

# Fairfax County, Virginia

## Fiscal Year 2007 Advertised Budget Plan

### Volume 2: Capital Construction and Other Operating Funds



1742

Prepared by the  
Fairfax County Department of Management and Budget  
12000 Government Center Parkway  
Suite 561  
Fairfax, Virginia 22035

<http://www.fairfaxcounty.gov/dmb>

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# Fairfax County Vision Elements

To protect and enrich the quality of life for the people, neighborhoods and diverse communities of Fairfax County by:

## **Maintaining Safe and Caring Communities -**

The needs of a diverse and growing community are met through innovative public and private services, community partnerships and volunteer opportunities. As a result, residents feel safe and secure, capable of accessing the range of services and opportunities they need, and are willing and able to give back to their community.

## **Building Livable Spaces -**

Together, we encourage distinctive “built environments” that create a sense of place, reflect the character, history and natural environment of the community, and take a variety of forms – from identifiable neighborhoods, to main streets, to town centers. As a result, people throughout the community feel they have unique and desirable places to live, work, shop, play and connect with others.

## **Connecting People and Places -**

Transportation, technology and information effectively and efficiently connect people and ideas. As a result, people feel a part of their community and have the ability to access places and resources in a timely, safe and convenient manner.

## **Maintaining Healthy Economies -**

Investments in the workforce, jobs, and community infrastructure and institutions support a diverse and thriving economy. As a result, individuals are able to meet their needs and have the opportunity to grow and develop their talent and income according to their potential.

## **Practicing Environmental Stewardship -**

Local government, industry and residents seek ways to use all resources wisely and to protect and enhance the County’s natural environment and open space. As a result, residents feel good about their quality of life and embrace environmental stewardship as a personal and shared responsibility.

## **Creating a Culture of Engagement -**

Individuals enhance community life by participating in and supporting civic groups, discussion groups, public-private partnerships and other activities that seek to understand and address community needs and opportunities. As a result, residents feel that they can make a difference and work in partnership with others to understand and address pressing public issues.

## **Exercising Corporate Stewardship -**

Fairfax County government is accessible, responsible and accountable. As a result, actions are responsive, providing superior customer service and reflecting sound management of County resources and assets.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**Fairfax County  
Virginia**

Special Performance Measures Recognition

For the Fiscal Year Beginning

July 1, 2005

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to Fairfax County, Virginia for its annual budget for the fiscal year beginning July 1, 2005.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

# BUDGET CALENDAR

For preparation of the FY 2007 Budget

## July 1, 2005

Distribution of the FY 2007 budget development guide. Fiscal Year 2006 begins.



## August - September 2005

Agencies forward completed budget submissions to the Department of Management and Budget (DMB) for review.



## September - December 2005/ January 2006

DMB reviews agencies' budgets. Meetings with County Executive, Senior Management Team and budget staff for final discussions on the budget.



## February 9, 2006

School Board advertises its FY 2007 Budget.



## February 27, 2006

County Executive's presentation of the FY 2007 Advertised Budget Plan.



## March 1, 2006

Complete distribution of the FY 2007 Advertised Budget Plan.



## July 1, 2006

Fiscal Year 2007 begins.



## June 30, 2006

Distribution of the FY 2007 Adopted Budget Plan. Fiscal Year 2006 ends.



## May 1, 2006

Adoption of the FY 2007 budget plan, Tax Levy and Appropriation Ordinance by the Board of Supervisors.



## April 24, 2006

Board action on *FY 2006 Third Quarter Review*. Board mark-up of the FY 2007 proposed budget.



## April 3, 4, and 5, 2006

Public hearings on proposed FY 2007 budget, *FY 2006 Third Quarter Review* and FY 2007-2011 Capital Improvement Program (with Future Years to 2016) (CIP).



## March 2006

Board authorization for publishing FY 2007 tax and budget advertisement.



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# How to Read the Budget

Volume 2 contains information on non-General Fund budgets or “Other Funds.” A fund accounts for a specific set of activities that a government performs. For example, refuse disposal is an activity and therefore, a fund that is classified as a Special Revenue Fund.

Each County fund is represented with its own narrative that contains programming and budgetary information. Each fund will have its own narrative that contains program and budgetary information. The narratives have several elements including:

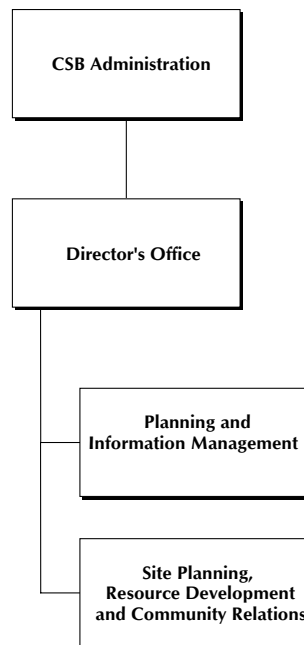
- Organization Chart
- Agency Mission and Focus
- New Initiatives and Recent Accomplishments in Support of the County Vision
- Budget and Staff Resources
- Funding Adjustments
- Cost Centers (funding and position detail)
- Cost Center Specific Goals, Objectives and Key Performance Measures
- Performance Measurement Results
- Fund Statement
- Summary of Capital Projects
- Project Detail Tables

Not all narratives will contain each of these components. For example, funds that are classified as Capital Funds will not have organization charts because staff positions are not budgeted in these funds; that is, they only provide funding for the purchase and construction of capital construction projects. However, Capital Funds do have a summary of capital projects that lists the cost of each project in a fund. A brief example of each section follows.

## **Organization Chart:**

The organization chart displays the organizational structure of each fund. An example depicting the organizational structure of the Community Services Board - Administration is shown below.

### COMMUNITY SERVICES BOARD ADMINISTRATION



# How to Read the Budget

## ***Agency Mission and Focus:***

The agency mission is a broad statement reflecting intended accomplishments for achievement of the agency's public purpose. It describes the unique contribution of the organization to the County government and/or residents receiving services and provides a framework within which an agency operates. The agency focus section includes a description of the agency's programs and services. The agency's relationship with County boards, authorities or commissions may be discussed here, as well as key drivers or trends that may be influencing how the agency is conducting business. The focus section is also designed to inform the reader about the strategic direction of the agency and the challenges that it is currently facing. Highlights of these challenges can be found in the "Thinking Strategically" box in the focus section.

## ***New Initiatives and Recent Accomplishments in Support of the County Vision:***

To further strengthen the link between the budget and the strategic direction of both the County and each agency, each agency's new initiatives and recent accomplishments are presented by County vision element. There are seven County vision elements which are depicted by small icons. The vision elements include:



Maintaining Safe and Caring Communities



Building Livable Spaces



Connecting People and Places



Maintaining Healthy Economies



Practicing Environmental Stewardship



Creating a Culture of Engagement



Exercising Corporate Stewardship

Individual agency narratives identify strategic issues, which were developed during the agency strategic planning efforts, link new initiatives and recent accomplishments as well as core services to the vision elements and expand the use of performance measures to clearly define how well the agency is delivering a specific service.

## ***Budget and Staff Resources:***

It is important to note that expenditures are summarized in three categories. *Personnel Services* consist of expenditure categories including regular pay, shift differential, limited and part-time salaries, and overtime pay. *Operating Expenses* are the day-to-day expenses involved in the administration of the agency, such as office supplies, printing costs, repair and maintenance for equipment, and utilities. *Capital Equipment* includes items that have a value that exceeds \$5,000 and an expected lifetime of more than one year, such as an automobile or other heavy equipment. In addition, some agencies will also have a fourth expenditure category entitled *Recovered Costs*. Recovered Costs are reimbursements from other County agencies for specific services or work performed or reimbursements of work associated with capital construction projects. These reimbursements are reflected as a negative figure in the agency's budget, thus offsetting expenditures.

A Summary Table is provided as a summary of the agency's positions, expenditures less recovered costs, and income/revenue (if applicable).

# How to Read the Budget

## ***Funding Adjustments:***

This section summarizes changes to the budget. The first section includes adjustments from the *FY 2006 Revised Budget Plan* necessary to support the FY 2007 program. The second section includes revisions to the current year budget that have been made since its adoption. All adjustments as a result of the *FY 2005 Carryover Review* and any other changes through December 31, 2005 are reflected here. Funding adjustments are presented programmatically. For example, the entire cost to open a new facility is presented in one place and includes personnel costs, Operating Expenses and other costs.

## ***Cost Centers:***

As an introduction to the more detailed information contained for each functional area or Cost Center, a list of the cost centers is included with a graphic representation of the FY 2007 budget by Cost Center. In addition, each Cost Center is highlighted by several icons which indicate the various vision elements that are supported by the programs and services within the Cost center. A listing of the staff resources for each cost center is also included.

## ***Key Performance Measures:***

Most cost centers include goals, objectives and performance indicators. Goals are broad statements of purpose, generally indicating what service or product is provided, for whom, and why. Objectives are outcome-based statements of specifically what will be accomplished during the budget year. Ideally, these objectives should support the goal statement, reflect the planned benefit(s) to customers, be written to allow measurement of progress and describe a quantifiable target. Indicators are the first-level data for reporting performance on those objectives.

A Family of Measures is provided to present an overall view of a program so that factors such as cost can be balanced with customer satisfaction and the outcome ultimately achieved. The concept of a Family of Measures encompasses the following types of indicators and serves as the structure for a performance measurement model that presents a comprehensive picture of program performance as opposed to a single-focus orientation.

- Input: Value of resources used to produce an output.
- Output: Quantity or number of units produced.
- Efficiency: Inputs used per unit of output.
- Service Quality: Degree to which customers are satisfied with a program, or the accuracy or timeliness with which the product/service is provided.
- Outcome: Qualitative consequences associated with a program.

## ***Performance Measurement Results:***

This section includes a discussion and analysis of how the agency' s performance measures relate to the provision of activities, programs, and services stated in the agency mission. The results of current performance measures are discussed, as well as action plans for future-year improvement of performance targets.

# How to Read the Budget

## **Fund Statement:**

A fund statement provides a breakdown of all collected revenues and total expenditures and disbursements for a given fiscal year. It also provides the total funds available at the beginning of a fiscal year and an ending balance. An example follows:

FUND STATEMENT					
Fund Type	Fund Type H94, FCRHA General Revenue			Fund 940, FCRHA General Operating	
	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	
Revenue Categories	<b>Beginning Balance</b>				← Funds available at the beginning of the fiscal year
	\$7,718,018	\$7,517,158	\$8,664,979	\$8,362,296	
	Revenue:				
	Investment Income	\$92,130	\$131,298	\$131,298	
	Monitoring/Developing Fees	1,622,005	778,882	778,882	
	Rental Income	70,716	63,912	63,912	
	Program Income	1,271,811	1,240,866	1,240,866	
	Other Income	561,862	423,299	423,299	
	<b>Total Revenue</b>	\$3,618,524	\$2,638,257	\$2,638,257	
	<b>Total Available</b>	\$11,336,542	\$10,155,415	\$11,303,236	← Revenue available for expenditure during the fiscal year
Expenditure Categories	Expenditures:				
	Personnel Services <sup>1</sup>	\$1,883,225	\$2,085,777	\$2,085,777	
	Operating Expenses	788,338	848,811	855,163	
	<b>Total Expenditures</b>	\$2,671,563	\$2,934,588	\$2,940,940	
Total Funds Available minus Total Disbursements	<b>Total Disbursements</b>	\$2,671,563	\$2,934,588	\$2,940,940	← Ending Balance minus escrow reserves
	<b>Ending Balance <sup>1</sup></b>	\$8,664,979	\$7,220,827	\$8,362,296	
	Debt Service Reserve on				
	One University Plaza	\$278,106	\$278,106	\$278,106	
	Cash with Fiscal Agent <sup>2</sup>	4,409,603	4,926,236	4,926,236	
	<b>Unreserved Ending Balance <sup>3</sup></b>	\$3,977,270	\$2,016,485	\$3,157,954	
	<b>Total Disbursements</b>	\$3,084,956	\$3,084,956	\$3,084,956	

<sup>1</sup> The FY 2007 Ending Balance decreases due to increased expenditures associated with the County's Pay for Performance System.

