575,565</b>	<b>\$109,846</b>	<b>\$118,949</b>
Revenue:					
General Property Taxes	\$0	\$0	\$0	\$863,319	\$857,857
Interest on Investments	43,495	0	0	47,139	47,139
Miscellaneous Revenues	18,000	0	0	0	0
Total Revenue	\$61,495	\$0	\$0	\$910,458	\$904,996
<b>Total Available</b>	<b>\$972,506</b>	<b>\$483,044</b>	<b>\$575,565</b>	<b>\$1,020,304</b>	<b>\$1,023,945</b>
Expenditures:					
Personnel Services	\$237,852	\$303,423	\$288,252	\$336,322	\$338,944
Operating Expenses	157,654	162,296	162,296	524,375	524,375
Capital Equipment	1,435	0	6,068	0	0
Subtotal Expenditures	\$396,941	\$465,719	\$456,616	\$860,697	\$863,319
COLA/MRA Reserve	0	0	0	2,622	0
Total Expenditures	\$396,941	\$465,719	\$456,616	\$863,319	\$863,319
<b>Total Disbursements</b>	<b>\$396,941</b>	<b>\$465,719</b>	<b>\$456,616</b>	<b>\$863,319</b>	<b>\$863,319</b>
<b>Ending Balance</b>	<b>\$575,565</b>	<b>\$17,325</b>	<b>\$118,949</b>	<b>\$156,985</b>	<b>\$160,626</b>
<b>Tax Rate Per \$100 of Assessed Value</b>	<b>\$0.00000</b>	<b>\$0.00000</b>	<b>\$0.00000</b>	<b>\$0.00096</b>	<b>\$0.00096</b>

# FUND 118 CONSOLIDATED COMMUNITY FUNDING POOL

## AGENCY MISSION

*To provide a pool of funds to be awarded on a competitive basis for human service programs offered by community-based agencies. Oversight responsibility for this funding pool will be assumed by the Department of Systems Management for Human Services (DSMHS) and the Department of Administration for Human Services (DAHS).*

## AGENCY SUMMARY

Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Expenditures:					
Operating Expenses	\$4,846,548	\$5,146,285	\$5,234,049	\$5,269,796	\$5,820,176
<b>Total Expenditures</b>	<b>\$4,846,548</b>	<b>\$5,146,285</b>	<b>\$5,234,049</b>	<b>\$5,269,796</b>	<b>\$5,820,176</b>

## Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- An increase of \$526,980 to increase the County's ability to fund critical services delivered by community-based agencies and leverage additional private sector and volunteer resources. This amount represents an increase of 10 percent over the FY 2001 Advertised Budget Plan. The total funding available for the Consolidated Community Funding Pool process is \$7,692,956, of which \$5,820,176 is budgeted in Fund 118, Consolidated Community Funding Pool, and \$1,872,780 is budgeted in Fund 142, Community Development Block Grant.
- An increase of \$23,400, completely offset with additional Community Services Block Grant revenue, is required due to recent notification of a supplemental State allocation. The supplemental allocation was made during FY 2000; however, due to the timing of the notification, the State has agreed to allow the funding to be awarded for use in FY 2001.

## County Executive Proposed FY 2001 Advertised Budget Plan



### Agency Overview

In FY 1997, the Board of Supervisors approved the development and implementation of a competitive funding process to fund services best provided by community-based agencies and organizations, formerly funded through a contribution or through a contract with an individual County agency. In accordance with the Board's direction, this process was operational in FY 1998 and was guided by the following goals:

- Provide support for services that are an integral part of the County's vision and strategic plan for human services;
- Serve as a catalyst to community-based agencies, both large and small, to provide services and leverage resources;
- Strengthen the community's capacity to provide human services to individuals and families in need through effective and efficient use of resources; and
- Help build public/private partnerships and improve coordination and collaboration, especially within the five human service regions of the County.

# **FUND 118**

## **CONSOLIDATED COMMUNITY FUNDING POOL**

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Fund 118, Consolidated Community Funding Pool, was established in FY 1998 to provide a budget mechanism for this funding process.

The Consolidated Community Funding Pool process reflects significant strides to improve services to County residents and to usher in a new era of strengthened relations between the County and community of private, non-profit organizations. First, all programs funded through this process are required to develop and track program outcome measures. To aid agencies in meeting this requirement, the County (in partnership with the Fairfax-Falls Church United Way) has provided several performance measurement training opportunities for staff and volunteers from all interested community-based agencies. Second, the criteria used to evaluate the proposals explicitly encourage agencies to leverage County funding through strategies such as cash match from other non-County sources, in-kind services from volunteers, or contributions from the business community and others. Third, the criteria encourage agencies to demonstrate cooperation and/or collaboration with other organizations to minimize duplication or to achieve efficiencies in service delivery or administration.

Continued efforts have been made to streamline the funding process for both the County and community-based agencies. FY 2001 will be the second year of a consolidated process for setting priorities and awarding funds from both the Consolidated Community Funding Pool and Community Development Block Grant (CDBG) processes. In past years, the CDBG process and the Consolidated Community Funding Pool grant process were similar activities that operated under different time frames, with separate application requirements and different evaluation criteria. With the December 8, 1997 approval of the Board of Supervisors, these two processes have been merged under the title of Consolidated Community Funding Pool. The Consolidated Community Funding Pool is funded from Federal Community Development Block Grant, Targeted Public Services, and Affordable Housing funds; Federal Community Services Block Grant funds; and local Fairfax County General Funds. Although the process for setting priorities and awarding funds has been consolidated, Fund 118 contains only the local Fairfax County General Fund and Community Services Block Grant portion of the funds. The Federal Community Development Block Grant funds remain in Fund 142 (for grant accounting purposes).

The County Executive appointed the Consolidated Community Funding Advisory Committee (CCFAC) to oversee all aspects of this merged process. A major responsibility of the CCFAC is to recommend annual funding priorities for the Consolidated Community Funding Pool. The CCFAC undertook a number of activities to gather information in the development of funding priorities, including: six public forums; surveys of members of human services boards, authorities, and commissions; discussions with leadership staff from County agencies; twelve focus groups for low-income persons sponsored by the Community Action Advisory Board; and a review of documented service needs and demographic trends. The CCFAC held a public hearing on August 10, 1999 to receive comments from all interested parties about the funding priorities. Subsequent to the receipt and review of public comments, the CCFAC finalized the funding priorities and forwarded them to the Board of Supervisors for action. The Board of Supervisors approved CCFAC's FY 2000 recommended priorities on September 13, 1999.

The CCFAC has organized the FY 2001 funding priorities according to six outcome areas. The recommended target percentages for each outcome area for FY 2001 are intended to be used as guides for applicants and for the Selection Advisory Committee.

<b>Outcome</b>	<b>Target</b>
1. People Find and Maintain Safe, Appropriate, and Affordable Housing	27%
2. People Have the Supports They Need to Be Self-Sufficient	23%
3. Youth Make Safe, Responsible Decisions	15%
4. Families and Individuals are Healthy, Stable, and Independent	15%
5. Families and Individuals Meet Their Basic Needs	11%
6. Communities are Safe, Supportive, Inclusive, and Thriving	9%

# **FUND 118**

## **CONSOLIDATED COMMUNITY FUNDING POOL**

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On July 26, 1999, the Board of Supervisors approved the CCFAC recommendation to change from one-year contract awards to two-year contract awards for agencies receiving funds through the Consolidated Community Funding Pool. This recommendation was made after several months of study by the CCFAC, which included information gathering input from private non-profit agencies regarding the strengths and shortcomings of multiple year contract awards. The FY 2001 awards will therefore be for a two-year period. The CCFAC will evaluate the success of the two-year award approach and will make a recommendation to the Board of Supervisors in advance of the FY 2003 awards.

In FY 2000, a total of \$7,139,268 (which includes \$87,764 in carryover funds) is available in the Consolidated Community Funding Pool process, of which \$5,234,049 is in Fund 118, Consolidated Community Funding Pool, and \$1,905,219 is in Fund 142, Community Development Block Grant. However, \$198,619 of the Community Development Block Grant funding will be combined with HOME Investment Partnerships Program funds in a future request for proposals and therefore is not allocated at this time. Funds were awarded on a competitive basis after a citizens' selection committee reviews responses from all eligible community organizations to an annual Request for Proposal (RFP).

An RFP was issued in the fall of 1999, utilizing the funding criteria approved by the Board of Supervisors. It is anticipated that at the FY 2001 Add-On Review, the Board of Supervisors will consider proposed FY 2001 funding allocations to selected organizations. These proposed FY 2001 funding allocations will be developed from the responses received from community organizations to the RFP.

The Department of Systems Management for Human Services (DSMHS) and the Department of Administration for Human Services (DAHS) have administrative oversight responsibility for the Consolidated Community Funding Pool (Fund 118). Together with the Fairfax County Department of Housing and Community Development, they are responsible for planning, implementation, and oversight of all facets of the Consolidated Community Funding Pool process.

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### **Allocation for FY 2001**

The FY 2001 Adopted Budget Plan depicts the consolidation of both the funding allocations for this Pool (Fund 118) and the funding distribution for the Community Development Block Grant (Fund 142). The following chart summarizes the FY 2001 funding awards from the Community Funding Pool as approved by the Board of Supervisors on April 17, 2000:

<u>PROJECT / ORGANIZATION</u>	<u>DESCRIPTION</u>	<u>FUND 118 AWARD</u>	<u>FUND 142 AWARD</u>
4-H After School / Virginia 4-H Foundation	Day camp, after school homework, character and life skills services	\$15,967	
ACCA Emergency Food / Annandale Christian Community for Action (ACCA)	Emergency food	10,000	
Administrative Support for Housing Capital Projects / Wesley Housing Development	Administer the development and operation of affordable housing projects		47,902
Adult Day Health Care / Family Respite Center	Activities for people with middle stages of Alzheimer's and people with advanced dementia	60,000	
Adult Literacy and English as a Second Language / Literacy Council of Northern Virginia	Adult functional reading and writing skill development and ESL instruction	64,492	
Affordable Housing for People with Physical Disabilities / Wesley Housing Development Corporation	Develop the first affordable apartment community in the County for physically disabled people		100,000
Affordable, Rental, Transitional Housing / Robert Pierre Johnson (RPJ) Housing Development Corporation	Administer the development and operation of low and moderate income housing		124,424
APD Housing Administration / Alliance for the Physically Disabled	Resident services for severely disabled adults	52,500	
Bilingual Rehab. Specialist / Town of Herndon	Assist limited English-speaking people to foster housing rehabilitation, modernization, and maintenance		30,960
Building Communities of Promise / Wesley Development Housing Development Corporation	Development and operation of low and moderate income housing	35,000	

# FUND 118

## CONSOLIDATED COMMUNITY FUNDING POOL

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<u>PROJECT / ORGANIZATION</u>	<u>DESCRIPTION</u>	<u>FUND 118 AWARD</u>	<u>FUND 142 AWARD</u>
Center for Housing Counseling Training / Center for Housing Counseling Training	Housing and homeownership counselor training	25,000	
Chantilly Mews Family Preservation / Black Women United for Action	Education, conflict resolution, emergency assistance, mentoring, life skills workshops, holiday activities and prevention seminars	33,531	
Community and Family Initiatives / Center for Multicultural Human Services (CMHS)	Community intervention, job skills training, ESL classes, parent groups, youth groups and case management services	185,400	
Community Program for Youth on Probation and Parole / Community Mediation Service	Guidance and case management services for youth on parole or probation	64,916	
Community Self-Sufficiency and Development / Reston Interfaith	Crisis intervention, support groups, life skills classes and financial workshops	49,000	
Comprehensive Food Service / United Community Ministries	Emergency food and resource access services	102,131	
Construction Training Opportunities / Northern Virginia Family Service	Skills instruction and on the job training in construction trades	75,000	
Culmore Youth Outreach / Alternative House	After school counseling and activities for youth at risk of dropping out of school		58,185
Daycare Provider Training / Infant Toddler Family Day Care	Infant Toddler Family Day Care	50,000	
Developmental Day Care Services at the BEL Center / United Community Ministries	Low cost child care	72,222	
Emergency Assistance, Rent, Utilities and Medicine / Falls Church Community Services Council	Emergency rent and utility assistance	16,480	
Emergency Food / Falls Church Community Services Council	Emergency food services	9,494	
Employment Services / United Community Ministries	Micro enterprise, job development, computer training and job placement	9,292	176,708
Encircling Families / Project W.O.R.D.	Mentoring and support services for parents with disabilities	35,000	
ERA (Educational and Recreational Activities for Youth) / Boat People S.O.S.	Parenting skills training and after school activities for Vietnamese parents and youth	11,194	
Family Assistance Program / Bethany House of Northern Virginia	Shelter, counseling, and support services for abused women and children	43,000	
Family Enrichment Services / Fairfax Area Christian Emergency and Transitional Services (FACETS)	Educational and recreational services for public housing families		90,000
Family Renewal / United Community Ministries, Inc.	Assist homeless families living in motels, Section 8 housing and shared housing	7,000	
Food and Nutrition / Reston Interfaith	Emergency and surplus food assistance	59,447	
Food Emergency Assistance and Job Counseling / Lincoln, Lewis and Vannoy Communities for Assistance & Improvement	Emergency food and job counseling and placement services		108,150
Food for Others Fairfax / Food for Others	Emergency food services	61,800	
Food Outreach & Family Assistance / Our Daily Bread	Emergency food, financial assistance and family mentoring services	65,000	
Health / Mental Health Social Services / Vietnamese Resettlement Association	Health care access for Vietnamese immigrants	28,484	
Hermanos y Hermanas Latino Outreach / Big Brothers / Big Sisters of the National Capital Area	Mentoring services for youth in elementary and middle schools	31,581	
Herndon Elementary Enrichment Reston Interfaith / Embry Rucker Community Shelter	After school academic program for third through fifth graders who have been identified as being at risk of school failure	12,949	

# FUND 118

## CONSOLIDATED COMMUNITY FUNDING POOL

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<u>PROJECT / ORGANIZATION</u>	<u>DESCRIPTION</u>	<u>FUND 118 AWARD</u>	<u>FUND 142 AWARD</u>
Herndon Homeless Outreach / Reston Interfaith Embry Rucker Community Shelter	Food, clothing, and resource access services for homeless single individuals	6,695	
Herndon-Reston FISH / Herndon-Reston FISH	Emergency assistance services	37,080	
Holistic Approaches / National Rehab. & Rediscovery	Therapeutic dance / movement and neuromuscular training to clients with brain injuries and other neuralgic disabilities in the areas of physical and psychosocial health, stability, and independence	18,961	
Homeless Services / FACETS	Emergency food, emergency assistance, counseling and advocacy for homeless families living in motels		75,000
Homes for the Homeless / Christian Relief Services Charities	Development and operation of low income and moderate income housing		160,000
Homestretch Capital Project / Homestretch	Comprehensive transitional housing services for up to two years to low-income homeless families with children under age 18		145,397
Homestretch English as a Second Language / Homestretch	ESL classes for transitional housing residents	31,000	
Homestretch Transitional Housing / Homestretch	Transitional housing services	207,943	
Housing Case Management and Advocacy Services / Housing and Community Services of Northern Virginia	Case management, emergency assistance and advocacy services for homeless and near homeless families	7,985	80,000
Housing Counseling / Vietnamese Resettlement Association	Housing counseling for Vietnamese Immigrants	40,000	
Housing Counseling and Planning / Northern Virginia Family Service	Housing counseling and placement services	200,000	
Housing Development Administration / Reston Interfaith	Development of low and moderate income housing		131,537
Housing Management with Service Enrichment / Reston Interfaith	Low and moderate income housing management and social service assistance services		50,914
Intensive Supportive Housing / Psychiatric Rehabilitation Services	A permanent supportive housing program for homeless individuals with a serious mental illness		219,613
Just Neighbors Ministry Legal Services / Just Neighbors Ministry	Legal services for immigrants, refugees and asylum seekers	81,363	
Laurie Mitchell Employment Center / Fairfax Opportunities Unlimited	Computer skills and work environment skills for persons with mental health disabilities	75,967	
Legal Aid / Legal Services of Northern Virginia	Legal service assistance	544,224	
Lift One and Lift Two / Residential Youth Services	Transitional living and support services to homeless and foster care youth	51,020	
Mental Health and Substance Abuse Services for At-Risk Children and Adolescents / Jewish Social Services Agency	Mental health and substance abuse services for low income children with high risk and / or disruptive behavior	35,000	
Mental Health Homeless Prevention / Psychiatric Rehabilitation Services	Homeless prevention support services for public housing and Section 8 housing residents with mental health disabilities	88,586	
Microenterprise Development Program / Ethiopian Community Development Council	Micro-loans, training and on-going technical assistance for low-and moderate income persons starting businesses		59,193
MIROP (Multicultural Information, Referral and Outreach Project) / Center for Multicultural Human Services (CMHS)	Mental health services for low income language minority individuals	60,000	
Multicultural Housing Counseling & Education / CMHS	Housing counseling services for low income language minority families	19,959	
Multicultural Mental Health Services / CMHS	Mental health services for low-income language minority individuals	115,000	
Multiple Services for Hispanic Immigrant Families / Hispanic Committee of Virginia	Education, employment, immigration information, referral, and social services for Hispanic families	472,920	

# FUND 118

## CONSOLIDATED COMMUNITY FUNDING POOL

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<u>PROJECT / ORGANIZATION</u>	<u>DESCRIPTION</u>	<u>FUND 118 AWARD</u>	<u>FUND 142 AWARD</u>
Multi-service Programs for Family Sufficiency Support / Korean Community Service Center of Greater Washington	Social service, health care, employment, youth and elderly services for Korean families	54,036	
Newcomer Service / Newcomers Community Service Center	ESL, job counseling, housing referral, immigration, and vocational training for refugees and immigrants	40,000	
Northern Virginia Dental Clinic / Northern Virginia Dental Clinic	Dental services for low-income individuals	58,000	
Offender Services / Opportunities, Alternatives and Resources	Employment skills training, mentoring, counseling, and family assistance services for incarcerated individuals	530,000	
Older Job Seeker Assistance / Senior Employment Resources	Job counseling and placement services for older individuals	25,000	
On-Call Ministry / Western Fairfax Christian Ministries	Emergency food and assistance services		61,800
Pals Mentoring Program / Northern Virginia AIDS Ministry (NOVAM)	Mentoring services for children of HIV / AIDS parents	7,984	
Patient Care Fund / Hospice of Northern Virginia	In-home nursing, counseling and support services for the terminally ill	30,000	
Pro Bono Program / Fairfax Bar Foundation	Recruit attorneys to provide free legal services	15,000	
Project Life/Resource Mothers / YMCA of Metropolitan Washington/Fairfax County	Pregnant teen support services	202,500	
Promoting Healthy Families / Lorton Community Action Center	Job skills classes, computer training, tutoring and recreation services for low income families	55,790	
Reaching Adolescent Potential (RAP) / Center for Multicultural Human Services	Counseling, tutoring, and life skills development for at risk students	245,000	
Resource Advisory Program (RAP) / Northern Virginia Family Service	Resource linkage, tutoring, and life skills development for at risk students	355,000	
Self-Sufficiency / Lorton Community Action Center	Self-sufficiency case management and basic needs assistance services	46,400	
Self-Sufficiency Training for Korean Americans / Korean American Association of Northern Virginia	Job skills training and placement	55,000	
Services for Abused/Neglected Children / Fairfax Court Appointed Special Advocates	Advocacy and support services for abused/neglected children	137,000	
Suicide/Crisis Information and Referral / Northern Virginia Hotline	Twenty-four hour suicide, crisis, information and referral hotline	100,000	
TEC 2000 - Technical Connections / Fairfax Opportunities Unlimited	Computer training for persons with disabilities	70,200	
The Housing Continuum / Good Shepherd Housing and Family Services	Emergency assistance, rental/sublet and homeless transition services	97,003	152,997
Training Futures / Northern Virginia Family Service	Clerical skills training and job placement services	100,000	
Transportation and Emergency Financial Assistance Program / Northern Virginia AIDS Ministry (NOVAM)	Transportation and emergency financial assistance for persons infected with AIDS	20,000	
Volunteer Home Repair Programs / RPJ Housing Development Corporation	Home repair assistance for low income families and individuals	51,397	
Volunteer Program Coordination / Whitman-Walker Clinic of Northern Virginia	Home visitation, companion and telephone support services for persons with AIDS	25,283	
VTAP (Victims of Torture Assistance) / Boat People S.O.S.	Outpatient psychotherapy for individuals for the treatment of trauma as a result of torture	40,000	
Youth in Action / United Community Ministries	After school services and activities for low-income children; and crisis intervention, counseling and resource access services for their parents	80,000	
<b>Total FY 2001 Award (85 programs)</b>		<b>\$5,820,176</b>	<b>\$1,872,780</b>

# **FUND 118**

## **CONSOLIDATED COMMUNITY FUNDING POOL**

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### **Funding Adjustments**

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:*

- An increase of \$35,747 to support additional community needs. The additional funding will be leveraged by community-based agencies through strategies such as cash-match from other non-County sources, in-kind services from volunteers, or contributions from businesses, the ecumenical community, and other sources. The total increase over the FY 2000 Adopted Budget Plan level is \$123,511, or 2.4%.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- At the FY 1999 Carryover Review, the Board of Supervisors approved an increase of \$87,764 due to encumbered carryover.

# FUND 118

## CONSOLIDATED COMMUNITY FUNDING POOL

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### FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 118, Consolidated Community  
Funding Pool

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$47,052</b>	<b>\$0</b>	<b>\$87,764</b>	<b>\$0</b>	<b>\$0</b>
Transfer In:					
General Fund (001)	\$4,887,260	\$5,146,285	\$5,146,285	\$5,269,796	\$5,820,176
Total Transfer In	\$4,887,260	\$5,146,285	\$5,146,285	\$5,269,796	\$5,820,176
<b>Total Available</b>	<b>\$4,934,312</b>	<b>\$5,146,285</b>	<b>\$5,234,049</b>	<b>\$5,269,796</b>	<b>\$5,820,176</b>
Expenditures:					
Community Funding Pool					
Operating Expenses	\$4,846,548	\$5,146,285	\$5,234,049	\$5,269,796	\$5,820,176
Total Expenditures	\$4,846,548	\$5,146,285	\$5,234,049	\$5,269,796	\$5,820,176
<b>Total Disbursements</b>	<b>\$4,846,548</b>	<b>\$5,146,285</b>	<b>\$5,234,049</b>	<b>\$5,269,796</b>	<b>\$5,820,176</b>
<b>Ending Balance</b>	<b>\$87,764</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## FUND 119 - CONTRIBUTORY FUND

<b>AGENCY SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Expenditures:					
Operating Expenses	\$0	\$0	\$0	\$5,492,620	\$6,021,696
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,492,620</b>	<b>\$6,021,696</b>

### **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The 2.5 percent cost-of-living/market rate adjustment approved by the Board of Supervisors, and previously held in reserve, has been spread to County agencies and funds. This action results in an increase of \$15,000 to Fund 119, Contributory Fund.
  
- An increase of \$514,076 in contributions to support additional requirements including:
  - \$209,076 to the Virginia Conservation Trust Partnership, which includes \$170,000 for conservation easements, public outreach and administrative support, and \$39,076 to eliminate the balance due for a start-up loan.
  - Additional funding of \$180,000 to Northern Virginia Soil and Water Conservation District (NVSWCD), which includes \$160,000 to support the County's soil mapping efforts and \$20,000 to match State monies that will allow NVSWCD to employ a Watershed Specialist full-time. The additional funding results in a total FY 2001 contribution of \$410,957.
  - \$50,000 to the County's Partnership for Youth Program to match State grant monies.
  - \$25,000 to support the lobbying efforts to establish the National Army Museum at Fort Belvoir.
  - An additional \$20,000 to the Vienna Teen Center to support program expansion resulting in a total FY 2001 contribution of \$40,000.
  - \$20,000 to the Reston Historic Trust to assist in the operational cost of the Reston Museum.
  - An additional \$10,000 to the Virginia 4-H Education Center to support capital improvements resulting in a total FY 2001 contribution of \$25,000.

# **FUND 119 - CONTRIBUTORY FUND**

## **County Executive Proposed FY 2001 Advertised Budget Plan**



### **Contributory Overview**

Fund 119, Contributory Fund, is established in FY 2001 to reflect the General Fund support for contributory agencies. Funding for these various organizations and/or projects was previously included in the General Fund under Agency 88, Contributory Agencies. However, because the expenditures made to these organizations are typically not in direct support of County operations, a separate fund is established in FY 2001 to more accurately reflect the nature of these contributions.

It should be noted that there are financial reporting requirements for Contributory Agencies in Fairfax County. Quarterly funding reports, annual financial reports, or management letters are required to provide the County with adequate information concerning the financial status of these organizations. In this way, the County can monitor the spending of County contributions, as well as the overall financial strength and stability of the County's Contributory Agencies. Contributory Agency positions are not part of the County merit system.

Funding for all Contributory Agencies is reviewed annually. Each request is reviewed on the basis of impact to Fairfax County citizens, contractual or regional commitments, the responsibilities of State agencies, and a prior County commitment of funding. When appropriate, a nonprofit agency that provides specific contractual partnership services may be referred to Fund 118, Consolidated Community Funding Pool, for funding through the Consolidated Community Funding Advisory Committee.

The FY 2001 recommended funding level for Fund 119, Contributory Fund, (formerly Agency 88, Contributory Agencies within Fund 001, General Fund) totals \$5,492,620, a decrease of \$136,022, or 2.4 percent, from the *FY 2000 Revised Budget Plan* of \$5,628,642.

It should be noted that population is used by a number of the organizations as a basis for their requests for FY 2001 funding from Fairfax County. The population figures cited by the individual organizations for Fairfax County may differ from one another due to the particular projection service utilized.



### **Funding Adjustments**

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program areas:*

- The Legislative-Executive Functions/Central Service Agencies Program area increased a net \$16,420 for several organizations based on adjusted County population figures for which population is cited and used in the calculation. It should be noted that population, as determined by the County's own Urban Development Information System (UDIS), Fairfax County Department of Systems Management for Human Services, may differ in projection from other particular projection services.
- The Public Safety Program area decreased \$79,874 for NOVARIS due to a delay in the first year funding requirements for a seven-year lease/purchase agreement for the acquisition of live-scan fingerprinting equipment, digital photography technology, and an upgrade to the existing NOVARIS system. Due to the delay in the equipment's delivery schedule, the first year lease/purchase payment will not be required in FY 2001. The FY 2001 funding level includes \$17,476 for the County's share of the operations and equipment associated with an upgrade to NOVARIS.

## **FUND 119 - CONTRIBUTORY FUND**

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- The Health and Welfare Program area decreased a net \$103,066 due primarily to a decrease of \$150,000 based on the completion of the Small Business Employees Health Insurance Demonstration Project that requires no funding in FY 2001, partially offset by an increase of \$50,000 to the Volunteer Center to support the Family Matters Clubs.
- A net increase of \$40,534 in two program areas is based on adjustments in several organizations. This includes \$14,784 in the Parks, Recreation, and Cultural Program area and \$25,750 in the Community Development Program area.
- The Nondepartmental Program area decreased \$10,000 based on one-time FY 2000 contributions that were not requested in FY 2001.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan for Contributory Agencies since the passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999.*

As part of the FY 1999 Carryover Review, the following amounts were added:

- \$150,000 in unexpended FY 1999 funding for the Small Business Employee Health Insurance Demonstration Project that was delayed during FY 1999. The funding was required in FY 2000 to implement the project.
- \$50,000 in non-recurring (one-time) monies to match a State grant for the County's Partnership for Youth Program.
- \$10,000 in non-recurring (one-time) monies for a public/private partnership in the Culmore area to assist day work laborers with training to improve their skills.

## FUND 119 - CONTRIBUTORY FUND

The following chart summarizes the FY 2001 contributions to various organizations and projects

Note:  The shaded columns indicate Contribution awards that were budgeted within the General Fund in Agency 88, Contributory Agencies, prior to FY 2001.

### FY 2001 Adopted Budget Plan Contributions

<b>Contribution Recipient By Program Area</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>
<b>Legislative-Executive Functions/Central Service Agencies</b>					
<b>Dulles Area Transportation Association (DATA)</b>	\$9,000	\$9,000	\$9,000	\$9,000	\$9,000
<p>DATA is a transportation management association dedicated to improving transportation in a 150-square-mile area around Dulles Airport and Route 28. DATA provides a neutral public forum for identifying transportation needs within the Greater Dulles Area and generating solutions to meet them. DATA also:</p> <ul style="list-style-type: none"> <li>▪ Facilitates public transit through surveys of employee needs and works with local transit planning officials to meet these needs.</li> <li>▪ Advocates project planning and programming for road and intersection improvements that will preserve accessibility and mobility for business, employees, and residents in accordance with jurisdictional plans.</li> </ul> <p>DATA currently has 144 members, of whom 114 are dues paying individuals/businesses and seven are dues paying governmental or quasi-governmental organizations. In contrast, 23 members are not obligated to pay dues. They include local representatives to the General Assembly, representatives of citizen associations, and affiliate members (e.g., the Fairfax County Chamber of Commerce).</p> <p>DATA's FY 2001 expenditure base is projected to be \$224,700, an increase of \$24,367, or 11.0 percent, over the <i>FY 2000 Revised Budget Plan</i>. This increase is primarily due to salary and fringe benefit adjustments, as well as increased Operating Expenses resulting from the organization's decision to change the status of the Executive Director from part-time to full-time and expanded operations to serve more employers in the Dulles corridor.</p> <p>An amount of \$9,000 is funded for this organization in FY 2001 and is consistent with the <i>FY 2000 Revised Budget Plan</i>.</p>					

## FUND 119 - CONTRIBUTORY FUND

<b>Contribution Recipient By Program Area</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>
<b>Metropolitan Washington Council of Governments (COG)</b>	621,403	642,711	642,711	648,640	648,640
<p>COG is the regional planning organization of the Washington, D.C. area's local governments. COG works toward solutions to regional problems such as energy shortages, traffic congestion, inadequate housing, and air and water pollution. Currently, 18 area jurisdictions are members, including Fairfax County. Funding for COG is provided through Federal and State grants, contributed services, special contributions (fees for services), and local government contributions.</p> <p>In FY 1997, the COG Board of Directors' Finance Committee unanimously endorsed an increase in member contributions. COG members have applied the increase to FY 2001 contribution figures based on a 1997 per capita rate of \$0.530032 multiplied by the population estimates provided.</p> <p>FY 2001 revenue sources total \$16,245,101, an increase of \$922,759, or 6.0 percent, over the <i>FY 2000 Revised Budget Plan</i>, primarily due to anticipated receipt of several Federal and State grants. The major revenue elements are: \$10,343,246 in Federal/State grants, an increase of \$499,290, or 5.1 percent, over the FY 2000 projection; an estimate of \$3,648,407 in special contributions for direct assistance to local governments and regional agencies, an increase of \$301,931, or 9.0 percent, over FY 2000; and \$2,253,448 in local contributions, an increase of \$121,538, or 5.7 percent, over FY 2000. Local contributions primarily provide the required local match for receiving Federal/State funding, as well as COG's basic administrative expenses. Special contributions are assessed to local jurisdictions in response to requests for special studies and payments. An amount of \$3,468,246 in special contributions is projected for FY 2001 and represents 21.4 percent of all FY 2001 sources of revenue.</p> <p>The FY 2001 Administrative Contribution totals \$500,032 and is consistent with the <i>FY 2000 Revised Budget Plan</i>. COG calculates each jurisdiction's share based on the regions estimated population. According to the most recent projections, Fairfax County's population will grow from an estimated 943,397 in FY 2000 to an estimated 966,137 in FY 2001.</p> <p>The total FY 2001 County contribution to COG is \$841,234. In addition to the Administrative Contribution of \$500,032 and Special Contributions of \$148,608, an amount of \$25,000 is budgeted in Fund 114, I-95 Refuse Disposal, and \$167,594 (\$150,000 for Water Resource Planning and \$17,594 for Blue Plains Users) is budgeted in Fund 401, Sewer Operation Maintenance Fund - Wastewater Management.</p>					
<b>National Association of Counties (NACo)</b>	14,423	14,827	14,827	15,242	15,242
<p>NACo is a national public interest group operating to represent and inform participating governments of current developments and policies that impact services and operations. Toward accomplishing this goal, NACo publishes the <u>County News</u>, lobbies for new legislation, and serves as a liaison between counties and the Federal government. This association receives funding from 1,910 counties out of a total of 3,066 in the United States. The County's FY 2001 contribution for NACo is \$15,242; an increase of \$415 based on an anticipated 2.8 percent increase for membership dues.</p>					

## FUND 119 - CONTRIBUTORY FUND

<b>Contribution Recipient By Program Area</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>
<b>Northern Virginia Planning District Commission</b>	321,279	328,476	328,476	333,830	333,830

The General Assembly passed the Virginia Area Development Act of 1968, which subdivided the Commonwealth into 22 planning districts, each to be served by a Planning District Commission (PDC). Although membership was not mandated by the State, any locality that did not join a PDC was ineligible for certain Federal grant programs.

The Northern Virginia Planning District Commission is the regional organization of which Fairfax County is a member. It is charged with the promotion of the physical, social, and economic development of the Northern Virginia area by encouraging and facilitating local government cooperation. The work of the Commission is supported primarily by annual contributions from 13 member jurisdictions, as well as State and Federal funding. The County gives an annual general contribution of \$290,912 that is approximately 53.3 percent of the total PDC regional jurisdictional funding requirement of \$546,208, based upon Fairfax County's percentage of the entire regional population.

The total FY 2001 Fairfax County funding amount is \$333,830, an increase of \$5,354, or 1.6 percent, over the *FY 2000 Revised Budget Plan* of \$328,476. The amount provides for funding the annual contribution, as well as special contributions to the Occoquan Watershed Management Program, the Four-Mile Run-off Program, and the Regional Waste Reduction Program. The increase is primarily attributable to the projected increase in Fairfax County population based on the Center for Public Service estimates.

<b>Northern Virginia Transportation Commission (NVTC)</b>	145,884	158,749	158,749	155,318	155,318
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The NVTC is the Executive Agency of the Northern Virginia Transportation District. It was established by State statute as a political subdivision of the Commonwealth of Virginia. The principal business activity of the Commission is to manage and control the functions, affairs, and property of the Northern Virginia Transportation District, as defined in the Transportation Act of 1964. It coordinates the development of an integrated transit system in Northern Virginia and represents the six constituent jurisdictions (Alexandria, Falls Church, Fairfax City, Arlington County, Fairfax County, and Loudoun County) on the Metro Board. Each NVTC jurisdiction is assigned a percentage of the local portion of NVTC's administrative budget based on the jurisdiction's share of State aid received from NVTC in the previous year. This is determined by the application of a Subsidy Allocation model which projects the total amount of State aid received by the region and local jurisdictions. This model contains seven formulas that include such variables as Metro construction costs, Metrorail service costs, ridership volume, and population. These calculated percentages for each jurisdiction are applied to NVTC's remaining administrative budget after other revenue sources such as State aid, interest earned, and project chargebacks have been included. The NVTC projected expenditure base for FY 2001 is \$961,100, a decrease of \$59,250, or 5.8 percent, from the *FY 2000 Revised Budget Plan*. The decrease is primarily due to one-time capital improvement costs and revised costs of personnel, based on actual salary and benefits.

The total FY 2001 Fairfax County funding for this agency is \$155,318, a decrease of \$3,431, or 2.2 percent, from the *FY 2000 Revised Budget Plan* of \$158,749. This amount is calculated on Fairfax County's share of the local portion of the Commission's administrative budget and one-time capital improvement contribution. Each individual jurisdiction is required by State statute to pay a share of the Commission's budget that is proportional to the amount of financial assistance received from the Commission.

## FUND 119 - CONTRIBUTORY FUND

<b>Contribution Recipient By Program Area</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>
<b>Public Technology, Incorporated (PTI)</b>	0	27,500	27,500	27,500	27,500
<p>PTI is the nonprofit, membership-based technology research, development, and commercialization organization for all cities and counties in the United States. Through its membership, cities and counties can conduct applied research and development and technology transfer functions. The National League of Cities (NLC), the National Association of Counties (NACo), and the International City/County Management Association (ICMA) provide PTI with its policy direction. Membership helps to ensure that the County remains current on emerging technologies to keep abreast of trends, challenges, and innovative solutions.</p> <p>An amount of \$27,500 is funded for County membership in PTI based on population and is consistent with the <i>FY 2000 Revised Budget Plan</i>.</p>					
<b>Virginia Association of Counties (VACo)</b>	156,213	158,100	158,100	163,183	163,183
<p>VACo is a service organization dedicated to improving County government in the Commonwealth of Virginia. To accomplish this goal, the Association serves as a representative for State legislation that would have an impact on Virginia counties. The Association also sponsors conferences, publications, and programs designed to improve County government and to keep County officials informed about recent developments in the State and across the nation. The FY 2001 Fairfax County contribution to the VACo is \$163,183, an increase of \$5,083, or 3.2 percent, from the <i>FY 2000 Revised Budget Plan</i> of \$158,100. It is anticipated that the governing board of VACo will approve their organization's final FY 2001 budget in May 2000. The 3.2 percent increase in the County contribution is based on a change in the methodology for estimating the population. The estimated FY 2001 population of 959,900 is based on the Weldon Cooper Center for Public Service, University of Virginia (1999 Provisional Estimates) that VACo applies Statewide rather than use local population estimates. The amount of \$163,183 will provide sufficient funding to cover any potential per capita rate increase that may be approved by the VACo Board and/or to accommodate increased dues requirements resulting from population growth in Fairfax County.</p>					
<b>Virginia Innovation Group (IG)</b>	5,000	5,000	5,000	5,000	5,000
<p>IG is a nonprofit organization serving local governments by providing information, training, and technology programs. The information services program includes inquiry research, Municipal Information Search Tool (MIST), and newsletters. MIST allows seamless Internet access to full-text local government documents by members through the IG primary server. Newsletters are provided to members periodically on innovative products, microcomputers, the Internet, and research and development. Inquiries are researched using its staff and library that are filled with current local government documents. Staff also conducts numerous phone interviews with various organizations. More than 2,500 local government inquiries are completed during the course of 12 months. The training program utilizes informative workshops on new product developments, as well as coordinates focus groups to evaluate prototypes. In addition, the training program provides access to a full line of local government-produced videos and satellite television training on topics pertinent for management and line personnel.</p> <p>During the development of the FY 1999 budget, \$5,000 was included for membership dues to IG for Fairfax County's share of costs based on population category. In FY 2001, the membership is consistent with the <i>FY 2000 Revised Budget Plan</i>.</p>					

## FUND 119 - CONTRIBUTORY FUND

Contribution Recipient <u>By Program Area</u>	FY 1999 <u>Actual</u>	FY 2000 <u>Adopted Budget Plan</u>	FY 2000 <u>Revised Budget Plan</u>	FY 2001 <u>Advertised Budget Plan</u>	FY 2001 <u>Adopted Budget Plan</u>
<b>Virginia Institute of Governments (VIG)</b>	9,000	20,000	20,000	20,000	20,000
<p>In the FY 1994 General Assembly Session, legislation was passed which created the Virginia Institute of Government to be staffed by the Weldon Cooper Center for Public Service. The Institute is an ongoing informal gathering of organizational development staff from Virginia localities established to exchange ideas and strategies for developing high-performance governments and to help the Institute identify areas of needed assistance. The Institute operates with an advisory board of 18 members, each appointed for a single two-year term. It is made up of an equal number of members from the State's legislative and executive branches and local governments.</p> <p>The total Fairfax County FY 2001 funding for this agency is \$20,000 and is consistent with the <i>FY 2000 Revised Budget Plan</i>. This amount represents full funding of County membership based on population. In previous years, the County had funded a portion of its membership fee with in-kind contributions.</p>					
<b>Virginia Municipal League (VML)</b>	72,354	76,748	76,748	79,818	79,818
<p>VML is a nonprofit, nonpartisan organization of cities, towns, and urban counties established to improve and assist local governments through research, training, and other services. League activities include the sponsorship of conferences, legislative lobbying, training sessions for elected officials, and the publication of a periodical, <a href="#">Virginia Town and City</a>. Forty cities, 158 towns, and 15 counties in Virginia contribute to the VML based on population. There is a minimum charge of \$280 for each locality where the population is under 500.</p> <p>The FY 2001 Fairfax County funding amount included for this agency is \$79,818, an increase of \$3,070, or 4.0 percent, over the <i>FY 2000 Revised Budget Plan</i> of \$76,748. This dues-based increase in the contribution will provide sufficient funding to cover increased dues requirements resulting from population growth in Fairfax County. It is anticipated that the governing body of VML will approve the organization's FY 2001 budget in Spring 2000.</p>					
<b>Washington Airports Task Force (WATF)</b>	40,500	40,500	40,500	40,500	40,500
<p>The Commonwealth of Virginia, local governments, the Federal Aviation Agency, and the private sector supports the WATF. Its purpose is to develop, market, and promote domestic and foreign usage of the Metropolitan Washington Airports. Its track record has yielded hundreds of millions of dollars in economic return for the Washington region and the Commonwealth of Virginia, including investment, tourism income, trade opportunities, and jobs.</p> <p>The total Fairfax County funding included for this agency is \$40,500 and is consistent with the <i>FY 2000 Revised Budget Plan</i>. Fairfax County's FY 2001 contribution will be used to help sustain a professional marketing and air service development effort, including producing new service proposals for specific airlines, regional presentations, advertising and promotional activities, advocacy before the United States Department of Transportation, and professional staff and support for Fairfax County's economic and tourism initiatives.</p>					
<b>Subtotal Legislative-Executive</b>	<b>\$1,395,056</b>	<b>\$1,481,611</b>	<b>\$1,481,611</b>	<b>\$1,498,031</b>	<b>\$1,498,031</b>

## FUND 119 - CONTRIBUTORY FUND

<b>Contribution Recipient By Program Area</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>
<b>Public Safety</b>					
<b>Northern Virginia Regional Identification System (NOVARIS)</b>	<b>\$278,182</b>	<b>\$47,350</b>	<b>\$47,350</b>	<b>\$17,476</b>	<b>\$17,476</b>
<p>NOVARIS utilizes state-of-the-art computer equipment to identify criminals by categorizing and matching fingerprints. It enables police to match a fingerprint found at the scene of a crime with any individual who has been arrested in the Washington Metropolitan Area by comparing the print or partial print with all prints in the database. The following jurisdictions contribute to the upgrade and operation of NOVARIS: City of Alexandria (8.853% of total cost), Arlington County (11.438%), City of Fairfax (2.023%), Fairfax County (50.796%), City of Falls Church (0.995%), Prince William County (10.908%), Montgomery County (7.494%), and Prince George's County (7.494%). The system is housed in Fairfax County and is staffed by personnel contributed by the participating jurisdictions.</p> <p>In FY 2001, the total Fairfax County contribution to NOVARIS is \$17,476. This amount funds the County's share of the operations and equipment associated with NOVARIS and is a decrease of \$260,706, or 93.7 percent, from the FY 1999 actual expense of \$278,182. The decrease is due to a delay in the first-year funding requirements for a seven-year lease/purchase agreement for the acquisition of live-scan fingerprinting equipment, digital photography technology, and an upgrade to the existing NOVARIS system, and \$121,000 for digital photography technology and maintenance costs that were supported only by Fairfax County in FY 1999. In addition to the Fairfax County contribution, sources of funding are reflected in the NOVARIS Fund Statement that immediately follows the Contributory Fund Statement.</p>					
<b>Partnership for Youth</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>50,000</b>
<p>As part of their deliberations on the <u>FY 2001 Advertised Budget Plan</u>, the Board of Supervisors approved a non-recurring (one-time) amount of \$50,000 for the County's Partnership for Youth Program to match State grant monies for the youth mentoring program.</p>					
<b>YMCA – Looking Glass</b>	<b>22,875</b>	<b>22,875</b>	<b>22,875</b>	<b>22,875</b>	<b>22,875</b>
<p>Looking Glass is a program that has operated in the Herndon/Reston area since 1977 offering long-term (six to eight months) individual, family, and group counseling to juveniles. The program's objective is to decrease juvenile delinquency through counseling prior to police or court involvement. In 1989, the project expanded to include Marshall, Chantilly, Langston Hughes, Dogwood, and Hunters Wood schools. It is projected that approximately 88 percent of the youth who have completed the program have been diverted from involvement with the Juvenile Court. The total FY 2001 Fairfax County funding included for this organization is \$22,875 and is consistent with the <i>FY 2000 Revised Budget Plan</i>.</p>					
<b>Subtotal Public Safety</b>	<b>\$301,057</b>	<b>\$70,225</b>	<b>\$120,225</b>	<b>\$40,351</b>	<b>\$90,351</b>

## FUND 119 - CONTRIBUTORY FUND

<b>Contribution Recipient By Program Area</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>
<b>Health and Welfare</b>					
<b>Health Systems Agency (HSA) of Northern Virginia</b>	<b>\$79,800</b>	<b>\$79,800</b>	<b>\$79,800</b>	<b>\$79,800</b>	<b>\$79,800</b>

HSA of Northern Virginia is a regional body charged with coordinating and improving the health care system for Northern Virginia. To accomplish this, the agency establishes short-term objectives and long-range goals, as well as prepares annual implementation plans. In addition, HSA reviews all health-related Federal grant applications submitted by participating jurisdictions, as well as the need for new health services in the area. Member jurisdictions include the Counties of Fairfax, Arlington, Prince William, and Loudoun, and the Cities of Fairfax, Alexandria, and Falls Church. Funding contributions to HSA from local jurisdictions are encouraged but not required.

The Health Systems Agency established a per capita contribution standard of \$0.10 approximately ten years ago. Although Fairfax County has grown significantly in population since that time, the Health Systems Agency local jurisdiction contribution requests have remained constant due to contributions from other sources. In FY 2001, revenues are projected to be received from three other sources: the Virginia Department of Health, \$187,000, or approximately 48.0 percent, of HSA revenues; Grant and Contracts, approximately 12.0 percent; and Interest Earnings of approximately 1.0 percent. The total contributory amount from local jurisdictions represents approximately 38.0 percent of revenues received by the Health Systems Agency. Fairfax County is the largest local government contributor, providing 52.9 percent of the support received from the local government units.

In FY 1997, Fairfax County reduced its contributory amount from \$86,750 to \$79,800, and in FY 1998, Loudoun County reduced its contribution by 50.0 percent from \$8,772 to \$4,386. In FY 1999, the agency realized an unrestricted fund balance of approximately \$169,000 that accumulated during the past ten years and is maintained in the event of unforeseen requirements. The fund balance has been used to offset reduced contributions from local jurisdictions.

The FY 2001 Fairfax County funding amount for the Health Systems Agency is \$79,800 and is consistent with the *FY 2000 Revised Budget Plan*.

## FUND 119 - CONTRIBUTORY FUND

<b>Contribution Recipient By Program Area</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>
Northern Virginia Healthcare Center Commission \ District Home of Manassas	406,944	515,855	515,855	512,789	512,789

The Counties of Fairfax, Fauquier, Loudoun, and Prince William and the City of Alexandria established the Northern Virginia Healthcare Center Commission in 1987. Each jurisdiction is represented by a member on the Commission which operates a long-term healthcare facility that opened in May 1991 and maintains 164 nursing home beds at the Healthcare Center (nursing facility). The Healthcare Center provides nursing care on a 24-hour basis, which includes professional observation, administration of medications, and physician-prescribed treatments. Other services include special diets, recreational activities, physical and occupational therapy, and arrangements for physician, laboratory, and radiology services.

The facility is adjacent to the District Home of Manassas, which has 80 beds for adult care residence and is also under the auspices of the Commission. This facility primarily provides room and board, along with assistance in activities of daily living for the aged and homeless. Nursing consultation is available, and medical services are arranged either through the staff of the nursing home or other community services. Residents are admitted based on sponsorship by their jurisdictions' Public Welfare/Social Services Department. The District Home is a shelter for the aged and homeless who are indigent but self-sufficient, mobile, and independent in their movements.

Operating costs for the facility are primarily covered through the Medicaid and General Relief programs at the maximum rates established by the State. To the degree that these funds are inadequate to cover the full costs of the operation of the facility, the sponsoring jurisdictions then subsidize the home on a user formula basis. The combined facilities are commonly known as Birmingham Green.

The total FY 2001 Fairfax County funding for these facilities is \$512,789, a decrease of \$3,066 from the *FY 2000 Revised Budget Plan*. Fairfax County residents and approved per diem rates base the funding level upon current and projected utilization of the two facilities. Each jurisdiction pays for Personnel Services and Operating Expenses at a level proportionate to the number of the jurisdiction's residents at the home. The estimated contributions included in this budget are for planning purposes. Each jurisdiction is billed for its utilization based on the actual number of beds per day, month, and year.

Small Business Employees Health Insurance Demonstration Project	0	0	150,000	0	0
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Funding in the amount of \$150,000 was included in the *FY 2000 Revised Budget Plan* for the Small Business Employees Health Insurance Demonstration Project to assist with the planning and development of a demonstration project to provide a basic health care plan offered to employees of small businesses located in Northern Virginia. The project is scheduled for completion in FY 2000.

## FUND 119 - CONTRIBUTORY FUND

<b>Contribution Recipient By Program Area</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>
<b>Volunteer Center</b>	160,929	180,929	180,929	230,929	230,929

The Center is a private, nonprofit corporation that is incorporated in the Commonwealth of Virginia. Its primary goals are: to assist private nonprofit and public agencies in developing strong, efficiently managed organizations and volunteer programs; to increase citizens' direct service participation in the community; and to increase the public's awareness of both the need for and the benefits of volunteer service to the Fairfax County community. Fairfax County is the primary source of revenue for this organization. The contribution amount represents 57.4 percent of the estimated \$402,129 in projected revenues for FY 2001.

Grant funding was received from the Point of Light Foundation for FY 1999 through March of FY 2000. During the second year of the Points of Light Foundation Grant, the Center made a commitment to establish Family Matters Clubs in low-income, multicultural communities to engage this population in active community life and leadership activities that address neighborhood issues. The groundwork is in place, and in order to continue the effort, the agency has requested a contribution of \$50,000 in FY 2001.

The total Fairfax County FY 2001 funding amount for this agency is \$230,929, an increase of \$50,000 over the *FY 2000 Revised Budget Plan*. The increase is needed to continue the Family Matters program, which offers opportunities to families within low-income communities. The additional funding will support the costs of administering the Family Matters Clubs, including Personnel Services, Operating Expenses such as printing postage and other materials, and Internet development.

<b>Subtotal Health and Welfare</b>	<b>\$647,673</b>	<b>\$776,584</b>	<b>\$926,584</b>	<b>\$823,518</b>	<b>\$823,518</b>
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### Parks, Recreation and Cultural

<b>Arts Council of Fairfax County</b>	<b>\$179,026</b>	<b>\$190,036</b>	<b>\$190,036</b>	<b>\$195,737</b>	<b>\$200,737</b>
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The Arts Council of Fairfax County (formerly the Fairfax County Council of the Arts) is a private, nonprofit organization whose goals are to encourage, coordinate, develop, and meet the needs of County residents and organizations for cultural programs. It develops and maintains a broad range of visual and performing arts programs designed to contribute to the growth of an integrated area-wide cultural community. It also supports and encourages the development of local artists and organizations by providing opportunities to reach new audiences through participation in Arts Council sponsored activities.

The FY 2001 Fairfax County contribution to this agency is \$200,737, an increase of \$10,701, or 5.6 percent, over the *FY 2000 Revised Budget Plan* of \$190,036. This increase is due entirely to salary increases for existing staff. Fairfax County is the sole local governmental contributor to this agency. The County's contribution amount represents approximately 19.5 percent of the total projected revenues of 1,031,237 for the agency in FY 2001. Other revenue sources include the Fairfax County Arts Group funding, the Virginia Commission Challenge Grant, the Virginia Commission Government Grant, membership fees, program fees, and other miscellaneous charges.

## FUND 119 - CONTRIBUTORY FUND

<b>Contribution Recipient By Program Area</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>
<b>Arts Council of Fairfax County – Arts Groups Grants</b>	60,000	120,000	120,000	120,000	120,000

In 1980, the Arts Council Advisory Panel was established to institute a grant system for County arts organizations. The Advisory Panel is the official entity established by the Arts Council for evaluating and ranking all art requests for funds, support services, and facilities support from the Fairfax County Government. This panel reviews all applications from local arts organizations, and based on eligibility and evaluating criteria, makes recommendations to the County Board of Supervisors for approving grants. It also encourages County arts organizations to seek contributions from a wide range of sources. Fairfax County is the sole contributor to this agency.

The total FY 2001 funding included for the Arts Council of Fairfax County - Arts Groups Grants is \$120,000 and is consistent with the *FY 2000 Revised Budget Plan*.

<b>Dulles Air and Space Museum</b>	0	300,000	300,000	300,000	300,000
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The Smithsonian National Air and Space Museum has requested a commitment from Fairfax County to contribute \$4,800,000 over the next three years toward the Smithsonian National Air and Space Museum's Dulles Center project. The fundraising efforts to construct the building, scheduled to open in FY 2004, total \$130 million. It is projected that the Dulles Center will attract an annual visitorship of 3,000,000 and bring income to the area. Education will be a vital part of the mission of the Center. There will be classrooms and expanded programs for educators and students within the County and beyond. The goal will be to teach young people about America's aviation and space heritage and emphasize the importance of technology. A total of \$8 million in Federal funds has been allocated for planning and design. The Commonwealth of Virginia has committed \$39 million for the development of the infrastructure, and work on the site design was completed in the spring of 1999.

In FY 2001, an amount of \$300,000 is funded for the Smithsonian National Air and Space Museum Dulles Center, which is the same level as FY 2000. Future County funding will be reviewed on an annual basis.

<b>Fairfax Symphony Orchestra (FSO)</b>	183,735	202,922	202,922	224,975	229,975
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The FSO is a nonprofit organization chartered by the Virginia State Commission in 1966. A mixture of public and private contributions supports the orchestra. The FSO provides County residents with the opportunity to hear and learn about symphonic and ensemble music. The orchestra sponsors a variety of programs, including its own concert series, programs in the public schools, master classes for young music students, chamber orchestra for young adults, and the special music collection in the Fairfax County Public Library.

The County's FY 2001 contribution to the Fairfax Symphony is \$229,975, an increase of \$27,053, or 13.3 percent, over the *FY 2000 Revised Budget Plan* of \$202,922. The increase is primarily attributed to the salary increments for orchestra personnel, the addition of an eighth concert to the classic series, and increased marketing costs. The County's contribution represents 16.5 percent of the agency's projected revenue of \$1,396,520 for FY 2001. Other revenue sources include private contributions, grants, and fees.

## FUND 119 - CONTRIBUTORY FUND

<b>Contribution Recipient By Program Area</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>
<b>Northern Virginia Regional Park Authority (NVRPA)</b>	1,390,742	1,424,692	1,424,692	1,456,686	1,456,686

The NVRPA is a multi-jurisdictional, special-purpose agency established to provide a system of regional parks for the Northern Virginia area. It operates a combined 19 regional parks and recreational facilities. The parks include: Algonkian, Brambleton, Bull Run, Fountainhead, Meadowlark Gardens, Carlyle House, Cameron Run, Hemlock Overlook, Pohick Bay, Upton Hill, Potomac Overlook, Red Rock, Sandy Run, and W&OD Railroad Park. In addition, NVRPA owns and preserves over 10,000 acres of land. It is estimated that in FY 2001, approximately 80 percent of NVRPA's funding source will come from park revenues, and 20 percent from the Park Authority's six member jurisdictions. The jurisdictions include the Cities of Falls Church, Fairfax, and Alexandria, and the Counties of Arlington, Loudoun, and Fairfax.

Current projections indicate that \$3,188,462 will be expended from the NVRPA's General Fund and \$7,955,909 will be expended from the NVRPA's Enterprise Fund. However, the NVRPA is asking member jurisdictions for an increase of only \$63,740 over the FY 1999 actual contribution. This represents an aggregate three percent increase from each jurisdiction. The total FY 2001 Fairfax County funding for the Northern Virginia Regional Park Authority is \$1,456,686, which is \$31,944, or 2.3 percent, over the *FY 2000 Revised Budget Plan*.

Fairfax County comprises 66.93 percent, slightly more than two-thirds of the total population served by this agency. Since the localities' contributions are based upon their percentage of the total population, Fairfax County's contribution will comprise slightly more than two-thirds of the total budget that is not covered by user fees.

It should be noted that, in addition to the operating contribution, an amount of \$2,250,000 has been included in Fund 306, Northern Virginia Regional Park Authority, as the FY 2001 annual capital contribution.

<b>Reston Historic Trust</b>	<b>0</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>	<b>20,000</b>
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During deliberations over the FY 2000 Advertised Budget Plan, the Board of Supervisors approved \$20,000 in non-recurring (one-time) funding for a public/private partnership with Reston Historic Trust to assist in the operational costs of the Reston Museum, located at Lake Anne Plaza. The museum has evolved as a focal point in the community hosting special events, weekend programs and lectures, and providing exhibits which depict Reston's past and future. As part of their deliberations on the FY 2001 Advertised Budget Plan, the Board approved recurring funding of \$20,000 to continue the public/private partnership with Reston Historic Trust in support of the museum.

## FUND 119 - CONTRIBUTORY FUND

<b>Contribution Recipient By Program Area</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>
<b>The Claude Moore Colonial Farm</b>	31,500	31,500	31,500	31,500	31,500

The Claude Moore Colonial Farm at Turkey Run in McLean, Virginia is designated a historical site. It is the only privately operated National Park in the United States. The park's 18<sup>th</sup> century living history family farm site authentically and realistically recreates the social, technological, environmental, and cultural living conditions endured by Northern Virginians of ordinary means in 1771. This offers a rare and important hands-on learning experience about the basics of life, food, shelter, and the environment during the Colonial period.

The FY 2001 level of support is \$31,500 and is consistent with the *FY 2000 Revised Budget Plan*. This support provides a critical component in an operating budget generated primarily from weather-dependent, self-supporting programs, and fundraising events. The contribution will help assure continuation of Farm programs to Fairfax County residents – especially the Environmental Living Program, the Colonial Experience Program, the school visits to the 18<sup>th</sup> century Farm Site, the developing horticultural and animal education programs, and the 18<sup>th</sup> century Market Fairs, along with the special-focus monthly programs on the Farm Site. The County's contribution represents 7.1 percent of the Farm's projected revenue of \$443,500 for FY 2001. Other revenue sources include program fees, pavilion rentals, membership dues, endowment income, and contributions from the National Park Service and private contributors.

<b>The Learning in Retirement Institute (LRI)</b>	0	25,000	25,000	0	0
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LRI is a tax-exempt membership organization designed to offer senior citizens in Northern Virginia non-credit, non-prerequisite classes in a wide variety of subjects, taught by outside instructors and LRI members, and supplemented by special events featuring speakers and educational field trips. Programs are offered at two sites: Tallwood on the George Mason University campus and a recently opened site at Lake Anne. Except for a building provided by George Mason University and member contributions and fees, the Institute receives no continuing financial aid or support from any source.

During deliberations over the *FY 2000 Advertised Budget Plan*, the Board of Supervisors approved \$25,000 of non-recurring (one-time) funding to LRI to support the purchase of a modular unit at the Tallwood site on the campus of George Mason University. The modular unit will be used to expand office space to accommodate growth in staff functions.

<b>Town of Vienna Parks and Recreation Teen Center</b>	12,500	20,000	20,000	20,000	40,000
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The Vienna Teen Center is operated by the Town of Vienna Parks and Recreation Department. The Center provides local teenagers with positive, supervised recreational and educational programs and activities. Contributions made by the County assist the Town of Vienna in the operation and improvement of the Center. The contributions supplement expenses for staffing the Teen Center, programming, and the purchase of materials, equipment and supplies.

During their deliberations on the *FY 2001 Advertised Budget Plan*, the Board of Supervisors approved \$40,000 in funding for the Teen Center. The amount includes \$20,000 to supplement operational expenses at the center including the purchase of capital equipment, and \$20,000 for the expansion of teen programs, activities and special events and staff required for planning, implementing, and supervising the expanded operations. The contribution represents approximately 51.0 percent of the Center's projected expenditure and revenue requirements of \$78,500 for FY 2001.

## FUND 119 - CONTRIBUTORY FUND

<b>Contribution Recipient By Program Area</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>
Virginia Opera Company	25,000	25,000	25,000	25,000	25,000
<p>The Virginia Opera Company fosters appreciation of the arts through a variety of educational programs offered to schoolchildren. In FY 2001, approximately 45,000 students in Northern Virginia will be reached through the Virginia Opera Company's education program. It is estimated that individuals, corporations, foundations, and government sources contribute approximately 42 percent of the Virginia Opera Company's funding. The remaining 58 percent are funded through earned revenue. The total FY 2001 contribution for the Virginia Opera Company is \$25,000 and is consistent with the <i>FY 2000 Revised Budget Plan</i>.</p>					
<b>Wolf Trap Foundation for the Performing Arts</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>
<p>This is a private/public partnership founded in 1968 between the Wolf Trap Foundation and the National Park Service in the operation of the Wolf Trap Farm Park for the Performing Arts in Vienna, Virginia. The partnership was founded through a gift of land to the United States Government. The National Park Service maintains the property and conducts parking and audience management. The Foundation, with a \$22 million dollar budget, is responsible for all other aspects of running the facility, including the presentation of a wide variety of performances and education programs. Over 600,000 people attend over 200 performances and events annually at two sites: the Filene Center, a 7,000-seat outdoor amphitheater in a park-like setting, and the Barns of Wolf Trap, two 18<sup>th</sup> century barns reconstructed at Wolf Trap using original building materials and techniques.</p> <p>Fairfax County contributed \$25,000 to Wolf Trap in FY 1999 to support the Foundation's efforts to provide Fairfax County citizens with access with the best possible performing arts and to position Fairfax County nationally as a leader in the arts and arts-in-education. The amount is not based on a formula, per capita, or any agreement. For FY 2001, funding in the amount of \$25,000 is included and is consistent with the <i>FY 2000 Revised Budget Plan</i>. The funding will support all aspects of the facility's operations and provide interpretive programs, including children's performances and pre-concert lectures.</p>					
<b>Fort Belvoir National Army Museum</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>
<p>During their deliberations on the <i>FY 2001 Advertised Budget Plan</i>, the Board of Supervisors approved a non-recurring (one-time) contribution of \$25,000 to support lobbying efforts to establish the National Army Museum to be located at Fort Belvoir in Mount Vernon. The funding will support such expenses as postage, preparation of a brochure, reproduction costs, videos, a reception, and other related activities and materials. It is anticipated that such a facility would benefit the County and the Northern Virginia area by increasing tourism to the region.</p>					
<b>Subtotal Parks, Recreation, &amp; Cultural</b>	<b>\$1,907,503</b>	<b>\$2,384,150</b>	<b>\$2,384,150</b>	<b>\$2,398,898</b>	<b>\$2,473,898</b>

## FUND 119 - CONTRIBUTORY FUND

<b>Contribution Recipient By Program Area</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>
<b>Community Development</b>					
<b>Architectural Review Board (ARB)</b>	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500
<p>The ARB advises and assists the Board of Supervisors in its efforts to preserve and protect historic places in the County. The organization also administers Historic Overlay Districts (13) and advises the Board of Supervisors on other properties deserving of historic preservation either through historic district zoning and/or easements. The ARB is comprised of 11 members who have demonstrated knowledge and interest in the preservation of historical and architectural landmarks.</p> <p>The amount funded in FY 2001 is \$3,500, which is consistent with the <i>FY 2000 Revised Budget Plan</i>.</p>					
<b>Commission for Women</b>	7,690	7,304	7,304	7,116	7,116
<p>The Commission for Women is an 11-member board created by the Board of Supervisors to promote the equality of women and girls in Fairfax County, to advise the Board of Supervisors on the concerns of Fairfax County's women and girls, and to communicate those concerns to the general public. The Commission also presents possible solutions and policy reform for problems that affect women and girls and assists in developing programs and services that meet the needs of all the County's women. In addition, the Commission supports efforts in providing information to female business owners.</p> <p>The total FY 2001 contribution is \$7,116. This represents a decrease of \$188, or 2.6 percent, from the <i>FY 2000 Revised Budget Plan</i> of \$7,304, due primarily to a decrease in printing and typesetting costs which resulted from the increased use of the Commission For Women website and other technology in providing public information.</p>					
<b>Fairfax County History Commission</b>	26,022	26,022	26,022	26,022	26,022
<p>The History Commission advises County government and generally promotes the public interest in matters concerning the history of Fairfax County. It engages in educational, preservation, and research activities to promote interest in the County's historical past and also provides advisory and liaison services to assure preservation of historic County records and sites. Major programs include: educational activities, cooperative ventures with local universities in implementing history programs, liaison functions with State/National historic preservation organizations, historic record indexing projects, archaeology programs, and expansion of photographic archives. The total Fairfax County funding included for this agency is \$26,022 and is consistent with the <i>FY 2000 Revised Budget Plan</i>.</p>					

## FUND 119 - CONTRIBUTORY FUND

<b>Contribution Recipient By Program Area</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>
Celebrate Fairfax, Inc.	15,618	19,479	19,479	21,262	21,262

The Corporation was formed to develop educational or entertainment products, services, and events which promote a sense of community among those who live or work in Fairfax County and to coordinate the annual Fairfax Fair. This urban fair symbolizes unity among the civic, business, and governmental sectors and demonstrates how public and private partnerships can work together to provide the best for the citizens of Fairfax County at a low cost. The Corporation also produces "Fall for Fairfax," Fairfax County's annual environmental festival sponsored by the Fairfax County Board of Supervisors.

An amount of \$21,262 is funded for FY 2001 to be used for clean-up costs associated with the Fairfax Fair pursuant to the Memorandum of Agreement between the County Board of Supervisors and Celebrate Fairfax, Inc.

It should be noted that Celebrate Fairfax, Inc. receives a high level of community and corporate support, both financial and in-kind. It is anticipated that the Corporation will also continue to receive significant in-kind support from various County agencies in FY 2001 to support the Fairfax Fair and "Fall for Fairfax" festival.

<b>Northern Virginia Community College (NVCC)</b>	<b>103,461</b>	<b>102,898</b>	<b>102,898</b>	<b>102,248</b>	<b>102,248</b>
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NVCC is a comprehensive institution of higher education offering programs of instruction generally extending not more than two years beyond the high school level. The College currently has five campuses (Alexandria, Annandale, Loudoun, Manassas, and Woodbridge) with permanent facilities constructed on each site. Each year the College serves more than 60,000 students in credit-earning courses and 25,000 students in non-credit (continuing education) activities.

NVCC projected FY 2001 expenditures of \$193,284 for base operating requirements. This amount includes \$171,284 for General Administration (President's Office, College Board travel and memberships, student scholarships, loans, and grants), \$18,000 for Community Services (community information), and \$4,000 for a contingency reserve. The base, which is funded by the governing bodies of the local jurisdictions served by the College and any fund balances, supports additional services which could not have been provided under the College's annual State fiscal appropriations. For example, local funding provides for increased matching loan funds and support of community service activities. This local funding is for Operating Expenses only and is not applied toward Personnel Services. The local jurisdictions served by the College are requested to contribute their share of the College's base expenditure, which is calculated on a per capita basis as reported by the College using population figures from the Weldon Cooper Center for Public Service.

The total FY 2001 Fairfax County contribution to this agency for operations and maintenance is \$102,248. This amount reflects the County's share of the services provided to Fairfax County residents as reported by the College and is 52.9 percent of the College's base expenditure requirement for FY 2001. In addition, County funding of \$592,707 will be included in Fund 303, County Construction, for an annual capital contribution to the College.

## FUND 119 - CONTRIBUTORY FUND

<b>Contribution Recipient By Program Area</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>
<b>Northern Virginia Soil and Water Conservation District (NVSWCD)</b>	195,678	212,177	212,177	225,957	410,957

The NVSWCD is an independent subdivision of State government authorized by Virginia State law to provide leadership in the conservation and protection of Fairfax County's soil and water resources. Technical assistance and information compiled by this organization are made available to State and local government agencies and private citizens. The goal of the NVSWCD is to continue to improve the quality of the environment and general welfare of the citizens of Fairfax County by providing them with a means of dealing with soil, water conservation, and related natural resource problems. It provides County agencies with comprehensive environmental evaluations for proposed land-use changes with particular attention to the properties of soils, erosion potential, drainage, and the impact on the surrounding environment. Through this agency, Fairfax County provides assistance to the District of Columbia (DC) in its conservation efforts. It is the sole local governmental entity that contributes to the District's operating costs for special conservation projects, educational publications, and stream restoration.

NVSWCD projected FY 2001 expenditures of \$342,442 for its base operating requirements that include assistance to DC. The County funded a contribution of \$230,957, an increase of \$18,780, or 8.9 percent, over the *FY 2000 Revised Budget Plan* of \$212,177. This amount represents 69.5 percent of the projected revenues anticipated in FY 2001 to support base-operating expenditures. Other revenue sources include the State, NVSWCD, grants, interest, and miscellaneous others.

In addition to the base-operating contribution, the Board of Supervisors approved an additional contribution of \$180,000 for conservation efforts in FY 2001. This amount includes \$160,000 for a public/private partnership with the NVSWCD to support the cost of soil mapping the southeastern portion of the County in partnership with the Fairfax County Office of Site Development Services, and \$20,000 to match monies from the State, which will allow NVSWCD to employ a watershed specialist on a full-time basis. The position is currently employed on a part-time basis and is supported by State contributions. The position coordinates and trains volunteer stream monitors and coordinates the County's Stream Protection Strategy staff. It is projected that the County's watershed and stream monitoring efforts would benefit from a full-time watershed specialist providing a tremendous amount of vital information at a nominal cost to the County.

<b>Northern Virginia 4-H Education Center</b>	15,000	15,000	15,000	15,000	25,000
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The Northern Virginia 4-H Educational Center was developed in cooperation with the Virginia Cooperative Extension Service. The Center currently serves 19 counties in Northern Virginia with approximately 50 percent of the program participants being Fairfax County residents. This educational and recreational complex for youth and adults residing in Northern Virginia is located in Front Royal, Virginia.

In 1988, the 4-H Center realized a need to expand the facility to include overnight lodging, meal service, and a meeting and conference center. A total of \$500,000 was requested from Fairfax County to partially fund the construction of a Conference Center. The FY 1989 Fairfax County contribution of \$250,000 was used, along with contributions from other sources, to start the construction of the Center. In FY 1990 and FY 1991, County contributions of \$25,000 to the capital project were approved. A \$50,000 County contribution was approved by the Board of Supervisors in FY 1995, as well as in FY 1996. As part of the *FY 1997 Adopted Budget Plan*, the Board of Supervisors approved a contribution of \$45,000 for the center, and made a final contribution of \$55,000 in FY 1998. Beginning in FY 1999, the County's contribution was reduced to \$15,000 and approved as an ongoing supplement to the agency's Operational Expenses. As part of their deliberations on the *FY 2001 Advertised Budget Plan*, the Board of Supervisors approved a contribution of \$25,000, which includes \$15,000 to supplement the operating expenses and \$10,000 to support the center's capital improvements and to minimize the fees to campers.

## FUND 119 - CONTRIBUTORY FUND

<b>Contribution Recipient By Program Area</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>
<b>Occoquan Watershed Monitoring Program (OWMP)</b>	64,800	73,500	73,500	84,525	84,525

The OWMP and the Occoquan Watershed Monitoring Laboratory (OWML) were established to ensure that water quality is monitored and protected in the Occoquan Watershed. The cost of the OWMP is equally divided between water supply and sewage users. As a result, 50 percent of Operating Expenses is supported by the Fairfax County Water Authority and 50 percent by the participants: Fairfax, Fauquier, Loudoun, and Prince William counties, and the cities of Manassas and Manassas Park. The Watershed Monitoring Program Funding Agreement of 1988 requires Fairfax County to provide 12.5 percent of the Operating Expenses.

The total amount included for Fairfax County's share of the Operating Expenses in FY 2001 is \$84,525 based upon agency projections. This represents an increase of \$11,025 or 15 percent over the *FY 2000 Revised Budget Plan* of \$73,500. The increase is primarily due to program activities undertaken to develop information on water quality impacts associated with urban land use activities. The Fairfax County contribution is based on the population percentage of each user jurisdiction and represents 12.5 percent of the agency's total budget.

<b>Southeast Fairfax Development Corporation (SFDC)</b>	142,250	142,250	142,250	142,250	142,250
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The SFDC is a private, nonprofit organization established to combat community deterioration by assisting and implementing programs, projects, and activities designed to foster economic development, thereby ameliorating conditions of physical decline and chronic unemployment in the Route 1 corridor of Fairfax County. The SFDC assists developers in land assembly, securing public approvals, financing, and managing the redevelopment of surplus publicly owned sites. SFDC continues to foster growth in existing businesses, while simultaneously promoting the physical renovation of the area through initiatives involving beautification, developmental planning, and ongoing market studies and needs assessments. The total FY 2001 Fairfax County contribution for SFDC is \$142,250 and is consistent with the *FY 2000 Revised Budget Plan*.

<b>VPI/UVA Education Center</b>	50,000	50,000	50,000	50,000	50,000
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In FY 1995, Fairfax County signed an agreement with the City of Falls Church, the Virginia Polytechnic Institute and State University (VPI), and the University of Virginia (UVA) to provide various items of support for a new Education Center to be constructed in Falls Church. As part of this agreement, the Board of Supervisors agreed to waive all development/regulatory fees and costs and provide review and inspection services necessary for the development of this center. In addition to one-time FY 1996 sewer availability and connection charges of \$70,881, the County agreed to contribute an annual amount of \$50,000 toward the facility, to be paid each year for 20 years, commencing in FY 1995. The total value of this 20-year contribution will be \$1,000,000.

## FUND 119 - CONTRIBUTORY FUND

<b>Contribution Recipient By Program Area</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>
<b>Women's Center of Northern Virginia</b>	29,942	29,942	29,942	29,942	29,942
<p>The Women's Center is a private, nonprofit organization that provides personal and professional development services to women in Northern Virginia. Since FY 1978, the Board of Supervisors has contributed to this Center in order to provide free services to Fairfax County female residents who are unemployed, separated, abandoned, or divorced and the head of a household. Services include individual and group workshop sessions for women covering such areas as divorce, separation, financial planning, and legal rights. Approximately 67 percent of the services provided by the Center are for County residents. The orientation of the Center is psychological and emotional support, rather than strictly careers counseling. The total Fairfax County amount included for this agency is \$29,942 and is consistent with the <i>FY 2000 Revised Budget Plan</i>.</p>					
<b>Washington Area Housing Partnership</b>	4,000	4,000	4,000	4,000	4,000
<p>The contributed amount represents membership fees in the Washington Area Housing Partnership. The organization is a regional, public/private housing partnership that addresses housing issues in the Washington Metropolitan Area. The Partnership undertakes a neighborhood initiative in each of the Northern Virginia, DC, and suburban Maryland regions each year.</p> <p>During deliberations over the <i>FY 1999 Advertised Budget Plan</i>, the Board of Supervisors approved recurring funding in the amount of \$4,000 for membership fees in the Washington Area Housing Partnership. In FY 2001, funding of \$4,000 is included based upon the aforementioned membership fee, which is unchanged from FY 2000.</p>					
<b>Friends of the Potomac</b>	3,000	0	0	0	0
<p>An amount of \$3,000 in non-recurring (one-time) funding was included as part of the <i>FY 1999 Revised Budget Plan</i> for the Friends of the Potomac to support the Federal American Heritage River Initiative program. The goal of the program is to support community efforts relating to rivers that spur economic revitalization, protect natural resources and the environment, and preserve historic and cultural heritage. The agency did not request funding for FY 2000 or FY 2001.</p>					
<b>Northern Virginia Conservation Trust Partnership</b>	0	0	0	0	209,076
<p>During their deliberations on the <i>FY 2001 Advertised Budget Plan</i>, the Board of Supervisors funded a non-recurring (one-time) amount of \$209,076 for the Northern Virginia Conservation Trust Partnership (formerly the Fairfax Land Preservation Trust). An amount of \$170,000 was funded to enable the County to further its conservation efforts and meet public need without creating new County positions. This amount includes \$80,000 for land costs/purchases directly related to conservation easements, \$45,000 for public outreach funding to support staff and material for educating the public about conservation, and \$45,000 for administrative support for staff and materials for the management of Fairfax conservation efforts. It is anticipated that this contribution amount will be partially matched by approximately \$75,000 in other contributions to the trust in FY 2001. The County's total contribution also includes \$39,076 that would be paid to the Park Authority to eliminate the current balance of a loan obligation associated with seed money for the trust and office space provided by the Park Authority.</p>					
<b>Subtotal Community Development</b>	<b>\$660,961</b>	<b>\$686,072</b>	<b>\$686,072</b>	<b>\$711,822</b>	<b>\$1,115,898</b>

## FUND 119 - CONTRIBUTORY FUND

<b>Contribution Recipient By Program Area</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>
<b>Nondepartmental</b>					
<b>Fairfax Public Law Library</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>
<p>The mission of the Fairfax Public Law Library is to assist non-attorneys as well as members of the legal community with legal research inquiries. The legal resources available in the Law Library are not available to the public at any other single location within the County. By providing information about laws and procedures to over 33,000 non-lawyer citizens each year, the Fairfax Public Law Library plays a critical role in providing citizens meaningful access to justice. The Law Library receives 90 percent of its funding from assessments of \$4 on civil case filings. The annual contribution from the County is provided to assist the Law Library with operational costs. The total FY 2001 Fairfax County funding for this agency is \$20,000 and is consistent with the <i>FY 2000 Revised Budget Plan</i>.</p>					
<b>Culmore Day Laborer Project</b>	<b>0</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	<b>0</b>
<p>As part of the FY 1999 Carryover Review, the Board of Supervisors approved a non-recurring (one-time) amount of \$10,000 for a public/private partnership in the Culmore area to assist day work laborers with training to improve their skills.</p>					
<b>Subtotal Nondepartmental</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$30,000</b>	<b>\$20,000</b>	<b>\$20,000</b>
<b>Total County Contributions</b>	<b>\$4,932,250</b>	<b>\$5,418,642</b>	<b>\$5,628,642</b>	<b>\$5,492,620</b>	<b>\$6,021,696</b>

# FUND 119 - CONTRIBUTORY FUND

## FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 119, Contributory Fund

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	\$0	\$0	\$150,000	\$0	\$0
Transfer In:					
General Fund (001) <sup>1</sup>	\$5,082,250	\$5,418,642	\$5,478,642	\$5,492,620	\$6,021,696
<b>Total Transfer In</b>	\$5,082,250	\$5,418,642	\$5,478,642	\$5,492,620	\$6,021,696
<b>Total Available</b>	<b>\$5,082,250</b>	<b>\$5,418,642</b>	<b>\$5,628,642</b>	<b>\$5,492,620</b>	<b>\$6,021,696</b>
Expenditures:					
Legislative-Executive Functions/Central Service Agencies	\$1,395,056	\$1,481,611	\$1,481,611	\$1,498,031	\$1,498,031
Public Safety	301,057	70,225	120,225	40,351	90,351
Health and Welfare	647,673	776,584	926,584	823,518	823,518
Park, Recreational and Cultural	1,907,503	2,384,150	2,384,150	2,398,898	2,473,898
Community Development	660,961	686,072	686,072	711,822	1,115,898
Nondepartmental	20,000	20,000	30,000	20,000	20,000
<b>Total Expenditures</b>	<b>\$4,932,250</b>	<b>\$5,418,642</b>	<b>\$5,628,642</b>	<b>\$5,492,620</b>	<b>\$6,021,696</b>
<b>Total Disbursements</b>	<b>\$4,932,250</b>	<b>\$5,418,642</b>	<b>\$5,628,642</b>	<b>\$5,492,620</b>	<b>\$6,021,696</b>
<b>Ending Balance</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Prior to FY 2001, funding to support the Contributory awards was appropriated within the General Fund to Agency 88, Contributory Agencies. Beginning in FY 2001, expenditures for the Contributory agencies are moved to the newly established Fund 119, Contributory Fund, which will receive a transfer amount from the General Fund equalling the expenditure.

## ***FUND 119 - CONTRIBUTORY FUND***

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### **Non-Appropriated Funds**

Fairfax County exercises a fiduciary responsibility for the financial management and operation of the Northern Virginia Regional Identification System (NOVARIS). Therefore, this fund is displayed here for information. The Fairfax County contribution is made through the Contributory Fund. The total Fairfax County FY 2001 contribution of \$17,476 represents the County's annual share of costs associated with operations and upgrades of the system. Participating Washington Metropolitan Area jurisdictions share costs associated with NOVARIS based on the sworn police population of each jurisdiction as approved by the NOVARIS Advisory Board on July 30, 1997. Fairfax County's annual share of NOVARIS is currently 50.796 percent of the total FY 2001 operating requirement of \$34,404. See the NOVARIS Fund Statement on the next page.

# FUND 119 - CONTRIBUTORY FUND

## FUND STATEMENT

Fund Type G70, Trust and Agency Funds

Fund 703, Northern Virginia  
Regional Identification System  
(NOVARIS)

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance<sup>1</sup></b>	<b>\$143,661</b>	<b>\$329,147</b>	<b>\$382,891</b>	<b>\$436,294</b>	<b>\$436,294</b>
Revenue:					
Interest on Investments	\$10,330	\$2,500	\$2,500	\$5,000	\$5,000
Fairfax County (Police and Sheriff)	278,182	47,350	47,350	17,476	17,476
Arlington County	35,393	10,662	10,662	3,935	3,935
Prince William County	33,753	10,168	10,168	3,753	3,753
City of Fairfax	6,260	1,886	1,886	696	696
City of Falls Church	3,079	927	927	342	342
City of Alexandria	27,394	8,252	8,252	3,046	3,046
Montgomery County	23,189	6,985	6,985	2,578	2,578
Prince Georges County	23,189	6,985	6,985	2,578	2,578
Total Revenue:	\$440,769	\$95,715	\$95,715	\$39,404	\$39,404
<b>Total Available</b>	<b>\$584,430</b>	<b>\$424,862</b>	<b>\$478,606</b>	<b>\$475,698</b>	<b>\$475,698</b>
Expenditures:					
Operating Expenses	\$201,539	\$104,027	\$104,027	\$154,863	\$154,863
Capital Equipment	0	220,835	220,835	220,835	220,835
Fairfax County Expenses Only: (Digital Photography Equipment and Maintenance) <sup>2</sup>	0	90,000	90,000	90,000	90,000
Total Expenditures	\$201,539	\$414,862	\$414,862	\$465,698	\$465,698
<b>Total Disbursements</b>	<b>\$201,539</b>	<b>\$414,862</b>	<b>\$414,862</b>	<b>\$465,698</b>	<b>\$465,698</b>
<b>Ending Balance</b>	<b>\$382,891</b>	<b>\$10,000</b>	<b>\$63,744</b>	<b>\$10,000</b>	<b>\$10,000</b>

<sup>1</sup> The FY 2001 Beginning Balance assumes the carryover of \$436,294 from FY 2000 associated with the delay in the first year's lease/purchase payment. FY 2000 was scheduled to be the first year of a seven-year lease/purchase agreement to provide for a complete upgrade to NOVARIS. Due to the delay in the delivery schedule of the automated fingerprint identification system, the first year lease/purchase payment will not be required until FY 2001. Therefore, FY 2000 funding dedicated for the first year's payment will be carried forward to FY 2001 and will partially offset FY 2001 funding requirements for participating jurisdictions.

<sup>2</sup> ...

# FUND 120

## E-911

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### **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- Fund 120, E-911, was created during the FY 2001 Add-On process to satisfy a State legislative requirement that E-911 revenues and expenditures be accounted for separately. Currently, E-911 fees are reflected in the General Fund and Fund 104, Information Technology. Revenue totaling \$15,020,306 from estimated FY 2001 E-911 fees and \$1,296,595 from Commonwealth reimbursement associated with Wireless E-911 will be directed to Fund 120. All expenditures directly associated with the Public Safety Communications Center (PSCC) will continue to be reflected in the Police Department's budget and will be billed to Fund 120. FY 2001 General Fund expenditures associated with the PSCC include Personnel Services of \$7,858,443 and Operating Expenses of \$5,064,325. In addition, information technology project expenses associated with the PSCC totaling \$5,306,578 will now be budgeted in Fund 120. A General Fund transfer will cover any difference between revenues and expenditures in this fund. In FY 2001, a General Fund transfer of \$1,912,445 is anticipated based on projected revenue of \$16,316,901 and expenditures of \$18,229,346.
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### **Agency Overview**

The 2000 Virginia General Assembly passed legislation that requires localities to account for E-911 revenues and expenditures separately. In FY 2001, a new special revenue fund, Fund 120, E-911, will be created to satisfy this requirement. Prior to FY 2001, E-911 fees were reflected in the General Fund and Fund 104, Information Technology. Fund 120, E-911, will recognize revenue from estimated E-911 fees and Commonwealth reimbursement associated with Wireless E-911. All expenditures directly associated with the Public Safety Communications Center (PSCC) will continue to be reflected in the Police Department's budget and will be billed to this fund. Information technology projects associated with the PSCC will be budgeted in this fund. A General Fund Transfer will cover any difference between revenues and expenditures in Fund 120, E-911.

# FUND 120 E-911

## FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 120, E-911

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan <sup>1</sup>
<b>Beginning Balance</b>	\$0	\$0	\$0	\$0	\$0
Revenue:					
E-911 Fees	\$0	\$0	\$0	\$0	\$15,020,306
State Reimbursement (Wireless E-911)	0	0	0	0	1,296,595
<b>Total Revenue</b>	\$0	\$0	\$0	\$0	\$16,316,901
Transfer In:					
General Fund (001)	\$0	\$0	\$0	\$0	\$1,912,445
<b>Total Transfer In</b>	\$0	\$0	\$0	\$0	\$1,912,445
<b>Total Available</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$18,229,346</b>
Expenditures:					
Personnel Services	\$0	\$0	\$0	\$0	\$7,858,443
Operating Expenses	0	0	0	0	5,064,325
IT Projects	0	0	0	0	5,306,578
<b>Total Expenditures</b>	\$0	\$0	\$0	\$0	\$18,229,346
<b>Total Disbursements</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$18,229,346</b>
<b>Ending Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Fund 120, E-911, was created during the FY 2001 Add-On process to satisfy a State legislative requirement that E-911 revenues and expenditures be accounted for separately.

# **FUND 191**

## **PUBLIC SCHOOL FOOD AND NUTRITION SERVICES**

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### **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan. It should be noted that the FY 2001 Adopted Budget Plan reflects the Fairfax County School Board's Advertised Budget which was adopted on February 10, 2000. Final action on the Fairfax County School Board's FY 2001 Approved Budget was taken on May 25, 2000 and will be incorporated in the FY 2000 Carryover Review.

### **County Executive Proposed FY 2001 Advertised Budget Plan**



#### **Agency Overview**

Fairfax County Public Schools Food and Nutrition Services Fund totals \$46.4 million for all Food Service's operational and administrative costs. This fund is totally self-supporting and is operated under the Federally funded National School Lunch and Child Nutrition Acts. The Food and Nutrition Services program:

- Procures, prepares, and serves lunches and a la carte items to over 130,000 customers daily
- Offers breakfasts in 166 schools and centers
- Contracts meals to day care centers and private schools for all school-age child care programs
- Provides meals at 16 senior nutrition sites
- Delivers summer meals to children for low-income families in variety of settings such as community centers and apartments

Other responsibilities include nutrition education, enforcement of sanitary practices, specifications for food and equipment, and layout and design of kitchens in new schools.

The FY 2001 School Food and Nutrition Services Fund disbursements total \$46.4 million for all operating costs of food service, including administrative support. A transfer from the School Food and Nutrition Services Fund to the School Operating Fund is made annually to partially defray the costs of utilities, maintenance, custodial services, warehousing, insurance, and accounting. No General Fund support is required for the Food and Nutrition Services Fund as revenues are derived primarily from food sales and Federal and State aid.

It should be noted that the following fund statement reflects the FY 2001 Fairfax County Public Schools Superintendent's Proposed Budget. Adjustments to this fund, adopted by the Fairfax County School Board on February 10, 2000, will be discussed in the Overview Volume of the FY 2001 Advertised Budget Plan.

# FUND 191 PUBLIC SCHOOL FOOD AND NUTRITION SERVICES

## FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 191, Public School Food  
and Nutrition Services

	FY 1999 Actual <sup>1</sup>	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan <sup>2</sup>	FY 2001 Superintendent's Proposed	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$13,587,941</b>	<b>\$5,121,857</b>	<b>\$14,243,058</b>	<b>\$8,846,549</b>	<b>\$9,560,716</b>
Revenue:					
Food Sales	\$28,839,561	\$28,679,871	\$29,998,052	\$29,798,486	\$29,798,486
Federal Aid	11,854,024	11,417,249	12,283,416	12,638,694	12,638,694
State Aid	705,258	745,453	724,928	734,128	734,128
Other Revenue	589,597	713,000	510,000	510,000	510,000
Total Revenue	\$41,988,440	\$41,555,573	\$43,516,396	\$43,681,308	\$43,681,308
<b>Total Available</b>	<b>\$55,576,381</b>	<b>\$46,677,430</b>	<b>\$57,759,454</b>	<b>\$52,527,857</b>	<b>\$53,242,024</b>
Total Expenditures	\$39,211,604	\$41,703,321	\$48,198,738	\$44,450,003	\$44,450,003
Transfers Out:					
School Operating Fund (090)	\$1,973,000	\$1,973,000	\$0	\$1,973,000	\$1,973,000
Total Transfers Out	\$1,973,000	\$1,973,000	\$0	\$1,973,000	\$1,973,000
<b>Total Disbursements</b>	<b>\$41,184,604</b>	<b>\$43,676,321</b>	<b>\$48,198,738</b>	<b>\$46,423,003</b>	<b>\$46,423,003</b>
Inventory Change	(148,719)	0	0	0	0
<b>Ending Balance</b>	<b>\$14,243,058</b>	<b>\$3,001,109</b>	<b>\$9,560,716</b>	<b>\$6,104,854</b>	<b>\$6,819,021</b>

<sup>1</sup> FY 1999 Actual reflects audit adjustments included in the FY 1999 Comprehensive Annual Financial Report (CAFR). The FY 1999 Audit Package detailing all of these changes was included in the County's *FY 2000 Third Quarter Review*.

<sup>2</sup> The *FY 2000 Revised Budget Plan* column reflects adjustments adopted by the Fairfax County Public School Board at its Midyear and Third Quarter Reviews. Since the County eliminated the Midyear Review, Fairfax County Public School Board adjustments for the Midyear and Third Quarter Reviews were officially reflected in the County's *FY 2000 Third Quarter Review*, which was acted on by the Board of Supervisors on April 17, 2000.

# **FUND 192 PUBLIC SCHOOL GRANTS AND SELF-SUPPORTING PROGRAMS**

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## **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The FY 2001 Adopted Budget Plan reflects the Fairfax County School Board's Advertised Budget adopted on February 10, 2000. The Transfer In from Fund 105, Cable Communications, was reduced by \$399,036 to reflect anticipated receipts. Final action on the Fairfax County School Board's FY 2001 Approved Budget was taken on May 25, 2000 and will be incorporated in the FY 2000 Carryover Review.
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## **County Executive Proposed FY 2001 Advertised Budget Plan**



### **Agency Overview**

The Grants and Self-Supporting Programs Fund, established during the FY 1998 Midyear Review, reflects revenue and associated expenditures for Federal, State and private industry grants, and from summer school fees. Prior to the FY 1998 creation of this fund, revenue and expenditures for these grants and self-supporting programs were budgeted in Fund 090, School Operating Fund. FY 2001 expenditures are estimated at \$31.1 million.

It should be noted that the following fund statement reflects the FY 2001 Fairfax County Public Schools Superintendent's Proposed Budget. Adjustments to this fund, adopted by the Fairfax County School Board on February 10, 2000, will be discussed in the Overview Volume of the FY 2001 Advertised Budget Plan.

# FUND 192 PUBLIC SCHOOL GRANTS AND SELF-SUPPORTING PROGRAMS

## FUND STATEMENT

Fund Type G10, Special Revenue Funds Fund 192, Public School Grants and Self-Supporting Programs

	FY 1999 Actual <sup>1</sup>	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan <sup>2</sup>	FY 2001 Superintendent's Proposed	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$572,705</b>	<b>\$0</b>	<b>\$2,415,563</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
State Aid	\$1,486,260	\$6,651,708	\$9,273,992	\$2,384,222	\$2,384,222
Federal Aid	9,301,626	10,262,377	17,023,812	14,502,223	14,502,223
Tuition	2,068,081	2,150,000	2,472,300	2,627,115	2,627,115
Industry, Foundation, Other	836,971	305,156	998,074	610,495	610,495
<b>Total Revenue</b>	<b>\$13,692,938</b>	<b>\$19,369,241</b>	<b>\$29,768,178</b>	<b>\$20,124,055</b>	<b>\$20,124,055</b>
Transfers In:					
School Op. Fund - Summer School (090)	\$3,425,235	\$3,425,235	\$9,131,171	\$8,792,327	\$8,792,327
Cable Communications (105) <sup>3</sup>	1,443,834	1,443,834	1,443,834	1,942,536	1,543,500
Cable Communications (105) <sup>4</sup>	250,000	250,000	250,000	250,000	250,000
<b>Total Transfers In</b>	<b>\$5,119,069</b>	<b>\$5,119,069</b>	<b>\$10,825,005</b>	<b>\$10,984,863</b>	<b>\$10,585,827</b>
<b>Total Available</b>	<b>\$19,384,712</b>	<b>\$24,488,310</b>	<b>\$43,008,746</b>	<b>\$31,108,918</b>	<b>\$30,709,882</b>
<b>Total Expenditures</b>	<b>\$16,969,149</b>	<b>\$24,488,310</b>	<b>\$43,008,746</b>	<b>\$31,108,918</b>	<b>\$30,709,882</b>
<b>Total Disbursements</b>	<b>\$16,969,149</b>	<b>\$24,488,310</b>	<b>\$43,008,746</b>	<b>\$31,108,918</b>	<b>\$30,709,882</b>
<b>Ending Balance</b>	<b>\$2,415,563</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> FY 1999 Actual reflects audit adjustments included in the FY 1999 Comprehensive Annual Financial Report (CAFR). The FY 1999 Audit Package detailing all of these changes was included in the *FY 2000 Third Quarter Review*.

<sup>2</sup> The *FY 2000 Revised Budget Plan* column reflects adjustments adopted by the Fairfax County Public School Board at its Midyear and Third Quarter Reviews. Since the County eliminated the Midyear Review, Fairfax County Public School Board adjustments for the Midyear and Third Quarter Reviews were officially reflected in the County's *FY 2000 Third Quarter Review*, which was acted on by the Board of Supervisors on April 17, 2000.

<sup>3</sup> In the FY 2001 Superintendent's Proposed Budget Plan, Fund 105, Cable Communications, Transfer In shown is \$399,036 higher than the Fund 105, Cable Communications, Transfer Out shown on County Fund Statements. This discrepancy will be addressed as part of the FY 2001 Adopted Budget process. The transfer is based on proceeds from the Educational Access grant from Cox Communications and is calculated as 1 percent of gross revenue. Annual reconciliation of the revenue and subsequent transfer will be conducted, and adjustments to the transfer level will be incorporated in the next year's budget.

<sup>4</sup> This funding reflects a direct transfer to FCPS to support a replacement equipment grant of \$250,000.

**FUND 193**  
**PUBLIC SCHOOL ADULT AND COMMUNITY EDUCATION**

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***Board of Supervisors' Adjustments***

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan. It should be noted that the FY 2001 Adopted Budget Plan reflects the Fairfax County School Board's Advertised Budget adopted on February 10, 2000. Final action on the Fairfax County School Board's FY 2001 Approved Budget was taken on May 25, 2000 and will be incorporated in the FY 2000 Carryover Review.

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***County Executive Proposed FY 2001 Advertised Budget Plan***



***Agency Overview***

The Public School Adult and Community Education Fund provides for adult education programs such as basic skill education, high school completion, and English as a Second Language. FY 2001 expenditures are estimated at \$9,376,669.

It should be noted that the following fund statement reflects the FY 2001 Fairfax County Public Schools Superintendent's Proposed Budget. Adjustments to this fund, adopted by the Fairfax County School Board on February 10, 2000, will be discussed in the Overview Volume of the FY 2001 Advertised Budget Plan.

**FUND 193**  
**PUBLIC SCHOOL ADULT AND COMMUNITY EDUCATION**

**FUND STATEMENT**

Fund Type G10, Special Revenue Funds

Fund 193, Public School Adult and  
Community Education

	FY 1999 Actual <sup>1</sup>	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan <sup>2</sup>	FY 2001 Superintendent's Proposed	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$390,902</b>	<b>\$327,578</b>	<b>\$1,432,915</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
State Aid	\$1,004,424	\$1,034,073	\$1,228,435	\$1,132,888	\$1,132,888
Federal Aid	326,601	273,780	893,765	275,000	275,000
Tuition	5,771,824	5,700,822	6,359,299	6,888,622	6,888,622
Industry, Foundation, Other	62,945	0	0	0	0
Total Revenue	\$7,165,794	\$7,008,675	\$8,481,499	\$8,296,510	\$8,296,510
Transfers In:					
School Operating Fund (090)	\$705,531	\$776,084	\$1,012,897	\$1,080,159	\$1,080,159
Total Transfers In	\$705,531	\$776,084	\$1,012,897	\$1,080,159	\$1,080,159
<b>Total Available</b>	<b>\$8,262,227</b>	<b>\$8,112,337</b>	<b>\$10,927,311</b>	<b>\$9,376,669</b>	<b>\$9,376,669</b>
Total Expenditures	\$6,829,312	\$8,112,337	\$10,927,311	\$9,376,669	\$9,376,669
<b>Total Disbursements</b>	<b>\$6,829,312</b>	<b>\$8,112,337</b>	<b>\$10,927,311</b>	<b>\$9,376,669</b>	<b>\$9,376,669</b>
<b>Ending Balance</b>	<b>\$1,432,915</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> FY 1999 Actual reflects audit adjustments included in the FY 1999 Comprehensive Annual Financial Report (CAFR). The FY 1999 Audit Package detailing all of these changes was included in the County's *FY 2000 Third Quarter Review*.

<sup>2</sup> The *FY 2000 Revised Budget Plan* column reflects adjustments adopted by the Fairfax County Public School Board at its Midyear and Third Quarter Reviews. Since the County eliminated the Midyear Review, Fairfax County Public School Board adjustments for the Midyear and Third Quarter Review were officially reflected in the County's *FY 2000 Third Quarter Review*, which was acted on by the Board of Supervisors on April 17, 2000.

## **The Department of Public Works and Environmental Services FY 2001 Reorganization Initiative**

The Department of Public Works and Environmental Services (DPWES) was formed in FY 1999 through the merger of the Department of Public Works, the Department of Environmental Management and the Facilities Management Division, previously in the Department of General Services, which was abolished. It was anticipated at that time that the development of a cohesive organization would be a multi-year process as the Department evaluated its services and overall functionality.

In FY 2000, efforts began to migrate DPWES into a more adaptable organization that:

- focuses on the Department's lines of business (Stormwater, Wastewater, Solid Waste, Capital Construction, Facilities Management, and Land Development);
- builds on the strengths of well-established traditions by functioning in business teams;
- emphasizes creative problem solving within a policy driven system; and,
- fosters collaborative, customer-oriented behavior among all departmental employees.

In FY 2001, migration efforts will continue. Some of the features of the DPWES migration are:

- multi-phase migration with discreet steps as opportunities present themselves through position turnover and reassignments;
- detailed planning for each step in the DPWES process, developing the organizational strategy and revised work processes as each phase is implemented;
- flattened hierarchical structure and reduced management layers by eliminating management positions at each phase of the migration; and,
- reinvestment of management savings into better productivity.

DPWES will establish business teams to provide program leadership in stormwater, wastewater, solid waste, land development, capital facilities, and facilities management and functional teams to improve coordination of financial management, human resources, systems administration, and other business support areas.

**DEPARTMENT OF PUBLIC WORKS AND  
ENVIRONMENTAL SERVICES  
BUDGET ENTITIES**



# SOLID WASTE OPERATIONS OVERVIEW

The County's Solid Waste Operations are under direct supervision of the Director of the Department of Public Works and Environmental Services (DPWES). The administration of waste disposal is achieved through the Solid Waste Collection and Recycling Operations and the Solid Waste Disposal and Resource Recovery Operations. The composition of operations includes a County-owned and operated refuse transfer station, an Energy Resource Recovery (ERR) facility, a regional municipal landfill operated by the County, two citizens' disposal facilities, 12 drop-off sites for recyclables, and equipment and facilities for refuse collection, disposal, and recycling operations. Program operations will continue to be accomplished through the two entities consisting of five funds established previously under the special revenue fund structure. The combined expenditures of \$79,862,073 and a staffing level of 321/321.0 SYE are required to meet financial and operational requirements for waste collection and disposal programs. Excluding *FY 2000 Revised Budget Plan* capital projects, the *FY 2001 Adopted Budget Plan* funding level represents a decrease of \$5,386,767 or 6.3 percent from the *FY 2000 Revised Budget Plan* estimate of \$85,248,840. Further details can be found within individual narratives immediately following the Overview section.

The Solid Waste Refuse Collection and Recycling Operations manages two funds including Fund 108, Leaf Collection, which provides for the collection and disposal of leaves within leaf collection sanitary districts, and Fund 109, Refuse Collection and Recycling Operations, which provides for overall administration of the division, collection, and disposal of refuse from sanitary districts within the County, the County Agency Routes Program, the Solid Waste Reduction and Recycling Centers (SWRRC) Program, and for the overall management and operation of the County's recycling programs. Fund 109 also provides the management and operational control of the Solid Waste General Fund (DSW-GF) Programs for which services are provided on behalf of the County. These programs consist of the Community Cleanup, Evictions, and Health Department Referral operations. In addition, General Fund program support is provided in FY 2001 for cleanup services that fall outside the criteria of the existing General Fund programs. FY 2001 funding will support the cost of court-directed cleanups as a result of zoning violations, and cleanups performed based on the approval of the Board of Supervisors. In previous years these costs were absorbed within the overall appropriations for the DSW-GF Programs from monies identified primarily for the Community Cleanup Program.

The Solid Waste Disposal and Resource Recovery Operations manages three funds, including Fund 110, Refuse Disposal, which is responsible for: channeling refuse collected throughout Fairfax County to the Energy Resource Recovery (ERR) Facility, the Prince William County Landfill, or an appropriate debris landfill, and transferring yard waste to Prince William Compost Facilities; coordinating the waste exchange agreement between Fairfax and Prince William counties; and operating the County's Battery, White Goods, and Household Hazardous Waste programs, the Citizens' Disposal Facilities, and brush mulching. Fund 112, Energy Resource Recovery Facility, oversees the disposal of Fairfax County and District of Columbia refuse at the ERR Facility, and Fund 114, I-95 Refuse Disposal, provides management and operational control for the deposit of ash at the I-95 Landfill for regional participants.

<b>AGENCY SUMMARY</b>					
<b>Category</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>
Authorized Positions/Staff Years					
Regular	336/336	334/334	321/321	321/321	321/321
Expenditures:					
Personnel Services	\$13,121,312	\$14,227,073	\$13,932,054	\$14,774,148	\$15,127,574
Operating Expenses	60,483,807	67,617,949	68,260,212	64,128,336	64,128,336
Recovered Costs	(668,167)	(535,222)	(535,222)	(692,037)	(692,037)
Capital Equipment	1,966,119	938,850	3,591,796	930,200	930,200
Capital Projects	128,231	0	25,367,193	368,000	368,000
<b>Total Expenditures<sup>1</sup></b>	<b>\$75,031,302</b>	<b>\$82,248,650</b>	<b>\$110,616,033</b>	<b>\$79,508,647</b>	<b>\$79,862,073</b>

<sup>1</sup> It should be noted that total expenditures represent the operating requirement of five separate and independent Solid Waste funds. The expenditures also include funding required to support four programs administered by Solid Waste Operations on behalf of the General Fund. Each program or fund operation provides a specific service to County citizens, other Solid Waste funds, or both. As a result of the Solid Waste intra and inter-agency billings structure for services provided, revenues may flow through more than one fund.

## SOLID WASTE OPERATIONS OVERVIEW

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<b>SUMMARY BY OPERATION</b>					
<b>Category</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>
General Fund Programs	\$64,396	\$47,942	\$74,510	\$68,472	\$68,472
Leaf Collection	915,728	1,202,551	1,202,551	1,051,556	1,051,556
Refuse Collection and Recycling Operations	11,056,757	11,904,023	12,868,839	12,457,400	12,604,277
Refuse Disposal	32,360,449	34,751,487	37,860,301	31,533,337	31,686,451
Energy Resource Recovery (ERR) Facility	26,761,940	29,622,615	29,938,012	29,963,429	29,973,715
I-95 Refuse Disposal	3,872,032	4,720,032	28,671,820	4,434,453	4,477,602
<b>Total Expenditures</b>	<b>\$75,031,302</b>	<b>\$82,248,650</b>	<b>\$110,616,033</b>	<b>\$79,508,647</b>	<b>\$79,862,073</b>

As outlined in the FY2001 Advertised Budget Plan, another stage in the Department of Public Works and Environmental Services (DPWES) reorganization is occurring in FY 2001. The new DPWES was formed in FY 1999 through the merger of the Department of Public Works, the Department of Environmental Management and the Facilities Management Division, previously in the Department of General Services, which was abolished. It was anticipated at the time that the development of a cohesive organization would be a multi-year process as the Department evaluated its services and overall functionality. DPWES will establish business teams to provide program leadership in stormwater, wastewater, solid waste, land development, capital facilities, facilities management and numerous functional teams to improve coordination of financial management, human resources, systems administration and other business support areas. In addition, implementation of a stormwater planning division and initiation of customer service strategic initiatives will continue. The reorganization includes transfer of funding and positions between agencies and results in no net General Fund impact.

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### **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The 2.5 percent cost-of-living/market rate adjustment approved by the Board of Supervisors, and previously held in reserve, has been spread to County agencies and funds. This action results in an increase of \$353,426 to the Solid Waste agency and funds.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- All adjustments are discussed within the individual agency and fund narratives that immediately follow the Solid Waste Overview.
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# SOLID WASTE OPERATIONS OVERVIEW

## County Executive Proposed FY 2001 Advertised Budget Plan



### Operational Overview

The following summarizes the various programs within the Solid Waste Operations. For more detailed information on the operational aspect of the various programs, see the narratives of individual funds which immediately follow the Solid Waste Overview.

#### **SOLID WASTE GENERAL FUND PROGRAMS**

The Division of Solid Waste Refuse Collection and Recycling currently operates three programs on behalf of the General Fund. These programs provide for the collection of refuse that presents a hazard to the health, safety, and welfare of County citizens. They include the Health Department Referral Program, the Community Cleanup Program, and the Evictions Program. Beginning in FY 2001, General Fund support is provided for cleanup services that fall outside the parameters governing the existing General Fund programs. The funding will support the cost of court-directed cleanups as a result of zoning violations, and cleanups performed based on the approval of the Board of Supervisors. In previous years these costs were absorbed within the overall appropriations for the DSW-GF Programs. Fund 109, Refuse Collection and Recycling Operations, provides the equipment and personnel resources for the DSW-GF Programs and bills the General Fund for providing cleanup services. The cost of refuse disposal to General Fund programs is \$34 per ton, as paid to Fund 110, Refuse Disposal. The overall cost to the General Fund is reduced by the amount of cleanup fees recovered from property owners for cleanup work performed on their property at the direction of the Health Department, and those fees recovered through court-directed cleanups. These are the only activities under the General Fund programs for which costs are recovered. The following discussions briefly describe the four activities of the General Fund programs for FY 2001:

- **Community Cleanup Program**

Equipment and personnel from Fund 109, Refuse Collection and Recycling Operations, are provided to communities and civic organizations that request collection and cleanup support. Communities and organizations that petition and qualify for cleanup services under the guidelines of this program are issued special permits which allow the pick-up and hauling of refuse to disposal facilities without charge. They are eligible to receive a permit twice a year. It is estimated that 112 permits will be issued for cleanups in FY 2001.

- **Health Department Referral Program**

The County Health Department solicits the Department of Public Works and Environmental Services to remove refuse from properties that present a hazard to the health, safety, and welfare of County citizens. After a work order is received, refuse collection personnel collect and dispose of the refuse. These operations vary in scope from small cleanups requiring limited personnel and equipment to larger operations requiring various pieces of equipment and a greater number of personnel. Costs for providing cleanup services under this program are recovered from property owners who are billed for cleanup of their property (ies). The fees recovered are returned to the General Fund.

- **Evictions Program**

At the request of the Sheriff's Department, refuse collection equipment and personnel are used to collect and dispose of materials left by evicted tenants. Disposal service is requested 24 hours after the eviction if the evicted tenant has not reclaimed the materials within that time frame. All costs for providing collection and disposal services are billed to the General Fund.

# **SOLID WASTE OPERATIONS OVERVIEW**

- **Court/Board Directed Cleanup Program**

As an agency of the Department of Public Works and Environmental Services (DPWES), the Division of Solid Waste Refuse Collection and Recycling is frequently directed by the Fairfax County Circuit Court to remove refuse from properties that are in violation of County zoning ordinances. Occasionally, the agency also removes refuse from properties whose owners do not qualify for disposal under the Community Cleanup Program. Some owners who petition the Board of Supervisors, and based on hardship, are granted a cleanup where in most cases the disposal costs are waived. The growth of the County in recent years has resulted in these activities becoming more common. Beginning in FY 2001, this cost will be a separate budget element of the DSW-GF Programs. This will allow the division to budget for and track these expenditures on its own. The fees recovered from court-directed cleanups will be returned to the General Fund.

## **FUND 108, LEAF COLLECTION**

Fund 108, Leaf Collection, is responsible for the collection of leaves within Fairfax County's leaf collection districts. It is anticipated that in FY 2001, Fund 108 will provide collection service to approximately 18,786 household units within 23 approved leaf districts on three different occasions. It is anticipated that the majority of leaves collected by Fund 108 in FY 2001 will be mulched and provided to County citizens. A small amount of the leaves collected will be transported to composting facilities in Prince William County as part of a refuse exchange agreement between Prince William and Fairfax counties, or to other private yard waste facilities. Fund 108 pays Fund 110, Refuse Disposal, for providing the composting fee and transportation of leaves. Revenue is derived from a levy charged to homeowners within leaf collection districts. The levy charged is \$0.01 per \$100 of assessed real estate value.

## **FUND 109, REFUSE COLLECTION AND RECYCLING OPERATIONS**

Fund 109, Refuse Collection and Recycling Operations, is responsible for the collection of refuse within the County's approved sanitary districts and County agencies, and for the coordination of the County's recycling and waste reduction operations, as well as the oversight of the Solid Waste General Fund Programs on behalf of the County. Program operations consist of:

- **Administration of Division Operations**

Administration of Division Operations provides for the overall management, administrative and technical support functions for all of the funds that comprise the Division of Solid Waste Collection and Recycling.

- **Operational Support**

Operational Support staff provide supervision and technical support for all refuse collection activities within Fairfax County including: Residential and General Collection routes (R&G), County Agency Routes (CAR), Leaf Collection, Solid Waste Reduction and Recycling Centers (SWRRC), General Fund programs, brush and special collections.

- **Residential and General Collection**

Residential and General Collection (R&G) is responsible for the collection of refuse from household units within Fairfax County's approved sanitary districts. For FY 2001, it is estimated that 38,614 household units will be served in 53 districts. R&G also coordinates the curbside recycling collection operations. The cost of refuse disposal to R&G is \$34 per ton, as paid to Fund 110, Refuse Disposal. Revenue to support operations is derived from the refuse collection fee, which will remain at the current annual rate of \$210 per household.

The approximately 38,614 household units to be served within the approved sanitary districts represent approximately 10.7 percent of the projected 359,600 household units within Fairfax County in FY 2001.

# **SOLID WASTE OPERATIONS OVERVIEW**

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## ▪ **Solid Waste Reduction and Recycling Centers (SWRRC)**

The Solid Waste Reduction and Recycling Center (SWRRC) Program represents two sites located in Great Falls and McLean that are operated by the Division of Solid Waste Collection and Recycling. These sites manage the disposal of refuse and recyclable materials primarily by those citizens who choose not to participate in refuse pick-up services provided by the County or private haulers. Revenue for program operations is derived currently from a user fee of \$185 per year that is charged to each program participant. The participant fee covers the full cost of program operations, including the cost of recycling. The fee will remain at the current level in FY 2001.

## ▪ **County Agency Routes**

County Agency Routes (CAR) is responsible for the collection of refuse from County agencies and a small number of organizations associated with County agencies. The cost of refuse disposal to CAR is \$34 per ton, as paid to Fund 110, Refuse Disposal. Revenue is derived from billings to County agencies based on the cubic yard capacity of the containers assigned to individual agencies. The cost per cubic yard is formula-driven, and is based on fiscal year operating requirements. For FY 2001, the calculated rate is \$3.34 per cubic yard, a decrease of \$.07 from the FY 2000 Adopted Budget Plan rate of \$3.41 per cubic yard. In FY 2001, the number of cubic yards collected on CAR is projected to be 268,314 cubic yards.

## ▪ **Recycling Operations**

Recycling Operations is responsible for providing the overall management (administrative and operational coordination) of solid waste reduction and recycling programs that are required by the County, and for developing plans for future recycling programs and waste reduction systems. The goal for FY 2001 is to maintain the recycling rate in the municipal solid waste stream at or above 25 percent as mandated by the State of Virginia. Revenue is generated from the sale of recyclable materials (aluminum cans, newspaper, cardboard, glass, and scrap metal) which serves to partially offset expenditure requirements. In addition, revenue (program support) is received from Fund 110, Refuse Disposal, through billings by Fund 109 for administration and coordination of recycling operations on behalf of Fund 110. In FY 2001, it is estimated that \$1,016,054 will be required from Fund 110 to support recycling operations.

## **FUND 110, REFUSE DISPOSAL**

Fund 110, Refuse Disposal, has the primary responsibility of channeling refuse collected throughout Fairfax County to either the Energy Resource Recovery (ERR) Facility, a private debris landfill, or Prince William County Landfill, and yard debris to composting facilities. Fund 110 also coordinates the County's Recycling Program, the Citizens' Disposal Facilities (CDF), the Code Enforcement Program, the Household Hazardous Waste (HHW) Program, and the Battery and White Goods programs.

If refuse is non-burnable, it will be directed to and disposed of at the Prince William County Landfill through the Waste Exchange Agreement or at a private debris landfill. Revenue to support refuse disposal operations is derived from fees collected from private haulers who service Fairfax County; Fund 108, Leaf Collection; Fund 109, Refuse Collection and Recycling Operations; the Solid Waste Reduction and Recycling Centers (SWRRC); and the Citizens' Disposal Facilities. Fund 110 charges disposal fees to refuse collectors and citizens for the disposal of waste. The disposal charge supports all operations of the transfer station, including brush and yard waste, and administration of the County's disposal system. Fund 110 is in turn charged by the Fund 112 to incinerate the County's waste. However, the current fee structure within Fund 110 will not support these expenses in FY 2001.

### **FY 2001 Operating Shortfall**

The County's solid waste disposal program has come under significant financial pressure recently from a number of factors, most notably an adverse decision in 1994 of solid waste flow control by the United States Supreme Court and the development of several large landfills within Virginia and in neighboring states. In FY 1999, the County established and implemented a two-year contractual disposal fee that reduced the disposal rate charged by Fund 110, Refuse Disposal, from \$45 per ton to \$36 per ton. This rate was made available only to collection haulers who signed a two-year agreement

# **SOLID WASTE OPERATIONS OVERVIEW**

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to deliver all or an agreed amount of their disposal tonnages to County facilities. This change was made to stem the migration of waste tonnages out of the County in order to continue to satisfy the annual contractual delivery of 930,750 tons to the ERR Facility. In FY 2001, a further reduction to \$34 per ton is proposed for the discount/contract rate in order to maintain the competitive attraction to the private haulers whose two-year contracts with the Division of Solid Waste Disposal and Resource Recovery will expire in FY 2001.

In addition to discount/contract fees that reduce revenues, there are specific programs within the entire scope of the County's disposal operations that do not fully recover costs and must be subsidized. These programs include the County's Recycling Program, the Household Hazardous Waste Program, and the Code Enforcement Program. The estimated net cost of these programs is \$1.35 million in FY 2001.

Since the beginning of the 1990's, tremendous competitive price pressure has been brought to bear on the operation of the County's refuse disposal system. Due to the fixed costs required to support the debt service on the ERR Facility and the minimum operating costs required to process the Guaranteed Annual Tonnage (GAT), the Division of Solid Waste has had limited options available to reduce costs or build an additional revenue base. During this time, private waste management firms have developed privately owned disposal sites downstate which are able to charge as little as one third to one half the per-ton disposal rate required to support the ERR Facility, thereby diverting needed waste tonnages to less expensive alternatives.

As a result of competitive pricing, continued migration of refuse from the County's waste stream, and the need to maintain the tonnage levels at the ERR Facility, disposal rates have been set at levels that have not supported operational requirements since 1995. Reserves available in the Fund 110 fund balance were utilized and capital expenditures deferred so that the disposal rate could be maintained at a competitive level. Since FY 1995, the Division of Solid Waste has implemented a number of different initiatives in order to address the reduced revenue base and tonnages resulting from competitive pricing. Actions taken include:

- Abolishment and/or redirection of 4/4.0 SYE positions from FY 1998 through FY 2001 that were no longer needed to support program operations based on the agency's initiative and reductions in the operational and workload requirements.
- An average reduction in Operating Expenses of \$2.47 million annually from FY 1997 through FY 2001 due primarily to the decrease in refuse disposal charges reflecting the reduction in waste tonnages to the ERR. During FY 1999, disposal charges were further reduced due to the discount rate that was implemented in order to maintain the current tonnage levels and stem the migration of tonnage from the County.
- Other mechanisms include the Supplemental Waste Program, which receive specific deliveries of items such as used carpet, out-of-date pharmaceuticals, off-spec or defective consumer products such as shampoo, debris from oil spill cleanups, DEA seized drugs, and any other materials that can be safely incinerated. Also initiated was the Spot Market Program, which seeks to procure regular municipal solid waste from outside of the County at higher tipping fees.
- Delayed replacement of large capital equipment items from FY 1997 through FY 2000 as a means of reducing costs. A pilot program will be implemented to lease tractor trucks instead of purchasing them which will result in up-front savings of an estimated \$646,000 in FY 2001.
- Use of an average \$4.8 million annually in reserve funds to support operating requirements from FY 1995 through FY 2001.

The stable rate has proven to be somewhat effective in retaining the disposal tonnage level within the County's waste stream. However, in maintaining a stable rate, program costs have exceeded revenues by a yearly average of \$4.8 million. These shortfalls were absorbed from the fund balance which, in FY 2000, will be depleted. In FY 2001, it is projected that net revenues will fall short of the operational requirements, including \$1.3 million in subsidized programs, by \$5,460,375. To support the operating shortfall in FY 2001, an offsetting amount will be transferred to Fund 110 from the available fund balance and the Rate Stabilization Reserve in Fund 112. The transfer amount is comprised of \$4,201,554 from the available Rate Stabilization Reserve and \$1,258,821 in unreserved balance. It should be noted that the operational shortfall does not include an estimated \$3.03 million in required reserves for equipment and computer replacement, and contingency requirements. Therefore, the total net shortfall in FY 2001 is \$8,577,686.

# **SOLID WASTE OPERATIONS OVERVIEW**

The Rate Stabilization Reserve in Fund 112, Energy Resource Recovery Facility, was established to address revenue shortfalls, and contingency requirements of those funds that make up the disposal operations under the Division of Solid Waste Refuse Disposal and Resource Recovery. A balance of \$6,600,908 will remain in the Rate Stabilization Reserve after this adjustment. At the current rate of imbalance in the refuse disposal operations, there are only sufficient funds in the Rate Stabilization Reserve to support approximately one more year of operation without an additional revenue adjustment. Should the market for disposal tonnage remain competitive, an outside source of income will be needed to maintain disposal operations at a level required to meet the 930,750 Guaranteed Annual Tonnage (GAT) amount to Ogden Martin. Relief in the form of legislation granting flow control is not expected.

## **Long-Term Strategy**

The Division of Solid Waste will return with options for the Board's consideration to address the County's refuse disposal system income requirements on a long-term basis. Specific options include:

- General Fund support to those programs mandated by the State or the County that are not fully self-supporting (i.e., enforcement, recycling, and household hazardous waste) and other shortfalls.
- Develop a supplemental revenue source for solid waste to support a comprehensive waste management program that would fund the annual operating shortfall and generate sufficient reserves. The key component would include:
  - A solid waste flat rate fee per household unit on residential and business users of the solid waste system to support all aspects of the solid waste disposal system.
  - Maintain a competitive tipping fee of \$34 per ton in keeping with market alternatives.
  - Direct General Fund support of non-self supporting County programs.
- Development of a strategic solid waste plan to ensure that Fairfax County has control of solid waste generated within the County while maintaining the appropriate mixture of public and private collection, transfer, and disposal. This program is known as intra-State flow control. However, it should be noted that recent court decisions may not support this option.

## **FUND 112, ENERGY RESOURCE AND RECOVERY (ERR) FACILITY**

Fund 112, Energy Resource and Recovery Facility, is responsible for the incineration of refuse collected in Fairfax County; a portion collected in the District of Columbia (DC); refuse collected by Supplemental and Spot Market operations; and from Prince William County through a refuse exchange agreement with Fairfax County. Disposal expenditures in this fund are included in the calculation of the payment made to Ogden Martin, the facility operator, for the overall operation of the facility. In FY 2001, the payment to Ogden Martin is estimated to be \$27.7 million based on refuse tonnage estimates of 1,006,000 tons. This is a formula-driven fee which factors variables, including credits derived from the sale of energy to Virginia Power, plant operating costs, bond retirement payments, and the cost of depositing ash residue into the I-95 Landfill. Receipts are derived from the fee charged for the incineration of refuse. This fee is tied directly to the support requirement for incinerator operations.

During FY 1999, a three-year contractual agreement with reduced rates of \$25 and \$20 per ton was implemented to ensure continued delivery of the District of Columbia (DC) refuse to the County's waste stream. This adjustment was made in response to tonnage losses in the waste stream and is aimed at ensuring that the County remains competitive with other waste disposal facilities in the area and retains the current level of waste flow by maintaining its customer base. The decreases were also aimed at curbing the migration of refuse tonnage from the County disposal facilities in order to ensure that the Guaranteed Annual Tonnage (GAT) obligation at the ERR Facility is met. The current tipping fee of \$28 per ton, and DC contractual rates, will remain in effect through FY 2001 and are expected to generate \$27,894,000 in revenue.

# **SOLID WASTE OPERATIONS OVERVIEW**

The County's refuse disposal system, as administered in Fund 110, Refuse Disposal, has maintained a stable disposal rate over the past five years in order to remain competitive and retain tonnage levels. As a result, Fund 110 program costs over the same period have exceeded revenues by a yearly average of \$4.8 million. These shortfalls have been absorbed from the fund balance, which in FY 2000 will be depleted. The projected revenue shortfall for operational requirements in FY 2001 is \$5,460,375. To support this requirement, an offsetting amount will be transferred from the available fund balance and the Rate Stabilization Reserve in Fund 112, Energy Resource and Recovery.

## **FUND 114, I-95 REFUSE DISPOSAL**

Fund 114, I-95 Refuse Disposal, has the overall responsibility of operating the I-95 Landfill, which is a multi-jurisdictional refuse deposit site now dedicated to the disposal of ash generated by the County's ERR Facility and the Alexandria/Arlington incinerator operations. Fund 114 requirements include operating expenses necessary to meet and maintain efficient disposal operations; funding for various projects required to meet local, State, and Federal mandates; and attention to landfill closure requirements. Revenue is derived primarily from the landfill tip fee paid by the ERR Facility and participating jurisdictions, which is currently \$14 per ton. However, the landfill fee, as reviewed by the I-95 Technical Review Committee, is recommended to decrease from the current rate of \$14 to \$11.50 per ton in FY 2001. Due to earlier planning, landfill closure requirements in Fund 114 were met prior to the closing of the I-95 Landfill to municipal solid waste (MSW) in FY 1996 and are being maintained in fund balance until needed. Because significant interest earnings are being realized from the reserve balances, the Division of Solid Waste Disposal and Resource Recovery proposed a reduction in the disposal fee for FY 2001. At the completion of an assessment of impact, the agency concluded that the \$14 per ton disposal rate, currently charged by Fund 114, could be reduced by \$2.50 from \$14 to \$11.50 per ton, yet continue to meet reserve needs associated with future requirements. The proposed rate has been incorporated into the FY 2001 Advertised Budget Plan. The impact of this adjustment in FY 2001 is an \$890,000 reduction in revenue based on an estimated 355,672 tons of ash to be delivered to the landfill.

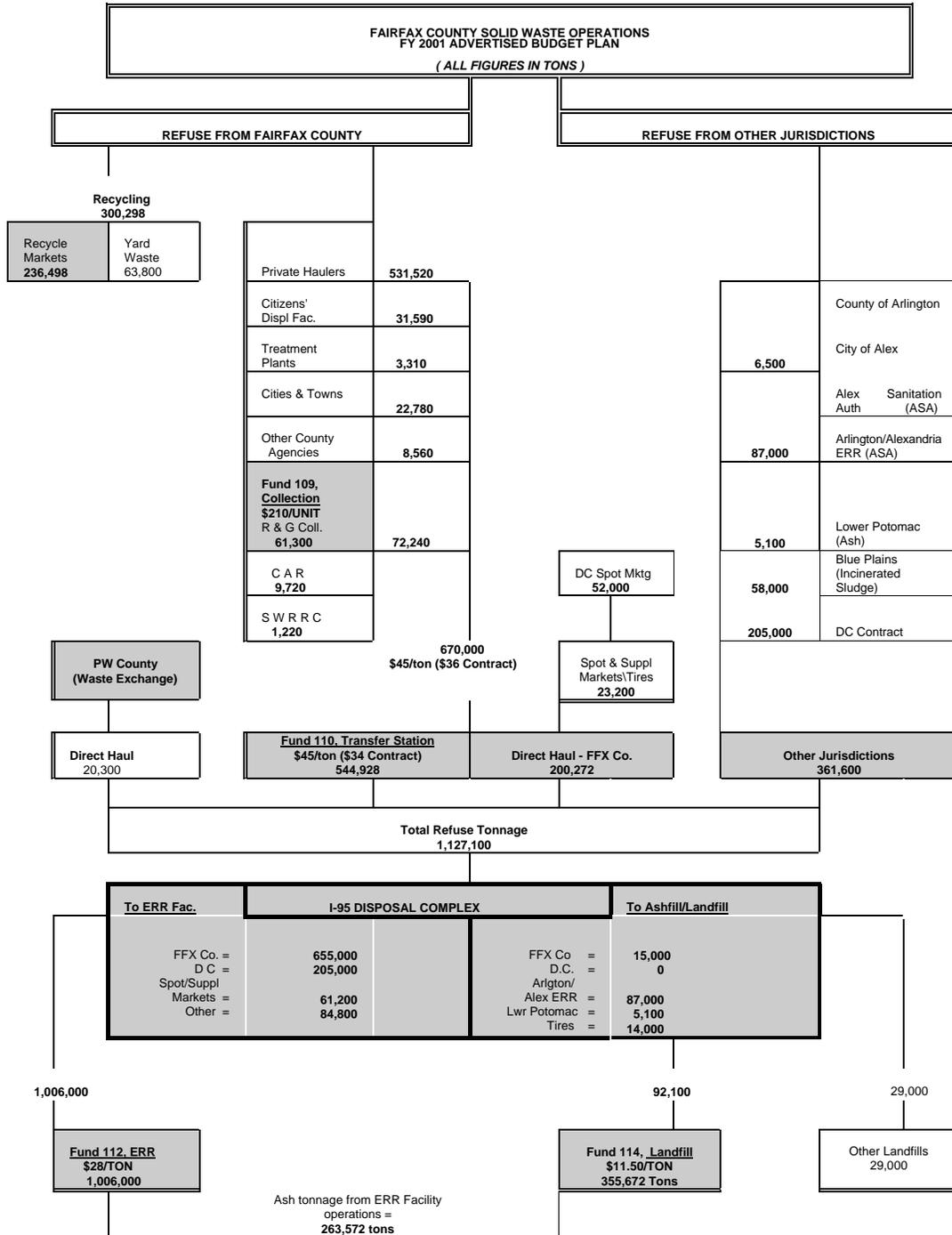
## **OPERATIONAL FEE STRUCTURE**

### **Solid Waste Operations FY 2001 Fee Structure<sup>1</sup>**

	<b>Fund 108, Leaf Collection</b>	<b>Fund 109, Refuse Collection and Recycling Operations</b>	<b>Fund 110, Refuse Disposal</b>	<b>Fund 112, ERR Facility</b>	<b>Fund 114, I-95 Refuse Disposal</b>
<b>FY 2001 Fee</b>	\$0.01/\$100 Assessed Property Value	\$210/Unit	\$45/Ton, System \$34/Ton, Discount	\$28/Ton	\$11.50/Ton
<b>FY 2000 Fee</b>	\$0.01/\$100 Assessed Property Value	\$210/Unit	\$45/Ton, System \$36/Ton, Discount	\$28/Ton	\$14/Ton
<b>Who Pays</b>	Leaf District Residents	Sanitary District Residents	Private Collectors, Citizens and County Agencies through Fund 109	The County through Fund 110	ERR Facility, Fund 110, and Participating Jurisdictions

<sup>1</sup> There are numerous special rates that have been negotiated and implemented as the need has risen which are not reflected in the structure above. Examples include varying miscellaneous charges for yard debris (brush, grass, and leaves), tires, and others.

# SOLID WASTE OPERATIONS OVERVIEW



# UNCLASSIFIED ADMINISTRATIVE EXPENSES - SOLID WASTE GENERAL FUND PROGRAMS

## AGENCY MISSION

*To provide refuse collection and disposal support to citizens, communities, and County agencies through Solid Waste General Fund programs consisting of the Community Cleanups, Health Department Referrals, and Evictions programs.*

<b>SOLID WASTE GENERAL FUND PROGRAMS</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Solid Waste General Fund Programs					
Community Cleanup	\$22,987	\$34,218	\$34,218	\$36,769	\$36,769
Health Department Referral	4,035	3,108	3,108	3,617	3,617
Evictions	18,117	10,616	20,234	15,483	15,483
Court Directed/ Mandatory Cleanups	19,257	0	16,950	12,603	12,603
<b>Total Expenditures</b>	<b>\$64,396</b>	<b>\$47,942</b>	<b>\$74,510</b>	<b>\$68,472</b>	<b>\$68,472</b>
Income					
Cleanup Fees <sup>1</sup>	\$24,462	\$3,108	\$3,108	\$12,941	\$12,941
<b>Total Income</b>	<b>\$24,462</b>	<b>\$3,108</b>	<b>\$3,108</b>	<b>\$12,941</b>	<b>\$12,941</b>
<b>Net Cost to the County</b>	<b>\$39,934</b>	<b>\$44,834</b>	<b>\$71,402</b>	<b>\$55,531</b>	<b>\$55,531</b>

<sup>1</sup> The overall cost to the General Fund is reduced by fees recovered from property owners, who are charged for cleanup work performed on their property at the direction of the Health Department, or by sanctions imposed at the direction of the County Court for cleanup stemming from zone violations.

The Solid Waste activities in this agency is included in the Department of Public Works and Environmental Services (DPWES) reorganization within Fund 109, Refuse Collection and Recycling Operations. Please refer to the discussion in the Solid Waste Operations Overview.

## **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.
- No funding adjustments or position transfers were made as a result of the DPWES reorganization initiative.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 24, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- An increase of \$26,568 to meet operational costs including \$16,950 for Court-directed cleanups that were not previously budgeted in FY 2000 and an additional \$9,618 for the Evictions Program based on year-to-date expenses and projected requirements for the remaining year.

# UNCLASSIFIED ADMINISTRATIVE EXPENSES - SOLID WASTE GENERAL FUND PROGRAMS

## County Executive Proposed FY 2001 Advertised Budget Plan



### **Agency Overview**

The Division of Solid Waste operates three programs on behalf of the General Fund, in which refuse that presents a hazard to the health, safety, and welfare of County citizens, is collected and disposed. These programs include the Community Cleanup Program, the Health Department Referral Program, and the Evictions Program. Fund 109, Refuse Collection and Recycling Operations, provides staff and equipment for program operations. All charges incurred by Fund 109 for providing collection/disposal services for these programs are billed to the General Fund. The overall cost to the General Fund is reduced by the amount of cleanup fees recovered from property owners for cleanup work performed on their property at the direction of the Health Department. The recovered funds are returned to the General Fund by way of the revenue stream.

An amount of \$12,603 is funded in FY 2001 for cleanup services that fall outside the criteria of the existing General Fund programs. The funding will support the cost of court-directed cleanups as a result of zoning violations and cleanups performed based on the approval of the Board of Supervisors. This amount represents a projected requirement for salary, equipment, and disposal charges based on a three-year average of actual cost in response to these cleanups. In previous years, these costs were absorbed within the overall appropriations for the DSW-GF programs from monies identified primarily for the Community Cleanup Program. The effect of absorbing these costs was that overall DSW-General Fund programs were limited in their ability to cope with generated workloads of the established programs. Some community and civic organizations that qualified under the guidelines of the Community Cleanup Program for example had to be denied an annual permit for cleanup service due to lack of program funding. The FY 2001 funding recommendation recognizes Court-ordered and Board-directed cleanups as separate from the existing programs. Funding allows expenditures to be tracked and controlled on their own without impeding the needs or service level of the other programs. Expenses incurred under the Court-directed cleanups will be totally offset by charges to property owners. Funding requirements associated with the two cleanup activities will vary from year-to-year based on the number of court decreed and Board-approved cleanups.

In FY 2001, these programs will continue to be operated by the Division of Solid Waste on behalf of the General Fund. It is anticipated that the level of funding provided in FY 2001 will support the projected level of services provided by these programs, and will meet projected citizen demand.



### **Funding Adjustments**

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:*

- An increase of \$2,551 in the Community Cleanup Program funding requirements based on the projected activity level for FY 2001.
- An increase of \$509 in the Health Department Referral Program based on prior year costs and projected requirements for FY 2001.
- An increase of \$4,867 in the Eviction Program based on the projected activity for FY 2001.
- An increase of \$12,603 for Court-directed and Board-approved cleanups not budgeted previously.

# UNCLASSIFIED ADMINISTRATIVE EXPENSES - SOLID WASTE GENERAL FUND PROGRAMS

The following funding adjustments reflect all approved changes in the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:

- There have been no revisions to this agency since approval of the FY 2000 Adopted Budget Plan.



## Objectives

- To continue completing 100 percent of the refuse collection requests on the scheduled day, for all communities and civic organization cleanups.
- To continue collecting and disposing of 100 percent of the Health Department cleanups within the response time set by the Health Department for each request
- To continue performing 100 percent of the requested eviction cleanups within 24 hours when requested by the Sheriff's Office.
- To continue performing 100 percent of all cleanups directed by the County Courts and approved by the Board of Supervisors in a timely manner.



## Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Community cleanups completed	103	101	112 / 87	112	112
Health Department cleanups completed	5	3	3 / 6	5	5
Eviction cleanups completed	108	88	93 / 140	121	121
Court Directed/Board approved cleanups completed <sup>1</sup>	1	1	0 / 3	3	3
<b>Efficiency:</b>					
Average cost per community cleanup	\$385	\$348	\$295 / \$264	\$316	\$328
Average cost per Health Department cleanup	\$1,691	\$690	\$993 / \$671	\$694	\$723
Average cost per eviction cleanup	\$120	\$113	\$109 / \$130	\$122	\$128
Average cost per Court Directed/Board Cleanup	\$5,927	\$5,630	\$0 / \$6,419	\$3,424	\$4,201
<b>Service Quality:</b>					
Percent of community cleanup services rated good or better	NA	NA	95% / 95%	95%	95%
Percent of complaints from the Health Department on cleanups	0%	0%	0% / 0%	0%	0%

## UNCLASSIFIED ADMINISTRATIVE EXPENSES - SOLID WASTE GENERAL FUND PROGRAMS

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
Percent of complaints from Sheriff Department on cleanups	0%	0%	0% / 0%	0%	0%
Percent of complaints from the County Circuit Court	0%	0%	0% / 0%	0%	0%
<b>Outcome:</b>					
Percent of community cleanups completed as scheduled	NA	100%	100% / 100%	100%	100%
Percent of Health Department cleanups completed within the Health Department time line	NA	100%	100% / 100%	100%	100%
Percent of eviction cleanups completed within 24 hours	100%	100%	100% / 100%	100%	100%
Percent of Court Directed\Board approved cleanups completed as ordered	100%	100%	100% / 100%	100%	100%

<sup>1</sup> Beginning in FY 2001, Court-ordered and Board directed cleanups are shown as a separate cost element of Solid Waste General Fund programs. The Community Cleanup Program absorbed previous expenditures associated with these activities. Since expenditures for the Court and Board directed cleanups were tracked independently, indices for previous and future year estimates have been reflected.

# FUND 108 LEAF COLLECTION

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## AGENCY MISSION

*To provide vacuum leaf collection service at the streetline for all customers within designated residential leaf districts on three separate occasions during the leaf collection season (the period from October through December) in order to enhance the aesthetic environment.*

<b>AGENCY SUMMARY</b>					
<b>Category</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>
Authorized Positions/Staff Years <sup>1</sup>					
Regular	0/0	0/0	0/0	0/0	0/0
Expenditures:					
Operating Expenses	\$878,408	\$1,081,951	\$1,081,951	\$1,051,556	\$1,051,556
Capital Equipment	37,320	120,600	120,600	0	0
<b>Total Expenditures</b>	<b>\$915,728</b>	<b>\$1,202,551</b>	<b>\$1,202,551</b>	<b>\$1,051,556</b>	<b>\$1,051,556</b>

<sup>1</sup> No positions are established in Fund 108, Leaf Collection. Personnel for program operations is provided in Fund 109, Refuse Collection and Recycling Operations, and other Division of Solid Waste funds which charge Fund 108 through intra-agency billings, for the amount of staff costs incurred.

This fund is included within the Department of Public Works and Environmental Services (DPWES) reorganization. Please refer to the discussion in the Solid Waste Operations Overview.

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## **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.
-

# FUND 108

## LEAF COLLECTION

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### County Executive Proposed FY 2001 Advertised Budget Plan



#### Agency Overview

The Division of Refuse Collection and Recycling provides for leaf collection and disposal within 23 Fairfax County approved refuse collection districts. In FY 2001, Leaf Collection operations will provide collection services on three different occasions to an estimated 18,786 residential and commercial units in these districts. They include Braddock 2; Dranesville 1A11, 1A21, 1A61, 1B1, 1E, and 3; Lee 1B, 1C, and 1D; Mason 1, 1A, 2, 4, and 7A; Mount Vernon 1A and 1B; and Providence 1, 2, 4, 6, 7, and 8. Leaf districts are established and/or de-established through a petition process approved by the Board of Supervisors. This process could result in an increase or decrease in the number of residential or commercial units within a specific collection district, or a district could be totally eliminated. Petition approvals affect the number of units serviced in a given year.

All leaves collected are either transported to the composting facility in Prince William County as part of a refuse exchange agreement between Prince William and Fairfax counties, or mulched and provided to citizens. Revenue is derived from a collection levy (service fee) that is charged to homeowners and businesses within the districts. The current levy is \$0.01 per \$100 of assessed real estate value for property within leaf districts. Based on the current assessment, the levy will generate \$593,439 in FY 2001. The variance between FY 2001 revenue and expenditures results in a shortfall that will be satisfied through the use of the fund balance.

During FY 2001, the program will continue to provide efficient service within the scheduled collection period to all qualified districts and collection units. The FY 2001 funding level includes funding for the transfer of leaves to the Prince William County Composting Facility as agreed upon in the solid waste trade agreement between Fairfax and Prince William counties. It should be noted that weather and other external factors could lengthen or shorten the leaf season. The fluctuations in expenditures are addressed during scheduled quarterly reviews, and the agency's funding level is adjusted if necessary.



#### Funding Adjustments

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:*

- A net decrease of \$30,395 in Operating Expenses is due primarily to a reduction of \$30,415 in the Division of Vehicle Services (DVS) charge based on prior year actuals.
- A decrease of \$120,600 in Capital Equipment reflecting no requirement in FY 2001 for the replacement of leaf equipment.

*The following funding adjustments reflect all approved changes in the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- There were no adjustments required for this fund as part of the FY 1999 Carryover Review.



#### Objectives

- To remove at least 95% of the leaves placed at the curb by citizens, within each leaf collection district, during the specified leaf collection period.

# FUND 108 LEAF COLLECTION



## Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate / Actual	FY 2000	FY 2001
<b>Output:</b>					
Homes within districts	18,211	18,589	18,599 / 18,655	18,686	18,786
Cubic yards of leaves collected	65,220	66,380	73,755 / 64,675	67,500	69,000
<b>Efficiency:</b>					
Net cost per home collected <sup>1</sup>	\$43.15	\$56.51	\$55.53 / \$38.72	\$56.29	\$51.96
Hours per cubic yard collected	0.33	0.31	0.29 / 0.27	0.27	0.27
<b>Service Quality:</b>					
Percent of customers rating service very good or excellent	NA	65.0%	NA / 83.8%	85.0%	87.5%
<b>Outcome:</b>					
Percent of customers' leaves removed from curb	NA	91.0%	NA / 93.8%	95.0%	95.0%

<sup>1</sup> The actual FY 1999 cost per home was low compared to the FY 1998 actual and the FY 2000 estimate due to the receipt of large interest on investment revenue (offsetting costs) and to much lower Capital Equipment expenditures in FY 1999.

# FUND 108 LEAF COLLECTION

## FUND STATEMENT

Fund Type G10, Special Revenue Funds

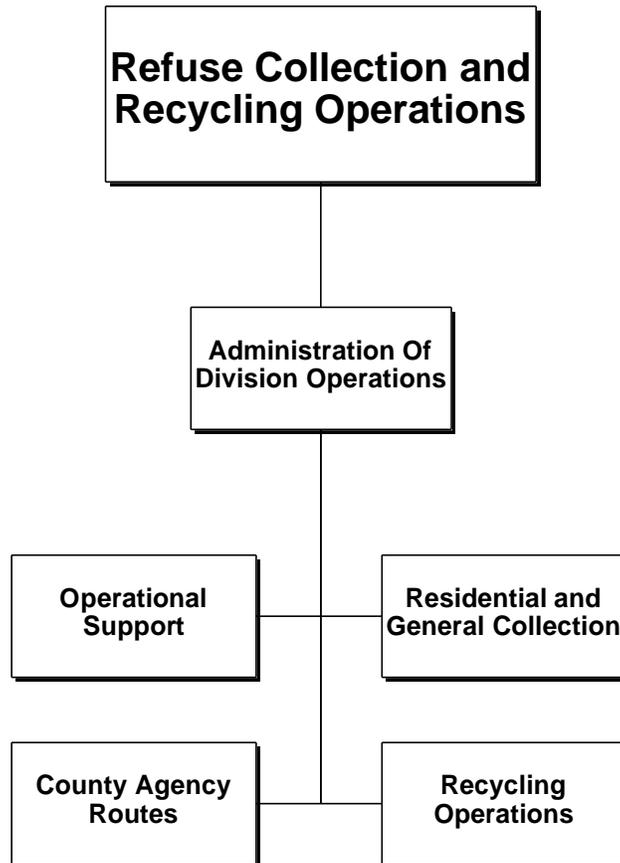
Fund 108, Leaf Collection

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$3,187,055</b>	<b>\$2,787,859</b>	<b>\$3,034,517</b>	<b>\$2,553,479</b>	<b>\$2,553,479</b>
Revenue:					
Interest on Investments	\$170,547	\$111,060	\$111,060	\$106,349	\$106,349
Rental of Equipment	22,893	25,378	25,378	23,340	23,340
Sale of Equipment	28,884	6,900	6,900	0	0
Reserve <sup>1</sup>	16,063	37,505	37,505	80,060	80,060
Leaf Collection Levy/ Fee	524,803	540,670	540,670	513,379	513,379
<b>Total Revenue</b>	<b>\$763,190</b>	<b>\$721,513</b>	<b>\$721,513</b>	<b>\$723,128</b>	<b>\$723,128</b>
<b>Total Available</b>	<b>\$3,950,245</b>	<b>\$3,509,372</b>	<b>\$3,756,030</b>	<b>\$3,276,607</b>	<b>\$3,276,607</b>
Expenditures:					
Operating Expenses	\$878,408	\$1,081,951	\$1,081,951	\$1,051,556	\$1,051,556
Capital Equipment	37,320	120,600	120,600	0	0
<b>Total Expenditures</b>	<b>\$915,728</b>	<b>\$1,202,551</b>	<b>\$1,202,551</b>	<b>\$1,051,556</b>	<b>\$1,051,556</b>
<b>Total Disbursements</b>	<b>\$915,728</b>	<b>\$1,202,551</b>	<b>\$1,202,551</b>	<b>\$1,051,556</b>	<b>\$1,051,556</b>
<b>Ending Balance</b>	<b>\$3,034,517</b>	<b>\$2,306,821</b>	<b>\$2,553,479</b>	<b>\$2,225,051</b>	<b>\$2,225,051</b>
Equipment Replacement Reserve <sup>2</sup>	279,482	298,109	298,109	326,033	326,033
<b>Unreserved Balance</b>	<b>\$2,755,035</b>	<b>\$2,008,712</b>	<b>\$2,255,370</b>	<b>\$1,899,018</b>	<b>\$1,899,018</b>
<b>Leaf Collection Levy/Fee per \$100 Assessed Value</b>	<b>\$0.01</b>	<b>\$0.01</b>	<b>\$0.01</b>	<b>\$0.01</b>	<b>\$0.01</b>

<sup>1</sup> For accounting and reporting purposes, revenue from leaf collection districts that is required for additions to the Capital Equipment Replacement Reserve is shown as receipts to the Capital Equipment Replacement Reserve.

<sup>2</sup> Funds reserved for equipment replacement are not encumbered based on normal accounting practices; however, they are allocated for future equipment replacement purchases.

**DEPARTMENT OF PUBLIC WORKS  
AND ENVIRONMENTAL SERVICES  
SOLID WASTE MANAGEMENT**



**FUND 109**  
**REFUSE COLLECTION AND RECYCLING OPERATIONS**

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**Agency Position Summary**

141 Regular Positions / 141.0 Regular Staff Years

**Position Detail Information**

**DIVISION OF REFUSE COLLECTION AND RECYCLING - ADMINISTRATION OF DIVISION OPERATIONS**

1	Director of Refuse Collection and Recycling
1	Assistant Director/Engineer IV
1	Engineer III
1	Engineer II
1	Network/Telecommunication Analyst I
2	Management Analysts II
1	Management Analyst I
1	Accounting Technician
1	Account Clerk II
1	Secretary II
1	Secretary I
1	Clerical Specialist
13	Positions
13.0	Staff Years

**OPERATIONAL SUPPORT (Formerly Administration of Collection Operations)**

1	Refuse Superintendent
1	Assistant Refuse Superintendent
4	Clerical Specialists
1	Welder II
1	Maintenance Trade Helper I
8	Positions
8.0	Staff Years

**RESIDENTIAL & GENERAL COLLECTIONS**

1	Management Analyst II
1	Senior Refuse Supervisor
4	Refuse Supervisors
9	Heavy Equipment Operators
30	Motor Equipment Operators
19	Public Service Workers II
33	Public Service Workers I
97	Positions
97.0	Staff Years

**COUNTY AGENCY ROUTES**

4	Heavy Equipment Operators
1	Motor Equipment Operator
1	Maintenance Trade Helper II
6	Positions
6.0	Staff Years

**RECYCLING OPERATIONS**

1	Management Analyst IV
3	Management Analysts II
1	Inter/intranet Architect I
1	Management Analyst I
1	Refuse Supervisor
1	Clerical Specialist
1	Administrative Aide
1	Publications Assistant
2	Engineers II
4	Heavy Equipment Operators
1	Public Service Worker I
17	Positions
17.0	Staff Years

# FUND 109

## REFUSE COLLECTION AND RECYCLING OPERATIONS

### AGENCY MISSION

*To protect Fairfax County citizens against disease, pollution and other contamination associated with the improper disposal of refuse, by providing efficient and economical refuse collection services to citizens in refuse collection sanitary districts, and to Fairfax County agencies. To reduce the County's municipal solid waste stream through the effective development, implementation and management of comprehensive waste reduction and recycling programs to ensure that Fairfax County meets or exceeds the Commonwealth of Virginia mandated goal of recycling 25.0 percent of the solid waste stream.*

### AGENCY SUMMARY

Category	FY 1999	FY 2000	FY 2000	FY 2001	FY 2001
	Actual	Adopted Budget Plan	Revised Budget Plan	Advertised Budget Plan	Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	150/ 150	149/ 149	141/ 141	141/ 141	141/ 141
Expenditures:					
Personnel Services	\$5,182,112	\$6,022,337	\$5,721,220	\$6,153,562	\$6,300,439
Operating Expenses	5,811,944	6,088,054	6,246,972	6,033,090	6,033,090
Capital Equipment	542,426	141,000	1,248,015	262,000	262,000
Capital Projects <sup>1</sup>	0	0	0	368,000	368,000
<b>Subtotal</b>	<b>\$11,536,482</b>	<b>\$12,251,391</b>	<b>\$13,216,207</b>	<b>\$12,816,652</b>	<b>\$12,963,529</b>
Less:					
Recovered Costs	(479,725)	(347,368)	(347,368)	(359,252)	(359,252)
<b>Total Expenditures</b>	<b>\$11,056,757</b>	<b>\$11,904,023</b>	<b>\$12,868,839</b>	<b>\$12,457,400</b>	<b>\$12,604,277</b>

<sup>1</sup> Capital Projects expenditures are shown under the Residential and General Collection Cost Center.

### SUMMARY BY COST CENTER

Category <sup>1</sup>	FY 1999	FY 2000	FY 2000	FY 2001	FY 2001
	Actual	Adopted Budget Plan	Revised Budget Plan	Advertised Budget Plan	Adopted Budget Plan
Administration of Division					
Operations	\$433,533	\$538,116	\$536,427	\$572,503	\$591,702
Operational Support	488,187	544,783	601,189	625,835	636,091
Residential and General					
Collections	8,201,668	8,604,245	9,301,232	8,700,801	8,793,881
County Agency Routes	827,662	1,025,446	1,149,951	954,351	955,869
State Litter Funds	90,578	0	86,954	0	0
Recycling Operations	1,015,129	1,191,433	1,193,086	1,235,910	1,258,734
<b>Subtotal</b>	<b>\$11,056,757</b>	<b>\$11,904,023</b>	<b>\$12,868,839</b>	<b>\$12,089,400</b>	<b>\$12,236,277</b>
Capital Projects	0	0	0	368,000	368,000
<b>Total Expenditures</b>	<b>\$11,056,757</b>	<b>\$11,904,023</b>	<b>\$12,868,839</b>	<b>\$12,457,400</b>	<b>\$12,604,277</b>

<sup>1</sup> State Litter Funds are a pass-through cost shown under the Operational Support Cost Center.

This fund is included within the Department of Public Works and Environmental Services (DPWES) reorganization. Please refer to the discussion in the Solid Waste Operations Overview.

# FUND 109

## REFUSE COLLECTION AND RECYCLING OPERATIONS

### Board of Supervisors' Adjustments

The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:

- The 2.5 percent cost-of-living/market rate adjustment approved by the Board of Supervisors, and previously held in reserve, has been spread to County agencies and funds. This action results in an increase of \$146,877 to Fund 109, Refuse Collection and Recycling Operations.

The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:

- An increase of \$86,954 in expenditures reflects the receipt and appropriation of FY 2000 State Litter Control funding awarded to the County for use in litter prevention and recycling activities. The expenditure increase is totally offset by State Litter Control revenue.
- Net savings of \$180,670 primarily in Personnel Services are associated with the Close Management Initiatives program. The net savings are returned to fund balance for reinvestment in future program initiatives.

The following is a list of projects funded in FY 2001:

Project Number	Project Name	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan	Increase/ (Decrease)
109001	DSW - Newington Facility	\$368,000	\$368,000	\$0
	<b>Total</b>	<b>\$368,000</b>	<b>\$368,000</b>	<b>\$0</b>

### County Executive Proposed FY 2001 Advertised Budget Plan



### Agency Overview

Fund 109, Refuse Collection and Recycling Operations, is responsible for the collection of refuse within Fairfax County's sanitary districts and from County agencies, and for the coordination of the County's recycling and waste reduction operations. It is responsible also for the administration and program operations of the Solid Waste General Fund Programs on behalf of the County. In FY 2001, Fund 109 will provide refuse collection service for approximately 38,614 residential and other units in 56 sanitary districts, and for County agencies. In addition, it will provide staff and vehicles for program operations at the Solid Waste Reduction and Recycling Center (SWRRC) locations, and for General Fund programs (e.g., Health Department Referrals, Community Cleanups, and Evictions) that are administered by the Division of Solid Waste. The management of the Division of Solid Waste Collection and Recycling will continue to be performed through the Administration Division Cost Center, which provides the administrative and technical support functions for the agency. County agencies and other miscellaneous organizations that are serviced by the County Agency Routes collection operations have containers located at each site that vary in cubic yard capacity. In FY 2001, the number of cubic yards collected on County Agency Routes is projected to be 268,314 cubic yards. Total disposal tonnage for FY 2001 is estimated to reach 72,240 tons, including 61,300 for residential collection, 9,720 tons for County agency collection, and 1,220 tons for SWRRC's.

# **FUND 109**

## **REFUSE COLLECTION AND RECYCLING OPERATIONS**

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The Recycling Operations Cost Center will continue coordination of current recycling efforts. The goal for FY 2001 is to maintain the recycling rate in the municipal solid waste stream at or above 25 percent. Examples of recycling programs that continue to be coordinated include drop-off centers, yard debris recycling, commercial and office paper recycling, and other comprehensive endeavors.

The SWRRC program operates on a fee basis in which program participants purchase a permit (user fee) which entitles the holder to use the disposal and recycling facilities at two SWRRC sites located in Great Falls and McLean. The current annual user fee of \$185 per participant will remain unchanged for FY 2001 and is projected to generate \$185,000 in revenue based on a projected 1,000 users. It is anticipated that the projected revenue will allow the program to continue to meet program costs including the cost of recycling.

The Residential and General (R & G) Collection Program is responsible for the collection and disposal of refuse from residential customers within the County's approved sanitary districts. Program operations are supported by an annual collection levy/fee charged to the residential customers, which in FY 2000 is \$210 per unit serviced. A planning study that resulted in a rate reduction of \$30 per household for FY 2000 continues to support the conclusion that this level can be maintained through FY 2004 without negatively impacting the agency's ability to support its operational requirements. In addition, this level can provide the required Equipment Replacement Reserves and maintain a contingency necessary for future requirements or mandates. In FY 2001, program operations will provide for the collection and disposal of refuse to approximately 38,616 residential units. Based on the number of units, the value of \$1.00 equates to revenue of \$38,616. The number of units calculated by the proposed rate of \$210 per unit equates to a revenue estimate of \$8,109,360, including \$8,021,790 for 38,199 customers that is attached to the County's tax billing and \$87,570 that is hand billed to 417 customers.



### **Funding Adjustments**

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:*

- An increase of \$127,864 due to the implementation of the new Pay for Performance program in FY 2001. The new system links annual pay increases to employee performance.
- An increase of \$203,642 due to the implementation of the Market Pay Study. As a result of the Study, incumbents in job classes that are found to be one grade below the market will be moved to the appropriate grade and receive a 2.0 percent market adjustment. Incumbents classes found to be two or more grades below the market will be moved to the appropriate grade and receive a 4.0 percent market adjustment. In addition, funding is held in reserve to provide all employees with a 2.5 percent cost-of-living/market adjustment.
- A net decrease of \$200,281 in Personnel Services based on projected requirements reflecting the salary and grade of current staff and includes fringe benefits, overtime, and position turnover estimates. The decrease includes the reduced funding requirements for ten vacant positions that were frozen in FY 2000 of which eight positions have recently been abolished and two remain targeted for possible re-direction to the County's Position Pool.
- A net decrease of \$116,998 in Internal Service Charges that is attributable primarily to a decrease of \$105,870 in refuse disposal charges based on a projected reduction in disposal tonnages anticipated to be collected and disposed in FY 2001.
- An increase of \$68,992 in Department of Vehicle Services (DVS) charges based on prior year costs.

## FUND 109

### REFUSE COLLECTION AND RECYCLING OPERATIONS

- A decrease of \$43,438 in insurance costs based on prior year expenses and projected requirements in FY 2001.
- A net decrease of \$28,059 in various other expenditure categories based on anticipated requirements in FY 2001.
- An amount of \$262,000 is funded for Capital Equipment in FY 2001. The level of funding includes \$98,000 for a rear loading refuse packer and \$130,000 for a roll-off truck that are recommended for replacement by DVS. Also included is \$30,000 for the replacement of six recycling drop-off containers that are in poor condition and have become safety hazards. In addition, \$4,000 is funded for the purchase of a new Plasma arc welder/cutter that will be used to make modifications to the refuse containers.
- An amount of \$368,000 is funded for Capital Projects in FY 2001. The amount represents the support needed to expand the break room to accommodate a conference/training room at the Division of Refuse Collection Newington Operations Facility. Funding is established in Project 109001, DSW-Newington Facility Expansion, to comply with the County's financial guidelines for reporting and tracking fixed assets.

*The following funding adjustments reflect all approved changes in the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- As part of the FY 1999 Carryover Review, expenditures were increased a net \$1,058,532, including \$963,892 in encumbered funds for operating and capital equipment expenditure obligations and \$94,640 in unencumbered funds that included \$45,210 in FY 1999 Close Management Initiatives (CMI) funds.
- During FY 2000, the County Executive approved redirection of extended vacant positions, which resulted in a decrease of 8/8.0 positions for this fund. These redirected positions were identified for abolishment by staff to provide the County Executive with the ability to re-deploy positions internally to address workloads and other factors as merited.

#### Cost Center: Administration of Division Operations

**GOAL:** To provide management and administrative support to the Division of Refuse Collection and Recycling, enabling its compliance with the Fairfax County Solid Waste Management Plan.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	14/ 14	13/ 13	13/ 13	13/ 13	13/ 13
Expenditures:					
Personnel Services	\$712,971	\$715,047	\$703,824	\$767,890	\$787,089
Operating Expenses	160,219	164,437	170,671	163,865	163,865
Capital Equipment	40,068	6,000	9,300	0	0
<b>Subtotal</b>	<b>\$913,258</b>	<b>\$885,484</b>	<b>\$883,795</b>	<b>\$931,755</b>	<b>\$950,954</b>
Less:					
Recovered Costs	(479,725)	(347,368)	(347,368)	(359,252)	(359,252)
<b>Total Expenditures</b>	<b>\$433,533</b>	<b>\$538,116</b>	<b>\$536,427</b>	<b>\$572,503</b>	<b>\$591,702</b>

# FUND 109

## REFUSE COLLECTION AND RECYCLING OPERATIONS



### Objectives

- To provide excellent customer service via timely and accurate response to all phone inquiries received as reflected by a customer satisfactory rating at 95 percent or above.



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Calls handled	31,932	31,932	32,400 / 29,842	30,000	30,000
<b>Efficiency:</b>					
Calls handled per staff hour	15.0	15.2	15.2 / 15.2	15.2	15.2
<b>Service Quality:</b>					
Percent of customers satisfied with handling of phone call	98.0%	97.0%	98.0% / 96.8%	97.0%	98.0%
<b>Outcome:</b>					
More than 95 percent of calls handled satisfactorily	NA	Yes	Yes / Yes	Yes	Yes

### Cost Center: Operational Support

**GOAL:** To provide efficient supervision and support for all refuse collection and recycling activities including response to telephone requests for customer service.

COST CENTER SUMMARY					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	8/8	8/8	8/8	8/8	8/8
Expenditures:					
Personnel Services	\$309,597	\$353,427	\$353,427	\$410,254	\$420,510
Operating Expenses	151,225	186,556	209,783	211,581	211,581
Capital Equipment	27,365	4,800	37,979	4,000	4,000
<b>Subtotal</b>	<b>\$488,187</b>	<b>\$544,783</b>	<b>\$601,189</b>	<b>\$625,835</b>	<b>\$636,091</b>
State Litter Funds	90,578	0	86,954	0	0
<b>Total Expenditures</b>	<b>\$578,765</b>	<b>\$544,783</b>	<b>\$688,143</b>	<b>\$625,835</b>	<b>\$636,091</b>

# FUND 109

## REFUSE COLLECTION AND RECYCLING OPERATIONS



### Objectives

- To achieve efficient collection services by limiting cost increases to less than 10.0 percent in FY 2000 and less than 5.0 percent in FY 2001.
- To reduce the number of collection service complaints by at least 7.0 percent in FY 2001.
- To provide a response to all telephone requests for customer service within three minutes.



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Tonnage collected <sup>1</sup>	94,203	91,681	97,953 / 93,194	96,201	97,778
Calls received	65,127	57,288	56,950 / 60,180	59,300	56,000
<b>Efficiency:</b>					
Cost per ton collected <sup>2</sup>	\$4.70	\$4.88	\$5.49 / \$6.21	\$6.25	\$6.50
Cost per call	\$1.94	\$2.26	\$2.62 / \$2.30	\$3.37	\$3.55
<b>Service Quality:</b>					
Valid complaints per 1,000 customers (all collections)	54.2	48.6	39.5 / 31.2	28.2	26.0
<b>Outcome:</b>					
Percent change in cost per ton <sup>3</sup>	(9.90%)	3.90%	12.46% / 27.30%	0.60%	(2.40%)
Percent change in complaints	NA	(10.3%)	(18.7%) / (21.0%)	(9.6%)	(7.1%)
Percent of calls with response within three minutes	NA	NA	NA / NA	100%	100%

<sup>1</sup> The Operational Support Cost Center lends its support to all collection activities. The tonnage as presented represents a combination of all program collection activities including recycling.

<sup>2</sup> The per ton increase beginning in FY 1999 is reflective of an internal restructuring and cost increase associated with the installation of the new IVR system.

<sup>3</sup> The increase in FY 1999 is due to the carry-over of significant Capital Equipment funds for vehicles.