<sup>2</sup> The FY 2006 Budget Plan increases to reflect actual balance held with fiscal agent escrow accounts.

<sup>3</sup> It is anticipated that a portion of the reduction in fund balance in FY 2007 will be restored in FY 2008 with the collection of a developers fee of \$950,000 for Little River Glen III. Current estimates for completion of Phase I of this project is the summer or fall of 2007. Based on the uncertainty of completion, the developers fee was not included in FY 2007 revenue estimates.

## How to Read the Budget

### **Summary of Capital Projects:**

A summary of capital projects is included in all Capital Project Funds, and selected Enterprise Funds, Housing Funds and Special Revenue Funds that support capital expenditures. The summary of capital projects provides detailed financial information about each capital project within each fund, including: total project estimates, prior year expenditures, revised budget plans, and proposed funding levels. The summary of capital projects may include some projects without a Total Project Estimate amount. These projects are considered "Continuing" projects, or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

### **FY 2007 Summary of Capital Projects**

#### **Fund: 301 Contributed Roadway Improvements**

<b>Project #</b>	<b>Description</b>	<b>Total Project Estimate</b>	<b>FY 2005 Actual Expenditures</b>	<b>FY 2006 Revised Budget</b>	<b>FY 2007 Advertised Budget Plan</b>
007700	Fairfax Center Reserve		\$75,392.46	\$3,399,285.56	\$715,179
007701	Route 50/Waples Mill Interchange	4,009,619	602,328.90	2,678,281.79	0
007702	Tall Timbers Drive		185.72	99,814.28	0
008800	Centreville Reserve		151.18	1,182,244.02	84,981
008801	Stone Road	1,004,903	133,404.04	772,876.12	0
008802	Clifton Road		2,252,291.89	1,512,399.44	0
008803	Route 29 Widening	1,210,851	254,798.15	956,052.85	0
009900	Miscellaneous Contributions		1,293,491.56	11,058,590.12	1,882,169
009901	Primary Improvements		0.00	424,584.00	0
009902	Secondary Improvements		92,530.00	55,797.00	0
009903	Bridge Design/Construction		0.00	8,369.00	0
009904	Intersection/Interchange		0.00	311,975.00	0
009906	Signal Installations		100,000.00	46,137.57	0
009908	Transit Improvements		0.00	5,381.59	0
009909	Reston East Park-N-Ride		0.00	103,862.00	0
009911	Tysons Corner Reserve		259.16	10,759,351.43	819,789
009913	Dolley Madison Blvd	8,945,941	3,106.55	1,352,167.14	0
<b>Total</b>		<b>\$15,171,314</b>	<b>\$4,807,939.61</b>	<b>\$34,727,168.91</b>	<b>\$3,502,118</b>

## How to Read the Budget

### **Project Detail Tables:**

Project detail tables are included for each capital project funded in FY 2007. This table includes financial information and a narrative description of the project, including project location, description, and the source of funding which will support the FY 2007 funded amount (i.e., general funds, general obligation bonds, transfers from other funds, or other). The example below is for Maintenance – Commercial Revitalization Program, and can be found in Fund 303, County Construction.

<b>009442</b>	<b>Maintenance – Commercial Revitalization Program</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for recurring maintenance associated with Commercial Revitalization Program capital improvements. The Commercial Revitalization Program (CRP) was approved by the Board of Supervisors on December 2, 1996. Maintenance projects include landscaping, mowing, trash pick-up, maintenance of bicycle racks, area signs, street furniture, and drinking fountains. Maintenance will be provided in four major revitalization areas in Fairfax County including: Annandale, Route 1, Springfield, and Baileys Crossroads. The inventory of areas maintained in CRP districts continues to increase annually. FY 2007 funding in the amount of \$400,000 will address requests for maintenance at these commercial areas.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		483	0	0	0	0
Construction		1,191,786	186,494	365,824	400,000	0
Other		21,133	(14,477)	19,258	0	0
<b>Total</b>	Continuing	\$1,213,402	\$172,017	\$385,081	<b>\$400,000</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$400,000	\$0	\$0	\$0	\$400,000

# FOR ADDITIONAL INFORMATION

**Information** regarding the contents of this or other budget volumes can be provided by calling the Fairfax County Department of Management and Budget at 703-324-2391 from 8:00 a.m. to 4:30 p.m.

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(703) 830-2223

**Great Falls**

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Great Falls, VA 22066-2617  
(703) 757-8560

**John Marshall**

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Alexandria, VA 22310-6299  
(703) 971-0010

**Dolley Madison**

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McLean, VA 22101-2818  
(703) 356-0770