# FUND 109

## REFUSE COLLECTION AND RECYCLING OPERATIONS

### Cost Center: Residential and General Collection

**GOAL:** To provide efficient collection of refuse and recyclable materials to customers within Sanitary Collection Districts and at Solid Waste Reduction and Recycling Centers (SWRRC) to maintain sanitation in these areas and enhance conservation of resources.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	104/ 104	101/ 101	97/ 97	97/ 97	97/ 97
Expenditures:					
Personnel Services	\$3,213,880	\$3,740,914	\$3,605,885	\$3,802,784	\$3,895,864
Operating Expenses	4,590,725	4,820,331	4,856,197	4,800,017	4,800,017
Capital Equipment	397,063	43,000	839,150	98,000	98,000
<b>Subtotal</b>	<b>\$8,201,668</b>	<b>\$8,604,245</b>	<b>\$9,301,232</b>	<b>\$8,700,801</b>	<b>\$8,793,881</b>
Capital Projects	0	0	0	368,000	368,000
<b>Total Expenditures</b>	<b>\$8,201,668</b>	<b>\$8,604,245</b>	<b>\$9,301,232</b>	<b>\$9,068,801</b>	<b>\$9,161,881</b>



### Objectives

- To efficiently provide weekly refuse pickup to all residents within County Sanitary Collection Districts.
- To increase the recycling participation rate in County Sanitary Collection Districts by 2.0 percent per year over the next five years, from an estimated rate of 70.0 percent to 80.0 percent.



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Refuse collections made <sup>1</sup>	3,562,464	3,514,935	3,556,402 / 3,551,293	3,560,303	3,569,228
Refuse tons collected	61,965	59,758	64,749 / 61,460	62,735	61,300
Tons of recyclables collected	11,193	10,622	11,560 / 10,680	11,676	11,792
<b>Efficiency:</b>					
Net cost per pickup – Refuse collection (all materials)	\$2.53	\$1.87	\$1.90 / \$1.64	\$1.97	\$1.86
Net cost per home per year for recycling collection	\$27.08	\$26.76	\$27.38 / \$25.37	\$25.98	\$26.82

## FUND 109 REFUSE COLLECTION AND RECYCLING OPERATIONS

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Service Quality:</b>					
Collection complaints per 1,000 homes	31.1	15.6	14.5 / 18.1	18.0	17.5
Percentage of customers rating services good or better	NA	88.0%	90.0% / 97.4%	97.5%	97.8
Missed collection complaints per 1,000 homes – Recycling	16.0	30.0	22.0 / 11.6	12.0	11.0
<b>Outcome:</b>					
Percentage of homes within sanitary districts receiving a weekly refuse collection	100%	100%	100%	100%	100%
Percentage of homes setting out recyclable materials	NA	NA	72% / 75%	76%	77%

<sup>1</sup> The number of collections is derived by adding the number of weekly pickups projected for households to be served, yard debris, and special collections multiplied by 52 weeks. (FY 2001 estimate equals 38,614 + 28,962 + 1,063 X 52 = 3,569,228)

### Cost Center: County Agency Routes

**GOAL:** To provide efficient refuse collection and recycling services County agencies, resulting in the elimination of health hazards and supporting conservation of natural resources.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	7/7	10/10	6/6	6/6	6/6
Expenditures:					
Personnel Services	\$207,425	\$369,691	\$226,957	\$259,763	\$261,281
Operating Expenses	575,262	606,355	608,355	564,588	564,588
Capital Equipment	44,975	49,400	314,639	130,000	130,000
<b>Total Expenditures</b>	<b>\$827,662</b>	<b>\$1,025,446</b>	<b>\$1,149,951</b>	<b>\$954,351</b>	<b>\$955,869</b>



### Objectives

- To provide efficient/comprehensive refuse collection to designated Fairfax County Government agencies by increasing the cost increase per cubic yard by no more than 4.0 percent in FY 2001.
- To maintain the level of Fairfax County Agencies participating in the recycling program at 76.

# FUND 109

## REFUSE COLLECTION AND RECYCLING OPERATIONS



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Trash collected from County Agencies (Cubic Yards)	218,783	209,332	212,180 / 214,234	268,314	268,314
Tons recycled by County Agencies	919	1,099	1,120 / 896	1,112	1,112
County agencies receiving recycling services	53	70	70 / 76	76	76
<b>Efficiency:</b>					
Staff hours per cubic yard of refuse collected	.04	.04	.04 / .03	.02	.02
Cost per cubic yard collected <sup>1</sup>	\$3.59	\$3.50	\$3.28 / \$3.28	\$3.82	\$3.56
Staff hours per ton for recycling <sup>2</sup>	2.67	3.88	3.04 / 3.73	3.01	3.01
Net cost per ton for recycling	\$132.07	\$81.54	\$96.17 / \$74.13	\$76.83	\$81.64
<b>Service Quality:</b>					
Complaints (refuse)	NA	20	18 / 12	10	10
Complaints (recycling)	NA	6	6 / 0	0	0
Percent of Satisfied Customers	NA	98%	98% / 98%	98%	98%
<b>Outcome:</b>					
Percent change in cost per cubic yard	9.5%	(2.5%)	(6.3%) / (6.0%)	3.7%	7.0%
Percent change in County Agency Routes recycling tonnage	(9.0%)	29.4%	1.9% / (18.0%)	24.0%	0.0%

<sup>1</sup> The cubic yard cost will vary in scope each year based on the level of Capital Equipment that is funded for program operations. The cost is derived by calculating the total operating expense divided by the number of cubic yards. It should be noted that this reflects the cubic yard cost and not the cubic fee as charged to County Agency Route customers.

<sup>2</sup> FY 1998 staff hours were up due to assumption of work from a contractor. Beginning in FY 2000, estimates are projected to be slightly lower due to improved routing and standardization of materials collected.

# FUND 109

## REFUSE COLLECTION AND RECYCLING OPERATIONS

### Cost Center: Recycling Operations

**GOAL:** To reduce the County's waste stream through the effective development, implementation, and management of waste reduction and recycling programs which serve the community and meet or exceed the Commonwealth of Virginia mandated goal of 25 percent.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	17/ 17	17/ 17	17/ 17	17/ 17	17/ 17
<b>Expenditures:</b>					
Personnel Services	\$738,239	\$843,258	\$831,127	\$912,871	\$935,695
Operating Expenses	243,935	310,375	315,012	293,039	293,039
Capital Equipment	32,955	37,800	46,947	30,000	30,000
<b>Total Expenditures</b>	<b>\$1,015,129</b>	<b>\$1,191,433</b>	<b>\$1,193,086</b>	<b>\$1,235,910</b>	<b>\$1,258,734</b>



### Objectives

- To increase the capture rate of Countywide curbside recycling programs operated by the private sector by two percentage points per year over the next five years. This is possible given the availability of resources, from an estimated rate of 47 percent to 57 percent, which is approximately the current rate experienced in the County Sanitary Collection Districts.
- To continue to offer basic Recycling Drop-Off Center (RDOC) service to residents who do not have access to another residential program and to meet citizens' demands for the opportunity to recycle material not traditionally collected at the curb by 49.5 percent.
- To provide specific information to commercial, residential and related sectors so that participation in the recycling program continues and the mandated recycling rate of at least 25 percent is sustained.



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Tons recycled by private haulers	44,537	52,109	53,300 / 63,852	60,659	60,659
Tons of recycled materials at recycling drop-off centers (RDOCs)	7,153	7,950	9,207 / 10,764	10,400	10,400
<b>Information/education efforts:</b>					
General info pieces	314	317	303 / 295	295	295
Special events	3	2	4 / 4	3	3
Major staff actions (legislative, State and local participation etc.)	10	10	10 / 10	10	10

## FUND 109

### REFUSE COLLECTION AND RECYCLING OPERATIONS

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Efficiency:</b>					
Staff hours per ton collected by private haulers	NA	.014	.014 / 0.012	.012	0.012
Per ton cost to recycle materials at RDOCs:					
Dollars (Net)/ton	\$61.17	\$68.78	\$59.13 / \$37.60	\$44.01	\$47.68
Staff hours/ton	2.08	1.92	1.98 / 1.80	1.79	1.62
Per ton cost of educational efforts for recycling:					
Dollars/ton	\$0.78	\$0.83	\$1.34 / \$1.05	\$1.21	\$1.36
Staff years for this function	3.93	5.31	5.15 / 5.15	5.20	5.20
<b>Service Quality:</b>					
Percent of citizens rating services at RDOCs good or better <sup>1</sup>	NA	NA	NA / NA	NA	NA
Percent rating published information good or better <sup>1</sup>	NA	NA	NA / NA	NA	NA
<b>Outcome:</b>					
Percentage point change in private hauler capture rate	NA	1	1 / (-4)	2	2
Percent of non-traditional material recycled at RDOCs	50.89%	47.28%	48.69% / 49.10%	49.50%	49.50%
Total recycling rate	36.50%	36.96%	28.37% / 34.50%	34.00%	34.00%

<sup>1</sup> A written survey was distributed to citizens through the Recycling Newsletter during the last quarter of FY 1999. Response was minimal at best. It was determined that an assessment could not be made given the lack of data. The agency is reviewing other options for acquiring or compiling the data it needs. It is anticipated that another survey can be performed during FY 2000.

A Fund Statement, and a Summary of Capital Projects, and a Project Detail Table for the project funded in FY 2001 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Table includes project location, description, source of funding, and completion schedules.

# FUND 109

## REFUSE COLLECTION AND RECYCLING OPERATIONS

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 109, Refuse Collection

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$13,211,071</b>	<b>\$12,087,735</b>	<b>\$14,823,748</b>	<b>\$13,156,103</b>	<b>\$13,336,773</b>
Revenue:					
Interest on Investments	\$759,265	\$546,997	\$546,997	\$589,165	\$589,165
<b>R &amp; G Collection:</b>					
Household Levy <sup>1</sup>	\$9,094,920	\$8,021,370	\$8,021,370	\$8,021,790	\$8,021,790
Miscellaneous	228,859	167,961	167,961	160,345	160,345
SWRRC Program	200,463	189,625	189,625	185,000	185,000
Sale of Equipment	77,638	4,300	4,300	15,000	15,000
Subtotal	\$9,601,880	\$8,383,256	\$8,383,256	\$8,382,135	\$8,382,135
<b>County Agency Routes:</b>					
Miscellaneous Agencies	\$747,559	\$707,171	\$707,171	\$896,506	\$896,506
Sale of Equipment	5,478	0	0	13,500	13,500
Miscellaneous	129,857	114,545	114,545	114,545	114,545
Subtotal	\$882,894	\$821,716	\$821,716	\$1,024,551	\$1,024,551
<b>General Fund Programs:</b>					
Community Cleanup	\$42,244	\$34,218	\$34,218	\$36,769	\$36,769
Health Department Referrals	4,026	3,108	3,108	3,617	3,617
Evictions	18,116	10,616	10,616	15,483	15,483
Court Ordered/Mandated	0	0	0	12,603	12,603
Subtotal	\$64,386	\$47,942	\$47,942	\$68,472	\$68,472
<b>Other Collection Revenue:</b>					
Leaf Collection	\$248,080	\$254,705	\$254,705	\$256,405	\$256,405
Miscellaneous	0	0	0	4,675	4,675
State Litter Funds	90,578	0	86,954	0	0
Fairfax Fair	15,618	19,479	19,479	21,262	21,262
Subtotal	\$354,276	\$274,184	\$361,138	\$282,342	\$282,342
<b>Recycling Operations:</b>					
Program Support <sup>2</sup>	\$823,322	\$843,375	\$843,375	\$836,428	\$836,428
Sale of Materials	111,760	148,222	148,222	137,995	137,995
Miscellaneous	71,651	229,218	229,218	237,042	237,042
Subtotal	\$1,006,733	\$1,220,815	\$1,220,815	\$1,211,465	\$1,211,465
Total Revenue	\$12,669,434	\$11,294,910	\$11,381,864	\$11,558,130	\$11,558,130
<b>Total Available</b>	<b>\$25,880,505</b>	<b>\$23,382,645</b>	<b>\$26,205,612</b>	<b>\$24,714,233</b>	<b>\$24,894,903</b>

# FUND 109

## REFUSE COLLECTION AND RECYCLING OPERATIONS

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 109, Refuse Collection

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Expenditures:					
Personnel Services	\$5,182,112	\$6,022,337	\$5,721,220	\$6,153,562	\$6,300,439
Operating Expenses	5,811,944	6,088,054	6,246,972	6,033,090	6,033,090
Recovered Costs <sup>3</sup>	(479,725)	(347,368)	(347,368)	(359,252)	(359,252)
Capital Equipment	542,426	141,000	1,248,015	262,000	262,000
Capital Projects <sup>4</sup>	0	0	0	368,000	368,000
Subtotal Expenditures	\$11,056,757	\$11,904,023	\$12,868,839	\$12,457,400	\$12,604,277
COLA/MRA Reserve	0	0	0	146,877	0
<b>Total Disbursements</b>	<b>\$11,056,757</b>	<b>\$11,904,023</b>	<b>\$12,868,839</b>	<b>\$12,604,277</b>	<b>\$12,604,277</b>
<b>Ending Balance</b>	<b>\$14,823,748</b>	<b>\$11,478,622</b>	<b>\$13,336,773</b>	<b>\$12,109,956</b>	<b>\$12,290,626</b>
Collection Equipment Reserve <sup>5</sup>	540,489	528,844	528,844	648,800	\$648,800
Recycling Equipment Reserve	316,304	209,248	209,248	344,314	344,314
PC Replacement Reserve <sup>6</sup>	25,100	50,800	50,800	62,500	62,500
<b>Unreserved Balance</b>	<b>\$13,941,855</b>	<b>\$10,689,730</b>	<b>\$12,547,881</b>	<b>\$11,054,342</b>	<b>\$11,235,012</b>
Levy per Household Unit <sup>7</sup>	\$240/Unit	\$210/Unit	\$210/Unit	\$210/Unit	\$210/Unit

<sup>1</sup> The collection FY 2001 levy/fee per household unit will remain at the current rate of \$210 per unit. Although the Refuse Collection levy is separate and not a real estate tax, it is included on and collected as part of the County's real estate tax bill. This amount does not include approximately 417 units which will be billed directly by the agency.

<sup>2</sup> The estimate for Program Support is calculated using the projected level of expenditures for recycling operations as conducted in Fund 109, Refuse Collection and Recycling Operations, and offset by revenue received from the sale of recycled materials.

<sup>3</sup> Recovered Costs represents billings to Fund 108, Leaf Collection, for its share of the total administrative cost for Agency 46, Division of Refuse Collection and Recycling. Also included is an amount billed to Fund 110, Refuse Disposal, for administrative cost for the recycling program, as coordinated in Fund 109, Refuse Collection and Recycling Operations.

<sup>4</sup> Capital Project 109001, DSW-Newington Fac. - Expansion, is established in FY 2001 to fund the requirements associated with the expansion of the breakroom to accommodate a conference/training room at the Division of Refuse Collection Newington Operations Facility. The project is established to comply with the County's financial guidelines for reporting and tracking fixed assets.

**FUND 109**  
**REFUSE COLLECTION AND RECYCLING OPERATIONS**

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<sup>5</sup> Funds reserved for equipment replacement are not encumbered based on normal accounting practices, but are allocated at a future date for equipment purchases. The requirements for Collection operations are funded through the collection revenue received in Fund 109, Refuse Collection and Recycling Operations, while requirements for Recycling operations are provided as a component of the Program Support.

<sup>6</sup> The PC Replacement Reserve was established to provide funding for the timely replacement of obsolete computer equipment.

<sup>7</sup> The Unreserved Ending Balance is utilized to offset potential increases in the refuse disposal fee. Utilization of the balance in Fund 109, Refuse Collection and Recycling Operations, effectively allows the agency to absorb those fee adjustments, while not increasing the refuse collection levy.

# FUND 109

## REFUSE COLLECTION AND RECYCLING OPERATIONS

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COUNTY OF FAIRFAX, VA

FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE:G10 SPECIAL REVENUE FUND :109 REFUSE COLLECTION (172)	TOTAL PROJECT ESTIMATE	FY 1999 ACTUAL EXPENDITURES	FY 2000 REVISED BUDGET	FY 2001 ADVERTISED BUDGET PLAN	FY 2001 ADOPTED BUDGET PLAN	FINANCING GENERAL FUND	FINANCING BOND	FINANCING OTHER
109001 DSW - NEWINGT	368,000	.00	.00	368,000	368,000	---	---	368,000
FUND 109 SUBTOTAL	368,000	.00	.00	368,000	368,000	---	---	368,000

**FUND 109**  
**REFUSE COLLECTION AND RECYCLING OPERATIONS**

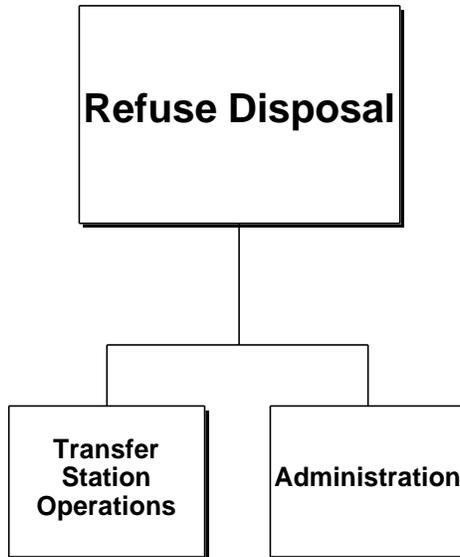
<b>109001</b>	<b>DSW - Newington Facility Expansion</b>	
6901 Allen Park Road		Mount Vernon
This project funds the expansion of an existing break room at the Newington Facility and will provide meeting and training space for the 120 employees who assemble daily at the facility.		

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	0	0	0	0	0	0
Construction	368,000	0	0	0	368,000	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$368,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$368,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$368,000	\$368,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
N/A	August 2000	February 2001	May 2001	September 2001

**DEPARTMENT OF PUBLIC WORKS  
AND ENVIRONMENTAL SERVICES  
SOLID WASTE MANAGEMENT**



# FUND 110 REFUSE DISPOSAL

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## Agency Position Summary

134 Regular Positions / 134.0 Regular Staff Years

### Position Detail Information

#### **DIVISION OF SOLID WASTE DISPOSAL AND RESOURCE**

##### **RECOVERY**

1 Director of Refuse Disposal and Resource  
Recovery  
1 Assistant Director/Engineer IV  
2 Positions  
2.0 Staff Years

##### **TRANSFER STATION OPERATIONS**

1 Refuse Superintendent  
3 Assistant Refuse Superintendents  
3 Heavy Equipment Supervisors  
1 Management Analyst II  
2 Engineering Technicians II  
2 Engineering Technicians I  
3 Environmental Technicians II  
7 Weighmasters  
72 Heavy Equipment Operators  
1 Motor Equipment Operator  
2 Garage Service Workers  
1 Welder II  
3 Public Service Workers II  
18 Public Service Workers I  
1 Maintenance Trade Helper II  
1 Clerical Specialist  
121 Positions  
121.0 Staff Years

#### **ADMINISTRATION**

1 Engineer II  
1 Management Analyst III  
1 Management Analyst II  
1 Network/Telecommunications Analyst II  
1 Accountant II  
2 Account Clerks II  
1 Secretary II  
1 Clerk Typist II  
2 Clerical Specialists  
11 Positions  
11.0 Staff Years

## FUND 110 REFUSE DISPOSAL

### AGENCY MISSION

*To protect Fairfax County citizens against disease, pollution and other contamination associated with the improper disposal of refuse by providing for the transportation of solid waste from the Transfer Station to the I-95 Sanitary Landfill and to the Energy Resource Recovery (ERR) Facility by means of direct haul. The agency will also transport debris generated through the Yard Waste Program to disposal facilities located in Prince William and Loudoun Counties, and will coordinate the County's Household Hazardous Waste Program and Citizens' Disposal Facilities. In addition, the agency will coordinate all associated technical and administrative functions.*

### AGENCY SUMMARY

Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	139/ 139	138/ 138	134/ 134	134/ 134	134/ 134
Expenditures:					
Personnel Services	\$5,888,675	\$6,039,500	\$6,153,859	\$6,391,489	\$6,544,603
Operating Expenses	25,343,781	28,363,791	28,468,392	25,176,933	25,176,933
Capital Equipment	1,274,340	536,050	1,843,085	297,700	297,700
Capital Projects	42,095	0	1,582,819	0	0
<b>Subtotal</b>	<b>\$32,548,891</b>	<b>\$34,939,341</b>	<b>\$38,048,155</b>	<b>\$31,866,122</b>	<b>\$32,019,236</b>
Less:					
Recovered Costs	(\$188,442)	(\$187,854)	(\$187,854)	(\$332,785)	(\$332,785)
<b>Total Expenditures</b>	<b>\$32,360,449</b>	<b>\$34,751,487</b>	<b>\$37,860,301</b>	<b>\$31,533,337</b>	<b>\$31,686,451</b>

### SUMMARY BY COST CENTER

Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Administration	\$722,664	\$790,298	\$788,840	\$670,973	\$674,339
Transfer Station	31,595,690	33,961,189	35,488,642	30,862,364	31,012,112
<b>Subtotal</b>	<b>\$32,318,354</b>	<b>\$34,751,487</b>	<b>\$36,277,482</b>	<b>\$31,533,337</b>	<b>\$31,686,451</b>
Capital Projects <sup>1</sup>	\$42,095	\$0	\$1,582,819	\$0	\$0
<b>Total Expenditures</b>	<b>\$32,360,449</b>	<b>\$34,751,487</b>	<b>\$37,860,301</b>	<b>\$31,533,337</b>	<b>\$31,686,451</b>

<sup>1</sup> Capital Projects expenditures are shown under the Transfer Station Cost Center.

This fund is included within the Department of Public Works and Environmental Services (DPWES) reorganization. Please refer to the discussion in the Solid Waste Operations Overview.

## Board of Supervisors' Adjustments

The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:

- The 2.5 percent cost-of-living/market rate adjustment approved by the Board of Supervisors, and previously held in reserve, has been spread to County agencies and funds. This action results in an increase of \$153,114 to Fund 110, Refuse Disposal.

# **FUND 110 REFUSE DISPOSAL**

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*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 24, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- An amount of \$1,500,000 was transferred from the General Fund to an Operating and Maintenance Reserve to maintain the competitiveness of the County's Solid Waste System in attracting and maintaining commercial waste, and to provide for market fluctuations.
- An amount of \$182,829 was reallocated from savings in Capital Equipment to cover projected shortfalls of \$110,829 in Personnel Services and \$72,000 in Operating Expenses.

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## **County Executive Proposed FY 2001 Advertised Budget Plan**



### **Agency Overview**

Fund 110, Refuse Disposal, has the primary responsibility for coordinating the disposal of solid waste generated within Fairfax County by channeling the collected refuse to the Energy Resource Recovery (ERR) Facility. Refuse that cannot be burned in the ERR Facility is directed to a landfill or disposed of through a contractor, while yard debris is channeled to the Prince William County Landfill or a private compost facility. Other operations coordinated within this fund are the Citizens' Disposal Facilities (CDF), the Household Hazardous Waste (HHW) Program, Ordinance Enforcement Program, the White Goods Program, and the Battery Program. The Administration Cost Center will continue to perform the tasks associated with the overall administrative, technical, and management functions for those funds that comprise the Division of Solid Waste Disposal and Resource Recovery. The funds are 110, Refuse Disposal; 112, ERR Facility; and 114, I-95 Refuse Disposal.

Revenue to support Fund 110 disposal operations is derived primarily from a disposal fee paid by public and private refuse collectors for use of the County's refuse disposal facilities: the I-66 Transfer Station, the I-95 Landfill, and the ERR Facility. Revenue is received from those private haulers who service Fairfax County; Fund 108, Leaf Collection; Fund 109, Refuse Collection; the Solid Waste Reduction and Recycling Centers (SWRRC); and the Citizens' Disposal Facilities; all of which are charged a per-ton disposal fee. The County's current refuse disposal system fee of \$45 per ton will remain the same in FY 2001. Parallel to the established fee of \$45 per ton, a discounted rate was implemented by the Department of Public Works and Environmental Services (DPWES) beginning August 1998 (FY 1999). Under this fee structure, the agency gave a per-ton discount to any hauler that guaranteed a specified amount of tonnage, or that the tonnage it collects within the County would be delivered to the ERR Facility or other County disposal facilities. In order to stay competitive with other means of disposal, the discounted rate is proposed to be adjusted downward from \$36 per ton to \$34 per ton for Fund 110. For FY 2001, the discounted fee will be available under contractual obligations that guarantee specified tonnages be delivered to the ERR Facility. Both system and contract fees are charged to public, private, and County haulers who utilize County facilities for refuse disposal. Disposal costs to Fund 110, Refuse Disposal, depend upon the type of refuse that is being disposed, and where the County chooses to dispose of the refuse. If it can be burned, it is incinerated at the ERR Facility. Ash derived from the incineration process is deposited at the I-95 Landfill. If the waste cannot be disposed of at either the ERR Facility or the I-95 Landfill, it is disposed of through a private contractor or at the Prince William Sanitary Landfill through the Waste Exchange Agreement between Fairfax and Prince William Counties.

## **FUND 110 REFUSE DISPOSAL**

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In FY 2001, Fund 110 will continue to conduct operations at the I-66 Transfer Station which is expected to transfer approximately 9,100 tons of refuse per week to the I-95 Disposal Complex. This complex is comprised of the I-95 Landfill and the ERR Facility and serves the solid waste disposal needs of participating jurisdictions and authorities including the District of Columbia, Arlington County, Prince William County, the City of Alexandria, the Alexandria Sanitation Authority, Fairfax County sewage treatment plants, and Fairfax County. The ERR Facility will incinerate refuse generated by Fairfax County, Prince William County, and District of Columbia citizens, while the I-95 Landfill serves as the disposal facility in which ash residue from the ERR Facility, the City of Alexandria, and Arlington County is disposed. In addition, Fund 110, Refuse Disposal, will continue to be responsible for the disposal of yard waste from Fairfax County, which, through the Waste Exchange Agreement with Prince William County, will be transported to the Prince William compost facilities or other facilities, as needed. The agreement allows Prince William County to dispose of processable waste using Fairfax County's incinerating resources at the ERR Facility. In return, Fairfax County is allowed to dispose of yard waste at Prince William County's Yard Waste Composting Facility and refuse at the Prince William County Sanitary Landfill. The agreement, which began in FY 1994, allows the reciprocal use of existing facilities between the two counties.

The Ordinance Enforcement Program, which is responsible for the inspection and licensing of private refuse collection vehicles operated within the County, will remain the full responsibility of Fund 110, Refuse Disposal. Revenue derived from the truck-licensing fee is credited to the fund to partially offset program costs. In FY 2001, this fee will remain the same at \$80 per vehicle. This fund will also continue to be responsible for the program administration and operation of the CDF. The CDF user fee will increase from \$2.00 to \$3.00 for one to four bags of refuse. For those citizens having in excess of four bags, a fee will be charged based on the number of pounds prorated by the refuse system fee of \$45 per ton. In addition, beginning in FY 2001, the CDF users will be charged \$1.00 per white good unit (refrigerator, stove, etc.) disposed of at County facilities.

Also in FY 2001, the rate charged for the disposal of brush will remain at \$25 per ton. As with other program charges unique to Fund 110, this is a separate rate established by the County which is collected from private haulers and commercial operators who are primarily responsible for the brush delivered to County disposal facilities. The same rate is applied to homeowners who bring brush to County facilities for disposal by means of County operations. The separate rates charged for loose yard debris will remain at \$28/ton while bagged yard debris that exceeds four bags will be subject to the prorated charge based on the \$34 per ton disposal fee. In addition, Fund 110 continues to coordinate the operations of the Household Hazardous Waste, White Goods, and Battery Programs.

The Supplemental Waste Program, which was established to increase revenue, will continue to be operated in FY 2001. The Supplemental Waste Program attempts to capture refuse from additional sources at higher tipping fees than currently charged for incineration at the ERR Facility. These additions include uncommon materials such as outdated consumer products, pharmaceuticals, military/government documents, chemicals, and other materials that can be safely incinerated. Waste generated through this program has little effect on refuse tonnage. However, revenues are bolstered due to the tipping fees charged to process these materials that range from \$85 to \$325 per ton. This continues to be a cooperative effort between the County and Ogden Martin Systems, Incorporated, of Fairfax (operators of the ERR Facility). This program is projected to generate \$414,000 in receipts in FY 2001.

### Operating Shortfall

The County's refuse disposal system has maintained a stable disposal rate over the past five years in order to remain competitive and retain tonnage levels. As a result, program costs over the same period have exceeded revenues by a yearly average of \$4.8 million. These shortfalls have been absorbed from the fund balance, which in FY 2000 will be depleted. The projected revenue shortfall for operational requirements in FY 2001 is \$5.5 million. To support this requirement, an offsetting amount will be transferred from the available fund balance and the Rate Stabilization Reserve in Fund 112, ERR Facility. It should be noted that the operational shortfall does not include an estimated \$3.03 million for required reserves to fund future equipment and computer replacement and contingency requirements. These reserves have been depleted by the operating deficit experienced in the last four years. A more detailed discussion of the impact and funding options for addressing this shortfall is found in the Solid Waste Overview and the narrative for Fund 112, ERR Facility, in Volume 2 of the FY 2001 Advertised Budget Plan.

# **FUND 110**

## **REFUSE DISPOSAL**

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### **Funding Adjustments**

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:*

- An increase of \$128,086 due to the implementation of the new Pay for Performance program in FY 2001. The new system links annual pay increases to employee performance.
- An increase of \$182,657 due to the implementation of the Market Pay Study. As a result of the Study, incumbents in job classes that are found to be one grade below the market will be moved to the appropriate grade and receive a 2.0 percent market adjustment. Incumbents classes found to be two or more grades below the market will be moved to the appropriate grade and receive a 4.0 percent market adjustment. In addition, funding is held in reserve to provide all employees with a 2.5 percent cost-of-living/market adjustment.
- A net increase of \$37,716 in Personnel Services that includes \$147,880 in projected overtime and salary requirements associated with the grade of current staff, in conjunction with fringe benefit and position turnover estimates. This amount is partially offset by a decrease of \$110,164 in overall Personnel Services reflecting the reduced funding requirements for four vacant positions that were re-directed to the County's Position Pool in FY 2000.
- A decrease of \$3,899,164 in internal service charges primarily due to a reduction of \$3,790,000 in refuse disposal charges based on a projected decrease in the overall refuse tonnages to be received from private haulers.
- An increase of \$481,716 in Contract Compensation reflecting an additional requirement for the County to dispose of yard debris delivered to County disposal facilities. This cost is exclusive of the Waste Exchange Agreement with Prince William County and is recoverable through the disposal fee charged by this fund.
- An increase of \$168,348 for rental of equipment based on the proposed pilot program that will allow the agency to study the feasibility of leasing versus buying road tractors used in the transportation of refuse from the I-66 Transfer Station to the I-95 Refuse Disposal Complex.
- A increase of \$144,931 in Recovered Costs reflecting a recalculation in the percentage allocation billed to Funds 112 and 114 for their share of the administrative and technical support of the Division of Solid Waste Disposal and Resource Recovery. In FY 2001, the percentage charged to Fund 112 is increased from five to 20 percent which is the same as recovered from Fund 114.
- An amount of \$297,700 is funded in FY 2001 for Capital Equipment. This amount includes \$268,000 for the replacement of four trailers and a carryall truck based on the Department of Vehicle Service's recommendation and replacement criteria consisting of age, usage, condition, and maintenance cost relative to the average of that particular vehicle or equipment class. Also funded is \$5,500 for the replacement of a Laser Printer, and \$24,000 for 11 Personal Computers based on their replacement schedule.
- No new capital projects or funding for existing projects was funded in FY 2001. The decrease of \$1,582,819 in Capital Projects is due to the carryover in FY 1999 of unexpended project balances.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- As part of the FY 1999 Carryover Review, expenditures were increased \$3,108,814, including \$1,502,605 in encumbered funding for operating expenses and Capital Equipment, \$23,390 for unencumbered funds and \$1,582,819 for unexpended project balances carried into FY 2000.

# FUND 110 REFUSE DISPOSAL

- During FY 2000, the County Executive approved redirection of vacant positions which resulted in a decrease of 4/4.0 SYE Heavy Equipment Operator positions for this fund. These redirected positions were identified for abolishment by staff to provide the County Executive with the ability to re-deploy those positions internally to address workloads and other factors.

## Cost Center: Administration

**GOAL:** Provide effective management of refuse disposal within Fairfax County in order to protect County citizens against disease, pollution, and other contamination associated with the improper disposal of refuse. Provide management planning for future waste disposal operations within the County, as well as participate in the planning discussions of other jurisdictions. These authorities including Arlington County, Prince William County, the City of Alexandria, the District of Columbia, the Alexandria Sanitation Authority, the Arlington/Alexandria ERR Facility, and the Fairfax County sewage treatment plants.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	13/ 13	13/ 13	13/ 13	13/ 13	13/ 13
Expenditures:					
Personnel Services	\$698,859	\$765,612	\$754,794	\$804,814	\$808,180
Operating Expenses	185,383	158,490	167,850	169,244	169,244
Capital Equipment	26,864	54,050	54,050	29,700	29,700
<b>Subtotal</b>	<b>\$911,106</b>	<b>\$978,152</b>	<b>\$976,694</b>	<b>\$1,003,758</b>	<b>\$1,007,124</b>
Less:					
Recovered Costs	(\$188,442)	(\$187,854)	(\$187,854)	(\$332,785)	(\$332,785)
<b>Total Expenditures</b>	<b>\$722,664</b>	<b>\$790,298</b>	<b>\$788,840</b>	<b>\$670,973</b>	<b>\$674,339</b>



## Objectives

- To maintain or improve the accuracy rate of customer invoices at or greater than 98 percent.
- To maintain or improve vendor satisfaction by minimizing customer complaints with a maximum complaint target of two percent or less.



## Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Jurisdictions served	8	8	8 / 8	8	8
Contracts managed	15	12	12 / 12	12	12
Customers invoiced	2,324	2,191	2,191 / 2,200	2,280	2,280
Vendors paid	2,650	2,160	2,160 / 2160	2,200	2,200

## FUND 110 REFUSE DISPOSAL

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Efficiency:</b>					
Cost per invoice processed	NA	NA	NA	NA	\$8.84
Payments processed per staff hour	2	2	2 / 2	2	2
<b>Service Quality:</b>					
Percent of vendor complaints	<2%	<2%	NA / <2%	<2%	<2%
<b>Outcome:</b>					
Percent of accurate invoices	99.96%	99.66%	99.00% / 99.70%	99.00%	99.00%
Percent of accurate payments	NA	NA	>98% / 98%	>98%	>98%

### Cost Center: Transfer Station

**GOAL:** To provide a sanitary facility for receiving, loading, transporting, and disposal of municipal solid waste, yard waste, and household hazardous waste materials generated within Fairfax County, by the most feasible and economical method.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	126/ 126	125/ 125	121/ 121	121/ 121	121/ 121
Expenditures:					
Personnel Services	\$5,189,816	\$5,273,888	\$5,399,065	\$5,586,675	\$5,736,423
Operating Expenses	25,158,398	28,205,301	28,300,542	25,007,689	25,007,689
Capital Equipment	1,247,476	482,000	1,789,035	268,000	268,000
<b>Subtotal</b>	<b>\$31,595,690</b>	<b>\$33,961,189</b>	<b>\$35,488,642</b>	<b>\$30,862,364</b>	<b>\$31,012,112</b>
Capital Projects	\$42,095	\$0	\$1,582,819	\$0	\$0
<b>Total Expenditures</b>	<b>\$31,637,785</b>	<b>\$33,961,189</b>	<b>\$37,071,461</b>	<b>\$30,862,364</b>	<b>\$31,012,112</b>



### Objectives

- To provide a sanitary facility for receiving, loading, and transporting approximately 1,462 tons of commercial and residential refuse daily by the most feasible and economical method available, while maintaining a 100 percent satisfactory rating from State inspections.
- To recycle white goods, which are metal objects and appliances, in order to remove PCB capacitors and CFC (Freon) in accordance with Federal and State regulations, with minimal complaints on processing.
- To provide the sanitary acceptance and transportation of refuse from Fairfax County Citizens Disposal Facilities (CDF) and maintain citizen complaints to less than or equal to 2 per 100 customers.
- To haul within 95 percent of the legal carrying capacity of County tractor trailer trucks.

# FUND 110 REFUSE DISPOSAL



## Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Virginia Department of Environmental Quality (DEQ) inspections conducted	4	4	4 / 4	4	4
Loads of refuse hauled	27,210	26,734	26,734 / 31,043	26,734	31,043
Citizen Disposal Facilities (CDF) customers served	246,992	235,776	235,776 / 289,470	235,776	289,470
Tons of refuse hauled	484,021	471,712	471,712 / 544,928	471,712	544,928
Tons of white goods refuse processed	4,994	4,882	4,878 / 4,620	4,878	4,620
Tons of brush processed	26,082	31,511	31,511 / 33,229	31,511	33,229
Tons of yard debris processed	34,972	27,578	27,578 / 36,939	27,578	36,939
Tons of refuse at CDF	NA	NA	38,817 / 38,817	38,817	38,817
Loads of yard waste hauled (I-66 & I-95 facilities)	1,693	1,782	1,782 / 2,359	1,782	2,359
<b>Efficiency:</b>					
Disposal cost per ton	\$45	\$45 / \$45	\$36 / \$36	\$36	\$34
Staff hours to process refuse	NA	NA	123,144 / 123,144	123,144	123,144
Staff hours per ton refuse processed	NA	.30	.30 / .23	.23	.23
Staff hours to process white goods	NA	NA	8,758 / 8,758	8,758	8,758
Staff hours per ton white goods recycled	NA	NA	NA / 1.89	1.89	1.89
Staff hours to process material at CDF	NA	NA	33,218 / 32,218	33,218	33,218
Staff hours per ton of material processed through the CDF	NA	NA	1.20 / .85	.85	.85
Satisfactory Virginia DEQ inspection reports	4	4	4 / 4	4	4
Citizen complaints about the CDF operations	NA	2	0 / 0	1	0
Vendor complaints about inadequate White Goods processing	NA	0 / 0	0 / 0	0	0
Police citations for overloading	0	0 / 0	0 / 0	0	0
<b>Outcome:</b>					
Percent satisfactory Virginia DEQ Inspection ratings	100%	100%	100% / 100%	100%	100%
White goods processed in accordance with Federal and State regulations	Yes	Yes	Yes / Yes	Yes	Yes

## **FUND 110 REFUSE DISPOSAL**

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<b>Indicator</b>	<b>Prior Year Actuals</b>			<b>Current Estimate</b>	<b>Future Estimate</b>
	<b>FY 1997 Actual</b>	<b>FY 1998 Actual</b>	<b>FY 1999 Estimate/Actual</b>	<b>FY 2000</b>	<b>FY 2001</b>
Cleaner environment maintained with white goods processing	Yes	Yes	Yes / Yes	Yes	Yes
CDF customer complaints kept at less than or equal to 2 per 100	Yes	Yes	Yes / Yes	Yes	Yes
Percent of trucks hauling 95 percent of maximum legal weight	100%	100%	100% / 100%	100%	100%

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing " projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# FUND 110 REFUSE DISPOSAL

## FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 110, Refuse Disposal

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$8,866,553</b>	<b>\$2,194,741</b>	<b>\$5,414,314</b>	<b>\$89,448</b>	<b>\$1,589,448</b>
Revenue:					
Interest on Investment	\$457,329	\$67,022	\$67,022	\$106,280	\$106,280
Refuse Disposal					
Revenue:					
Private Collectors	\$20,254,609	\$24,160,536	\$24,160,536	\$18,071,680	\$18,071,680
Cities and Towns	936,008	804,096	804,096	774,520	774,520
County Collection	2,140,541	1,820,808	1,820,808	2,084,200	2,084,200
Treatment Plants	374,249	164,475	164,475	109,230	109,230
County Agency Routes	143,981	363,204	363,204	330,480	330,480
Other Agencies	194,936	167,508	167,508	291,040	291,040
SWRRC Program	47,255	54,720	54,720	41,480	41,480
Citizens' Disposal Facilities	1,331,845	1,464,435	1,464,435	1,421,550	1,421,550
Supplemental Market	577,504	1,125,000	1,125,000	414,000	414,000
Subtotal	\$26,000,928	\$30,124,782	\$30,124,782	\$23,538,180	\$23,538,180
Other Revenue:					
Brush	\$278,676	\$772,500	\$772,500	\$582,500	\$582,500
Yard Waste	1,199,556	1,145,730	1,145,730	1,294,720	1,294,720
Subtotal	\$1,478,232	\$1,918,230	\$1,918,230	\$1,877,220	\$1,877,220
Miscellaneous Revenue:					
White Goods	\$207,578	\$200,000	\$200,000	\$260,000	\$260,000
Sale of Equipment	94,601	27,000	27,000	51,000	51,000
Licensing Fees	11,670	24,800	24,800	24,000	24,000
DC Haul					
Reimbursement <sup>1</sup>	319,282	0	0	0	0
Miscellaneous	338,590	173,601	173,601	279,948	279,948
Subtotal	\$971,721	\$425,401	\$425,401	\$614,948	\$614,948
Total Revenue	\$28,908,210	\$32,535,435	\$32,535,435	\$26,136,628	\$26,136,628
Transfers In:					
ERR Facility (112) <sup>2</sup>	\$0	\$0	\$0	\$5,460,375	\$5,460,375
General Fund (001) <sup>3</sup>	0	0	1,500,000	0	0
Total Transfers In	\$0	\$0	\$1,500,000	\$5,460,375	\$5,460,375
<b>Total Available</b>	<b>\$37,774,763</b>	<b>\$34,730,176</b>	<b>\$39,449,749</b>	<b>\$31,686,451</b>	<b>\$33,186,451</b>

# FUND 110 REFUSE DISPOSAL

## FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 110, Refuse Disposal

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Expenditures:					
Personnel Services	\$5,888,675	\$6,039,500	\$6,153,859	\$6,391,489	\$6,544,603
Operating Expenses	25,343,781	28,363,791	28,468,392	25,176,933	25,176,933
Recovered Costs	(188,442)	(187,854)	(187,854)	(332,785)	(332,785)
Capital Equipment	1,274,340	536,050	1,843,085	297,700	297,700
Capital Projects	42,095	0	1,582,819	0	0
Subtotal Expenditures	\$32,360,449	\$34,751,487	\$37,860,301	\$31,533,337	\$31,686,451
COLA/MRA Reserve	0	0	0	153,114	0
Total Expenditures	\$32,360,449	\$34,751,487	\$37,860,301	\$31,686,451	\$31,686,451
<b>Total Disbursements</b>	<b>\$32,360,449</b>	<b>\$34,751,487</b>	<b>\$37,860,301</b>	<b>\$31,686,451</b>	<b>\$31,686,451</b>
<b>Ending Balance<sup>4</sup></b>	<b>\$5,414,314</b>	<b>(\$21,311)</b>	<b>\$1,589,448</b>	<b>\$0</b>	<b>\$1,500,000</b>
Equipment Reserve <sup>5</sup>	1,216,200	291,071	16,402	2,451,708	2,451,708
Construction Reserve <sup>6</sup>	1,592,303	0	0	0	0
Environmental Reserve <sup>7</sup>	882,091	0	0	500,000	500,000
PC Replacement Reserve	96,450	73,046	73,046	76,155	76,155
Operating & Maintenance Reserve <sup>3</sup>	0	0	1,500,000	0	1,500,000
<b>Unreserved Balance</b>	<b>\$1,627,270</b>	<b>(\$385,428)</b>	<b>\$0</b>	<b>(\$3,027,863)</b>	<b>(\$3,027,863)</b>
Disposal Rate/Ton <sup>8</sup>	\$45.00	\$45.00	\$45.00	\$45.00	\$45.00

<sup>1</sup> FY 1999 reimbursement revenue was based on an agreement between Fairfax County and the District of Columbia (DC) whereby the County was reimbursed for staff and equipment used to transport waste from DC to the ERR Facility. In FY 2000, the program was transferred to Fund 112, ERR Facility.

<sup>2</sup> In FY 2001, an amount of \$5,460,375 will be transferred from Fund 112, ERR Facility to Fund 110 to cover the revenue shortfall for operational requirements. The funding will provide a subsidy to allow the County to continue to provide the level of service to specific refuse disposal programs that do not fully recover costs. Subsidized programs include the County's Recycling Program, the Household Hazardous Waste Program, and the Code Enforcement Program. The current fee structure for Fund 110 will not support these expenses in FY 2001. The Rate Stabilization Reserve was established to address revenue shortfalls and contingency requirements of those funds that make up the disposal operations under the Division of Solid Waste Refuse Disposal and Resource Recovery. A balance of \$6,600,908 remains in this reserve.

<sup>3</sup> The FY 2000 Revised Budget Plan reflects a transfer made as part of the Third Quarter process from the General Fund to an Operating and Maintenance Reserve to maintain the competitiveness of the County's Solid Waste System in attracting and maintaining commercial waste, and to provide for market fluctuations.

<sup>4</sup> The shortfall reflected in the ending balance for the FY 2000 Adopted Budget Plan was absorbed from FY 1999 year-end expenditure savings.

<sup>5</sup> The Equipment Replacement Reserve provides for the timely replacement of equipment required to operate the I-66 Transfer Station. Funds are transferred from Refuse Disposal revenue to the Equipment Replacement Reserve, as are proceeds from the sale of equipment. The reserve requirement is based on a replacement schedule comprised of yearly payments to the reserve, which is based on the useful life of the vehicle/equipment. The yearly estimate (reserve amount) includes the annual portion of the replacement cost for new vehicles/equipment, and continued contributions for previously acquired vehicles/equipment for which the replacement requirement has not been met.

## **FUND 110**

### **REFUSE DISPOSAL**

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<sup>6</sup> The Construction Reserve supported part of the expansion of the I-66 Transfer Station facility and other Transfer Station construction projects as required.

<sup>7</sup> Environmental Reserve provides contingency funds for future environmental control projects at the I-66 Transfer Station.

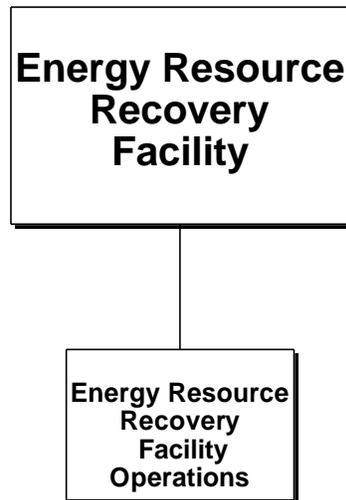
<sup>8</sup> In August 1998 (FY 1999), the County implemented a contractual rate discount that was offered to any hauler that guaranteed all of their collected refuse or a specified tonnage amount would be delivered to the ERR Facility or other County disposal sites. The contractual agreement reduced the \$45 system disposal fee by \$9 from the FY 1999 Adopted Budget Plan level of \$45 per ton to \$36 per ton. It is now proposed that the contractual fee of \$36 per ton be further reduced to \$34 per ton to stay competitive with private operations.

# FUND 110 REFUSE DISPOSAL

COUNTY OF FAIRFAX, VA  
FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE:G10 SPECIAL REVENUE FUND :110 REFUSE DISPOSAL (174)	TOTAL PROJECT ESTIMATE	FY 1999 ACTUAL EXPENDITURES	FY 2000 REVISED BUDGET	FY 2001 ADVERTISED BUDGET PLAN	FY 2001 ADOPTED BUDGET PLAN	FINANCING GENERAL FUND	FINANCING BOND	FINANCING OTHER
174001 SHOP BUILDING	218,427	.00	.00					
174002 I-66 TRANSFER	13,114,900	41,095.33	820,013.95					
174003 DRAINAGE DOWN	188,000	.00	55,973.00					
174004 ACCESS RD REC	233,600	.00	193,785.00					
174005 GROUNDWATER W	177,213	.00	42,382.00					
174006 CITIZENS DISPO	974,875	1,000.00	470,665.00					
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FUND 110 SUBTOTAL	14,907,015	42,095.33	1,582,818.95					

**DEPARTMENT OF PUBLIC WORKS  
AND ENVIRONMENTAL SERVICES  
SOLID WASTE MANAGEMENT**



**FUND 112**  
**ENERGY RESOURCE RECOVERY FACILITY**

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**Agency Position Summary**

9 Regular Positions / 9.0 Regular Staff Years

**Position Detail Information**

**ADMINISTRATION**

1 Engineer III  
1 Engineer II  
1 Engineer Technician II  
1 Secretary I  
5 Weighmasters  
9 Positions  
9.0 Staff Years

# FUND 112

## ENERGY RESOURCE RECOVERY FACILITY

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### AGENCY MISSION

*To serve Fairfax County citizens by providing effective, efficient solid waste disposal through incineration; to generate energy through the recovery of refuse resources; and to reduce the need for landfill space through volume reduction of solid waste.*

### AGENCY SUMMARY

Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	9/9	9/9	9/9	9/9	9/9
Expenditures:					
Personnel Services	\$392,693	\$417,508	\$396,633	\$428,874	\$439,160
Operating Expenses	26,363,141	29,205,107	29,533,879	29,534,555	29,534,555
Capital Equipment	6,106	0	7,500	0	0
<b>Total Expenditures</b>	<b>\$26,761,940</b>	<b>\$29,622,615</b>	<b>\$29,938,012</b>	<b>\$29,963,429</b>	<b>\$29,973,715</b>

This fund is included within the Department of Public Works and Environmental Services (DPWES) reorganization. Please refer to the discussion in the Solid Waste Operations Overview.

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### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The 2.5 percent cost-of-living/market rate adjustment approved by the Board of Supervisors, and previously held in reserve, has been spread to County agencies and funds. This action results in an increase of \$10,286 to Fund 112, Energy Resource Recovery Facility.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 24, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- A net savings of \$12,525 in Personnel Services are associated with the Close Management Initiatives program. The net savings are returned to fund balance for investment in future program initiatives.
  - A decrease of \$1,258,821 in FY 1999 Operating Expenses reflects an audit adjustment which corrects a billing from Ogden Martin (operator for the Energy Resource Recovery Facility). The adjustment increases the FY 1999 Ending Balance and the FY 2000 Revised Budget Plan Beginning Balance by the same amount.
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# FUND 112

## ENERGY RESOURCE RECOVERY FACILITY

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### County Executive Proposed FY 2001 Advertised Budget Plan



#### Agency Overview

In FY 2001, Fund 112, Energy Resource Recovery (ERR) Facility, will continue to oversee the incineration and disposal of the County's municipal solid waste (MSW) at the I-95 ERR Facility in accordance with the Waste Disposal Agreement or service contract between the County and Ogden Martin Systems, Incorporated of Fairfax (facility operator). The contract requires the County to deliver a Guaranteed Annual Tonnage (GAT) amount of 930,750 tons of Municipal Solid Waste (MSW) to Ogden Martin for incineration and disposal. This agreement provides for the incineration of refuse at the ERR Facility in a manner that maximizes the life of the County's landfill given that only ash is deposited. In addition, the County is required to manage the established fund that receives all revenues and expenditures related to the ERR Facility.

Prior to FY 2000, the District of Columbia (DC) maintained an agreement with the County for processing the principal portion of the District's municipal waste at the ERR Facility. Beginning in FY 2000, the District no longer utilizes the I-95 ERR Facility as its primary disposal facility for municipal solid waste. However, it is projected that Urban Service Systems, Inc., the private contractor that currently handles the District's waste operations, will deliver 205,000 tons of District waste annually to the ERR Facility during FY 2000 and FY 2001. Deliveries of wastewater sludge from Blue Plains continue to remain steady, and the program has not been affected by the District's decision on MSW. Sludge deliveries to the ERR Facility are projected to total 64,500 tons annually in FY 2000 and FY 2001 and include sludge from the Alexandria Sanitation Authority (ASA) and the Arlington wastewater facility. Prince William County is also expected to continue to utilize the ERR Facility at a projected annual level of 20,300 tons for FY 2000 and FY 2001.

Revenues for Fund 112 are generated through a per ton disposal fee (tipping fee) that is based on the facility's operational requirements including maintenance and administrative costs. Receipts are derived from the fee charged to the County (through Fund 110) and surrounding jurisdictions for the incineration of refuse at the ERR Facility and ash deposited at the landfill. The current tipping fee of \$28 per ton and other contractual rates will remain in effect through FY 2001 and are expected to generate \$27,894,000 in revenue based on an estimated 1,006,000 tons to be incinerated.

Disposal expenditures are in the form of payments made to Ogden Martin Systems, Incorporated, the facility operator, for the overall operation of the facility. This fee is formula-driven, which factors variables including credits derived from the sale of energy to Virginia Power, plant operating costs, bond retirement payments, and the cost of depositing ash residue into the I-95 Landfill. The FY 2001 payment to Ogden Martin is estimated to be \$27.74 million based on refuse tonnage estimates of 1,006,000 tons and represents a decrease of \$0.77 million from the *FY 2000 Revised Budget Plan* estimate of \$28.5 million. The expenditure decrease for FY 2001 is attributable to a reduction of an estimated 68,656 tons of waste to be processed. The agency will continue to re-evaluate its FY 2000 tonnage estimates and, if necessary, will make expenditure and revenue adjustments at the *FY 2000 Third Quarter Review*.

The Supplemental Waste and Spot Market Programs continue to augment the waste stream with additional tonnage. The Supplemental Waste Program will continue to receive specific deliveries of items such as used carpet, out-of-date pharmaceuticals, off-spec or defective consumer products such as shampoo, debris from oil spill clean-ups, and any other materials that can be safely incinerated. The program continues to have little effect on refuse tonnage; however, the processing of waste through this program bolsters revenue through higher tipping fees ranging from \$85 to \$325 per ton.

The program delivered approximately 12,833 tons to the facility in FY 1999. Beginning in FY 2000, Ogden Martin decided to scale back the supplemental waste program. As a result, the volume is expected to decrease to 9,200 tons annually in FY 2000 and FY 2001. Although the tonnage is reduced, it is anticipated the program will continue to prove beneficial by generating additional revenue of \$303,600. The County, through the Spot Market Program, will continue to seek regular municipal solid waste for incineration at the ERR from outside of the County. In FY 2001, this program is expected to generate \$1,456,000 in disposal revenue based on an estimated 52,000 tons. During FY 1999, a total of 4,737 tons of waste tires were processed in the ERR Facility through the Waste Tire End-User Program that was started by the Commonwealth of Virginia in FY 1996. The program allows a certified end-user to receive a per-ton payment for processing these tires. Ogden Martin was certified as an end-user and through a separate agreement, the County received

# **FUND 112**

## **ENERGY RESOURCE RECOVERY FACILITY**

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revenue from the delivery of tires to Ogden Martin. Deliveries of waste tires increased sharply in FY 1998, primarily due to deliveries from out-of-state sources. Due to plant processing concerns by Ogden Martin, the acceptance of waste tires was sharply limited in FY 1999. It is expected that no tires will be incinerated by the ERR Facility during FY 2000 and FY 2001. Tires that are received at the I-95 disposal complex in FY 2000 and FY 2001 will be disposed by a contractor paid by Fund 112. It is projected that 14,000 tons of tires will be processed at a cost of \$851,606 in FY 2000 and FY 2001. The cost will be totally offset by revenue from the tire tip fee. Tires will be burned in the ERR Facility in FY 2000 and FY 2001 only if accepted by Ogden Martin and excess burn capacity is available.

The Waste Exchange Agreement between Fairfax County and Prince William County will continue in FY 2001. This agreement allows Prince William County to dispose of processable waste using Fairfax County's incinerating resources at the ERR Facility. In return, Fairfax County is allowed to dispose a portion of its yard waste at Prince William County's Yard Waste Composting Facility and its non-processable refuse at the Prince William County Sanitary Landfill. The difficulties and costs of locating and developing new solid waste management facilities continue to be addressed through this agreement, which allows the reciprocal use of existing facilities between the two counties. It is anticipated that 20,300 tons of Prince William County refuse will be processed at the ERR Facility if excess capacity is available.

In FY 2001, the ERR Facility is projected to burn 1,006,000 tons of refuse. The process generates electrical output that is sold to Virginia Power. It will also produce approximately 263,572 tons of ash residue that will be disposed of at the I-95 Landfill. The ERR Facility has increased its electric capacity rating for the past two years since signing the renegotiated Power Purchase Agreement with Virginia Power. The facility received a "dependable capacity" rating of 63 megawatts in FY 1998 and FY 1999, its highest rating since the facility opened in 1991. For achieving this high rating, the ERR Facility receives dependable capacity payments from Virginia Power as part of the agreement. The agency anticipates that the rating will be maintained through FY 2001. In addition, the agency will continue to review waste-to-energy generation records to ensure compliance with the service agreement, as well as the documented monthly service fee invoices. It will also review air monitoring and emissions reports for compliance with applicable permits and State regulations to ensure public health and safety and protection of the environment.

In FY 2001, an amount of \$5,460,375 will be transferred to Fund 110, Refuse Disposal, from the available fund balance and the Rate Stabilization Reserve in Fund 112. This amount will provide a short-term subsidy to Fund 110 to allow the County to maintain the current level of service for refuse disposal operations and includes specific programs that do not fully recover costs. For a more detailed discussion of this transfer and short-term subsidy, see the Solid Waste Overview and the narrative for Fund 110 in Volume 2 of the [FY 2001 Advertised Budget Plan](#).



### **Funding Adjustments**

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:*

- An increase of \$9,952 due to the implementation of the new Pay for Performance program in FY 2001. The new system links annual pay increases to employee performance.
- An increase of \$12,268 due to the implementation of the Market Pay Study. As a result of the Study, incumbents in the job classes that are found to be one grade below the market will be moved to the appropriate grade and receive a 2.0 percent market adjustment. Incumbents in classes found to be two or more grades below the market will be moved to the appropriate grade and receive a 4.0 percent market adjustment. In addition, funding is held in reserve to provide all employees with a 2.5 percent cost-of-living adjustment.

# FUND 112

## ENERGY RESOURCE RECOVERY FACILITY

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- A net decrease of \$10,854 in Personnel Services reflecting projected funding requirements associated with the salary of current staff, in conjunction with fringe benefit and position turnover estimates.
- A decrease of \$1,084,939 in contractor compensation due to a reduction in the payment to Ogden Martin. The service agreement with Ogden Martin has adjustment factors that are formula-driven. The decrease in the contractual requirement is attributable primarily to a reduction in tonnage processed through the ERR Facility and reduced expenditures for ash disposal based on a proposed decrease of \$2.50 per ton in the disposal rate as charged by Fund 114, I-95 Refuse Disposal.
- A net increase of \$1,089,465 in all other operating costs, including \$851,606 for disposal of oversized tires and rims that can not be processed by the ERR Facility and \$248,750 for private haulers to transport waste from the Blue Plains facility to the ERR for processing. The hauling charges are billed to Blue Plains and recovered in full. These increases are partially offset by a decrease of \$10,891 in overall expenses based on prior year actuals and projected requirements for FY 2001.

*The following funding adjustments reflect all approved changes in the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- As part of the FY 1999 Carryover Review, expenditures were increased a net \$327,922, including \$320,171 in encumbered funds for Operating Expenses and \$7,751 in unencumbered CMI funds that includes \$4,751 in operating and \$3,000 in equipment costs.



### Objectives

- To deliver no less than the Guaranteed Annual Tonnage (GAT) amount of 930,750 tons of municipal solid waste to the ERR as required under the contractual obligations of the Service Agreement between Ogden Martin Systems of Fairfax and Fairfax County.
- To sell at least 87.0 percent of electric energy generated from the operation of the I-95 Energy/Resource Recovery Facility after internal use.



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Tons municipal solid waste delivered	1,047,639	973,556	1,030,215 / 984,573	1,006,000	1,006,000
Energy generated (kWh) <sup>1</sup>	604,830,000	606,199,000	604,000,000 / 644,707,000	640,000,000	640,000,000
<b>Efficiency:</b>					
Tons above GAT	116,146	42,806	99,465 / 53,823	75,250	75,250
Energy generated per ton	577.3	623.0	583.6 / 655.0	636.0	636.0

**FUND 112**  
**ENERGY RESOURCE RECOVERY FACILITY**

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Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Service Quality:</b>					
Percent of GAT Delivered	112.60%	104.60%	110.70% / 105.78%	108.08%	108.08%
Energy sold (kWh)	523,181,800	525,322,320	530,000,000 / 557,956,892	555,000,000	555,000,000
<b>Outcome:</b>					
Met GAT requirement	Yes	Yes	Yes	Yes	Yes
Percent of energy sold after internal use	86.50%	86.66%	87.70% / 86.08%	87.72%	87.72%

<sup>1</sup>The energy projected to be generated in FY 2000 and FY 2001, in conjunction with the projected tonnages, are lower than the FY 1999 actual due to a higher percentage of sludge to be processed. The content of water in sludge is much higher than other refuse that is incinerated. The greater water or moisture content reduces the Higher Heating Value (HHV) which reduces the energy generated.

# FUND 112 ENERGY RESOURCE RECOVERY FACILITY

## FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 112, Energy Resource Recovery (ERR) Facility

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$2,522,195</b>	<b>\$13,506,987</b>	<b>\$15,406,297</b>	<b>\$14,904,433</b>	<b>\$14,916,958</b>
Revenue:					
Disposal Revenue:					
County of Fairfax	\$17,113,176	\$22,120,000	\$22,120,000	\$18,340,000	\$18,340,000
District of Columbia	5,189,050	5,250,000	5,250,000	4,100,000	4,100,000
Waste Exchange Agreement	619,480	0	0	568,400	568,400
Blue Plains	1,852,752	0	0	1,914,000	1,914,000
Other Jurisdictions	957,990	120,648	120,648	214,500	214,500
Tire Program	754,613	0	0	997,500	997,500
Supplemental/Spot Market Programs <sup>1</sup>	1,213,905	700,000	700,000	1,759,600	1,759,600
Subtotal Revenue	\$27,700,966	\$28,190,648	\$28,190,648	\$27,894,000	\$27,894,000
Other Revenue:					
Refund-Bond Refinancing <sup>2</sup>	\$10,802,462	\$0	\$0	\$0	\$0
Interest on Investments	131,449	79,708	79,708	609,057	609,057
DC Haul Reimbursement	275,035	260,432	260,432	288,750	288,750
Miscellaneous <sup>3</sup>	700,000	700,000	700,000	215,000	215,000
End-User Tire Program <sup>4</sup>	36,130	217,885	217,885	0	0
Subtotal Other Revenue	\$11,945,076	\$1,258,025	\$1,258,025	\$1,112,807	\$1,112,807
Total Revenue	\$39,646,042	\$29,448,673	\$29,448,673	\$29,006,807	\$29,006,807
<b>Total Available</b>	<b>\$42,168,237</b>	<b>\$42,955,660</b>	<b>\$44,854,970</b>	<b>\$43,911,240</b>	<b>\$43,923,765</b>
Expenditures:					
Personnel Services	\$392,693	\$417,508	\$396,633	\$428,874	\$439,160
Operating Expenses	26,363,141	29,205,107	29,533,879	29,534,555	29,534,555
Capital Equipment	6,106	0	7,500	0	0
Subtotal Expenditures	\$26,761,940	\$29,622,615	\$29,938,012	\$29,963,429	\$29,973,715
COLA/MRA Reserve	0	0	0	10,286	0
Total Expenditures	\$26,761,940	\$29,622,615	\$29,938,012	\$29,973,715	\$29,973,715
Transfers Out:					
Refuse Disposal (Fund110) <sup>5</sup>	\$0	\$0	\$0	\$5,460,375	\$5,460,375
Total Transfers Out:	\$0	\$0	\$0	\$5,460,375	\$5,460,375
<b>Total Disbursements</b>	<b>\$26,761,940</b>	<b>\$29,622,615</b>	<b>\$29,938,012</b>	<b>\$35,434,090</b>	<b>\$35,434,090</b>
<b>Ending Balance</b>	<b>\$15,406,297</b>	<b>\$13,333,045</b>	<b>\$14,916,958</b>	<b>\$8,477,150</b>	<b>\$8,489,675</b>

# FUND 112 ENERGY RESOURCE RECOVERY FACILITY

## FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 112, Energy Resource Recovery (ERR) Facility

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Tipping Fee Reserve <sup>6</sup>	\$3,345,014	\$2,733,045	\$2,843,150	\$1,876,242	\$1,888,767
Rate Stabilization Reserve <sup>2,5</sup>	10,802,462	10,600,000	10,802,462	6,600,908	6,600,908
<b>Unreserved Ending Balance</b>	<b>\$1,258,821</b>	<b>\$0</b>	<b>\$1,271,346</b>	<b>\$0</b>	<b>\$0</b>
Disposal Rate/Ton <sup>7</sup>	\$28/Ton	\$28/Ton	\$28/Ton	\$28/Ton	\$28/Ton

<sup>1</sup> Disposal revenue shown from Supplemental Waste and Spot Market Program operations reflects only that refuse tonnage for which the tipping fee/per ton disposal rate is charged. Additional income derived from charges in excess of the tipping fee for these operations is reflected as miscellaneous revenue.

<sup>2</sup> On November 4, 1998, earlier bonds sold to finance the ERR Facility were retired and refinanced at lower interest rates. The new bonds were refinanced at a rate between 5.5 to 6.1 percent compared to the older rate of 7.75 percent. Excess proceeds from the original bond issue totaling \$10.8 million, were released to the Solid Waste Authority (SWA). At its annual meeting held January 25, 1999, the SWA approved the transfer of these monies from a separate Solid Waste Authority account to Fund 112. As part of their discussions, the Solid Waste Authority directed that the funds be moved to, and reside in a "Rate Stabilization Reserve" in Fund 112 where the funds are to be used to offset operating shortfalls in any of the funds that comprise the Division of Solid Waste Refuse Disposal and Resource Recovery.

<sup>3</sup> Miscellaneous revenue includes income received in excess of the tipping fee which is derived from the Spot Market and Supplemental Waste Programs.

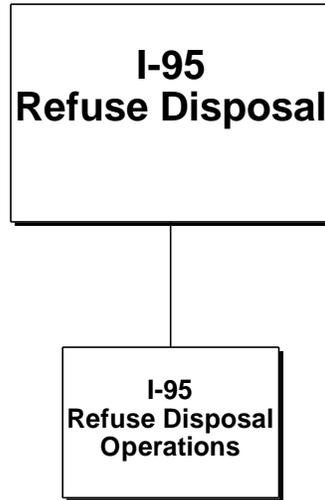
<sup>4</sup> The Commonwealth of Virginia began the Waste Tire End-User Program on January 1, 1995, in which the end-user of waste tires received payments for the beneficial use of tires originating in Virginia. Because waste-to-energy is considered a beneficial end use, Ogden Martin Systems of Fairfax (OMSF) was approved as an end-user, and is therefore eligible to receive these payments. Under a separate agreement with Ogden Martin, the County received revenue for tires delivered to the ERR Facility through FY 1999. Ogden Martin has informed the County that it will end participation in the program during FY 2000. Therefore, no end user payments are projected in FY 2001.

<sup>5</sup> In FY 2001, an amount of \$5,460,375 will be transferred to Fund 110, Refuse Disposal to offset FY 2001 expenditure requirements. The transfer amount is comprised of \$4,201,554 from the available Rate Stabilization Reserve and \$1,258,821 in unreserved balance. The funding will provide a subsidy to allow the County to continue to provide the level of service to specific refuse disposal programs that do not fully recover costs. Subsidized programs include the County's Recycling Program, the Household Hazardous Waste Program, and the Code Enforcement Program. Fund 110's current fee structure will not support these expenses in FY 2001. The Rate Stabilization Reserve was established to address revenue shortfalls, and contingency requirements of those funds that make up the disposal operations under the Division of Solid Waste Refuse Disposal and Resource Recovery. A balance of \$6,600,908 remains in this reserve.

<sup>6</sup> The Tipping Fee Reserve was established to provide for adjustments associated with additional funding requirements to Ogden Martin as a result of a year-end shortfall or audit reconciliation.

<sup>7</sup> The current tipping fee of \$28/ton will remain the same for FY 2001. If required, the tonnage and revenue estimates for FY 2001 will be adjusted at the scheduled Third Quarter review.

**DEPARTMENT OF PUBLIC WORKS  
AND ENVIRONMENTAL SERVICES  
SOLID WASTE MANAGEMENT**



**FUND 114**  
**I-95 REFUSE DISPOSAL**

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**Agency Position Summary**

37 Regular Positions / 37.0 Regular Staff Years

**Position Detail Information**

**I-95 REFUSE DISPOSAL**

2	Engineers III
1	Engineer II
2	Engineer Technicians III
3	Engineer Technicians II
2	Engineer Technicians I
1	Survey Party Chief/Analyst
1	Survey Aide
1	Refuse Superintendent
3	Assistant Refuse Superintendents
1	Industrial Electrician II
1	Industrial Electrician I
8	Heavy Equipment Operators
1	Motor Equipment Operator
2	Weighmasters
1	Management Analyst I
1	Clerical Specialist
6	Public Service Workers I
37	Positions
37.0	Staff Years

# FUND 114 I-95 REFUSE DISPOSAL

## AGENCY MISSION

*To manage the I-95 Landfill in such a manner as to provide a site where solid waste and recyclable materials from County citizens are gathered and properly disposed of, and a deposit site where ash from the Energy Resource Recovery Facility and other participating municipalities can be properly disposed.*

<b>AGENCY SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	38/ 38	38/ 38	37/ 37	37/ 37	37/ 37
Expenditures:					
Personnel Services	\$1,657,832	\$1,747,728	\$1,660,342	\$1,800,223	\$1,843,372
Operating Expenses	2,022,137	2,831,104	2,854,508	2,263,730	2,263,730
Capital Equipment	105,927	141,200	372,596	370,500	370,500
Capital Projects	86,136	0	23,784,374	0	0
<b>Total Expenditures</b>	<b>\$3,872,032</b>	<b>\$4,720,032</b>	<b>\$28,671,820</b>	<b>\$4,434,453</b>	<b>\$4,477,602</b>

This fund is included within the Department of Public Works and Environmental Services (DPWES) reorganization. Please refer to the discussion in the Solid Waste Operations Overview.

## Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The 2.5 percent cost-of-living/market rate adjustment approved by the Board of Supervisors, and previously held in reserve, has been spread to County agencies and funds. This action results in an increase of \$43,149 to Fund 114, I-95 Refuse Disposal.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 24, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- Net savings of \$52,432 in Personnel Services are associated with the Close Management Initiatives program. The net savings are returned to fund balance for reinvestment in future program initiatives.
- A reallocation of \$6,400,000 was made between Project 186435, Area 3 Lined Landfill, and Project 186650, Landfill Closure, to allow the construction of the next phase of the lined area that will be used for ash disposal. Expenditures remained unchanged as a result of this action.

# FUND 114 I-95 REFUSE DISPOSAL

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## County Executive Proposed FY 2001 Advertised Budget Plan



### Agency Overview

In FY 2001, Fund 114, I-95 Refuse Disposal, will continue to be responsible for the overall operation of the I-95 Landfill which is a multi-jurisdictional refuse deposit site dedicated to the disposal of ash generated by the County's Energy Resource Recovery (ERR) Facility. Ash deposits are also made by other jurisdictions including the Alexandria/Arlington Solid Waste Authority incinerator. It should be noted that prior to January 1996, disposal materials at the landfill included municipal solid waste (raw refuse) and other non-burnable materials. Beginning in January 1996, non-burnable materials and raw waste were no longer accepted at the landfill. At that time, other users were obligated to find alternative disposal sites. The County currently disposes of its non-burnable materials through several means. The first of which is disposal of non-burnable material at the Prince William Landfill through the refuse exchange agreement between Fairfax and Prince William Counties. The County also uses private contractors to dispose of some waste materials received from County sources that cannot be deposited in its landfill or in the Prince William Landfill.

The operational control of the I-95 Landfill was transferred from the District of Columbia (DC) to Fairfax County effective January 1, 1982 via a Memorandum of Understanding between the two parties. The County, through Fund 114, has provided the overall coordination of the landfill since that period. Operational requirements for Fund 114 include funding necessary to meet and maintain efficient disposal operations and various capital projects in order to meet local, State, and Federal mandates, and landfill closure requirements. Revenue for landfill operations is derived primarily from disposal charges (landfill disposal fee) paid by public and private refuse collectors; Fairfax County through Fund 110; the ERR Facility through Fund 112; and participating jurisdictions. Due to earlier planning, most reserve requirements in Fund 114 were met prior to the closing of the I-95 Landfill to municipal solid waste (MSW) in FY 1996 and are being maintained in fund balance until needed. The Division of Solid Waste Disposal and Resource Recovery implemented operational procedures in FY 1997 that revised the reserve structure of all funds that comprise the Division. These include Fund 110, Refuse Disposal; Fund 112, ERR Facility; and Fund 114, I-95 Refuse Disposal. The revised reserve structure allows the pooling and immediate use of all reserve balances within each fund rather than maintenance of separate reserves. Because all reserve balances within each specific fund can now be pooled, in conjunction with the agency's ability to allocate the reserve monies within funds, rate adjustments to obtain the necessary reserve funding for future requirements can be delayed or extended over a broader period.

Because significant interest earnings are being realized from the reserve balances in this fund, the agency in conjunction with the I-95 Technical Review Committee, subsequent to performing an assessment of impact, has proposed a reduction in the disposal fee for FY 2001. The agency concluded that the \$14.00 per ton disposal rate currently charged by Fund 114 could be reduced by \$2.50 from \$14.00 to \$11.50 per ton, yet still continue to meet reserve needs associated with future requirements. The proposed rate has been incorporated into the [FY 2001 Advertised Budget Plan](#). The impact of this adjustment in FY 2001 is a \$.89 million reduction in revenue based on an estimated 355,672 tons of ash to be delivered to the landfill.

As a result of the reduction, Fund 112, ERR Facility, which pays Fund 114 for ash disposal, will be able to maintain the tip fee for incineration at the current rate of \$28 per ton. It also allows the agency more flexibility in negotiating competitive disposal rates within various disposal markets in order to attract more tonnage to the ERR Facility and meet the Guaranteed Annual Tonnage (GAT). It is estimated that 355,672 tons of ash will be deposited at the landfill in FY 2001 including 263,572 from ERR Facility operations and 92,100 from other jurisdictions and facilities. The FY 2001 tonnage estimate is a decrease of 6,267 tons, or 1.73 percent from the FY 1999 actual of 361,939 tons.

# FUND 114

## I-95 REFUSE DISPOSAL

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### **Funding Adjustments**

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 programs:*

- An increase of \$39,084 to the implementation of the new Pay for Performance program in FY 2001. The new system links annual pay increases to employee performance.
- An increase of \$50,436 due to the implementation of the Market Pay Study. As a result of the Study, incumbents in job classes that are found to be one grade below the market will be moved to the appropriate grade and receive a 2.0 percent market adjustment. Incumbents classes found to be two or more grades below the market will be moved to the appropriate grade and receive a 4.0 percent market adjustment. In addition, funding is held in reserve to provide all employees with a 2.5 percent cost-of-living/market adjustment.
- A net decrease of \$37,025 in Personnel Services due to the abolishment of 1/1.0 SYE Heavy Equipment Operator position in FY 2000 that was redirected to the County's position pool.
- A decrease of \$591,597 in outside contractor expenses based on an average cost for three prior years adjusted for inflation in FY 2000 and FY 2001.
- A net increase of \$24,223 in all other miscellaneous operating expenses based on prior year actuals and projected requirements for FY 2001.
- An amount of \$370,500 is funded for Capital Equipment in FY 2001. This includes \$298,000 for replacement items based on the Department of Vehicle Service's recommendation and replacement criteria consisting of age, usage, condition, and maintenance cost relative to the average of that particular vehicle class. The amount represents the replacement of a Gradall - \$290,000 and a Salt Spreader - \$8,000. Other items recommended to be replaced includes three submersible pumps - \$60,000 based on their age, condition and maintenance cost, and five computers - \$12,500 scheduled for replacement in FY 2001.
- There are no new Capital Projects or funding for existing projects requested or recommended in Fund 114, Refuse Disposal, for FY 2001. This represents a decrease of \$23,784,374 from the *FY 2000 Revised Budget Plan*, which includes unexpended multi-year funding for Capital Projects carried forward to FY 2000 as part of the FY 1999 Carryover Review process. Expenditures for these projects are summarized in the Fund 114 Summary of Capital Projects.

*The following funding adjustments reflect all approved changes in the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- As part of the FY 1999 Carryover Review, expenditures were increased a net \$24,004,220 that included \$205,131 for encumbered Capital Equipment, \$14,715 for unencumbered CMI savings for Capital Equipment and \$23,784,374 for unexpended project balances.
- During FY 2000, the County Executive approved redirection of extended vacant positions which resulted in a decrease of a 1/1.0 SYE Heavy Equipment Operator position for this fund. These redirected positions were identified for abolishment by staff to provide the County Executive with the ability to re-deploy those positions internally to address workloads and other factors as merited.

# FUND 114 I-95 REFUSE DISPOSAL



## Objectives

- To manage the I-95 Landfill in an efficient, environmentally safe manner, meeting 100 percent of the regulatory standards; and to provide a permitted site where ash resulting from the Energy Resource Recovery (ERR) Facility and other participating municipalities can properly be disposed.



## Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Tons of ash received	368,288	337,197	335,657 / 361,939	355,672	355,672
Virginia Department Environmental Quality (DEQ) inspections addressed	4	4	4 / 4	12	12
<b>Efficiency:</b>					
Cost per ton to dispose of ash	\$24.00	\$20.00	\$16.00 / \$16.00	\$14.00	\$11.50
Man-hours spent per ton of ash disposed	63.9	59.0	54.0 / 59.7	59.3	59.3
<b>Service Quality:</b>					
Satisfactory DEQ Inspection reports <sup>1</sup>	4	4	4 / 4	12	12
<b>Outcome:</b>					
Percent satisfactory DEQ inspection ratings	100%	100%	100% / 100%	100%	100%

<sup>1</sup> Beginning in FY 2000, DEQ inspections were revised from quarterly to monthly.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing projects" or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# FUND 114 I-95 REFUSE DISPOSAL

## FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 114, I-95 Refuse Disposal

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$66,370,853</b>	<b>\$45,040,207</b>	<b>\$72,516,412</b>	<b>\$52,182,846</b>	<b>\$52,235,278</b>
Revenue:					
Interest on Investments	\$3,514,401	\$2,810,192	\$2,810,192	\$2,480,026	\$2,480,026
Refuse Disposal Revenue:					
I-95 ERR (Ash)	4,358,377	3,826,592	3,826,592	3,031,078	3,031,078
Arlington/Alexandria ERR	1,471,326	1,188,292	1,188,292	1,000,500	1,000,500
County of Fairfax	317,395	171,192	171,192	420,000	420,000
District of Columbia	22,397	0	0	0	0
Lower Potomac	84,724	75,208	75,208	58,650	58,650
Subtotal	\$6,254,219	\$5,261,284	\$5,261,284	\$4,510,228	\$4,510,228
Miscellaneous Revenue:					
Sale of Equipment	\$7,129	\$3,200	\$3,200	\$37,000	\$37,000
Sale of Methane Gas	146,200	191,600	191,600	191,600	191,600
Miscellaneous Revenue	95,642	124,410	124,410	115,900	115,900
Subtotal	\$248,971	\$319,210	\$319,210	\$344,500	\$344,500
Total Revenue	\$10,017,591	\$8,390,686	\$8,390,686	\$7,334,754	\$7,334,754
<b>Total Available</b>	<b>\$76,388,444</b>	<b>\$53,430,893</b>	<b>\$80,907,098</b>	<b>\$59,517,600</b>	<b>\$59,570,032</b>
Expenditures:					
Personnel Services	\$1,657,832	\$1,747,728	\$1,660,342	\$1,800,223	\$1,843,372
Operating Expenses	2,022,137	2,831,104	2,854,508	2,263,730	2,263,730
Capital Equipment	105,927	141,200	372,596	370,500	370,500
Capital Projects	86,136	0	23,784,374	0	0
Subtotal Expenditures	\$3,872,032	\$4,720,032	\$28,671,820	\$4,434,453	\$4,477,602
COLA/MRA Reserve	0	0	0	43,149	0
Total Expenditures	\$3,872,032	\$4,720,032	\$28,671,820	\$4,477,602	\$4,477,602
<b>Total Disbursements</b>	<b>\$3,872,032</b>	<b>\$4,720,032</b>	<b>\$28,671,820</b>	<b>\$4,477,602</b>	<b>\$4,477,602</b>
<b>Ending Balance</b>	<b>\$72,516,412</b>	<b>\$48,710,861</b>	<b>\$52,235,278</b>	<b>\$55,039,998</b>	<b>\$55,092,430</b>

# FUND 114 I-95 REFUSE DISPOSAL

## FUND STATEMENT

**Fund Type G10, Special Revenue Funds** **Fund 114, I-95 Refuse Disposal**

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Reserves <sup>1</sup>					
Ashfill Closure/Liability <sup>2</sup>	\$11,500,000	\$16,000,000	\$16,000,000	\$12,500,000	\$12,500,000
Closure/Post-Closure <sup>3</sup>	43,508,276	14,843,939	18,368,356	19,531,304	19,583,736
Environmental <sup>4</sup>	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
Liner/Leachate System <sup>5</sup>	10,500,000	10,858,592	10,858,592	16,000,000	16,000,000
Construction <sup>6</sup>	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
PC Replacement <sup>7</sup>	8,136	8,330	8,330	8,694	8,694
<b>Unreserved Ending Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Disposal Rate/Ton <sup>8</sup>	\$16.00	\$14.00	\$14.00	\$11.50	\$11.50

<sup>1</sup> Prior to FY 1996, draft proposals of Federal regulations concerning "Financial Assurance Requirements" would have required sanitary landfills to have dedicated and separate reserves (cash-on-hand) for closure, post-closure, care, and environmental mishaps/cleanups while operating, and prior to the closure. In anticipation of approval, the County established separate and dedicated reserves in order to comply with the regulations and to secure the level of reserves needed prior to closure of the landfill to municipal solid waste (MSW) in FY 1996. However, in revised regulations, local governments were not required to demonstrate these reserves. As a result, the Fund 114 reserve structure was revised to allow the pooling and immediate use of all reserve balances rather than the establishment and maintenance of separate untouchable reserves.

<sup>2</sup> Reserve for closure liability associated with the active part of the landfill currently accepting ash for disposal, and to meet future requirements as other ashfill portions become active.

<sup>3</sup> Reserve required to meet the long-term maintenance requirements of the closed portions of the I-95 Landfill. The FY 1999 reserve amount also includes the closure cost for the remaining portion of the raw waste cells.

<sup>4</sup> The Environmental Reserve has been established primarily for future environmental projects in order to remain in compliance with EPA guidelines.

<sup>5</sup> Reserve required for the installation of future ashfill liners and the expansion of the leachate collection system.

<sup>6</sup> The Construction Reserve provides funds to meet the requirements of current and future construction projects necessary for routing operations of the I-95 Landfill.

<sup>7</sup> The PC Replacement Reserve was established in FY 1995 in order to meet requirements for the timely replacement of obsolete computer equipment.

<sup>8</sup> FY 1999: \$16.00; FY 2000: \$14.00; FY 2001: \$11.50

# FUND 114 I-95 REFUSE DISPOSAL

COUNTY OF FAIRFAX, VA  
FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE:G10 SPECIAL REVENUE	FY 1999	FY 2000	FY 2001	FY 2001	FINANCING	FINANCING	FINANCING	FINANCING
:114 I-95 SOLID WASTE DISPOSAL (186)	ACTUAL	REVISED	ADVERTISED	ADOPTED	GENERAL	BOND	OTHER	
TOTAL PROJECT ESTIMATE	EXPENDITURES	BUDGET	BUDGET PLAN	BUDGET PLAN	FUND			
186420 REPAIR/MAINT/	.00	60,251.00						
186435 I-95 AREA 3 L	.00	8,666,697.00						
186440 I-95 LANDFILL	.00	2,917,342.00						
186450 I-95 LANDFILL	.00	27,632.00						
186455 PERIMETER FEN	4,100.00	58,690.50						
186460 AREA 7 ROADWA	.00	241,165.00						
186470 PAVED DITCH E	.00	362,818.00						
186600 METHANE GAS R	.00	2,021,288.52						
186650 I-95 LANDFILL	82,035.57	9,428,489.53						
<b>FUND 114 SUBTOTAL</b>	<b>86,135.57</b>	<b>23,784,373.55</b>						

## ***DEBT SERVICE FUNDS***

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Debt Service Funds account for the general obligation bond debt service of the County, general obligation bond debt of Special Revenue Funds, and general obligation bond debt and loans of the Literary Funds of Virginia for the Fairfax County Public Schools (FCPS). In addition, Debt Service expenditures are included for the Lease Revenue bonds associated with the Community Development Center (the Herrity building) and the Human Services Center (the Pennino building). An amount of \$8,775,296 has been set aside in Fund 200, County Debt Service, for the seventh year's expenditures associated with the acquisition of these buildings. FY 2001 expenditures also include \$997,530 for the payments of the Fairfax County Redevelopment and Housing Authority (FCRHA) Lease Revenue bonds. Revenues for the debt service funds are derived principally from transfers from the Combined General Fund. It should be noted that Debt Service on sewer revenue bonds is reflected in the Enterprise Funds.

# DEBT SERVICE FUNDS

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## Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The Board of Supervisors approved a reduction of \$1,760,882 in Fund 200, County Debt Service, based on the results of the Spring 2000 General Obligation Bond sale held on April 6, 2000. The FY 2001 Advertised Budget Plan included debt service for a bond sale up to the maximum approved in the FY 2001 - FY 2005 Capital Improvement Program (With Future Fiscal Years to 2008). Based on the cashflow analysis at the time of the sale, the Spring 2000 County sale did not require that this full amount be sold, thereby reducing the debt service requirements for FY 2001. In addition, the interest rate of 5.21 percent received on the Spring 2000 bonds resulted in savings as compared to the planning rate of 5.75 percent.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- Expenditures in Fund 200, County Debt Service, were decreased \$500,000 and expenditures in Fund 201, School Debt Service, were increased by \$1,200,000 to reflect the actual results of the Fall 1999 General Obligation Bond sale. The net increase of \$700,000 is funded from fund balance available in Fund 200, County Debt Service. Correspondingly, the transfer from the General Fund to Fund 200 was reduced by \$1,200,000, while the transfer to School Debt Service was increased by the same amount.



## Agency Overview

A total expenditure level of \$195,586,814 is included for the retirement of general obligation bond and literary loan debt principal and interest due and payable in FY 2001, as well as lease/purchase payments for the Government Center Properties and fiscal agent fees. This level of expenditure provides for payment of principal and interest on \$1,380,266,450 in existing and projected County general obligation debt (including literary loans), \$114,125,000 in lease revenue debt for the Government Center properties and the Fairfax County Redevelopment and Housing Authority (FCRHA) Lease Revenue bonds, and \$675,000 in Special Revenue Fund debt outstanding at the beginning of FY 2001. For planning purposes, sufficient funding has been included for School bond sales of \$80,000,000 and a County bond sale of approximately \$15,000,000 in the Fall of 2000 at an interest rate of 5.75 percent. The estimate is based on the most current cashflow requirements and is consistent with the cashflow included in the FY 2001 - FY 2005 Capital Improvement Program (With Future Years to 2008).

## **DEBT SERVICE FUNDS**

The following is a chart illustrating the debt service payments and projected fiscal agent fees required in FY 2001:

	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>
<b>Fund 200, County Debt Service</b>	\$88,308,072	\$86,547,290
Government Center Properties	8,775,296	8,775,296
FCRHA Community Centers	997,530	997,530
McLean Community Center	121,050	121,050
Fiscal Agent Fees	17,000	17,000
Subtotal	\$98,218,948	\$96,458,166
<b>Fund 201, School Debt Service</b>	\$99,017,672	\$99,017,672
Literary Loans	105,976	105,976
Fiscal Agent Fees	5,000	5,000
Subtotal	\$99,128,648	\$99,128,648
<b>Total</b>	<b>\$197,347,596</b>	<b>\$195,586,814</b>

Funding of \$195,586,814 includes an amount of \$189,918,124 from the General Fund, \$27,000 in revenue from Fairfax City, \$121,050 from Small District #1, Dranesville (McLean Community Center), \$2,960,000 in available balances for full year debt service funded by the School Board on the additional \$30,000,000 in School bonds approved by the Board of Supervisors for FY 2000, \$750,000 from the Schools for an additional \$30,000,000 in School bonds requested for FY 2001, and \$1,810,640 in fund balances from savings in FY 2000.

Funding is included in FY 2001 for expenditures that are directly attributed to the lease purchase of the Community Development Center (Herrity Building) and the Human Services Center (Pennino Building). On March 15, 1994, the Economic Development Authority (EDA) issued \$116,965,000 in lease revenue bonds to finance the acquisition of the Government Center properties. An amount of \$8,775,296 has been set aside in Fund 200, County Debt Service, for the lease costs associated with the acquisition of the buildings. In addition, an amount of \$997,530 has been included in FY 2001 for payments for the FCRHA Lease Revenue bond for leases associated with the Mott Community Center, the Gum Springs Community Center, the Bailey's Community Center, and the Herndon Harbor Adult Day Care Center.

The Board of Supervisors has adopted specific debt indicators within the Ten Principles of Sound Financial Management to effectively manage the County's bonded indebtedness. The Ten Principles state that the County's debt ratios shall be maintained at the following levels:

- Net debt as a percentage of estimated market value should always remain less than 3.0 percent.
- The ratio of debt service expenditures as a percentage of Combined General Fund disbursements should remain under 10.0 percent. To this end, for planning purposes, the target on annual sales will be \$150 million, or \$750 million over a five-year period, with a technical limit of \$175 million in any given year. This planning limit shall exist even though the ratio of debt to taxable property value remains less than 3.0 percent and the ratio of debt service to Combined General Fund disbursements remains less than 10.0 percent.

The Board of Supervisors annually reviews the cash requirements for capital project financing to determine the capacity to incur additional debt for construction of currently funded projects as well as capital projects in the early planning stages. In FY 1992 and FY 1994, bond projects were deferred in order to reduce planned sales and remain within capacity guidelines.

## **DEBT SERVICE FUNDS**

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The FY 2001 debt service budget has been prepared on the basis of the construction and bond sale limitations set in place by the Board of Supervisors. The FY 2001 capital programs supported by general obligation bonds will be reviewed in conjunction with the FY 2001 - FY 2005 Capital Improvement Program (With Future Years to 2008). The following are ratios and annual sales reflecting debt indicators for FY 1997 - FY 2001:

### **Net Debt as a Percentage of Market Value of Taxable Property**

<u>Fiscal Year Ending</u>	<u>Net Bonded Indebtedness</u>	<u>Estimated Market Value</u>	<u>Percentage</u>
1997	1,219,735,725	80,853,900,000	1.51%
1998	1,258,171,800	83,471,400,000	1.51%
1999	1,314,377,875	87,086,700,000	1.51%
2000 (est.)	1,383,900,575	92,647,700,000	1.49%
2001 (est.) <sup>1</sup>	1,478,606,650	100,122,500,000	1.48%

<sup>1</sup> For projection purposes, a sale of \$206.94 million has been included for 2001.

### **Debt Service Requirements as a Percentage of Combined General Fund Disbursements**

<u>Fiscal Year Ending</u>	<u>Debt Service Requirements<sup>1</sup></u>	<u>General Fund Disbursements</u>	<u>Percentage</u>
1997	152,813,435	1,682,606,121	9.1%
1998	163,501,001	1,756,990,139	9.3%
1999	163,541,092	1,849,587,184	8.8%
2000 (est.)	177,073,688	2,023,598,020	8.8%
2001 (est.)	186,668,468	2,149,826,592	8.7%

<sup>1</sup> Does not include debt service for EDA lease revenue bonds, Small District debt, or fiscal agent fees.

### **Annual Bond Sales**

<u>Fiscal Year Ending</u>	<u>Sales (millions)</u>	<u>Total for the Five-Year Period Ending FY 2000</u>
1997	144.00	-
1998	136.00	-
1999	154.20	-
2000	171.60	-
2001 (est.) <sup>1</sup>	206.94	812.74

<sup>1</sup> For projection purposes, a sale of \$206.94 million has been included for FY 2001. Actual County and School bond sale amounts are based on the cash requirements for each project and municipal bond market conditions.

## **DEBT SERVICE FUNDS**

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### **Funding Adjustments**

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- An adjustment of \$750,000 for Fund 201 to appropriate partial year debt service on the additional \$30 million in school bonds approved by the Board of Supervisors and anticipated to be sold in the fall of 1999. Additionally, \$3,710,000 was transferred from Fund 090, School Operating, to Fund 201 to meet the first partial year and first full year of debt service on these bonds. The balance of the \$3,710,000 not appropriated in FY 2000 is in reserve in Fund 201 to meet FY 2001 debt service requirements.

# DEBT SERVICE FUNDS

## FUND STATEMENT

Fund Type G20, Debt Service Funds

Fund 200, County Debt Service

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$787,959</b>	<b>\$327,394</b>	<b>\$2,670,073</b>	<b>\$1,642,679</b>	<b>\$1,642,679</b>
Revenue:					
Miscellaneous Revenue	\$585	\$0	\$0	\$0	\$0
Bond Proceeds	76,786,410	0	0	0	0
Revenue from Fairfax City	22,884	22,000	22,000	27,000	27,000
<b>Total Revenue</b>	<b>\$76,809,879</b>	<b>\$22,000</b>	<b>\$22,000</b>	<b>\$27,000</b>	<b>\$27,000</b>
Transfers In:					
General Fund (001)	\$93,729,553	\$94,721,253	\$93,617,253	\$95,430,689	\$93,669,907
FCRHA Lease Revenue					
Bonds (001)	943,361	1,091,097	995,097	997,530	997,530
McLean Community Center (113)	131,269	126,188	126,188	121,050	121,050
Reston Community Center (111)	133,413	0	0	0	0
<b>Total Transfers In</b>	<b>\$94,937,596</b>	<b>\$95,938,538</b>	<b>\$94,738,538</b>	<b>\$96,549,269</b>	<b>\$94,788,487</b>
<b>Total Available</b>	<b>\$172,535,434</b>	<b>\$96,287,932</b>	<b>\$97,430,611</b>	<b>\$98,218,948</b>	<b>\$96,458,166</b>

# DEBT SERVICE FUNDS

## FUND STATEMENT

Fund Type G20, Debt Service Funds

Fund 200, County Debt Service

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Expenditures:					
County General Obligation					
Bonds:					
Principal	\$50,716,600	\$50,192,700	\$53,068,787	\$52,223,501	\$54,123,501
Interest	30,506,853	29,856,417	32,804,890	29,298,762	31,622,383
Debt Service on Projected Sales	0	6,228,560	0	6,785,809	801,406
Subtotal County Debt Service	\$81,223,453	\$86,277,677	\$85,873,677	\$88,308,072	\$86,547,290
EDA Lease Revenue					
Bonds	8,775,382	8,775,970	8,775,970	8,775,296	8,775,296
FCRHA Lease Revenue					
Bonds	943,361	1,091,097	995,097	997,530	997,530
Small District Debt	264,682	126,188	126,188	121,050	121,050
Refunding Escrow					
Substitution	78,687,787	0	0	0	0
Cost of Issuance	124,874	0	0	0	0
Credit for Accrued Interest	(159,600)	0	0	0	0
Fiscal Agent Fees	5,422	17,000	17,000	17,000	17,000
Total Expenditures	\$169,865,361	\$96,287,932	\$95,787,932	\$98,218,948	\$96,458,166
<b>Total Disbursements</b>	<b>\$169,865,361</b>	<b>\$96,287,932</b>	<b>\$95,787,932</b>	<b>\$98,218,948</b>	<b>\$96,458,166</b>
<b>Ending Balance</b>	<b>\$2,670,073</b>	<b>\$0</b>	<b>\$1,642,679</b>	<b>\$0</b>	<b>\$0</b>
Reserve for Arbitrage					
Rebate	0	0	0	0	0
<b>Unreserved Ending Balance</b>	<b>\$2,670,073</b>	<b>\$0</b>	<b>\$1,642,679</b>	<b>\$0</b>	<b>\$0</b>

**COUNTY OF FAIRFAX, VIRGINIA**  
**SCHEDULE OF GENERAL OBLIGATIONS AND SPECIAL REVENUE BONDS FOR FY 2001**  
**FUND 200 - COUNTY**

SERIES	AMOUNT	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	TOTAL	PRINCIPAL	INTEREST
	OF ISSUE: (BONDS PAYABLE)	ON ISSUE: (INTEREST PAYABLE)	OUTSTANDING AS OF 6/30/00	OUTSTANDING AS OF 6/30/00				OUTSTANDING AS OF 6/30/01	OUTSTANDING AS OF 6/30/01
Series 1992B Refunding Bonds: <i>Issued June 15, 1992; Final Payment FY 2008</i>									
Correctional Camp Ref 1992B	543,500	274,470	189,600	42,169	42,100	10,446	52,546	147,500	31,724
Jail/Work Release Ref 1992B	1,064,100	537,865	371,100	82,530	82,600	20,443	103,043	288,500	62,086
Library Ref 1992B	1,859,900	939,587	648,700	144,279	144,400	35,739	180,139	504,300	108,540
Neighborhood Imp Ref 1992B	4,868,300	2,458,909	1,697,800	377,643	377,900	93,545	471,445	1,319,900	284,099
Parks Ref 1992B	8,701,500	4,395,466	3,034,800	674,983	675,600	167,198	842,798	2,359,200	507,785
Prim & Sec Roads Ref 1992B	16,919,200	8,547,090	5,901,100	1,312,590	1,313,500	325,137	1,638,637	4,587,600	987,453
Public Safety Ref 1992B	2,192,200	1,107,158	764,500	170,050	170,200	42,123	212,323	594,300	127,927
Secondary Roads Ref 1992B	2,205,300	1,113,272	768,900	170,977	171,000	42,352	213,352	597,900	128,625
Storm Drainage Ref 1992B	3,576,000	1,806,117	1,247,100	277,377	277,600	68,708	346,308	969,500	208,669
Transit Ref 1992B	3,284,500	1,658,801	1,145,500	254,771	255,000	63,108	318,108	890,500	191,662
	45,214,500	22,838,734	15,769,100	3,507,369	3,509,900	868,799	4,378,699	12,259,200	2,638,570
Series 1992C Refunding Bonds: <i>Issued Dec. 15, 1992; Final Payment FY 2009</i>									
Commercial Redevel Ref 1992C	1,750,400	877,283	1,195,900	260,887	135,700	61,958	197,658	1,060,200	198,928
Human Services Ref 1992C	564,700	283,043	385,800	84,171	43,800	19,990	63,790	342,000	64,811
Jail/Work Release Ref 1992C	1,249,500	626,238	853,700	186,231	96,800	44,228	141,028	756,900	142,003
Neighborhood Imp Ref 1992C	4,505,700	2,258,234	3,078,500	671,554	349,200	159,488	508,688	2,729,300	512,066
Parks Ref 1992C	17,312,000	8,676,693	11,828,200	2,580,277	1,341,700	612,793	1,954,493	10,486,500	1,967,484
Prim & Sec Roads Ref 1992C	31,117,700	15,596,006	21,260,700	4,637,944	2,411,700	1,101,471	3,513,171	18,849,000	3,536,473
Public Safety Ref 1992C	125,000	62,624	85,400	18,623	9,700	4,423	14,123	75,700	14,200
Storm Drainage Ref 1992C	1,575,200	789,458	1,076,300	234,769	122,100	55,756	177,856	954,200	179,014
Transit Ref 1992C	1,677,200	840,615	1,145,900	249,982	130,000	59,369	189,369	1,015,900	190,614
Transportation Ref 1992C	25,942,600	13,002,268	17,725,000	3,866,618	2,010,600	918,288	2,928,888	15,714,400	2,948,330
	85,820,000	43,012,463	58,635,400	12,791,056	6,651,300	3,037,764	9,689,064	51,984,100	9,753,292
Series 1993A Refunding Bonds: <i>Issued April 1, 1993; Final Payment FY 2010</i>									
Adult Detention Ref 1993A	597,000	302,538	414,700	101,639	55,300	21,090	76,390	359,400	80,549
Commercial Redevel Ref 1993A	910,600	461,524	632,800	155,051	84,400	32,173	116,573	548,400	122,878
Correctional Camp Ref 1993A	603,800	306,036	419,700	102,814	56,000	21,334	77,334	363,700	81,480
Human Services Ref 1993A	629,200	318,899	437,200	107,136	58,300	22,231	80,531	378,900	84,905
Jail/Work Release Ref 1993A	4,634,200	2,348,680	3,220,000	789,050	429,700	163,729	593,429	2,790,300	625,321
Juvenile Detention Ref 1993A	398,000	201,692	276,600	67,759	36,900	14,060	50,960	239,700	53,699
Library Ref 1993A	2,250,100	1,140,382	1,563,600	383,116	208,600	79,497	288,097	1,355,000	303,619
Neighborhood Imp Ref 1993A	8,313,700	4,213,505	5,777,100	1,415,546	770,900	293,727	1,064,627	5,006,200	1,121,819
Parks Ref 1993A	25,693,300	13,021,774	17,853,700	4,374,725	2,382,400	907,759	3,290,159	15,471,300	3,466,965
Prim & Sec Roads Ref 1993A	33,428,300	16,942,003	23,228,400	5,691,743	3,099,600	1,181,042	4,280,642	20,128,800	4,510,702
Public Safety Ref 1993A	5,336,100	2,704,419	3,707,900	908,562	494,800	188,527	683,327	3,213,100	720,034
Secondary Roads Ref 1993A	6,315,800	3,200,930	4,388,800	1,075,367	585,600	223,140	808,740	3,803,200	852,227
Storm Drain Ref 1993A	3,403,300	1,724,876	2,364,900	579,480	315,600	120,243	435,843	2,049,300	459,237
Transit Ref 1993A	2,662,900	1,349,585	1,850,400	453,399	246,900	94,081	340,981	1,603,500	359,319
Transportation Ref 1993A	17,876,400	9,060,075	12,421,800	3,043,774	1,657,600	631,586	2,289,186	10,764,200	2,412,188
	113,052,700	57,296,917	78,557,600	19,249,162	10,482,600	3,994,218	14,476,818	68,075,000	15,254,943
Series 1993B: <i>Issued May 15, 1993; Final Payment on unrefunded portion FY 2005</i>									
Adult Detention 1993B	1,860,000	1,007,803	775,000	116,250	155,000	38,750	193,750	620,000	77,500
Human Service 1993B	1,980,000	1,072,823	825,000	123,750	165,000	41,250	206,250	660,000	82,500
Juvenile Detention 1993B	60,000	32,510	25,000	3,750	5,000	1,250	6,250	20,000	2,500
Library 1993B	3,480,000	1,885,567	1,450,000	217,500	290,000	72,500	362,500	1,160,000	145,000
Neighborhood 1993B	960,000	520,156	400,000	60,000	80,000	20,000	100,000	320,000	40,000
Parks 1993B	1,950,000	1,057,504	825,000	121,875	165,000	40,625	205,625	660,000	81,250
Public Safety 1993B	4,680,000	2,535,763	1,950,000	292,500	390,000	97,500	487,500	1,560,000	195,000
Storm Drainage 1993B	780,000	425,627	325,000	48,750	65,000	16,250	81,250	260,000	32,500
Transportation Imp 1993B	23,250,000	12,596,603	9,675,000	1,453,125	1,935,000	484,375	2,419,375	7,740,000	968,750
	39,000,000	21,134,356	16,250,000	2,437,500	3,250,000	812,500	4,062,500	13,000,000	1,625,000
Series 1993C Refunding Bonds: <i>Issued July 15, 1993; Final Payment FY 2012</i>									
Adult Detention Ref 1993C	5,497,800	2,931,956	3,956,800	1,274,650	359,700	200,886	560,586	3,597,100	1,073,764
Commercial Redevel Ref 1993C	1,111,500	592,771	799,900	257,704	72,700	40,614	113,314	727,200	217,089
Correctional Camp Ref 1993C	3,188,400	1,700,381	2,294,800	739,230	208,600	116,503	325,103	2,086,200	622,727
Courthouse Ref 1993C	6,217,100	3,315,562	4,474,600	1,441,420	406,700	227,169	633,869	4,067,900	1,214,251
Health Facilities Ref 1993C	190,300	101,487	137,000	44,121	12,400	6,954	19,354	124,600	37,167
Human Services Ref 1993C	4,237,400	2,259,772	3,049,700	982,422	277,200	154,831	432,031	2,772,500	827,591
Jail/Work Release Ref 1993C	69,400	37,015	49,900	16,092	4,500	2,536	7,036	45,400	13,556
Library Ref 1993C	9,140,300	4,874,480	6,578,400	2,119,150	597,900	333,980	931,880	5,980,500	1,785,170
Neighborhood Imp Ref 1993C	15,428,100	8,227,729	11,103,800	3,576,954	1,009,300	563,731	1,573,031	10,094,500	3,013,223
Parks Ref 1993C	31,411,900	16,751,843	22,607,400	7,282,760	2,054,900	1,147,770	3,202,670	20,552,500	6,134,990
Prim & Sec Roads Ref 1993C	19,311,100	10,298,525	13,898,300	4,477,220	1,263,300	705,614	1,968,914	12,635,000	3,771,606
Public Safety Ref 1993C	6,003,800	3,201,826	4,321,000	1,391,974	392,800	219,376	612,176	3,928,200	1,172,598
Storm Drain Ref 1993C	2,501,400	1,334,004	1,800,300	579,590	163,600	91,401	255,001	1,636,700	488,549
Transit Ref 1993C	5,710,300	3,045,288	4,109,800	1,323,920	373,600	208,651	582,251	3,736,200	1,115,269
Transportation Ref 1993C	18,616,200	9,927,975	13,398,300	4,316,126	1,217,800	680,225	1,898,025	12,180,500	3,635,900
	128,635,000	68,600,614	92,580,000	29,823,691	8,415,000	4,700,241	13,115,241	84,165,000	25,123,450

**COUNTY OF FAIRFAX, VIRGINIA**  
**SCHEDULE OF GENERAL OBLIGATIONS AND SPECIAL REVENUE BONDS FOR FY 2001**  
**FUND 200 - COUNTY**

SERIES	AMOUNT	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	TOTAL	PRINCIPAL	INTEREST
	OF ISSUE: (BONDS PAYABLE)	ON ISSUE: (INTEREST PAYABLE)	OUTSTANDING AS OF 6/30/00	OUTSTANDING AS OF 6/30/00				OUTSTANDING AS OF 6/30/01	OUTSTANDING AS OF 6/30/01
<i>Series 1994A:</i>									
<i>Issued May 25, 1994; Final Payment FY 2005</i>									
Parks 1994A	5,252,500	2,843,852	2,387,500	381,285	477,500	132,984	610,484	1,910,000	248,301
Neighborhood Imp 1994A	4,125,000	2,233,386	1,875,000	299,435	375,000	104,437	479,437	1,500,000	194,998
Public Safety 1994A	3,630,000	1,965,386	1,650,000	263,507	330,000	91,906	421,906	1,320,000	171,602
Adult Detention 1994A	2,684,000	1,453,197	1,220,000	194,838	244,000	67,955	311,955	976,000	126,883
Juvenile Detention 1994A	60,500	32,759	27,500	4,394	5,500	1,532	7,032	22,000	2,861
Human Services 1994A	3,234,000	1,750,981	1,470,000	234,762	294,000	81,880	375,880	1,176,000	152,882
Library 1994A	2,090,000	1,131,580	950,000	151,712	190,000	52,914	242,914	760,000	98,798
Storm Drainage 1994A	825,000	446,681	375,000	59,890	75,000	20,888	95,888	300,000	39,002
Commercial Redevel 1994A	54,900	29,784	24,900	3,996	5,000	1,394	6,394	19,900	2,603
Transportation 1994A	22,924,000	12,411,695	10,420,000	1,664,077	2,084,000	580,395	2,664,395	8,336,000	1,083,682
	44,879,900	24,299,300	20,399,900	3,257,896	4,080,000	1,136,284	5,216,284	16,319,900	2,121,611
<i>Series 1995A:</i>									
<i>Issued May 24, 1995; Final Payment FY 2015</i>									
Adult Detention 1995A	650,000	374,586	485,000	206,954	33,000	26,528	59,528	452,000	180,426
Commercial Redevel. 1995A	720,000	417,721	540,000	231,921	36,000	29,520	65,520	504,000	202,401
Human Services 1995A	700,000	406,118	525,000	225,479	35,000	28,700	63,700	490,000	196,779
Juvenile Detention 1995A	1,200,000	696,202	900,000	386,535	60,000	49,200	109,200	840,000	337,335
Library 1995A	1,640,000	951,476	1,230,000	528,265	82,000	67,240	149,240	1,148,000	461,025
Neighborhood Imp. 1995A	3,420,000	1,984,175	2,565,000	1,101,625	171,000	140,220	311,220	2,394,000	961,405
Parks 1995A	3,630,000	2,103,696	2,720,000	1,167,053	182,000	148,709	330,709	2,538,000	1,018,345
Public Safety 1995A	3,760,000	2,181,432	2,820,000	1,211,143	188,000	154,160	342,160	2,632,000	1,056,983
Storm Drainage 1995A	3,490,000	2,022,263	2,615,000	1,121,754	175,000	142,968	317,968	2,440,000	978,786
Transportation 1995A	17,750,000	10,295,669	13,310,000	5,715,282	888,000	727,629	1,615,629	12,422,000	4,987,653
	36,960,000	21,433,332	27,710,000	11,896,010	1,850,000	1,514,873	3,364,873	25,860,000	10,381,137
<i>Series 1996 A</i>									
<i>Issued May 22, 1996; Final Payment FY 2016</i>									
Adult Detention 1996A	23,240,000	13,048,626	18,589,991	8,424,793	1,162,509	982,357	2,144,866	17,427,482	7,442,436
Commercial Redevel. 1996A	940,000	-	751,959	340,760	47,021	39,734	86,755	704,938	301,026
Human Services 1996A	1,110,000	623,236	887,976	402,391	55,524	46,920	102,444	832,452	355,471
Juvenile Detention 1996A	1,450,000	814,134	1,159,938	525,642	72,532	61,292	133,824	1,087,406	464,351
Library 1997A	290,000	-	231,994	105,130	14,506	12,258	26,764	217,488	92,872
Neighborhood Imp. 1996A	3,030,000	1,701,264	2,423,634	1,098,415	151,566	128,078	279,644	2,272,068	970,337
Parks 1996A	5,070,000	2,846,667	4,055,589	1,837,939	253,611	214,309	467,920	3,801,978	1,623,630
Public Safety 1996A	3,720,000	2,088,681	2,975,619	1,348,549	186,081	157,245	343,326	2,789,538	1,191,304
Storm Drain. 1996A	250,000	-	199,995	90,631	12,505	10,568	23,073	187,490	80,063
Transpotation 1996A	11,150,000	6,260,422	8,918,905	4,042,016	557,746	471,311	1,029,057	8,361,159	3,570,705
	50,250,000	27,383,032	40,195,600	18,216,266	2,513,601	2,124,072	4,637,673	37,681,999	16,092,194
<i>Series 1997A</i>									
<i>Issued May 28, 1997; Final Payment FY 2017</i>									
Adult Detention 1997A	28,000,000	15,376,394	23,800,000	11,110,750	1,400,000	1,246,000	2,646,000	22,400,000	9,864,750
Commercial Redevel. 1997A	600,000	329,494	510,000	238,088	30,000	26,700	56,700	480,000	211,388
Human Services Fac 1997A	800,000	439,326	680,000	317,450	40,000	35,600	75,600	640,000	281,850
Juvenile Detention 1997A	5,650,000	3,102,737	4,802,500	2,241,991	282,500	251,425	533,925	4,520,000	1,990,566
Library 1997A	1,600,000	878,651	1,360,000	634,900	80,000	71,200	151,200	1,280,000	563,700
Neighborhood Imp. 1997A	1,250,000	686,446	1,062,500	496,016	62,500	55,625	118,125	1,000,000	440,391
Parks 1997A	7,200,000	3,953,930	6,120,000	2,857,050	360,000	320,400	680,400	5,760,000	2,536,650
Public Safety 1997A	9,300,000	5,107,160	7,905,000	3,690,356	465,000	413,850	878,850	7,440,000	3,276,506
Storm Drainage 1997A	2,500,000	1,372,892	2,125,000	992,031	125,000	111,250	236,250	2,000,000	880,781
Transit 1997A	640,000	351,460	544,000	253,960	32,000	28,480	60,480	512,000	225,480
Transportation 1997A	11,460,000	6,293,389	9,741,000	4,547,471	573,000	509,970	1,082,970	9,168,000	4,037,501
	69,000,000	37,891,879	58,650,000	27,380,063	3,450,000	3,070,500	6,520,500	55,200,000	24,309,563
<i>Series 1998A</i>									
<i>Issued May 15, 1998; Final Payment FY 2018</i>									
Adult Detention 1998A	10,000,000	5,151,000	9,000,000	4,206,250	500,000	430,000	930,000	8,500,000	3,776,250
Commercial Redevel. 1998A	700,000	360,570	630,000	294,438	35,000	30,100	65,100	595,000	264,338
Human Services Fac. 1998A	1,100,000	566,610	990,000	462,688	55,000	47,300	102,300	935,000	415,388
Juvenile Detention 1998A	2,700,000	1,390,770	2,430,000	1,135,688	135,000	116,100	251,100	2,295,000	1,019,588
Library 1998A	3,500,000	1,802,850	3,150,000	1,472,188	175,000	150,500	325,500	2,975,000	1,321,688
Neighborhood Imp. 1998A	150,000	77,265	135,000	63,094	7,500	6,450	13,950	127,500	56,644
Parks 1998A	3,000,000	1,545,300	2,700,000	1,261,875	150,000	129,000	279,000	2,550,000	1,132,875
Public Safety 1998A	5,100,000	2,627,010	4,590,000	2,145,188	255,000	219,300	474,300	4,335,000	1,925,888
Transit Fac. 1998A	8,460,000	4,357,746	7,614,000	3,558,488	423,000	363,780	786,780	7,191,000	3,194,708
Transportation 1998A	14,000,000	7,211,400	12,600,000	5,888,750	700,000	602,000	1,302,000	11,900,000	5,286,750
	48,710,000	25,090,521	43,839,000	20,488,644	2,435,500	2,094,530	4,530,030	41,403,500	18,394,114

**COUNTY OF FAIRFAX, VIRGINIA**  
**SCHEDULE OF GENERAL OBLIGATIONS AND SPECIAL REVENUE BONDS FOR FY 2001**  
**FUND 200 - COUNTY**

SERIES	AMOUNT	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	TOTAL	PRINCIPAL	INTEREST
	OF ISSUE: (BONDS PAYABLE)	ON ISSUE: (INTEREST PAYABLE)	OUTSTANDING AS OF 6/30/00	OUTSTANDING AS OF 6/30/00				OUTSTANDING AS OF 6/30/01	OUTSTANDING AS OF 6/30/01
<b>Series 1999A - Refunding portion</b>									
<i>Issued Apr 1, 1999; Final Payment FY 2014</i>									
Adult Detention 1999A Refunding	3,515,400	1,561,301	3,443,700	1,375,290	124,600	156,569	281,169	3,319,100	1,218,721
Commercial & Redev. 1999A Refunding	46,100	20,474	45,200	18,035	1,600	2,053	3,653	43,600	15,982
Correctional Camp 1999A Refunding	142,700	63,378	139,800	55,827	5,100	6,356	11,456	134,700	49,471
Human Services 1999A Refunding	4,057,700	1,802,154	3,974,900	1,587,448	143,800	180,722	324,522	3,831,100	1,406,726
Jail/Work Release 1999A Refunding	279,500	124,135	273,800	109,346	9,900	12,448	22,348	263,900	96,897
Juvenile Detention 1999A Refunding	91,600	40,682	89,700	35,836	3,300	4,080	7,380	86,400	31,756
Library 1999A Refunding	4,611,600	2,048,158	4,517,500	1,804,144	163,500	205,392	368,892	4,354,000	1,598,752
Neighborhood Imp. 1999A Refunding	5,386,300	2,392,227	5,276,400	2,107,221	190,900	239,895	430,795	5,085,500	1,867,326
Parks & Park Facilities 1999A Refunding	8,011,900	3,558,340	7,848,500	3,134,405	284,000	356,835	640,835	7,564,500	2,777,571
Prim & Sec Roads 1999A Refunding	5,022,100	2,230,474	4,919,700	1,964,739	178,000	223,675	401,675	4,741,700	1,741,065
Public Safety 1999A Refunding	6,806,500	3,022,983	6,667,600	2,662,830	241,300	303,148	544,448	6,426,300	2,359,682
Storm Drainage 1999A Refunding	2,161,800	960,124	2,117,700	845,737	76,600	96,282	172,882	2,041,100	749,454
Transit 1999A Refunding	862,500	383,064	844,900	337,426	30,600	38,414	69,014	814,300	299,012
Transportation 1999A Refunding	35,047,800	15,565,843	34,332,800	13,711,355	1,242,400	1,560,962	2,803,362	33,090,400	12,150,393
	<b>76,043,500</b>	<b>33,773,337</b>	<b>74,492,200</b>	<b>29,749,640</b>	<b>2,695,600</b>	<b>3,386,831</b>	<b>6,082,431</b>	<b>71,796,600</b>	<b>26,362,808</b>
<b>Series 1999A - New funding portion</b>									
<i>Issued Apr 1, 1999; Final Payment FY 2019</i>									
Adult Detention 1999A	3,870,000	1,912,062	3,676,500	1,705,219	193,500	169,554	363,054	3,483,000	1,535,664
Commercial & Redev. 1999A	1,500,000	741,109	1,425,000	660,938	75,000	65,719	140,719	1,350,000	595,219
Human Services 1999A	3,740,000	1,847,833	3,553,000	1,647,938	187,000	163,859	350,859	3,366,000	1,484,079
Jail/Work Release 1999A	475,000	234,685	451,250	209,297	23,750	20,811	44,561	427,500	188,486
Neighborhood Imp. 1999A	2,950,000	1,457,515	2,802,500	1,299,844	147,500	129,247	276,747	2,655,000	1,170,597
Parks & Park Facilities 1999A	12,130,000	5,993,104	11,523,500	5,344,781	606,500	531,446	1,137,946	10,917,000	4,813,336
Public Safety 1999A	2,830,000	1,398,226	2,688,500	1,246,969	141,500	123,989	265,489	2,547,000	1,122,979
Transportation 1999A	26,705,000	13,194,217	25,369,750	11,766,891	1,335,250	1,170,013	2,505,263	24,034,500	10,596,878
	<b>54,200,000</b>	<b>26,778,752</b>	<b>51,490,000</b>	<b>23,881,875</b>	<b>2,710,000</b>	<b>2,374,638</b>	<b>5,084,638</b>	<b>48,780,000</b>	<b>21,507,237</b>
<b>Series 1999B:</b>									
<i>Issued Dec. 1, 1999; Final Payment FY 2020</i>									
Neighborhood Imp. 1999B	2,100,000	1,186,080	2,100,000	1,131,375	105,000	107,048	212,048	1,995,000	1,024,327
Parks & Park Facilities 1999B	1,500,000	847,200	1,500,000	808,125	75,000	76,463	151,463	1,425,000	731,662
	<b>3,600,000</b>	<b>2,033,280</b>	<b>3,600,000</b>	<b>1,939,500</b>	<b>180,000</b>	<b>183,511</b>	<b>363,511</b>	<b>3,420,000</b>	<b>1,755,989</b>
<b>Series 2000A:</b>									
<i>Issued April 1, 2000 Final Payment FY 2020</i>									
Adult Detention 2000A	4,000,000	2,221,442	4,000,000	2,221,442	200,000	244,591	444,591	3,800,000	1,976,851
Commercial & Redev. 2000A	1,500,000	833,041	1,500,000	833,041	75,000	91,722	166,722	1,425,000	741,319
Human Services 2000A	700,000	388,752	700,000	388,752	35,000	42,804	77,804	665,000	345,948
Neighborhood Imp. 2000A	1,500,000	833,041	1,500,000	833,041	75,000	91,722	166,722	1,425,000	741,319
Parks & Park Facilities 2000A	12,000,000	6,664,325	12,000,000	6,664,325	600,000	733,775	1,333,775	11,400,000	5,930,550
Public Library 2000A	5,600,000	3,110,018	5,600,000	3,110,018	280,000	342,428	622,428	5,320,000	2,767,590
Public Safety 2000A	4,000,000	2,221,442	4,000,000	2,221,442	200,000	244,592	444,592	3,800,000	1,976,850
Transportation 2000A	8,700,000	4,831,635	8,700,000	4,831,635	435,000	531,987	966,987	8,265,000	4,299,648
	<b>38,000,000</b>	<b>21,103,696</b>	<b>38,000,000</b>	<b>21,103,696</b>	<b>1,900,000</b>	<b>2,323,621</b>	<b>4,223,621</b>	<b>36,100,000</b>	<b>18,780,075</b>
<b>Total Current General Obligation Debt--County</b>	<b>833,365,600</b>	<b>432,670,217</b>	<b>620,168,800</b>	<b>225,722,367</b>	<b>54,123,501</b>	<b>31,622,383</b>	<b>85,745,884</b>	<b>566,045,299</b>	<b>194,099,984</b>
<b>Projected Sales</b>									
Fall 2000 Bond Sale (FY 2001)	15,000,000	9,056,250	15,000,000	9,056,250	-	801,406	801,406	15,000,000	8,254,844
Spring 2001 Bond Sale (FY 2001)	61,940,000	37,396,275	-	-	-	-	-	61,940,000	37,396,275
<b>Total Projected Sales</b>	<b>76,940,000</b>	<b>46,452,525</b>	<b>15,000,000</b>	<b>9,056,250</b>	<b>-</b>	<b>801,406</b>	<b>801,406</b>	<b>76,940,000</b>	<b>45,651,119</b>
<b>Special Assessment Bonds</b>									
McLean Community Center	1,500,000	1,115,513	675,000	221,644	75,000	46,050	121,050	600,000	175,594
<i>Issued July 1, 1988; Final Payment FY 2008</i>									
<b>Lease Revenue Bonds</b>									
EDA Lease Revenue Bonds	116,965,000	101,665,849	102,320,000	64,404,228	3,225,000	5,550,296	8,775,296	99,095,000	58,853,932
<i>Issued March 1, 1994; Final Payment FY 2019</i>									
FCRHA Lease Revenue Bonds	6,390,000	4,466,366	5,790,000	3,246,565	220,000	312,828	532,828	5,570,000	2,933,738
<i>Mott/Gum Springs Community Centers Issued September 15, 1996, Final Payment June 1, 2017</i>									
Baileys Community Center	5,500,000	2,756,967	5,015,000	2,416,155	195,000	217,618	412,618	4,820,000	2,198,538
<i>Issued December 1, 1998, Final Payment June 1, 2018</i>									
Adult Day Care Center	1,000,000	1,038,776	1,000,000	990,454	-	52,084	52,084	1,000,000	938,370
<i>Issued May 27, 1999, Final Payment May 1, 2029</i>									
Projected Lease Revenue Bonds for Gum Springs Community Center (FY 2001)	2,500,000	1,509,375	-	-	-	-	-	2,500,000	1,509,375
<b>Total Lease Revenue Bonds</b>	<b>132,355,000</b>	<b>111,437,333</b>	<b>114,125,000</b>	<b>71,057,402</b>	<b>3,640,000</b>	<b>6,132,825</b>	<b>9,772,825</b>	<b>112,985,000</b>	<b>66,433,952</b>
<b>Total County Debt Service</b>	<b>1,044,160,600</b>	<b>591,675,588</b>	<b>749,968,800</b>	<b>306,057,662</b>	<b>57,838,501</b>	<b>38,602,665</b>	<b>96,441,166</b>	<b>756,570,299</b>	<b>306,360,649</b>

# DEBT SERVICE FUNDS

## FUND STATEMENT

Fund Type G20, Debt Service Funds

Fund 201, School Debt Service

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$199,216</b>	<b>\$0</b>	<b>\$167,961</b>	<b>\$3,127,961</b>	<b>\$3,127,961</b>
Revenues:					
Bond Proceeds	\$63,813,198	\$0	\$0	\$0	\$0
<b>Total Revenues</b>	<b>\$63,813,198</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Transfers In:					
School Operating (090)	\$0	\$0	\$3,710,000	\$750,000	\$750,000
General Fund (001)	82,975,729	88,259,914	89,459,914	95,250,687	95,250,687
<b>Total Transfers In</b>	<b>\$82,975,729</b>	<b>\$88,259,914</b>	<b>\$93,169,914</b>	<b>\$96,000,687</b>	<b>\$96,000,687</b>
<b>Total Available</b>	<b>\$146,988,143</b>	<b>\$88,259,914</b>	<b>\$93,337,875</b>	<b>\$99,128,648</b>	<b>\$99,128,648</b>
Expenditures:					
Principal:					
General Obligation Bonds	\$50,258,400	\$47,842,300	\$52,641,777	\$55,521,499	\$58,021,499
Literary Fund Loans	163,925	126,425	126,425	88,925	88,925
Subtotal Principal	\$50,422,325	\$47,968,725	\$52,768,202	\$55,610,424	\$58,110,424
Interest:					
General Obligation Bonds	\$30,950,398	\$30,015,037	\$37,415,560	\$35,526,673	\$38,584,069
Literary Fund Loans	26,378	21,152	21,152	17,051	17,051
Subtotal Interest	\$30,976,776	\$30,036,189	\$37,436,712	\$35,543,724	\$38,601,120
Debt Service on Projected Sales	\$0	\$10,250,000	\$0	\$7,969,500	\$2,412,104
Subtotal School Debt Service	\$81,399,101	\$88,254,914	\$90,204,914	\$99,123,648	\$99,123,648
Refunding Escrow	\$65,409,583	\$0	\$0	\$0	\$0
Cost of Issuance	99,678	0	0	0	0
Credit for Accrued Interest	(89,775)	0	0	0	0
Fiscal Agent Fees	1,595	5,000	5,000	5,000	5,000
<b>Total Expenditures</b>	<b>\$146,820,182</b>	<b>\$88,259,914</b>	<b>\$90,209,914</b>	<b>\$99,128,648</b>	<b>\$99,128,648</b>
<b>Total Disbursements</b>	<b>\$146,820,182</b>	<b>\$88,259,914</b>	<b>\$90,209,914</b>	<b>\$99,128,648</b>	<b>\$99,128,648</b>
<b>Ending Balance</b>	<b>\$167,961</b>	<b>\$0</b>	<b>\$3,127,961</b>	<b>\$0</b>	<b>\$0</b>
Reserve for Future School Debt Service	0	0	2,960,000	0	0
<b>Unreserved Ending Balance</b>	<b>\$167,961</b>	<b>\$0</b>	<b>\$167,961</b>	<b>\$0</b>	<b>\$0</b>

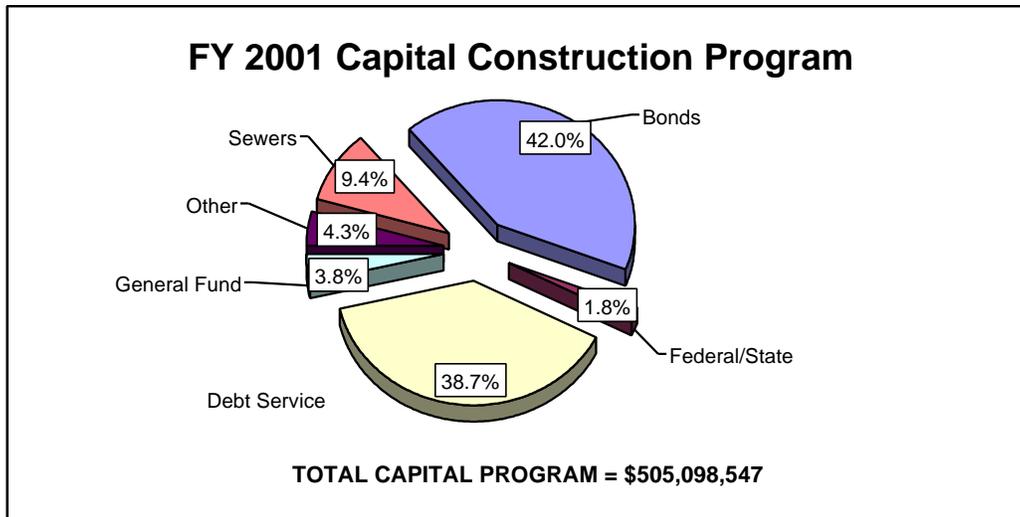
**COUNTY OF FAIRFAX, VIRGINIA**  
**SCHEDULE OF GENERAL OBLIGATIONS AND SPECIAL REVENUE BONDS FOR FY 2001**  
**FUND 201 - SCHOOLS**

SERIES	AMOUNT OF ISSUE: (BONDS PAYABLE)	INTEREST ON ISSUE: (INTEREST PAYABLE)	PRINCIPAL OUTSTANDING AS OF 6/30/00	INTEREST OUTSTANDING AS OF 6/30/00	PRINCIPAL DUE FY01	INTEREST DUE FY01	TOTAL DUE FY01	PRINCIPAL OUTSTANDING AS OF 6/30/01	INTEREST OUTSTANDING AS OF 6/30/01
<b>GENERAL OBLIGATION BONDS - SCHOOLS</b>									
1992B Refunding Bonds <i>Refunding Bonds Issued June 15, 1992; Final Payment FY 2008</i>	47,020,500	23,758,373	16,375,900	3,642,242	3,645,100	902,208	4,547,308	12,730,800	2,740,034
1992C Refunding Bonds <i>Refunding Bonds Issued Dec. 15, 1992; Final Payment FY 2009</i>	51,205,000	25,662,912	34,984,600	7,631,241	3,968,700	1,812,456	5,781,156	31,015,900	5,818,785
1993A Refunding Bonds <i>Refunding Bonds Issued April 1, 1993; Final Payment FY 2010</i>	89,987,300	45,607,029	62,517,400	15,121,694	8,342,400	3,145,604	11,488,004	54,175,000	11,976,089
1993B <i>Issued May 15, 1993; Final Payment on unrefunded portion FY 2005</i>	22,800,000	12,353,716	9,500,000	1,425,000	1,900,000	475,000	2,375,000	7,600,000	950,000
1993C Refunding Bonds <i>Refunding Bonds Issued July 15, 1993; Final Payment FY 2012</i>	124,410,000	66,345,487	89,540,000	28,841,469	8,140,000	4,545,866	12,685,866	81,400,000	24,295,602
1994A <i>Issued May 25, 1994; Final Payment FY 2005</i>	42,075,100	22,780,553	19,125,100	3,054,247	3,825,000	1,065,258	4,890,258	15,300,100	1,988,989
1995A <i>Issued May 15, 1995; Final Payment FY 2015</i>	63,000,000	36,547,617	47,250,000	20,290,289	3,150,000	2,582,966	5,732,966	44,100,000	17,707,324
1996A <i>Issued May 15, 1996; Final Payment FY 2016</i>	63,900,000	35,878,111	51,114,400	23,164,557	3,196,399	2,701,058	5,897,457	47,918,001	20,463,499
1997A <i>Issued May 15, 1997; Final Payment FY 2017</i>	75,000,000	41,186,771	63,750,000	29,760,938	3,750,000	3,337,500	7,087,500	60,000,000	26,423,438
1997B <i>Issued Dec. 1, 1997; Final Payment FY 2018</i>	60,000,000	30,675,000	54,000,000	23,820,000	3,000,000	2,512,500	5,512,500	51,000,000	21,307,500
1998A <i>Issued May 15, 1998; Final Payment FY 2018</i>	27,290,000	14,057,079	24,561,000	11,478,856	1,364,500	1,173,470	2,537,970	23,196,500	10,305,386
1999A Refunding portion <i>Issued Apr 1, 1999; Final Payment FY 2014</i>	63,171,500	28,056,472	61,882,800	24,713,873	2,239,400	2,813,537	5,052,937	59,643,400	21,900,335
1999A New funding portion <i>Issued Apr 1, 1999; Final Payment FY 2019</i>	100,000,000	49,407,292	95,000,000	44,062,500	5,000,000	4,381,250	9,381,250	90,000,000	39,681,250
1999B <i>Issued Dec. 1, 1999; Final Payment FY 2020</i>	80,000,000	45,184,000	80,000,000	43,100,000	4,000,000	4,078,000	8,078,000	76,000,000	39,022,000
2000A <i>Issued April 1, 2000; Final Payment FY 2020</i>	50,000,000	27,768,021	50,000,000	27,768,021	2,500,000	3,057,396	5,557,396	47,500,000	24,710,625
<b>Total Current General Obligation Bonds- Schools</b>	<b>959,859,400</b>	<b>505,268,432</b>	<b>759,601,200</b>	<b>307,874,926</b>	<b>58,021,499</b>	<b>38,584,069</b>	<b>96,605,568</b>	<b>701,579,701</b>	<b>269,290,857</b>
<b>Projected Sales</b>									
Fall 2000 Bond Sale (FY 2001)	80,000,000	48,300,000	80,000,000	48,300,000	-	2,412,104	2,412,104	80,000,000	45,887,896
Spring 2001 Bond Sale (FY 2001)	50,000,000	30,187,500	-	-	-	-	-	50,000,000	30,187,500
<b>Total Projected Sales</b>	<b>130,000,000</b>	<b>78,487,500</b>	<b>80,000,000</b>	<b>48,300,000</b>	<b>-</b>	<b>2,412,104</b>	<b>2,412,104</b>	<b>130,000,000</b>	<b>76,075,396</b>
<b>Literary Fund Loans:</b>									
Key MH & MR Ctr.	750,000	240,773	-	-	-	-	-	-	-
Terra Centre Elem. Sch.	350,000	115,451	52,500	3,150	17,500	1,575	19,075	35,000	1,575
Science Lab. #1	1,274,213	433,861	382,350	43,387	63,725	12,396	76,121	318,625	30,991
Science Lab. #2	148,245	80,562	61,600	13,860	7,700	3,080	10,780	53,900	10,780
Total Literary Loans-Schools	2,522,458	870,648	496,450	60,397	88,925	17,051	105,976	407,525	43,346
<b>Total School Debt Service</b>	<b>1,092,381,858</b>	<b>584,626,579</b>	<b>840,097,650</b>	<b>356,235,323</b>	<b>58,110,424</b>	<b>41,013,224</b>	<b>99,123,648</b>	<b>831,987,226</b>	<b>345,409,598</b>
<b>TOTAL FUNDS 200 &amp; 201</b>	<b>2,136,542,458</b>	<b>1,176,302,167</b>	<b>1,590,066,450</b>	<b>662,292,985</b>	<b>115,948,925</b>	<b>79,615,888</b>	<b>195,564,813</b>	<b>1,588,557,525</b>	<b>651,770,247</b>

# CAPITAL PROJECTS OVERVIEW

## SUMMARY OF CAPITAL CONSTRUCTION PROGRAM

Funding in the amount of \$505,098,547 is included in FY 2001 for the County's Capital Construction Program. Of this amount, \$195,586,814 is included for debt service and \$309,511,733 is included for capital expenditures. The source of funding for capital expenditures includes: \$19,418,793 in General Fund monies, \$212,222,454 in General Obligation Bonds; \$47,295,926 in sewer system revenues; \$9,543,017 in Federal/State Aid; and \$21,031,543 in financing from various other sources. Other sources of financing include transfers from other funds, developer contributions and payments, pro rata share deposits, and miscellaneous revenues.



## Board of Supervisors' Adjustments

### FY 2001 Adopted Budget Plan

#### Capital Paydown Program

- Fund 307, Sidewalk Construction – An increase of \$300,000 from \$1,300,000 to \$1,600,000 to provide for land acquisition and construction costs associated with the Cross County Trail.
- Fund 340, Housing Assistance Program – An increase of \$548,750 from \$1,500,000 to \$2,048,750 to provide for land acquisition associated with construction of the Sacramento Community Center (\$348,750), implementation of the Affordable Housing Program (\$100,000), revitalization of the McLean business district (\$50,000), and revitalization of the Lake Anne area of Reston (\$50,000).

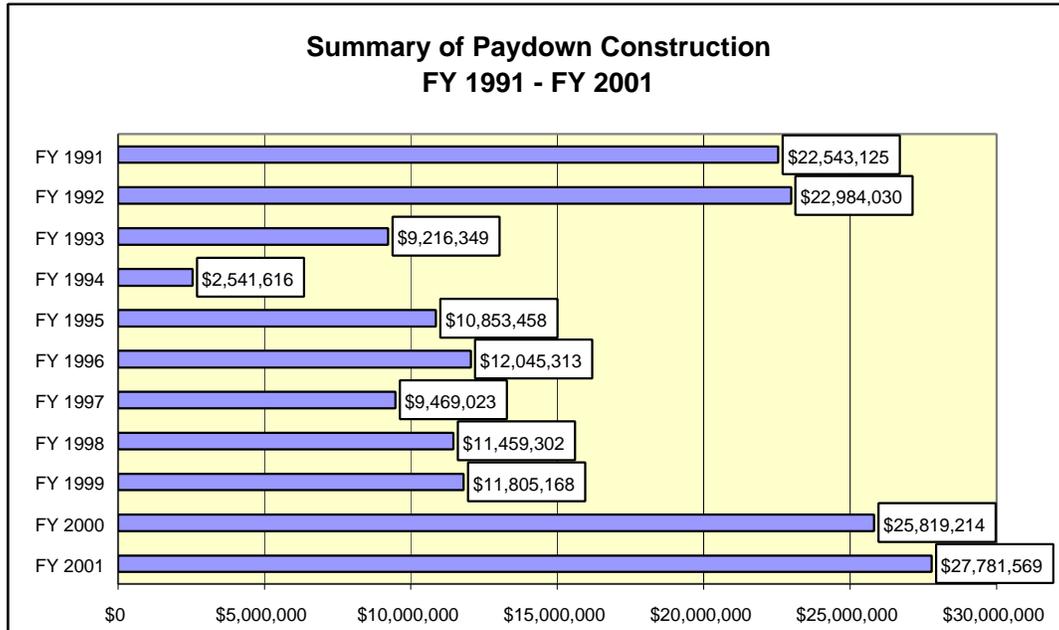
#### Other Financing

- Fund 145, HOME Investment Partnership Grant – A increase of \$1,500 from \$1,178,741 to \$1,180,241 to provide allocations to specific projects as approved by the Board of Supervisors.
- Fund 142 Community Development Block Grant - A decrease of \$2,914,821 from \$2,914,821 to \$0 based on the distribution of funds to non-capital projects.

# CAPITAL PROJECTS OVERVIEW

## Capital Paydown Program

In FY 2001, an amount of \$27,781,569 has been included for the Capital Paydown Program. This funding level is supported by General Fund transfers in the amount of \$19,418,793 and State Aid in the amount of \$8,362,776. The paydown construction program had been severely restricted in the past based on budget limitations. Between FY 1986 and FY 1990, the County paydown construction program averaged approximately \$46.0 million, or 4.6 percent, of the General Fund disbursements. The FY 2001 Adopted Budget Plan paydown program of \$27.78 million represents 1.3 percent of General Fund disbursements.



The above graph depicts the level of paydown funding between FY 1991 and FY 2001. A significant decrease in paydown funding began in FY 1993, with an extremely low program in FY 1994. Beginning in FY 1995, annual paydown funding increased slightly, but only the most pressing requirements were addressed. The following chart highlights the capital projects funded in the FY 2001 Paydown Program.

### FY 2001 Paydown Highlights

	<b>Amount</b>
▶ County Maintenance Projects	\$4,440,000
Carpet Replacement	800,000
HVAC/Electrical Systems	1,250,000
Roof Repairs and Waterproofing	410,000
Parking Lot Repairs	500,000
Miscellaneous Building Repairs	350,000
Fire Alarm System Replacements	150,000
Commercial Revitalization Program Maintenance	200,000
Americans With Disabilities Compliance (County)	100,000
Massey Building Elevator Replacement	600,000
Generator Replacement	80,000

## **CAPITAL PROJECTS OVERVIEW**

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▶ Park Maintenance Projects		1,975,000
Park General Maintenance (major facility repairs)	605,000	
Park Grounds Maintenance	800,000	
Park Facilities Maintenance (minor routine repairs)	470,000	
Americans with Disabilities Compliance (Parks)	100,000	
▶ Athletic Field Maintenance and Development		2,077,612
Boys' Baseball Field Lighting	100,000	
Girls' Softball Field Lighting	100,000	
Girls' Fast Pitch Softball Fields	200,000	
FCPS Athletic Field Maintenance – Matched	400,000	
FCPS Athletic Field Maintenance – Unmatched	400,000	
Parks Maintenance of FCPS Fields	877,612	
▶ Forensics Facility		4,000,000
▶ Land Acquisition Reserve		2,000,000
▶ Commercial Revitalization/Blight Abatement		1,600,000
▶ Braddock District Supervisors Office		1,300,000
▶ West Ox Road Garage Renovations		1,130,000
▶ Countywide Walkways (Trails and Sidewalks)		1,000,000
▶ Countywide Storm Drainage Projects		1,000,000
▶ Streetlights		1,000,000
▶ Dam Inspections and Repairs		759,500
▶ Northern Virginia Community College Capital Contribution		592,707
▶ South County Animal Shelter		500,000
▶ Annual Operating and Overhead Contributions for SACC		500,000
▶ Conservation Bonds Interest		400,000
▶ Phone System Replacements		350,000
▶ Sacramento Community Center		348,750
▶ General District Court Reconfiguration		345,000
▶ VDOT Sidewalk Repair/Replacement		300,000
▶ Cross County Trail		300,000
▶ Circuit Court Reconfiguration		294,000
▶ Feasibility and Design Studies at Various County Libraries		240,000
▶ Mt. Gilead Property		172,000
▶ Road Maintenance/VDOT Participation Projects		150,000
▶ Developer Defaults		100,000
▶ Partnership Programs		100,000
▶ Other		807,000
		807,000
<b>Total</b>		<b>\$27,781,569</b>

### **County Maintenance Projects**

FY 2001 funding in the amount of \$4,440,000 has been included for County maintenance. As with any maintenance program, sufficient attention is required to avoid increased project costs in the future. As long-term maintenance and renovation costs are difficult to project, they are not included in the initial costs of capital projects; however, they are essential to the service life and level of service provided by a facility. Continued funding of maintenance requirements is included in the County's Paydown Program to protect and extend the life of County facilities. County requirements are generated through scheduled preventative maintenance or from user requests for facility alterations. It is estimated that the backlog of County maintenance, repair, and replacement requirements exclusive of the FY 2001 funding provided totals approximately \$16.75 million. Specific funding levels in FY 2001 include:

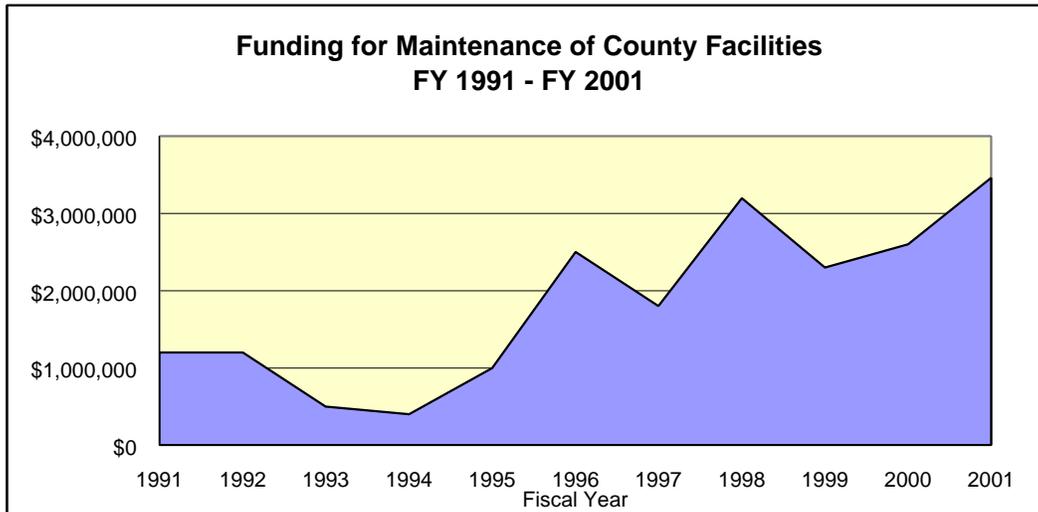
- An amount of \$3,460,000 will continue to provide a consistent level of general maintenance funds to address priority projects at County facilities. Funded general maintenance projects include carpet replacement (\$800,000), HVAC/electrical replacement (\$1,250,000), roof repair and waterproofing (\$410,000), parking lot resurfacing (\$500,000), and fire alarm replacement (\$150,000). In addition, the County maintenance budget includes funding for miscellaneous building repairs or ongoing requirements throughout the fiscal year

## CAPITAL PROJECTS OVERVIEW

(\$350,000). These miscellaneous requirements include but are not limited to minor remodeling, reorganization of office space, vandalism removal, plumbing repairs, painting, and other emergency repairs.

- An amount of \$200,000 is included for recurring maintenance of capital improvements associated with the Commercial Revitalization Program as approved by the Board of Supervisors on December 2, 1996. Maintenance projects include landscaping, mowing, trash pickup, graffiti removal, and maintenance of bus shelters, bicycle racks, area signs, and street furniture. Maintenance will be provided in four major revitalization areas in Fairfax County, including Annandale, Route 1, Springfield, and Bailey's Crossroads.
- Funding to continue the implementation of ADA compliance at County facilities has also been included in FY 2001. Title II of the ADA prohibits discrimination on the basis of disability by public entities and requires that each program, service, or activity conducted by a public entity be readily accessible to and usable by individuals with disabilities. Funding in the amount of \$100,000 is included for County facilities. All remaining funding for facility modifications has been committed for specific projects which are estimated to be complete during FY 2001. Additional funding in FY 2001 provides for the beginning of Phase II of County ADA Compliance. Phase II involves modifications to designated curb ramps throughout the County. ADA requirements have been adjusted in recent years to reflect lower than anticipated construction costs, determination of other means of accomplishing program access, consolidation/reorganization of County agencies resulting in the elimination of some facilities from the backlog, and reductions in the scope requirements for County Fire Stations which do not serve as public access facilities and require less ADA accessibility.
- Funding in the amount of \$600,000 has also been included for critical repairs to the Massey Building. This facility continues to experience deterioration and excessive wear and tear. FY 2001 funding provides for the replacement of the Massey Building elevators, which are 35 years old and experience frequent breakdowns due to outdated technology and the mechanical parts used in their operation.
- The annual generator replacement program has been funded in FY 2001 in the amount of \$80,000. This program provides a funding mechanism to replace generators in the fiscal years in which the generator reaches its useful life of 25 years.

The following chart depicts County maintenance funding between FY 1991 and FY 2001, including roof repairs, HVAC replacement, carpet replacement, parking lot resurfacing, fire alarm system replacements, and miscellaneous building repairs.



# **CAPITAL PROJECTS OVERVIEW**

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## ***Park Maintenance Projects***

FY 2001 funding in the amount of \$1,975,000 has been included for Park maintenance. The Park facilities maintained with General Fund monies include but are not limited to field houses, boat houses, pump houses, maintenance facilities, sheds, shelters, and office buildings. Park priorities are based on the assessment of current repair needs, including safety and health issues, facility protection, facility renewal, and improved services. In addition, Park maintenance requirements are generated through scheduled preventative maintenance or from user requests for facility alterations. It should be noted that of this total amount, approximately \$1.3 million was funded in the Park Authority operating budget in prior years and is now included in Fund 303. This transfer of funds was initiated in FY 2000 to functionally consolidate maintenance requirements for grounds, buildings, and general maintenance in one fund. Specific funding levels in FY 2001 include:

- An amount of \$605,000 is included for general park maintenance at non-revenue supported Park facilities. These maintenance requirements include major non-recurring repairs/replacements and improvements to roofs, electrical and lighting systems, security and fire alarms, sprinklers, and HVAC equipment. Of this amount, \$200,000 is included for critical emergency repairs identified throughout the fiscal year, and \$405,000 is dedicated for specific major facility maintenance repairs.
- An amount of \$800,000 is included to fund annual requirements for Parks grounds maintenance at non-revenue supported parks. Grounds maintenance includes the upkeep of sidewalks, parking lots, bridges, recreation and irrigation equipment, picnic equipment, tennis courts, and trails at County parks.
- Funding is also included in the amount of \$470,000 for minor routine preventive maintenance of non-revenue supported Park Authority structures. These repairs include the replacement of broken windows and doors, equipment repairs, and the scheduled inspection of HVAC, security, and fire alarm systems.
- An amount of \$100,000 to continue the implementation of ADA compliance at Park facilities has been included in FY 2001. Park facilities continue to be modified on a priority basis. ADA requirements have been adjusted in recent years to reflect lower than anticipated construction costs, project scope adjustments and determination of other means of accomplishing program access.

## ***Athletic Field Maintenance Projects***

FY 2001 funding in the amount of \$2,077,612 has been included for athletic field maintenance. In recent years, athletic field maintenance has been identified as a critical need. An effort has been made to provide continuous maintenance to maintain quality athletic fields at acceptable standards. Maintenance of athletic fields includes field lighting, fencing, irrigation, dugout covers, infield dirt, aerification, and seeding. These maintenance efforts will improve safety standards, improve playing conditions, and increase user satisfaction. Specific funding levels in FY 2001 include:

- An amount of \$100,000 has been included to continue the replacement and upgrading of Fairfax County Public Schools boys' baseball field lighting systems used by many County organizations. FY 2001 funding provides for lighting improvements for varsity baseball fields at Mount Vernon and Oakton high schools. This effort is being coordinated by the Department of Community and Recreation Services.
- Funding in the amount of \$100,000 has been included to continue adding lights on Fairfax County Public Schools athletic fields used for girls' softball. Staff from the Department of Community and Recreation Services have been working with representatives from Fairfax Athletic Inequities Reform (FAIR) and coordinating with the Fairfax County Public Schools and the Fairfax County Park Authority to identify, prioritize, and develop proposed plans for addressing girls' softball field lighting requirements. FY 2001 funding provides for lighting improvements on junior varsity softball fields at Edison and Madison high schools. This effort is being coordinated by the Department of Community and Recreation Services.

## ***CAPITAL PROJECTS OVERVIEW***

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- Funding in the amount of \$200,000 associated with the Girls' Fast Pitch Softball Action Plan has been included in FY 2001. This Plan establishes a separate annual recurring fund in the amount of \$200,000 a year for five years in an effort to spread the costs for small project maintenance and improvements to various girls' fast pitch softball fields throughout the County as requested by Fairfax Athletic Inequities Reform (FAIR). These fields include both Fairfax County Public Schools and County/Parks fields. FY 2001 represents the third year of the five-year program. This effort is being coordinated by the Department of Community and Recreation Services.
- On July 1, 1999, the County announced the establishment of the Field Improvement and Maintenance Program for Fairfax County Public Schools athletic fields. This program allows interested organizations to submit project proposals for field maintenance (i.e., aeration, mowing, equipment repair, safety concerns) or improvements (i.e., new field development, grading, sodding, erosion control, irrigation, lighting) to the Athletic Council. Included in some project proposals are matching fund components. Organizations can provide funds to match or exceed the County's maximum contribution of \$20,000 per project. Organizations that submit proposals without a matching fund component can receive up to \$10,000 per project. Over 118 project proposals were received in FY 2000. Based on continued positive response from County organizations, FY 2001 funding includes \$400,000 for athletic field maintenance matching funds and \$400,000 for athletic field maintenance non-matching funds to continue to develop and maintain prioritized athletic field projects. This effort is being coordinated by the Department of Community and Recreation Services.
- Funding of \$877,612 is included to support general maintenance at designated Fairfax County Public Schools athletic fields. This maintenance effort includes consistent mowing frequency of 28 times per year at designated school sites and provides for aerification and over-seeding to improve turf coverage and reduce the chance of injury. This program was established in an effort to maintain consistent standards among all athletic fields, improve playing conditions and safety standards, and increase user satisfaction. This effort is being managed by the Park Authority; however, all field maintenance will be coordinated between the Park Authority and the Department of Community and Recreation Services.

### ***County Office Space Reconfiguration Projects***

Funding in the amount of \$639,000 is included in FY 2001 for reconfiguration projects at designated facilities throughout the County. Specific funding levels in FY 2001 include:

- Funding in the amount of \$345,000 has been provided for the reconfiguration of several sections within the General District Court. Reconfiguration will encompass the Criminal, Civil, and Small Claims Courts and the Judges' Chambers Reception area at the Judicial Center. The existing arrangement and furniture constraints can no longer accommodate workload demands on these branches of the General District Court and threatens to displace witnesses and Commonwealth's Attorneys. Since 1982, the Fairfax County General District Court's caseload has increased by 83 percent, and staffing has increased 236 percent in an effort to meet additional caseload requirements. Additionally, legislation enacted in 1985 requires the General District Court to retain court records for a period of ten years. The new configuration will allow for more efficient task performance and use of space.
- Funding in the amount of \$294,000 is also provided for the reconfiguration of the Land Records Division of the Circuit Court. Reconfiguration is necessary to accommodate the new automated system of converting hard copy documents to microfilm and to address the needs of a growing department. The existing arrangement can no longer accommodate increased workload demands. Reconfiguration will provide more efficient use of space and for the installation of 65 workstations, equipped with personal computers, for public and staff use.

# **CAPITAL PROJECTS OVERVIEW**

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## ***Safety Related Projects***

### ***Forensics Facility***

An amount of \$4,000,000 has been included for a new Forensics Facility for the Police Department. The Forensics Facility will include technical and forensic units such as the Crime Scene Section, NOVARIS, and the Computer Forensic Unit. In FY 2000, initial funding of \$1,500,000 was provided for land acquisition and design. FY 2001 funding has been provided for construction costs to complete the facility.

### ***Countywide Storm Drainage Projects***

Funding of \$1,000,000 has been included in FY 2001 for storm drainage projects throughout the County. The Department of Public Works and Environmental Services will conduct a comprehensive review of all County storm drainage projects and return to the Board of Supervisors with recommended allocations for priority projects.

### ***Countywide Walkways***

Funding of \$1,000,000 has been included in FY 2001 for walkways throughout the County. The Department of Public Works and Environmental Services will conduct a comprehensive review of all County trail and sidewalk projects and return to the Board of Supervisors with recommended allocations for priority projects.

### ***Streetlights***

The Citizen Petition Street Light Program provides residential lighting at locations justified and desired by residents and was re-opened in FY 2000. FY 2001 funding of \$1,000,000 is expected to support 50 petition requests and approximately 550 streetlights. Approved locations are determined in consultation with the Fairfax County Police Department, based on nighttime crime rates and traffic safety. Street light petitions must meet pre-approved criteria and are presented annually to the Board of Supervisors for approval.

### ***South County Animal Shelter***

Funding of \$500,000 has been included for a new South County Animal Shelter to serve the southern portion of the County. This facility will also serve as an additional location for the sale of dog licenses. In addition, the shelter will help institute reduced-cost rabies clinics in the South County area and reduce the current volume of animals in the existing shelter.

### ***Dam Site Inspections and Improvements***

Total FY 2001 funding in the amount of \$759,500 is included for conducting inspections, monitoring, and repairing dams and emergency spillways. This level of funding includes \$5,000 for required inspections at five County-owned dams, \$4,500 for monitoring internal drainage problems with dam embankments, and \$750,000 to initiate subsurface investigations, design and obtain easements, and implement required repairs at prioritized facilities.

### ***VDOT Sidewalk Repair/Replacement***

Funding of \$300,000 has been included for a new Virginia Department of Transportation (VDOT) participation project for sidewalk repair and replacement. VDOT will conduct repair and replacement of County maintained sidewalks and will be reimbursed by the County, subject to an agreement approved by the Board of Supervisors. County costs should be minimized based on the ability to implement multiple VDOT sidewalk construction contracts.

## ***Other Paydown Program Projects***

### ***Land Acquisition Reserve***

FY 2001 funding in the amount of \$2,000,000 provides monies earmarked for the acquisition of land or open space preservation for future County facilities and capital projects. This reserve will improve the County's competitiveness in the current market.

# **CAPITAL PROJECTS OVERVIEW**

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## ***Commercial Revitalization/Blight Abatement Program***

FY 2001 funding of \$1,500,000 has been provided for the continuation of commercial revitalization efforts and the Housing Assistance Program. Funding of \$1,150,000 has been included to address current program needs in the following revitalization areas: Richmond Highway/Kings Crossing predevelopment, Route 1 Façade Improvement, Gallows Road Streetscape, and Commerce Street predevelopment, as well as staffing and other efforts associated with revitalization projects. The Spot Blight Abatement Program is funded in the amount of \$150,000 for initial demolition services on blighted properties until appropriate costs can be determined. In addition, an amount of \$200,000 is included for rehabilitation and renovations at the following Housing projects: Mondloch II, McLean Hills, Chatham Town, and Lincolnia.

## ***Braddock District Supervisor's Office***

FY 2001 funding in the amount of \$1,300,000 will provide for construction and relocation of the Braddock District Supervisor's office from the current location at the Chapel Square Center to the Kings Park Library. Due to the Fairfax County Public Schools' desire to reacquire office space at the Chapel Square Center, the Braddock District Supervisor's office will be co-located with the Kings Park Library.

## ***West Ox DVS Garage Renovations***

An amount of \$1,130,000 is included to complete construction associated with the renovation and expansion of work bays at the West Ox Garage facility to accommodate maintenance needs for the Fire and Rescue Department and Park Authority. Co-location will address inefficiencies in the Fire maintenance shop and EMTA repair shops such as inadequate staffing for technical repairs, insufficient shop space, geographical separation of repair facilities, and scattered locations of reserve apparatus. Partial funding for these projects was provided by General Obligation Bonds from the 1988 Transportation Bond Referendum.

## ***Northern Virginia Community College***

Fairfax County participates with eight other jurisdictions in providing funds for required capital improvements in the Northern Virginia Community College system. An amount of \$592,707 has been included in FY 2001 for Fairfax County's contribution to the continued construction and maintenance of various capital projects on college campuses.

## ***SACC Contribution***

FY 2001 funding to support an annual contribution of \$500,000 is included to offset school operating and overhead costs associated with School Aged Child Care (SACC) Centers. The construction and renovation costs for SACC centers will be funded by the Fairfax County Public Schools through General Obligation bonds for which debt service costs are provided by the County General Fund.

## ***Conservation Bond Interest***

The County requires developers to make deposits to ensure the conservation of existing natural resources. Upon satisfactory completion of the development project, the developer is refunded the deposit with accumulated interest. This interest is paid from the General Fund. FY 2001 funding in the amount of \$400,000 has been provided for interest payments based on the current passbook savings interest rate.

## ***Phone Systems***

An amount of \$350,000 has been included to continue to replace phone systems at various County facilities. FY 2001 funding includes installation of telecommunications systems at Great Falls Library (\$35,000), staff training (\$15,000), replacement of incompatible desktop phones (\$100,000), and the creation of a planning fund to begin Countywide telecommunication upgrades in response to proposed consultant recommendations (\$200,000).

## ***Feasibility and Design Studies at Various County Libraries***

General Fund monies of \$240,000 have been included in FY 2001 for preliminary design to establish the scope required to renovate four library facilities due to the age of the structures and/or the increased demand for services at the sites. Funding will provide for an assessment of the physical infrastructure requirements including HVAC, carpet, electrical and roof replacement, and requirements necessitated by current building codes and standards at the following libraries: Thomas Jefferson, Richard Byrd, Martha Washington, and Dolley Madison. Any major expansions to the buildings beyond the funding level estimated in the FY 2000 Capital Improvement Program (CIP) will be deferred for consideration in a future bond referendum. Funding for preliminary design studies is consistent with the FY 2001 – FY 2005 Capital Improvement Program (With Future Years to 2008).

# **CAPITAL PROJECTS OVERVIEW**

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## ***Mt. Gilead Property***

FY 2001 represents the fourth year of a six-year payment plan to purchase the historic Mt. Gilead property in Centreville, Virginia. The aggregate purchase price of the property is \$996,620, and the six-year payment plan was approved by the Board of Supervisors on September 9, 1996. Funding in the amount of \$172,000 is included for the FY 2001 payment.

## ***Road Maintenance/VDOT Participation***

FY 2001 funding has been included to support the Road Viewer (\$50,000), Road Maintenance (\$50,000) and VDOT Participation (\$50,000) projects. The Road Viewers Program provides for the upgrading of County roads for acceptance into the State Secondary System. Once the roads are accepted into the State system, ongoing maintenance costs are provided by the State and County funds are no longer required. For those roads which are not currently included in the State Secondary System, annual funding is provided for maintenance to ensure the safe operation of vehicles on these travelways. The VDOT Participation Program enables the County to benefit from the construction of trails and storm sewer infrastructure associated with roadway improvements by sharing in the cost of the VDOT project. The agreements are executed by both parties in advance of construction, and actual billing normally occurs after VDOT construction is complete.

## ***Developer Defaults***

This program is necessitated by economic conditions surrounding the construction industry which result in some developers not completing required public facilities, including acceptance of roads by the State, walkways, and storm drainage improvements. The costs of providing these improvements may be offset by the receipt of developer default revenues from developer escrow and court judgements and/or compromise settlements. FY 2001 funding in the amount of \$400,000 is included for construction of outstanding developer default projects, of which \$300,000 is funded by anticipated developer default revenues and \$100,000 is funded by the General Fund. Projects which are constructed with anticipated developer default revenue will be dependent on specific default project revenue recovery. General Fund support of the program is necessary due to the time required between the construction of the improvements and the recovery of the bonds through legal action or when the developer default revenue is not sufficient to fund the entire cost of the project. FY 2001 General Fund funding will support developer default projects which are identified throughout the fiscal year. It should be noted that there is currently no significant unfunded backlog of developer default projects at this time.

## ***Other***

In addition to the General Fund supported projects noted above, funding has been included to continue the County's commitment to stormwater monitoring at Kingstowne and the National Pollutant Discharge Eliminative System, to continue safety upgrading and maintenance of existing County trails, to continue funding the Countywide Stream Protection Study, and for the reconfiguration of the Fairfax County Government Center's Data Center in order to provide better security and environmental protection for the County's mainframe computer system.