**Thomas Jefferson**

7415 Arlington Boulevard  
Falls Church, VA 22042-7499  
(703) 573-1060

**George Mason Regional**

7001 Little River Turnpike  
Annandale, VA 22003-5975  
(703) 256-3800

**Sherwood Regional**

2501 Sherwood Hall Lane  
Alexandria, VA 22306-2799  
(703) 765-3645

**Tysons-Pimmit Regional**

7584 Leesburg Pike  
Falls Church, VA 22043-2099  
(703) 790-8088

**Herndon Fortnightly**

768 Center Street  
Herndon, VA 20170-4640  
(703) 437-8855

**Lorton**

9520 Richmond Highway  
Lorton, VA 22079-2124  
(703) 339-7385

**Richard Byrd**

7250 Commerce Street  
Springfield, VA 22150-3499  
(703) 451-8055

**Kingstowne**

6500 Landsdowne Centre  
Alexandria, VA 22315-5011  
(703) 339-4610

**Pohick Regional**

6450 Sydenstricker Road  
Burke, VA 22015-4274  
(703) 644-7333

**Chantilly Regional**

4000 Stringfellow Road  
Chantilly, VA 20151-2628  
(703) 502-3883

**Martha Washington**

6614 Fort Hunt Road  
Alexandria, VA 22307-1799  
(703) 768-6700

**Kings Park**

9000 Burke Lake Road  
Burke, VA 22015-1683  
(703) 978-5600

**Patrick Henry**

101 Maple Avenue East  
Vienna, VA 22180-5794  
(703) 938-0405

**Woodrow Wilson**

6101 Knollwood Drive  
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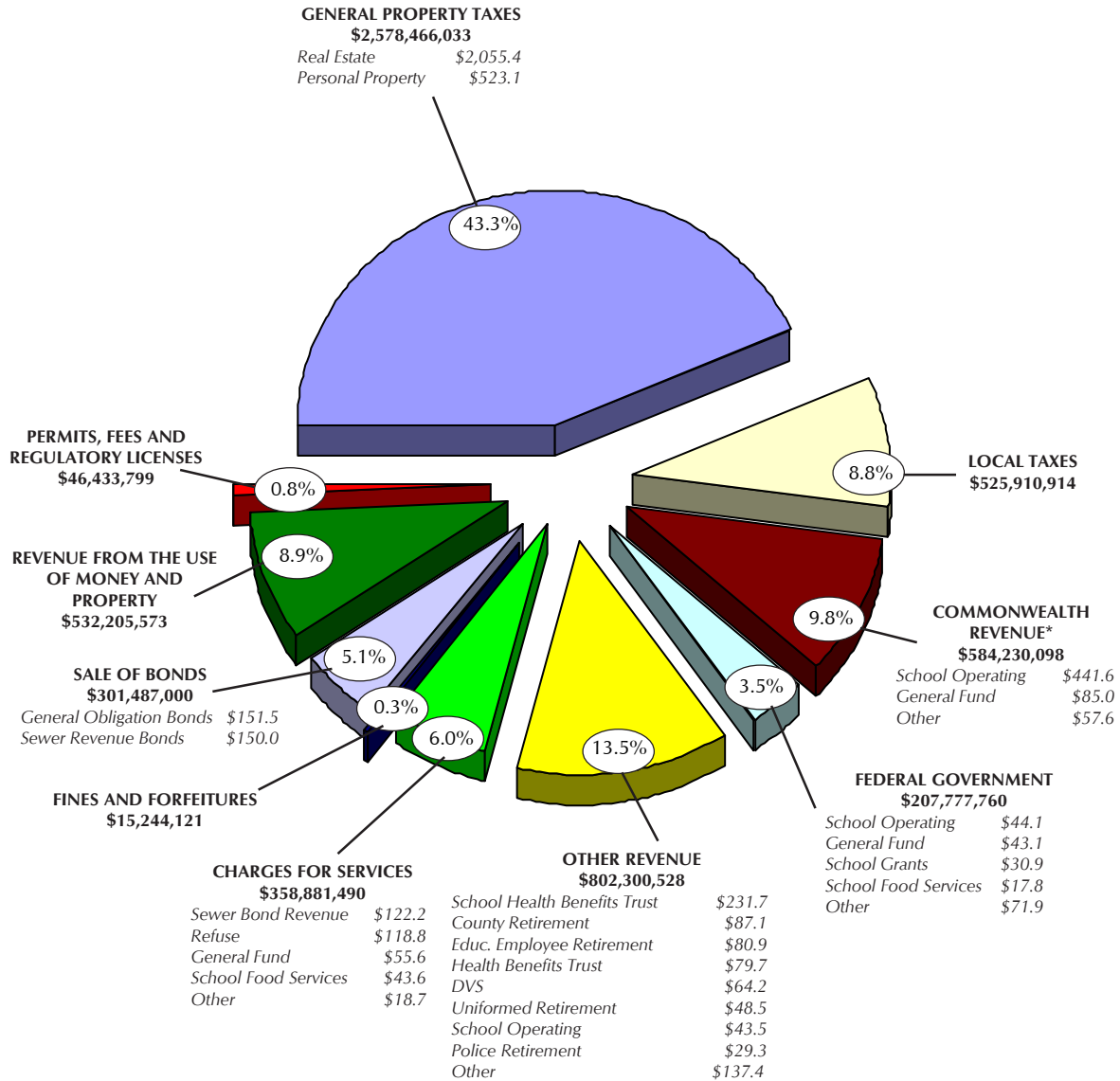


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# FY 2007 REVENUE ALL FUNDS

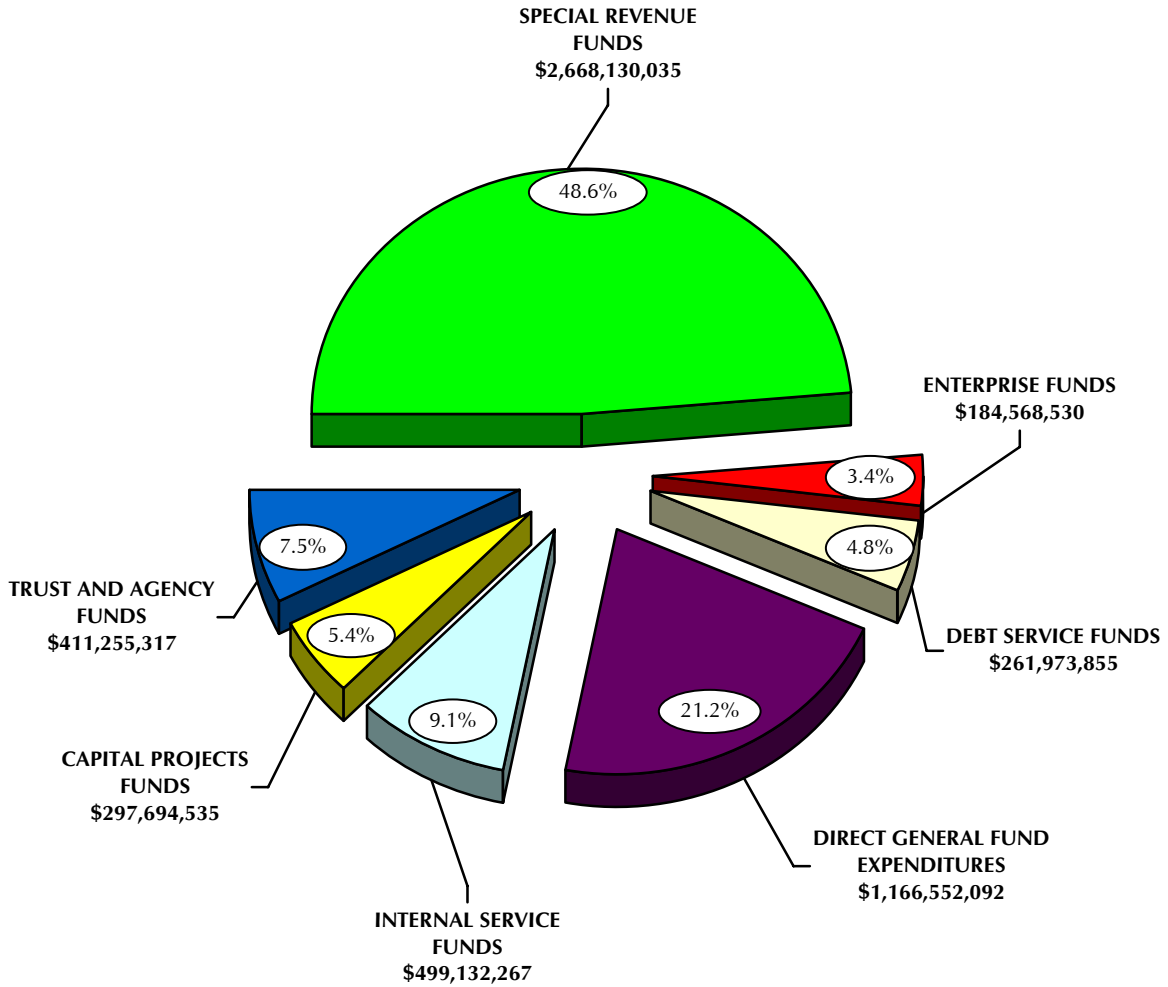
(subcategories in millions)



**TOTAL REVENUE = \$5,952,937,316**

\* For presentation purposes, Personal Property Taxes of \$214,177,112 that are reimbursed by the Commonwealth as a result of the Personal Property Tax Relief Act of 1998 are included in the Personal Property Taxes category.

# FY 2007 EXPENDITURES ALL FUNDS



**TOTAL EXPENDITURES = \$5,489,306,631**

## FY 2007 ADVERTISED REVENUE AND RECEIPTS BY FUND SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	FY 2005 Actual <sup>1</sup>	FY 2006 Adopted Budget Plan <sup>2</sup>	FY 2006 Revised Budget Plan <sup>3</sup>	FY 2007 Advertised Budget Plan <sup>4</sup>	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
<b>GOVERNMENTAL FUNDS</b>						
<b>G00 General Fund Group</b>						
001 General Fund	\$2,833,401,417	\$2,986,256,563	\$3,050,157,119	\$3,319,449,011	\$269,291,892	8.83%
002 Revenue Stabilization Fund	677,179	1,075,550	1,075,550	2,528,371	1,452,821	135.08%
<b>Total General Fund Group</b>	<b>\$2,834,078,596</b>	<b>\$2,987,332,113</b>	<b>\$3,051,232,669</b>	<b>\$3,321,977,382</b>	<b>\$270,744,713</b>	<b>8.87%</b>
<b>G10 Special Revenue Funds</b>						
090 Public School Operating	\$448,302,839	\$463,155,904	\$473,260,117	\$528,167,719	\$54,907,602	11.60%
100 County Transit Systems	11,308,791	9,014,534	10,400,000	8,220,000	(2,180,000)	(20.96%)
102 Federal/State Grant Fund	60,428,015	64,476,403	134,831,726	61,880,090	(72,951,636)	(54.11%)
103 Aging Grants & Programs	2,771,614	2,640,963	3,145,243	2,665,433	(479,810)	(15.26%)
104 Information Technology	1,321,234	205,000	205,000	750,000	545,000	265.85%
105 Cable Communications	12,603,401	12,142,434	12,142,434	12,841,385	698,951	5.76%
106 Fairfax-Falls Church Community Services Board	37,103,442	35,666,424	39,636,699	39,516,397	(120,302)	(0.30%)
108 Leaf Collection	1,629,059	1,653,202	1,653,202	2,025,181	371,979	22.50%
109 Refuse Collection and Recycling Operations	14,243,547	15,573,230	15,573,230	18,025,319	2,452,089	15.75%
110 Refuse Disposal	51,442,108	58,110,627	58,110,627	59,844,956	1,734,329	2.98%
111 Reston Community Center	6,063,016	6,180,266	6,180,266	7,163,204	982,938	15.90%
112 Energy Resource Recovery (ERR) Facility	33,308,379	36,544,595	36,544,595	36,639,032	94,437	0.26%
113 McLean Community Center	4,247,275	4,464,851	4,464,851	4,971,120	506,269	11.34%
114 I-95 Refuse Disposal	6,338,149	6,270,864	6,270,864	6,487,597	216,733	3.46%
115 Burgundy Village Community Center	36,283	42,787	42,787	44,292	1,505	3.52%
116 Integrated Pest Management Program	1,516,332	1,472,706	1,472,706	2,082,328	609,622	41.39%
120 E-911 Fund	20,437,513	22,755,466	22,755,466	23,455,606	700,140	3.08%
121 Dulles Rail Phase I Transportation Improvement District	7,512,571	17,269,966	17,269,966	21,125,731	3,855,765	22.33%
141 Elderly Housing Programs	1,879,179	1,860,304	1,876,611	1,894,450	17,839	0.95%
142 Community Development Block Grant	9,917,621	7,310,000	16,020,622	6,905,321	(9,115,301)	(56.90%)
143 Homeowners and Business Loan Programs	1,255,541	1,743,567	2,642,608	1,597,723	(1,044,885)	(39.54%)
144 Housing Trust Fund	2,434,195	1,685,061	1,685,061	1,850,000	164,939	9.79%
145 HOME Investment Partnerships Grant	718,412	2,616,315	11,166,533	2,657,075	(8,509,458)	(76.21%)
191 School Food & Nutrition Services	57,152,477	59,819,561	59,819,561	62,372,938	2,553,377	4.27%
192 School Grants & Self Supporting	36,687,582	35,656,365	55,421,684	43,493,088	(11,928,596)	(21.52%)
193 School Adult & Community Education	8,853,468	9,508,973	10,102,616	9,844,322	(258,294)	(2.56%)
<b>Total Special Revenue Funds</b>	<b>\$839,512,043</b>	<b>\$877,840,368</b>	<b>\$1,002,695,075</b>	<b>\$966,520,307</b>	<b>(\$36,174,768)</b>	<b>(3.61%)</b>

## FY 2007 ADVERTISED REVENUE AND RECEIPTS BY FUND SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	FY 2005 Actual <sup>1</sup>	FY 2006 Adopted Budget Plan <sup>2</sup>	FY 2006 Revised Budget Plan <sup>3</sup>	FY 2007 Advertised Budget Plan <sup>4</sup>	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
<b>G20 Debt Service Funds</b>						
200/201 Consolidated Debt Service	\$567,416	\$963,345	\$963,345	\$1,022,810	\$59,465	6.17%
<b>Total Debt Service Funds</b>	<b>\$567,416</b>	<b>\$963,345</b>	<b>\$963,345</b>	<b>\$1,022,810</b>	<b>\$59,465</b>	<b>6.17%</b>
<b>G30 Capital Project Funds</b>						
300 Countywide Roadway Improvement Fund	\$993,294	\$0	\$0	\$0	\$0	-
301 Contributed Roadway Improvement Fund	3,476,449	3,041,305	4,195,976	3,612,118	(583,858)	(13.91%)
302 Library Construction	0	10,459,000	18,645,000	27,168,000	8,523,000	45.71%
303 County Construction	20,868,814	6,813,616	9,051,056	6,429,526	(2,621,530)	(28.96%)
304 Primary and Secondary Road Bond Construction	210,177	0	55,567,312	1,000,000	(54,567,312)	(98.20%)
306 Northern Virginia Regional Park Authority	0	2,500,000	5,000,000	2,500,000	(2,500,000)	(50.00%)
307 Sidewalk Construction	576,057	300,000	3,345,668	300,000	(3,045,668)	(91.03%)
308 Public Works Construction	3,683,132	2,285,000	3,689,398	980,000	(2,709,398)	(73.44%)
309 Metro Operations & Construction	0	27,950,000	1,095,456	13,735,000	12,639,544	1153.82%
311 County Bond Construction	10,211	18,171,000	68,357,102	3,599,000	(64,758,102)	(94.74%)
312 Public Safety Construction	54,754,547	3,207,500	48,639,134	0	(48,639,134)	(100.00%)
313 Trail Construction	1,659	0	169,422	100,000	(69,422)	(40.98%)
314 Neighborhood Improvement Program	170,638	30,000	30,000	20,000	(10,000)	(33.33%)
315 Commercial Revitalization Program	4,736,098	0	3,029,017	0	(3,029,017)	(100.00%)
316 Pro Rata Share Drainage Construction	1,735,052	0	24,553,032	0	(24,553,032)	(100.00%)
317 Capital Renewal Construction	0	6,531,941	5,943,872	2,449,000	(3,494,872)	(58.80%)
318 Stormwater Management Program	0	0	0	21,900,000	21,900,000	-
319 The Penny for Affordable Housing Fund	0	0	0	21,900,000	21,900,000	-
340 Housing Assistance Program	338,085	0	12,083,395	0	(12,083,395)	(100.00%)
370 Park Authority Bond Construction	13,920,000	0	65,000,000	0	(65,000,000)	(100.00%)
390 School Construction	140,482,208	111,058,860	480,732,129	142,390,965	(338,341,164)	(70.38%)
<b>Total Capital Project Funds</b>	<b>\$245,956,421</b>	<b>\$192,348,222</b>	<b>\$809,126,969</b>	<b>\$248,083,609</b>	<b>(\$561,043,360)</b>	<b>(69.34%)</b>
<b>TOTAL GOVERNMENTAL FUNDS</b>	<b>\$3,920,114,476</b>	<b>\$4,058,484,048</b>	<b>\$4,864,018,058</b>	<b>\$4,537,604,108</b>	<b>(\$326,413,950)</b>	<b>(6.71%)</b>
<b>PROPRIETARY FUNDS</b>						
<b>G40 Enterprise Funds</b>						
400 Sewer Revenue	\$119,624,668	\$133,513,717	\$120,295,000	\$123,623,000	\$3,328,000	2.77%
403 Sewer Bond Parity Debt Service	930,800	0	0	0	0	-
406 Sewer Bond Debt Reserve	0	0	0	9,706,000	9,706,000	-
408 Sewer Bond Construction	3,301,795	35,517	35,517	140,458,050	140,422,533	395367.10%
<b>Total Enterprise Funds</b>	<b>\$123,857,263</b>	<b>\$133,549,234</b>	<b>\$120,330,517</b>	<b>\$273,787,050</b>	<b>\$153,456,533</b>	<b>127.53%</b>

## FY 2007 ADVERTISED REVENUE AND RECEIPTS BY FUND SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	FY 2005 Actual <sup>1</sup>	FY 2006 Adopted Budget Plan <sup>2</sup>	FY 2006 Revised Budget Plan <sup>3</sup>	FY 2007 Advertised Budget Plan <sup>4</sup>	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
<b>G50 Internal Service Funds</b>						
500 Retiree Health Benefits Fund	\$0	\$0	\$484,000	\$968,000	\$484,000	100.00%
501 County Insurance Fund	17,388,377	1,324,694	1,324,694	1,716,489	391,795	29.58%
503 Department of Vehicle Services	55,215,936	58,306,231	60,706,231	65,498,042	4,791,811	7.89%
504 Document Services Division	3,840,173	4,591,980	3,840,173	3,971,423	131,250	3.42%
505 Technology Infrastructure Services	20,578,822	24,239,595	24,239,595	26,226,506	1,986,911	8.20%
506 Health Benefits Trust Fund	71,265,905	72,602,425	72,602,425	81,145,800	8,543,375	11.77%
590 School Insurance Fund	11,399,980	12,293,316	12,293,316	13,798,668	1,505,352	12.25%
591 School Health Benefits Trust	184,438,761	209,893,115	209,893,115	234,923,252	25,030,137	11.93%
592 School Central Procurement	11,303,276	14,000,000	14,000,000	14,000,000	0	0.00%
<b>Total Internal Service Funds</b>	<b>\$375,431,230</b>	<b>\$397,251,356</b>	<b>\$399,383,549</b>	<b>\$442,248,180</b>	<b>\$42,864,631</b>	<b>10.73%</b>
<b>TOTAL PROPRIETARY FUNDS</b>	<b>\$499,288,493</b>	<b>\$530,800,590</b>	<b>\$519,714,066</b>	<b>\$716,035,230</b>	<b>\$196,321,164</b>	<b>37.77%</b>
<b>FIDUCIARY FUNDS</b>						
<b>G60 Trust Funds</b>						
600 Uniformed Employees Retirement Trust Fund	\$119,234,016	\$101,212,869	\$101,212,869	\$114,936,261	\$13,723,392	13.56%
601 Fairfax County Employees' Retirement Trust Fund	360,059,525	239,430,582	239,430,582	265,594,583	26,164,001	10.93%
602 Police Retirement Trust Fund	91,626,973	79,729,278	79,729,278	86,811,781	7,082,503	8.88%
691 Educational Employees' Retirement	247,164,292	197,640,920	208,597,045	221,740,301	13,143,256	6.30%
<b>Total Trust Funds</b>	<b>\$818,084,806</b>	<b>\$618,013,649</b>	<b>\$628,969,774</b>	<b>\$689,082,926</b>	<b>\$60,113,152</b>	<b>9.56%</b>
<b>G70 Agency Funds</b>						
700 Route 28 Taxing District	\$6,910,001	\$9,220,509	\$9,259,458	\$10,215,052	\$955,594	10.32%
<b>Total Agency Funds</b>	<b>\$6,910,001</b>	<b>\$9,220,509</b>	<b>\$9,259,458</b>	<b>\$10,215,052</b>	<b>\$955,594</b>	<b>10.32%</b>
<b>TOTAL FIDUCIARY FUNDS</b>	<b>\$824,994,807</b>	<b>\$627,234,158</b>	<b>\$638,229,232</b>	<b>\$699,297,978</b>	<b>\$61,068,746</b>	<b>9.57%</b>
<b>TOTAL APPROPRIATED FUNDS</b>	<b>\$5,244,397,776</b>	<b>\$5,216,518,796</b>	<b>\$6,021,961,356</b>	<b>\$5,952,937,316</b>	<b>(\$69,024,040)</b>	<b>(1.15%)</b>
<b>Appropriated From (Added to) Surplus</b>	<b>(\$610,307,101)</b>	<b>(\$213,292,797)</b>	<b>\$463,847,073</b>	<b>(\$453,412,405)</b>	<b>(\$917,259,478)</b>	<b>(197.75%)</b>
<b>TOTAL AVAILABLE</b>	<b>\$4,634,090,675</b>	<b>\$5,003,225,999</b>	<b>\$6,485,808,429</b>	<b>\$5,499,524,911</b>	<b>(\$986,283,518)</b>	<b>(15.21%)</b>
<b>Less: Internal Service Funds</b>	<b>(\$354,091,206)</b>	<b>(\$439,006,173)</b>	<b>(\$474,676,155)</b>	<b>(\$499,132,267)</b>	<b>(\$24,456,112)</b>	<b>5.15%</b>
<b>NET AVAILABLE</b>	<b>\$4,279,999,469</b>	<b>\$4,564,219,826</b>	<b>\$6,011,132,274</b>	<b>\$5,000,392,644</b>	<b>(\$1,010,739,630)</b>	<b>(16.81%)</b>

# FY 2007 ADVERTISED REVENUE AND RECEIPTS BY FUND

## SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	FY 2005 Actual <sup>1</sup>	FY 2006 Adopted Budget Plan <sup>2</sup>	FY 2006 Revised Budget Plan <sup>3</sup>	FY 2007 Advertised Budget Plan <sup>4</sup>	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
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**EXPLANATORY NOTE:**

The "Total Available" indicates the revenue in each fiscal year that is to be used to support expenditures. This amount is the total revenue adjusted by the amount of funding that is either appropriated from fund balance or added to fund balance. In some instances, adjustments to fund balance that are not currently reflected in the "Changes in Fund Balance" table also affect the "Total Available." Explanations for these adjustments are provided below. The "Total Available," plus (minus) the effect of these changes matches the expenditure totals by fiscal year on the "Expenditure by Fund/Summary of Appropriated Funds."

**<sup>1</sup> Not reflected are the following adjustments to balance which were carried forward from FY 2004 to FY 2005:**

- Fund 191, School Food and Nutrition Services, change in inventory of \$51,883
- Fund 403, Sewer Bond Parity Debt Service, non-appropriated amortization expense of (\$38,261)
- Fund 501, County Insurance, net change in accrued liability of \$536,834
- Fund 590, Public School Insurance, net change in accrued liability of \$1,304,282

**<sup>2</sup> Not reflected are the following adjustments to balance which were carried forward from FY 2005 to FY 2006:**

- Fund 090, Public School Operating, assumes carryover of available FY 2005 balance of \$20,000,000 to balance the FY 2006 budget
- Fund 191, Public School Food and Nutrition Services, assumes carryover of available FY 2005 balance of \$9,674,476 to balance the FY 2006 budget
- Fund 192, Public School Grants and Self-Supporting Programs, assumes carryover of available FY 2005 balance of \$3,261,646 to balance the FY 2006 budget
- Fund 193, School Adult & Community Education, assumes carryover of available FY 2005 balance of \$376,580 to balance the FY 2006 budget
- Fund 200/201, Consolidated Debt Service, assumes carryover of \$13,135,501 in available FY 2005 balance
- Fund 403, Sewer Bond Parity Debt Service, non-appropriated amortization expense of (\$7,629)
- Fund 591, School Health Benefits Trust, assumes carryover of premium stabilization reserve of \$23,462,659

**<sup>3</sup> Not reflected are the following adjustments to balance which were carried forward from FY 2005 to FY 2006:**

- Fund 403, Sewer Bond Parity Debt Service, non-appropriated amortization expense of (\$7,629)

**<sup>4</sup> Not reflected are the following adjustments to balance which were carried forward from FY 2006 to FY 2007:**

- Fund 001, General Fund, impact of FY 2006 Third Quarter Review adjustments of (\$70,800,030)
- Fund 090, Public School Operating, assumes carryover of available FY 2006 balance of \$15,000,000 to balance the FY 2007 budget
- Fund 191, Public School Food and Nutrition Services, assumes carryover of available FY 2006 balance of \$9,373,489 to balance the FY 2007 budget
- Fund 403, Sewer Bond Parity Debt Service, non-appropriated amortization expense of (\$14,129)
- Fund 590, Public School Insurance, net change in accrued liability of \$1,664,032
- Fund 591, School Health Benefits Trust, assumes carryover of premium stabilization reserve of \$33,795,995

## FY 2007 ADVERTISED EXPENDITURES BY FUND SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	FY 2005 Estimate	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
<b>GOVERNMENTAL FUNDS</b>							
<b>G00 General Fund Group</b>							
001 General Fund	\$1,053,979,455	\$1,005,416,959	\$1,083,966,875	\$1,123,027,651	\$1,166,552,092	\$43,524,441	3.88%
<b>G10 Special Revenue Funds</b>							
090 Public School Operating <sup>1</sup>	\$1,853,131,919	\$1,736,662,700	\$1,879,137,412	\$1,980,853,631	\$2,011,818,405	\$30,964,774	1.56%
100 County Transit Systems	43,704,034	30,801,965	35,492,886	50,388,164	40,974,853	(9,413,311)	(18.68%)
102 Federal/State Grant Fund	148,517,458	61,580,639	69,797,910	157,850,678	67,356,294	(90,494,384)	(57.33%)
103 Aging Grants & Programs	6,087,032	4,746,290	5,199,576	6,701,155	6,202,596	(498,559)	(7.44%)
104 Information Technology	35,578,542	13,571,274	13,611,574	38,146,404	16,789,576	(21,356,828)	(55.99%)
105 Cable Communications	23,177,730	4,747,570	8,207,102	26,010,900	7,612,227	(18,398,673)	(70.73%)
106 Fairfax-Falls Church Community Services Board	123,816,811	120,556,211	126,643,645	132,552,855	135,823,699	3,270,844	2.47%
108 Leaf Collection	1,510,902	1,405,622	1,670,108	1,685,460	1,822,446	136,986	8.13%
109 Refuse Collection and Recycling Operations	17,766,568	16,203,746	17,489,150	18,072,818	18,152,220	79,402	0.44%
110 Refuse Disposal	57,410,270	53,539,430	61,725,708	64,117,449	66,024,970	1,907,521	2.98%
111 Reston Community Center	7,195,224	5,402,866	6,210,922	7,175,411	6,509,626	(665,785)	(9.28%)
112 Energy Resource Recovery (ERR) Facility	34,349,005	31,899,935	36,414,668	36,514,704	39,544,960	3,030,256	8.30%
113 McLean Community Center	4,170,710	3,250,510	3,748,474	4,517,833	3,790,375	(727,458)	(16.10%)
114 I-95 Refuse Disposal	42,981,379	11,119,838	7,501,799	39,143,298	8,229,849	(30,913,449)	(78.98%)
115 Burgundy Village Community Center	36,870	35,747	43,092	43,092	43,810	718	1.67%
116 Integrated Pest Management Program	2,525,544	1,425,347	2,433,786	2,554,620	2,499,332	(55,288)	(2.16%)
118 Consolidated Community Funding Pool	6,916,664	6,653,138	7,470,111	7,733,636	8,217,122	483,486	6.25%
119 Contributory Fund	9,944,391	9,862,349	10,528,301	11,053,301	11,091,539	38,238	0.35%
120 E-911 Fund	34,785,939	27,777,731	36,500,724	42,357,339	33,917,615	(8,439,724)	(19.93%)
121 Dulles Rail Phase I Transportation Improvement District	0	0	0	0	6,350,000	6,350,000	-
141 Elderly Housing Programs	3,619,925	3,135,050	3,307,057	3,664,141	3,344,502	(319,639)	(8.72%)
142 Community Development Block Grant	19,037,441	9,919,718	7,310,000	16,898,006	6,905,321	(9,992,685)	(59.14%)
143 Homeowners and Business Loan Programs	6,755,573	873,220	1,743,567	7,393,280	1,597,723	(5,795,557)	(78.39%)
144 Housing Trust Fund	24,360,231	1,938,006	1,685,061	25,033,643	1,850,000	(23,183,643)	(92.61%)
145 HOME Investment Partnerships Grant	9,193,546	682,620	2,616,315	11,199,902	2,657,075	(8,542,827)	(76.28%)
191 School Food & Nutrition Services	66,920,336	57,334,072	69,494,037	70,304,013	71,746,427	1,442,414	2.05%
192 School Grants & Self Supporting <sup>2</sup>	79,372,836	57,344,969	61,395,660	88,368,105	75,698,934	(12,669,171)	(14.34%)
193 School Adult & Community Education	12,140,828	10,715,884	11,085,684	12,300,610	11,558,539	(742,071)	(6.03%)
<b>Total Special Revenue Funds</b>	<b>\$2,675,007,708</b>	<b>\$2,283,186,447</b>	<b>\$2,488,464,329</b>	<b>\$2,862,634,448</b>	<b>\$2,668,130,035</b>	<b>(\$194,504,413)</b>	<b>(6.79%)</b>
<b>G20 Debt Service Funds</b>							
200/201 Consolidated Debt Service	\$240,655,700	\$228,645,688	\$240,054,157	\$240,054,157	\$261,973,855	\$21,919,698	9.13%
<b>Total Debt Service Funds</b>	<b>\$240,655,700</b>	<b>\$228,645,688</b>	<b>\$240,054,157</b>	<b>\$240,054,157</b>	<b>\$261,973,855</b>	<b>\$21,919,698</b>	<b>9.13%</b>