# CAPITAL PROJECTS OVERVIEW

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## Capital General Obligation Bond Program

The Board of Supervisors annually reviews cash requirements for capital projects financed by General Obligation bonds to determine the ongoing schedule for construction of currently funded projects as well as those capital projects in the early planning stage. The bond capital program is reviewed annually by the Board of Supervisors in association with the Capital Improvement Program (CIP), and revisions are made to cashflow estimates and appropriation levels if necessary. The CIP is designed to balance the need for public facilities as expressed by the Countywide land use plan with the fiscal capability of the County to meet those needs. The CIP serves as a general planning guide for the construction of general purpose, school, and public utility facilities in the County. The County's ability to support the CIP is entirely dependent upon and linked to the operating budget. The size of the bond program in particular is linked to the approved General Fund disbursement level.

The Virginia Constitution requires that long-term debt pledged by the full faith and credit of the County can only be approved by voter referendum. There is no statutory limit on the amount of debt the voters can approve. It is the County's own policy to manage debt within the guidelines identified in the *Ten Principles of Sound Financial Management*. The *Ten Principles* specifically indicate that debt service expenditures as a percentage of General Fund disbursements should remain under 10 percent and that the percentage of debt to estimated market value of assessed property should remain under 3 percent. The County continues to maintain these debt ratios with debt service requirements as a percentage of General Fund disbursements at 8.8 percent, and net debt as a percentage of market value at 1.51 percent as of June 30, 1999.

Continual monitoring and adjustments to the County's Capital Improvement Program have been necessary, as economic conditions have changed. The FY 2001 - 2005 Capital Improvement Program (With Future Years to 2008) was approved by the Board of Supervisors on April 24, 2000. FY 2001 is the second year the Board has authorized \$130 million for bond sales associated with School Construction.

In FY 2001, an amount of \$212,222,454 is included in General Obligation bond funding. Of this amount, \$130,000,000 is budgeted in Fund 390, Public School Construction, and \$13,930,929 has been included in Fund 309, Metro Operations and Construction, to support the maintenance of existing facilities, equipment, and buses associated with the completion of the 103-mile Metrorail system. In addition, FY 2001 bond funding has been included for the Library Land Acquisition Reserve, Transportation Advisory Commission (TAC) Spot Improvement projects, various storm drainage projects, the construction of the Judicial Center Expansion Parking garage, the West Springfield, Mount Vernon and Sully District Police Stations, and various projects within the Commercial Revitalization Program. Funding for these bond projects is consistent with the FY 2001 - 2005 Capital Improvement Program (With Future Years to 2008) as approved by the Board of Supervisors on April 24, 2000.

The approved Fall 1998 Parks Bond Referendum included \$12.0 million for the Northern Virginia Regional Park Authority (NVRPA) and \$75.0 million for the County Park Authority. The NVRPA bond funding will sustain a County contribution for six years at a rate of \$1.5 million per year for two years and \$2.25 million per year for four years. In FY 2001, an amount of \$2,250,000 has been included for Fairfax County's contribution to the NVRPA. In addition, an amount of \$10.4 million has been included for various Park Authority projects. The FY 2001 projects include: land acquisition, new athletic field development, development of trails and stream crossings, infrastructure renovation, development of natural and cultural facilities, Countywide phased development of new and existing community parks, Countywide renovations to Park Authority structures, replacement of old and unsafe play equipment, and the development and construction of a new recreation center in the western part of the County.

## Waste Water Management System

The Fairfax County Waste Water Management System is managed by the Office of Waste Management within the Department of Public Works and Environmental Services, and includes one County-owned wastewater treatment plant with a total treatment capacity of 54 million gallons per day (MGD), approximately 3,106 miles of sewer lines, 63 sewage pumping stations, 64 interjurisdictional sewage flow meters, and 276 grinder pumping stations. In addition to the County-owned treatment plant the system owns, by agreement, purchased capacity in the Alexandria Sanitation Authority Plant, the Upper Occoquan Sewage Authority Plant, the District of Columbia Blue Plains Plant, and the Arlington County Plant, for a total treatment capacity of 133.6 MGD.

# **CAPITAL PROJECTS OVERVIEW**

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An amount of \$47,295,926 is funded in FY 2001 to provide for the County's share of design and construction costs for several pump station renovations, the upgrading of existing sewer meters throughout the County to comply with Virginia Water Control Board regulations, the recurring repair and replacement of County sewer lines, the replacement of the Pohick sewer trunk line which is approaching capacity, the County's contribution to the Lower Potomac Pollution Control Expansion (beyond 54 MGD to a treatment capacity of 67 MGD), and the County's share of expanding and upgrading the DC Blue Plains Wastewater Treatment Plant capacity beyond 309 MGD.

## **Other Financing**

Capital projects supported by other financing include: \$1,180,241 in Federal/State aid associated with the HOME Investment Partnership Grant and \$21,031,543 in other financing. Capital projects financed by other funding mechanisms include: developer contributions for road improvements throughout the County, developer default revenues, housing trust fund revenues, refuse collection revenues, and pro rata share storm drainage collections.

## **Capital Construction and Operating Expenditure Interaction**

To maintain a balanced budget, annual revenues are projected and operating and capital construction expenditures are identified to determine the County's overall requirements and funding availability. Funding levels for capital construction projects are based on the merits of a particular project together with the available funding from all financing sources, with primary reliance on General Obligation bonds. The Board of Supervisors annually reviews cash requirements for capital project financing. The County's capital program has a direct impact on the operating budget particularly in association with the establishment and opening of new facilities.

The Board of Supervisors continues to be cognizant of the effect of the completion of capital projects on the County's operating budget. The FY 2001 operating cost estimates associated with the completion of capital projects have been included in the County's operating budget.

In the FY2001/FY2002 time frame, the expansion and renovation of several facilities will be completed which will directly impact the County's operating budget. The following list represents major new facilities which will open during FY 2001 and FY 2002. Operating expenditures are estimated based on projected opening dates. Additional information regarding the expenditures necessary to support these expanded facilities can be found in specific agency budget narratives.

### *New or Renovated County Facilities*

<b>Facility</b>	<b>Fiscal Year Completion</b>	<b>Additional Positions In FY 2001</b>	<b>Estimated FY 2001 Net Operating Costs</b>
SACC Centers (3)	FY 2001	12/9.9	\$98,821
Burke Volunteer Fire Station <sup>1</sup>	FY 2001	0/0.0	\$0
Great Falls Library <sup>2</sup>	FY 2001	0/0.0	\$453,902
Vienna Parking Structure <sup>1</sup>	FY 2001	0/0.0	\$0
Adult Detention Center Renovations <sup>2</sup>	FY 2001	0/0.0	\$0
Herndon Harbor House II	FY 2001	10/10.0	\$439,808
North Point Fire Station <sup>2</sup>	FY 2001	0/0.0	\$1,790,331
Courthouse Parking Structure	FY 2002	0/0.0	\$0
Braddock District Supervisor's Office	FY 2002	0/0.0	\$0
Newington Garage DVS Renovation	FY 2002	0/0.0	\$0
<b>Total</b>		<b>22/19.9</b>	<b>\$2,782,862</b>

<sup>1</sup> These facilities are anticipated to open in FY 2001 with no General Fund impact.

<sup>2</sup> Funding was provided in FY 1999 and FY 2000 for start-up costs and positions associated with these facilities.

# ***CAPITAL PROJECTS OVERVIEW***

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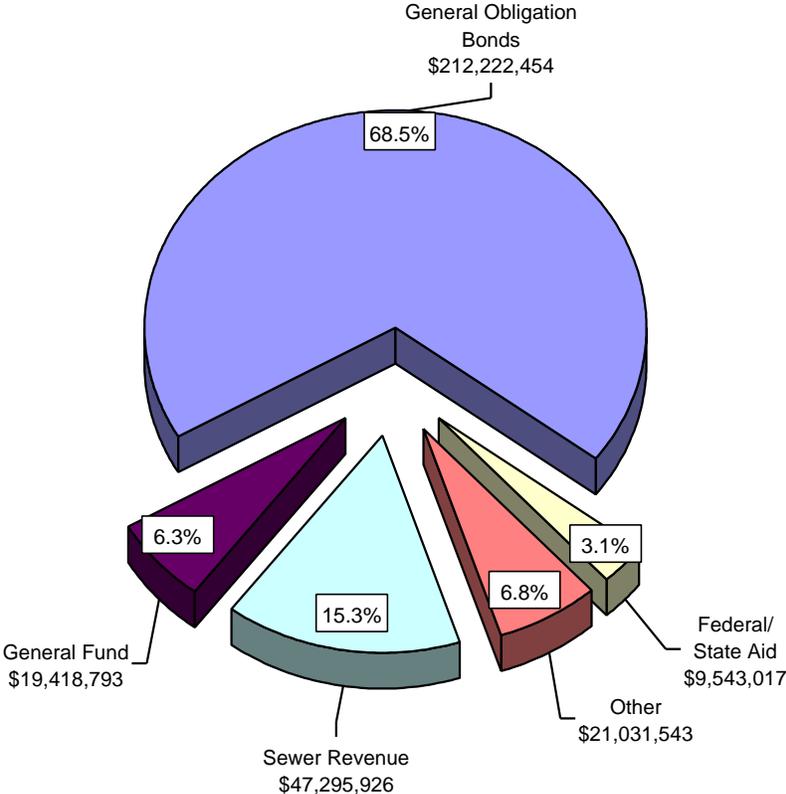
Personnel services, operating costs, and capital equipment costs incurred by a County agency while performing work on a capital project are charged as a Recovered Costs to the project where applicable. The majority of capital projects in the County are administrated by various agencies within the Department of Public Works and Environmental Services. These agencies include the Project Engineering Division, Office of Capital Facilities, Planning and Design Division, Maintenance and Stormwater Management Division, the Land Acquisition Division, the Office of Waste Management, and the Facilities Management Division. Other County operating agencies which administer capital projects include the Fairfax County Park Authority and the Department of Housing and Community Development.

## **Summary of FY 2001 Capital Construction Program**

Major segments of the County's FY 2001 Capital Construction Program are presented in the charts that follow. Several pie charts have been included to visually demonstrate the FY 2001 funding sources for capital expenditures. Capital construction expenditures by fund are shown in the Summary Schedule of FY 2001 Funded Capital Projects. In addition, details of all projects funded in FY 2001 have been included in this section. For an individual detailed description of each capital construction fund, see the Capital Project Funds section of the Capital Construction and Other Operating Funds Volume. Detailed information concerning capital projects in Fund 390, Public School Construction, can be found in the FY 2001 School Board's Adopted Budget.

**CAPITAL PROJECTS OVERVIEW**

**CAPITAL CONSTRUCTION  
PROJECTS  
FY 2001 SOURCE OF FUNDS**

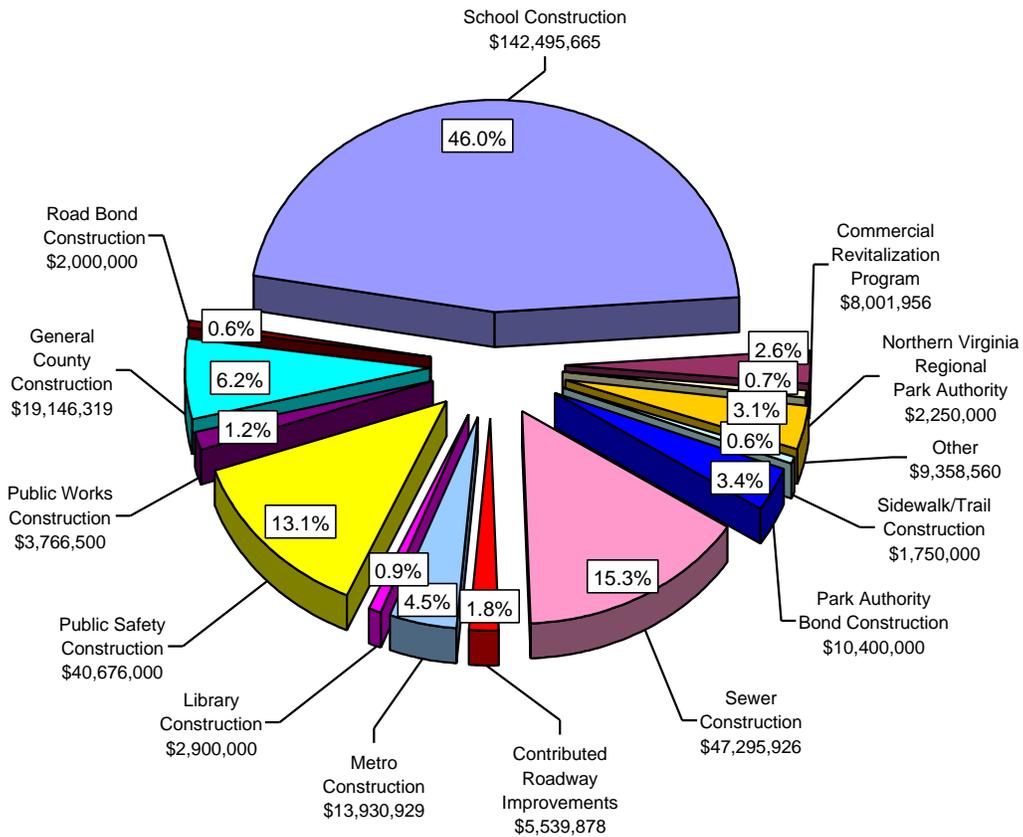


**TOTAL = \$309,511,733**

NOTE: This chart does not include debt service funding.

# CAPITAL PROJECTS OVERVIEW

## CAPITAL CONSTRUCTION PROJECTS FY 2001 EXPENDITURES

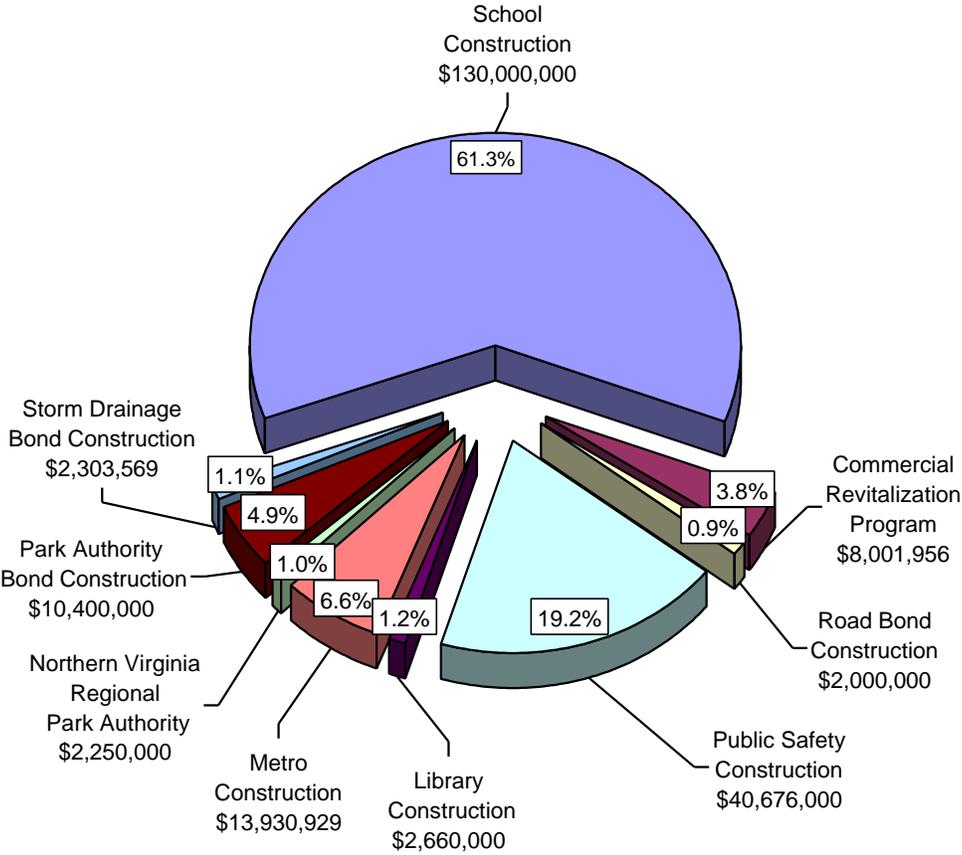


**TOTAL = \$309,511,733**

NOTE: This chart does not include debt service funding.

**CAPITAL PROJECTS OVERVIEW**

**GENERAL OBLIGATION  
BOND FINANCED  
CAPITAL PROJECTS  
FY 2001 EXPENDITURES**



**TOTAL = \$212,222,454**

**SUMMARY SCHEDULE OF FY 2001  
FUNDED CAPITAL PROJECTS**

Fund/Title	EXPENDITURES					FY 2001 FINANCING			
	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan	General Obligation Bonds <sup>1</sup>	General Fund	Federal/ State Aid	Other <sup>2</sup>
<b>SPECIAL REVENUE FUNDS<sup>3</sup></b>									
109 Refuse Collection	\$0	\$0	\$0	\$368,000	\$368,000	\$0	\$0	\$0	\$368,000
110 Refuse Disposal	42,095	0	1,582,819	0	0	0	0	0	0
111 Reston Community Center	434,867	0	171,115	0	0	0	0	0	0
113 McLean Community Center	66,235	60,000	503,671	0	0	0	0	0	0
114 I-95 Refuse Disposal	86,136	0	23,784,374	0	0	0	0	0	0
142 Community Development Block Grant	1,600,285	1,905,219	2,041,360	2,914,821	0	0	0	0	0
144 Housing Trust Fund	1,275,982	1,221,258	7,431,192	1,000,000	1,000,000	0	0	0	1,000,000
145 HOME Investment Partnership Grant	2,400,731	1,211,130	2,722,454	1,178,741	1,180,241	0	0	1,180,241	0
Subtotal	\$5,906,331	\$4,397,607	\$38,236,985	\$5,461,562	\$2,548,241	\$0	\$0	\$1,180,241	\$1,368,000
<b>DEBT SERVICE FUNDS</b>									
200 County Debt Service	\$169,865,361	\$96,287,932	\$95,787,932	\$98,218,948	\$96,458,166	\$0	\$94,667,437	\$0	\$1,790,729
201 School Debt Service	146,820,182	88,259,914	90,209,914	99,128,648	99,128,648	0	95,250,687	0	3,877,961
Subtotal	\$316,685,543	\$184,547,846	\$185,997,846	\$197,347,596	\$195,586,814	\$0	\$189,918,124	\$0	\$5,668,690
<b>CAPITAL PROJECTS FUNDS</b>									
300 Countywide Roadway Improvement Fund	\$370,504	\$0	\$2,379,334	\$0	\$0	\$0	\$0	\$0	\$0
301 Contributed Roadway Improvements	1,164,843	2,896,523	21,828,895	5,539,878	5,539,878	0	0	0	5,539,878
302 Library Construction	234,419	0	7,211,960	2,900,000	2,900,000	2,660,000	240,000	0	0
303 County Construction	7,392,645	13,743,438	23,196,312	19,146,319	19,146,319	0	14,646,319	4,500,000	0
304 Primary and Secondary Road Bond Construction	5,852,638	6,850,000	42,591,304	2,000,000	2,000,000	2,000,000	0	0	0
306 Northern Virginia Regional Park Authority	1,500,000	1,500,000	1,500,000	2,250,000	2,250,000	2,250,000	0	0	0
307 Sidewalk Construction	598,514	2,495,776	6,869,838	1,300,000	1,600,000	0	300,000	1,300,000	0
308 Public Works Construction	1,850,281	4,620,000	11,912,062	3,766,500	3,766,500	0	903,724	2,562,776	300,000
309 Metro Operations and Construction <sup>4</sup>	11,070,231	5,121,950	10,204,697	13,930,929	13,930,929	13,930,929	0	0	0
310 Storm Drainage Bond Construction	2,651	580,000	1,604,121	2,303,569	2,303,569	2,303,569	0	0	0
311 County Bond Construction	11,394,609	8,282,760	36,376,653	1,130,000	1,130,000	0	1,130,000	0	0
312 Public Safety Construction	1,183,309	17,455,160	33,886,943	40,676,000	40,676,000	40,676,000	0	0	0

**SUMMARY SCHEDULE OF FY 2001  
FUNDED CAPITAL PROJECTS**

Fund/Title	EXPENDITURES					FY 2001 FINANCING			
	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan	General Obligation Bonds <sup>1</sup>	General Fund	Federal/ State Aid	Other <sup>2</sup>
313 Trail Construction	237,424	50,000	923,660	150,000	150,000	0	150,000	0	0
314 Neighborhood Improvement Program	3,205,802	4,035,600	7,749,714	0	0	0	0	0	0
315 Commercial Revitalization Program	1,096,805	300,000	8,114,921	8,001,956	8,001,956	8,001,956	0	0	0
316 Pro Rata Share Drainage Construction	1,271,586	2,316,900	12,678,466	1,328,000	1,328,000	0	0	0	1,328,000
340 Housing Assistance Program	565,377	500,000	9,353,264	1,500,000	2,048,750	0	2,048,750	0	0
341 Housing General Obligation Bond Construction	1,693	0	364,440	0	0	0	0	0	0
370 Park Authority Bond Construction	3,617,080	11,500,000	23,181,680	10,400,000	10,400,000	10,400,000	0	0	0
390, Public School Construction	119,931,840	108,706,000	330,688,867	142,495,665	142,495,665	130,000,000	0	0	12,495,665
Subtotal	\$172,542,251	\$190,954,107	\$592,617,131	\$258,818,816	\$259,667,566	\$212,222,454	\$19,418,793	\$8,362,776	\$19,663,543
ENTERPRISE FUNDS									
402 Sewer Bond Extension and Improvements	\$29,510,126	\$49,700,000	\$117,611,364	\$17,578,184	\$17,578,184	\$0	\$0	\$0	\$17,578,184
408 Sewer Bond Construction	13,460,965	35,775,000	73,465,995	29,717,742	29,717,742	0	0	0	29,717,742
Subtotal	\$42,971,091	\$85,475,000	\$191,077,359	\$47,295,926	\$47,295,926	\$0	\$0	\$0	\$47,295,926
TOTAL	\$538,105,216	\$465,374,560	\$1,007,929,321	\$508,923,900	\$505,098,547	\$212,222,454	\$209,336,917	\$9,543,017	\$73,996,159

<sup>1</sup> The actual sale of bonds is based on a review of cash needs rather than on cash and encumbrances which are presented here for planning purposes. Selling bonds on a cash basis is consistent with Board policy.

<sup>2</sup> Other financing includes developer contributions and payments, sewer system revenues, transfers from other funds, pro rata deposits, and miscellaneous revenues.

<sup>3</sup> Reflects the capital construction portion of total expenditures.

<sup>4</sup> Reflects capital construction portion of Metro expenditures net of State Aid.

## Summary of FY 2001 (Paydown Construction Program)

<b>Project</b>	<b><u>FY 2001 Adopted</u></b>
(001008) South County Animal Shelter	\$500,000
(001035) Data Center Reconfiguration	200,000
(001037) General District Court Reconfiguration	345,000
(001038) Circuit Court Reconfiguration	294,000
(002200) Upgrading of Existing Trails	150,000
(003099) Miscellaneous Building Repair	350,000
(003100) Fire Alarm System Replacements	150,000
(003844) Mondloch	80,400
(003884) Chatham Town	62,350
(003978) Lincolnia	34,584
(004842) Thomas Jefferson Library Renovation	60,000
(004843) Richard Byrd Library Renovation	60,000
(004844) Dolley Madison Library Renovation	60,000
(004845) Martha Washington Library Renovation	60,000
(004999) Athletic Field Lighting	100,000
(005000) Softball Field Lighting	100,000
(005001) Fast Pitch Softball Field Maintenance	200,000
(005004) Field Improvements and Maintenance - Matched Funding	400,000
(005005) Field Improvements and Maintenance - Nonmatched Funding	400,000
(005006) Parks Maintenance at FCPS Athletic Fields	877,612
(007012) School-Aged Child Care (SACC)	500,000
(008043) Northern Virginia Community College	592,707
(009132) Roof Repairs and Waterproofing	410,000
(009133) Carpet Replacement	800,000
(009136) Parking Lot Resurfacing	500,000
(009151) HVAC/Electrical Systems	1,250,000
(009400) Land Acquisition Reserve	2,000,000
(009406) ADA Compliance - Countywide	100,000
(009416) ADA Compliance - Park Authority	100,000
(009417) Park Authority - General Maintenance	605,000
(009420) Mt. Gilead	172,000
(009422) Maintenance - Commercial Revitalization Areas	200,000
(009431) Emergency Generator Replacement	80,000
(009432) Phone Systems	350,000
(009436) Braddock District Supervisor's Office	1,300,000
(009438) Forensics Facility	4,000,000
(009442) Park Authority - Ground Maintenance	800,000
(009443) Park Authority - Facility Maintenance	470,000
(009449) Massey Building Renovations	600,000
(009998) Payment of Interest on Bonds	400,000
(013817) McLean Hills	22,666

**Project****FY 2001 Adopted**

(014045) McLean Revitalization	50,000
(014047) Lake Anne-Reston Revitalization	50,000
(014048) Revitalization Spot Blight Abatement	150,000
(014100) Commerce Street Redevelopment	175,000
(014101) Kings Crossing Development	200,000
(014102) Gallows Road Streetscape	200,000
(014103) Richmond Highway Façade Improvement	150,000
(014104) Revitalization Program Costs	425,000
(014115) Sacramento Community Center	348,750
(014116) Partnership Program	100,000
(88A015) West Ox Maintenance Facility	1,130,000
(A00002) Emergency Watershed Improvements	95,000
(L00034) Kingstowne Environmental Monitoring	112,000
(N00096) Dam Repairs	759,500
(U00006) Developer Default	100,000
(U00100) VDOT Participation	50,000
(V00000) Road Viewer Program	50,000
(X00406) Walkways	1,000,000
(X00407) VDOT Sidewalk Repair/Replacement	300,000
(X00408) Cross County Trail	300,000
(V00001) Road Maintenance Program	50,000
(Z00001) Streetlights	1,000,000
(Z00008) National Pollutant Discharge Elimination System	130,000
(Z00018) Countywide Storm Drainage Projects	1,000,000
(Z00019) Countywide Stream Protection Study	120,000

**Total Paydown Program**

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**\$27,781,569**

## **CAPITAL PROJECTS OVERVIEW**

<b>DETAILS: PAYDOWN PROGRAM (GENERAL FUND)</b>			
<b>Fund 302, Library Construction</b>			
<b>Project Number</b>	<b>Project Name (District)</b>	<b>Total Project Estimate</b>	<b>FY 2001 Adopted</b>
004842	Thomas Jefferson Library Renovation (Mason)	\$60,000	\$60,000
<p>FY 2001 funding in the amount of \$60,000 is included for preliminary design to establish the scope required to renovate this facility. Funding will provide for an assessment of the physical infrastructure requirements including HVAC, carpet, electrical and roof replacement, and requirements necessitated by current building codes and standards. This nearly 40-year-old building cannot adapt to the requirements of modern technology, needs quiet study space, and consistently exceeds the minimum standards for use due to increasing population. Any major expansions to the building beyond the funding level included in the FY 2000 Capital Improvement Program (CIP) will be deferred for consideration in a future bond referendum. The FY 2001 funding level is consistent with the <u>FY 2001 – 2005 Capital Improvement Program (With Future Years to 2008)</u>.</p>			
004843	Richard Byrd Library Renovation (Lee)	60,000	60,000
<p>FY 2001 funding in the amount of \$60,000 is included for preliminary design to establish the scope required to renovate this facility. Funding will provide for an assessment of the physical infrastructure requirements including HVAC, carpet, electrical and roof replacement, and requirements necessitated by current building codes and standards. This 35-year-old building requires adaptations to modern technology as well as additional quiet study areas. The existing facility consistently exceeds the minimum standards for use due to increasing population in the library's service area. Any major expansions to the building beyond the funding level included in the FY 2000 CIP will be deferred for consideration in a future bond referendum. The FY 2001 funding level is consistent with the <u>FY 2001 – 2005 Capital Improvement Program (With Future Years to 2008)</u>.</p>			
004844	Dolley Madison Library Renovation (Dranesville)	60,000	60,000
<p>FY 2001 funding in the amount of \$60,000 is included for preliminary design to establish the scope required to renovate this facility. Funding will provide for an assessment of the physical infrastructure requirements including HVAC, carpet, electrical and roof replacement, and requirements necessitated by current building codes and standards. This building is over 30 years old and requires adaptations to modern technology as well as additional quiet study areas. The existing facility consistently exceeds the minimum standards for use due to increasing population in the library's service area. Any major expansions to the building beyond the funding level included in the FY 2000 CIP will be deferred for consideration in a future bond referendum. The FY 2001 funding level is consistent with the <u>FY 2001 – 2005 Capital Improvement Program (With Future Years to 2008)</u>.</p>			

## **CAPITAL PROJECTS OVERVIEW**

<b>DETAILS: PAYDOWN PROGRAM (GENERAL FUND)</b>			
<b>Project Number</b>	<b>Project Name (District)</b>	<b>Total Project Estimate</b>	<b>FY 2001 Adopted</b>
004845	Martha Washington Library Renovation (Mt. Vernon)	60,000	60,000
<p>FY 2001 funding in the amount of \$60,000 is included for preliminary design to establish the scope required to renovate this facility. Funding will provide for an assessment of the physical infrastructure requirements including HVAC, carpet, electrical and roof replacement, and requirements necessitated by current building codes and standards. This building is over 30 years old and requires adaptations to modern technology as well as additional quiet study areas. The existing facility consistently exceeds the minimum standards for use due to increasing population in the library's service area. Any major expansions to the building beyond the funding level included in the FY 2000 CIP will be deferred for consideration in a future bond referendum. The FY 2001 funding level is consistent with the <u>FY 2001 – 2005 Capital Improvement Program (With Future Years to 2008)</u>.</p>			
<b>Total</b>		<b>\$240,000</b>	<b>\$240,000</b>
<b>Fund 303, County Construction</b>			
001035	Data Center Reconfigurations (Sully)	\$200,000	\$200,000
<p>FY 2001 funding in the amount of \$200,000 is included for a design and feasibility study and initial work to reconfigure the Data Center at the Government Center. The reconfiguration of the Data Center will provide for better security and environmental protection for the County's mainframe computer system. In the current configuration of the Data Center, the printers and mainframe are too closely arranged. This grouping does not adequately protect the mainframe from dust generated by the printers.</p>			
001037	General District Court Reconfiguration (Fairfax City)	772,359	345,000
<p>FY 2001 funding in the amount of \$345,000 is included for the reconfiguration of the Criminal, Civil and Small Claims, and the Judges' Chambers Reception area in the Judicial Center. The existing arrangement and furniture constraints can no longer accommodate workload demands on this branch of General District Court. The new configuration will allow for more efficient task performance and use of space.</p>			
001038	Circuit Court Reconfiguration (Fairfax City)	3,595,720	294,000
<p>FY 2001 funding in the amount of \$294,000 is included for the reconfiguration of the Land Records division. The existing arrangement can no longer accommodate workload demands on this branch of Circuit Court. The new configuration would allow for more efficient use of space.</p>			
003099	Miscellaneous Building Repair (Countywide)	Continuing	350,000
<p>FY 2001 funding in the amount of \$350,000 is included for annual requirements including miscellaneous maintenance at County facilities such as replacement of fire station doors, systems furniture, ceiling tiles, floor tiles, or sprinkler systems. The FY 2001 funding level includes \$300,000 for miscellaneous repairs identified throughout the fiscal year and \$50,000 for replenishment of the County's systems furniture.</p>			

## **CAPITAL PROJECTS OVERVIEW**

<b>DETAILS: PAYDOWN PROGRAM (GENERAL FUND)</b>			
<b>Project Number</b>	<b>Project Name (District)</b>	<b>Total Project Estimate</b>	<b>FY 2001 Adopted</b>
003100	Fire Alarm Systems (Countywide)	Continuing	150,000
<p>FY 2001 funding in the amount of \$150,000 is included for replacement of fire alarm systems at County facilities. The FY 2001 funding level includes replacement of fire alarm systems at Fair Oaks Government Center (\$50,000), Woodburn Mental Health Center (\$40,000), Reston Government Center (\$35,000), and Patrick Henry Shelter (\$25,000). Fire alarm systems are replaced based on age and difficulty in obtaining replacement parts and service. The fire alarm systems scheduled for replacement in FY 2001 are 15 to 30 years old, have exceeded their useful life, and experience frequent failure when tested.</p>			
004999	Boys' 90 Foot Baseball Field Lighting (Countywide)	Continuing	100,000
<p>FY 2001 funding in the amount of \$100,000 is included for boys' baseball field lighting systems at prioritized County public schools. The FCPS Office of Design and Construction Services recommends a standard of 30 foot candles of light in the infield and 20 foot candles of light in the outfield of baseball fields. Low lighting has created shadows on the field, increasing the risk of injury. FY 2000 funding included lighting upgrades at Mount Vernon High School; however, funds were redirected to Robinson High School based on prioritized need. FY 2001 funding will provide for lighting for varsity fields at Mount Vernon and Oakton high schools.</p>			
005000	Girls' Softball Field Lighting (Countywide)	Continuing	100,000
<p>FY 2001 funding in the amount of \$100,000 is included for lighting systems on various athletic fields used for girls' softball. Staff from the Department of Community and Recreation Services have been working with representatives from Fairfax Athletic Inequities Reform (FAIR) and coordinating with the Fairfax County Public Schools and the Fairfax County Park Authority to identify, prioritize, and develop plans for addressing girls softball field lighting requirements. FY 2001 funding will provide for lighting for junior varsity fields at Madison and Edison high schools.</p>			
005001	Girls' Fast Pitch Softball Field Maintenance (Countywide)	Continuing	200,000
<p>FY 2001 funding in the amount of \$200,000 is included to continue to implement a Girls' Fast Pitch Softball Action Plan. The Plan establishes a separate annual recurring fund in the amount of approximately \$200,000 a year for five years in an effort to spread the costs for small project maintenance and improvements to various girls' softball fields throughout the County as requested by FAIR. Most projects listed in the recurring fund are under \$20,000 each and cover such items as fencing, limited infield irrigation, dugout covers, and infield dirt. FY 2001 represents the third year of the five-year program.</p>			
005004	Field Improvements & Maintenance Matched Funds (Countywide)	Continuing	400,000
<p>FY 2001 funding in the amount of \$400,000 is included for field improvements and maintenance projects with matched funding throughout the County. On July 1, 1999, the County announced the establishment of the Field Improvement and Maintenance Program for Fairfax County Public Schools athletic fields. This program allows interested organizations to submit project proposals for field maintenance (i.e., aeration, mowing, equipment repair, safety concerns) or improvements (i.e., new field development, grading, sodding, erosion control, irrigation, lighting) to the Athletic Council. Included in some project proposals are matching fund components. Proposals with matched funding may receive up to \$20,000 of General Fund monies per project.</p>			

## **CAPITAL PROJECTS OVERVIEW**

<b>DETAILS: PAYDOWN PROGRAM (GENERAL FUND)</b>			
<b>Project Number</b>	<b>Project Name (District)</b>	<b>Total Project Estimate</b>	<b>FY 2001 Adopted</b>
005005	Field Improvements & Maintenance Non-Matched Funds (Countywide)	Continuing	400,000
<p>FY 2001 funding in the amount of \$400,000 is included for field improvements and maintenance projects without matched funding throughout the County. On July 1, 1999, the County announced the establishment of the Field Improvement and Maintenance Program for Fairfax County Public Schools athletic fields. This program allows interested organizations to submit project proposals for field maintenance (i.e., aeration, mowing, equipment repair, safety concerns) or improvements (i.e., new field development, grading, sodding, erosion control, irrigation, lighting) to the Athletic Council. Included in some project proposals are matching fund components. Accepted proposals without a matched funding component will receive up to \$10,000 of General Fund monies per project.</p>			
005006	Park Maintenance of FCPS Athletic Fields (Countywide)	Continuing	877,612
<p>FY 2001 funding in the amount of \$877,612 is included to support general maintenance at designated Fairfax County Public Schools athletic fields. This maintenance effort includes consistent mowing frequency of 28 times per year at school sites and provides for aerification and over-seeding to improve turf coverage and reduce the chance of injury. This program was established in an effort to maintain consistent standards among all athletic fields, improve playing conditions and safety standards, and increase user satisfaction. This effort is being managed by the Park Authority; however, all field maintenance will be coordinated between the Park Authority and the Department of Community and Recreation Services.</p>			
007012	School Aged Child Care (SACC) Contribution (Countywide)	Continuing	500,000
<p>FY 2001 funding in the amount of \$500,000 is included for the annual County contribution to offset school operating and overhead costs associated with SACC centers. The construction and renovation costs for SACC centers are funded by the Fairfax County Public Schools through General Obligation bonds for which debt service costs are provided by the County General Fund.</p>			
008043	Northern Virginia Community College (Countywide)	Continuing	592,707
<p>FY 2001 funding in the amount of \$592,707 is included for Fairfax County's annual contribution to the Northern Virginia Community College. Funding is provided for the continued construction and maintenance of various capital improvements on the Northern Virginia Community College campuses.</p>			
009132	Roof Repairs and Waterproofing (Countywide)	Continuing	410,000
<p>FY 2001 funding in the amount of \$410,000 is included for roof repairs at County facilities including: Edsall Road Fire Station (\$80,000), Hollin Hall Center (\$140,000), Fire Training Center (\$90,000), Reston Fire Station (\$60,000), and Reston Regional Library (\$40,000). These roofs have experienced leaking and corrosion and have been identified as top priority repair requirements.</p>			

## **CAPITAL PROJECTS OVERVIEW**

<b>DETAILS: PAYDOWN PROGRAM (GENERAL FUND)</b>			
<b>Project Number</b>	<b>Project Name (District)</b>	<b>Total Project Estimate</b>	<b>FY 2001 Adopted</b>
009133	Carpet Replacement (Countywide)	Continuing	800,000
FY 2001 funding in the amount of \$800,000 is included for carpet replacement at prioritized County facilities. Sites include: Reston Human Services Center (\$270,000), Phase I of Pennino Building recarpeting project (\$250,000), Phase I of Herry Building recarpeting (\$250,000), and miscellaneous carpet replacements as needed throughout FY 2001 (\$30,000).			
009136	Parking Lot Resurfacing (Countywide)	Continuing	500,000
FY 2001 funding in the amount of \$500,000 is included for parking lot resurfacing and pothole repairs at prioritized County facilities. FY 2001 funding will provide for Countywide annual pothole repairs (\$50,000) and parking lot repairs at the following facilities: Jermantown DVS Garage (\$150,000), Alban DVS Garage (\$200,000), Tysons Pimmit Library (\$50,000), and Mt. Vernon Mental Health Center (\$50,000).			
009151	HVAC/Electrical Systems (Countywide)	Continuing	1,250,000
FY 2001 funding in the amount of \$1,250,000 is included for lighting repairs and replacement of HVAC equipment at prioritized County facilities. FY 2001 funding provides for electrical and HVAC replacement at the Willston Center (\$950,000) and HVAC replacement at Pine Ridge EOC (\$300,000). The Willston Multicultural Center is the only remaining prior-school facility not yet renovated. The existing electrical system is approaching 40 years old and cannot support the current demand from numerous window air conditioning units and computers. The Pine Ridge facility or the 911 Emergency Call Center is operational 24 hours a day, 7 days a week and HVAC replacement is critical.			
009400	Land Acquisition Reserve (Countywide)	Continuing	2,000,000
FY 2001 funding in the amount of \$2,000,000 is included to continue to increase land acquisition reserves throughout the County, including the purchase of property, right-of-way, and easements for County projects.			
009406	ADA Compliance (Countywide)	Continuing	100,000
FY 2001 funding in the amount of \$100,000 is included to continue to address Americans with Disability (ADA) requirements as outlined by the County's ADA Task Force. County facilities continue to be modified on a priority basis. Facility modifications (Phase I) are estimated to be complete during FY 2001. Additional funding in FY 2001 is required for Phase II of the ADA project. Phase II includes curb ramp installation and/or replacement of ramps on Countywide property. The FY 2001 funding level will provide funding to conduct an inventory and determine the scope of the Countywide curb ramp modifications required.			
009416	Park Authority ADA Compliance (Countywide)	Continuing	100,000
FY 2001 funding in the amount of \$100,000 is included to continue to address ADA Compliance measures throughout County Parks. Park facilities continue to be modified on a priority basis.			

## **CAPITAL PROJECTS OVERVIEW**

<b>DETAILS: PAYDOWN PROGRAM (GENERAL FUND)</b>			
<b>Project Number</b>	<b>Project Name (District)</b>	<b>Total Project Estimate</b>	<b>FY 2001 Adopted</b>
009417	Parks – General Maintenance (Countywide)	Continuing	605,000
<p>FY 2001 funding in the amount of \$605,000 is included to continue to address Park Authority general maintenance requirements at various park facilities. FY 2001 funding will provide for critical maintenance to the Ash Grove Historic Site (\$150,000), Lahey Property (\$100,000), Sully Plantation (\$75,000), and Kidwell Barn (\$80,000). In addition, \$200,000 has been included to address critical/emergency maintenance items throughout the fiscal year which may be identified by the Board of Supervisors. This project addresses major non-recurring repairs to over 240 General Fund supported structures and their supporting systems and equipment such as roofs, electrical and lighting systems, security and fire alarms, sprinklers, and HVAC improvements.</p>			
009420	Mt. Gilead Property (Sully)	1,096,620	172,000
<p>FY 2001 funding in the amount of \$172,000 is included for the fourth year of a six-year payment plan associated with the purchase of the Mt. Gilead property in Centreville. The aggregate purchase price of the property is \$996,620. Initial funding of \$100,000 was provided in this project to support the removal of debris and other hazards from the property.</p>			
009422	Maintenance – Commercial Revitalization Program (CRP) (Countywide)	Continuing	200,000
<p>FY 2001 funding in the amount of \$200,000 is included for construction and recurring maintenance of capital improvements associated with the Community Revitalization Program as approved by the Board of Supervisors on December 2, 1996. Maintenance projects include landscaping, mowing, trash pickup, graffiti removal, and maintenance of bus shelters, bicycle racks, area signs, street furniture, and drinking fountains. FY 2001 funding for commercial revitalization areas will provide for construction related to Springfield, Columbia Pike, and Bailey’s Crossroads efforts.</p>			
009431	Emergency Generator Replacement (Countywide)	Continuing	80,000
<p>FY 2001 funding in the amount of \$80,000 is included for the emergency generator replacement program. This program was established to address the replacement of generators that have outlived their useful life. Funding is provided annually for prioritized facilities. FY 2001 funding is included to replace generators at the West Ox Garage.</p>			
009432	Phone Systems (Countywide)	Continuing	350,000
<p>FY 2001 funding is included to address telecommunications needs at various County facilities. The FY 2001 funding level of \$350,000 will provide for the installation of a telecommunications system at Great Falls Library (\$35,000), replacement of 213 CYPRESS and 96 ROLM phones which are no longer under service contract and are not compatible with the County’s applications (\$100,000), staff training (\$15,000), and the creation of a planning fund to begin Countywide telecommunication upgrades in response to proposed consultant recommendations (\$200,000).</p>			

## **CAPITAL PROJECTS OVERVIEW**

<b>DETAILS: PAYDOWN PROGRAM (GENERAL FUND)</b>			
<b>Project Number</b>	<b>Project Name (District)</b>	<b>Total Project Estimate</b>	<b>FY 2001 Adopted</b>
009436	Braddock District Supervisor's Office (Braddock)	1,500,000	1,300,000
FY 2001 funding in the amount of \$1,300,000 is included for construction associated with the Braddock District Supervisor's Office. The new office will be an addition to the Kings Park Library and will include expansion of existing library public restrooms, relocation of the book drop, relocation of the circulation desk, augmentation of the meeting room, and construction of the Supervisor's office.			
009442	Park Authority Ground Maintenance (Countywide)	Continuing	800,000
FY 2001 funding in the amount of \$800,000 is included for ground maintenance at Countywide parks. Ground maintenance includes the upkeep of sidewalks and parking lots, bridges, recreation and irrigation equipment, picnic equipment, tennis courts, and trails.			
009443	Park Authority Facility Maintenance (Countywide)	Continuing	470,000
FY 2001 funding in the amount of \$470,000 is included for facility maintenance at Countywide parks. Facility maintenance includes minor routine preventive maintenance of Park Authority structures throughout the County such as the replacement of broken windows and doors, equipment repairs, and scheduled inspections of HVAC, security, and fire alarm systems.			
009449	Massey Building Renovations (Fairfax City)	Continuing	600,000
FY 2001 funding in the amount of \$600,000 is included for the upgrade of four existing Massey Building elevators. The existing elevators are 35 years old and have outlived their useful life by ten years. They experience frequent malfunctions due to outdated technology and mechanical parts.			
009998	Payment of Interest on Bonds (Countywide)	Continuing	400,000
FY 2001 funding in the amount of \$400,000 is included for payments of interest to developers for conservation deposits. The County requires developers to make deposits to ensure the conservation of natural resources. Upon satisfactory completion of the project, the developer is refunded the deposit with interest. FY 2001 funding has been provided for interest payments based on the current passbook savings interest rate.			
<b>Total</b>		<b>\$7,164,699</b>	<b>\$14,646,319</b>

## **CAPITAL PROJECTS OVERVIEW**

<b>DETAILS: PAYDOWN PROGRAM (GENERAL FUND)</b>			
<b>Fund 307, Sidewalk Construction</b>			
Project Number	Project Name (District)	Total Project Estimate	FY 2001 Adopted
X00408	Cross County Trail (Countywide)	Continuing	\$300,000
<p>During their deliberations on the FY 2001 Advertised Budget Plan, the Board of Supervisors approved funding in the amount of \$300,000 for land acquisition and construction costs associated with the Cross County Trail. The proposed Cross County Trail is a route of 31.5 miles, of which 26.7 miles is existing trail and 4.8 miles will be developed. FY 2001 funding will partially fund the development of 4.8 miles of trail, including signage, stream crossings, land acquisition, 2.7 miles of natural surface, 0.2 miles of stonedust surface, and 400 feet of asphalt surface.</p>			
<b>Total</b>		<b>\$0</b>	<b>\$300,000</b>
<b>Fund 308, Public Works Construction</b>			
A00002	Emergency Watershed Improvements (Countywide)	Continuing	\$95,000
<p>FY 2001 funding in the amount of \$95,000 is included to alleviate small-scale emergency drainage problems during the fiscal year. Due to the nature of these projects, the scope and individual funding requirements cannot be identified in advance. Previous emergencies have included house flooding and the erosion of County-maintained roads.</p>			
L00034	Kingstowne Environmental Monitoring (Lee)	Continuing	112,000
<p>FY 2001 funding in the amount of \$112,000 is included to continue the stormwater-monitoring program for the Kingstowne development. This Board-mandated monitoring program is necessary to enforce the developer's proffer that no more than 20 percent of the silt generated on-site during the construction be allowed to wash downstream. The project was established by the Board of Supervisors in June 1985 and was to continue until completion of the Kingstowne Development. This program was anticipated to be complete in 1995; however, due to the slowdown in development projects, completion of the development has been delayed. It is anticipated that annual funding will be required for this project through FY 2004. Continued operation of this program is necessary to ensure that sediment washoff is minimized and Huntley Meadows Park, located downstream from Kingstowne, does not experience environmental degradation.</p>			
N00095	Dam Repairs (Countywide)	Continuing	196,724
<p>FY 2001 funding in the amount of \$196,724 is included for conducting inspections, monitoring, and repairing dams and emergency spillways. The Maintenance and Stormwater Management Division continues to identify failed dam embankments. FY 2001 funding includes \$5,000 for required inspections at five County-owned dams, \$4,500 for monitoring internal drainage problems with dam embankments, and \$750,000 to initiate subsurface investigations, design, obtain easements, and implement required repairs at priority facilities. It should be noted that an additional \$562,776 in other revenues has been included for this project for a total of \$759,500.</p>			

## **CAPITAL PROJECTS OVERVIEW**

<b>DETAILS: PAYDOWN PROGRAM (GENERAL FUND)</b>			
<b>Project Number</b>	<b>Project Name (District)</b>	<b>Total Project Estimate</b>	<b>FY 2001 Adopted</b>
U00006	Developer Default (Countywide)	Continuing	100,000
<p>FY 2001 funding in the amount of \$100,000 is included for existing and new developer default projects that require General Fund monies throughout the fiscal year. The developer default program requires developers to provide a security deposit, either in the form of a bond or a letter of credit, to the County to ensure that public improvements in their developments are properly constructed. In the event that the developer fails to provide the improvements as required, the security is defaulted and the County takes over responsibility of making the improvement. General Fund support of this program is necessary due to the time required between the construction of the improvements and the recovery of the bond through legal action, or when the developer default revenue is not sufficient to fund the entire costs of the improvement. General Fund support of \$100,000 will provide the funds necessary to complete Developer Default Projects where the recovered bond funds are insufficient. In addition to the General Fund support of the program, an amount of \$300,000 has been included to fund developer default projects financed by revenue from developer default bonds. There is currently no remaining backlog of unfunded developer default projects.</p>			
U00100	VDOT Participation (Countywide)	Continuing	50,000
<p>FY 2001 funding in the amount of \$50,000 is included for County participation in Virginia Department of Transportation (VDOT) identified construction projects. In accordance with VDOT policy and guidelines, County participation includes funding one-half the cost of construction of sidewalks, trails, and storm sewer infrastructure associated with roadway improvements. The program is an excellent way of providing public improvements less expensively and in conjunction with ongoing State construction in the particular area. The agreements are executed by both parties in advance of actual construction. Billing normally does not occur until after construction by VDOT is complete. An amount of \$50,000 is recommended for the costs associated with the approaches and bridge replacements over Colvin Creek and Difficult Run.</p>			
V00000	Road Viewer Program (Countywide)	Continuing	50,000
<p>FY 2001 funding in the amount of \$50,000 is included to continue upgrading roads for acceptance into the State Secondary Road System. This includes survey, engineering, and construction of projects in the Board of Road Viewers Program. Once improvements are funded and completed, the need for ongoing County maintenance work on the roadway is eliminated. Specific projects will be defined during FY 2001.</p>			
V00001	Road Maintenance Program (Countywide)	Continuing	50,000
<p>FY 2001 funding in the amount of \$50,000 is included to provide maintenance on the roads in Fairfax County, not currently included in the VDOT Secondary System. The goal of this program is to ensure the safe operation of motor vehicles by upgrading and maintaining existing County travelways. The County will continue to provide maintenance on these roads until they are upgraded and accepted into the VDOT Secondary Road System. However, in some cases, the roadway can never be qualified for VDOT acceptance because of physical constraints such as close proximity to a house. Therefore, a certain level of funding will always be necessary in this project.</p>			

## **CAPITAL PROJECTS OVERVIEW**

<b>DETAILS: PAYDOWN PROGRAM (GENERAL FUND)</b>			
<b>Project Number</b>	<b>Project Name (District)</b>	<b>Total Project Estimate</b>	<b>FY 2001 Adopted</b>
Z00008	National Pollutant Discharge Elimination System (Countywide)	Continuing	130,000
FY 2001 funding in the amount of \$130,000 is included for ongoing water quality management (Phase III) associated with maintaining the Federally mandated National Pollutant Discharge Elimination System (NPDES) Stormwater discharge permit for Fairfax County. The Virginia Department of Environmental Quality issued the permit to the County on January 24, 1997. Funding is now required to continue to perform permit tasks during the five-year permit period. These tasks include sampling stormwater, conducting laboratory tests, developing strategies for pond locations and water quality improvements, and other stormwater related activities.			
Z00019	County Stream Protection Study (Countywide)	Continuing	120,000
FY 2001 funding in the amount of \$120,000 is included for the continuation of the comprehensive stream protection study of the County's 1,000 miles of streams. The study will assess the aquatic life and stream channel habitat in the County's streams for the purposes of identifying water quality degradation, with the results being used to address water quality deficiencies.			
<b>Total</b>		<b>\$0</b>	<b>\$903,724</b>
<b>Fund 311, County Bond Construction</b>			
88A015	West Ox Maintenance Facility (Sully)	\$3,900,000	\$1,130,000
FY 2001 funding in the amount of \$1,130,000 is included to complete the renovations at the West Ox Maintenance Facility. Renovations include the addition and renovation of work bays to accommodate maintenance needs for Fire and Rescue Department apparatus and Park Authority vehicle maintenance, and the construction of a reserve apparatus storage building and a body shop. Partial funding for these projects was provided by General Obligation bonds from the 1988 Transportation Bond Referendum.			
<b>Total</b>		<b>\$3,900,000</b>	<b>\$1,130,000</b>
<b>Fund 313, Trail Construction</b>			
002200	Upgrade of Existing Trails (Countywide)	Continuing	\$150,000
FY 2001 funding in the amount of \$150,000 is included to upgrade existing trails to public standards. Several older trails do not meet current standards which have been designed to alleviate safety problems, including bad grades, steep slopes, or obstructions (i.e., power poles/trees that are located too close to the trail). The Maintenance and Stormwater Management Division has identified up to 30 projects which do not satisfy trail safety standards. Some minor trail repairs have been done, and several signs have been posted to alert citizens about unsafe portions of existing trails. Additional deficiencies should be corrected in order to provide a trail system that is beneficial from a public use standpoint.			
<b>Total</b>		<b>\$0</b>	<b>\$150,000</b>

## **CAPITAL PROJECTS OVERVIEW**

<b>DETAILS: PAYDOWN PROGRAM (GENERAL FUND)</b>			
<b>Fund 340, Housing Assistance Program (Revitalization)</b>			
<b>Project Number</b>	<b>Project Name (District)</b>	<b>Total Project Estimate</b>	<b>FY 2001 Adopted</b>
003844	Mondloch (Lee)	\$578,449	\$80,400
FY 2001 in the amount of \$80,400 is included for the Mondloch House, an emergency homeless shelter owned by the Fairfax County Redevelopment and Housing Authority, to replace washers/dryers, a walk-in freezer, kitchen cabinets and counters, carpet/floor covering; to repaint interior; and to repair, topcoat, and restripe the parking lot. These replacement needs have been identified by an independent property survey/audit that indicated the equipment has exceeded its useful life.			
003884	Chatham Towne (Braddock)	62,350	62,350
FY 2001 funding in the amount of \$62,350 is included for replacement of HVAC, light fixtures, hot water heaters, refrigerators, ranges, range hoods/fans, dishwashers, disposals, and kitchen cabinets, and for the installation of additional outlets per code requirements. Chatham Towne is a FCRP property with ten units managed by the FCRHA. These replacement needs have been identified by an independent property survey/audit that indicated the equipment has exceeded its useful life.			
003978	Lincolnia (Mason)	7,777,651	34,584
FY 2001 funding in the amount of \$34,584 is included to install a catch basin at the handicapped parking area for this facility for the elderly to eliminate drainage problems/icing accumulation. The pedestrian walkway floods and ices over, presenting a hazard for elderly occupants and users. Lincolnia is comprised of an elderly residence, an Adult Day Health Care Center, and a Senior Center owned by the FCRHA.			
013817	McLean Hills (Providence)	22,666	22,666
FY 2001 funding in the amount of \$22,666 is included to replace the HVAC, refrigerators, ranges, range hoods/fans, dishwashers, disposals, kitchen cabinets, and light fixtures, as well to make code repairs. These replacement needs have been identified by an independent property survey/audit that indicated the equipment has exceeded its useful life. This funding is required to supplement the Section 108 funds that will be the primary source for these renovations. McLean Hills is a FCRP property with 25 units managed by the FCRHA.			
014045	McLean Revitalization (Dranesville)	100,000	50,000
During their deliberations on the <u>FY 2001 Advertised Budget Plan</u> , the Board of Supervisors approved funding in the amount of \$50,000 for the McLean Revitalization Corporation (MRC), including \$25,000 for transitional operating expenses and \$25,000 for a challenge grant to be matched by the MRC with private funds. The goal of the MRC is to establish a renewed central business district for the benefit of the McLean community.			
014047	Lake Anne-Reston Revitalization (Hunter Mill)	50,000	50,000
During their deliberations on the <u>FY 2001 Advertised Budget Plan</u> , the Board of Supervisors approved funding in the amount of \$50,000 for consultant services to determine appropriate actions necessary for the revitalization of the Lake Anne area of Reston. Included in the study would be strategies for "neighborhood" revitalization for the residential area as well as repositioning the Lake Anne commercial area, both of which have declined in recent years.			

## **CAPITAL PROJECTS OVERVIEW**

<b>DETAILS: PAYDOWN PROGRAM (GENERAL FUND)</b>			
<b>Project Number</b>	<b>Project Name (District)</b>	<b>Total Project Estimate</b>	<b>FY 2001 Adopted</b>
014048	Revitalization Spot Blight Abatement (Countywide)	Continuing	150,000
FY 2001 funding in the amount of \$150,000 is included for initial demolition services on blighted properties.			
014100	Commerce Street Redevelopment (Springfield)	175,000	175,000
FY 2001 funding in the amount of \$175,000 is included for predevelopment activities in the central Springfield Town Center area in support of the Commerce Street mixed use redevelopment project (office, retail, and public uses). The Department of Housing and Community Development is working with major property owners and the community to redevelop this area. This project is part of a designated Revitalization District and is the focus of the Comprehensive Plan special study projected for implementation in FY 2001. County funding is necessary at this phase of predevelopment in order to participate in and impact the course of future development in the area. Future funding sources will be determined subsequent to the completion of the predevelopment activity and the special study.			
014101	Kings Crossing Development (Mt. Vernon)	200,000	200,000
FY 2001 funding in the amount of \$200,000 is included for predevelopment and due diligence activities in the central Penn Daw area of Richmond Highway in support of Kings Crossing mixed use redevelopment (residential, office, retail, and public uses). County funding is required at this stage of predevelopment in order to assemble and acquire land. The Department of Housing and Community Development is working with major property owners and the community to redevelop this area. This project is part of a designated Revitalization District and is supported by the Comprehensive Plan. Future funding sources will be determined subsequent to the completion of the predevelopment and due diligence activities.			
014102	Gallows Road Streetscape (Springfield)	200,000	200,000
FY 2001 funding in the amount of \$200,000 is included to complete streetscape improvements to Gallows Road between Dunn Loring Metro and Route 29 representing Phase I of the project. The design for this project and other segments in the Merrifield area were funded in FY 2000 in Project 014010, Commercial Revitalization Program. This phase will be ready to proceed to construction in FY 2001 and is expected to include trees, flowers, and other improvements. Future phases will be funded by a combination of County funds and private development. The project is in a designated Revitalization Area.			
014103	Richmond Highway Façade Improvements (Mt. Vernon)	150,000	150,000
FY 2001 funding in the amount of \$150,000, including \$50,000 for design guidelines and administrative guidelines, and \$100,000 for the partial capitalization of a revolving loan fund, is included for commercial building facade improvements along the Richmond Highway corridor. The revolving loan will be supplemented by private funds in the amount of \$150,000 capitalized by the Southeast Fairfax Development Corporation (SFDC). The \$250,000 in the revolving loan funds will be repaid by property owners in proportion to the cost to improve their facility.			

## **CAPITAL PROJECTS OVERVIEW**

<b>DETAILS: PAYDOWN PROGRAM (GENERAL FUND)</b>			
<b>Project Number</b>	<b>Project Name (District)</b>	<b>Total Project Estimate</b>	<b>FY 2001 Adopted</b>
014104	Revitalization Program Costs (Countywide)	425,000	425,000
FY 2001 funding in the amount of \$425,000 is included for staff and administrative costs associated with implementation of County Revitalization projects. These projects include: Commerce Street Redevelopment, Kings Crossing Development, Springfield Town Center, Annandale Town Center, Bailey's Entrepreneurship Center, Merrifield Streetscape, and Mount Vernon Market Place.			
014115	Sacramento Community Center (Lee)	348,750	348,750
During their deliberations on the <u>FY 2001 Advertised Budget Plan</u> , the Board of Supervisors approved funding in the amount of \$348,750 for land acquisition associated with the Sacramento Community Center. The new facility will provide services geared to the needs of low- and moderate-income youth along the Richmond Highway corridor, including social and recreational programs operated by the Fairfax County Department of Community and Recreation Services.			
014116	Partnership Programs (Countywide)	100,000	100,000
During their deliberations on the <u>FY 2001 Advertised Budget Plan</u> , the Board of Supervisors approved funding in the amount of \$100,000 for non-profit developers with technical assistance associated with carrying out the Affordable Housing Program. The Department of Housing and Community Development staff would assist non-profit organizations who have limited staff and varying degrees of experience in housing development			
<b>Total</b>		<b>\$10,189,866</b>	<b>\$2,048,750</b>

**TOTAL PAYDOWN (GENERAL FUND)**

**\$19,418,793**

## **CAPITAL PROJECTS OVERVIEW**

<b>DETAILS: PAYDOWN PROGRAM (STATE AID)</b>			
<b>Fund 303, County Construction</b>			
Project Number	Project Name (District)	Total Project Estimate	FY 2001 Adopted
001008	South County Animal Shelter (Mt. Vernon/Lee)	\$500,000	\$500,000
FY 2001 funding in the amount of \$500,000 is included for land acquisition associated with a new South County Animal Shelter. The South County Animal Shelter will serve the southern portion of the County.			
009438	Forensics Facility (Sully)	5,500,000	4,000,000
FY 2001 funding in the amount of \$4,000,000 is included for construction associated with a new Forensics Facility. This facility would include technical and forensic units such as the Crime Scene Section, NOVARIS, and the Computer Forensic Unit within the Police Department. It should be noted that an amount of \$1.5 million was funded for land acquisition and design associated with this project in FY 2000.			
<b>Total</b>		<b>\$6,000,000</b>	<b>\$4,500,000</b>
<b>Fund 307, Sidewalk Construction</b>			
X00406	Walkways (Countywide)	Continuing	\$1,000,000
FY 2001 funding in the amount of \$1,000,000 is included to complete various Countywide trails and sidewalk projects. The Department of Public Works and Environmental Services will conduct a comprehensive review of all County sidewalk and trail projects and return to the Board of Supervisors with recommendations for allocations to priority projects.			
X00407	Sidewalk Replacement/VDOT Participation (Countywide)	Continuing	300,000
FY 2001 funding in the amount \$300,000 is included to provide for a new Virginia Department of Transportation (VDOT) participation project. VDOT will conduct repair and replacement of County-maintained sidewalks and will be reimbursed by the County, subject to an agreement approved by the Board of Supervisors. County costs should be minimized based on the ability to implement multiple VDOT sidewalk construction contracts.			
<b>Total</b>		<b>\$0</b>	<b>\$1,300,000</b>
<b>Fund 308, Public Works Construction</b>			
N00096	Dam Repairs (Countywide)	Continuing	\$562,776
FY 2001 funding in the amount of \$562,776 is included for conducting inspections, monitoring, and repairing dams and emergency spillways. The Maintenance and Stormwater Management Division continues to identify failed dam embankments. FY 2001 funding includes \$5,000 for required inspections at five County-owned dams, \$4,500 for monitoring internal drainage problems with dam embankments, and \$750,000 to initiate subsurface investigations, design, obtain easements, and implement required repairs at prioritized facilities. It should be noted that an additional \$196,724 in General Fund monies is included in this project for a total of \$759,500.			

## **CAPITAL PROJECTS OVERVIEW**

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<i>DETAILS: PAYDOWN PROGRAM (STATE AID)</i>			
<b>Project Number</b>	<b>Project Name (District)</b>	<b>Total Project Estimate</b>	<b>FY 2001 Adopted</b>
Z00001	Streetlights (Countywide)	Continuing	1,000,000
FY 2001 funding in the amount of \$1,000,000 is included for the Citizen Petition Streetlight Program. The Citizen Petition Streetlight Program was re-opened in FY 2000, and new criteria have been approved by the Board of Supervisors.			
Z00018	Storm Drainage Projects (Countywide)	Continuing	1,000,000
FY 2001 funding in the amount of \$1,000,000 is included to implement critically needed storm drainage projects throughout the County. The Department of Public Works and Environmental Services will conduct a comprehensive review of all County storm drainage projects and return to the Board of Supervisors with recommended funding allocations to priority projects.			
<b>Total</b>		<b>\$0</b>	<b>\$2,562,776</b>

**TOTAL PAYDOWN (STATE AID)**  
**TOTAL PAYDOWN PROGRAM**

**\$8,362,776**  
**\$27,781,569**

## **CAPITAL PROJECTS OVERVIEW**

<b>DETAILS: GENERAL OBLIGATION BONDS</b>			
<b>Fund 302, Library Construction</b>			
Project Number	Project Name (District)	Total Project Estimate	FY 2001 Adopted
004846	Land Acquisition Reserve (Countywide)	Continuing	\$2,660,000
<p>FY 2001 funding in the amount of \$2,660,000 is included for a Library Land Acquisition Reserve. This Reserve will allow for the purchase of land as required for the Burke Center Community Library, the Oakton/Providence Community Library, and the Kingstowne Regional Library. Funding of \$2.6 million represents the remaining bond funds from the fall 1989 Bond Referendum which have not yet been appropriated. The <u>FY 2001 – FY 2005 Capital Improvement Program (With Future Years to 2008)</u> identifies cashflow authorization of up to \$3.5 million for land acquisition costs associated with these three libraries. The balance of \$840,000 is available in the fund contingency and will be reallocated to specific projects as needed.</p>			
<b>Total</b>		<b>\$0</b>	<b>\$2,660,000</b>
<b>Fund 304, Primary and Secondary Road Bond Construction</b>			
064212	TAC Spot Improvements (Countywide)	Continuing	\$2,000,000
<p>FY 2001 funding in the amount of \$2,000,000 is included for construction costs associated with high priority Transportation Advisory Commission (TAC) spot improvement projects. This funding level is based on recommendations from the TAC and can be accommodated within the cashflow approved in the <u>FY 2001 – FY 2005 Capital Improvement Program (With Future Years to 2008)</u>.</p>			
<b>Total</b>		<b>\$0</b>	<b>\$2,000,000</b>
<b>Fund 306, Northern Virginia Regional Park Authority</b>			
N/A	County Contribution (Countywide)	Continuing	\$2,250,000
<p>FY 2001 funding in the amount of \$2,250,000 is included for Fairfax County's contribution to the Northern Virginia Regional Park Authority (NVRPA). Funding provides for the cost associated with construction, park development, and capital equipment requirements according to plans adopted by the NVRPA Board and its Capital Improvement Program. The funding level is consistent with the <u>FY 2001 – 2005 Capital Improvement Program (With Future Years to 2008)</u>.</p>			
<b>Total</b>		<b>\$0</b>	<b>\$2,250,000</b>
<b>Fund 309, Metro Operations and Construction</b>			
N/A	N/A	Continuing	\$13,930,929
<p>FY 2001 funding in the amount of \$13,930,929 is included for General Obligation bond capital support of the maintenance of existing facilities, equipment, and buses and to support the completion of the 103 Metrorail system.</p>			
<b>Total</b>		<b>\$0</b>	<b>\$13,930,929</b>

## **CAPITAL PROJECTS OVERVIEW**

<b>DETAILS: GENERAL OBLIGATION BONDS</b>			
<b>Fund 310, Storm Drainage Bond Construction</b>			
Project Number	Project Name (District)	Total Project Estimate	FY 2001 Adopted
X00084	Indian Springs Phase II (Mason)	\$930,000	\$684,000
FY 2001 funding in the amount of \$684,000 is included for the construction of 2,800 linear feet of 15-inch to 48-inch storm sewer lines along several streets in the Indian Springs/Clearfield Subdivisions. This funding level is consistent with the <u>FY 2001 – 2005 Capital Improvement Program (With Future Years to 2008)</u> .			
X00087	Long Branch (Mason)	1,195,000	959,569
FY 2001 funding in the amount of \$959,569 is included for the installation of 1,200 linear feet of streambank protection near Four Mile Run. This funding level is consistent with the <u>FY 2001 – 2005 Capital Improvement Program (With Future Years to 2008)</u> .			
X00093	Hayfield Farms Subdivision (Lee)	840,000	420,000
FY 2001 funding in the amount of \$420,000 is included for land acquisition, design, and construction of flood proofing and drainage improvements to alleviate flooding of 12 houses in the Hayfield Farms Subdivision. The design associated with this project was funded in Fund 316, Pro Rata Share Drainage Construction, and additional construction requirements will be supported with available pro rata share revenues. The total project estimate for this project is between \$1.2 and \$1.5 million. This funding level is consistent with the <u>FY 2001 – 2005 Capital Improvement Program (With Future Years to 2008)</u> .			
X00211	Holmes Run Phase II (Mason)	270,000	240,000
FY 2001 funding in the amount of \$240,000 is included for land acquisition and construction of a streambank stabilization system. This project was identified in the 1985 Fairfax County Park Authority Erosion Study and was stopped in December 1988 due to projected loss of mature trees. Severe erosion of the Holmes Run streambank prompted the FCPA to request an updated project design and construction commencement. This funding level is consistent with the <u>FY 2001 – 2005 Capital Improvement Program (With Future Years to 2008)</u> .			
<b>Total</b>		<b>\$3,235,000</b>	<b>\$2,303,569</b>
<b>Fund 312, Public Safety Construction</b>			
009205	Judicial Center Parking Structure (Fairfax City)	\$20,600,000	\$17,500,000
FY 2001 funding in the amount of \$17,500,000 is included for construction associated with the Judicial Center Parking Structure. Funding for this project was approved as part of the Fall 1998 Public Safety Bond Referendum. FY 2001 funding is consistent with the <u>FY 2001 – FY 2005 Capital Improvement Program (With Future Years to 2008)</u> .			
009206	Mount Vernon Police Station (Mt. Vernon)	8,510,000	6,930,000
FY 2001 funding in the amount of \$6,930,000 is included for construction associated with the Mt. Vernon Police Station. Funding for this project was approved as part of the Fall 1998 Public Safety Bond Referendum. FY 2001 funding is consistent with the <u>FY 2001 – FY 2005 Capital Improvement Program (With Future Years to 2008)</u> .			

## **CAPITAL PROJECTS OVERVIEW**

<b>DETAILS: GENERAL OBLIGATION BONDS</b>			
<b>Project Number</b>	<b>Project Name (District)</b>	<b>Total Project Estimate</b>	<b>FY 2001 Adopted</b>
009207	West Springfield Police Station (Springfield)	10,840,000	8,406,000
FY 2001 funding in the amount of \$8,406,000 is included for construction associated with the West Springfield Police Station. Funding for this project was approved as part of the Fall 1998 Public Safety Bond Referendum. FY 2001 funding is consistent with the <u>FY 2001 – FY 2005 Capital Improvement Program (With Future Years to 2008)</u> .			
009208	Sully Police Station (Sully)	8,600,000	7,840,000
FY 2001 funding in the amount of \$7,840,000 is included for construction associated with the Sully District Police Station. Funding for this project was approved as part of the Fall 1998 Public Safety Bond Referendum. FY 2001 funding is consistent with the <u>FY 2001 – FY 2005 Capital Improvement Program (With Future Years to 2008)</u> .			
<b>Total</b>		<b>\$48,550,000</b>	<b>\$40,676,000</b>
<b>Fund 315, Commercial Revitalization Program</b>			
008909	Annandale Streetscape (Mason/Braddock)	\$6,843,864	\$3,530,122
FY 2001 funding in the amount of \$3,530,122 is included to complete design and construction associated with improvements such as sidewalks, crosswalks, plantings, streetlights, street furniture, and utility undergrounding. This funding is consistent with the <u>FY 2001 – 2005 Capital Improvement Plan (With Future Years to 2008)</u> .			
008911	Bailey's Crossroads Streetscape (Mason)	\$6,007,691	\$3,000,000
FY 2001 funding in the amount of \$3,000,000 is included to complete design and construction associated with improvements such as sidewalks, crosswalks, plantings, streetlights, street furniture, and utility undergrounding. This funding is consistent with the <u>FY 2001 – 2005 Capital Improvement Plan (With Future Years to 2008)</u> .			
008912	McLean Community Revitalization (Dranesville)	2,000,000	1,471,834
FY 2001 funding in the amount of \$1,471,834 is included to complete design and construction associated with improvements such as sidewalks, plantings, streetlights, and street fixtures for Chain Bridge Road and Old Dominion Drive. This funding is consistent with the <u>FY 2001 – FY 2005 Capital Improvement Plan (With Future Years to 2008)</u> .			
<b>Total</b>		<b>\$14,851,555</b>	<b>\$8,001,956</b>
<b>Fund 370, Park Authority Bond Construction</b>			
474198	Athletic Fields (Countywide)	\$7,400,000	\$680,000
FY 2001 funding in the amount of \$680,000 is included for new field development, renovation, lighting, and irrigation of existing fields throughout the County. Irrigation projects include athletic fields at Ossian Hall, Cunningham, Lake Fairfax, and George Washington parks. Additionally, improvements to athletic field lighting will occur at Beulah and Cunningham athletic fields. The FY 2001 funding is consistent with the <u>FY 2001 – FY 2005 Capital Improvement Program (With Future Years to 2008)</u> .			

## **CAPITAL PROJECTS OVERVIEW**

<b>DETAILS: GENERAL OBLIGATION BONDS</b>			
<b>Project Number</b>	<b>Project Name (District)</b>	<b>Total Project Estimate</b>	<b>FY 2001 Adopted</b>
474498	Infrastructure Renovation (Countywide)	4,900,000	540,000
FY 2001 funding in the amount of \$540,000 is included for repairs and improvements to roads and parking lots, a new maintenance facility, and matching funds for volunteer programs and for improvements at Green Spring Gardens park site. Walkway and parking lot lighting will be improved at the Robert E. Lee Recreation Center as well as along the Wakefield roadway. The FY 2001 funding level is consistent with the <u>FY 2001 – 2005 Capital Improvement Program (With Future Years to 2008)</u> .			
474698	Trails and Stream Crossings (Countywide)	4,200,000	800,000
FY 2001 funding in the amount of \$800,000 is included for improvements to existing trails and bridges as well as additional trails and stream crossings, with emphasis on connecting existing trail systems. Project sites include, but are not limited to, Accotink Stream Valley, Holmes Run, Hidden Pond Trail, Long Branch, Poe Terrace Trail, and South Run Stream Valley. The FY 2001 funding level is consistent with the <u>FY 2001 – 2005 Capital Improvement Program (With Future Years to 2008)</u> .			
475098	Natural and Cultural Resource Facility (Countywide)	10,000,000	480,000
FY 2001 funding in the amount of \$480,000 is included for preservation and stabilization of several existing historic sites and buildings, Lake Accotink dam repairs, the stabilization of stream bank erosion, improvements to Huntley Meadows wetlands and Ash Grove, and the development of horticultural facilities. The FY 2001 funding level is consistent with the <u>FY 2001 – 2005 Capital Improvement Program (With Future Years to 2008)</u> .			
475598	Community Park Development (Countywide)	6,000,000	400,000
FY 2001 funding in the amount of \$400,000 is included for phased development of several new and existing community parks throughout the County with both passive and active types of recreational facilities. A design study for park development will involve Stratton Woods, Great Falls Nike Park, Grist Mill, and Muddy Hole. Additionally, targeted sites for landscape development include Idylwood, Jefferson Village, and Tyler. The FY 2001 funding level is consistent with the <u>FY 2001 – 2005 Capital Improvement Program (With Future Years to 2008)</u> .			
475898	Building Renovations (Countywide)	5,000,000	340,000
FY 2001 funding in the amount of \$340,000 is included for repairs and renovation to park facilities, including roof replacement, mechanical equipment replacement, and remodeling of facilities for better space utilization. Sites include Lake Fairfax, Oak Marr, Spring Hill, Wakefield, and the field house at South Run District Park. The FY 2001 funding level is consistent with the <u>FY 2001 – 2005 Capital Improvement Program (With Future Years to 2008)</u> .			
475998	Playgrounds, Picnic Areas, Tennis and Multi-Use Courts (Countywide)	2,500,000	360,000
FY 2001 funding in the amount of \$360,000 is included for replacement of old and unsafe play equipment, new playgrounds, and renovation of picnic areas, new picnic shelters, and repair and renovation of tennis and multi-use courts. The FY 2001 funding level is consistent with the <u>FY 2001 – 2005 Capital Improvement Program (With Future Years to 2008)</u> .			

## **CAPITAL PROJECTS OVERVIEW**

<b>DETAILS: GENERAL OBLIGATION BONDS</b>			
<b>Project Number</b>	<b>Project Name (District)</b>	<b>Total Project Estimate</b>	<b>FY 2001 Adopted</b>
476098	West County Recreation Center (Sully)	15,000,000	390,000
<p>FY 2001 funding in the amount of \$390,000 is included for design and development of a new recreation center in the western part of the County, to include an indoor swimming pool, diving well, gymnasium, fitness room, and club and craft rooms. The FY 2001 funding level is consistent with the <u>FY 2001 – 2005 Capital Improvement Program (With Future Years to 2008)</u>.</p>			
476198	Land Acquisition (Countywide)	20,000,000	6,410,000
<p>FY 2001 funding in the amount of \$6,410,000 is included for land acquisition throughout the County to allow for the preservation and development of park and recreational facilities. Targeted sites fall within one or more of the following categories: parcels of 25 acres or more for active recreation development, land adjacent to existing parks that will expand recreational opportunities, sites in high density areas of the County deficient in open space, lands to protect significant natural and cultural resources, and sites in the rapidly expanding areas of the County. The FY 2001 funding level is consistent with the <u>FY 2001 – 2005 Capital Improvement Program (With Future Years to 2008)</u>.</p>			
<b>Total</b>		<b>\$75,000,000</b>	<b>\$10,400,000</b>
<b>Fund 390, Public School Construction</b>			
<b>Project Number</b>	<b>Project Name (District)</b>	<b>Total Project Estimate</b>	<b>FY 2001 Adopted</b>
N/A	N/A	Continuing	\$130,000,000
<p>Funding is included for School design and construction and was authorized by voter referendum. For details, see the <u>FY 2001 School Board's Adopted Budget Plan</u>. It should be noted that the <u>FY 2001 – 2005 Capital Improvement Program (With Future Years to 2008)</u> was approved by the Board of Supervisors on April 24, 2000. For the second year, the Board has authorized \$130 million for bond sales associated with School Construction.</p>			
<b>Total</b>		<b>\$0</b>	<b>\$130,000,000</b>

**TOTAL GENERAL OBLIGATION BONDS**

**\$212,222,454**

## **CAPITAL PROJECTS OVERVIEW**

<b>DETAILS: WASTE WATER MANAGEMENT SYSTEM</b>			
<b>Fund 402, Sewer Bond Renovation and Improvement</b>			
<b>Project Number</b>	<b>Project Name (District)</b>	<b>Total Project Estimate</b>	<b>FY 2001 Adopted</b>
G00901	DC Treatment Blue Plains (N/A)	\$61,891,342	\$4,992,258
FY 2001 funding in the amount of \$4,992,258 is included for Fairfax County's share of the projected costs associated with the upgrade to the DC Blue Plains Wastewater Treatment Plant. The County pays for approximately 8.4 percent of the total costs for the design and construction of the upgrade for nitrification and sludge handling facilities.			
I00351	Pump Station Renovations (Countywide)	Continuing	3,000,000
FY 2001 funding in the amount of \$3,000,000 is included for the renovation of the existing pump stations within the Sanitary Sewer System, including \$750,000 for the design of additional chemical facilities, \$1,000,000 for the installation of a Supervisory Control and Data Acquisition (SCADA) system, and \$1,250,000 for the renovation of five scheduled pump stations at Dead Run, Yacht Haven, Long Branch, Merrywood, and Pender.			
T00124	Rocky Run Pump Station Rehabilitation (Sully)	2,535,926	1,535,926
FY 2001 funding in the amount of \$1,535,926 is included for the rehabilitation/enlargement of the current pumping stations to handle the increase in wastewater flow in the Rocky Run watershed based on the project schedules from the Upper Occoquan Sewage Authority (UOSA).			
X00445	Integrated Sewer Metering (Countywide)	Continuing	50,000
FY 2001 funding in the amount of \$50,000 is included for the upgrade of existing sewer meters throughout the County to comply with Virginia Water Control Board regulations.			
X00905	Sewer Replacement and Transmission (Countywide)	Continuing	5,000,000
FY 2001 funding in the amount of \$5,000,000 is included for the recurring repair, replacement, and renovation of approximately 36 sewer lines using predominantly "no dig" technologies. This is an aggressive program designed to avoid more costly and reactionary maintenance and repairs.			
X00906	Sewer Line Enlargement (Countywide)	Continuing	3,000,000
FY 2001 funding in the amount of \$3,000,000 is included to replace the Pohick Sewer Trunk Line that is 60 inches in diameter and approaching capacity. Funding also is included for the upgrade of approximately 5,150 linear feet of trunk lines.			
<b>Total</b>		<b>\$64,427,268</b>	<b>\$17,578,184</b>

## **CAPITAL PROJECTS OVERVIEW**

<b>DETAILS: WASTE WATER MANAGEMENT SYSTEM</b>			
<b>Fund 408, Sewer Bond Construction</b>			
<b>Project Number</b>	<b>Project Name (District)</b>	<b>Total Project Estimate</b>	<b>FY 2001 Adopted</b>
G00902	DC Blue Plains Expansion Beyond 309 MGD (Mount Vernon)	\$39,140,784	\$4,662,742
<p>FY 2001 funding of \$4,662,742 provides for the County's share of the costs to upgrade the District of Columbia's (DC) Blue Plains Treatment Plant. This payment is based on the <u>Blue Plains Intermunicipal Agreement of 1985</u> and will be made to the District of Columbia as the DC Water and Sewage Authority incurs expenses for the design and construction of the upgrade.</p>			
N00322	Lower Potomac Construction to 67 MGD (N/A)	134,624,000	25,055,000
<p>FY 2001 funding in the amount of \$25,055,000 provides for the Lower Potomac Pollution Control Plant expansion of sewage treatment capacity from 54 million gallons per day (MGD) to 67 MGD. This funding is based on the construction contract and current cash flow analysis for the fourth year of the main plant expansion. These improvements are the fourth phase of multi-phase construction expected to continue until FY 2005.</p>			
<b>Total</b>		<b>\$173,764,784</b>	<b>\$29,717,742</b>

**TOTAL WASTE WATER MANAGEMENT**

**\$47,295,926**

## **CAPITAL PROJECTS OVERVIEW**

<i><b>DETAILS: OTHER FINANCING</b></i>			
<b>Fund 109, Refuse Collection</b>			
Project Number	Project Name (District)	Total Project Estimate	FY 2001 Adopted
109001	DSW-Newington Facility Expansion (Mt. Vernon)	\$368,000	\$368,000
FY 2001 funding in the amount of \$368,000 is provided to fund an expansion of an existing breakroom. This expansion will provide meeting and training space for 120 employees who assemble daily at the facility.			
<b>Total</b>		<b>\$368,000</b>	<b>\$368,000</b>
<b>Fund 142, Community Development Block Grant (CDBG)</b>			
003800	Adjusting Factors (Countywide)	Continuing	\$0
During their deliberations on the <u>FY 2001 Advertised Budget Plan</u> , the Board of Supervisors eliminated funding for capital projects.			
FY 2001 funding in the amount of \$2,914,821 is provided as a planning factor for the Adjusting Factors Project, based on an estimated \$6,100,000 in grant funding in FY 2001. This amount will be reallocated to CDBG projects after Board approval of the Community Funding Pool Advisory Committee's recommendations in the spring of 2000. Eligible projects include both capital and non-capital projects.			
<b>Total</b>		<b>\$0</b>	<b>\$0</b>
<b>Fund 144, Housing Trust Fund</b>			
013906	Undesignated (N/A)	Continuing	\$1,000,000
FY 2001 funding in the amount of \$1,000,000 is included as a planning factor for the Undesignated Project, based on anticipated proffer and interest income in FY 2001 in the Housing Trust Fund. Funding will be retained in the Undesignated Project until allocated to specific projects by the FCRHA and the Board of Supervisors.			
<b>Total</b>		<b>\$0</b>	<b>\$1,000,000</b>
<b>Fund 145, HOME Investment Partnership Grant</b>			
013974	HOME Development Costs (Countywide)	Continuing	\$1,180,241
During their deliberations on the <u>FY 2001 Advertised Budget Plan</u> , the Board of Supervisors approved increased funding for this project to \$1,180,241. This amount will be allocated to specific projects as recommended by the Board of Supervisors. Allocations to specific projects are anticipated in the Spring of 2000.			
<b>Total</b>		<b>\$0</b>	<b>\$1,180,241</b>
<b>Fund 301, Contributed Roadway Improvement Fund</b>			
007700	Fairfax Center Reserve (Providence)	Continuing	\$1,201,948
FY 2001 funding in the amount of \$1,201,948 is provided based on anticipated contributions and pooled interest income for roadway construction in the Fairfax Center area.			

## **CAPITAL PROJECTS OVERVIEW**

<b>DETAILS: OTHER FINANCING</b>			
<b>Project Number</b>	<b>Project Name (District)</b>	<b>Total Project Estimate</b>	<b>FY 2001 Adopted</b>
008800	Centerville Reserve (Sully)	Continuing	500,038
FY 2001 funding in the amount of \$500,038 is provided based on anticipated contributions and pooled interest income for roadway construction in the Centerville area.			
009900	Miscellaneous (Countywide)	Continuing	2,403,540
FY 2001 funding in the amount of \$2,403,540 is provided based on anticipated contributions and pooled interest income for miscellaneous roadway improvements.			
009911	Tysons Corner Reserve (Providence)	Continuing	1,434,352
FY 2001 funding in the amount of \$1,434,352 is provided based on anticipated contributions and pooled interest income for roadway construction in the Tysons Corner area.			
<b>Total</b>		<b>\$0</b>	<b>\$5,539,878</b>
<b>Fund 308, Public Works Construction</b>			
U00006	Developer Default (Countywide)	Continuing	\$300,000
FY 2001 funding in the amount of \$300,000 is included to complete projects for which developers have defaulted. Funding is received by the County as revenue associated with developer default bond. It should be noted that an additional \$100,000 in General Fund monies is included in this project for a total of \$400,000.			
<b>Total</b>		<b>\$0</b>	<b>\$300,000</b>
<b>Fund 316, Pro Rata Share Drainage Construction</b>			
BE0205	Fairview Drive (Mt. Vernon)	\$150,000	\$65,000
FY 2001 funding in the amount of \$65,000 is included to initiate a feasibility study to define the project scope, land acquisition, and implementation of the installation of rip rap stream bank stabilization and restoration improvements to alleviate severe erosion conditions in the vicinity of Fairview Drive.			
DF1040	Regional Pond D-40 (Sully)	480,000	25,000
FY 2001 funding in the amount of \$25,000 is included to reimburse the developer for a portion of the costs to construct this regional pond. The pond will improve water quality and provide flood control for a 305-acre watershed. This project is consistent with the Regional Stormwater Management Plan adopted by the Board of Supervisors on January 23, 1989.			
DF1077	Fairfax Center Regional Pond (Sully)	325,000	325,000
FY 2001 funding in the amount of \$325,000 is included to reimburse the developer for a portion of the costs to construct this regional pond. The pond will improve water quality and provide flood control for a 275-acre watershed. This project is consistent with the Regional Stormwater Management Plan adopted by the Board of Supervisors on January 23, 1989.			

## **CAPITAL PROJECTS OVERVIEW**

<b>DETAILS: OTHER FINANCING</b>			
<b>Project Number</b>	<b>Project Name (District)</b>	<b>Total Project Estimate</b>	<b>FY 2001 Adopted</b>
LR0017	Regional Pond R-17 (Sully)	1,035,000	500,000
FY 2001 funding in the amount of \$500,000 is included for the land acquisition and construction of a regional pond to improve water quality and provide flood control for a 360-acre watershed. This project is consistent with the Regional Stormwater Management Plan adopted by the Board of Supervisors on January 23, 1989.			
PC0104	Dam Site #4 (Braddock)	475,000	250,000
FY 2001 funding in the amount of \$250,000 is included for the design and construction of an emergency spillway to mitigate potential severe erosion. The State-mandated dam inspection reports identified potential erosion of the emergency spillway and a portion of the downstream toe of the dam due to excessive velocities projected during extreme storm events.			
PN0211	Beach Mill Road (Dranesville)	205,000	75,000
FY 2001 funding in the amount of \$75,000 is included for the design and land acquisition for stream stabilization and restoration improvements to address erosion at 9499 Beach Mill Road.			
SA0251	Sandy Run (Springfield)	160,000	58,000
FY 2001 funding in the amount of \$58,000 is included for design and land acquisition for stream stabilization and restoration improvements to address erosion activity along Sandy Run in the Sandy Run Stream Valley Park.			
WR0241	Wolf Run (Springfield)	51,000	30,000
FY 2001 funding in the amount of \$30,000 is included for design and land acquisition for stream stabilization and restoration improvements to address erosion activity along Wolf Run adjacent to Yates Ford Road.			
<b>Total</b>		<b>\$2,881,000</b>	<b>\$1,328,000</b>
<b>Fund 390, Public School Construction</b>			
N/A	N/A	Continuing	\$12,495,665
Funding of \$12,495,665 is included for various school construction projects financed from Parent Teachers Association/Parent Teachers Organization receipts, miscellaneous revenues, and transfers from Fund 090, School Operating Fund. For details, see the <u>FY 2001 School Board's Adopted Budget</u> .			
<b>Total</b>		<b>\$0</b>	<b>\$12,495,665</b>

**TOTAL OTHER FINANCING**

**\$22,211,784**

# CAPITAL PROJECT FUNDS

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The Capital Construction Program of Fairfax County is organized to meet the existing and anticipated future needs of the citizens of the County and to enable the County government to provide necessary services. The five-year projection of these needs and services by the Department of Planning and Zoning, the Department of Public Works and Environmental Services, and other County agencies leads to the annual preparation of the County's long-range Capital Improvement Program.

## *Financing*

The Fairfax County Capital Construction Program (other than sanitary sewer construction and resource recovery projects) is primarily financed through transfers from the General Fund and the sale of General Obligation bonds. Supplementing the General Fund and General Obligation bond monies are additional funding sources including Federal and State grants, contributions, and tax revenues from special revenue districts.

## *Capital Project Categories*

Schools	Parks	Roads
Libraries	Trails	Sidewalks
Police Stations	Fire Stations	Storm Drainage
Public Works Construction	County Facilities	Housing Units
Neighborhood Improvements	Commercial Revitalization	

School construction includes the building of new schools and both minor and major renovations of existing school facilities. Park construction efforts entail the design, land acquisition, and construction of a wide range of recreational facilities such as playgrounds, picnic areas, trails, and recreation center/swimming pool complexes. Funding of primary and secondary roadways includes the land acquisition, design, and construction of roads. The library construction program is designed to meet the demands for new and expanded library services throughout the County. Priorities for trail construction are based on recommendations by the Countywide Trails Committee, which is appointed by the Board of Supervisors. The County's sidewalk construction program is based on funding priorities identified in the Fairfax County Public Schools' Office of Safety [Report for the Annual School Sidewalk Program](#).

Public safety projects include fire station construction projects that encompass the construction of new fire stations, expansion of existing fire stations, and the installation of traffic signalization systems at various fire station facilities. In addition to fire stations, public safety construction projects also include the construction of government centers with police substations and the construction of a public safety academy.

Pro Rata Share Storm Drainage Construction includes funding for storm drainage through pro rata share contributions. The Pro Rata Program provides a funding source to correct drainage deficiencies by collecting a proportionate share of the total estimated cost of drainage improvements from the developers of the land. Public works construction consists of streetlight installations, minor roadway improvements, and storm drainage projects that include severe bank and channel erosion and house, yard, and street flooding projects. General County construction consists of the renovation, maintenance, and construction of a wide variety of public facilities necessary to meet the needs of County agencies in achieving specific agency goals and objectives.

The housing capital improvement program includes the acquisition, construction, and renovation of housing units to provide affordable housing opportunities to citizens. The Neighborhood Improvement Program is designed to provide improvements such as street, sidewalk, curb, gutter, and storm drainage improvements to older County neighborhoods. Finally, the Commercial Revitalization Program provides improvements including: moving utilities underground, sidewalk construction, street lighting, tree plantings, and other pedestrian amenities to specific commercial centers throughout the County.

# CAPITAL PROJECT FUNDS

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## *Capital Construction Format*

Capital Construction projects are organized by category in funds within Fund Type G30, Capital Projects Funds. The following pages provide a narrative description of all capital funds, including Fund 309, Metro Operations and Construction, and Fund 306, Northern Virginia Regional Park Authority (Capital Construction Contribution Funds). These narratives include a description of each fund, a Fund Statement, a Summary of Capital Projects, and a Project Detail Table for each project funded in FY 2001. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

The Project Detail Tables reflect pertinent information associated with the financing of projects funded in FY 2001. The following example reflects project descriptive information that is included in the Project Detail Table. The funding table on the Project Detail Table includes a breakdown of the following common funding categories: Land Acquisition, Design and Engineering, Construction, and Other project costs. In addition, the Source of Funding and the Completion Schedules are provided for each project.

<b>Project Number</b>	<b>Project Name</b>	
Project location or address	Supervisory District	
Project Description, including amount financed in FY 2001.		

# **FUND 390**

## **PUBLIC SCHOOL CONSTRUCTION**

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### **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan. It should be noted that the FY 2001 Adopted Budget Plan reflects the Fairfax County School Board's Advertised Budget adopted on February 10, 2000. Final action on the Fairfax County School Board's FY 2001 Approved Budget was taken on May 25, 2000 and will be incorporated in the FY 2000 Carryover Review.
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### **County Executive Proposed FY 2001 Advertised Budget Plan**



### **Agency Overview**

Fund 390 provides funding for Fairfax County public school construction and facility renovation, expansion and improvements authorized by voter referendum, as well as funds for capital expenditures. Bond funding remaining from the fall 1997 and fall 1999 bond referenda support capital construction projects in this fund.

In FY 2001, progress will continue on the school bond referendum projects, which include construction of new elementary schools and facility renovation, expansion, and improvement projects.

It should be noted that the following fund statement reflects the FY 2001 Fairfax County Public Schools Superintendent's Proposed Budget. Adjustments to this fund, adopted by the Fairfax County School Board on February 10, 2000, will be discussed in the Overview Volume of the FY 2001 Advertised Budget Plan.

# FUND 390 PUBLIC SCHOOL CONSTRUCTION

## FUND STATEMENT

Fund Type G30, Capital Project Funds	Fund 390, Public School Construction				
	FY 1999 Actual <sup>1</sup>	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan <sup>2</sup>	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$8,052,557</b>	<b>\$0</b>	<b>\$1,116,421</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
Bond Sales <sup>3</sup>	\$100,000,000	\$100,000,000	\$130,000,000	\$130,000,000	\$130,000,000
Bond Sale Premium	126,842	0	0	0	0
State Construction Grant	1,977,343	1,983,689	1,983,689	2,000,000	2,000,000
Federal D.O.E. <sup>4</sup>	503,659	0	1,876,341	0	0
PTA/PTO Receipts	447,350	150,000	150,000	150,000	150,000
Fairfax City	295,949	150,000	150,000	150,000	150,000
Other Revenue	0	136,000	136,000	136,000	136,000
<b>Subtotal Revenue</b>	<b>\$103,351,143</b>	<b>\$102,419,689</b>	<b>\$134,296,030</b>	<b>\$132,436,000</b>	<b>\$132,436,000</b>
Authorized But Unissued Bonds	\$0	\$0	\$187,952,590	\$0	\$0
<b>Total Revenue</b>	<b>\$103,351,143</b>	<b>\$102,419,689</b>	<b>\$322,248,620</b>	<b>\$132,436,000</b>	<b>\$132,436,000</b>
Transfers In:					
Major Maintenance	\$6,538,558	\$4,800,000	\$5,400,000	\$6,500,000	\$6,500,000
Classroom Equipment	846,311	1,076,311	1,076,311	2,909,665	2,909,665
Facility Modifications	2,259,692	410,000	847,515	650,000	650,000
<b>Total Transfers In</b>	<b>\$9,644,561</b>	<b>\$6,286,311</b>	<b>\$7,323,826</b>	<b>\$10,059,665</b>	<b>\$10,059,665</b>
<b>Total Available</b>	<b>\$121,048,261</b>	<b>\$108,706,000</b>	<b>\$330,688,867</b>	<b>\$142,495,665</b>	<b>\$142,495,665</b>
Expenditures:					
<b>Subtotal Expenditures</b>	<b>\$119,931,840</b>	<b>\$108,706,000</b>	<b>\$142,736,277</b>	<b>\$142,495,665</b>	<b>\$142,495,665</b>
Contractual Commitments	0	0	187,952,590	0	0
<b>Total Expenditures</b>	<b>\$119,931,840</b>	<b>\$108,706,000</b>	<b>\$330,688,867</b>	<b>\$142,495,665</b>	<b>\$142,495,665</b>
<b>Total Disbursements</b>	<b>\$119,931,840</b>	<b>\$108,706,000</b>	<b>\$330,688,867</b>	<b>\$142,495,665</b>	<b>\$142,495,665</b>
<b>Ending Balance</b>	<b>\$1,116,421</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> FY 1999 Actual reflects audit adjustments included in the FY 1999 Comprehensive Annual Financial Report (CAFR). The FY 1999 Audit Package detailing all of these changes was included in the *FY 2000 Third Quarter Review*.

<sup>2</sup> The *FY 2000 Revised Budget Plan* column reflects adjustments adopted by the Fairfax County Public School Board at its Midyear and Third Quarter Reviews. Since the County eliminated the Midyear Review, Fairfax County Public School Board adjustments were officially reflected in the County's *FY 2000 Third Quarter Review*, which was acted on by the Board of Supervisors on April 17, 2000.

<sup>3</sup> The actual sale of bonds is based upon a review of cash needs rather than cash and encumbrances as presented here for planning purposes. This is consistent with Board policy to sell bonds on a cash basis. The actual amount authorized by the Board of Supervisors for the fall 1999 bond sale for school construction was \$80.0 million. Including prior sales, there is a balance of \$392.475 million in authorized but unissued school bonds.

<sup>4</sup> Revenue from the United States Department of Education represents funding for a new elementary school on the Fort Belvoir property.

# FUND 370 PARK AUTHORITY BOND CONSTRUCTION

## Board of Supervisors' Adjustments

The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.

The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:

- The Board of Supervisors approved an increase of \$2,790,000 for land acquisition initiated as a result of the Fall 1998 Park Bond Referendum. This adjustment is consistent with the FY 2001 – FY 2005 Capital Improvement Program (With Future Years to 2008).

The following is a list of projects funded in FY 2001:

Project Number	Project Name	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan	Increase/ (Decrease)
474198	Athletic Fields	\$680,000	\$680,000	\$0
474498	Infrastructure Renovation	540,000	540,000	0
474698	Trails and Stream Crossings	800,000	800,000	0
475098	Natural and Cultural Resource Facility	480,000	480,000	0
475598	Community Park Development	400,000	400,000	0
475898	Building Renovations	340,000	340,000	0
475998	Playgrounds, Picnic Areas, Tennis and Multi-Use Courts	360,000	360,000	0
476098	West County Recreation Center	390,000	390,000	0
476198	Land Acquisition	6,410,000	6,410,000	0
	<b>Total</b>	<b>\$10,400,000</b>	<b>\$10,400,000</b>	<b>\$0</b>

## County Executive Proposed FY 2001 Advertised Budget Plan



### Agency Overview

In FY 2001, funding in the amount of \$10,400,000 is included for Fund 370, Park Authority Bond Construction, to fund nine projects. On November 3, 1998, voters approved a \$75.0 million bond referendum to provide for these new projects. All projects funded in FY 2001 are consistent with the approved FY 2001 - 2005 Capital Improvement Program (With Future Years to 2008).

## **FUND 370**

# **PARK AUTHORITY BOND CONSTRUCTION**

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FY 2001 funding provides for the continued design, construction, and renovation of Fairfax County Parks. These projects provide improvements to a wide range of recreational facilities such as playgrounds, picnic areas, trails, and recreation center/swimming pool complexes. The FY 2001 approved funding level provides for: athletic field development, infrastructure renovation, improvements to trails and stream crossings, development of new trails and bridges, development of natural and cultural resource facilities, preservation and stabilization of existing historical sites, dam repairs, development of new and existing community parks, roof replacement, mechanical equipment replacement, and remodeling of facilities for better space utilization. In addition, funding is included for the replacement of old and unsafe play equipment, additional playgrounds and renovation of picnic areas, new picnic shelters, and the repair and renovation of tennis and multi-use courts.

FY 2001 also includes funding for the development and construction of a new recreation center in the western part of the County, which may include an indoor swimming pool, diving well, gymnasium, fitness room, and club and craft rooms. Finally, FY 2001 funding provides for land acquisition throughout the County to allow for the preservation and development of park and recreational facilities. Targeted sites will fall within the following categories: parcels of at least 25 acres for active recreation development, land adjacent to existing parks that will expand recreational opportunities, sites in high density areas of the County deficient in open space, lands to protect significant natural and cultural resources, and sites in the rapidly expanding areas of the County.



### **Funding Adjustments**

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- At the FY 1999 Carryover Review, the Board of Supervisors approved an increase of \$8,891,680 due to the carryover of unexpended project balances.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for each project funded in FY 2001 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, source of funding, and completion schedules.

**FUND 370**  
**PARK AUTHORITY BOND CONSTRUCTION**

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**FUND STATEMENT**

Fund Type P37, Capital Project Funds

Fund 370, Park Authority Bond  
Construction

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$1,907,512</b>	<b>\$0</b>	<b>\$8,935,819</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
Sale of Bonds <sup>1</sup>	\$10,645,387	\$11,500,000	\$14,245,861	\$10,400,000	\$10,400,000
Total Revenue	\$10,645,387	\$11,500,000	\$14,245,861	\$10,400,000	\$10,400,000
<b>Total Available</b>	<b>\$12,552,899</b>	<b>\$11,500,000</b>	<b>\$23,181,680</b>	<b>\$10,400,000</b>	<b>\$10,400,000</b>
Total Expenditures	\$3,617,080	\$11,500,000	\$23,181,680	\$10,400,000	\$10,400,000
<b>Total Disbursements</b>	<b>\$3,617,080</b>	<b>\$11,500,000</b>	<b>\$23,181,680</b>	<b>\$10,400,000</b>	<b>\$10,400,000</b>
<b>Ending Balance</b>	<b>\$8,935,819</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The actual sale of bonds is based on a review of cash needs rather than cash and encumbrances as presented here for planning purposes. This is consistent with Board policy to sell bonds on a cash basis. On November 3, 1998, voters approved a \$75.0 million Park Authority Bond Referendum. The actual amount authorized by the Board of Supervisors for the Spring 2000 bond sale was \$12.0 million. Including prior sales, there is a balance of \$57.0 million in authorized but unissued bonds associated with the 1998 Bond Referendum.

# FUND 370 PARK AUTHORITY BOND CONSTRUCTION

COUNTY OF FAIRFAX, VA  
FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE: P37 CAPITAL PROJECTS	TOTAL PROJECT ESTIMATE	FY 1999 ACTUAL EXPENDITURES	FY 2000 REVISED BUDGET	FY 2001 ADVERTISED BUDGET PLAN	FY 2001 ADOPTED BUDGET PLAN	FINANCING GENERAL FUND	FINANCING BOND	FINANCING OTHER
004107 AMBERLEIGH PA	112,883	.00	.00					
004156 GREENWAY DOWN	66,157	.00	.00					
004162 PARK AUTH VEH	1,561,006	54.00	.00					
004182 HOWERY FIELD	383,444	.00	5,979.00					
004222 SOUTH LAKES D	293,665	.00	.00					
004226 CLARKS CROSSI	34,916	.00	.00					
004232 BERGE STREET	204,362	.00	.00					
004251 BUSH HILL PAR	111,030	.00	.00					
004285 BARON CAMERON	361,094	.00	.00					
004291 MIDDLEIDGE P	329,652	.00	.00					
004298 PARK BOND ISS	41,078	25,384.26	38,088.72					
004303 DEERLICK PARK	114,292	.00	.00					
004316 NEWINGTON PARK	274,149	.00	.00					
004327 LEWINSVILLE P	88,604	.00	.00					
004338 HOES ROAD PA	76,780	.00	.00					
004340 FRANCONIA PAR	396,833	.00	.00					
004368 POPES HEAD PA	384,055	.00	.00					
004369 HUNTSMAN LAKE	620,445	1,620.00	6,902.20					
004379 GRIST MILL	233,176	.00	.00					
004391 GREENBRIAR PA	1,097,540	.00	.00					
004433 POPLAR TREE P	298,901	.00	.00					
004469 GEORGE WASHIN	1,526,827	.00	.00					
004493 LEE DIST @ RO	2,988,349	.00	.00					
004525 LAKE FAIRFAX	435,783	.00	2,673.39					
004534 PARK CONTINGE		.00	.00					
004585 SCOTTS RUN NA	284,503	.00	.00					
004592 SULLY PLANTAT	13,205	.00	.00					
004595 MASON DISTRIC	876,395	.00	.00					
004633 MASON NECK WE	682,725	.00	.00					
004682 PROVIDENCE DI	2,720	.00	.00					
004683 DRANESVILLE D	8,816,221	.00	.00					
004690 GREEN SPRING	2,053,866	385.20	14,386.20					
004698 ELEANOR C LAW	734,630	.00	.00					
004700 HUNTLEY MEADO	1,308,911	.00	.00					
004701 LAKE ACCOTINK	2,528,978	1,119.40	6,290.81					
004719 RESTON NORTH	615,971	.00	.00					
004731 STUART ROAD P	390,356	.00	.00					

# FUND 370 PARK AUTHORITY BOND CONSTRUCTION

COUNTY OF FAIRFAX, VA  
FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE: P37 CAPITAL PROJECTS	TOTAL PROJECT ESTIMATE	FY 1999 ACTUAL EXPENDITURES	FY 2000 REVISED BUDGET	FY 2001 ADVERTISED BUDGET PLAN	FY 2001 ADOPTED BUDGET PLAN	FINANCING GENERAL FUND	FINANCING BOND	FINANCING OTHER
004739 NAVY VALE	114,874	.00	.00					
004740 IRRIGATION	687,108	.00	.00					
004745 LANE'S MILL R	50,000	.00	6,933.00					
474188 ATHLETIC FIEL	5,982,681	126,709.40	917,489.60	680,000	680,000		680,000	
474198 ATHLETIC FIEL	7,400,000	.00	940,000.00					
474288 ATHLETIC FIEL	2,127,716	.00	.00					
474388 ATHLETIC FIEL	700,000	.00	.00					
474488 FACILITY DESI	648,309	22,713.51	2,123.44	540,000	540,000		540,000	
474498 INFRASTRUCTUR	4,900,000	.00	490,000.00					
474588 ICE RINK	427,952	.00	.00					
474688 COUNTYWIDE TR	683,481	.00	.00					
474698 TRAILS AND ST	4,200,000	.00	420,000.00	800,000	800,000		800,000	
474788 LAKE FAIRFAX	2,584,771	.00	.00					
474888 LAKE ACCOTINK	3,067,736	661,541.11	1,868,688.48					
474988 CULTURAL HIST	429,310	.00	.00					
475088 NATURAL HISTO	783,134	.00	.00					
475098 NATURAL AND C	10,000,000	.00	1,000,000.00	480,000	480,000		480,000	
475188 HORTICULTURE	379,736	.00	4,328.00					
475288 MAINTENANCE F	815,838	2,085.79	11,674.70					
475388 STREETS, ROAD	899	.00	.00					
475488 RESTROOM/CONC	134,046	.00	.00					
475588 COMMUNITY PAR	6,469,915	29,135.52	474,020.77	400,000	400,000		400,000	
475598 COMMUNITY PAR	6,000,000	.00	600,000.00					
475888 PARK BUILDING	10,482,514	647,742.33	1,060,577.27	340,000	340,000		340,000	
475898 BUILDING RENO	5,000,000	.00	500,000.00					
475988 ATHLETIC COUR	1,486,321	1,670.40	.00					
475998 PLAYGRNDS, PI	2,500,000	.00	250,000.00	360,000	360,000		360,000	
476098 WEST COUNTY R	15,000,000	.00	2,500,000.00	390,000	390,000		390,000	
476188 LAND ACQUISIT	28,494,945	62,613.72	505,829.75	6,410,000	6,410,000		6,410,000	
476198 LAND ACQUISIT	20,000,000	2,034,305.79	11,555,694.21					
<b>FUND 370 TOTAL</b>	<b>171,914,788</b>	<b>3,617,080.43</b>	<b>23,181,679.54</b>	<b>10,400,000</b>	<b>10,400,000</b>		<b>10,400,000</b>	

**FUND 370**  
**PARK AUTHORITY BOND CONSTRUCTION**

<b>474198</b>	<b>Athletic Fields</b>
Countywide	Countywide
<p>This project provides for new field development and the renovation, lighting, and irrigation of existing fields throughout the County. Irrigation projects include athletic fields at Ossian Hall, Cunningham, Lake Fairfax, and George Washington parks. Athletic field lighting improvements will take place at Beulah and Cunningham parks. FY 2001 funding provides for design and construction and is consistent with the <u>FY 2001 – 2005 Capital Improvement Program (With Future Years to 2008)</u>.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	790,000	0	0	100,000	100,000	590,000
Construction	6,610,000	0	0	840,000	580,000	5,190,000
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$7,400,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$940,000</b>	<b>\$680,000</b>	<b>\$5,780,000</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$7,400,000	\$0	\$0	\$7,400,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
N/A	December 1999	N/A	N/A	June 2004

**FUND 370**  
**PARK AUTHORITY BOND CONSTRUCTION**

<b>474498</b>	<b>Infrastructure Renovation</b>
Countywide	Countywide
<p>This project provides funding for repairs and improvements to roads and parking lots, a new maintenance facility, and funds to match volunteer programs and improvements to Green Spring Gardens park site. Funds will provide for renovations at Green Spring Gardens including re-paving the entry road, improving the pond, and renovating the bridge and garden. Walkway and parking lot lighting will be improved at the Robert E. Lee Recreation Center and along the Wakefield roadway. FY 2001 funding provides for design and construction and is consistent with the FY 2001 - 2005 Capital Improvement Program (With Future Years to 2008).</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	492,000	0	0	50,000	50,000	392,000
Construction	4,408,000	0	0	440,000	490,000	3,478,000
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$4,900,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$490,000</b>	<b>\$540,000</b>	<b>\$3,870,000</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$4,900,000	\$0	\$0	\$4,900,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
N/A	January 2000	N/A	N/A	June 2004

**FUND 370**  
**PARK AUTHORITY BOND CONSTRUCTION**

<b>474698</b>	<b>Trails and Stream Crossings</b>
Countywide	Countywide
<p>This project funds improvements to existing trails and bridges and the development of additional trails and stream crossings, with emphasis on connecting existing trail systems. Project sites include, but are not limited to, Accotink Stream Valley, Holmes Run, Hidden Pond Trail, Long Branch, Poe Terrace Trail, and South Run Stream Valley. FY 2001 funding provides for design and construction and is consistent with the FY 2001 – 2005 Capital Improvement Program (With Future Years to 2008).</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	416,000	0	0	40,000	80,000	296,000
Construction	3,784,000	0	0	380,000	720,000	2,684,000
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$4,200,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$420,000</b>	<b>\$800,000</b>	<b>\$2,980,000</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$4,200,000	\$0	\$0	\$4,200,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
N/A	December 1999	N/A	N/A	June 2004

**FUND 370**  
**PARK AUTHORITY BOND CONSTRUCTION**

<b>475098</b>	<b>Natural and Cultural Resource Facilities</b>	
Countywide		Countywide
<p>This project provides for preservation and stabilization of several existing historic sites and buildings, Lake Accotink dam improvements, stabilization of stream bank erosion, improvements to Huntley Meadows wetlands and Ash Grove, and the development of horticultural facilities. FY 2001 funding provides for design and construction and is consistent with the FY 2001 - 2005 Capital Improvement Program (With Future Years to 2008).</p>		

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	1,000,000	0	0	100,000	40,000	860,000
Construction	9,000,000	0	0	900,000	440,000	7,660,000
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$10,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,000,000</b>	<b>\$480,000</b>	<b>\$8,520,000</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$10,000,000	\$0	\$0	\$10,000,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
N/A	January 2000	N/A	N/A	June 2004

**FUND 370**  
**PARK AUTHORITY BOND CONSTRUCTION**

<b>475598</b>	<b>Community Park Development</b>
Countywide	Countywide
<p>This project provides for phased development of several new and existing community parks throughout the County, to include both passive and active types of recreational facilities. A design study for park development will include Stratton Woods, Great Falls Nike Park, Grist Mill, and Muddy Hole. FY 2001 funding will provide for the preliminary study of landscape development of Idylwood, Jefferson Village, and Tyler. FY 2001 funding is provided for design and construction and is consistent with the <u>FY 2001 – 2005 Capital Improvement Program (With Future Years to 2008)</u>.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	600,000	0	0	60,000	40,000	500,000
Construction	5,400,000	0	0	540,000	360,000	4,500,000
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$6,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$600,000</b>	<b>\$400,000</b>	<b>\$5,000,000</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$6,000,000	\$0	\$0	\$6,000,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
N/A	December 1999	N/A	N/A	June 2004

**FUND 370**  
**PARK AUTHORITY BOND CONSTRUCTION**

<b>475898</b>	<b>Building Renovations</b>
Countywide	Countywide
<p>This project provides for repairs and renovations to park facilities to include roof replacement, mechanical equipment replacement, and remodeling of facilities for better space utilization. Sites include Lake Fairfax, Oak Mar, Spring Hill, Wakefield, and South Run District Park. FY 2001 funding is provided for design and construction and is consistent with the FY 2001 - 2005 Capital Improvement Program (With Future Years to 2008).</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	500,000	0	0	50,000	30,000	420,000
Construction	4,500,000	0	0	450,000	310,000	3,740,000
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$5,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>	<b>\$340,000</b>	<b>\$4,160,000</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$5,000,000	\$0	\$0	\$5,000,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
N/A	January 2000	N/A	N/A	June 2004

**FUND 370**  
**PARK AUTHORITY BOND CONSTRUCTION**

<b>475998</b>	<b>Playgrounds, Picnic Areas, Tennis and Multi-Use Courts</b>
Countywide	Countywide
<p>This project provides for replacement of old and unsafe play equipment, new playgrounds, and renovation of picnic areas Countywide. This funding will also support additional picnic shelters and the repair and renovation of tennis and multi-use courts as deemed necessary within all supervisory districts. FY 2001 funding provides for design and construction and is consistent with the <u>FY 2001 - 2005 Capital Improvement Program (With Future Years to 2008)</u>.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	250,000	0	0	25,000	30,000	195,000
Construction	2,250,000	0	0	225,000	330,000	1,695,000
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$2,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$250,000</b>	<b>\$360,000</b>	<b>\$1,890,000</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$2,500,000	\$0	\$0	\$2,500,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
N/A	January 2000	N/A	N/A	June 2004

**FUND 370**  
**PARK AUTHORITY BOND CONSTRUCTION**

<b>476098</b>	<b>West County Recreation Center</b>
Sully	Sully
<p>This project provides for the development and construction of a new recreation center in the western part of the County. The recreation center will include an indoor swimming pool, diving well, gymnasium, fitness room, and club and crafts rooms. The project is still in the planning stages and design features may be revised in the future. Currently, a feasibility study is being performed, and the exact location of the site has not been determined. FY 2001 funding is provided to begin construction activities and is consistent with the <u>FY 2001 – 2005 Capital Improvement Program (With Future Years to 2008)</u>.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	1,500,000	0	0	1,500,000	0	0
Construction	13,500,000	0	0	1,000,000	390,000	12,110,000
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$15,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,500,000</b>	<b>\$390,000</b>	<b>\$12,110,000</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$15,000,000	\$0	\$0	\$15,000,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
N/A	To Be Determined	To Be Determined	To Be Determined	June 2002

**FUND 370**  
**PARK AUTHORITY BOND CONSTRUCTION**

<b>476198</b>	<b>Land Acquisition</b>
Countywide	Countywide
<p>This project provides for land acquisition throughout the County to allow for the preservation and development of park and recreational facilities. Targeted sites will fall within the following categories: parcels of land that are at least 25 acres for active recreation development, land adjacent to existing parks that will expand recreational opportunities, sites in high density areas of the County deficient in open space, lands to protect significant natural and cultural resources, and sites in the rapidly expanding areas of the County. FY 2001 funding is provided to continue land acquisition efforts and is consistent with the <u>FY 2001 – 2005 Capital Improvement Program (With Future Years to 2008)</u>.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$20,000,000	\$0	\$2,034,306	\$11,555,694	\$6,410,000	\$0
Design and Engineering	0	0	0	0	0	0
Construction	0	0	0	0	0	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$20,000,000</b>	<b>\$0</b>	<b>\$2,034,306</b>	<b>\$11,555,694</b>	<b>\$6,410,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$20,000,000	\$0	\$0	\$20,000,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
June 2000	N/A	N/A	N/A	N/A

# FUND 316 PRO RATA SHARE DRAINAGE CONSTRUCTION

## **Board of Supervisors' Adjustments**

The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.

The following is a list of projects funded in FY 2001:

Project Number	Project Name	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan	Increase/ (Decrease)
BE0205	Fairview Drive	\$65,000	\$65,000	\$0
DF1040	Regional Pond D-40	25,000	25,000	0
DF1077	Fairfax Center Regional Pond	325,000	325,000	0
LR0017	Regional Pond R-17	500,000	500,000	0
PC0104	Dam Site #4	250,000	250,000	0
PN0211	Beach Mill Road	75,000	75,000	0
SA0251	Sandy Run	58,000	58,000	0
WR0241	Wolf Run	30,000	30,000	0
	<b>Total</b>	<b>\$1,328,000</b>	<b>\$1,328,000</b>	<b>\$0</b>

## **County Executive Proposed FY 2001 Advertised Budget Plan**



### **Agency Overview**

In FY 2001, an amount of \$1,328,000 is included in Fund 316, Pro Rata Share Drainage Construction, to fund eight projects based on the Board of Supervisors approved criteria. These projects are funded entirely by Pro Rata Share deposits received from developers.

Fund 316, Pro Rata Share Drainage Construction, was created to fund storm drainage capital projects through contributions in accordance with the Pro Rata Share Program approved by the Board of Supervisors on December 16, 1991. The Pro Rata Program provides a funding source to correct drainage deficiencies by collecting a proportionate share of the total estimated cost of drainage improvements from the developers of the land. Pro Rata funds will be used to finance projects within specific watershed areas. Pro Rata funds on deposit will be appropriated to this fund as storm drainage projects are identified and prioritized during scheduled budgetary reviews.

# **FUND 316**

## **PRO RATA SHARE DRAINAGE CONSTRUCTION**

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### ***Funding Adjustments***

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- At the FY 1999 Carryover Review, the Board of Supervisors approved an increase of \$10,361,566 due to the carryover of unexpended project balances in the amount of \$9,950,505 and the appropriation of pro rata shares in the amount of \$411,061 for various projects.

A Fund Statement, a Summary of Capital Projects and Project Detail Tables for each project funded in FY 2001 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, source of funding, and completion schedules.

# FUND 316

## PRO RATA SHARE DRAINAGE CONSTRUCTION

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### FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 316, Pro Rata Share Drainage  
Construction

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	\$4,645	\$0	\$4,345	\$0	\$0
Revenue:					
Pro Rata Shares	\$1,271,084	\$2,316,900	\$12,571,021	\$1,328,000	\$1,328,000
Miscellaneous	202	0	0	0	0
Virginia Water Quality Improvement Fund <sup>1</sup>	0	0	103,100	0	0
<b>Total Revenue</b>	\$1,271,286	\$2,316,900	\$12,674,121	\$1,328,000	\$1,328,000
<b>Total Available</b>	<b>\$1,275,931</b>	<b>\$2,316,900</b>	<b>\$12,678,466</b>	<b>\$1,328,000</b>	<b>\$1,328,000</b>
Total Expenditures	\$1,271,586	\$2,316,900	\$12,678,466	\$1,328,000	\$1,328,000
<b>Total Disbursements</b>	<b>\$1,271,586</b>	<b>\$2,316,900</b>	<b>\$12,678,466</b>	<b>\$1,328,000</b>	<b>\$1,328,000</b>
<b>Ending Balance</b>	<b>\$4,345</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Matching grant funds for Project DC0326, Kingstown Stream Restoration, are anticipated to be received in FY 2000 from the Commonwealth of Virginia's Water Quality Improvement Fund in the amount of \$103,100.

# FUND 316

## PRO RATA SHARE DRAINAGE CONSTRUCTION

COUNTY OF FAIRFAX, VA

### FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE:G30 CAPITAL PROJECTS  
:316 PRO RATA SHARE DRAINAGE CONSTR (490)

	TOTAL PROJECT ESTIMATE	FY 1999 ACTUAL EXPENDITURES	FY 2000 REVISED BUDGET	FY 2001 ADVERTISED BUDGET PLAN	FY 2001 ADOPTED BUDGET PLAN	FINANCING GENERAL FUND	FINANCING BOND	FINANCING OTHER
AC0158 ROLLING VALLE	180,000	24,973.98	94,122.39					
AC0213 WINDSOR ESTAT	624,226	374.00	.00					
AC0232 CALAMO RUN	28,089	.00	.00					
AC0283 WOODLAND ROAD	182,000	.00	182,000.00					
AC0286 PLEASANT RIDG	176,400	.00	176,400.00					
AC0294 REEDY DR	265,500	-10,375.92	66,715.75					
AC0311 LONG BRANCH P	195,800	4,536.62	160,852.02					
AC0334 MCHENRY HEIGH	248,600	-863.21	18,960.40					
AC0354 TOPAZ STREET	150,000	3,927.49	86,214.12					
BE0205 FAIRVIEW DRIV	150,000	.00	.00	65,000	65,000			65,000
BN0211 BULLNECK RUN	491,000	12,047.08	60,652.92					
BN0212 ALVORD ST	28,596	.00	.00					
BR0621 BULL RUN POST	100,500	6,818.16	11,181.84					
CA0176 PINEWOOD DETE	242,335	.00	.00					
CA0225 PIKES BRANCH	22,480	.00	.00					
CA0264 VALLEY VIEW D	457,411	10,058.98	441.02					
CA0271 BACKLICK RUN	372,245	.00	.00					
CA0289 INDIAN RUN PH	280,000	35,979.60	91,211.06					
CA0313 JUNIPER VALLE	71,689	.00	.00					
CA0451 VINE STREET	920,000	25,605.85	788,897.44					
CA0551 EMMA LEE STRE	388,900	32,023.76	333,507.64					
CU0018 REGIONAL POND	1,196,800	15,900.42	615,899.58					
CU0020 REGIONAL POND	962,500	13,671.49	790,885.92					
CU0024 REGIONAL POND	950,000	10,352.65	866,623.60					
CU0028 REGIONAL POND	689,100	16,594.16	246,010.38					
CU0035 REGIONAL POND	1,228,179	15,622.79	402,092.94					
CU0053 REGIONAL POND	23,179	.00	.00					
CU0054 REGIONAL POND	867,500	.00	867,500.00					
CU1030 REGIONAL POND	91,094	48,178.62	.00					
DC0326 KINGSTOWNE ST	400,000	43,210.08	307,828.02					
DC0431 FRYE RD	328,087	.00	.00					
DC0691 HAYFIELD FARM	368,000	32,707.59	232,786.81					
DE0203 BALMACARA	70,000	.00	70,000.00					
DE0214 INGLESIDE	242,332	.00	.00					
DF0002 REGIONAL POND	60,000	.00	.00					
DF0030 REGIONAL POND	835,000	11,414.94	59,805.98					
DF0106 WOLF TRAP PON	2,120,000	41,527.12	38,585.06					
DF0275 LANCIA CT	238,100	68,483.27	404,472.88					
DF0292 ELECTRIC AVEN	809,302	.00	117,443.99					
DF0391 FAIRFAX FARMS	112,674	.00	.00					
DF0691 GUNDER VALE	329,000	19,588.38	291,105.11					
DF0701 PRELUDE CT	69,200	2,061.84	.00					

# FUND 316

## PRO RATA SHARE DRAINAGE CONSTRUCTION

COUNTY OF FAIRFAX, VA

FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE:G30 CAPITAL PROJECTS  
 FUND :316 PRO RATA SHARE DRAINAGE CONSTR (490)

	TOTAL PROJECT ESTIMATE	FY 1999 ACTUAL EXPENDITURES	FY 2000 REVISED BUDGET	FY 2001 ADVERTISED BUDGET PLAN	FY 2001 ADOPTED BUDGET PLAN	FINANCING GENERAL FUND	FINANCING BOND	FINANCING OTHER
DF0913 RESTON 913 PO	336,500	25,258.74	311,241.26					
DF1014 LITTLE RUN FA	1,075,000	31,813.45	654,110.77					
DF1015 BROWN'S CHAPE	256,522	256,453.35	.00					
DF1037 YONDER HILLS	200,000	.00	200,000.00					
DF1040 REGIONAL POND	480,000	.00	.00	25,000	25,000			25,000
DF1077 FAIRFAX CENTE	325,000	.00	.00	325,000	325,000			325,000
DF1107 CARRINGTON RE	740,000	386.00	739,614.00					
FW0202 GLEN FOREST	381,600	12,773.63	52,264.94					
HC0002 REGIONAL POND	676,100	34,711.15	291,388.85					
HC0013 REGIONAL POND	33,478	.00	.00					
HC0671 VIKING DRIVE	40,000	.00	40,000.00					
HC1018 REGIONAL POND	179,237	.00	69,536.20					
HC1471 WEST OX DETEN	101,696	.00	88,240.00					
LH0232 HUNTLEY SUBDI	165,500	1,567.34	34,078.73					
LH0243 PAUL SPRING P	270,500	.00	197,053.93					
LR0017 REGIONAL POND	1,035,000	20,167.44	249,378.32	500,000	500,000			500,000
MB0201 ANITA DRIVE	177,200	73.27	46,292.22					
PC0102 DAM SITE #2 (	50,000	.00	50,000.00					
PC0104 DAM SITE #4 L	475,000	29,763.42	185,500.14	250,000	250,000			250,000
PC0202 MIDWAY PLACE	87,599	.00	.00					
PC0351 GILBERSTON RO	136,490	.00	.00					
PH0291 BRECON RIDGE	73,254	9,720.62	.00					
PM0234 DRAINVILLE DI	290,000	24,893.04	230,674.85					
PM0451 GREAT FALLS S	215,000	12,128.03	108,394.69					
PM0651 OLD CHESTERB	300,000	241,527.37	52,190.04					
PM0652 TUCKER AVE	30,971	.00	.00					
PM0653 KIRKLEY AVENU	280,000	24,483.05	17,931.23					
PM0654 FOXHALL ROAD	30,906	.00	.00					
PN0211 BEACH MILL RO	205,000	.00	.00	75,000	75,000			75,000
SA0251 SANDY RUN	160,000	.00	.00	58,000	58,000			58,000
SC0213 BRIDLE PATH L	393,500	22,008.42	279,269.31					
SC0234 THE COLONIES	71,789	.00	.00					
SC0611 SWINKS MILL R	100,000	.00	100,000.00					
ST0005 REGIONAL POND	561,000	7,910.49	552,766.62					
ST0007 REGIONAL POND	892,000	31,527.81	706,418.37					
WR0241 WOLF RUN	51,000	.00	.00	30,000	30,000			30,000
ZZ0000 REIMBURSEMENT		.00	39,924.67					
<b>FUND 316 TOTAL</b>	<b>28,442,660</b>	<b>1,271,586.36</b>	<b>12,678,466.01</b>	<b>1,328,000</b>	<b>1,328,000</b>			<b>1,328,000</b>

**FUND 316**  
**PRO RATA SHARE DRAINAGE CONSTRUCTION**

<b>BE0205</b>	<b>Fairview Drive</b>	
Tributary to Belle Haven Creek, North of Fairview Drive		Mt. Vernon
<p>This project consists of stabilization of approximately 1,200 linear feet of severely eroded stream channel in the Belle Haven watershed. FY 2001 funding in the amount of \$65,000 is included for a feasibility study, design, and construction.</p>		

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$5,000	\$0	\$0	\$0	\$5,000	\$0
Design and Engineering	35,000	0	0	0	35,000	0
Construction	108,000	0	0	0	23,000	85,000
Other	2,000	0	0	0	2,000	0
<b>Total</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$65,000</b>	<b>\$85,000</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$150,000	\$150,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
First Quarter FY 2002	Second Quarter FY 2001	Fourth Quarter FY 2001	Third Quarter FY 2002	Fourth Quarter FY 2002

**FUND 316**  
**PRO RATA SHARE DRAINAGE CONSTRUCTION**

<b>DF1040</b>	<b>Regional Pond D-40</b>
South Fork, Difficult Run	Sully
<p>This project funds the reimbursement to the developer for a portion of the cost to construct this regional stormwater control pond. This pond is included in the Regional Stormwater Management Plan adopted by the Board of Supervisors. This project will improve water quality and provide flood control for the 305-acre watershed served by the pond. Implementation of this project will help the County to achieve the water quality improvement goals of the municipal Virginia Pollutant Discharge Elimination System permit requirements. FY 2001 funding in the amount of \$25,000 is included for design and construction reimbursement.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	4,000	0	0	0	\$2,000	2,000
Construction	476,000	0	0	0	23,000	453,000
Other		0	0	0	0	0
<b>Total</b>	<b>\$480,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$25,000</b>	<b>\$455,000</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$480,000	\$480,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
Fourth Quarter FY 2001	Third Quarter FY 2000	Second Quarter FY 2001	Fourth Quarter FY 2001	Second Quarter FY 2002

**FUND 316**  
**PRO RATA SHARE DRAINAGE CONSTRUCTION**

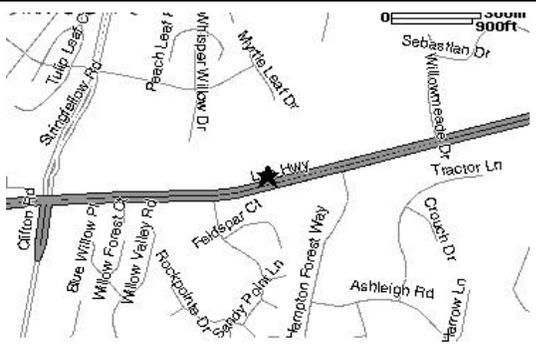
<b>DF1077</b>	<b>Fairfax Center Regional Pond</b>
Monument Drive in Fairfax Center	Sully
<p>This project funds the reimbursement to the developer for a portion of the cost to construct this regional stormwater control pond. This pond is included in the Regional Stormwater Management Plan adopted by the Board of Supervisors. This project will improve water quality and provide flood control for the 275-acre watershed served by the pond. Implementation of this project will help the County to achieve the water quality improvement goals of the municipal Virginia Pollutant Discharge Elimination System permit requirements. FY 2001 funding in the amount of \$325,000 is included for design and construction reimbursement.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	5,000	0	0	0	5,000	0
Construction	320,000	0	0	0	320,000	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$325,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$325,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$325,000	\$325,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
Second Quarter FY 2000	First Quarter FY 2000	Second Quarter FY 2000	Third Quarter FY 2000	Second Quarter FY 2001

## FUND 316 PRO RATA SHARE DRAINAGE CONSTRUCTION

<b>LR0017</b>	<b>Regional Pond R-17</b>	
Parcel of 13000 Lee Highway		Sully
<p>This project funds the design, land acquisition, and construction of a regional pond to improve water quality and provide flood control for the 360-acre watershed served by this pond. Implementation of this project will help the County to achieve the water quality improvement goals of the municipal Virginia Pollutant Discharge Elimination System permit requirements. FY 2001 funding in the amount of \$500,000 is included for design, land acquisition, and construction.</p>		

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$365,355	\$5,193	\$9,071	\$226,091	\$125,000	\$0
Design and Engineering	209,645	115,262	11,096	23,287	45,000	15,000
Construction	450,000	0	0	0	320,000	130,000
Other	10,000	0	0	0	10,000	0
<b>Total</b>	<b>\$1,035,000</b>	<b>\$120,455</b>	<b>\$20,167</b>	<b>\$249,378</b>	<b>\$500,000</b>	<b>\$145,000</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$1,035,000	\$1,035,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
Third Quarter FY 2000	Second Quarter FY 1997	Fourth Quarter FY 2000	Second Quarter FY 2001	First Quarter FY 2002

**FUND 316**  
**PRO RATA SHARE DRAINAGE CONSTRUCTION**

<b>PC0104</b>	<b>Dam Site #4</b>
In the vicinity of Guinea Road at Lake Royal	
Braddock	
<p>This project funds design and construction of an emergency spillway to mitigate potential erosion during major storms. Emergency spillway protection is required to maintain the operation and maintenance certification for this dam. FY 2001 funding in the amount of \$250,000 is provided for design and construction.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	303,451	9,737	29,763	13,951	250,000	0
Construction	0	0	0	0	0	0
Other	171,549	0	0	171,549	0	0
<b>Total</b>	<b>\$475,000</b>	<b>\$9,737</b>	<b>\$29,763</b>	<b>\$185,500</b>	<b>\$250,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$475,000	\$475,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
N/A	Second Quarter FY 1998	Second Quarter FY 1998	To Be Determined	To Be Determined

## FUND 316 PRO RATA SHARE DRAINAGE CONSTRUCTION

<b>PN0211</b>	<b>Beach Mill Road</b>	
9499 Beach Mill Road		Dranesville
<p>This project funds the engineering design, land acquisition, and construction of stream stabilization and restoration improvements to address severe erosion at 9499 Beach Mill Road. FY 2001 funding in the amount of \$75,000 is included for land acquisition and design.</p>		

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$5,000	\$0	\$0	\$0	\$5,000	\$0
Design and Engineering	65,000	0	0	0	65,000	0
Construction	125,000	0	0	0	0	125,000
Other	10,000	0	0	0	5,000	5,000
<b>Total</b>	<b>\$205,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$75,000</b>	<b>\$130,000</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$205,000	\$205,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
Third Quarter FY 2001	First Quarter FY 2001	Third Quarter FY 2001	Fourth Quarter FY 2001	Second Quarter FY 2002

## FUND 316 PRO RATA SHARE DRAINAGE CONSTRUCTION

<b>SA0251</b>	<b>Sandy Run</b>	
Sandy Run Stream Valley Park, North of Clifton Road		Springfield
<p>This project funds the initiation of the engineering design and land acquisition for stream stabilization and restoration improvements to address severe erosion along Sandy Run in the Sandy Run Stream Valley Park. This project design is being coordinated with the Fairfax County Park Authority to utilize bioengineering materials and techniques with a “soft” engineering approach to address the erosion conditions. FY 2001 funding of \$58,000 is included for land acquisition and design.</p>		

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$5,000	\$0	\$0	\$0	\$5,000	\$0
Design and Engineering	60,000	0	0	0	51,000	9,000
Construction	93,000	0	0	0	0	93,000
Other	2,000	0	0	0	2,000	0
<b>Total</b>	<b>\$160,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$58,000</b>	<b>\$102,000</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$160,000	\$160,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
Fourth Quarter FY 2001	Second Quarter FY 2001	Fourth Quarter FY 2001	First Quarter FY 2002	Third Quarter FY 2002

**FUND 316**  
**PRO RATA SHARE DRAINAGE CONSTRUCTION**

<b>WR0241</b>	<b>Wolf Run</b>	
Wolf Run adjacent to Yates Ford Road		Springfield
<p>This project funds the initiation of an engineering design and land acquisition for stream stabilization improvements adjacent to Yates Ford Road in a tributary to Wolf Run. This project will address severe erosion by the installation of bioengineering materials and/or rip-wrap as determined necessary to resolve erosion problems along the stream. FY 2001 funding in the amount of \$30,000 is included for land acquisition, design, and construction.</p>		

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$5,000	\$0	\$0	\$0	\$5,000	\$0
Design and Engineering	13,000	0	0	0	10,000	3,000
Construction	32,000	0	0	0	14,000	18,000
Other	1,000	0	0	0	1,000	0
<b>Total</b>	<b>\$51,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$30,000</b>	<b>\$21,000</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$51,000	\$51,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
Fourth Quarter FY 2001	Second Quarter FY 2001	Fourth Quarter FY 2001	First Quarter FY 2002	Third Quarter FY 2002

# FUND 315 COMMERCIAL REVITALIZATION PROGRAM

## Board of Supervisors' Adjustments

The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.

The following projects are funded in FY 2001:

Project Number	Project Name	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan	Increase/ (Decrease)
008909	Annandale Streetscape	\$3,530,122	\$3,530,122	\$0
008911	Bailey's Crossroads Streetscape	3,000,000	3,000,000	0
008912	McLean Community Revitalization	1,471,834	1,471,834	0
	<b>Total</b>	<b>\$8,001,956</b>	<b>\$8,001,956</b>	<b>\$0</b>

## County Executive Proposed FY 2001 Advertised Budget Plan



### Agency Overview

FY 2001 funding in the amount of \$8,001,956 is included to complete design and construction of three previously approved projects. These projects are funded by General Obligation Bonds and are consistent with the approved FY 2001 - 2005 Capital Improvement Program (With Future Years to 2008). In addition, it should be noted that General Fund monies have been included in FY 2001 in Fund 340, Housing Assistance Program, for several revitalization efforts. Funding of \$1,150,000 will begin to address current program needs in the following revitalization areas: Richmond Highway/Kings Crossing predevelopment, Route 1 Façade Improvement, Gallows Road Streetscape, and Commerce Street predevelopment, as well as staffing and other efforts associated with revitalization projects.

The Commercial Revitalization Program, created in 1986, funds the development and promotion of competitive, attractive, and stabilized commercial centers, better services, and improved facilities for communities. The improvements financed through the program include moving utilities underground, sidewalk construction, street lighting, tree planting, and other pedestrian amenities. In the November 1988 bond referendum, Fairfax County voters approved \$22.3 million for public improvements in commercial and redevelopment areas of the County. Of the total, \$17.1 million will fund utility and street landscaping projects in three County designated revitalization districts - Central Annandale, Central Springfield, and Bailey's Crossroads. An amount of \$5.2 million is to be divided among the revitalization projects in the Town of Vienna, the McLean Central Business District, and along a portion of the Route 1 corridor. To date authorized but unissued bond funds in the amount of \$14.21 million remain from the November 1988 referendum.

# **FUND 315**

## **COMMERCIAL REVITALIZATION PROGRAM**

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### ***Funding Adjustments***

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- At the FY 1999 Carryover Review, the Board of Supervisors approved an increase of \$7,814,921 due to the carryover of unexpended project balances.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for the projects funded in FY 2001 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Table includes project location, description, source of funding, and completion schedules.

# FUND 315 COMMERCIAL REVITALIZATION PROGRAM

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## FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 315, Commercial Revitalization Program

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$85,480</b>	<b>\$0</b>	<b>\$541,865</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
Sale of Bonds <sup>1</sup>	\$1,501,903	\$300,000	\$7,573,056	\$8,001,956	\$8,001,956
Miscellaneous Revenue	51,287	0	0	0	0
Total Revenue	\$1,553,190	\$300,000	\$7,573,056	\$8,001,956	\$8,001,956
<b>Total Available</b>	<b>\$1,638,670</b>	<b>\$300,000</b>	<b>\$8,114,921</b>	<b>\$8,001,956</b>	<b>\$8,001,956</b>
Total Expenditures	\$1,096,805	\$300,000	\$8,114,921	\$8,001,956	\$8,001,956
<b>Total Disbursements</b>	<b>\$1,096,805</b>	<b>\$300,000</b>	<b>\$8,114,921</b>	<b>\$8,001,956</b>	<b>\$8,001,956</b>
<b>Ending Balance</b>	<b>\$541,865</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The actual sale of bonds is based on a review of cash needs rather than cash and encumbrance as presented here for planning purposes. This is consistent with board policy to sell bonds on a cash basis. On November 8, 1988, the voters approved a \$22.3 million bond referendum for the Commercial Revitalization Program. The actual amount approved by the Board of Supervisors for the Spring 2000 bond sale was \$1.50 million. Including prior sales, there is a balance of \$14.21 million in authorized but unissued bonds for the Commercial Revitalization Program.

# FUND 315 COMMERCIAL REVITALIZATION PROGRAM

COUNTY OF FAIRFAX, VA  
FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE:G30	CAPITAL PROJECTS	FY 1999	FY 2000	FY 2001	FY 2001	FINANCING	FINANCING	FINANCING
FUND	:315 COMMERCIAL REVITALIZATION PROG (489)	ACTUAL	REVISED	ADVERTISED	ADOPTED	GENERAL	BOND	OTHER
	TOTAL PROJECT ESTIMATE	EXPENDITURES	BUDGET	BUDGET PLAN	BUDGET PLAN	FUND		
008902	BOND ISSUANCE	3,777.50	35,285.53					
008903	SPRINGFIELD S	92,904.51	1,176,852.82					
008904	SPRINGFIELD S	1,000,000	977,316.68					
008905	SPRINGFIELD U	116,081	.00					
008906	LITTLE RIVER	10,023	.00					
008907	COLUMBIA PIKE	371,260	.00					
008908	ANNANDALE UTI	369,855	.00					
008909	ANNANDALE STR	6,843,864	2,061,969.02	3,530,122	3,530,122		3,530,122	
008910	BAILEY'S CROS	218,390	.00					
008911	BAILEY'S CROS	6,007,691	2,573,423.34	3,000,000	3,000,000		3,000,000	
008912	MCLEAN CRP	2,000,000	503,570.01	1,471,834	1,471,834		1,471,834	
008913	RT 1 IMPROVEM	306,455	.00					
008914	RT 1 STREETSC	1,642,160	786,503.10					
008915	RT 1 FASCAD	1,385	.00					
008916	VIENNA STREET	1,163,993	.00					
008917	VIENNA UTILIT	24,007	.00					
FUND 315 TOTAL		22,259,083	8,114,920.50	8,001,956	8,001,956		8,001,956	

**FUND 315**  
**COMMERCIAL REVITALIZATION PROGRAM**

<b>008909</b>	<b>Annandale Streetscape</b>	
Annandale Central Business District		Mason / Braddock
<p>This streetscape project includes improvements to sidewalks, crosswalks, plantings, streetlights, street furniture and underground utilities. The improvements are for selected areas within the Annandale Central Business District. The pilot project includes improvements along Columbia Pike between Route 236 and Backlick Road. FY 2001 funding in the amount of \$3,530,122 has been included to complete design and construction. This funding is consistent with the FY 2001 - 2005 Capital Improvement Program (With Future Years to 2008).</p>		

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$181,658	\$125,336	\$32,378	\$23,944	\$0	\$0
Design and Engineering	734,535	206,571	152,118	235,846	140,000	0
Construction	5,356,967	163,542	458,588	1,344,715	3,390,122	0
Other	570,704	33,945	79,295	457,464	0	0
<b>Total</b>	<b>\$6,843,864</b>	<b>\$529,394</b>	<b>\$722,379</b>	<b>\$2,061,969</b>	<b>\$3,530,122</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$6,835,870	\$0	\$7,994	\$6,843,864

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
Fourth Quarter FY 1998	First Quarter FY 1995	First Quarter FY 1998	Second Quarter FY 1999	Third Quarter FY 2000

**FUND 315**  
**COMMERCIAL REVITALIZATION PROGRAM**

<b>008911</b>	<b>Bailey's Crossroads Streetscape</b>
Route 7 from Culmore Court to Columbia Pike and Columbia Pike from Carlin Spring Road to Lacy Boulevard	Mason
<p>This streetscape project includes improvements to sidewalks, crosswalks, plantings, streetlights, street furniture and underground utilities. The improvements are for 7,500 feet of Columbia Pike between Lacy Boulevard and the County line and for 2,000 feet of Route 7 between Culmore Court and Columbia Pike for a total distance of 9,500 feet. The Columbia Pike segment will be the first to be constructed. FY 2001 funding in the amount of \$3,000,000 has been included to complete design and construction. This funding is consistent with the <u>FY 2001 – 2005 Capital Improvement Program (With Future Years to 2008)</u>.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$73,432	\$25,776	\$4,741	\$42,915	\$0	\$0
Design and Engineering	584,177	243,008	38,264	247,905	55,000	0
Construction	5,290,082	85,817	23,926	2,235,339	2,945,000	0
Other	60,000	12,736	0	47,264	0	0
<b>Total</b>	<b>\$6,007,691</b>	<b>\$367,337</b>	<b>\$66,931</b>	<b>\$2,573,423</b>	<b>\$3,000,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$5,987,949	\$0	\$19,742	\$6,007,691

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
First Quarter FY 2001	Third Quarter FY 1998	Fourth Quarter FY 2000	Second Quarter FY 2001	Second Quarter FY 2002

**FUND 315**  
**COMMERCIAL REVITALIZATION PROGRAM**

<b>008912</b>	<b>McLean Community Revitalization</b>
McLean Central Business District	Dranesville
<p>This streetscape project provides for improvements such as sidewalks, crosswalks, plantings and streetlights and fixtures for Chain Bridge Road and Old Dominion Drive. FY 2001 funding in the amount of \$1,471,834 has been included to complete design and construction. This funding is consistent with the <u>FY 2001 – 2005 Capital Improvement Program (With Future Years to 2008)</u>.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	186,959	14,800	1,196	23,779	147,184	0
Construction	1,324,650	0	0	0	1,324,650	0
Other	488,391	8,600	0	479,791	0	0
<b>Total</b>	<b>\$2,000,000</b>	<b>\$23,400</b>	<b>\$1,196</b>	<b>\$503,570</b>	<b>\$1,471,834</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$2,000,000	\$0	\$0	\$2,000,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
To Be Determined	Fourth Quarter FY 1999	To Be Determined	To Be Determined	To Be Determined

# **FUND 314**

## **NEIGHBORHOOD IMPROVEMENT PROGRAM**

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### **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.
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### **County Executive Proposed FY 2001 Advertised Budget Plan**



### **Agency Overview**

In FY 2001, no funding has been included in Fund 314, Neighborhood Improvement Program. This fund provides for improvements to public facilities including curb and gutter, sidewalks, street widening, and storm drainage improvements to enhance the conditions and appearance of participating neighborhoods. Neighborhoods are selected for participation in the program on the basis of their need for general community improvements due to problems of road and yard flooding, traffic problems, and their willingness to share in the implementation of a Community Plan. The program focuses on the preservation and improvement of the County's older, yet stable, neighborhoods of predominantly single family homes, which are currently threatened by deterioration.

The Neighborhood Improvement Program is financed with General Obligation bonds approved by the voters in four referenda totaling \$76.33 million. This includes: \$12.33 million in November 1980, \$20.0 million in November 1984, \$20.0 million in November 1986, and \$24.0 million in November 1989. To date authorized but unissued bond funds in the amount of \$4.795 million remain from the November 1989 referendum.

Homeowners receiving improvements from the program reimburse the County for their share of actual construction costs. The County pays all engineering, administration, and overhead costs. Each homeowner's share is based on the length of street footage of their lot, the type of improvements installed, and the average assessed value of housing in the neighborhood. Payments for construction, made once construction is completed, can be paid in one lump sum amount, or in semi-annual installments with interest over a ten-year period. For elderly or disabled homeowners, payment may be extended beyond the ten-year pay back period. These homeowner payments are used to offset debt service costs associated with the issuance of General Obligation bonds for the Neighborhood Improvement Program.



### **Funding Adjustments**

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- At the FY 1999 Carryover Review, the Board of Supervisors approved an increase of \$3,714,114 due to the carryover of unexpended project balances.

**FUND 314**  
**NEIGHBORHOOD IMPROVEMENT PROGRAM**

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A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# FUND 314 NEIGHBORHOOD IMPROVEMENT PROGRAM

## FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 314, Neighborhood Improvement Program

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$118,971</b>	<b>\$67,217</b>	<b>(\$586,416)</b>	<b>\$114,177</b>	<b>\$114,177</b>
Revenue:					
Miscellaneous Revenue	\$347	\$0	\$0	\$0	\$0
Community Improvement Loans <sup>1</sup>	46,960	60,000	60,000	40,000	40,000
Bond Sale <sup>2</sup>	2,453,108	4,035,600	8,390,307	0	0
<b>Total Revenue</b>	<b>\$2,500,415</b>	<b>\$4,095,600</b>	<b>\$8,450,307</b>	<b>\$40,000</b>	<b>\$40,000</b>
<b>Total Available</b>	<b>\$2,619,386</b>	<b>\$4,162,817</b>	<b>\$7,863,891</b>	<b>\$154,177</b>	<b>\$154,177</b>
Expenditures	\$3,205,802	\$4,035,600	\$7,749,714	\$0	\$0
<b>Total Expenditures</b>	<b>\$3,205,802</b>	<b>\$4,035,600</b>	<b>\$7,749,714</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Disbursements</b>	<b>\$3,205,802</b>	<b>\$4,035,600</b>	<b>\$7,749,714</b>	<b>\$0</b>	<b>\$0</b>
<b>Ending Balance<sup>3</sup></b>	<b>(\$586,416)</b>	<b>\$127,217</b>	<b>\$114,177</b>	<b>\$154,177</b>	<b>\$154,177</b>

<sup>1</sup> These funds are payments from homeowners for their contribution toward construction costs associated with improvements in their neighborhoods. Bond funds are used to finance these projects. Upon completion of construction, the improvements are assessed and the homeowners make their payments with interest. Funds received (i.e., both principal and interest) will be transferred to Fund 200, County Debt Service, to partially assist in paying the debt service costs associated with Neighborhood Improvement projects.

<sup>2</sup> The actual sale of bonds is based on cash needs rather than cash and encumbrances as presented here for planning purposes. This is consistent with Board policy to sell bonds on a cash basis. On November 7, 1989 the voters approved \$24.0 million for the Neighborhood Improvement Program. The actual amount approved by the Board of Supervisors for the Spring 2000 bond sale was \$1.5 million. Including prior sales, there is a balance of \$4.795 million in authorized but unissued bonds for the Neighborhood Improvement Program.

<sup>3</sup> The negative FY 1999 Actual Ending Balance and the FY 2000 Revised Beginning Balance will be adjusted by authorized but unissued bonds which were sold during the Fall 1999 Bond Sale.

# FUND 314 NEIGHBORHOOD IMPROVEMENT PROGRAM

COUNTY OF FAIRFAX, VA  
FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE:G30 FUND :314	CAPITAL PROJECTS NEIGHBORHOOD IMPROVEMENT PROG (488)	TOTAL PROJECT ESTIMATE	FY 1999 ACTUAL EXPENDITURES	FY 2000 REVISED BUDGET	FY 2001 ADVERTISED BUDGET PLAN	FY 2001 ADOPTED BUDGET PLAN	FINANCING GENERAL FUND	FINANCING BOND	FINANCING OTHER
C00000	BOND ISSUANCE		4,242.33	42,016.85					
C00035	GROVETON HEIG	3,764,236	454.39	2,537.61					
C00050	MEMORIAL HEIG	2,877,981	.00	.00					
C00051	MEMORIAL HEIG	1,752,453	.00	.00					
C00056	LENCCLAIR	629,877	.00	.00					
C00057	BEL AIR II	1,652,183	.00	.00					
C00061	TREMONT GARDE	2,375,357	.00	.00					
C00062	BEVERLY FORES	3,239,904	.00	.00					
C00063	WYFIELD SUBD	1,041,735	.00	.00					
C00064	BEL AIR	3,028,687	.00	.00					
C00065	CALVERT PARK	1,726,716	.00	.00					
C00067	NEW ALEXANDRI	1,059,258	.00	.00					
C00068	HILLWOOD	2,491,420	.00	.00					
C00069	BROADVIEW SUB	1,423,862	.00	.00					
C00071	BROOKLAND-BUS	2,342,074	.00	.00					
C00072	BROOKLAND-BUS	2,655,982	262,801.42	2,052,679.82					
C00076	ENGLESLIDE I	1,491,241	.00	.00					
C00077	ENGLESLIDE II	1,486,861	.00	.00					
C00079	LINCOLNIA HEI	2,310,825	.00	.00					
C00080	LINCOLNIA HEI	914,936	.00	.00					
C00081	BUCKNELL HEIG	441,618	.00	.00					
C00082	COURTLAND PAR	2,637,143	.00	.00					
C00083	COURTLAND PAR	2,025,520	.00	.00					
C00086	WESTMORELAND	834,438	.00	.00					
C00087	MOUNT ZEPHYR	2,596,906	.00	.00					
C00088	MT ZEPHYR PHA	4,455,750	2,862,772.79	447,053.65					
C00089	ELLISON HEIGH	1,070,255	.00	.00					
C00090	MEMORIAL STRE	882,440	.00	.00					
C00091	MT VERNON MAN	3,535,000	.00	.00					
C00093	FAIRDALE	1,280,000	29,282.67	3,099,486.12					
C00094	BENSON DRIVE	559,046	25,175.74	1,039,052.93					
C00095	WESTHAMPTON	356,009	.00	.00					
C00096	BALLOU	1,215,000	20,753.72	953,559.90					
C00097	HOLMES RUN VA	50,000	.00	42,837.70					
C00098	MOUNT VERNON	50,000	.00	42,760.88					
C00099	PLANNING PROJ		318.69	27,728.79					
FUND 314 TOTAL		60,254,713	3,205,801.75	7,749,714.25					

# FUND 313 TRAIL CONSTRUCTION

## Board of Supervisors' Adjustments

The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.

The following project is funded in FY 2001:

Project Number	Project Name	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan	Increase/ (Decrease)
002200	Upgrade of Existing Trails	\$150,000	\$150,000	\$0
	<b>Total</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$0</b>

## County Executive Proposed FY 2001 Advertised Budget Plan



### Agency Overview

In FY 2001, an amount of \$150,000 is included in Fund 313, Trail Construction, to provide for the most critical maintenance requirements associated with existing trails. The Fairfax County Trail Program was developed to serve the recreation and transportation needs of pedestrians, bicyclists, and equestrians. Due to a limited availability of General Fund monies in recent fiscal years, a backlog of trail projects as identified by the Department of Public Works and Environmental Services exists in the amount of \$7,387,000. Funding in FY 2001 has been provided to continue to address deferred safety and hazardous conditions, deterioration of trail surfaces, and replacement and repair of guardrails, handrails, and pedestrian bridges. In addition, funding is included to upgrade and rebuild existing trails to current design standards in order to alleviate safety problems including incorrect grades, steep slopes, or obstructions to trails.

It should be noted that an amount of \$1,600,000 has been included in Fund 307, Sidewalk Construction, to continue to address prioritized Countywide walkway projects. The Department of Public Works and Environmental Services will conduct a comprehensive review of County sidewalk and trail projects and return to the Board of Supervisors with recommended allocations for priority projects.



### Funding Adjustments

The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:

- At the FY 1999 Carryover Review, the Board of Supervisors approved a net increase of \$873,660 in expenditures due to the carryover of \$361,980 in unexpended project balances and the appropriation of \$511,680 for grant monies anticipated to be received in FY 2000.

## **FUND 313**

### **TRAIL CONSTRUCTION**

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A Fund Statement, a Summary of Capital Projects and a Project Detail Table for the project funded in FY 2001 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Table includes project location, description, and source of funding.

# FUND 313 TRAIL CONSTRUCTION

## FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 313, Trail Construction

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$169,634</b>	<b>\$0</b>	<b>\$362,239</b>	<b>\$259</b>	<b>\$259</b>
Revenue:					
VDOT Reimbursements <sup>1</sup>	\$22,770	\$0	\$151,680	\$0	\$0
CMAQ Grant <sup>2</sup>	0	0	360,000	0	0
Miscellaneous	259	0	0	0	0
<b>Total Revenue</b>	<b>\$23,029</b>	<b>\$0</b>	<b>\$511,680</b>	<b>\$0</b>	<b>\$0</b>
Transfer In:					
General Fund (001)	\$407,000	\$50,000	\$50,000	\$150,000	\$150,000
<b>Total Transfer In</b>	<b>\$407,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$150,000</b>	<b>\$150,000</b>
<b>Total Available</b>	<b>\$599,663</b>	<b>\$50,000</b>	<b>\$923,919</b>	<b>\$150,259</b>	<b>\$150,259</b>
Total Expenditures	\$237,424	\$50,000	\$923,660	\$150,000	\$150,000
<b>Total Disbursements</b>	<b>\$237,424</b>	<b>\$50,000</b>	<b>\$923,660</b>	<b>\$150,000</b>	<b>\$150,000</b>
<b>Ending Balance</b>	<b>\$362,239</b>	<b>\$0</b>	<b>\$259</b>	<b>\$259</b>	<b>\$259</b>

<sup>1</sup> Represents anticipated revenue reimbursement from the Virginia Department of Transportation for Project 002136, Great Falls Trail.

<sup>2</sup> Represents monies provided from a Congestion Mitigation & Air Quality (CMAQ) grant for Project 002136, Great Falls Trail.

# FUND 313 TRAIL CONSTRUCTION

COUNTY OF FAIRFAX, VA  
FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE:G30 CAPITAL PROJECTS  
FUND :313 TRAIL CONSTR (477)

	TOTAL PROJECT ESTIMATE	FY 1999 ACTUAL EXPENDITURES	FY 2000 REVISED BUDGET	FY 2001 ADVERTISED BUDGET PLAN	FY 2001 ADOPTED BUDGET PLAN	FINANCING GENERAL FUND	FINANCING BOND	FINANCING OTHER
002011 TELEGRAPH RD.	373,866	.00	.00					
002012 COLUMBIA PIKE	123,807	.00	.00					
002023 OLD KEENE MIL	82,254	.00	.00					
002034 LAWYERS RD TR	344,393	.00	.00					
002040 LAWYERS ROAD	114,661	.00	.00					
002052 MT VERNON MEM	392,869	.00	.00					
002060 ELMWOOD DRIVE	100,255	.00	.00					
002062 HILLSIDE ROAD	552,927	84,519.53	224,343.31					
002074 CHESTERBROOK	340,767	.00	.00					
002076 BACKLICK ROAD	158,974	.00	.00					
002083 SHREVE RD TRA	97,104	.00	.00					
002086 FOHICK RD TRA	76,916	.00	.00					
002088 CEDAR LANE TR	196,480	.00	.00					
002092 ANNANDALE RD	1,034,319	.00	.00					
002093 CEDAR LN TRAI	49,249	.00	.00					
002094 LEE CHAPEL RD	221,498	.00	.00					
002095 SPRINGVALE RO	146,998	.00	.00					
002099 MT VERNON TRA	112,753	.00	.00					
002102 HILL TOP RD T	85,147	.00	.00					
002103 FORT HUNT RD	402,990	.00	.00					
002104 LEE CHAPEL RD	245,192	.00	.00					
002105 BARON CAMERON	92,566	.00	.00					
002106 WAKEFIELD CHA	339,357	.00	.00					
002107 HENDERSON RD	8,396	.00	.00					
002108 ROUTE 1/POHIC	23,110	.00	.00					
002110 HAMPTON RD TR	63,630	.00	.00					
002111 WOLFTRAP RD T	333,955	.00	.00					
002112 FOXMILL RD TR	85,725	.00	.00					
002113 PROSPERITY AV	283,762	.00	.00					
002115 DUNN LORING V	13,169	.00	.00					
002116 LEE CHAPEL RD	169,746	.00	.00					
002117 KENSINGTON RD	176,538	.00	.00					
002118 LINCOLNIA RD	25,655	.00	.00					
002119 GROVE AVE	167,973	.00	.00					
002120 TRAIL CONTING		.00	15,718.00					
002121 WOODFORD RD	49,388	.00	.00					
002122 SPRING HILL R	413,500	.00	.00					
002127 LEWINSVILLE/S	186,839	.00	.00					
002129 BRADLEY CIRCL	244,041	.00	.00					
002130 MT VERNON MEM	13,754	.00	.00					
002136 GREAT FALLS S	791,200	28,463.11	621,751.99					
002137 BOSWELL AVENU	9,937	.00	9,365.00					
002143 TRAIL MAINTEN		73,847.61						
002200 UPGRADE OF EX		50,593.70	52,481.30	150,000	150,000	150,000		
<b>FUND 313 TOTAL</b>	<b>8,745,660</b>	<b>237,423.95</b>	<b>923,659.60</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>		

## FUND 313 TRAIL CONSTRUCTION

<b>002200</b>	<b>Upgrading Existing Trails</b>
Countywide	Countywide
<p>This project provides for the upgrading of existing trails to public standards. Several older trails do not meet current standards which have been designed to alleviate safety problems, including incorrect grades, steep slopes, or obstructions (i.e., power poles/trees, that are located too close to the trail). The Maintenance and Stormwater Management Division has identified up to 30 projects which do not satisfy trail safety standards. Some minor trail repairs have been done, and several signs have been posted to alert citizens about unsafe portions of existing trails. Additional deficiencies should be corrected in order to provide a trail system that is beneficial from a public use standpoint. FY 2001 funding in the amount of \$150,000 is included to continue the upgrading program.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		206,926	50,594	52,481	150,000	0
Other		0	0	0	0	0
Total	Continuing	\$206,926	\$50,594	\$52,481	<b>\$150,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$150,000	\$0	\$0	\$0	\$150,000

# FUND 312 PUBLIC SAFETY CONSTRUCTION

## Board of Supervisors' Adjustments

The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.

The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:

- The Board of Supervisors approved an appropriation increase of \$1,500,000 in anticipation of contributions to be received in support of the construction of the Burke Volunteer Fire Station. The funding agreement associated with the construction of this station includes an amount of \$3.0 million in County General Obligation bond funds and \$1.5 million in contributions from the Burke Volunteers.

The following is a list of projects funded in FY 2001:

Project Number	Project Name	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan	Increase/ (Decrease)
009205	Judicial Center Parking Structure	\$17,500,000	\$17,500,000	\$0
009206	Mt. Vernon Police Station	6,930,000	6,930,000	0
009207	West Springfield Police Station	8,406,000	8,406,000	0
009208	Sully Police Station	7,840,000	7,840,000	0
	<b>Total</b>	<b>\$40,676,000</b>	<b>\$40,676,000</b>	<b>\$0</b>

## County Executive Proposed FY 2001 Advertised Budget Plan



### Agency Overview

In FY 2001, funding of \$40,676,000 is included in Fund 312, Public Safety Construction, for design and construction associated with the Judicial Center Parking Structure, the Mount Vernon Police Station, the West Springfield Police Station, and the Sully District Police Station. FY 2001 funding is consistent with the FY 2001 – FY 2005 Capital Improvement Program (With Future Years to 2008).

Fund 312, Public Safety Construction, includes fire station construction, construction of governmental centers with police substations, and construction of a Public Safety Academy. The Department of Planning and Zoning has developed standards and criteria to guide the establishment of fire station facilities including three categories: facility needs, site location, and site size. Facility needs encompass area definition (population, development types and densities, environmental factors, transportation systems, target hazards, and topographic information), a five-minute travel response time by the responsible units for travel from the station to the scene of the incident, and apparatus storage areas. The criteria for site location address the physical location of the station and how this will assist the responsible units in responding to an incident. The size of a fire station site is recommended to be a minimum of two acres. Funding for

# **FUND 312**

## **PUBLIC SAFETY CONSTRUCTION**

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public safety renovation projects is determined primarily on the condition of the facility as reviewed and recommended by County staff. Funding for new public safety projects is based primarily on residential and/or commercial growth and training related needs of the County's public safety agencies.