## FY 2007 ADVERTISED EXPENDITURES BY FUND SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	FY 2005 Estimate	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
<b>G30 Capital Project Funds</b>							
300 Countywide Roadway Improvement Fund	\$3,891,535	\$1,997,680	\$0	\$1,774,833	\$0	(\$1,774,833)	(100.00%)
301 Contributed Roadway Improvement Fund	35,505,934	4,807,940	2,931,305	34,727,169	3,502,118	(31,225,051)	(89.92%)
302 Library Construction	1,090,711	133,439	11,142,882	20,286,154	27,168,000	6,881,846	33.92%
303 County Construction	70,673,411	15,668,582	17,632,887	75,516,738	16,889,944	(58,626,794)	(77.63%)
304 Primary and Secondary Road Bond Construction	42,280,163	7,138,818	1,000,000	61,841,303	1,000,000	(60,841,303)	(98.38%)
306 Northern Virginia Regional Park Authority	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	0	0.00%
307 Sidewalk Construction	7,987,640	1,390,872	300,000	6,972,881	300,000	(6,672,881)	(95.70%)
308 Public Works Construction	13,017,776	4,834,918	2,285,000	10,799,083	980,000	(9,819,083)	(90.93%)
309 Metro Operations & Construction	31,483,104	28,128,920	47,692,238	19,892,541	34,130,301	14,237,760	71.57%
310 Storm Drainage Bond Construction	3,220,810	607,898	0	2,612,912	0	(2,612,912)	(100.00%)
311 County Bond Construction	28,000,294	2,303,535	18,171,000	73,867,759	3,599,000	(70,268,759)	(95.13%)
312 Public Safety Construction	221,316,443	32,193,126	18,207,500	210,805,323	4,755,150	(206,050,173)	(97.74%)
313 Trail Construction	527,616	317,113	0	210,503	100,000	(110,503)	(52.49%)
314 Neighborhood Improvement Program	435,138	59,094	0	376,044	0	(376,044)	(100.00%)
315 Commercial Revitalization Program	7,335,917	2,992,326	0	4,385,036	0	(4,385,036)	(100.00%)
316 Pro Rata Share Drainage Construction	26,291,463	1,736,592	0	24,556,371	0	(24,556,371)	(100.00%)
317 Capital Renewal Construction	0	0	7,182,000	8,672,535	2,449,000	(6,223,535)	(71.76%)
318 Stormwater Management Program	0	0	17,900,000	17,900,000	21,900,000	4,000,000	22.35%
319 The Penny for Affordable Housing Fund	0	0	17,900,000	17,900,000	21,900,000	4,000,000	22.35%
340 Housing Assistance Program	15,883,484	1,410,139	935,000	15,408,344	935,000	(14,473,344)	(93.93%)
341 Housing General Obligation Bond Construction	42,552	28,895	0	13,657	0	(13,657)	(100.00%)
370 Park Authority Bond Construction	60,810,567	14,088,743	0	85,121,824	0	(85,121,824)	(100.00%)
390 School Construction	510,703,597	144,507,956	124,449,882	507,157,476	155,586,022	(351,571,454)	(69.32%)
<b>Total Capital Project Funds</b>	<b>\$1,082,998,155</b>	<b>\$266,846,586</b>	<b>\$290,229,694</b>	<b>\$1,203,298,486</b>	<b>\$297,694,535</b>	<b>(\$905,603,951)</b>	<b>(75.26%)</b>
<b>TOTAL GOVERNMENTAL FUNDS</b>	<b>\$5,052,641,018</b>	<b>\$3,784,095,680</b>	<b>\$4,102,715,055</b>	<b>\$5,429,014,742</b>	<b>\$4,394,350,517</b>	<b>(\$1,034,664,225)</b>	<b>(19.06%)</b>
<b>PROPRIETARY FUNDS</b>							
<b>G40 Enterprise Funds</b>							
401 Sewer Operation and Maintenance	\$75,900,054	\$66,424,919	\$75,363,821	\$79,323,979	\$78,237,206	(\$1,086,773)	(1.37%)
402 Sewer Construction Improvements	87,184,113	52,237,841	45,807,900	80,754,172	11,861,000	(68,893,172)	(85.31%)
403 Sewer Bond Parity Debt Service	8,573,029	8,566,756	7,261,540	6,622,770	11,460,572	4,837,802	73.05%
406 Sewer Bond Debt Reserve	614,090	614,090	0	0	0	0	-
407 Sewer Bond Subordinate Debt Service	21,877,158	21,517,477	21,708,356	21,708,356	21,922,752	214,396	0.99%
408 Sewer Bond Construction	17,600,874	4,648,888	0	12,951,986	61,087,000	48,135,014	371.64%
<b>Total Enterprise Funds</b>	<b>\$211,749,318</b>	<b>\$154,009,971</b>	<b>\$150,141,617</b>	<b>\$201,361,263</b>	<b>\$184,568,530</b>	<b>(\$16,792,733)</b>	<b>(8.34%)</b>



## FY 2007 ADVERTISED EXPENDITURES BY FUND SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	FY 2005 Estimate	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
<b>G50 Internal Service Funds</b>							
500 Retiree Health Benefits Fund	\$3,802,099	\$3,516,024	\$3,935,735	\$4,419,735	\$5,324,654	\$904,919	20.47%
501 County Insurance Fund	13,071,307	13,567,744	13,777,596	13,777,596	14,577,597	800,001	5.81%
503 Department of Vehicle Services	60,946,413	55,497,334	55,972,864	67,899,626	65,134,630	(2,764,996)	(4.07%)
504 Document Services Division	7,167,558	6,631,310	7,309,205	7,360,143	6,889,317	(470,826)	(6.40%)
505 Technology Infrastructure Services	27,645,358	23,633,002	25,768,007	28,499,700	28,134,032	(365,668)	(1.28%)
506 Health Benefits Trust Fund	71,444,478	57,686,636	72,188,007	80,516,037	80,890,090	374,053	0.46%
590 School Insurance Fund	11,355,122	9,727,087	12,293,316	12,314,059	15,462,700	3,148,641	25.57%
591 School Health Benefits Trust	207,253,436	172,457,852	233,761,443	245,889,259	268,719,247	22,829,988	9.28%
592 School Central Procurement	14,000,000	11,374,217	14,000,000	14,000,000	14,000,000	0	0.00%
<b>Total Internal Service Funds</b>	<b>\$416,685,771</b>	<b>\$354,091,206</b>	<b>\$439,006,173</b>	<b>\$474,676,155</b>	<b>\$499,132,267</b>	<b>\$24,456,112</b>	<b>5.15%</b>
<b>TOTAL PROPRIETARY FUNDS</b>	<b>\$628,435,089</b>	<b>\$508,101,177</b>	<b>\$589,147,790</b>	<b>\$676,037,418</b>	<b>\$683,700,797</b>	<b>\$7,663,379</b>	<b>1.13%</b>
<b>FIDUCIARY FUNDS</b>							
<b>G60 Trust Funds</b>							
600 Uniformed Employees Retirement Trust Fund	\$40,056,563	\$37,837,865	\$47,169,783	\$47,395,003	\$54,220,064	\$6,825,061	14.40%
601 Fairfax County Employees' Retirement Trust Fund	121,600,222	120,253,246	134,550,048	135,569,320	144,789,822	9,220,502	6.80%
602 Police Retirement Trust Fund	37,027,987	35,682,512	40,419,908	40,677,359	42,826,179	2,148,820	5.28%
691 Educational Employees' Retirement	139,499,507	127,571,251	151,825,260	147,846,859	159,204,200	11,357,341	7.68%
<b>Total Trust Funds</b>	<b>\$338,184,279</b>	<b>\$321,344,874</b>	<b>\$373,964,999</b>	<b>\$371,488,541</b>	<b>\$401,040,265</b>	<b>\$29,551,724</b>	<b>7.95%</b>
<b>G70 Agency Funds</b>							
700 Route 28 Taxing District	\$7,100,000	\$6,909,451	\$9,260,099	\$9,260,099	\$10,215,052	\$954,953	10.31%
<b>TOTAL FIDUCIARY FUNDS</b>	<b>\$345,284,279</b>	<b>\$328,254,325</b>	<b>\$383,225,098</b>	<b>\$380,748,640</b>	<b>\$411,255,317</b>	<b>\$30,506,677</b>	<b>8.01%</b>
<b>TOTAL APPROPRIATED FUNDS</b>	<b>\$6,026,360,386</b>	<b>\$4,620,451,182</b>	<b>\$5,075,087,943</b>	<b>\$6,485,800,800</b>	<b>\$5,489,306,631</b>	<b>(\$996,494,169)</b>	<b>(15.36%)</b>
<b>Less: Internal Service Funds<sup>3</sup></b>	<b>(\$416,685,771)</b>	<b>(\$354,091,206)</b>	<b>(\$439,006,173)</b>	<b>(\$474,676,155)</b>	<b>(\$499,132,267)</b>	<b>(\$24,456,112)</b>	<b>5.15%</b>
<b>NET EXPENDITURES</b>	<b>\$5,609,674,615</b>	<b>\$4,266,359,976</b>	<b>\$4,636,081,770</b>	<b>\$6,011,124,645</b>	<b>\$4,990,174,364</b>	<b>(\$1,020,950,281)</b>	<b>(16.98%)</b>

<sup>1</sup> FY 2007 Advertised Budget Plan expenditures for Fund 090, Public School Operating, are reduced by \$55,167,390 to offset the discrepancy between the proposed Transfer Out from the General Fund and the Superintendent's Proposed Transfer In to Fund 090.

<sup>2</sup> FY 2007 Advertised Budget Plan expenditures for Fund 192, School Grants & Self Supporting, are reduced by \$64,713 to offset the discrepancy between the proposed Transfer Out from Fund 105, Cable Communications, and the Superintendent's Proposed Transfer In to Fund 192.