On November 3, 1998, the voters approved a \$99.92 million Public Safety Bond Referendum which includes funding for Fire Station Safety Improvements, the Crosspointe Fire Station, the Burke Volunteer Fire Station, the Judicial Center Building Expansion, the Judicial Center Parking Structure, the Mt. Vernon Police Station, the West Springfield Police Station, and the Sully District Police Station. Safety Improvements will include the construction of diesel exhaust extraction systems in 19 stations and the installation of fire suppression systems at two fire stations. The Burke Volunteer Fire station will be constructed with the support of the Burke Volunteers and a \$3.0 million County contribution. The Judicial Center Parking Structure includes a parking garage designed to accommodate approximately 2,100 vehicles. The Mt. Vernon Police Station will be expanded and modernized to support current police programs as well as comply with current building code requirements. The West Springfield Police Station will be expanded to accommodate police staff projected through 2010 and provide another bay and support space for an additional fire engine company. The Sully Police Station will be constructed to include a meeting place, a teen/senior center, lock-up facilities, and the District Supervisor's office.



### **Funding Adjustments**

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- At the FY 1999 Carryover Review, the Board of Supervisors approved an increase of \$14,931,783 due to the carryover of unexpended project balances in the amount of \$7,231,783, an increase of \$7,000,000 for the Judicial Center Building Expansion Project, and an increase of \$700,000 for land acquisition costs associated with the Crosspointe Fire Station.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for each project funded in FY 2001 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, source of funding, and completion schedules.

# FUND 312 PUBLIC SAFETY CONSTRUCTION

## FUND STATEMENT

	Fund Type G30, Capital Project Funds		Fund 312, Public Safety Construction		
	FY 1999	FY 2000	FY 2000	FY 2001	FY 2001
	Actual	Adopted Budget Plan	Revised Budget Plan	Advertised Budget Plan	Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$170,959</b>	<b>\$0</b>	<b>\$1,821,257</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
Miscellaneous <sup>1</sup>	\$18	\$760,000	\$760,000	\$0	\$0
Contributions <sup>2</sup>	0	0	1,500,000	0	0
Sale of Bonds <sup>3</sup>	2,833,589	16,695,160	29,805,686	40,676,000	40,676,000
<b>Total Revenue</b>	<b>\$2,833,607</b>	<b>\$17,455,160</b>	<b>\$32,065,686</b>	<b>\$40,676,000</b>	<b>\$40,676,000</b>
<b>Total Available</b>	<b>\$3,004,566</b>	<b>\$17,455,160</b>	<b>\$33,886,943</b>	<b>\$40,676,000</b>	<b>\$40,676,000</b>
Total Expenditures	\$1,183,309	\$17,455,160	\$33,886,943	\$40,676,000	\$40,676,000
<b>Total Disbursements</b>	<b>\$1,183,309</b>	<b>\$17,455,160</b>	<b>\$33,886,943</b>	<b>\$40,676,000</b>	<b>\$40,676,000</b>
<b>Ending Balance</b>	<b>\$1,821,257</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> State revenues associated with 1999 Virginia General Assembly Action for Project 009208, Sully District Police Station.

<sup>2</sup> In FY 2000, an amount of \$1,500,000 is anticipated to be received from the Burke Volunteers for their share of the costs associated with construction of the Burke Volunteer Fire Station.

<sup>3</sup> The actual sale of bonds is based on a review of cash needs rather than cash and encumbrances as presented here for planning purposes. This is consistent with Board policy to sell bonds on a cash basis. On November 7, 1989, the voters approved a \$66.35 million bond referendum for Public Safety Facilities. The actual amount authorized by the Board of Supervisors for the Spring 2000 bond sale was \$2.0 million. Including prior bond sales, an amount of \$17.43 million remains in authorized but unissued bonds from the November 7, 1989 Public Safety Referendum. On November 3, 1998, the voters approved a \$99.92 million in Public Safety Bond Referendum. The actual amount authorized by the Board of Supervisors for the Spring 2000 bond sale was \$2.0 million. An amount of \$96.49 million remains in authorized but unissued bonds from the November 3, 1998 Public Safety Referendum.

# FUND 312 PUBLIC SAFETY CONSTRUCTION

COUNTY OF FAIRFAX, VA  
FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE:G30 CAPITAL PROJECTS FUND :312 PUBLIC SAFETY CONSTR (476)	TOTAL PROJECT ESTIMATE	FY 1999 ACTUAL EXPENDITURES	FY 2000 REVISED BUDGET	FY 2001 ADVERTISED BUDGET PLAN	FY 2001 ADOPTED BUDGET PLAN	FINANCING GENERAL FUND	FINANCING BOND	FINANCING OTHER
009000 FIRE STATION		14,460.74	125,205.87					
009070 MCLEAN FIRE S	4,823,742	.00	.00					
009071 CLIFTON FIRE	3,393,420	.00	.00					
009073 FIRE & RESCUE	3,760,000	.00	3,552,847.00					
009074 BURN BUILDING	650,000	.00	1,955.00					
009077 KINGSTOWN FIR	3,943,098	5,934.10	.00					
009078 WEST CENTREVI	3,888,323	.00	.00					
009079 FAIRFAX CENTE	8,741,208	.00	12,686.00					
009081 MOUNT VERNON	396,000	.00	.00					
009088 TRAFFIC LIGHT		.00	169,861.00					
009090 FIRE STATION	5,810,000	321,986.23	5,174,601.08					
009091 NORTH POINTE	4,852,776	276,348.98	3,802,619.76					
009092 SOUTH CLIFTON	2,293,117	.00	.00					
009093 HUNTER VALLEY	5,241,500	.00	.00					
009094 WOLFTRAP FIRE	7,070,000	.00	41,729.00					
009095 FAIR OAKS FIR	266,468	.00	.00					
009098 FRANCONIA GOV	3,207,924	.00	.00					
009099 WASON GOVT CT	4,154,183	.00	.00					
009102 PUBLIC SAFETY	12,224,059	136,729.28	239,356.15					
009104 PHASE III-ACA	8,035,716	.00	550,328.00					
009203 PUBLIC SAFETY		.00	435,363.10					
009204 BURKE VOLUNTE	4,500,000	36,204.04	4,448,036.79					
009205 PARKING STRUC	20,600,000	239,383.60	2,860,616.40	17,500,000	17,500,000	17,500,000	17,500,000	
009206 MT. VERNON PO	8,510,000	50,396.90	1,529,603.10	6,930,000	6,930,000	6,930,000	6,930,000	
009207 WEST SPRINGFI	10,840,000	57,008.42	2,376,991.58	8,406,000	8,406,000	8,406,000	8,406,000	
009208 SULLY DISTRIC	8,600,000	.00	760,000.00	7,840,000	7,840,000	7,840,000	7,840,000	
009209 JUDICIAL CENT	71,900,000	44,856.90	6,955,143.10					
009210 CROSSPOINTE F	5,530,000	.00	850,000.00					
<b>FUND 312 TOTAL</b>	<b>213,231,534</b>	<b>1,183,309.19</b>	<b>33,886,942.93</b>	<b>40,676,000</b>	<b>40,676,000</b>	<b>40,676,000</b>	<b>40,676,000</b>	<b>40,676,000</b>

## FUND 312 PUBLIC SAFETY CONSTRUCTION

<b>009205</b>	<b>Judicial Center Parking Structure</b>	
Public Safety Center Complex		Fairfax City
<p>This project funds the design and construction of a new parking garage to address increased traffic due to the expansion of the Jennings Judicial Center in Fairfax City. This structure will accommodate 2,100 vehicles. Funding for this expansion was approved as part of the November 3, 1998 Public Safety Bond referendum. FY 2001 funding in the amount of \$17,500,000 is included for the construction of the garage and is consistent with the <u>FY 2001 – 2005 Capital Improvement Program (With Future Years to 2008)</u>.</p>		

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	3,318,000	0	223,567	2,851,433	243,000	0
Construction	17,262,000	0	1,000	4,000	17,257,000	0
Other	20,000	0	14,817	5,183	0	0
<b>Total</b>	<b>\$20,600,000</b>	<b>\$0</b>	<b>\$239,384</b>	<b>\$2,860,616</b>	<b>\$17,500,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$20,600,000	\$0	\$0	\$20,600,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
N/A	January 1999	July 2000	October 2000	October 2001

## FUND 312 PUBLIC SAFETY CONSTRUCTION

<b>009206</b>	<b>Mount Vernon Police Station</b>	
2511 Parkers Lane		Mount Vernon
<p>This project provides funding for the expansion and modernization of the existing Mount Vernon Police Station in order to support current police and sheriff programs and comply with current building code requirements. Construction will be implemented to allow for the continued operation of the police, sheriff, and County Supervisor's office at this location. FY 2001 funding in the amount of \$6,930,000 is included for construction and is consistent with the FY 2001 - 2005 Capital Improvement Program (With Future Years to 2008).</p>		

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	1,303,807	0	50,397	1,253,410	0	0
Construction	6,930,000	0	0	0	6,930,000	0
Other	276,193	0	0	276,193	0	0
<b>Total</b>	<b>\$8,510,000</b>	<b>\$0</b>	<b>\$50,397</b>	<b>\$1,529,603</b>	<b>\$6,930,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$8,510,000	\$0	\$0	\$8,510,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
N/A	N/A	August 2000	January 2001	August 2002

## FUND 312 PUBLIC SAFETY CONSTRUCTION

<b>009207</b>	<b>West Springfield Police Station</b>	
6140 Rolling Road		Springfield
<p>This project provides funding for the expansion of the existing West Springfield Police Station to accommodate current and projected police staff through the year 2010. In addition, this project will provide for an additional fire bay and support space for an additional fire engine company. Construction will be implemented to allow for the continued operation of the police, fire and rescue, and County Supervisor's office at this location. FY 2001 funding in the amount of \$8,406,000 is included for construction and is consistent with the <u>FY 2001 – 2005 Capital Improvement Program (With Future Years to 2008)</u>.</p>		

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$600,000	\$0	\$8,924	\$591,076	\$0	\$0
Design and Engineering	920,000	0	48,084	871,916	0	0
Construction	8,676,000	0	0	270,000	8,406,000	0
Other	644,000	0	0	644,000	0	0
<b>Total</b>	<b>\$10,840,000</b>	<b>\$0</b>	<b>\$57,008</b>	<b>\$2,376,992</b>	<b>\$8,406,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$10,840,000	\$0	\$0	\$10,840,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
N/A	March 1999	July 2000	September 2000	February 2003

**FUND 312**  
**PUBLIC SAFETY CONSTRUCTION**

<b>009208</b>	<b>Sully Police Station</b>
Sully District	Sully
<p>This project provides funding for the design engineering and construction of the Sully Police Station, including a community room, a teen/senior center, short-term holding cells, and the District Supervisor's office. FY 2001 funding in the amount of \$7,840,000 is included for construction and is consistent with the <u>FY 2001 – 2005 Capital Improvement Program (With Future Years to 2008)</u>.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	1,186,000	0	0	760,000	426,000	0
Construction	6,976,000	0	0	0	6,976,000	0
Other	438,000	0	0	0	438,000	0
<b>Total</b>	<b>\$8,600,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$760,000</b>	<b>\$7,840,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$7,840,000	\$0	\$760,000	\$8,600,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
N/A	July 1999	October 2000	December 2000	March 2002

# FUND 311 COUNTY BOND CONSTRUCTION

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## **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- The Board of Supervisors approved a General Fund transfer in the amount of \$387,000 to complete improvements associated with Project 88A014, Newington DVS Garage. Funding will provide for installation of a trail based on Community involvement, as well as construction of an additional turn lane into the Newington DVS Garage facility, curb and gutter installations, and re-grading of a drainage ditch in order to meet VDOT requirements.
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*The following is a list of projects funded in FY 2001:*

Project Number	Project Name	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan	Increase/ (Decrease)
88A015	West Ox DVS Facility	\$1,130,000	\$1,130,000	\$0
	<b>Total</b>	<b>\$1,130,000</b>	<b>\$1,130,000</b>	<b>\$0</b>

## **County Executive Proposed FY 2001 Advertised Budget Plan**



### **Agency Overview**

In FY 2001, an amount of \$1,130,000 in General Fund monies is included in Fund 311, County Bond Construction, to complete the renovations at the Department of Vehicle Services (DVS) West Ox Facility. Fund 311 was established to account for general County construction projects resulting from the approval of the following bond referenda: November 8, 1988 Human Services Facilities (\$16.8 million), November 7, 1989 Adult Detention Facilities (\$94.33 million), November 7, 1989 Juvenile Detention Facilities (\$12.57 million), November 6, 1990 Human Services Facilities (\$9.5 million), and November 6, 1990 Transportation Improvements (\$80.0 million). To date authorized but unissued bonds in the amount of \$63.085 million remain from these referenda. In addition, since FY 1992 this fund has received grant funds from the Federal Transportation Administration associated with Park and Ride Facilities, the Wiehle Avenue Commuter Parking (formerly named Reston East Commuter Parking), the Herndon/Monroe Transit Center, and several Dulles Corridor Improvement projects.

# **FUND 311**

## **COUNTY BOND CONSTRUCTION**

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### **Funding Adjustments**

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since the passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- At the FY 1999 Carryover Review, the Board of Supervisors approved an increase of \$27,706,893 due to the carryover of unexpended project balances in the amount of \$26,206,893 and an increase of \$1,500,000 for feasibility studies and design work associated with a parking deck at the Reston East Park and Ride.

A Fund Statement, a Summary of Capital Projects, and a Project Detail Table for each project funded in FY 2001 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, source of funding, and completion schedules.

# FUND 311 COUNTY BOND CONSTRUCTION

## FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 311, County Bond Construction

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$4,503,673</b>	<b>\$0</b>	<b>\$6,298,039</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
Sale of Bonds <sup>1</sup>	\$10,081,542	\$1,016,552	\$18,621,397	\$0	\$0
Miscellaneous	560	0	0	0	0
Administration <sup>2</sup>	3,106,873	4,066,208	7,370,217	0	0
<b>Total Revenue</b>	<b>\$13,188,975</b>	<b>\$5,082,760</b>	<b>\$25,991,614</b>	<b>\$0</b>	<b>\$0</b>
Transfers In:					
General Fund (001)	\$0	\$3,200,000	\$4,087,000	\$1,130,000	\$1,130,000
<b>Total Transfers In</b>	<b>\$0</b>	<b>\$3,200,000</b>	<b>\$4,087,000</b>	<b>\$1,130,000</b>	<b>\$1,130,000</b>
<b>Total Available</b>	<b>\$17,692,648</b>	<b>\$8,282,760</b>	<b>\$36,376,653</b>	<b>\$1,130,000</b>	<b>\$1,130,000</b>
Total Expenditures	\$11,394,609	\$8,282,760	\$36,376,653	\$1,130,000	\$1,130,000
<b>Total Disbursements</b>	<b>\$11,394,609</b>	<b>\$8,282,760</b>	<b>\$36,376,653</b>	<b>\$1,130,000</b>	<b>\$1,130,000</b>
<b>Ending Balance</b>	<b>\$6,298,039</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The sale of bonds is based on a review of cash needs rather than cash and encumbrances as presented here for planning purposes. This is consistent with Board policy to sell bonds on a cash basis. The actual amount authorized by the Board of Supervisors for transportation improvements in the Spring 2000 bond sale was \$0.70 million. Including prior sales, an amount of \$52.33 million remains authorized but unissued from the 1990 Transportation Improvement Referendum. The actual amount authorized by the Board for Human Services Facilities in the Spring 2000 bond sale was \$0.70 million. Including prior sales, an amount of \$1.185 million remains authorized but unissued in this fund for Human Service Facilities. The actual amount authorized by the Board for the Adult Detention Center in the Spring 2000 bond sale was \$4.0 million. Including prior sales, an amount of \$8.52 million remains authorized but unissued in this fund for Adult Detention Facilities. There was no bond sale necessary for the Juvenile Detention Facilities as part of the Spring 1999 bond sale. Including prior sales, an amount of \$1.05 million remains authorized but unissued in this fund for Juvenile Detention Facilities.

<sup>2</sup> A total of \$35,092,652 is estimated to be received from the Federal Transportation Administration (FTA). Total funding includes an amount of \$5,205,000 for Wiehle Avenue Commuter Parking (formerly named Reston East Commuter Parking), \$25,661,845 for Herndon/Monroe Transit Facility and \$4,225,807 for Park and Ride Facilities. FTA funding is based on reimbursements of approximately 75 percent of expenditures which may fluctuate based on actual project scopes. To date, \$31,788,643 has been received. Total FTA grant funding anticipated in FY 2000 and beyond is \$3,304,009. In addition, an amount of \$4,066,208 in FTA funding is anticipated in FY 2000 for the Dulles Corridor projects.

# FUND 311 COUNTY BOND CONSTRUCTION

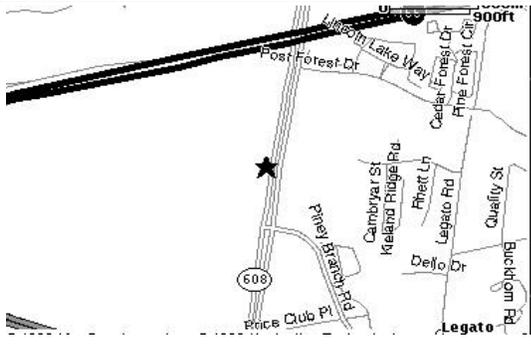
COUNTY OF FAIRFAX, VA

## FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE:G30 CAPITAL PROJECTS  
FUND :311 COUNTY BOND CONSTR (471)

	TOTAL PROJECT ESTIMATE	FY 1999 ACTUAL EXPENDITURES	FY 2000 REVISED BUDGET	FY 2001 ADVERTISED BUDGET PLAN	FY 2001 ADOPTED BUDGET PLAN	FINANCING GENERAL FUND	FINANCING BOND	FINANCING OTHER
88A001 JERMANTOWN EM	4,458,616	.00	.00					
88A002 VIENNA FEEDER	23,316,000	45.92	3,635,779.91					
88A003 SPRINGFIELD C	1,285,832	.00	91,600.00					
88A004 RESTON COMMUT	2,452,727	.00	20,580.00					
88A005 CENTREVILLE C	2,112,839	.00	20,580.00					
88A007 RESTON EAST C	1,561,727	.00	.00					
88A008 BURKE CENTRE	97,753	.00	.00					
88A009 LORTON COMMUT	3,397,831	.00	693,950.10					
88A010 ROLLING ROAD	45,930	.00	.00					
88A011 BACKLICK COMM	527,289	.00	.00					
88A012 FRANCONIA/SPR	367,387	.00	.00					
88A014 NEWINGTON MAI	3,157,000	93,077.86	3,063,922.14					
88A015 WEST OX MAINT	3,900,000	38,365.33	2,731,634.67	1,130,000	1,130,000	1,130,000		
88B001 A NEW BEGINNI	4,201,984	.00	.00					
88B002 DUAL DIAGNOSI	1,881,300	1,150,359.69	253,418.29					
88B003 CROSSROADS	6,682,157	.00	.00					
88B004 LESS SECURE S	1,523,052	.00	.00					
88B005 BOND ISSUANCE		3,972.08	11,713.60					
88B006 CONTINGENCY 1		.00	1,655,770.77					
89A000 BOND ISSUANCE	80,874,255	25,638.96	119,637.45					
89A001 ADC EXPANSION	4,692,961	3,733,739.78	9,302,651.34					
89A002 WORK TRAINING	9,390,000	.00	3,659.00					
89A003 JDC EXPANSION	488,335	391,957.92	759,940.00					
89A004 CHRONIC OFFEN	266,700	.00	.00					
89A005 JUVENILE HALF	2,386,964	.00	.00					
89A006 BOYS PROBATIO		89.15	24,910.83					
89A009 BOND ISSUANCE		5,239.40	6,973.69					
90A000 BOND ISSUANCE	6,200,000	4,194.22	2,802.22					
90A001 SCHOOL AGE CH	3,900,000	.00	.00					
90A005 ADULT HOME FO	13,634,813	1,933,778.89	1,188,461.81					
90A006 FRANCO/SPFD TR	32,243,000	3,759,740.80	4,803,204.05					
90A007 HERNDON/MONRO	7,289,000	38,552.14	773,460.29					
90A008 WIEHLE AVE PA	601,000	467.91	600,532.09					
90A009 WIEHLE AVENUE	4,500,000	6,284.03	59,003.88					
90A010 BOND ISSUANCE	380,000	77,042.41	4,422,957.59					
90A011 DULLES CORRID	1,500,000	.00	380,000.00					
90A012 HUNTINGTON GA	614,800	132,062.28	1,500,000.00					
90A013 FEASIBILITY -			249,509.09					
91A001 TYSONS TRANSP								
<b>FUND 311 TOTAL</b>	<b>229,931,252</b>	<b>11,394,608.77</b>	<b>36,376,652.81</b>	<b>1,130,000</b>	<b>1,130,000</b>	<b>1,130,000</b>		

## FUND 311 COUNTY BOND CONSTRUCTION

<b>88A015</b>	<b>West Ox DVS Facility</b>	
4620 West Ox Road		Sully
<p>This project funds the renovation of the West Ox Road DVS facility, including the addition and renovation of bays to accommodate maintenance needs for Fire and Rescue Department apparatus and Park Authority vehicle maintenance and the construction of a reserve apparatus storage building and a body shop. This project is funded by General Obligation Bonds from the 1988 Transportation Bond Referendum and General Fund monies. FY 2001 funding in the amount of \$1,130,000 is included in order to complete the renovation.</p>		

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	500,000	0	38,365	461,635	0	0
Construction	3,300,000	0	0	2,170,000	1,130,000	0
Other	100,000	0	0	100,000	0	0
<b>Total</b>	<b>\$3,900,000</b>	<b>\$0</b>	<b>\$38,365</b>	<b>\$2,731,635</b>	<b>\$1,130,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$2,730,000	\$1,170,000	\$0	\$0	\$3,900,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
N/A	October 1997	March 2000	To Be Determined	To Be Determined

# FUND 310 STORM DRAINAGE BOND CONSTRUCTION

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## Board of Supervisors' Adjustments

The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.

The following is a list of projects funded in FY 2001:

Project Number	Project Name	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan	Increase/ (Decrease)
X00084	Indian Springs Phase II	\$684,000	\$684,000	\$0
X00087	Long Branch	959,569	959,569	0
X00093	Hayfield Farms	420,000	420,000	0
X00211	Holmes Run II	240,000	240,000	0
	<b>Total</b>	<b>\$2,303,569</b>	<b>\$2,303,569</b>	<b>\$0</b>

## County Executive Proposed FY 2001 Advertised Budget Plan



### Agency Overview

In FY 2001, an amount of \$2,303,569 is included in Fund 310, Storm Drainage Bond Construction, for various storm drainage projects. FY 2001 funding is consistent with the FY 2001 – 2005 Capital Improvement Program (With Future Years to 2008).

Fund 310, Storm Drainage Bond Construction, includes storm drainage improvement projects, which are funded with General Obligation bonds as approved by voter referendum. To date authorized but unissued bond funds in the amount of \$4.66 million remain from the \$12.0 million referendum approved by the voters on November 8, 1988.



### Funding Adjustments

The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:

- At the FY 1999 Carryover Review, the Board of Supervisors approved an increase of \$1,024,121 based on the carryover of unexpended project balances.

**FUND 310**  
**STORM DRAINAGE BOND CONSTRUCTION**

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A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for each project funded in FY 2001 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, source of funding, and completion schedules.

# FUND 310 STORM DRAINAGE BOND CONSTRUCTION

## FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 310, Storm Drainage Bond  
Construction

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	\$315,082	\$0	\$312,431	\$0	\$0
Revenue:					
Sale of Bonds <sup>1</sup>	\$0	\$580,000	\$1,291,690	\$2,303,569	\$2,303,569
Total Revenue	\$0	\$580,000	\$1,291,690	\$2,303,569	\$2,303,569
<b>Total Available</b>	<b>\$315,082</b>	<b>\$580,000</b>	<b>\$1,604,121</b>	<b>\$2,303,569</b>	<b>\$2,303,569</b>
Total Expenditures	\$2,651	\$580,000	\$1,604,121	\$2,303,569	\$2,303,569
<b>Total Disbursements</b>	<b>\$2,651</b>	<b>\$580,000</b>	<b>\$1,604,121</b>	<b>\$2,303,569</b>	<b>\$2,303,569</b>
<b>Ending Balance</b>	<b>\$312,431</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The actual sale of bonds is based on a review of cash needs rather than cash and encumbrances as presented here for planning purposes. This is consistent with Board policy to sell bonds on a cash basis. Including prior sales, there is a balance of \$4.66 million in authorized but unissued bonds for storm drainage.

# FUND 310 STORM DRAINAGE BOND CONSTRUCTION

COUNTY OF FAIRFAX, VA

## FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE:G30	CAPITAL PROJECTS	TOTAL PROJECT ESTIMATE	FY 1999 ACTUAL EXPENDITURES	FY 2000 REVISED BUDGET	FY 2001 ADVERTISED BUDGET PLAN	FY 2001 ADOPTED BUDGET PLAN	FINANCING GENERAL FUND	FINANCING BOND	FINANCING OTHER
X00001	CURTIS AVENUE	159,036	.00	.00	.00	.00			
X00002	CORAL LANE	206,195	.00	.00	.00	.00			
X00003	CALAMO RUN	113,085	.00	.00	.00	.00			
X00004	WINDSOR ESTAT	30,000	.00	.00	.00	.00			
X00005	MIDWAY PLACE	473,514	.00	.00	.00	.00			
X00006	GUNSTON MANOR	329,639	.00	.00	.00	.00			
X00007	GREENWAY ROAD	89,010	-2,261.90	.00	.00	.00			
X00008	FALL 1988 BON			23,300.78	.00	.00			
X00009	BRADDOCK FORE	47,608	.00	.00	.00	.00			
X00040	COUNTRYWIDE S			181,010.20	.00	.00			
X00051	TOPAZ ST STOR	37,679	.00	.00	.00	.00			
X00056	NEW ALEXANDRI	7,718,955	-948.76	10,994.88	.00	.00			
X00062	VINE ST STORM	420,000	.00	.00	.00	.00			
X00063	OUANDER RD ST	306,117	.00	.00	.00	.00			
X00066	BOSWELL AVENU	512,878	.00	.00	.00	.00			
X00068	FYFE RD STORM	123,893	.00	.00	.00	.00			
X00069	CEDAR CT STOR	549,321	.00	.00	.00	.00			
X00074	HOLLIN HALL S	3,246,843	.00	.00	.00	.00			
X00075	SANDBURG DET	31,388	.00	.00	.00	.00			
X00076	PINEWOOD DET	96,538	.00	.00	.00	.00			
X00077	SHADY BROOK D	28,986	.00	.00	.00	.00			
X00078	VIRGINIA HILL	3,087,999	.00	488.77	.00	.00			
X00079	INDIAN SPRING	619,884	.00	.00	.00	.00			
X00080	BERWUDA CT	658,385	.00	.00	.00	.00			
X00081	RIVANNA DR	123,968	.00	.00	.00	.00			
X00082	SPRING BRANCH	1,007,952	.00	.00	.00	.00			
X00083	REGIONAL STOR	440,000	.00	856.24	.00	.00			
X00084	INDIAN SPRING	930,000	.00	73,527.00	684,000	684,000	684,000		
X00086	BACKLICK RUN	125,000	.00	.00	.00	.00			
X00087	LONG BRANCH	1,195,000	.00	105,000.00	959,569	959,569	959,569		
X00088	LITTLE PIMMIT	225,078	.00	.00	.00	.00			
X00089	TURKEY RUN	596,717	.00	.00	.00	.00			
X00090	ACCOTINK CREE	562,766	.00	.00	.00	.00			
X00091	LITTLE HUNTING	2,387,943	5,861.64	108,791.70	420,000	420,000	420,000		
X00093	HAYFIELD FARM	840,000	.00	363,427.95	420,000	420,000	420,000		
X00099	STORM DRAIN C		.00	14,061.00	.00	.00			
X00100	STORM DRAIN B		.00	.00	.00	.00			
X00200	LONG BRANCH D	321,638	.00	.00	.00	.00			
X00202	INDIAN RUN PH	286,184	.00	.00	.00	.00			
X00203	INDIAN RUN PH	69,500	.00	.00	.00	.00			
X00206	BACKLICK RUN	135,188	.00	.00	.00	.00			
X00211	HOLMES RUN PH	270,000	.00	30,000.00	240,000	240,000	240,000		
X00214	COLVIN RUN MI	784,134	.00	272,662.00	.00	.00			
X00299	STREAM VALLEY		.00	.00	.00	.00			
FUND 310 TOTAL		29,188,021	2,650.98	1,604,120.52	2,303,569	2,303,569		2,303,569	

**FUND 310**  
**STORM DRAINAGE BOND CONSTRUCTION**

<b>X00084</b>	<b>Indian Springs Phase II</b>	
Clearfield Subdivision	Mason	
<p>This project provides funding for the installation of approximately 2,800 linear feet of 15-inch to 48-inch storm sewer system and appurtenant structures that will alleviate flooding and erosion problems in the Clearfield Subdivision. FY 2001 funding in the amount of \$684,000 will provide for construction of the project and is consistent with the <u>FY 2001 – 2005 Capital Improvement Program (With Future Years to 2008)</u>.</p>		

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$84,429	\$33,626	\$0	\$50,803	\$0	\$0
Design and Engineering	155,161	132,437	0	22,724	0	0
Construction	684,000	0	0	0	684,000	0
Other	6,410	6,410	0	0	0	0
<b>Total</b>	<b>\$930,000</b>	<b>\$172,473</b>	<b>\$0</b>	<b>\$73,527</b>	<b>\$684,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$930,000	\$0	\$0	\$930,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
Third Quarter FY 2000	In House	Third Quarter FY 2000	First Quarter FY 2001	Fourth Quarter FY 2001

**FUND 310**  
**STORM DRAINAGE BOND CONSTRUCTION**

<b>X00087</b>	<b>Long Branch</b>	
Long Branch of Four Mile Run		Mason
<p>This project provides funding for the installation of approximately 1,200 linear feet of streambank protection to alleviate serious stream bank erosion along Long Branch at Four-Mile Run. FY 2001 funding in the amount of \$959,569 will provide for the revision of the engineering design to include bioengineering measures for stream bank stabilization and for construction. This funding level is consistent with the <u>FY 2001 – 2005 Capital Improvement Program (With Future Years to 2008)</u>.</p>		

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$3,759	\$3,759	\$0	\$0	\$0	\$0
Design and Engineering	227,120	119,620	0	105,000	2,500	0
Construction	935,569	0	0	0	935,569	0
Other	28,552	7,052	0	0	21,500	0
<b>Total</b>	<b>\$1,195,000</b>	<b>\$130,431</b>	<b>\$0</b>	<b>\$105,000</b>	<b>\$959,569</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$1,195,000	\$0	\$0	\$1,195,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
First Quarter FY 2001	Second Quarter FY 2000	Fourth Quarter FY 2000	Second Quarter FY 2001	Fourth Quarter FY 2001

**FUND 310**  
**STORM DRAINAGE BOND CONSTRUCTION**

<b>X00093</b>	<b>Hayfield Farms</b>	
Hayfield Farms Subdivision		Lee
<p>This project consists of the construction of flood proofing and storm drainage improvements to alleviate flooding of several houses and roadways within Hayfield Farms Subdivision. The drainage study and design of this project were funded by Project DC0691, Hayfield Farms, in Fund 316, Pro Rata Share Drainage Construction. FY 2001 funding in the amount of \$420,000 will provide for partial construction of this project. Additional funds will be provided with available pro rata shares deposits. This funding level is consistent with the <u>FY 2001 – 2005 Capital Improvement Program (With Future Years to 2008)</u>.</p>		

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	0	0	0	0	0	0
Construction	840,000	0	0	420,000	420,000	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$840,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$420,000</b>	<b>\$420,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$840,000	\$0	\$0	\$840,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
Third Quarter FY 2001	Third Quarter FY 2000	Second Quarter FY 2001	Fourth Quarter FY 2001	Third Quarter FY 2002

**FUND 310**  
**STORM DRAINAGE BOND CONSTRUCTION**

<b>X00211</b>	<b>Holmes Run II</b>
Sleepy Hollow Subdivision	Mason
<p>This project provides funding for approximately 600 linear feet of stream bank stabilization material which will begin near the children's playground and continue downstream to the VEPCO Wescott Substation. Severe stream bank erosion on Holmes Run west of Rose Lane is causing degradation of the stream valley resulting in very steep banks and loss of rear yards. FY 2001 funding in the amount of \$240,000 will provide for land acquisition and construction. This funding level is consistent with the FY 2001 – 2005 Capital Improvement Program (With Future Years to 2008).</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$10,000	\$0	\$0	\$0	\$10,000	\$0
Design and Engineering	60,000	0	0	30,000	30,000	0
Construction	190,000	0	0	0	190,000	0
Other	10,000	0	0	0	10,000	0
<b>Total</b>	<b>\$270,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$30,000</b>	<b>\$240,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$270,000	\$0	\$0	\$270,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
N/A	In House	Third Quarter FY 2000	Third Quarter FY 2001	Second Quarter FY 2002

# **FUND 309**

## **METRO OPERATIONS AND CONSTRUCTION**

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### **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- The Transfer Out from Fund 309, Metro Operations and Construction, to Fund 100, County Transit Systems, was increased by \$612,988, from \$756,000 to \$1,368,988. This funding is required to restore six buses that were due for replacement which will be used instead to implement service enhancements and expansions, including those approved by the Board of Supervisors on June 7, 1999, as well as those projected to be required to meet future service demands. Funding for these service enhancements is available from a formula change in the Northern Virginia Transportation Commission allocation of State aid and gas tax and is budgeted in Fund 309 until final determination of the nature of the enhancements. Since these enhancements are being made to the County's CONNECTOR Transit System, a transfer of funds from Fund 309 to Fund 100 is necessary to reflect the expenditures in the appropriate fund. As a result, expenditures in Fund 309 are decreased by \$612,988, with a corresponding increase in expenditures in Fund 100.

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## **County Executive Proposed FY 2001 Advertised Budget Plan**



### **Agency Overview**

The County's portion of the FY 2001 Washington Metropolitan Area Transit Authority's (WMATA) operating and capital budgets is based on the WMATA General Manager's FY 2001 Budget Proposal. The WMATA Board Budget Committee will review the WMATA General Manager's proposed FY 2001 Budget between January and May, and the WMATA Board is expected to adopt the FY 2001 Budget in May 2000. The County's portion of the total WMATA budget is determined by using several formulas that include such factors as jurisdiction of residence of passengers, number of stations located in a jurisdiction, the amount of service in a jurisdiction, and a population factor. The FY 2001 estimate of applied aid, which includes gas tax receipts and State aid allocated by the Northern Virginia Transportation Commission reflects the change in the gas tax formula.

The FY 2001 Metro operating and capital disbursements in Fund 309, Metro Operations and Construction, net of bus/rail operating revenues (fares) total \$69,114,667, an increase of \$2,092,967, or 3.1 percent, over the FY 2000 Revised Budget Plan disbursements of \$67,021,700. In general, increases to operating requirements have been offset with increased applied aid and capital funding adjustments. However, the FY 2001 recommendation includes funding for expansion items included in the WMATA General Manager's FY 2001 Budget Proposal. Final adjustments to this fund are contingent upon review and approval of the WMATA Budget by the WMATA Board, anticipated in May 2000.

## **FUND 309**

### **METRO OPERATIONS AND CONSTRUCTION**

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#### **General Fund Support**

The FY 2001 General Fund Transfer In of \$12,673,283 represents a net increase of \$5.6 million over the *FY 2000 Revised Budget Plan* level of \$7,045,830 due to the use of \$3.2 million in FY 1999 fund balance to partially fund FY 2000 expenses and a net increase of \$2.4 million in additional support associated with increases in the WMATA General Manager's Proposed Budget and with funding for the continuation of the Springfield Circulator Bus Service, previously funded with a combination of grant funds and local match. It should be noted that the WMATA General Manager proposed the following expansion items: continuation of the Tyson's Bethesda service previously funded by a non-recurring grant, extended rail service on weekends, subsidized bus fares on selected routes to encourage rail ridership, additional rail station parking shuttle service, additional bus service for regional routes, and enhanced marketing. These expansion initiatives will be considered by the WMATA Board during its budget review process prior to May 2000. Final adjustments will be made at the FY 2000 Carryover Review, upon consideration and final approval of the WMATA budget, contingent upon Board of Supervisors' review and approval.

#### **County Capital Support**

The FY 2001 Capital Requirement of \$13.9 million represents an increase of \$3.7 million from the *FY 2000 Revised Budget Plan* level of \$10.2 million, due to the Rail Capital requirements for the 103-mile system, based on the projected billing schedule provided by WMATA and construction progress. Authorized but unissued bonds will be used to support this obligation, which is consistent with the FY 2001 - FY 2005 Capital Improvement Program (With Future Years to 2008).

Table 1 provides detailed information regarding the operating expenditures, revenues, and funding sources for Metrobus and Metrorail operations.

**FUND 309**  
**METRO OPERATIONS AND CONSTRUCTION**

**TABLE 1**  
**METROBUS AND METRORAIL OPERATING FUNDING CHART**  
*Fairfax County Related Expenses*

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Disbursements:</b>					
Bus Operating	\$29,776,666	\$29,104,537	\$30,159,707	\$30,455,164	\$30,455,164
ADA Paratransit	1,911,192	1,948,971	2,136,756	2,832,675	2,832,675
Rail Operating	45,905,732	46,280,103	46,731,084	50,747,595	50,747,595
Construction Management	305,188	311,290	0	0	0
Springfield Circulator	62,000	0	116,000	375,000	375,000
Service Enhancements <sup>1</sup>	42,000	712,555	1,608,088	1,800,000	1,800,000
Subtotal Operating Disbursements	\$78,002,778	\$78,357,456	\$80,751,635	\$86,210,434	\$86,210,434
<b>Revenue:</b>					
Bus Revenue	\$5,578,020	\$5,578,020	\$5,578,020	\$5,578,020	\$5,578,020
Rail Revenue	30,931,000	30,931,000	30,931,000	30,931,000	30,931,000
Subtotal Operating Revenue	\$36,509,020	\$36,509,020	\$36,509,020	\$36,509,020	\$36,509,020
Subtotal Operating Disbursements less Operating Revenues	\$41,493,758	\$41,848,436	\$44,242,615	\$49,701,414	\$49,701,414
<b>Applied Aid:</b>					
Gas Tax Receipts	\$4,108,306	\$4,379,809	\$7,883,800	\$8,075,712	\$8,075,712
State	27,849,863	28,609,687	25,998,711	25,775,775	25,775,775
Other	0	600,000	0	3,034,479	3,034,479
Subtotal Applied Aid	\$31,958,169	\$33,589,496	\$33,882,511	\$36,885,966	\$36,885,966
<b>Available Fund Balance:</b>					
Fund Balance Used to Offset Expenditures	(\$1,615,467)	\$1,213,110	\$3,314,274	\$142,165	\$142,165
<b>Total General Fund Transfer for</b>					
<b>Bus and Rail Operation</b>	<b>\$11,151,056</b>	<b>\$7,045,830</b>	<b>\$7,045,830</b>	<b>\$12,673,283</b>	<b>\$12,673,283</b>
<b>Total General Fund Support for</b>					
<b>Bus and Rail Operation<sup>2</sup></b>	<b>\$9,535,589</b>	<b>\$8,258,940</b>	<b>\$10,360,104</b>	<b>\$12,815,448</b>	<b>\$12,815,448</b>

<sup>1</sup> The Service Enhancement line item includes direct expenditures in Fund 309, Metro Operations, and the amount in the Transfer Out to Fund 100, County Transit, for service enhancements.

<sup>2</sup> The total General Fund support for Metrobus and Metrorail is the sum of the General Fund Transfer In and the fund balance used to offset expenditures.

## **FUND 309**

# **METRO OPERATIONS AND CONSTRUCTION**

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### **Operating Expenses**

The net operating expenditures are projected to increase \$5,458,799, or 12.3 percent, from \$44,242,615 in the *FY 2000 Revised Budget Plan* to \$49,701,414 in FY 2001. This increase is primarily due to continued increases in MetroAccess ridership, Metrorail and Metrobus costs associated with existing service, funding for the continuation of the Springfield Circulator Bus Service (previously funded with a combination of grant funds and local match), and the provision of funding for several expansion initiatives. It should be noted that the WMATA General Manager proposed the following expansion items: continuation of the Tyson's Bethesda service previously funded by a non-recurring grant, extended rail service on weekends, subsidized bus fares on selected routes to encourage rail ridership, additional rail station parking shuttle service, additional bus service for regional routes, and enhanced marketing. These expansion initiatives will be considered by the WMATA Board during its budget review process prior to May 2000. Final adjustments will be made at the FY 2000 Carryover Review, upon consideration and final approval of the WMATA budget, contingent upon Board of Supervisors' review and approval.

On the basis of a Northern Virginia Transportation Commission (NVTC) formula, the County receives State aid and gas tax to offset a portion of the subsidy requirement. As a result of a change in this formula to more accurately allocate revenue, Fairfax County projects an additional \$1.8 million in gas tax revenue in FY 2001, compared to FY 1998 (prior to the formula change). The funds received as a result of the formula change are being applied to service enhancements and cannot be used for current Operating Expenses. Accordingly, this additional gas tax will fund service enhancements. Of these enhancements, \$0.6 million will be funded within Fund 309 and is included in the Operating Subsidy requirement listed above, and \$1.2 million will be transferred to Fund 100, County Transit Systems, to provide fare simplification and additional service on selected routes. Funding for service enhancements reflects a net increase of \$0.2 million from FY 2000 funding, which included \$0.8 million in Fund 309 and \$0.8 million transferred to Fund 100.

Applied aid to Operating Expenses, which reduces the County's direct funding support of Metrobus and Metrorail operations, is projected to increase by \$3,003,455. This increase is primarily comprised of an increase in the prior year adjustment of approximately \$3 million.

The combined effect of the \$5,458,799 expenditure increase and the \$3,003,455 increase in aid gives a net increase to the County's FY 2001 General Fund support for Metrobus and Metrorail operations. FY 2001 General Fund support is \$12,815,448, an increase of \$2,455,344, or 23.7 percent, over the *FY 2000 Revised Budget Plan* total support of \$10,360,104. This obligation will be met with a General Fund Transfer In of \$12,673,283 and \$142,165 in available fund balance.

Ridership is expected to increase from 4,999,400 in FY 2000 to 5,025,000 riders in FY 2001 for Metrobus and from 11,500,000 riders in FY 2000 to 11,675,000 riders in FY 2001 for Metrorail, an increase of 0.5 percent and 1.5 percent, respectively. The Operating subsidy per Metrobus passenger is projected at \$4.95 for FY 2001, increasing only slightly over the present \$4.91. The operating subsidy for Metrorail is also expected to increase over the current \$1.37 per passenger in FY 2000 to \$1.70 per passenger in FY 2001.

Table 2 provides detailed information regarding the operating expenditures, revenues, and funding sources for Metrobus and Metrorail operations.

**FUND 309**  
**METRO OPERATIONS AND CONSTRUCTION**

**TABLE 2**  
**METROBUS AND METRORAIL CAPITAL FUNDING CHART**  
*Fairfax County Related Expenses*

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Expenditures:</b>					
Rail Capital	\$10,638,430	\$10,636,950	\$14,856,110	\$10,658,688	\$10,658,688
Rail Reliability Program	1,819,239	3,937,823	2,941,837	3,564,541	3,564,541
Bus Capital	1,579,504	1,676,810	1,812,210	1,621,096	1,621,096
Revenue Bond Debt Service	3,168,928	3,168,928	3,168,928	3,168,928	3,168,928
System Improvement	0	0	0	400,000	400,000
Bond Issuance Cost	28,715	0	0	0	0
Subtotal Capital Expenditures	\$17,234,816	\$19,420,511	\$22,779,085	\$19,413,253	\$19,413,253
<b>Applied State Aid &amp; Gas Tax Receipts:</b>					
State Bonds	\$0	\$7,315,000	\$7,315,000	\$0	\$0
Rail Reliability	1,416,153	2,137,823	278,250	692,300	692,300
Bus Capital	1,579,504	1,676,810	1,812,210	1,621,096	1,621,096
Revenue Bond Debt Service	3,168,928	3,168,928	3,168,928	3,168,928	3,168,928
Subtotal Applied State Aid	\$6,164,585	\$14,298,561	\$12,574,388	\$5,482,324	\$5,482,324
<b>Total General Obligation Bond Support of Rail and Bus Capital</b>	<b>\$11,070,231</b>	<b>\$5,121,950</b>	<b>\$10,204,697</b>	<b>\$13,930,929</b>	<b>\$13,930,929</b>

**Capital Expenses**

The FY 2001 funding level is necessary to fund Fairfax County's contribution to WMATA for the "fast track" Metrorail construction plan that was approved by the Board of Supervisors in June 1992. The "fast track" plan is a funding and construction mechanism whereby the participating jurisdictions contribute toward the completion of the 103-mile adopted regional Metrorail system by 2002. This financing plan works in conjunction with the Federal Government authorization of \$1.3 billion for Metrorail construction. This plan requires Fairfax County to commit \$113.2 million for completion of the system. In November 1992, Fairfax County voters passed a \$130 million General Obligation Bond referendum for transportation improvements of which \$50 million was designated specifically for Metrorail construction. State bonds supported by recordation fees were available to apply toward Metrorail capital contribution. In FY 2000, approximately \$7.3 million in State bonds, supported by telecommunication right-of way fees, are expected to be available to support the County's ICCA-V obligations. The balance of the County obligation was met through the use of State aid.

## **FUND 309**

# **METRO OPERATIONS AND CONSTRUCTION**

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As reflected in Table 2, FY 2001 capital expenditures to maintain facilities, equipment, and buses and to support the completion of the 103-mile Metrorail system total \$19,413,253. This represents a decrease of \$3,365,832, or 14.8 percent, from the *FY 2000 Revised Budget Plan* level of \$22,779,085. The County funding required for FY 2001 has decreased primarily due to the continued decline of the Rail Capital requirement for the 103-mile system, based on the projected billing schedule provided by WMATA, and construction progress. In addition, an amount of \$3,564,541 is included in the FY 2001 budget for the Rail Reliability program. This program includes the rehabilitation of the old Rohr railcar fleet and upgrades to Metrorail system components such as fare gates and farecard machines. An amount of \$1,621,096 is also included to procure replacement buses for the aging Metrobus fleet which will be funded through applied state aid.

Applied aid, which reduces the County's direct support of the WMATA capital expenditures for FY 2001 totals \$5,482,324. The FY 2001 applied aid level represents a decrease of \$7,092,064, or 56.4 percent, from the *FY 2000 Revised Budget Plan* level of \$12,574,388. This decrease is mainly due to the availability of \$7,315,000 in State bond funds in FY 2000, which will be not available in FY 2001.

The combined decrease in the County's WMATA capital expenditures of \$3,365,832 and decrease in applied aid of \$7,092,064 results in an increase to the County's Capital support of \$3,726,232, from \$10,204,697 in FY 2000 to \$13,930,929 in FY 2001, all of which will be funded through the sale of authorized General Obligation Bonds. The projected bond sale in support of the WMATA Capital Program is consistent with the FY 2001 - FY 2005 Capital Improvement Program (With Future Years to 2008).

### **Fairfax County Metrobus Service**

Metrobus service is assumed to remain the same as in FY 2000.

### **Fairfax County Metrorail Service**

Metrorail operates three lines in Fairfax County; the Yellow Line which terminates at the Huntington Station in the southeastern part of the County, the Orange Line operating to its terminus at the Vienna Station in the central part of the County, and the Blue Line terminating at the Franconia-Springfield Station. It is estimated that County residents will travel 19.3 million passenger trips and 129 million passenger miles during FY 2001 on Metrorail. These ridership figures are based on a 1994 passenger survey, which is the most recent information available by jurisdiction. WMATA will conduct another ridership survey in spring 1999.



## **Funding Adjustments**

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- At the FY 1999 Carryover Review, the total County operating and capital support for FY 1999 in Fund 309, Metro Operations and Construction, was increased by \$7,183,911. This increase includes an increase in the operating subsidy of \$1,638,179 offset by an increase in operating applied aid of \$293,015 for a net increase in General Fund operating support of \$1,345,164. The capital subsidy increased by \$3,358,574, while capital applied aid decreased by \$1,724,173 for a net increase in capital support of \$5,082,747. In addition, \$756,000 was transferred to Fund 100, County Transit Systems, to support service improvements to the FAIRFAX CONNECTOR system in accordance with Board action taken on March 22, 1999 and May 10, 1999. These funds represent a portion of the additional aid that was made available to the County through the NVTC formula change.

# FUND 309

## METRO OPERATIONS AND CONSTRUCTION

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### Objectives

- To increase the annual number of riders on Metrobus routes serving Fairfax County from 4,999,400 in FY 2000 riders to 5,025,000 in FY 2001.
- To increase the number of Metrorail riders boarding at stations in Fairfax County by 1.5 percent, from 11,500,000 in FY 2000 to 11,675,000 riders in FY 2001.



### Performance Indicators

#### Metrobus<sup>1</sup>

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Passengers boarding Metrobus routes in Fairfax County	5,130,000	4,886,000	4,825,540 / 4,999,400	4,999,400	5,025,000
Metrobus routes	95	87	87 / 87	87	87
Metrobus platform hours	332,767	308,739	308,739 / 308,739	316,900	328,900
Metrobus platform miles	5,904,838	5,374,679	5,374,679 / 5,374,679	5,566,608	5,776,500
<b>Efficiency:</b>					
Operating costs	\$33,102,091	\$30,685,839	\$31,649,816 / \$29,776,666	\$30,159,707	\$30,455,164
Fare box revenue	\$5,905,224	\$5,578,020	\$5,578,020 / \$5,708,000	\$5,578,020	\$5,578,020
Operating subsidy	\$27,196,867	\$25,107,819	\$26,071,796 / \$24,068,666	\$24,581,687	\$24,877,144
Operating cost/platform mile	\$5.61	\$5.72	\$5.89 / \$5.54	\$5.42	\$5.27
Operating cost/platform hour	\$99.47	\$99.62	\$102.51 / \$96.41	\$95.17	\$92.6
Revenue/operating cost (shown as a percent)	17.84%	18.18%	17.62% / 19.17%	18.49%	18.32%
Operating subsidy per Metrobus passenger	\$5.30	\$5.14	\$5.40 / \$4.81	\$4.91	\$4.95
<b>Service Quality:</b>					
Percent of Fairfax County riders satisfied with Metrobus	NA	NA	NA / NA	NA	NA
<b>Outcome:</b>					
Percent change in passengers riding on Metrobus routes serving Fairfax County	NA	(4.7%)	2.3% / 2.3%	0.0%	0.5%

<sup>1</sup> Indicators were included for Fund 309 for the first time in the FY 1998 Adopted Budget Plan and reflect data available for fiscal years 1996 through 1998 for Metrobus operations in Fairfax County.

**FUND 309**  
**METRO OPERATIONS AND CONSTRUCTION**

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**Metrorail**

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Metrorail passengers boarding at stations in Fairfax County	9,363,000	10,914,000	11,000,000 / 11,000,000	11,500,000	11,675,000
<b>Efficiency:</b>					
Operating costs	\$44,998,304	\$46,645,145	\$47,100,855 / \$45,905,732	\$46,731,084	\$50,747,595
Fare box revenue	\$30,931,000	\$30,931,000	\$30,931,000 / \$30,931,000	\$30,931,000	\$30,931,000
Operating subsidy	\$14,067,304	\$15,714,145	\$16,169,855 / \$14,974,732	\$15,800,084	\$19,816,595
Revenue/operating cost (shown as a percent)	68.74%	66.31%	65.67% / 67.38%	66.19%	60.95%
Operating subsidy Per Metrorail passenger	\$1.50	\$1.44	\$1.47 / \$1.36	\$1.37	\$1.70
<b>Service Quality:</b>					
Percent of Fairfax County riders satisfied with Metrorail	NA	NA	NA	NA	NA
<b>Outcome:</b>					
Percent change in passengers boarding at Metrorail stations in Fairfax County	NA	16.6%	0.8% / 0.8%	4.5%	1.5%

# FUND 309 METRO OPERATIONS AND CONSTRUCTION

## FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 309, Metro Operations and  
Construction

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance<sup>1</sup></b>	<b>\$5,220,194</b>	<b>\$6,128,132</b>	<b>\$13,620,877</b>	<b>\$101,906</b>	<b>\$101,906</b>
Revenue:					
Sale of Bonds <sup>2</sup>	\$17,827,585	\$5,121,950	\$0	\$13,971,188	\$13,971,188
Miscellaneous	27,862	0	0	0	0
<b>Total Revenue</b>	<b>\$17,855,447</b>	<b>\$5,121,950</b>	<b>\$0</b>	<b>\$13,971,188</b>	<b>\$13,971,188</b>
Transfer In:					
General Fund (001)	\$11,151,056	\$7,045,830	\$7,045,830	\$12,673,283	\$12,673,283
<b>Total Transfer In</b>	<b>\$11,151,056</b>	<b>\$7,045,830</b>	<b>\$7,045,830</b>	<b>\$12,673,283</b>	<b>\$12,673,283</b>
<b>Total Available</b>	<b>\$34,226,697</b>	<b>\$18,295,912</b>	<b>\$20,666,707</b>	<b>\$26,746,377</b>	<b>\$26,746,377</b>
Operating Support:					
Expenditures:					
Bus Operating Subsidy	\$24,198,646	\$23,526,517	\$24,581,687	\$24,877,144	\$24,877,144
ADA Paratransit	1,511,192	1,548,971	1,736,756	2,432,675	2,432,675
FASTRAN Paratransit	400,000	400,000	400,000	400,000	400,000
Rail Operating Subsidy	14,974,732	15,349,103	15,800,084	19,816,595	19,816,595
Federally Ineligible <sup>3</sup>	305,188	311,290	0	0	0
Springfield Circulator	62,000	0	116,000	375,000	375,000
Service Enhancements	42,000	712,555	239,100	594,296	594,296
<b>Total Operating Subsidy (Fairfax County)</b>	<b>\$41,493,758</b>	<b>\$41,848,436</b>	<b>\$42,873,627</b>	<b>\$48,495,710</b>	<b>\$48,495,710</b>
Applied Aid	(31,958,169)	(33,589,496)	(33,882,511)	(36,885,966)	(36,885,966)
<b>Total Operating Expenditures</b>	<b>\$9,535,589</b>	<b>\$8,258,940</b>	<b>\$8,991,116</b>	<b>\$11,609,744</b>	<b>\$11,609,744</b>
Transfer Out:					
County Transit Systems (Fund 100)	\$0	\$0	\$1,368,988	\$1,205,704	\$1,205,704
<b>Total Transfers Out</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,368,988</b>	<b>\$1,205,704</b>	<b>\$1,205,704</b>
Fairfax County General Fund Support	\$9,535,589	\$8,258,940	\$10,360,104	\$12,815,448	\$12,815,448

# FUND 309 METRO OPERATIONS AND CONSTRUCTION

## FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 309, Metro Operations and  
Construction

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Capital Expenditures:					
Capital Construction					
Support	\$17,206,101	\$19,420,511	\$22,779,085	\$19,413,253	\$19,413,253
Bond Issuance Costs	28,715	0	0	0	0
State Aid Applied	(6,164,585)	(14,298,561)	(12,574,388)	(5,482,324)	(5,482,324)
Total Capital Support	<u>\$11,070,231</u>	<u>\$5,121,950</u>	<u>\$10,204,697</u>	<u>\$13,930,929</u>	<u>\$13,930,929</u>
Total Operating and					
Capital Support	\$20,605,820	\$13,380,890	\$20,564,801	\$26,746,377	\$26,746,377
<b>Total Disbursements</b>	<b>\$20,605,820</b>	<b>\$13,380,890</b>	<b>\$20,564,801</b>	<b>\$26,746,377</b>	<b>\$26,746,377</b>
<b>Ending Balance</b>	<b>\$13,620,877</b>	<b>\$4,915,022</b>	<b>\$101,906</b>	<b>\$0</b>	<b>\$0</b>
General Fund	3,456,439	0	101,906	0	0
Bond Funds	10,164,438	0	0	0	0
<b>Unreserved Balance</b>	<b>\$0</b>	<b>\$4,915,022</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The FY 1999 Beginning Balance of \$5,220,194 is based on the actual FY 1998 billings from WMATA and unanticipated revenues available at the Northern Virginia Transportation Commission to meet the County's FY 1998 subsidy requirements.

<sup>2</sup> The sale of bonds is based on a review of cash needs rather than cash and encumbrances as presented here for planning purposes. This is consistent with Board policy to sell bonds on a cash basis. On November 3, 1992, an amount of \$50 million was approved by the voters to fund the County's share of completing the Metrorail system in the Franconia/Springfield area. The actual amount authorized by the Board of Supervisors in the spring 1999 bond sale was \$17.805 million. An amount of \$26.895 million remains in authorized but unissued bonds from the November 1992 transportation bond referendum.

<sup>3</sup> This category consists of construction management.

# FUND 308 PUBLIC WORKS CONSTRUCTION

## Board of Supervisors' Adjustments

The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.

The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:

- The Board of Supervisors approved project reallocations within this fund that resulted in no change to the FY 2000 appropriation level.

The following is a list of projects funded in FY 2001:

Project Number	Project Name	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan	Increase/ (Decrease)
A00002	Emergency Watershed Improvements	\$95,000	\$95,000	\$0
L00034	Kingstowne Environmental Monitoring	112,000	112,000	0
N00096	Dam Improvements and Inspections	759,500	759,500	0
U00006	Developer Defaults	400,000	400,000	0
U00100	VDOT Participation	50,000	50,000	0
V00000	Road Viewer Program	50,000	50,000	0
V00001	Road Maintenance Program	50,000	50,000	0
Z00001	Streetlights	1,000,000	1,000,000	0
Z00008	NPDES	130,000	130,000	0
Z00018	Storm Drainage Projects	1,000,000	1,000,000	0
Z00019	Countywide Stream Protection Study	120,000	120,000	0
	<b>Total</b>	<b>\$3,766,500</b>	<b>\$3,766,500</b>	<b>\$0</b>

## County Executive Proposed FY 2001 Advertised Budget Plan



### Agency Overview

In FY 2001, an amount of \$3,766,500 is included in Fund 308, Public Works Construction, to fund 11 projects. Of this amount, \$903,724 is funded by a General Fund transfer, \$2,562,776 is funded by revenues associated with Virginia 2000 General Assembly action, and \$300,000 is financed by revenue from Developer Defaults.

FY 2001 funding supports ongoing projects associated with Emergency Watershed Improvements, the Kingstowne Environmental Monitoring Project, Dam Improvements and Inspections, Countywide Storm Drainage Projects, Countywide Stream Protection Study, and the National Pollutant Discharge Elimination System (NPDES). These projects

## **FUND 308**

# **PUBLIC WORKS CONSTRUCTION**

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represent ongoing storm drainage projects including corrections to emergency drainage problems, water quality, and environmental monitoring.

Funding has also been included to support the Road Viewer and Road Maintenance Programs and various VDOT Participation projects. The Road Viewers Program provides for the upgrading of County roads for acceptance into the State Secondary System. Once the roads are accepted into the State system, ongoing maintenance costs are provided by the State, and County funds are no longer required. For those roads which are not currently included in the State Secondary System, annual funding is provided for maintenance to ensure the safe operation of vehicles on these travelways. The VDOT Participation Program enables the County to benefit from the construction of trails and storm sewer infrastructure associated with roadway improvements by sharing in the cost of the VDOT project. Both parties execute the agreements in advance of construction and actual billing, which normally occurs after VDOT construction is complete.

In addition, funding has been included for the Citizen Petition Street Light Program. Funding for this program, which provides residential lighting at locations justified and desired by residents, was re-opened in FY 2000 and is expected to support 50 petition requests and approximately 550 streetlights in FY 2001. Approved locations are determined in consultation with the Fairfax County Police Department, based on nighttime crime rates and traffic safety. Street light petitions must meet pre-approved criteria and are presented annually to the Board of Supervisors for approval.

FY 2001 funding is also included for the Developer Default Program. This program is necessitated by economic conditions surrounding the construction industry which results in some developers not completing required public facilities including acceptance of roads by the State, walkways, and storm drainage improvements. The costs of providing these improvements may be offset by the receipt of developer default revenues from developer escrow and court judgements and/or compromise settlements. FY 2001 funding in the amount of \$400,000 is included for construction of developer default projects, of which \$300,000 is funded by anticipated developer default revenues and \$100,000 is funded by the General Fund. Projects that are constructed with anticipated developer default revenues are dependent on recovery of such revenue. General Fund support of the program is necessary due to the time required between the construction of the improvements and the recovery of the bonds through legal action or when the developer default revenue is not sufficient to fund the entire cost of the project. FY 2001 General Fund funding will support developer default projects that are identified throughout the fiscal year. It should be noted that there is currently no significant unfunded backlog of developer default projects at this time.



### **Funding Adjustments**

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- At the FY 1999 Carryover Review, the Board of Supervisors approved an increase of \$7,292,062 due to the carryover of unexpended project balances in the amount of \$6,789,062 and the appropriation of \$3,000 in revenues received from developers associated with the Developer Streetlight Program. In addition, the Board of Supervisors approved an amount \$500,000 for development of an updated Countywide Stormwater Control Master Plan.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for each project funded in FY 2001 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., contingency or planning project). The Project Detail tables include project location, description, source of funding, and completion schedules.

**FUND 308**  
**PUBLIC WORKS CONSTRUCTION**

**FUND STATEMENT**

**Fund Type G30, Capital Project Funds**                      **Fund 308, Public Works Construction**

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$4,104,897</b>	<b>\$0</b>	<b>\$6,184,742</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
Streetlights <sup>1</sup>	\$0	\$0	\$27,053	\$0	\$0
Hunter Mill Streetlight Contributions	0	0	95,000	0	0
Developer Defaults <sup>2</sup>	230,699	300,000	785,267	300,000	300,000
Miscellaneous <sup>3</sup>	195	0	0	0	
State Aid	0	1,857,000	1,857,000	2,562,776	2,562,776
<b>Total Revenue</b>	<b>\$230,894</b>	<b>\$2,157,000</b>	<b>\$2,764,320</b>	<b>\$2,862,776</b>	<b>\$2,862,776</b>
Transfer In:					
General Fund (001)	\$3,699,232	\$2,463,000	\$2,963,000	\$903,724	\$903,724
<b>Total Transfer In</b>	<b>\$3,699,232</b>	<b>\$2,463,000</b>	<b>\$2,963,000</b>	<b>\$903,724</b>	<b>\$903,724</b>
<b>Total Available</b>	<b>\$8,035,023</b>	<b>\$4,620,000</b>	<b>\$11,912,062</b>	<b>\$3,766,500</b>	<b>\$3,766,500</b>
Total Expenditures	\$1,850,281	\$4,620,000	\$11,912,062	\$3,766,500	\$3,766,500
<b>Total Disbursements</b>	<b>\$1,850,281</b>	<b>\$4,620,000</b>	<b>\$11,912,062</b>	<b>\$3,766,500</b>	<b>\$3,766,500</b>
<b>Ending Balance</b>	<b>\$6,184,742</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Developer Payments for Project Z00002, Developer Streetlight Program.

<sup>2</sup> Includes developer default revenues.

<sup>3</sup> Miscellaneous receipts include sale of plans and anticipated VDOT contributions for the Board of Road Viewer Program.

# FUND 308 PUBLIC WORKS CONSTRUCTION

COUNTY OF FAIRFAX, VA  
FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE:G30 CAPITAL PROJECTS :308 PUBLIC WORKS CONSTR (468)	TOTAL PROJECT ESTIMATE	FY 1999 ACTUAL EXPENDITURES	FY 2000 REVISED BUDGET	FY 2001 ADVERTISED BUDGET PLAN	FY 2001 ADOPTED BUDGET PLAN	FINANCING GENERAL FUND	FINANCING BOND	FINANCING OTHER
A00002 EMERGENCY WAT		51,329.08	298,806.85	95,000	95,000	95,000		
B00011 FANTASIA DRIV	270,000	.00	.00					
B00012 GEOTECHNICAL		25,910.71	23,563.57					
D00023 ELECTRIC AVEN	294,193	.00	.00					
D00026 RT 7-DULLES T	316,919	.00	.00					
D00027 FAIRFAX FARMS	65,300	.00	.00					
D00028 DAVISWOOD DRI	47,126	.00	.00					
E00013 SAIGON SUBDIV	94,106	.00	.00					
F00017 CHELSEA ROAD	130,572	.00	.00					
F00018 ENTERPRISE AV	20,987	.00	.00					
G00038 WESTHAMPTON S	188,126	.00	.00					
G00048 GREAT FALLS M	87,012	.00	.00					
I00121 OLD ROLLING R	37,724	.00	.00					
I00154 SOMERVILLE HI	1,507,735	.00	.00					
I00160 STORM WATER M			62,237.90					
I00167 FRANCONIA RD.	190,621	.00	.00					
I00173 SHERRY HEIGHT	204,619	.00	.00					
I00176 COURTLAND PAR	173,388	.00	.00					
I00180 SEMINOLE AVEN	163,568	.00	.00					
I00184 LEEWOOD SUBDI	145,917	.00	.00					
I00185 VALLEY VIEW D	89,000	.00	.00					
I00186 NORTON ROAD	181,294	.00	.00					
I00187 BURGUNDY MANO	211,693	.00	.00					
I00188 LAKE BARCROFT	6,061	.00	.00					
I00189 ANNANDALE CEN	413,050	.00	.00					
I00190 JUNIPER VALLE	261,707	.00	.00					
I00192 AMHERST AVENU	14,388	.00	.00					
I00194 SHAFFER DRIVE	342,011	.00	.00					
I00197 TELEGRAPH ROA	33,927	.00	.00					
I00198 MARSHALL DRIV	58,219	.00	.00					
I00199 CLEWANS COURT	78,467	.00	2,527.00					
J00018 VIRGINIA HILL	217,032	3,581.04	7,724.28					
J00016 BELLE HAVEN S	778,028	.00	.00					
J00023 ANTHONY STREE	148,915	.00	.00					
K00052 CURTIS AVENUE	115,004	.00	.00					
K00053 MT VERNON ON	23,535	.00	.00					
K00054 HARRISON LA S	32,968	.00	.00					
K00055 GREENWAY ROAD	92,410	.00	.00					

# FUND 308 PUBLIC WORKS CONSTRUCTION

COUNTY OF FAIRFAX, VA  
FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE:G30 CAPITAL PROJECTS FUND :308 PUBLIC WORKS CONSTR (468)	TOTAL PROJECT ESTIMATE	FY 1999 ACTUAL EXPENDITURES	FY 2000 REVISED BUDGET	FY 2001 ADVERTISED BUDGET PLAN	FY 2001 ADOPTED BUDGET PLAN	FINANCING GENERAL FUND	FINANCING BOND	FINANCING OTHER
L00033 GATES HEAD RO	41,133	.00	.00					
L00034 KINGSTONE MO	83,380.12	83,380.12	298,051.34	112,000	112,000	112,000		
L00038 STREAM BED WA	26,556	.00	.00					
M00075 LANGHORNE ACR	243,135	7,359.18	192,640.82					
M00076 BEVERLY PARK	14,574	.00	.00					
M00077 WINDSOR ESTAT	111,693	.00	.00					
M00086 WOODLAND WAY	76,000	.00	713.00					
N00015 BURKE CENTRE	1,556,303	.00	.00	N000016 MIDWAY PLACE	110,886	110,886	.00	.00
N00095 DAM IMPROVEME	76,596.12	76,596.12	92,835.56					
N00096 DAM REPAIRS	.00	.00	1,744,214.65	759,500	759,500	196,724		562,776
N00098 DAM SITE #8	120,312	3,509.47	429.57					
T00017 BRYARTON SUBD	11,102	.00	.00					
U00006 DEVELOPER DEF	576,159.96	576,159.96	2,114,442.63	400,000	400,000	100,000		300,000
U00054 SECURING/DEMO	.00	.00	22,988.00					
U00100 VDOT PARTICIP	.00	.00	1,099,826.17	50,000	50,000	50,000		
U00200 REPAIR OF COL	109,000	.00	35,198.96					
V00000 ROAD VIEWER P	133,487.63	133,487.63	263,711.67	50,000	50,000	50,000		
V00001 ROAD MAINTENA	104,210.41	104,210.41	305,581.84	50,000	50,000	50,000		
Z00001 STREET LIGHTS	395,710.58	395,710.58	1,366,334.98	1,000,000	1,000,000			1,000,000
Z00002 DEVELOPER STR	2,253.25	2,253.25	31,966.41					
Z00007 FUND 308 CONT	.00	.00	18,519.00					
Z00008 NPDES PROGRAM	185,932.61	185,932.61	114,994.47	130,000	130,000	130,000		
Z00009 WANTUA WATER	269,082	.00	.00					
Z00011 GUNSTON/WILEY	81,668	.00	.00					
Z00013 GRAFFITI ABAT	1,676.10	1,676.10	105,311.10					
Z00014 LACKAWANNA DR	8,000	.00	.00					
Z00015 HUNTER MILL D	95,000	.00	95,000.00					
Z00016 MINOR STREET	4,089.00	4,089.00	24,630.00					
Z00017 STORMWATER UT	4,478.30	4,478.30	382,664.30					
Z00018 STORM DRAINAG	126,056.42	126,056.42	2,271,728.93	1,000,000	1,000,000	120,000		1,000,000
Z00019 COUNTYWIDE ST	64,561.50	64,561.50	435,438.50	120,000	120,000			
Z00020 STORMWATER CO	.00	.00	500,000.00					
<b>FUND 308 TOTAL</b>	<b>10,595,066</b>	<b>1,850,281.48</b>	<b>11,912,061.50</b>	<b>3,766,500</b>	<b>3,766,500</b>	<b>903,724</b>		<b>2,862,776</b>

**FUND 308**  
**PUBLIC WORKS CONSTRUCTION**

<b>A00002</b>	<b>Emergency Watershed Improvements</b>	
Countywide	Countywide	
<p>These funds are used Countywide for the correction of emergency drainage problems. The projects (both engineering studies and construction) will alleviate flooding problems of a recurring or emergency nature, and due to their emergency nature cannot be identified in advance. FY 2001 funding in the amount of \$95,000 is included to alleviate small-scale emergency problems during the fiscal year.</p>		

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$87,242	\$2,319	\$4,063	\$0	\$0
Design and Engineering		1,154,306	27,871	28,605	0	0
Construction		1,483,622	15,991	213,515	95,000	0
Other		51,658	5,148	52,624	0	0
<b>Total</b>	Continuing	<b>\$2,776,828</b>	<b>\$51,329</b>	<b>\$298,807</b>	<b>\$95,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$95,000	\$0	\$0	\$0	\$95,000

**FUND 308  
PUBLIC WORKS CONSTRUCTION**

<b>L00034</b>	<b>Kingstowne Environmental Monitoring Program</b>	
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Telegraph Road at Dogue Creek, Mt. Vernon on the Potomac, and Mt. Vernon Terrace	Lee
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On June 17, 1985, the Board of Supervisors directed staff to establish and operate a water quality monitoring project on Dogue Creek near Huntley Meadows Park during approval of the rezoning case (RZ-84-1-020) for Kingstowne. The purpose of the project is to ensure the effectiveness of water quality, water quantity, and sediment controls being implemented during the development of the Kingstowne area and to minimize undesirable environmental impacts downstream, especially to Huntley Meadows Park. FY 2001 funding in the amount of \$112,000 is provided to continue the monitoring program.

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		1,083,577	83,380	298,051	112,000	0
Construction		0	0	0	0	0
Other		980	0	0	0	0
<b>Total</b>	Continuing	\$1,084,557	\$83,380	\$298,051	<b>\$112,000</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$112,000	\$0	\$0	\$0	\$112,000

**FUND 308**  
**PUBLIC WORKS CONSTRUCTION**

<b>N00096</b>	<b>Dam Repairs</b>
Countywide	Countywide
<p>This project funds improvements necessary to meet State permit requirements, establishes a monitoring program to assess dam integrity, and implements dam repairs. The Virginia Department of Conservation and Recreation has classified the six dams maintained by the County as a Class I hazard potential. Class I dams are noted in the <u>Virginia Dam Safety Regulations</u> as "those located where failure will cause probable loss of life or serious damage to occupied buildings, industrial or commercial facilities, important public utilities, main highways or roads." In order to obtain the required permit certification for Class I dams, the County must perform inspections of all dams and begin to address safety improvements. This project also funds repair of failed detention pond enhancements, which fall beyond the scope of maintenance. The Maintenance and Stormwater Management Division continues to identify failed dam embankments. FY 2001 funding in the amount of \$759,500 is included for conducting inspections, monitoring, and repairing dams and emergency spillways. This funding level includes \$5,000 for required inspections at five County-owned dams, \$4,500 for monitoring internal drainage problems with dam embankments, and \$750,000 to initiate subsurface investigations, design and obtain easements, and implement required repairs at priority facilities.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$556	\$0	\$10,000	\$0	\$0
Design and Engineering		76,583	18,077	5,728	0	0
Construction		352,355	58,519	1,769,726	759,500	0
Other		2,096	0	1,596	0	0
<b>Total</b>	Continuing	<b>\$431,590</b>	<b>\$76,596</b>	<b>\$1,787,050</b>	<b>\$759,500</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$196,724	\$0	\$0	\$562,776	\$759,500

**FUND 308**  
**PUBLIC WORKS CONSTRUCTION**

<b>U00006</b>	<b>Developer Defaults</b>
Countywide	Countywide
<p>This project is necessitated by economic conditions surrounding the construction industry that result in some developers not completing required public facilities, including acceptance of roads by the State, walkways, and storm drainage improvements. The costs of construction are specifically defined upon receipt of projects, punch lists, and estimates from the Department of Public Works and Environmental Services. The costs of construction may be offset by the receipt of monies from developer escrow and court judgements and/or compromise settlements. FY 2001 funding in the amount of \$400,000 is included for construction of developer default projects of which \$300,000 is funded by developer default revenues and \$100,000 is funded by the General Fund. Projects to be constructed with anticipated developer default revenue of \$300,000 will be dependent on specific default project revenue recovery. General Fund monies of \$100,000 will be used to support developer default projects which are identified throughout the fiscal year. There is currently no significant unfunded backlog of developer default projects at this time.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$220,513	\$34,303	\$65,607	\$7,000	\$0
Design and Engineering		2,583,809	185,390	285,000	104,000	0
Construction		9,984,304	307,587	1,688,836	282,000	0
Other		338,104	48,880	75,000	7,000	0
<b>Total</b>	Continuing	\$13,126,730	\$576,160	\$2,114,443	<b>\$400,000</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$100,000	\$0	\$0	\$300,000	\$400,000

**FUND 308**  
**PUBLIC WORKS CONSTRUCTION**

<b>U00100</b>	<b>VDOT Participation Project</b>
Countywide	Countywide
<p>The County agrees to participate in the cost of certain VDOT construction projects in accordance with VDOT policy and guidelines, primarily by cost sharing in the construction of trails and storm sewer infrastructure associated with roadway improvements. The agreements are executed by both parties in advance of construction. The actual billing normally does not occur until sometime after VDOT construction is complete. FY 2001 funding in the amount of \$50,000 will provide funding for the costs associated with the approaches and bridge replacements over Colvin Creek and Difficult Run.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		160	0	64,895	5,000	0
Construction		900,419	0	941,394	40,000	0
Other		381,659	0	93,537	5,000	0
<b>Total</b>	Continuing	\$1,282,238	\$0	\$1,099,826	<b>\$50,000</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$50,000	\$0	\$0	\$0	\$50,000

**FUND 308  
PUBLIC WORKS CONSTRUCTION**

<b>V00000</b>	<b>Road Viewer Program</b>
Countywide	Countywide
<p>This project provides for the upgrading of roads for acceptance into the State Secondary Road System. Funding provides for survey, engineering, and road construction of projects in the Board of Road Viewers Program. Once improvements are funded and completed, the need for ongoing County maintenance work on the roadway is eliminated. The Board of Road Viewers Program is enabled under the Code of Virginia and was adopted by the Board of Supervisors. FY 2001 funding in the amount of \$50,000 is included to continue upgrading roads for acceptance into State Secondary Road System.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$170,060	\$2,117	\$27,281	\$0	\$0
Design and Engineering		532,375	46,446	62,970	10,000	0
Construction		1,416,251	79,912	134,433	35,000	0
Other		120,845	5,013	39,028	5,000	0
Total	Continuing	\$2,239,531	\$133,488	\$263,712	<b>\$50,000</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$50,000	\$0	\$0	\$0	\$50,000

**FUND 308**  
**PUBLIC WORKS CONSTRUCTION**

<b>V00001</b>	<b>Road Maintenance Program</b>
Countywide	Countywide
<p>This project provides funding for maintenance on the roads in Fairfax County not currently included in the Virginia Department of Transportation (VDOT) Secondary Road System. The goal of this program is to ensure the safe operation of motor vehicles through maintenance of these existing County travelways. The State law (Section 33.1-225.3) permits Fairfax County to expend funds on roadway maintenance and minor improvements on roads not within the State Secondary Road System, provided such roads have a right-of-way of 15 feet minimum dedicated to public use. The maximum amount of mileage to be maintained under the State law shall not exceed 30 miles per year. Currently, 56 roads are included in the County program, having a total length of 4.73 miles. Maintenance work includes but is not limited to grading snow and ice control, replacement of substandard materials, patching of existing travelways, minor ditching, and stabilization of shoulders, slopes, and drainage facilities. FY 2001 funding in the amount of \$50,000 is included for continued road maintenance.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$217,245	\$12,525	\$5,000	\$0	\$0
Design and Engineering		685,884	62,317	95,000	0	0
Construction		1,663,188	27,051	185,582	50,000	0
Other		85,820	2,317	20,000	0	0
<b>Total</b>	Continuing	\$2,652,137	\$104,210	\$305,582	<b>\$50,000</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$50,000	\$0	\$0	\$0	\$50,000

**FUND 308**  
**PUBLIC WORKS CONSTRUCTION**

<b>Z00001</b>	<b>Streetlights</b>
Countywide	Countywide
<p>The objectives of the streetlights program are to provide residential lighting where justified and desired by residents, to provide Countywide lighting of major thoroughfares in urban areas and intersections, and to provide lighting for County facilities. The maintenance and operating costs for streetlights are funded in the General Fund within the Planning and Design Division. All streetlight installations associated with requests received prior to the May 1, 1990 cut-off date, for which petitioners <u>were notified</u> that lights would be installed, and all streetlight requests received prior to May 1, 1990 for which citizens <u>were not notified</u> of installation, have been completed. FY 2001 funding in the amount of \$1,000,000 is provided for the continuation of the Citizen Petition Streetlight Program.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		1,032,289	1,760	16,929	0	0
Construction		0	0	15,780	0	0
Other		47,809,521	393,951	1,333,606	1,000,000	0
<b>Total</b>	Continuing	<b>\$48,841,810</b>	<b>\$395,711</b>	<b>\$1,366,315</b>	<b>\$1,000,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$1,000,000	\$1,000,000

**FUND 308**  
**PUBLIC WORKS CONSTRUCTION**

<b>Z00008</b>	<b>National Pollutant Discharge Elimination System</b>
Countywide	Countywide
<p>This project funds costs associated with the National Pollutant Discharge Elimination System (NPDES) permit program which was mandated as part of the 1987 Federal Clean Water Act. Phase I of the program required the location, inspection, and mapping of 36-inch diameter or greater stormwater discharge outfalls and a detailed report on existing stormwater management programs. Phase II provided detailed analysis and monitoring of stormwater samples. Phase III is an ongoing water quality management program that is Federally mandated by the NPDES regulations during the five-year permit tenure. The permit was received on January 24, 1997 (FY 1997). FY 2001 funding in the amount of \$130,000 is provided for continuation of Phase III of this program.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$975	\$0	\$0
Design and Engineering		1,174,110	182,933	109,968	130,000	0
Construction		7,927	3,000	2,000	0	0
Other		3,019	0	2,051	0	0
<b>Total</b>	Continuing	\$1,185,056	\$185,933	\$114,994	<b>\$130,000</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$130,000	\$0	\$0	\$0	\$130,000

**FUND 308**  
**PUBLIC WORKS CONSTRUCTION**

<b>Z00018</b>	<b>Storm Drainage Projects</b>
Countywide	Countywide
<p>This project funds storm drainage projects throughout the County as identified in the current backlog of unfunded storm drainage requirements. The Department of Public Works and Environmental Services will conduct a comprehensive review of all County storm drainage projects and return to the Board of Supervisors with recommended allocations to priority projects. FY 2001 funding in the amount of \$1,000,000 is for the continuation of this project.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$13,435	\$15,050	\$0	\$0
Design and Engineering		0	104,165	203,942	0	0
Construction		0	8,456	2,044,257	1,000,000	0
Other		0	0	8,480	0	0
Total	Continuing	\$0	\$126,056	\$2,271,729	<b>\$1,000,000</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$1,000,000	\$1,000,000

**FUND 308**  
**PUBLIC WORKS CONSTRUCTION**

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<b>Z00019</b>	<b>Countywide Stream Protection Study</b>	
Countywide		Countywide
<p>This project funds a comprehensive stream protection study of the County's 1,000 miles of streams. The study will assess the aquatic life and stream channel habitat in the County's streams for the purposes of identifying water quality degradation. The results will be used to address water quality deficiencies. FY 2001 funding in the amount of \$120,000 is for the continuation of this project.</p>		

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	28,817	425,439	120,000	0
Construction		0	35,745	10,000	0	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	<b>\$0</b>	<b>\$64,562</b>	<b>\$435,439</b>	<b>\$120,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$120,000	\$0	\$0	\$0	\$120,000

# FUND 307 SIDEWALK CONSTRUCTION

## Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- An increase of \$300,000 in General Fund monies will provide partial funding for land acquisition and construction costs associated with the Cross County Trail. It is anticipated that additional funding requirements of \$500,000 will be provided from Federal budget appropriations.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- Increases of \$1,250,000 to appropriate grant funding for various trails. This increase is offset entirely by revenues anticipated to be received in FY 2000 based on the approval of a Transportation Enhancement Act (TEA-21) Grant in the amount of \$350,000 and a Congestion Management and Air Quality Improvement (CMAQ) Grant in the amount of \$900,000.

*The following projects are funded in FY 2001:*

Project Number	Project Name	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan	Increase/ (Decrease)
X00406	Walkways	\$1,000,000	\$1,000,000	\$0
X00407	Sidewalk Replacement/VDOT Participation	300,000	300,000	0
X00408	Cross County Trail	0	300,000	300,000
	<b>Total</b>	<b>\$1,300,000</b>	<b>\$1,600,000</b>	<b>\$300,000</b>

## County Executive Proposed FY 2001 Advertised Budget Plan



### Agency Overview

In FY 2001, an amount of \$1,300,000 is included in Fund 307, Sidewalk Construction. An amount of \$1,000,000 will provide for construction of Countywide walkways. The Department of Public Works and Environmental Services will conduct a comprehensive review of all County sidewalk and trail projects and return to the Board of Supervisors with recommended allocations for priority projects. In addition, funding of \$300,000 has been included for a new Virginia Department of Transportation (VDOT) participation project for sidewalk repair and replacement. VDOT will conduct repair and replacement of County maintained sidewalks and will be reimbursed by the County, subject to an agreement approved by the Board of Supervisors. County costs should be minimized based on the ability to implement multiple VDOT sidewalk construction contracts. FY 2001 funding for these two projects is based on revenues associated with 2000 Virginia General Assembly action.

The Fairfax County Sidewalk Program is designed to provide improvements necessary for ensuring safe walking conditions for public school students in the County. This program is undertaken in cooperation with the Fairfax County Public Schools and generally contains projects that link residential areas and public schools.

# **FUND 307**

## **SIDEWALK CONSTRUCTION**

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### **Funding Adjustments**

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- At the FY 1999 Carryover Review, the Board of Supervisors approved an increase of \$3,124,062 due to the carryover of unexpended project balances in the amount of \$2,501,462, project adjustments associated with Transportation Enhancement Act (TEA-21) grants in the amount of \$522,600, and funding for a feasibility study associated with a Cross County Trail in the amount of \$100,000.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for the projects funded in FY 2001 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Table includes project location, description, source of funding, and completion schedules.

# FUND 307 SIDEWALK CONSTRUCTION

## FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 307, Sidewalk Construction

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$1,099,976</b>	<b>\$0</b>	<b>\$2,518,962</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
State Aid	\$0	\$1,495,776	\$1,495,776	\$1,300,000	\$1,300,000
VDCR Grant <sup>1</sup>	17,500	0	17,500	0	0
TEA-21 Grant <sup>2</sup>	0	0	825,000	0	0
CMAQ Grant <sup>3</sup>	0	0	900,000	0	0
Developer Contributions <sup>4</sup>	0	0	12,600	0	0
Total Revenue	\$17,500	\$1,495,776	\$3,250,876	\$1,300,000	\$1,300,000
Transfers In:					
General Fund (001)	\$2,000,000	\$1,000,000	\$1,100,000	\$0	\$300,000
Total Transfers	\$2,000,000	\$1,000,000	\$1,100,000	\$0	\$300,000
<b>Total Available</b>	<b>\$3,117,476</b>	<b>\$2,495,776</b>	<b>\$6,869,838</b>	<b>\$1,300,000</b>	<b>\$1,600,000</b>
Total Expenditures	\$598,514	\$2,495,776	\$6,869,838	\$1,300,000	\$1,600,000
<b>Total Disbursements</b>	<b>\$598,514</b>	<b>\$2,495,776</b>	<b>\$6,869,838</b>	<b>\$1,300,000</b>	<b>\$1,600,000</b>
<b>Ending Balance</b>	<b>\$2,518,962</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> An amount of \$17,500 was received in FY 1999 from a Virginia Department of Conservation and Recreation (VDCR) grant associated with Project W00600 W6070, Gunston Hall Trail. An additional amount of \$17,500 is anticipated during FY 2000.

<sup>2</sup> A total amount of \$825,000 is anticipated from a Transportation Enhancement Act (TEA-21) grant award. Of this amount, \$275,000 is anticipated for Project W00500 W5010, Columbia Pike Trail, \$200,000 is anticipated for Project W00600 W6070, Gunston Hall Trail, \$200,000 is anticipated for Project W00200 W2120, Walker Road Trail, and \$150,000 for Project W00200 W2020, Georgetown Pike Trail.

<sup>3</sup> A total amount of \$900,000 is anticipated from a Congestion Management and Air Quality Improvement (CMAQ) grant award. Of this amount, \$400,000 is anticipated for Project W00500 W5010, Columbia Pike Trail, and \$500,000 is anticipated for Project W00900 W9030, Route 29 / I-66 Underpass.

<sup>4</sup> Developer contribution associated with Project W00700-W7070, Route 29 - Fairlee Drive.

# FUND 307 SIDEWALK CONSTRUCTION

COUNTY OF FAIRFAX, VA

## FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE:G30 CAPITAL PROJECTS  
FUND :307 SIDEWALK CONSTR (467)

	TOTAL PROJECT ESTIMATE	FY 1999 ACTUAL EXPENDITURES	FY 2000 REVISED BUDGET	FY 2001 ADVERTISED BUDGET PLAN	FY 2001 ADOPTED BUDGET PLAN	FINANCING GENERAL FUND	FINANCING BOND	FINANCING OTHER
B00408 HERNDON HIGH	57,820	.00	.00					
B00411 HERNDON HIGH	21,183	.00	.00					
B00416 HERNDON HIGH	198,000	.00	.00					
B00417 DOGWOOD ELEME	50,898	.00	.00					
G00436 FIMMIT HILLS	508,899	.00	12,414.84					
G00451 CHESTERBROOK	102,830	59,650.67	.00					
I00456 BELVEDERE ELE	268,000	.00	119,731.00					
I00510 STUART HIGH S	4,761	.00	.00					
I00519 MT EAGLE ELEM	86,172	.00	.00					
I00522 TIMBER LANE E	269,320	.00	.00					
I00523 WESTLAWN ELEM	97,401	.00	.00					
I00528 WESTLAWN ELEM	38,889	.00	.00					
J00405 GROVETON HIGH	78,555	.00	.00					
K00440 STRATFORD LAN	225,926	.00	.00					
L00409 WOODLAWN E S	106,709	.00	.00					
M00472 THOREAU INTER	61,025	.00	.00					
M00478 WOODSON HIGH	40,594	.00	.00					
M00479 CUNNINGHAM PA	212,661	.00	.00					
N00412 HUNT VALLEY	31,508	.00	.00					
N00414 LAKE BRADDOCK	26,805	.00	.00					
N00425 BONNIE BRAE E	115,900	.00	.00					
T00409 CHANTILLY HS	70,099	.00	.00					
T00410 ROCKY RUN INT	135,690	.00	.00					
W00100 BRADDOCK DIST	549,577	12,100.54	530,924.68					
W00200 DRANESVILLE D	899,577	13,473.06	829,869.20					
W00300 HUNTER MILL D	549,577	116,641.30	423,911.73					
W00400 LEE DISTRICT	549,577	4,515.19	540,283.24					
W00500 MASON DISTRIC	1,324,577	33,577.94	1,290,698.04					
W00600 MT. VERNON DI	869,577	39,264.97	816,441.35					
W00700 PROVIDENCE DI	549,577	26,744.25	510,082.20					
W00800 SPRINGFIELD D	649,577	268,807.13	380,769.87					
W00900 SULLY DISTRIC	1,049,577	23,739.13	1,009,345.22					
W01000 AT-LARGE DIST	277,183	.00	277,183.00					
X00404 SIDEWALK CONT		.00	20,770.21					
X00405 MINOR SIDEWAL		.00	7,413.00					
X00406 WALKWAYS		.00	.00	1,000.00	1,000.00			1,000.00
X00407 SIDEWALK REPL		.00	.00	300.00	300.00			300.00
X00408 CROSS COUNTY		.00	100,000.00			300,000		
<b>FUND 307 TOTAL</b>	<b>10,078,021</b>	<b>598,514.18</b>	<b>6,869,837.58</b>	<b>1,300,000</b>	<b>1,600,000</b>	<b>300,000</b>		<b>1,300,000</b>

**FUND 307**  
**SIDEWALK CONSTRUCTION**

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<b>Various</b>	<b>Walkways</b>
Countywide	Countywide
<p>This project provides funding for various Countywide trail and sidewalk projects. The Department of Public Works and Environmental Services will conduct a comprehensive review of all County sidewalk and trail projects during FY 2001 and return to the Board of Supervisors with recommended allocations for priority projects.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	2,495,776	1,000,000	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	<b>\$0</b>	<b>\$0</b>	<b>\$2,495,776</b>	<b>\$1,000,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$1,000,000	\$1,000,000

## FUND 307 SIDEWALK CONSTRUCTION

<b>Various</b>	<b>Sidewalk Replacement / VDOT Participation</b>
Countywide	Countywide
<p>This project provides funding for a new Virginia Department of Transportation (VDOT) participation project. VDOT will conduct repair and replacement of County maintained sidewalks and will be reimbursed by the County, subject to an agreement approved by the Board of Supervisors. County costs should be minimized based on the ability to implement multiple VDOT sidewalk construction contracts.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	300,000	0
Other		0	0	0	0	0
Total	Continuing	\$0	\$0	\$0	<b>\$300,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$300,000	\$300,000

**FUND 307**  
**SIDEWALK CONSTRUCTION**

<b>Various</b>	<b>Cross County Trail</b>
Countywide	Countywide
<p>This project provides partial funding for land acquisition and construction costs associated with the Cross County Trail. It is anticipated that additional funding of \$500,000, which is required to complete the trail, would be provided by Federal budget appropriations. The proposed Cross County Trail is a route of 31.5 miles, of which 26.7 miles is existing trail and 4.8 miles will be developed. The trail will travel from Great Falls Park to Alban Road, passing through all nine Magisterial Districts. FY 2001 funding will partially fund the development of 4.8 miles of trail, including signage, stream crossings, land acquisition, 2.7 miles of natural surface, 0.2 miles of stonedust surface, and 400 feet of asphalt surface.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	300,000	0
Other		0	0	100,000	0	0
<b>Total</b>	Continuing	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$300,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$300,000	\$0	\$0	\$0	\$300,000

# FUND 306 NORTHERN VIRGINIA REGIONAL PARK AUTHORITY

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## **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.
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## **County Executive Proposed FY 2001 Advertised Budget Plan**



### **Agency Overview**

In FY 2001, General Obligation bond funding in the amount of \$2,250,000 is included for Fairfax County's contribution to the Northern Virginia Regional Park Authority (NVRPA). On November 3, 1998, the voters approved a \$12.0 million Bond Referendum. The Board of Supervisors adopted a plan to sustain a County contribution to the NVRPA for six years at a rate of \$1.5 million per year for two years and \$2.25 million per year for four years. FY 2001 funding is consistent with the approved FY 2001 - FY 2005 Capital Improvement Plan (With Future Years to 2008).

It should be noted that General Obligation bonds had been the source of funding for the County's contribution to NVRPA since the program's inception averaging \$2.2 million per year. A referendum occurred in November 1988, when voters approved \$14.5 million to provide funding for the County's share of the NVRPA's capital program requirements for park acquisition and development. The NVRPA was created in 1959 to provide a system of regional parks in the Northern Virginia area. The NVRPA currently operates 19 regional parks and administers extensive regional historic and conservation properties throughout Northern Virginia. These community resources are supported primarily from the annual contributions of its member jurisdictions: the Counties of Fairfax, Loudoun and Arlington, and the Cities of Fairfax, Alexandria, and Falls Church.

The NVRPA has identified projects that require \$20-25 million in funding over a five-year period. Of those projects, \$10 million is reserved for renovations and approximately \$10-15 million is reserved for new park facilities. Most projects, except for those deemed essential, are currently on hold. In recent years, program funding has been restricted to major renovation projects, such as replacing roofs, roads, parking lots, and refurbishing restrooms, projects to comply with mandates such as ADA requirements, and other essential projects. The NVRPA has not approved any park expansions, initiated development projects, or acquired new parkland.



### **Funding Adjustments**

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- There have been no revisions to this fund since approval of the FY 2000 Adopted Budget Plan.

**FUND 306**  
**NORTHERN VIRGINIA REGIONAL PARK AUTHORITY**

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**FUND STATEMENT**

Fund Type G30, Capital Project Funds

Fund 306, Northern Virginia  
Regional Park Authority

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
Sale of Bonds <sup>1</sup>	\$1,500,000	\$1,500,000	\$1,500,000	\$2,250,000	\$2,250,000
Total Revenue	\$1,500,000	\$1,500,000	\$1,500,000	\$2,250,000	\$2,250,000
<b>Total Available</b>	<b>\$1,500,000</b>	<b>\$1,500,000</b>	<b>\$1,500,000</b>	<b>\$2,250,000</b>	<b>\$2,250,000</b>
Total Expenditures	\$1,500,000	\$1,500,000	\$1,500,000	\$2,250,000	\$2,250,000
<b>Total Disbursements</b>	<b>\$1,500,000</b>	<b>\$1,500,000</b>	<b>\$1,500,000</b>	<b>\$2,250,000</b>	<b>\$2,250,000</b>
<b>Ending Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> On November 3, 1998, the voters approved a bond referendum totaling \$12.0 million to support the Northern Virginia Regional Park Authority (NVRPA) capital construction program. This level of funding will sustain the County's contribution to the NVRPA for six years at a rate of \$1.5 million for two years and \$2.25 million for four years. The actual amount authorized by the Board of Supervisors for the fall 1999 bond sale was \$1.5 million. Including prior sales, there is a balance of \$9.0 million in authorized but unissued bonds from the Fall 1998 Bond Referendum.

# FUND 304 PRIMARY AND SECONDARY ROAD BOND CONSTRUCTION

## Board of Supervisors' Adjustments

The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan. However, as part of the adoption of the FY 2001 – FY 2005 Capital Improvement Program, the Board of Supervisors eliminated funding for the Transportation Advisory Commission (TAC) Spot Improvement Program in FY 2001 based on the sizable balance available within existing appropriations and the need to complete older projects. An adjustment to this fund will be included in the FY 2000 Carryover Review.

The following is a list of projects funded in FY 2001:

Project Number	Project Name	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan	Increase/ (Decrease)
064212	TAC Spot Improvements	\$2,000,000	\$2,000,000	\$0
	<b>Total</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$0</b>

## County Executive Proposed FY 2001 Advertised Budget Plan



### Agency Overview

In FY 2001, funding in the amount of \$2,000,000 is included in Fund 304, Primary and Secondary Road Bond Construction, for construction of Transportation Advisory Commission (TAC) spot improvement projects throughout the County. These spot improvement projects provide transportation improvements such as the addition of turn lanes at intersections or minor road widening. This funding is consistent with the FY 2001 - 2005 Capital Improvement Program (With Future Years to 2008).

In addition, it should be noted that during FY 2001 the following projects will be funded from Project 006290, Construction Reserve, as required: Project 064147, Pohick Road Connector, for costs associated with construction, and Project 064149, Fairfax County Parkway Right-of-Way, for land acquisition associated with the remaining segments of the Parkway. These adjustments are also consistent with the FY 2001 - 2005 Capital Improvement Program (With Future Years to 2008).

## **FUND 304 PRIMARY AND SECONDARY ROAD BOND CONSTRUCTION**

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In the 1981 Session of the Virginia General Assembly, legislation was approved which empowered counties with a population in excess of 125,000 to undertake secondary roadway improvements through the use of general obligation bond revenues or General Fund revenues. Prior to this action, the construction and maintenance of all roadways in Fairfax County had been the responsibility of the Virginia Department of Transportation. To date, voters in Fairfax County have approved five referenda totaling \$407.85 million for road projects: \$30.0 million on November 3, 1981; \$25.0 million on November 2, 1982; \$135.0 million on November 5, 1985; \$137.85 million on April 12, 1988; and \$80.0 million on November 3, 1992. To date, authorized but unissued bond funds in the amount of \$5.13 million remain from the April 1988 referendum and \$23.48 million remain from the November 1992 referendum.

The Board of Supervisors has indicated that its top priority for road construction is the completion of the Fairfax County Parkway. The Fairfax County Parkway and the Franconia-Springfield Parkway will provide an intra-County connection from State Route 7 in the northwest corner of the County, south to the Dulles Toll Road, U.S. Route 50, Interstate 66 in Fairfax, U.S. Route 29, and continuing southeast through the County to connect with Interstate 95 in Springfield and the southeastern portion of Route 1. The Parkway will stretch over 35 miles, of which 29 miles are now complete. The remaining six miles are fully funded but are in various stages of completion. Construction is underway on the four miles remaining in the Reston area. Design plans for the remaining two miles located between Rolling Road and Fullerton Road are being updated, and construction is anticipated to be initiated in the 2002/2003 timeframe. The total cost to complete the Parkway is estimated at \$619 million, of which \$201 million has been funded with federal/state funds, \$146 million with state bonds and interest to be repaid by local recordation and public right-of-way fees, \$235 million with County General Obligation Bonds, and \$37 million from developer commitments. A number of improvements, including the addition of lanes and the grade-separation of intersections, are included on the County's Comprehensive Plan but have not been included in the estimates above and are not funded at this time.



### **Funding Adjustments**

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- At the FY 1999 Carryover Review, the Board of Supervisors approved an increase of \$35,741,304 due to carryover of unexpended project balances in the amount of \$34,423,904, an increase in the amount of \$500,000 for TAC Spot Improvement projects, and an appropriation of \$817,400 for several road projects.

A Fund Statement, a Summary of Capital Projects, and a Project Detail Table for each project funded in FY 2001 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, source of funding, and completion schedules.

# FUND 304 PRIMARY AND SECONDARY ROAD BOND CONSTRUCTION

## FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 304, Primary and Secondary  
Road Bond Construction

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$4,875,722</b>	<b>\$0</b>	<b>\$4,699,010</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
Bond Sale <sup>1</sup>	\$6,449,398	\$6,100,000	\$34,795,860	\$2,000,000	\$2,000,000
VDOT Reimbursement <sup>2</sup>	96,598	0	100,000	0	0
Developer Contributions	0	0	780,000	0	0
Water Authority Receipts <sup>3</sup>	0	0	299,034	0	0
State Funds <sup>4</sup>	0	750,000	750,000	0	0
Miscellaneous	129,930	0	0	0	0
<b>Total Revenue</b>	<b>\$6,675,926</b>	<b>\$6,850,000</b>	<b>\$36,724,894</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>
Transfer In:					
General Fund (001)	\$0	\$0	\$1,167,400	\$0	\$0
<b>Total Transfer In</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,167,400</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Available</b>	<b>\$11,551,648</b>	<b>\$6,850,000</b>	<b>\$42,591,304</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>
<b>Total Expenditures</b>	<b>\$5,852,638</b>	<b>\$6,850,000</b>	<b>\$42,591,304</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>
Transfer Out:					
Contributed Roadway Improvement Fund (301) <sup>5</sup>	\$1,000,000	\$0	\$0	\$0	\$0
<b>Total Transfer Out</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Disbursements</b>	<b>\$6,852,638</b>	<b>\$6,850,000</b>	<b>\$42,591,304</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>
<b>Ending Balance</b>	<b>\$4,699,010</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The actual sale of bonds is based on a review of cash needs rather than cash and encumbrances as are presented here for planning purposes. This is consistent with Board policy to sell bonds on a cash basis. On April 12, 1988 the voters approved a bond referendum totaling \$150 million, of which \$137.85 million is specifically for road related projects. Including prior sales, there is a balance of \$5.13 million in authorized by unissued bonds from the Spring 1988 Bond Referendum. In addition, on November 3, 1992 the voters approved a Transportation Bond Referendum in the amount of \$130 million, of which \$80 million is for the Fairfax County Parkway. The actual amount authorized by the Board for the Spring 2000 bond sale was \$8.0 million. There is a balance of \$23.48 million in authorized by unissued bonds from the Fall 1992 Bond Referendum. A total authorized by unissued amount of \$28.61 million is available for projects in this fund.

<sup>2</sup> Represents reimbursement from the Virginia Department of Transportation (VDOT) for Project 064150, Fairfax County Pkwy/Route 29.

## **FUND 304 PRIMARY AND SECONDARY ROAD BOND CONSTRUCTION**

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<sup>3</sup> Represents reimbursement from the Fairfax County Water Authority (FCWA) for installation of the water main along Route 123 to Hooes/Pohick segment of the Fairfax County Parkway. Due to lower costs for the FCWA portion of the work, the anticipated revenue from the FCWA was reduced from \$5,000,000 to \$3,557,233. An amount of \$299,034 is anticipated in FY 2000.

<sup>4</sup> Includes \$750,000 of State revenues associated with 1999 Virginia General Assembly action for Project 064212, TAC Spot Improvements.

<sup>5</sup> An amount of \$1,000,000 was transferred to Fund 301, Contributed Roadway Improvement Fund, in FY 1999 based on a contract award for Project 064151, Stringfellow Road.

# FUND 304 PRIMARY AND SECONDARY ROAD BOND CONSTRUCTION

COUNTY OF FAIRFAX, VA

FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE: G30 CAPITAL PROJECTS  
FUND : 304 ROAD BOND CONSTR (463)

PROJECT ESTIMATE	TOTAL PROJECT ESTIMATE	FY 1999 ACTUAL EXPENDITURES	FY 2000 REVISED BUDGET	FY 2001 ADVERTISED BUDGET PLAN	FY 2001 ADOPTED BUDGET PLAN	FINANCING GENERAL FUND	FINANCING BOND	FINANCING OTHER
006400	ROAD BOND ISS	24,951.97	51,305.47					
006423	BURKE LAKE RO	8,918.609	.00					
006429	SOUTH KINGS H	4,910.981	.00					
006430	SPRINGFIELD C	11,022,229	.00					
006433	SEVEN CORNERS	1,678,024	.00					
006434	PROSPERITY AV	3,755,771	.00					
006440	BLAKE LANE	12,927,886	.00					
006441	HAYCOCK ROAD	370,226	.00					
006443	LEE CHAPEL RO	232,496	.00					
006445	ROLLING ROAD	2,575,785	.00					
006451	WEST OX RD/ U	14,646,780	214,036.31					
006452	OLD DOMINION	3,353,693	.00					
006454	GUINEA RD/TWI	5,258,898	.00					
006457	ROUTE 1 SIGNA	675,564	.00					
006464	LEWINSVILLE R	43,227	.00					
006474	SHIRLEY GATE	10,410,339	.00					
006483	FAIRFAX COUNT	63,666,088	14,280.79					
006484	FRANCONIA-SPR	48,111,805	106,653.93					
006485	TELEGRAPH RD	11,214,621	429,442.96					
006486	SOUTH VAN DOR	6,532,035	58,307.09					
006487	LOCKHEED BLVD	573,408	.00					
006488	S GEORGE MASO	2,057,194	.00					
006489	WEST OX ROAD	12,542,766	.00					
006490	CONSTRUCTION		830.51					
006492	WAPLES MILL R	1,421,954	8,232,755.08					
006493	FRANCONIA ROA	473,100	.00					
006494	SPRING HILL R	261,535	.00					
006495	WIEHLE AVENUE	16,356,773	10,229,665.72					
006497	RT 236/BEAURE	799,477	3,303.25					
064100	BRADDOCK ROAD	3,199,810	32,627.00					
064101	SEVEN CORNERS	282,890	.00					
064103	S VAN DORN / I	11,300,211	520,750.09					
064104	RT 28/RT29 IN	1,653,000	624,230.84					
064107	ZION DRIVE/SI	1,136,639	195,578.28					
064108	OLD COURTHOUS	494,761	.00					
064112	LINGOLNIA RD/	1,239,846	.00					
064115	RT 1/BUCKWAN	103,455	.00					
064116	RT. 29 ENGINE	587,825	.00					

# FUND 304 PRIMARY AND SECONDARY ROAD BOND CONSTRUCTION

COUNTY OF FAIRFAX, VA  
FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE:G30 CAPITAL PROJECTS  
FUND :304 ROAD BOND CONSTR (463)

	TOTAL PROJECT ESTIMATE	FY 1999 ACTUAL EXPENDITURES	FY 2000 REVISED BUDGET	FY 2001 ADVERTISED BUDGET PLAN	FY 2001 ADOPTED BUDGET PLAN	FINANCING GENERAL FUND	FINANCING BOND	FINANCING OTHER
0641130 ADVANCED PREL		5,262.22	411,142.57					
0641132 POHICK RD S C	1,123,143	.00	.00					
0641134 S VAN DORN ST	5,280,000	176,233.00	4,646,989.43					
0641135 FFX CO PKWY A	1,000,000	.00	.00					
0641136 OLD KEENE MIL	259,560	.00	.00					
0641137 LAWYERS RD EX	1,810,524	.00	.00					
0641138 CENTREVILLE R	1,050,000	.00	50,000.00					
0641139 F C PKWY HOOE	42,767,670	-133,036.25	1,487,978.89					
0641140 F C PKWY DULL	9,220,607	152.95	389,315.05					
0641142 HAYFIELD RD I	1,586,181	-22,035.62	.00					
0641143 SOUTH VAN DOR	21,160	.00	8,417.18					
0641144 WEST OX ROAD	613,634	.00	.00					
0641145 F.C. PKWY S I	14,605,000	3,203.38	204,653.30					
0641146 F.C. PKWY; RT	29,590,000	151,009.21	2,401,600.28					
0641147 POHICK ROAD C	4,140,000	4,487.74	430,842.41					
0641148 F.C. PKWY: NO	7,660,245	353,817.38	752,407.76					
0641149 F.C. PKWY; AD	5,750,000	.00	.00					
0641150 PKWY/RTE 29 R	4,880,000	15,399.27	246,640.00					
0641151 STRINGFELLOW	3,375,000	974,409.39	458,576.91					
0641152 I-95/TERMINAL	4,349	.00	.00					
0641153 BURKE CENTRE	775,000	219,857.91	143,312.06					
0641154 ROBERTS RD/BR	12,081	.00	.00					
0641155 GROVE AVENUE	200,000	26,250.99	113,966.27					
0641156 CROSS SCHOOL	202,100	9,867.59	10,501.15					
0641157 TELEGRAPH RD/	250,743	154.35	.00					
0641158 TELEGRAPH ROA	80,436	-5,567.00	.00					
0641159 LITTLE RIVER	183,784	4,968.09	.00					
0641160 FORT HUNT RD/	475,000	264,730.62	71,997.74					
0641161 BUS STOP PADS	27,530	.00	.00					
0641162 ROUTE 50 SIDE	31,510	.00	.00					
0641163 BURKE CENTRE	90,000	14,863.23	56,715.44					
0641164 CENTREVILLE R	220,000	61,411.73	39,145.90					
0641165 CREEK CROSSIN	774	.00	.00					
0641166 BRADDOCK/RAVE	27,919	.00	.00					
0641167 GUINEA/RTE 23	3,230	.00	.00					
0641168 RTE 7/UTTERBA	170,000	33,523.10	101,496.20					
0641169 DOLLY MADISON	355,000	46,147.64	236,538.27					
0641170 WIEHLE/CHESTN	25,000	.00	24,396.00					

# FUND 304 PRIMARY AND SECONDARY ROAD BOND CONSTRUCTION

COUNTY OF FAIRFAX, VA  
FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE:G30 CAPITAL PROJECTS  
FUND :304 ROAD BOND CONSTR (463)

	TOTAL PROJECT ESTIMATE	FY 1999 ACTUAL EXPENDITURES	FY 2000 REVISED BUDGET	FY 2001 ADVERTISED BUDGET PLAN	FY 2001 ADOPTED BUDGET PLAN	FINANCING GENERAL FUND	FINANCING BOND	FINANCING OTHER
064171 ROLLING RD TR	5,069	.00	.00					
064172 ALBAN RD TRAI	213,000	21,373.56	160,541.73					
064173 COLUMBIA PIKE	75,000	26,497.39	28,117.96					
064174 OLD MT VERNON	170,000	27,954.82	100,195.89					
064175 FORT HUNT/WEL	52,338	7,202.77	.00					
064176 RTE 236/PRINC	7,580	.00	.00					
064177 RTE 50/JAGUAR	19,566	.00	.00					
064178 ROLLING RD FI	75,000	31,433.72	26,476.75					
064179 STONE RD/RTE	15,000	17,211.58	12,500.76					
064180 HUNTER MILL/W	121,000	17,320.22	58,544.91					
064181 ROUTE 123/MID	200,000	123,905.98	39,027.59					
064182 CLARKS CROSSI	300,000	2,072.71	271,191.49					
064183 S VAN DORN PE	90,000	6,175.06	78,579.46					
064184 SLEEPY HOLLOW	103,000	54,142.57	28,679.50					
064185 ROUTE 1 SIDE	115,000	29,436.52	61,663.04					
064186 ROUTE 50/MARS	265,000	16,594.43	226,213.07					
064187 POHICK RD	120,000	16,071.45	96,111.77					
064188 CENTREVILLE R	271,000	66,876.52	180,250.34					
064189 WAKEFIELD CHA	36,724	31,575.81	.00					
064190 SUTTON RD/OLD	30,000	5,289.45	18,262.22					
064191 OLD CENTREVIL	30,000	6,304.43	13,951.77					
064192 GEORGETOWN PI	165,000	23,304.25	119,850.09					
064193 CENTREVILLE R	165,000	.00	163,920.80					
064194 HOES RD	215,000	6,816.49	188,512.79					
064195 OLD RESTON AV	780,000	105,131.72	648,897.14					
064196 STONECROFT BO	1,020,000	137,596.84	807,284.42					
064197 WAKEFIELD CHP	260,000	54,514.27	205,264.73					
064198 WESTMORELAND	265,000	58,906.71	204,658.95					
064199 LAWYERS RO/LO	270,000	52,119.13	214,510.03					
064200 SUNSET HILLS	120,000	24,726.34	92,632.15					
064201 RT 7900/FRONT	250,000	31,138.84	214,795.72					
064202 COLUMBIA PK/L	210,000	10,357.08	196,729.89					
064203 MT VERNON HWY	70,000	20,715.29	45,443.70					
064204 FT HUNT RD/WA	85,000	16,973.60	65,384.89					
064205 RT 50/BARKLEY	255,000	28,901.92	224,740.45					
064206 HILLTOP ROAD	100,000	7,760.83	89,946.52					
064207 LEE CHAPEL RD	120,000	37,652.78	80,881.19					
064208 STRINGFELLOW	200,000	49,144.64	150,855.36					
064209 NUTLEY STREET	1,200,000	204,344.70	995,655.30					
064210 REVENUE SHARI		.00	500,000.00					

# FUND 304 PRIMARY AND SECONDARY ROAD BOND CONSTRUCTION

COUNTY OF FAIRFAX, VA  
FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE:G30 CAPITAL PROJECTS  
FUND :304 ROAD BOND CONSTR (463)

	TOTAL PROJECT ESTIMATE	FY 1999 ACTUAL EXPENDITURES	FY 2000 REVISED BUDGET	FY 2001 ADVERTISED BUDGET PLAN	FY 2001 ADOPTED BUDGET PLAN	FINANCING GENERAL FUND	FINANCING BOND	FINANCING OTHER
064211 MONUMENT DRIV	2,167,400	.00	2,167,400.00					
064212 TAC SPOT IMPR		.00	750,000.00					
064222 BRADDOCK ROAD	70,000	.00	70,000.00	2,000,000	2,000,000		2,000,000	
064223 GREAT FALLS S	85,000	.00	85,000.00					
064224 RESTON PARKWA	70,000	.00	70,000.00					
064225 BRADDOCK ROAD	25,000	.00	25,000.00					
064226 MOUNT VERNON	60,000	.00	60,000.00					
064227 LEESBURG PIKE	35,000	.00	35,000.00					
064228 ROUTE 29/BULL	55,000	.00	55,000.00					
064229 SOUTH KINGS H	85,000	.00	85,000.00					
064230 FAIRFAX COUNT	15,000	.00	15,000.00					
<b>FUND 304 TOTAL</b>	<b>413,388,658</b>	<b>5,852,637.72</b>	<b>42,591,304.49</b>	<b>2,000,000</b>	<b>2,000,000</b>		<b>2,000,000</b>	

**FUND 304 PRIMARY AND SECONDARY  
ROAD BOND CONSTRUCTION**

<b>064212</b>	<b>TAC Spot Improvements</b>	
Countywide	Countywide	
<p>This project provides for high priority Transportation Advisory Commission (TAC) spot improvement projects. FY 2001 funding in the amount of \$2,000,000 is included for construction and can be accommodated within the cashflow approved in the <u>FY 2001 – FY 2005 Capital Improvement Program (With Future Years to 2008)</u>.</p>		

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	750,000	2,000,000	0
Other		0	0	0	0	0
Total	Continuing	\$0	\$0	\$750,000	<b>\$2,000,000</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$2,000,000	\$0	\$0	\$2,000,000

# FUND 303 COUNTY CONSTRUCTION

## Board of Supervisors' Adjustments

The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.

The following is a list of projects funded in FY 2001:

Project Number	Project Name	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan	Increase/ (Decrease)
001008	South County Animal Shelter	\$500,000	\$500,000	\$0
001035	Data Center Reconfiguration	200,000	200,000	0
001037	General District Court Reconfiguration	345,000	345,000	0
001038	Circuit Court Reconfiguration	294,000	294,000	0
003099	Miscellaneous Building Repair	350,000	350,000	0
003100	Fire Alarm Systems	150,000	150,000	0
004999	Boys' 90-Foot Baseball Field Lighting	100,000	100,000	0
005000	Girls' Softball Field Lighting	100,000	100,000	0
005001	Fast Pitch Softball Field Maintenance	200,000	200,000	0
005004	Fairfax County Public Schools Athletic Field Maintenance - Matched Funding	400,000	400,000	0
005005	Fairfax County Public Schools Athletic Field Maintenance - Unmatched Funding	400,000	400,000	0
005006	Parks Maintenance at FCPS Athletic Fields	877,612	877,612	0
007012	School Aged Child Care (SACC) Contribution	500,000	500,000	0
008043	Northern Virginia Community College	592,707	592,707	0
009132	Roof Repairs and Waterproofing	410,000	410,000	0
009133	Carpet Replacement	800,000	800,000	0
009136	Parking Lot Resurfacing	500,000	500,000	0
009151	HVAC/Electrical Systems	1,250,000	1,250,000	0
009400	Land Acquisition	2,000,000	2,000,000	0
009406	ADA Compliance	100,000	100,000	0
009416	Park Authority ADA Compliance	100,000	100,000	0
009417	Parks - General Maintenance	605,000	605,000	0
009420	Mt. Gilead Property	172,000	172,000	0
009422	Maintenance - Commercial Revitalization Program (CRP)	200,000	200,000	0
009431	Emergency Generator Replacement	80,000	80,000	0
009432	Phone Systems	350,000	350,000	0
009436	Braddock District Supervisor's Office	1,300,000	1,300,000	0
009438	Forensics Facility	4,000,000	4,000,000	0
009442	Parks - Grounds Maintenance	800,000	800,000	0
009443	Parks - Facilities Maintenance	470,000	470,000	0
009449	Massey Building Renovations	600,000	600,000	0
009998	Payment of Interest on Conservation Bonds	400,000	400,000	0
	<b>Total</b>	<b>\$19,146,319</b>	<b>\$19,146,319</b>	<b>\$0</b>

# **FUND 303**

## **COUNTY CONSTRUCTION**

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### **County Executive Proposed FY 2001 Advertised Budget Plan**



#### **Agency Overview**

In FY 2001, funding of \$19,146,319 is included in Fund 303, County Construction. An amount of \$14,646,319 is supported by a General Fund transfer, and \$4,500,000 is based on revenues expected to be received by the County associated with the Commonwealth of Virginia 2000 General Assembly action. Funding is included for the renovation of several County facilities, the replacement of designated fire alarm systems, and critical maintenance work and repairs at both County and Park facilities. Funding is also included for costs associated with the Americans with Disabilities Act (ADA) compliance for both County and Park facilities, upgrading and maintenance of athletic fields, annual generator replacement, the installment payment for the historic Mt. Gilead property, replacement of telephone systems at County facilities, Fairfax County's contribution to the Northern Virginia Community College, costs associated with County's School Aged Child Care (SACC) centers in conjunction with planned School renovations and operations, and interest payments on conservation deposits. In addition, funding has been included for several County facility reconfigurations, a new South County Animal Shelter, and a new Forensics Facility.

#### **County Maintenance Projects**

FY 2001 funding in the amount of \$4,440,000 has been included for County maintenance. As with any maintenance program, sufficient attention is required to avoid increased project costs in the future. As long-term maintenance and renovation costs are difficult to project, they are not included in the initial costs of capital projects; however, they are essential to the service life and level of service provided by a facility. Continued funding of maintenance requirements is included in the County's paydown program to protect and extend the life of County facilities. County requirements are generated through scheduled preventative maintenance or from user requests for facility alterations. It is estimated that the backlog of County maintenance, repair, and replacement requirements exclusive of the FY 2001 funding provided totals approximately \$16.75 million. Specific funding levels in FY 2001 include:

- An amount of \$3,460,000 will continue to provide a consistent level of maintenance funds to address priority projects at County facilities. Funded County maintenance projects include fire alarm replacement, roof repair and waterproofing, HVAC/electrical replacement, carpet replacement, and parking lot resurfacing. In addition, the County maintenance budget includes funding for miscellaneous building repairs or ongoing requirements throughout the fiscal year. These miscellaneous requirements include but are not limited to remodeling and reorganization of office space, vandalism removal, plumbing repairs, painting, and other emergency repairs. Details of specific County facility improvements are included in the Project Detail Sheets that follow.
- An amount of \$200,000 is included for recurring maintenance of capital improvements associated with the Commercial Revitalization Program as approved by the Board of Supervisors on December 2, 1996. Maintenance projects include landscaping, mowing, trash pickup, graffiti removal, and maintenance of bus shelters, bicycle racks, area signs, and street furniture. Maintenance will be provided in four major revitalization areas in Fairfax County including: Annandale, Route 1, Springfield, and Bailey's Crossroads.
- Funding to continue the implementation of ADA compliance at County facilities has also been included in FY 2001. Title II of the ADA prohibits discrimination on the basis of disability by public entities and requires that each program, service, or activity conducted by a public entity be readily accessible to and usable by individuals with disabilities. Funding in the amount of \$100,000 is included for County facilities. All remaining funding for facility modifications has been committed for specific projects, which are estimated to be completed during FY 2001. Additional funding in FY 2001 provides for the beginning of Phase II of County ADA Compliance. Phase II involves modifications to designated curb ramps throughout the County. ADA requirements have been adjusted in recent years to reflect lower than anticipated construction costs, determination of other means of accomplishing program access, consolidation/reorganization of County agencies resulting in the elimination of some facilities from the

## **FUND 303**

### **COUNTY CONSTRUCTION**

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backlog, and reductions in the scope requirements for County Fire Stations which do not serve as public access facilities and require less ADA accessibility.

- Funding in the amount of \$600,000 has also been included for critical repairs to the Massey Complex. This facility continues to experience deterioration and excessive wear and tear. FY 2001 funding provides for the replacement of the Massey Building elevators, which are 35 years old and experience frequent breakdowns due to outdated technology and the mechanical parts used in their operation.
- The annual generator replacement program has been funded in FY 2001 in the amount of \$80,000. This program was initiated in FY 1999 to provide a funding mechanism to replace generators in the fiscal years in which the generator reaches its useful life of 25 years. FY 2001 funding will provide for the replacement of the generator at the West Ox Garage.

#### ***Park Maintenance Projects***

FY 2001 funding in the amount of \$1,975,000 has been included for Park maintenance. The Park facilities maintained with General Fund monies include but are not limited to field houses, boat houses, pump houses, maintenance facilities, sheds, shelters, and office buildings. Park priorities are based on the assessment of current repair needs including safety and health issues, facility protection, facility renewal, and improved services. In addition, Park maintenance requirements are generated through scheduled preventative maintenance or from user requests for facility alterations. It should be noted that of this total amount, approximately \$1.3 million was funded in the Park Authority operating budget in prior years and is now included in Fund 303. This transfer of funds was initiated in FY 2000 to functionally consolidate maintenance requirements for grounds, buildings, and general maintenance in one fund. Specific funding levels in FY 2001 include:

- An amount of \$605,000 is included for general park maintenance at non-revenue supported Park facilities. These maintenance requirements include major non-recurring repairs/replacements and improvements to roofs, electrical and lighting systems, security and fire alarms, sprinklers, and HVAC equipment. Of this amount, \$200,000 is included for critical emergency repairs identified throughout the fiscal year, and \$405,000 is dedicated for specific major facility maintenance repairs. Details of specific Park facility improvements are included in the Project Detail Sheets that follow.
- An amount of \$800,000 is included to fund annual requirements for Parks grounds maintenance at non-revenue supported parks. Ground maintenance includes the upkeep of sidewalks, parking lots, bridges, recreation and irrigation equipment, picnic equipment, tennis courts, and trails at County parks.
- Funding is also included in the amount of \$470,000 for minor routine preventive maintenance of non-revenue supported Park Authority structures. These repairs include: the replacement of broken windows and doors, equipment repairs, and the scheduled inspection of HVAC, security, and fire alarm systems.
- An amount of \$100,000 to continue the implementation of ADA compliance at Park facilities has also been included in FY 2001. Park facilities continue to be modified on a priority basis. ADA requirements have been adjusted in recent years to reflect lower than anticipated construction costs, project scope adjustments, and determination of other means of accomplishing program access.

# **FUND 303**

## **COUNTY CONSTRUCTION**

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### ***Athletic Field Maintenance Projects***

FY 2001 funding in the amount of \$2,077,612 has been included for Athletic Field maintenance. In recent years, athletic field maintenance has been identified as a critical need. An effort has been made to provide continuous maintenance to maintain quality athletic fields at acceptable standards. Maintenance of athletic fields includes: field lighting, fencing, irrigation, dugout covers, infield dirt, aeration, and seeding. These maintenance efforts will improve safety standards, improve playing conditions and increase user satisfaction. Specific funding levels in FY 2001 include:

- An amount of \$100,000 has been included to continue the replacement and upgrading of Fairfax County Public School boys' baseball field lighting systems used by many County organizations. A standard of 30 foot candles of light in the infield and 20 foot candles of light in the outfield is the recommended level of lighting. FY 2001 funding provides for lighting improvements for varsity baseball fields at Mount Vernon and Oakton High Schools. FY 2000 funding included upgrades at Mount Vernon High School; however, funds were redirected to Robinson High School based on prioritized need. This effort is being coordinated by the Department of Community and Recreation Services.
- Funding in the amount of \$100,000 has been included to continue adding lights on Fairfax County Public School athletic fields used for girls' softball. Staff from the Department of Community and Recreation Services have been working with representatives from Fairfax Athletic Inequities Reform (FAIR) and coordinating with the Fairfax County Public Schools and the Fairfax County Park Authority to identify, prioritize, and develop proposed plans for addressing girls' softball field lighting requirements. FY 2001 funding provides for lighting improvements on junior varsity softball fields at Edison and Madison High Schools. This effort is being coordinated by the Department of Community and Recreation Services.
- Funding in the amount of \$200,000 associated with the Girls' Fast Pitch Softball Action Plan has been included in FY 2001. This Plan establishes a separate annual recurring fund in the amount of approximately \$200,000 a year for five years in an effort to spread the costs for small project maintenance and improvements to various girls' fast pitch softball fields throughout the County as requested by Fairfax Athletic Inequities Reform (FAIR). These fields include both Fairfax County Public School and County/Parks fields. FY 2001 represents the third year of the five-year program. This effort is being coordinated by the Department of Community and Recreation Services.
- On July 1, 1999, the County announced the establishment of the Field Improvement and Maintenance Program for Fairfax County Public School athletic fields. This program allows interested organizations to submit project proposals for field maintenance (i.e., aeration, mowing, equipment repair, safety concerns) or improvements (i.e., new field development, grading, sodding, erosion control, irrigation, lighting) to the Athletic Council. Included in some project proposals are matching fund components. Organizations can provide funds to match or exceed the County's maximum contribution of \$20,000 per project. Organizations that submit proposals without a matching fund component can receive up to \$10,000 per project. Over 118 project proposals were received in FY 2000. This effort is being coordinated by the Department of Community and Recreation Services.
- Funding of \$877,612 is included to support general maintenance at designated Fairfax County Public School athletic fields. This maintenance effort includes consistent mowing frequency of 28 times per year at school sites and provides for aeration and over-seeding to improve turf coverage and reduce the chance of injury. This program was established in an effort to maintain consistent standards among all athletic fields, improve playing conditions and safety standards, and increase user satisfaction. This effort is being managed by the Park Authority; however, all field maintenance will be coordinated between the Park Authority and the Department of Community and Recreation Services.

# **FUND 303**

## **COUNTY CONSTRUCTION**

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### ***County Office Space Reconfiguration Projects***

Funding in the amount of \$639,000 is included in FY 2001 for reconfiguration projects at designated facilities throughout the County. Specific funding levels in FY 2001 include:

- Funding in the amount of \$345,000 has been provided for the reconfiguration of several sections within the General District Court. Reconfiguration will encompass the Criminal, Civil, and Small Claims Courts and the Judges' Chambers Reception area at the Judicial Center. The existing arrangement and furniture constraints can no longer accommodate workload demands on these branches of the General District Court and threatens to displace witnesses and Commonwealth's Attorneys. Since 1982, the Fairfax County General District Court's caseload has increased by 83 percent, and staffing has increased 236 percent in an effort to meet additional caseload requirements. Additionally, legislation enacted in 1985 requires the General District Court to retain court records for a period of ten years. The new configuration will allow for more efficient task performance and use of space.
- Funding in the amount of \$294,000 is also provided for the reconfiguration of the Land Records Division of the Circuit Court. Reconfiguration is necessary to accommodate the new automated system of converting hard copy documents to microfilm and to address the needs of a growing department. The existing arrangement can no longer accommodate increased workload demands. Reconfiguration will provide more efficient use of space and for the installation of 65 workstations, equipped with personal computers, for public and staff use.

### ***Other County Construction Projects***

Funding of \$500,000 has been included for a new South County Animal Shelter to serve the Mount Vernon and Lee magisterial districts, encompassing over 83 square miles and serving 190,000 citizens. This facility will also serve as an additional location for the sale of dog licenses, help institute reduced-cost rabies clinics in the South County area, and help reduce the current volume of animals in the existing shelter.

An amount of \$4,000,000 has also been included for a new Forensics Facility for the Police Department. The Forensics Facility will include technical and forensic units such as the Crime Scene Section, NOVARIS, and the Computer Forensic Unit. In FY 2000, initial funding of \$1,500,000 was provided for land acquisition and design. FY 2001 funding has been provided for construction costs to complete the facility.

Funding has also been included for the reconfiguration of the Fairfax County Government Center's Data Center in order to provide better security and environmental protection for the County's mainframe computer system. In the current configuration of the Data Center, the printers and mainframe are too closely arranged. This grouping does not adequately protect the mainframe from dust generated by the printers. In addition, the current arrangement does not sufficiently limit access to the mainframe. FY 2001 funding will provide for a design and feasibility study, some initial design, and construction work.

In addition, FY 2001 funding has been included for various contributions and scheduled payments including: the County's annual contributions to the SACC program and the Northern Virginia Community College, an annual reserve for land acquisition in the County, phone system replacements, construction costs associated with the Braddock District Supervisor's office, interest payments associated with conservation deposits, and the fourth annual payment of a six-year plan to purchase the historic Mt. Gilead property in Centreville as approved by the Board of Supervisors on September 9, 1996.

# **FUND 303**

## **COUNTY CONSTRUCTION**

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### **Funding Adjustments**

*The following funding adjustments reflect all approved changes of the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- At the FY 1999 Carryover Review, the Board of Supervisors approved an increase of \$9,452,874 due to the carryover of unexpended project balances in the amount of \$8,448,780 and various funding adjustments in the amount of \$ 1,004,094. These adjustments include: \$54,094 associated with Transportation Enhancement grant funds and developer contributions for the Roberts Road project, \$100,000 for Lake Accotink Dam repairs, \$100,000 for an evaluation of the Lorton infrastructure, \$350,000 for a reserve for historic preservation and open space easements, \$150,000 for an inventory of Countywide civil war sites, and \$250,000 for a feasibility study associated with a County Cultural Center.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for each project funded in FY 2001 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, source of funding, and completion schedules.

# FUND 303 COUNTY CONSTRUCTION

## FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 303, County Construction

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$7,186,212</b>	<b>\$0</b>	<b>\$8,453,084</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
Sale of Bonds <sup>1</sup>	\$475,602	\$0	\$0	\$0	\$0
Miscellaneous	2,979	0	0	0	0
State Aid	0	3,500,000	3,500,000	4,500,000	4,500,000
TEA-21 Grant <sup>2</sup>	0	0	34,680	0	0
Developer Contributions <sup>3</sup>	0	0	15,110	0	0
<b>Total Revenue</b>	<b>\$478,581</b>	<b>\$3,500,000</b>	<b>\$3,549,790</b>	<b>\$4,500,000</b>	<b>\$4,500,000</b>
Transfer In:					
General Fund (001)	\$8,180,936	\$10,243,438	\$11,193,438	\$14,646,319	\$14,646,319
<b>Total Transfer In</b>	<b>\$8,180,936</b>	<b>\$10,243,438</b>	<b>\$11,193,438</b>	<b>\$14,646,319</b>	<b>\$14,646,319</b>
<b>Total Available</b>	<b>\$15,845,729</b>	<b>\$13,743,438</b>	<b>\$23,196,312</b>	<b>\$19,146,319</b>	<b>\$19,146,319</b>
Total Expenditures	\$7,392,645	\$13,743,438	\$23,196,312	\$19,146,319	\$19,146,319
<b>Total Disbursements</b>	<b>\$7,392,645</b>	<b>\$13,743,438</b>	<b>\$23,196,312</b>	<b>\$19,146,319</b>	<b>\$19,146,319</b>
<b>Ending Balance</b>	<b>\$8,453,084</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The actual sale of bonds is based upon a review of cash needs rather than cash and encumbrances as presented here for planning purposes. This is consistent with Board policy to sell bonds on a cash basis. This fund supports bond payments for the Criminal Justice Co-location site and the 1982 Jail-Work Release Center. The actual amount authorized by the Board of Supervisors for the Spring 1999 Bond Sale was \$0.475 million. Including prior sales there are no more authorized bonds for this fund. In addition, an amount of \$602 has been applied to this fund in bond premium associated with the Spring 1999 bond sale.

<sup>2</sup> An amount of \$34,680 was received in FY 2000 from a Transportation Enhancement Act (TEA-21) Grant for Project 009441, Roberts Road Enhancements.

<sup>3</sup> Represents anticipated developer contributions associated with Project 009441, Roberts Road Enhancements.

# FUND 303 COUNTY CONSTRUCTION

COUNTY OF FAIRFAX, VA  
FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE:G30 CAPITAL PROJECTS  
FUND :303 GEN COUNTY CONSTR (461)

	TOTAL PROJECT ESTIMATE	FY 1999 ACTUAL EXPENDITURES	FY 2000 REVISED BUDGET	FY 2001 ADVERTISED BUDGET PLAN	FY 2001 ADOPTED BUDGET PLAN	FINANCING GENERAL FUND	FINANCING BOND	FINANCING OTHER
CG0046 CONTINGENCY F		.00	204,263.40					
001008 SOUTH COUNTY	500,000	.00		500,000	500,000			500,000
001010 MASSEY BUILD	7,054,662	.00						
001017 FRANCONIA GOV	706,404	.00						
001031 CIRCUIT COURT	1,188,921	.00						
001035 DATA CENTER R	200,000	.00		200,000	200,000	200,000		
001037 GENERAL DISTR	772,359	.00		345,000	345,000	345,000		
001038 CIRCUIT COURT	3,595,720	.00	291,485.28	294,000	294,000	294,000		
001040 PUBLIC SAFETY	371,780	30,925.39	.00					
001077 CLUSTER RES F	1,501,857	.00						
001166 DOLLY MADISON	353,780	.00						
001167 BURKE PARKING	859,951	.00						
003099 MISC BUILDING		230,769.57	1,169,693.16	350,000	350,000	350,000		
003100 FIRE ALARM SY		.00	.00	150,000	150,000	150,000		
004999 BOY'S 90'BASE		76,325.20	123,674.80	100,000	100,000	100,000		
005000 GIRL'S SOFTBA		86,561.00	250,294.20	100,000	100,000	100,000		
005001 GIRLS FAST PI		165,790.76	244,478.24	200,000	200,000	200,000		
005002 ATHLETIC FIEL	50,000	.00	50,000.00					
005003 WHITTIER GIRL	84,400	.00	84,400.00					
005004 MATCH FUNDS-F		.00	400,000.00	400,000	400,000	400,000		
005005 NONMATCH FUND		.00	400,000.00	400,000	400,000	400,000		
005006 PARK MAINTENA		.00	.00	877,612	877,612	877,612		
007011 OLD GROVETON	2,199,398	.00		500,000	500,000	500,000		
007012 SCHOOL AGED C		500,000.00	500,000.00					
007021 BOYS PROBATIO	2,342	.00	.00					
007023 PIMMIT HILLS	123,800	.00	.00					
007024 ACCA DAY CARE	788,808	.00	.00					
007050 TENNIS COURT	167,598	.00	.00					
008000 GOVERNMENT CE	68,926,226	226,486.25	251,734.22					
008019 JUVENILE COUR	732,167	.00	.00					
008020 ADULT DETENTI	14,588,752	.00	.00					
008025 PRERELEASE CE	1,462,239	496,682.65	.00					
008043 NORTHERN VIRG		599,736.00	596,476.00	592,707	592,707	592,707		
008051 CRIMINAL JUST	15,794,616	.00	124,239.00					
008100 COUNTY WAREHO	9,400,093	.00	.00					
009105 COMPUTER AIDE	12,892,271	.00	.00					
009106 AUTO GRAPHICS	687,015	.00	.00					
009132 ROOF REPAIRS		434,879.10	910,910.48	410,000	410,000	410,000		

# FUND 303 COUNTY CONSTRUCTION

COUNTY OF FAIRFAX, VA

## FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE:G30 CAPITAL PROJECTS  
FUND :303 GEN COUNTY CONSTR (461)

PROJECT ESTIMATE	FY 1999 ACTUAL EXPENDITURES	FY 2000 REVISED BUDGET	FY 2001 ADVERTISED BUDGET PLAN	FY 2001 ADOPTED BUDGET PLAN	FINANCING GENERAL FUND	FINANCING BOND	FINANCING OTHER
009133 CARPET REPLAC	487,144.67	850,030.15	800,000	800,000	800,000		
009136 PARKING LOT R	173,011.02	982,627.65	500,000	500,000	500,000		
009139 ASBESTOS ABAT							
009140 DEM MATERIALS	4,480,000						
009149 OLD COURTHOUS	749,149						
009151 HVAC/ELECTRIC	9,063,961						
009152 CROSSROADS RE	452,223.80	1,221,947.67	1,250,000	1,250,000	1,250,000		
009157 VIENNA FEEDER	364,000	116,194.00					
009158 HUNTINGDON FE	86,243						
009159 CINDER BED RD	3,786,664						
009162 CENTREVILLE E	16,477,780						
009164 JERMANTOWN GA	1,040,850	174,872.00					
009170 COMM REVITALI	461,965						
009171 PCPA MAINTENA	1,255,906						
009172 VIENNA METRO	1,136,910						
009173 HUNTINGTON ME	1,187,772						
009180 I-95 ADMINIST	1,069,691						
009190 ALBAN GARAGE	2,388,113	1,183,252.00	2,000,000	2,000,000	2,000,000		
009400 LAND ACQUISIT	52,210.38	2,003,396.62					
009402 CLIFTON FORES	464,210						
009404 REGIONAL JAIL	22,000						
009405 FAMILY COURT	216,000	182,457.00					
009406 ADA COMPLIANC		1,580,393.07	100,000	100,000	100,000		
009408 OX HILL BATTL	692,779						
009409 BRADDOCK PARK	320,000						
009410 PLAYGROUND EQ	510,000						
009411 MT VERNON GOV	33,131						
009412 GREEN SPRING	300,000						
009413 VA HILLS PLAY	20,000						
009414 BALLFIELDS/EQ	199,731						
009415 BRADDOCK TREE	14,789						
009416 PARKS-ADA COM	80,238.70	358,450.53	100,000	100,000	100,000		
009417 PARKS - GENER	301,308.06	362,778.91	605,000	605,000	605,000		
009419 LORTON COMMUN	23,565.74	19,619.15					
009420 MOUNT GILEAD	188,500.00	180,250.00	172,000	172,000	172,000		

# FUND 303 COUNTY CONSTRUCTION

COUNTY OF FAIRFAX, VA  
FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE:G30 CAPITAL PROJECTS FUND :303 GEN COUNTY CONSTR (461)	TOTAL PROJECT ESTIMATE	FY 1999 ACTUAL EXPENDITURES	FY 2000 REVISED BUDGET	FY 2001 ADVERTISED BUDGET PLAN	FY 2001 ADOPTED BUDGET PLAN	FINANCING GENERAL FUND	FINANCING BOND	FINANCING OTHER
009421 HELICOPTER FU	150,000	.00	58,747.00					
009422 MAINTENANCE -		151,674.65	612,310.95	200,000	200,000	200,000		
009423 EMTA EXPANSIO	150,000	49,934.29	16,105.68					
009424 REFERENDUM FE		11,408.52	.00					
009425 SOUTH COUNTY		33,844.67	148,530.00					
009427 SULLY PLANTAT	50,000	.00	.00					
009428 MAINTENANCE-N		875.55	910,000.00					
009429 SECURITY IMPR	500,000	145,000.00	242,280.81					
009430 LUTHER JACKSO	150,000	106,000.00	5,000.00			80,000		
009431 EMERGENCY GEN		40,816.77	86,000.00	80,000	80,000	80,000		
009432 PHONE SYSTEMS		2,574.00	675,883.23	350,000	350,000	350,000		
009433 TARGET DONATI	5,000	539,283.00	2,426.00					
009434 PARKS PLAYGRO	539,283	1,265.07	73,734.93					
009435 MT VERNON HEA	75,000	540.35	199,459.65	1,300,000	1,300,000	1,300,000		
009436 BRADDOCK DIST	1,500,000	.00	225,000.00					
009437 OAKTON FIRE A	225,000	.00	1,500,000.00	4,000,000	4,000,000			4,000,000
009438 FORENSICS FAC	5,500,000	.00	12,000.00					
009439 ALABAMA PARK	12,000	.00	9,375.00					
009440 FAIRFAX STATI	9,375	.00	49,790.00					
009441 ROBERTS ROAD	49,790	.00	746,911.00					
009442 PARK - GROUND		.00	514,288.00	800,000	800,000	800,000		
009443 PARK - FACILI		.00	100,000.00	470,000	470,000	470,000		
009444 LORTON INFRA	100,000	.00	100,000.00					
009445 LAKE ACCOTINK	100,000	.00	350,000.00					
009446 RESERVE-HISTO	350,000	.00	150,000.00					
009447 INVENTORY OF	150,000	.00	250,000.00					
009448 FEASIBILITY S	250,000	.00	1,336,431.94	600,000	600,000	600,000		
009449 MASSEY BUILDI		358,153.35	4,119.93	400,000	400,000	400,000		
009998 PAYMENTS OF I		766.07						
009999 BOND ISSUANCE								
<b>FUND 303 TOTAL</b>	<b>206,776,790</b>	<b>7,392,645.22</b>	<b>23,196,311.65</b>	<b>19,146,319</b>	<b>19,146,319</b>	<b>14,646,319</b>		<b>4,500,000</b>

**FUND 303**  
**COUNTY CONSTRUCTION**

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<b>001008</b>	<b>South County Animal Shelter</b>
To Be Determined	Mount Vernon/Lee
<p>This project provides for the construction of the South County Animal Shelter. The South County Animal Shelter will serve the Mount Vernon and Lee magisterial districts, encompassing over 83 square miles and serving 190,000 citizens. FY 2001 funding in the amount of \$500,000 is for land acquisition.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$500,000	\$0	\$0	\$0	\$500,000	\$0
Design and Engineering	0	0	0	0	0	0
Construction	0	0	0	0	0	0
Other	0	0	0	0	0	0
<b>Total</b>	\$500,000	\$0	\$0	\$0	<b>\$500,000</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$500,000	\$500,000

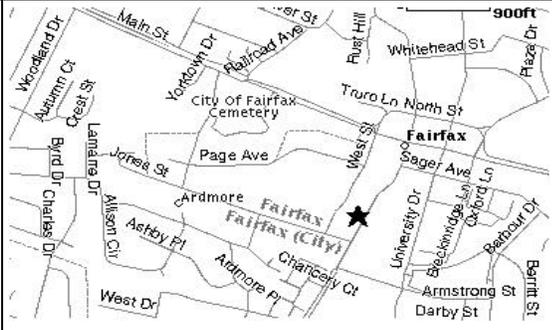
**FUND 303**  
**COUNTY CONSTRUCTION**

<b>001035</b>	<b>Data Center Reconfiguration</b>
Government Center	Sully
<p>This project provides for the reconfiguration of the Fairfax County Government Center's Data Center to improve security and environmental protection for the County's mainframe computer system. In the current configuration of the Data Center, the printers and mainframe are too closely arranged. This grouping does not adequately protect the mainframe from dust generated by the printers. In addition, the current arrangement does not sufficiently limit access to the mainframe. FY 2001 funding in the amount of \$200,000 provides for a design and feasibility study and initial work to reconfigure the space.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	200,000	0	0	0	200,000	0
Construction	0	0	0	0	0	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$200,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$200,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$200,000	\$0	\$0	\$0	\$200,000

## FUND 303 COUNTY CONSTRUCTION

<b>001037</b>	<b>General District Court Reconfiguration</b>	
Judicial Center		City of Fairfax
<p>This project provides for the redesign and reconstruction of the Criminal, Civil, and Small Claims Divisions as well as the Judges' Chambers Reception Area in the Judicial Center. The reconfiguration project will accommodate additional staffing and storage requirements. FY 2001 funding in the amount of \$345,000 is provided for reconfiguration requirements.</p>		

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	417,849	72,849	0	0	345,000	0
Construction	354,312	354,312	0	0	0	0
Other	198	198	0	0	0	0
<b>Total</b>	<b>\$772,359</b>	<b>\$427,359</b>	<b>\$0</b>	<b>\$0</b>	<b>\$345,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$772,359	\$0	\$0	\$0	\$772,359

## FUND 303 COUNTY CONSTRUCTION

<b>001038</b>	<b>Circuit Court Reconfiguration</b>	
Judicial Center		City of Fairfax
<p>This project provides for the reconfiguration of the Land Records Division of Circuit Court. Reconfiguration of the Land Records Room is necessary to accommodate the new automated system of converting hard copy documents to microfilm and to address the needs of a growing department. It should be noted that funding of \$291,485 currently in Project 001038 will be used to offset the total project costs of the reconfiguration. FY 2001 funding in the amount of \$294,000 is provided for design and construction costs associated with the Land Records Division renovation.</p>		

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	755,186	373,324	0	87,862	294,000	0
Construction	2,059,540	1,893,479	0	166,061	0	0
Other	780,994	743,432	0	37,562	0	0
<b>Total</b>	<b>\$3,595,720</b>	<b>\$3,010,235</b>	<b>\$0</b>	<b>\$291,485</b>	<b>\$294,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$3,595,720	\$0	\$0	\$0	\$3,595,720

**FUND 303**  
**COUNTY CONSTRUCTION**

<b>003099</b>	<b>Miscellaneous Building and Repair</b>
Countywide	Countywide
<p>This project provides for emergency repairs, minor renovations, and remodeling/upgrading of various buildings and facilities throughout the County. These funds are needed to abate building obsolescence and to improve the efficiency and effectiveness of the County facilities and facility systems. Projects include emergency repairs to buildings and building equipment, plumbing repairs, minor renovations to electrical and mechanical systems, structural repairs, vandalism correction, and other non-recurring construction and repair projects. FY 2001 funding in the amount of \$350,000 is provided and specifically includes \$300,000 for miscellaneous requirements identified throughout the fiscal year and \$50,000 to replenish the County's systems furniture inventory. The Facilities Management Division has identified these areas as top priorities.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$6,833	\$0	\$0	\$0	\$0
Design and Engineering		287,024	22	10,000	0	0
Construction		14,288,886	230,748	959,693	350,000	0
Other		53,327	0	200,000	0	0
<b>Total</b>	Continuing	<b>\$14,636,070</b>	<b>\$230,770</b>	<b>\$1,169,693</b>	<b>\$350,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$350,000	\$0	\$0	\$0	\$350,000

**FUND 303**  
**COUNTY CONSTRUCTION**

<b>003100</b>	<b>Fire Alarm Systems</b>
Countywide	Countywide
<p>This project provides for the replacement of fire alarm systems at Fair Oaks Government Center (\$50,000), Woodburn Mental Health Center (\$40,000), Reston Government Center (\$35,000), and Patrick Henry Shelter (\$25,000). Fire alarm systems are replaced based on age and difficulty in obtaining replacement parts and service. FY 2001 funding in the amount of \$150,000 is included for the replacement of fire alarm systems that are 15 to 30 years old, have exceeded their useful life, and experience frequent failure when tested.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other		0	0	0	150,000	0
<b>Total</b>	Continuing	\$0	\$0	\$0	<b>\$150,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$150,000	\$0	\$0	\$0	\$150,000

## FUND 303 COUNTY CONSTRUCTION

<b>004999</b>	<b>Boys' 90 Foot Baseball Field Lighting</b>
Countywide	Countywide
<p>This project provides for improvements to boys' baseball field lighting systems at prioritized Fairfax County Public Schools. The school system's Office of Design and Construction Services recommends a standard of 30 foot candles of light in the infield and 20 foot candles of light in the outfield. FY 2001 funding in the amount of \$100,000 is included to continue the replacement and upgrading of baseball field lighting systems specifically at Mount Vernon and Oakton High Schools. Funds slated for Mount Vernon High School were redirected to Robinson High School in FY 2000 based on prioritized need. This effort is being coordinated by the Department of Community and Recreation Services.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		740,329	76,325	123,675	100,000	0
Other		12,569	0	0	0	0
<b>Total</b>	<b>Continuing</b>	<b>\$752,898</b>	<b>\$76,325</b>	<b>\$123,675</b>	<b>\$100,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$100,000	\$0	\$0	\$0	\$100,000

## FUND 303 COUNTY CONSTRUCTION

<b>005000</b>	<b>Girls' Softball Field Lighting</b>
Countywide	Countywide
<p>This project provides for the installation of lights on Fairfax County Public School athletic fields used for girls' softball. Staff from the Department of Community and Recreation Services have been working with representatives from Fairfax Athletic Inequities Reform (FAIR) and coordinating with the Fairfax County Public Schools and the Fairfax County Park Authority to identify, prioritize, and develop proposed plans for addressing girls' softball field lighting requirements. FY 2001 funding in the amount of \$100,000 will complete lighting improvement projects at Mt. Vernon and Edison high schools. This effort is being coordinated by the Department of Community and Recreation Services.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		11,000	86,561	250,294	100,000	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	\$11,000	\$86,561	\$250,294	<b>\$100,000</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$100,000	\$0	\$0	\$0	\$100,000

**FUND 303**  
**COUNTY CONSTRUCTION**

<b>005001</b>	<b>Girls' Fast Pitch Field Maintenance</b>
Countywide	Countywide
<p>This project provides for the continued implementation of the Girls' Fast Pitch Softball Action Plan. The Plan establishes a separate annual recurring fund in the amount of approximately \$200,000 a year for five years in an effort to spread costs for small project maintenance and improvements to various girls' softball fields throughout the County as requested by Fairfax Athletic Inequities Reform (FAIR). These fields include both Fairfax County Public Schools and County/Parks fields. Most projects listed in the recurring fund are under \$20,000 each and cover such items as fencing, limited infield irrigation, dugout covers, and infield dirt. Several projects are more significant, such as correcting serious erosion problems at a cost of as much as \$60,000. FY 2001 funding in the amount of \$200,000 represents the third year of a five-year plan to improve girls' softball fields. This effort is being coordinated by the Department of Community and Recreation Services.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	165,791	244,478	200,000	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$165,791	\$244,478	<b>\$200,000</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$200,000	\$0	\$0	\$0	\$200,000

## FUND 303 COUNTY CONSTRUCTION

<b>005004</b>	<b>Fairfax County Public Schools Athletic Field Maintenance and Development Matched Funding</b>
Countywide	Countywide
<p>This project provides for Countywide field improvements and maintenance projects with matched funding components. In July 1999, the Fairfax County Athletic Council (FCAC) announced a Field Improvement and Maintenance Program for Fairfax County Public Schools. Proposals with a matched funding component may receive up to \$20,000 of General Fund monies per project. FY 2001 funding in the amount of \$400,000 is included to address prioritized FCPS athletic field projects. This effort is being coordinated by the Department of Community and Recreation Services.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	400,000	400,000	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$0	\$400,000	<b>\$400,000</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$400,000	\$0	\$0	\$0	\$400,000

## FUND 303 COUNTY CONSTRUCTION

<b>005005</b>	<b>Fairfax County Public Schools Athletic Field Maintenance and Development Unmatched Funding</b>
Countywide	Countywide
<p>This project provides for Countywide field improvements and maintenance projects with unmatched funding components. On July 1, 1999, the Fairfax County Athletic Council (FCAC) announced a Field Improvement and Maintenance Program for Fairfax County Public Schools. Proposals without a matched funding component may receive up to \$10,000 of General Fund monies per project. FY 2001 funding in the amount of \$400,000 is included to address prioritized FCPS athletic field projects. This effort is being coordinated by the Department of Community and Recreation Services.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	400,000	400,000	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$0	\$400,000	<b>\$400,000</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$400,000	\$0	\$0	\$0	\$400,000

## FUND 303 COUNTY CONSTRUCTION

<b>005006</b>	<b>Parks Maintenance of Fairfax County Public Schools Athletic Fields</b>
Countywide	Countywide
<p>This project provides for improved maintenance of Fairfax County Public Schools (FCPS) athletic fields. FCPS athletic field maintenance includes establishing a consistent mowing frequency of 28 times per year at designated school fields, improving playing conditions at 473 athletic fields through aeration and over-seeding, improving safety standards, and increasing user satisfaction. FY 2001 funding in the amount of \$877,612 is included for the implementation of the FCPS athletic field maintenance program. This effort is being coordinated by the Park Authority.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other		0	0	0	877,612	0
<b>Total</b>	Continuing	\$0	\$0	\$0	<b>\$877,612</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$877,612	\$0	\$0	\$0	\$877,612

## FUND 303 COUNTY CONSTRUCTION

<b>007012</b>	<b>School Aged Child Care (SACC) Contribution</b>
Countywide	Countywide
<p>This project provides funding for an annual contribution of \$500,000 to offset school operating and overhead costs associated with new SACC Centers. The construction and renovation costs for SACC centers will be funded by the Fairfax County Public Schools through General Obligation bonds for which the debt service costs are provided by the County General Fund.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		8,355,399	500,000	500,000	500,000	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	<b>\$8,355,399</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$500,000	\$0	\$0	\$0	\$500,000

**FUND 303**  
**COUNTY CONSTRUCTION**

<b>008043</b>	<b>Northern Virginia Community College</b>	
Various locations in Northern Virginia		Countywide
<p>Fairfax County participates with eight other jurisdictions to provide funds for required capital improvements in the Northern Virginia Community College system. An amount of \$592,707 is included in FY 2001 for Fairfax County's contribution to the continued construction and maintenance of various capital projects on college campuses.</p>		

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other		10,357,363	599,736	596,476	592,707	0
<b>Total</b>	Continuing	<b>\$10,357,363</b>	<b>\$599,736</b>	<b>\$596,476</b>	<b>\$592,707</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$592,707	\$0	\$0	\$0	\$592,707

**FUND 303**  
**COUNTY CONSTRUCTION**

<b>009132</b>	<b>Roof Repairs and Waterproofing</b>
Countywide	Countywide
<p>This project provides for maintenance and repairs of facility roofs and waterproofing systems in Fairfax County buildings. The maintenance and repairs are needed to stop rapid deterioration and damage due to water penetration. FY 2001 funding in the amount of \$410,000 is provided for roof repairs to Edsall Road Fire Station (\$80,000), Hollin Hall Center (\$140,000), Fire Training Center (\$90,000), Reston Fire Station (\$60,000), and Reston Regional Library (\$40,000).</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		8,422	0	0	0	0
Construction		4,054,786	434,879	910,910	410,000	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	\$4,063,208	\$434,879	\$910,910	<b>\$410,000</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$410,000	\$0	\$0	\$0	\$410,000

**FUND 303**  
**COUNTY CONSTRUCTION**

<b>009133</b>	<b>Carpet Replacement</b>
Countywide	Countywide
<p>This project provides for carpet replacement in County facilities in which carpet has deteriorated and is in unserviceable condition. The project also includes new carpet installation where existing composition tile flooring requires replacement, and it is cost beneficial to install carpet as a replacement floor finish. FY 2001 funding in the amount of \$800,000 is included for Reston Human Services Center (\$270,000) and miscellaneous carpet replacements as needed throughout FY 2001 (\$30,000). In addition, carpet in the Herrity and Pennino buildings will be replaced in phases. Phase I provides for initial project funding for the Herrity Building (\$250,000) and the Pennino Building (\$250,000).</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		1,773,825	487,145	850,030	800,000	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	\$1,773,825	\$487,145	\$850,030	<b>\$800,000</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$800,000	\$0	\$0	\$0	\$800,000

**FUND 303**  
**COUNTY CONSTRUCTION**

<b>009136</b>	<b>Parking Lot Resurfacing</b>
Countywide	Countywide
<p>This project provides for the repair and maintenance of pavements throughout the County. In addition to major resurfacing of parking lots, countywide repair of potholes is also included in this project. FY 2001 funding in the amount of \$500,000 is included for annual pothole repairs (\$50,000), Jermantown DVS Garage (\$150,000), Alban DVS Garage (\$200,000), Tysons Pimmit Library (\$50,000), and Mt. Vernon Mental Health Center (\$50,000).</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		2,217,406	173,011	982,628	500,000	0
Other		21,956	0	0	0	0
<b>Total</b>	Continuing	<b>\$2,239,362</b>	<b>\$173,011</b>	<b>\$982,628</b>	<b>\$500,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$500,000	\$0	\$0	\$0	\$500,000

## FUND 303 COUNTY CONSTRUCTION

<b>009151</b>	<b>HVAC/Electrical Systems</b>
Countywide	Countywide
<p>This project provides for the evaluation, design, repair, and upgrade of HVAC and electrical systems in various County facilities. FY 2001 funding in the amount of \$1,250,000 is included for lighting and HVAC replacements at Willston Center (\$950,000) and HVAC replacement at Pine Ridge EOC (\$300,000).</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		907,572	27,121	173,594	0	0
Construction		5,492,821	425,103	1,048,354	1,250,000	0
Other		195,557	0	0	0	0
<b>Total</b>	Continuing	<b>\$6,595,950</b>	<b>\$452,224</b>	<b>\$1,221,948</b>	<b>\$1,250,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$1,250,000	\$0	\$0	\$0	\$1,250,000

## FUND 303 COUNTY CONSTRUCTION

<b>009400</b>	<b>Land Acquisition Reserve</b>
Countywide	Countywide
<p>This project provides monies earmarked for the acquisition of land or open space preservation for future County facilities and capital projects. Funding specifically for land acquisition is currently not available, and this reserve will improve the County's competitiveness in today's market. FY 2001 funding in the amount of \$2,000,000 is included for the Land Acquisition Reserve.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$738,542	\$52,210	\$2,003,397	\$2,000,000	\$0
Design and Engineering		28,789	0	0	0	0
Construction		20,987	0	0	0	0
<b>Total</b>	Continuing	<b>\$788,318</b>	<b>\$52,210</b>	<b>\$2,003,397</b>	<b>\$2,000,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$2,000,000	\$0	\$0	\$0	\$2,000,000

**FUND 303  
COUNTY CONSTRUCTION**

<b>009406</b>	<b>ADA Compliance</b>
Countywide	Countywide
<p>This project provides funding to ensure County compliance to the Americans with Disabilities Act (ADA) of 1990. Title II of the ADA prohibits discrimination on the basis of disability by public entities and requires that each program, service, or activity conducted by a public entity be readily accessible to and usable by individuals with disabilities. FY 2001 funding in the amount of \$100,000 has been included to conduct an inventory and determine the scope of the Countywide curb ramp modifications required for ADA compliance. All remaining funding for facility modifications has been committed for specific projects which are estimated to be completed in FY 2001. Requirements have been adjusted in recent years to reflect lower than anticipated construction costs, determination of other means of accomplishing program access, consolidation/reorganization of County agencies resulting in the elimination of some County facilities from the backlog, and reductions in the scope requirements for County Fire Stations which do not serve as public access facilities and require less ADA accessibility.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		132,883	1,262	41,530	0	0
Construction		1,129,064	136,104	1,538,863	100,000	0
Other		12,382	1,443	0	0	0
<b>Total</b>	Continuing	\$1,274,329	\$138,809	\$1,580,393	<b>\$100,000</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$100,000	\$0	\$0	\$0	\$100,000

**FUND 303**  
**COUNTY CONSTRUCTION**

<b>009416</b>	<b>Parks - ADA Compliance</b>
Countywide	Countywide
<p>This project provides for Park Authority compliance with the Americans with Disabilities Act (ADA) of 1990. Title II of the ADA prohibits discrimination on the basis of disability by public entities and requires that each program, service, or activity conducted by a public entity be readily accessible to and usable by individuals with disabilities. FY 2001 funding in the amount of \$100,000 is included to continue to address ADA requirements at Park facilities on a priority basis.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		134,797	12,199	0	0	0
Construction		261,032	68,039	358,451	100,000	0
Other		15,487	0	0	0	0
<b>Total</b>	Continuing	\$411,316	\$80,238	\$358,451	<b>\$100,000</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$100,000	\$0	\$0	\$0	\$100,000

**FUND 303**  
**COUNTY CONSTRUCTION**

<b>009417</b>	<b>Parks – General Maintenance</b>
Countywide	Countywide
<p>This project provides for major non-recurring general maintenance and repairs at non-revenue producing Park facilities including electrical and lighting systems, security/fire alarms, sprinklers, and HVAC improvements. In addition, this project will fund roof repairs and structural preservation of park historic sites. The facilities maintained include but are not limited to field houses, boathouses, pump houses, maintenance facilities' sheds, shelters, and office buildings. Priorities are based on an assessment of current repair needs associated with safety and health issues, facility protection, facility renewal, and improved services. FY 2001 funding in the amount of \$605,000 has been included to continue to address ongoing general maintenance needs. Of this amount, \$200,000 is included for critical emergency repairs identified throughout the fiscal year. Additionally, \$405,000 is included for maintenance at the following sites: Ash Grove Historic Site (\$150,000), Lahey Property (\$100,000), Sully Plantation (\$75,000), and Kidwell Barn (\$80,000).</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		3,246	0	0	0	0
Construction		742,667	301,308	362,779	605,000	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	\$745,913	\$301,308	\$362,779	<b>\$605,000</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$605,000	\$0	\$0	\$0	\$605,000

## FUND 303 COUNTY CONSTRUCTION

<b>009420</b>	<b>Mt. Gilead</b>	
5634 Mount Gilead Road		Sully
<p>Funding is included for the fourth annual payment associated with the purchase of the Mt. Gilead property in Centreville. The aggregate purchase price of the property is \$996,620. A six-year payment plan was approved on September 9, 1996 and the Mt. Gilead property was purchased on September 18, 1996. In FY 1997, \$100,000 was included in this project to support the removal of debris and other hazards from the property. FY 2001 funding in the amount of \$172,000 provides for the fourth of six annual payments.</p>		

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	0	0	0	0	0	0
Construction	102,497	100,000	0	2,497	0	0
Other	994,123	186,620	188,500	177,753	172,000	269,250
<b>Total</b>	<b>\$1,096,620</b>	<b>\$286,620</b>	<b>\$188,500</b>	<b>\$180,250</b>	<b>\$172,000</b>	<b>\$269,250</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$1,096,620	\$0	\$0	\$0	\$1,096,620

**FUND 303**  
**COUNTY CONSTRUCTION**

<b>009422</b>	<b>Maintenance - Commercial Revitalization Program</b>
Countywide	Countywide
<p>This project provides for recurring maintenance of capital improvements associated with the Commercial Revitalization Program as approved by the Board of Supervisors on December 2, 1996. Maintenance projects include landscaping, mowing, trash pickup, graffiti removal, and maintenance of bus shelters, bicycle racks, area signs, street furniture, and drinking fountains. Maintenance will be provided in four major revitalization areas in Fairfax County including: Annandale, Route 1, Springfield, and Bailey's Crossroads. FY 2001 funding in the amount of \$200,000 will adequately address requests for maintenance at commercial areas.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		143,703	146,817	611,168	200,000	0
Other		2,311	4,857	1,143	0	0
<b>Total</b>	Continuing	\$146,014	\$151,674	\$612,311	<b>\$200,000</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$200,000	\$0	\$0	\$0	\$200,000

## FUND 303 COUNTY CONSTRUCTION

<b>009431</b>	<b>Generator Replacement Program</b>
Countywide	Countywide
<p>This project provides for the replacement of emergency generators at County facilities. The program provides a funding mechanism to replace generators in the fiscal years in which the generator reaches its useful life of 25 years. FY 2001 funding in the amount of \$80,000 is included to replace the generator at West Ox Garage.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other		0	106,000	86,000	80,000	0
<b>Total</b>	Continuing	\$0	\$106,000	\$86,000	<b>\$80,000</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$80,000	\$0	\$0	\$0	\$80,000

## FUND 303 COUNTY CONSTRUCTION

<b>009432</b>	<b>Phone Systems</b>
Countywide	Countywide
<p>This project provides for the replacement of existing telecommunication systems at various County facilities. FY 2001 funding in the amount of \$350,000 includes installation of telecommunications systems at Great Falls Library (\$35,000), staff training (\$15,000), replacement of incompatible desktop phones (\$100,000), and the creation of a planning fund to begin Countywide telecommunication upgrades in response to proposed consultant recommendations (\$200,000).</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other		0	40,817	675,883	350,000	0
<b>Total</b>	Continuing	\$0	\$40,817	\$675,883	<b>\$350,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$350,000	\$0	\$0	\$0	\$350,000

## FUND 303 COUNTY CONSTRUCTION

<b>009436</b>	<b>Braddock District Supervisor's Office</b>	
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9000 Burke Lake Road	Braddock
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This project provides for construction costs associated with the relocation of the Braddock District Supervisor's office from the current location at the Chapel Square Center to the Kings Park Library. Due to the Fairfax County Public Schools' desire to reacquire office space at the Chapel Square Center, the Braddock District Supervisor's office will be co-located with the Kings Park Library. FY 2001 funding in the amount of \$1,300,000 will provide for construction.

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	24,501	0	540	23,961	0	0
Construction	1,475,499		0	175,499	1,300,000	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$1,500,000</b>	<b>\$0</b>	<b>\$540</b>	<b>\$199,460</b>	<b>\$1,300,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$1,500,000	\$0	\$0	\$0	\$1,500,000

Completion Schedule				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
N/A	September 1999	June 2000	October 2000	November 2001

**FUND 303**  
**COUNTY CONSTRUCTION**

<b>009438</b>	<b>Forensics Facility</b>
To Be Determined	TBD
<p>This project provides for a Forensics Facility for the Police Department which would include technical and forensic units such as the Crime Scene Section, NOVARIS, and the Computer Forensic Unit. FY 2001 funding in the amount of \$4,000,000 is provided for construction.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$750,000	\$0	\$0	\$750,000	\$0	\$0
Design and Engineering	750,000	0	0	750,000	0	0
Construction	4,000,000	0	0	0	4,000,000	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$5,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,500,000</b>	<b>\$4,000,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$5,500,000	\$5,500,000

## FUND 303 COUNTY CONSTRUCTION

<b>009442</b>	<b>Parks – Grounds Maintenance</b>
Countywide	Countywide
<p>This project provides for ground maintenance at non-revenue producing Countywide parks. Ground maintenance includes the upkeep of sidewalks and parking lots, bridges, recreation and irrigation equipment, picnic equipment, tennis courts, and trails. FY 2001 funding in the amount of \$800,000 is included for ground maintenance needs at designated Park Authority sites throughout the County.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other		0	0	746,911	800,000	0
<b>Total</b>	Continuing	\$0	\$0	\$746,911	<b>\$800,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$800,000	\$0	\$0	\$0	\$800,000

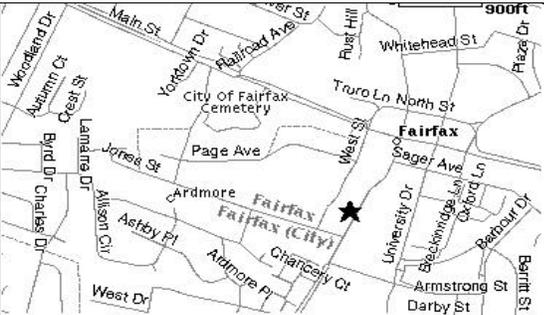
**FUND 303**  
**COUNTY CONSTRUCTION**

<b>009443</b>	<b>Parks – Facility Maintenance</b>
Countywide	Countywide
<p>This project provides for facility maintenance at non-revenue producing Countywide parks. Facility maintenance includes minor routine preventive maintenance of Park Authority structures throughout the County such as the replacement of broken windows and doors, equipment repairs, and scheduled inspections of HVAC, security, and fire alarm systems. FY 2001 funding in the amount of \$470,000 is included for continued maintenance at prioritized Park sites.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other		0	0	514,288	470,000	0
<b>Total</b>	Continuing	\$0	\$0	\$514,288	<b>\$470,000</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$470,000	\$0	\$0	\$0	\$470,000

# FUND 303 COUNTY CONSTRUCTION

<b>009449</b>	<b>Massey Building Renovations</b>	
4100 Chain Bridge Road		City of Fairfax
<p>This project provides for the upgrades and major maintenance of the Massey Building. FY 2001 funding addresses critical requirements and includes an amount of \$600,000 for the replacement of four existing elevators at the Massey Building.</p>		

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other		0	0	0	600,000	0
<b>Total</b>	Continuing	\$0	\$0	\$0	<b>\$600,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$600,000	\$0	\$0	\$0	\$600,000

**FUND 303**  
**COUNTY CONSTRUCTION**

<b>009998</b>	<b>Payments of Interest on Conservation Deposits</b>
Countywide	Countywide
<p>This project provides for payment to developers for interest earned on conservation deposits. The County requires developers to make deposits to ensure the conservation of existing natural resources. Upon satisfactory completion of the project, the developer is refunded the deposit with interest. FY 2001 funding in the amount of \$400,000 is based on prior year actuals and a low current interest rate.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other		10,823,236	358,153	1,336,432	400,000	0
<b>Total</b>	Continuing	<b>\$10,823,236</b>	<b>\$358,153</b>	<b>\$1,336,432</b>	<b>\$400,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$400,000	\$0	\$0	\$0	\$400,000

# FUND 302 LIBRARY CONSTRUCTION

## Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- The Board of Supervisors approved project reallocations within this fund that resulted in no change to the FY 2000 appropriation level.

*The following is a list of projects funded in FY 2001:*

Project Number	Project Name	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan	Increase/ (Decrease)
004842	Thomas Jefferson Library Renovation	\$60,000	\$60,000	\$0
004843	Richard Byrd Library Renovation	60,000	60,000	0
004844	Dolley Madison Library Renovation	60,000	60,000	0
004845	Martha Washington Library Renovation	60,000	60,000	0
004846	Land Acquisition Reserve	2,660,000	2,660,000	0
	<b>TOTAL</b>	<b>\$2,900,000</b>	<b>\$2,900,000</b>	<b>\$0</b>

## County Executive Proposed FY 2001 Advertised Budget Plan



### Agency Overview

In FY 2001, funding in the amount of \$2,900,000 is included in Fund 302, Library Construction. Fund 302 includes funding for the renovation and construction of libraries. In the Fall of 1989, the voters approved a \$39.1 million Public Library Facilities bond referendum. To date, authorized but unissued bond funds in the amount of \$3.85 million remain from the 1989 referendum.

Final bond funds in the amount of \$2.66 million from the 1989 bond referendum will be appropriated in FY 2001 to create a Land Acquisition Reserve. The Land Acquisition Reserve will allow for the purchase of parcels of land for the proposed Burke Center Community Library, the Oakton/Providence Community Library, and the Kingstowne Regional Library. It is anticipated that funds will be transferred from the Land Acquisition Reserve project to specific library projects as required.

Additionally, General Fund monies have been budgeted in FY 2001 for preliminary design to establish the scope required to renovate four library facilities due to the age of the structures and/or the increased demand for services at the sites. Funding will provide for an assessment of the physical infrastructure requirements including HVAC, carpet, electrical and roof replacement, and requirements necessitated by current building codes and standards. Any major expansions to

## **FUND 302**

# **LIBRARY CONSTRUCTION**

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the buildings beyond the funding level estimated in the FY 2000 Capital Improvement Program (CIP) will be deferred for consideration in a future bond referendum. The funding level for preliminary design study is consistent with the FY 2001 – FY 2005 Capital Improvement Program (With Future Years to 2008).



### ***Funding Adjustments***

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- At the FY 1999 Carryover Review, the Board of Supervisors approved an increase of \$7,211,960 due to the carryover of unexpended project balances.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for each project funded in FY 2001 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, source of funding, and completion schedules.

# FUND 302 LIBRARY CONSTRUCTION

## FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 302, Library Construction

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$662,337</b>	<b>\$0</b>	<b>\$427,918</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
Sale of Bonds <sup>1</sup>	\$0	\$0	\$6,784,042	\$2,660,000	\$2,660,000
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,784,042</b>	<b>\$2,660,000</b>	<b>\$2,660,000</b>
Transfers In:					
General Fund (001)	\$0	\$0	\$0	\$240,000	\$240,000
<b>Total Transfers In</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$240,000</b>	<b>\$240,000</b>
<b>Total Available</b>	<b>\$662,337</b>	<b>\$0</b>	<b>\$7,211,960</b>	<b>\$2,900,000</b>	<b>\$2,900,000</b>
Total Expenditures	\$234,419	\$0	\$7,211,960	\$2,900,000	\$2,900,000
<b>Total Disbursements</b>	<b>\$234,419</b>	<b>\$0</b>	<b>\$7,211,960</b>	<b>\$2,900,000</b>	<b>\$2,900,000</b>
<b>Ending Balance</b>	<b>\$427,918</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

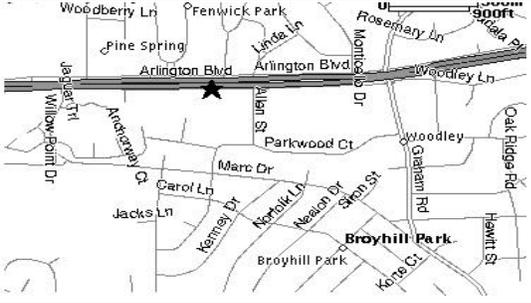
<sup>1</sup> The actual sale of bonds is based upon a review of cash needs rather than cash and encumbrances as presented here for planning purposes. This is consistent with Board policy to sell bonds on a cash basis. In the Fall of 1989, the voters approved a \$39.1 million Public Library Facilities bond referendum. The actual amount authorized by the Board of Supervisors for the Spring 2000 bond sale was \$5.6 million. Including prior sales, there is a balance of \$3.85 million in authorized but unissued bonds.

# FUND 302 LIBRARY CONSTRUCTION

COUNTY OF FAIRFAX, VA  
FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE:G30 CAPITAL PROJECTS FUND :302 LIBRARY CONSTR (460)	TOTAL PROJECT ESTIMATE	FY 1999 ACTUAL EXPENDITURES	FY 2000 REVISED BUDGET	FY 2001 ADVERTISED BUDGET PLAN	FY 2001 ADOPTED BUDGET PLAN	FINANCING GENERAL FUND	FINANCING BOND	FINANCING OTHER
004801 FAIRFAX CITY	1,366,827	.00	.00	.00				
004810 CENTREVILLE R	4,438,799	.00	.00	.00				
004822 LIBRARY CONTI		.00	108,770.68					
004823 LIBRARY BOND		6,791.80	112,154.33					
004824 RESTON REGION	3,475,340	.00	.00	.00				
004825 FOHICK REGION	3,233,477	2,138.37	.00	.00				
004827 GEORGE MASON	5,513,250	49,338.23	765,266.42					
004828 LORTON COMM L	2,268,729	.00	.00	.00				
004830 KINGS PARK LI	2,274,319	.00	.00	.00				
004831 PATRICK HENRY	1,732,435	.00	.00	.00				
004833 SHERWOOD REG	3,016,150	.00	.00	.00				
004834 HERNDON COMMU	3,592,249	.00	.00	.00				
004835 CHANTILLY LIB	6,990,482	.00	.00	.00				
004836 GREAT FALLS C	7,135,600	92,022.76	3,760,001.00					
004837 KINGSTOWNE CO	1,146,270	84,127.53	1,015,768.06					
004838 BURKE CENTER	1,450,000	.00	1,450,000.00					
004842 THOMAS JEFFER	60,000	.00	.00	60,000	60,000	60,000		
004843 RICHARD BYRD	60,000	.00	.00	60,000	60,000	60,000		
004844 DOLLEY MADISO	60,000	.00	.00	60,000	60,000	60,000		
004845 MARTHA WASHIN	60,000	.00	.00	60,000	60,000	60,000		
004846 LAND ACQUISIT		.00	.00	2,660,000	2,660,000		2,660,000	
<b>FUND 302 TOTAL</b>	<b>47,873,927</b>	<b>234,418.69</b>	<b>7,211,960.49</b>	<b>2,900,000</b>	<b>2,900,000</b>	<b>240,000</b>	<b>2,660,000</b>	<b>2,660,000</b>

## FUND 302 LIBRARY CONSTRUCTION

<b>004842</b>	<b>Thomas Jefferson Library Renovation</b>	
7415 Arlington Boulevard		Mason
<p>This project provides for preliminary design to establish the scope required to renovate this facility. Funding will provide for an assessment of the physical infrastructure requirements including HVAC, carpet, electrical and roof replacement, and requirements necessitated by current building codes and standards. This nearly 40-year-old building requires adaptations to modern technology as well as additional quiet study areas. The existing facility consistently exceeds the minimum standards for use due to increasing population. Any major expansions to the building beyond the funding level included in the FY 2000 CIP will be deferred for consideration in a future bond referendum. FY 2001 funding in the amount of \$60,000 is provided for preliminary design and is consistent with the <u>FY 2001 - 2005 Capital Improvement Program (With Future Years to 2008)</u>.</p>		

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	60,000	0	0	0	60,000	0
Construction	0	0	0	0	0	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$60,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$60,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$60,000	\$0	\$0	\$0	\$60,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
N/A	July 2000	January 2001	To Be Determined	To Be Determined

## FUND 302 LIBRARY CONSTRUCTION

<b>004843</b>	<b>Richard Byrd Library Renovation</b>	
7250 Commerce Street		Lee
<p>This project provides for preliminary design to establish the scope required to renovate this facility. Funding will provide for an assessment of the physical infrastructure requirements including HVAC, carpet, electrical and roof replacement, and requirements necessitated by current building codes and standards. This 35-year-old building requires adaptations to modern technology as well as additional quiet study areas. The existing facility consistently exceeds the minimum standards for use due to increasing population. Any major expansions to the building beyond the funding level included in the FY 2000 CIP will be deferred for consideration in a future bond referendum. FY 2001 funding in the amount of \$60,000 is provided for preliminary design and is consistent with the <u>FY 2001 – 2005 Capital Improvement Program (With Future Years to 2008)</u>.</p>		

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	60,000	0	0	0	60,000	0
Construction	0	0	0	0	0	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$60,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$60,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$60,000	\$0	\$0	\$0	\$60,000

Completion Schedule				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
N/A	July 2000	January 2001	To Be Determined	To Be Determined

## FUND 302 LIBRARY CONSTRUCTION

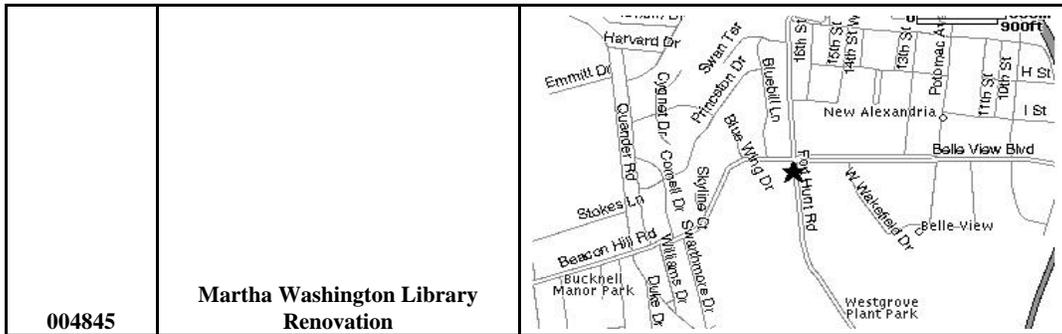
<b>004844</b>	<b>Dolley Madison Library Renovation</b>	
1244 Oak Ridge Avenue		Dranesville
<p>This project provides for preliminary design to establish the scope required to renovate this facility. Funding will provide for an assessment of the physical infrastructure requirements including HVAC, carpet, electrical and roof replacement, and requirements necessitated by current building codes and standards. This building is over 30 years old and requires adaptations to modern technology as well as additional quiet study areas. The existing facility consistently exceeds the minimum standards for use due to increasing population. Any major expansions to the building beyond the funding level included in the FY 2000 CIP will be deferred for consideration in a future bond referendum. FY 2001 funding in the amount of \$60,000 is provided for preliminary design and is consistent with the FY 2001 - 2005 Capital Improvement Program (With Future Years to 2008).</p>		

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	60,000	0	0	0	60,000	0
Construction	0	0	0	0	0	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$60,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$60,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$60,000	\$0	\$0	\$0	\$60,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
N/A	July 2000	January 2001	To Be Determined	To Be Determined

## FUND 302 LIBRARY CONSTRUCTION



6614 Fort Hunt Road

Mt. Vernon

This project provides for preliminary design to establish the scope required to renovate this facility. Funding will provide for an assessment of the physical infrastructure requirements including HVAC, carpet, electrical and roof replacement, and requirements necessitated by current building codes and standards. This building is over 30 years old and requires adaptations to modern technology as well as additional quiet study areas. The existing facility consistently exceeds the minimum standards for use due to increasing population. Any major expansions to the building beyond the funding level included in the FY 2000 CIP will be deferred for consideration in a future bond referendum. FY 2001 funding in the amount of \$60,000 is provided for preliminary design and is consistent with the FY 2001 – 2005 Capital Improvement Program (With Future Years to 2008).

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	60,000	0	0	0	60,000	0
Construction	0	0	0	0	0	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$60,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$60,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$60,000	\$0	\$0	\$0	\$60,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
N/A	July 2000	January 2001	To Be Determined	To Be Determined

**FUND 302**  
**LIBRARY CONSTRUCTION**

<b>004846</b>	<b>Land Acquisition Reserve</b>
Countywide	Countywide
FY 2001 funding in the amount of \$2,660,000 provides for a Land Acquisition Reserve. This reserve will allow for the appropriation of all remaining bond funds related to the Fall 1989 Public Library Facilities Bond Referendum. This project will fund land acquisition costs for the proposed Burke Center Community Library, the Oakton/Providence Community Library, and the Kingstowne Regional Library.	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$2,660,000	\$0	\$0	\$0	\$2,660,000	\$0
Design and Engineering	0	0	0	0	0	0
Construction	0	0	0	0	0	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$2,660,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,660,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$2,660,000	\$0	\$0	\$2,660,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
June 2000	N/A	N/A	N/A	N/A

# FUND 301 CONTRIBUTED ROADWAY IMPROVEMENT FUND

## Board of Supervisors' Adjustments

The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.

The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:

- The Board of Supervisors approved project reallocations within this fund that resulted in no change to the FY 2000 appropriation level.

The following is a list of projects funded in FY 2001:

Project Number	Project Name	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan	Increase (Decrease)
007700	Fairfax Center Area	\$1,201,948	\$1,201,948	\$0
008800	Centreville Reserve	500,038	500,038	0
009900	Miscellaneous Contributions	2,403,540	2,403,540	0
009911	Tysons Corner Reserve	1,434,352	1,434,352	0
	<b>Total</b>	<b>\$5,539,878</b>	<b>\$5,539,878</b>	<b>\$0</b>

## County Executive Proposed FY 2001 Advertised Budget Plan



### Agency Overview

In FY 1987, Fund 301, Fairfax Center Roadway Improvement Fund, was created to specifically account for developer contributions received for the Fairfax Center (Route 50/I-66) area. In FY 1990, this fund was renamed Contributed Roadway Improvement Fund to account for all private contributions provided for roadway improvements including those from other growth areas in the County. A separate reserve project has been established for each area for which contributions are to be received, and all receipts are earmarked for these specific areas. As roadway improvement projects are identified within these areas, funding is reallocated from the specific reserve project to finance the improvements.

In addition, this fund has provided matching funds to the State for projects identified by the Board of Supervisors in its consideration of the Virginia Department of Transportation (VDOT) Secondary Improvement Budget. Section 33:1-75.1 of the Code of Virginia enables the use of County funds for improvements to the secondary road system and requires that VDOT match up to \$500,000 in County funds as a priority before allocating funds to its road systems. As General Fund monies have not been available, funding from this fund has been used since FY 1992.

In FY 2001, an amount of \$5,539,878 is included to finance four projects based on projected contributions and estimated pooled interest earnings.

# **FUND 301**

## **CONTRIBUTED ROADWAY IMPROVEMENT FUND**

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*Private contributions are currently provided for roadway improvements in the following areas:*

Fairfax Center (Route 50/I-66) Area - Developer contributions for this area are based on a developer rate schedule for road improvements in the Fairfax Center area which is revised annually by the Board of Supervisors and is based upon changes in the highway construction bid index. Ten percent of the developer's contribution is paid to the County prior to or upon site plan or subdivision plat approval. The balance of the amount due is paid before building permits are issued. As negotiated in individual proffer agreements, in-kind contributions of an equivalent value for road improvements can also be made in lieu of cash payments. An amount of \$840,000 in contributions is estimated for the Fairfax Center Area in FY 2001 based upon rezoning plans approved by the Board of Supervisors. In addition, \$39,685 is estimated from interest earnings on the FY 2001 contributions and \$322,263 from interest earnings on the prior year fund balance.

Centreville Area - Commitments from developers in the Centreville area are included in individual proffer agreements from zoning cases, and rates of contributions vary by case. This project accounts for developer contributions to be received for roadway improvements in this area during the next several years. An amount of \$350,000 in contributions by developers in the Centreville area is estimated in FY 2001 based on rezoning plans approved by the Board of Supervisors. In addition, \$16,535 is estimated from interest earnings on the FY 2001 contributions and \$133,503 from interest earnings on the prior year fund balance.

Miscellaneous Contributions - This project was created to serve as a source of funding for miscellaneous roadway improvement projects when funding has been contributed. An amount of \$2,100,000 is anticipated for this project in FY 2001 based upon contributions from developers due to rezoning plans approved by the Board of Supervisors and for deposits converted to revenue as projects are completed and closed out. In addition, \$42,520 is estimated from interest earnings on the FY 2001 contributions and \$261,020 from interest on the prior year fund balance.

Tysons Corner Reserve - This project was established to account for private sector contributions received for the Tysons Corner Study Area. An amount of \$1,200,000 in contributions is estimated in FY 2001. In addition, \$56,693 is estimated from interest earnings on the FY 2001 contributions and \$177,659 from interest earnings on the prior year fund balance.



### **Funding Adjustments**

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- At the FY 1999 Carryover Review, the Board of Supervisors approved an increase of \$18,932,372, due to the carryover of unexpended balances in the amount of \$15,933,633 and \$2,998,739 in project adjustments for proffers and interest earnings.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for each project funded in FY 2001 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, source of funding, and completion schedules.

# FUND 301 CONTRIBUTED ROADWAY IMPROVEMENT FUND

## FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 301, Contributed Roadway  
Improvement Fund

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$13,981,146</b>	<b>\$0</b>	<b>\$18,932,372</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
Fairfax Center Developer Contributions	\$384,640	\$360,000	\$360,000	\$840,000	\$840,000
Centreville Developer Contributions	182,498	240,000	240,000	350,000	350,000
Miscellaneous Developer Contributions	687,796	1,200,000	1,200,000	2,100,000	2,100,000
Tysons Corner Reserve Contributions	2,909,501	380,000	380,000	1,200,000	1,200,000
Pooled Interest <sup>1</sup>	951,634	716,523	716,523	1,049,878	1,049,878
<b>Total Revenue</b>	<b>\$5,116,069</b>	<b>\$2,896,523</b>	<b>\$2,896,523</b>	<b>\$5,539,878</b>	<b>\$5,539,878</b>
Transfer In:					
Primary and Secondary					
Road Bond Construction (Fund 304) <sup>2</sup>	\$1,000,000	\$0	\$0	\$0	\$0
<b>Total Transfer In</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Available</b>	<b>\$20,097,215</b>	<b>\$2,896,523</b>	<b>\$21,828,895</b>	<b>\$5,539,878</b>	<b>\$5,539,878</b>
<b>Total Expenditures</b>	<b>\$1,164,843</b>	<b>\$2,896,523</b>	<b>\$21,828,895</b>	<b>\$5,539,878</b>	<b>\$5,539,878</b>
<b>Total Disbursements</b>	<b>\$1,164,843</b>	<b>\$2,896,523</b>	<b>\$21,828,895</b>	<b>\$5,539,878</b>	<b>\$5,539,878</b>
<b>Ending Balance</b>	<b>\$18,932,372</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Pooled interest is earned on the contributions as well as the accumulated fund balance in this fund.

<sup>2</sup> Funding of \$1,000,000 was transferred from Fund 304, Primary and Secondary Road Bond Construction, to Fund 301 based on a contract award for Project 064151, Stringfellow Road.

# FUND 301 CONTRIBUTED ROADWAY IMPROVEMENT FUND

COUNTY OF FAIRFAX, VA  
FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE:G30	CAPITAL PROJECTS	FY 1999	FY 2000	FY 2001	FY 2001	FINANCING	FINANCING	FINANCING
FUND	: 301 CONTRIBUTED ROADWAY IMPROV (447)	ACTUAL	REVISED	ADVERTISED	ADOPTED	GENERAL	BOND	OTHER
	TOTAL PROJECT ESTIMATE	EXPENDITURES	BUDGET	BUDGET PLAN	BUDGET PLAN	FUND		
007700	FAIRFAX CENTE	17,544.27	7,814,815.96	1,201,948	1,201,948			1,201,948
008800	CENTREVILLE R	175,000.00	3,258,134.00	500,038	500,038			500,038
009900	MISCELLANEOUS	227,000.00	4,776,824.80	2,403,540	2,403,540			2,403,540
009901	PRIMARY IMPRO	.00	413,561.00					
009902	SECONDARY IMP	492,089.00	378,841.00					
009903	BRIDGE DESIGN	.00	8,152.00					
009904	INTERSECTION/	.00	303,876.00					
009905	STRINGFELLOW	144,950.55	69,534.14					
009906	SIGNAL INSTAL	102,769.43	358,266.57					
009908	TRANSIT IMPRO	5,489.45	9,963.02					
009909	RESTON EAST P	.00	101,165.00					
009911	TYSONS CORNER	.00	3,835,762.00	1,434,352	1,434,352			1,434,352
009912	FRYING PAN RO	.00	500,000.00					
009913	DOLLEY MADISO	.00						
FUND 301 TOTAL		1,164,842.70	21,828,895.49	5,539,878	5,539,878			5,539,878

**FUND 301**  
**CONTRIBUTED ROADWAY IMPROVEMENT FUND**

<b>007700</b>	<b>Fairfax Center Reserve</b>	
Fairfax Center Area		Providence
<p>FY 2001 funding in the amount of \$1,201,948 is provided to serve as a source of funding for Fairfax Center Area roadway improvements as identified by the Board of Supervisors. The developer rate schedule was last updated in February 1995. At that time, the Board of Supervisors revised the developer rate schedule for road improvements in the Fairfax Center area from \$4.06 to \$4.08 per gross square foot of non-residential building structure and from \$902 to \$906 per residential unit.</p>		

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$1,013,770	\$0	\$4,211,633	\$1,201,948	\$0
Design and Engineering		297,239	17,544	0	0	0
Construction		2,097,277	0	3,603,183	0	0
Other		161,201	0	0	0	0
<b>Total</b>	<b>Continuing</b>	<b>\$3,569,487</b>	<b>\$17,544</b>	<b>\$7,814,816</b>	<b>\$1,201,948</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$1,201,948	\$1,201,948

**FUND 301**  
**CONTRIBUTED ROADWAY IMPROVEMENT FUND**

<b>008800</b>	<b>Centreville Reserve</b>
Centreville Area	Sully
FY 2001 funding in the amount of \$500,038 is provided to serve as a source of funding for Centreville Area roadway improvements as identified by the Board of Supervisors.	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$1,741,035	\$500,038	\$0
Design and Engineering		0	0	0	0	0
Construction		325,000	175,000	1,517,099	0	0
Other		0	0	0	0	0
<b>Total</b>	<b>Continuing</b>	<b>\$325,000</b>	<b>\$175,000</b>	<b>\$3,258,134</b>	<b>\$500,038</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$500,038	\$500,038

**FUND 301**  
**CONTRIBUTED ROADWAY IMPROVEMENT FUND**

<b>009900</b>	<b>Miscellaneous Contributions</b>
Miscellaneous Areas	Countywide
<p>FY 2001 funding in the amount of \$2,403,540 is provided to serve as a source of funding for miscellaneous roadway improvement projects for which funding has been contributed. This project serves as a reserve project and funds are reallocated to other miscellaneous projects when required.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$156,804	\$0	\$4,776,825	\$2,403,540	\$0
Design and Engineering		207,692	0	0	0	0
Construction		1,504,767	227,000	0	0	0
Other		1,001	0	0	0	0
<b>Total</b>	Continuing	<b>\$1,870,264</b>	<b>\$227,000</b>	<b>\$4,776,825</b>	<b>\$2,403,540</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$2,403,540	\$2,403,540

**FUND 301**  
**CONTRIBUTED ROADWAY IMPROVEMENT FUND**

<b>009911</b>	<b>Tysons Corner Reserve</b>	
Tysons Corner Area		Providence
<p>FY 2001 funding in the amount of \$1,434,352 is provided for this project. This project was created to account for private sector contributions for the Tysons Corner Area study.</p>		

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$1,304,971	\$1,434,352	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	2,530,791	0	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	<b>\$0</b>	<b>\$0</b>	<b>\$3,835,762</b>	<b>\$1,434,352</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$1,434,352	\$1,434,352

# **FUND 300**

## **COUNTYWIDE ROADWAY IMPROVEMENT FUND**

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### **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.
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### **County Executive Proposed FY 2001 Advertised Budget Plan**



#### **Agency Overview**

In FY 1985, the Board of Supervisors created Fund 300, Countywide Roadway Improvement Fund, to act as a reserve source of funding for road construction and improvement needs which are deemed necessary and for which funding from other sources is not available. Sources of funding consist primarily of Board directed transfers from the General Fund or other funds for specified projects. Uses of funds are restricted for specified projects, as directed by the Board, with any excess funding from projects held in a reserve to be used for future road construction or improvement projects. Funds also may be transferred from Fund 300, Countywide Roadway Improvement Fund, to other County road construction funds as approved by the Board of Supervisors.

No new funding is included for Fund 300, Countywide Roadway Improvement Fund, for FY 2001.



#### **Funding Adjustments**

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- At the FY 1999 Carryover Review, the Board of Supervisors approved an increase of \$2,379,334, due to the carryover of unexpended project balances in the amount of \$79,334 and \$2,300,000 for transportation system improvements.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

**FUND 300**  
**COUNTYWIDE ROADWAY IMPROVEMENT FUND**

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**FUND STATEMENT**

Fund Type G30, Capital Project Funds

Fund 300, Countywide Roadway  
Improvement Fund

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$449,838</b>	<b>\$0</b>	<b>\$79,334</b>	<b>\$0</b>	<b>\$0</b>
Transfer In:					
General Fund	\$0	\$0	\$2,300,000	\$0	\$0
Total Transfer In:	\$0	\$0	\$2,300,000	\$0	\$0
<b>Total Available</b>	<b>\$449,838</b>	<b>\$0</b>	<b>\$2,379,334</b>	<b>\$0</b>	<b>\$0</b>
Total Expenditures	\$370,504	\$0	\$2,379,334	\$0	\$0
<b>Total Disbursements</b>	<b>\$370,504</b>	<b>\$0</b>	<b>\$2,379,334</b>	<b>\$0</b>	<b>\$0</b>
<b>Ending Balance</b>	<b>\$79,334</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

# FUND 300 COUNTYWIDE ROADWAY IMPROVEMENT FUND

COUNTY OF FAIRFAX, VA  
FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE:G30 CAPITAL PROJECTS FUND :300 ROADWAY IMPROVEMENT FUND (446)	TOTAL PROJECT ESTIMATE	FY 1999 ACTUAL EXPENDITURES	FY 2000 REVISED BUDGET	FY 2001 ADVERTISED BUDGET PLAN	FY 2001 ADOPTED BUDGET PLAN	FINANCING GENERAL FUND	FINANCING BOND	FINANCING OTHER
006600 PROJECT RESER		.00	74,990.00					
006602 BUCKWAN ROAD	516,434	370,504.45	.00					
006609 SPOT IMPROVEM		.00	.00					
006610 DULLES TSM SY	149,999	.00	.00					
006613 COUNTYWIDE CU	33,000	.00	4,344.00					
006614 TRANSPORTATIO	2,300,000	.00	2,300,000.00					
<b>FUND 300 TOTAL</b>	<b>2,999,433</b>	<b>370,504.45</b>	<b>2,379,334.00</b>					

## **The Department of Public Works and Environmental Services FY 2001 Reorganization Initiative**

The Department of Public Works and Environmental Services (DPWES) was formed in FY 1999 through the merger of the Department of Public Works, the Department of Environmental Management and the Facilities Management Division, previously in the Department of General Services, which was abolished. It was anticipated at that time that the development of a cohesive organization would be a multi-year process as the Department evaluated its services and overall functionality.

In FY 2000, efforts began to migrate DPWES into a more adaptable organization that:

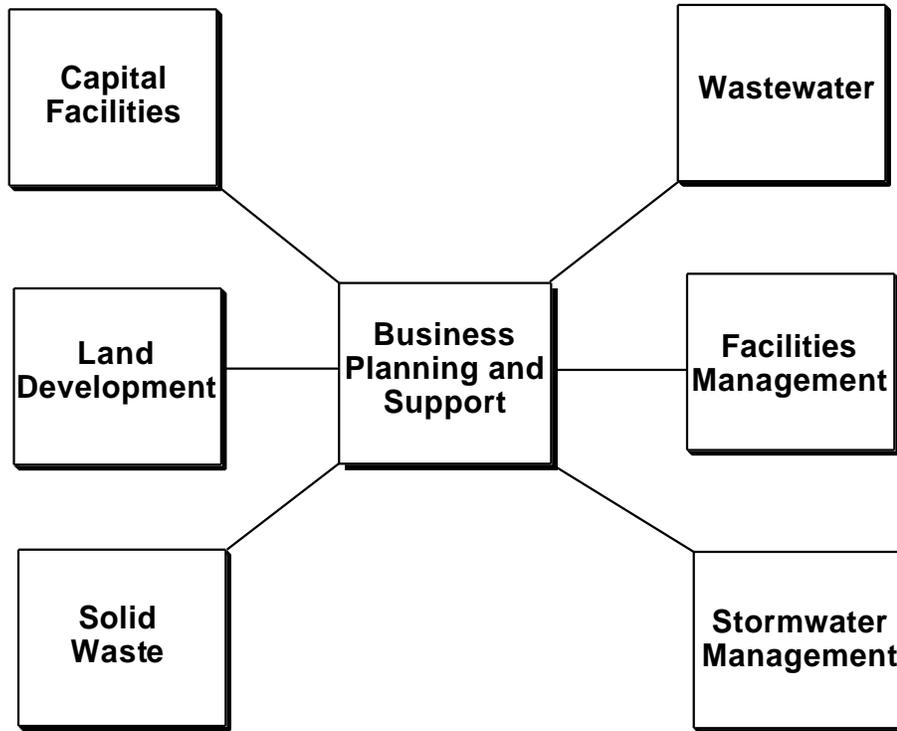
- focuses on the Department's lines of business (Stormwater, Wastewater, Solid Waste, Capital Construction, Facilities Management, and Land Development);
- builds on the strengths of well-established traditions by functioning in business teams;
- emphasizes creative problem solving within a policy driven system; and,
- fosters collaborative, customer-oriented behavior among all departmental employees.

In FY 2001, migration efforts will continue. Some of the features of the DPWES migration are:

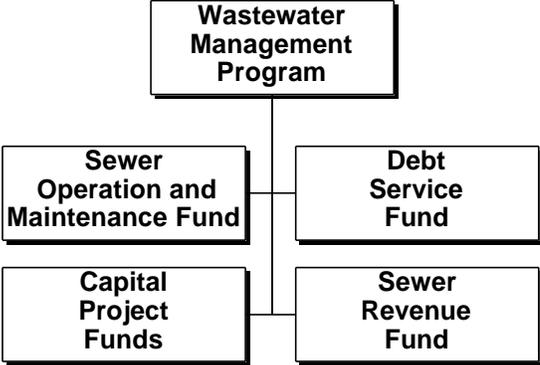
- multi-phase migration with discreet steps as opportunities present themselves through position turnover and reassignments;
- detailed planning for each step in the DPWES process, developing the organizational strategy and revised work processes as each phase is implemented;
- flattened hierarchical structure and reduced management layers by eliminating management positions at each phase of the migration; and,
- reinvestment of management savings into better productivity.

DPWES will establish business teams to provide program leadership in stormwater, wastewater, solid waste, land development, capital facilities, and facilities management and functional teams to improve coordination of financial management, human resources, systems administration, and other business support areas.

**DEPARTMENT OF PUBLIC WORKS AND  
ENVIRONMENTAL SERVICES  
BUDGET ENTITIES**



**WASTEWATER MANAGEMENT PROGRAM  
(FORMERLY INTEGRATED SEWER SYSTEM)  
FY 2001 OVERVIEW**



**WASTEWATER MANAGEMENT PROGRAM  
(FORMERLY INTEGRATED SEWER SYSTEM)  
FY 2001 OVERVIEW**

<b>WASTEWATER MANAGEMENT PROGRAM SUMMARY</b>					
<b>Category</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>
Authorized Positions/Staff Years					
Regular	386/ 385.5	373/ 372.5	370/ 369.5	370/ 369.5	370/ 369.5
Management and Operation Expenditures:					
401 Sewer Operation and Maintenance					
Personnel Services	\$16,691,004	\$18,302,421	\$17,482,904	\$18,463,828	\$18,914,749
Operating Expenses	34,787,511	40,218,001	44,042,184	41,828,362	41,828,362
Recovered Costs	(714,271)	(629,172)	(629,172)	(662,772)	(668,624)
Capital Equipment	536,421	654,693	1,434,854	815,308	815,308
<b>Subtotal</b>	<b>\$51,300,665</b>	<b>\$58,545,943</b>	<b>\$62,330,770</b>	<b>\$60,444,726</b>	<b>\$60,889,795</b>
Capital Projects:					
402 Sewer Construction Improvements					
	\$29,510,126	\$49,700,000	\$117,611,364	\$17,578,184	\$17,578,184
408 Sewer Bond Construction					
	13,460,965	35,775,000	73,465,995	29,717,742	29,717,742
<b>Subtotal</b>	<b>\$42,971,091</b>	<b>\$85,475,000</b>	<b>\$191,077,359</b>	<b>\$47,295,926</b>	<b>\$47,295,926</b>
Sewer Debt Service:					
403 Sewer Bond Parity Debt Service					
	\$14,857,508	\$14,607,060	\$13,249,886	\$13,486,134	\$13,486,134
407 Sewer Bond Subordinate Debt Service					
	12,096,830	13,792,364	13,792,364	15,238,254	15,238,254
<b>Subtotal</b>	<b>\$26,954,338</b>	<b>\$28,399,424</b>	<b>\$27,042,250</b>	<b>\$28,724,388</b>	<b>\$28,724,388</b>
<b>Total Capital Projects &amp; Debt Services</b>	<b>\$69,925,429</b>	<b>\$113,874,424</b>	<b>\$218,119,609</b>	<b>\$76,020,314</b>	<b>\$76,020,314</b>
<b>Total Expenditures</b>	<b>\$121,226,094</b>	<b>\$172,420,367</b>	<b>\$280,450,379</b>	<b>\$136,465,040</b>	<b>\$136,910,109</b>

As outlined in the FY 2001 Advertised Budget Plan, another stage in the Department of Public Works and Environmental Services (DPWES) reorganization is occurring in FY 2001. DPWES was formed in FY 1999 through the merger of the Department of Public Works, the Department of Environmental Management, and the Facilities Management Division, previously in the Department of General Services, which was abolished. It was anticipated at that time that the development of a cohesive organization would be a multi-year process as the Department evaluated its services and overall functionality. DPWES will establish business teams to provide leadership in stormwater, wastewater, solid waste, land development, capital facilities, facilities management, and numerous functional teams to improve coordination of financial management, human resources, systems administration, and other business support areas. In addition, implementation of a stormwater planning division and initiation of customer service strategic initiatives will continue. The reorganization includes transfer of funding and positions between agencies and results in no net General Fund impact.

As part of the reorganization, the four operating agencies (Wastewater Administration, Wastewater Collection, Wastewater Treatment, and Wastewater Planning and Monitoring) that were previously reflected as separate agencies within Fund 401, Sewer Bond Operation and Maintenance, will now be reflected as Cost Centers in a single Wastewater Management agency within Fund 401.

The Wastewater Management Program (WWM) will continue to be under the supervision of the Director of the Department of Public Works and Environmental Services, with central management provided by Wastewater Administration. In order to more accurately reflect the functions of the WWM system in FY 2001, the following name changes have been included:

# **WASTEWATER MANAGEMENT PROGRAM (FORMERLY INTEGRATED SEWER SYSTEM) FY 2001 OVERVIEW**

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Old Names	New Names
Integrated Sewer System	Wastewater Management Program (WWM)
400, Sewer Bond Revenue	400, Sewer Revenue
401, Sewer Bond Operations and Maintenance	401, Sewer Operation and Maintenance
401-23, Office of Waste Management	Wastewater Administration
401-24, Line Maintenance Division	Wastewater Collection
401-27, Wastewater Treatment Division	Wastewater Treatment
401-43, System Engineering and Monitoring Division	Wastewater Planning and Monitoring
402, Sewer Bond Extension and Improvements	402, Sewer Construction Improvements
403, Sewer Bond Debt Service 1986 Series	403, Sewer Bond Parity Debt Service
406, Sewer Bond Debt Reserve 1986	406, Sewer Bond Debt Reserve
407, Sewer Bond Subordinate Obligation	407, Sewer Bond Subordinate Debt Service
408, Sewer Bond Construction	408, Sewer Bond Construction

The WWM includes one County-owned wastewater treatment plant with a total treatment capacity of 54 million gallons per day (MGD), approximately 3,106 miles of sewer lines, 63 sewage pumping stations, 64 interjurisdictional sewage flow meters, and 276 grinder pump stations. In addition to its own treatment plant, the WWM, through an ongoing purchase agreement, has secured wastewater treatment capacity of 32.4 MGD at the Alexandria Sanitation Authority Plant, 13.2 MGD at the Upper Occoquan Sewage Authority Plant, 31.0 MGD at the District of Columbia Blue Plains Plant, and 3.0 MGD at the Arlington County Plant, for a total treatment capacity of 133.6 MGD. Sewer maintenance and operations will be performed utilizing a total staff of 370/369.5 SYE positions with an approved operating budget of \$60,889,795 for FY 2001.

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## **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The 2.5 percent cost-of-living/market rate adjustment approved by the Board of Supervisors, and previously held in reserve, has been spread to County agencies and funds. This action results in an increase of \$445,069 to Fund 401, Sewer Operation and Maintenance. This amount consists of an increase of \$450,921 in Personnel Services and an increase of \$5,852 in Recovered Costs.
- As a result of the implementation of the DPWES reorganization initiative, the four operating agencies, Wastewater Administration, Wastewater Collection, Wastewater Treatment, and Wastewater Planning and Monitoring are combined into one agency, Wastewater Management, within Fund 401, Sewer Operation and Maintenance.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- FY 2000 Third Quarter Adjustments are discussed within the individual Fund narratives that immediately follow this Wastewater Management Program Overview.
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# **WASTEWATER MANAGEMENT PROGRAM (FORMERLY INTEGRATED SEWER SYSTEM) FY 2001 OVERVIEW**

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## **County Executive Proposed FY 2001 Advertised Budget Plan**



### **Agency Overview**

For financial and budgeting purposes, the Wastewater Management Program (WWM) is comprised of seven separate funds under a self-supported fund structure (Enterprise Fund) that is consistent with the Sewer Bond Resolution adopted by the Board of Supervisors in July 1985. The following summarizes the various components within the WWM operations. For more detailed information on the operational aspects of the various programs, see the narrative of Fund 401, Sewer Operation and Maintenance, which immediately follows the WWM Overview.

**Fund 400, Sewer Revenue** (formerly Sewer Bond Revenue), is used to credit all operating revenues of the system, as well as most of the interest on invested fund balances. Revenues recorded in this fund are transferred to the various funds to finance expenditure requirements.

**Fund 401, Sewer Operation and Maintenance** (formerly Sewer Bond Operations and Maintenance), provides funding for the management and operation of the system.

**Fund 402, Sewer Construction Improvements** (formerly Sewer Bond Extension and Improvements), provides funding for the construction, upgrade, extension, and improvement requirements of the program.

**Fund 403, Sewer Bond Parity Debt Service** (formerly Sewer Bond Debt Service 1986 Series), is used to record principal, interest, and fiscal agent fees for the 1986 Sewer Bond Series, as well as all parity debt payments for other jurisdictions with whom Fairfax County maintains interjurisdictional agreements.

**Fund 406, Sewer Bond Debt Reserve** (formerly Sewer Bond Debt Reserve 1986 Series), provides debt reserve funds for the 1986 Series of Sewer Revenue Bonds in accordance with the current Sewer Bond Resolution.

**Fund 407, Sewer Bond Subordinate Debt Service** (formerly Sewer Bond Subordinate Obligation), records all debt service payments associated with the Upper Occoquan Sewage Authority's 1991 Revenue Bonds.

**Fund 408, Sewer Bond Construction**, provides bond funding for major expansion and improvements to existing wastewater treatment facilities.

In April 1994, the Board of Supervisors approved a five-year rate schedule designed to meet spending increases resulting from expanded use, with a plan to increase the Sewer Service Charge and Availability Fee rate by 6.1 percent annually, if necessary. Based on current estimates of existing and projected requirements, the program's Sewer Service Charge will increase from \$2.70 to \$2.81 per 1,000 gallons of water consumption in FY 2001. The Sewer Availability Fees will also increase from \$4,621 to \$4,898 for each new home constructed during FY 2001. The FY 2001 Sewer Service Charge rate and the Availability Fee rate levels are based on increased costs associated with capital project construction, system operation and maintenance, debt service, and upgrades to more effectively reduce nitrogen discharge from wastewater treatment plants in order to meet new, more stringent nitrogen discharge limitations. The program will also utilize sewer fund balances to partially offset these higher costs. These rate increases are also based on the recommendations of the Department of Public Works and Environmental Services, and the analysis included in the Forecasted Financial Statement for July 1, 1999 through June 30, 2004.

Fund 403, Sewer Bond Parity Debt Service (formerly Sewer Bond Debt Service 1986 Series), includes principal, interest, and fiscal agent payments for the 1986 Sewer Revenue Bonds. In FY 2001, \$13,486,134 is included in Fund 403 to fund debt service for the 1986 Series existing principal, interest, and fiscal agent fees, as well as for parity debt service. Fund 407, Sewer Bond Subordinate Debt Service (formerly Sewer Bond Subordinate Obligation), includes \$15,238,254 for

# **WASTEWATER MANAGEMENT PROGRAM (FORMERLY INTEGRATED SEWER SYSTEM) FY 2001 OVERVIEW**

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the County's portion of the principal and interest payments for the Upper Occoquan Sewage Authority (UOSA) 1993 and 1995 Revenue Bonds issued to fund expansion from 32 MGD to 54 MGD.

Three sewer system managed reserves are designated in Fund 400, Sewer Revenue (formerly Sewer Bond Revenue), to set aside funds for various future system expenses. These managed reserves consist of an Operating and Maintenance Reserve, a Nitrification Reserve, and a Future Debt Reserve. All reserves will remain in Fund 400, Sewer Revenue (formerly Sewer Bond Revenue), until project commencement, at which time they will be transferred to the appropriate expenditure fund.

A brief summary of the major activities and funding levels included for FY 2001 in the operating and construction funds follows:

- Fund 401, Sewer Operation and Maintenance  
(formerly Sewer Bond Operations and Maintenance) \$60,444,726

A summary of major highlights for this fund by Cost Center, including the FY 2001 recommended funding level, is shown below:

- 401-23, Office of Waste Management \$194,495

This agency has the overall responsibility for the management of the Wastewater Management Program, including the administration/management of the three operating agencies.

- 401-24, Wastewater Collection Division (formerly Line Maintenance Division) \$10,181,085

The FY 2001 funding level of \$10,181,085 is a decrease of \$406,372 from the *FY 2000 Revised Budget Plan* primarily due to reductions of \$101,998 in Personnel Services based on the current grade of existing staff, a decrease of \$242,417 in Operating Expenses attributable to the agency's continued rightsizing and streamlining efforts, and a decrease of \$87,606 in Capital Equipment due to major vehicle replacements in FY 2000 not required in FY 2001. These reductions are partially offset by a decrease of \$25,649 in Recovered Costs associated with reduced charges to other agencies for the usage of equipment and various operating expenses based on FY 1999 experience.

- 401-27, Wastewater Treatment Division \$16,419,505

The FY 2001 funding level of \$16,419,505 is a decrease of \$1,597,007 from the *FY 2000 Revised Budget Plan* and is due to an increase of \$176,697 in Personnel Services, primarily based on the current grade of existing staff, offset by a net decrease of \$1,542,411 in Operating Expenses due to the encumbered carryover of \$1,563,546 for sewage treatment supplies, odor chemicals, and utilities from FY 1999 to FY 2000, and a decrease of \$231,293 in Capital Equipment based on fewer equipment requirements in FY 2001.

- 401-43, System Engineering and Monitoring Division \$33,649,641

The FY 2001 funding level of \$33,649,641 is a decrease of \$424,556 from the *FY 2000 Revised Budget Plan*, primarily due to a reduction of \$388,872 in Operating Expenses based on encumbered carryover of FY 1999 Treatment by Contract (TBC) costs into FY 2000, a reduction of \$83,606 in Capital Equipment attributable to fewer equipment requirements in FY 2001, and an increase of \$34,117 in Recovered Costs, reflecting increased contributions to the Colchester Treatment Facility based on a revised rate structure and an increase in the recovery of lab work costs from other agencies. These decreases are offset by an increase of \$82,039 in Personnel Services based on the current grade of existing staff.

**WASTEWATER MANAGEMENT PROGRAM  
(FORMERLY INTEGRATED SEWER SYSTEM)  
FY 2001 OVERVIEW**

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- Fund 402 - Sewer Construction Improvements \$17,578,184  
(formerly Sewer Bond Extension and Improvement)

An amount of \$17,578,184 is included in FY 2001 to provide continued funding for the repair, replacement, and renovation of sewer lines using predominantly "no dig" technologies (\$5,000,000), the upgrade costs associated with the District of Columbia (DC) Blue Plains Wastewater Treatment Plant (\$4,992,258), the systematic upgrade/rehabilitation of sanitary sewers and trunk lines (\$3,000,000), the renovation of the existing pumping stations at Dead Run, Yacht Haven, Long Branch, Merrywood (\$3,000,000), the enlargement of the Rocky Run Pump Station (\$1,535,926), and the upgrade of existing sewer meters throughout the County (\$50,000).

- Fund 408 - Sewer Bond Construction \$29,717,742

In FY 2001, an amount of \$29,717,742 includes \$4,662,742 to fund the County's share of the costs to upgrade the District's Blue Plains Wastewater Treatment Plant and \$25,055,000 to fund the construction costs related to the expansion of the NCPCP to a treatment capacity of 67 MGD.

# FUND 400 SEWER REVENUE

## Board of Supervisors' Adjustments

The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:

- As a result of the DPWES reorganization initiative, Fund 400, Sewer Bond Revenue, is renamed Sewer Revenue to more accurately reflect the functions of this fund. There is no fiscal impact associated with the DPWES reorganization in this fund.

The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:

- Transfers Out were decreased by \$234,859 primarily due to a decrease of \$503,695 in the transfer to Fund 401, Sewer Operation and Maintenance, based on CMI savings in Fund 401 agencies. This decrease is partially offset by an increase of \$175,000 in Fund 402, Sewer Construction Improvements, and an increase of \$93,836 in Fund 403, Sewer Bond Parity Debt Service.

## County Executive Proposed FY 2001 Advertised Budget Plan



### Agency Overview

All operating revenues of the Wastewater Management Program other than those included in Fund 401, Sewer Operation and Maintenance, are credited to this fund. In addition, interest on investments from fund balances, except the interest earned from the balances of Fund 406, Sewer Bond Debt Reserve, and Fund 408, Sewer Bond Construction, is credited to this fund. Major categories of operating revenues include: Sales of Service, Availability Charges, and Sewer Service Charges. Sales of Service are those revenues received from other jurisdictions for the County's treatment of their wastewater. Availability Fees are charged to new customers for initial access to the system, and Sewer Service Charges are revenues received from existing customers to fully recover system operation and maintenance costs, debt service payments, and capital project funding primarily attributable to improving wastewater treatment effluent standards as mandated by State and Federal agencies. The County's Availability Fees and Sewer Service Charges are based on staff analysis and consultant recommendations, and are included in the Forecasted Financial Statement for July 1, 1999 through June 30, 2004. The Board of Supervisors has previously approved these rates, subject to its review during the annual budget process.

**Availability Charges:** In FY 2001, Availability Fees will increase to \$4,898 from \$4,621 for single-family homes based on current projections of capital requirements. The Availability Fee rate for all types of units are adjusted based on continued increases in expenses associated with treatment plant upgrades and interjurisdictional payments that result from population growth, more stringent treatment requirements, and inflation. The following table displays the resulting increase by category.

Category	FY 2000 Availability Fee	FY 2001 Availability Fee
Single Family	\$4,621	\$4,898
Townhomes, Apartments, and Mobile Homes	\$3,697	\$3,919
Hotels/Motels	\$1,155	\$1,224
Non-Residential	\$239	\$253

## **FUND 400 SEWER REVENUE**

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**Sewer Service Charges:** The Sewer Service Charge rate will increase from \$2.70 to \$2.81 per 1,000 gallons of water consumption in FY 2001. Sewer Service Charges are adjusted based on projected capital requirements associated with the renovation and rehabilitation of existing treatment facilities.

The FY 2001 Sewer Service Charge and Availability Fee are based on increased costs associated with capital project construction, system operation and maintenance, debt service, and upgrades to more effectively reduce nitrogen discharge from wastewater treatment plants in order to meet new, more stringent nitrogen discharge limitations. The program will also utilize sewer fund balances to partially offset these higher costs. These rate increases are consistent with the recommendations of the Department of Public Works and Environmental Services and the analysis included in the Forecasted Financial Statement for July 1, 1999 through June 30, 2004.

The total receipts from all revenue sources are used to finance Operations (Fund 401), Debt Service (Funds 403 and 407), and Construction Projects (Funds 402 and 408) associated with the Wastewater Management Program. Any balance remains in Fund 400, Sewer Revenue, for future year requirements.

**During the last several years, adjustments in Availability Fees and Sewer Service Charges have been primarily based on the following:**

- 1) **Capital Project Funding for New Customers** - The agency anticipates major construction activity within the forecasted period (FY 2000-FY 2004) with an estimated cost for new customers of \$189.3 million. The new customers' share of the following projects will be funded during the forecasted period: upgrades to Blue Plains, Alexandria, Arlington, and Noman M. Cole, Jr. wastewater treatment plants; extension projects; sewer line enlargement; and new pump stations.
- 2) **Capital Project Funding for Existing Customers** - The agency anticipates major expenditures associated with existing facility rehabilitation, replacement, and water quality improvements over the next few years. The estimated cost for existing customers is \$129.4 million during the forecasted period. The following projects will be funded during the forecasted period: upgrades to the Blue Plains, Alexandria, Arlington and Noman M. Cole, Jr. wastewater treatment plants; pump station rehabilitation; sewer line replacement and rehabilitation; force main rehabilitation and replacement; and treatment plant renovations.
- 3) **Operating and Maintenance Expenses** - The cost of operation and maintenance for the Wastewater Management Program has consistently increased in prior years due to the growth in customers and inflationary factors. However, savings in operation and maintenance costs are anticipated in FY 2001 primarily due to the agency's efforts to streamline operations. Opportunities to improve operations will be continually investigated in order to realize cost savings that can offset, at least partially, higher capital expenditures in future years.

The following table displays Sewer Service Charges and Availability Fees from FY 1997 through FY 2004.

<b>Fiscal Year</b>	<b>Sewer Service Charge</b>	<b>Availability Fee</b>
1997	\$2.60	\$4,353
1998	\$2.60	\$4,621
1999	\$2.70	\$4,621
2000	\$2.70	\$4,621
2001	\$2.81	\$4,898
2002	\$2.88	\$5,069
2003	\$2.95	\$5,246
2004	\$3.02	\$5,430

# **FUND 400**

## **SEWER REVENUE**

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### **Funding Adjustments**

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- Transfers Out are increased by \$765,056 due primarily to an increase of \$8,900,000 to Fund 402, Sewer Construction Improvements, for greater than anticipated design costs for Project I00904, Alexandria Sanitation Authority (ASA) Improvement. This increase is offset by a net decrease of \$8,134,944 due primarily to a decreased transfer of \$6,213,511 in Fund 401, Sewer Operation and Maintenance, due to lower than anticipated operating costs and lower than projected wastewater flows for Treatment by Contract; a decrease of \$1,675,988 in Fund 403, Sewer Bond Parity Debt Service (formerly the Sewer Bond Debt Service 1986), due to the retirement of the ASA parity debt service payment in FY 1999; and a decrease of \$245,445 in Fund 407, Sewer Bond Subordinate Debt Service (formerly the Sewer Bond Subordinate Obligation), due to lower than anticipated bond interest payments for the Upper Occoquan Sewage Authority (UOSA) sewage treatment expansion.

# FUND 400 SEWER REVENUE

## FUND STATEMENT

Fund Type G40, Enterprise Funds

Fund 400, Sewer Revenue

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$167,637,767</b>	<b>\$161,434,094</b>	<b>\$174,518,058</b>	<b>\$146,912,271</b>	<b>\$147,147,130</b>
Revenue:					
Lateral Spur Fees	\$18,000	\$20,000	\$20,000	\$20,000	\$20,000
Sales of Service	7,227,618	6,743,000	6,743,000	6,965,000	6,965,000
Availability Charges	34,699,744	30,037,000	30,037,000	29,388,000	29,388,000
Connection Charges	89,544	60,000	60,000	60,000	60,000
Sewer Service Charges	66,026,654	64,304,000	64,304,000	69,006,000	69,006,000
Delinquent Charges	40,472	30,000	30,000	30,000	30,000
Miscellaneous Revenue	70,507	0	0	0	0
Interest on Investments	10,260,276	9,500,000	9,500,000	12,200,000	12,200,000
Total Revenue	\$118,432,815	\$110,694,000	\$110,694,000	\$117,669,000	\$117,669,000
<b>Total Available</b>	<b>\$286,070,582</b>	<b>\$272,128,094</b>	<b>\$285,212,058</b>	<b>\$264,581,271</b>	<b>\$264,816,130</b>
Transfers Out:					
Sewer Operation and Maintenance (Fund 401)	\$52,882,056	\$58,261,743	\$51,544,537	\$60,644,595	\$60,644,595
Sewer Construction Improvements (Fund 402)	31,239,962	49,700,000	58,775,000	17,578,184	17,578,184
Sewer Bond Parity Debt Service (Fund 403)	15,288,592	15,780,624	14,198,472	13,579,970	13,579,970
Sewer Bond Subordinate Debt Service (Fund 407)	12,141,914	13,792,364	13,546,919	15,238,254	15,238,254
Sewer Bond Construction (Fund 408)	0	0	0	22,700,000	22,700,000
Total Transfers Out	\$111,552,524	\$137,534,731	\$138,064,928	\$129,741,003	\$129,741,003
<b>Total Disbursements</b>	<b>\$111,552,524</b>	<b>\$137,534,731</b>	<b>\$138,064,928</b>	<b>\$129,741,003</b>	<b>\$129,741,003</b>
<b>Ending Balance</b>	<b>\$174,518,058</b>	<b>\$134,593,363</b>	<b>\$147,147,130</b>	<b>\$134,840,268</b>	<b>\$135,075,127</b>
Management Reserves:					
Operating and Maintenance Reserve <sup>1</sup>	\$14,835,942	\$14,577,147	\$14,577,147	\$15,161,149	\$15,161,149
Nitrification Reserve <sup>2</sup>	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
Future Debt Reserve <sup>3</sup>	11,961,338	9,681,338	9,681,338	7,435,000	7,435,000
Total Reserves	\$29,297,280	\$26,758,485	\$26,758,485	\$25,096,149	\$25,096,149
<b>Unreserved Balance</b>	<b>\$145,220,778</b>	<b>\$107,834,878</b>	<b>\$120,388,645</b>	<b>\$109,744,119</b>	<b>\$109,978,978</b>

## **FUND 400**

### **SEWER REVENUE**

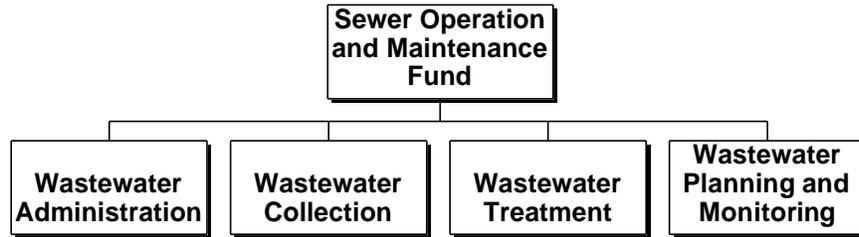
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<sup>1</sup> The Operating and Maintenance Reserve was established to provide funding to offset expenses associated with sewer systems emergencies occurring within Fund 401, Sewer Operation and Maintenance.

<sup>2</sup> The Nitrification Reserve was established to offset expenses occurring in Fund 402, Sewer Construction Improvements, associated with the nitrogen discharge upgrades at the Arlington Wastewater Treatment Plant.

<sup>3</sup> The Future Debt Reserve was established in anticipation of debt service reserve requirements for future treatment plant issues.

**FUND 401**  
**SEWER OPERATION AND MAINTENANCE**



# FUND 401

## SEWER OPERATION AND MAINTENANCE

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### Agency Position Summary

370 Regular Positions / 369.5 Regular Staff Years

#### Position Detail Information <sup>1</sup>

##### WASTEWATER ADMINISTRATION

1 Director  
 1 Secretary II  
 2 Positions  
 2.0 Staff Years

##### WASTEWATER COLLECTION <sup>4</sup>

###### Collection Program

1 Director  
 1 Engineer IV  
 1 Management Analyst III  
 1 Computer Systems Analyst II  
 1 Management Analyst II  
 1 Engineer II  
 1 Warehouse Supervisor  
 1 Warehouse Specialist  
 1 Secretary II  
 2 Account Clerks II  
 5 Clerical Specialists  
 1 Supply Clerk  
 1 Stock Clerk  
 18 Positions  
 18.0 Staff Years

##### Gravity Sewers

1 Supervisor of Facilities  
 1 Engineer III  
 3 Maintenance Superintendents  
 1 Asst. Maintenance Superintendent  
 1 Assistant Supervisor  
 Engineering Inspector  
 2 Senior Maintenance Supervisors  
 3 Senior Construction Supervisors  
 2 Senior Engineering Inspectors  
 6 Maintenance Supervisors  
 1 Engineering Technician II  
 1 Construction Supervisor  
 1 Map Drafter  
 3 Engineering Technicians I  
 3 Heavy Equipment Operators  
 16 Labor Crew Chiefs  
 9 Engineering Aides  
 3 Motor Equipment Operators  
 5 Truck Drivers  
 13 Senior Utility Workers  
 13 Utility Workers  
 88 Positions  
 88.0 Staff Years

##### Pumping Stations

1 Supervisor of Facilities Support  
 1 Industrial Electrician Supervisor  
 1 Instrumentation Supervisor  
 2 Pump Station Supervisors  
 1 Industrial Electrician III  
 3 Instrumentation Technicians III  
 5 Pump Station Operators III  
 2 Industrial Electricians II  
 3 Plant Mechanics III  
 1 Engineering Technician II  
 3 Instrumentation Technicians II  
 1 Welder II  
 9 Pump Station Operators II  
 5 Plant Mechanics II  
 1 Painter I  
 2 Engineering Aides  
 1 Maintenance Trade Helper II  
 1 Maintenance Trade Helper I  
 1 Laborer II  
 44 Positions  
 44.0 Staff Years

##### WASTEWATER TREATMENT

###### Noman M. Cole Pollution Control Plant

1 Director  
 1 Programmer Analyst IV  
 1 Engineer III  
 1 Engineer II  
 1 Network Analyst I  
 1 Engineering Technician III  
 1 Warehouse Supervisor  
 1 Heavy Equipment Supervisor  
 2 Engineering Technicians II  
 1 Engineering Drafter  
 1 Administrative Aide  
 1 Warehouse Specialist  
 1 Engineering Technician I  
 3 Heavy Equipment Operators  
 1 Secretary II  
 2 Account Clerks II  
 1 Warehouse Worker-Driver  
 2 Storekeepers  
 23 Positions  
 23.0 Staff Years

# FUND 401

## SEWER OPERATION AND MAINTENANCE

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### Operations

1	Engineer IV
1	Engineer II
2	Plant Operations Superintendents
8	Plant Operations Supervisors
1	Engineering Technician II
22	Plant Operators III
48	Plant Operators II
83	Positions
83.0	Staff Years

### Maintenance

1	Engineer III
1	Plant Maintenance Superintendent
1	Industrial Electrician Supervisor
1	Instrumentation Supervisor
2	Plant Maintenance Supervisors
1	Chief Building Maintenance
3	Industrial Electricians III
3	Instrumentation Technicians III
1	Senior Maintenance Supervisor
5	Industrial Electricians II
6	Plant Mechanics III
6	Instrumentation Technicians II
2	Welders II
13	Plant Mechanics II
3	Painters I
2	Industrial Electricians I
1	Maintenance Trade Helper II
2	Senior Utility Workers
2	Utility Workers
3	Custodians II
5	Custodians I
64	Positions
64.0	Staff Years

### WASTEWATER PLANNING & MONITORING

#### Financial Management and Planning

1	Director
1	Engineer IV
1	Engineer III
1	Programmer Analyst III
1	Accountant II
1	Management Analyst II
1	Programmer Analyst I
1	Engineering Technician II
3	Engineering Technicians I
1	Account Clerk II PT
2	Clerical Specialists
1	Secretary II
1	Administrative Aide
16	Positions
15.5	Staff Years

#### Engineering Analysis and Control

1	Engineer IV
1	Engineer III
5	Engineers II
2	Engineering Technicians III
2	Engineering Technicians II
11	Positions
11.0	Staff Years

#### Environmental Monitoring

1	Environmental Services Director
2	Assistant Environment Services Directors
3	Environmental Technologists III
1	Network/Telecommunications Analyst
3	Environmental Technologists II
3	Environmental Technicians II
7	Environmental Technologists I
1	Secretary I
21	Positions
21.0	Staff Years

PT Denotes Part-Time Positions

<sup>1</sup> As part of the reorganization, the four operating agencies that were previously reflected as separate agencies within Fund 401, Sewer Bond Operation and Maintenance, will now be reflected as Cost Centers in a single Wastewater Management agency within Fund 401.

<sup>2</sup> As part of the agency's streamlining program, the Infiltration Abatement activity in the Wastewater Collection Cost Center is abolished in FY 2001. As a result of this action, 15/15.0 SYE positions are transferred to Gravity Sewers and 8/8.0 SYE positions are transferred to Pumping Stations.

# FUND 401

## SEWER OPERATION AND MAINTENANCE

### AGENCY MISSION

*To provide wastewater management services and ensure that the Wastewater Management Program is satisfying County citizen needs in order to protect the environment, safeguard public health, and ensure capacity in the sanitary sewer system.*

<b>AGENCY SUMMARY<sup>1</sup></b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	386/ 385.5	373/ 372.5	370/ 369.5	370/ 369.5	370/ 369.5
Expenditures:					
Personnel Services	\$16,691,004	\$18,302,421	\$17,482,904	\$18,463,828	\$18,914,749
Operating Expenses	34,787,511	40,218,001	44,042,184	41,828,362	41,828,362
Capital Equipment	536,421	654,693	1,434,854	815,308	815,308
<b>Subtotal</b>	<b>\$52,014,936</b>	<b>\$59,175,115</b>	<b>\$62,959,942</b>	<b>\$61,107,498</b>	<b>\$61,558,419</b>
Less:					
Recovered Costs	(\$714,271)	(\$629,172)	(\$629,172)	(\$662,772)	(\$668,624)
<b>Total Expenditures</b>	<b>\$51,300,665</b>	<b>\$58,545,943</b>	<b>\$62,330,770</b>	<b>\$60,444,726</b>	<b>\$60,889,795</b>

<b>SUMMARY BY COST CENTER</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Wastewater Administration	\$159,605	\$156,299	\$190,241	\$194,495	\$198,527
Wastewater Collection	8,684,502	10,137,832	10,381,895	10,181,085	10,346,335
Wastewater Treatment	13,528,123	16,288,062	17,766,487	16,419,505	16,626,765
Wastewater Planning & Monitoring	28,928,435	31,963,750	33,992,147	33,649,641	33,718,168
<b>Total Expenditures</b>	<b>\$51,300,665</b>	<b>\$58,545,943</b>	<b>\$62,330,770</b>	<b>\$60,444,726</b>	<b>\$60,889,795</b>

<sup>1</sup> As part of the reorganization, the four operating agencies (Wastewater Administration, Wastewater Collection, Wastewater Treatment, and Wastewater Planning and Monitoring) that were previously reflected as separate agencies within Fund 401, Sewer Bond Operation and Maintenance, will now be reflected as Cost Centers in a single Wastewater Management agency within Fund 401.

As outlined in the FY 2001 Advertised Budget Plan, another stage in the Department of Public Works and Environmental Services (DPWES) reorganization is occurring in FY 2001. The DPWES was formed in FY 1999 through the merger of the Department of Public Works, the Department of Environmental Management, and the Facilities Management Division, previously in the Department of General Services, which was abolished. It was anticipated at that time that the development of a cohesive organization would be a multi-year process as the Department evaluated its services and overall functionality. DPWES will establish business teams to provide leadership in stormwater, wastewater, solid waste, land development, capital facilities, and facilities management as well as numerous functional teams to improve coordination of financial management, human resources, systems administration and other business support areas. In addition, initiation of customer service strategic initiatives will continue. The reorganization includes transfer of funding and positions between agencies and results in no net General Fund impact.

# **FUND 401**

## **SEWER OPERATION AND MAINTENANCE**

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### **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the **FY 2001 Advertised Budget Plan**, as approved by the Board of Supervisors on April 24, 2000:*

- The 2.5 percent cost-of-living/market rate adjustment approved by the Board of Supervisors, and previously held in reserve, has been spread to County agencies and funds. This action results in an increase of \$445,069 to Fund 401, Sewer Operation and Maintenance. This amount consists of an increase of \$450,921 in Personnel Services and an increase of \$5,852 in Recovered Costs.
- As part of the reorganization, the four operating agencies (Wastewater Administration, Wastewater Collection, Wastewater Treatment, and Wastewater Planning and Monitoring) that were previously reflected as separate agencies within Fund 401, Sewer Bond Operation and Maintenance, will now be reflected as Cost Centers in a single Wastewater Management agency within Fund 401.

*The following funding adjustments reflect all approved changes to the **FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000**. Included are all adjustments made as part of the **FY 2000 Third Quarter Review**:*

- A net savings of \$537,637 is associated with the Close Management Initiatives based on a reduction of \$853,459 in Personnel Services and \$42,603 in Operating Expenses, partially offset by the redistribution of \$141,384 to Operating Expenses and \$217,041 to Capital Equipment. The remaining savings are returned to fund balance for investment in future program initiatives.
- An increase of \$33,942 in Personnel Services reflects increased accrued leave obligations.



### **Agency Overview**

As part of the Public Works Management Council restructuring, Fund 401, Sewer Bond Operations and Maintenance, is renamed Sewer Operation and Maintenance to more accurately reflect the functions of this fund. The Wastewater Management Program (WWM) will continue under the supervision of the Director of the Department of Public Works and Environmental Services, with central management provided by Wastewater Administration. The strategic planning and overall business monitoring will be the responsibility of Wastewater Administration.

FY 2001 funding will continue to provide for the management and operation of the WWM, whose mission is to plan, collect, treat, and monitor all wastewater generated within Fairfax County. At the end of FY 1999, there were 309,946 connections to the sanitary sewer systems, including 147,711 single-family residences, 79,102 apartments, 66,662 townhouses, and 11,574 nonresidential units. On average, there are approximately 5,050 new connections per year. In order to plan, collect, treat, and monitor the wastewater in the most economical way while maintaining the highest regard for public safety and the environment, the agency has been aligned by specific business practices.

The Wastewater Collection Division will continue to convey approximately 103 million gallons of wastewater per day (MGD) to various treatment plants, as well as operate and maintain the entire sewer system in the County which includes approximately 3,106 miles of sewer lines, 88,500 manholes, 63 sewage pumping station, 64 sewage flow meters and 276 grinder pump stations. In FY 2001, the Infiltration Abatement section is eliminated as its functions are more appropriately aligned with those of Gravity Sewers and Pumping Stations.

# **FUND 401**

## **SEWER OPERATION AND MAINTENANCE**

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As a direct result of more aggressive sewer line cleaning and inspection activities, this division has reduced the annual total of sewer backups and overflows by 66.4 percent, from 128 in FY 1995 to 43 in FY 1999. It is estimated that this level will be maintained in FY 2000 and FY 2001.

The Sanitary Sewer Rehabilitation Program, which concentrates on rehabilitating the County's aging sewer lines, will continue in FY 2001. Focusing primarily on the older areas of the County, this program utilizes closed circuit television inspection of the entire sewer shed to identify potential problems. Rehabilitation of the deteriorated sewer lines is achieved by utilizing state-of-the-art trenchless technologies offered by private companies.

In FY 2001, the Wastewater Treatment Division will also continue to operate the Noman M. Cole, Jr., Pollution Control Plant (NCPCP) with a total sewage treatment capacity of 54 MGD. The estimated volume of wastewater to be treated at the NCPCP in FY 2000 is 45.31 MGD (84 percent capacity) compared to the FY 1999 actual volume of 41.50 MGD. An estimated flow of 46.12 MGD will be treated at the NCPCP in FY 2001.

Construction to expand the NCPCP to 54 MGD began in FY 1987 and was completed in FY 1997 at a total cost of \$140 million. To partially cover the cost of this expansion, the County issued revenue bonds in FY 1986 in the amount of \$75 million. In FY 1997, construction began to expand the NCPCP beyond the 54 MGD capacity. This expansion includes several systemic improvements to the plant which are scheduled to be completed by the year 2002, including an increase in treatment capacity to 67 MGD, an upgrade to treatment processes necessary to meet the Virginia State Water Control Board water quality standards, an upgrade to odor control systems in response to concerns of citizens in the surrounding community, an upgrade to instrumentation and control systems, the abandonment of 21 underground storage tanks and the installation of five new above-ground storage tanks, construction of new septage disposal facilities, and modifications to the laboratory and administration facilities. The total estimated cost of the NCPCP expansion beyond 54 MGD is estimated at \$188 million. To partially offset these costs, the County issued \$104 million in bonds in FY 1996. In addition, the County received a Point Source Grant of \$10.4 million from the Department of Environmental Quality in FY 1998 to finance 50 percent of the design and installation costs for the biological nitrogen removal facilities.

The expansion of NCPCP from a capacity of 54 to 67 MGD is scheduled for completion in six phases (referred to as Task Orders) by FY 2002.

<b>Task Order</b>	<b>Description</b>	<b>Completion Date</b>
<b>1</b>	Design Services	Continuing
<b>2</b>	Above-ground Storage Tanks Septage Receiving Facility	FY 1998
<b>3</b>	Laboratory and Administration Facilities	FY 2000
<b>4</b>	South Site Construction	FY 1999
<b>5</b>	Main Plant Expansion	FY 2002
<b>6</b>	Instrumentation and Control Systems	FY 2002

The agency has already completed Task Orders 2 and 4 which include the abandonment of 21 underground storage tanks, the installation of five above-ground storage tanks, the construction of new septage disposal facilities, a new pumping station and a bridge over Pohick Creek, and new equalization tanks. Task Order 3 includes modifications to the laboratory and administration facilities and is scheduled for completion by the end of FY 2000. Task Order 5 consists of the main plant expansion and improvement. The remaining Task Order 6 consists of enhancements to the instrumentation and control system and the information management system. Both Task Orders 5 and 6 are scheduled for completion in FY 2002.

The expansion and upgrade of the NCPCP to 54 MGD has already greatly improved the efficiency of the plant, resulting in a reduction in staffing requirements and operating expenditures over the past few fiscal years. In FY 2001, the Division will continue to investigate other options to streamline the agency's operations and reorganize staffing to better meet the needs of the agency. The agency anticipates additional reductions in operating expenditures due to lesser maintenance requirements, the optimal use of chemicals and utilities, and the installation of state-of-the-art equipment.

## **FUND 401**

# **SEWER OPERATION AND MAINTENANCE**

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The Wastewater Planning and Monitoring Division will analyze, plan, and develop the Wastewater Management Program, monitor and report County sewage flows treated at non-County facilities, and monitor public and private treatment facilities in the system for environmental quality. It should be noted that this division also includes the Treatment by Contract payments for the treatment of County wastewater by neighboring jurisdictions' facilities.

It is estimated that the total amount of treated sewage from Fairfax County in FY 2001 will be approximately 107.2 MGD, which is reflective of wet weather trends and an increase of 9.2 percent over the FY 1999 actual level of 96.6 MGD. In addition to the 46.12 MGD that are projected to be treated at the County-owned Noman M. Cole, Jr. Pollution Control Plant, the County has treatment agreements with the Alexandria Sanitation Authority, the District of Columbia (Blue Plains, Potomac Interceptor), Arlington County, and the Upper Occoquan Sanitation Authority. For FY 2001, the treated flow is estimated to be 61.1 MGD at these outside facilities.

To ensure the adequacy of the Wastewater Management Program in meeting current and future capacity requirements, the Engineering Analysis section will review an estimated 200 project plans for conformance with County standards to provide adequate sewer lines for proposed future development. Approximately 44 miles of sewer lines will be reviewed for incorporation into the system. Of that total, it is projected that 40 miles will be accepted.

In FY 2001, the Wastewater Planning and Monitoring Division, in conjunction with the Department of Information Technology and other County agencies, will continue to develop a Geographical Information System (GIS) database. This database will automate the sanitary sewer facilities, streamline data maintenance tasks, and utilize GIS network modeling tools to reproduce sewer plans quickly, generate maps with select facility layers, and match water usage statistics with sanitary sewer customers.

Funding of \$585,000 in FY 2001 will allow the Division to hire an outside consultant to convert existing sewer maps and automated databases into the new GIS system; purchase new GIS software to enter graphic data into the database and meet design/application requirements; and provide additional training on the new GIS software, hardware, and modifications to the database structure which consists of sewer, wastewater, planimetric, topographic property, and facilities information.

FY 2001 funding provides for the continuation of sample collections during the summer months by the Environmental Laboratory, which provides analysis associated with the Ecosystem Evaluation of the Gunston Cove Estuary and the Stream Monitoring Program. In addition, the laboratory staff will continue new monitoring programs promulgated by Federal and State regulations including the Toxic Monitoring Program as it pertains to the permit compliance and reporting requirements of the National Pollutant Discharge Elimination System (NPDES) and the testing of sewage sludge for hazardous substances. Additionally, laboratory staff will continue to sample, monitor, and analyze influent and effluent sewage flows at the County's wastewater treatment facility for the presence of, and concentration of, 126 toxic substances. The laboratory will continue to monitor plant process performance and industrial waste discharges in the County to ensure the proper functioning of the treatment plant.

An amount of \$60,889,795 is budgeted for the fund's direct expenditures in FY 2001. Of this amount, \$26,876,908 is for payments to other jurisdictions for the costs incurred for treating Fairfax County sewage flows (i.e., Treatment by Contract). The primary source of funding in FY 2001 is the transfer of sewer revenues from Fund 400, Sewer Revenue, in the amount of \$60,644,595.

The Performance Indicators used for the Wastewater Management Program were established from the FY 2000 Adopted Budget Plan for the specific cost centers. The Strategic Plan for the Wastewater Management Program is currently being developed; therefore, the goals and objectives have not been finalized. The Performance Indicators will be revised once the Strategic Plan has been fully approved in FY 2001.

# FUND 401

## SEWER OPERATION AND MAINTENANCE

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### **Funding Adjustments**

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:*

- An increase of \$385,656 is due to the implementation of the new Pay for Performance program in FY 2001. The new system links annual pay increases to employee performance.
- An increase of \$345,178 is due to the implementation of the Market Pay Study. As a result of the Study, incumbents in job classes that are found to be one grade below the market will be moved to the appropriate grade and receive a 2.0 percent market adjustment. Incumbents in classes found to be two or more grades below the market will be moved to the appropriate grade and receive a 4.0 percent market adjustment. In addition, funding is held in reserve to provide all employees with a 2.5 percent cost-of-living/market adjustment.
- A decrease of \$569,427 in Personnel Services based on current grade and projected fringe benefits for existing staff.
- An increase of \$33,600 in Recovered Costs primarily reflects increased County contributions to the Colchester Treatment Facility based on a revised rate structure and an increase in the recovery of lab work costs from other agencies based on the previous year actual for land fill monitoring, water analysis, and storm water testing.
- A net decrease of \$2,213,822 in Operating Expenses is primarily due to encumbered carryover of FY 1999 treatment expenses including sewage treatment supplies, odor chemicals, and utilities.
- Funding of \$815,308 is included for new and replacement Capital Equipment. Of this amount, replacement equipment totals \$799,158 and is included for the replacement of one rodder (\$61,000), one sewer cleaner (\$230,000), one vactor combination unit (\$230,000), one low-boy trailer (\$32,600), one air compressor (\$14,000), and seven trucks (\$165,108) recommended for replacement by the Department of Vehicle Services. In addition, \$37,000 is included for the replacement of 10 computers based on the agency's replacement schedule for FY 2001. The remaining \$29,450 is included to replace a 15-year-old digestion system in order to meet mission essential requirements of the Land Information Management System (LIMS), two meters that provide mandatory Environmental Protection Agency (EPA) laboratory field testing, and two printers and one copier that are beyond repair. Funding for new equipment totals \$16,150, and includes two cabinets to provide additional filing space for County sewer line records, one distiller to maintain fresh water samples prior to analysis, and an icemaker to maintain cool temperatures when collecting samples from wastewater treatment plants to meet mandated EPA standards.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- As part of the FY 1999 Carryover Review, a net increase of \$4,288,522 is due to carryover of \$321,525 reflecting the unexpended balance of Close Management Initiatives (CMI) savings as well as the carryover of encumbered items totaling \$3,966,997. This amount consists of an increase of \$3,725,402 in Operating Expenses and \$563,120 in Capital Equipment.
- The County Executive approved a redirection of positions resulting in a decrease of 2/2.0 SYE positions for the Wastewater Planning and Monitoring Division and a decrease of 1/1.0 SYE position for the Wastewater Treatment Division in FY 2000. There are no corresponding funding adjustments for these position redirections.

# FUND 401 SEWER OPERATION AND MAINTENANCE

## Cost Center: Wastewater Administration

**GOAL:** To provide for the overall management of the Wastewater Management and Solid Waste Management programs, and to ensure that the office satisfies the County needs as they relate to the operation and maintenance of facilities supporting Wastewater Management and Solid Waste Management programs.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	2 / 2	2 / 2	2 / 2	2 / 2	2 / 2
Expenditures:					
Personnel Services	\$149,855	\$156,549	\$190,491	\$161,218	\$165,250
Operating Expenses	150,878	101,320	101,320	159,979	159,979
Capital Equipment	0	0	0	0	0
<b>Subtotal</b>	<b>\$300,733</b>	<b>\$257,869</b>	<b>\$291,811</b>	<b>\$321,197</b>	<b>\$325,229</b>
Less:					
Recovered Costs	(\$141,128)	(\$101,570)	(\$101,570)	(\$126,702)	(\$126,702)
<b>Total Expenditures</b>	<b>\$159,605</b>	<b>\$156,299</b>	<b>\$190,241</b>	<b>\$194,495</b>	<b>\$198,527</b>



### Objectives

- To ensure that the Wastewater and Solid Waste Management businesses have adequate resources to achieve their goals at a target of 100 percent. Resources are defined as funding, staffing, materials, and equipment.



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Program goals met within allocated resources	NA	6	6 / 6	6	6
<b>Efficiency:</b>					
Average cost of resources allocated per goal	NA	\$16,403	\$33,360 / \$26,600	\$31,707	\$33,088
<b>Service Quality:</b>					
Percent of timely responses to Board, County Executive and customers	NA	100%	72% / 100%	100%	100%
<b>Outcome:</b>					
Percent of program goals met within allocated resources	NA	100%	100% / 100%	100%	100%

# FUND 401 SEWER OPERATION AND MAINTENANCE

## Cost Center: Wastewater Collection

**GOAL:** To operate, maintain, and repair the County's wastewater collection system in a manner that protects Fairfax County citizens and the environment.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	163/ 163	150/ 150	150/ 150	150/ 150	150/ 150
Expenditures:					
Personnel Services	\$6,388,702	\$7,060,340	\$6,760,340	\$6,958,342	\$7,128,586
Operating Expenses	2,405,758	3,121,298	3,176,310	2,976,496	2,976,496
Capital Equipment	277,764	340,196	829,247	604,600	604,600
<b>Subtotal</b>	<b>\$9,072,224</b>	<b>\$10,521,834</b>	<b>\$10,765,897</b>	<b>\$10,539,438</b>	<b>\$10,709,682</b>
Less:					
Recovered Costs	(\$387,722)	(\$384,002)	(\$384,002)	(\$358,353)	(\$363,347)
<b>Total Expenditures</b>	<b>\$8,684,502</b>	<b>\$10,137,832</b>	<b>\$10,381,895</b>	<b>\$10,181,085</b>	<b>\$10,346,335</b>



### Objectives

- To control the number of sanitary sewer overflows and backups at a level of no more than 20 per 1,000 miles of sewer pipe annually through a preventative maintenance program of sewer inspection, cleaning, repair, and rehabilitation.
- To maintain all pumping stations, grinder pump stations, auxiliary equipment, controls and accessories to ensure 100 percent reliability of force mains and pressure sewer systems; and to achieve 100 percent accuracy in metering and recording wastewater flows entering and leaving the Fairfax County sewer system for interjurisdictional billings.



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Miles of pipe visually inspected	1,397	887	900 / 745	900	700
Miles of pipe pressure flushed	275	303	315 / 267	315	300
Miles of pipe rodded	101	131	140 / 115	140	125
Miles of sewer line inspected by TV <sup>1</sup>	193	206	194 / 208	165	165
Pump station alarm responses	295	319	360 / 318	360	360

**FUND 401**  
**SEWER OPERATION AND MAINTENANCE**

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Efficiency:</b>					
Cost per foot for flushing	\$0.55	\$0.44	\$0.41 / \$0.49	\$0.43	\$0.51
Cost per foot for rodding	\$1.31	\$0.86	\$0.80 / \$0.63	\$0.83	\$0.62
Cost per mile for TV inspection	\$6,714	\$5,476	\$5,044 / \$4,332	\$4,126	\$4,332
Pumping cost per MGD	\$166	\$164	\$172 / \$154	\$173	\$168
Annual cost for permanent meter reading per device	\$7,162	\$6,547	\$7,058 / \$7,206	\$7,135	\$7,200
<b>Service Quality:</b>					
Percent of backups and overflows divided by actual number of backups and overflows	83%	125%	100% / 144%	100%	100%
Percent of planned TV inspections accomplished	100%	90%	100% / 90%	100%	100%
Regulatory Compliance – Violations issued per year <sup>2</sup>	0	0	0 / 0	0	0
Pump station failures resulting in overflow/bypass or backup conditions	0	0	0 / 0	0	0
<b>Outcome:</b>					
Backups and overflows per 1,000 miles of pipe <sup>3</sup>	24	16	20 / 14	20	20
Force main and pressure sewer system reliability as measured by equipment reliability ratio	100%	100%	100% / 100%	100%	100%
Wastewater collection metering accuracy	100%	100%	100% / 100%	100%	100%

<sup>1</sup> Beginning in FY 2000, the CCTV production level was reduced due to the agency's streamlining efforts which resulted in 3 CCTV crews working instead of 4 CCTV crews to conduct television inspections of the sanitary sewer lines.

<sup>2</sup> Black & Veatch's 1997 Survey of Performance Measures for Water & Wastewater Utilities in Maryland and Virginia reports the number of days in compliance with state permit for a Very Large (100-250 MGD capacity) utility is 365.

<sup>3</sup> The 1984 results of the Urban Institute study correlating sewer backups and line cleaning indicate that "the upper limit of best practice was probably 20 to 100 backups per 1,000 miles of pipe annually." Black & Veatch's 1997 Survey of Performance Measures for Water & Wastewater Utilities in Maryland and Virginia reports the average number of stoppages per 100 miles of sewer main for a Very Large (100-250 MGD capacity) utility is 27.

# FUND 401 SEWER OPERATION AND MAINTENANCE

## Cost Center: Wastewater Treatment

**GOAL:** To ensure efficient and effective operation and maintenance of the County's wastewater treatment facilities within the laws and standards established by the Congress of the United States in Public Law 92-500 which designates regulatory powers to the U.S. Environmental Protection Agency (EPA) and the Virginia Department of Environmental Quality (DEQ).

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	171/ 171	171/ 171	170/ 170	170/ 170	170/ 170
Expenditures:					
Personnel Services	\$7,809,704	\$8,334,187	\$7,917,478	\$8,510,884	\$8,718,144
Operating Expenses	5,612,444	7,722,378	9,372,608	7,743,513	7,743,513
Capital Equipment	105,975	231,497	476,401	165,108	165,108
<b>Total Expenditures</b>	<b>\$13,528,123</b>	<b>\$16,288,062</b>	<b>\$17,766,487</b>	<b>\$16,419,505</b>	<b>\$16,626,765</b>



### Objectives

- To maintain the cost of service per million gallons treated for Wastewater Treatment at an annual increase no greater than the change in the Consumer Price Index (CPI) for the Greater Washington Metropolitan Area.
- To operate the NCPCP in order to achieve fewer than five Virginia Pollutant Discharge Elimination System (VPDES) permit exceeding incidents per year.
- To operate and maintain the NCPCP 24 hours per day, while minimizing objectionable odors impacting the surrounding community and reducing the number of complaints by 10 percent toward a goal of zero complaints.



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Million gallon of wastewater flow treated per day	44.70	45.10	45.00 / 41.50	45.31	46.12
CBOD discharge quality (mg/l) <sup>1,2</sup>	2	2	2 / 2	2	2
TSS discharge quality (mg/l) <sup>3</sup>	1.5	1.2	1.2 / 1.2	1.2	1.2
TP discharge quality (mg/l) <sup>4</sup>	0.10	0.90	0.90 / 0.90	0.10	0.10
<b>Efficiency:</b>					
Cost per million gallons	\$956	\$829	\$1,032 / \$893	\$985	\$988
Cost per day (Odor Control)	\$2,823	\$2,047	\$2,108 / \$1,849	\$1,904	\$1,961

## FUND 401 SEWER OPERATION AND MAINTENANCE

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Service Quality:</b>					
Percent of wastewater receiving full treatment	100%	100%	100% / 100%	100%	100%
Percentage CBOD removal	99%	99%	99% / 99%	99%	99%
Percentage TSS removal	99%	99%	99% / 99%	99%	99%
Total phosphorus removal (percent better than reqmt.)	44%	50%	50% / 50%	50%	60%
CBOD (percent better than reqmt.)	60%	60%	60% / 60%	60%	60%
TSS (percent better than reqmt.)	75%	80%	80% / 85%	80%	80%
TP (percent better than reqmt.)	44%	50%	50% / 50%	44%	44%
Percent of odor-free days	76%	92%	92% / 93%	94%	95%
<b>Outcome:</b>					
Change in cost of service <sup>5</sup>	6.0%	(14.2%)	19.4% / (0.9%)	20.4%	(2.7%)
VPDES permit exceedances	1	0	0 / 0	0	0
Odor complaints	46	32	28 / 25	22	20

<sup>1</sup> Mg/l = Milligrams per liter

<sup>2</sup> CBOD = Carbonaceous Biochemical Oxygen Demand

<sup>3</sup> TSS = Total Suspended Solids

<sup>4</sup> TP = Total Phosphorus

<sup>5</sup> The increase in the FY 1999 actual costs of service is primarily due to increased wastewater flows and greater than anticipated costs associated with the plant expansion of the treatment facilities.

### Cost Center: Wastewater Planning and Monitoring

**GOAL:** To manage sewer revenue collection; to monitor and report County sewage flows treated at non-County facilities; to control, plan, and develop the Wastewater Management Program; and to environmentally monitor County treatment facilities, other publicly and privately-owned treatment facilities in the program, and nearby embayments.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	50/ 49.5	50/ 49.5	48/ 47.5	48/ 47.5	48/ 47.5
Expenditures:					
Personnel Services	\$2,342,743	\$2,751,345	\$2,614,595	\$2,833,384	\$2,902,769
Operating Expenses	26,618,431	29,273,005	31,391,946	30,948,374	30,948,374
Capital Equipment	152,682	83,000	129,206	45,600	45,600
<b>Subtotal</b>	<b>\$29,113,856</b>	<b>\$32,107,350</b>	<b>\$34,135,747</b>	<b>\$33,827,358</b>	<b>\$33,896,743</b>
Less:					
Recovered Costs	(\$185,421)	(\$143,600)	(\$143,600)	(\$177,717)	(\$178,575)
<b>Total Expenditures</b>	<b>\$28,928,435</b>	<b>\$31,963,750</b>	<b>\$33,992,147</b>	<b>\$33,649,641</b>	<b>\$33,718,168</b>

# FUND 401

## SEWER OPERATION AND MAINTENANCE

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### Objectives

- To maintain a minimum debt service coverage ratio of at least 1.0 as required by the Bond Resolution.
- To collect 100 percent of Sales of Service charges within 45 days and to ensure billing agents are reporting sewer service charges within two days of receipt.
- To ensure that there are no capacity problems in the system.
- To report accurate laboratory analyses for NCPCP wastewater samples to ensure proper performance of the wastewater and solids handling processes in the plant and to ensure compliance with VPDES permit limits so results of annual laboratory inspection by the State will be satisfactory and fewer than 90 percent of analysis results on EPA Performance Evaluation Standards will be out of the acceptable range.
- To monitor 17 industrial discharges for compliance with pretreatment requirements and prevent toxic discharges by monitoring and inspecting facilities at least twice a year, issuing discharge permits for significant industrial dischargers in the County, and issuing notices of violation to County industries violating pretreatment regulations and requirements to ensure zero incidents of toxic effects on NCPCP operations or sludge quality.
- To monitor Treatment by Contract (TBC) costs of service to ensure costs are competitive with County cost of service and reflective of the degree of treatment being provided, with a target of less than 115 percent of NCPCP costs.



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Sewer charges collected (\$ in millions)	59.7	60.8	64.3 / 66.0	64.3	69.0
Sale charges collected (\$ in millions)	5.90	5.90	6.70 / 7.20	6.70	6.96
Wastewater customer connections	300,279	305,105	312,479 / 309,946	319,279	325,000
Fixture units sold <sup>1</sup>	146,546	157,085	150,000 / 206,915	150,000	150,000
Plans reviewed <sup>2</sup>	216	425	500 / 592	500	500
Miles of sewer accepted into Wastewater Management	39.99	45.04	44.00 / 32.90	40.00	40.00
Development proposals analyzed <sup>3</sup>	192	276	300 / 218	300	300
Samples analyzed	92,198	88,780	90,000 / 79,971	80,000	80,000
Inspections made <sup>4</sup>	47	48	50 / 176	50	50
TBC flow (in million gallons per day)	57.75	58.22	59.00 / 55.13	59.00	60.00

## FUND 401 SEWER OPERATION AND MAINTENANCE

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Efficiency:</b>					
Average annual sewer bill	\$194	\$191	\$198 / \$198	\$200	\$209
Days to process sale charge bills	<15	<15	<15 / <15	<15	<15
Cost to process fixture unit <sup>5</sup>	\$2.68	\$2.33	\$2.50 / \$2.46	\$2.50	\$2.61
Plans reviewed per employee	216	212	200 / 296	300	300
Reports submitted per employee	192	212	300 / 218	220	220
Cost per sample analysis	\$7.93	\$8.11	\$9.58 / \$9.37	\$10.31	\$10.69
Cost per year, pretreatment program	\$304,466	\$300,228	\$359,150 / \$312,540	\$320,000	\$356,678
NCPCP Billing Costs, \$/MG	\$1,025	\$896	\$1,032 / \$969	\$1,000	\$1,000
<b>Service Quality:</b>					
Accuracy/adequacy of Sewer Rates as measured by the Adopted rate divided by Calculated rate:					
Service charge	97.8%	102.4%	99.0% / 105.0%	99.0%	99.0%
Availability fee	97.6%	99.5%	103.7% / 102.0%	100.0%	100.0%
Days to collect sale of service billings	<45	<45	<45 / <45	<45	<45
Percent of analysis reports submitted on time	100%	100%	100% / 100%	100%	100%
Lab analyses available on time	Yes	Yes	Yes / Yes	Yes	Yes
<b>Outcome:</b>					
Debt Service Coverage Ratio	2.43	2.55	2.00 / 2.70	1.50	1.50
Percent of Sales of Service bills paid within 45 days	100%	100%	100% / 100%	100%	100%
Imminent wastewater capacity problems	None	None	None / None	None	None
Percent accuracy within EPA performance evaluation standards	96%	97%	>90% / 97%	>90%	>90%
Incidents of toxic effects on NCPCP operations/sludge quality	0	0	0 / 0	0	0
Interjurisdictional treatment costs as a percentage of NCPCP treatment costs	103%	118%	<115% / 112%	<115%	<115%

<sup>1</sup> The FY 1999 actuals are higher than anticipated due to strong economic conditions resulting in an increase in the building industry.

<sup>2</sup> The FY 1999 actuals are higher than anticipated due to strong economic conditions resulting in an increase in the building industry.

<sup>3</sup> FY 1999 actuals are low due to changes in construction characteristics to multi-family complexes resulting in fewer sewer lines/manholes accepted into the system.

<sup>4</sup> The FY 1999 actuals are greater than anticipated due to an increase in the number of inspections which led to an increase in violations cited.

<sup>5</sup> Fixture Unit sales are contingent on economic and development conditions in the County. Consequently, Cost/Fixture unit to process Availability Fee applications is not entirely controllable.

# FUND 401

## SEWER OPERATION AND MAINTENANCE

### FUND STATEMENT

Fund Type G40, Enterprise Funds

Fund 401, Sewer Operation  
and Maintenance

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$9,012,774</b>	<b>\$115,630</b>	<b>\$10,757,663</b>	<b>\$141,430</b>	<b>\$141,430</b>
Revenue:					
Miscellaneous Revenue	\$72,899	\$80,000	\$80,000	\$70,000	\$70,000
Sale Surplus Property	28,939	60,000	30,000	30,000	30,000
Sludge Incinerator Charges	61,660	170,000	60,000	60,000	60,000
<b>Total Revenue</b>	<b>\$163,498</b>	<b>\$310,000</b>	<b>\$170,000</b>	<b>\$160,000</b>	<b>\$160,000</b>
Transfer In:					
Sewer Revenue (400)	\$52,882,056	\$58,261,743	\$51,544,537	\$60,644,595	\$60,644,595
<b>Total Transfer In</b>	<b>\$52,882,056</b>	<b>\$58,261,743</b>	<b>\$51,544,537</b>	<b>\$60,644,595</b>	<b>\$60,644,595</b>
<b>Total Available</b>	<b>\$62,058,328</b>	<b>\$58,687,373</b>	<b>\$62,472,200</b>	<b>\$60,946,025</b>	<b>\$60,946,025</b>
Expenditures:					
Personnel Services	\$16,691,004	\$18,302,421	\$17,482,904	\$18,463,828	\$18,914,749
Operating Expenses	34,787,511	40,218,001	44,042,184	41,828,362	41,828,362
Recovered Costs	(714,271)	(629,172)	(629,172)	(662,772)	(668,624)
Capital Equipment	536,421	654,693	1,434,854	815,308	815,308
<b>Subtotal Expenditures</b>	<b>\$51,300,665</b>	<b>\$58,545,943</b>	<b>\$62,330,770</b>	<b>\$60,444,726</b>	<b>\$60,889,795</b>
COLA/MRA Reserve	\$0	\$0	\$0	\$445,069	\$0
<b>Total Disbursements</b>	<b>\$51,300,665</b>	<b>\$58,545,943</b>	<b>\$62,330,770</b>	<b>\$60,889,795</b>	<b>\$60,889,795</b>
<b>Ending Balance</b>	<b>\$10,757,663</b>	<b>\$141,430</b>	<b>\$141,430</b>	<b>\$56,230</b>	<b>\$56,230</b>
PC Replacement Reserve <sup>1</sup>	115,630	141,430	141,430	56,230	56,230
<b>Unreserved Balance</b>	<b>\$10,642,033</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The FY 2001 PC Replacement Reserve is decreasing due to the timely replacement of computer equipment for the agencies in previous years.

**FUND 402**  
**SEWER CONSTRUCTION IMPROVEMENTS**  
**(Formerly Sewer Bond Extension and Improvements)**

**Board of Supervisors' Adjustments**

The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.

The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:

- An increase of \$175,000 in expenditures was necessary to install 550 linear feet of sanitary sewer lines for a new extension project associated with Old Courthouse/Besley Road.

The following is a list of projects funded in FY 2001:

Project Number	Project Name	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan	Increase/ (Decrease)
G00901	DC Treatment Blue Plains	\$4,992,258	\$4,992,258	\$0
I00351	Pump Station Renovations	3,000,000	3,000,000	0
T00124	Rocky Run Pump Station Rehabilitation	1,535,926	1,535,926	0
X00445	Integrated Sewer Metering	50,000	50,000	0
X00905	Sewer Replacement and Transmission	5,000,000	5,000,000	0
X00906	Sewer Line Enlargement	3,000,000	3,000,000	0
	<b>Total</b>	<b>\$17,578,184</b>	<b>\$17,578,184</b>	<b>\$0</b>

**County Executive Proposed FY 2001 Advertised Budget Plan**



**Agency Overview**

As part of the Public Works Management Council restructuring, Fund 402, Sewer Bond Extension and Improvements, is renamed Sewer Construction Improvements to more accurately reflect the functions of this fund.

This fund provides for sewer system construction projects funded by system revenues (e.g., Sewer Service Charges, Availability Fees) through a transfer from Fund 400, Sewer Revenue. In FY 2001, an amount of \$17,578,184 will provide funding for six projects.

FY 2001 funding includes \$4,992,258 to provide for the County's share of project costs associated with the upgrade to the District of Columbia (DC) Blue Plains Wastewater Treatment Plant. The FY 2001 funding is based on a projected expense summary and construction schedule.

# **FUND 402**

## **SEWER CONSTRUCTION IMPROVEMENTS**

### **(Formerly Sewer Bond Extension and Improvements)**

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Funding of \$3,000,000 for Pump Station Renovations includes \$750,000 for the construction of additional chemical facilities as a result of the system-wide odor control study being conducted, \$1,000,000 for the installation of the Supervisory Control and Data Acquisition (SCADA) system, and \$1,250,000 for the scheduled renovation of five pump stations at Dead Run, Yacht Haven, Long Branch, Merrywood, and Pender.

An amount of \$1,535,926 for the Rocky Run Pump Station Rehabilitation will provide for the rehabilitation/enlargement of the current pumping station to handle the increase in wastewater flow in the Rocky Run watershed. This increase is based on the project schedule for related constructed costs from Upper Occoquan Sewage Authority (UOSA) and will allow the agency to increase the size of the pumps from 150 horsepower (hp) to 280 hp and increase the infrastructure to support the large pumps, a grinder system, and a new electrical system.

Funding of \$50,000 for Integrated Sewer Metering will provide for the upgrade of existing sewer meters throughout the County to comply with the Virginia Water Control Board Regulations which requires metering at all trunk sewer junctions.

Funding of \$5,000,000 for the Sewer Replacement and Transmission Program will provide for the recurring repair, replacement, and renovation of sewer lines using predominantly "no dig" technologies. This is an aggressive rehabilitation program under which approximately 36 miles of aging sewer lines will be worked on in FY 2001 to avoid more expensive and reactionary maintenance costs.

An amount of \$3,000,000 for Sewer Line Enlargement will provide funding to upgrade the Pohick Sewer Trunk Line. This is a 60-inch trunk line that is currently approaching capacity and needs to be replaced or have a parallel trunk line constructed. Approximately 5,150 linear feet of trunk line will be upgraded.

In addition, a nitrification reserve in the amount of \$2,500,000 is being held in Fund 400, Sewer Revenue, to provide funding for the County share of the design and construction expenses associated with the installation of a Biological Nutrient Removal (BNR) system at the Arlington Wastewater Treatment Plant. The retention of a nitrification reserve will provide the County with the ability to respond to State Water Control Board mandates for stricter phosphorus and nitrogen effluent permit standards.



### **Funding Adjustments**

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- As part of the FY 1999 Carryover Review, the Board of Supervisors approved an increase of \$67,736,364 due to the carryover of unexpended project balances of \$58,794,421 and additional funding of \$8,941,943 for Project I00904, Alexandria Sanitation Authority (ASA) Improvements primarily for final ASA project redesign costs.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for each project funded in FY 2001 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, source of funding, and completion schedules.

**FUND 402**  
**SEWER CONSTRUCTION IMPROVEMENTS**  
**(Formerly Sewer Bond Extension and Improvements)**

**FUND STATEMENT**

Fund Type G40, Enterprise Funds                      Fund 402, Sewer Construction Improvements  
(Formerly Sewer Bond Extension and Improvements)

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$57,063,065</b>	<b>\$0</b>	<b>\$58,836,364</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
Revenue from the Commonwealth	\$43,463	\$0	\$0	\$0	\$0
Total Revenue	\$43,463	\$0	\$0	\$0	\$0
Transfer In:					
Sewer Revenue (400)	\$31,239,962	\$49,700,000	\$58,775,000	\$17,578,184	\$17,578,184
Total Transfer In	\$31,239,962	\$49,700,000	\$58,775,000	\$17,578,184	\$17,578,184
<b>Total Available</b>	<b>\$88,346,490</b>	<b>\$49,700,000</b>	<b>\$117,611,364</b>	<b>\$17,578,184</b>	<b>\$17,578,184</b>
Total Expenditures	\$29,510,126	\$49,700,000	\$117,611,364	\$17,578,184	\$17,578,184
<b>Total Disbursements</b>	<b>\$29,510,126</b>	<b>\$49,700,000</b>	<b>\$117,611,364</b>	<b>\$17,578,184</b>	<b>\$17,578,184</b>
<b>Ending Balance</b>	<b>\$58,836,364</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

# FUND 402

## SEWER CONSTRUCTION IMPROVEMENTS

### (Formerly Sewer Bond Extension and Improvements)

COUNTY OF FAIRFAX, VA  
FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE:G40 ENTERPRISE FUND :402 SEWER BOND EXTENSION & IMPROV (524)	TOTAL PROJECT ESTIMATE	FY 1999 ACTUAL EXPENDITURES	FY 2000 REVISED BUDGET	FY 2001 ADVERTISED BUDGET PLAN	FY 2001 ADOPTED BUDGET PLAN	FINANCING GENERAL FUND	FINANCING BOND	FINANCING OTHER
F00112 DEAD RUN SPS	568,508	.00	.00	.00	.00			
G00900 PROJECT C11 D	12,258,259	.00	.00	.00	.00			
G00901 DC TREATMENT	61,891,342	537,708.83	1,041,404.58	4,992,258	4,992,258			4,992,258
G00903 ARLINGTON WWT	9,057,392	113,011.00	1,701,929.00					
I00030 BACKLICK RUN	89,033	.00	.00	.00	.00			
I00351 PUMP STATION	513,949.19	513,949.19	3,971,410.65	3,000,000	3,000,000			3,000,000
I00355 PUMP AND HAUL	2,900,000	695,117.51	1,953,955.20					
I00903 ALEXANDRIA-HO	8,001,820	.00	.00	.00	.00			
I00904 ASA WTP IMPR	149,286,898	12,978,338.42	53,481,979.65					
I00905 BELL HAVEN RE	1,000,000	121,250.04	856,221.74					
K00115 LITTLE HUNTING	659,802	.00	.00	.00	.00			
K00301 LORTON PUMPOV	10,335,477	.00	18,651.07					
L00117 DOGUE CREEK R	1,711,456	349,800.05	204,942.10					
M00315 OLD KEENE MIL	3,797,611	.00	.00	.00	.00			
M00319 DIFFICULT RUN	5,080,265	.00	.00	.00	.00			
N00321 LOWER POTOMAC	105,269,000	4,539,851.82	27,708,476.07					
R00001 LINCOLN-LEWIS	1,312,856	.00	.00	.00	.00			
T00122 UOSA EXPANSIO	10,235,329	.00	.00	.00	.00			
T00124 ROCKY RUN PUM	2,535,926	.00	1,000,000.00	1,535,926	1,535,926			1,535,926
X00440 COMPOSTING FA	2,705,688	.00	.00	.00	.00			
X00441 LINE MAINTENA	1,323,050	.00	.00	.00	.00			
X00445 INTEGRATED SE		11,589,06	122,519.10	50,000	50,000			50,000
X00814 EXT PROJECT F	798,641	.00	.00	.00	.00			
X00815 EXT PROJECT F	4,736,534	.00	.00	.00	.00			
X00816 EXT PROJECT F	3,627,221	.00	.00	.00	.00			
X00818 E & I PROJECT	2,317,674	.00	.00	.00	.00			
X00819 EXTENSION PRO	4,276,145	.00	.00	.00	.00			
X00820 EXTENSION & I	617,480	.00	.00	.00	.00			
X00821 CRYSTAL SPRIN	345,902	.00	.00	.00	.00			
X00822 EXTENSION PRO	732,677	.00	.00	.00	.00			
X00823 EXTENSION PRO	3,779,003	37,074.26	1,427,455.23					
X00824 EXTENSION PRO	1,258,000	13,832.40	348,741.48					
X00825 EXTENSION PRO	3,049,001	911,172.76	500,668.85					
X00826 EXTENSION PRO	5,744,099	1,958,188.59	3,119,970.33					
X00900 REPLACEMENT T		.00	759,576.00					
X00905 REPLACEMENT & T		6,628,483.44	11,131,915.85	5,000,000	5,000,000			5,000,000
X00906 SEWER LINE EN		1,527.12	199,446.41	3,000,000	3,000,000			3,000,000
X00907 AREAWAY DRAIN	224,924	.00	.00	.00	.00			
X00908 SEWER LINE RE		1,181.40	136,920.04					
X00910 REPLACEMENT A		.00	2,993,923.00					
X00930 SEWER RELOCAT		56,999.12	346,118.83					
X00935 RT 50/66 SEWE	1,000,000	1,000,000.00						
X00940 DEVELOPER PRO		10,237.43	163,126.14					
X00942 ACCOTINK PS R		30,814.01	2,802,405.64					
X00998 SEWER CONTING		.00	567,034.76					
X00999 SEWER REVOLVI		.00	52,572.00					
<b>FUND 402 TOTAL</b>	<b>425,365,896</b>	<b>29,510,126.45</b>	<b>17,611,363.72</b>	<b>17,578,184</b>	<b>17,578,184</b>			<b>17,578,184</b>

**FUND 402**  
**SEWER CONSTRUCTION IMPROVEMENTS**  
**(Formerly Sewer Bond Extension and Improvements)**

<b>G00901</b>	<b>DC Treatment Blue Plains</b>
Countywide	Countywide
<p>This project is for the payment to the District of Columbia Water and Sewer Authority (DCWASA) for Fairfax County's share of the projected costs associated with the upgrade to DC Blue Plains Wastewater Treatment Plant. The County pays for approximately 8.4 percent of the total costs for the design and construction of the upgrade for nitrification and sludge handling facilities. Fairfax County's estimated share of the project cost is \$61,891,342 over a six-year period. FY 2001 funding of \$4,992,258 provides for the County's share for the fiscal year, based on DCWASA's projected expense summary and construction schedule.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Construction	\$245,551	\$0	\$0	\$245,551	\$0	\$0
Interjurisdictional Payment	61,645,791	20,337,809	537,709	795,854	4,992,258	34,982,161
<b>Total</b>	<b>\$61,891,342</b>	<b>\$20,337,809</b>	<b>\$537,709</b>	<b>\$1,041,405</b>	<b>\$4,992,258</b>	<b>\$34,982,161</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Sewer Revenue	Total Funding
\$0	\$0	\$0	\$61,891,342	\$61,891,342

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
N/A	N/A	N/A	Various	Fourth Quarter FY 2005

**FUND 402**  
**SEWER CONSTRUCTION IMPROVEMENTS**  
**(Formerly Sewer Bond Extension and Improvements)**

<b>I00351</b>	<b>Pump Station Renovations</b>
Countywide	Countywide
<p>This project provides for the renovation of the existing pumping stations within the Wastewater Management Program. FY 2001 funding in the amount of \$3,000,000 includes \$750,000 for the construction of additional chemical facilities as a result of the system-wide odor control study being conducted; \$1,000,000 for the installation of a Supervisory Control and Data Acquisition (SCADA) system to improve the pump station's ability to monitor and control the pumping stations from a remote control; and \$1,250,000 for the scheduled renovation of five pump stations at Dead Run, Yacht Haven, Long Branch, Merrywood, and Pender.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$5,556	\$0	\$10,634	\$0	\$0
Design and Engineering	0	1,524,450	320,356	405,933	0	0
Construction	0	4,111,332	188,743	3,525,435	3,000,000	0
Other	0	112,940	4,850	29,409	0	0
Total	Continuing	\$5,754,278	\$513,949	\$3,971,411	<b>\$3,000,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Sewer Revenue	Total Funding
\$0	\$0	\$0	\$3,000,000	\$3,000,000

**FUND 402**  
**SEWER CONSTRUCTION IMPROVEMENTS**  
**(Formerly Sewer Bond Extension and Improvements)**

<b>T00124</b>	<b>Rocky Run Pump Station Rehabilitation</b>	
Rocky Run Watershed	Sully	
<p>This project funds the rehabilitation/enlargement of the current pumping station to handle the increase in wastewater flow in the Rocky Run watershed. The current pumping station has reached full capacity. FY 2001 funding of \$1,535,926 is based on the Upper Occoquan Sewage Authority (UOSA) current project schedule for the related construction.</p>		

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	272,000	0	0	272,000	0	0
Construction	2,235,926	0	0	700,000	1,535,926	0
Other	28,000	0	0	28,000	0	0
<b>Total</b>	<b>\$2,535,926</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,000,000</b>	<b>\$1,535,926</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Sewer Revenue	Total Funding
\$0	\$0	\$0	\$2,535,926	\$2,535,926

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
N/A	First Quarter FY 2000	Fourth Quarter FY 2000	First Quarter FY 2001	Fourth Quarter FY 2001

**FUND 402**  
**SEWER CONSTRUCTION IMPROVEMENTS**  
**(Formerly Sewer Bond Extension and Improvements)**

<b>X00445</b>	<b>Integrated Sewer Metering</b>
Countywide	Countywide
<p>This project funds the Wastewater Management's metering program. Flows must be monitored to: 1) determine when the lines are nearing maximum capacity, 2) detect groundwater inflow/infiltration, 3) allow proper billing under interjurisdictional agreements for sewage treatment, and 4) comply with the Virginia Water Control Board regulations requiring metering at all trunk sewer junctions. FY 2001 funding of \$50,000 will provide for the upgrade of existing meters based on the agency's replacement metering schedules.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	0	36,830	0	24,612	0	0
Construction	0	63,464	0	0	0	0
Other	0	1,480,047	11,589	97,907	50,000	0
<b>Total</b>	Continuing	\$1,580,341	\$11,589	\$122,519	<b>\$50,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Sewer Revenue	Total Funding
\$0	\$0	\$0	\$50,000	\$50,000

**FUND 402**  
**SEWER CONSTRUCTION IMPROVEMENTS**  
**(Formerly Sewer Bond Extension and Improvements)**

<b>X00905</b>	<b>Sewer Replacement and Transmission Program</b>
Countywide	Countywide
<p>This is a continuing project established to implement systematic rehabilitation of the County's more than 3,000 miles of sanitary sewer lines. Rehabilitation options include techniques/products such as slip-lining, instituform, and fold and form. This work is performed by outside contractors. This project completed 19.3 miles of sewer lines in FY 1999 and anticipates the completion of 25 miles of sewer lines in FY 2000. FY 2001 funding in the amount of \$5,000,000 is included for the recurring repair, replacement and renovation of approximately 36 miles of sewer lines using predominantly "no dig" technologies. As emergency projects are identified, additional funding may be required.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$108,166	\$13,051	\$11,988	\$0	\$0
Design and Engineering	0	1,263,674	92,189	501,188	0	0
Construction	0	32,324,696	6,523,243	10,550,650	5,000,000	0
Other	0	183,880	0	68,090	0	0
<b>Total</b>	Continuing	\$33,880,416	\$6,628,483	\$11,131,916	<b>\$5,000,000</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Sewer Revenue	Total Funding
\$0	\$0	\$0	\$5,000,000	\$5,000,000

**FUND 402**  
**SEWER CONSTRUCTION IMPROVEMENTS**  
**(Formerly Sewer Bond Extension and Improvements)**

<b>X00906</b>	<b>Sewer Line Enlargement</b>	
Countywide	Countywide	
<p>This project funds the design and construction of the replacement of undersized sewer lines or lines that have reached capacity. Due to its long-term nature, this project is ongoing and funded as inadequate sewer lines are identified. FY 2001 funding of \$3,000,000 is required to replace the Pohick Sewer Trunk line that is 60 inches in diameter and approximately 5,150 linear feet. This line is nearing capacity and needs to be replaced or have a parallel trunk line constructed.</p>		

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	0	333,509	1,527	183,414	0	0
Construction	0	1,483,403	0	15,380	3,000,000	0
Other	0	9,348	0	652	0	0
Total	Continuing	\$1,826,260	\$1,527	\$199,446	<b>\$3,000,000</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Sewer Revenue	Total Funding
\$0	\$0	\$0	\$3,000,000	\$3,000,000

**FUND 403**  
**SEWER BOND PARITY DEBT SERVICE**  
**(Formerly Sewer Bond Debt Service 1986 Series)**

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**Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- An increase of \$93,836 in the Transfer In from Fund 400, Sewer Revenue, was required by the Sewer System's General Bond Resolution to reflect the proper ending balance reserve of \$1,282,139 for the amortization of bond issuance costs.

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**County Executive Proposed FY 2001 Advertised Budget Plan**



**Agency Overview**

As part of the Public Works Management Council restructuring, Fund 403, Sewer Bond Debt Service 1986 Series, is renamed Sewer Bond Parity Debt Service to more accurately reflect the functions of this fund.

This fund records debt service obligations incurred from bonds issued in accordance with the 1986 Sewer Bond Resolution and parity debt from prior contractual obligations with the Alexandria Sanitation Authority (ASA) to support required sewer plant expansion. It should be noted that the ASA debt was retired in FY 1999, leaving only the Fairfax County Sewer Bonds in this fund.

In addition, the Board of Supervisors approved the sale of \$104 million in sewer revenue bonds in early FY 1997. The bond proceeds will be used to fund a portion of planned capital improvements at the Noman M. Cole, Jr. Pollution Control Plant (NCPCP). These improvements include the expansion of the plant's sewage processing capability from 54 million gallons per day (MGD) to 67 MGD, as well as the implementation of a nitrification process for the removal of ammonia nitrogen as required by the State Water Control Board. This removal of nitrogen will improve the quality of the effluent produced at the NCPCP.

An amount of \$13,486,134 is required for this fund in FY 2001. Of this amount, \$6,235,141 will fund the debt service on the unfunded portion of the 1993 Refunding Bonds. The 1996 Bonds debt service totals \$7,220,993. An amount of \$30,000 is also required for fiscal agent fees.

**FUND 403**  
**SEWER BOND PARITY DEBT SERVICE**  
**(Formerly Sewer Bond Debt Service 1986 Series)**

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**Funding Adjustments**

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- At the FY 1999 Carryover Review, a decrease of \$1,357,174 in expenditures results from the retirement of the Alexandria Sanitation Authority (ASA) parity debt service payments in FY 1999. In addition, a decrease of \$1,675,988 in the Transfer In is due to lower bond interest fees and the retirement of the ASA payment in FY 1999.

**FUND 403**  
**SEWER BOND PARITY DEBT SERVICE**  
**(Formerly Sewer Bond Debt Service 1986 Series)**

**FUND STATEMENT**

Fund Type G40, Enterprise Funds

Fund 403, Sewer Bond Parity Debt Service  
(Formerly Sewer Bond Debt Service 1986 Series)

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$60,663</b>	<b>\$93,836</b>	<b>\$412,650</b>	<b>\$1,188,303</b>	<b>\$1,282,139</b>
Transfer In:					
Sewer Revenue (400) <sup>1</sup>	\$15,288,592	\$15,780,624	\$14,198,472	\$13,579,970	\$13,579,970
Total Transfer In	\$15,288,592	\$15,780,624	\$14,198,472	\$13,579,970	\$13,579,970
<b>Total Available</b>	<b>\$15,349,255</b>	<b>\$15,874,460</b>	<b>\$14,611,122</b>	<b>\$14,768,273</b>	<b>\$14,862,109</b>
Expenditures:					
Principal Payment <sup>2</sup>	\$2,310,000	\$3,610,000	\$3,610,000	\$4,050,000	\$4,050,000
Interest Payments	9,766,496	9,609,886	9,609,886	9,406,134	9,406,134
Fiscal Agent Fees	65,484	30,000	30,000	30,000	30,000
Parity Debt Service	2,715,528	1,357,174	0	0	0
Total Expenditures	\$14,857,508	\$14,607,060	\$13,249,886	\$13,486,134	\$13,486,134
Non Appropriated:					
Amortization Expense <sup>3</sup>	\$79,097	\$79,097	\$79,097	\$79,097	\$79,097
<b>Total Disbursements</b>	<b>\$14,936,605</b>	<b>\$14,686,157</b>	<b>\$13,328,983</b>	<b>\$13,565,231</b>	<b>\$13,565,231</b>
<b>Ending Balance<sup>4</sup></b>	<b>\$412,650</b>	<b>\$1,188,303</b>	<b>\$1,282,139</b>	<b>\$1,203,042</b>	<b>\$1,296,878</b>

<sup>1</sup> An increase of \$93,836 in the Transfer In from Fund 400, Sewer Revenue, was required to provide the proper FY 2000 ending balance reserve of \$1,282,139 for the amortization of bond issuance costs, including \$734,749 for the 1993 series bonds and \$547,390 for the 1996 series bonds.

<sup>2</sup> The bond principal and interest payments are shown as expenditures. However, for accounting purposes, the Consolidated Annual Financial Report (CAFR) will show these disbursements as "Construction in Progress" to be capitalized.

<sup>3</sup> In order to capitalize these bond costs, \$79,097 has been designated as non appropriated amortization expense annually for 23 years. The 1993 bonds are amortized at \$45,922 for 23 years, and the 1996 bonds are amortized at \$33,175 for 20 years.

<sup>4</sup> In FY 2001, the ending balance of \$1,296,878 is more than sufficient to support the reserves required to cover the remaining amortization of issuance costs including \$688,827 for 1993 bonds and \$514,215 for 1996 bonds.

**FUND 406**  
**SEWER BOND DEBT RESERVE**  
**(Formerly Sewer Bond Debt Reserve 1986)**

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**Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.
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**County Executive Proposed FY 2001 Advertised Budget Plan**



**Agency Overview**

As part of the Public Works Management Council restructuring, Fund 406, Sewer Bond Debt Reserve 1986, is renamed Sewer Bond Debt Reserve to more accurately reflect the functions of this fund.

This fund was established in FY 1987 following the approval of a new Sewer Bond Resolution and the sale of a new series of sewer revenue bonds in 1986. It provides debt reserve funds for one year of principal and interest associated with the 1986 sewer bonds in accordance with the Sewer Bond Resolution, as well as the bonds sold in July 1996.

The FY 2001 recommended reserve is \$14,571,766, which is the same amount as the FY 2000 Revised Budget Plan reserve. It is based on the reserve requirement established during the sale of sewer refunding bonds in FY 1993 and FY 1997. This fund reserve is based on the highest annual principal and interest payment level during the life of the bonds.



**Funding Adjustments**

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all the adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- There have been no revisions to this fund since approval of the FY 2000 Adopted Budget Plan.

**FUND 406**  
**SEWER BOND DEBT RESERVE**  
**(Formerly Sewer Bond Debt Reserve 1986)**

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**FUND STATEMENT**

Fund Type G40, Enterprise Funds

Fund 406, Sewer Bond Debt Reserve  
(Formerly Sewer Bond Debt Reserve 1986)

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$14,571,766</b>	<b>\$14,571,766</b>	<b>\$14,571,766</b>	<b>\$14,571,766</b>	<b>\$14,571,766</b>
Revenue:					
Bond Proceeds	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0
<b>Total Available</b>	<b>\$14,571,766</b>	<b>\$14,571,766</b>	<b>\$14,571,766</b>	<b>\$14,571,766</b>	<b>\$14,571,766</b>
<b>Total Disbursements</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$14,571,766</b>	<b>\$14,571,766</b>	<b>\$14,571,766</b>	<b>\$14,571,766</b>	<b>\$14,571,766</b>

<sup>1</sup> This reserve of \$14,571,766 provides one year of principal and interest for the 1993 Bond Series (\$7,057,328) and the 1996 Bond Series (\$7,514,438) as required by the Sewer System's General Bond Resolution.

**FUND 407**  
**SEWER BOND SUBORDINATE DEBT SERVICE**  
**(Formerly Sewer Bond Subordinate Obligation)**

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**Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.
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**County Executive Proposed FY 2001 Advertised Budget Plan**



**Agency Overview**

As part of the Public Works Management Council restructuring, Fund 407, Sewer Bond Subordinate Obligation, is renamed Sewer Bond Subordinate Debt Service to more accurately reflect the functions of this fund.

This fund was created in FY 1992 to keep separate all debt service payments on the Upper Occoquan Sewage Authority's (UOSA) Revenue Bonds issued after August 1986. The County participated with other jurisdictions in the sale of UOSA sewer revenue bonds in 1993 and 1995.

An amount of \$15,238,254 is required for this fund in FY 2001 to fund Fairfax County's share of the debt service obligation for the UOSA sewage treatment plant expansions, including \$3,487,005 in principal payment and \$11,741,249 for interest. Also included is \$10,000 for fiscal agent fees. UOSA is currently expanding its sewage processing capability from 32 million gallons per day (MGD) to 54 MGD. FY 2001 funding is based on a payment schedule as approved by four local jurisdictions, Prince William County, the City of Manassas, the City of Manassas Park, and Fairfax County. This expansion was initiated in FY 1995 and scheduled for completion by April 2001.



**Funding Adjustments**

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- A decrease of \$245,445 in the FY 2000 Transfer In from Fund 400, Sewer Revenue, results primarily from lower than anticipated bond interest payments in FY 1999.

**FUND 407**  
**SEWER BOND SUBORDINATE DEBT SERVICE**  
**(Formerly Sewer Bond Subordinate Obligation)**

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**FUND STATEMENT**

Fund Type G40, Enterprise Funds

Fund 407, Sewer Bond Subordinate Debt  
Service (Formerly Sewer Bond  
Subordinate Obligation)

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$200,361</b>	<b>\$0</b>	<b>\$245,445</b>	<b>\$0</b>	<b>\$0</b>
Transfer In:					
Sewer Revenue (400)	\$12,141,914	\$13,792,364	\$13,546,919	\$15,238,254	\$15,238,254
Total Transfer In <sup>1</sup>	\$12,141,914	\$13,792,364	\$13,546,919	\$15,238,254	\$15,238,254
<b>Total Available</b>	<b>\$12,342,275</b>	<b>\$13,792,364</b>	<b>\$13,792,364</b>	<b>\$15,238,254</b>	<b>\$15,238,254</b>
Expenditures:					
Principal Payment <sup>2</sup>	\$2,027,678	\$2,033,607	\$2,033,607	\$3,487,005	\$3,487,005
Interest Payment <sup>2</sup>	10,069,152	11,748,757	11,748,757	11,741,249	11,741,249
Fiscal Agent Fees <sup>3</sup>	0	10,000	10,000	10,000	10,000
Total Expenditures	\$12,096,830	\$13,792,364	\$13,792,364	\$15,238,254	\$15,238,254
<b>Total Disbursements</b>	<b>\$12,096,830</b>	<b>\$13,792,364</b>	<b>\$13,792,364</b>	<b>\$15,238,254</b>	<b>\$15,238,254</b>
<b>Ending Balance</b>	<b>\$245,445</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> A decrease of \$245,445 in the FY 2000 Revised Transfer In from Fund 400, Sewer Revenue, results primarily from lower than anticipated bond interest payments in FY 1999.

<sup>2</sup> The bond principal and interest payments are shown here as expenditures. However, for accounting purposes, the Comprehensive Annual Financial Report (CAFR) will show these disbursements as "Construction in Progress" to be capitalized.

<sup>3</sup> No fiscal agent fees were incurred for the UOSA debt in FY 1999.

# FUND 408 SEWER BOND CONSTRUCTION

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## **Board of Supervisors' Adjustments**

The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.

The following is a list of projects funded in FY 2001:

Project Number	Project Name	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan	Increase / (Decrease)
G00902	DC Blue Plains Expansion	\$4,662,742	\$4,662,742	\$0
N00322	Lower Potomac Construction	25,055,000	25,055,000	0
	<b>Total</b>	<b>\$29,717,742</b>	<b>\$29,717,742</b>	<b>\$0</b>

## **County Executive Proposed FY 2001 Advertised Budget Plan**



### **Agency Overview**

Fund 408, Sewer Bond Construction, was established to provide for major sewer system construction projects that are funded from sewer system revenues. Projects funded in FY 2001 include: the District of Columbia (DC) Blue Plains Expansion, which addresses the Fairfax County share of upgrading DC's Blue Plains Wastewater Treatment Plant capacity beyond 309 million gallons per day (MGD) and Lower Potomac Construction which provides for the follow-on expansion of the Noman M. Cole, Jr., Pollution Control Plant to 67 MGD.

An amount of \$4,662,742 is required in FY 2001 for the DC Blue Plains Expansion, to provide for the County's share of the costs to upgrade the District's Blue Plains Treatment Plant. This payment is based on the Blue Plains Intermunicipal Agreement of 1985 and will be made to the District of Columbia as the DC Water and Sewage Authority incurs expenses for the design and construction of the upgrade.

Funding in the amount of \$25,055,000 is included in FY 2001 for the Lower Potomac Construction to provide for the plant's expansion of sewage treatment capacity from 54 MGD to 67 MGD. FY 2001 funding is based on the construction contract and current cash flow analysis for the fourth year of the main plant expansion (task order #5). These improvements are the fourth phase of multi-phase construction expected to last until FY 2005.

# **FUND 408**

## **SEWER BOND CONSTRUCTION**

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### ***Funding Adjustments***

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- As part of the FY 1999 Carryover Review, the Board of Supervisors approved an increase of \$37,690,995 based on the carryover of unexpended project balances.

A Fund Statement, a Summary of Capital Projects, and a Project Detail Table for each project funded in FY 2001 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered continuing projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, source of funding and completion schedules.

# FUND 408 SEWER BOND CONSTRUCTION

## FUND STATEMENT

Fund Type G40, Enterprise Funds

Fund 408, Sewer Bond Construction

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$87,564,299</b>	<b>\$37,659,231</b>	<b>\$78,553,429</b>	<b>\$7,087,434</b>	<b>\$7,087,434</b>
Revenue:					
Revenue from the Commonwealth	\$928,635	\$0	\$0	\$0	\$0
Interest on Investments	3,521,460	2,000,000	2,000,000	300,000	300,000
Total Revenue	\$4,450,095	\$2,000,000	\$2,000,000	\$300,000	\$300,000
Transfer In:					
Sewer Revenue (400)	\$0	\$0	\$0	\$22,700,000	\$22,700,000
Total Transfer In	\$0	\$0	\$0	\$22,700,000	\$22,700,000
<b>Total Available</b>	<b>\$92,014,394</b>	<b>\$39,659,231</b>	<b>\$80,553,429</b>	<b>\$30,087,434</b>	<b>\$30,087,434</b>
Total Expenditures	\$13,460,965	\$35,775,000	\$73,465,995	\$29,717,742	\$29,717,742
<b>Total Disbursements</b>	<b>\$13,460,965</b>	<b>\$35,775,000</b>	<b>\$73,465,995</b>	<b>\$29,717,742</b>	<b>\$29,717,742</b>
<b>Ending Balance</b>	<b>\$78,553,429</b>	<b>\$3,884,231</b>	<b>\$7,087,434</b>	<b>\$369,692</b>	<b>\$369,692</b>

# FUND 408 SEWER BOND CONSTRUCTION

COUNTY OF FAIRFAX, VA  
FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE:G40 ENTERPRISE FUND :408 SEWER BOND CONSTR 1986 (575)	TOTAL PROJECT ESTIMATE	FY 1999 ACTUAL EXPENDITURES	FY 2000 REVISED BUDGET	FY 2001 ADVERTISED BUDGET PLAN	FY 2001 ADOPTED BUDGET PLAN	FINANCING GENERAL FUND	FINANCING BOND	FINANCING OTHER
G00902 DC BLUE PLAIN	39,140,784	502,343.43	5,265,994.87	4,662,742	4,662,742			4,662,742
N00320 LOWER POTOMAC	130,308,782	.00	.00					
N00322 LOWER POTOMAC	134,624,000	12,958,621.46	68,200,000.05	25,055,000	25,055,000			25,055,000
FUND 408 TOTAL	304,073,566	13,460,964.89	73,465,994.92	29,717,742	29,717,742			29,717,742

**FUND 408**  
**SEWER BOND CONSTRUCTION**

<b>G00902</b>	<b>DC Blue Plains Expansion Beyond 309 MGD</b>
NA	NA
<p>This project funds Fairfax County's share of the costs of upgrading the District of Columbia's Blue Plains Treatment Plant to 370 MGD. Progress payments will be made to the District of Columbia as expenses are incurred for the design and construction of this project. Currently, the total project estimate is \$39,140,784. Specific methodology and justification of payments are based on the <u>Blue Plains Intermunicipal Agreement of 1985</u>. The FY 2001 funding of \$4,662,742 reflects the County's share.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	0	0	0	0	0	0
Construction	0	0	0	0	0	0
Other	39,140,784	19,872,048	502,343	5,265,995	4,662,742	8,837,656
<b>Total</b>	<b>\$39,140,784</b>	<b>\$19,872,048</b>	<b>\$502,343</b>	<b>\$5,265,995</b>	<b>\$4,662,742</b>	<b>\$8,837,656</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Sewer Revenue	Total Funding
\$0	\$0	\$0	\$39,140,784	\$39,140,784

## FUND 408 SEWER BOND CONSTRUCTION

<b>N00322</b>	<b>Lower Potomac Construction to 67 MGD</b>
9399 Richmond Highway	Mount Vernon
<p>This project funds the expansion of the Noman M. Cole, Jr., Pollution Control Plant to a treatment capacity of 67 MGD to meet service needs through the Year 2015. This project includes the addition of new buildings, treatment structures, and state-of-the-art equipment, as well as modifications to existing buildings, structures and equipment. This project is funded by sewer revenue bonds and sewer system revenue. This expansion will occur in several phases. While one phase is in design, another one will be in construction. The construction phase of this project is included in this fund, as bond proceeds are used to fund the construction. The design phases will be funded in Fund 402, Sewer Construction Improvements (formerly Sewer Bond Extension and Improvements). FY 2001 funding will provide for the continuation of Project N00322 based on the construction contract and current cash flow analysis. This funding will be for the fourth year of the main plant expansion (task #5). These improvements are the fourth phase of multi-phase construction expected to last until FY 2005.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$958,624	\$957,964	\$660	\$0	\$0	\$0
Design and Engineering	0	0	0	0	0	0
Construction	133,001,377	26,788,416	12,957,961	68,200,000	25,055,000	0
Other	663,999	663,502	0	0	0	497
<b>Total</b>	<b>\$134,624,000</b>	<b>\$28,409,882</b>	<b>\$12,958,621</b>	<b>\$68,200,000</b>	<b>\$25,055,000</b>	<b>\$497</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Sewer Revenue	Total Funding
\$0	\$0	\$0	\$134,624,000	\$134,624,000

## **INTERNAL SERVICE FUNDS**

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Internal Service Funds account for services provided by specific County agencies to other County agencies on a cost reimbursement basis. The services consist of insurance, central acquisition of commonly used supplies and equipment, vehicle fleet maintenance, communications, and data processing. Revenues of these funds consist primarily of charges to County agencies for these services. Specific funds included in this group are:

**Fund 500, Retiree Health Benefits**, provides for subsidy payments of \$100 per month to eligible retirees of the County to help pay for health insurance. The number of beneficiaries, including new retirees, disability retirees, and current retirees who will reach the age of 55, is expected to increase by 154, or 10.7 percent, from 1,444 in FY 2000 to 1,598 in FY 2001. Participants who become eligible to receive benefits are paid based on the period of eligibility within the fiscal year, which may or may not comprise a full year of payments.

**Fund 501, County Insurance Fund**, is utilized to meet the County's casualty obligations. This fund provides insurance coverage, funds the County's liability exposures, and provides worker's compensation benefits in the form of medical and disability payments to employees who sustain occupational injuries.

**Fund 502, County Central Stores**, is administered by the Department of Purchasing and Supply Management and is used to finance the central acquisition of supply and equipment items for issue to County agencies. This fund operates as a quasi-revolving fund requiring an annual appropriation, although expenditures are covered through receipts from sales and the fund replenishes itself.

**Fund 503, Department of Vehicle Services**, ensures that the County's vehicle fleet is responsive to the transportation needs of all customer agencies and is operated in a safe and cost-effective manner. This fund also provides vehicle maintenance support to the Fairfax County Public Schools and Fairfax County Park Authority.

**Fund 504, Document Services Division**, provides printing, copier, and micrographic services to County and School agencies. All direct labor and material costs associated with these activities are billed to user agencies. The print shop operation located at the Government Center is responsible for all printing requirements for the County and the Schools.

**Fund 505, Technology Infrastructure Services**, is managed by the Department of Information Technology and provides Data Center and Network Services to County agencies. Infrastructure costs associated with the operation and maintenance of the mainframe, data communications, PC replacements, and radio networks are billed to user agencies.

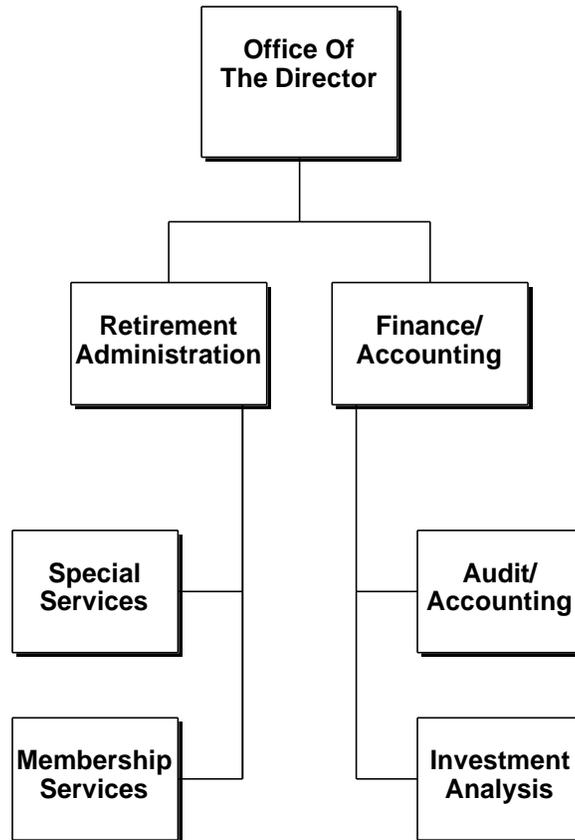
**Fund 506, Health Benefits Trust Fund**, is the County's self-insurance fund which provides health insurance benefits to Fairfax County employees. Premium rates are set by the County based on projected receipts and claims expense for the fiscal year. Revenues for these self-insured plans are received from health insurance premiums deducted from employees' salaries, and from the County share of Blue Cross/Blue Shield premiums. Premium rates are based on historical trend analysis of receipts and claims expenses.

**Fund 590, Public School Insurance Fund**, is an insurance fund that provides administration of workers' compensation accounts, centralization of self-insurance accounts for automobile and general liability, and commercial insurance for other liabilities.

**Fund 591, Public School Health and Flexible Benefits Fund**, is the Fairfax County Public Schools self-insurance fund which provides health insurance benefits to its employees.

**Fund 592, Public School Central Procurement**, facilitates accounting of orders for textbooks, supplies, and equipment for the Fairfax County Public Schools (FCPS). School purchases made through this fund are charged to individual school accounts; therefore, this Internal Service clearing account does not increase the total FCPS budget.

# RETIREMENT ADMINISTRATION AGENCY



# FUND 500 RETIREE HEALTH BENEFITS FUND

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## **Agency Position Summary**

21 Regular Positions / 21.0 Regular Staff Years

### **Position Detail Information**

#### **OFFICE OF THE DIRECTOR**

1 Executive Director  
1 Administrative Assistant  
1 Secretary II  
1 Clerk Typist II  
4 Positions  
4.0 Staff Years

#### **RETIREMENT ADMINISTRATION**

1 Retirement Administrator  
1 Position  
1.0 Staff Year

#### **Special Services**

1 Programmer Analyst II  
1 Programmer Analyst III  
1 Information Officer II  
3 Positions  
3.0 Staff Years

#### **Membership Services**

1 Management Analyst II  
3 Retirement Counselors  
3 Account Clerks II  
1 Clerical Specialist  
8 Positions  
8.0 Staff Years

#### **FINANCE/ACCOUNTING**

1 Investment Manager  
1 Position  
1.0 Staff Year

#### **Audit/Accounting**

1 Accountant II\*  
1 Account Clerk II  
2 Positions  
2.0 Staff Years

\*1/1.0 SYE Accountant II is financed by Fund 500, Retiree Health Benefits. All remaining 20/20.0 SYE positions are financed jointly by the three retirement trust funds (Fund 600, Fund 601, and Fund 602).

#### **Investment Analysis**

1 Senior Investment Manager  
1 Investment Analyst  
2 Positions  
2.0 Staff Years

# **FUND 500**

## **RETIREE HEALTH BENEFITS FUND**

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### **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The 2.5 percent cost-of-living/market rate adjustment approved by the Board of Supervisors, and previously held in reserve, has been spread to County agencies and funds. This action result in an increase of \$1,586 to Fund 500, Retiree Health Benefits.
- 

### **County Executive Proposed FY 2001 Advertised Budget Plan**



#### **Agency Overview**

On June 29, 1987, the Board of Supervisors authorized the payment of a subsidy of \$30 per month for health insurance per participating retiree. The subsidy was made available to both County and School retirees and payments began in August 1987. In order to participate, retirees must have attained age 62 or be on disability retirement and must have health benefit coverage in a plan provided by the County. In FY 1991, the Board of Supervisors raised the subsidy to \$45 per month. In FY 1994, this fund was limited to County retirees only, with Schools' retirees receiving benefits from Schools' appropriations. In FY 1999, the Board of Supervisors raised the subsidy to \$60 per month.

In FY 2000, as part of the FY 1999 Carryover Review, the Board of Supervisors raised the subsidy an additional \$40 per month from \$60 to \$100 and lowered the minimum eligibility age from 62 to 55. Implementation of these changes took effect October 1, 1999. It should be noted that this brings County benefit payments to the same level as School benefit payments.

During FY 2001, the average number of beneficiaries, including new retirees, disability retirees, and current retirees who will reach the age of 55, is expected to increase by 154, or 10.7 percent, from 1,444 in FY 2000 to 1,598 in FY 2001.

As a result, benefit payments are expected to increase by \$423,060, or 28.6 percent, from \$1,479,540 in FY 2000 to \$1,902,600 in FY 2001 due to the increase in beneficiaries and the full year funding of the \$40 per month increase in the benefit subsidy.

In FY 2001, the General Fund Transfer increases by \$416,575, or 28.2 percent, over the *FY 2000 Revised Budget Plan* level of \$1,479,425 to \$1,896,000. In addition, an amount of \$74,786 is appropriated from fund balance to FY 2001 requirements.



#### **Funding Adjustments**

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:*

- An increase of \$1,890 due to the implementation of the Pay for Performance program in FY 2001. The new system links annual pay increases to employee performance.

## **FUND 500**

### **RETIREE HEALTH BENEFITS FUND**

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- An increase of \$1,098 due to the implementation of the Market Pay Study. As a result of the Study, incumbents in job classes that are found to be one grade below the market will be moved to the appropriate grade and receive a 2.0 percent market adjustment. Incumbents in classes found to be two or more grades below the market will be moved to the appropriate grade and receive a 4.0 percent market adjustment. In addition, funding is held in reserve to provide all employees with a 2.5 percent cost-of-living/market adjustment.
- An increase of \$2,521 based on the grade of existing employees.
- An increase in benefit payments of \$423,060, or 28.6 percent, based on the current retiree population and the projected rate of participation of new retirees. This increase is due to an increase in the number of beneficiaries, full year costs of the increase in the monthly subsidy from \$60 to \$100, and the reduction of the minimum eligible age from 62 to 55 as approved by the Board of Supervisors during the FY 1999 Carryover Review. The increase was effective for only nine months in FY 2000 but will be in place for a full 12 months in FY 2001.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- An increase in benefit payments in the amount of \$642,180 associated with an increase of \$40 per month in the monthly subsidy from \$60 to \$100 and the reduction of the minimum eligible age from 62 to 55 approved by the Board of Supervisors during the FY 1999 Carryover Review.

**FUND 500**  
**RETIREE HEALTH BENEFITS FUND**

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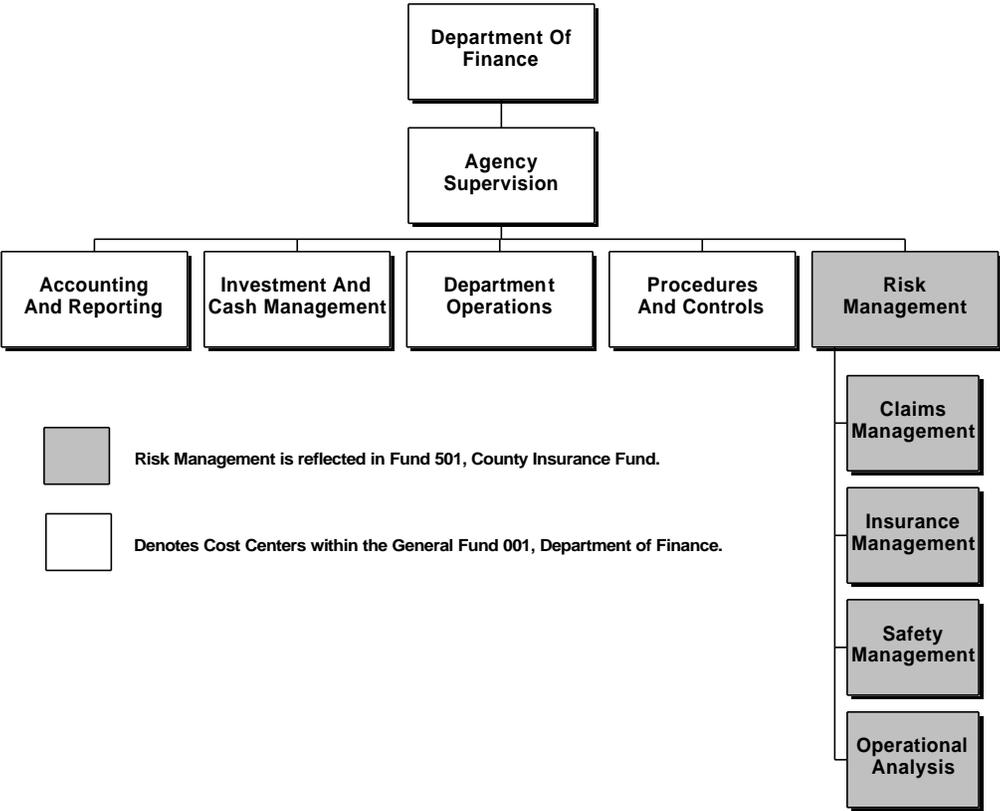
**FUND STATEMENT**

Fund Type G50, Internal Service Funds

Fund 500, Retiree Health Benefits

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$176,096</b>	<b>\$96,203</b>	<b>\$170,989</b>	<b>\$109,786</b>	<b>\$109,786</b>
Transfer In:					
General Fund (001)	\$759,690	\$837,245	\$1,479,425	\$1,896,000	\$1,896,000
<b>Total Transfer In</b>	<b>\$759,690</b>	<b>\$837,245</b>	<b>\$1,479,425</b>	<b>\$1,896,000</b>	<b>\$1,896,000</b>
<b>Total Available</b>	<b>\$935,786</b>	<b>\$933,448</b>	<b>\$1,650,414</b>	<b>\$2,005,786</b>	<b>\$2,005,786</b>
Expenditures:					
Benefits Paid	\$706,488	\$837,360	\$1,479,540	\$1,902,600	\$1,902,600
Administrative	58,309	61,088	61,088	66,600	68,186
<b>Subtotal Expenditures</b>	<b>\$764,797</b>	<b>\$898,448</b>	<b>\$1,540,628</b>	<b>\$1,969,200</b>	<b>\$1,970,786</b>
COLA/MRA Reserve	0	0	0	1,586	0
<b>Total Expenditures</b>	<b>\$764,797</b>	<b>\$898,448</b>	<b>\$1,540,628</b>	<b>\$1,970,786</b>	<b>\$1,970,786</b>
<b>Total Disbursements</b>	<b>\$764,797</b>	<b>\$898,448</b>	<b>\$1,540,628</b>	<b>\$1,970,786</b>	<b>\$1,970,786</b>
<b>Ending Balance</b>	<b>\$170,989</b>	<b>\$35,000</b>	<b>\$109,786</b>	<b>\$35,000</b>	<b>\$35,000</b>

# FUND 501, COUNTY INSURANCE FUND



# FUND 501 COUNTY INSURANCE FUND

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## Agency Position Summary

Fund 001:	70	Regular Positions	/	70.0	Regular Staff Years
Fund 501:	<u>13</u>	<i>Regular Positions</i>	/	<u>13.0</u>	<i>Regular Staff Years</i>
	83	Total Positions	/	83.0	Total Staff Years

### Position Detail Information

#### AGENCY SUPERVISION

1 Director  
1 Deputy Director  
1 Secretary III  
1 Secretary II  
4 Positions  
4.0 Staff Years

#### Information Technology

1 Computer Systems Analyst III  
2 Computer Systems Analysts I  
3 Positions  
3.0 Staff Years

#### Documentation

1 Accountant III  
1 Position  
1.0 Staff Year

#### DEPARTMENT OPERATIONS

1 Management Analyst III  
1 Administrative Aide  
2 Account Clerks II  
4 Positions  
4.0 Staff Years

#### Disbursements

1 Accounting Technician  
1 Position  
1.0 Staff Year

#### INVESTMENT AND CASH MANAGEMENT

1 Investment Manager  
2 Investment Analysts  
1 Account Clerk II  
4 Positions  
4.0 Staff Years

#### ACCOUNTING AND REPORTING

1 Chief Finance Division  
1 Position  
1.0 Staff Year

#### Accounting Team

1 Accountant III  
4 Accountants II  
1 Accounting Technician  
6 Positions  
6.0 Staff Years

#### Billable Revenue Team

1 Accountant III  
1 Accountant II  
1 Accountant I  
3 Positions  
3.0 Staff Years

#### Financial Reporting Team

1 Accountant III  
2 Accountants II  
3 Positions  
3.0 Staff Years

#### Quality Assurance Team

1 Accountant III  
2 Accountants II  
1 Account Clerk II  
4 Positions  
4.0 Staff Years

#### Systems Reporting Team

1 Accountant III  
2 Accountants II  
1 Account Clerk II  
4 Positions  
4.0 Staff Years

#### Grants Team

1 Accountant III  
1 Accountant II  
1 Account Clerk II  
3 Positions  
3.0 Staff Years

#### PROCEDURES AND CONTROLS

1 Chief Finance Division  
1 Secretary I  
2 Positions  
2.0 Staff Years

#### Accounts Payable

1 Accountant III  
3 Accounting Technicians  
3 Administrative Aides  
7 Account Clerks II  
14 Positions  
14.0 Staff Years

#### Systems Administration

2 Accountants III  
2 Management Analysts II  
4 Positions  
4.0 Staff Years

#### Financial Control

1 Accountant III  
1 Accounting Technician  
2 Account Clerks II  
4 Positions  
4.0 Staff Years

#### Bank Reconciliation

1 Accounting Technician  
1 Administrative Aide  
3 Account Clerks II  
5 Positions  
5.0 Staff Years

#### RISK MANAGEMENT\*

1 Risk Manager  
1 Administrative Aide  
2 Positions  
2.0 Staff Years

#### Insurance Management

1 Insurance Manager  
1 Position  
1.0 Staff Year

# FUND 501 COUNTY INSURANCE FUND

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## Claims Management

1	<i>Claims Manager</i>
1	<i>Claims &amp; Rehab. Supervisor</i>
1	<i>Rehabilitation Specialist</i>
1	<i>Rehabilitation Tech.</i>
2	<i>Claims Specialists</i>
1	<i>Clerical Specialist</i>
7	<i>Positions</i>
7.0	<i>Staff Years</i>

## Safety Management

1	<i>Safety Manager</i>
1	<i>Safety Analyst</i>
2	<i>Positions</i>
2.0	<i>Staff Years</i>

## Operational Analysis

1	<i>Risk Analyst</i>
1	<i>Position</i>
1.0	<i>Staff Year</i>

\*Positions shown in italics are funded  
in Fund 501, County Insurance Fund.

# FUND 501 COUNTY INSURANCE FUND

## AGENCY MISSION

*To monitor risk and loss exposures associated with workers' compensation and other liabilities, maintain liability insurance or self insurance funding reserves, and conduct safety and loss prevention programs for County agencies in order to minimize risk and loss potential.*

## AGENCY SUMMARY

Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	12/ 12	13/ 13	13/ 13	13/ 13	13/ 13
Expenditures:					
Personnel Services	\$712,075	\$787,045	\$787,045	\$822,286	\$842,466
Operating Expenses	5,367,535	8,802,995	8,779,383	8,262,711	8,262,711
Capital Equipment	0	2,040	2,040	0	0
<b>Total Expenditures</b>	<b>\$6,079,610</b>	<b>\$9,592,080</b>	<b>\$9,568,468</b>	<b>\$9,084,997</b>	<b>\$9,105,177</b>

## SUMMARY BY COST CENTER

Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Risk Management	\$809,379	\$873,612	\$889,352	\$912,766	\$932,946
Self-Insured Risks	4,077,508	7,369,068	7,329,716	6,865,620	6,865,620
Commercially Insured Risks	1,192,723	1,349,400	1,349,400	1,306,611	1,306,611
<b>Total Expenditures</b>	<b>\$6,079,610</b>	<b>\$9,592,080</b>	<b>\$9,568,468</b>	<b>\$9,084,997</b>	<b>\$9,105,177</b>

## Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The 2.5 percent cost-of-living/market rate adjustment approved by the Board of Supervisors, and previously held in reserve, has been spread to County agencies and funds. This action results in an increase of \$20,180 to Fund 501, County Insurance.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- A net saving of \$23,612 associated with Close Management Initiatives based on a reduction of \$39,352 due to additional rehabilitation efforts and medical cost containment, partially offset by the redistribution of \$15,740 within the agency. The net savings are returned to fund balance for investment in future program initiatives.

# **FUND 501 COUNTY INSURANCE FUND**

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## **County Executive Proposed FY 2001 Advertised Budget Plan**



### **Agency Overview**

Fairfax County has a statutory responsibility to provide Workers' Compensation benefits, including medical treatment and loss of wages due to related disability, to employees who sustain occupational injuries and illnesses. To fulfill this obligation, Fund 501, the County Insurance Fund, was established to disburse and account for expenditures related to Workers' Compensation claims. The Fund was consolidated as of July 1, 1990, to include funding for all insurance and self-insurance related expenses, as well as the Risk Management Cost Center expenses.

Since FY 1963, the County and the School Board had jointly self-insured for Workers' Compensation claims and had administered the program through an independent claims service company monitored by the County's Office of Finance. In FY 1987, the Risk Management Division was created in the Department of Finance to monitor the performance of the claims administrators to ensure that claims are properly adjusted and payments are processed in a timely fashion. The Risk Management Division also manages the County's property/casualty insurance as well as the employee safety program. Beginning in FY 1993, the School Board established its own self-insurance fund to handle School employee claims. The expenditures for claims and liabilities associated with the School system are no longer reflected in Fund 501.

In addition to the Workers' Compensation program, the Risk Management Division also administers the County's Insurance Program which provides self-insurance for automobile and general liability claims against the County and the commercial insurance for various other County liabilities, such as aviation insurance on the County helicopters, real property loss, and Fire and Rescue vehicle damage insurance.

Fund 501, the County Insurance Fund, includes four major programs - Claims Management, Insurance Management, Employee Safety, and Operational Analysis. The Claims Management Program monitors the progress of all County claims by providing the necessary coordination with the claims service companies and various County agencies, and internally administers self-insured claims such as public officials and police professional liabilities, real property, and vehicle collision and comprehensive claims. The Insurance Management Program evaluates and determines the most cost effective manner of providing insurance against County liabilities posed by the various operational risks. The Employee Safety Program evaluates work place hazards and recommends appropriate controls for abatement to minimize exposure of employees and other personnel, thus contributing to reduced claims. The Operational Analysis Program assesses operational risks and determines methods of treatment and mitigation.

In FY 2001, the Rehabilitation Program will be in the eighth full year of assuring compliance with rehabilitation policies and procedures. The rehabilitation initiatives, initiated by the Claims Management Division include the fair and expeditious medical diagnosis and prognosis of employees involved in Workers' Compensation claims, and the coordination with the Department of Human Resources and the employee's agency to return the employee to regular or light duty/restricted jobs, has resulted in continuing significant reductions in liabilities. In conjunction with the rehabilitation policies and procedures, medical case management will continue to contain rather than increase liabilities, although the number of vouchers processed, claims filed, and indemnity payments are projected to increase. Based on the exceptional return on investment realized by this program since its inception, a Claims and Rehabilitation Supervisor position was added to the program in FY 2000 to assist the two other Claims Management Division positions which are responsible for reviewing the more than 4,000 claims processed annually.

# **FUND 501**

## **COUNTY INSURANCE FUND**

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After several years of growing loss experience, in FY 1994, a ten-year financial plan was developed to amortize an unfunded liability deficit which existed at that time. Since then, an improved rehabilitation policy has been implemented which has resulted in steady improvement in the County's Workers' Compensation expense history. By the end of FY 1997, the fund had achieved a positive ending balance and no amortization payments have been made since that time. Due to successes in containing costs and minimizing exposure to risks, the fund balance has been growing steadily over the past several years. Instead of allowing the fund to continue at its present rate of growth, it is capped at approximately \$10.8 million in order to provide a sufficient amount with which to address the number and size of claims likely to be faced based on historical levels. The new balance was achieved primarily through a reduction in the rates charged to other County funds for insurance coverage.



### **Funding Adjustments**

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:*

- An increase of \$18,958 due to the implementation of the new Pay for Performance program in FY 2001. The new system links annual pay increases to employee performance.
- An increase of \$9,031 due to the implementation of the Market Pay Study. As a result of the Study, incumbents in job classes that are found to be one grade below the market will be moved to the appropriate grade and receive a 2.0 percent market adjustment. Incumbents in classes found to be two or more grades below the market will be moved to the appropriate grade and receive a 4.0 percent market adjustment. In addition, funding is held in reserve to provide all employees with a 2.5 percent cost-of-living/market adjustment.
- A net increase of \$6,252 in salaries and fringe benefits based upon the current grade of existing staff.
- A decrease of \$42,789 for commercially insured lines of coverage based on a general decrease in premium rates in the insurance market.
- A net decrease of \$344,591 in funding for Workers' Compensation includes reductions of \$115,501 for medical costs and \$263,428 for indemnity costs due to savings realized through the rehabilitation program and the medical cost containment program. These savings were partially offset by an increase of \$29,015 for the Virginia Uninsured Employers Fund Tax primarily due to an increase in the premium passed by the Virginia General Assembly during the 1998 legislative session and \$5,323 in administrative costs.
- A decrease of \$158,857 for other self-insured risks, such as co-insurance for fire vehicles and physical damage to other automobiles, based on historical spending.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- There have been no revisions to this fund since approval of the FY 2000 Adopted Budget Plan.