<sup>3</sup> Total Appropriated Funds Expenditures are reduced by Internal Service Fund Expenditures, as the amounts are already included.

# FY 2007 ADVERTISED CHANGES IN FUND BALANCE

## SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	Balance 6/30/04	Balance 6/30/05	Balance 6/30/06	Balance 6/30/07	Appropriated From/ (Added to) Surplus
<b>GOVERNMENTAL FUNDS</b>					
<b>G00 General Fund Group</b>					
001 General Fund	\$152,344,354	\$177,532,148	\$132,750,884	\$201,293,599	(\$68,542,715)
002 Revenue Stabilization Fund	34,751,566	47,044,889	62,720,731	65,249,102	(2,528,371)
<b>Total General Fund Group</b>	<b>\$187,095,920</b>	<b>\$224,577,037</b>	<b>\$195,471,615</b>	<b>\$266,542,701</b>	<b>(\$71,071,086)</b>
<b>G10 Special Revenue Funds</b>					
090 Public School Operating	\$113,382,753	\$116,619,331	\$0	\$0	\$0
100 County Transit Systems	10,947,976	14,449,969	291,068	0	291,068
102 Federal/State Grant Fund	14,919,024	13,766,400	239,105	239,105	0
103 Aging Grants & Programs	788,749	863,498	0	0	0
104 Information Technology	22,988,591	22,163,374	0	0	0
105 Cable Communications	20,755,264	25,160,511	7,069,579	7,569,147	(499,568)
106 Fairfax-Falls Church Community Services Board	4,283,368	2,897,878	958,943	958,943	0
108 Leaf Collection	1,488,447	1,711,884	1,679,626	1,882,361	(202,735)
109 Refuse Collection and Recycling Operations	6,828,348	5,078,149	2,578,561	2,451,660	126,901
110 Refuse Disposal	8,834,956	9,237,634	5,730,812	2,050,798	3,680,014
111 Reston Community Center	3,090,392	3,750,542	2,755,397	3,408,975	(653,578)
112 Energy Resource Recovery (ERR) Facility	16,437,760	19,860,693	21,468,641	18,562,713	2,905,928
113 McLean Community Center	3,521,126	4,093,122	4,040,140	5,220,885	(1,180,745)
114 I-95 Refuse Disposal	74,673,773	69,892,084	37,019,650	35,277,398	1,742,252
115 Burgundy Village Community Center	126,273	126,809	126,504	126,986	(482)
116 Integrated Pest Management Program	2,127,943	2,218,928	1,137,014	720,010	417,004
118 Consolidated Community Funding Pool	135,019	263,525	0	0	0
119 Contributory Fund	140,835	151,110	151,110	75,000	76,110
120 E-911 Fund	5,010,686	7,426,337	1,569,722	0	1,569,722
121 Dulles Rail Phase I Transportation Improvement District	0	7,512,571	24,782,537	39,558,268	(14,775,731)
141 Elderly Housing Programs	461,459	593,432	195,323	195,323	0
142 Community Development Block Grant	879,481	877,384	0	0	0
143 Homeowners and Business Loan Programs	4,368,351	4,750,672	0	0	0
144 Housing Trust Fund	19,061,453	23,577,642	229,060	229,060	0
145 HOME Investment Partnerships Grant	(2,423)	33,369	0	0	0
191 School Food & Nutrition Services	10,614,164	10,484,452	0	0	0
192 School Grants & Self Supporting	6,764,980	8,690,556	0	0	0
193 School Adult & Community Education	1,660,148	997,863	0	0	0
<b>Total Special Revenue Funds</b>	<b>\$354,288,896</b>	<b>\$377,249,719</b>	<b>\$112,022,792</b>	<b>\$118,526,632</b>	<b>(\$6,503,840)</b>

## FY 2007 ADVERTISED CHANGES IN FUND BALANCE SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	Balance 6/30/04	Balance 6/30/05	Balance 6/30/06	Balance 6/30/07	Appropriated From/ (Added to) Surplus
<b>G20 Debt Service Funds</b>					
200/201 Consolidated Debt Service	\$14,167,721	\$11,857,428	\$3,721,927	\$2,805,703	\$916,224
<b>Total Debt Service Funds</b>	<b>\$14,167,721</b>	<b>\$11,857,428</b>	<b>\$3,721,927</b>	<b>\$2,805,703</b>	<b>\$916,224</b>
<b>G30 Capital Project Funds</b>					
300 Countywide Roadway Improvement Fund	\$1,099,035	\$1,894,649	\$0	\$0	\$0
301 Contributed Roadway Improvement Fund	32,332,684	30,641,193	0	0	0
302 Library Construction	205,711	957,272	0	0	0
303 County Construction	38,826,182	49,576,515	0	0	0
304 Primary and Secondary Road Bond Construction	12,632,816	5,154,175	0	0	0
306 Northern Virginia Regional Park Authority	0	(2,500,000)	0	0	0
307 Sidewalk Construction	4,067,028	3,627,213	0	0	0
308 Public Works Construction	6,219,127	6,778,841	0	0	0
309 Metro Operations & Construction	13,392,001	1,882,881	2,828,034	2,090,767	737,267
310 Storm Drainage Bond Construction	3,220,810	2,612,912	0	0	0
311 County Bond Construction	8,265,242	5,510,657	0	0	0
312 Public Safety Construction	87,509,297	143,621,189	0	0	0
313 Trail Construction	356,535	41,081	0	0	0
314 Neighborhood Improvement Program	413,742	425,286	79,242	99,242	(20,000)
315 Commercial Revitalization Program	(387,753)	1,356,019	0	0	0
316 Pro Rata Share Drainage Construction	4,879	3,339	0	0	0
317 Capital Renewal Construction	0	0	0	0	0
318 Stormwater Management Program	0	0	0	0	0
319 The Penny for Affordable Housing Fund	0	0	0	0	0
340 Housing Assistance Program	530,665	2,393,611	3,662	3,662	0
341 Housing General Obligation Bond Construction	42,552	13,657	0	0	0
370 Park Authority Bond Construction	20,290,567	20,121,824	0	0	0
390 School Construction	1,971,457	11,358,258	0	0	0
<b>Total Capital Project Funds</b>	<b>\$230,992,577</b>	<b>\$285,470,572</b>	<b>\$2,910,938</b>	<b>\$2,193,671</b>	<b>\$717,267</b>
<b>TOTAL GOVERNMENTAL FUNDS</b>	<b>\$786,545,114</b>	<b>\$899,154,756</b>	<b>\$314,127,272</b>	<b>\$390,068,707</b>	<b>(\$75,941,435)</b>
<b>PROPRIETARY FUNDS</b>					
<b>G40 Enterprise Funds</b>					
400 Sewer Revenue	\$70,323,787	\$62,194,024	\$39,318,723	\$39,497,447	(\$178,724)
401 Sewer Operation and Maintenance	4,398,681	10,569,842	379,320	150,689	228,631
402 Sewer Construction Improvements	51,688,913	34,946,272	0	0	0

## FY 2007 ADVERTISED CHANGES IN FUND BALANCE SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	Balance 6/30/04	Balance 6/30/05	Balance 6/30/06	Balance 6/30/07	Appropriated From/ (Added to) Surplus
403 Sewer Bond Parity Debt Service	1,515,672	1,331,987	1,421,633	1,421,633	0
406 Sewer Bond Debt Reserve	7,514,438	6,900,348	6,900,348	16,606,348	(9,706,000)
407 Sewer Bond Subordinate Debt Service	403,996	559,138	359,681	536,929	(177,248)
408 Sewer Bond Construction	28,890,144	18,043,051	5,126,582	84,497,632	(79,371,050)
<b>Total Enterprise Funds</b>	<b>\$164,735,631</b>	<b>\$134,544,662</b>	<b>\$53,506,287</b>	<b>\$142,710,678</b>	<b>(\$89,204,391)</b>
<b>G50 Internal Service Funds</b>					
500 Retiree Health Benefits Fund	\$255,003	\$438,700	\$321,075	\$35,000	\$286,075
501 County Insurance Fund	25,614,751	29,972,218	31,015,715	31,015,715	0
503 Department of Vehicle Services	26,248,602	25,967,204	18,273,809	18,637,221	(363,412)
504 Document Services Division	10,661	656,524	36,554	18,660	17,894
505 Technology Infrastructure Services	8,988,336	6,397,996	2,454,182	2,362,947	91,235
506 Health Benefits Trust Fund	14,409,489	27,988,758	20,075,146	20,330,856	(255,710)
590 School Insurance Fund	14,726,537	17,703,712	17,682,969	17,682,969	0
591 School Health Benefits Trust	23,648,990	35,996,144	0	0	0
592 School Central Procurement	477,953	407,012	407,012	407,012	0
<b>Total Internal Service Funds</b>	<b>\$114,380,322</b>	<b>\$145,528,268</b>	<b>\$90,266,462</b>	<b>\$90,490,380</b>	<b>(\$223,918)</b>
<b>TOTAL PROPRIETARY FUNDS</b>	<b>\$279,115,953</b>	<b>\$280,072,930</b>	<b>\$143,772,749</b>	<b>\$233,201,058</b>	<b>(\$89,428,309)</b>
<b>FIDUCIARY FUNDS</b>					
<b>G60 Trust Funds</b>					
600 Uniformed Employees Retirement Trust Fund	\$755,288,695	\$836,684,846	\$890,502,712	\$951,218,909	(\$60,716,197)
601 Fairfax County Employees' Retirement Trust Fund	2,067,515,324	2,307,321,603	2,411,182,865	2,531,987,626	(120,804,761)
602 Police Retirement Trust Fund	679,147,572	735,092,033	774,143,952	818,129,554	(43,985,602)
691 Educational Employees' Retirement	1,528,120,115	1,647,713,156	1,708,463,342	1,770,999,443	(62,536,101)
<b>Total Trust Funds</b>	<b>\$5,030,071,706</b>	<b>\$5,526,811,638</b>	<b>\$5,784,292,871</b>	<b>\$6,072,335,532</b>	<b>(\$288,042,661)</b>
<b>G70 Agency Funds</b>					
700 Route 28 Taxing District	\$91	\$641	\$0	\$0	\$0
<b>Total Agency Funds</b>	<b>\$91</b>	<b>\$641</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL FIDUCIARY FUNDS</b>	<b>\$5,030,071,797</b>	<b>\$5,526,812,279</b>	<b>\$5,784,292,871</b>	<b>\$6,072,335,532</b>	<b>(\$288,042,661)</b>
<b>TOTAL APPROPRIATED FUNDS</b>	<b>\$6,095,732,864</b>	<b>\$6,706,039,965</b>	<b>\$6,242,192,892</b>	<b>\$6,695,605,297</b>	<b>(\$453,412,405)</b>

# Fund 002

## Revenue Stabilization

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### **Focus**

The Board of Supervisors, during deliberations on the *FY 1999 Carryover Review*, approved the establishment of Fund 002, Revenue Stabilization Fund. The purpose of this fund is to provide a mechanism for maintaining a balanced budget without resorting to tax increases and expenditure reductions that aggravate the stresses imposed by the cyclical nature of the economy.

The Board of Supervisors established the Reserve under the directive that the Revenue Stabilization Fund will not be used as a method of addressing the demand for new or expanded services; it is solely to be used as a financial tool in the event of a significant economic downturn. Therefore, the Board of Supervisors established a policy for utilizing the Revenue Stabilization Fund that identified three specific criteria that must be met in order to make a withdrawal from the Fund:

- Projected revenues reflect a decrease greater than 1.5 percent from the current year estimate;
- Withdrawals from the Fund shall not exceed one-half of the fund balance in any fiscal year; and
- Withdrawals from the Reserve shall be used in combination with spending cuts or other measures.