## FUND 501 COUNTY INSURANCE FUND

The following tables identify funding for each self-insured and commercially insured line of coverage:

### Self-Insured Lines of Coverage

	FY 2000	FY 2001
Workers' Compensation Claims Service Fee	\$412,505	\$424,880
Workers' Compensation Administrative Expenses	23,051	15,999
Workers' Compensation Rehabilitation Claims	166,387	176,543
Workers' Compensation Medical Claims	2,847,186	2,721,529
Workers' Compensation Indemnity Claims	2,794,343	2,530,915
Workers' Compensation Subrogation Recovery	(375,025)	(375,025)
Workers' Compensation Tax	134,578	163,593
<b>Subtotal Workers' Compensation</b>	<b>\$6,003,025</b>	<b>\$5,658,434</b>
Automobile Liability Claims Expenses	\$989,952	\$958,948
Auto Subrogation Recovery	(98,323)	(98,323)
General Liability Claims Expenses	210,755	217,546
Police Professional Liability	51,832	16,445
Public Officials Liability	76,194	26,636
Property Perils Deductible	135,633	85,934
<b>Subtotal Other Self-Insurance</b>	<b>\$1,366,043</b>	<b>\$1,207,186</b>
<b>Total Self-Insurance</b>	<b>\$7,369,068</b>	<b>\$6,865,620</b>

### Commercially-Insured Lines of Coverage

Policy	FY 2000 Estimate	FY 2001 Estimate
Property Perils Premium	\$252,627	\$278,992
Inland Marine Premium	44,686	41,448
Aviation (Helicopter) Premium	153,974	148,495
Boiler and Machinery	22,494	27,627
Volunteer Casualty Premium	73,169	73,764
Crime (Monies and Securities) Premium	37,862	32,176
Valuable Papers Premium	42,655	42,185
Fire and Rescue Vehicle Premium	174,954	166,625
Volunteer Firefighter and Auxiliary Police Accidental Death and Dismemberment Premium	38,259	47,735
Faithful Performance Bonds	7,514	4,939
Medical Malpractice Liability Premium	26,064	26,009
Excess Catastrophic	402,305	387,004
Public Employees Blanket Bond	58,520	14,065
Commercial Marine Premium	8,048	7,253
Employee Day Care A&D	2,227	2,195
Park & Ride Liability Insurance	4,042	6,099
<b>Total Commercially-Insured</b>	<b>\$1,349,400</b>	<b>\$1,306,611</b>

# FUND 501 COUNTY INSURANCE FUND



## Objectives

- To process 90 percent of all claims within 30 business days from date of incident.
- To achieve agency compliance of 75 percent of recommended improvements as a result of safety inspections.
- To assure that no less than 90 percent of the County's insurable assets are inventoried and insured.
- To achieve agency implementation of 75 percent of risk analysis/assessment recommendations.



## Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Claims requiring investigation	2,008	1,770	1,947 / 1,989	2,141	2,110
Inspection reports produced and disseminated	116	205	217 / 183	192	200
Insurable asset submissions to insurance companies	40	41	41 / 41	42	42
Risk assessments conducted	65	69	70 / 74	75	78
<b>Efficiency:</b>					
Cost per claim processed	NA	NA	\$245 / \$121	\$111	\$125
Cost per safety inspection report	NA	\$190	\$174 / \$190	\$172	\$186
Cost per insurable asset submitted to insurance company	NA	\$260	\$268 / \$245	\$266	\$284
Cost per risk assessment	NA	\$242	\$232 / \$216	\$205	\$220
<b>Service Quality:</b>					
Average claims processing time (Days)	24	22	20 / 21	20	20
Percent of reports disseminated within 10 days of inspection	NA	86%	95% / 90%	99%	93%
Percent of assets inventoried and insured within 10 days of policy renewal	NA	88%	91% / 90%	91%	91%
Percent of risk assessments conducted within 3 days of request	NA	65%	65% / 65%	70%	70%

**FUND 501**  
**COUNTY INSURANCE FUND**

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Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Outcome:</b>					
Percent of claims processed within 30 days	86%	85%	90% / 89%	90%	90%
Improvements implemented as a result of the safety inspection	78%	76%	76% / 61%	77%	75%
Percent insurable asset reports to insurance companies within 10 percent of insurable assets reported by agencies during inventory	NA	90%	95% / 95%	95%	95%
Percent of risk analysis recommendations implemented by user agencies	NA	75%	75% / 78%	75%	75%

# FUND 501 COUNTY INSURANCE FUND

## FUND STATEMENT

Fund Type G50, Internal Service Funds

Fund 501, County Insurance Fund

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$24,359,816</b>	<b>\$24,440,003</b>	<b>\$27,858,563</b>	<b>\$27,638,097</b>	<b>\$27,661,709</b>
Revenue:					
Interest	\$1,180,501	\$1,015,872	\$1,015,872	\$1,099,533	\$1,099,533
Workers' Compensation	6,544,118	6,646,406	6,646,406	6,735,986	6,735,986
Other Insurance	1,853,738	1,709,336	1,709,336	1,873,878	1,873,878
Total Revenue	\$9,578,357	\$9,371,614	\$9,371,614	\$9,709,397	\$9,709,397
<b>Total Available</b>	<b>\$33,938,173</b>	<b>\$33,811,617</b>	<b>\$37,230,177</b>	<b>\$37,347,494</b>	<b>\$37,371,106</b>
Expenditures:					
Administration	\$809,378	\$873,612	\$873,612	\$912,766	\$932,946
Workers' Compensation	4,514,326	6,003,025	5,979,413	5,658,434	5,658,434
Self Insurance Losses	1,103,954	1,366,043	1,366,043	1,207,186	1,207,186
Commercial Insurance Premium	1,192,723	1,349,400	1,349,400	1,306,611	1,306,611
Subtotal Expenditures	\$7,620,381	\$9,592,080	\$9,568,468	\$9,084,997	\$9,105,177
COLA/MRA Reserve	0	0	0	20,180	0
Expense for Net Change in Accrued Liability <sup>1</sup>	(1,540,771)	0	0	0	0
Total Expenditures	\$6,079,610	\$9,592,080	\$9,568,468	\$9,105,177	\$9,105,177
<b>Total Disbursements</b>	<b>\$6,079,610</b>	<b>\$9,592,080</b>	<b>\$9,568,468</b>	<b>\$9,105,177</b>	<b>\$9,105,177</b>
<b>Ending Balance</b>	<b>\$27,858,563</b>	<b>\$24,219,537</b>	<b>\$27,661,709</b>	<b>\$28,242,317</b>	<b>\$28,265,929</b>
Restricted Reserves:					
Accrued Liability	17,442,417	18,983,188	17,442,417	17,442,417	17,442,417
PC Replacement Reserve	7,200	7,200	7,200	7,200	7,200
Reserve for Catastrophic Occurrences	10,408,946	5,229,149	10,212,092	10,792,700	10,816,312

<sup>1</sup> FY 1999 Actuals have been updated to reflect all FY 1999 audit adjustments. These changes include an expenditure decrease of \$1,540,771 due to the net change in accrued liabilities (value of outstanding claims) based on an annual independent actuarial valuation. This adjustment results in a corresponding adjustment to the total Accrued Liability Ending Balance and Unreserved Balance.

# **FUND 502 COUNTY CENTRAL STORES**

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## **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- An increase of \$160,139 in revenues and expenditures was based on an increase in the volume of items that agencies are purchasing through Central Stores instead of placing direct orders to vendors.
- 

## **County Executive Proposed FY 2001 Advertised Budget Plan**



### **Agency Overview**

Fund 502, County Central Stores, is managed by the Department of Purchasing and Supply Management and is used to finance the central acquisition of supply and equipment items to be sold to County agencies. The centralized procurement of supplies and equipment allows for savings based on bulk purchases, rapid issue to requesting agencies, improved customer delivery response, and reduced procurement costs. This fund operates as a quasi-revolving fund, requiring an annual appropriation. Expenditures are recovered through sales of supplies and equipment to County agencies.

County Central Stores maintains an inventory of approximately 950 stock items commonly used by County agencies. The majority of these items are in support of the Fire and Rescue Department, the Health Department, and Park Authority activities. Through the use of updated technology, "just-in-time" management techniques provide for reduced stock requirements, quick and efficient response to customer needs, and provision of items solely as they are needed.

In FY 2001, Fund 502, County Central Stores, will no longer provide the funding mechanism for office supplies purchased under the centralized vendor contract. As a result, an estimated \$2.5 million is removed from the fund's revenue and expenditure levels in FY 2001. County agencies will now order directly from vendors who will then remit invoices to be paid directly by the purchasing agency. Prior to this conversion, Fund 502, County Central Stores, would receive all invoices, pay the vendor, and then bill the agency whose payment reimbursed the fund. This conversion will not alter the current customer-friendly process of ordering office supplies from the centralized vendor contract, but it will provide a more efficient mode of invoice processing and payment. The County participates in the National Association of Counties sponsored systems contract for office supplies. This enormously successful contract provides an unprecedented level of customer services and value through ease of ordering, quick delivery, and significant discounts.

In FY 2001, overall purchases through Fund 502, County Central Stores, are anticipated to be \$1,251,534, a decrease of 58.2 percent from the FY 2000 Revised Budget Plan. This decrease is due to the implementation of a direct agency payment method of ordering office supplies under centralized vendor contract. A corresponding reduction in revenues is also necessary, with a net impact of \$0 to the FY 2001 ending fund balance.

## **FUND 502**

### **COUNTY CENTRAL STORES**

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#### ***Funding Adjustments***

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since the passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999.*

- As part of the FY 1999 Carryover Review, \$54,110 was added due to encumbered carryover for inventory replenishment purchase orders.

# FUND 502 COUNTY CENTRAL STORES

## FUND STATEMENT

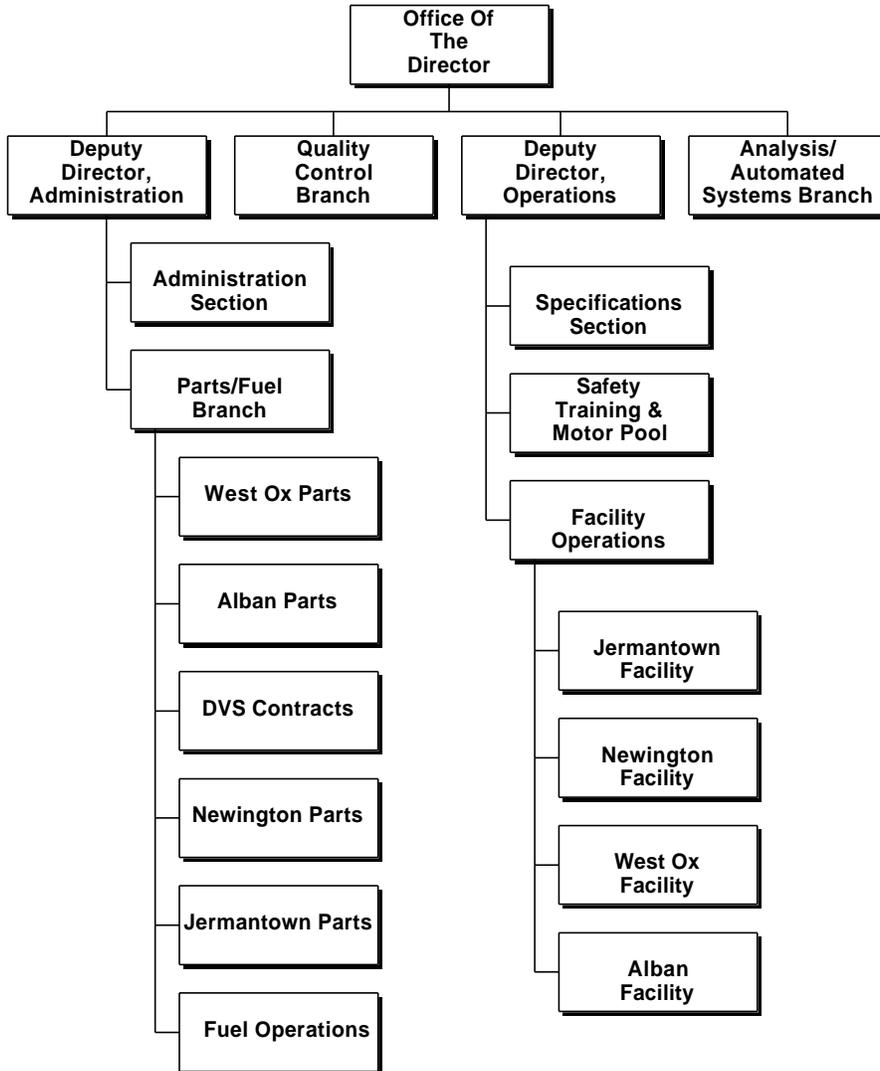
Fund Type G50, Internal Service Funds

Fund 502, County Central Stores

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance<sup>1</sup></b>	<b>\$537,640</b>	<b>\$537,640</b>	<b>\$466,025</b>	<b>\$466,025</b>	<b>\$466,025</b>
Revenue:					
Sales to County Agencies	\$3,334,809	\$2,942,253	\$3,156,502	\$1,251,534	\$1,251,534
Total Revenue	\$3,334,809	\$2,942,253	\$3,156,502	\$1,251,534	\$1,251,534
<b>Total Available</b>	<b>\$3,872,449</b>	<b>\$3,479,893</b>	<b>\$3,622,527</b>	<b>\$1,717,559</b>	<b>\$1,717,559</b>
Expenditures:					
Purchase for Resale	\$3,406,424	\$2,942,253	\$3,156,502	\$1,251,534	\$1,251,534
Total Expenditures	\$3,406,424	\$2,942,253	\$3,156,502	\$1,251,534	\$1,251,534
<b>Total Disbursements</b>	<b>\$3,406,424</b>	<b>\$2,942,253</b>	<b>\$3,156,502</b>	<b>\$1,251,534</b>	<b>\$1,251,534</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$466,025</b>	<b>\$537,640</b>	<b>\$466,025</b>	<b>\$466,025</b>	<b>\$466,025</b>

<sup>1</sup> The Beginning and Ending fund balance is reserved for inventory and represents goods to be sold.

# DEPARTMENT OF VEHICLE SERVICES



# FUND 503

## DEPARTMENT OF VEHICLE SERVICES

### Agency Position Summary

252 Regular Positions / 252.0 Regular Staff Years

#### Position Detail Information

##### ADMINISTRATION

###### Office of the Director

1 Director  
 1 Administrative Aide  
 2 Positions  
 2.0 Staff Years

###### Administration Section

1 Assistant Director  
 1 Accountant II  
 1 Management Analyst I  
 1 Office Service Manager I  
 3 Account Clerks II  
 1 Clerk Typist II  
 1 Administrative Aide  
 9 Positions  
 9.0 Staff Years

###### Quality Control Branch

1 Motor Equipment Supt.  
 3 Veh. Maint. Coordinators  
 4 Positions  
 4.0 Staff Years

###### Analysis/Automated

###### Systems Branch

1 Net/Telecom Analyst III  
 1 Net/Telecom Analyst II  
 2 Positions  
 2.0 Staff Years

###### Deputy Director Operations

1 Assistant Director  
 1 Position  
 1.0 Staff Year

###### Specifications Section

1 Engineer II  
 1 Position  
 1.0 Staff Year

###### Safety/Training/Motor Pool Section

1 Assistant Maint. Supt.  
 1 Administrative Aide  
 1 Clerk Typist II  
 1 Maint. Trade Helper II  
 4 Positions  
 4.0 Staff Years

##### Parts/Fuel Branch

1 Management Analyst III  
 1 Material Req. Specialist  
 2 Warehouse Specialist  
 3 Positions  
 3.0 Staff Years

##### FUEL OPERATIONS

1 Heavy Equip. Operator  
 1 Position  
 1.0 Staff Year

##### FACILITY OPERATIONS

###### JERMANTOWN FACILITY

1 Motor Equipment Supt.  
 1 Position  
 1.0 Staff Year

###### Evening Shift

###### Evening Support Section

1 Assistant Maint. Supt.  
 1 Maint. Trade Helper II  
 2 Positions  
 2.0 Staff Years

###### Heavy Equipment Section

1 Sr. Motor Mech. Supr.  
 4 Auto Mechanics II  
 2 Auto Mechanics I  
 7 Positions  
 7.0 Staff Years

###### Medium Equipment Section

3 Auto Mechanics I  
 3 Positions  
 3.0 Staff Years

###### Light Equipment Section

1 Sr. Motor Mech. Supr.  
 5 Auto Mechanics II  
 3 Auto Mechanics I  
 9 Positions  
 9.0 Staff Years

###### Evening Parts Section

1 Auto Parts Specialist II  
 1 Auto Parts Specialist I  
 2 Positions  
 2.0 Staff Years

##### Day Shift

###### Day Support Section

1 Assistant Maint. Supt.  
 2 Auto Mechanics II  
 3 Auto Mechanics I  
 1 Custodian II  
 7 Positions  
 7.0 Staff Years

###### Heavy Equipment Section

1 Sr. Motor Mech. Supr.  
 4 Auto Mechanics II  
 2 Auto Mechanics I  
 7 Positions  
 7.0 Staff Years

###### Medium Equipment Section

4 Auto Mechanics II  
 1 Auto Mechanic I  
 5 Positions  
 5.0 Staff Years

###### Light Equipment Section

1 Sr. Motor Mech. Supr.  
 4 Auto Mechanics II  
 2 Auto Mechanics I  
 7 Positions  
 7.0 Staff Years

###### Day Parts Section

1 Warehouse Supervisor  
 2 Auto Parts Specialists II  
 1 Auto Parts Specialist I  
 4 Positions  
 4.0 Staff Years

###### NEWINGTON FACILITY

1 Motor Equipment Supt.  
 1 Position  
 1.0 Staff Year

###### Evening Shift

###### Evening Support Section

1 Assistant Maint. Supt.  
 1 Auto Mechanic II  
 1 Maint. Trade Helper II  
 1 Data Entry Operator II  
 4 Positions  
 4.0 Staff Years

# FUND 503

## DEPARTMENT OF VEHICLE SERVICES

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### Heavy Equipment Section

1 Sr. Motor Mech. Supr.  
 4 Auto Mechanics II  
 2 Auto Mechanics I  
 7 Positions  
 7.0 Staff Years

### Medium Equipment Section

1 Sr. Motor Mech. Supr.  
 10 Auto Mechanics II  
 4 Auto Mechanics I  
 15 Positions  
 15.0 Staff Years

### Light Equipment Section

1 Sr. Motor Mech. Supr.  
 4 Auto Mechanics II  
 5 Auto Mechanics I  
 10 Positions  
 10.0 Staff Years

### Evening Parts Section

1 Auto Parts Specialist II  
 2 Auto Parts Specialists I  
 3 Positions  
 3.0 Staff Years

### Day Shift

#### Day Support Section

1 Assistant Maint. Supt.  
 2 Auto Mechanics II  
 2 Auto Mechanics I  
 1 Auto Body Repairer II  
 2 Auto Body Repairers I  
 1 Account Clerk I  
 9 Positions  
 9.0 Staff Years

### Heavy Equipment Section

1 Sr. Motor Mech. Supr.  
 7 Auto Mechanics II  
 8 Positions  
 8.0 Staff Years

### Medium Equipment Section

1 Sr. Motor Mech. Supr.  
 7 Auto Mechanics II  
 8 Auto Mechanics I  
 16 Positions  
 16.0 Staff Years

### Light Equipment Section

1 Sr. Motor Mech. Supr.  
 7 Auto Mechanics II  
 4 Auto Mechanics I  
 12 Positions  
 12.0 Staff Years

### Day Parts Section

1 Warehouse Supervisor  
 2 Auto Parts Specialists II  
 2 Auto Parts Specialists I  
 1 Warehouse Wrkr/Driver  
 6 Positions  
 6.0 Staff Years

### WEST OX FACILITY

1 Motor Equipment Supt.  
 1 Position  
 1.0 Staff Year

### Evening Shift

#### Evening Support Section

1 Data Entry Operator II  
 1 Maint. Trade Helper II  
 2 Positions  
 2.0 Staff Years

### Medium Equipment Section

1 Sr. Motor Mech. Supr.  
 8 Auto Mechanics II  
 7 Auto Mechanics I  
 16 Positions  
 16.0 Staff Years

### Evening Parts Section

1 Auto Parts Specialist II  
 1 Auto Parts Specialist I  
 2 Positions  
 2.0 Staff Years

### Day Shift

#### Day Support Section

1 Assistant Maint. Supt.  
 1 Auto Mechanic II  
 2 Auto Body Repairers II  
 1 Auto Body Repairer I  
 1 Data Entry Operator II  
 1 Maint. Trade Helper II  
 7 Positions  
 7.0 Staff Years

### Medium Equipment Section

1 Sr. Motor Mech. Supr.  
 10 Auto Mechanics II  
 5 Auto Mechanics I  
 16 Positions  
 16.0 Staff Years

### Light Equipment Section

1 Sr. Motor Mech. Supr.  
 4 Auto Mechanics II  
 3 Auto Mechanics I  
 8 Positions  
 8.0 Staff Years

### Day Parts Section

1 Warehouse Supervisor  
 1 Auto Parts Specialist II  
 2 Auto Parts Specialists I  
 4 Positions  
 4.0 Staff Years

### ALBAN FACILITY

1 Motor Equipment Supt.  
 1 Position  
 1.0 Staff Year

### Heavy Equipment Section

1 Sr. Motor Mech. Supr.  
 2 Auto Mechanics II  
 2 Auto Mechanics I  
 5 Positions  
 5.0 Staff Years

### Medium Equipment Section

2 Auto Mechanics II  
 1 Auto Mechanic I  
 3 Positions  
 3.0 Staff Years

### Evening Parts Section

1 Auto Parts Specialist I  
 1 Position  
 1.0 Staff Year

### Day Shift

#### Day Support Section

1 Auto Mechanic II  
 1 Maint. Trade Helper II  
 1 Data Entry Operator II  
 1 Custodian II  
 4 Positions  
 4.0 Staff Years

### Heavy Equipment Section

1 Sr. Motor Mech. Supr.  
 3 Auto Mechanics II  
 1 Auto Mechanic I  
 5 Positions  
 5.0 Staff Years

### Medium Equipment Section

1 Auto Mechanic II  
 2 Auto Mechanics I  
 3 Positions  
 3.0 Staff Years

### Day Parts Section

1 Warehouse Specialist  
 1 Auto Parts Specialist I  
 2 Positions  
 2.0 Staff Years

**FUND 503**  
**DEPARTMENT OF VEHICLE SERVICES**

**AGENCY MISSION**

*To establish efficient and effective delivery of fleet services by providing customer agencies with safe, reliable, economical, and environmentally-sound transportation and related support services which are responsive to the needs of customer departments, and which conserve the value of the vehicle and equipment investment.*

**AGENCY SUMMARY**

Category	FY 1999	FY 2000	FY 2000	FY 2001	FY 2001
	Actual	Adopted Budget Plan	Revised Budget Plan	Advertised Budget Plan	Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	252/ 252	252/ 252	252/ 252	252/ 252	252/ 252
Expenditures:					
Personnel Services	\$11,267,763	\$11,949,052	\$12,176,856	\$12,417,399	\$12,716,099
Operating Expenses	13,738,758	15,139,884	17,619,731	15,446,873	15,896,873
Capital Equipment	6,115,824	6,290,195	16,853,075	9,310,271	9,310,271
<b>Total Expenditures</b>	<b>\$31,122,345</b>	<b>\$33,379,131</b>	<b>\$46,649,662</b>	<b>\$37,174,543</b>	<b>\$37,923,243</b>

**SUMMARY BY COST CENTER**

Category	FY 1999	FY 2000	FY 2000	FY 2001	FY 2001
	Actual	Adopted Budget Plan	Revised Budget Plan	Advertised Budget Plan	Adopted Budget Plan
Administration	\$7,318,559	\$7,730,815	\$18,351,483	\$10,752,930	\$10,789,545
Jermantown	4,705,062	4,797,895	4,973,198	5,087,097	5,150,691
Newington	8,460,401	8,265,710	8,494,093	8,586,284	8,692,117
West Ox	4,766,931	5,093,445	5,199,518	5,290,288	5,355,477
Fueling Operations	3,913,611	5,394,075	7,702,222	5,437,163	5,888,185
Alban	1,957,781	2,097,191	1,929,148	2,020,781	2,047,228
<b>Total Expenditures</b>	<b>\$31,122,345</b>	<b>\$33,379,131</b>	<b>\$46,649,662</b>	<b>\$37,174,543</b>	<b>\$37,923,243</b>

**Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The 2.5 percent cost-of-living/market rate adjustment approved by the Board of Supervisors, and previously held in reserve, has been spread to County agencies and funds. This action results in an increase of \$298,700 to the Department of Vehicle Services (DVS).
- An increase of \$450,000 is included to provide additional funds for fuel expenditures due to price increases over the original projections utilized in developing the FY 2001 DVS budget.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- An increase of \$227,804 in Personnel Services due primarily to revised estimates for accrued leave as projected by the Department of Human Resources. It should be noted that increases in funding for overtime and limited term salaries are offset by savings in regular salaries.

## **FUND 503**

### **DEPARTMENT OF VEHICLE SERVICES**

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- A net increase of \$1,302,925 in Operating Expenses is due primarily to an increase of \$1,685,184 directly attributable to higher than projected fuel prices. Other increases in Operating Expenses include \$123,138 for Shop Supplies and \$332,899 for Repair and Maintenance of Fuel Pumps/Tanks due to costs incurred to remove contaminated soil, water and concrete at the McLean Police Station. These increases are partially offset by savings in other Operating Expenses including \$265,331 in Repair/Maintenance of Buildings, \$265,226 in Commercial Repair of Vehicles, \$249,763 in Automotive Parts, and \$57,976 in Information Processing.
  
- A decrease of \$180,989 in Capital Equipment is due primarily to a reduction (from five to three) in the number of ambulances that will be purchased out of the Ambulance Replacement Fund in FY 2000. This results in savings of \$275,624. Other savings totaling \$47,067 are found in Fuel Pump/Tank Replacement. These decreases are offset by increases of \$67,593 from the Vehicle Replacement Fund to purchase three vehicles for the Juvenile and Domestic Relations Court, \$54,409 from the Large Apparatus Replacement Fund due to revised specifications on the Fire and Rescue Department's new ladder truck, and \$19,700 for the purchase of new personal computers, printers, and token ring cards.

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### **County Executive Proposed FY 2001 Advertised Budget Plan**



### **Agency Overview**

The Department of Vehicle Services (DVS) provides management and maintenance services to the County's vehicle fleet and maintenance support to the Fairfax County Public Schools (FCPS). As of July 1, 1999, DVS maintained 4,934 vehicles, of which 1,295 are school buses. The fleet is anticipated to increase by 158 vehicles (approximately 3 percent) from the beginning of FY 2000 to the end of FY 2001. It should be noted that DVS does not maintain those vehicles owned by the Fairfax County Water Authority, Fairfax Connector buses, and FASTRAN programs. Other services provided by DVS include: emergency roadside repair; oversight and records maintenance, including performing security administration for the County's Vehicle Maintenance System (VMS); administration of the Vehicle Replacement Fund; management of 47 fuel sites; operation of the County's motor pool; and technical support/review for all County vehicle purchases.

The Department has four maintenance facilities. The Jermantown and West Ox facilities are located on the western side of the County, and the Newington and Alban facilities are on the south end of the County. These facilities are rapidly reaching their maintenance capacities. Acquisition of new property on which to build a new facility is not likely, and major expansion of the existing facilities is not feasible. Recognizing that the size of fleet will continue to grow, DVS will begin researching other ways to increase maintenance capacity.

DVS and the Fire and Rescue Department (F&RD) have jointly identified a need to co-locate the apparatus and chassis maintenance functions in order to reduce the downtime for F&RD equipment. Presently, apparatus maintenance and repair are performed by F&RD technicians in the apparatus bays at the DVS West Ox Maintenance Facility, while chassis maintenance is performed by DVS technicians at the Jermantown and Newington maintenance facilities. This situation requires equipment to be transported repeatedly between these facilities. Over the past 20 years, the F&RD equipment fleet has doubled, with no corresponding increase in the space available for apparatus repair. Simultaneously, substantial advances in both the variety and technological complexity of apparatus equipment used in the F&RD mission have occurred. To address this situation, FY 2001 funding of \$1,130,000 is included in Fund 311, County Bond Construction to construct four additional maintenance bays at the West Ox Facility. When complete, the DVS chassis maintenance function will be moved from the DVS Jermantown Maintenance Facility to the West Ox Facility, and one-stop repair can be achieved for F&RD equipment assigned to that end of the County. These funds will also allow for the construction of a reserve apparatus storage building and a body shop. This project is funded by General Obligation Bonds from the 1988 Transportation Bond Referendum and General Fund monies. It should be noted that the planned apparatus facility

## **FUND 503**

### **DEPARTMENT OF VEHICLE SERVICES**

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at the DVS Newington Maintenance Facility is nearing completion of the design stage. When constructed, this facility will allow one-stop repair for F&RD equipment assigned to that area.

The Department's vehicle motor pool provides customer agencies with use of vehicles for short-term needs. The motor pool vehicles are available for hourly/daily rental to agencies. The motor pool consists of 29 vehicles, of which 27 are located in the Central Motor Pool in the Government Center, and two are located in the Pennino Building Motor Pool.

DVS manages the County's fuel program, including maintenance of the County's 47 fuel sites. These sites are primarily located at police stations, fire stations, schools, DVS maintenance facilities, and Public Works facilities. DVS is responsible for fuel deliveries to the sites, as well as recording issues from most fuel sites using an automated fuel-dispensing system. In addition, DVS has undertaken an aggressive program of replacing old or potentially leaky fuel tanks to ensure compliance with State and Federal regulations. It should be noted that DVS continues its use of alternative fuels and will continue to examine potential alternative sources for the future. As of FY 2000, there are two compressed natural gas (CNG) fuel sites on County property. One is located at the West Ox Maintenance Facility and the other is at the Woodson School Support Center. There are presently 69 alternative fuel vehicles in the County fleet.

The DVS parts operation maintains inventory valued at over \$1.3 million at the four maintenance facilities. Combined, these parts rooms issue approximately \$4.5 million worth of parts, tires, fluids, and other supplies annually.

The Quality Control (QC) Branch of DVS was established in 1995 at the direction of the Board of Supervisors. The tasks assigned to QC include inspecting work completed on vehicles, documenting trends in work quality and inspection results, comparing procedures that may differ between the shops and making recommendations for "best maintenance practices," and providing instructional assistance to promote a level of standardization in quality at the mechanic level.

Beginning in FY 2000, the DVS budget included significant fund increases for training. With vehicle technology advancing at an ever-accelerating pace, mechanics, parts personnel, and first-line supervisors must receive required quality training to attain and maintain their ability to service and repair new vehicles and equipment. Electronic engines, brake and transmission controls, and new brake designs are but a few of the advances that have been and are being included in the design of new vehicles.

The County's Vehicle Replacement Fund is managed by DVS. This fund was started in the 1970s for the purpose of setting aside funding over a vehicle's life in order to pay for the replacement of that vehicle at such time as the vehicle meets replacement criteria. The current replacement criteria include the age, mileage, and condition of the vehicle. This fund is intended primarily for General Fund agencies. As of July 1, 1999, 34 agencies participate in the fund, which includes approximately 1,200 vehicles.

The FY 2001 budget includes the purchase of a replacement helicopter out of the Helicopter Replacement Fund. This fund was started in FY 1996 to allow the Police Department to make flat fixed payments into the fund and ensure that funds are available for a regular replacement program for the helicopters. The replacement cycle for each of the two current helicopters is every eight years. Consequently, the agency will replace one of the helicopters every four years.

Fund 503 also includes an Ambulance Replacement Fund and a Large Apparatus Replacement Fund to support the Fire and Rescue Department. Like the Vehicle and Helicopter Replacement funds, these two funds are designed to provide a continuous source of funding to replace critical ambulances and large apparatus as they meet replacement criteria. Beginning in FY 1998, the Board of Supervisors authorized a General Fund transfer into Fund 503 for the purpose of starting a School Bus Replacement Fund. From its inception, through the FY 1999 Carryover Review, \$6,348,389 has been transferred into Fund 503 for this replacement fund. As of January 31, 2000, 98 buses have been ordered out of this fund. In addition, a FASTRAN Bus Replacement Fund was established in DVS as part of the FY 1999 Carryover Review through a \$1.2 million General Fund transfer.

DVS is also working with counselors from Fairfax County High Schools that offer vocational programs in vehicle repair to establish an intern program at the DVS facilities. This program would give valuable training to the students while allowing DVS to evaluate the students for possible hire at the time of their graduation.

# **FUND 503**

## **DEPARTMENT OF VEHICLE SERVICES**

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### **Funding Adjustments**

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:*

- An increase of \$295,071 due to the implementation of the new Pay for Performance program in FY 2001. The new system links annual pay increases to employee performance.
- An increase of \$234,375 due to the implementation of the Market Pay Study. As a result of the Study, incumbents in job classes that are found to be one grade below the market will be moved to the appropriate grade and receive a 2.0 percent market adjustment. Incumbents in classes found to be two or more grades below the market will be moved to the appropriate grade and receive a 4.0 percent market adjustment. In addition, funding is held in reserve to provide all employees with a 2.5 percent cost-of-living/market adjustment.
- A net decrease of \$61,099 in Personnel Services is based on the grade of existing staff.
- A decrease of \$869,933 in Operating Expenses is primarily due to \$1,176,922 in FY 1999 encumbered carryover, partially offset by increases of \$267,451 in funding for parts, tires, and shop supplies resulting from fleet growth and increased contractual costs.
- FY 2001 funding for Capital Equipment totals \$9,310,271, including \$3,112,591 from the Vehicle Replacement Fund for replacement of an estimated 144 vehicles which have surpassed current age and mileage criteria for replacement, \$1,976,333 for the replacement of five pieces of large apparatus in the Fire and Rescue Department, and \$2,086,770 to replace the oldest helicopter in the Police Department's Helicopter Division. FY 2001 funding also includes \$1,155,000 for the replacement of 21 FASTRAN buses, \$459,270 from the Ambulance Replacement Fund for the replacement of three ambulances, \$345,000 for the removal and replacement of three underground fuel tanks at the Pohick Fire Station and the Woodson Support Facility, and \$175,307 for the replacement of mission-essential tools and equipment required for the safe and cost-effective operation of DVS maintenance facilities.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- As part of the FY 1999 Carryover Review, a General Fund transfer of \$5,200,000 to Fund 503 was included. Of this total, \$2,000,000 was appropriated to continue the process of purchasing buses from the School Bus Replacement Reserve, an additional \$2,000,000 was added to the Large Apparatus Replacement Reserve, and \$1,200,000 (of which \$250,000 was appropriated) was included to establish a FASTRAN Bus Replacement Reserve.
- As part of the FY 1999 Carryover Review, \$8,865,687 in encumbered carryover was included. Of this total, \$1,176,922 was for Operating Expenses and \$7,688,765 was for Capital Equipment. Almost \$4 million of the Capital Equipment total was for the purchase of 61 school buses with School Bus Replacement Funds.
- As part of the FY 1999 Carryover Review, \$805,104 in unencumbered carryover was included. Of this total, \$386,800 was included to purchase five buses with School Bus Replacement Funds. The remaining \$418,304 was included to purchase five motorcycles for the Police Department, three step vans for the Maintenance and Stormwater Management Division, a large truck for the West Ox DVS facility, and a one-ton truck for the Facilities Management Division.

## FUND 503 DEPARTMENT OF VEHICLE SERVICES

### Cost Center: Administration

**GOAL:** To administer and provide fleet management services (vehicle specifications, motor pool operations, parts operations, automated systems, safety, training, and quality control) and the oversight of vehicle maintenance facilities which maintain County vehicles/equipment, vehicles assigned to the Fairfax County Park Authority, and Fairfax County Public Schools.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	27/ 27	27/ 27	26/ 26	27/ 27	26/ 26
Expenditures:					
Personnel Services	\$1,342,848	\$1,467,392	\$1,685,663	\$1,519,434	\$1,556,049
Operating Expenses	401,316	487,403	506,295	443,532	443,532
Capital Equipment	5,574,395	5,776,020	16,159,525	8,789,964	8,789,964
<b>Total Expenditures</b>	<b>\$7,318,559</b>	<b>\$7,730,815</b>	<b>\$18,351,483</b>	<b>\$10,752,930</b>	<b>\$10,789,545</b>



### Objectives

- To maintain the percentage of vehicles out of commission due to parts at 0.4 percent by issuing at least 88.0 percent of parts from inventory, toward an eventual target of 90.0 percent.



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Parts issued from inventory <sup>1</sup>	116,662	112,684	113,812 / 151,006	153,271	155,570
<b>Efficiency:</b>					
Percentage of parts issued from inventory	NA	85.0%	86.0% / 88.3%	88.0%	88.0%
<b>Service Quality:</b>					
Customer satisfaction rating	NA	89.2%	90.0% / 91.0%	90.0%	90.0%
<b>Outcome:</b>					
Vehicles out of commission due to parts	NA	0.7%	0.6% / 0.4%	0.4%	0.4%

<sup>1</sup> The Output Measures for the FY 1999 Actual, FY 2000 Estimate, and FY 2001 Future Estimate include bulk fluids, which were not previously included in the totals.

**FUND 503**  
**DEPARTMENT OF VEHICLE SERVICES**

**Cost Center: Jermantown**

**GOAL:** To provide timely, responsive, and efficient vehicle repairs/services, including effective towing and road services, at competitive prices for agencies whose County-owned vehicles are assigned to this DVS facility. Examples of vehicles maintained at this facility include heavy fire apparatus, ambulances, police cruisers, and various trucks and sedans.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	53/ 53	53/ 53	54/ 54	53/ 53	54/ 54
<b>Expenditures:</b>					
Personnel Services	\$2,417,356	\$2,458,923	\$2,538,241	\$2,644,372	\$2,707,966
Operating Expenses	2,215,045	2,317,972	2,396,316	2,391,725	2,391,725
Capital Equipment	72,661	21,000	38,641	51,000	51,000
<b>Total Expenditures</b>	<b>\$4,705,062</b>	<b>\$4,797,895</b>	<b>\$4,973,198</b>	<b>\$5,087,097</b>	<b>\$5,150,691</b>



**Objectives**

- To maintain a vehicle availability rate of at least 95 percent, to be achieved 100 percent of the operating days.



**Performance Indicators**

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Vehicles maintained	1,819	1,949	1,970 / 2,044	2,073	2,088
Vehicle equivalents maintained <sup>1</sup>	3,914	4,319	4,382 / 4,512	4,598	4,649
<b>Efficiency:</b>					
Vehicle equivalents maintained per direct labor SYE	112.5	118.7	120.4 / 124.8	127.2	128.6
<b>Service Quality:</b>					
Customer satisfaction rating	NA	89.2%	90.0% / 91.0%	90.0%	90.0%
<b>Outcome:</b>					
Vehicle availability rate	98.6%	98.5%	98.5% / 98.6%	98.5%	98.5%
Percentage of days 95 percent target was achieved	100%	100%	100% / 100%	100%	100%

<sup>1</sup> The vehicle equivalents are calculated by comparing the maintenance effort required by each vehicle type against a base vehicle type, thus creating a weighted average of maintenance effort required for all vehicle types at a facility. Vehicle equivalents provide a reasonable ratio of vehicles to mechanics that takes into account the relative complexity of maintenance for different types of vehicles.

# FUND 503

## DEPARTMENT OF VEHICLE SERVICES

### **Cost Center: Newington**

**GOAL:** To provide timely, responsive, and efficient vehicle repairs/services, including effective towing and road services, at competitive prices for agencies whose County-owned vehicles are assigned to this DVS facility. Examples of vehicles maintained at this facility include school buses, heavy fire apparatus, ambulances, police cruisers, police motorcycles, refuse packer trucks, and other various trucks and sedans.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	91/ 91	91/ 91	91/ 91	91/ 91	91/ 91
Expenditures:					
Personnel Services	\$4,025,489	\$4,255,563	\$4,280,203	\$4,404,701	\$4,510,534
Operating Expenses	4,373,306	3,982,964	4,150,312	4,181,583	4,181,583
Capital Equipment	61,606	27,183	63,578	0	0
<b>Total Expenditures</b>	<b>\$8,460,401</b>	<b>\$8,265,710</b>	<b>\$8,494,093</b>	<b>\$8,586,284</b>	<b>\$8,692,117</b>



### **Objectives**

- To maintain a vehicle availability rate of at least 95 percent, to be achieved 100 percent of the operating days.



### **Performance Indicators**

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Vehicles maintained	1,422	1,481	1,521 / 1,495	1,555	1,565
Vehicle equivalents maintained <sup>1</sup>	6,342	6,312	6,491 / 6,417	6,715	6,749
<b>Efficiency:</b>					
Vehicle equivalents maintained per direct labor SYE	93.3	95.2	97.9 / 94.3	98.6	99.1
<b>Service Quality:</b>					
Customer satisfaction rating	NA	89.2%	90.0% / 91.0%	90.0%	90.0%
<b>Outcome:</b>					
Vehicle availability rate	97.6%	97.3%	98.5% / 97.2%	98.5%	98.5%
Percentage of days 95 percent target was achieved	100%	100%	100% / 100%	100%	100%

<sup>1</sup>The vehicle equivalents are calculated by comparing the maintenance effort required by each vehicle type against a base vehicle type, thus creating a weighted average of maintenance effort required for all vehicle types at a facility. Vehicle equivalents provide a reasonable ratio of vehicles to mechanics that takes into account the relative complexity of maintenance for different types of vehicles.

**FUND 503**  
**DEPARTMENT OF VEHICLE SERVICES**

**Cost Center: West Ox**

**GOAL:** To provide timely, responsive, and efficient vehicle repairs/services, including effective towing and road services, at competitive prices for agencies whose County-owned vehicles are assigned to this DVS facility. Examples of vehicles maintained at this facility include school buses and various one-ton and larger trucks.

<b>COST CENTER SUMMARY</b>					
<b>Category</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>
Authorized Positions/Staff Years					
Regular	56/ 56	56/ 56	56/ 56	56/ 56	56/ 56
Expenditures:					
Personnel Services	\$2,459,344	\$2,589,046	\$2,565,777	\$2,710,135	\$2,775,324
Operating Expenses	2,166,619	2,398,407	2,501,949	2,463,746	2,463,746
Capital Equipment	140,968	105,992	131,792	116,407	116,407
<b>Total Expenditures</b>	<b>\$4,766,931</b>	<b>\$5,093,445</b>	<b>\$5,199,518</b>	<b>\$5,290,288</b>	<b>\$5,355,477</b>



**Objectives**

- To maintain a vehicle availability rate of at least 95 percent, to be achieved 100 percent of the operating days.



**Performance Indicators**

<b>Indicator</b>	<b>Prior Year Actuals</b>			<b>Current Estimate</b>	<b>Future Estimate</b>
	<b>FY 1997 Actual</b>	<b>FY 1998 Actual</b>	<b>FY 1999 Estimate/Actual</b>	<b>FY 2000</b>	<b>FY 2001</b>
<b>Output:</b>					
Vehicles maintained	1,040	1,184	1,200 / 1,151	1,186	1,186
Vehicle equivalents maintained <sup>1</sup>	4,345	4,899	4,995 / 4,665	4,903	4,903
<b>Efficiency:</b>					
Vehicle equivalents maintained per direct labor SYE	107.8	121.6	124.0 / 113.1	118.8	118.8
<b>Service Quality:</b>					
Customer satisfaction rating	NA	89.2%	90.0% / 91.0%	90.0%	90.0%
<b>Outcome:</b>					
Vehicle availability rate	98.7%	98.1%	98.5% / 97.9%	98.5%	98.5%
Percentage of days 95 percent target was achieved	100%	100%	100% / 100%	100%	100%

<sup>1</sup> The vehicle equivalents are calculated by comparing the maintenance effort required by each vehicle type against a base vehicle type, thus creating a weighted average of maintenance effort required for all vehicle types at a facility. Vehicle equivalents provide a reasonable ratio of vehicles to mechanics that takes into account the relative complexity of maintenance for different types of vehicles.

# FUND 503 DEPARTMENT OF VEHICLE SERVICES

## Cost Center: Fueling Operations

**GOAL:** To provide County-owned vehicle operators with effective and efficient fueling services in accordance with all Federal, State, and County regulations.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	1/1	1/1	1/1	1/1	1/1
<b>Expenditures:</b>					
Personnel Services	\$36,833	\$40,130	\$41,536	\$42,329	\$43,351
Operating Expenses	3,640,397	5,003,945	7,211,147	5,049,834	5,499,834
Capital Equipment	236,381	350,000	449,539	345,000	345,000
<b>Total Expenditures</b>	<b>\$3,913,611</b>	<b>\$5,394,075</b>	<b>\$7,702,222</b>	<b>\$5,437,163</b>	<b>\$5,888,185</b>



### Objectives

- To provide in-house fueling services to support fleet operations in order to achieve a cost savings of 10 percent per gallon for gasoline and 30 percent per gallon for diesel fuel compared to commercial fuel stations.



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Gallons of gasoline purchased	2,199,000	2,084,000	2,170,000 / 2,042,000	2,175,000	2,175,000
Gallons of diesel purchased	4,415,000	4,480,000	4,591,000 / 4,544,000	4,655,000	4,655,000
<b>Efficiency:</b>					
Customer agency cost per gallon of gasoline (weighted average) <sup>1</sup>	\$0.79	\$0.71	\$0.77 / \$0.57	\$0.92	\$0.85
Customer agency cost per gallon of diesel (weighted average) <sup>1</sup>	\$0.79	\$0.64	\$0.73 / \$0.55	\$0.96	\$0.81
<b>Service Quality:</b>					
Percentage of satisfied customers	100%	95%	96% / 95%	96%	96%
<b>Outcome:</b>					
Percentage price savings between in-house and commercial stations					
Gasoline	NA	5%	5% / 15%	10%	10%
Diesel	NA	31%	15% / 35%	30%	30%

<sup>1</sup> Includes appropriate mark-up to cover overhead.

**FUND 503**  
**DEPARTMENT OF VEHICLE SERVICES**

**Cost Center: Alban**

**GOAL:** To provide timely, responsive, and efficient vehicle repairs/services, including effective towing and road services, at competitive prices for agencies whose County-owned vehicles are assigned to this DVS facility. Examples of vehicles maintained at this facility include school buses and transfer tractors/trailers.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	24/ 24	24/ 24	24/ 24	24/ 24	24/ 24
Expenditures:					
Personnel Services	\$985,893	\$1,137,998	\$1,065,436	\$1,096,428	\$1,122,875
Operating Expenses	942,075	949,193	853,712	916,453	916,453
Capital Equipment	29,813	10,000	10,000	7,900	7,900
<b>Total Expenditures</b>	<b>\$1,957,781</b>	<b>\$2,097,191</b>	<b>\$1,929,148</b>	<b>\$2,020,781</b>	<b>\$2,047,228</b>



**Objectives**

- To maintain a vehicle availability rate of at least 95 percent, to be achieved 100 percent of the operating days.



**Performance Indicators**

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Vehicles maintained	220	210	214 / 244	251	251
Vehicle equivalents maintained <sup>1</sup>	1,778	1,700	1,724 / 1,933	1,981	1,981
<b>Efficiency:</b>					
Vehicle equivalents maintained per direct labor SYE	108.4	112.6	114.2 / 127.9	131.1	131.1
<b>Service Quality:</b>					
Customer satisfaction rating	NA	89.2%	90.0% / 91.0%	90.0%	90.0%
<b>Outcome:</b>					
Vehicle availability rate	98.5%	98.0%	98.5% / 97.7%	98.5%	98.5%
Percentage of days 95 percent target was achieved	100%	100%	100% / 100%	100%	100%

<sup>1</sup> The vehicle equivalents are calculated by comparing the maintenance effort required by each vehicle type against a base vehicle type, thus creating a weighted average of maintenance effort required for all vehicle types at a facility. Vehicle equivalents provide a reasonable ratio of vehicles to mechanics that takes into account the relative complexity of maintenance for different types of vehicles.

**FUND 503**  
**DEPARTMENT OF VEHICLE SERVICES**

**FUND STATEMENT**

**Fund Type G50, Internal Service Fund**

**Fund 503, Department of Vehicle Services**

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$12,132,973</b>	<b>\$4,477,333</b>	<b>\$14,366,227</b>	<b>\$10,221,734</b>	<b>\$10,389,550</b>
Vehicle Replacement Reserve	\$5,709,528	\$2,616,004	\$4,787,978	\$4,222,995	\$4,177,596
Ambulance Replacement Reserve	600,000	170,000	1,200,000	313,156	588,780
Fire Apparatus Replacement Reserve	600,000	0	827,524	2,737,061	2,682,652
School Bus Replacement Reserve	2,348,389	348,389	4,348,389	0	0
FASTRAN Bus Replacement Reserve	0	0	0	950,000	950,000
Helicopter Replacement Reserve	853,810	1,055,810	1,233,810	1,427,360	1,427,360
PC Replacement Reserve	24,000	7,800	7,800	13,800	5,800
Fuel Operations Reserve	562,269	271,898	369,530	33,805	33,805
Other	1,434,977	7,432	1,591,196	523,557	523,557
<b>Unreserved Beginning Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
Vehicle Replacement Charges	\$6,783,381	\$7,011,190	\$7,033,384	\$4,352,946	\$4,352,946
Ambulance Replacement Charges	600,000	600,000	600,000	600,000	600,000
Fire Apparatus Replacement Charges	227,524	455,128	455,128	1,782,283	1,782,283
FASTRAN Bus Replacement Charges	0	0	0	481,250	481,250
Helicopter Replacement Charges	380,000	280,000	280,000	930,000	930,000
PC Replacement Charges	31,800	6,000	6,000	31,800	31,800
Vehicle Fuel Charges	3,720,874	5,394,075	7,366,498	5,486,922	5,936,922
Other Charges	21,812,020	22,209,036	21,731,975	22,727,855	22,727,855
<b>Total Revenue</b>	<b>\$33,555,599</b>	<b>\$35,955,429</b>	<b>\$37,472,985</b>	<b>\$36,393,056</b>	<b>\$36,843,056</b>
Transfers In:					
General Fund (001)	\$2,000,000	\$0	\$5,200,000	\$0	\$0
<b>Total Transfers In</b>	<b>\$2,000,000</b>	<b>\$0</b>	<b>\$5,200,000</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Available</b>	<b>\$47,688,572</b>	<b>\$40,432,762</b>	<b>\$57,039,212</b>	<b>\$46,614,790</b>	<b>\$47,232,606</b>

**FUND 503**  
**DEPARTMENT OF VEHICLE SERVICES**

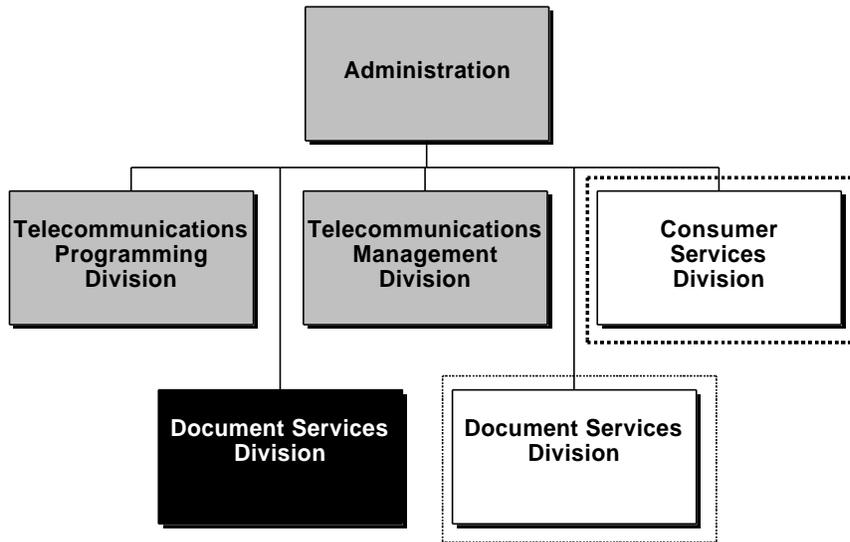
**FUND STATEMENT**

**Fund Type G50, Internal Service Fund**

**Fund 503, Department of Vehicle Services**

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Expenditures:</b>					
Vehicle Replacement	\$5,504,931	\$5,086,960	\$7,643,766	\$3,112,591	\$3,112,591
Ambulance Replacement	0	689,060	1,211,220	459,270	459,270
Fire Apparatus Replacement	0	0	600,000	1,976,333	1,976,333
School Bus Replacement	0	0	6,348,389	0	0
FASTRAN Bus Replacement	0	0	250,000	1,155,000	1,155,000
Helicopter Replacement	0	0	86,450	2,086,770	2,086,770
PC Replacement	48,000	0	8,000	0	0
<b>Fuel Operations:</b>					
Fuel	3,020,878	4,488,883	6,239,716	4,519,620	4,969,620
Other Fuel Related Expenses	892,735	905,192	1,462,507	917,543	918,565
<b>Other:</b>					
Personnel Services	11,230,930	11,908,922	12,135,319	12,373,878	12,671,556
Operating Expenses	10,098,359	10,135,939	10,408,585	10,398,231	10,398,231
Capital Equipment	326,512	164,175	255,710	175,307	175,307
<b>Subtotal Expenditures</b>	<b>\$31,122,345</b>	<b>\$33,379,131</b>	<b>\$46,649,662</b>	<b>\$37,174,543</b>	<b>\$37,923,243</b>
COLA/MRA Reserve	\$0	\$0	\$0	\$298,700	\$0
<b>Total Expenditures</b>	<b>\$31,122,345</b>	<b>\$33,379,131</b>	<b>\$46,649,662</b>	<b>\$37,473,243</b>	<b>\$37,923,243</b>
<b>Transfers Out:</b>					
General Fund (001)	\$2,200,000	\$0	\$0	\$0	\$0
<b>Total Transfers Out</b>	<b>\$2,200,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Disbursements</b>	<b>\$33,322,345</b>	<b>\$33,379,131</b>	<b>\$46,649,662</b>	<b>\$37,473,243</b>	<b>\$37,923,243</b>
<b>Ending Balance</b>	<b>\$14,366,227</b>	<b>\$7,053,631</b>	<b>\$10,389,550</b>	<b>\$9,141,547</b>	<b>\$9,309,363</b>
Vehicle Replacement Reserve	\$4,787,978	\$4,540,234	\$4,177,596	\$5,463,350	\$5,417,951
Ambulance Replacement Reserve	1,200,000	80,940	588,780	453,886	729,510
Fire Apparatus Replacement Reserve	827,524	455,128	2,682,652	2,543,011	2,488,602
School Bus Replacement Reserve	4,348,389	348,389	0	0	0
FASTRAN Bus Replacement Reserve	0	0	950,000	276,250	276,250
Helicopter Replacement Reserve	1,233,810	1,335,810	1,427,360	270,590	270,590
PC Replacement Reserve	7,800	13,800	5,800	45,600	37,600
Fuel Operations Reserve	369,530	271,898	33,805	83,564	82,542
Other	1,591,196	7,432	523,557	5,296	6,318
<b>Unreserved Ending Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**DEPARTMENT OF TELECOMMUNICATIONS  
AND CONSUMER SERVICES  
FUND 504, DOCUMENT SERVICES DIVISION**



**Document Services is in Legislative-Executive Functions/Central Services Program Area (General Fund)**



**Fund 504, Document Services Division**



**Fund 105, Cable Communications**



**Consumer Services is in Public Safety Program Area (General Fund)**

# FUND 504

## DOCUMENT SERVICES DIVISION

### Agency Position Summary

<b>Fund 001 (General Fund)</b>				
Public Safety	15	Regular Positions	15.0	Regular Staff Years
Legislative Executive	<u>30</u>	Regular Positions	<u>30.0</u>	Regular Staff Years
<b>Fund 001 Total</b>	<b>45</b>	Regular Positions	<b>45.0</b>	Regular Staff Years
<b>Fund 105</b>	<b>43</b>	Regular Positions	<b>43.0</b>	Regular Staff Years
<b>Fund 504</b>	<u><b>20</b></u>	Regular Positions	<u><b>20.0</b></u>	Regular Staff Years
	<b>108</b>	Total Positions	<b>108.0</b>	Total Staff Years

### Position Detail Information

**Fund 001: General Fund  
(Public Safety)**

**CONSUMER SERVICES DIVISION**

1	Director, Special Services*
1	Chief, Investig./Licensing
1	Consumer Specialist II
6	Consumer Specialists I
2	Utilities Analysts
1	Management Analyst II
1	Clerical Specialist
1	Clerk Typist II
1	Secretary I
15	Positions
15.0	Staff Years

**Fund 001: General Fund  
(Legislative-Executive)**

**DOCUMENT SERVICES DIVISION**

**ADMINISTRATION**

1	Director, Doc. Services
1	Administrative Aide
1	Management Analyst II
1	Accountant II
2	Account Clerks II
1	Comp. Sys. Analyst III
1	Inventory Mgmt. Super.
8	Positions
8.0	Staff Years

**MAIL SERVICES/PUBLICATIONS**

1	Chief, Mail Services
1	Ofc. Svc. Manager II
1	Clerical Specialist
6	Mail Clerks II
8	Mail Clerks I
17	Positions
17.0	Staff Years

**ARCHIVES AND RECORDS  
MANAGEMENT**

1	County Archivist
1	Assistant Archivist
1	Archives Technician
2	Clerical Specialists
5	Positions
5.0	Staff Years

**Fund 105, Cable Communications \***

**ADMINISTRATION**

1	Director
1	Office Service Manager I
1	Secretary III
3	Positions
3.0	Staff Years

**TELECOMMUNICATIONS  
PROGRAMMING DIVISION**

1	Director, Programming
1	Engineer III
1	Instruc./Cable TV Spec.
5	Producers/Directors
1	Video Engineer
4	Assistant Producers
4	Media Technicians
1	Word Proc. Operator III
1	Secretary I
3	Clerk Typists II
22	Positions
22.0	Staff Years

**TELECOMMUNICATIONS  
MANAGEMENT DIVISION**

1	Director, Regulatory Mgmt.
1	Management Analyst III
2	Network Telecom. Analysts III
1	Network Telecom. Analyst II
1	Info. Tech. Prog. Manager I
1	Engineer III
1	Engineer II
1	Engineering Technician III
1	Communications Engineer
4	Senior Electrical Inspectors
1	Secretary I
1	Consumer Specialist I
1	Clerk Typist II
1	Account Clerk II
18	Positions
18.0	Staff Years

**Fund 504, Document Services Division \*\***

**PRINTING AND DUPLICATING SERVICES**

1	Printing Services Manager
1	Customer Services Specialist
2	Printing Shift Supervisors
8	Print Shop Operators II
1	Account Clerk II
5	Print Shop Operators I
2	Print Shop Helpers
20	Positions
20.0	Staff Years

\*Positions in italics are supported by Fund 105, Cable Communications.

\*\*Positions in italics are supported by Fund 504, Document Services Division.

**FUND 504**  
**DOCUMENT SERVICES DIVISION**

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**AGENCY MISSION**

*To provide and coordinate printing, copier and duplicating, micrographic (microfilm and microfiche), mail, publication sales and distribution, and archives and records management services to County agencies as well as printing services to the Fairfax County Public School System.*

**AGENCY SUMMARY**

Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	20/ 20	20/ 20	20/ 20	20/ 20	20/ 20
Expenditures:					
Personnel Services	\$865,786	\$926,253	\$888,012	\$959,259	\$982,136
Operating Expenses	3,502,399	4,758,825	4,779,544	6,594,243	6,594,243
Capital Equipment	880,776	0	25,503	350,000	350,000
<b>Total Expenditures</b>	<b>\$5,248,961</b>	<b>\$5,685,078</b>	<b>\$5,693,059</b>	<b>\$7,903,502</b>	<b>\$7,926,379</b>

**SUMMARY BY COST CENTER**

Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Printing and Duplicating Services	\$5,043,629	\$5,393,348	\$5,331,027	\$7,611,772	\$7,634,649
Micrographic Services	205,332	291,730	362,032	291,730	291,730
<b>Total Expenditures</b>	<b>\$5,248,961</b>	<b>\$5,685,078</b>	<b>\$5,693,059</b>	<b>\$7,903,502</b>	<b>\$7,926,379</b>

**Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The 2.5 percent cost-of-living/market rate adjustment approved by the Board of Supervisors, and previously held in reserve, has been spread to County agencies and funds. This action results in an increase of \$22,877 to Fund 504, Document Services.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- Net savings of \$27,788 primarily in Personnel Services are associated with the Close Management Initiatives program. These savings are returned to fund balance for investment in future program initiatives.

# **FUND 504**

## **DOCUMENT SERVICES DIVISION**

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### **County Executive Proposed FY 2001 Advertised Budget Plan**



#### **Agency Overview**

Fund 504, the Document Services Division, is a part of the Department of Telecommunications and Consumer Services. This Division provides printing, copier and duplicating, and micrographic (microfilm and microfiche) services to County agencies. All direct labor and material costs associated with the majority of these services and an equipment replacement reserve fee are billed to customer agencies.

The Document Services Division is responsible for managing the County's Cost Per Copy program which provides full copier service to all County agencies. Current County-owned Cost Per Copy equipment is over seven years old, the standard life cycle of an analog copier, and is subject to frequent maintenance. In FY 2001, the Division will contract to replace the 432 outdated copy machines with state-of-the-art digital copier equipment through an operating lease. Funding of \$2,900,000, supported by a transfer from the General Fund, is included to fund the five-year digital copier lease agreement. It is anticipated that the lease agreement will provide for frequent upgrading of copier machines, allowing the County to maximize the use of emerging technologies and provide the most efficient method of service delivery. In addition, the lease agreement provides the County with a combined cost for copier acquisition, maintenance, and supplies that are less expensive than purchasing these items individually. The new digital technology, which is more efficient and faster than the current County owned analog copiers, will generate energy savings of approximately \$44,000 annually based upon shorter run times, less wattage requirements, and automatic equipment shutoffs. Additional anticipated savings include a reduction in the annual costs of copier repair and maintenance by approximately \$800,000, and a reduction in the purchase of fax, scanner, and printer equipment in agencies.

Additional features of new digital copiers include digitally enhanced images, full-width array scanning, high speed printing, and multi-tasking which enables more than one function to occur at a time such as copying, scanning, printing, and faxing. Staff will also be able to scan multiple jobs into a queue versus waiting for a current job to finish before proceeding to copy a second job. The copiers will accept data from the mainframe and will allow printing from home for employees who telecommute. Features such as fewer mechanical parts and replaceable units will increase up-time and overall organizational productivity.

Replacement of the Omni two-color press in Printing Services is planned in FY 2001 to provide the Print Shop with current press technology to meet increasing service demands of County and Fairfax Public Schools customers. The existing Omni Adast two-color press machine has been in operation for 11 years. According to industry standards, the useful life cycle of an Omni press, with the average annual impressions workload volume of the Print Services' press machine, is approximately six years. Frequent service calls and escalating maintenance expenses have resulted in hundreds of hours of down time and lost productivity. A new press machine will run at a speed two times faster than the existing Omni press, decrease set-up time by 75 percent, and significantly improve overall productivity by almost doubling the workload.

The Document Services Division will continue to provide microfilming services to County agencies based on retention schedules developed by the County Archivist in compliance with State mandates. The Archives and Records Management Cost Center in Fund 001, Department of Telecommunications and Consumer Services, will be responsible for contract monitoring and oversight of the program. Microfilming of historical documentation continues to be beneficial in minimizing space required to store public records in compliance with State regulations.

# **FUND 504**

## **DOCUMENT SERVICES DIVISION**

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### **Funding Adjustments**

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:*

- An increase of \$24,087 due to the implementation of the new Pay for Performance program in FY 2001. The new system links annual pay increases to employee performance.
- An increase of \$20,752 due to the implementation of the Market Pay Study. As a result of the Study, incumbents in job classes that are found to be one grade below the market will be moved to the appropriate grade and receive a 2.0 percent market adjustment. Incumbents in classes found to be two or more grades below the market will be moved to the appropriate grade and receive a 4.0 percent market adjustment. In addition, funding is held in reserve to provide all employees with a 2.5 percent cost-of-living/market adjustment.
- A net decrease of \$11,833 in Personnel Services is primarily due to the current grade of existing positions.
- A net increase of \$1,799,649 in Operating Expenses is due primarily to an increase in the amount of \$2,900,000 to fund a five-year lease agreement to replace 432 copiers with new digital technology. This increase is partially offset by a decrease of \$518,814 for copier supplies including staples, developer, toner and fuser oil no longer required due to the replacement of existing County-owned analog copier machines with new digital copier machines, \$41,543 for color copier rental, and \$780,607 for copier repair and maintenance.
- Funding of \$350,000 for Capital Equipment to replace an eleven-year-old press with a state-of-the-art press machine that will run at twice the speed of the existing press, decrease set-up time by 75 percent, and significantly improve overall productivity by almost doubling the current capacity of the Print Shop. The press machine will be funded from appropriations out of the Replacement Equipment Reserve.

*The following funding adjustments reflect all approved changes in the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- As part of the FY 1999 Carryover Review, \$35,769 was added due to encumbered carryover.

# FUND 504 DOCUMENT SERVICES DIVISION

## Cost Center: Printing and Duplicating Services

**GOAL:** To provide printing and duplicating services to all County agencies and the Fairfax County Public Schools in order to fulfill their informational and educational objectives with printed material.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	20/ 20	20/ 20	20/ 20	20/ 20	20/ 20
<b>Expenditures:</b>					
Personnel Services	\$865,786	\$926,253	\$888,012	\$959,259	\$982,136
Operating Expenses	3,297,067	4,467,095	4,417,512	6,302,513	6,302,513
Capital Equipment	880,776	0	25,503	350,000	350,000
<b>Total Expenditures</b>	<b>\$5,043,629</b>	<b>\$5,393,348</b>	<b>\$5,331,027</b>	<b>\$7,611,772</b>	<b>\$7,634,649</b>



### Objectives

- To maintain or improve the percentage of printed jobs delivered according to the scheduled delivery date at 95 percent, toward a target of 97 percent.
- To maintain customer satisfaction with office machine copier services at 80 percent, toward a target of 85 percent, while maintaining an efficient cost per copy.



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Total offset, xerographic, and bindery jobs received	8,000	8,300	8,742 / 8,300	8,892	9,000
Office copies made (in millions) <sup>1</sup>	60.1	62.3	55.5 / 62.6	63.0	85.0
Pages produced – Offset Services (in millions)	NA	NA	44.6 / 38.0	35.0	50.0
Pages produced – Digital Print (in millions)	NA	NA	30.8 / 32.0	35.0	40.0
Pages produced – Digital Color	NA	NA	137,591 / 240,000	500,000	500,000

## FUND 504 DOCUMENT SERVICES DIVISION

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Efficiency:</b>					
Cost per page produced					
– Offset Services	NA	NA	\$0.025 / \$0.025	\$0.025	\$0.025
– Digital Printing	NA	\$0.026	\$0.027 / \$0.025	\$0.025	\$0.020
– Digital Color <sup>2</sup>	NA	\$1.00	\$0.75 / \$0.75	\$0.65	\$0.35
Cost per office copy <sup>1</sup>	\$0.028	\$0.026	\$0.025 / \$0.027	\$0.027	\$0.039
Percent change in cost per copy <sup>1</sup>	NA	(7.14%)	(3.85%) / 3.85%	0.00%	37.04%
<b>Service Quality:</b>					
Percent of print shop clients rating timeliness and dependability of service as satisfactory	93%	93%	95% / 95%	95%	95%
Percent of office copier clients satisfied with services	80%	80%	80% / 80%	80%	80%
<b>Outcome:</b>					
Percent of Print Shop jobs meeting deadlines	95%	95%	≥ 95% / 95%	≥ 95%	≥ 95%
Client charge per office copy <sup>1</sup>	\$0.0300	\$0.0315	≤ \$0.0300 / \$0.0300	≤ \$0.0300	≤ \$0.0400
Percent increase in charge per copy <sup>1</sup>	0.0%	5.0%	(4.8%) / (4.8%)	0.0%	33.3%

<sup>1</sup> In FY 2001, agency staff will measure more copier functions than in previous years, given the multiple features available on the new digital copier machines versus the old analog copier machines (e.g., copying, printing, scanning, faxing, etc). This new methodology has been applied to the FY 2001 estimates associated with indicators for office copies.

<sup>2</sup> Agency has revised the methodology for calculating this indicator to better reflect direct costs associated with digital color copies.

### Cost Center: Micrographic Services

**GOAL:** To administer the County's micrographic (microfilm and microfiche) contract services for required County agencies in accordance with State statutes and to assure that the contractor meets the needs of each user in a timely manner at the lowest possible cost.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	0/0	0/0	0/0	0/0	0/0
<b>Expenditures:</b>					
Personnel Services	\$0	\$0	\$0	\$0	\$0
Operating Expenses	205,332	291,730	362,032	291,730	\$291,730
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$205,332</b>	<b>\$291,730</b>	<b>\$362,032</b>	<b>\$291,730</b>	<b>\$291,730</b>



### Objectives

**FUND 504**  
**DOCUMENT SERVICES DIVISION**

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- To ensure compliance with contractual requirements reflecting job cost and 100 percent scheduled completion time frames.



***Performance Indicators***

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Jobs completed	93	174	102 / 102	175	180
Jobs returned to customers within scheduled time frame	93	174	102 / 02	175	180
<b>Efficiency:</b>					
Cost per job	\$1,664	\$1,575	\$2,015 / \$2,015	\$1,667	\$1,621
<b>Service Quality:</b>					
Percent of jobs returned to customers within scheduled timeframe	100%	100%	100% / 100%	100%	100%
<b>Outcome:</b>					
Percent jobs completed within scheduled time frame	100%	100%	100% / 100%	100%	100%

**FUND 504**  
**DOCUMENT SERVICES DIVISION**

**FUND STATEMENT**

Fund Type G50, Internal Service Funds

Fund 504, Document Services Division

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$1,217,143</b>	<b>\$674,948</b>	<b>\$1,113,880</b>	<b>\$1,151,163</b>	<b>\$1,178,951</b>
Revenue:					
County Receipts	\$3,930,548	\$3,722,427	\$3,722,427	\$1,938,809	\$1,938,809
School Receipts	1,650,964	1,926,813	1,926,813	2,349,702	2,349,702
Equipment Replacement Reserve	93,950	108,890	108,890	139,647	139,647
Total Revenue	\$5,675,462	\$5,758,130	\$5,758,130	\$4,428,158	4,428,158
Transfer In:					
General Fund (001) <sup>1</sup>	\$0	\$0	\$0	\$2,900,000	\$2,900,000
Total Transfer In	\$0	\$0	\$0	\$2,900,000	\$2,900,000
<b>Total Available</b>	<b>\$6,892,605</b>	<b>\$6,433,078</b>	<b>\$6,872,010</b>	<b>\$8,479,321</b>	<b>\$8,507,109</b>
Expenditures:					
Personnel Services	\$865,786	\$926,253	\$888,012	\$959,259	\$982,136
Operating Expenses	3,502,399	4,758,825	4,779,544	6,594,243	6,594,243
Capital Equipment	880,776	0	25,503	350,000	350,000
Subtotal Expenditures	\$5,248,961	\$5,685,078	\$5,693,059	\$7,903,502	\$7,926,379
COLA / MRA Reserve	\$0	\$0	\$0	\$22,877	\$0
Total Expenditures	\$5,248,961	\$5,685,078	\$5,693,059	\$7,926,379	\$7,926,379
Transfer Out:					
General Fund (001) <sup>2</sup>	\$529,764	\$0	\$0	\$0	\$0
Total Transfer Out	\$529,764	\$0	\$0	\$0	\$0
<b>Total Disbursements</b>	<b>\$5,778,725</b>	<b>\$5,685,078</b>	<b>\$5,693,059</b>	<b>\$7,926,379</b>	<b>\$7,926,379</b>
<b>Ending Balance</b>	<b>\$1,113,880</b>	<b>\$748,000</b>	<b>\$1,178,951</b>	<b>\$552,942</b>	<b>\$580,730</b>
Replacement Equipment Reserve <sup>3</sup>	599,252	742,600	708,142	540,342	568,130
PC Replacement Reserve <sup>4</sup>	2,400	5,400	5,400	12,600	12,600
<b>Unreserved Ending Balance</b>	<b>\$512,228</b>	<b>\$0</b>	<b>\$465,409</b>	<b>\$0</b>	<b>\$0</b>

**FUND 504**  
**DOCUMENT SERVICES DIVISION**

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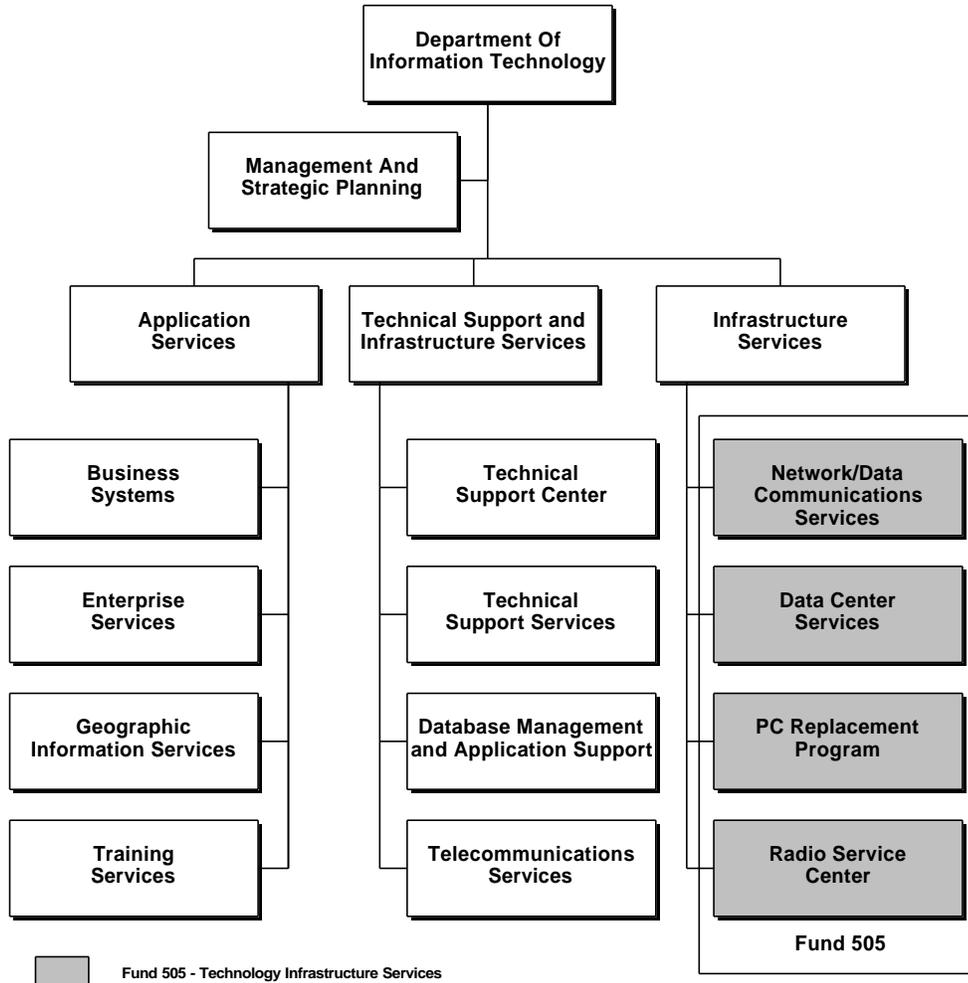
<sup>1</sup> The Transfer In from the Digital Copier Program is to fund a lease agreement to replace 432 copiers with new digital technology.

<sup>2</sup> The FY 1999 Transfer Out reflects a portion of the FY 1998 unreserved ending balance (accumulated credits from General Fund Agencies in previous years) and was transferred back to the General Fund in order to provide for other necessary expenses in FY 1999.

<sup>3</sup> The Replacement Equipment Reserve was established for scheduled replacement of equipment for the activities supported by this fund.

<sup>4</sup> The PC Replacement Reserve was established for the timely replacement of computer equipment for the activities in this fund.

# DEPARTMENT OF INFORMATION TECHNOLOGY FUND 505, TECHNOLOGY INFRASTRUCTURE SERVICES



# FUND 505 TECHNOLOGY INFRASTRUCTURE SERVICES

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## Agency Position Summary

Fund 001:	198	Regular Positions (7)	/	198.0	Regular Staff Years (7.0)
Fund 505:	66	Regular Positions	/	66.0	Regular Staff Years
	264	Total Positions (7)		264.0	Total Staff Years (7.0)

### Position Detail Information

#### MANAGEMENT AND STRATEGIC PLANNING

##### Management, Administration & Planning

1	Director of Info. Technology
1	Asst. Director of Info. Tech.
1	Info. Tech. Program Director II
2	Info. Tech. Program Directors I
1	Management Analyst IV
1	Management Analyst III
1	Business Analyst III
1	Accountant II
1	Management Analyst II
1	Management Analyst I
3	Administrative Aides
1	Secretary III
2	Secretaries II
1	Accounting Technician
3	Account Clerks II
1	Clerk Typist II
1	Info. Security Manager
1	Info. Security Analyst II
2	Info. Security Analysts I
26	Positions
26.0	Staff Years

#### APPLICATION SERVICES

##### Business Systems

1	Info. Tech. Program Director II
4	Info. Tech. Program Managers II
2	Management Analysts IV
2	Network/Telecom Analysts II
20	Programmer Analysts IV
16	Programmer Analysts III
26	Programmer Analysts II
71	Positions
71.0	Staff Years

#### APPLICATION SERVICES (CON'T)

##### Enterprise Services

1	Info. Tech. Program Director II
1	Info. Tech. Program Director I (1)
1	Info. Tech. Program Managers II
1	Info. Tech. Program Manager I
1	Internet/Intranet Architects IV
3	Internet/Intranet Architects III (2)
4	Internet/Intranet Architect II (2)
1	Public Information Officer III (1)
1	Database Administrator II
5	Programmer Analysts IV
6	Programmer Analysts III
6	Programmer Analysts II
31	Positions (6)
31.0	Staff Years (6.0)

##### Geographic Information Services

1	Info. Tech. Program Manager II
1	Network/Telecom Analyst III
1	Geo. Info. Spatial Analyst IV
2	Geo. Info. Spatial Analysts III
3	Geo. Info. Spatial Analysts II
1	Geo. Info. Spatial Analyst I
1	Engineer III
1	Geo. Info. Sys. Tech. Supervisor
9	Geo. Info. Sys. Technicians
20	Positions
20.0	Staff Years

##### Training Services

1	Info. Tech. Program Manager I
1	Business Analyst III
4	Business Analysts II
6	Positions
6.0	Staff Years

# FUND 505

## TECHNOLOGY INFRASTRUCTURE SERVICES

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### TECHNICAL SUPPORT AND INFRASTRUCTURE SERVICES (CON'T)

#### Technical Support Center

1	Info. Tech. Program Manager I
2	Info. Tech. Technicians III (1)
3	Info. Tech. Educators III
6	Positions (1)
6.0	Staff Years (1.0)

#### Technical Support Services

1	Info. Tech. Program Manager II
1	Network/Telecom Analyst IV
3	Network/Telecom Analysts III
9	Network/Telecom Analysts II
14	Positions
14.0	Staff Years

#### Database Management & Application Support

1	Info. Tech. Program Manager I
3	Database Administrators III
2	Database Administrators II
1	Data Analyst III
1	Data Analyst II
8	Positions
8.0	Staff Years

#### Telecommunications Services

1	Info. Tech. Program Manager II
2	Network/Telecom Analysts IV
4	Network/Telecom Analysts III
4	Network/Telecom Analysts II
2	Info. Tech. Technicians III
3	Info. Tech. Technicians II
16	Positions
16.0	Staff Years

( ) Denotes new positions  
 Italics indicate Fund 505, Technology  
 Infrastructure Services positions.

### INFRASTRUCTURE SERVICES

#### Network Services

1	Info. Tech. Program Manager II
2	Network/Telecom Analysts IV
6	Network/Telecom Analysts III
3	Network/Telecom Analysts II
1	Network/Telecom Analysts I
13	Positions
13.0	Staff Years

#### Data Center Services

1	Info. Tech. Program Director II
1	Info. Tech. Program Manager II
1	Info. Tech. Program Manager I
3	Systems Programmers III
7	Systems Programmers II
4	Systems Programmers I
1	Computer Systems Analyst III
1	Computer Systems Analyst II
1	Info. Tech. Educator III
1	Computer Operations Supervisor II
3	Computer Operations Supervisors I
9	Computer Operators III
2	Computer Operators II
1	Computer Scheduler
1	Production Control Specialist III
4	Production Control Specialists II
41	Positions
41.0	Staff Years

#### Radio Center Services

1	Radio Eng. & Svcs Branch Manager
2	Engineers II
1	Communications Engineer
3	Communications Technicians
1	Electronic Equipment Supervisor
2	Electronic Equipment Technicians II
1	Assistant Buyer
1	Account Clerk II
12	Positions
12.0	Staff Years

# FUND 505 TECHNOLOGY INFRASTRUCTURE SERVICES

## AGENCY MISSION

*To provide the underlying technology required to assist County agencies in providing effective support to the citizens.*

<b>AGENCY SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	65/ 65	65/ 65	66/ 66	66/ 66	66/ 66
Expenditures:					
Personnel Services	\$3,660,855	\$4,333,133	\$4,017,997	\$4,478,664	\$4,589,024
Operating Expenses	6,100,268	6,000,083	7,933,446	7,110,167	7,110,167
Capital Equipment	3,466,574	2,177,678	4,608,994	2,471,131	2,471,131
<b>Total Expenditures</b>	<b>\$13,227,697</b>	<b>\$12,510,894</b>	<b>\$16,560,437</b>	<b>\$14,059,962</b>	<b>\$14,170,322</b>

## **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The 2.5 percent cost-of-living/market rate adjustment approved by the Board of Supervisors, and previously held in reserve, has been spread to County agencies and funds. This action results in an increase of \$110,360 to the Technology Infrastructure Services Fund.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- A decrease in expenditures of \$295,756 primarily due to savings in Personnel Services attributable to greater than anticipated position turnover. This savings is offset with a reduction in anticipated revenue primarily due to reduced operating requirements in the Radio Center, which generates revenue based on work performed for other county agencies. These expenditures and revenue changes result in a net impact of \$0.

# **FUND 505**

## **TECHNOLOGY INFRASTRUCTURE SERVICES**

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### **County Executive Proposed FY 2001 Advertised Budget Plan**



#### **Agency Overview**

The Department of Information Technology (DIT) coordinates all aspects of information technology and plays an enabling role in advancing the strategic value of technology to transform work processes and provide quality services to customers. Funding for DIT activities is included in the General Fund and in two Funds that DIT manages. Fund 505, Technology Infrastructure Services, includes technology activities performed for County agencies, such as Data Center operations, enterprise data communications network, Radio Center services, and 911 communications. Fund 104, Information Technology, funds major information technology projects including those with Countywide strategic importance, such as infrastructure and application system modernization initiatives.

All Fund 505 costs are recovered from its customers, and expenditures are primarily driven by customers' requests for information technology (i.e., improved public safety radio system, enhanced telecommunication services, expanded mainframe storage, etc.).

Technology Infrastructure Services provides intra-governmental services including the operation and maintenance of the County computer center 24 hours a day, seven days per week, maintaining the County data and radio communication networks, and providing integrated communication service to all County agencies and outside customers.

DIT manages a PC replacement fund in Fund 505. For each PC replaced, an amount of \$600 is collected per year for the next four years, based on the estimated life cycle and future replacement cost. This reserve will ensure that funding is available for future replacements required remaining consistent with current technology.

During FY 2001, DIT will continue to implement new mainframe technologies. The Data Center Modernization project is a multi-year plan to address capacity management and modernization issues facing the County's mainframe computer systems. During FY 2000, the mainframe environment is being modernized with capacity and functionality upgrades. It should also be noted that in FY 2001, a 5.0 percent surcharge to Infrastructure Charges (mainframe usage charges) will be continued in order to rebuild reserves for future replacement and upgrade of mainframe computer equipment. During FY 2001, funding of \$544,824 will be used to upgrade the automated tape library system by expanding capacity to handle increased growth and improve performance and availability.

DIT is responsible for coordinating radio repair and engineering support to County agencies and the Fairfax County Public School system. In FY 2001, DIT will maintain 75 base stations, 3,350 portable radios, and 6,100 mobile units utilizing both County employees and contracts with outside vendors. Operational maintenance of the radio network is of primary importance to the County public safety agencies, public works agencies, Fairfax County Public Schools, and other County agencies.



#### **Funding Adjustments**

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:*

- An increase of \$100,032 due to the implementation of the new Pay for Performance program in FY 2001. The new system links annual pay increases to employee performance.
- An increase of \$22,171 due to the implementation of the Market Pay Study. As a result of the study, incumbents in job classes that are found to be one grade below the market will be moved to the appropriate grade and receive a 2.0 percent market adjustment. Incumbents in classes found to be two or more grades below the market will be

# **FUND 505**

## **TECHNOLOGY INFRASTRUCTURE SERVICES**

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moved to the appropriate grade and receive a 4.0 percent market adjustment. In addition, funding is held in reserve to provide all employees with a 2.5 percent cost-of-living/market adjustment.

- A decrease of \$77,292 in Personnel Services primarily reflecting the actual salaries of current employees.
- A decrease in Operating Expenses of \$1,214,573 in one-time encumbered and unencumbered carryover brought forward in FY 2000 at the FY 1999 Carryover Review.
- A net increase of \$1,110,084 in Operating Expenses primarily due to an increase of \$640,425 to fund software maintenance contracts such as operating system and utility upgrades that work like a warranty by supporting the latest technological enhancements and latest application requirements for the entire County, and an increase of \$469,659 in telecommunication charges based on prior year actual data.
- Capital Equipment funding totals \$2,471,131, including \$1,289,400 for the replacement purchase for agency personal computers through the PC Replacement Program, \$258,207 for the fifth year of a five-year lease payment of the County's mainframe, \$544,824 for upgrades to the mainframe funded through the Computer Equipment Replacement Fund (CERF), including additional capacity, and upgrades to the operating system software, \$2,400 for an additional computer, \$286,300 for spare network equipment, and \$90,000 for LDS server upgrades.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- An increase of \$100,620 due to Information Technology position pay enhancements added as part of the FY 1999 Carryover Review.
- A net increase of \$4,244,679 including encumbered carryover of \$969,734, of which \$579,447 is Operating Expenses and \$390,287 is Capital Equipment, and unencumbered carryover of \$3,274,945 for previously approved items, including \$635,126 in Operating Expenses, and \$2,639,819 in Capital Equipment, which includes \$973,615 to purchase computers for the Fairfax County Public Schools.
- The County Executive approved a redirection of positions resulting in an increase of 1/1.0 SYE for this fund. This Systems Programmer II was requested to support the additional workload in maintaining the operating system platforms resulting from new applications. There is no corresponding funding adjustment for this position in FY 2000 as the fund has been directed to absorb all costs associated with this action.



### **Objectives**

- To increase the percent change of operational mobile/portable radios by 2.1 percentage points, from 13.3 percent to 15.4 percent.
- To increase the operability of mobile/portable radios by 1 percentage point, from 95 percent to 96 percent.
- To improve computer production teleprocessing (Computer Information Control System-CICS) availability by .03 percentage points, from 99.95 percent to 99.98 percent, toward a target of 100 percent.

# FUND 505 TECHNOLOGY INFRASTRUCTURE SERVICES



## Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Non-public safety mobile radios repaired	NA	1,940	2,035 / 2,035	2,240	2,100
Repair jobs completed <sup>1</sup>	NA	4,822	4,856 / 4,856	4,152	2,140
CICS availability hours per year	NA	8,514	8,540 / 8,535	8,547	8,546
<b>Efficiency:</b>					
Hours to repair non-public safety radios per job	2.50	2.02	1.80 / 1.80	1.70	1.60
Jobs per staff	NA	602	808 / 808	615	535
<b>Service Quality:</b>					
Hours to repair non-public safety mobile radios	72	66	60 / 60	52	44
Reduced wait time for remote access users	NA	2.0%	1.0% / 1.0%	2.0%	3.0%
CICS availability as a percent of scheduled hours system is to be in production	99.80%	99.87%	99.92% / 99.85%	99.95%	99.98%
<b>Outcome:</b>					
Percent change in operational mobile/portable radios	NA	8.3%	9.0% / 9.0%	13.3%	15.4%
Percentage of mobile/portable radios in service on the average	90%	92%	93% / 93%	95%	96%
Percent change in CICS availability	NA	.07%	.31% / .24%	.03%	.03%

<sup>1</sup> Decrease in repairs jobs in FY 2000 due to a new Motorola contract which contracts out repair and service for the Public Safety radios.

**FUND 505**  
**TECHNOLOGY INFRASTRUCTURE SERVICES**

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**FUND STATEMENT**

**Fund Type G50, Internal Service Funds**

**Fund 505, Technology  
Infrastructure Services**

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$5,468,313</b>	<b>\$1,259,954</b>	<b>\$5,743,601</b>	<b>\$4,186,748</b>	<b>\$4,186,748</b>
Revenue:					
Radio Services Charges	\$609,281	\$1,035,924	\$740,168	\$880,592	\$880,592
PC Replacement Charges	3,236,975	4,415,500	4,415,500	4,914,100	4,914,100
DIT Infrastructure Charges					
County Agencies and Funds	7,589,054	8,823,611	8,779,611	10,132,036	10,132,036
Fairfax County Public Schools	778,000	770,034	770,034	1,028,452	1,028,452
Outside Customers	316,060	298,271	298,271	260,346	260,346
Subtotal DIT					
Infrastructure Charges	8,683,114	9,891,916	9,847,916	11,420,834	11,420,834
Total Revenue	\$12,529,370	\$15,343,340	\$15,003,584	\$17,215,526	\$17,215,526
Transfer In:					
General Fund (001)	973,615	0	0	0	0
Total Transfer In	\$973,615	\$0	\$0	\$0	\$0
<b>Total Available</b>	<b>\$18,971,298</b>	<b>\$16,603,294</b>	<b>\$20,747,185</b>	<b>\$21,402,274</b>	<b>\$21,402,274</b>

# FUND 505 TECHNOLOGY INFRASTRUCTURE SERVICES

## FUND STATEMENT

Fund Type G50, Internal Service Funds

Fund 505, Technology Infrastructure Services

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Expenditures:					
Personnel Services	\$3,660,855	\$4,333,133	\$4,017,997	\$4,478,664	\$4,589,024
Operating Expenses	4,977,040	6,000,083	6,401,074	7,110,167	7,110,167
Capital Equipment	479,201	417,234	448,236	636,907	636,907
Computer Equipment Replacement Expenditures	2,890,096	1,289,400	3,483,932	1,289,400	1,289,400
Schools Computer Equipment Replacement	0	0	973,615	0	0
Capacity Upgrade to Mainframe Computer	1,220,505	471,044	1,235,583	544,824	544,824
Subtotal Expenditures	\$13,227,697	\$12,510,894	\$16,560,437	\$14,059,962	\$14,170,322
COLA/MRA Reserve	0	0	0	110,360	0
Total Expenditures	\$13,227,697	\$12,510,894	\$16,560,437	\$14,170,322	\$14,170,322
<b>Total Disbursements</b>	<b>\$13,227,697</b>	<b>\$12,510,894</b>	<b>\$16,560,437</b>	<b>\$14,170,322</b>	<b>\$14,170,322</b>
<b>Ending Balance</b>	<b>\$5,743,601</b>	<b>\$4,092,400</b>	<b>\$4,186,748</b>	<b>\$7,231,952</b>	<b>\$7,231,952</b>
Infrastructure Replacement Reserve (CERF) <sup>1</sup>	2,042,263	560,402	734,617	370,623	370,623
Radio Replacement Reserve <sup>2</sup>	0	44,312	0	0	0
PC Replacement Reserve <sup>3</sup>	2,727,723	3,487,686	3,452,131	6,861,329	6,861,329
FCPS Replacement Reserve	973,615	0	0	0	0
<b>Unreserved Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Beginning in FY 1999, a 5.0 percent surcharge on Infrastructure Charges was reinstated in order to build long-term reserves for scheduled replacement of mainframe computer and network assets. The funds are held in this computer equipment replacement fund (CERF).

<sup>2</sup> A 2.5 percent surcharge was charged to agencies utilizing Radio Center services up until FY 1999. The reserve was utilized for radio replacement in FY 2000.

<sup>3</sup> The balance in the PC Replacement Reserve fluctuates annually based on scheduled PC replacements which are on a four year replacement cycle.

# **FUND 506**

## **HEALTH BENEFITS TRUST FUND**

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### **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.
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### **County Executive Proposed FY 2001 Advertised Budget Plan**



### **Agency Overview**

Fairfax County Government offers its employees and retirees two health insurance alternatives. The first is a self-insured alternative including FairChoice+ (a dual option managed care plan through Blue Cross/Blue Shield (BC/BS) of the National Capital Area) and Blue Cross/Blue Shield Out-of-Area for those employees and retirees who live outside of the FairChoice+ network area. The second alternative includes vendor administered Health Maintenance Organizations (HMOs). As of June 30, 2000, the current HMO contracts expire. Beginning in late 1999, a selection advisory committee was formed to review proposed HMOs for the period beginning July 1, 2000. Final decisions will be made in the spring of calendar year 2000.

The County's current health insurance plan design is a result of revisions enacted in FY 1997. The current plan includes a dual option managed care plan, HMO options providing choices and competitive premium rates, and sharing of excess retiree costs to make the County a single risk pool. Currently, employees are evenly split among enrollment in self-insured plans and HMOs. For the self-insured plans, the County pays only for claims and an administrative fee and receives the employee and employer premiums in Fund 506, Health Benefits Trust Fund.

In FY 2001, a number of administrative plan adjustments will be enacted for all County health plans. These include a change to calendar year enrollment and a change to "in the month/for the month" premium payments. The County health insurance plans will all convert to calendar year enrollment beginning January 1, 2001. The proposed change is based on the decision to place the County open enrollment on the same cycle as other local employers, including the Fairfax County Public Schools and the Federal government. It is intended that this change will allow County employees with spouses employed by these other employers to make comprehensive decisions about their health care options. As a result of this change, the County will enter into an 18-month contract with Blue Cross/Blue Shield to bridge the conversion from fiscal year to calendar year. Additionally in FY 2001, the County's health insurance plans will implement "in the month/for the month" premium payments. This revision allows employees to join health insurance plans the first month that they pay premiums without the current waiting period. Conversely, it also means that employees will be removed from the plan at the end of the last month they pay premiums rather than remaining in the plan until the end of the following month. It should be noted that based on this administrative change, no deductions for the month of June will be taken for all County employees.

## **FUND 506**

### **HEALTH BENEFITS TRUST FUND**

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Expenditures in Fund 506 are based on actual claims paid and administrative fees paid to BC/BS. After nearly a decade of slow medical cost growth, spending for health care has been increasing in recent years. Nationwide, the slowdown in cost growth in the early and mid 1990s due to the implementation of managed care, the price competition which consequently developed among health plans, and one-time significant decreases in physician and hospital allowances fees, is no longer the case. The County health care experience has closely mirrored the national trend. Increased utilization and rising costs of prescription drugs are also factors in escalating costs. Consequently, medical claims expenditures for FY 2001 for the County are based on a projected nationwide medical cost growth factor of ten percent.

As a result of the projected increase in claims paid and administrative fees for FY 2001 and the cumulative effect of expenditure increases, the County's self-insured plan will raise premiums by 15.0 percent in FY 2001. The 15.0 percent increase in premiums results in a monthly increase of \$4.44 for those employees enrolled as an individual in Fairchoice+. In addition, the impact on those employees enrolled under the family plan in Fairchoice+ results in a monthly increase of \$21.13 for employees. It should be noted that the County continues to contribute 85 percent of the total premium for employees enrolled as an individual and 75 percent of the total premium for employees enrolled under the family plan. Due to anticipated increases in health care costs over the next few years, premiums are projected to continue to rise, based on industry trends that predict that over the next decade health insurance costs will double. The increase in premiums will allow the fund to maintain an ending balance as a percent of premiums of approximately 8.8 percent to ensure that the fund is adequate to support expenditures. It should be noted that an ending balance of 10 to 15 percent of claims paid is targeted based on industry standards.

Revenues for the self-insured plans contained in Fund 506, Health Benefits Trust Fund, are received from health insurance premiums deducted from employees' salaries, retiree paychecks, or paid directly by retirees, employer premiums, and retiree subsidy payments from the HMOs. For General Fund employees, the employer's share is expended from Agency 89, Employee Benefits, while non-General Fund agencies are billed directly for the employer's share.



### **Funding Adjustments**

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:*

- An increase of \$3,736,181 associated with a 10 percent cost growth assumption and a 25 percent increase in the administrative fee.

*The following funding adjustments reflect all approved changes in the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- There have been no revisions to this fund since the approval of the FY 2000 Adopted Budget Plan.

**FUND 506**  
**HEALTH BENEFITS TRUST FUND**

**FUND STATEMENT**

**Fund Type G50, Internal Service Funds**

**Fund 506, Health Benefits  
Trust Fund**

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$6,295,549</b>	<b>\$3,256,515</b>	<b>\$5,082,702</b>	<b>\$2,962,891</b>	<b>\$2,118,358</b>
Revenue:					
Employer Share of Premiums- County Payroll	\$15,258,897	\$16,741,611	\$16,741,611	\$20,239,810	\$20,239,810
Employee Share of Premiums- County Payroll	4,343,825	4,999,624	4,570,259	5,983,034	5,983,034
Employer Subsidy from HMOs	397,988	397,331	397,331	506,124	506,124
Employee Subsidy from HMOs	103,774	103,392	103,392	140,506	140,506
Other Funds Premiums	4,193,492	4,858,748	4,443,580	5,820,783	5,820,783
Interest Income	418,297	600,000	600,000	600,000	600,000
Administrative Service Charge	18,386	11,000	11,000	11,000	11,000
<b>Total Revenue</b>	<b>\$24,734,659</b>	<b>\$27,711,706</b>	<b>\$26,867,173</b>	<b>\$33,301,257</b>	<b>\$33,301,257</b>
<b>Total Available</b>	<b>\$31,030,208</b>	<b>\$30,968,221</b>	<b>\$31,949,875</b>	<b>\$36,264,148</b>	<b>\$35,419,615</b>
Expenditures:					
Benefits Paid	\$24,684,941	\$27,370,830	\$27,370,830	\$30,519,073	\$30,519,073
Administrative Expenses	1,310,497	1,957,972	1,957,972	2,531,044	2,531,044
Cost Containment	42,385	100,000	100,000	100,000	100,000
Incurred but not Reported Claims (IBNR)	(90,317)	402,715	402,715	417,581	417,581
<b>Total Expenditures</b>	<b>\$25,947,506</b>	<b>\$29,831,517</b>	<b>\$29,831,517</b>	<b>\$33,567,698</b>	<b>\$33,567,698</b>
<b>Total Disbursements</b>	<b>\$25,947,506</b>	<b>\$29,831,517</b>	<b>\$29,831,517</b>	<b>\$33,567,698</b>	<b>\$33,567,698</b>
Ending Balance:					
Fund Equity	7,964,749	4,941,249	6,247,653	7,546,865	7,546,865
IBNR	2,882,047	3,804,545	3,284,762	4,019,362	4,019,362
<b>Ending Balance</b>	<b>\$5,082,702</b>	<b>\$1,136,704</b>	<b>\$2,118,358</b>	<b>\$2,696,450</b>	<b>\$1,851,917</b>

# **FUND 590 PUBLIC SCHOOL INSURANCE FUND**

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## **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan. It should be noted that the FY 2001 Adopted Budget Plan reflects the Fairfax County School Board's Advertised Budget adopted on February 10, 2000. Final action on the Fairfax County School Board's FY 2001 Approved Budget was taken on May 25, 2000 and will be incorporated in the FY 2000 Carryover Review.
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## **County Executive Proposed FY 2001 Advertised Budget Plan**



### **Agency Overview**

The Public School Insurance Fund provides administration for workers' compensation insurance, self-insurance funds for automobile and general liability, and commercial insurance for other liabilities. FY 2001 expenditures are estimated at \$9,445,431.

It should be noted that the following fund statement reflects the FY 2001 Fairfax County Public Schools Superintendent's Proposed Budget. Adjustments to this fund, adopted by the Fairfax County School Board on February 10, 2000, will be discussed in the Overview Volume of the FY 2001 Advertised Budget Plan.

**FUND 590**  
**PUBLIC SCHOOL INSURANCE FUND**

**FUND STATEMENT**

Fund Type G50, Internal Service Funds

Fund 590, Public School Insurance Fund

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan <sup>1</sup>	FY 2001 Superintendent's Proposed	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$16,763,578</b>	<b>\$17,819,577</b>	<b>\$19,292,725</b>	<b>\$19,963,390</b>	<b>\$19,946,515</b>
Revenue:					
Workers' Compensation:					
School Operating Fund	\$6,409,631	\$6,409,631	\$5,609,631	\$4,875,116	\$4,875,116
School Food Services	330,254	389,298	389,298	346,808	346,808
Other Insurance	2,373,073	2,458,796	2,458,796	2,920,624	2,920,624
Total Revenue	\$9,112,958	\$9,257,725	\$8,457,725	\$8,142,548	\$8,142,548
<b>Total Available</b>	<b>\$25,876,536</b>	<b>\$27,077,302</b>	<b>\$27,750,450</b>	<b>\$28,105,938</b>	<b>\$28,089,063</b>
Expenditures:					
Administration	\$189,593	\$249,032	\$265,907	\$260,488	\$260,488
Workers' Compensation	3,325,039	5,062,625	4,308,804	4,524,244	4,524,244
Other Insurance	2,335,438	2,458,796	2,458,796	2,920,624	2,920,624
Claims Management	733,741	612,617	770,428	808,949	808,949
Subtotal Expenditures	\$6,583,811	\$8,383,070	\$7,803,935	\$8,514,305	\$8,514,305
Expenses for Net Change in Accrued Liability <sup>2</sup>	\$428,115	\$892,783	\$701,033	\$931,126	\$931,126
Total Expenditures	\$7,011,926	\$9,275,853	\$8,504,968	\$9,445,431	\$9,445,431
<b>Total Disbursements</b>	<b>\$7,011,926</b>	<b>\$9,275,853</b>	<b>\$8,504,968</b>	<b>\$9,445,431</b>	<b>\$9,445,431</b>
<b>Ending Balance</b>	<b>\$19,292,725</b>	<b>\$18,694,232</b>	<b>\$19,946,515</b>	<b>\$19,591,633</b>	<b>\$19,574,758</b>
Restricted Reserves:					
Workers' Comp Accrued Liability	(17,921,475)	(18,814,258)	(18,622,508)	(19,553,634)	(19,553,634)
<b>Unreserved Balance</b>	<b>\$1,371,250</b>	<b>(\$120,026)</b>	<b>\$1,324,007</b>	<b>\$37,999</b>	<b>\$21,124</b>

<sup>1</sup> The FY 2000 Revised Budget Plan column reflects adjustments adopted by the Fairfax County Public School Board at its Midyear and Third Quarter Reviews. Since the County eliminated the Midyear Review, Fairfax County Public School Board adjustments were officially reflected in the County's FY 2000 Third Quarter Review, which was acted on by the Board of Supervisors on April 17, 2000.

<sup>2</sup> Accrued Liability is not included in the Ending Balance to accurately reflect operating results for the fiscal year. However, there is a net increase of \$428,115 in the accrued liability for incurred but not reported claims. This results in an increase to the total accrued liability reserve of \$17,921,475.

# **FUND 591**

## **PUBLIC SCHOOL HEALTH AND FLEXIBLE BENEFITS**

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### **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan. It should be noted that the FY 2001 Adopted Budget Plan reflects the Fairfax County School Board's Advertised Budget adopted on February 10, 2000. Final action on the Fairfax County School Board's FY 2001 Approved Budget was taken on May 25, 2000 and will be incorporated in the FY 2000 Carryover Review.

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### **County Executive Proposed FY 2001 Advertised Budget Plan**



### **Agency Overview**

The Health and Flexible Benefits Fund is a self-insurance fund that provides for health care costs for employees electing the Health Choice managed care program, and payment of eligible health care and dependent care expenses for employees participating in the flexible spending account program. The Health Choice plan is a managed health care plan administered by the Prudential Insurance Company. Employee and employer contributions to the Health Choice Plan are deposited in this fund and employee claim costs and administrative expenses are paid from this fund. FY 2001 expenditures are estimated at \$51,941,999.

It should be noted that the following fund statement reflects the FY 2001 Fairfax County Public Schools Superintendent's Proposed Budget. Adjustments to this fund, adopted by the Fairfax County School Board on February 10, 2000, will be discussed in the Overview Volume of the FY 2001 Advertised Budget Plan.

# FUND 591

## PUBLIC SCHOOL HEALTH AND FLEXIBLE BENEFITS

### FUND STATEMENT

Fund Type G50, Internal Service Funds

Fund 591, Public School Health and Flexible Benefits

	FY 1999 Actual <sup>1</sup>	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan <sup>2</sup>	FY 2001 Superintendent's Proposed	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$11,586,100</b>	<b>\$5,987,310</b>	<b>\$8,617,691</b>	<b>\$9,118,177</b>	<b>\$10,118,177</b>
Revenue:					
Employer/Employee Premiums	\$19,719,662	\$28,527,595	\$37,203,056	\$29,557,930	\$29,557,930
Retiree/Other Health Premiums	5,921,982	7,517,706	9,210,983	9,173,406	9,173,406
Interest Income	750,526	471,364	856,662	911,818	911,818
Flexible Account Withholdings	2,825,699	2,896,704	2,896,704	2,954,638	2,954,638
<b>Total Revenue</b>	<b>\$29,217,869</b>	<b>\$39,413,369</b>	<b>\$50,167,405</b>	<b>\$42,597,792</b>	<b>\$42,597,792</b>
Transfers In:					
School Operating Fund (090)	\$2,617,253	\$26,328	\$221,598	\$226,030	\$226,030
<b>Total Transfers In</b>	<b>\$2,617,253</b>	<b>\$26,328</b>	<b>\$221,598</b>	<b>\$226,030</b>	<b>\$226,030</b>
<b>Total Available</b>	<b>\$43,421,222</b>	<b>\$45,427,007</b>	<b>\$59,006,694</b>	<b>\$51,941,999</b>	<b>\$52,941,999</b>
Expenditures:					
Health Benefits Paid	\$29,152,221	\$35,946,596	\$41,590,813	\$38,817,509	\$38,817,509
Health Administration Expenses	3,070,657	1,870,946	3,659,450	2,417,932	2,417,932
Flexible Accounts Reimbursements	2,797,132	2,853,254	2,853,254	2,895,545	2,895,545
FSA Administrative Expenses	83,521	69,779	85,000	90,950	90,950
IBNR	4,600,000	6,000,000	5,300,000	5,824,000	5,824,000
IBNR Prior Year Credit	(4,900,000)	(5,500,000)	(4,600,000)	(5,200,000)	(5,200,000)
Premium Stabilization	0	4,186,432	10,118,177	7,096,063	7,096,063
<b>Total Expenditures</b>	<b>\$34,803,531</b>	<b>\$45,427,007</b>	<b>\$59,006,694</b>	<b>\$51,941,999</b>	<b>\$51,941,999</b>
<b>Total Disbursements</b>	<b>\$34,803,531</b>	<b>\$45,427,007</b>	<b>\$59,006,694</b>	<b>\$51,941,999</b>	<b>\$51,941,999</b>
<b>Ending Balance</b>	<b>\$8,617,691</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,000,000</b>

<sup>1</sup> FY 1999 Actual reflects audit adjustments included in the FY 1999 Comprehensive Annual Financial Report (CAFR). The FY 1999 Audit Package detailing all of these changes was included in the *FY 2000 Third Quarter Review*.

<sup>2</sup> The *FY 2000 Revised Budget Plan* column reflects adjustments adopted by the Fairfax County Public School Board at its Midyear and Third Quarter Reviews. Since the County eliminated the Midyear Review, Fairfax County Public School Board adjustments were officially reflected in the County's *FY 2000 Third Quarter Review*, which was acted on by the Board of Supervisors on April 17, 2000.

## ***TRUST FUNDS***

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Trust Funds account for assets held by the County in a trustee capacity and include three pension trust funds administered by the County (Uniformed, Supplemental, and Police Officers), one administered by the Fairfax County Public Schools, and a holding fund for revenue collected for the Route 28 Taxing District.

Each of the four retirement funds derives income from employer contributions, employee contributions, and returns on investments. Payments are made from these funds to eligible retirees based on established benefit formulas.

The Route 28 Taxing District was formed in December 1987 by Fairfax County in partnership with Loudoun County. This was done to accelerate planned highway improvements by the State which relied primarily on pay-as-you-go financing from the Northern Virginia region's share of the State primary road fund allocation. Under terms of a contract with the Taxing District, the County is assessing and collecting additional taxes for highway improvements. The revenues are held in the fund prior to payment to the State.

## **EMPLOYEE RETIREMENT SYSTEMS OVERVIEW**

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Fairfax County Employee Retirement Systems include the Uniformed Retirement System (Fund 600), the Supplemental Retirement System (Fund 601), and the Police Officers Retirement System (Fund 602). Each system is funded from employees' contributions based on a fixed percentage of pay, County contributions based on a variable percentage of employee pay as determined by actuarial analysis, and return on investments. To assure the continued soundness of each fund, an actuarial study is conducted annually and, if appropriate, an adjustment is made to the employer's contribution rate. The actuarial valuation takes into account the performance of each system's investment portfolio, membership profile assumptions, and projected compensation and benefits, including cost of living adjustments.

For the Uniformed Retirement Trust Fund and the Police Officers Retirement Trust Fund, the full amount of the employer's contribution comes from Agency 89, Employee Benefits, in the County's General Fund. The County Supplemental Retirement Trust Fund receives employer contributions from two sources: Agency 89, Employee Benefits for County employees; and Fairfax County Public Schools (FCPS) for school employees.

The Board of Supervisors approved retirement benefit enhancements for each of the three retirement systems on February 28, 2000, based on recommendations from the Board of Trustees of each of the systems. The benefit enhancements will be implemented July 1, 2000, and they include an increase in the multiplier (from 2.3% to 2.5% for plans C and D and from 1.8% to 2.0% for plans A and B) for Uniformed retirees, an extension of the supplemental benefit until the date of full Social Security benefits for Supplemental retirees, and an increase in the multiplier (from 2.5% to 2.8%) for Police retirees. The General Fund fiscal impact associated with these adjustments is \$3,931,746.

The FY 2001 employer contribution rates for each of the three retirement systems are: 20.11% for Uniformed retirees, 6.29% for Supplemental retirees, and 25.69% for Police retirees. It should be noted that the rates calculated in the actuarial valuation were 15.49% for Uniformed retirees, 4.67% for Supplemental retirees and 14.48% for Police retirees and were adjusted to reflect the impact of the benefit enhancements approved by the Board of Supervisors.

The total General Fund net employer contribution to the three retirement systems is \$47,450,197, an increase of \$7,765,108, or 19.6 percent, from the *FY 2000 Revised Budget Plan*. See Agency 89, Employee Benefits, Volume 1 for more details on the General Fund impact.

The following table displays relevant information about each retirement system:

<b>EMPLOYEES COVERED</b>		
Uniformed	Supplemental	Police Officers
Fire and Rescue Personnel; Uniformed Office of Sheriff employees; Game and Animal Wardens; Helicopter Pilots.	County employees not covered under Uniformed or Police Officers System; certain FCPS employees including food service, custodial, bus drivers, part-time and substitute teachers, maintenance staff.	Fairfax County Police Officers.

# EMPLOYEE RETIREMENT SYSTEMS OVERVIEW

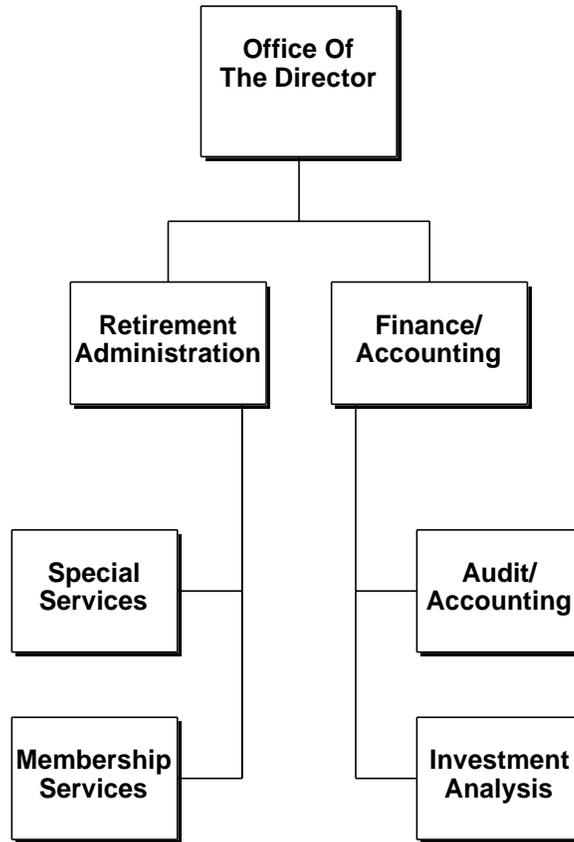
CONDITIONS OF COVERAGE					
Uniformed	Supplemental			Police Officers	
At age 55 with 6 years of service or after 25 years of service.	At age 65 with 5 years of service or earlier when age and years of service combined equal 80 or, for reduced "early retirement" benefits, 75. Not before age 50.			At age 55 or after 20 years of police service if hired before 7/1/81; or 25 years of service if hired on or after 7/1/81.	
EMPLOYEE CONTRIBUTION					
	Uniformed <sup>1</sup>		Supplemental		Police Officers
	Plan A	Plan B	Plan A	Plan B	
Up to Wage Base	4.00%	7.08%	4.00%	5.33%	12.00% of Pay
Above Wage Base	5.33%	8.83%	5.33%	5.33%	
Plan C	4.00%				
Plan D	7.08%				

<sup>1</sup> Uniformed Retirement System members hired on or after April 1, 1997 must join Plan D: Plans A, B, and C are closed to new members.

EMPLOYER CONTRIBUTION		
Rate Structure / FY 2001 Estimate		
Uniformed	Supplemental	Police Officers
20.11% \$16,901,841	County 6.29% / \$19,411,964 Schools 6.29% / \$6,821,538	25.69% \$14,071,712

INVESTMENT MANAGERS AS OF JUNE 30, 1999		
Uniformed	Supplemental	Police Officers
Barclays Global Investors Credit Suisse Asset Management J.L Kaplan Associates, L.L.C. Lazard Asset Management Marathon-London Payden & Rygel Investment Counsel Zak Capital, Inc.	Barclays Global Investors Cohen & Steers Capital Management, Inc. The Crabbe Huson Group, Inc. JP Morgan Investment Management, Inc. Lazard Asset Management Payden and Rygel Investment Counsel Schroder Capital Management International, Inc. Robert E. Torray & Co., Inc. Thomson Horstman and Bryant Wanger Asset Management, L.P. Credit Suisse Asset Management	Capital Guardian Trust Co. Cohen & Steers Capital Management, Inc. Credit Suisse Asset Management Dodge & Cox, Inc. Robert E. Torray & Co., Inc. ING Barings, L.L.C. Furman Selz Capital Management, L.L.C

# RETIREMENT ADMINISTRATION AGENCY



# RETIREMENT ADMINISTRATION AGENCY

## Agency Position Summary

21 Regular Positions / 21.0 Regular Staff Years

### Position Detail Information

#### OFFICE OF THE DIRECTOR

1 Executive Director  
1 Administrative Assistant  
1 Secretary II  
1 Clerk Typist II  
4 Positions  
4.0 Staff Years

#### Investment Analysis

1 Investment Analyst  
1 Senior Investment Manager  
2 Positions  
2.0 Staff Years

#### RETIREMENT ADMINISTRATION

1 Retirement Administrator  
1 Position  
1.0 Staff Year

<sup>1</sup> 1/1.0 SYE Accountant II is financed by Fund 500, Retiree Health Benefits. The remaining 20/20.0 SYE positions are financed jointly by the three retirement trust funds (Funds 600, 601, and 602).

#### Special Services

1 Programmer Analyst II  
1 Programmer Analyst III  
1 Information Officer II  
3 Positions  
3.0 Staff Years

#### Membership Services

1 Management Analyst II  
3 Retirement Counselors  
3 Account Clerks II  
1 Clerical Specialist  
8 Positions  
8.0 Staff Years

#### FINANCE/ACCOUNTING

1 Investment Manager  
1 Position  
1.0 Staff Year

#### Audit/Accounting

1 Accountant II<sup>1</sup>  
1 Account Clerk II  
2 Positions  
2.0 Staff Years

# RETIREMENT ADMINISTRATION AGENCY

## AGENCY MISSION

*To assure the successful operation of the three major Fairfax County employee retirement systems (Supplemental, Uniformed and Police Officers) as well as of the Retiree Health Benefits Fund, which provides health benefit subsidy payments to eligible County retirees; and to ensure that currently active employees as well as current retirees are kept informed about their existing and future retirement benefits under the various County plans.*

<b>AGENCY SUMMARY<sup>1</sup></b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	21/ 21	21/ 21	21/ 21	21/ 21	21/ 21
<b>Expenditures:</b>					
Personnel Services	\$1,691,575	\$1,983,583	\$2,663,288	\$3,163,848	\$3,194,545
Operating Expenses	108,804,051	118,468,596	118,443,191	125,765,122	125,765,122
Capital Equipment	20,319	10,350	10,350	13,240	13,240
<b>Total Expenditures</b>	<b>\$110,515,945</b>	<b>\$120,462,529</b>	<b>\$121,116,829</b>	<b>\$128,942,210</b>	<b>\$128,972,907</b>

<sup>1</sup> The table above includes all of the three County retirement funds (Funds 600, 601, and 602) as well as the Retiree Health Benefits Fund (Fund 500) which are administered by this Agency and to which all costs of agency administration are apportioned. Further details on Fund 500, including the fund statement, may be found under the Internal Service Fund section in this volume.

<b>SUMMARY BY COST CENTER</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Retirement Trust Funds	\$109,751,148	\$119,564,081	\$119,576,201	\$126,973,010	\$127,002,121
Retiree Health Benefits Fund	764,797	898,448	1,540,628	1,969,200	\$1,970,786
<b>Total Expenditures</b>	<b>\$110,515,945</b>	<b>\$120,462,529</b>	<b>\$121,116,829</b>	<b>\$128,942,210</b>	<b>\$128,972,907</b>

## **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The 2.5 percent cost-of-living/market rate adjustment approved by the Board of Supervisors, and previously held in reserve, has been spread to County agencies and funds. This action results in an increase of \$29,111 to the Retirement Administration Agency.
- A net increase of \$3,931,746 in Employer Contributions associated with the benefit enhancements for the three retirement funds approved by the Board of Supervisors on February 28, 2000. The approved adjustments take effect July 1, 2000, and include an increase in the multiplier for the Uniformed retirees, an extension of the supplemental benefit for Supplemental retirees until the date of full Social Security benefits, and an increase in the multiplier for Police retirees.

# RETIREMENT ADMINISTRATION AGENCY

## County Executive Proposed FY 2001 Advertised Budget Plan



### Agency Overview

Under the direction of the Boards of Trustees of the Police Officers, Supplemental, and Uniformed Retirement Systems, the Retirement Administration Agency processes benefit payments to eligible Fairfax County retirees including both regular retirement payments from the three major retirement systems as well as payments of the retiree health benefit subsidy from the Retiree Health Benefits Fund. The agency is also charged with counseling and providing active and retired County employees with comprehensive information pertaining to their benefits.

Additionally, the agency oversees the management and investment of retirement trust funds which totaled \$2,943,116,062 as of June 30, 1999. In FY 1999, the retirement trust funds were invested as follows: 44% domestic equities, 34% fixed income securities, 12% international equities, 8% real estate investment trust securities (REITs), 1% cash, and 1% convertibles. Primarily as a result of the investment in favorable equity markets during the fiscal year, the funds yielded return on investment of 8.6%, 9.0%, and 10.0% respectively for the Police Officers, Supplemental, and Uniformed Retirement Systems.

During FY 2001, the agency plans to continue its automation activity to provide responsive service, given the anticipated 7.36, 6.97 and 9.61 percent growth in retirees for the Uniformed, Supplemental and Police Officers retirement systems. The agency is in the process of converting the existing benefits calculation system to a Windows-based application and adding a new retirement payroll system. With the addition of updated computers which provide added power, speed, and memory capability, the agency is positioning itself to respond to the ever-increasing demands of retirees and active members.



### Funding Adjustments

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:*

- An increase of \$30,185 due to the implementation of the Pay for Performance program in FY 2001. The new system links annual pay increases to employee performance.
- An increase of \$12,913 due to the implementation of the Market Pay Study. As a result, incumbents in job classes that are found to be one grade below the market will be moved to the appropriate grade and receive a 2.0 percent market adjustment. Incumbents in classes found to be two or more grades below the market will be moved to the appropriate grade and receive a 4.0 percent market adjustment. In addition, funding is held in reserve to provide all employees with a 2.5 percent cost-of living/market adjustment.
- An increase in Personnel Services of \$66,418 based on the current grade of existing staff. It should be noted that the remaining increase in Personnel Services is due to the inclusion of Fund 500, Retiree Health Benefits in the Agency Summary table. See Fund 500, Retiree Health Benefits, in Volume II for more details.
- A net increase of \$7,827,721 in Operating Expenses reflects increased payments of \$9,244,260 to retirees due to higher number of retirees and higher individual payment levels and increased payments to beneficiaries of \$50,461 partially offset by a decreased allowance for refunds of \$1,467,000 based on projected turnover of active members.
- A decrease of \$484,182 in Operating Expenses reflects decreased professional services, including investment and banking services, due primarily to lower average investment management fees.
- A decrease of \$59,136 in Operating Expenses is primarily due to decreased actuary and audit charges.

# RETIREMENT ADMINISTRATION AGENCY

- An amount of \$13,240 in Capital Equipment provides for lateral files, secretarial desks, a printer table associated with the renovation/expansion of the agency's current leased space and the upgrade of four agency computers.

*The following funding adjustments reflect all approved changes in the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- As part of the FY 1999 Carryover Review, an amount of \$12,120 was added due to unencumbered carryover associated with unexpended Close Management Initiative (CMI) savings.



## Objectives

- To issue retiree benefit payments by the last working day of each month so that 0.0 percent of payments are processed late.
- To achieve at least a 7.5 percent return on investment over rolling three year periods.
- To achieve realized return on investment commensurate with the S&P 500 Index and the Lehman Brothers Aggregate Bond Index.



## Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Number of members: <sup>1</sup>					
Supplemental	14,867	15,033	15,551 / 16,440	17,559	18,753
Uniform	1,980	2,174	2,165 / 2,159	2,352	2,580
Police Officer	1,540	1,609	1,659 / 1,609	1,727	1,853
Return on Investment:					
Supplemental	\$236,364,882	\$243,984,079	\$110,531,476 / \$143,454,668	\$127,012,061	\$137,343,290
Uniform	\$70,316,297	\$79,249,734	\$38,421,494 / \$55,902,165	\$44,525,215	\$49,213,470
Police Officer	\$81,233,435	\$80,668,043	\$36,119,474 / \$45,613,749	\$42,066,038	\$45,483,505
<b>Efficiency:</b>					
Cost per member:					
Supplemental	NA	\$32	\$32 / \$37	\$43	\$38
Uniform	NA	\$83	\$79 / \$78	\$97	\$92
Police Officer	NA	\$70	\$70 / \$110	\$135	\$120
Investment costs as a percent of assets: <sup>2</sup>					
Supplemental	NA	NA	NA / 0.33%	0.39%	0.33%
Uniform	NA	NA	NA / 0.34%	0.44%	0.39%
Police Officer	NA	NA	NA / 0.44%	0.55%	0.53%

# RETIREMENT ADMINISTRATION AGENCY

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Service Quality:</b>					
Percentage of retiree checks issued within schedule time frame:					
Supplemental	100%	100%	100% / 100%	100%	100%
Uniform	100%	100%	100% / 100%	100%	100%
Police Officer	100%	100%	100% / 100%	100%	100%
Rate as Percentage of assumed actuarial rate (7.5%):					
Supplemental	269%	230%	100% / 115%	100%	100%
Uniform	230%	216%	100% / 127%	100%	100%
Police Officer	288%	230%	100% / 108%	100%	100%
Large cap equity return as percentage of meeting S&P 500 index:					
Supplemental	94%	100%	100% / 91%	100%	100%
Uniform	83%	87%	100% / 88%	100%	100%
Police Officer	NA	97%	100% / 79%	100%	100%
Fixed income return as percentage of the Lehman aggregate Bond Index:					
Supplemental	104%	101%	100% / 94%	100%	100%
Uniform	153%	105%	100% / 124%	100%	100%
Police Officer	NA	106%	100% / 116%	100%	100%
<b>Outcome:</b>					
Percentage of retiree payments processed late:					
Supplemental	0.0%	0.0%	0.0% / 0.0%	0.0%	0.0%
Uniform	0.0%	0.0%	0.0% / 0.0%	0.0%	0.0%
Police Officer	0.0%	0.0%	0.0% / 0.0%	0.0%	0.0%
Deviation from actuarial rate of return (total plan):					
Supplemental	12.6%	9.7%	0.0% / 1.1%	0.0%	0.0%
Uniform	9.8%	8.7%	0.0% / 2.1%	0.0%	0.0%
Police Officer	14.1%	9.7%	0.0% / 0.6%	0.0%	0.0%
Deviation from S&P 500 (large cap equities):					
Supplemental	(1.9%)	0.1%	2.0% / (2.0%)	0.0%	0.0%
Uniform	(6.0%)	(3.8%)	2.0% / (2.7%)	0.0%	0.0%
Police Officer	NA	(1.1%)	2.0% / (4.8%)	0.0%	0.0%
Deviation from Lehman Aggregate (fixed income):					
Supplemental	(0.4%)	0.2%	0.5% / (0.2%)	0.0%	0.0%
Uniform	(4.4%)	0.6%	0.5% / 0.8%	0.0%	0.0%
Police Officer	NA	0.7%	0.5% / 0.5%	0.0%	0.0%

## ***RETIREMENT ADMINISTRATION AGENCY***

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<sup>1</sup>This indicator was previously reported separately as number of retirees and number of active members. Beginning in FY 2001, these indicators were combined and are now shown as the total number of members.

<sup>2</sup>This indicator was previously reported as investment costs as a percentage of earnings. However, beginning in FY 2001, the indicator was revised and now reflects the costs as a percentage of assets.

# RETIREMENT ADMINISTRATION AGENCY

## FUND STATEMENT

### Fund Type G60, Pension Trust Funds

### Fund 600, Uniformed Retirement

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$558,585,853</b>	<b>\$596,124,538</b>	<b>\$618,444,301</b>	<b>\$659,137,361</b>	<b>\$659,137,361</b>
Revenue:					
Employer Contributions	\$15,645,846	\$15,129,027	\$14,968,811	\$15,926,597	\$16,901,841
Employee Contributions	5,594,857	5,162,993	5,162,993	5,665,676	5,665,676
Rental Income					
Employee Payback	113,904	26,000	26,000	86,000	86,000
Return on Investments <sup>1,2</sup>	38,389,221	44,525,215	44,525,215	49,213,470	49,213,470
<b>Total Realized Revenue</b>	<b>\$59,743,828</b>	<b>\$64,843,235</b>	<b>\$64,683,019</b>	<b>\$70,891,743</b>	<b>\$71,866,987</b>
Unrealized Gain (Loss) <sup>3</sup>	19,867,765	0	0	0	0
<b>Total Revenue</b>	<b>\$79,611,593</b>	<b>\$64,843,235</b>	<b>\$64,683,019</b>	<b>\$70,891,743</b>	<b>\$71,866,987</b>
<b>Total Available</b>	<b>\$638,197,446</b>	<b>\$660,967,773</b>	<b>\$683,127,320</b>	<b>\$730,029,104</b>	<b>\$731,004,348</b>
Expenditures:					
Administrative Expenses	\$481,400	\$609,481	\$612,504	\$681,997	\$686,363
Investment Services	4,098,153	2,401,455	2,401,455	2,291,075	2,291,075
Payments to Retirees	14,268,543	19,639,690	19,639,690	21,785,530	21,785,530
Beneficiaries	279,079	404,310	404,310	400,470	400,470
Refunds	625,970	932,000	932,000	986,000	986,000
<b>Subtotal Expenditures</b>	<b>\$19,753,145</b>	<b>\$23,986,936</b>	<b>\$23,989,959</b>	<b>\$26,145,072</b>	<b>\$26,149,438</b>
COLA/MRA Reserve	0	0	0	4,366	0
<b>Total Expenditures</b>	<b>\$19,753,145</b>	<b>\$23,986,936</b>	<b>\$23,989,959</b>	<b>\$26,149,438</b>	<b>\$26,149,438</b>
<b>Total Disbursements</b>	<b>\$19,753,145</b>	<b>\$23,986,936</b>	<b>\$23,989,959</b>	<b>\$26,149,438</b>	<b>\$26,149,438</b>
<b>Ending Balance</b>	<b>\$618,444,301</b>	<b>\$636,980,837</b>	<b>\$659,137,361</b>	<b>\$703,879,666</b>	<b>\$704,854,910</b>
PC Replacement Reserve <sup>4</sup>	4,050	4,860	4,860	4,444	4,444
<b>Unreserved Balance</b>	<b>\$618,440,251</b>	<b>\$636,975,977</b>	<b>\$659,132,501</b>	<b>\$703,875,222</b>	<b>\$704,850,466</b>

<sup>1</sup> FY 1999 Actuals are adjusted to reflect compliance with Governmental Accounting Standards Board (GASB) Statement 28 which requires segregation of income and expenditures associated with securities lending transactions. The audit adjustment records gross income and expenditures of \$2,354,822.17. Prior to GASB 28 the retirement systems solely reflected net income from securities lending as part of return on investment. It should be noted that the Uniformed Retirement System received net securities lending income of \$206,347 based on securities lending transactions in FY 1999.

<sup>2</sup> FY 1999 Actual return on investment is increased by \$2,229.70 to record a full 12 months of receipts. This amount is consistent with the FY 1999 Comprehensive Annual Financial Report.

<sup>3</sup> Beginning in FY 1998 unrealized gain/loss is not budgeted. Unrealized gain/loss will be reflected as an actual revenue at the end of each fiscal year.

<sup>4</sup> Computer equipment reserve established for the timely replacement of obsolete computer equipment used for retirement operations.

# RETIREMENT ADMINISTRATION AGENCY

## FUND STATEMENT

Fund Type G60, Pension Trust Funds	Fund 601, Supplemental Retirement				
	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$1,623,037,291</b>	<b>\$1,708,627,352</b>	<b>\$1,748,409,203</b>	<b>\$1,846,699,536</b>	<b>\$1,846,699,536</b>
Revenue:					
County Employer Contributions	\$17,839,991	\$18,652,865	\$18,431,925	\$19,457,666	\$19,411,964
County Employee Contributions	14,090,402	13,245,660	13,245,660	14,552,682	14,552,682
School Employer Contributions	6,303,842	6,409,363	6,409,363	6,821,538	6,821,538
School Employee Contributions	4,935,377	4,653,881	4,653,881	5,113,105	5,113,105
Employee Payback	502,720	203,000	203,000	388,000	388,000
Return on Investments <sup>1,2</sup>	153,177,787	127,012,061	127,012,061	137,343,290	137,343,290
<b>Total Realized Revenue</b>	<b>\$196,850,119</b>	<b>\$170,176,830</b>	<b>\$169,955,890</b>	<b>\$183,676,281</b>	<b>\$183,630,579</b>
Unrealized Gain (Loss) <sup>3</sup>	(3,574,598)	0	0	0	0
<b>Total Revenue</b>	<b>\$193,275,521</b>	<b>\$170,176,830</b>	<b>\$169,955,890</b>	<b>\$183,676,281</b>	<b>\$183,630,579</b>
<b>Total Available</b>	<b>\$1,816,312,812</b>	<b>\$1,878,804,182</b>	<b>\$1,918,365,093</b>	<b>\$2,030,375,817</b>	<b>\$2,030,330,115</b>
Expenditures:					
Administrative Expenses	\$1,197,080	\$1,535,973	\$1,542,047	\$1,639,153	\$1,659,532
Investment Services	11,433,071	6,337,060	6,337,060	5,679,043	5,679,043
Payments to Retirees Beneficiaries	49,538,418	56,288,041	56,288,041	62,665,976	62,665,976
Refunds	1,330,822	1,539,409	1,539,409	1,582,688	1,582,688
	4,404,218	5,959,000	5,959,000	4,441,000	4,441,000
<b>Subtotal Expenditures</b>	<b>\$67,903,609</b>	<b>\$71,659,483</b>	<b>\$71,665,557</b>	<b>\$76,007,860</b>	<b>\$76,028,239</b>
COLA/MRA Reserve	0	0	0	20,379	0
<b>Total Expenditures</b>	<b>\$67,903,609</b>	<b>\$71,659,483</b>	<b>\$71,665,557</b>	<b>\$76,028,239</b>	<b>\$76,028,239</b>
<b>Total Disbursements</b>	<b>\$67,903,609</b>	<b>\$71,659,483</b>	<b>\$71,665,557</b>	<b>\$76,028,239</b>	<b>\$76,028,239</b>
<b>Ending Balance</b>	<b>\$1,748,409,203</b>	<b>\$1,807,144,699</b>	<b>\$1,846,699,536</b>	<b>\$1,954,347,578</b>	<b>\$1,954,301,876</b>
PC Replacement Reserve <sup>4</sup>	15,120	22,680	22,680	20,736	20,736
<b>Unreserved Balance</b>	<b>\$1,748,394,083</b>	<b>\$1,807,122,019</b>	<b>\$1,846,676,856</b>	<b>\$1,954,326,842</b>	<b>\$1,954,281,140</b>

<sup>1</sup> FY 1999 Actuals are adjusted to reflect compliance with Governmental Accounting Standards Board (GASB) Statement 28 which requires segregation of income and expenditures associated with securities lending transactions. The audit adjustment records gross income and expenditures of \$6,148,521.85. Prior to GASB 28, the retirement systems solely reflected net income from securities lending as part of return on investment. It should be noted that the Supplemental Retirement System received net securities lending income of \$503,977 based on securities lending transactions in FY 1999.

<sup>2</sup> FY 1999 Actual return on investment is increased by \$1,716.40 to record a full 12 months of receipts. This amount is consistent with the FY 1999 Comprehensive Annual Financial Report.

<sup>3</sup> Beginning in FY 1998, unrealized gain/loss is not budgeted. Unrealized gain/loss will be reflected as an actual revenue at the end of each fiscal year.

<sup>4</sup> Computer equipment reserve established for the timely replacement of obsolete computer equipment used for retirement operations.

# RETIREMENT ADMINISTRATION AGENCY

## FUND STATEMENT

### Fund Type G60, Pension Trust Funds

### Fund 602, Police Retirement

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$532,783,944</b>	<b>\$564,957,750</b>	<b>\$576,262,558</b>	<b>\$610,823,728</b>	<b>\$610,823,728</b>
Revenue:					
Employer Contributions	\$10,685,734	\$10,441,447	\$10,220,548	\$11,069,508	\$14,071,712
Employee Contributions	6,861,605	6,180,269	6,180,269	6,623,455	6,623,455
Employee Payback	12,511	15,000	15,000	15,000	15,000
Return on Investments <sup>1,2</sup>	33,356,568	42,066,038	42,066,038	45,483,505	45,483,505
<b>Total Realized Revenue</b>	<b>\$50,916,418</b>	<b>\$58,702,754</b>	<b>\$58,481,855</b>	<b>\$63,191,468</b>	<b>\$66,193,672</b>
Unrealized Gain (Loss) <sup>3</sup>	14,656,590	0	0	0	0
<b>Total Revenue</b>	<b>\$65,573,008</b>	<b>\$58,702,754</b>	<b>\$58,481,855</b>	<b>\$63,191,468</b>	<b>\$66,193,672</b>
<b>Total Available</b>	<b>\$598,356,952</b>	<b>\$623,660,504</b>	<b>\$634,744,413</b>	<b>\$674,015,196</b>	<b>\$677,017,400</b>
Expenditures:					
Administrative Expenses	\$454,519	\$560,975	\$563,998	\$585,280	\$589,646
Investment Services	4,734,381	2,920,687	2,920,687	3,070,291	3,070,291
Payments to Retirees	15,580,489	18,654,027	18,654,027	19,374,512	19,374,512
Beneficiaries	860,258	1,095,973	1,095,973	1,106,995	1,106,995
Refunds	464,747	686,000	686,000	683,000	683,000
<b>Subtotal Expenditures</b>	<b>\$22,094,394</b>	<b>\$23,917,662</b>	<b>\$23,920,685</b>	<b>\$24,820,078</b>	<b>\$24,824,444</b>
COLA/MRA Reserve	0	0	0	4,366	0
<b>Total Expenditures</b>	<b>\$22,094,394</b>	<b>\$23,917,662</b>	<b>\$23,920,685</b>	<b>\$24,824,444</b>	<b>\$24,824,444</b>
<b>Total Disbursements</b>	<b>\$22,094,394</b>	<b>\$23,917,662</b>	<b>\$23,920,685</b>	<b>\$24,824,444</b>	<b>\$24,824,444</b>
<b>Ending Balance</b>	<b>\$576,262,558</b>	<b>\$599,742,842</b>	<b>\$610,823,728</b>	<b>\$649,190,752</b>	<b>\$652,192,956</b>
PC Replacement Reserve <sup>4</sup>	4,050	4,860	4,860	4,444	4,444
<b>Unreserved Ending Balance</b>	<b>\$576,258,508</b>	<b>\$599,737,982</b>	<b>\$610,818,868</b>	<b>\$649,186,308</b>	<b>\$652,188,512</b>

<sup>1</sup> FY 1999 Actuals are adjusted to reflect compliance with Governmental Accounting Standards Board (GASB) Statement 28 which requires segregation of income and expenditures associated with securities lending transactions. The audit adjustment records gross income and expenditures of \$2,399,408.32. Prior to GASB 28, the retirement systems solely reflected net income from securities lending as part of return on investment. It should be noted that the Police Retirement System received net securities lending income of \$144,012 based on securities lending transactions in FY 1999.

<sup>2</sup> FY 1999 Actual return on investment is increased by \$8,572.17 to record a full 12 months of receipts. This amount is consistent with the FY 1999 Comprehensive Annual Financial Report.

<sup>3</sup> Beginning in FY 1998, unrealized gain/loss is not budgeted. Unrealized gain/loss will be reflected as an actual revenue at the end of each fiscal year.

<sup>4</sup> Computer equipment reserve established for the timely replacement of obsolete computer equipment used for retirement operations.

***RETIREMENT ADMINISTRATION AGENCY***

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# **FUND 691 EDUCATIONAL EMPLOYEES' SUPPLEMENTARY RETIREMENT**

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## **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan. It should be noted that the FY 2001 Adopted Budget Plan reflects the Fairfax County School Board's Advertised Budget adopted on February 10, 2000. Final action on the Fairfax County School Board's FY 2001 Approved Budget was taken on May 25, 2000 and will be incorporated in the FY 2000 Carryover Review.
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## **County Executive Proposed FY 2001 Advertised Budget Plan**



### **Agency Overview**

Retirement benefits for contributing members are budgeted in the Educational Employees' Supplementary Retirement Fund. Funding is provided from employee and employer contributions and return on investment of the fund's assets. FY 2001 expenditures are estimated at \$101.2 million.

It should be noted that the following fund statement reflects the FY 2001 Fairfax County Public Schools Superintendent's Proposed Budget. Adjustments to this fund, adopted by the Fairfax County School Board on February 10, 2000, will be discussed in the Overview Volume of the FY 2001 Advertised Budget Plan.

# FUND 691 EDUCATIONAL EMPLOYEES' SUPPLEMENTARY RETIREMENT

## FUND STATEMENT

Fund Type G60, Trust and Agency Funds

Fund 691, Educational  
Employees' Supplementary Retirement

	FY 1999 Actual <sup>1</sup>	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan <sup>2</sup>	FY 2001 Superintendent's Proposed	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$1,441,702,975</b>	<b>\$1,506,510,966</b>	<b>\$1,520,520,934</b>	<b>\$1,595,869,335</b>	<b>\$1,592,316,015</b>
Receipts:					
Contributions	\$53,965,263	\$60,565,238	\$53,545,238	\$49,454,286	\$49,454,286
Investment Income	102,666,275	104,454,377	110,366,246	119,412,576	119,412,576
<b>Total Receipts</b>	<b>\$156,631,538</b>	<b>\$165,019,615</b>	<b>\$163,911,484</b>	<b>\$168,866,862</b>	<b>\$168,866,862</b>
<b>Total Available</b>	<b>\$1,598,334,513</b>	<b>\$1,671,530,581</b>	<b>\$1,684,432,418</b>	<b>\$1,764,736,197</b>	<b>\$1,761,182,877</b>
Total Expenditures	\$77,813,579	\$88,546,673	\$92,116,403	\$101,238,815	\$101,238,815
<b>Total Disbursements</b>	<b>\$77,813,579</b>	<b>\$88,546,673</b>	<b>\$92,116,403</b>	<b>\$101,238,815</b>	<b>\$101,238,815</b>
<b>Ending Balance</b>	<b>\$1,520,520,934</b>	<b>\$1,582,983,908</b>	<b>\$1,592,316,015</b>	<b>\$1,663,497,382</b>	<b>\$1,659,944,062</b>

<sup>1</sup> FY 1999 Actual reflects audit adjustments included in the FY 1999 Comprehensive Annual Financial Report (CAFR). The FY 1999 Audit Package detailing all of these changes was included in the *FY 2000 Third Quarter Review*.

<sup>2</sup> The *FY 2000 Revised Budget Plan* column reflects adjustments adopted by the Fairfax County Public School Board at its FY 2000 Midyear and Third Quarter Reviews. Since the County eliminated the Midyear Review, Fairfax County Public School Board adjustments were officially reflected in the County's *FY 2000 Third Quarter Review*, which was acted on by the Board of Supervisors on April 17, 2000.

# **FUND 700 ROUTE 28 TAXING DISTRICT**

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## **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- An increase of \$1,226,268 due to increased tax collections which are used to make payments to the State for annual debt service costs associated with the Route 28 bonds. In addition, revenues were increased \$1,226,268 based on the increase in assessed value of the property and revenues received to date.
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## **County Executive Proposed FY 2001 Advertised Budget Plan**



### **Agency Overview**

Fairfax County, in partnership with Loudoun County, formed the Route 28 Highway Transportation Improvement District on December 21, 1987. Under Virginia law such a district may be formed only upon the joint petition of owners of at least 51 percent of the land area in each County which is within the boundaries of the proposed district and which has been zoned or is used for commercial or industrial purposes. The District was formed to provide improvements to State Route 28 which connects State Route 7 in eastern Loudoun County to U.S. Route 50 and Interstate 66 in western Fairfax County, running approximately parallel to the County's western border. State Route 28 provides access to Dulles International Airport, along with the Dulles Access Road, which connects the Capital Beltway to Dulles International Airport. This District was formed upon landowner petition to accelerate planned highway improvements proposed by the State which relied primarily on slower pay-as-you-go financing from the Northern Virginia region's share of the State primary road fund allocation.

The District, administered by a Commission appointed by the Board of Supervisors of both Counties, may subject the owners of industrial and commercial property within the District to a maximum additional tax assessment of 20 cents per \$100 of assessed value. These funds, in addition to funds received through the State Primary Road Fund allocation formula, are to be used for the road improvements and debt service on bonds issued by the State. Improvements completed for Phase I of the Route 28 project include widening the existing road from two to six lanes and upgrading three major intersections. Any debt issued by the State to fund road improvements in the District will not become an obligation of Fairfax County. Legislation authorizing the issuance of revenue bonds up to \$160.7 million plus issuance expenses to finance the Phase I improvements to Route 28 was enacted during the 1988 Virginia General Assembly and became effective July 1, 1988. This legislation stipulates that the additional tax assessment in the District and funds allocated to the highway construction district, in which Route 28 lies, would reimburse the State for its debt service payments on its bonds. The Commonwealth of Virginia issued \$138.5 million in revenue bonds for the Route 28 project in September 1988.

Fairfax County and Loudoun County entered into a contract with the District on September 1, 1988, and agreed to levy an additional tax assessment as requested by the District, collect the tax, and pay all tax revenues to the Commonwealth Transportation Board. The contract specifies that: (1) the County Executive shall include in the budget all amounts to

## **FUND 700**

### **ROUTE 28 TAXING DISTRICT**

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be paid by the County under the District Contract for the fiscal year; (2) the County shall provide by February of each year the total assessed fair market value of the District as of January 1 of that year; and (3) the District in turn shall notify the County of the required payment and request a rate sufficient to collect that amount, up to a maximum of 20 cents per \$100 of assessed value. The FY 2000 and 2001 amounts shown are for planning purposes only. Final figures based on the District request will be forwarded to the Board of Supervisors when available. Since tax collections at the maximum amount will not be sufficient initially to pay the debt obligation in full, any difference will be made up from the Northern Virginia State Highway allocation until such time as the District revenues are sufficient to fund debt service in full. It should be noted that the State contributions are capped at \$51,875,000 in total actual payments. Based on the current growth rates in the District, the State obligation should be able to cover any shortfalls in revenue from Fairfax and Loudoun County, until the District can support its debt service requirement in full.

The following table depicts, by fiscal year, the Route 28 Taxing District's total contractual debt service requirement and the sources of funding used to meet the necessary payments. As noted above, payments are made by both counties from special tax revenues. In addition, an interest offset, consisting of any interest earned by County funds after payment to the State but before the bond debt service payment is made, is credited to the required debt service payment. Any difference required to make up the full debt service payment is shown in the State contribution category. Any surplus above the contractual debt service requirement will reduce and may eliminate the need for a State payment, and is credited to the following year as "other available funds." The surplus is then applied as an additional input to meet the debt service requirement.

This table is based on the Commonwealth Transportation Board State Route 28 Highway Transportation Improvement District payment invoices, which include payments made through March of each calendar year. Therefore, the amounts reflected below may not equal the actual expenditures indicated on the Fund Statement by fiscal year. Actual debt service contractual requirements were established in the contract between the Commonwealth Transportation Board and the State Route 28 Highway Transportation Improvement District on September 1, 1988. The revenue amounts for FY 1999 represent actual special tax revenue, state contributions, and interest earnings through invoice payment 21 dated March 15, 1999. FY 2000 revenues are based on prior year estimates as well as actual interest earnings through invoice payment 22. FY 2001 revenue amounts are estimated.



### **Funding Adjustments**

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- There have been no revisions to this fund since approval of the FY 2000 Adopted Budget Plan.

**FUND 700**  
**ROUTE 28 TAXING DISTRICT**

<b>Revenues Applied to Debt Service</b>						
Fiscal Year	Contractual Debt Service Requirement	Fairfax County <sup>1</sup>	Loudoun County	Treasury Interest Offset <sup>2</sup>	Other Available Funds <sup>3</sup>	State Contributions <sup>4</sup>
1989	\$3,622,185	\$2,629,770	\$1,997,482	\$27,179	\$0	\$0
1990	12,058,860	3,597,976	2,922,170	108,236	1,055,925	4,374,553
1991	12,062,020	3,913,442	2,816,801	26,541	0	5,305,236
1992	11,156,134	3,883,498	2,797,151	43,641	0	4,554,866
1993	8,804,182	3,260,266	2,533,051	37,776	449,954	2,523,135
1994	8,805,432	3,465,957	2,275,019	80,978	2,079,418	904,060
1995	8,801,682	3,216,359	1,817,938	27,761	19,607	3,720,017
1996	8,802,932	2,504,128	2,448,631	59,873	9,596	3,780,704
1997	8,801,398	2,209,438	1,672,065	26,011	7,429	4,886,455
1998	8,805,398	2,746,274	1,717,049	39,422	2,535,452	1,767,201
1999	8,803,778	3,432,438	2,037,769	43,446	8,980	3,281,145
2000	8,804,538	4,309,554	3,140,989	34,769	0	1,319,226
2001 <sup>5</sup>	8,802,676	4,795,818	3,489,200			
2002	8,805,126					
2003	8,801,126					
2004	8,801,026					
2005	8,803,926					
2006	8,803,926					
2007	8,805,426					
2008	8,802,526					
2009	8,804,626					
2010	8,805,526					
2011	8,804,326					
2012	8,803,526					
2013	8,805,300					
2014	8,803,026					
2015	8,805,400					
2016	8,805,460					
2017	8,801,626					
2018	8,802,226					
<b>Total</b>	<b>\$267,795,339</b>					

# **FUND 700**

## **ROUTE 28 TAXING DISTRICT**

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<sup>1</sup> Fairfax County payments include rezoning buy out proceeds, as well as scheduled tax collections. These payments are based on State invoices, the calendar for which does not coincide with the County's fiscal year. Therefore, the credited payments will not match the actual payments reflected on the accompanying Fund Statement.

<sup>2</sup> Treasury Interest Offset includes interest on debt service payments earned by County funds after payment to the State, but before the bond debt service payment is made.

<sup>3</sup> Other Available Funds include surplus tax collections from prior years; interest earned on debt service funds while they were held by the Trustee; and/or funds remaining in trust from the original 1988 bond issue or the 1992 refunding bond issue.

<sup>4</sup> Commonwealth Transportation Bond (CTB) contributions are made from the Northern Virginia District Primary Road fund allocation. The Commonwealth Transportation Bond Obligations are capped at a total of \$51,875,000 in actual payments. The total of CTB contribution through October 1, 1999, is \$35,097,372.

<sup>5</sup> The FY 2001 expenditure amount is shown for planning purposes only. The District will inform the County of the amount needed to fund its contractual obligations for reimbursement of debt service on bonds issued for District highway improvements. Tax revenues from the District are not sufficient to fully fund debt service. Therefore, no reduction to the tax rate or revenues can be made at this time.

**FUND 700**  
**ROUTE 28 TAXING DISTRICT**

**FUND STATEMENT**

Fund Type G70, Agency Funds

Fund 700, Route 28 Taxing District

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	\$41,268	\$41,268	\$45,207	\$45,207	\$45,207
Revenue:					
Real Estate Taxes- Current	\$3,227,720	\$3,083,286	\$4,309,554	\$4,795,818	\$4,795,818
Interest on Investments	12,546	0	0	0	0
Total Revenue	\$3,240,266	\$3,083,286	\$4,309,554	\$4,795,818	\$4,795,818
<b>Total Available</b>	<b>\$3,281,534</b>	<b>\$3,124,554</b>	<b>\$4,354,761</b>	<b>\$4,841,025</b>	<b>\$4,841,025</b>
Expenditures:					
Payments to the State	\$3,236,327	\$3,083,286	\$4,309,554	\$4,795,818	\$4,795,818
Total Expenditures	\$3,236,327	\$3,083,286	\$4,309,554	\$4,795,818	\$4,795,818
<b>Total Disbursements</b>	<b>\$3,236,327</b>	<b>\$3,083,286</b>	<b>\$4,309,554</b>	<b>\$4,795,818</b>	<b>\$4,795,818</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$45,207</b>	<b>\$41,268</b>	<b>\$45,207</b>	<b>\$45,207</b>	<b>\$45,207</b>

<sup>1</sup> Accumulated interest earned on investments.

# **HOUSING AND COMMUNITY DEVELOPMENT PROGRAM OVERVIEW**

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## **Introduction**

In FY 2001, the Fairfax County Housing and Community Development program will continue to provide housing opportunities for low- and moderate-income residents in Fairfax County, and to assist in the revitalization of neighborhoods. The consolidated housing and community development program includes numerous activities which support Fairfax County Redevelopment and Housing Authority (FCRHA) rental housing, housing for the elderly/group homes, loans for home ownership and home improvement, tenant assistance, community development, community revitalization, and the development and administration of these programs.

The Fairfax County Housing and Community Development program includes 20 funds either appropriated by the Board of Supervisors or allocated by the FCRHA. The FCRHA was established in 1966 pursuant to Chapter 1, Title 36 of the Code of Virginia. Its roles include planning, design, production, rehabilitation and maintenance of housing, primarily for low- and moderate-income households, and assisting in the revitalization of neighborhoods in Fairfax County. Eleven commissioners are appointed for four-year terms by the Board of Supervisors to accomplish this mission. The FCRHA and the Board of Supervisors formalized the responsibilities and working relationships between the two entities in a Memorandum of Agreement signed in 1985.

The activities described in this section are operated and managed by the Department of Housing and Community Development (DHCD), as directed by the FCRHA and the Board of Supervisors. Within DHCD, 231 positions will be responsible in FY 2001 for developing, acquiring or operating affordable housing in apartments, single-family and multi-family homes, condominiums, and for community development and revitalization programs.

## **FY 2001 Adopted Budget Plan Funding - Expenditures/Revenues**

Expenditures of \$63,321,776, including \$8,183,746 in General Fund support, \$13,391,392 in other County appropriated funds, and \$41,746,638 in non-County appropriated funds, will provide support for housing activities in FY 2001.

The Fairfax County Housing and Community Development program is funded through local, Federal, and State governments, General Obligation bonds, and private sector sources. Total receipts for FY 2001 are anticipated to be \$63,344,239 as shown on the Consolidated Fund Statement. Receipts from Federal/State sources are anticipated to be \$32,704,083, or 51.6 percent, of total funding sources. Specific funding sources to support each of the housing programs are presented in the detailed descriptions included in the fund narratives.

Excluding capital and grant funds, total County appropriated funding for the Department of Housing and Community Development decreased \$2,740,002, or 24.1 percent, from the *FY 2000 Revised Budget Plan* of \$11,363,390 to the FY 2001 Adopted Budget Plan of \$8,623,388. The overall decrease results primarily from the program adjustments enumerated below:

- The 2.5 percent cost-of-living/market rate adjustment approved by the Board of Supervisors, and previously held in reserve, has been spread to County agencies and funds. This action results in an increase of \$81,474 to the Department of Housing and Community Development.
- An increase to County Appropriated Funds of \$85,977 due to the implementation of the new Pay for Performance program in FY 2001. The new system links annual pay increases to employee performance.
- An increase to County Appropriated Funds of \$63,410 due to the implementation of the Market Pay Study. As a result of the Study, incumbents in job classes that are found to be one grade below the market will be moved to the appropriate grade and receive a 2.0 percent market adjustment. Incumbents in classes found to be two or more grades below the market will be moved to the appropriate grade and receive a 4.0 percent market adjustment. In addition, funding is held in reserve to provide all employees with a 2.5 percent cost-of-living/market adjustment.

# **HOUSING AND COMMUNITY DEVELOPMENT PROGRAM OVERVIEW**

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- An amount of \$211,201 in the Department of Housing and Community Development is funded for 5/5.0 SYE new positions, an Accountant III, an Accountant I, a Management Analyst II, and two Account Clerks II. Of this total, \$182,601 is included for Personnel Services, \$16,600 is included for Operating Expenses, and \$12,000 is included for five PCs.
- An increase of \$146,613 in the Department of Housing and Community Development for Real Estate Tax payments primarily due to limited partnership contracts with Tavenner Lane, Herndon Harbor House I, Herndon Harbor House II, Gum Springs, Castellani Meadows, and West Glade projects. The limited partnerships are non-public entities and are required to pay property taxes. The FCRHA is reimbursed by the limited partnerships for expenses incurred for managing and operating the projects.
- An increase of \$200,000 for technology enhancements within the Department of Housing and Community Development based on management study recommendations of business processes and systems.
- A net decrease in Fund 141, Elderly Housing Programs, of \$20,362 in Operating Expenses at Lewinsville primarily due to a decrease in repairs, maintenance, and furniture replacement based on the scheduled five-year replacement plan, and encumbered carryover of \$6,385, partially offset by an increase in custodial contracts, maintenance contracts, and building materials.
- A net decrease in Fund 141, Elderly Housing Programs, Operating Expenses for Lincolnia of \$269,960 primarily due to \$215,799 in encumbered carryover funding for a management contract at the Senior Center for the June, 1999 payment, and reduced maintenance contracts, appliances and repairs based on the scheduled five-year replacement plan.
- A net decrease in Fund 141, Elderly Housing Programs, Operating Expenses for Little River Glen of \$9,182 primarily due to the FY 1999 encumbered carryover of \$74,464 for carpet replacement and custodial contracts. This decrease is partially offset by increased requirements for repairs and maintenance based on the five-year replacement plan.
- A net decrease of \$3,085,626 due to the carryover of unexpended program balances in Fund 143, Homeowner and Business Loan Program. All unexpended balances automatically are carried forward to the next fiscal year to support recurring program costs. FY 2001 funding includes \$372,879 for the Home Improvement Program, \$343,950 for the Moderate Income Direct Sales Program, and \$55,683 for the Business Loan Program.

## **FY 2001 Activities**

Housing programs can be grouped into categories such as rental assistance, housing for elderly/group homes, loans for home ownership and home improvements, tenant assistance, community development, community revitalization, and development and general administration. The following is a description of the agency's activities by category:

- Rental Assistance

In FY 2001, a total of 5,435 assisted housing units will be managed or operated by the DHCD staff in the Fairfax County Rental, Elderly Housing, Section 8, Public Housing, and Virginia Housing Development Authority programs. DHCD, in conjunction with the FCRHA, is responsible for day-to-day maintenance, repair, and upkeep of all units. In recognition of the need to maintain a replacement reserve for all Fairfax County Rental Program housing developments, a reserve was established in FY 1997 to meet ongoing major system replacements. In FY 2001, an amount of \$541,431 is reserved for this purpose in Fund 941, Fairfax County Rental Program. In addition in FY 2001, a replacement reserve for major systems is included in the amount of \$250,000 in Fund 141, Elderly Housing Programs. Staff in the Housing Management and Property Improvement and Maintenance Divisions provides maintenance and oversees contractual services, certifies eligibility for participation in assisted housing programs, maintains waiting lists for available units, and provides oversight of daily operations. In addition, DHCD also manages 115 mobile home pads at the Woodley Hills Mobile Home Park.

# **HOUSING AND COMMUNITY DEVELOPMENT PROGRAM OVERVIEW**

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- Housing for the Elderly/Group Homes

Elderly Housing Programs accounts for personnel, operating, and equipment costs related to the County's support of the operation of the three locally funded elderly housing developments owned or leased by FCRHA. The three elderly housing developments funded in Fund 141, Elderly Housing Programs, are: Lewinsville Senior Residences in McLean, Little River Glen in the Braddock District, and Lincolnia Center in the Mason District. Funding for two facilities, Morris Glen in the Lee District and Herndon Harbor House in the Hunter Mill District, is not presented in Fund 141, Elderly Housing Programs. These facilities are owned by limited partnerships in which the FCRHA is the managing general partner and a private firm operates the facilities. Housing and Community Development staff administers the contract between the partnership and the private firm hired to manage the facilities. Together, in FY 2001, these five facilities will provide for 348 congregate housing units, three Adult Day Health Care Centers, and a 52-bed Adult Care Residence. This includes the additional 60 residential units and an Adult Day Health Care Center scheduled to open at Herndon Harbor in the winter of FY 2001. These developments address the needs of both the more independent elderly and those who require a greater level of care.

The FCRHA owns and maintains group homes on behalf of the Fairfax-Falls Church Community Services Board, which operates the programs in the homes. In FY 2001, seven group homes with 69 bed units will provide services to the mentally disabled.

- Loans for Home Ownership and Home Improvements

In FY 2001, the Home Improvement Loan Program (HILP) will provide \$835,159 for new loans to homeowners for home improvements. This amount includes program income loan funding under homeowner assistance programs, FCRHA funding supported by State loans and grants, bank funds, and funding anticipated from the Community Development Block Grant. The Moderate Income Direct Sales program (MIDS) is designed to provide affordable home ownership opportunities for low- and moderate-income families who otherwise could not afford to purchase a home. Funding of \$343,950 is provided in FY 2001, which is completely supported by program income to allow for maintaining units in the program as turnover occurs during the year.

- Tenant Assistance

In FY 2001, the County will continue participation in the Federal Section 8 program that is undergoing a structural change. The first change, effective October 1, 1999, merged Section 8 certificates and vouchers into one program called the "Housing Choice Voucher Program." A second program change in FY 1999 resulted in absorbing portability tenants into the FCRHA Voucher Program except VHDA clients, Alexandria City clients, and Arlington County clients. Under the Section 8 program, rental subsidies are provided by the U.S. Department of Housing and Urban Development (HUD) to cover the difference between a market-established rent and the rent, which is determined to be affordable at a given family's income level. In some cases the Section 8 subsidies are associated with a particular housing development, and in other cases they are transferable with the tenant. HUD authorizes 1,171 certificates and 1,617 vouchers to subsidize tenants. Federal funding earned from the program supports 38/38.0 SYE positions to maintain waiting lists of applicants, certify eligibility, make payments to landlords, and administer project-based subsidies.

- Community Development

The goal of the County's Community Development Program is to preserve and improve the quality of life in older, stable, residential areas, and to stimulate the development of low- and moderate-income housing. Sources of funding include Federal support under Fund 142, Community Development Block Grant (CDBG), and Fund 145, HOME Investment Partnerships Grant, as well as General Fund support included in Agency 38, Department of Housing and Community Development.

# **HOUSING AND COMMUNITY DEVELOPMENT PROGRAM OVERVIEW**

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The Board of Supervisors reviewed and approved the award of CDBG grant funds in April 2000, detailing specific projects to be funded in FY 2001. In addition, Fund 144, Housing Trust Fund, may be utilized to provide equity contributions or loans to acquire low- and moderate-income housing projects. FY 2001 funding of \$1,000,000, supported entirely by proffer and investment income, is included in the Undesignated Project in the Housing Trust Fund and is available for future use as designated by the Board of Supervisors. An additional \$1,900,000 is provided in the Housing Trust Fund for predevelopment and financing expenses for the Predevelopment Project and the new Partnership Program Project in the Affordable Housing Program.

Continuing costs of neighborhood improvement projects in four Conservation Areas were approved to be bond funded as part of the Fall 1989 Bond Referendum. An amount of \$6.0 million in bond funding was approved for design, land acquisition, and construction of road and gutter improvements to road segments in the Fairhaven, Bailey's Crossroads, James Lee, and Gum Springs conservation areas. Approximately \$0.325 million is currently appropriated in Fund 341, Housing General Obligation Bond Construction, in FY 2000 for these projects. These funds are supplemented by \$9.3 million in proceeds from a Federal Section 108 loan budgeted in Fund 340, Housing Assistance Program.

- Community Revitalization

The Community Revitalization Cost Center was created in Agency 38, Department of Housing and Community Development, in FY 1996 to coordinate the County's residential and commercial revitalization activities and to utilize the powers of the FCRHA to support the revitalization program. Through a community planning process, a comprehensive set of action statements is being developed and adopted for each designated area. Implementation tools to support revitalization are being developed in conjunction with other County agencies to support and stimulate private sector investment in these areas. In FY 1997, the Board of Supervisors approved implementation of a Blight Abatement Program designed to identify and remedy blighted residential and commercial properties within the County. In FY 2001, \$2,048,750 is available in Fund 340, Housing Assistance Programs, for the Revitalization, Renovation and Blight Abatement Programs. The Commercial Revitalization Program includes funding of \$1,350,000 to address current program needs in the following revitalization areas: McLean, Lake Anne-Reston, Richmond Highway/Kings Crossing predevelopment, Route 1 Façade Improvement, Gallows Road Streetscape, and Commerce Street predevelopment, as well as staffing and other efforts associated with revitalization projects. In addition, \$348,750 is provided for land acquisition at the proposed site of the new Sacramento Community Center along the Richmond Highway corridor. An amount of \$200,000 is included for rehabilitation and renovations at Mondloch II, McLean Hills, Chatham Town, and Lincolnia. The Spot Blight Abatement Program is funded in the amount of \$150,000 for initial demolition services on blighted properties until appropriate costs can be determined. The owners of the blighted properties will be billed for direct repayment or the obligations will be added to their tax bills for services rendered. It is anticipated that the owners without the need for direct County demolition will clean up most properties.

- Development and General Administration

The general administration areas provide overall direction, coordination, and administrative support for the Agency's housing and community development programs consistent with both Fairfax County and FCRHA policies. The development areas seek to stimulate the development of housing for all residents of the County with particular emphasis on housing for low- and moderate-income families through the provision of development services (land assembly, supervision of design and construction, etc.) and real estate financing.

- Grant Fund

Fund 965 was established during the Board of Supervisors' deliberations on the FY 2000 Adopted Budget Plan to separately track grants which are awarded to FCRHA. This fund provides accounting for three grants: the Transitional Housing Grant, the Housing Opportunities for Persons With AIDS (HOPWA) Grant, and the Public Housing Drug Elimination Grant, received by FCRHA from the U.S. Department of Housing and Urban Development (HUD). The Transitional Housing Grant, previously funded in Fund 941, Fairfax County Rental Program, is a five-year grant used to support nine homeless families for approximately 24 months each. Funding has been used to acquire three condominium units at the Cedar Lakes Condominium complex and to contract with the Northern Virginia Family Services, Inc. to provide supportive family services such as budget counseling, employment, housing, and parent counseling. The HOPWA Grant, previously funded in Fund 941, is an annual award that provides rental subsidy assistance for approximately ten

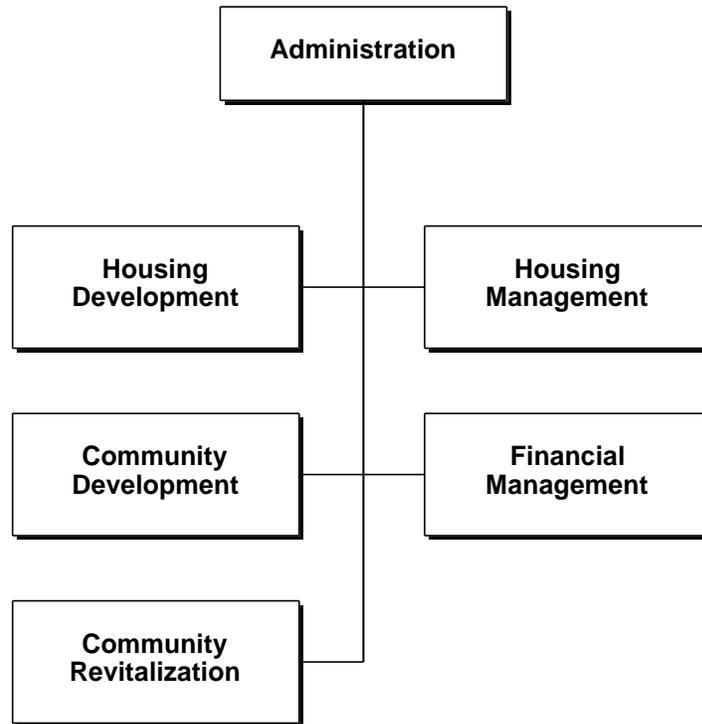
# ***HOUSING AND COMMUNITY DEVELOPMENT PROGRAM OVERVIEW***

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to twelve low- to moderate-income persons with HIV/AIDS. The Public Housing Drug Elimination Grant, previously in Fund 967, Projects Under Management, is a two-year grant for the continuation of anti-drug and crime efforts at FCRHA Public Housing properties. As grants are awarded and approved by the Board of Supervisors, the FY 2001 budget will be adjusted.

The following pages contain summaries of activities within the Department of Housing and Community Development. Included are: an organizational chart of the department; the Consolidated Fund Statement; graphs depicting the various FY 2001 sources of funding and expenditures; and the Budget Summary; and a description of the housing fund structure. Performance Indicators for the entire agency are included in the Department of Housing and Community Development General Operating narrative in Volume 2.

# DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT



# HOUSING AND COMMUNITY DEVELOPMENT PROGRAM OVERVIEW

## Agency Position Summary

223	Regular Positions (5)	/	222.5	Regular Staff Years (5.0)
<u>8</u>	Grant Positions	/	<u>8.0</u>	Grant Staff Years
231	Total Positions (5)	/	230.5	Total Staff Years (5.0)

### Position Detail Information

#### ADMINISTRATION

##### General Fund:

1	Director
1	Deputy Director
1	H/C Dev. Proj. Adm.
1	Info Tech Prog. Mgr. I
1	Info Tech Technician II
1	Secretary III
1	Administrative Aide
1	Clerk Typist II
<u>1</u>	Management Analyst III
9	Positions
9.0	Staff Years

##### Public Housing:

1	Network Tele. Analyst III
<u>1</u>	Programmer Analyst I
2	Positions
2.0	Staff Years

##### FCRHA:

1	H/C Developer II
1	Programmer Analyst II
1	Information Officer III
1	Information Officer I
1	Administrative Assistant
<u>1</u>	Administrative Aide
6	Positions
6.0	Staff Years

##### Section 8:

1	Network Tele. Analyst III
<u>1</u>	Programmer Analyst II
2	Positions
2.0	Staff Years

##### CDBG:

<u>1</u>	Management Analyst III
1	Position
1.0	Staff Year

#### HOUSING MANAGEMENT:

##### General Fund:

1	H/C Dev. Proj. Adm.
1	Housing Svcs. Spec. V
2	Housing Svcs. Specs. IV
1	Housing Svcs. Spec. III
4	Housing Svcs. Specs. II
1	Housing Svcs. Spec. I
1	Vehicle Maint. Coord.
1	Carpenter II
1	Carpenter I
2	Plumbers II
1	Locksmith II
1	Painter I
1	A/C Equipment Repairer
1	Housing Manager
2	Hmn. Svcs. Assts.
1	Admin Aide
1	Clerical Specialist
<u>1</u>	Clerk Typist II
24	Positions
24.0	Staff Years

##### Elderly Housing Programs:

1	Housing Svcs. Spec. V
1	Housing Svcs. Spec. IV
2	Housing Svcs. Specs. II
4	Facility Attendants II
1	Sr. Mech. Sys. Supvr.
1	Maint. Trade Helper II
1	Administrative Assistant
1	Administrative Aide
1	Asst. Supvr. Fac. Support
1	Electrician II
<u>1</u>	Genl Bldg. Maint. Wkr. I
15	Positions
15.0	Staff Years

#### Public Housing:

1	DHCD Property Mgmt. Supvr.
1	Housing Services Specialist V
1	Housing Services Specialist IV
1	Housing Services Specialist III
7	Housing Services Specialists II
2	Hsng. Svcs. Specs. I 1PT
2	Senior Maintenance Supervisors
1	Administrative Aide
1	Maintenance Supervisor
3	A/C Equipment Repairers
1	Carpenter I
1	Carpenter II
1	Admin Asst.
1	Plumber I
1	General Bldg. Maint. Worker I
1	Painter I
1	Maintenance Trade Helper II
1	Warehouse Worker-Driver
1	Secretary I
2	Clerical Specialists
<u>1</u>	Storekeeper
32	Positions
31.5	Staff Years

#### Drug Elimination Grant:

1	Management Analyst I G
<u>1</u>	Hsg Svcs. Spec. II G
2	Positions
2.0	Staff Years

# HOUSING AND COMMUNITY DEVELOPMENT PROGRAM OVERVIEW

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## HOUSING MGT. (CONT.):

### **Rental Program:**

1	Painter II
2	Painters I
2	Hsg. Svcs. Specs. III
5	Hsg. Svcs. Specs. II
2	Hsg. Svcs. Specs. I
2	Administrative Aides
2	Gen. Bldg. Maint. Wrkrs. II
2	Gen. Bldg. Maint. Wrkrs. I
1	Material Reqs. Specialist
1	Carpenter II
2	Plumbers I
2	Refr. & A/C Supvrs.
1	Engineering Tech. II
1	Electrician II
2	Secretaries I
28	Positions
28.0	Staff Years

### **Section 8:**

2	Hsg Svcs. Spcs. IV 1G
3	Housing Svcs. Specs. III
19	Hsg. Svcs. Specs. II 2G
1	Human Services Coord. II
1	Accounting Technician
4	Hmn. Svcs. Assts.
1	Administrative Aide
2	Account Clerks II
1	Secretary I
1	Clerical Specialist
35	Positions
35.0	Staff Years

### **FCRHA:**

1	Housing Svcs. Spec. III
1	Housing Svcs. Spec. II
2	Positions
2.0	Staff Years

### **CDBG:**

1	Housing Svcs. Spec. V
1	Housing Svcs. Spec. IV
2	Housing Svcs. Specs. II
4	Positions
4.0	Staff Years

### **Public Housing/Modernization:**

1	H/C Developer IV G
1	H/C Developer III G
1	Engineer II G
3	Positions
3.0	Staff Years

## COMMUNITY DEVELOPMENT

### **General Fund:**

1	H/C Developer IV
1	H/C Developer I
2	Positions

### **FCRHA:**

1	H/C Developer IV
4	H/C Developers II
1	Secretary II
6	Positions
6.0	Staff Years

### **CDBG:**

1	H/C Dev. Proj. Admin.
2	H/C Developers IV
2	H/C Developers III
1	Maintenance Supervisor
1	Maint. Trade Helper II
1	Painter I
1	Clerical Specialist
1	Carpenter I
2	Administrative Aides
12	Positions
12.0	Staff Years

## HOUSING DEVELOPMENT

### **General Fund:**

1	H/C Dev. Proj. Admin.
1	H/C Developer IV
1	H/C Developer III
1	Administrative Aide
4	Positions
4.0	Staff Years

### **FCRHA:**

2	H/C Developers IV
4	H/C Developers III
3	H/C Developers II
9	Positions
9.0	Staff Years

### **CDBG:**

2	H/C Developers III
2	Positions
2.0	Staff Years

### **HOME:**

1	H/C Developer IV
1	Position
1.0	Staff Year

## FINANCIAL MANAGEMENT

### **General Fund:**

1	H/C Dev. Proj. Admin.
1	Accountant III (1)
2	Accountants II
1	Accountant I (1)
1	Mgt. Analyst II (1)
2	Account Clerks II (2)
1	Accounting Technician
9	Positions (5)
9.0	Staff Years (5.0)

### **Public Housing:**

1	Chief Actg. Fspl. Officer
1	Accountant II
4	Account Clerks II
1	Secretary II
7	Positions
7.0	Staff Years

### **FCRHA:**

1	Management Analyst III
1	Accountant III
1	Account Clerk II
1	Accountant II
1	Accounting Technician
5	Positions
5.0	Staff Years

### **Section 8:**

1	Accountant I
1	Position
1.0	Staff Year

### **CDBG:**

1	Accountant II
1	Account Clerk II
2	Positions
2.0	Staff Years

## COMMUNITY REVITALIZATION

### **General Fund:**

1	H/C Dev. Proj. Admin.
1	Secretary II
1	Engineer II
3	H/C Developers IV
6	Positions
6.0	Staff Years

PT Denotes Part-Time Positions

G Denotes Grant Positions

( ) Denotes New Positions

# HOUSING AND COMMUNITY DEVELOPMENT PROGRAM OVERVIEW

## CONSOLIDATED FUND STATEMENT

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$16,649,872</b>	<b>\$11,411,583</b>	<b>\$25,647,772</b>	<b>\$13,156,154</b>	<b>\$11,702,093</b>
Revenue:					
Federal/State General Fund Contributions <sup>1</sup>	\$36,988,740	\$31,453,688	\$52,015,298	\$32,668,838	\$32,704,083
Lease Program Income/Rental Receipts	8,823,638	8,331,403	7,904,068	8,033,869	8,033,869
Sale of Bonds	500,634	0	324,670	0	0
Investment Income	771,836	517,860	517,860	567,046	567,046
IDB Financing Fees	21,648	43,977	43,977	43,200	43,200
Monitoring/Service Fees	1,045,346	1,266,193	1,066,193	1,283,913	1,283,913
Bank Funds/Private Financing	0	150,000	150,000	150,000	150,000
Utility Reimbursements	151,609	134,767	134,767	142,536	142,536
Repayment of Advances	585,904	414,865	1,102,616	359,081	359,081
Proffered Contributions	609,489	800,000	800,000	800,000	800,000
Miscellaneous/Other	21,454,056	11,098,819	27,467,841	8,805,989	11,076,765
<b>Total Revenue<sup>2</sup></b>	<b>\$76,092,541</b>	<b>\$59,916,579</b>	<b>\$97,593,815</b>	<b>\$60,426,828</b>	<b>\$63,344,239</b>
<b>Total Available</b>	<b>\$92,742,413</b>	<b>\$71,328,162</b>	<b>\$123,241,587</b>	<b>\$73,582,982</b>	<b>\$75,046,332</b>
Expenditures:					
Personnel Services	\$8,930,119	\$9,681,012	\$9,677,563	\$10,274,726	\$10,523,328
Operating Expenses	34,762,955	38,626,705	42,637,626	37,673,702	38,064,278
Capital Equipment	136,074	112,678	122,969	141,042	141,042
Recovered Costs	(445,898)	0	0	0	0
Grant Projects	10,002,333	7,986,000	18,203,134	7,965,066	8,000,066
Capital Projects	12,657,089	3,368,192	39,846,233	4,144,312	6,593,062
<b>Subtotal Expenditures<sup>2</sup></b>	<b>\$66,042,672</b>	<b>\$59,774,587</b>	<b>\$110,487,525</b>	<b>\$60,198,848</b>	<b>\$63,321,776</b>
COLA/MRA Reserve	\$0	\$0	\$0	\$185,962	\$0
Transfers Out:					
Housing Assistance (Fund 340)	0	0	1,051,969	0	0
CDBG (Fund 142)	1,051,969	0	0	0	0
<b>Total Transfers Out</b>	<b>\$1,051,969</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Disbursements</b>	<b>\$67,094,641</b>	<b>\$59,774,587</b>	<b>\$111,539,494</b>	<b>\$60,384,810</b>	<b>\$63,321,776</b>
<b>Ending Balance</b>	<b>\$25,647,772</b>	<b>\$11,553,575</b>	<b>\$11,702,093</b>	<b>\$13,198,172</b>	<b>\$11,724,556</b>

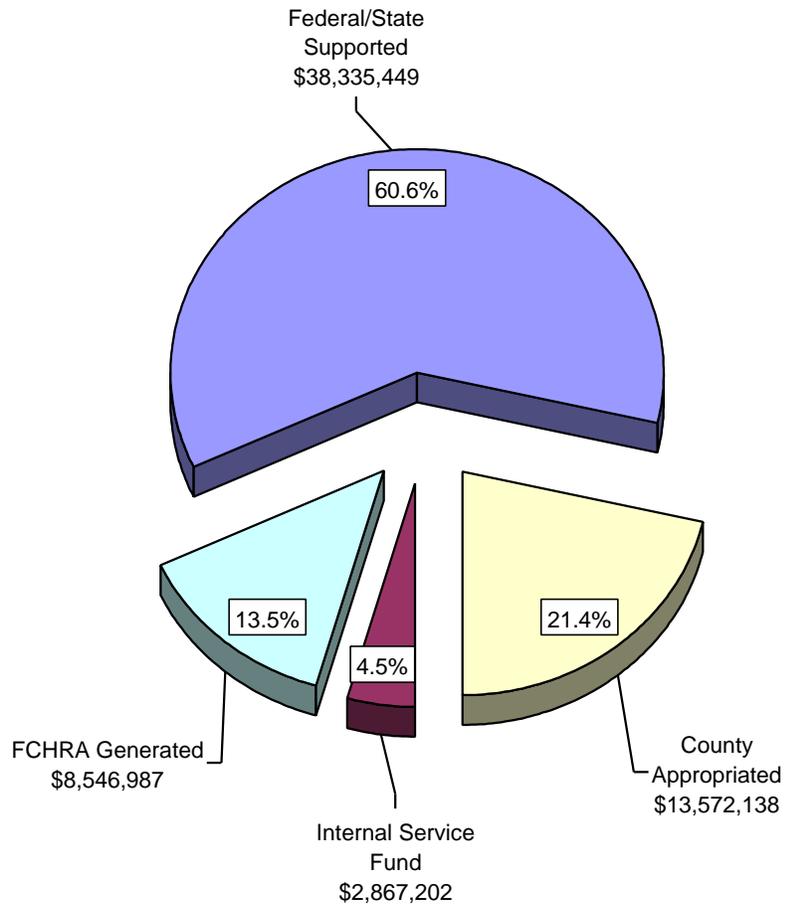
<sup>1</sup> In FY 2001, the total includes the General Fund Transfers to Fund 141, Elderly Housing Programs, in the amount of \$1,359,404 and Fund 340, Housing Assistance Program, in the amount of \$2,048,750, for a total of \$3,408,154. The remaining \$4,775,592 reflects Agency 38 funding within the General Fund.

<sup>2</sup> Fund 949, Internal Service Fund, was included as a separate housing fund in FY 1998. Revenues and expenditures for this fund are included in the Consolidated Fund Statement but do not increase the total funding available to the agency. As such, this funding is netted out of the Budget Summary section.

# HOUSING AND COMMUNITY DEVELOPMENT PROGRAM OVERVIEW

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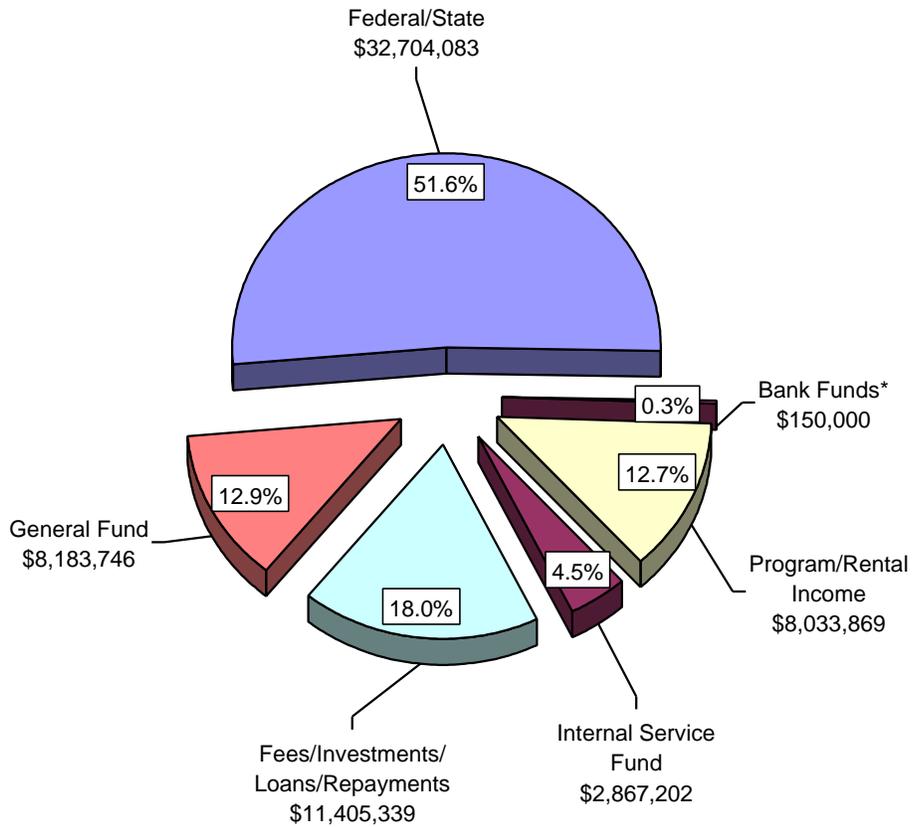
## HOUSING PROGRAMS FY 2001 EXPENDITURES



**TOTAL EXPENDITURES = \$63,321,776**

# HOUSING AND COMMUNITY DEVELOPMENT PROGRAM OVERVIEW

## HOUSING PROGRAMS FY 2001 SOURCE OF FUNDS



**TOTAL REVENUES = \$63,344,239**

\*Borrowed funds for loans to homeowners.

# HOUSING AND COMMUNITY DEVELOPMENT PROGRAM OVERVIEW

## BUDGET SUMMARY

<b>PROGRAM AREA SUMMARY BY FUND</b>					
<b>Category</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>
<b>Authorized Positions/Staff Years</b>					
Regular	218/217.5	218/217.5	218/217.5	223/222.5	223/222.5
Grant	8/8	8/8	8/8	8/8	8/8
<b>Total Positions</b>	<b>226/225.5</b>	<b>226/225.5</b>	<b>226/225.5</b>	<b>231/230.5</b>	<b>231/230.5</b>
<b>County Appropriated Funds:</b>					
<b>Operating:</b>					
001 General Operating	\$3,555,770	\$3,872,882	\$4,234,400	\$4,712,952	\$4,775,592
141 Elderly Housing Programs	3,021,327	2,970,385	3,270,852	3,056,450	3,075,284
143 Homeowners and Business Loan Programs	507,974	805,424	3,858,138	772,512	772,512
<b>Total Operating Expenditures</b>	<b>\$7,085,071</b>	<b>\$7,648,691</b>	<b>\$11,363,390</b>	<b>\$8,541,914</b>	<b>\$8,623,388</b>
<b>Capital:</b>					
144 Housing Trust Fund	\$1,275,982	\$1,221,258	\$7,431,192	\$1,000,000	\$2,900,000
340 Housing Assistance Program	565,377	500,000	9,353,264	1,500,000	2,048,750
341 Housing General Obligation Bond Construction	1,693	0	364,440	0	0
<b>Total Capital Expenditures</b>	<b>\$1,843,052</b>	<b>\$1,721,258</b>	<b>\$17,148,896</b>	<b>\$2,500,000</b>	<b>\$4,948,750</b>
<b>Total County Appropriated Fund Expenditures</b>					
	<b>\$8,928,123</b>	<b>\$9,369,949</b>	<b>\$28,512,286</b>	<b>\$11,041,914</b>	<b>\$13,572,138</b>
<b>Federal/State Support:<sup>1</sup></b>					
965 Housing Grant Fund	\$0	\$0	\$857,284	\$0	\$0
966 Section 8 Annual Contributions	23,059,870	25,422,628	25,147,602	25,213,574	25,262,365
967 Public Housing, Projects Under Management	5,035,008	4,884,203	5,018,631	5,028,048	5,070,084
968 Public Housing, Projects Under Development	69,666	0	517,166	0	0
969 Public Housing, Projects Under Modernization	917,509	0	3,475,021	0	0
142 Community Development Block Grant <sup>1</sup>	6,773,616	6,118,000	12,876,527	6,100,000	6,133,000
145 HOME Investment Partnership Grant <sup>1</sup>	2,908,148	1,868,000	4,469,323	1,868,000	1,870,000
<b>Total Federal/State Support</b>	<b>\$38,763,817</b>	<b>\$38,292,831</b>	<b>\$52,361,554</b>	<b>\$38,209,622</b>	<b>\$38,335,449</b>

## **HOUSING AND COMMUNITY DEVELOPMENT PROGRAM OVERVIEW**

<b>PROGRAM AREA SUMMARY BY FUND</b>					
<b>Category</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>
FCRHA Generated Funds:					
940 FCRHA General Operating	\$2,291,808	\$2,041,385	\$2,393,777	\$2,364,690	\$2,480,627
941 Fairfax County Rental Program	4,454,601	4,865,772	4,947,229	4,036,604	4,071,891
945 Non-County Appropriated Rehabilitation Loan	86,443	348,452	358,265	350,157	350,157
946 FCRHA Revolving Development	786,524	0	2,832,884	0	0
947 FCRHA Capital Contributions	57,918	0	56,141	0	0
948 FCRHA Development Support	8,982,420	1,646,934	15,816,125	1,644,312	1,644,312
949 Internal Service Fund	1,691,018	3,209,264	3,209,264	2,554,483	2,867,202
<b>Subtotal, FCRHA Funds</b>	<b>\$18,350,732</b>	<b>\$12,111,807</b>	<b>\$29,613,685</b>	<b>\$10,950,246</b>	<b>\$11,414,189</b>
Less:					
949 Internal Service Fund	1,691,018	3,209,264	3,209,264	2,554,483	2,867,202
<b>Total, FCRHA Funds</b>	<b>\$16,659,714</b>	<b>\$8,902,543</b>	<b>\$26,404,421</b>	<b>\$8,395,763</b>	<b>\$8,546,987</b>
<b>Total, All Sources</b>	<b>\$66,042,672</b>	<b>\$59,774,587</b>	<b>\$110,487,525</b>	<b>\$60,201,782</b>	<b>\$63,321,776</b>
Less:					
949 Internal Service Fund	1,691,018	3,209,264	3,209,264	2,554,483	2,867,202
<b>Net Total, All Sources</b>	<b>\$64,351,654</b>	<b>\$56,565,323</b>	<b>\$107,278,261</b>	<b>\$57,647,299</b>	<b>\$60,454,574</b>

<sup>1</sup> Fund 142, Community Development Block Grant, and Fund 145, HOME Investment Partnership Grant, are Federally supported County Appropriated funds and have been reflected under the Federal/State Support Category. While the Board of Supervisors appropriates funding in these funds by project, the source of revenue is the Federal government. The FY 2001 projected Federal funding for Fund 142, Community Development Block Grant, is \$6,133,000 and for Fund 145, HOME Investment Partnership Grant, is \$1,870,000.

# **HOUSING AND COMMUNITY DEVELOPMENT PROGRAM OVERVIEW**

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## **Housing Fund Structure**

The following provides a brief overview of the fund structure of Department of Housing and Community Development (DHCD) programs:

- **County General Fund**

- Fund 001, General Operating

This Fund includes support for positions in Agency 38, DHCD, and provides subsidies to the operation of some rental housing programs. Subsidies include support for expenses such as refuse collection, painting, maintenance positions, and homeowner/condominium fees charged for condominium units owned by the FCRHA.

- **FCRHA General Revenue and Operating**

- Fund 940, FCRHA General Revenue and Operating

This fund includes all FCRHA revenues generated by financing fees earned from issuance of bonds, monitoring and service fees charged to developers, investment income, project reimbursements, consultant fees, and ground rents on land leased to developers. Revenues support operating expenses for the administration of the private activity bonds, the Home Improvement Loan Program staff, and other administrative costs which cross-cut many or all of the housing programs.

- **Local Rental Housing Program**

- Fund 941, Fairfax County Rental Program (FCRP)

This fund includes housing developments in operation that are owned or managed by the FCRHA, other than Federally assisted public housing and certain County-supported rental housing. This fund includes operating costs for the FCRP units, including certain expenses for the Stonegate and Murraygate developments, the Woodley-Hills Estate Mobile Home Park, and projects regulated by the Virginia Housing Development Authority, including group homes for the disabled and mentally handicapped. These latter units are owned and maintained by FCRHA; however, programs for the residents are administered by the Fairfax-Falls Church Community Services Board.

- **Federal Section 8 Rental Assistance**

- Fund 966, Section 8 Annual Contribution

The Section 8 program is a Federal housing rental assistance program for lower income families to assist them in leasing housing in the private marketplace. A portion of rent payments is provided by HUD and is calculated under various formulas, incorporating family income and the fair market rent for various types of housing in the Washington Metropolitan Area. The FCRHA administers the program, providing rental certificates and vouchers to eligible participants and rental subsidies to certain housing developments.

# **HOUSING AND COMMUNITY DEVELOPMENT PROGRAM OVERVIEW**

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- Special Revenue Funds

- Fund 141, Elderly Housing Programs
- Fund 142, Community Development Block Grant (CDBG)
- Fund 143, Homeowner and Business Loan Programs
- Fund 144, Housing Trust Fund
- Fund 145, HOME Investment Partnership Grant
- Fund 945, Non-County Appropriated Rehabilitation Loan Program

These funds include housing programs which have a special source of revenue, be it rental income, Federal/State support, bank funds, or proffered contributions. Elderly Housing Programs provide for affordable housing for the low- and moderate-income elderly of the County. Non-County Appropriated Rehabilitation loans provide for the rehabilitation and upgrading of housing, and work in conjunction with County-appropriated funds in Fund 143. The CDBG program is a Federal program that is used to conserve and upgrade neighborhoods through the provision of public facilities support for commodity services and stimulation of development of low- and moderate-income housing. The Homeowner and Business Loan Programs Fund supports homeowner assistance, such as the Moderate Income Direct Sales Program, which aids homeowners in the purchase of homes, as well as a Federal grant aimed at providing loans to small and minority businesses. Also included is the Housing Trust Fund, which utilizes proffered contributions from private developers, County contributions, and investment earnings to encourage the preservation, development, and redevelopment of affordable housing by the FCRHA, non-profit sponsors, and the private sector. The HOME program is a Federal program that seeks to provide affordable housing through acquisition, rehabilitation, new construction, and tenant-based rental assistance.

- Public Housing Program

- Fund 967, Public Housing, Projects Under Management
- Fund 968, Public Housing, Projects Under Development
- Fund 969, Public Housing, Projects Under Modernization

These funds represent the Federal Public Housing Program that supports the modernization, development or acquisition of rental housing to be owned and operated by local housing authorities such as the FCRHA. The Public Housing Program has been divided into three separate components that identify projects in operation, capital construction projects, and modernization of existing Public Housing facilities. Under the 1998 Federal housing legislation, funding for development and modernization will be combined into one capital grant fund in the future. Under the program qualifications for Public Housing, units are leased to low-income tenants, and tenants pay no more than 30 percent of adjusted income toward dwelling rent or a minimum of \$25 per month.

- Capital Projects

- Fund 340, Housing Assistance Program
- Fund 341, Housing General Obligation Bond Construction

These County-supported funds provide for the development of low- and moderate-income housing. Fund 340, Housing Assistance Program, had been used primarily for the acquisition or development of units to be managed and operated within the FCRP and for infrastructure costs associated with approved development projects. Beginning in FY 1997, funding was also included in Fund 340 from Section 108 loan proceeds to be used to preserve and improve four conservation areas. The funds also support the Blight Abatement and Revitalization programs. Fund 341, Housing General Obligation Bond Construction, is used to budget and report costs for housing and community development and capital projects that are supported wholly or in part by general obligation bond proceeds. These funds are nearly all expended.

# **HOUSING AND COMMUNITY DEVELOPMENT PROGRAM OVERVIEW**

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- FCRHA Development Support
  - Fund 946, FCRHA Revolving Development
  - Fund 947, FCRHA Capital Contributions
  - Fund 948, FCRHA Private Financing

These funds provide development support for site investigation for proposed new projects and provide temporary advances for architectural and engineering plans, studies, or fees for which Federal, State, County, or private funds will reimburse the FCRHA at a later date. Funding to supplement Federal funds for the development of new public housing and for minor capital improvement projects for existing FCRP units is also provided. Funds are available through the FCRHA Revolving Development Fund and the FCRHA Capital Contributions Fund for development support. Fund 948, FCRHA Private Financing, is used to budget and report costs for funds either borrowed by the FCRHA from private lenders and other sources, or which are generated through the sale of FCRHA bonds.

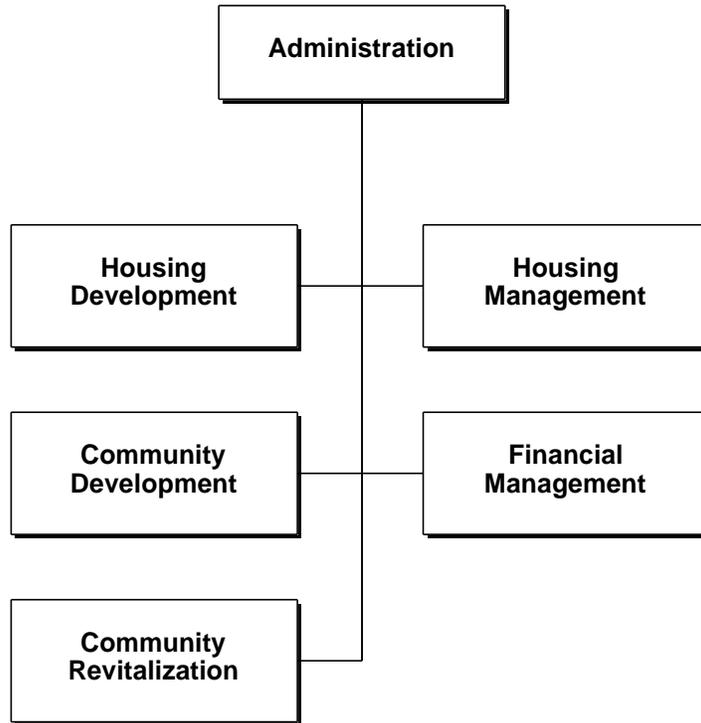
- FCRHA Internal Service Fund
  - Fund 949, FCRHA Internal Service Fund

Fund 949, FCRHA Internal Service Fund, was established in FY 1998 to charge for goods and services that are shared among several housing funds. These costs include items such as office supplies, telephones, postage, copying, insurance, and audits which have been budgeted and paid from one of the FCRHA's funds and then allocated to these other funds proportionate to their share of the costs. This fund also includes costs associated with the maintenance and operation of FCRHA housing development, such as service contracts for extermination, custodial work, elevator maintenance, grounds maintenance, etc. The fund allows one contract to be established for goods and services, as opposed to multiple contracts in various funds.

- FCRHA Grant Fund
  - Fund 965, Housing Grant Fund

Fund 965, Housing Grants, was established in FY 2000 to administer grants awarded to the FCRHA. The grants currently in this fund are awarded by the U.S. Department of Housing and Urban Development (HUD), based on competitive applications for funding, and provide for rent subsidies, counseling services, support services, operating expenses, and property improvements.

**DEPARTMENT OF HOUSING  
AND COMMUNITY DEVELOPMENT  
FUND 001, GENERAL OPERATING**



# DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT

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## Agency Position Summary

54 Regular Positions (5) / 54.0 Regular Staff Years (5.0)

### Position Detail Information

#### ADMINISTRATION

1 Director  
1 Deputy Director  
1 H/C Development Project Administrator  
1 Info. Tech. Prog. Mgr. I  
1 Info. Technology Tech. II  
1 Secretary III  
1 Administrative Aide  
1 Clerk Typist II  
1 Management Analyst III  
9 Positions  
9.0 Staff Years

#### HOUSING DEVELOPMENT

1 H/C Development Project Administrator  
1 Housing/Community Developer IV  
1 Housing/Community Developer III  
1 Admin. Aide  
4 Positions  
4.0 Staff Years

#### HOUSING MANAGEMENT

1 H/C Development Project Administrator  
1 Housing Services Specialist V  
2 Housing Services Specialists IV  
1 Housing Services Specialist III  
4 Housing Services Specialists II  
1 Housing Services Specialist I  
1 Vehicle Maintenance Coordinator  
1 Carpenter II  
1 Carpenter I  
2 Plumbers II  
1 Locksmith II  
1 Painter I  
1 Air Conditioning Equipment Repairer  
1 Housing Manager  
1 Admin. Aide  
2 Human Services Assistants  
1 Clerical Specialist  
1 Clerk Typist II  
24 Positions  
24.0 Staff Years

#### FINANCIAL MANAGEMENT

1 H/C Development Project Administrator  
1 Management Analyst II (1)  
2 Account Clerks II (2)  
1 Accountant III (1)  
2 Accountants II  
1 Accountant I (1)  
1 Accounting Technician  
9 Positions (5)  
9.0 Staff Years (5.0)

#### COMMUNITY DEVELOPMENT

1 Housing/Community Developer IV  
1 Housing/Community Developer I  
2 Positions  
2.0 Staff Years

#### COMMUNITY REVITALIZATION

1 H/C Development Project Administrator  
1 Secretary II  
1 Engineer II  
3 Housing/Community Developers IV  
6 Positions  
6.0 Staff Years

( ) Denotes New Positions

# DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT

## AGENCY MISSION

*To provide the residents of the County with safe, decent, and more affordable housing for low- and moderate-income households. In addition, the Department of Housing and Community Development seeks to preserve, upgrade, and enhance existing neighborhoods through conservation and rehabilitation of housing, and by provision of public facilities and services.*

## AGENCY SUMMARY

Category	FY 1999	FY 2000	FY 2000	FY 2001	FY 2001
	Actual	Adopted Budget Plan	Revised Budget Plan	Advertised Budget Plan	Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	49/ 49	49/ 49	49/ 49	54/ 54	54/ 54
Expenditures:					
Personnel Services	\$2,312,959	\$2,415,660	\$2,396,365	\$2,688,022	\$2,750,662
Operating Expenses	1,242,811	1,457,222	1,838,035	2,012,930	2,012,930
Capital Equipment	0	0	0	12,000	12,000
<b>Total Expenditures</b>	<b>\$3,555,770</b>	<b>\$3,872,882</b>	<b>\$4,234,400</b>	<b>\$4,712,952</b>	<b>\$4,775,592</b>

## SUMMARY BY COST CENTER

Category	FY 1999	FY 2000	FY 2000	FY 2001	FY 2001
	Actual	Adopted Budget Plan	Revised Budget Plan	Advertised Budget Plan	Adopted Budget Plan
Administration	\$827,907	\$933,583	\$1,133,039	\$1,489,728	\$1,504,105
Housing Development	238,305	234,646	209,721	233,944	239,793
Housing Management	1,812,153	2,023,318	2,209,975	2,076,052	2,100,857
Financial Management	221,210	256,518	256,518	463,264	469,622
Community Development	102,502	101,767	102,097	104,583	107,199
Community Revitalization	353,693	323,050	323,050	345,381	354,016
<b>Total Expenditures</b>	<b>\$3,555,770</b>	<b>\$3,872,882</b>	<b>\$4,234,400</b>	<b>\$4,712,952</b>	<b>\$4,775,592</b>

## Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The 2.5 percent cost-of-living/market rate adjustment approved by the Board of Supervisors, and previously held in reserve, has been spread to County agencies and funds. This action results in an increase of \$62,640 to the Department of Housing and Community Development.

# DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT

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*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- An increase of \$63,167 to reimburse the Fairfax County Redevelopment and Housing Authority (FCRHA) for Real Estate Taxes paid for units developed under the U.S. Department of Housing and Urban Development (HUD) Program, an agreement with a neighboring jurisdiction, and property developed and owned by the FCRHA. During the development of the FY 2000 Advertised Budget Plan, \$72,000 was included for Real Estate Taxes for three projects: \$33,000 for West Glade; \$27,000 for Herndon Harbor II; and \$12,000 for Tavenner Lane based on the Real Estate assessment information available at that time. Since the approval of the FY 2000 budget, three additional limited partnerships, Herndon Harbor I, Gum Springs, and Castellani Meadows, were approved for limited partnership status. Assessment appraisals of the six properties have been revised resulting in the total Real Estate tax requirement of \$135,167.

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## **County Executive Proposed FY 2001 Advertised Budget Plan**



### **Agency Overview**

The Fairfax County Department of Housing and Community Development (DHCD) program will continue to provide housing opportunities for low- and moderate-income residents in Fairfax County and to assist in the revitalization and renovation of neighborhoods. The DHCD program includes numerous activities which support Fairfax County Redevelopment and Housing Authority (FCRHA) rental housing, housing for the elderly/group homes, loans for home ownership and home improvement, tenant assistance, community development, community revitalization, and the development and administration of these programs.

County resources within the General Fund provide support for positions in Agency 38, Housing and Community Development (HCD). These positions include staff assigned to coordinate the County's revitalization program, positions that support the development and operation of FCRHA assisted housing, the County's community development program, as well as critical support functions such as financial management, computer network operations, and strategic planning.

In the FY 1999 audit findings report, the County's auditors strongly recommended additional positions and a formal plan to improve the timely and accurate reporting and management of Department financial resources. The positions are needed to appropriately train and cross train staff, meet year-end reporting requirements, post entries and adjustments in a timely manner, reconcile tenant accounts receivable ledgers in a timely manner, and process routine transactions without delay. In FY 2001, the Financial Management Cost Center will add 5/5.0 SYE positions to support increased reporting requirements for County agencies, regulatory agencies, Limited Partnerships, and creditors. The positions include 1/1.0 SYE Accountant III, 1/1.0 SYE Accountant I, 1/1.0 SYE Management Analyst I, and 2/2.0 SYE Account Clerks II. In addition to the positions, \$200,000 is included in FY 2001 for technology enhancements within the Department of Housing and Community Development based on recommendations from a management study to be conducted of business processes and systems.

The General Fund also supports the Federal public housing and local rental programs by funding some of the administrative and maintenance staff costs associated with those programs and by supporting refuse collection charges, condominium fees, limited partnership real estate taxes, and building maintenance for those housing projects. Funding of \$199,026 is also included in FY 2001 to paint seven housing projects owned and managed by the FCRHA.

# DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT

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In FY 2001, the Revitalization Program will continue to be responsible for administering eight revitalization areas and three conservation areas as well as coordinating interjurisdictional development projects with the Town of Herndon and the City of Fairfax and coordinating Countywide blight abatement and tax abatement programs.



## **Funding Adjustments**

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:*

- An increase of \$68,720 due to the implementation of the new Pay for Performance program in FY 2001. The new system links annual pay increases to employee performance.
- An increase of \$48,058 due to the implementation of the Market Pay Study. As a result of the Study, incumbents in job classes that are found to be one grade below the market will be moved to the appropriate grade and receive a 2.0 percent market adjustment. Incumbents in classes found to be two or more grades below the market will be moved to the appropriate grade and receive a 4.0 percent market adjustment. In addition, funding is held in reserve to provide all employees with a 2.5 percent cost-of-living/market adjustment.
- An amount of \$211,201 is funded for 5/5.0 SYE new positions, an Accountant III, an Accountant I, a Management Analyst II, and two Account Clerks II. Of this total, \$182,601 is in Personnel Services, \$16,600 is in Operating Expenses, and \$12,000 for five PCs.
- A net decrease of \$32,647 in Personnel Services primarily due to the grade of current employees.
- An increase of \$146,613 in Real Estate Tax payments primarily due to limited partnership contracts with Tavenner Lane, Herndon Harbor House I, Herndon Harbor House II, Gum Springs, Castellani Meadows, and West Glade projects. The limited partnerships are non-public entities and are required to pay property taxes. The FCRHA is reimbursed by the limited partnerships for expenses incurred for managing and operating the projects.
- An increase of \$48,000 in PC replacement charges for annual contributions to the PC Replacement Reserve established in FY 1995 to provide for timely replacement of aging and obsolete computer equipment.
- An increase of \$200,000 for technology enhancements within the Department of Housing and Community Development based on management study recommendations of business processes and systems.
- A decrease of \$154,589 in the repair and maintenance of buildings primarily due to carryover of FY 1999 painting contracts. FY 2001 funding of \$199,026 will provide for painting at seven housing projects.
- An increase of \$ 5,308 for Information Technology infrastructure charges based on the agency's/fund's historic usage of the Computer Equipment Replacement Fund (CERF) surcharge to provide for the timely replacement of the County's Information Technology infrastructure.

*The following funding adjustments reflect all approved changes in the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- As part of the FY 1999 Carryover Review, a net carryover of \$298,351 was added, including \$5,630 in Personnel Services for information technology position adjustments, and a net \$292,721 in Operating Expenses, including \$162,721 due to encumbered carryover and \$130,000 for technical support of non-profit organizations.

# DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT

## **Cost Center: Administration**

**NOTE:** The Goals, Objectives, and Performance Indicators reflect that of the entire agency. Calculations for Performance Indicators include all funding sources, General Fund and non-General Fund.

**GOAL:** To provide administrative and computer systems support to the core business areas of the Fairfax County Redevelopment and Housing Authority and the Department of Housing and Community Development by responding to computer network requests from agency employees and public information requests by citizens, agencies, and other interested individuals and groups.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	9/9	9/9	9/9	9/9	9/9
Expenditures:					
Personnel Services	\$514,608	\$540,614	\$546,244	\$575,025	\$589,402
Operating Expenses	313,299	392,969	586,795	914,703	914,703
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$827,907</b>	<b>\$933,583</b>	<b>\$1,133,039</b>	<b>\$1,489,728</b>	<b>\$1,504,105</b>



### **Objectives**

- To reduce the variance from Customer Satisfaction Index support provided within two business days by 1 percentage point, from 4 percent to 3 percent.
- To keep network operations at costs below industry average of \$3,200 per user per year with a 2 percent variance.
- To increase the percentage of requests for public information responses provided within 48 hours by 1 percentage point, from 93 to 94 percent.



### **Performance Indicators**

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Network user support requests handled	1,369	1,467	1,800 / 1,137	1,300	1,450
Network users supported	200	220	250 / 220	220	225
Public information responses provided	11,840	10,875	12,317	12,501	11,625

## DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Efficiency:</b>					
Cost per network user support request	\$44.56	\$41.59	\$34.99 / \$30.29	\$33.38	\$40.09
Equipment and support costs per user <sup>1</sup>	\$2,630	\$2,168	\$2,700 / \$1,695	\$1,144	\$1,184
Cost per public information response	\$2.89	\$3.01	\$3.07 / \$3.31	\$3.58	\$3.87
<b>Service Quality:</b>					
Percent of network up time	99%	99%	99% / 99%	99%	99%
Percent of network operations support provided within 48 hours	NA	NA	NA / 92%	95%	96%
Percent of public information responses provided within 48 hours	90%	91%	92%	93%	94%
<b>Outcome:</b>					
Variance from Customer Satisfaction Index support provided within 2 business days	6%	7%	5% / 5%	4%	3%
Variance from network operations support within 48 hours	NA	NA	NA / 3%	0%	0%
Percentage point change in public information responses provided within 48 hours	NA	1%	1% / 1%	1%	1%

<sup>1</sup> Cost for FY 1999 reflects major network upgrade.

### Cost Center: Housing Development

**GOAL:** To provide development and financing services for low- and moderate-income residents to facilitate the availability of affordable housing and the implementation of public improvement projects.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	4/ 4	4/ 4	4/ 4	4/ 4	4/ 4
<b>Expenditures:</b>					
Personnel Services	\$238,305	\$234,646	\$209,721	\$233,944	\$239,793
Operating Expenses	0	0	0	0	0
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$238,305</b>	<b>\$234,646</b>	<b>\$209,721</b>	<b>\$233,944</b>	<b>\$239,793</b>

# DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT



## Objectives

- To maintain a housing development pipeline that will produce and/or preserve at least 100 additional affordable housing units on an annual basis.
- To vary 2 percent or less from the approved annual budgets and schedules.



## Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Housing units in development pipeline <sup>1</sup>	2,755	3,056	3,000 / 4,316	3,767	4,197
Total below market and assisted rental housing units in County	11,601	11,599	12,000 / 11,697	11,800	11,850
Projects financed	NA	3	3 / 7	5	5
Total amount of financings <sup>2</sup>	NA	\$38,000,00	\$35,000,000 / \$12,000,000	\$10,000,000	\$10,000,000
<b>Efficiency:</b>					
Non-capital cost per unit in development	NA	\$68	\$68 / \$75	\$74	\$78
Staff cost per dollar financed	NA	\$0.0054	\$0.0058 / \$0.0020	\$0.0023	\$0.0024
<b>Service Quality:</b>					
Percent attainment of affordable units produced and/or preserved	NA	100%	100% / 100%	100%	100%
Percent adherence to budgets and schedules	NA	97%	98% / 98%	98%	98%
<b>Outcome:</b>					
Percent variance of affordable units produced and/or preserved attained	NA	0%	0% / 0%	0%	0%
Percent variance from approved budgets and schedule	NA	3%	2% / 3%	2%	2%

<sup>1</sup> FY 2000 increase in total number of units in the development pipeline are due to new requirements for preservation properties.

<sup>2</sup> Each year, an evaluation is made of projects presented for financial assistance. The dollar value provided for financing and number of projects is determined each year and is dependent on funding availability.

# DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT

## Cost Center: Housing Management

**GOAL:** To manage and maintain affordable housing that is decent, safe, and sanitary for eligible families and to maintain FCRHA housing in accordance with community standards.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	24/ 24	24/ 24	24/ 24	24/ 24	24/ 24
<b>Expenditures:</b>					
Personnel Services	\$901,864	\$959,065	\$959,065	\$992,190	\$1,016,995
Operating Expenses	910,289	1,064,253	1,250,910	1,083,862	1,083,862
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$1,812,153</b>	<b>\$2,023,318</b>	<b>\$2,209,975</b>	<b>\$2,076,052</b>	<b>\$2,100,857</b>



### Objectives

- To maintain a vacancy rate of 1 percent or less for all Public Housing units under management.
- To complete 100 percent of Public Housing emergency maintenance work orders within 24 hours.
- To inspect all 1,065 Public Housing properties to determine capital improvements needed to extend the useful life of FCRHA housing assets and reduce project-operating costs with 0 percent variance.



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Vacancy days <sup>1</sup>	2,027	2,641	3,884 / 3,050	3,500	3,500
Emergency work orders handled	715	750	750 / 750	750	750
Properties under management	26	26	26 / 26	26	26
Units under management	1,064	1,064	1,064 / 1,064	1,064	1,065
<b>Efficiency:</b>					
Rate of unit utilization (i.e., occupancy)	99.5%	99.0%	99.0% / 98.7%	99.0%	99.0%
Cost per emergency work order <sup>2</sup>	\$60.27	\$82.41	\$109.47 / \$100.04	\$109.47	\$118.07
Cost per property inspected	NA	NA	\$24.16 / \$46.90	\$49.36	\$53.42
<b>Service Quality:</b>					
Average days for unit turn around	16.64	20.85	21.00 / 18.00	18.00	18.00

## DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
Emergency work orders completed within 24 hours	715	735	750 / 750	750	750
Units inspected for Improvement Plan	1,064	1,064	1,064 / 1,064	1,064	1,065
<b>Outcome:</b>					
Vacancy rate <sup>1</sup>	0.52%	0.68%	1.0% / 1.39%	1.0%	1.0%
Percent of emergency work orders completed within 24 hours	100%	98%	100% / 100%	100%	100%
Percent variance from inspection goal	0%	0%	0% / 0%	0%	0%

<sup>1</sup> Vacancy days and the vacancy rate are developed by the U.S. Department of Housing and Urban Development (HUD) formulas. The actual vacancy days are adjusted for modernization of units within projects that are not counted as vacancy days. Since the adjustment factor for FY 1999 and FY 2000 vacancy days has not been determined, the FY 1999 and FY 2000 vacancy days represent 1 percent of the total Annual Contribution days of 388,360 without modernization factors.

<sup>2</sup> In FY 1997, the practice of using reduced rent in FCRHA-owned properties to partially compensate some personnel for their emergency callback status was discontinued, resulting in increased costs in FY 1998. The increase in FY 1999 is due to a 4-hour minimum labor charge for 100 percent rather than 50 percent of emergency work orders.

### Cost Center: Financial Management

**GOAL:** To provide management information for controls and compliance reporting to external oversight entities as required by policies and regulations; to collect revenues, process expenditures, provide financings, accurately budget, and report accounting activities on a timely and accurate basis in order to continue ongoing operations as a local housing authority.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	4/ 4	4/ 4	4/ 4	9/ 9	9/ 9
<b>Expenditures:</b>					
Personnel Services	\$221,046	\$256,518	\$256,518	\$436,899	\$443,257
Operating Expenses	164	0	0	14,365	14,365
Capital Equipment	0	0	0	12,000	12,000
<b>Total Expenditures</b>	<b>\$221,210</b>	<b>\$256,518</b>	<b>\$256,518</b>	<b>\$463,264</b>	<b>\$469,622</b>



### Objectives

- To maintain actual revenues at a level of at least 100 percent of expenditures for any given year.

# DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT



## Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Annual percentage Operating Expenditures to Budget	88%	96%	91% / 100%	99%	99%
<b>Efficiency:</b>					
Cost per \$100,000 budget managed <sup>1</sup>	NA	NA	\$412 / \$432	\$414	\$707
<b>Service Quality:</b>					
Audit findings related to Operating Budget	1	1	1 / 1	0	0
<b>Outcome:</b>					
Percent of revenue to expenditures	102%	96%	101% / 103%	101%	101%

<sup>1</sup> FY 2001 increase due to the addition of 5/5.0 SYE positions as a result of an audit findings report recommending improvement in the timely and accurate reporting of Department financial information.

## Cost Center: Community Development

**GOAL:** To plan, implement, and maintain public improvements and support services designed to improve the quality of life for residents in low- and moderate-income communities.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	2/2	2/2	2/2	2/2	2/2
<b>Expenditures:</b>					
Personnel Services	\$96,601	\$101,767	\$101,767	\$104,583	\$107,199
Operating Expenses	5,901	0	330	0	0
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$102,502</b>	<b>\$101,767</b>	<b>\$102,097</b>	<b>\$104,583</b>	<b>\$107,199</b>



## Objectives

- To execute non-profit service contracts within 60 days of Community Block Grant approval, with an on-time variance of 10 percent or less.
- To provide technical assistance and financing options to low- and moderate-income homeowners, resulting in the rehabilitation of substandard housing in compliance with building and health codes with a variance of 2 percent or less of completed homes being brought into code compliance.

# DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT



## Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Non-profit organizations awarded funding	40	30	31 / 25	29	30
Home improvement loan cases settled <sup>1</sup>	61	44	84 / 77	65	65
Total rehabilitation loan amount provided (in millions)	\$1.23	\$0.94	\$1.25 / \$1.34	\$1.30	\$1.30
<b>Efficiency:</b>					
Cost per non-profit organization awarded funding	NA	NA	NA / \$4,100	\$3,520	\$3,573
Cost per settled rehab <sup>1</sup>	\$20,164	\$21,364	\$14,881 / \$17,339	\$20,000	\$20,000
<b>Service Quality:</b>					
Percent of non-profit awards adhering to Consolidated Plan priorities	100%	100%	100% / 100%	100%	100%
Percent of contracts executed within 60 days of grant approval	80%	90%	90% / 100%	90%	90%
Percent completed cases meeting code <sup>2</sup>	99%+	95%+	90%+ / 100%	95%	98%
<b>Outcome:</b>					
Variance from on-time contract execution goal	NA	10%	10% / 0%	10%	10%
Variance from code compliance goal	<1%	<5%	<10% / <10%	5%	2%

<sup>1</sup> FY 1999 increase in the number of cases and decrease in cost per settled rehab due to a sewer project in the Gunston Wiley area of the County where 22 housing units were provided loans of approximately \$6,000 to fund sewer availability fees.

<sup>2</sup> FY 1999 decrease in percent of cases meeting code compliance is related to an increase in the number of cases that involve just the provision of sanitary sewer to remedy failing septic systems. Other code-related improvements are still pending in a number of these cases.

# DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT

## **Cost Center: Community Revitalization**

**GOAL:** To improve the physical appearance, function, and economic health of the targeted areas through encouragement of private sector reinvestment, facilitation of information exchange, and strengthening community groups and organizations.

<b>COST CENTER SUMMARY</b>					
<b>Category</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>
Authorized Positions/Staff Years					
Regular	6/ 6	6/ 6	6/ 6	6/ 6	6/ 6
<b>Expenditures:</b>					
Personnel Services	\$340,535	\$323,050	\$323,050	\$345,381	\$354,016
Operating Expenses	13,158	0	0	0	0
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$353,693</b>	<b>\$323,050</b>	<b>\$323,050</b>	<b>\$345,381</b>	<b>\$354,016</b>



## **Objectives**

- To increase stakeholder participation in revitalization by at least 10 per year.
- To maintain or increase the level of outside funding for revitalization programs through grantsmanship by 10 percent per year.
- To increase the level of private investment in targeted areas by 10 percent.

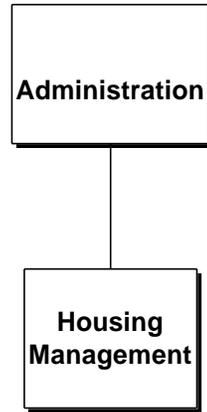
# DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT



## Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Number of stakeholders participating in revitalization	NA	NA	NA / 100	115	130
Dollar Value generated through grantsmanship	NA	NA	NA / \$500,000	\$550,000	\$605,000
Dollar Value of Private Investment in revitalization Areas (In Millions)	NA	NA	NA / NA	\$1.0	\$1.1
<b>Efficiency:</b>					
Cost per information packet distributed	NA	NA	NA / NA	\$56,952	\$48,462
Cost per submitted grant application	NA	NA	NA / \$26,905	\$30,374	\$32,308
Cost per program/project/initiative developed	NA	NA	NA / \$16,815	\$18,225	\$19,385
<b>Service Quality:</b>					
Percentage of information packets distributed	NA	NA	NA / NA	90%	90%
Percentage of grants awarded	NA	NA	NA / 10%	10%	11%
Percentage of programs/projects/initiatives moving forward to next phase	NA	NA	NA / 100%	100%	100%
<b>Outcome:</b>					
Percentage increase in stakeholders participating in revitalization	NA	NA	NA / NA	10%	11.5%
Percentage increase in dollar value generated through grantsmanship	NA	NA	NA / NA	10%	10%
Percentage increase in private investment in revitalization areas	NA	NA	NA / NA	NA	10%

**DEPARTMENT OF HOUSING  
AND COMMUNITY DEVELOPMENT  
FUND 141, ELDERLY HOUSING PROGRAMS**



**FUND 141**  
**ELDERLY HOUSING PROGRAMS**

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**Agency Position Summary**

15 Regular Positions / 15.0 Regular Staff Years

**Position Detail Information**

**HOUSING MANAGEMENT**

1	Housing Services Specialist V
1	Housing Services Specialist IV
2	Housing Services Specialists II
4	Facility Attendants II
1	Senior Mechanical Systems Supervisor
1	Maintenance Trade Helper II
1	Asst. Supv. Fac. Support
1	Electrician II
1	General Building Maintenance Worker I
1	Administrative Aide
1	Administrative Assistant
15	Positions
15.0	Staff Years

# FUND 141 ELDERLY HOUSING PROGRAMS

## AGENCY MISSION

*To manage affordable rental housing acquired by the FCRHA for the benefit of the elderly, and to maintain and reserve the units for long-term rental availability.*

<b>AGENCY SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	15/ 15	15/ 15	15/ 15	15/ 15	15/ 15
Expenditures:					
Personnel Services	\$684,066	\$731,526	\$731,526	\$773,915	\$792,749
Operating Expenses	2,308,862	2,207,323	2,503,971	2,204,467	2,204,467
Capital Equipment	28,399	31,536	35,355	78,068	78,068
<b>Total Expenditures</b>	<b>\$3,021,327</b>	<b>\$2,970,385</b>	<b>\$3,270,852</b>	<b>\$3,056,450</b>	<b>\$3,075,284</b>

## Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The 2.5 percent cost-of-living/market rate adjustment approved by the Board of Supervisors, and previously held in reserve, has been spread to County agencies and funds. This action results in an increase of \$18,834 to Fund 141, Elderly Housing Programs.

## County Executive Proposed FY 2001 Advertised Budget Plan



### Agency Overview

Fund 141, Elderly Housing Programs, accounts for personnel, operating, and equipment costs related to the County's support of the operation of the three locally funded elderly housing developments owned or leased by the Fairfax County Redevelopment and Housing Authority (FCRHA). The three elderly housing developments funded in Fund 141, Elderly Housing Programs, are: Lewinsville Senior Residences in McLean, Little River Glen in the Braddock District, and Lincolnia Center in the Mason District. Funding for two facilities, Morris Glen in the Lee District and Herndon Harbor House in the Hunter Mill District, are not presented in Fund 141, Elderly Housing Programs. Although they are owned by a limited partnership of which the FCRHA is the managing general partner, the facilities are operated by a private firm. Housing and Community Development staff administers the contract between the FCRHA and the private firm hired to manage the facilities. Together, in FY 2001, these five facilities will provide for 348 congregate housing units, three Adult Day Care Health Centers, and a 52-bed Adult Care Residence. This includes the additional 60 residential units and an adult day care center scheduled to open at Herndon Harbor in the winter of FY 2001. These developments address the needs of both the more independent elderly and those who require a greater level of care.

In FY 2001, the operation of the Elderly Housing Program will be supported in part with rental income, a State auxiliary grant for indigent care in the Adult Care Residence component at the Lincolnia Center, County support, and Federal HOME funds. The County's General Fund transfer supports more than \$1.3 million, or approximately 44 percent, of this

## **FUND 141**

### **ELDERLY HOUSING PROGRAMS**

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expense. The operating budget provides for approximately the same level of service as provided in FY 2000. The Morris Glen and Herndon Harbor facilities are self-supporting and do not require County General Fund support in Fund 141.

Other costs related to the County's housing program at these sites, including the operating costs of senior centers, adult day care centers, and a Congregate Food Program, are reflected in the agency budgets for the Department of Community and Recreation Services, the Health Department, the Aging Grants and Programs Fund, and County Debt Service Fund.

During FY 2001, the scheduled furniture/carpeting replacements and major maintenance repairs will continue. This includes the furniture and carpeting repair/replacement programs at the Lincolnia, Little River Glen, and Lewinsville facilities. Additionally, FY 2001 begins the second five-year repair and replacement plan that includes the repair of major appliances, updates/upgrades to apartment units, and major repairs forecasted as necessary to parking lots, roofs, and mechanical equipment.

Funding for a management contract in the amount of \$921,338 for the Lincolnia Adult Care Residence will cover the costs of health care professionals who provide services 24 hours a day for that component of the Lincolnia facility. Management and maintenance contracts, funded entirely from rental income, will cover services at Morris Glen and Herndon Harbor House.

The elderly projects are briefly described below:

- Lewinsville Senior Residences is a housing facility in McLean comprising 22 efficiency units and a congregate living area serving the residential needs of low-to-moderate income elderly. The Department of Housing and Community Development (DHCD) manages the residential facility, reviews applications to determine eligibility requirements, and provides maintenance services. A Congregate Food program is funded through the Area Agency on Aging. The FCRHA leases a portion of this facility for the elderly housing program from the County. In addition, the facility also houses a senior recreation program serving an average of 55 senior citizens, which is run by the County's Department of Community and Recreation Services, and an Adult Day Health Care program run by the County Health Department serving an average of 35 senior citizens. FY 2001 funding provided in Fund 141 for the operation of the elderly housing component of this facility is \$135,627.
- Little River Glen is a 120-unit facility opened in the fall of 1990 and is spread over five buildings on an eight-acre site in the Braddock District serving the residential needs of low-to-moderate income elderly. Four different models of one-bedroom units are available. The space is designed for senior citizens who are capable of living independently but desire to participate in social and recreational opportunities provided on-site. There is a Senior Center with lounges, recreation/activity rooms, and a commercial kitchen. The Department of Community and Recreation Services runs the Senior Center, and the Area Agency on Aging funds the Congregate Food program. FY 2001 funding provided in Fund 141 for the operation of this facility is \$1,342,820.
- Lincolnia Center is a multi-purpose facility, which opened in January 1990 in the Mason District in response to the residential needs of low-income and indigent elderly. It consists of two separate residential areas: a Congregate Residence of 26 units which provides independent living for senior citizens with limited means, and a 52-bed Adult Care Residence for elderly residents who require assistance with the activities of daily living. The Lincolnia Center also houses a Senior Center with recreation/activity rooms, a commercial kitchen, lounges, and an Adult Day Health Care Center. The Department of Community and Recreation Services administers the Senior Center, and the Health Department staffs and operates the Adult Day Health Care Center. A Congregate Food program is administered by DHCD and funded by the Area Agency on Aging for all program participants and residents. FY 2001 funding provided in Fund 141 for the operation of this facility is \$1,578,003.
- Morris Glen is a 60-unit garden apartment community located in the Lee District in the Manchester Lakes Community. The facility was completed in December 1995 for moderate-income seniors capable of independent living. Morris Glen consists of two two-story buildings and a small community building. Four different models of one-bedroom units are available as well as a large amount of common area in each residential building. This facility is managed and maintained by a private contractor, with DHCD staff serving as contract administrator, and expenditures are completely supported by rental income.

# FUND 141

## ELDERLY HOUSING PROGRAMS

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- Herndon Harbor House is an adult care community developed in three phases. Herndon Harbor House I is a 60-unit community located in the Town of Herndon that opened in October 1998 that includes two 30-unit residential buildings. The facility is managed and maintained by a private contractor with DHCD staff serving as contract administrator. Expenditures are supported by rental income. Herndon Harbor Phase II will include an additional 60 units of congregate housing and an Adult Day Care Center and is projected to be operational during the Winter FY 2001. Phase III is a Senior Center currently in the final planning stage with construction scheduled for completion in early FY 2002.

Certain expenses reflected in this fund are not directly related to housing operations. The FCRHA, as landlord of these facilities, has inter-agency agreements, which provide for budgeting by DHCD for common area expenses for utilities, telecommunications, maintenance, custodial services, and contracts. The facilities provide space for general community use as well as for services provided by other County agencies.



### **Funding Adjustments**

*The following funding adjustments to the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:*

- An increase of \$17,257 due to the implementation of the new Pay for Performance program in FY 2001. The new system links annual pay increases to employee performance.
- An increase of \$15,352 due to the implementation of the Market Pay Study. As a result of the study, incumbents in job classes that are found to be one grade below the market will be moved to the appropriate grade and receive a 2.0 percent market adjustment. Incumbents in classes found to be two or more grades below the market will be moved to the appropriate grade and receive a 4.0 percent market adjustment. In addition, funding is held in reserve to provide all employees with a 2.5 percent cost-of-living/market adjustment.
- A net increase of \$9,780 in Personnel Services to reflect salary projections, extra pay and fringe benefit requirements based on the current grade of existing staff.
- A net decrease of \$20,362 in Operating Expenses at Lewinsville is primarily due to a decrease in repairs, maintenance, and furniture replacement based on the scheduled five-year replacement plan, and encumbered carryover of \$6,385, partially offset by an increase in custodial contracts, maintenance contracts and building materials.
- A net decrease in Operating Expenses for Lincolnia of \$269,960 is primarily due to \$215,799 in encumbered carryover funding for a management contract at the Senior Center for the June, 1999 payment, and reduced maintenance contracts, appliances and repairs based on the scheduled five-year replacement plan.
- A net decrease in Operating Expenses for Little River Glen of \$9,182 is primarily due to the FY 1999 encumbered carryover of \$74,464 for carpet replacement and custodial contracts. This decrease is partially offset by increased requirements for repairs and maintenance based on the five-year replacement plan.
- Capital Equipment funding of \$78,068, is primarily attributable to the FY 2001 portion of a five-year plan at the Lincolnia and Little River Glen facilities to replace furniture, kitchen appliances and water heaters.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since the passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- As part of the FY 1999 Carryover Review, \$300,467 was added due to encumbered carryover of \$296,648 in Operating Expenses and \$3,819 in Capital Equipment to complete the elevator replacement at Little River Glen, parking lot repairs and payments for the Congregate Meals on Wheels.

# FUND 141 ELDERLY HOUSING PROGRAMS

## FUND STATEMENT

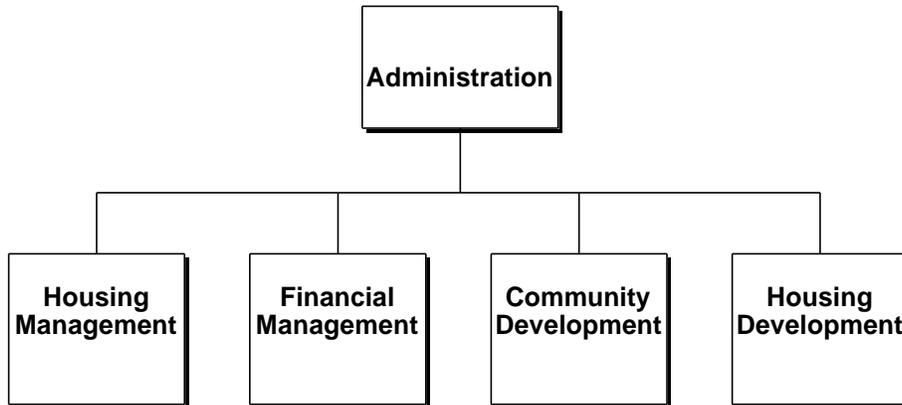
Fund Type H14, Special Revenue Funds

Fund 141, Elderly Housing Programs

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$686,707</b>	<b>\$191,190</b>	<b>\$584,137</b>	<b>\$283,670</b>	<b>\$283,670</b>
Revenue:					
Rental Income	\$1,442,068	\$1,441,460	\$1,441,460	\$1,450,996	\$1,450,996
Miscellaneous Revenue	10,559	6,930	6,930	8,955	8,955
HOME Rental Assistance	202,259	189,870	189,870	222,259	222,259
Total Revenue	\$1,654,886	\$1,638,260	\$1,638,260	\$1,682,210	\$1,682,210
Transfer In:					
General Fund (001)	\$1,263,871	\$1,332,125	\$1,332,125	\$1,359,404	\$1,359,404
Total Transfer In	\$1,263,871	\$1,332,125	\$1,332,125	\$1,359,404	\$1,359,404
<b>Total Available</b>	<b>\$3,605,464</b>	<b>\$3,161,575</b>	<b>\$3,554,522</b>	<b>\$3,325,284</b>	<b>\$3,325,284</b>
Expenditures:					
Personnel Services	\$684,066	\$731,526	\$731,526	\$773,915	\$792,749
Operating Expenses	2,308,862	2,207,323	2,503,971	2,204,467	2,204,467
Capital Equipment	28,399	31,536	35,355	78,068	78,068
Subtotal Expenditures	\$3,021,327	\$2,970,385	\$3,270,852	\$3,056,450	\$3,075,284
COLA/MRA Reserve	0	0	0	18,834	0
Total Expenditures	\$3,021,327	\$2,970,385	\$3,270,852	\$3,075,284	\$3,075,284
<b>Total Disbursements</b>	<b>\$3,021,327</b>	<b>\$2,970,385</b>	<b>\$3,270,852</b>	<b>\$3,075,284</b>	<b>\$3,075,284</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$584,137</b>	<b>\$191,190</b>	<b>\$283,670</b>	<b>\$250,000</b>	<b>\$250,000</b>
Replacement Reserve	584,137	191,190	283,670	250,000	250,000
<b>Unreserved Ending Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Beginning in FY 2001 the Ending Balance will be comprised of a Replacement Reserve of funding up to and including a threshold of \$250,000, the remainder will fall to the Unreserved Ending Balance.

**DEPARTMENT OF HOUSING  
AND COMMUNITY DEVELOPMENT  
FUND 142, COMMUNITY DEVELOPMENT  
BLOCK GRANT**



**FUND 142**  
**COMMUNITY DEVELOPMENT BLOCK GRANT**

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**Agency Position Summary**

21 Regular Positions / 21.0 Regular Staff Years

**Position Detail Information**

**ADMINISTRATION**

1 Management Analyst III  
1 Position  
1.0 Staff Year

**HOUSING MANAGEMENT**

1 Housing Services Specialist V  
1 Housing Services Specialist IV  
2 Housing Services Specialists II  
4 Positions  
4.0 Staff Years

**FINANCIAL MANAGEMENT**

1 Accountant II  
1 Account Clerk II  
2 Positions  
2.0 Staff Years

**COMMUNITY DEVELOPMENT**

1 H/C Developer Project Administrator  
2 Housing/Community Developers IV  
2 Housing/Community Developers III  
1 Maintenance Supervisor  
1 Maintenance Trade Helper II  
1 Painter I  
1 Carpenter I  
2 Administrative Aides  
1 Clerical Specialist  
12 Positions  
12.0 Staff Years

**HOUSING DEVELOPMENT**

2 Housing/Community Developers III  
2 Positions  
2.0 Staff Years

**FUND 142**  
**COMMUNITY DEVELOPMENT BLOCK GRANT**

**AGENCY MISSION**

*To conserve and upgrade low- and moderate-income neighborhoods through the provision of public facilities, home improvements, public services, and economic development, and to stimulate the development and preservation of low- and moderate-income housing.*

<b>AGENCY SUMMARY</b>					
<b>Category</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>
Authorized Positions/Staff Years					
Regular	21/ 21	21/ 21	21/ 21	21/ 21	21/ 21
General Administration	\$533,778	\$553,047	\$574,140	\$536,966	\$536,966
Planning and Urban Design	314,459	319,446	371,125	332,065	332,065
Relocation Administration	312,905	298,573	376,784	333,740	333,740
Home Repair for the Elderly	205,970	216,715	266,767	227,408	227,408
Home Improvements Loan Program	526,791	600,000	2,613,954	300,000	300,000
LLV - Communities for Assistance & Improvement	0	0	107,626	0	108,150
Alternative House	0	0	63,066	0	58,185
FACETS Family Enrichment	0	0	68,545	0	90,000
FACETS Homeless Services	0	0	53,857	0	75,000
CRS Home for the Homeless	0	0	0	0	160,000
Ethiopian Community Development Council	0	0	58,503	0	59,193
Reston Interfaith	0	0	93,862	0	50,914
Western Fairfax On-Call Ministry	0	0	0	0	61,800
Fairfax Housing Counseling	0	0	0	0	80,000
UCM Employment Services	0	0	0	0	176,708
Housing Development Corporation	0	0	359,519	0	303,863
WHDC Accessible Housing	0	0	0	0	100,000
Homestretch Housing Acquisition	0	0	215,000	0	120,438
PRS Supportive Housing Acquisition	0	0	0	0	219,613
Herndon Bilingual Rehab Specialist	0	0	0	0	30,960
Good Sheperd	0	0	230,000	0	152,997
Accessibility Modifications	0	0	0	0	30,000
Homeownership Assistance Program	0	0	0	0	270,000

**FUND 142**  
**COMMUNITY DEVELOPMENT BLOCK GRANT**

<b>AGENCY SUMMARY</b>					
<b>Category</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>
Senior Housing & Facility Development	0	0	0	0	800,000
Sect. 108 Loan Repayment	1,816,274	2,225,000	2,625,118	1,455,000	1,455,000
<b>Capital Projects:</b>					
James Lee Road Improvements	61,832	0	235,801	0	0
Fairhaven Public Improvements	115,264	0	267,894	0	0
Jefferson Manor Public Improvements	348,306	0	421,637	0	0
Gum Springs Public Improvements	1,002,457	0	1,244,817	0	0
James Lee Community Center	1,475	0	0	0	0
Clifton Sidewalk Extension	2,056	0	0	0	0
Lewinsville Adult Home	11,315	0	0	0	0
Bailey's Road Improvements	47,608	0	226,327	0	0
Roger's Glen Shelter House	0	0	550,000	0	0
	0	0	0	0	0
Affordable Housing Fund	0	0	107,959	0	0
Huntington Community Center	9,972	0	101,713	0	0
Other <sup>1</sup>	2,487,875	1,905,219	1,438,904	2,914,821	0
<b>Subtotal CDBG Projects</b>	<b>\$7,798,337</b>	<b>\$6,118,000</b>	<b>\$12,672,918</b>	<b>\$6,100,000</b>	<b>\$6,133,000</b>
Rental Rehabilitation Program	27,248	0	203,609	0	0
<b>Subtotal</b>	<b>\$7,825,585</b>	<b>\$6,118,000</b>	<b>\$12,876,527</b>	<b>\$6,100,000</b>	<b>\$6,133,000</b>
<b>Total Expenditures</b>	<b>\$7,825,585</b>	<b>\$6,118,000</b>	<b>\$12,876,527</b>	<b>\$6,100,000</b>	<b>\$6,133,000</b>

<sup>1</sup> Details on funding by project may be found in the FY 2001 Summary of Capital Projects following the Fund Statement.

**Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The FY 2001 Advertised Budget Plan did not include a COLA Reserve. In the interest of maximizing the available allocation to the Community Funding Pool, this fund will absorb the 2.5 percent COLA/Market Rate Adjustment approved by the Board of Supervisors.

# **FUND 142**

## **COMMUNITY DEVELOPMENT BLOCK GRANT**

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- An increase in the total revenue and expenditure level of \$33,000 based on notice from the U.S. Department of Housing and Urban Development (HUD) that the FY 2001 actual award level will be \$6,133,000. Of this total, \$1,847,821 in FY 2001 Community Development Block Grant funds was allocated to the Community Funding Pool.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- An increase of \$1,051,969 due to the transfer back of funds temporarily loaned to Fund 340, Housing Assistance Program, to cover expenditures related to revitalization projects, which are now covered by a Section 108 loan.
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### **County Executive Proposed FY 2001 Advertised Budget Plan**



#### **Agency Overview**

The Community Development Block Grant (CDBG) seeks to stimulate the development and preservation of low- and moderate-income housing, and the provision of loans and public facilities and improvements directed toward conserving and upgrading low- and moderate-income neighborhoods. It also supports the provision of special outreach and assistance services to low- and moderate-income households. This fund is supported by the Federal Community Development Block Grant Program, with an FY 2001 (Program Year 25) grant funding level estimated at \$6,100,000.

The Community Development Block Grant Program is one element of the County's Consolidated Plan, a requirement of the U.S. Department of Housing and Urban Development (HUD). In December 1997, the Board of Supervisors adopted a revised Fairfax County Citizen Participation Plan for the Consolidated Plan that established a new citizen committee (the Consolidated Community Funding Advisory Committee, or CCFAC). The CCFAC is responsible for advising the Board of Supervisors on the development and implementation of the Consolidated Plan, including a solicitation process that combines a portion of the CDBG funds with the County's Community Funding Pool, now known as the Consolidated Community Funding Pool, Fund 118. The CCFAC will also recommend funding priorities for this funding pool to the Board of Supervisors.

- The Board of Supervisors will hold a public hearing on the proposed Consolidated Plan early in calendar year 2000. Board action to award funding through the Request for Proposal process for the Consolidated Community Funding Pool is anticipated in the Spring of 2000. The Final Consolidated Plan will then be submitted to HUD for acceptance. Funds in the amount of \$1,847,821 will be available at the beginning of FY 2001 for specific projects as approved by the Board of Supervisors.
- In FY 2001, the Community Development Block Grant will also provide funding of \$300,000 for the Home Improvement Loan Program (HILP). The HILP provides direct loans and deferred trusts to low- and moderate-income individuals to repair and modernize their homes, or to expand the living space for their families to help alleviate overcrowded conditions. Community Development Block Grant funds are used in conjunction with bank funds budgeted in Fund 945, Non-Appropriated Rehabilitation Loans and County appropriated funds through the Homeowner and Business Loan Programs, Fund 143, to increase the assistance available to County residents.
- In addition, \$227,408 in Community Development Block Grant funds will be used to support staff and operating costs for the Home Repair for the Elderly Program. This program provides minor repairs to low-income elderly or disabled residents to enable these individuals to live in safe and sanitary housing.

## **FUND 142**

### **COMMUNITY DEVELOPMENT BLOCK GRANT**

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- Funding of \$1,455,000 will be available for payments on Section 108 Loans. These loans, approved by the Board of Supervisors and HUD, are designated for affordable housing preservation and development, the reconstruction of Washington Plaza, and road and storm drainage improvements in five conservation areas (Baileys, Fairhaven, Gum Springs, James Lee, and Jefferson Manor).
- Also included within Fund 142, Community Development Block Grant, is support for staff and operating costs to provide Federally mandated relocation and advisory services to individuals affected by Federally funded County and FCRHA programs. In addition, funding is provided for support for staff and operating costs for overall program management and planning for Community Development Block Grant and Section 108 Loan programs. This includes preparation of the annual HUD Consolidated Plan and other program reports, administration and monitoring of non-profit contracts, evaluation of program performance, and planning of the development of affordable housing in the County. In FY 2001, funding for these services will total \$1,202,771.
- The HUD grant-supported Rental Rehabilitation Program also is budgeted in Fund 142, Community Development Block Grant. This program provided loans of up to \$8,500 per unit for rehabilitation of rental property within Fairfax County. However, the Cranston-Gonzales National Affordable Housing Act of 1990 canceled the Rental Rehabilitation Program as of October 1, 1991 and consolidated it and other programs under the New Home Investment Partnerships program in Fund 145. The County will receive no additional rental rehabilitation grants. However, funds available from prior year grants may continue to be utilized and some revenue may be received from loan payoffs.



### **Funding Adjustments**

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:*

- Funding of \$6,100,000 is included in FY 2001 as estimated grant funding is slightly lower than the FY 2000 adopted level.

*The following funding adjustments reflect all approved changes in the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- At the FY 1999 Carryover Review, the Board of Supervisors approved an increase of \$5,706,558 due to the carryover of \$5,323,740 in unexpended project balances and the allocation of \$382,818 in FY 1998 program income.

A Fund Statement and Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# FUND 142 COMMUNITY DEVELOPMENT BLOCK GRANT

## FUND STATEMENT

Fund Type H14, Special Revenue Funds

Fund 142, Community  
Development Block Grant

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>(\$174,396)</b>	<b>\$0</b>	<b>\$90,331</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
Community Development Block Grant (CDBG)	\$7,300,733	\$6,118,000	\$11,462,963	\$6,100,000	\$6,133,000
CDBG Program Income	767,518	0	0	0	0
HUD Rental Rehabilitation <sup>1</sup>	22,061	0	271,264	0	0
<b>Total Revenue</b>	<b>\$8,090,312</b>	<b>\$6,118,000</b>	<b>\$11,734,227</b>	<b>\$6,100,000</b>	<b>\$6,133,000</b>
Transfers In:					
Housing Assistance Fund (340)	0	0	1,051,969	0	0
<b>Total Transfers In</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,051,969</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Available</b>	<b>\$7,915,916</b>	<b>\$6,118,000</b>	<b>\$12,876,527</b>	<b>\$6,100,000</b>	<b>\$6,133,000</b>
Expenditures:					
CDBG Projects	\$6,746,368	\$6,118,000	\$12,672,918	\$6,100,000	\$6,133,000
Rental Rehabilitation	27,248	0	203,609	0	0
<b>Subtotal Expenditures</b>	<b>\$6,773,616</b>	<b>\$6,118,000</b>	<b>\$12,876,527</b>	<b>\$6,100,000</b>	<b>\$6,133,000</b>
COLA/MRA Reserve <sup>2</sup>	0	0	0	0	0
Transfers Out:					
Housing Assistance Fund (340)	1,051,969	0	0	0	0
<b>Total Transfers Out</b>	<b>\$1,051,969</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Disbursements</b>	<b>\$7,825,585</b>	<b>\$6,118,000</b>	<b>\$12,876,527</b>	<b>\$6,100,000</b>	<b>\$6,133,000</b>
<b>Ending Balance</b>	<b>\$90,331</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The Cranston-Gonzalez National Affordable Housing Act of 1990 terminated the HUD Rental Rehabilitation Program as of October 1, 1991. Funds available from prior year grants may continue to be utilized.

<sup>2</sup> In the interest of maximizing the available allocation to the Community Funding Pool, this fund will absorb any COLA or market rate adjustment approved by the Board of Supervisors.

# FUND 142 COMMUNITY DEVELOPMENT BLOCK GRANT

COUNTY OF FAIRFAX, VA  
FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND	FUND TYPE:H14 SPECIAL REVENUE	TOTAL PROJECT ESTIMATE	FY 1999 ACTUAL EXPENDITURES	FY 2000 REVISED BUDGET	FY 2001 ADVERTISED BUDGET PLAN	FY 2001 ADOPTED BUDGET PLAN	FINANCING GENERAL FUND	FINANCING BOND	FINANCING OTHER
003800	ADJUSTING FAC		.00	.00	2,914,821				
003813	HOME IMPROVEM		526,791.00	2,613,953.68	300,000	300,000			300,000
003817	BAILEY'S COMM	655,886	.00	.00					
003821	HOUSING DEVEL		344,806.13	359,518.55		303,863			303,863
003823	HUNTINGTON CO	111,685	9,972.34	101,712.66					
003829	MOTT COMMUNIT	627,907	.00	.00					
003830	HUNTINGTON ST	1,907,692	.00	.00					
003836	WOODLEY-NIGHT		.00	.00					
003846	BAILEY'S ROAD	2,742,665	47,607.39	226,327.03					
003848	FAIRHAVEN PUB	3,726,556	112,866.58	267,893.78					
003849	ANNANDALE SR.	439,198	.00	.00					
003864	HOME REPAIR F		205,970.35	266,767.38	227,408	227,408			227,408
003869	ACCA ADMINIST		.00	.00					
003874	UNITED COMMUN		71,887.10	113,126.90		176,708			176,708
003899	CONTINGENCY F		.00	.00					
003905	GUM SPRINGS P	3,872,599	218,278.37	147,153.42					
003907	JAMES LEE COM	64,495	1,475.00	1,244,816.52					
003910	JAMES LEE ROA	2,698,375	55,145.31	235,801.40					
003915	PLANNING AND		314,458.52	371,125.39	332,065	332,065			332,065
003916	GENERAL ADMIN		533,778.34	574,140.19	536,966	536,966			536,966
003945	SHELTER HOUSE	292,280	.00	.00					
003950	CLIFTON SIDEW	47,954	2,056.32	.00					
003952	NORTHERN VIRG		144,344.01	66,698.60					
003954	FAIRFAX CITY		3,709.00	20,772.20					
003974	LINCOLN-LEWIS		.00	.00					
003975	HOUSING COUNS		.00	.00					
013807	RENTAL REHAB		27,248.21	203,608.86					
013858	CATHOLICS FOR		.00	.00					
013859	NO VA COMM HO		3,909.00	.00					
013862	GUM SPRINGS C	51,716	.00	.00					
013868	GOOD SHEPHERD		220,294.58	230,000.12		152,997			152,997
013869	HOUSING TRUST	385,000	.00	.00					
013872	HOUSING PROGR		312,904.83	376,784.31	333,740	333,740			333,740
013880	STONEGATE	270,500	.00	.00					
013886	RPJ TRANSITIO		17,524.26	143,004.82					
013887	SECTION 108 L		1,816,273.82	2,625,117.67	1,455,000	1,455,000			1,455,000
013903	ADU LOAN PROG		.00	107,685.00					
013913	LANGLEY GROUP	62,220	.00	.00					
013918	JEFFERSON MAN	1,124,999	89,601.49	421,636.65					
013919	HOMESTRETCH		147,027.00	215,000.00					
013933	RESTON INTERF		.00	182,743.94					

# FUND 142 COMMUNITY DEVELOPMENT BLOCK GRANT

COUNTY OF FAIRFAX, VA

FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE:H14 SPECIAL REVENUE  
FUND :142 COMMUNITY DEVPMT BLOCK GRANT (178)

	TOTAL PROJECT ESTIMATE	FY 1999 ACTUAL EXPENDITURES	FY 2000 REVISED BUDGET	FY 2001 ADVERTISED BUDGET PLAN	FY 2001 ADOPTED BUDGET PLAN	FINANCING GENERAL FUND	FINANCING BOND	FINANCING OTHER
013943 ROSEDALE MANO	2,408	.00	.00					
013945 LEWINSVILLE A	47,515	11,315.00	.00					
013946 KOREAN COMMUN		52,517.13	4,220.50					
013947 INDOCHINESE C		4,853.61	40,000.00					
013955 WATER IMPROVE	57,956	32,181.35	38,870.68					
013956 HERNDON-RESTO		.00	.00					
013958 HUNTINGTON SI	38,317	.00	20,500.00					
013978 DULLES PARK T		40,744.97	3,511.67					
013979 VIETNAMESE RE		73,423.84	122,401.57	165,000				165,000
013980 FACETS		114,296.21	14,154.89					
013981 MAKING THE GR		6,837.17	.00					
013982 MULTICULTURAL		325,026.55	240,738.14	160,000				160,000
013992 CHRISTIAN REL		4,000.00	11,000.00					
013994 HOUSING OPPOR		56,391.06	65,986.68					
013998 FOOD FOR OTHE		.00	107,958.76					
014003 AFFORDABLE HO	146,071	.00	.00					
014004 BAILEYS COMMU		.00	23,955.00					
014005 DCRS TEEN SER		4,785.46	.00					
014007 BUSINESS ASSI		12,986.00	.00					
014024 SOUTH FAIRFAX		300,000.00	.00					
014025 NORTH POINT		51,796.47	93,862.37					
014026 RESTON INTERF		921.11	70,000.00	50,914				50,914
014027 FAIRFAX HOUSI		94,814.45	58,503.41	80,000				80,000
014028 ETHIOPIAN DEV		25,000.00	50,000.00	59,193				59,193
014034 FAIR HOUSING		310.00	.00					
014038 NORTHERN VIRG		55,344.06	107,626.44	108,150				108,150
014039 LIVCAI		.00	550,000.00					
014049 ROGERS GLEN	550,000	45,809.69	66,190.31	61,800				61,800
014053 WESTERN FAIRF		180,700.00	.00					
014054 LUTHERAN SOCI		40,225.05	63,065.67	58,185				58,185
014055 ALTERNATIVE H		11,407.78	8,592.22					
014057 CENTER FOR HO		.00	.00					
014107 ACCESSIBLE HO		.00	.00					
014108		.00	.00					
014109		.00	.00					
014110		.00	.00					
014112 ACCESSIBILITY		.00	.00					
014113 HOMEOWNERSHIP		.00	.00					
014114 SENIOR HOUSIN		.00	.00					
999990 INVALID PROJE		-.94	.00					
<b>FUND 142 TOTAL</b>	<b>19,923,994</b>	<b>6,773,615.87</b>	<b>12,876,527.38</b>	<b>6,100,000</b>	<b>6,133,000</b>			<b>6,133,000</b>

# FUND 143 HOMEOWNER AND BUSINESS LOAN PROGRAMS

## AGENCY MISSION

*To provide a means and opportunity for low- and moderate-income families to become homeowners in the County or to improve their current living space through repair, modernization, or subsidized rental. To eliminate health and safety code violations, to provide decent, safe and sanitary housing, to enhance the quality and appearance of existing housing, and to retain a supply of affordable housing.*

## AGENCY SUMMARY

Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Expenditures:					
Operating Expenses	\$507,918	\$805,424	\$3,858,138	\$772,512	\$772,512
Federal Public Housing	56	0	0	0	0
<b>Total Expenditures</b>	<b>\$507,974</b>	<b>\$805,424</b>	<b>\$3,858,138</b>	<b>\$772,512</b>	<b>\$772,512</b>

## Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.

## County Executive Proposed FY 2001 Advertised Budget Plan



### Agency Overview

Fund 143, Homeowner and Business Loan Programs, is comprised of a number of programs designed to meet the agency goal as detailed below:

- The Home Improvement Loan Program (HILP) provides loans to low- and moderate-income individuals to repair, modernize, or expand the living space for their families to help alleviate overcrowded conditions. Funds are also loaned to homeowners who are cited for health and housing code violations, and for replacement housing if necessary. Grants are provided for low income elderly or disabled residents through the Elderly Home Repair Program to make needed repairs and provide for handicapped accessibility, to prevent displacement, and allow these individuals to live in safe and sanitary housing. County appropriated funds within the Homeowner and Business Loan Programs are used in conjunction with bank funds budgeted in Fund 945, Non-Appropriated Rehabilitation Loans, and Federal funding in Fund 142, Community Development Block Grant, to increase the assistance available to County residents. Funds to support this program will come from loan repayments estimated to be \$372,879 in FY 2001.
- The Moderate Income Direct Sales (MIDS) program is designed to provide affordable home ownership opportunities for low-to-moderate income families who otherwise could not afford to purchase a home. Established in 1978, this program funds second trust loans up to \$15,000. These loans are repaid when the home is resold. The second trust allows the sales price to be affordable to families who would not normally qualify for home ownership. As initially established, MIDS units acquired or constructed by the Fairfax County Redevelopment and

## **FUND 143**

### **HOMEOWNER AND BUSINESS LOAN PROGRAMS**

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Housing Authority (FCRHA) were sold to moderate income families, and the purchase was made possible by the provision of the second trust loans. Estimated program income of \$343,950 from the resale of existing units will support this activity in FY 2001. The resale price of the unit is limited and the FCRHA has the first right of refusal when the home is resold.

- Fund 143, Homeowner and Business Loan Programs, was expanded to include the receipt of Federal funds for operation of the small and minority business loan program in FY 1996. The program is intended to provide loans to qualified small and minority businesses. Program funds will be administered by the South Fairfax Regional Business Partnership, Inc. through an agreement with the Department of Housing and Community Development. Loan repayments from the business loans will be received as revenue in Fund 143, Homeowner and Business Loan Programs, and will be used to pay debt service on the Section 108 loan.

Program income from the HILP and MIDS programs will provide direct loans as well as provide administrative support for the five positions that administer the programs, consistent with the business plan approved by the FCRHA and the Board of Supervisors.



### **Funding Adjustments**

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:*

- An amount of \$372,879 is included to support the Home Improvement Loan Program in FY 2001. Expenditures are fully supported by program income that is anticipated to be received from loans made in prior years. The FY 2001 recommended funding level will provide \$22,000 to support the elderly home repair program, \$263,159 to provide for new rehabilitation loans, and \$87,720 to provide administrative support (staff costs are budgeted in Fund 940, FCRHA General Operating). The FY 2001 funding level represents a decrease of \$74,716 from the FY 2000 Adopted Budget Plan based on anticipated revenue for FY 2001.
- An amount of \$343,950 is included in FY 2001 for the Moderate Income Direct Sales Program (MIDS). This funding will allow for retention of housing units in the program as turnover occurs during the year. No new MIDS units are funded in FY 2001. Of the total MIDS funding, an amount of \$59,483 will be used to support the administrative costs associated with the program (budgeted in Fund 940, FCRHA Operating). The FY 2001 funding level represents an increase of \$45,061 over the FY 2000 revised funding level based on repayment receipts.
- An amount of \$55,683 is included in the Business Loan Program. This represents the FY 2001 debt service payment on the original \$1 million Federal Section 108 loan. The expenditure is fully supported by the repayment of business loans.

*The following funding adjustments reflects all approved changes to the FY 2000 Revised Budget Plan since the passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999.*

- As part of the FY 1999 Carryover Review, an increase of \$3,052,714 was due to the carryover of \$3,375,611 in unexpended project balances less \$322,897 in unrealized program income in FY 1999. In Fund 143, Homeowner and Business Loan Programs, all unexpended balances automatically are carried forward to the next fiscal year to support recurring program costs.

**FUND 143**  
**HOMEOWNER AND BUSINESS LOAN PROGRAMS**

**FUND STATEMENT**

Fund Type H14, Special Revenue Funds

Fund 143, Homeowner and Business  
Loan Programs

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$1,652,746</b>	<b>\$0</b>	<b>\$1,717,211</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
Program Income (MIDS Program)	\$182,410	\$298,889	\$298,889	\$343,950	\$343,950
County Rehabilitation Loan Repayments	383,289	447,595	447,595	372,879	372,879
Business Loan Program	6,740	58,940	1,394,443	55,683	55,683
<b>Total Revenue</b>	<b>\$572,439</b>	<b>\$805,424</b>	<b>\$2,140,927</b>	<b>\$772,512</b>	<b>\$772,512</b>
<b>Total Available</b>	<b>\$2,225,185</b>	<b>\$805,424</b>	<b>\$3,858,138</b>	<b>\$772,512</b>	<b>\$772,512</b>
Expenditures:					
Rehabilitation Loans and Grants	\$379,665	\$447,595	\$1,121,906	\$372,879	\$372,879
Water Extension and Improvement Projects	0	0	52,867	0	0
Moderate Income Direct Sales Program (MIDS)	82,724	298,889	1,337,767	343,950	343,950
Business Loan Program	45,585	58,940	1,345,598	55,683	55,683
<b>Total Expenditures</b>	<b>\$507,974</b>	<b>\$805,424</b>	<b>\$3,858,138</b>	<b>\$772,512</b>	<b>\$772,512</b>
<b>Total Disbursements</b>	<b>\$507,974</b>	<b>\$805,424</b>	<b>\$3,858,138</b>	<b>\$772,512</b>	<b>\$772,512</b>
<b>Ending Balance</b>	<b>\$1,717,211</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

# FUND 144 HOUSING TRUST FUND

## Board of Supervisors' Adjustments

The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:

- A General Fund Transfer in the amount of \$1,900,000 was approved by the Board of Supervisors that included \$200,000 for Project 014013, Predevelopment Financing, for feasibility studies as related to the development of projects and \$1,700,000 for the gap financing component of Project 014116, Partnership Program.

The following projects are funded in FY 2001:

Project Number	Project Name	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan	Increase/ (Decrease)
013906	Undesignated Projects	\$1,000,000	\$1,000,000	\$0
014013	Predevelopment Financing		200,000	200,000
014116	Partnership Program		1,700,000	1,700,000
	<b>Total</b>	<b>\$1,000,000</b>	<b>\$2,900,000</b>	<b>\$1,900,000</b>

## County Executive Proposed FY 2001 Advertised Budget Plan



### Agency Overview

Fund 144, Housing Trust Fund, was created in FY 1990 to reflect the expenditures and revenues of funds earmarked to encourage and support the preservation, development, and redevelopment of affordable housing by the Fairfax County Redevelopment and Housing Authority (FCRHA), non-profit sponsors, and private developers. The fund is intended to promote endeavors that will furnish housing to low- and moderate-income individuals in Fairfax County by providing low cost debt and equity capital in the form of loans, grants, and equity contributions. Only capitalized costs are eligible for funding from the Housing Trust Fund.

Under the criteria approved by the FCRHA and the Board of Supervisors for the Housing Trust Fund, highest priority is assigned to projects which enhance existing County and FCRHA programs, produce or preserve housing which will be maintained for lower income occupants over the long term, promote affordable housing, and leverage private funds.

In FY 1996, the Board of Supervisors authorized the FCRHA to implement a pre-development fund as a component of the Housing Trust Fund. The Board also approved use of Housing Trust funds for the expansion of the Moderate Income Direct Sales Program (MIDS) to assist moderate-income Fairfax County government employees in the purchase of their first home.

On behalf of the County, the FCRHA administers the Housing Trust Fund, and periodically accepts and reviews applications from non-profit corporations and private developers for contributions from this source. The FCRHA forwards its recommendations of projects to be funded to the Board of Supervisors based on this review. The FCRHA itself may submit proposals meeting the Housing Trust Fund criteria to the Board of Supervisors at any time for the Board's approval.

## **FUND 144**

### **HOUSING TRUST FUND**

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Sources of revenue to support the activities of the Housing Trust Fund include negotiated proffered contributions from developers, loan repayments, General Fund appropriations and interest on investments. In FY 2001, an amount of \$800,000 is anticipated in proffered contributions and \$200,000 in investment income based on historical experience. Funds totaling \$1,000,000 are included in the Undesignated Project for future designation by the FCRHA and the Board of Supervisors to specific projects.



### **Funding Adjustments**

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- At the FY 1999 Carryover Review, the Board of Supervisors approved the carryover appropriation of \$6,209,934, including unexpended balances of \$6,209,062 and an adjustment to appropriate investment income, proffered income, and miscellaneous revenue totaling \$872.

A Fund Statement, a Summary of Capital Projects, and Project Detail Table for the capital projects funded in FY 2001 are provided on the following pages. The Summary of Capital Projects includes projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Table includes project location, description, source of funding, and completion schedules.

# FUND 144 HOUSING TRUST FUND

## FUND STATEMENT

Fund Type H14, Special Revenue Funds

Fund 144, Housing Trust Fund

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$6,933,362</b>	<b>\$450,318</b>	<b>\$6,660,252</b>	<b>\$229,060</b>	<b>\$229,060</b>
Revenue:					
Proffered Contributions	\$609,489	\$800,000	\$800,000	\$800,000	\$800,000
Investment Income	345,383	200,000	200,000	200,000	200,000
Miscellaneous Revenue	48,000	0	0	0	0
<b>Total Revenue</b>	<b>\$1,002,872</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>
Transfer In:					
General Fund (001)	\$0	\$0	\$0	\$0	\$1,900,000
<b>Total Transfers In</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,900,000</b>
<b>Total Available</b>	<b>\$7,936,234</b>	<b>\$1,450,318</b>	<b>\$7,660,252</b>	<b>\$1,229,060</b>	<b>\$3,129,060</b>
Expenditures:					
Capital Projects	\$1,275,982	\$1,221,258	\$7,431,192	\$1,000,000	\$2,900,000
<b>Total Expenditures</b>	<b>\$1,275,982</b>	<b>\$1,221,258</b>	<b>\$7,431,192</b>	<b>\$1,000,000</b>	<b>\$2,900,000</b>
<b>Total Disbursements</b>	<b>\$1,275,982</b>	<b>\$1,221,258</b>	<b>\$7,431,192</b>	<b>\$1,000,000</b>	<b>\$2,900,000</b>
<b>Ending Balance</b>	<b>\$6,660,252</b>	<b>\$229,060</b>	<b>\$229,060</b>	<b>\$229,060</b>	<b>\$229,060</b>
Reserved Fund Balance <sup>1</sup>	229,060	229,060	229,060	229,060	229,060
<b>Unreserved Ending Balance</b>	<b>\$6,431,192</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The Reserved Fund Balance reflects revenue receivable to the Housing Trust Fund for interest owed by Reston Interfaith on an equity lien held by the FCRHA.

**FUND 144**  
**HOUSING TRUST FUND**

<b>013906</b>	<b>Undesignated Project</b>
Countywide	Countywide
<p>FY 2001 funding in the amount of \$1,000,000 is included as a planning factor for the Undesignated Project, based on anticipated proffer and interest income in FY 2001 in the Housing Trust Fund. Funding will be retained in the Undesignated Project until designated to specific projects by the FCRHA and the Board of Supervisors.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$1,000,000	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$0	\$0	<b>\$1,000,000</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$1,000,000	\$1,000,000

**FUND 144**  
**HOUSING TRUST FUND**

<b>014013</b>	<b>Predevelopment Financing</b>	
Countywide	Countywide	
<p>Additional FY 2001 funding in the amount of \$200,000 is provided to an existing predevelopment loan program that currently has approximately \$200,000 available. The predevelopment loans provide for early feasibility costs related to projects developed by non-profits or the FCRHA.</p>		

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other		0	0	0	\$200,000	0
<b>Total</b>	Continuing	\$0	\$0	\$0	<b>\$200,000</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$200,000	\$0	\$0	\$0	\$200,000

**FUND 144**  
**HOUSING TRUST FUND**

<b>014116</b>	<b>Partnership Program</b>	
Countywide	Countywide	
FY 2001 funding in the amount of \$1,700,000 is included for the Affordable Housing Partnership Program to provide funds for gap financing to Partnership participants.		

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other		0	0	0	\$1,700,000	0
<b>Total</b>	Continuing	\$0	\$0	\$0	<b>\$1,700,000</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$1,700,000	\$0	\$0	\$0	\$1,700,000

# FUND 144 HOUSING TRUST FUND

COUNTY OF FAIRFAX, VA  
FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE:HL4 SPECIAL REVENUE FUND :144 HOUSING TRUST FUND (182)	TOTAL PROJECT ESTIMATE	FY 1999 ACTUAL EXPENDITURES	FY 2000 REVISED BUDGET	FY 2001 ADVERTISED BUDGET PLAN	FY 2001 ADOPTED BUDGET PLAN	FINANCING GENERAL FUND	FINANCING BOND	FINANCING OTHER
VA1951 TAVENNER LANE	277,574	10,225.14	11,686.20					
VA1952 WATER'S EDGE	780,551	.00	.00					
003969 LEWINSVILLE E	159,947	.00	.00					
013808 HERNDON HARBO	2,195,925	-90,872.06	183,129.33					
013841 MORRIS GLEN	866,175	.00	.00					
013854 FOUNDERS RIDG	600,000	45,126.17	533,488.83					
013880 STONEGATE	4,066,400	88,781.06	23,700.03					
013889 CHAIN BRIDGE	1,595,999	.00	315.00					
013901 TAVENNER LANE	505,926	2,015.67	3,265.08					
013906 UNDESIGNATED		.00	1,222,130.00	1,000,000	1,000,000			1,000,000
013932 SUNRISE HALF	435,167	.00	.00					
013934 LOCKHEED BLVD	166,627	.00	.00					
013935 MT. VERNON ME	123,847	3,425.00	16,830.00					
013936 REP. VA ANDREW	62,650	.00	.00					
013939 WESLEY HOUSIN	225,700	203,169.00	22,531.00					
013948 LITTLE RIVER	83,694	781.50	2,561.50					
013951 PATRICK STREE	22,000	5,662.20	16,337.80					
013992 CHRISTIAN REL	35,000	35,000.00	.00					
014011 FX CO EMPLOYE		.00	175,000.00					
014013 DEVELOPMENT F		39,728.19	241,406.81		200,000	200,000		
014040 HERNDON HARBO	577,075	281,554.47	119,985.24					
014049 ROGERS GLEN	2,187,664	7,869.02	2,179,794.98					
014051 MIXED GREENS	881,789	408,453.00	473,336.00					
014056 GUM SPRINGS G	2,440,758	235,063.45	2,205,694.55					
014116 PARTNERSHIP P		.00	.00					
<b>FUND 144 TOTAL</b>	<b>18,290,468</b>	<b>1,275,981.81</b>	<b>7,431,192.35</b>	<b>1,000,000</b>	<b>2,900,000</b>	<b>1,900,000</b>		<b>1,000,000</b>

**DEPARTMENT OF HOUSING  
AND COMMUNITY DEVELOPMENT  
FUND 145, HOME INVESTMENT PARTNERSHIP GRANT**

**Housing  
Development**

***Agency Position Summary***

1 Regular Position / 1.0 Regular Staff Year

***Position Detail Information***

**Housing Development**

1 Housing Community Developer IV  
1 Position  
1.0 Staff Year

# FUND 145 HOME INVESTMENT PARTNERSHIP GRANT

## AGENCY MISSION

*The goal of the HOME Program is to provide affordable housing through acquisition, rehabilitation, new construction, and tenant-based rental assistance.*

<b>AGENCY SUMMARY</b>					
Category <sup>1</sup>	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	1/ 1	1/ 1	1/ 1	1/ 1	1/ 1
Expenditures:					
New Construction <sup>2</sup>	\$2,400,731	\$1,211,130	\$2,722,454	\$1,178,741	\$1,180,241
Tenant Based Rental Assistance	218,070	189,870	263,769	222,259	222,259
Community Housing Development					
Project Specific Loans	135,000	280,200	1,001,590	280,200	280,500
Administration	154,347	186,800	481,510	183,866	187,000
<b>Subtotal Home Projects</b>	<b>\$2,908,148</b>	<b>\$1,868,000</b>	<b>\$4,469,323</b>	<b>\$1,865,066</b>	<b>\$1,870,000</b>
COLA/MRA Reserve	0	0	0	2,934	0
<b>Total Expenditures</b>	<b>\$2,908,148</b>	<b>\$1,868,000</b>	<b>\$4,469,323</b>	<b>\$1,868,000</b>	<b>\$1,870,000</b>

<sup>1</sup> Categories as required by the U.S. Department of Housing and Urban Development (HUD) for reporting purposes.

<sup>2</sup> Funding will be moved to specific projects when approved by the Board of Supervisors. Projects may include rehabilitation and acquisition, as well as construction.

## Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The 2.5 percent cost-of-living/market rate adjustment approved by the Board of Supervisors, and previously held in reserve, has been spread to County agencies and funds. This action results in an increase of \$2,934 to Fund 145, HOME Investment Partnerships Grant.
- An increase of \$2,000 in revenue and expenditures due to the recalculation of Program Year 9 funding provided to local jurisdictions by the U.S. Department of Housing and Urban Development (HUD).

# **FUND 145**

## **HOME INVESTMENT PARTNERSHIP GRANT**

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### **County Executive Proposed FY 2001 Advertised Budget Plan**



#### **Agency Overview**

In FY 2001, funding of \$1,868,000 represents an estimate for Program Year 9. This estimate is based on the most recent appropriation actions by Congress. The actual FY 2001 grant will be determined by final congressional appropriation for the program. FY 2001 funding will provide for the Tenant Based Rental Assistance program and various other new and ongoing projects. Details for specific projects in Program Year 9 (FY 2001) will be approved by the Board of Supervisors (BOS) and submitted to HUD as part of the Consolidated Plan Action Plan: Use of Funds for FY 2001 during April of 2000. After HUD and BOS approval, necessary project adjustments will be made to this fund.

The HOME Investment Partnerships Program (HOME) was established as part of the Cranston-Gonzalez National Affordable Housing Act of 1990. HOME funds are allocated on an annual basis to eligible participating jurisdictions based on a formula allocation system. The HOME Program requires a 25 percent local match from the participating jurisdiction. The local match can come from any Housing and Community Development project, regardless of funding source, that is HOME eligible. Any expenditure beginning in October 1992 in qualifying projects can be considered as part of the required matching funds. In FY 2001, the County will have adequate matching funds from all eligible projects to satisfy the requirement. Therefore, no additional local funds will need to be allocated to meet this requirement.

HOME funds may be used to develop and support affordable rental housing and home ownership through acquisition, construction, reconstruction, or moderate rehabilitation and tenant-based rental assistance. FY 2001 HOME funding projections include a 15 percent set-aside of \$280,200, mandated under HOME regulations from the County's total HOME allocation for eligible Community Housing Development Organizations (CHDOs), a 10 percent set-aside of \$186,800 for administrative expenses as permitted under HOME regulations, a planning factor in the amount of \$222,259 for Tenant-Based Rental Assistance, and an amount of \$1,178,741 for affordable housing projects to be approved by the Fairfax County Redevelopment and Housing Authority (FCRHA) and the Board of Supervisors.



#### **Funding Adjustments**

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since the passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- As part of the FY 1999 Carryover Review, the Board of Supervisors approved an increase of \$2,601,323 due to the carryover of unexpended balances.

A Fund Statement, a Summary of Capital Projects, and Project Detail Table for the capital project funded in FY 2001 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Table includes project location, description, source of funding, and completion schedules.

# FUND 145 HOME INVESTMENT PARTNERSHIP GRANT

## FUND STATEMENT

Fund Type H14, Special Revenue Funds

Fund 145, HOME Investment Partnerships Grant

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$200,284</b>	<b>\$0</b>	<b>\$194,395</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
HOME Grant Funds	\$2,902,259	\$1,868,000	\$4,274,928	\$1,868,000	\$1,870,000
Total Revenue	\$2,902,259	\$1,868,000	\$4,274,928	\$1,868,000	\$1,870,000
<b>Total Available</b>	<b>\$3,102,543</b>	<b>\$1,868,000</b>	<b>\$4,469,323</b>	<b>\$1,868,000</b>	<b>\$1,870,000</b>
Expenditures:					
HOME Projects	\$2,908,148	\$1,868,000	\$4,469,323	\$1,865,066	\$1,870,000
Subtotal Expenditures	\$2,908,148	\$1,868,000	\$4,469,323	\$1,865,066	\$1,870,000
COLA /MRA Reserve	0	0	0	2,934	0
Total Expenditures <sup>1</sup>	\$2,908,148	\$1,868,000	\$4,469,323	\$1,868,000	\$1,870,000
<b>Total Disbursements</b>	<b>\$2,908,148</b>	<b>\$1,868,000</b>	<b>\$4,469,323</b>	<b>\$1,868,000</b>	<b>\$1,870,000</b>
<b>Ending Balance</b>	<b>\$194,395</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> FY 2001 HOME funding projections include a 15 percent set-aside of \$280,500, mandated under HOME regulations from the County's total HOME allocation for eligible Community Housing Development Organizations (CHDOs), a 10 percent set-aside of \$187,000 for administrative expenses as permitted under HOME regulations, a planning factor of \$222,259 for Tenant-Based Rental Assistance, and an amount of \$1,180,241 for affordable housing projects to be approved by the Fairfax County Rehabilitation and Housing Authority (FCRHA) and the Board of Supervisors.

# FUND 145

## HOME INVESTMENT PARTNERSHIP GRANT

COUNTY OF FAIRFAX, VA  
FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE:HL4	SPECIAL REVENUE	FY 1999	FY 2000	FY 2001	FY 2001	FINANCING	FINANCING	FINANCING	FINANCING
FUND	:145	ACTUAL	REVISED	ADVERTISED	ADOPTED	GENERAL	BOND	OTHER	
		EXPENDITURES	BUDGET	BUDGET PLAN	BUDGET PLAN	FUND			
003915	PLANNING AND	.00	.00						
003973	LITTLE RIVER	.00	.00						
013808	HERNDON HARBO	52,402.00	182,646.80						
013841	MORRIS GLEN	.00	.00						
013854	FOUNDERS RIDG	.00	350,000.00						
013883	OLD MILL ROAD	.00	.00						
013901	TAVENNER LANE	100.53	4,735.50						
013912	STEVENSON STR	.00	.00						
013933	RESTON INTERF	135,000.00	250,256.06						
013950	WORKING SINGL	.00	.00						
013954	CHDO UNDESIGN	.00	.94	280,200	280,500				280,500
013969	CASTELLANI ME	724,796.36	9,715.69						
013971	TENANT-BASED	202,259.00	204,780.30	222,259	222,259				222,259
013974	HOME DEVELOPM	129,346.54	372,874.19	1,178,741	1,180,241				1,180,241
013975	HOME ADMINIST	.00	.00	186,800	187,000				187,000
013992	CHRISTIAN REL	.00	.00						
014001	BELVOIR PLAZA	25,000.00	385,624.90						
014034	FAIR HOUSING	.00	.00						
014040	HERNDON HARBO	614,604.92	1,733,576.62						
014052	SENIOR RENTAL	15,810.58	58,989.42						
014056	GUM SPRINGS G	1,008,828.09	550,413.91						
014106	VILLAGE AT GU	.00	228,038.00						
<b>FUND 145 TOTAL</b>		<b>2,908,148.02</b>	<b>4,469,322.52</b>	<b>1,868,000</b>	<b>1,870,000</b>				<b>1,870,000</b>

**FUND 145**  
**HOME INVESTMENT PARTNERSHIP GRANT**

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<b>013974</b>	<b>HOME Development Costs</b>
Countywide	Countywide
FY 2001 funding in the amount of \$1,180,241 will be allocated to specific projects as recommended by the Board of Supervisors. Allocation to specific projects is anticipated in the Spring of 2000.	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other		0	0	0	1,180,241	0
<b>Total</b>	Continuing	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,180,241</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$1,180,241	\$1,180,241

# FUND 340 HOUSING ASSISTANCE PROGRAM

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## Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- An increase of \$548,750 in Fund 340, Housing Assistance Program, provides \$50,000 for the McLean Revitalization Corporation (MRC) to support its efforts to improve downtown McLean; \$50,000 for the Lake Anne-Reston Revitalization Area consultant studies to determine appropriate strategies for neighborhood revitalization as well as repositioning the commercial area; \$348,750 for the land acquisition of the new Sacramento Community Center; and \$100,000 to provide technical assistance to non-profit developers for the Affordable Housing Program.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- A transfer to Fund 142, Community Development Block Grant, in the amount of \$1,051,969, for funds temporarily borrowed in Fund 340, Housing Assistance Program, to cover expenditures related to revitalization projects, which are now covered by a Section 108 loan.

*The following is a list of projects funded in FY 2001:*

Project Number	Project Name	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan	Increase/ (Decrease)
003844	Mondloch II	\$80,400	\$80,400	\$0
003884	Chatham Towne	62,350	62,350	0
003978	Lincolnia	34,584	34,584	0
013817	McLean Hill	22,666	22,666	0
014045	McLean Revitalization	0	50,000	50,000
014047	Lake Anne-Reston Revitalization	0	50,000	50,000
014048	Revitalization Blight Abatement	150,000	150,000	0
014100	Commerce Street Redevelopment	175,000	175,000	0
014101	Kings Crossing Development	200,000	200,000	0
014102	Gallows Road Streetscape	200,000	200,000	0
014103	Richmond Highway Façade Improvement	150,000	150,000	0
014104	Revitalization Program Costs	425,000	425,000	0
014115	Sacramento Community Center	0	348,750	348,750
014116	Partnership Programs	0	100,000	100,000
	<b>Total</b>	<b>\$1,500,000</b>	<b>\$2,048,750</b>	<b>\$548,750</b>

# **FUND 340**

## **HOUSING ASSISTANCE PROGRAM**

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### **County Executive Proposed FY 2001 Advertised Budget Plan**



#### **Agency Overview**

The Housing Assistance Program has been a source of funds for the development of low- and moderate-income housing and support of public improvement projects in low- and moderate-income neighborhoods. County funds primarily from the General Fund are used for improvements, for the development or acquisition of units to be managed and operated within the Fairfax County Rental Program (FCRP), or for the Elderly Housing Program after construction or acquisition is completed for the Blight Abatement Program and for the Commercial Revitalization Program. In addition, proceeds from the U.S. Department of Housing and Urban Development Section 108 Loans provide for land acquisition and road improvement projects.

In FY 2001, \$1,500,000 is provided for various projects within this fund. An amount of \$200,000 is included for rehabilitation and renovations at Mondloch II, an emergency homeless shelter owned by the Fairfax County Redevelopment and Housing Authority (FCRHA); McLean Hills, a FCRP property with 25 units managed by the FCRHA; Chatham Towne, a FCRP property with ten units managed by the FCRHA; and Lincolnia, comprised of an elderly residence, an Adult Day Health Care Center and a Senior Center owned by the FCRHA. The Commercial Revitalization Program includes funding of \$1,150,000 to address current program needs in the following revitalization areas: Richmond Highway/Kings Crossing predevelopment, Route 1 Façade Improvement, Gallows Road Streetscape, and Commerce Street predevelopment, as well as staffing and other efforts associated with revitalization projects. The Spot Blight Abatement Program is funded in the amount of \$150,000 for initial demolition services on blighted properties until appropriate costs can be determined. The owners of the blighted properties are billed for direct repayment or the obligations are added to their tax bills for services rendered. It is anticipated that most properties will be cleaned up by the owners without the need for direct County demolition.

Other Housing and Community Development capital construction and rehabilitation projects are supported in Fund 144, Housing Trust Fund; Fund 946, FCRHA Revolving Development; Fund 947, FCRHA Capital Contributions; and Fund 948, FCRHA Private Financing. The FCRHA continues to seek alternative sources of funding for new housing projects, including federal funding and private financing. In addition, funding is provided for the Blight Abatement Program in Fund 142, CDBG. Fund 143, Homeowner and Business Loan Programs, includes support for Moderate Income Direct Sales (MIDS) program which supplements acquisition costs with second trusts up to \$15,000 allowing families who normally could not afford a home an opportunity to become a homeowner. It should be noted that the County has also set aside a general land acquisition reserve in Fund 303, County Construction, for advanced land acquisition to support the Capital Improvement Program.



#### **Funding Adjustments**

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since the passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- As part of the FY 1999 Carryover Review, the Board of Supervisors approved an increase of \$8,853,264 due to the carryover of unexpended project balances.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for the capital projects funded in FY 2001 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, and source of funding and completion schedules.

# FUND 340 HOUSING ASSISTANCE PROGRAM

## FUND STATEMENT

Fund Type H34, Capital Project Funds                      Fund 340, Housing Assistance Program

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	(\$201,359)	\$0	\$605,233	\$1,051,969	\$0
Revenue:					
Section 108 Proceeds	\$0	\$0	\$9,300,000	\$0	\$0
<b>Total Revenue</b>	\$0	\$0	\$9,300,000	\$0	\$0
Transfer In:					
CDBG Fund (142)	\$1,051,969	\$0	\$0	\$0	\$0
General Fund (001)	320,000	500,000	500,000	1,500,000	2,048,750
<b>Total Transfer In</b>	\$1,371,969	\$500,000	\$500,000	\$1,500,000	\$2,048,750
<b>Total Available</b>	<b>\$1,170,610</b>	<b>\$500,000</b>	<b>\$10,405,233</b>	<b>\$2,551,969</b>	<b>\$2,048,750</b>
Expenditures:					
Capital Projects <sup>1</sup>	\$565,377	\$500,000	\$9,353,264	\$1,500,000	\$2,048,750
<b>Total Expenditures</b>	\$565,377	\$500,000	\$9,353,264	\$1,500,000	\$2,048,750
Transfer Out:					
CDBG Fund (142)	\$0	\$0	\$1,051,969	\$0	\$0
<b>Total Transfer Out</b>	\$0	\$0	\$1,051,969	\$0	\$0
<b>Total Disbursements</b>	<b>\$565,377</b>	<b>\$500,000</b>	<b>\$10,405,233</b>	<b>\$1,500,000</b>	<b>\$2,048,750</b>
<b>Ending Balance</b>	<b>\$605,233</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,051,969</b>	<b>\$0</b>

<sup>1</sup> The sale of bonds is based upon a review of cash needs rather than cash and encumbrances as are presented here for planning purposes. This is consistent with Board policy to sell bonds on a cash basis. In the Fall of 1988 a Commercial and Redevelopment Bond Referendum of which \$9.7 million was approved for the redevelopment of the Woodley-Nightingale mobile home park. An amount of \$6.37 million remains authorized but unissued for this project.

# FUND 340 HOUSING ASSISTANCE PROGRAM

COUNTY OF FAIRFAX, VA  
FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE:H34 CAPITAL PROJECTS  
FUND :340 HOUSING ASSISTANCE PROGRAM FUND (478)

	TOTAL PROJECT ESTIMATE	FY 1999 ACTUAL EXPENDITURES	FY 2000 REVISED BUDGET	FY 2001 ADVERTISED BUDGET PLAN	FY 2001 ADOPTED BUDGET PLAN	FINANCING GENERAL FUND	FINANCING BOND	FINANCING OTHER
VA1940 RESTON TOWNE	615,000	.00	.00					
003817 BAILEY'S COMM	9,963	.00	.00					
003822 ZION DRIVE CO	11,481	.00	.00					
003844 EMERGENCY HOU	578,449	5,240.20	48,184.80	80,400	80,400	80,400		
003846 BAILEY'S ROAD	1,395,410	-887.00	1,107,859.34					
003848 FAIRHAVEN PUB	2,389,692	.00	2,022,603.00					
003874 UNITED COMMUN	25,000	.00	.00					
003884 CHATHAM TOWNE	62,350	.00	.00	62,350	62,350	62,350		
003894 WOODLEY-HILLS	4,856,436	.00	.00					
003905 GUM SPRINGS P	2,997,848	410,946.63	2,212,147.85					
003910 JAMES LEE ROA	802,092	.00	544,033.96					
003923 UNDESIGNATED		.00	7,045.00					
003943 JEFFERSON VIL		.00	.00					
003968 HOPKINS GLEN	37,642	.00	.00					
003978 LINCOLNIA ELE	7,777,651	.00	.00	34,584	34,584	34,584		
003993 LITTLE RIVER	3,569,435	.00	.00					
013808 HERNDON HARBO	25,180	.00	.00					
013817 MCLEAN HILLS	22,666	.00	.00	22,666	22,666	22,666		
013841 MORRIS GLEN	55,970	.00	.00					
013846 MURRAY GATE V	1,038,750	.00	.00					
013880 STONEGATE	2,233,120	.00	.00					
013888 FORHA CENTRAL	61,063	.00	.00					
013895 FAIRFAX CORNE	54,500	.00	.00					
013905 CREIGHTON SQ	53,365	.00	.00					
013909 1ST STOP GROU	46,616	.00	.00					
013912 STEVENSON STR	64,863	.00	.00					
013914 CEDAR RIDGE	13,250	.00	.00					
013916 BAR J SITE	2,750	.00	.00					
013917 ROSEDALE MANO	13,915	.00	.00					
013918 JEFFERSON MAN	2,632,000	67,510.11	2,373,310.42					
013931 HARRISON LANE	1,500	.00	.00					
013942 FAIR OAKS MIL	75,295	.00	.00					
013944 GUM SPRINGS C	9,785	.00	.00					
013948 LITTLE RIVER	9,384	.00	.00					
013949 METROPLACE	307	.00	.00					
013950 WORKING SINGL	12,000	.00	.00					
013963 108 LOAN ISSU		.00	93,000.00					
013966 TELEGRAPH ROA	36,908	.00	.00					

# FUND 340 HOUSING ASSISTANCE PROGRAM

COUNTY OF FAIRFAX, VA  
FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE:H34 CAPITAL PROJECTS  
FUND :340 HOUSING ASSISTANCE PROGRAM FUND (478)

PROJECT ESTIMATE	TOTAL PROJECT ESTIMATE	FY 1999 ACTUAL EXPENDITURES	FY 2000 REVISED BUDGET	FY 2001 ADVERTISED BUDGET PLAN	FY 2001 ADOPTED BUDGET PLAN	FINANCING GENERAL FUND	FINANCING BOND	FINANCING OTHER
013968 SANGER STREET	12,700	.00	.00					
013969 CASTELLANI ME	9,875	.00	.00					
013977 CEDAR LAKES	15,000	.00	.00					
013991 SHIRLEY GATE/	18,730	.00	.00					
014010 COMMERCIAL RE		27,127.50	587,819.46					
014019 WILLSTON GARD	34,999	.00	.00					
014020 STONEGATE VIL	14,750	.00	1,371.41					
014045 MCLEAN REVITA	100,000	.00	50,000.00		50,000	50,000		
014047 LAKE ANNE RES	50,000	.00	.00		50,000	50,000		
014048 REVITALIZATIO		55,439.94	305,888.27					
014100 COMMERCE STRE	175,000	.00	.00	150,000	150,000	150,000		
014101 KINGS CROSSIN	200,000	.00	.00	175,000	175,000	175,000		
014102 GALLOWES ROAD	200,000	.00	.00	200,000	200,000	200,000		
014103 RICHMOND HIGH	150,000	.00	.00	200,000	200,000	200,000		
014104 REVITALIZATIO	425,000	.00	.00	150,000	150,000	150,000		
014115 SACRAMENTO CO	348,750	.00	.00	425,000	425,000	425,000		
014116 PARTNERSHIP P	100,000	.00	.00		100,000			
	33,446,440	565,377.38	9,353,263.51	1,500,000	2,048,750	2,048,750		

**FUND 340**  
**HOUSING ASSISTANCE PROGRAM**

<b>003844</b>	<b>Mondloch II</b>
Lockheed Boulevard	Providence
<p>In FY 2001, funding in the amount of \$80,400 is provided for Mondloch House, an emergency homeless shelter owned by the Fairfax County Redevelopment and Housing Authority, to replace washers/dryers, a walk-in freezer, kitchen cabinets and counters, and carpet/floor covering. Funding is also included to repaint the interior and to repair, topcoat, and restripe the parking lot. The replacement needs have been identified by an independent property survey/audit that indicated the equipment has exceeded its useful life.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	117	117	0	0	0	0
Construction	57,480	9,296	0	48,185	0	0
Other	520,852	435,210	5,240	0	80,400	0
<b>Total</b>	<b>\$578,449</b>	<b>\$444,624</b>	<b>\$5,240</b>	<b>\$48,185</b>	<b>\$80,400</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$578,449	\$0	\$0	\$0	\$578,449

**FUND 340**  
**HOUSING ASSISTANCE PROGRAM**

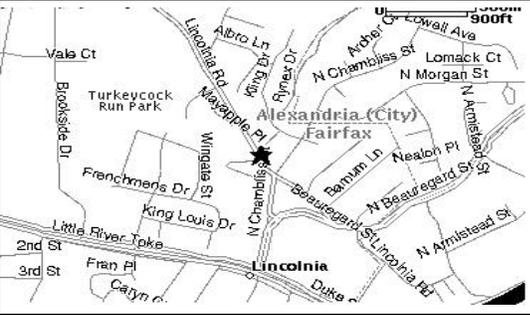
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<b>003884</b>	<b>Chatham Towne</b>
La Cross Court, Fairfax	Braddock
<p>In FY 2001, funding in the amount of \$62,350 is provided to replace HVAC, light fixtures, hot water heaters, refrigerators, ranges, range hoods/fans, dishwashers, disposals, and kitchen cabinets, and to install additional outlets per code requirements. The replacement needs have been identified by an independent property survey/audit that indicated the equipment has exceeded its useful life.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	0	0	0	0	0	0
Construction	0	0	0	0	0	0
Other	62,350	0	0	0	62,350	0
<b>Total</b>	<b>\$62,350</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$62,350</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$62,350	\$0	\$0	\$0	\$62,350

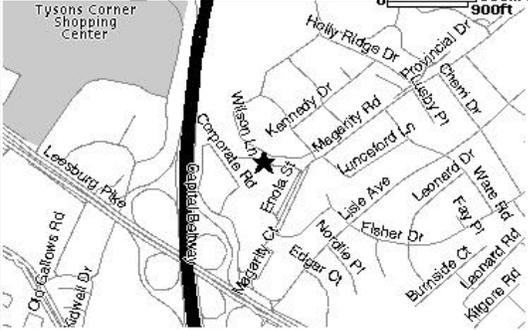
## FUND 340 HOUSING ASSISTANCE PROGRAM

<b>003978</b>	<b>Lincolnia</b>	
Lincolnia Road		Mason
<p>In FY 2001, funding in the amount of \$34,584 is provided to install a catch basin at the handicapped parking area for this facility for the elderly in order to eliminate drainage problems/icing accumulation. The pedestrian walkway floods and ices over, presenting hazards for elderly occupants and users.</p>		

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$1,661	\$1,661	\$0	\$0	\$0	\$0
Design and Engineering	381,909	381,909	0	0	0	0
Construction	6,461,728	6,461,728	0	0	0	0
Other	932,353	897,769	0	0	34,584	0
<b>Total</b>	<b>\$7,777,651</b>	<b>\$7,743,067</b>	<b>\$0</b>	<b>\$0</b>	<b>\$34,584</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$7,777,651	\$0	\$0	\$0	\$7,777,651

## FUND 340 HOUSING ASSISTANCE PROGRAM

<b>013817</b>	<b>McLean Hills</b>	
Enola Street, McLean		Providence
<p>In FY 2001, funding in the amount of \$22,666 is provided to replace the HVAC, refrigerators, ranges, range hoods/fans, dishwashers, disposals, kitchen cabinets, and light fixtures, as well as code repairs. The replacement needs have been identified by an independent property survey/audit that indicated the equipment has exceeded its useful life. This funding is required to supplement the Section 108 funds, which will be the primary source for these renovations.</p>		

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	0	0	0	0	0	0
Construction	0	0	0	0	0	0
Other	22,666	0	0	0	22,666	0
<b>Total</b>	<b>\$22,666</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$22,666</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$22,666	\$0	\$0	\$0	\$22,666

**FUND 340**  
**HOUSING ASSISTANCE PROGRAM**

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<b>014045</b>	<b>McLean Revitalization</b>
Downtown McLean	Dranesville
<p>In FY 2001, funding in the amount of \$50,000 is provided for the McLean Revitalization Corporation (MRC), including \$25,000 for transitional operating expenses and \$25,000 for a challenge grant to be matched by the MRC with private funds. Funding for the MRC is important in the corporation's first years of existence in order to establish a renewed central business district for the benefit of the McLean community. In FY 2000, funding of \$50,000 was provided to support its efforts to improve downtown McLean</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	0	0	0	0	0	0
Construction	0	0	0	0	0	0
Other	100,000	0	0	50,000	50,000	0
<b>Total</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$100,000	\$0	\$0	\$0	\$100,000

**FUND 340**  
**HOUSING ASSISTANCE PROGRAM**

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<b>014047</b>	<b>Lake Anne-Reston Revitalization</b>	
Lake Anne	Hunter Mill	
<p>In FY 2001, funding in the amount of \$50,000 will provide support for consultant services to determine appropriate actions necessary to catalyze the revitalization of the Lake Anne area of Reston. Included in the study will be strategies for "neighborhood" revitalization for the residential area as well as repositioning the Lake Anne commercial area, both of which have declined in recent years.</p>		

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	0	500	0	0	0	0
Construction	0	0	0	0	0	0
Other	50,000	0	0	0	50,000	0
<b>Total</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$50,000	\$0	\$0	\$0	\$50,000

**FUND 340**  
**HOUSING ASSISTANCE PROGRAM**

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<b>014048</b>	<b>Revitalization Spot Blight Abatement</b>
Countywide	Countywide
<p>In FY 2001, funding in the amount of \$150,000 is provided for ten additional properties identified for the Blight Abatement Program. The owners of the blighted properties will be billed for direct repayment, or the obligations will be added to their tax bills for services rendered. It is anticipated that most properties will be cleaned up by the owners without the need for direct County demolition. FY 1998 funding of \$100,000 provided for blight abatement programs. In FY 2000, funding of \$150,000 provided for initial demolition services associated with 25 properties until appropriate costs could be determined on properties in the Blight Abatement Program.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$213,550	\$6,002	\$3,660	\$203,888	\$0	\$0
Design and Engineering	500	500	0	0	0	0
Construction	396	396		0	0	0
Other	305,554	1,774	51,780	102,000	150,000	0
<b>Total</b>	<b>\$520,000</b>	<b>\$8,672</b>	<b>\$55,440</b>	<b>\$305,888</b>	<b>\$150,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$520,000	\$0	\$0	\$0	\$520,000

## FUND 340 HOUSING ASSISTANCE PROGRAM

<b>014100</b>	<b>Commerce Street Redevelopment</b>	
Commerce Street between Old Keene Mill and I-95 in Central Springfield		Springfield
<p>In FY 2001, funding in the amount of \$175,000 is provided for predevelopment activities in the central Springfield Town Center area in support of the Commerce Street mixed use redevelopment project (office, retail, and public uses). The Department of Housing and Community Development is working with major property owners and the community to redevelop this area. This project is part of a designated Revitalization District and is the focus of the Comprehensive Plan special study projected for implementation in FY 2001. County funding is necessary at this phase of predevelopment in order to participate in and impact the course of future development in the area. Future funding sources will be determined following completion of the predevelopment activity and the special study.</p>		

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	0	0	0	0	0	0
Construction	0	0	0	0	0	0
Other	175,000	0	0	0	175,000	0
<b>Total</b>	<b>\$175,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$175,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$175,000	\$0	\$0	\$0	\$175,000

## FUND 340 HOUSING ASSISTANCE PROGRAM

<b>014101</b>	<b>Kings Crossing Development</b>	
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Intersection of North Kings Highway and Richmond Highway in Penn Daw

Mt. Vernon

In FY 2001, funding in the amount of \$200,000 is provided for predevelopment and due diligence activities in the central Penn Daw area of Richmond Highway in support of Kings Crossing mixed use redevelopment (residential, office, retail, and public uses). County funding is required at this stage of predevelopment in order to identify and acquire land. The Department of Housing and Community Development is working with major property owners and the community to redevelop this area. This project is part of a designated Revitalization District and is supported by recently revised Comprehensive Plan language. Future funding sources will be determined following the completion of the predevelopment and due diligence activities.

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	0	0	0	0	0	0
Construction	0	0	0	0	0	0
Other	200,000	0	0	0	200,000	0
<b>Total</b>	<b>\$200,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$200,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$200,000	\$0	\$0	\$0	\$200,000

**FUND 340**  
**HOUSING ASSISTANCE PROGRAM**

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<b>014102</b>	<b>Gallows Road Streetscape</b>
Gallows Road in Merrifield	Providence
<p>In FY 2001, funding in the amount of \$200,000 is provided to complete streetscape improvements to Gallows Road between Dunn Loring Metro and Route 29. The design for this project and other segments in the Merrifield area were funded in FY 2000 in Project 014010, Commercial Revitalization Program. This phase of the project is expected to include trees, flowers, and other improvements. The project is in a designated Revitalization Area.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	0	0	0	0	0	0
Construction	200,000	0	0	0	200,000	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$200,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$200,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$200,000	\$0	\$0	\$0	\$200,000

**FUND 340**  
**HOUSING ASSISTANCE PROGRAM**

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<b>014103</b>	<b>Richmond Highway Façade Improvement</b>	
Richmond Highway between I-495 and Mount Vernon Memorial Highway		Mt. Vernon
<p>In FY 2001, funding in the amount of \$150,000 is provided for design guidelines and administrative guidelines (\$50,000) and for the partial capitalization of a revolving loan fund for commercial building façade improvements along the Richmond Highway corridor (\$100,000). The revolving loan would be supplemented by private funds in the amount of \$150,000 capitalized by the Southeast Fairfax Development Corporation (SFDC). The \$250,000 in the revolving loan funds would be repaid by property owners in proportion to the cost to improve their facility. No future funds that will be administered by the SFDC are projected for this project.</p>		

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	0	0	0	0	0	0
Construction	0	0	0	0	0	0
Other	150,000	0	0	0	150,000	0
<b>Total</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$150,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$150,000	\$0	\$0	\$0	\$150,000

**FUND 340**  
**HOUSING ASSISTANCE PROGRAM**

<b>014104</b>	<b>Revitalization Program Costs</b>
Countywide	Countywide
<p>In FY 2001, funding in the amount of \$425,000 is provided for staff and administrative costs associated with the implementation of Revitalization projects. These projects include Commerce Street Redevelopment, a public/private effort to revitalize the Commerce Street area between Old Keene Mill Road and I-95 in Central Springfield; Kings Crossing Development, a public/private project to redevelop the Penn Daw area between the intersection of North Kings Highway and Richmond Highway; Springfield Town Center, a public/private redevelopment project in Central Springfield including an Arts Center, parking, a marketplace, and housing; Annandale Town Center, a public/private development of residential properties; Bailey's Entrepreneurship Center, a location in Bailey's Crossroads area where multi-ethnic merchants from the area can display their goods and merchandise; Merrifield Streetscape, improvements to Gallows Road between Dunn Loring Metro and Route 29; and Mount Vernon Market Place, a location in the Mount Vernon area where merchants from the area can display their goods and merchandise.</p> <p>Staff costs in Fund 940, FCRHA General Operating, will be reimbursed from this project and will be realized in Fund 940 as revenue. These positions have been responsible for housing development efforts producing financing fee income. However, the Department of Housing and Community Development is transitioning from a sole emphasis on housing development to broaden the scope of activity to include revitalization and redevelopment activities. During this transition phase, the funds in this project will cover the anticipated project expenditures and lost revenue until the revitalization and redevelopment activities generate fee income.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	0	0	0	0	0	0
Construction	0	0	0	0	0	0
Other	425,000	0	0	0	425,000	0
<b>Total</b>	<b>\$425,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$425,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$425,000	\$0	\$0	\$0	\$425,000

**FUND 340**  
**HOUSING ASSISTANCE PROGRAM**

<b>014115</b>	<b>Sacramento Community Center</b>
8544 Richmond Highway	Lee
<p>In FY 2001, funding in the amount of \$348,750 is provided for land acquisition costs associated with the Sacramento Community Center. This level of funding, in addition to previously approved FY 2000 Community Development Block Grant (CDBG) funding of \$231,250, provides for land acquisition and demolition of unsafe fixtures on the site. The new facility will provide social services and recreational programs for low- and moderate-income youth along the Richmond Highway corridor. This program will be operated by the Fairfax County Department of Community and Recreation Services.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$348,750	\$0
Design and Engineering	0	0	0	0	0	0
Construction	0	0	0	0	0	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$348,750</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$348,750</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$348,750	\$0	\$0	\$0	\$348,750

**FUND 340**  
**HOUSING ASSISTANCE PROGRAM**

<b>014116</b>	<b>Partnership Programs</b>
Countywide	Countywide
<p>In FY 2001, funding in the amount of \$100,000 is provided for non-profit developers with technical assistance associated with the Affordable Housing Program. The Department of Housing and Community Development staff will assist non-profit organizations that have limited staff and varying degrees of experience in housing development. Assistance will be available for site selection, purchase negotiations, finance structuring, development team organization, and project feasibility assessment.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	0	0	0	0	0	0
Construction	0	0	0	0	0	0
Other	100,000	0	0	0	100,000	0
<b>Total</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$100,000	\$0	\$0	\$0	\$100,000

# **FUND 341**

## **HOUSING GENERAL OBLIGATION BOND CONSTRUCTION**

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### **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.
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### **County Executive Proposed FY 2001 Advertised Budget Plan**



#### **Agency Overview**

Fund 341, Housing General Obligation Bond Construction, was established in FY 1990 to budget and report costs for capital projects which are supported wholly or in part by general obligation bond proceeds.

Since 1975, the Board has adopted Conservation Plans for specific neighborhoods. These plans recognize the basic need to maintain and improve the infrastructure and housing stock in older neighborhoods where the residents of those neighborhoods have limited financial means to support improvements.

In the fall of 1989, the Fairfax County voters approved a \$6 million bond referendum for the four conservation area road improvement projects. These four projects are Gum Springs, Fairhaven, Bailey's and James Lee. The 1989 bond referendum provided funding for these four neighborhoods for the purpose of street and drainage improvements.

The FY 2001 budget includes no additional funding for these four projects as all bond funds have been fully appropriated.



#### **Funding Adjustments**

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since the passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- As part of the FY 1999 Carryover Review, the Board of Supervisors approved an increase of \$364,440 due to the carryover of unexpended project balances.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g, a contingency or planning project).

**FUND 341**  
**HOUSING GENERAL OBLIGATION BOND CONSTRUCTION**

**FUND STATEMENT**

Fund Type H34, Capital Project Funds

Fund 341, Housing General  
Obligation Bond Construction

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	(\$459,171)	\$0	\$39,770	\$0	\$0
Revenue:					
Sale of Bonds <sup>1</sup>	\$500,634	\$0	\$324,670	\$0	\$0
<b>Total Revenue</b>	\$500,634	\$0	\$324,670	\$0	\$0
<b>Total Available</b>	\$41,463	\$0	\$364,440	\$0	\$0
Expenditures:					
Capital Projects	\$1,693	\$0	\$364,440	\$0	\$0
<b>Total Expenditures</b>	\$1,693	\$0	\$364,440	\$0	\$0
<b>Total Disbursements</b>	\$1,693	\$0	\$364,440	\$0	\$0
<b>Ending Balance</b>	\$39,770	\$0	\$0	\$0	\$0

<sup>1</sup> The actual sale of bonds is based upon a review of cash needs rather than cash and encumbrances as are presented here for planning purposes. This is consistent with Board policy to sell bonds on a cash basis. On November 8, 1989, the voters approved \$6.0 million in bonds for continued work in four conservation areas in order to maintain and improve public facilities and housing stock in these older neighborhoods. The actual amount approved by the Board of Supervisors for the Spring 1999 bond sale was \$0.5 million. Including prior sales, there is a balance of \$350,000 in authorized but unissued bonds for the Housing Community Improvements Program. In addition, an amount of \$634 has been applied to this fund in bond premiums associated with the Spring 1999 bond sale.

# FUND 341

## HOUSING GENERAL OBLIGATION BOND CONSTRUCTION

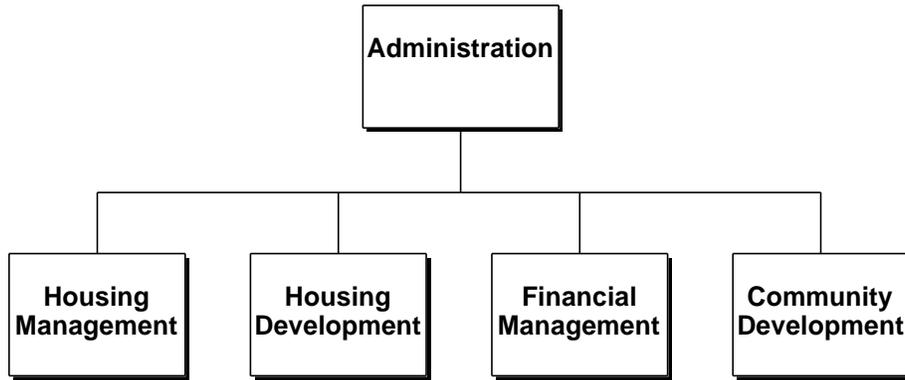
COUNTY OF FAIRFAX, VA

FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE:H34 CAPITAL PROJECTS  
 FUND :341 HOUSING GO BOND CONSTRUCTION (479)

	TOTAL PROJECT ESTIMATE	FY 1999 ACTUAL EXPENDITURES	FY 2000 REVISED BUDGET	FY 2001 ADVERTISED BUDGET PLAN	FY 2001 ADOPTED BUDGET PLAN	FINANCING GENERAL FUND	FINANCING BOND	FINANCING OTHER
003846 BAILEY'S ROAD	1,393,764	887.00	30,000.66					
003848 FAIRHAVEN PUB	1,452,036	.00	.00					
003905 GUM SPRINGS P	1,986,330	.00	.00					
003910 JAMES LEE ROA	1,156,891	.00	332,686.03					
003917 HOUSING BOND		806.37	1,752.81					
FUND 341 TOTAL	5,989,021	1,693.37	364,439.50					

**DEPARTMENT OF HOUSING AND  
COMMUNITY DEVELOPMENT  
FUND 940, FCRHA GENERAL OPERATING**



**FUND 940**  
**FAIRFAX COUNTY REDEVELOPMENT AND HOUSING**  
**AUTHORITY GENERAL OPERATING**

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**Agency Position Summary**

28 Regular Positions / 28.0 Regular Staff Years

**Position Detail Information**

**ADMINISTRATION**

1 Housing/Community Developer II  
1 Programmer Analyst II  
1 Information Officer III  
1 Information Officer I  
1 Administrative Assistant  
1 Administrative Aide  
6 Positions  
6.0 Staff Years

**HOUSING DEVELOPMENT**

2 Housing/Community Developers IV  
4 Housing/Community Developers III  
3 Housing/Community Developers II  
9 Positions  
9.0 Staff Years

**HOUSING MANAGEMENT**

1 Housing Services Specialist III  
1 Housing Services Specialist II  
2 Positions  
2.0 Staff Years

**FINANCIAL MANAGEMENT**

1 Management Analyst III  
1 Accountant III  
1 Accountant II  
1 Account Clerk II  
1 Accounting Technician  
5 Positions  
5.0 Staff Years

**COMMUNITY DEVELOPMENT**

1 Housing/Community Developer IV  
4 Housing/Community Developers II  
1 Secretary II  
6 Positions  
6.0 Staff Years

**FUND 940**  
**FAIRFAX COUNTY REDEVELOPMENT AND HOUSING**  
**AUTHORITY GENERAL OPERATING**

**AGENCY MISSION**

*Consistent with all Housing programs, the goals of this program are to facilitate the development, conservation, and rehabilitation of housing for the County's residents.*

**AGENCY SUMMARY**

Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	28/ 28	28/ 28	28/ 28	28/ 28	28/ 28
Expenditures:					
Personnel Services	\$1,263,235	\$1,527,277	\$1,527,277	\$1,573,857	\$1,611,937
Operating Expenses	1,421,776	485,455	837,847	764,502	842,359
Capital Equipment	52,695	28,653	28,653	26,331	26,331
<b>Subtotal</b>	<b>\$2,737,706</b>	<b>\$2,041,385</b>	<b>\$2,393,777</b>	<b>\$2,364,690</b>	<b>\$2,480,627</b>
Less:					
Recovered Costs	(\$445,898)	\$0	\$0	\$0	\$0
<b>Total Expenditures</b>	<b>\$2,291,808</b>	<b>\$2,041,385</b>	<b>\$2,393,777</b>	<b>\$2,364,690</b>	<b>\$2,480,627</b>

**SUMMARY BY COST CENTER**

Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Administration	\$1,340,703	\$843,876	\$1,196,268	\$1,153,213	\$1,238,856
Housing Development	277,830	562,733	562,733	551,022	564,800
Housing Management	100,304	105,097	105,097	88,069	90,273
Financial Management	259,659	173,734	173,734	199,037	204,015
Community Development	313,312	355,945	355,945	373,349	382,683
<b>Total Expenditures</b>	<b>\$2,291,808</b>	<b>\$2,041,385</b>	<b>\$2,393,777</b>	<b>\$2,364,690</b>	<b>\$2,480,627</b>

**Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The 2.5 percent cost-of-living/market rate adjustment approved by the Board of Supervisors, and previously held in reserve, has been spread to County agencies and funds. This action results in an increase of \$38,080 to Fund 940, FCRHA General Operating.
- An increase of \$19,800 to provide compensation for the Fairfax County Redevelopment and Housing Authority (FCRHA) commissioners for monthly meetings.
- An increase of \$58,057 for debt service payments for FCRHA facilities located at Pender Drive and University Drive. Revenues are increased by a comparable amount.

# **FUND 940**

## **FAIRFAX COUNTY REDEVELOPMENT AND HOUSING AUTHORITY GENERAL OPERATING**

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*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- An increase of \$337,371 including \$317,371 for debt service payments for FCRHA facilities located at Pender Drive and University Drive and \$20,000 for professional counseling services to Section 8 recipients. Revenues are increased by a comparable amount.

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### **County Executive Proposed FY 2001 Advertised Budget Plan**



#### **Agency Overview**

The purpose of the Fairfax County Redevelopment and Housing Authority (FCRHA) General Operating Fund is to support 28 positions and associated operating costs in the Department of Housing and Community Development (DHCD) which are not covered by other program funding, as well as to account for real estate owned by the FCRHA which is not reflected in one of the other FCRHA funds. The number of positions supported by the Fund doubled in FY 1997. Dramatic cuts in the County General Fund support resulted in the adoption of a Business Plan whereby the FCRHA agreed to support 14 additional positions from its resources in order to retain critical skills and capacity to fulfill its mission. The Business Plan was predicated on these additional Fund 940 positions generating sufficient revenue from development and financing activities to cover the additional expenditure.

The 14 positions added in FY 1997 are primarily involved in two functions. One group operates the FCRHA Home Improvement Loan Program and is supported by revenues from that program. Most of the other group perform real estate development and financing activities and are supported by the financing and development fees generated by these activities. However, the DHCD is transitioning from a sole emphasis on housing development to broaden the scope of activity to include revitalization and redevelopment activities. During this transition phase, funding from Fund 340, Housing Assistance Program, will be directed to Fund 940 for positions which support revitalization and redevelopment activities.

The FCRHA will continue to make available tax-exempt financing for its own development as well as private developers for the development or preservation of multi-family housing which qualifies for this source of funding. However, because many types of projects must compete for an allocation of tax-exempt bond authority from the limited pool of such authority available in the State, the number of FCRHA bond issues in any year is limited and will vary significantly from year to year. Under this financing mechanism, a percentage of the units in a housing development must meet lower income occupancy requirements. Since 1986, there have been two alternate standards for meeting these requirements. Either 20 percent of the units must be occupied by households with incomes at 50 percent or less of the Washington D.C./Baltimore Metropolitan Statistical Area (MSA) median income (adjusted for household size), or 40 percent of the units must be occupied by households with 60 percent or less of the MSA median income.

**FUND 940**  
**FAIRFAX COUNTY REDEVELOPMENT AND HOUSING**  
**AUTHORITY GENERAL OPERATING**

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Income limits based on the MSA median income effective in February 1999 are:

Household Size	Maximum Household Income 50 Percent of Median	Maximum Household Income 60 Percent of Median
1	\$27,550	\$33,060
2	\$31,500	\$37,800
3	\$35,400	\$42,480
4	\$39,350	\$47,220

The FCRHA will also utilize its financing powers to support revitalization activities in the designated Revitalization Districts in the County. In addition to work on new developments and revitalization, the FCRHA will continue to monitor existing tax-exempt financed multi-family housing projects to assure continuing developer compliance with program guidelines.

Prior to FY 2000, Fund 940 covered the expenditures associated with leased space and other general overhead charges, receiving partial reimbursement from other housing funds through recovered costs. Beginning in FY 2000, these shared costs were funded in Fund 949, Internal Service. Only the Fund 940 share, to be paid to Fund 949, were shown as an expense. Although this resulted in a significant reduction in the Operating Expenses portion of the FY 2000 budget, it did not change the operations of the fund. However, a review of accounting requirements relative to debt service payments on properties located on University Drive and Pender Drive indicates that the debt service payments should be made directly from Fund 940, rather than through Fund 949. Therefore, in FY 2001 funding for debt service payments have been moved from Fund 949 to Fund 940.



### **Funding Adjustments**

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:*

- An increase of \$37,177 due to the implementation of the new Pay for Performance program in FY 2001. The new system links annual pay increases to employee performance.
- An increase of \$28,657 due to the implementation of the Market Pay Study. As a result of the Study, incumbents in job classes that are found to be one grade below the market will be moved to the appropriate grade and receive a 2.0 percent market adjustment. Incumbents in classes found to be two or more grades below the market will be moved to the appropriate grade and receive a 4.0 percent market adjustment. In addition, funding is held in reserve to provide all employees with a 2.5 percent cost-of-living/market adjustment.
- A decrease of \$19,254 in Personnel Services based on the current grade of existing positions and associated fringe benefit requirements.
- A net increase in Operating Expenses of \$264,026 is due primarily to the shifting of debt service payments for the buildings on University Drive and Pender Drive from Fund 949, FCRHA Internal Service Fund, to Fund 940 based on accounting requirements. Revenues from other Housing funds whose personnel share usage of the buildings largely offset the debt service expenses.
- Funding of \$26,331 is included for Capital Equipment for the replacement of the existing tape backup drive, disk drives for the enterprise server and a new design software system.

**FUND 940**  
**FAIRFAX COUNTY REDEVELOPMENT AND HOUSING**  
**AUTHORITY GENERAL OPERATING**

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*The following funding adjustments reflect all approved changes in the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

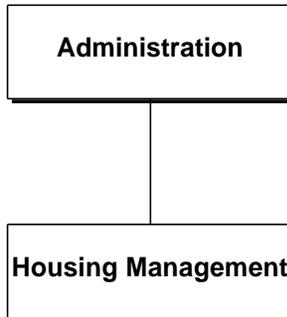
- At the FY 1999 Carryover Review, the Board of Supervisors approved an increase of \$15,021 based on the carryover of encumbrances.

**FUND 940**  
**FAIRFAX COUNTY REDEVELOPMENT AND HOUSING**  
**AUTHORITY GENERAL OPERATING**

**FUND STATEMENT**

	Fund Type H94, FCRHA General Revenue		Fund 940, FCRHA General Operating		
	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$6,200,929</b>	<b>\$5,970,864</b>	<b>\$6,218,320</b>	<b>\$6,332,144</b>	<b>\$6,132,144</b>
Revenue:					
Investment Income	\$213,457	\$173,827	\$173,827	\$189,188	\$189,188
Financing Fees	21,648	43,977	43,977	43,200	43,200
Monitoring/Developing Fees	1,045,346	1,266,193	1,066,193	1,283,913	1,283,913
Rental Income	558,741	52,948	52,948	58,631	58,631
Home Improvement Loan Program Income	0	384,685	384,685	399,140	399,140
Other Income	470,007	248,600	585,971	524,637	582,694
<b>Total Revenue</b>	<b>\$2,309,199</b>	<b>\$2,170,230</b>	<b>\$2,307,601</b>	<b>\$2,498,709</b>	<b>\$2,556,766</b>
<b>Total Available</b>	<b>\$8,510,128</b>	<b>\$8,141,094</b>	<b>\$8,525,921</b>	<b>\$8,830,853</b>	<b>\$8,688,910</b>
Expenditures:					
Personnel Services	\$1,263,235	\$1,527,277	\$1,527,277	\$1,573,857	\$1,611,937
Operating Expenses	1,421,776	485,455	837,847	764,502	842,359
Capital Equipment	52,695	28,653	28,653	26,331	26,331
Recovered Costs	(445,898)	0	0	0	0
<b>Subtotal Expenditures</b>	<b>\$2,291,808</b>	<b>\$2,041,385</b>	<b>\$2,393,777</b>	<b>\$2,364,690</b>	<b>\$2,480,627</b>
COLA/MRA Reserve	0	0	0	38,080	0
<b>Total Expenditures</b>	<b>\$2,291,808</b>	<b>\$2,041,385</b>	<b>\$2,393,777</b>	<b>\$2,402,770</b>	<b>\$2,480,627</b>
<b>Total Disbursements</b>	<b>\$2,291,808</b>	<b>\$2,041,385</b>	<b>\$2,393,777</b>	<b>\$2,402,770</b>	<b>\$2,480,627</b>
<b>Ending Balance</b>	<b>\$6,218,320</b>	<b>\$6,099,709</b>	<b>\$6,132,144</b>	<b>\$6,428,083</b>	<b>\$6,208,283</b>
Debt Service Reserve on					
One University Plaza	67,868	67,868	67,868	67,868	67,868
Cash with Fiscal Agent	3,445,009	3,445,009	3,445,009	3,733,214	3,733,214
<b>Unreserved Ending Balance</b>	<b>\$2,705,443</b>	<b>\$2,586,832</b>	<b>\$2,619,267</b>	<b>\$2,627,001</b>	<b>\$2,407,201</b>

**DEPARTMENT OF HOUSING AND  
COMMUNITY DEVELOPMENT  
FUND 941, FAIRFAX COUNTY RENTAL PROGRAM**



<b><i>Agency Position Summary</i></b>				
28	Regular Positions	/	28.0	Regular Staff Years

***Position Detail Information***

**HOUSING MANAGEMENT**

2	Housing Service Specialists III
5	Housing Service Specialists II
2	Housing Service Specialists I
1	Engineering Technician II
2	Refrigeration and A/C Supervisors
1	Material Requirements Specialist
1	Painter II
2	Painters I
2	General Building Maintenance Workers II
2	General Building Maintenance Workers I
1	Carpenter II
2	Plumbers I
1	Electrician II
2	Administrative Aides
2	Secretaries I
28	Positions
28.0	Staff Years

**FUND 941**  
**FAIRFAX COUNTY RENTAL PROGRAM**

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**AGENCY MISSION**

*To manage affordable rental housing acquired by the Fairfax County Redevelopment and Housing Authority (FCRHA) and to maintain and preserve the units for long term rental availability.*

**AGENCY SUMMARY**

Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	28/ 28	28/ 28	28/ 28	28/ 28	28/ 28
Expenditures:					
Personnel Services	\$1,289,190	\$1,429,339	\$1,429,339	\$1,461,625	\$1,496,912
Operating Expenses	3,124,005	3,392,464	3,467,449	2,571,162	2,571,162
Capital Equipment	41,406	43,969	50,441	3,817	3,817
<b>Total Expenditures</b>	<b>\$4,454,601</b>	<b>\$4,865,772</b>	<b>\$4,947,229</b>	<b>\$4,036,604</b>	<b>\$4,071,891</b>

**Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The 2.5 percent cost-of-living/market rate adjustment approved by the Board of Supervisors, and previously held in reserve, has been spread to County agencies and funds. This action results in an increase of \$35,287 to Fund 941, Fairfax County Rental Program.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- A net expenditure decrease of \$148,558 for adjustments made to four projects as follows: a decrease of \$490,050 for Project 003968, Hopkins Glen, due to contracting out management functions to a third party contractor, thereby eliminating the FCRHA's requirements for day-to-day operation of the facility, partially offset by an increase of \$171,572 for Personnel Services and Operating Expenses to provide management functions at two new limited partnership projects including Project 013969, Castellani Meadows (\$85,786), and Project 014051, West Glade, (\$85,786), which added 48 units to the rental program; and an increase of \$169,920, for Project 013880, Stonegate, for the installation of gas lines and individual gas meters allowing improved measurement and usage readings.
- A net revenue decrease of \$183,572, including a reduction of \$525,064 primarily for Hopkins Glen dwelling rents, offset by an increase of \$171,572 for the limited partnerships' reimbursements for expenditures, and an increase of \$169,920 for the Stonegate gas metering project.

# **FUND 941**

## **FAIRFAX COUNTY RENTAL PROGRAM**

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### **County Executive Proposed FY 2001 Advertised Budget Plan**



#### **Agency Overview**

The Fairfax County Rental Program (FCRP) is a local rental-housing program developed and managed by the Department of Housing and Community Development for the Fairfax County Redevelopment and Housing Authority (FCRHA). The FCRP is designed to provide affordable rental housing in the County for low- and moderate-income families. In addition, the six properties formerly included in Fund 943, Virginia Housing Development Authority (VHDA) Projects, were included in Fund 941, Fairfax County Rental Program, beginning in FY 1998. These Group Homes provide housing for persons with disabilities in conjunction with the Fairfax-Falls Church Community Services Board (CSB) and the VHDA. In late 1999 construction was completed for Leland, an eight-bedroom group home for disabled adults. The Board of Supervisors leases this facility from FCRHA, paying debt service for a portion of the total development costs. The Department of Housing and Community Development (DHCD) provides maintenance services for the Group Homes.

In FY 2001, 685 units and a 115-space mobile home park will be supported under the Fairfax County Rental Program for low- to moderate-income residents, and 69 beds will be maintained in Group Homes. The FCRP includes projects developed by the FCRHA, as well as the Woodley Hills Mobile Home Park, and other privately developed or rehabilitated housing units acquired by the FCRHA. The privately developed and rehabilitated sites are located throughout Fairfax County, primarily in converted condominium projects. Funding for Hopkins Glen, a 91-unit apartment development in the Providence District and Cedar Ridge, a 198 unit development in the Hunter Mill District, are no longer presented in Fund 941. Although they are owned by FCRHA, these properties are operated by private management firms. In FY 2000, Castellani Meadows and West Glade were added to the rental program for an increase of 48 units. These developments are owned by limited partnerships of which the FCRHA is the managing general partner, the same as Tavenner Lane, Stonegate, and Murraygate. Because of this ownership, only a portion of the expenses for these properties is included. The FCRP units are acquired using a combination of County funds, private financing, and FCRHA generated funds. The operation of this program is primarily supported by tenant rents with County general funds in the amount of \$302,131 providing support for condominium fees. DHCD staff administers the contract between the FCRHA and the private firms hired to manage the facilities. The FY 2001 budget includes funds for Phase Two shed replacements at Woodley Hills Estates Mobile Home Park and property improvements at Murraygate Village Apartments and Stonegate Village Apartments.

In addition, debt service contributions are received from Fund 141, Elderly Housing, to provide support for the debt service costs of Little River Glen, a FCRHA elderly housing development. Accounting procedures require that the debt service for this project be paid out of Fund 941, Fairfax County Rental Program, although the operating costs are reflected in Fund 141, Elderly Housing.