The Revenue Stabilization Fund has a target balance of 3.0 percent of General Fund disbursements. The Fund shall be separate and distinct from the County's 2.0 percent Managed Reserve, which was initially established in FY 1983. However, the aggregate balance of both reserves shall not exceed 5.0 percent of General Fund disbursements.

It is anticipated that the target balance of 3.0 percent of General Fund disbursements will be accomplished by transferring funds from the General Fund over a multi-year period. The Board of Supervisors determined that a minimum of 40 percent of non-recurring balances identified at quarterly reviews would be transferred to the Revenue Stabilization Fund. Additionally, the Fund will retain the interest earnings on this balance, and the retention of interest will continue until the Reserve is fully funded.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ **Carryover Adjustments** **\$14,600,292**  
The Board of Supervisors approved a General Fund Transfer-In to this fund in the amount of \$14,600,292 including \$9,600,292 or 40 percent of the non-recurring balances identified at the *FY 2005 Carryover Review* and an additional \$5,000,000 to help speed the process of fully funding this reserve.

# Fund 002 Revenue Stabilization

## FUND STATEMENT

Fund Type G00, General Fund

Fund 002, Revenue Stabilization

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$34,751,566</b>	<b>\$46,773,221</b>	<b>\$47,044,889</b>	<b>\$62,720,731</b>
Revenue:				
Interest Earnings	\$677,179	\$1,075,550	\$1,075,550	\$2,528,371
Total Revenue	\$677,179	\$1,075,550	\$1,075,550	\$2,528,371
Transfer In:				
General Fund (001)	\$11,616,144	\$0	\$14,600,292	\$0
Total Transfer In	\$11,616,144	\$0	\$14,600,292	\$0
<b>Total Available</b>	<b>\$47,044,889</b>	<b>\$47,848,771</b>	<b>\$62,720,731</b>	<b>\$65,249,102</b>
Transfer Out:	\$0	\$0	\$0	\$0
<b>Total Disbursements</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$47,044,889</b>	<b>\$47,848,771</b>	<b>\$62,720,731</b>	<b>\$65,249,102</b>

<sup>1</sup> Fluctuations in the ending balance reflect the Board of Supervisors policy that a minimum of 40 percent of non-recurring balances identified at quarterly reviews would be transferred to the Revenue Stabilization Fund and the policy that the fund will retain the interest earnings on this balance.

# Special Revenue Funds

## Overview

Special Revenue Funds account for the proceeds of specific revenue sources that are restricted to expenditures for specified purposes. These proceeds include state and federal aid, income derived through activities performed by the Solid Waste Management Program, special levies, program activity revenue and operation of the public school system. The funds that are classified within the Special Revenue Funds group are listed below.

### STATE AND FEDERAL AID

- ◆ These funds administer programs that benefit Fairfax County residents in accordance with County policy. Included are funds for programs that attempt to identify and alleviate the causes of poverty; manage grant resources for a variety of County programs ranging from public safety to human services issues; aid aging citizens within Fairfax County; and conserve and upgrade low and moderate-income neighborhoods.
  - **Fund 102 - Federal/State Grant Fund**
  - **Fund 103 - Aging Grants and Programs**
  - **Fund 106 - Fairfax-Falls Church Community Services Board**
  - **Fund 142 - Community Development Block Grant**
  - **Fund 145 - HOME Investment Partnership Grant**

### CONSOLIDATED COMMUNITY FUNDING POOL

- ◆ These grants enable community-based organizations to leverage their existing program funding to provide services that are most appropriately delivered by non-governmental organizations. Starting in FY 2001, the Consolidated Community Funding Pool initiated grant awards on a two-year funding cycle to provide increased stability for the community-based organizations. Prior to FY 2001, the County awarded grants from the pool on a one-year cycle.
  - **Fund 118 – Consolidated Community Funding Pool**

### INFORMATION TECHNOLOGY (IT)

- ◆ This fund supports the critical role of Information Technology in improving the County's business processes and customer service, and in recognition of the ongoing investment necessary to achieve such improvements.
  - **Fund 104 - Information Technology**

### FAIRFAX-FALLS CHURCH COMMUNITY SERVICES BOARD (CSB)

- ◆ Funding to support CSB programs in the areas of mental health, mental retardation, and alcohol and drug services is derived from a variety of sources including the cities of Fairfax and Falls Church, the state and federal governments, client/program fees and transfers from the General Fund.
  - **Fund 106 - Fairfax-Falls Church Community Services Board**

# Special Revenue Funds

## SOLID WASTE MANAGEMENT

- ◆ These funds provide for the collection and disposal of refuse within Fairfax County, as well as the disposal of refuse delivered by local jurisdictions. Revenue is derived from collection and disposal charges of the various program components.
  - **Fund 108 - Leaf Collection**
  - **Fund 109 - Refuse Collection and Recycling Operations**
  - **Fund 110 - Refuse Disposal**
  - **Fund 112 - Energy/Resource Recovery Facility (E/RRF)**
  - **Fund 114 - I-95 Refuse Disposal**

## COMMUNITY CENTERS

- ◆ These funds provide for the construction, operation, and maintenance of community centers for use by the residents within the special tax districts who pay a special levy based on assessed value of real property.
  - **Fund 111 - Reston Community Center**
  - **Fund 113 - McLean Community Center**
  - **Fund 115 - Burgundy Village Community Center**

## INTEGRATED PEST MANAGEMENT PROGRAM

- ◆ The Integrated Pest Management Program gains revenue through a special countywide tax levy on residential, commercial, and industrial properties to allow for the treatment of the gypsy moth and cankerworm population as well as the prevention of the West Nile Virus. It should be noted that upon Board of Supervisors' approval of the service district amendments in June 2003, this fund was renamed from Forest Integrated Pest Management Program to Integrated Pest Management Program.
  - **Fund 116 - Integrated Pest Management Program**

## CONTRIBUTORY AGENCIES

- ◆ This fund was established to reflect the General Fund support of contributory agencies. Funding for the County's contribution to various organizations and/or projects are reflected in this fund. Support of this program was previously included in the General Fund in Agency 88, Contributory Agencies. However, because the expenditures made to these organizations are typically not in direct support of County operations, a separate fund was established.
  - **Fund 119 - Contributory Fund**

## E-911 FUNDS

- ◆ This fund was created to satisfy a state legislative requirement that E-911 revenues and expenditures be accounted for separately. All expenditures associated with the Public Safety Communications Center (PSCC) are budgeted in this fund.
  - **Fund 120 - E-911**



# Special Revenue Funds

## **DULLES RAIL PHASE I TRANSPORTATION IMPROVEMENT DISTRICT**

- ◆ The District was formed by the Board of Supervisors on February 23, 2004 based on petition of the owners of commercial and industrial property in order to fund the extension of the Metro line in the vicinity of the West Falls Church station to a point in the vicinity of Wiehle Avenue, including construction of five new stations. The owners of industrial and commercial property within the District are subject to a maximum additional tax assessment of 22 cents per \$100 of assessed value before approval of a Full funding Grant Agreement (FFGA) by the federal government. No expenditures from the District can be made prior to approval of the FFGA.
  - **Fund 121 – Dulles Rail Phase I Transportation District Improvements**

## **PROGRAM ACTIVITY REVENUE**

- ◆ The primary sources of revenue for program activity funds are derived from receipts generated through program operations. These funds support the County's bus and commuter rail service, and the County's cable operations.
  - **Fund 100 - County Transit Systems**
  - **Fund 105 - Cable Communications**

## **OPERATION OF THE PUBLIC SCHOOL SYSTEM**

- ◆ These funds provide for recording expenditures required to operate, maintain, and support the Fairfax County Public School system programs, as well as the procurement, preparation, and serving of student breakfasts, snacks, and lunches. Primary sources of revenue include federal and state aid, transfers from the General Fund and receipts derived through food sales.
  - **Fund 090 - Public School Operating**
  - **Fund 191 - Public School Food and Nutrition Services**
  - **Fund 192 - Public School Grants and Self-Supporting Programs**
  - **Fund 193 - Public School Adult and Community Education**

## **DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT**

- ◆ Narratives for Fund 141, Elderly Housing Programs; Fund 142, Community Development Block Grant; Fund 143, Homeowner and Business Loan Programs; Fund 144, Housing Trust Fund; and Fund 145, HOME Investment Partnership Grant can be found in the Housing and Community Development Programs section of this Volume.

# Fund 090

## Public School Operating

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### **Focus**

Expenditures required for operating, maintaining and supporting the instructional program of Fairfax County Public Schools (FCPS) are recorded in Fund 090, Public School Operating. These expenditures include the costs for salaries and related employee benefits, materials, equipment and services to continue current programs, as well as costs for projected changes in membership and inflation. Revenue to support these expenditures is provided by a transfer from the County General Fund, state and federal aid, tuition payments from the City of Fairfax, as well as other fees and transfers.

It should be noted that the following fund statement reflects the FY 2007 Fairfax County Public School Superintendent's Proposed Budget, which was released on January 12, 2006 and included a request for a 9.9 percent increase to the General Fund transfer. Adjustments to the Superintendent's Proposed Budget, adopted by the Fairfax County School Board on February 9, 2006 will be discussed in the Overview Volume of the County's FY 2007 Advertised Budget Plan. All financial schedules included in the FY 2007 Advertised Budget Plan reflect the funding level commensurate to a 6 percent increase in the General Fund transfer to the Fairfax County Public Schools consistent with the FY 2007 Budget Guidelines reaffirmed and approved by the Board of Supervisors on August 1, 2005. The proposed County General Fund transfer for school operations in FY 2007 totals \$1,517,218,089, an increase of \$85,880,269 or 6.0 percent, over the *FY 2006 Revised Budget Plan* transfer of \$1,431,337,820.

# Fund 090 Public School Operating

## FUND STATEMENT

Fund Type G10, Special Revenue Funds	Fund 090, Public School Operating Fund			
	FY 2005 Actual <sup>1</sup>	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan <sup>2</sup>	FY 2007 Superintendent's Proposed <sup>3</sup>
<b>Beginning Balance</b>	<b>\$113,382,753</b>	<b>\$20,000,000</b>	<b>\$116,619,331</b>	<b>\$15,000,000</b>
Revenue:				
Sales Tax	\$141,588,156	\$150,487,943	\$154,162,657	\$171,342,281
State Aid	224,002,995	228,779,051	232,166,827	270,236,608
Federal Aid	41,480,526	42,840,662	45,193,951	43,120,270
City of Fairfax Tuition	28,544,499	30,688,274	31,376,708	32,931,512
Tuition, Fees, and Other	12,686,663	10,359,974	10,359,974	10,537,048
<b>Total Revenue</b>	<b>\$448,302,839</b>	<b>\$463,155,904</b>	<b>\$473,260,117</b>	<b>\$528,167,719</b>
Transfers In:				
County General Fund (001)	\$1,322,374,187	\$1,431,337,820	\$1,431,337,820	\$1,572,385,479
<b>Total Transfers In</b>	<b>\$1,322,374,187</b>	<b>\$1,431,337,820</b>	<b>\$1,431,337,820</b>	<b>\$1,572,385,479</b>
<b>Total Available</b>	<b>\$1,884,059,779</b>	<b>\$1,914,493,724</b>	<b>\$2,021,217,268</b>	<b>\$2,115,553,198</b>
Total Expenditures	\$1,736,662,700	\$1,879,137,412	\$1,980,853,631	\$2,066,985,795
Transfers Out:				
School Construction Fund (390)	\$13,412,549	\$13,391,022	\$15,067,089	\$13,195,057
School Grants & Self-Supporting Fund (192)	15,798,823	20,359,490	22,137,706	29,884,306
School Adult & Community Education Fund (193)	1,200,131	1,200,131	1,200,131	1,714,217
Consolidated County & Schools Debt Fund (200 & 201) <sup>4</sup>	0	0	1,958,711	3,773,823
School Health & Flexible Benefits Fund (591)	366,245	405,669	0	0
<b>Total Transfers Out</b>	<b>\$30,777,748</b>	<b>\$35,356,312</b>	<b>\$40,363,637</b>	<b>\$48,567,403</b>
<b>Total Disbursements</b>	<b>\$1,767,440,448</b>	<b>\$1,914,493,724</b>	<b>\$2,021,217,268</b>	<b>\$2,115,553,198</b>
<b>Ending Balance</b>	<b>\$116,619,331</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of \$91,448 have been reflected as increases to FY 2005 revenues and audit adjustments of \$2,060,973 have been reflected as increases to FY 2005 expenditures to properly record revenue and payroll accruals. The audit adjustments have been included in the FY 2005 Comprehensive Annual Financial Report (CAFR). Final details of the FY 2005 audit adjustments will be included in the *FY 2006 Third Quarter Review*.