A number of the components of the FCRP are described in more detail below:

- Beginning in FY 1995, the majority equity (ownership) of the Stonegate, a 234-unit property acquired by the FCRHA in 1990, and Murraygate, a 197-unit Section 236 property acquired by the FCRHA in 1991, were sold to a limited partnership. The two developments continue to be managed by the FCRHA. However, since each property is owned by a limited partnership and is subject to IRS regulatory requirements, separate accounting and reporting rules apply. Therefore, most operating expenditures, such as Personnel costs, are charged to the County's Financial Accounting Management Information System (FAMIS) initially and will be reimbursed by the limited partnership. The limited partnership accounting treatment also applies to the Tavenner Lane, Castellani Meadows, and West Glade projects.
- The Woodley Hills Estates Mobile Home Park occupies a portion of a 49-acre site acquired by the FCRHA in FY 1981. Redevelopment of the park began in FY 1989, and construction of 115 new mobile home pads, streets, and related improvements were completed in September 1991. Planning for disposition of the balance of the vacant property will be coordinated with planning for revitalization of the Richmond Highway corridor.

## **FUND 941**

### **FAIRFAX COUNTY RENTAL PROGRAM**

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- Under a proffer made at the time of zoning approval for Island Creek, the developer dedicated a parcel of land to the FCRHA. Consistent with an exchange agreement entered into between the FCRHA and the developer, the land has been exchanged for eight completed units in the 1 Cardinal Place Condominium development.
- The VHDA financed the construction of the Minerva Fisher Group Home in FY 1978. This facility is a 12-bed group home for mentally retarded citizens of Fairfax County and the Cities of Fairfax and Falls Church. The Minerva Fisher facility has been operational since 1979 and is currently licensed as an Intermediate Care Facility for the Mentally Retarded. In FY 1994, a contract with a private management firm was initiated for the daily operation of the programs for this facility, which in prior years was handled by CSB staff.
- In addition to Minerva Fisher, five additional group homes have been purchased by the FCRHA with available VHDA financing on behalf of the CSB. This service was provided by the FCRHA in order to meet requirements in the Virginia Constitution limiting the amount of long-term debt incurred by the CSB. Under this approach, the CSB enters into separate leases with the FCRHA to reimburse the FCRHA for debt service and other costs as specified. Each year the budget will be submitted to VHDA for review and approval, and any necessary revisions based on VHDA actions will be made at an appropriate quarterly review. In FY 1999 the number of group homes increased from six to seven with the addition of an eight-bed facility, Leland Road, for the mentally retarded. The FY 2001 budget for this additional facility reflects the debt service expenses offset by comparable revenues.

In FY 2001, total funding of \$4,036,604 is included in Fund 941, Fairfax County Rental Program, for the support of Personnel, Operating Expenses, and Capital Equipment. The FY 2001 operating cost for Fund 941, Fairfax County Rental Program, exclusive of debt service for Fund 141, is \$3,522,822 and is supported primarily through rental income. It should be noted that an additional amount of \$302,131 in General Fund support is included in Agency 38, Department of Housing and Community Development, for homeowners' fees for FCRP units.

Funding from tenant rents and other revenues in FY 2001 support the existing FCRHA-owned affordable rental housing (other than Federal public housing) within the County. It also supports the Working Singles Housing Program, a program that provides 20 efficiency apartments for low-income single adults. The Working Singles Housing Program is funded at \$37,239 in FY 2001.

The following chart summarizes the total number of units in the Rental Program in FY 2001 and the projected operating costs associated with the units:

<b>Project Name</b>	<b>Units</b>	<b>FY 2001 Cost</b>	<b>District</b>
Chatham Town	10	\$31,056	Braddock
Little River Square	45	220,703	Braddock
McLean Hills	25	186,812	Providence
Springfield Green	14	109,171	Lee
Castellani Meadows <sup>1</sup>	24	85,149	Providence
West Glade <sup>1</sup>	24	83,257	Providence
Colchester Towne	24	147,370	Lee
Penderbrook	48	354,910	Providence
Tavener Lane <sup>1</sup>	12	37,918	Lee
Island Creek	8	24,681	Lee
United Community Ministries	NA	37,971	Lee
Working Singles Housing Program	20	37,239	Providence
FCRHA Operating	NA	125,238	Various
Murraygate Village <sup>1</sup>	197	649,638	Lee
Stonegate Village <sup>1</sup>	234	674,331	Hunter Mill
Woodley Homes Mobile Home Park	115	352,864	Mt. Vernon

## FUND 941 FAIRFAX COUNTY RENTAL PROGRAM

<u>Project Name</u>	<u>Units</u>	<u>FY 2001 Cost</u>	<u>District</u>
Cedar Ridge <sup>2</sup>	198	0	Hunter Mill
Hopkins Glen <sup>2</sup>	91	0	Providence
Unspecified Projects (Capital Equipment )	NA	667	Various
Little River Glen (Debt Service)	<u>NA</u>	<u>513,782</u>	Braddock
<b>Subtotal FCRP Operating</b>	<b>1,089</b>	<b>\$3,672,757</b>	

<sup>1</sup> The units at Castellani Meadows, West Glade, Tavenner Lane, Murraygate Village, and Stonegate are owned by limited partnerships of which the FCRHA is the managing general partner.

<sup>2</sup> The units at Cedar Ridge and Hopkins Glen are part of the FCRP Program. Both properties are managed and maintained by a private contractor. All funding for these units will be reported under a separate offline FAMIS funding source.

The Group Homes program is summarized in the following table including the number of beds and the level of FY 2001 funding:

<u>Project Name</u>	<u>Beds/Units</u>	<u>FY 2001 Cost</u>
Minerva Fisher Group Home <sup>1</sup>	12	\$74,074
Rolling Road Group Home <sup>2</sup>	5	30,298
West Ox Group Home <sup>3</sup>	20	91,683
First Stop Group Home <sup>2</sup>	8	56,600
Mount Vernon Group Home <sup>2</sup>	8	28,367
Leland Group Home	8	54,000
Patrick Street Group Home <sup>2</sup>	<u>8</u>	<u>28,825</u>
<b>Subtotal Group Homes</b>	<b>69</b>	<b>\$363,847</b>
<b>Total Fund Expenditures</b>	<b>1,158</b>	<b>\$4,036,604</b>
<b>Less: Debt Service</b>	<b>NA</b>	<b>(\$513,782)</b>
<b>Total Program Operations</b>	<b>1,158</b>	<b>\$3,522,822</b>

<sup>1</sup> Includes all Operating Expenses including utilities.

<sup>2</sup> Includes emergency Operating Expenses and insurance liabilities.

<sup>3</sup> Includes emergency Operating Expenses, ground maintenance, and insurance liabilities.



### **Funding Adjustments**

The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:

- An increase of \$34,028 due to the implementation of the new Pay for Performance program in FY 2001. The new system links annual pay increases to employee performance.

## **FUND 941**

### **FAIRFAX COUNTY RENTAL PROGRAM**

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- An increase of \$28,657 due to the implementation of the Market Pay Study. As a result of the Study, incumbents in job classes that are found to be one grade below the market will be moved to the appropriate grade and receive a 2.0 percent market adjustment. Incumbents in classes found to be two or more grades below the market will be moved to the appropriate grade and receive a 4.0 percent market adjustment. In addition, funding is held in reserve to provide all employees with a 2.5 percent cost-of-living/market adjustment.
- An increase in Personnel Services of \$18,666 due primarily to increases for current salary grades of existing staff based on historical levels.
- An increase of \$165,843 for two new FCRP limited partnership projects, Project 013969, Castellani Meadows, and Project 014051, Mixed Green, including Personnel Services, \$96,373, and Operating Expenses, \$69,470. Expenses will be reimbursed by the limited partnership.
- A net decrease of \$675,297 in other FCRP projects, including Personnel Services expenses of \$145,438 and \$529,859 in Operating Expenses, primarily due to the reduction of interest expenses as a result of the privatization of Hopkins Glen and payment completion of the loan for Little River Square in FY 2000 and interest expenses as a result of refinancing debt service, \$142,288; the carryover of the annual mortgage payment for Project 013905, Creighton Square, \$67,000; and \$320,571 for completing major maintenance and repair projects; and the carryover of utility expenses as well as redirecting utility expenses to two new projects, Castellani Meadows and Mixed Green.
- A net decrease in Operating Expenses of \$543,955 for Project 013880, Stonegate, \$266,374, and Project 013846, Murraygate, \$277,581, primarily due to the completion of major Department of Housing and Urban Development (HUD) requirements in FY 2000. These requirements included the replacement of locks as identified in security audits and assessment needs reports as well as interior and exterior repairs and landscaping to comply with community quality standards. There is a comparable decrease in reimbursements from the limited partnerships owning the projects.
- Funding of \$3,817 in Capital Equipment to purchase a facsimile machine to maintain capability of transmitting information without disruption; printers to handle color printing for newsletters and large volume printing; file cabinets for tenant file folders; and an 8mm video camcorder for security purposes. These expenses will be recovered in this non-appropriated fund from rental income and revenues from limited partnerships.

*The following funding adjustments reflect all approved changes in the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- On September 30, 1999 an allocation of \$40,500 was made to Project 0140161, Leland Road, for debt service payments. Revenues were increased by the same amount to reflect reimbursements from the Fairfax-Falls Church Community Services Board (CSB).
- On September 13, 1999 as part of the FY 1999 Carryover Review, the Board of Supervisors approved \$189,515 including encumbered carryover of \$122,515 primarily for utility expenses and maintenance contracts and unencumbered carryover of \$67,000 for mortgage payments for Project 013905, Creighton Square.

**FUND 941**  
**FAIRFAX COUNTY RENTAL PROGRAM**

**FUND STATEMENT**

Fund Type H94, Local Rental Housing Program

Fund 941, Fairfax County  
Rental Program

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$1,266,661</b>	<b>\$1,044,063</b>	<b>(\$92,594)</b>	<b>\$1,196,937</b>	<b>\$1,161,923</b>
Revenue:					
Dwelling Rents	\$2,213,047	\$2,286,863	\$1,859,528	\$1,786,112	\$1,786,112
Investment Income	33	41,298	41,298	38,193	38,193
Other Income	104,157	1,943,854	3,678,152	1,696,979	1,696,979
Debt Service Contribution	507,909	514,339	514,339	513,782	513,782
Transitional Housing Grant	0	0	26,630	0	0
Shelter Plus Grant	102,396	0	58,140	0	0
Housing Opportunities for Persons with AIDS	167,804	0	23,659	0	0
<b>Total Revenue</b>	<b>\$3,095,346</b>	<b>\$4,786,354</b>	<b>\$6,201,746</b>	<b>\$4,035,066</b>	<b>\$4,035,066</b>
<b>Total Available</b>	<b>\$4,362,007</b>	<b>\$5,830,417</b>	<b>\$6,109,152</b>	<b>\$5,232,003</b>	<b>\$5,196,989</b>
Expenditures:					
Personnel Services	\$1,289,190	\$1,429,339	\$1,429,339	\$1,461,625	\$1,496,912
Operating Expenses	2,803,436	3,392,464	3,467,449	2,571,162	2,571,162
Capital Equipment	41,406	43,969	50,441	3,817	3,817
Shelter Plus Grant	160,536	0	0	0	0
Housing Opportunities for Persons with AIDS	160,033	0	0	0	0
<b>Subtotal Expenditures</b>	<b>\$4,454,601</b>	<b>\$4,865,772</b>	<b>\$4,947,229</b>	<b>\$4,036,604</b>	<b>\$4,071,891</b>
COLA /MRA Reserve	0	0	0	35,287	0
<b>Total Expenditures</b>	<b>\$4,454,601</b>	<b>\$4,865,772</b>	<b>\$4,947,229</b>	<b>\$4,071,891</b>	<b>\$4,071,891</b>
<b>Total Disbursements</b>	<b>\$4,454,601</b>	<b>\$4,865,772</b>	<b>\$4,947,229</b>	<b>\$4,071,891</b>	<b>\$4,071,891</b>
<b>Ending Balance<sup>1</sup></b>	<b>(\$92,594)</b>	<b>\$964,645</b>	<b>\$1,161,923</b>	<b>\$1,160,112</b>	<b>\$1,125,098</b>
Replacement Reserve	(676,261)	380,978	578,256	576,445	541,431
Cash with Fiscal Agent	583,667	583,667	583,667	583,667	583,667
<b>Unreserved Ending Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The FCRHA approved designating fund balance in Fund 941, Fairfax County Rental Program, as a replacement reserve at its May 23, 1996 meeting for the FCRP and VHDA projects.

# FUND 945 FCRHA NON-COUNTY APPROPRIATED REHABILITATION LOAN PROGRAM

## AGENCY MISSION

*To enhance the quality and economic life of existing housing in the County through the provision of affordable loans for housing improvement and rehabilitation to qualifying low-income homeowners or homeowners living in areas targeted for improvement.*

## AGENCY SUMMARY

Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Expenditures:					
Operating Expenses	\$86,443	\$348,452	\$358,265	\$350,157	\$350,157
<b>Total Expenditures</b>	<b>\$86,443</b>	<b>\$348,452</b>	<b>\$358,265</b>	<b>\$350,157</b>	<b>\$350,157</b>

## Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.

## County Executive Proposed FY 2001 Advertised Budget Plan



### Agency Overview

Fund 945 provides the Fairfax County Redevelopment and Housing Authority (FCRHA) portion of funding for the Home Improvement Loan Program (HILP). This fund works in conjunction with County appropriated funding available for home and rental improvement loans in Fund 143, Homeowner and Business Loan Programs, and Fund 142, Community Development Block Grant (CDBG). All administrative costs for this program, including position salaries and associated overhead, are budgeted in Fund 940, FCRHA General Operating. There are three major sources of funding support for the Home Improvement Loan Program: bank loans negotiated by the FCRHA and funds from the repayment of both County and CDBG loans made in previous years. In addition, there are other funds that are used for home improvement activities, when available, i.e., Federal HOME funds, Federal rental rehabilitation funds, and the Virginia State Housing and Community Development Funds. An amount of \$350,157 is budgeted within Fund 945 for the Home Improvement Loan Program in FY 2001.

One funding source in FY 2001 includes agreements with a local bank to lend funds at below-market interest rates to qualified homeowners. In FY 2001, \$150,000 in below-market loans will be provided to homeowners from the bank. Resources supporting this program through Fund 945 also include contributions made by homeowners toward the cost of improvements. An amount of \$100,000 is included for this purpose in FY 2001. Other revenue included in this fund are loan payments on prior-year mortgage commitments totaling \$90,157 and \$10,000 in other loan repayments. All available funds will be combined with resources from Fund 142, CDBG, in various financial packages to increase the level of activity for the rehabilitation loan program. Because the same reporting requirements apply to all components of the home improvement loan program, regardless of funding source, all funding sources/funds are discussed together.

# **FUND 945**

## **FCRHA NON-COUNTY APPROPRIATED REHABILITATION LOAN PROGRAM**

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### Administration of the Home Improvement Loan Program:

Loan application processing, loan underwriting, and construction payments are handled by the Department of Housing and Community Development (DHCD). DHCD also services many of these loans. A number of services related to securing a home improvement loan also are provided that typically would not be provided by a bank, including:

Financial Assistance - Time is taken to identify the loan most suitable for the applicant. The various loan options available are analyzed to provide financing tailored to meet the borrower's needs. When needed, DHCD staff assists applicants in obtaining financial counseling, social services, and tax relief. All home improvement loans are secured by a lien on the borrower's home.

Rehabilitation Assistance - DHCD rehabilitation staff provides technical support to borrowers concerning required/necessary improvements, selecting a contractor, and inspecting construction progress. This support includes developing rehabilitation plans, construction documents and drawings, and assistance in bidding and awarding a contract, obtaining permits, and supervising construction.

County Funds - In the past County Funds have been provided in support of this program. In FY 2001, no new General Fund support for Home Improvement Loans is included. However, funding of \$285,159 in Fund 143, Homeowner and Business Loan Programs, supported by the repayment of existing loans, will provide for approximately 14 new commitments in FY 2001.

### Types of Home Improvement Loans and Grants include:

- Amortized Loans at Below-Market Rates - Funds may be lent at rates below prevailing market interest rates to income-eligible borrowers. These loans require full repayment through monthly principal and interest payments.
- Deferred Payment Loans - Deferred loans with varying terms are used in a number of different circumstances. Repayment may be deferred until the sale or transfer of the property. Interest on a deferred loan may be accrued until the loan is repaid or may accrue only for a certain number of years. For some types of deferred loans, no interest is charged. In other cases, where a deferred loan is used to reduce the effective interest rate of a bank loan, the deferred loan is forgiven over a specified period. These various options are designed to provide flexibility in the loan program to assist borrowers in securing needed funds for home improvements within their economic means. Deferred loans are often used to supplement the amount that a homeowner can afford to borrow from bank loan funds or to reduce the effective interest rate on a bank loan.
- Grants - Occasionally grants are made when the borrower cannot afford the loan payments and when it is not possible to record a lien on a property to secure a deferred trust.
- Special types of loans – Special loans have been developed to serve homeowners with specific needs such as “No Equity Loans.” These are either interest-bearing deferred trusts or amortized loans for homeowners who have insufficient equity to meet normal loan guidelines but whose homes have code violations and/or need energy upgrades. Another example is the Mobile Home Loan or Grant to assist low-income mobile homeowners to make repairs that address health and safety code violations.

# FUND 945

## FCRHA NON-COUNTY APPROPRIATED REHABILITATION LOAN PROGRAM

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- Bank Loans in Combination or Independent from FCRHA Loans - An important source of funds for home improvements is from loans that the DHCD negotiates with local banks or savings and loans. These funds are lent directly to owner occupants in conjunction with a forgiven deferred trust to reduce interest rates. These bank funds require no obligation by or recourse to the County or FCRHA and require no compensating balance. The bank portions of these loans are bank serviced. These loans either involve complete assistance by HILP throughout the rehabilitation process or reduced assistance with the direct lending program when the owner has the ability to complete any or all portions of rehabilitation, minimizing staff assistance.
  
- Federal Rental Rehabilitation - In past years, funding for multi-family rehabilitation was provided by the HUD grant-supported Rental Rehabilitation Program, which is budgeted in Fund 142, CDBG. However, the Cranston-Gonzalez National Affordable Housing Act of 1990 canceled the Rental Rehabilitation Program as of October 1, 1991, and consolidated it and other programs under the Home Investment Partnerships Program. The County will receive no additional new rental rehabilitation grants. However, some revenue may be received from previous grants and loan payoffs. As part of the FY 2001 project selection process for CDBG, funding will be requested for projects that have been supported by CDBG in the past. This request will include Fairfax City's participation with the County's CDBG program as a result of an interjurisdictional agreement. Final approval for funding these projects will be made in April 2000. Major funding for the HILP will be requested from the CDBG to support all HILP activity including mobile home grants.

Administration of the Home Improvement Loan Program is funded in FY 2001 in Fund 940, FCRHA General Operating. The funds to support the administration of the program come from origination fees on loans processed, fees earned for construction administration for projects funded through other means, and interest earned on the repayment of existing loans made in prior years.

Estimated funding available in FY 2001 for new rehabilitation loans includes:

<u>Home Improvement Loan Source:</u>	<u>Amount</u>
Fund 945, Non-County Appropriated Rehabilitation Loans <sup>1</sup>	\$250,000
Fund 142, Community Development Block Grant	300,000
Fund 143, Homeowner and Business Loan Program <sup>2</sup>	<u>285,159</u>
Total, Home Improvement Loan Program	\$835,159

<sup>1</sup> Includes funding for new loans and homeowner contributions only.

<sup>2</sup> Represents funding available after netting out administrative expenses.



### **Funding Adjustments**

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since the passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- As part of the FY 1999 Carryover Review, an increase of \$9,813 was necessary to carryover unencumbered funding to continue projects in Fairfax City utilizing funds from prior Fairfax City loans.

**FUND 945**  
**FCRHA NON-COUNTY APPROPRIATED REHABILITATION**  
**LOAN PROGRAM**

**FUND STATEMENT**

Fund Type H94, Special Revenue Funds	Fund 945, Non-County Appropriated Rehabilitation Loan Fund				
	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$210,661</b>	<b>\$223,085</b>	<b>\$227,361</b>	<b>\$243,691</b>	<b>\$243,691</b>
Revenue:					
Bank Funds	\$0	\$150,000	\$150,000	\$150,000	\$150,000
Other (Pooled Interest, etc.)	0	8,520	8,520	7,894	7,894
Homeowners Loan Payments <sup>1</sup>	39,534	38,044	38,044	39,749	39,749
Homeowners Contributions	6,432	100,000	100,000	100,000	100,000
Island Walk Loan	46,427	50,408	68,031	50,408	50,408
Fairfax City Rehab. Loans	10,750	10,000	10,000	10,000	10,000
<b>Total Revenue</b>	<b>\$103,143</b>	<b>\$356,972</b>	<b>\$374,595</b>	<b>\$358,051</b>	<b>\$358,051</b>
<b>Total Available</b>	<b>\$313,804</b>	<b>\$580,057</b>	<b>\$601,956</b>	<b>\$601,742</b>	<b>\$601,742</b>
Expenditures:					
New Loans	\$0	\$150,000	\$150,000	\$150,000	\$150,000
FCRHA Loan Payments to Banks <sup>1</sup>	32,087	38,044	38,044	39,749	39,749
Homeowners Contributions	3,949	100,000	100,000	100,000	100,000
Island Walk Loan	50,407	50,408	50,408	50,408	50,408
Fairfax City Rehab. Loans	0	10,000	19,813	10,000	10,000
<b>Total Expenditures</b>	<b>\$86,443</b>	<b>\$348,452</b>	<b>\$358,265</b>	<b>\$350,157</b>	<b>\$350,157</b>
<b>Total Disbursements</b>	<b>\$86,443</b>	<b>\$348,452</b>	<b>\$358,265</b>	<b>\$350,157</b>	<b>\$350,157</b>
<b>Ending Balance</b>	<b>\$227,361</b>	<b>\$231,605</b>	<b>\$243,691</b>	<b>\$251,585</b>	<b>\$251,585</b>

<sup>1</sup> This category of receipts and expenditures is recorded in FAMIS, the County's financial system, via journal entries from mortgage servicing reports. Cash transactions are handled by the respective commercial banks servicing each homeowner loan and are not processed by the County.

# **FUND 946**

## **FCRHA REVOLVING DEVELOPMENT**

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### **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.
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### **County Executive Proposed FY 2001 Advertised Budget Plan**



#### **Agency Overview**

The FCRHA Revolving Development Fund (non-appropriated) provides initial funds in the form of advances for projects for which Federal, State, or private financing is later available. Initial project costs, such as development support for new site investigations for proposed projects, architectural and engineering plans, studies and fees, are advanced from this fund and are later included in permanent financing plans for repayment to this fund.

No funding is included in FY 2001 for specific projects in Fund 946, FCRHA Revolving Development. As projects are identified and approved by the Fairfax County Redevelopment and Housing Authority (FCRHA) that require Revolving Development funds, adjustments will be made through allocations during the year.

This funding mechanism for Fund 946, FCRHA Revolving Development, ensures that sufficient funding is available to provide adequate plans and proposals for individual projects prior to obtaining construction and permanent project financing. Repayments totaling \$359,081 are anticipated in FY 2001 from three projects: Project 013889, Chain Bridge/Gateway (\$166,552), Project 013944, Gum Springs Community Center (\$142,393), and Project 014056, Gum Springs Elderly (\$50,136). Investment income is projected to total \$61,010 for FY 2001.



#### **Funding Adjustments**

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since the passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- On October 11, 1999, an allocation of \$132,000 was made to Project 013854, Founders Ridge, for low- and moderate-income homeowner counseling.
- On October 11, 1999, an allocation of \$268,853 was made to Project 014050, Herndon Senior Center, for the acquisition of property.
- On September 30, 1999, an allocation of \$40,000 was made to Project 013854, Founders Ridge, for proffer fees.
- On September 30, 1999, an allocation of \$30,000 was made to Project 014063, Herndon Fortnightly, for demolition and lawn maintenance services.
- On September 13, 1999, as part of the FY 1999 Carryover Review, the Board of Supervisors approved the carryover of \$2,162,031 in unexpended project balances.

**FUND 946**  
**FCRHA REVOLVING DEVELOPMENT**

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- On July 30, 1999, an allocation of \$200,000 was made to Project 013969, Castellani Meadows, for interim financing of development costs.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

**FUND 946**  
**FCRHA REVOLVING DEVELOPMENT**

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**FUND STATEMENT**

Fund Type H94, FCRHA Development Support

Fund 946, FCRHA  
Revolving Development

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$1,916,360</b>	<b>\$558,694</b>	<b>\$1,810,994</b>	<b>\$136,428</b>	<b>\$136,428</b>
Revenue:					
Investment Income	\$95,254	\$55,702	\$55,702	\$61,010	\$61,010
Repayment of Advances	585,904	414,865	1,102,616	359,081	359,081
Total Revenue	\$681,158	\$470,567	\$1,158,318	\$420,091	\$420,091
<b>Total Available</b>	<b>\$2,597,518</b>	<b>\$1,029,261</b>	<b>\$2,969,312</b>	<b>\$556,519</b>	<b>\$556,519</b>
Expenditures:					
Advances	\$786,524	\$0	\$2,832,884	\$0	\$0
Total Expenditures	\$786,524	\$0	\$2,832,884	\$0	\$0
<b>Total Disbursements</b>	<b>\$786,524</b>	<b>\$0</b>	<b>\$2,832,884</b>	<b>\$0</b>	<b>\$0</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$1,810,994</b>	<b>\$1,029,261</b>	<b>\$136,428</b>	<b>\$556,519</b>	<b>\$556,519</b>

<sup>1</sup> This balance represents funds for which no advances have been approved or paid. In addition to this balance, there are funds due to the FCRHA which have not yet been received. These outstanding repayments amount to \$2,137,916 at the conclusion of FY 1999 and are estimated to total \$3,397,331 at the conclusion of FY 2000 and \$3,038,250 at the conclusion of FY 2001.

# FUND 946 FCRHA REVOLVING DEVELOPMENT

COUNTY OF FAIRFAX, VA  
FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE:H94 OTHER FUND :946 REVOLVING DEVELOPMENT FUND (411)	TOTAL PROJECT ESTIMATE	FY 1999 ACTUAL EXPENDITURES	FY 2000 REVISED BUDGET	FY 2001 ADVERTISED BUDGET PLAN	FY 2001 ADOPTED BUDGET PLAN	FINANCING GENERAL FUND	FINANCING BOND	FINANCING OTHER
VAl956 SCATTERED ADU		105,308.89	.00					
003817 BAILEY'S COMM		1,380.38	3,784.35					
003907 JAMES LEE COM		5,884.26	645,065.65					
013854 FOUNDERS RIDG		9,702.73	216,135.75					
013905 CREIGHTON SQ		207,584.40	432,696.96					
013914 CEDAR RIDGE		.00	14,069.00					
013944 GUM SPRINGS C		137,053.77	28,946.23					
013948 LITTLE RIVER		12,057.95	119,366.05					
013966 TELEGRAPH ROA		.00	64,498.00					
013969 CASTELLANI ME		3,244.24	247,268.76					
013985 WILLOW SPRING		500.00	8,792.25					
014050 HERNDON SENIO		169,483.55	490,376.74					
014051 MIXED GREENS		47,718.63	397,250.72					
014056 GUM SPRINGS G		27,136.96	.00					
014060 ELDEN TERRACE		.00	25,000.00					
014061 LELAND ROAD		55,000.00	.00					
014062 WINDSOR MEWS/		4,468.11	5,503.99					
014063 HERNDON FORTN		.00	104,130.00					
014064 THE ENTERPRIS		.00	30,000.00					
<b>FUND 946 TOTAL</b>		<b>786,523.87</b>	<b>2,832,884.45</b>					

# FUND 947

## FCRHA CAPITAL CONTRIBUTIONS

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### **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.
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### **County Executive Proposed FY 2001 Advertised Budget Plan**



#### **Agency Overview**

The FCRHA Capital Contributions Fund was established to provide equity, project improvements, and write-down of development costs to make a project or program financially feasible. In the past, this fund has provided supplemental resources for Federal Housing or Fairfax County Redevelopment and Housing Authority (FCRHA)-sponsored construction projects.

Additional Housing and Community Development capital construction and rehabilitation projects are supported in Fund 946, FCRHA Revolving Development; Fund 948, FCRHA Private Financing; Fund 144, Housing Trust Fund; Fund 969, Public Housing Projects Under Modernization; Fund 340, Housing Assistance Program; and Fund 341, Housing General Obligation Bond Construction.

No projects are currently identified for FY 2001 which would require the use of FCRHA Capital Contributions. As new projects are identified, funding adjustments will be made to this fund with FCRHA Commissioners' approval.



#### **Funding Adjustments**

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since the passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- As part of the FY 1999 Carryover Review, the Board of Supervisors approved an increase of \$56,141 due to the carryover of unexpended project balances.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

**FUND 947**  
**FCRHA CAPITAL CONTRIBUTIONS**

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**FUND STATEMENT**

Fund Type H94, FCRHA Development Support

Fund 947, FCRHA  
Capital Contributions

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$110,158</b>	<b>\$3,943</b>	<b>\$56,141</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
Interest on Investments	\$3,901	\$0	\$0	\$0	\$0
Total Revenue	\$3,901	\$0	\$0	\$0	\$0
<b>Total Available</b>	<b>\$114,059</b>	<b>\$3,943</b>	<b>\$56,141</b>	<b>\$0</b>	<b>\$0</b>
Expenditures:					
Authorized Project Contributions	\$57,918	\$0	\$56,141	\$0	\$0
Total Expenditures	\$57,918	\$0	\$56,141	\$0	\$0
<b>Total Disbursements</b>	<b>\$57,918</b>	<b>\$0</b>	<b>\$56,141</b>	<b>\$0</b>	<b>\$0</b>
<b>Ending Balance</b>	<b>\$56,141</b>	<b>\$3,943</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

# FUND 947 FCRHA CAPITAL CONTRIBUTIONS

COUNTY OF FAIRFAX, VA  
FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE: H94 OTHER FUND : 947 CAPITAL CONTRIBUTION FUND (412)	TOTAL PROJECT ESTIMATE	FY 1999 ACTUAL EXPENDITURES	FY 2000 REVISED BUDGET	FY 2001 ADVERTISED BUDGET PLAN	FY 2001 ADOPTED BUDGET PLAN	FINANCING GENERAL FUND	FINANCING BOND	FINANCING OTHER
VA1931 BRIARCLIFF II	17,376	.00	.00					
VA1940 RESTON TOWNE	76,428	.00	.00					
VA1952 WATER'S EDGE	15,101	.00	.00					
003998 BURKE CTR STA	14,390	.00	.00					
013830 CENTRAL MAINT	168,524	.00	.00					
013831 FCRHA OFFICE	395,327	.00	.00					
013883 OLD MILL ROAD	426,435	.00	.00					
013911 STONEGATE DRU	53,361	.00	.00					
013914 CEDAR RIDGE		57,917.90	56,141.19					
014013 DEVELOPMENT F								
<b>FUND 947 TOTAL</b>	<b>1,166,942</b>	<b>57,917.90</b>	<b>56,141.19</b>					

# FUND 948 FCRHA PRIVATE FINANCING

## Board of Supervisors' Adjustments

The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.

The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:

- An allocation of \$50,000 was made to Project 013889, Chain Bridge Gateway, from the commercial line of credit to carry interest payments for an additional year pending sale of the property.
- An allocation of \$150,000 was made to Project 013854, Founder's Ridge, from the commercial line of credit for the purpose of preparation of building lots.

The following projects are funded in FY 2001:

Project Number	Project Name	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan	Increase/ (Decrease)
013887	Section 108 Loan Payments	\$1,593,680	\$1,593,680	\$0
013846	Murray Gate Village	50,632	50,632	0
	<b>Total</b>	<b>\$1,644,312</b>	<b>\$1,644,312</b>	<b>\$0</b>

## County Executive Proposed FY 2001 Advertised Budget Plan



### Agency Overview

Fund 948, FCRHA Private Financing, was established to budget and report costs for capital projects which are supported in full or in part by funds borrowed by the Fairfax County Redevelopment and Housing Authority (FCRHA) through the FCRHA sale of notes or bonds, or through equity financing received through the sale of Federal low-income housing tax credits. Housing development and improvement projects may be financed with funds borrowed from private lenders, the Virginia Housing Development Authority, or the Federal government. At times, the County invests in short-term notes of the FCRHA to provide an interim source of financing until permanent financing from one of these sources can be secured. Fund 948, FCRHA Private Financing, permits accounting for the receipt of funds from the lender and disbursements made by the FCRHA so that the total cost of a project can be maintained in the County financial system and can be reflected on the FCRHA balance sheet.

# **FUND 948**

## **FCRHA PRIVATE FINANCING**

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An amount of \$1,644,312 is included in FY 2001 for Section 108 Loan payments. The amount includes \$1,593,680 for payment of debt service for five Section 108 Loans paid directly by this fund and \$50,632 for funding of debt service that is budgeted in Fund 142, Community Development Block Grant, and received as revenue. It is expended from Fund 948, FCRHA Private Financing, to accommodate accounting requirements. In addition, three Section 108 loans from the U.S. Department of Housing and Urban Development (HUD) to the County are paid directly from County appropriated funds. In FY 2001, as new projects and additional plans that require private financing are developed and approved by the FCRHA and the Board of Supervisors, necessary adjustments will be made to this fund to track revenue and disbursements.



### **Funding Adjustments**

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since the passage of the FY 2000 Adopted Budget Plan. Included are all adjustment made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- On September 30, 1999, an allocation of \$4,700,000 was made to Project 014040, Herndon Harbor House II, for the award of a construction contract. A comparable amount of revenue was received from the issuance of Tax Exempt bonds in the amount of \$4,500,000 and \$200,000 from revenue associated with refunded bonds from Bridle Creek. Subsequent to this action, on December 29, 1999, an amount of \$1,000,000 was reallocated from Project 014040, Herndon Harbor House II, to Project 014099, Herndon Adult Day Care Center, for Phase III of this project.
- At the FY 1999 Carryover Review, the Board of Supervisors approved an increase of \$9,269,191, including the carryover of unexpended project balances of \$9,194,562 and an appropriation of \$74,629 based on funding for debt service expenditures for Project 013846 Murray Gate Village.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for each project funded in FY 2001 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, source of funding, and completion schedules.

# FUND 948 FCRHA PRIVATE FINANCING

## FUND STATEMENT

Fund Type H94, FCRHA Development Support	Fund 948, FCRHA Private Financing				
	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2000 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$247,890</b>	<b>\$1,777,180</b>	<b>\$4,318,774</b>	<b>\$1,979,807</b>	<b>\$1,979,807</b>
Revenue:					
Section 108 Debt Service <sup>1</sup>	\$1,816,274	\$1,611,409	\$1,124,998	\$1,560,280	\$1,560,280
Investment Income	8,738	0	0	0	0
Bond Proceeds	6,887,875	0	2,187,125	0	0
Miscellaneous Income <sup>2</sup>	4,340,417	35,525	10,165,035	84,032	84,032
<b>Total Revenue</b>	<b>\$13,053,304</b>	<b>\$1,646,934</b>	<b>\$13,477,158</b>	<b>\$1,644,312</b>	<b>\$1,644,312</b>
<b>Total Available</b>	<b>\$13,301,194</b>	<b>\$3,424,114</b>	<b>\$17,795,932</b>	<b>\$3,624,119</b>	<b>\$3,624,119</b>
Expenditures:					
Capital Projects	\$8,982,420	\$1,646,934	\$15,816,125	\$1,644,312	\$1,644,312
<b>Total Expenditures</b>	<b>\$8,982,420</b>	<b>\$1,646,934</b>	<b>\$15,816,125</b>	<b>\$1,644,312</b>	<b>\$1,644,312</b>
<b>Total Disbursements</b>	<b>\$8,982,420</b>	<b>\$1,646,934</b>	<b>\$15,816,125</b>	<b>\$1,644,312</b>	<b>\$1,644,312</b>
<b>Ending Balance</b>	<b>\$4,318,774</b>	<b>\$1,777,180</b>	<b>\$1,979,807</b>	<b>\$1,979,807</b>	<b>\$1,979,807</b>

<sup>1</sup> Represents repayment for Section 108 Loans 2-6 as a contribution from Fund 142, Community Development Block Grant (CDBG).

<sup>2</sup> Contributions from Lake Anne Condominium Association toward Section 108 Loan 5 repayment and Home Improvement Loan payments, CDBG.

# FUND 948 FCRHA PRIVATE FINANCING

COUNTY OF FAIRFAX, VA  
FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE: 094 OTHER FUND : 948 PRIVATE FINANCE FUND (419)	TOTAL PROJECT ESTIMATE	FY 1999 ACTUAL EXPENDITURES	FY 2000 REVISED BUDGET	FY 2001 ADVERTISED BUDGET PLAN	FY 2001 ADOPTED BUDGET PLAN	FINANCING GENERAL FUND	FINANCING BOND	FINANCING OTHER
VA1942 OLD MILL SITE	783,676	822.07	176,988.93					
003817 BAILEY'S COMM	4,500,000	1,526,879.78	48,664.61					
003829 MOTT COMMUNIT	2,032,181	26,145.50	18,910.96					
003923 UNDESIGNATED		.00	2,091,126.00					
003928 SPRINGFIELD G	118,143	.00	2,564.00					
003968 HOPKINS GLEN	524,398	.00	.00					
003969 LEWINSVILLE E	157,025	.00	19,918.25					
003993 LITTLE RIVER	11,111,238	.00	.00					
013808 HERNDON HARBO	3,402,000	591,449.72	52,928.78					
013810 COLCHESTER TO	339,588	75,140.00	24,360.00					
013831 FCRHA OFFICE	3,793,010	.00	.00					
013841 MORRIS GLEN	3,979,277	.00	.00					
013846 MURRAY GATE V	8,924,469	49,631.48	50,000.00	50,632	50,632			50,632
013854 FOUNDERS RIDG	1,080,000	150,000.00	930,000.00					
013880 STONEGATE	9,004,459	.00	.00					
013883 OLD MILL ROAD	2,410,630	1,994,788.76	1,550,872.48	1,593,680	1,593,680			1,593,680
013887 SECTION 108 L		637,713.31	122,286.69					
013889 CHAIN BRIDGE	707,531	.00	.00					
013901 TAVENNER LANE	462,411	.00	.00					
013905 CREIGHTON SQ	1,040,000	198,043.16	552,052.34					
013912 STEVENSON STR	1,055,490	15,403.00	224,453.75					
013942 FAIR OAKS MIL	1,128,410	.00	.00					
013944 GUM SPRINGS C	3,500,000	11,206.24	1,297.36					
013948 LITTLE RIVER	1,740,576	.00	.00					
013950 WORKING SINGL	482,242	.00	.00					
013952 STEP (SPECIAL	265,299	.00	.00					
013966 TELEGRAPH ROA	610,000	.00	18,652.30					
013969 CASTELLANI ME	2,580,000	1,636,761.28	270,389.99					
013977 CEDAR LAKES	271,405	.00	.00					
013990 WASHINGTON PL	980,050	90,657.30	49,257.49					
014040 HERNDON HARBO	4,137,000	.00	3,700,000.00					
014051 MIXED GREENS	2,360,025	134,523.29	2,190,655.68					
014061 LELAND ROAD	650,000	517,878.92	132,121.08					
014063 HERNDON FORTN	3,914,000	1,325,376.00	2,588,624.00					
014099 HERNDON ADULT	1,000,000	.00	1,000,000.00					
<b>FUND 948 TOTAL</b>	<b>79,044,533</b>	<b>8,982,419.81</b>	<b>15,816,124.69</b>	<b>1,644,312</b>	<b>1,644,312</b>			<b>1,644,312</b>

**FUND 948**  
**FCRHA PRIVATE FINANCING**

<b>013846</b>	<b>Murray Gate Village</b>	
Reston	Hunter Mill	
<p>FY 2001 funding in the amount of \$50,632 is provided for Section 108 loan repayments to the Department of Housing and Urban Development. The amount recommended is based on the repayment schedule for the outstanding loan paid through Fund 948, FCRHA Private Financing.</p>		

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other <sup>1</sup>		8,748,577	49,631	50,000	50,632	0
<b>Total</b>	<b>Continuing</b>	<b>\$8,748,577</b>	<b>\$49,631</b>	<b>\$50,000</b>	<b>\$50,632</b>	<b>\$0</b>

<sup>1</sup>Represents debt service for repayment of Section 108 Loans between the FCRHA and HUD.

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$50,632	\$50,632

**FUND 948**  
**FCRHA PRIVATE FINANCING**

<b>013887</b>	<b>Section 108 Loan Repayment</b>
Countywide	Countywide
<p>FY 2001 funding in the amount of \$1,593,680 is provided for loan repayments used to fund a variety of capital projects as approved by HUD. The amount recommended is based on the repayment schedule for the five outstanding loans paid through Fund 948, FCRHA Private Financing.</p>	

	Total Project Estimate	Prior Expenditures	FY 1999 Expenditures	FY 2000 Revised Budget Plan	FY 2001 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other <sup>1</sup>		12,837,462	1,994,789	1,550,872	1,593,680	0
<b>Total</b>	Continuing	<b>\$12,837,462</b>	<b>\$1,994,789</b>	<b>\$1,550,872</b>	<b>\$1,593,680</b>	<b>\$0</b>

<sup>1</sup>Represents debt service for repayment of Section 108 Loans between the FCRHA and HUD.

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$1,593,680	\$1,593,680

# FUND 949

## FCRHA INTERNAL SERVICE FUND

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### **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- An amount of \$312,719 to expenditures and revenues is restored to cover the rental cost of the office space used by the Fairfax County Housing and Redevelopment Authority personnel in order to conform to accepted accounting principles. This payment is made to Facilities Management based on a lease agreement with the County. Revenue is received from the respective funds whose personnel occupy the buildings.
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### **County Executive Proposed FY 2001 Advertised Budget Plan**



#### **Agency Overview**

Fund 949, Fairfax County Redevelopment and Housing Authority (FCRHA) Internal Service Fund, was established in FY 1998 to charge for goods and services that are shared among several housing funds. These costs include items such as office supplies, telephones, postage, copying, insurance, and audits, which are allocated out to all other funds proportionate to their share of the costs. FCRHA Internal Service Fund also includes costs associated with the maintenance and operation of FCRHA housing developments such as service contracts for extermination, custodial work, elevator maintenance, grounds maintenance, etc. The establishment of this fund allows one contract to be established for each vendor, as opposed to multiple contracts in various funds.

The FY 2001 funding level for Fund 949 is \$2,554,483. The net expenditures for the Department of Housing and Community Development (HCD) will not increase as a result of this fund. All reimbursed charges incurred on behalf of other HCD funds will be recorded as revenue.



#### **Funding Adjustments**

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:*

- A decrease of \$654,781 in FY 2001. Of this decrease, \$311,719 is attributable to the transfer of the debt service funding for Project 013831, Pender Drive, and Project 013962, One University, from Fund 949 to Fund 940, FCRHA General Operating, due to the accounting requirement to pay the debt service in the fund where the asset is recorded. In addition, the FY 2001 budget includes a decrease of \$343,062 primarily attributed to the privatization of Hopkins Glen. Maintenance costs associated with this facility are no longer funded in Fund 949.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since the passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- There have been no revisions since approval of the FY 2000 Adopted Budget Plan.

**FUND 949**  
**FCRHA INTERNAL SERVICE FUND**

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**FUND STATEMENT**

Fund Type H94, Internal Service

Fund 949, FCRHA Internal Service Fund

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	\$38,367	\$38,367	(\$75,241)	\$38,367	\$38,367
Revenue:					
Reimbursement from Other Funds	\$1,577,410	\$3,209,264	\$3,322,872	\$2,554,483	\$2,867,202
<b>Total Revenue</b>	\$1,577,410	\$3,209,264	\$3,322,872	\$2,554,483	\$2,867,202
<b>Total Available</b>	\$1,615,777	\$3,247,631	\$3,247,631	\$2,592,850	\$2,905,569
Expenditures:					
Operating Expenditures	\$1,691,018	\$3,209,264	\$3,209,264	\$2,554,483	\$2,867,202
<b>Total Expenditures</b>	\$1,691,018	\$3,209,264	\$3,209,264	\$2,554,483	\$2,867,202
<b>Total Disbursements</b>	\$1,691,018	\$3,209,264	\$3,209,264	\$2,554,483	\$2,867,202
<b>Ending Balance</b>	(\$75,241)	\$38,367	\$38,367	\$38,367	\$38,367

# FUND 965 HOUSING GRANTS

Housing  
Management

## *Agency Position Summary*

2 Grant Positions / 2.0 Grant Staff Years

### ***Position Detail Information***

#### **Public Housing Drug Elimination Grant**

1 Management Analyst I G  
1 Housing Services Specialist II G  
2 Positions  
2.0 Staff Years

G Denotes Grant Positions

# FUND 965 HOUSING GRANTS

## AGENCY MISSION

*To enhance the quality and economic life of existing housing in the County through the provision of affordable loans for housing improvement and rehabilitation to qualifying low-income homeowners or homeowners living in areas targeted for improvement.*

## AGENCY SUMMARY

Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Grant	0/ 0	0/ 0	2/ 2	2/ 2	2/ 2
<b>Expenditures:</b>					
Personnel Services	\$0	\$0	\$241,487	\$0	\$0
Operating Expenses	0	0	615,596	0	0
Capital Equipment	0	0	201	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$857,284</b>	<b>\$0</b>	<b>\$0</b>

## Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- Expenditures and revenues are increased \$232,477 as a result of a renewal award from the U.S. Department of Housing and Urban Development for the Public Housing Drug Elimination Grant.

## County Executive Proposed FY 2001 Advertised Budget Plan



### Agency Overview

Fund 965 was established during the Board of Supervisors' deliberations on the FY 2000 Adopted Budget Plan to separately track grants which are awarded to the Fairfax County Redevelopment and Housing Authority (FCRHA). This Fund initially will provide accounting for three Grants: the Transitional Housing Grant, the Housing Opportunities for Persons With AIDS (HOPWA) Grant, and the Public Housing Drug Elimination Grant, received by FCRHA from the U.S. Department of Housing and Urban Development (HUD). The Transitional Housing Grant, previously funded in Fund 941, Fairfax County Rental Program, is a five-year grant used to support nine homeless families for approximately 24 months each. Funding has been used to acquire three condominium units at the Cedar Lakes Condominium complex and to contract with the Northern Virginia Family Services, Inc. (NVFS) to provide supportive family services such as budget counseling, employment, housing, and parent counseling. The HOPWA Grant, previously funded in Fund 941, is an annual award that provides rental subsidy assistance for approximately ten to twelve low-to-moderate-income

## **FUND 965 HOUSING GRANTS**

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persons with HIV/AIDS. The Public Housing Drug Elimination Grant, previously in Fund 967, Projects Under Management, is a two-year grant for the continuation of anti-drug and crime efforts at FCRHA Public Housing properties. No funding has yet been appropriated for FY 2001. As notices of award are received and approved by the FCRHA during the course of FY 2001, the budget will be adjusted.



### **Funding Adjustments**

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since the passage of the FY 2000 Adopted Budget Plan. Included are all adjustment made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- On November 12, 1999, an allocation of \$128,800 was made for the Housing Opportunities for Persons with Aids grant, reflecting receipt of the award for program year six. The FCRHA was notified of this award on December 16, 1999.
- On November 4, 1999, an allocation of \$86,699 was made for the Public Housing Drug Elimination Grant, reflecting an administrative adjustment based on actual grant awards for program year 1997.
- At the FY 1999 Carryover Review expenditures in Fund 965, Housing Grant Fund, increased to \$409,308. This increase was attributable to the appropriation of unexpended balances of the Transitional Housing Grant, HOPWA, and Public Housing Drug Elimination Grants. Expenditures for these grants were previously funded in Fund 941, Fairfax County Rental Program and Fund 967, Projects Under Management.

# FUND 965 HOUSING GRANTS

## FUND STATEMENT

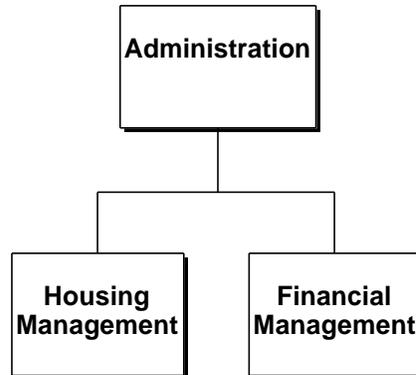
Fund Type H94, FCRHA Development Support

Fund 965, Housing Grants

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan <sup>1</sup>	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
Transitional Housing Housing Opportunities for Persons With AIDS	\$0	\$0	\$101,714	\$0	\$0
Public Housing Drug Elimination Grant	0	0	167,896	0	0
	0	0	587,674	0	0
Total Revenue	\$0	\$0	\$857,284	\$0	\$0
<b>Total Available</b>	<b>\$0</b>	<b>\$0</b>	<b>\$857,284</b>	<b>\$0</b>	<b>\$0</b>
Expenditures:					
Transitional Housing Housing Opportunities for Persons with AIDS	\$0	\$0	\$101,714	\$0	\$0
Public Housing Drug Elimination Grant	0	0	167,896	0	0
	0	0	587,674	0	0
Total Expenditures	\$0	\$0	\$857,284	\$0	\$0
<b>Total Disbursements</b>	<b>\$0</b>	<b>\$0</b>	<b>\$857,284</b>	<b>\$0</b>	<b>\$0</b>
<b>Ending Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> FY 2000 was the first year of operation for Fund 965, Housing Grants. Unexpended FY 1999 funds from the Transitional Housing Grant and HOPWA were carried over from Fund 941, Fairfax County Rental Program, and unexpended funds from the Public Housing Drug Elimination Grant were carried over from Fund 967, Projects Under Management. FY 2001 appropriations will be made when specific grant awards are approved by the Board of Supervisors.

**DEPARTMENT OF HOUSING  
AND COMMUNITY DEVELOPMENT  
FUND 966, SECTION 8 ANNUAL CONTRIBUTION**



**FUND 966**  
**SECTION 8 ANNUAL CONTRIBUTION**

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**Agency Position Summary**

35	Regular Positions	/	35.0	Regular Staff Years
<u>3</u>	Grant Positions	/	<u>3.0</u>	Grant Staff Years
38	Total Positions	/	38.0	Total Staff Years

**Position Detail Information**

**ADMINISTRATION**

1 Network/Telecom Analyst III  
1 Programmer Analyst II  
2 Positions  
2.0 Staff Years

**FINANCIAL MANAGEMENT**

1 Accountant I  
1 Position  
1.0 Staff Year

**HOUSING MANAGEMENT**

2 Housing Services Specialists IV 1G  
3 Housing Services Specialists III  
19 Housing Services Specialists II 2G  
1 Human Services Coordinator II  
4 Human Services Assistants  
1 Secretary I  
1 Administrative Aide  
2 Account Clerks II  
1 Clerical Specialist  
1 Accounting Technician  
35 Positions  
35.0 Staff Years

G Denotes Grant Positions

# FUND 966

## SECTION 8 ANNUAL CONTRIBUTION

### AGENCY MISSION

*To ensure that participants in the Federal Section 8 Rental Assistance Program are provided with decent, safe, and affordable private market housing.*

### AGENCY SUMMARY

Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	35/ 35	35/ 35	35/ 35	35/ 35	35/ 35
Grant	3/ 3	3/ 3	3/ 3	3/ 3	3/ 3
<hr style="border-top: 1px dashed black;"/>					
Expenditures:					
Personnel Services	\$1,673,483	\$1,913,614	\$1,925,027	\$2,021,766	\$2,070,557
Operating Expenses	21,385,500	23,507,714	23,221,275	23,182,549	23,182,549
Capital Equipment	887	1,300	1,300	9,259	9,259
<b>Total Expenditures</b>	<b>\$23,059,870</b>	<b>\$25,422,628</b>	<b>\$25,147,602</b>	<b>\$25,213,574</b>	<b>\$25,262,365</b>

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The 2.5 percent cost-of-living/market rate adjustment approved by the Board of Supervisors, and previously held in reserve, has been spread to County agencies and funds. This action results in an increase of \$48,791 to Fund 966, Section 8 Annual Contributions.

### County Executive Proposed FY 2001 Advertised Budget Plan



#### Agency Overview

The FY 2001 funding of \$25,213,574 consists of housing assistance payments of \$22,747,400 and administrative expenses of \$2,466,174 to support 3,177 Section 8 project units as part of the Federal Housing Assistance Program for lower income families. As of August 1998, the U.S. Department of Housing and Urban Development (HUD) has authorized 1,171 certificates and 1,617 vouchers to subsidize Fairfax County residents. Additional Section 8 programs administered by the Fairfax County Redevelopment and Housing Authority (FCRHA) include 389 new construction units. As of September 1999, Fairfax Department of Housing and Community Development has administered 351 certificates and vouchers from other jurisdictions under the portability feature of Section 8.

Under Fund 966, Section 8, Annual Contribution rental subsidies are provided by HUD to cover the difference between a market-established rent and the rent which is determined to be affordable at a given family's income level. In some cases, the Section 8 subsidies are associated with a particular housing development and in other cases they are transferable with the tenant. Private developers, local housing authorities, and State housing finance agencies all participate in different aspects of this program which include existing housing certificates and vouchers, and new construction projects. On October 1, 1999, Section 8 certificates and vouchers were merged into one program called the "Housing Choice

# FUND 966

## SECTION 8 ANNUAL CONTRIBUTION

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Voucher Program.” Another program change in FY 1999 resulted in absorbing portability tenants into the FCRHA Voucher or Certificate Program except for VHDA clients, Alexandria City clients, and Arlington County clients.

The Section 8 program is a Federal Housing Assistance Program for lower income families seeking housing in the private market place. The basic concept is the same for all components of the program. HUD provides funds to pay a portion of the family's rent. In most cases, this subsidy is the difference between 30 percent of the eligible family's income and a HUD-approved Fair Market Rent (FMR) for a housing unit, although FMRs are different for each program component. The rent subsidy payments are made pursuant to a Housing Assistance Payments (HAP) Contract with the owner of the housing. Housing authorities administer the contract for these subsidy funds on behalf of HUD, which involves making the monthly subsidy payments, verifying that those benefiting from the subsidy are eligible, and monitoring compliance with Federal regulations. This is done pursuant to an Annual Contribution Contract between the housing authority and HUD. Prior to FY 1997, fees established by HUD covered expenses associated with administering the HAP contracts; however, in October 1996, Congress approved a change in the fee schedule that reduced the amounts that could be recovered by Public Housing Authorities.

The current income limits for most components<sup>1</sup> of the Section 8 program as established by HUD, effective as of January 27, 1999, are shown below:

Household Size	Very Low Income	Lower Income
1	\$27,550	\$33,450
2	\$31,500	\$38,250
3	\$35,400	\$43,000
4	\$39,350	\$47,800
5	\$42,500	\$51,600
6	\$45,650	\$55,450
7	\$48,800	\$59,250
8+	\$51,950	\$63,100

<sup>1</sup> Bridle Creek (new construction project) has a lower set of limits because it is located in a different geographical location - southeastern Virginia.

# FUND 966

## SECTION 8 ANNUAL CONTRIBUTION

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FY 2001 SUMMARY OF PROJECTS	
PROJECTS	NUMBER OF UNITS
Existing Certificates	1,171
Consolidated Vouchers <sup>1</sup>	1,617
Bridle Creek (New Construction) <sup>2</sup>	131
Strawbridge Square (New Construction)	127
Island Walk (New Construction)	101
Briarcliff (New Construction)	30
<b>Subtotal Contract P-2509</b>	<b>3,177</b>
<b>Total Fund 966<sup>3</sup></b>	<b>3,177</b>

<sup>1</sup> Actual number of vouchers issued will be lower than HUD-approved count due to local market conditions.

<sup>2</sup> The Bridle Creek project is located in Virginia Beach, VA, and is administered by FCRHA.

<sup>3</sup> This total does not include portability certificates (172) and vouchers (179) administered by HCD as of September 1999.

Fund 966 covers the following components in FY 2001:

- New Construction - 389 units

Under the New Construction and Moderate Rehabilitation components of the Section 8 program, 389 units have been made available for recipients of Section 8 housing assistance payments. FCRHA administers these payments, and the projects are privately owned.

- Existing Certificates - 1,171 issued through the FCRHA and 172 Portable
- Existing Vouchers – 1,617 issued through the FCRHA and 179 Portable

Under these components of the Section 8 program, Local or State housing authorities contract with HUD for Section 8 subsidy funds and issue vouchers to eligible households who may lease any appropriately sized, standard quality rental unit from a participating landlord.

The Housing Authority maintains a waiting list of those seeking a Section 8 voucher or certificate, verifies applicant income eligibility before issuing a certificate or voucher, inspects the unit the family selects to ensure compliance with Section 8 Housing Quality Standards, computes the portion of the rent the family must pay or the maximum subsidy, contracts with the landlord to pay the subsidy, recertifies eligibility annually, and maintains required financial records and reports. The owner of the housing (landlord), not the Housing Authority, selects those families to whom the landlord will rent and renews or terminates the family's lease in accordance with the terms of the lease.

# **FUND 966**

## **SECTION 8 ANNUAL CONTRIBUTION**

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### **Funding Adjustments**

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:*

- An increase of \$46,044 due to the implementation of the new Pay for Performance program in FY 2001. The new system links annual pay increases to employee performance.
- An increase of \$38,892 due to the implementation of the Market Pay Study. As a result of the Study, incumbents in job classes that are found to be one grade below the market will be moved to the appropriate grade and receive a 2.0 percent market adjustment. Incumbents in classes found to be two or more grades below the market will be moved to the appropriate grade and receive a 4.0 percent market adjustment. In addition, funding is held in reserve to provide all employees with a 2.5 percent cost-of-living/market adjustment.
- An increase in Personnel Services of \$11,803 based on the current salary grade of existing positions and associated fringe benefits.
- A decrease of \$59,264 in Administrative Fees which are paid to other jurisdictions for housing certificates and vouchers primarily reflecting the reduction of fees due to the current trend of absorbing clients from other jurisdictions.
- A net increase of \$20,538 in operating expense funding primarily due to an increase in the pro-rated general and administrative costs for expenses spread across housing funds.
- Capital Equipment in the amount of \$9,259 for additional lateral files to store caseloads created by new programs, hand held property inspector devices and software to meet the increased requirements for the new voucher programs, and digital camera and camcorder to document conditions of housing units.

*The following funding adjustments reflect all approved changes in the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- As part of the FY 1999 Carryover Review, a decrease of \$275,026 primarily due to the budget adjustments approved by HUD for HAP. This is the result of the transition to a Voucher program from a Voucher and Certificate program that provides for larger tenant contributions toward rent, thus reducing the amount of assistance payments.

**FUND 966**  
**SECTION 8 ANNUAL CONTRIBUTION**

**FUND STATEMENT**

Fund Type H96, Federal Section 8 Rental Assistance

Fund 966, Section 8  
Annual Contribution

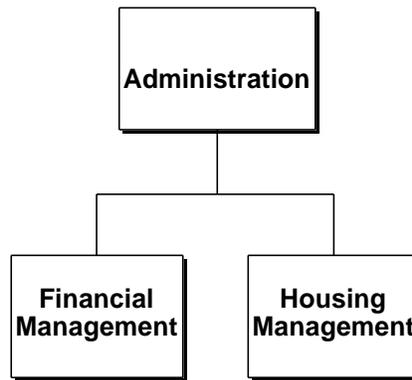
	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>(\$3,072,647)</b>	<b>\$187,055</b>	<b>(\$298,217)</b>	<b>\$558,354</b>	<b>\$558,354</b>
Revenue:					
Annual Contributions <sup>1</sup>	\$20,270,035	\$20,796,063	\$22,204,173	\$22,204,173	\$22,204,173
Other Charges <sup>2</sup>	378,202	335,243	200,000	206,422	206,422
Miscellaneous Revenue <sup>3</sup>	5,186,063	4,111,171	3,600,000	2,600,000	2,600,000
Total Revenue	\$25,834,300	\$25,242,477	\$26,004,173	\$25,010,595	\$25,010,595
<b>Total Available</b>	<b>\$22,761,653</b>	<b>\$25,429,532</b>	<b>\$25,705,956</b>	<b>\$25,568,949</b>	<b>\$25,568,949</b>
Expenditures:					
Housing Assistance Payments <sup>1</sup>	\$20,940,104	\$23,033,839	\$22,747,400	\$22,747,400	\$22,747,400
Ongoing Administrative Expenses	2,119,766	2,388,789	2,400,202	2,466,174	2,514,965
Subtotal Expenditures	\$23,059,870	\$25,422,628	\$25,147,602	\$25,213,574	\$25,262,365
COLA/MRA Reserve	0	0	0	48,791	0
Total Expenditures	\$23,059,870	\$25,422,628	\$25,147,602	\$25,262,365	\$25,262,365
<b>Total Disbursements</b>	<b>\$23,059,870</b>	<b>\$25,422,628</b>	<b>\$25,147,602</b>	<b>\$25,262,365</b>	<b>\$25,262,365</b>
<b>Ending Balance</b>	<b>(\$298,217)</b>	<b>\$6,904</b>	<b>\$558,354</b>	<b>\$306,584</b>	<b>\$306,584</b>

<sup>1</sup> FY 2001 Revised Annual Contributions Budget and Housing Assistance Payments are based on approved FY 2000 Certificate and Voucher budgets and submitted New Construction budgets.

<sup>2</sup> Administrative Fees earned from other jurisdictions have been reduced to reflect the current trend of absorbing clients from other jurisdictions.

<sup>3</sup> Miscellaneous Revenue includes Portability HAP reimbursements from other jurisdictions. The *FY 2000 Revised Budget Plan* of \$3,600,000 reflects the current trend of absorption, including an amount of \$1,000,000 for anticipated revenue that is due the FCRHA from other HAP jurisdictions.

**DEPARTMENT OF HOUSING  
AND COMMUNITY DEVELOPMENT  
FUND 967, PUBLIC HOUSING PROGRAM PROJECTS  
UNDER MANAGEMENT**



# FUND 967 PUBLIC HOUSING PROGRAM PROJECTS UNDER MANAGEMENT

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## **Agency Position Summary**

<u>41</u>	Regular Positions	/	<u>40.5</u>	Regular Staff Years
41	Total Positions	/	40.5	Total Staff Years

### **Position Detail Information**

#### **ADMINISTRATION**

1	Network/Telecom Analyst II
<u>1</u>	Programmer Analyst I
2	Positions
2.0	Staff Years

#### **FINANCIAL MANAGEMENT**

1	Chief Accounting Fiscal Officer
1	Accountant II
4	Account Clerks II
<u>1</u>	Secretary II
7	Positions
7.0	Staff Years

#### **HOUSING MANAGEMENT**

1	DHCD Property Management Supervisor
1	Housing Services Specialist V
1	Housing Services Specialist IV
1	Housing Services Specialist III
7	Housing Services Specialists II
2	Housing Services Specialists I 1 PT
1	Administrative Aide
2	Senior Maintenance Supervisors
1	Maintenance Supervisor
3	Air Conditioning Equipment Repairers
1	Carpenter II
1	Carpenter I
1	Admin Assistant
1	Plumber I
1	General Building Maintenance Worker I
1	Painter I
1	Maintenance Trade Helper II
1	Warehouse Worker-Driver
1	Secretary I
2	Clerical Specialists
<u>1</u>	Storekeeper
32	Positions
31.5	Staff Years

PT Denotes Part-Time Positions

## FUND 967 PUBLIC HOUSING PROGRAM PROJECTS UNDER MANAGEMENT

### AGENCY MISSION

*To ensure that all tenants of Fairfax County Redevelopment and Housing Authority's (FCRHA) owned and operated public housing units are provided with decent, safe, and adequate housing; maintenance and management; social services referrals; and housing counseling.*

### AGENCY SUMMARY

Category <sup>1</sup>	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	41/ 40.5	41/ 40.5	41/ 40.5	41/ 40.5	41/ 40.5
Grant	2/ 2	2/ 2	0/ 0	0/ 0	0/ 0
Expenditures:					
Personnel Services	\$1,707,186	\$1,663,596	\$1,668,029	\$1,755,541	\$1,797,577
Operating Expenses	3,315,135	3,213,387	3,343,382	3,260,940	3,260,940
Capital Equipment	12,687	7,220	7,220	11,567	11,567
<b>Total Expenditures</b>	<b>\$5,035,008</b>	<b>\$4,884,203</b>	<b>\$5,018,631</b>	<b>\$5,028,048</b>	<b>\$5,070,084</b>

### SUMMARY BY COST CENTER

Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Administration	\$1,447,997	\$1,401,263	\$1,408,207	\$1,459,922	\$1,481,274
Tenant Services	19,035	24,470	25,664	24,470	24,470
Utilities	1,310,583	1,435,956	1,537,608	1,420,897	1,420,897
Ordinary					
Maintenance/Operation	1,269,351	1,245,324	1,269,962	1,357,902	1,371,852
General Expenses	393,905	422,768	422,768	424,005	430,739
Non-Routine Expenditures	6,977	18,874	18,874	15,553	15,553
Drug Elimination Grant	252,692	0	0	0	0
Other Expenses	334,468	335,548	335,548	325,299	325,299
<b>Total Expenditures</b>	<b>\$5,035,008</b>	<b>\$4,884,203</b>	<b>\$5,018,631</b>	<b>\$5,028,048</b>	<b>\$5,070,084</b>

<sup>1</sup> The Grant positions were transferred to Fund 965, FCRHA Grant Fund, at the FY 1999 Carryover Review.

# **FUND 967 PUBLIC HOUSING PROGRAM PROJECTS UNDER MANAGEMENT**

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## **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The 2.5 percent cost-of-living/market rate adjustment approved by the Board of Supervisors, and previously held in reserve, has been spread to County agencies and funds. This action results in an increase of \$42,036 to Fund 967, Public Housing Program Projects Under Management.

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## **County Executive Proposed FY 2001 Advertised Budget Plan**



### **Agency Overview**

The Federal Public Housing Program is a housing program administered by the U.S. Department of Housing and Urban Development (HUD) to fund the development or acquisition of rental housing to be owned and operated by local housing authorities such as the Fairfax County Redevelopment and Housing Authority (FCRHA). There are three components of this program. One provides capital funds for the construction or acquisition of Public Housing units. The second component (i.e., Fund 967 - Projects Under Management) governs the operation and management of these units, and the third provides funds for modernization of existing Public Housing under the Comprehensive Grant Program. Under the 1998 Federal housing legislation, funding for development and modernization will be combined into one Capital Grant Fund in the future, leaving two components to the program. In FY 2001, total funding of \$5,028,048 is included for the support of personnel, operating expenses and capital equipment for the Projects Under Management component of the Public Housing Program.

This fund represents the operating budget for public housing developments for which the development stage is complete and which HUD recognizes as "under management." The Public Housing projects, as reflected in the following chart, are located throughout the County.

## **FUND 967 PUBLIC HOUSING PROGRAM PROJECTS UNDER MANAGEMENT**

Project Name	HUD Number	Number of Units	Supervisory District
Audubon Apartments	VA 19-01	46	Lee
Rosedale Manor	VA 19-03	97	Mason
Newington Station	VA 19-04	36	Springfield
The Park	VA 19-06	24	Lee
Shadowood	VA 19-11	16	Hunter Mill
Atrium Apartments	VA 19-13	37	Lee
Villages of Falls Church <sup>1</sup>	VA 19-25	37	Mason
Heritage Woods I	VA 19-26	19	Braddock
Robinson Square	VA 19-27	46	Braddock
Heritage Woods South	VA 19-28	12	Braddock
Sheffield Village	VA 19-29	8	Mt. Vernon
Greenwood	VA 19-30	138	Mason
Briarcliff II	VA 19-31	20	Providence
West Ford II	VA 19-32	22	Mt. Vernon
West Ford I	VA 19-33	24	Mt. Vernon
West Ford III	VA 19-34	59	Mt. Vernon
Barros Circle	VA 19-35	44	Sully
Belle View	VA 19-36	40	Mt. Vernon
Kingsley Park	VA 19-38	108	Providence
Scattered Sites	VA 19-39	25	Various
Reston Town Center	VA 19-40	30	Hunter Mill
Old Mill	VA 19-42	48	Lee
Ragan Oaks	VA 19-45	51	Sully
Tavener Lane <sup>2</sup>	VA 19-51	12	Lee
Waters Edge	VA 19-52	9	Sully
West Glade	VA 19-55	50	Hunter Mill
Scattered ADU Sites	VA 19-56	7	Various
<b>Total Units<sup>3</sup></b>		<b>1,065</b>	

<sup>1</sup> This HUD project includes one unit at Heritage Woods South in Braddock District.

<sup>2</sup> Property is owned by a limited partnership of which the FCRHA is the managing general partner.

<sup>3</sup> There are projected to be 1,065 units of Public Housing; however, only 1,062 are income producing. There are three units off-line, one of which is used as an office and the other two are used as community rooms. The FY 2001 vacancy rate is projected to be one percent for public housing properties, and all public housing properties will be inspected in FY 2001 to determine capital improvements needed to extend the useful life of FCRHA housing assets and reduce project operating costs.

Admissions and Occupancy policies for this program are governed by the Quality Housing and Work Responsibility Act of 1998 (which amended the United States Housing Act of 1937) and are consistent with the objectives of Title VI of the Civil Rights Act of 1964. Eligibility for admission and occupancy to Low Income Housing requires the applicants to

## **FUND 967 PUBLIC HOUSING PROGRAM PROJECTS UNDER MANAGEMENT**

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fulfill the following general criteria: (1) qualify as a family, (2) have annual income which does not exceed the income limits for admission to a designated development, and (3) qualify under the Local Preference of working at least 30 hours per week in Fairfax County, being 62 years of age or older, or receiving disability payments based upon that person's ability to work.

The current income limits for the program as established by HUD as of March 1, 1999 are as follows:

<b>INCOME LIMITS</b>		
<b>Number of Persons</b>	<b>Very Low</b>	<b>Low</b>
1	\$27,550	\$33,450
2	\$31,500	\$38,250
3	\$35,400	\$43,000
4	\$39,350	\$47,800
5	\$42,500	\$51,600
6	\$45,650	\$55,450
7	\$48,800	\$59,250
8	\$51,950	\$63,100

In FY 2001, dwelling rents total \$3,633,032 and support 77.2 percent of the operating costs, exclusive of debt service, \$325,299, which is totally funded by HUD. Other sources of revenue include payments for utilities in excess of standards established by FCRHA (\$142,536), maintenance charges, late fees and laundry income (\$127,729), and Investment Income (\$70,761). There are a total of 41/40.5 SYE regular positions funded by the Public Housing Program. Two grant positions, which supported the continuation of the Federal Public Housing Drug Elimination Grant (PHDEPG), were transferred to Fund 965 at the FY 1999 Carryover Review. Additional maintenance and administrative positions providing support for this program are funded in the General Fund.

In addition to public housing support provided in this fund, FY 2001 funds totaling \$689,427 are provided in the General Fund, Agency 38, Department of Housing and Community Development, in support of public housing refuse collection costs, painting expenses, and townhouse/condominium fees. Additionally, under the current HUD Performance Funding System, the FCRHA is eligible for operating subsidies. In FY 2001, the amount anticipated for HUD operating subsidies is projected at \$611,086.



### **Funding Adjustments**

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:*

- An increase of \$56,779 due to the implementation of the new Pay for Performance program in FY 2001. The new system links annual pay increases to employee performance.
- An increase of \$41,962 due to the implementation of the Market Pay Study. As a result of the Study, incumbents in job classes that are found to be one grade below the market will be moved to the appropriate grade and receive a 2.0 percent market adjustment. Incumbents in classes found to be two or more grades below the market will be moved to the appropriate grade and receive a 4.0 percent market adjustment. In addition, funding is held in reserve to provide all employees with a 2.5 percent cost-of-living/market adjustment.

## **FUND 967 PUBLIC HOUSING PROGRAM PROJECTS UNDER MANAGEMENT**

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- An increase of \$23,040 in Limited Term salaries based on increased workload requirements in the Financial Management Cost Center.
- A net decrease of \$34,269 in regular salaries, fringe benefits, position turnover and extra pay based on the grade of existing personnel and the agency's historical level of usage.
- An increase in the amount of \$41,293 in contractual services primarily due to restructuring custodial service requirements from in-house operations to contractual services.
- A decrease of \$116,207 in utility fees primarily based on encumbered carryover of prior year expenditures for electricity and water.
- A decrease of \$10,653 in insurance premiums primarily based on adjustments as a result of historical usage in auto and fire liabilities.
- Capital Equipment funding of \$11,567 is included in FY 2001 including two sofas for community centers, a video camcorder for security surveillance, ten replacement washer/dryer units, and one computer and software for use at three site offices.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since the passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- As part of the FY 1999 Carryover Review, an increase of \$134,428 including \$129,995 for encumbered carryover and \$4,433 resulting from information technology position adjustments. Revenues and expenditures in the amount of \$268,498 were transferred to Fund 965, Housing Grants, for the Public Housing Drug Elimination Grant. Revenues in the amount of \$96,643 are retained in Fund 967 pending reimbursement of expenditures previously incurred.

# FUND 967 PUBLIC HOUSING PROGRAM PROJECTS UNDER MANAGEMENT

## FUND STATEMENT

Fund Type H96, Public Housing

Fund 967, Projects Under Management

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2000 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$957,711</b>	<b>\$966,526</b>	<b>\$961,792</b>	<b>\$938,894</b>	<b>\$938,894</b>
Revenue:					
Dwelling Rental Income	\$3,411,629	\$3,538,644	\$3,538,644	\$3,633,032	\$3,633,032
Excess Utilities	151,609	134,767	134,767	142,536	142,536
Interest on Investments	104,834	38,513	38,513	70,761	70,761
Other Operating Receipts	174,082	126,950	126,950	127,729	127,729
HUD Annual Contribution	335,548	335,548	335,548	325,299	325,299
Drug Elimination Program	163,596	0	96,643	0	0
HUD Subsidy <sup>1</sup>	697,791	724,668	724,668	611,086	611,086
<b>Total Revenue</b>	<b>\$5,039,089</b>	<b>\$4,899,090</b>	<b>\$4,995,733</b>	<b>\$4,910,443</b>	<b>\$4,910,443</b>
<b>Total Available</b>	<b>\$5,996,800</b>	<b>\$5,865,616</b>	<b>\$5,957,525</b>	<b>\$5,849,337</b>	<b>\$5,849,337</b>
Expenditures: <sup>2</sup>					
Administration	\$1,447,997	\$1,401,263	\$1,408,207	\$1,459,922	\$1,482,130
Tenant Services	19,035	24,470	25,664	24,470	24,470
Utilities	1,310,583	1,435,956	1,537,608	1,420,897	1,420,897
Ordinary Maintenance and Operation	1,269,351	1,245,324	1,269,962	1,357,902	1,371,219
General Expenses Non Routine Expenditures	393,905 6,977	422,768 18,874	422,768 18,874	424,005 15,553	430,516 15,553
Drug Elimination Grant	252,692	0	0	0	0
Other Expenses <sup>1</sup>	334,468	335,548	335,548	325,299	325,299
<b>Subtotal Expenditures</b>	<b>\$5,035,008</b>	<b>\$4,884,203</b>	<b>\$5,018,631</b>	<b>\$5,028,048</b>	<b>\$5,070,084</b>
COLA/MRA Reserve	0	0	0	42,036	0
<b>Total Expenditures</b>	<b>\$5,035,008</b>	<b>\$4,884,203</b>	<b>\$5,018,631</b>	<b>\$5,070,084</b>	<b>\$5,070,084</b>
<b>Total Disbursements</b>	<b>\$5,035,008</b>	<b>\$4,884,203</b>	<b>\$5,018,631</b>	<b>\$5,070,084</b>	<b>\$5,070,084</b>
<b>Ending Balance</b>	<b>\$961,792</b>	<b>\$981,413</b>	<b>\$938,894</b>	<b>\$779,253</b>	<b>\$779,253</b>

<sup>1</sup> Category represents a HUD operating subsidy based on HUD revenue and expenditure criteria developed by HUD utilizing their performance funding system criteria.

<sup>2</sup> Expenditure categories reflecting HUD required cost groupings.

# **FUND 968 PUBLIC HOUSING PROGRAM PROJECTS UNDER DEVELOPMENT**

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## **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- An increase of \$166,833 due to the allocation of reimbursements from the U.S. Department of Housing and Urban Development for expenses previously incurred during the development of 47 garden apartments associated with Project VA1942, Old Mill Site.
- 

## **County Executive Proposed FY 2001 Advertised Budget Plan**



### **Agency Overview**

The Federal Public Housing Program is administered by the U.S. Department of Housing and Urban Development (HUD) to provide funds for the development or acquisition of rental housing to be owned and operated by local housing authorities. The program assists local jurisdictions in the development of affordable housing for low-income families. Funds for the development of additional public housing units have been previously provided through the sale of tax-exempt notes issued by the Fairfax County Redevelopment and Housing Authority (FCRHA) under the auspices of HUD. The debt service is paid by HUD through an Annual Contributions Contract between the FCRHA and HUD, which is amended for each new project. Legislation passed by Congress in FY 1986 provides funds to retire certain outstanding notes and fund future projects through direct grant of Federal funds to local housing authorities.

Since public housing units can be occupied during the development period (as defined by HUD), this fund also includes an operating component reflecting receipts and expenditures associated with operations during this period. The net deficit or surplus from these operations is a component of the development budget for each project as defined by HUD.

HUD authorizations for capital funding are not always sufficient to cover the total development cost for a particular project. When this occurs, support for infrastructure costs has been utilized from Fund 144, Housing Trust Fund, Fund 946, FCRHA Revolving Development, and Fund 948, FCRHA Private Financing, as additional funding sources to supplement the HUD funds. Fund 968 represents only the Federal funds used to support public housing development projects.

No funding is included for Fund 968, Public Housing Program Projects under Development, in FY 2001. Funding adjustments will be made when HUD funds are available for specific projects. No funds for new developments are currently available from HUD. Under the 1998 Federal housing legislation, funding for development and modernization will be combined into one Capital Grant Fund in the future.

# **FUND 968 PUBLIC HOUSING PROGRAM PROJECTS UNDER DEVELOPMENT**

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## **Funding Adjustments**

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since the passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- At the FY 1999 Carryover Review, the Board of Supervisors approved the carryover of \$350,333 in unexpended project balances based on HUD authorizations received in prior years.

A Fund Statement and Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# FUND 968 PUBLIC HOUSING PROGRAM PROJECTS UNDER DEVELOPMENT

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## FUND STATEMENT

Fund Type H96, Public Housing

Fund 968, Public Housing  
Under Development

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	(\$2,292,800)	\$298	\$517,166	\$166,833	\$0
Revenue:					
Investment Income	\$236	\$0	\$0	\$0	\$0
HUD Reimbursements	2,879,396	0	0	0	0
Total Revenue	\$2,879,632	\$0	\$0	\$0	\$0
<b>Total Available</b>	<b>\$586,832</b>	<b>\$298</b>	<b>\$517,166</b>	<b>\$166,833</b>	<b>\$0</b>
Total Expenditures	\$69,666	\$0	\$517,166	\$0	\$0
<b>Total Disbursements</b>	<b>\$69,666</b>	<b>\$0</b>	<b>\$517,166</b>	<b>\$0</b>	<b>\$0</b>
<b>Ending Balance</b>	<b>\$517,166</b>	<b>\$298</b>	<b>\$0</b>	<b>\$166,833</b>	<b>\$0</b>

# FUND 968 PUBLIC HOUSING PROGRAM PROJECTS UNDER DEVELOPMENT

COUNTY OF FAIRFAX, VA  
FY 2001 SUMMARY OF CAPITAL PROJECTS  
FUND TYPE:H96 ANNUAL CONTRIBUTION CONTRACT  
FUND :968 PUBLIC HOUSING UNDER DEVELOPMENT (152)

	TOTAL PROJECT ESTIMATE	FY 1999 ACTUAL EXPENDITURES	FY 2000 REVISED BUDGET	FY 2001 ADVERTISED BUDGET PLAN	FY 2001 ADOPTED BUDGET PLAN	FINANCING GENERAL FUND	FINANCING BOND	FINANCING OTHER
VA1942 OLD MILL SITE	3,327,142	.00	372,287.80					
VA1945 RAGAN OAKS	3,981,938	.00	.00					
VA1951 TAVENNER LANE	910,100	.00	18,032.07					
VA1952 WATER'S EDGE	765,450	.00	.00					
VA1956 SCATTERED ADU	826,700	69,666.00	126,846.17					
FUND 968 TOTAL	9,811,330	69,666.00	517,166.04					

**DEPARTMENT OF HOUSING  
AND COMMUNITY DEVELOPMENT  
FUND 969, PUBLIC HOUSING -  
PROJECTS UNDER MODERNIZATION**

Administration



Housing  
Management

***Agency Position Summary***

3 Grant Positions / 3.0 Grant Staff Years

***Position Detail Information***

**HOUSING MANAGEMENT**

1 Housing Community Developer IV, G  
1 Housing Community Developer III, G  
1 Engineer II, G  
3 Positions  
3.0 Staff Years

G Denotes Grant Positions

# **FUND 969**

## **PUBLIC HOUSING PROJECTS UNDER MODERNIZATION**

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### **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- Subsequent to the FY 2000 Third Quarter Review, an adjustment of \$245 was made to align the Fund 969 Comprehensive Grant funding appropriated by Program Years in the Financial and Accounting Information System and the Program Year funding approved by the U.S. Department of Housing and Urban Development (HUD).

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## **County Executive Proposed FY 2001 Advertised Budget Plan**



### **Agency Overview**

Fund 969, Public Housing Projects Under Modernization, is a fund which receives an annual Federal comprehensive grant, determined by formula, which provides funds to be used for major physical and management improvements/repairs to Public Housing developments. This grant program fund is the third component of the Public Housing Program. Funding is provided by HUD to extend the economic life of public housing projects or replace major systems. The funding allocation to public housing authorities is based on a formula set by HUD. This comprehensive grant is approved for a specific program year and provides funding for staff administration as well as improvements to one or more projects. All costs within this program have been classified by HUD as capital expenditures.

Under this program, HUD invites local public housing authorities to submit an annual Comprehensive Grant Program application. The Fairfax County Redevelopment and Housing Authority (FCRHA) submitted an application in FY 1999 for Program Year 27 funding and received HUD approval for \$1,362,829 in October 1999. The Program Year 27 funding will provide funding for staff administration and improvements for four projects: VA0708, Comprehensive Grant – Program Year 8; VA1929, Sheffield Square; VA 1930, Greenwood; and VA1934, Westford III.

There are three grant positions that are supported in this fund: 1/1.0 SYE Housing Community Developer IV, 1/1.0 SYE Housing Community Developer III and 1/1.0 SYE Engineer II. These positions are responsible for the administration of the program to include monitoring of all construction in process for projects that have been approved by HUD.

No funding is included for Fund 969, Public Housing Projects Under Modernization, in FY 2001 at this time. Any adjustments will be made to this fund when the grant is awarded to reflect the amount awarded to the FCRHA by HUD. Under the 1998 Federal housing legislation, funding for development and modernization will be combined into one Capital Grant Fund in the future.

# **FUND 969**

## **PUBLIC HOUSING PROJECTS UNDER MODERNIZATION**



### **Funding Adjustments**

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since the passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- On October 24, 1999, an allocation of \$1,362,829 provided funding for the Program Year 27 Comprehensive Grant staff administration and improvements for four projects including \$373,664 for Project VA0708, Comp Grant - Program Year 8; \$548,336 for Project VA1934, Westford III; \$381,959 for Project VA1930, Greenwood; and \$58,870 for Project VA1929, Sheffield Square.
  
- As part of the FY 1999 Carryover Review, the Board of Supervisors approved the carryover of \$2,111,947 in unexpended project balances.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

**FUND 969**  
**PUBLIC HOUSING PROJECTS UNDER MODERNIZATION**

**FUND STATEMENT**

Fund Type H96, Public Housing Program

Fund 969, Projects Under  
 Modernization

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	\$2,428,409	\$0	\$2,111,947	\$0	(\$245)
Revenue:					
HUD Reimbursements	\$601,047	\$0	\$1,362,829	\$0	\$245
Total Revenue	\$601,047	\$0	\$1,362,829	\$0	\$245
<b>Total Available</b>	<b>\$3,029,456</b>	<b>\$0</b>	<b>\$3,474,776</b>	<b>\$0</b>	<b>\$0</b>
Expenditures:					
Capital/Related Improvements <sup>1</sup>	\$917,509	\$0	\$3,475,021	\$0	\$0
Total Expenditures	\$917,509	\$0	\$3,475,021	\$0	\$0
<b>Total Disbursements</b>	<b>\$917,509</b>	<b>\$0</b>	<b>\$3,475,021</b>	<b>\$0</b>	<b>\$0</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$2,111,947</b>	<b>\$0</b>	<b>(\$245)</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Subsequent to the *FY 2000 Third Quarter Review*, an adjustment of \$245 was made to align the Fund 969 Comprehensive Grant funding appropriated by Program Years in the Financial and Accounting Information System and the Program Year funding approved by HUD. The negative Fund Balance in FY 2000 will be adjusted upon receipt of reimbursements from HUD.

# FUND 969

## PUBLIC HOUSING PROJECTS UNDER MODERNIZATION

COUNTY OF FAIRFAX, VA  
FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE:H96 ANNUAL CONTRIBUTION CONTRACT  
FUND :969 PUBLIC HOUSING UNDER MODIFICATION (153)

	TOTAL PROJECT ESTIMATE	FY 1999 ACTUAL EXPENDITURES	FY 2000 REVISED BUDGET	FY 2001 ADVERTISED BUDGET PLAN	FY 2001 ADOPTED BUDGET PLAN	FINANCING GENERAL FUND	FINANCING BOND	FINANCING OTHER
VA0701 COMP GRANT-YE	290,851	.00	12,879.00					
VA0702 COMP GRANT YE	346,829	53,945.35	2,800.00					
VA0703 COMP GRANT YE	374,917	38,270.34	8,419.00					
VA0704 COMP GRANT YE	386,386	-15,484.97	412.54					
VA0705 COMP GRANT YE	288,906	54,512.38	26,722.00					
VA0706 COMP GRANT YE	276,087	216,002.17	56,259.91					
VA0707 COMP GRANT YE	263,962	118,921.70	145,040.30					
VA0708 COMP GRANT YE	373,664	.00	373,664.00					
VA1901 AUDUBON APART	194,612	.00	.00					
VA1903 ROSEDALE MANO	1,459,070	.00	.00					
VA1904 NEWINGTON STA	611,589	.00	.00					
VA1905 GREEN APARTME	2,191,296	371,580.35	104,625.46					
VA1906 PARK	565,018	.00	164,960.00					
VA1911 SHADOWOOD CON	139,644	.00	.00					
VA1913 ATRIUM	745,175	.00	.00					
VA1926 HERITAGE WOOD	148,568	.00	.00					
VA1927 ROBINSON SQUA	768,219	.00	748.00					
VA1928 HERITAGE WOOD	102,266	.00	.00					
VA1929 SHEFFIELD VIL	74,915	.00	.00					
VA1930 GREENWOOD APA	1,659,147	.00	58,870.00					
VA1932 WESTFORD II	580,165	3,995.00	393,162.00					
VA1933 WESTFORD I	761,320	.00	6,050.00					
VA1934 WESTFORD III	1,294,190	50,650.05	1,201,990.95					
VA1935 BARROS CIRCLE	434,598	.00	157,097.90					
VA1936 BELLE VUE CO	239,418	.00	.00					
VA1938 KINGSLEY PARK	919,464	11,345.22	.00					
VA1939 SCATTERED ACQ	198,299	.00	.00					
VA1940 RESTON TOWNE		.00	.00					
FUND 969 TOTAL	15,688,575	917,508.59	3,475,021.06					

**FY 2001 ADOPTED REVENUE & RECEIPTS BY FUND  
SUMMARY OF NON-APPROPRIATED FUNDS**

<b>Fund Type/ Fund</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan<sup>1</sup></b>	<b>FY 2001 Adopted Budget Plan<sup>2</sup></b>	<b>Increase (Decrease) Over Revised</b>	<b>% Increase (Decrease)</b>
<b>HUMAN SERVICES</b>							
<b>G10 Special Revenue Funds</b>							
117 Alcohol Safety Action Program	\$1,132,268	\$1,074,008	\$1,147,615	\$1,116,685	\$1,116,685	(\$30,930)	-2.70%
<b>NORTHERN VIRGINIA REGIONAL IDENTIFICATION SYSTEM (NOVARIS)</b>							
<b>G70 Agency Funds</b>							
703 Northern Virginia Regional Identification System	\$440,769	\$95,715	\$95,715	\$39,404	\$39,404	(\$56,311)	-58.83%
<b>HOUSING AND COMMUNITY DEVELOPMENT</b>							
<b>H94 Other Housing Funds</b>							
940 FCRHA General Operating	\$2,309,199	\$2,170,230	\$2,307,601	\$2,498,709	\$2,556,766	\$249,165	10.80%
941 Fairfax County Rental Program	3,095,346	4,786,354	6,201,746	4,035,066	4,035,066	(2,166,680)	-34.94%
945 Non-County Appropriated Rehabilitation Loan	103,143	356,972	374,595	358,051	358,051	(16,544)	-4.42%
946 FCRHA Revolving Development	681,158	470,567	1,158,318	420,091	420,091	(738,227)	-63.73%
947 FCRHA Capital Contributions	3,901	0	0	0	0	0	-
948 FCRHA Development Support	13,053,304	1,646,934	13,477,158	1,644,312	1,644,312	(11,832,846)	-87.80%
949 Internal Service Fund	1,577,410	3,209,264	3,322,872	2,554,483	2,867,202	(455,670)	-13.71%
965 Housing Grant Fund	0	0	857,284	0	0	(857,284)	-100.00%
<b>Total Other Housing Funds</b>	<b>\$20,823,461</b>	<b>\$12,640,321</b>	<b>\$27,699,574</b>	<b>\$11,510,712</b>	<b>\$11,881,488</b>	<b>(\$15,818,086)</b>	<b>-57.11%</b>
<b>H96 Annual Contribution Contract</b>							
966 Section 8 Annual Contributions	\$25,834,300	\$25,242,477	\$26,004,173	\$25,010,595	\$25,010,595	(\$993,578)	-3.82%
967 Public Housing, Projects Under Management	5,039,089	4,899,090	4,995,733	4,910,443	4,910,443	(85,290)	-1.71%
968 Public Housing, Projects Under Development	2,879,632	0	0	0	0	0	-
969 Public Housing, Projects Under Modernization	601,047	0	1,362,829	0	245	(1,362,584)	-99.98%
<b>Total Annual Contribution Contract</b>	<b>\$34,354,068</b>	<b>\$30,141,567</b>	<b>\$32,362,735</b>	<b>\$29,921,038</b>	<b>\$29,921,283</b>	<b>(\$2,441,452)</b>	<b>-7.54%</b>
<b>TOTAL HOUSING &amp; COMMUNITY DEVELOPMENT</b>	<b>\$55,177,529</b>	<b>\$42,781,888</b>	<b>\$60,062,309</b>	<b>\$41,431,750</b>	<b>\$41,802,771</b>	<b>(\$18,259,538)</b>	<b>-30.40%</b>

**FY 2001 ADOPTED REVENUE & RECEIPTS BY FUND  
SUMMARY OF NON-APPROPRIATED FUNDS**

<b>Fund Type/ Fund</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan<sup>1</sup></b>	<b>FY 2001 Adopted Budget Plan<sup>2</sup></b>	<b>Increase (Decrease) Over Revised</b>	<b>% Increase (Decrease)</b>
<b>FAIRFAX COUNTY PARK AUTHORITY</b>							
<b>P17 Special Revenue - Park Authority</b>							
170 Park Revenue Fund	\$21,875,157	\$23,884,220	\$23,309,620	\$24,284,352	\$24,284,352	\$974,732	4.18%
<b>P37 Capital Projects - Park Authority</b>							
371 Park Capital Improvement Fund	\$1,566,079	\$0	\$12,709,797	\$0	\$0	(\$12,709,797)	-
<b>Total Fairfax County Park Authority</b>	<b>\$23,441,236</b>	<b>\$23,884,220</b>	<b>\$36,019,417</b>	<b>\$24,284,352</b>	<b>\$24,284,352</b>	<b>(\$11,735,065)</b>	<b>-32.58%</b>
<b>TOTAL NON-APPROPRIATED FUNDS</b>	<b>\$80,191,802</b>	<b>\$67,835,831</b>	<b>\$97,325,056</b>	<b>\$66,872,191</b>	<b>\$67,243,212</b>	<b>(\$30,081,844)</b>	<b>-30.91%</b>
<b>APPROPRIATED FROM (ADDED TO) SURPLUS</b>	<b>(\$7,137,386)</b>	<b>(\$2,988,889)</b>	<b>\$14,114,874</b>	<b>(\$1,130,919)</b>	<b>(\$456,364)</b>	<b>(\$14,571,238)</b>	<b>-103.23%</b>
<b>NET AVAILABLE</b>	<b>\$73,054,416</b>	<b>\$64,846,942</b>	<b>\$111,439,930</b>	<b>\$65,741,272</b>	<b>\$66,786,848</b>	<b>(\$44,653,082)</b>	<b>-40.07%</b>

**EXPLANATORY NOTE:**

*The "Total Available" indicates the revenue in each fiscal year that is to be used to support expenditures. This amount is the total revenue adjusted by the amount of funding that is either appropriated from fund balance or added to fund balance. In some instances, adjustments to fund balance that are not currently reflected in the "Changes in Fund Balance" table also affect the "Total Available." Explanations for these adjustments are provided below. The "Total Available," plus (minus) the effect of these changes matches the expenditure totals by fiscal year on the "Expenditure by Fund/Summary of Non-Appropriated Funds."*

<sup>1</sup> Not reflected are the following adjustments to balance which were carried forward from FY 2000 to FY 2001:

Fund 703, Northern Virginia Regional Identification System (NOVARIS), due to delay in the first year's lease purchase payment of \$372,550

<sup>2</sup> Not reflected are the following adjustments to balance which were carried forward from FY 2000 to FY 2001:

Fund 703, Northern Virginia Regional Identification System (NOVARIS), due to delay in the first year's lease purchase payment of \$372,550

**FY 2001 ADOPTED EXPENDITURES BY FUND  
SUMMARY OF NON-APPROPRIATED FUNDS**

Fund Type/ Fund	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan	Increase (Decrease) over Revised	% Increase (Decrease)
<b>HUMAN SERVICES</b>							
<b>G10 Special Revenue Funds</b>							
117 Alcohol Safety Action Program	\$1,069,869	\$1,104,675	\$1,267,864	\$1,226,291	\$1,226,291	(\$41,573)	-3.28%
<b>NORTHERN VIRGINIA REGIONAL IDENTIFICATION SYSTEM (NOVARIS)</b>							
<b>G70 Agency Funds</b>							
703 Northern Virginia Regional Identification System	\$201,539	\$414,862	\$414,862	\$465,698	\$465,698	\$50,836	12.25%
<b>HOUSING AND COMMUNITY DEVELOPMENT</b>							
<b>H94 Other Housing Funds</b>							
940 FCRHA General Operating	\$2,291,808	\$2,041,385	\$2,393,777	\$2,402,770	\$2,480,627	\$86,850	3.63%
941 Fairfax County Rental Program	4,454,601	4,865,772	4,947,229	4,071,891	4,071,891	(875,338)	-17.69%
945 Non-County Appropriated Rehabilitation Loan	86,443	348,452	358,265	350,157	350,157	(8,108)	-2.26%
946 FCRHA Revolving Development	786,524	0	2,832,884	0	0	(2,832,884)	-100.00%
947 FCRHA Capital Contributions	57,918	0	56,141	0	0	(56,141)	-100.00%
948 FCRHA Development Support	8,982,420	1,646,934	15,816,125	1,644,312	1,644,312	(14,171,813)	-89.60%
949 Internal Service Fund	1,691,018	3,209,264	3,209,264	2,554,483	2,867,202	(342,062)	-10.66%
965 Housing Grant Fund	0	0	857,284	0	0	(857,284)	-100.00%
<b>Total Other Housing Funds</b>	<b>\$18,350,732</b>	<b>\$12,111,807</b>	<b>\$30,470,969</b>	<b>\$11,023,613</b>	<b>\$11,414,189</b>	<b>(\$19,056,780)</b>	<b>-62.54%</b>
<b>H96 Annual Contribution Contract</b>							
966 Section 8 Annual Contributions	\$23,059,870	\$25,422,628	\$25,147,602	\$25,262,365	\$25,262,365	\$114,763	0.46%
967 Public Housing, Projects Under Management	5,035,008	4,884,203	5,018,631	5,070,084	5,070,084	51,453	1.03%
968 Public Housing, Projects Under Development	69,666	0	517,166	0	0	(517,166)	-100.00%
969 Public Housing, Projects Under Modernization	917,509	0	3,475,021	0	0	(3,475,021)	-100.00%
<b>Total Annual Contribution Contract</b>	<b>\$29,082,053</b>	<b>\$30,306,831</b>	<b>\$34,158,420</b>	<b>\$30,332,449</b>	<b>\$30,332,449</b>	<b>(\$3,825,971)</b>	<b>-11.20%</b>
<b>TOTAL HOUSING AND COMMUNITY DEVELOPMENT</b>	<b>\$47,432,785</b>	<b>\$42,418,638</b>	<b>\$64,629,389</b>	<b>\$41,356,062</b>	<b>\$41,746,638</b>	<b>(\$22,882,751)</b>	<b>-35.41%</b>
<b>FAIRFAX COUNTY PARK AUTHORITY</b>							
<b>P17 Special Revenue - Park Authority</b>							
170 Park Revenue Fund	\$20,807,399	\$21,223,184	\$22,492,441	\$23,065,771	\$23,720,771	\$1,228,330	5.46%
<b>P37 Capital Projects - Park Authority</b>							
371 Park Capital Improvement Fund	\$3,542,824	\$0	\$22,635,374	\$0	\$0	(\$22,635,374)	-100.00%
<b>TOTAL FAIRFAX COUNTY PARK AUTHORITY</b>	<b>\$24,350,223</b>	<b>\$21,223,184</b>	<b>\$45,127,815</b>	<b>\$23,065,771</b>	<b>\$23,720,771</b>	<b>(\$21,407,044)</b>	<b>-47.44%</b>
<b>TOTAL NON-APPROPRIATED FUNDS</b>	<b>\$73,054,416</b>	<b>\$65,161,359</b>	<b>\$111,439,930</b>	<b>\$66,113,822</b>	<b>\$67,159,398</b>	<b>(\$44,280,532)</b>	<b>-39.73%</b>

**FY 2001 ADOPTED CHANGES IN FUND BALANCE  
SUMMARY OF NON-APPROPRIATED FUNDS**

<b>Fund Type/ Fund</b>	<b>Balance 6/30/98</b>	<b>Balance 6/30/99</b>	<b>Balance 6/30/00</b>	<b>Balance 6/30/01</b>	<b>From/(Added to) Surplus</b>
<b>HUMAN SERVICES</b>					
<b>G10 Special Revenue Funds</b>					
117 Alcohol Safety Action Program	\$211,601	\$274,000	\$153,751	\$44,145	\$109,606
<b>NORTHERN VIRGINIA REGIONAL IDENTIFICATION SYSTEM (NOVARIS)</b>					
<b>G70 Agency Funds</b>					
703 Northern Virginia Regional Identification System	\$143,661	\$382,891	\$63,744	\$10,000	\$53,744
<b>HOUSING AND COMMUNITY DEVELOPMENT</b>					
<b>H94 Other Housing Funds</b>					
940 FCRHA General Operating	\$6,200,929	\$6,218,320	\$6,132,144	\$6,208,283	(\$76,139)
941 Fairfax County Rental Program	1,266,661	(92,594)	1,161,923	1,125,098	36,825
945 Non-County Appropriated Rehabilitation Loan	210,661	227,361	243,691	251,585	(7,894)
946 FCRHA Revolving Development	1,916,360	1,810,994	136,428	556,519	(420,091)
947 FCRHA Capital Contributions	110,158	56,141	0	0	0
948 FCRHA Development Support	247,890	4,318,774	1,979,807	1,979,807	0
949 Internal Service Fund	38,367	(75,241)	38,367	38,367	0
965 Housing Grant Fund	0	0	0	0	0
<b>Total Other Housing Funds</b>	<b>\$9,991,026</b>	<b>\$12,463,755</b>	<b>\$9,692,360</b>	<b>\$10,159,659</b>	<b>(\$467,299)</b>
966 Section 8 Annual Contributions	(\$3,072,647)	(\$298,217)	\$558,354	\$306,584	\$251,770
967 Public Housing, Projects Under Management	957,711	961,792	938,894	779,253	159,641
968 Public Housing, Projects Under Development	(2,292,800)	517,166	0	0	0
969 Public Housing, Projects Under Modernization	2,428,409	2,111,947	(245)	0	(245)
<b>Total Annual Contribution Contract</b>	<b>(\$1,979,327)</b>	<b>\$3,292,688</b>	<b>\$1,497,003</b>	<b>\$1,085,837</b>	<b>\$411,166</b>
<b>TOTAL HOUSING AND COMMUNITY DEVELOPMENT</b>	<b>\$8,011,699</b>	<b>\$15,756,443</b>	<b>\$11,189,363</b>	<b>\$11,245,496</b>	<b>(\$56,133)</b>
<b>FAIRFAX COUNTY PARK AUTHORITY</b>					
<b>P17 Special Revenue - Park Authority</b>					
170 Park Revenue Fund	\$6,475,505	\$3,433,625	\$3,274,804	\$3,838,385	(\$563,581)
<b>P37 Capital Projects - Park Authority</b>					
371 Park Capital Improvement Fund	\$7,516,684	\$9,649,577	\$700,000	\$700,000	\$0
<b>TOTAL FAIRFAX COUNTY PARK AUTHORITY</b>	<b>\$13,992,189</b>	<b>\$13,083,202</b>	<b>\$3,974,804</b>	<b>\$4,538,385</b>	<b>(\$563,581)</b>
<b>TOTAL NON-APPROPRIATED FUNDS</b>	<b>\$22,359,150</b>	<b>\$29,496,536</b>	<b>\$15,381,662</b>	<b>\$15,838,026</b>	<b>(\$456,364)</b>

**FY 2001 ADOPTED SUMMARY OF EXPENDITURES FOR PROGRAMS WITH  
APPROPRIATED AND NON-APPROPRIATED FUNDS**

<b>Fund Type/ Fund</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>	<b>Increase (Decrease) Over Revised</b>	<b>% Increase (Decrease)</b>
<b>HOUSING &amp; COMMUNITY DEVELOPMENT</b>							
<b>APPROPRIATED FUNDS</b>							
<b>G00 General Fund</b>							
Department of Housing and Community Development	\$3,555,770	\$3,872,882	\$4,234,400	\$4,712,952	\$4,775,592	\$541,192	12.78%
<b>H14 Special Revenue - Housing</b>							
141 Elderly Housing Programs	\$3,021,327	\$2,970,385	\$3,270,852	\$3,075,284	\$3,075,284	(\$195,568)	-5.98%
142 Community Development Block Grant	6,773,616	6,118,000	12,876,527	6,100,000	6,133,000	(6,743,527)	-52.37%
143 Homeowners and Business Loan Programs	507,974	805,424	3,858,138	772,512	772,512	(3,085,626)	-79.98%
144 Housing Trust Fund	1,275,982	1,221,258	7,431,192	1,000,000	2,900,000	(4,531,192)	-60.98%
145 HOME Investment Partnership Grant	2,908,148	1,868,000	4,469,323	1,868,000	1,870,000	(2,599,323)	-58.16%
Total Special Revenue Funds	<u>\$14,487,047</u>	<u>\$12,983,067</u>	<u>\$31,906,032</u>	<u>\$12,815,796</u>	<u>\$14,750,796</u>	<u>(\$17,155,236)</u>	<u>-53.77%</u>
<b>H34 Capital Projects - Housing</b>							
340 Housing Assistance Program	\$565,377	\$500,000	\$9,353,264	\$1,500,000	\$2,048,750	(\$7,304,514)	-78.10%
341 Housing General Obligation Bond Construction	1,693	0	364,440	0	0	(364,440)	-100.00%
Total Capital Project Funds	<u>\$567,070</u>	<u>\$500,000</u>	<u>\$9,717,704</u>	<u>\$1,500,000</u>	<u>\$2,048,750</u>	<u>(\$7,668,954)</u>	<u>-78.92%</u>
<b>Total Appropriated Housing Authority</b>	<b>\$18,609,887</b>	<b>\$17,355,949</b>	<b>\$45,858,136</b>	<b>\$19,028,748</b>	<b>\$21,575,138</b>	<b>(\$24,282,998)</b>	<b>-52.95%</b>
<b>NON-APPROPRIATED FUNDS</b>							
<b>H94 Other Housing Funds</b>							
940 FCRHA General Operating	\$2,291,808	\$2,041,385	\$2,393,777	\$2,402,770	\$2,480,627	\$86,850	3.63%
941 Fairfax County Rental Program	4,454,601	4,865,772	4,947,229	4,071,891	4,071,891	(875,338)	-17.69%
945 Non-County Appropriated Rehabilitation Loan	86,443	348,452	358,265	350,157	350,157	(8,108)	-2.26%
946 FCRHA Revolving Development	786,524	0	2,832,884	0	0	(2,832,884)	-100.00%
947 FCRHA Capital Contributions	57,918	0	56,141	0	0	(56,141)	-100.00%
948 FCRHA Development Support	8,982,420	1,646,934	15,816,125	1,644,312	1,644,312	(14,171,813)	-89.60%
949 Internal Service Fund	1,691,018	3,209,264	3,209,264	2,554,483	2,867,202	(342,062)	-10.66%
965 Housing Grant Fund	0	0	857,284	0	0	(857,284)	-100.00%
Total Other Housing Funds	<u>\$18,350,732</u>	<u>\$12,111,807</u>	<u>\$30,470,969</u>	<u>\$11,023,613</u>	<u>\$11,414,189</u>	<u>(\$19,056,780)</u>	<u>-62.54%</u>
<b>H96 Annual Contribution Contract</b>							
966 Section 8 Annual Contributions	\$23,059,870	\$25,422,628	\$25,147,602	\$25,262,365	\$25,262,365	\$114,763	0.46%
967 Public Housing, Projects Under Management	5,035,008	4,884,203	5,018,631	5,070,084	5,070,084	51,453	1.03%
968 Public Housing, Projects Under Development	69,666	0	517,166	0	0	(517,166)	-100.00%
969 Public Housing, Projects Under Modernization	917,509	0	3,475,021	0	0	(3,475,021)	-100.00%
Total Annual Contribution Contract	<u>\$29,082,053</u>	<u>\$30,306,831</u>	<u>\$34,158,420</u>	<u>\$30,332,449</u>	<u>\$30,332,449</u>	<u>(\$3,825,971)</u>	<u>-11.20%</u>
<b>Total Non-Appropriated Housing Authority</b>	<b>\$47,432,785</b>	<b>\$42,418,638</b>	<b>\$64,629,389</b>	<b>\$41,356,062</b>	<b>\$41,746,638</b>	<b>(\$22,882,751)</b>	<b>-35.41%</b>
<b>Total Housing and Community Development</b>	<b>\$66,042,672</b>	<b>\$59,774,587</b>	<b>\$110,487,525</b>	<b>\$60,384,810</b>	<b>\$63,321,776</b>	<b>(\$47,165,749)</b>	<b>-42.69%</b>

**FY 2001 ADOPTED SUMMARY OF EXPENDITURES FOR PROGRAMS WITH  
APPROPRIATED AND NON-APPROPRIATED FUNDS**

<b>Fund Type/ Fund</b>	<b>FY 1999 Actual</b>	<b>FY 2000 Adopted Budget Plan</b>	<b>FY 2000 Revised Budget Plan</b>	<b>FY 2001 Advertised Budget Plan</b>	<b>FY 2001 Adopted Budget Plan</b>	<b>Increase (Decrease) Over Revised</b>	<b>% Increase (Decrease)</b>
<b>PARKS, RECREATION, &amp; COMMUNITY SERVICES</b>							
<b>APPROPRIATED FUNDS</b>							
<b>G00 General Fund</b>							
Fairfax County Park Authority	\$18,019,671	\$18,175,142	\$18,752,981	\$19,355,607	\$19,715,737	\$962,756	5.13%
<b>G30 Capital Project Funds</b>							
370 Park Authority Bond Construction	\$3,617,080	\$11,500,000	\$23,181,680	\$10,400,000	\$10,400,000	(\$12,781,680)	-55.14%
<b>Total Appropriated Park Authority</b>	<b>\$21,636,751</b>	<b>\$29,675,142</b>	<b>\$41,934,661</b>	<b>\$29,755,607</b>	<b>\$30,115,737</b>	<b>\$6,934,057</b>	<b>16.54%</b>
<b>NON-APPROPRIATED FUNDS</b>							
<b>P17 Special Revenue - Park Authority</b>							
170 Park Revenue Fund	\$20,807,399	\$21,223,184	\$22,492,441	\$23,065,771	\$23,720,771	\$1,228,330	5.33%
<b>P37 Capital Projects - Park Authority</b>							
371 Park Capital Improvement Fund	\$3,542,824	\$0	\$22,635,374	\$0	\$0	(\$22,635,374)	-100.00%
<b>Total Non-Appropriated Park Authority</b>	<b>\$24,350,223</b>	<b>\$21,223,184</b>	<b>\$45,127,815</b>	<b>\$23,065,771</b>	<b>\$23,720,771</b>	<b>(\$21,407,044)</b>	<b>-47.44%</b>
<b>Total Parks, Recreation &amp; Community Services</b>	<b>\$45,986,974</b>	<b>\$50,898,326</b>	<b>\$87,062,476</b>	<b>\$52,821,378</b>	<b>\$53,836,508</b>	<b>(\$33,225,968)</b>	<b>-38.16%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$112,029,646</b>	<b>\$110,672,913</b>	<b>\$197,550,001</b>	<b>\$113,206,188</b>	<b>\$117,158,284</b>	<b>(\$80,391,717)</b>	<b>-40.69%</b>

## **FAIRFAX COUNTY PARK AUTHORITY TRUST FUNDS**

The Fairfax County Park Authority operates two separate and distinct Trust Funds:

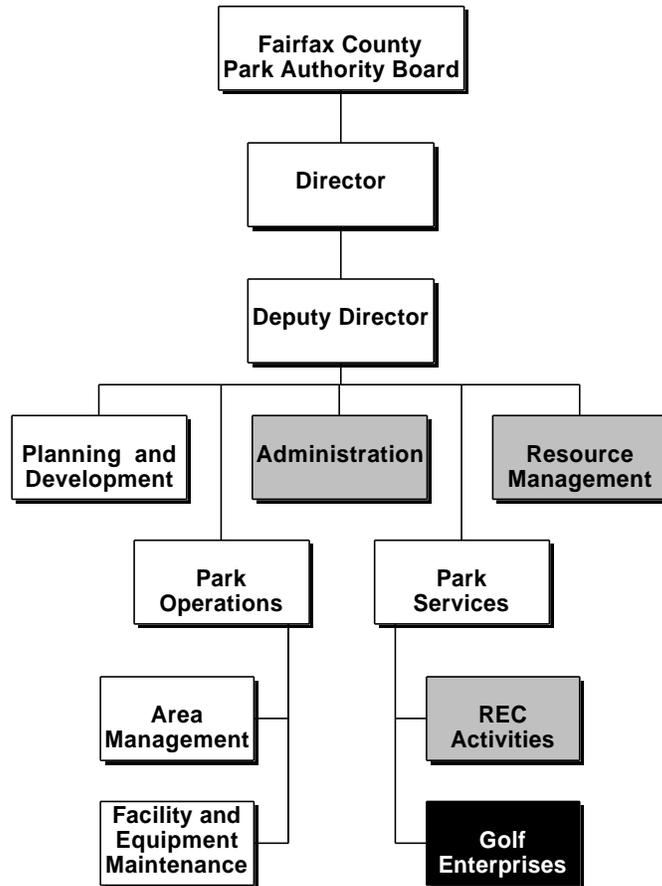
- Fund 170 - Park Revenue Fund, and
- Fund 371 - Park Capital Improvement Fund.

All funds received by the Park Authority Board under these Trust Funds are held and applied solely to expenditures determined by the Park Authority Board as authorized under the Commonwealth's Park Authorities Act.

The Park Authority, in its memorandum of agreement with the Fairfax County Board of Supervisors, adopted budgeting and reporting procedures for its Trust Funds which are used by the General County Government. These two Trust Funds are being published in accordance with this agreement.

Currently the Park Authority maintains and operates 363 parks, and over 18,500 acres of park land, including recreation centers, historic sites, nature centers, and golf courses.

# FUND 170 PARK REVENUE FUND



 Denotes Cost Centers that are included in both the General Fund and Fund 170, Park Revenue Fund.

 Denotes Cost Center that is only in Fund 170, Park Revenue Fund.

# FUND 170 PARK REVENUE FUND

<b>Agency Position Summary</b>					
Fund 001:	383	Regular Positions (5)	/	380.0	Regular Staff Years (5.0)
Fund 001:	1	State Co-op Position		1.0	State Co-op Staff Year
Total Fund 001:	<u>384</u>	Positions (5)	/	<u>381.0</u>	Staff Years (5.0)
Fund 170:	<u>196</u>	Trust Fund Supported (7)	/	<u>195.75</u>	Trust Fund Staff Years (7.0)
	580	Total Positions (12)	/	576.75	Total Staff Years (12.0)

## Position Detail Information

### GENERAL FUND

#### PLANNING AND DEVELOPMENT

1	Park Division Director
1	Planner IV
2	Planners III
2	Planners II
1	Right-Of-Way Agent
1	Engineering Technician III
1	Engineering Technician I
1	Park Design Const. Division Manager
1	Engineer IV
9	Engineers II
1	Senior Survey Analyst/Coordinator
1	Survey Instrument Tech.
1	Survey Party Chief Analyst
1	Geog Info Spatial Analyst I
1	Administrative Assistant
1	Clerical Specialist
2	Landscape Architects III
2	Landscape Architects II
1	Secretary II
31	Positions
31.0	Staff Years

#### PARK OPERATIONS AREA MANAGEMENT

1	Park Division Director
1	Park Mgmt. Specialist I
8	Park Specialists III
1	Clerk II
1	Park Specialist II
16	Park Specialists I
1	Constr. Superintendent
4	Heavy Equip. Operators
16	Motor Equip. Operators
3	Truck Drivers
1	Horticulture Technician

### OFFICE OF ADMINISTRATION

#### OFFICE OF ADMINISTRATION

1	Director
1	Deputy Director
1	Park Division Director
1	Fiscal Administrator
1	Budget Analyst I
4	Administrative Aides
1	Administrative Assistant
2	Management Analysts III
1	Management Analyst I
1	Accountant III
3	Accountants II
2	Accountants I
2	Accounting Technicians
9	Account Clerks II
1	Materials Requirement Specialist
1	Resource Development/ Training Manager
1	Buyer II
2	Buyers I
1	Assistant Buyer
1	Secretary III
2	Secretaries II
1	Internet/Intranet Arch. II
1	Info. Tech. Program Mgr. I
1	Network/Tele-Analyst III
1	Network/Tele-Analyst II
1	Network/Tele-Analyst I
1	Information Officer III
2	Public Information Clerks
47	Positions
47.0	Staff Years

#### PARK OPERATIONS FACILITY AND EQUIPMENT MAINTENANCE

1	Supvr. Facility Support
1	Assistant Supervisor Facility Support
1	Sr. Mech. Sys. Supvr.
2	Sr. Motor Mech. Supvrs.
2	Auto Mechanics II
1	Auto Mechanic I
2	Carpenters II
4	Carpenters I
2	Electricians II
2	Electricians I
1	Painter II
2	Painters I
2	Plumbers II
1	Plumber I
1	Welder II
1	Equipment Repairer
3	Maint. Trade Helpers II
4	Maint. Trade Helpers I
1	Maintenance Worker
1	Property Auditor
1	Clerical Specialist
1	Supply Clerk
1	Garage Service Worker
38	Positions
38.0	Staff Years

# FUND 170

## PARK REVENUE FUND

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**RESOURCE MANAGEMENT**

1 Park Division Director  
 1 Utility Worker  
 2 Historians III  
 3 Heritage Resource Specialists  
 1 Heritage Resource Specialist II  
 2 Heritage Resource Specialists  
 1 Restoration Specialist  
 4 Assistant Historians  
 3 Park Specialists I  
 3 Park Management Specialists I  
 2 Horticultural Technicians  
 9 Naturalists III  
 3 Naturalists II  
 4 Naturalists I  
 1 Secretary II  
 2 Secretaries I  
 4 Clerical Specialists  
 4 Historians II  
 6 Recreation Assistants  
 1 Planner III  
 1 Asst. Park Specialist  
 1 Extension Agent S/C  
 18 Facility Attendants I, 7 PT  
 2 Night Guards  
 1 Laborer III  
 1 Carpenter II  
 1 Carpenter I  
 1 Volunteer Svcs Coordinator I  
 4 Laborers II  
 3 Groundskeeper Specialists  
 1 Maint. Trade Helper I  
 2 Custodians II  
 93 Positions  
 90.00 Staff Years

**REC ACTIVITIES**

1 Park Division Director  
 1 Park Mgmt. Specialist II  
 3 Park Specialists III  
 1 Secretary II  
 2 Asst. Park Specialists  
 1 Recreation Specialist IV  
 5 Facility Attendants I  
 1 Volunteer Svs. Coord. II  
 3 Park Specialists I  
 1 Management Analyst II  
 1 Secretary I  
 3 Night Guards  
 2 Laborers III  
 3 Laborers II  
 1 Laborer I  
 1 Utility Worker  
 30 Positions  
 30.0 Staff Years

**FUND 170, PARK REVENUE FUND**

**OFFICE OF ADMINISTRATION**

1 Network Telecom Analyst II  
 2 Network Telecom Analysts I  
 2 Engineer III  
 2 Engineers II  
 1 Sr Right-of-Way Agent  
 8 Positions  
 8.0 Staff Years

**RESOURCE MANAGEMENT**

1 Historian II  
 1 Facility Attendant II  
 2 Fac. Attendants I, 1 PT  
 1 Assistant Historian  
 1 Park Specialist II  
 1 Park Specialist III  
 1 Custodian II  
 8 Positions  
 7.75 Staff Years

**PARK SERVICES REC ACTIVITIES**

1 Park Management  
 5 Park Specialists IV  
 4 Park Specialists III  
 5 Park Specialists II  
 8 Park Specialists I  
 7 Asst. Park Specialists  
 1 Recreation Division  
 Supervisor I  
 4 Recreation Specialists II  
 5 Recreation Specialists I  
 16 Recreation Assistants (7)  
 1 Management Analyst III  
 2 Management Analysts II  
 1 Information Officer II  
 1 Facility Attendant II  
 31 Facility Attendants I  
 9 Clerical Specialists  
 7 Preventative Maintenance  
 Specialists  
 2 Custodians II  
 3 Custodians I  
 1 Assistant Producer  
 1 Business Analyst II  
 1 Graphic Artist III  
 1 Publication Assistant  
 1 Photographic Specialist  
 118 Positions (7)  
 118.0 Staff Years (7.0)

**PARK SERVICES GOLF ENTERPRISES**

1 Park Specialist IV  
 1 Park Management Spec. II  
 5 Park Specialists III  
 11 Park Specialists I  
 6 Asst. Park Specialists  
 2 Facility Attendants II  
 6 Facility Attendants I  
 2 Laborers III  
 7 Laborers II  
 5 Laborers I  
 6 Sr. Utility Workers  
 6 Utility Workers  
 1 Labor Crew Chief  
 1 Motor Equip. Operator  
 1 Automotive Mech. I  
 1 Irrigation Specialist  
 62 Positions  
 62.0 Staff Years

S/C Denotes State Co-op  
 PT Denotes Part-Time Positions  
 ( ) Denotes New Positions

**FUND 170  
PARK REVENUE FUND**

**AGENCY MISSION**

*To set aside public spaces for, and assist citizens in, the protection and enhancement of environmental values, diversity of natural habitats, and cultural heritage; to guarantee that these resources will be available to both present and future generations; to increase and sustain quality facilities and services that offer citizens opportunities for recreation, improvement of their physical and mental well-being, and enhancement of their quality of life*

**AGENCY SUMMARY**

Category	FY 1999	FY 2000	FY 2000	FY 2001	FY 2001
	Actual	Adopted Budget Plan	Revised Budget Plan	Advertised Budget Plan	Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	189/ 188.75	189/ 188.75	189/ 188.75	196/ 195.75	196/ 195.75
Expenditures:					
Personnel Services	\$11,569,407	\$12,310,375	\$13,141,412	\$13,536,995	\$14,261,313
Operating Expenses	7,193,179	6,416,108	7,038,135	7,375,219	7,630,219
Recovered Costs	0	0	(281,734)	(345,568)	(354,207)
Capital Equipment	885,882	1,338,202	1,436,129	1,027,950	1,027,950
Bond Costs	1,158,931	1,158,499	1,158,499	1,155,496	1,155,496
<b>Total Expenditures</b>	<b>\$20,807,399</b>	<b>\$21,223,184</b>	<b>\$22,492,441</b>	<b>\$22,750,092</b>	<b>\$23,720,771</b>

**SUMMARY BY COST CENTER**

Category	FY 1999	FY 2000	FY 2000	FY 2001	FY 2001
	Actual	Adopted Budget Plan	Revised Budget Plan	Advertised Budget Plan	Adopted Budget Plan
Administration	\$2,116,990	\$2,219,659	\$2,133,427	\$2,302,219	\$2,308,305
Golf Enterprises	5,548,026	5,278,309	5,959,865	5,665,100	6,002,976
REC Activities	12,515,451	12,979,385	13,652,221	13,990,258	14,603,524
Resource Management	626,932	745,831	746,928	792,515	805,966
<b>Total Expenditures</b>	<b>\$20,807,399</b>	<b>\$21,223,184</b>	<b>\$22,492,441</b>	<b>\$22,750,092</b>	<b>\$23,720,771</b>

**Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The 2.5 percent cost-of-living/market rate adjustment approved by the Board of Supervisors, and previously held in reserve, has been spread to County agencies and funds. This action results in an increase of \$315,679 to the Park Revenue Fund. This amount consists of an increase in \$324,318 in Personnel Services and an increase of \$8,639 in Recovered Costs.
- Expenditures were increased by \$655,000 due to additional funding requirements of \$400,000 in Personnel Services and \$255,000 in Operating Expenses. Personnel Services requirements increased to support instructors and seasonal salaries for camp programs at RECenters, Lake Parks, Oak Marr miniature golf course, and Lake Accotink miniature golf and carousel operations. In addition, Operating Expenses increased due to increased golf cart rental, grounds maintenance costs, and higher than anticipated bank charges due to the increased use of credit cards by patrons.

## FUND 170 PARK REVENUE FUND

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*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- Expenditures were increased by \$1,045,314 due to additional funding requirements of \$818,048 in Personnel Services, \$509,000 in Operating Expenses, and \$281,734 in Recovered Costs. Personnel Services requirements increased due to lower position turnover and greater overtime requirements. This increase is offset by an increase in Recovered Costs due to reimbursement for capital planning costs associated with the Fall 1998 Park Bond Referendum. In addition, Operating Expenses were increased primarily due to higher than anticipated costs at Twin Lakes Golf Course and start-up costs associated with newly renovated facilities and a mini golf course at Lake Accotink.
- Revenues were decreased by \$574,600 due to unanticipated golf program competition, as well as lower than anticipated revenue at lakefront parks due to drought conditions during the summer of 1999.

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### **County Executive Proposed FY 2001 Advertised Budget Plan**



### **Agency Overview**

The Park Authority Park Revenue Fund is primarily supported from fees and charges generated at Park Authority facilities. Under the Park Authority's state enabling legislation, revenues must be spent exclusively for park purposes. In carrying out the Board of Supervisors' direction to establish fees and charges for special purpose facilities, the Park Authority Board has approved a fee structure which allows its operations to be funded by users rather than from tax dollars. The following provides a list of the Park Authority facilities with revenue-generating features:

<b>Recreational Parks</b>	<b>Recreation Centers</b>	<b>Golf Courses</b>	<b>Resource Management Sites</b>	<b>Other Parks</b>
Lake Accotink	Providence	Twin Lakes	Sully Plantation	Mason District
Lake Fairfax	Lee District	Burke	Colvin Run Mill	Nottoway
Burke Lake	Wakefield	Jefferson	Cabell's Mill	Braddock
	Mount Vernon	Greendale	Dranesville Tavern	
	Oak Marr	Pinecrest	Stoneybrooke	
	South Run	Oak Marr	Wakefield Chapel	
	Spring Hill		Great Falls Grange	
	George Washington		Clark House	
			Riverbend	
			Green Spring Gardens Park	
			Frying Pan Park	

## **FUND 170**

### **PARK REVENUE FUND**

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The Park Revenue Fund is responsible for the operation of the agency's revenue-supported facilities, which include golf courses, recreation centers, and selected and historic sites. In FY 2001, it is estimated that 1,449,622 visitors will use the recreation centers and parks, an increase of 82,214, or 6.0 percent, over the FY 1999 level of 1,367,408 visitors. In FY 2001, the three Lake Parks are estimated to have 390,744 visitors to the revenue-supported amusement features such as watermine, carousel, train, and paddle boats. This is an increase of 22,431, or 6.1 percent, from the FY 1999 actual of 368,313 visitors.

The Golf Enterprise Section will include six golf courses, three driving ranges, two miniature golf courses, an indoor golf facility and one set of driving cages. It is estimated that 380,000 rounds of golf will be played on six golf courses in FY 2001, an increase of 24,828, or 7.0 percent, over the FY 1999 actual of 355,172 rounds. The number of buckets of balls that will be sold at the three driving ranges in FY 2001 is estimated to be 160,000, a 23.0 percent increase over the FY 1999 actual of 130,281. In addition, it is estimated that 110,000 visitors will attend fee-supplemented museum and nature programs, an increase of 27.0 percent over the actual FY 1999 attendance of 86,395. Resource Management staff continues to make special efforts to establish new programs to satisfy the many requests from the public.

The Park Authority issued revenue bonds in the amount of \$13.87 million on February 15, 1995. The revenue bonds and other Park Authority funding financed the construction of a new 18-hole regulation course, driving range, clubhouse, and maintenance facility at Twin Lakes Golf Course. Additionally, revenue bonds and Park Authority funding provided for a new nine-hole, par-three course, driving range, clubhouse, miniature golf course, and maintenance facility at Oak Marr Park and a miniature golf course at Jefferson District Park. As of July 1999, all construction was complete with the exception of the maintenance facility at Twin Lakes Golf Course. In addition, the Park Authority has entered into a public-private agreement for a private firm to build and operate an 18-hole course on the Richard Jones parkland with a percent of gross revenue returning to the Park Authority. This golf facility was opened successfully in May 1998 under the name of Pleasant Valley Golfer's Club. These additional facilities will enhance park revenues and will meet a very large demand for new golf course facilities. The issuance of revenue bonds by the Park Authority does not constitute a debt for the County, nor does it affect the County's debt ceiling or ability to issue other bonds as determined by bond counsel. This debt payment is a net revenue pledge against revenues of the Park Revenue Fund.

In FY 2001, an additional 7/7.0 SYE Recreation Assistant positions have been included based on the American College of Sports Medicine and the International Health, Racquet, and Sporting Association Health and Facility Standards. These standards require health and fitness facilities to: 1) respond to emergency situations in a timely manner; 2) offer pre-activity screenings for activities to be performed by a participant; 3) employ professionally competent staff to supervise physical activities; and 4) examine exercise equipment frequently and maintain accurate maintenance logs for all equipment. The Recreation Assistants will enhance customer service by assisting in training fitness room volunteers and providing equipment orientation to customers as needed. In addition, the Recreation Assistants will identify opportunities to develop educational program offerings and enable recreation centers to adhere to the Health and Fitness Facility Standards, which will help to limit the risk of injury in fitness rooms and decrease liabilities.



### **Funding Adjustments**

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:*

- An increase of \$186,082 is due to the implementation of the new Pay for Performance program in FY 2001. The new system links annual pay increases to employee performance.
- An increase of \$352,857 is due to the implementation of the Market Pay Study. As a result of the Study, incumbents in job classes who are found to be one grade below the market will be moved to the appropriate grade and receive a 2.0 percent market adjustment. Incumbents in classes found to be two or more grades below the market will be moved to the appropriate grade and receive a 4.0 percent market adjustment. In addition, funding is held in reserve to provide all employees with a 2.5 percent cost-of-living/market adjustment.
- An increase of \$674,663 in Personnel Services is primarily due to an additional 7/7.0 SYE Recreation Assistant positions and the grade of existing staff. Recreation Assistants will enhance customer service by assisting in

## **FUND 170**

### **PARK REVENUE FUND**

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training fitness room volunteers and providing equipment orientation to customers as needed. In addition, Recreation Assistants will identify opportunities to develop educational program offerings and enable recreation centers to adhere to the Health and Fitness Facility Standards, which will help to limit the risk of injury in fitness rooms and decrease liabilities.

- An increase of \$846,084 in Operating Expenses is primarily due to contracting services for camps including lacrosse, basketball, and cheerleading programs (\$189,198), printing of ParkTakes and related advertising costs (\$152,100), telecommunications charges (\$93,307), utility fees (\$123,491), conferences and travel (\$127,500), and mission-essential training such as CPR and First Aid classes (\$67,000). It should be noted that costs for camp contractors are built into the pricing structure of the programs to ensure 100 percent cost recovery.
- Funding in the amount of \$1,027,950 is included for Capital Equipment. This amount includes \$321,900 for replacement equipment and \$706,050 for additional equipment. Of the capital equipment recommended, \$123,500 is included for vehicles, \$106,000 is included for personal computers and computer accessories, and \$505,500 is for special service equipment including trailers, spray tanks, and an automated computer system that guides customers through a proper exercise technique and records and tracks progress. Also included is \$292,950 for miscellaneous capital equipment items such as cardiovascular and weight training equipment and food service items.
- Bond costs of \$1,155,496, including \$310,000 for principal, \$842,996 for interest, and \$2,500 for fiscal agent fees.

*Revenue adjustments required to support the FY 2001 program include:*

- Revenues are projected to increase by \$400,132 over the FY 2000 Revised Budget Plan. The increase is primarily due to an increase of \$145,000 for Golf Courses, \$173,250 for Recreation Centers and Lake Parks, and \$48,182 for special events, programs facility rental, and store sales at historic sites and nature centers.

*The following funding adjustments reflect all approved changes in the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- As part of the FY 1999 Carryover Review, an increase of \$223,943, including \$210,954 in encumbered funds and \$12,989 due to the reclassification of the County's information technology positions. In addition, an amount of \$976,000 was transferred to Fund 371, Park Capital Improvement Fund, to support capital projects.

# FUND 170 PARK REVENUE FUND

## Cost Center: Administration

**GOAL:** To implement Park Authority Board policies and provide high quality administrative and business support to all levels of the Park Authority in order to assist Division management in achieving Park Authority mission-related objectives.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	8/ 8	8/ 8	8/ 8	8/ 8	8/ 8
<b>Expenditures:</b>					
Personnel Services	\$176,236	\$223,427	\$418,416	\$588,966	\$603,691
Operating Expenses	656,962	707,558	708,070	785,545	785,545
Recovered Costs	0	0	(281,734)	(345,568)	(354,207)
Capital Equipment	124,861	130,175	130,176	117,780	117,780
Bond Costs	1,158,931	1,158,499	1,158,499	1,155,496	1,155,496
<b>Total Expenditures</b>	<b>\$2,116,990</b>	<b>\$2,219,659</b>	<b>\$2,133,427</b>	<b>\$2,302,219</b>	<b>\$2,308,305</b>



## Objectives

- To process 95 percent of small purchase order requests within four days of receipt toward a target of 98.0 percent.
- To increase the percentage of Help Desk calls resolved within prescribed time standards by 3.0 percentage points, from 85.2 percent to 88.2 percent, toward a target of 95.0 percent.
- To reduce the number of supplemental checks from 0.5 percent to 0.4 percent of total time sheets toward a target of 0.1 percent.
- To pay 96 percent of invoices within 30 days of receipt toward a goal of 98 percent, in order to ensure timely payment to vendors.



## Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Actual/Estimate	FY 2000	FY 2001
<b>Output:</b>					
Small purchase order requests issued	1,822	1,881	1,938 / 1,938	1,996	2,035
Help Desk calls processed	3,751	3,856	4,472 / 5,142	5,656	5,712
Time sheets processed	NA	NA	NA / 34,190	34,320	34,320
Invoices paid	NA	NA	NA / 13,835	13,200	13,200

**FUND 170**  
**PARK REVENUE FUND**

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Actual/Estimate	FY 2000	FY 2001
<b>Efficiency:</b>					
Cost per small purchase request processed	NA	\$20.35	\$21.22 / \$22.70	\$21.51	\$24.22
Cost per Help Desk call processed	NA	\$11.30	\$9.50 / \$12.43	\$12.91	\$12.81
Cost per time sheet processed	NA	NA	NA / \$3.52	\$3.53	\$4.19
Cost per invoice paid	NA	NA	NA / \$8.41	\$8.12	\$8.76
<b>Service Quality:</b>					
Average days to issue purchase order	NA	NA	4.0 / 4.2	4.0	4.0
Calls resolved within time frame standards	3,150	3,275	3,810 / 4,370	4,988	5,140
Average days to process supplemental checks	NA	NA	NA / NA	4	4
Percent of invoices with vendor inquiries	NA	NA	NA / 1.9%	1.6%	1.6%
<b>Outcome:</b>					
Percent of small purchase orders issued within 4 days	NA	NA	99.5% / 95.0%	95.0%	95.0%
Percent of calls resolved in time frame standard	83.7%	84.9%	85.2% / 85.0%	85.2%	88.2%
Percent of supplemental checks to time sheets	NA	NA	NA / 0.4%	0.5%	0.4%
Percent of invoices paid within 30 days	NA	NA	NA / 95%	96%	96%

**Cost Center: Golf Enterprises**

**GOAL:** To operate and maintain quality golf facilities, programs, and services for the use and enjoyment of Fairfax County citizens and visitors; plan for future golf needs Countywide; and provide opportunities and programs that enhance the growth of the sport as a life-long leisure activity.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	62/ 62	62/ 62	62/ 62	62/ 62	62/ 62
<b>Expenditures:</b>					
Personnel Services	\$3,021,525	\$3,053,356	\$3,314,300	\$3,314,961	\$3,397,837
Operating Expenses	2,147,936	1,713,028	2,051,614	1,938,339	2,193,339
Capital Equipment	378,565	511,925	593,951	411,800	411,800
<b>Total Expenditures</b>	<b>\$5,548,026</b>	<b>\$5,278,309</b>	<b>\$5,959,865</b>	<b>\$5,665,100</b>	<b>\$6,002,976</b>

# FUND 170 PARK REVENUE FUND



## Objectives

- To increase the number of golf rounds played by 7.0 percent, from 355,000 to 380,000, while raising the golfer satisfaction rating from 7.42 to 7.50.
- To increase the number of classes offered by 7.0 percent, from 701 to 750, while raising golfer satisfaction 10.0 percentage points, from 80.0 percent to 90.0 percent.
- To maintain golf courses to established standards while raising the target course condition rating from 6.96 toward a target of 7.10.



## Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Rounds played	313,197	301,059	340,000 / 355,172	355,000	380,000
Classes provided	436	504	510 / 621	701	750
Sites maintained/operated	5	6	6 / 6	6	6
<b>Efficiency:</b>					
Operational cost per round	\$6.00	\$8.80	\$8.32 / \$8.53	\$8.19	\$8.01
Operational cost per class	\$0.62	\$0.74	\$0.59 / \$0.59	\$0.59	\$0.59
Maintenance cost per site	\$315,000	\$333,000	\$350,000 / \$419,813	\$400,000	\$420,000
<b>Service Quality:</b>					
Overall golfer satisfaction <sup>1</sup>	NA	NA	6.85 / 7.42	7.42	7.50
Percent of golfers satisfied with classes	NA	NA	NA / NA	80%	90%
<b>Outcome:</b>					
Increase in rounds played	8.10%	(3.88%)	12.90% / 17.80%	4.20%	7.00%
Increase in classes held	30.0%	15.6%	10.0% / 23.0%	13.0%	7.0%
Course condition rating	NA	NA	6.50 / 6.96	6.96	7.10

<sup>1</sup> Based on Golfer Satisfaction Survey (Rating 1 – 9) conducted in 1994 and 1999. The 1994 Overall Satisfaction Rating was 6.77.

# FUND 170 PARK REVENUE FUND

## Cost Center: REC Activities

**GOAL:** To provide financially self-sufficient recreational facilities and services that meet the expectations of the citizens of Fairfax County in order to enhance their quality of life by providing opportunities to develop lifetime leisure pursuits.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	111/ 111	111/ 111	111/ 111	118/ 118	118/ 118
Expenditures:					
Personnel Services	\$7,971,424	\$8,539,086	\$8,914,190	\$9,094,929	\$9,708,195
Operating Expenses	4,161,571	3,777,687	4,059,519	4,411,059	4,411,059
Capital Equipment	382,456	662,612	678,512	484,270	484,270
<b>Total Expenditures</b>	<b>\$12,515,451</b>	<b>\$12,979,385</b>	<b>\$13,652,221</b>	<b>\$13,990,258</b>	<b>\$14,603,524</b>



### Objectives

- To maintain a minimum cost recovery ratio for Park Services of 102.14%, toward a target of 110%.
- To increase the per capita visitation to Division facilities and services by 1.0 percent, from 1.84 visitors per capita to 1.86 visits per capita, toward a target of 1.89 visits per capita.



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Visitors	1,592,744	1,751,146	1,830,812 / 1,734,721	1,786,763	1,840,366
Revenue collected	\$10,193,336	\$12,628,372	\$12,696,140 / \$13,065,226	\$13,597,650	\$13,770,000
Cost funded to operate facilities	\$9,827,172	\$11,480,256	\$12,279,006 / \$12,515,450	\$13,103,119	\$13,480,646
<b>Efficiency:</b>					
Revenue per participant	\$6.40	\$7.21	\$6.93 / \$7.53	\$7.61	\$7.48
Cost per participant	\$6.17	\$6.55	\$6.70 / \$7.21	\$7.33	\$7.32
<b>Service Quality:</b>					
Percent of visitors satisfied	NA	65.6%	67.8% / NA	NA	70.0%
<b>Outcome:</b>					
Percent of costs recovered	103.72%	110.75%	100.00% / 104.39%	103.77%	102.14%
Visitation per capita	1.70	1.85	1.90 / 1.84	1.84	1.86

# FUND 170 PARK REVENUE FUND

## Cost Center: Resource Management

**GOAL:** To maintain and expand the availability of division services, programs, and facilities for citizens of Fairfax County and visitors of our parks in order to provide opportunities for education and appreciation of their natural and cultural heritage.

<b>COST CENTER SUMMARY</b>					
Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	8/ 7.75	8/ 7.75	8/ 7.75	8/ 7.75	8/ 7.75
Expenditures:					
Personnel Services	\$400,222	\$494,506	\$494,506	\$538,139	\$551,590
Operating Expenses	226,710	217,835	218,932	240,276	240,276
Capital Equipment	0	33,490	33,490	14,100	14,100
<b>Total Expenditures</b>	<b>\$626,932</b>	<b>\$745,831</b>	<b>\$746,928</b>	<b>\$792,515</b>	<b>\$805,966</b>



### Objectives

- To increase the number of private, civic, and corporate rentals by 4.0 percent, from 671 to 698, toward a target of 900, while maintaining a 90.0 percent excellent rating on customer satisfaction surveys.
- To increase gross store sales by 2.5 percent, from \$134,350 to \$137,700, toward a target of \$149,600, while maintaining a rate of return on inventory of over 50 percent.



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Rentals provided	580	633	714 / 646	671	698
Revenue from rentals	\$182,632	\$206,183	\$218,200 / \$231,163	\$255,950	\$280,450
Revenue from store sales	\$67,966	\$90,363	\$132,000 / \$127,665	\$134,350	\$137,700
<b>Efficiency:</b>					
Operational costs per rental	\$266.59	\$293.00	\$311.00 / \$348.00	\$345.00	\$356.00
Rental revenue per staff hours	\$20.21	\$20.72	NA / \$21.58	\$20.76	\$20.87
Sales per hours of operation	4.39	5.83	NA / 7.10	7.47	7.56
<b>Service Quality:</b>					
Customer service rating	95.95%	94.64%	90.00% / 95.30%	90.00%	90.00%
Sales – customer service rating	NA	NA	NA / NA	75.0%	85.0%

**Outcome:**

**FUND 170**  
**PARK REVENUE FUND**

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Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
Increase in rentals	13%	9%	13% / 2%	4%	4%
Increase in sales revenue	10.0%	34.0%	46.0% / 41.0%	10.0%	2.5%
Increase in return on inventory	1.9%	30.4%	NA / 29.3%	66.0%	51.0%

# FUND 170 PARK REVENUE FUND

## FUND STATEMENT

Fund Type P17, Non-Appropriated Funds

Fund 170, Park Revenue Fund

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$6,475,505</b>	<b>\$3,346,236</b>	<b>\$3,433,625</b>	<b>\$4,894,718</b>	<b>\$3,274,804</b>
Revenue:					
Interest on Bond Proceeds <sup>1</sup>	\$100,273	\$86,000	\$86,000	\$74,000	\$74,000
Park Fees	21,521,224	23,613,220	23,038,620	24,010,352	24,010,352
Interest	174,792	85,000	85,000	100,000	100,000
Donations	78,868	100,000	100,000	100,000	100,000
<b>Total Revenue</b>	<b>\$21,875,157</b>	<b>\$23,884,220</b>	<b>\$23,309,620</b>	<b>\$24,284,352</b>	<b>\$24,284,352</b>
<b>Total Available</b>	<b>\$28,350,662</b>	<b>\$27,230,456</b>	<b>\$26,743,245</b>	<b>\$29,179,070</b>	<b>\$27,559,156</b>
Expenditures:					
Personnel Services	\$11,569,407	\$12,310,375	\$13,141,412	\$13,536,995	\$14,261,313
Operating Expenses	7,193,179	6,416,108	7,038,135	7,375,219	7,630,219
Recovered Costs	0	0	(281,734)	(345,568)	(354,207)
Capital Equipment	885,882	1,338,202	1,436,129	1,027,950	1,027,950
Debt Service:					
Fiscal Agent Fee	0	0	0	2,500	2,500
Accrued Bond Interest Payable	1,158,931	1,158,499	1,158,499	1,152,996	1,152,996
<b>Subtotal Expenditures</b>	<b>\$20,807,399</b>	<b>\$21,223,184</b>	<b>\$22,492,441</b>	<b>\$22,750,092</b>	<b>\$23,720,771</b>
COLA/MRA Reserve	0	0	0	315,679	0
<b>Total Expenditures</b>	<b>\$20,807,399</b>	<b>\$21,223,184</b>	<b>\$22,492,441</b>	<b>\$23,065,771</b>	<b>\$23,720,771</b>
Transfers Out:					
Park Capital Improvement Fund Bond Proceeds (371)	\$100,000	\$0	\$0	\$0	\$0
Park Capital Improvement Fund (371)	4,009,638	0	976,000	0	0
<b>Total Transfers Out<sup>2</sup></b>	<b>\$4,109,638</b>	<b>\$0</b>	<b>\$976,000</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Disbursements</b>	<b>\$24,917,037</b>	<b>\$21,223,184</b>	<b>\$23,468,441</b>	<b>\$23,065,771</b>	<b>\$23,720,771</b>
<b>Ending Balance</b>	<b>\$3,433,625</b>	<b>\$6,007,272</b>	<b>\$3,274,804</b>	<b>\$6,113,299</b>	<b>\$3,838,385</b>
Debt Service Reserve	1,166,019	1,166,019	1,166,019	1,166,019	1,166,019
Managed Reserve <sup>3</sup>	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Supplemental Debt Reserve <sup>4</sup>	312,500	330,000	330,000	330,000	330,000
Set Aside Reserve <sup>5</sup>	955,106	3,511,253	778,785	3,617,280	1,342,366
<b>Unreserved Ending Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## **FUND 170**

### **PARK REVENUE FUND**

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<sup>1</sup> On February 15, 1995, the Park Authority sold \$13,870,000 of revenue bonds for Golf Course Development. Interest is currently earned on the unspent construction funds, the debt service reserve and the supplemental debt reserve.

<sup>2</sup> In FY 1999, a total of \$4,109,638 was transferred to Fund 371, Park Capital Improvement Fund. This amount includes \$123,000 for park rental property maintenance, \$200,000 for site improvement systems (ParkNet), \$950,000 for general park improvement projects, \$100,000 for golf course improvements, and \$2,736,638 for the Facilities and Services project. In FY 2000, \$976,000 was transferred to Fund 371, including \$123,595 for park rental building maintenance, \$200,000 for ParkNet, and \$652,405 for the Facilities and Services Project.

<sup>3</sup> The Managed Reserve is required as part of the revenue bonds for golf course construction. This reserve earns interest and is held by the Bond Trustee.

<sup>4</sup> The agency has set aside cash flow and emergency reserves for operations as a contingency for unanticipated operating expenses or a disruption in the revenue stream.

<sup>5</sup> The Set Aside Reserve is the remaining fund balance after the Debt Service Reserves and the Managed Reserve. A portion of the Set Aside Reserve will be transferred to Fund 371, Park Capital Improvement Fund, at the FY 2000 Carryover Review to fund renovations and repairs at various park facilities as approved by the Park Authority Board.

# **FUND 371**

## **PARK CAPITAL IMPROVEMENT FUND**

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### **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The Board of Supervisors made no changes to the FY 2001 Advertised Budget Plan.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- On March 13, 2000, the Board of Supervisors approved a resolution which authorized the issuance of a Park Authority Note and a payment agreement in the amount of \$12,709,797 to support the purchase of 838 acres of parkland. Repayment of the Note will most likely be supported by the sale of currently owned County land.
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### **County Executive Proposed FY 2001 Advertised Budget Plan**



### **Agency Overview**

No funding is included for Fund 371, Park Capital Improvement Fund, in FY 2001.

This fund was established in 1966 under the provisions of the Park Authority Act. Funding is derived from grants, right-of-way fees, easements, proffers, donations, and lease payments. Funding is also derived from transfers from Fund 170, Park Revenue Fund, and revenue bonds for golf course development. These funds are used for capital improvements to the agency's revenue facilities and parks as well as various park sites where grants, proffers, and donations have been received for specific park improvements.

In FY 1995, the Park Authority issued revenue bonds in the amount of \$13.87 million to provide for the expansion of existing golf facilities. Included was construction of a nine-hole golf course, a driving range, and renovation of the clubhouse at Oak Marr Golf Course. Funding was also provided for the construction of an additional 18-hole golf course, new clubhouse, and maintenance facility at Twin Lakes Golf Course. Construction of the Oak Marr driving range was completed in 1997 and opened to the public in January 1998. The nine-hole golf course and clubhouse at Oak Marr were opened to the public in June 1998. The miniature golf course at Oak Marr and an additional 18-hole course at Twin Lakes were completed in June 1999.

# **FUND 371**

## **PARK CAPITAL IMPROVEMENT FUND**

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### **Funding Adjustments**

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:*

- As part of the FY 1999 Carryover Review, the Board of Supervisors approved an increase of \$9,925,577 based on the carryover of unexpended project balances of \$7,383,498, an increase of \$1,566,079 due to the receipt of easements, proffers, donations, and contributions, and the transfer of \$976,000 from Fund 170, Park Revenue Fund. This transfer will support several projects including: \$200,000 for the Site Information Management System (ParkNet project), \$123,595 for park rental properties, and \$652,405 for facilities and services.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# FUND 371 PARK CAPITAL IMPROVEMENT FUND

## FUND STATEMENT

Fund Type P37, Non-Appropriated Funds

Fund 371, Park Capital  
Improvement Fund

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$7,516,684</b>	<b>\$700,000</b>	<b>\$9,649,577</b>	<b>\$700,000</b>	<b>\$700,000</b>
Revenue:					
Interest	\$459,537	\$0	\$0	\$0	\$0
Other Revenue <sup>1</sup>	1,106,542	0	12,709,797	0	0
<b>Total Revenue</b>	<b>\$1,566,079</b>	<b>\$0</b>	<b>\$12,709,797</b>	<b>\$0</b>	<b>\$0</b>
Transfers In:					
Park Revenue Fund, Bond Proceeds (170) <sup>2</sup>	\$100,000	\$0	\$0	\$0	\$0
Park Revenue Fund (170) <sup>3</sup>	4,009,638	0	976,000	0	0
<b>Total Transfers In</b>	<b>\$4,109,638</b>	<b>\$0</b>	<b>\$976,000</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Available</b>	<b>\$13,192,401</b>	<b>\$700,000</b>	<b>\$23,335,374</b>	<b>\$700,000</b>	<b>\$700,000</b>
Total Expenditures	\$3,542,824	\$0	\$22,635,374	\$0	\$0
<b>Total Disbursements</b>	<b>\$3,542,824</b>	<b>\$0</b>	<b>\$22,635,374</b>	<b>\$0</b>	<b>\$0</b>
<b>Ending Balance</b>	<b>\$9,649,577</b>	<b>\$700,000</b>	<b>\$700,000</b>	<b>\$700,000</b>	<b>\$700,000</b>
Repair and Replacement Reserve <sup>4</sup>	700,000	700,000	700,000	700,000	700,000
<b>Unreserved Ending Balance</b>	<b>\$8,949,577</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> FY 2000 revenues represent the proceeds of a Park Authority Note. On March 13, 2000, the Board of Supervisors approved a resolution which authorized the issuance of a Park Authority Note and a payment agreement in the amount of \$12,709,797 to support the purchase of 838 acres of parkland. Repayment of the Note will most likely be supported by the sale of currently owned County land.

<sup>2</sup> In FY 1995, the Park Authority sold revenue bonds to provide for the construction of three golf courses. The proceeds were received in Fund 170, Park Revenue Fund, and transferred to Fund 371, Park Capital Improvement Fund.

<sup>3</sup> In FY 2000, an amount of \$976,000 was transferred from Fund 170, Park Revenue Fund, to Fund 371, Park Capital Improvement Fund, for the following projects: \$200,000 for the ParkNet project, \$123,595 for park rental properties, and \$652,405 for facilities and services.

<sup>4</sup> The Golf Revenue Bond Indenture requires that a security reserve and capital repair reserve be maintained in the Capital Improvement Plan for repairs to park facilities.

# FUND 371 PARK CAPITAL IMPROVEMENT FUND

COUNTY OF FAIRFAX, VA

## FY 2001 SUMMARY OF CAPITAL PROJECTS

FUND TYPE:P37 FUND :371	CAPITAL PROJECTS PARK CAPITAL IMPROVEMENT FUND (950)	TOTAL PROJECT ESTIMATE	FY 1999 ACTUAL EXPENDITURES	FY 2000 REVISED BUDGET	FY 2001 ADVERTISED BUDGET PLAN	FY 2001 ADOPTED BUDGET PLAN	FINANCING GENERAL FUND	FINANCING BOND	FINANCING OTHER
004146	FOX MILL PARK	11,945	.00	11,945.00					
004178	PROVIDENCE RE	39,581	.00	.00					
004185	OAK MARR PARK	19,115	19,115.00	.00					
004349	SOUTH RUN PAR	33,782	.00	33,782.00					
004353	HUNTLEY MEADO	52,755	.00	13,586.17					
004380	BEULAH ROAD P	7,670	.00	7,670.00					
004398	LITTER GRANT	10,920	.00	1,696.00					
004493	LEE DIST @ RO	342,284	53,630.90	85,683.30					
004503	CUB RUN STREA	37,966	.00	35,066.00					
004522	FRYING PAN PA	10,000	.00	.00					
004525	LAKE FAIRFAX	142,394	.00	39,930.00					
004534	PARK CONTINGE		.00	595,903.00					
004538	PARK EASEMENT	969,500	71,728.30	165,599.20					
004558	PARK COLLECTI	44,017	.00	9,892.00					
004564	HISTORY SPECI	8,000	.00	6,111.30					
004567	STREATON WOOD	301,200	.00	206,712.00					
004582	MOUNT VERNON	54,582	.00	.00					
004584	NOTTOWAY PARK	57,969	.00	3,040.00					
004592	SULLY PLANTAT	242,420	63,595.05	73,940.95					
004595	MASON DISTRIC	68,740	3,923.30	61,096.65					
004596	WAKEFIELD	1,808,619	.00	.00					
004626	STUART RIDGE/	24,886	9,990.00	14,896.00					
004638	LAKE BRADDOCK	12,000	.00	12,000.00					
004698	ELEANOR C LAW	345,542	30,261.00	4,370.00					
004741	PTA PLAYGROUN	250,000	.00	151,814.00					
004742	PLAYGROUND MA	109,980	.00	.00					
004747	TWIN LAKES DA	558,281	.00	.00					
004748	GENERAL PARK	5,540,973	219,499.52	2,209,907.43					
004749	SITE INFORMAT	2,020,000	348,616.00	253,699.00					
004750	PARK PROFFERS	2,423,539	54,669.10	1,845,033.92					
004751	PARK RENTAL B	674,873	119,930.31	267,213.69					
004752	GOVERNMENT CE	20,000	.00	2,346.00					
004753	GOLF COURSE D	12,727,572	1,408,415.53	.00					
004754	SBA LANDSCAPI	44,100	.00	9,482.00					
004755	UNION MILLS C	24,500	.00	3,291.00					
004756	BURKE LAKE FI	21,806	.00	.00					
004757	OX HILL BATTL	2,000	.00	.00					
004758	ARCHAEOLOGY P	75,704	3,486.40	63,235.70					
004759	STEWARDSHIP P	12,410	4,336.92	8,073.08					
004760	STEWARDSHIP E	13,325	504.04	12,820.96					
004761	LAWRENCE TRUS	1,464,294	19,109.17	1,444,565.58					
004762	GOLF IMPROVEM	2,662,740	1,068,747.86	78,866.64					
004763	GRANTS	4,100	1,200.00	2,500.00					
004764	MT.AIR	45,110	.00	45,110.00					
004765	FACILITIES &	2,140,084	.00	2,140,084.00					
004766	JAMES LEE	46,680	42,065.10	4,614.90					
004770	HUNTER TRACT	12,709,797	.00	12,709,797.00					
FUND 371 TOTAL		48,237,755	3,542,823.50	22,635,374.47					

# ALCOHOL SAFETY ACTION PROGRAM

Alcohol Safety  
Action Program

## *Agency Position Summary*

16 Regular Positions / 16.0 Regular Staff Years

### *Position Detail Information*

2	Probation Supervisors II
2	Probation Supervisors I
1	Probation Counselor III
5	Probation Counselors II
1	Accountant I
1	Office Service Manager I
1	Supervisory Clerk
2	Clerical Specialists
1	Clerk Typist II
16	Positions
16.0	Staff Years

**FUND 117**  
**ALCOHOL SAFETY ACTION PROGRAM**

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**AGENCY MISSION**

*To reduce the incidence of driving under the influence of alcohol (DUI) in Fairfax County through completion of a rehabilitative alcohol/drug education program, case management, public education, and referral to alcohol/drug treatment programs when necessary.*

**AGENCY SUMMARY**

Category	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	16/ 16	16/ 16	16/ 16	16/ 16	16/ 16
<i>Expenditures:</i>					
Personnel Services	\$896,813	\$925,229	\$998,836	\$1,029,986	\$1,054,984
Operating Expenses	173,056	179,446	269,028	171,307	171,307
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$1,069,869</b>	<b>\$1,104,675</b>	<b>\$1,267,864</b>	<b>\$1,201,293</b>	<b>\$1,226,291</b>

**Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2001 Advertised Budget Plan, as approved by the Board of Supervisors on April 24, 2000:*

- The 2.5 percent cost-of-living/market rate adjustment approved by the Board of Supervisors, and previously held in reserve, has been spread to County agencies and funds. This action results in an increase of \$24,998 to the Alcohol Safety Action Program.

*The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan from January 1, 2000 through April 17, 2000. Included are all adjustments made as part of the FY 2000 Third Quarter Review:*

- An increase of \$73,607 in Personnel Services primarily due to an increase in limited-term salaries associated with additional workload requirements. This expenditure increase was completely offset by an increase of \$73,607 in client program fee revenue.

# **FUND 117**

## **ALCOHOL SAFETY ACTION PROGRAM**

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### **County Executive Proposed FY 2001 Advertised Budget Plan**



#### **Agency Overview**

On June 13, 1988, the Board of Supervisors approved the transfer of the Alcohol Safety Action Program (ASAP) from Fund 106, Fairfax-Falls Church Community Services Board, to a new Fund 117, Alcohol Safety Action Program, under the supervision of the newly created ASAP Policy Board. The County is the fiscal agent for the Fairfax ASAP which is administered through the Department of Administration for Human Services. The State imposes a fee ceiling on per client costs. In FY 2001, the fee ceiling will remain unchanged at \$350 per client. ASAP is a self-supporting agency, funded entirely by client fees with the County providing indirect support through office space, utilities and maintenance.

ASAP will continue to serve as the probation service of the 19th General District Court. The core program provides intake, classification and referral, case management, and rehabilitative alcohol/drug education to individuals charged with driving under the influence of alcohol (DUI). In addition, ASAP provides drug and alcohol education programs for habitual offenders, a drug education program for first-time marijuana offenders, and programs geared toward adolescent drug/alcohol abusers. Programs are available in both English and Spanish. ASAP is a primary community source for general information about the abuse of alcohol and other drugs.

The FY 2001 recommended funding level of \$1,201,293 provides sufficient funding for the continuation of the agency's numerous alcohol/drug education programs. ASAP anticipates serving approximately 2,980 clients in its core DUI program during FY 2001, which is approximately the number of clients projected to be served in FY 2000. In addition, an estimated 1,000 individuals will take part in other ASAP-sponsored programs during the upcoming fiscal year.



#### **Funding Adjustments**

*The following funding adjustments from the FY 2000 Revised Budget Plan are necessary to support the FY 2001 program:*

- An increase of \$17,467 due to the implementation of the new Pay for Performance program in FY 2001. The new system links annual pay increases to employee performance.
- An increase of \$19,363 due to the implementation of the Market Pay Study. As a result of the study, incumbents in job classes that are found to be one grade below the market will be moved to the appropriate grade and receive a 2.0 percent market adjustment. Incumbents in classes found to be two or more grades below the market will be moved to the appropriate grade and receive a 4.0 percent market adjustment. In addition, funding is held in reserve to provide all employees with a 2.5 percent cost-of-living/market adjustment.
- A net increase of \$67,927 in Personnel Services funding includes an increase resulting from revised estimates for position turnover and the actual grade of existing staff.
- A decrease of \$97,721 in Operating Expenses primarily due to \$89,582 in one-time carryover from FY 1999 into FY 2000.

# FUND 117

## ALCOHOL SAFETY ACTION PROGRAM

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The following funding adjustments reflect all approved changes to the FY 2000 Revised Budget Plan since passage of the FY 2000 Adopted Budget Plan. Included are all adjustments made as part of the FY 1999 Carryover Review and all other approved changes through December 31, 1999:

- As part of the FY 1999 Carryover Review, an increase of \$89,582 in Operating Expenses due to unencumbered carryover for the FY 1999 rent payment which will be billed in FY 2000.



### Objectives

- To provide a comprehensive alcohol/drug education program to individuals charged with driving under the influence of alcohol (DUI) that results in 92 percent of clients who have successfully completed the probationary period two years prior and have not recidivated.



### Performance Indicators

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 1997 Actual	FY 1998 Actual	FY 1999 Estimate/Actual	FY 2000	FY 2001
<b>Output:</b>					
Individuals served in ASAP education program <sup>1</sup>	2,723	2,818	2,900 / 2,976	2,900	2,980
<b>Efficiency:</b>					
Average cost per individual served	\$298	\$322	\$340 / \$316	\$328	\$344
<b>Service Quality:</b>					
Percent of individuals satisfied	NA	NA	90% / 95%	90%	90%
<b>Outcome:</b>					
Percent of individuals completing the program two years prior who have not recidivated based on Department of Motor Vehicles (DMV) records <sup>2</sup>	94%	85%	92% / NA	92%	92%

<sup>1</sup> Does not include clients referred by the Court systems who are not required to pay the full state-mandated fee.

<sup>2</sup> Hard data has not been compiled for FY 1999 pending a review of both the DMV records and the ASAP database.

**FUND 117**  
**ALCOHOL SAFETY ACTION PROGRAM**

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**FUND STATEMENT**

Fund Type G10, Special Revenue Funds

Fund 117, Alcohol Safety Action Program

	FY 1999 Actual	FY 2000 Adopted Budget Plan	FY 2000 Revised Budget Plan	FY 2001 Advertised Budget Plan	FY 2001 Adopted Budget Plan
<b>Beginning Balance</b>	\$211,601	\$121,929	\$274,000	\$153,751	\$153,751
Revenue:					
Client Fees	\$1,032,988	\$992,441	\$1,051,022	\$1,029,000	\$1,029,000
ASAP Client Intake	5,198	3,610	4,404	4,572	4,572
ASAP Client Out	(5,285)	(8,365)	(6,825)	(7,325)	(7,325)
ASAP Restaff	4,775	2,300	2,300	3,240	3,240
Other Fees	94,592	84,022	96,714	87,198	87,198
Total Revenue	\$1,132,268	\$1,074,008	\$1,147,615	\$1,116,685	\$1,116,685
<b>Total Available</b>	<b>\$1,343,869</b>	<b>\$1,195,937</b>	<b>\$1,421,615</b>	<b>\$1,270,436</b>	<b>\$1,270,436</b>
Expenditures:					
Personnel Services	\$896,813	\$925,229	\$998,836	\$1,029,986	\$1,054,984
Operating Expenses	173,056	179,446	269,028	171,307	171,307
Capital Equipment	0	0	0	0	0
Subtotal Expenditures	\$1,069,869	\$1,104,675	\$1,267,864	\$1,201,293	\$1,226,291
COLA/MRA Reserve	0	0	0	24,998	0
Total Expenditures	\$1,069,869	\$1,104,675	\$1,267,864	\$1,226,291	\$1,226,291
<b>Total Disbursements</b>	<b>\$1,069,869</b>	<b>\$1,104,675</b>	<b>\$1,267,864</b>	<b>\$1,226,291</b>	<b>\$1,226,291</b>
<b>Ending Balance</b>	<b>\$274,000</b>	<b>\$91,262</b>	<b>\$153,751</b>	<b>\$44,145</b>	<b>\$44,145</b>