<sup>2</sup> The *FY 2006 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on December 1, 2005, during their *FY 2006 Midyear Review*. The Fairfax County School Board adjustments will be officially reflected in the County's *FY 2006 Third Quarter Review*, which will be acted upon by the Board of Supervisors on April 24, 2006.

<sup>3</sup> Reflects \$15.0 million in projected FY 2006 ending balance to be carried over to fund the FY 2007 budget.

<sup>4</sup> As of the *FY 2005 Carryover Review*, all remaining balances in Fund 201, School Debt Service have been transferred to Fund 200 & 201, Consolidated Debt Service.

# Fund 100

## County Transit Systems

### Mission

To provide safe, reliable, clean and effective public transportation service that complements the other elements of the multi-modal transportation system in Fairfax County and provides a cost-saving alternative to Washington Metropolitan Area Transit Authority (WMATA) Metrobus service. To fund the County's share of operating costs for the Virginia Railway Express (VRE).

### Focus

Fund 100, County Transit Systems, provides funding for operating and capital expenses for the FAIRFAX CONNECTOR bus system, comprising of the Huntington and Reston-Herndon Divisions. The Fairfax County Department of Transportation (FCDOT) manages, oversees and coordinates the activities of the FAIRFAX CONNECTOR bus system, which is expected to operate 57 routes providing both intra-County service and access to the County's six Metrorail stations in FY 2007. FAIRFAX CONNECTOR is operated by private contractors, who utilize 176 buses and two bus operation centers both of which are provided and owned by the County.

Service in the Huntington Division consists of 25 routes providing local service to the Huntington, Van Dorn and Franconia-Springfield Metrorail Stations, express service to the Pentagon Metrorail Station and cross-County service between Springfield and Tysons Corner.

Service in the Reston-Herndon Division consists of 32 routes. The operation includes express service from Reston and Herndon to the West Falls Church Metrorail Station, express service from Reston to the Pentagon, local service between Herndon, Reston, and Tysons Corner, local service within Reston, and cross-County service between Fair Oaks and Reston.

A facility audit of the Herndon Operations Center was completed in FY 2004 by FCDOT. The audit showed that substantial enhancements were needed for this facility to meet current transit, safety, and American with Disabilities Act (ADA) requirements. As a result, a facility restoration project has been designed and FCDOT plans to implement Phase I of this restoration project in FY 2007, if approval is received to use funds available and identified at the Northern Virginia Transportation Commission (NVTC) for this purpose.

In recognition of the need to provide environmentally friendly transit, FCDOT developed an Emission Reduction Program in FY 2002 that continues to be a main focus of the Agency. This program is comprised of the following four components: 1) Converting the fleet to Ultra Low Sulfur Diesel fuel; 2) Idling reduction along with programming bus engines for auto shut-down; 3) Re-powering of 30 foot buses to reduce horsepower and emission output; and 4) Installing Diesel Particulate Filters (DPF) on the existing fleet. This program is expected to be completed in FY 2006. FCDOT anticipates receiving the first order of new buses in FY 2007 that will be factory equipped with emissions reduction equipment which comply with federal regulations.

In July 1997, the Board of Supervisors approved a FAIRFAX CONNECTOR Transit Bus Fleet Replacement Policy, which included a bus replacement schedule based on a 12-year useful life cycle for FAIRFAX CONNECTOR buses. Based on the current schedule, funding to replace a total of 15 FAIRFAX CONNECTOR buses is included in the FY 2007 budget as these buses will reach the established replacement criteria during FY 2007. Replacing buses in a

### THINKING STRATEGICALLY

Strategic issues for the Department include:

- o Improve mobility, enhance safety and provide transportation choices in Fairfax County to enhance the quality of life by:
  - Improving operations of the existing transportation network/system;
  - Reducing demand;
  - Increasing transportation system capacity; and
  - Increasing funding for transportation projects and services.
- o Exceed customer expectations by:
  - Determining what customers want/expect;
  - Responding to customer requests, suggestions, and expectations;
  - Making information available; and
  - Expanding community/customer outreach.

# Fund 100

## County Transit Systems

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timely manner ensures that future bus service reliability is sustained, fluctuations in annual requirements are reduced, and that the fleet stays fresh with approximately eight percent replaced annually.

In FY 2006, the procurement structure was established to purchase 51 buses of which 45 are replacement buses and 6 are expansion buses. FCDOT expects to begin to receive these buses in FY 2007. These buses will be the first order of buses factory equipped with emission reduction equipment and also the FAIRFAX CONNECTOR's first low-floor buses. All new bus acquisitions will be in compliance with federally mandated emissions standards.

FCDOT opened two Connector Stores in FY 2006. One store was opened in cooperation with WMATA at the Franconia-Springfield Metrorail Station. A second store was opened in conjunction with the opening of the new Reston Town Center Transit Station. Connector stores provide various forms of fare media as well as assistance to customers who use public transit services.

### **Commuter Rail**

Fund 100 also includes the County's share of the subsidy for commuter rail services operated by the Virginia Railway Express (VRE). The Board of Supervisors approved the County's participation in the regional rail service on August 1, 1988. The service is a joint effort among the Northern Virginia Transportation Commission, the Potomac and Rappahannock Transportation Commission, the Virginia Department of Rail and Public Transportation, and the participating jurisdictions of Fairfax County, Manassas, Manassas Park, Fredericksburg, Prince William County, and Stafford County. The City of Alexandria and Arlington County are also contributing jurisdictions.



The operation and maintenance costs associated with the commuter rail system are funded from a combination of ridership revenues (which accrue directly to VRE), state contributions and contributions from the participating and contributing local jurisdictions. According to the Master Agreement, at least 50 percent of the operating costs must be paid by passenger fares, with the remainder funded by the participating jurisdictions. Fairfax County's anticipated share of the contributions from local jurisdictions is approximately 47 percent based on a formula which apportions financial responsibility to participating jurisdictions (90 percent by ridership and 10 percent by population). The FY 2007 subsidy is projected to be \$3,900,516; a 14.1 percent increase over the FY 2006 approved funding level. Fairfax County's subsidy increase is based on higher diesel fuel costs, increased insurance premiums, and an increased capital match for new rail cars.

### **General Fund Impact**


It should be noted that the FY 2007 General Fund Transfer to Fund 100 is \$30,695,510, an increase of \$6,550,318 or 27.1 percent over the *FY 2006 Revised Budget Plan* amount of \$24,145,192. This increase will allow FAIRFAX CONNECTOR to maintain current service levels, provides funding for a 4.5 percent personnel-based contractual adjustment, and provides funding to cover increased fuel costs and the ongoing transition to Ultra Low Sulfur Diesel fuel. The increase also funds maintenance needs at the new Reston Town Center Transit Center, increased farebox maintenance costs associated with the implementation of SmarTrip fareboxes, emergency preparedness initiatives, full-year service for the Burke VRE Library shuttle, an inflationary increase for bus replacement costs, and the VRE subsidy increase described above.

## Fund 100 County Transit Systems

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Enhanced FAIRFAX CONNECTOR service in the Huntington Division and along the Route 1 corridor by implementing a service redesign in FY 2005. This redesign increased service more than 50 percent and also included a Bus Rapid Transit (BRT) component called Richmond Highway Express (REX). This expansion has been funded primarily by a fare increase; Grant funds from the Virginia Department of Rail and Transportation; bus advertising revenue; and, support from the General Fund.	✓	
Purchased 30 used bi-level rail coaches to accommodate increased ridership in FY 2004. In FY 2006, VRE purchased an additional 11 new bi-level cab cars with the option to purchase 50 additional cars when funds and financing have been secured. These rail cars will be used to help accommodate increased ridership.	✓	
Designed a 1,450 space parking garage, funded by a combination of federal Congestion Mitigation and Air Quality (CMAQ) funds and General Fund support, to help relieve over-crowded conditions at the Burke Centre VRE Station. Construction will begin in 2006. The facility should be completed in early 2008.	✓	✓
Received \$800,000 in 2003 from the Governor's Congestion Relief Program to implement the <i>VRE EZ Bus</i> service to the Burke Centre VRE station in order to increase access to the station since the existing parking lot is filled in excess of capacity early each weekday. This service was continued in FY 2006 and will continue through FY 2007 with General Fund support in order to provide additional parking for VRE riders while the Burke VRE parking garage is constructed.	✓	✓
 <b>Practicing Environmental Stewardship</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
In recognition of the need to provide environmentally friendly transit, FCDOT developed an Emission Reduction Program in FY 2002. This program is comprised of the following four components: 1) Converting the fleet to Ultra Low Sulfur Diesel fuel; 2) Idling reduction along with programming bus engines for auto shut-down; 3) Re-powering of 30 foot buses to reduce horsepower and emission output; and, 4) Installing Diesel Particulate Filters on the existing fleet. This program is expected to be completed in FY 2006. FCDOT anticipates receiving the first order of new buses in FY 2007 that will be factory equipped with emissions reduction equipment which comply with federal regulations.	✓	✓
In recognition of the need to provide environmentally friendly transit, FCDOT has begun replacing FAIRFAX CONNECTOR support vehicles with hybrid vehicles.	✓	✓

## Fund 100 County Transit Systems

 Exercising Corporate Stewardship	Recent Success	FY 2007 Initiative
In order to provide the best bus service possible, continue to work both internally and with the service provider contractors to implement driver safety, customer service, and vehicle maintenance programs with the goal of providing safe, timely and reliable service in a customer service-oriented culture.	✓	✓
In order to respond to community requests for FAIRFAX CONNECTOR service enhancements, FCDOT implemented a bus advertising program on FAIRFAX CONNECTOR to generate funds for service enhancement.	✓	✓

### Budget and Staff Resources

Agency Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Expenditures:				
FAIRFAX CONNECTOR Bus Services				
Huntington	\$15,035,088	\$13,893,129	\$19,697,288	\$16,985,842
Reston/Herndon	12,496,694	18,181,692	27,272,811	20,088,495
Subtotal - Bus Services	\$27,531,782	\$32,074,821	\$46,970,099	\$37,074,337
Commuter Rail (VRE)	\$3,270,183	\$3,418,065	\$3,418,065	\$3,900,516
<b>Total Expenditures</b>	<b>\$30,801,965</b>	<b>\$35,492,886</b>	<b>\$50,388,164</b>	<b>\$40,974,853</b>
Income:				
Miscellaneous Revenue	\$561,776	\$470,000	\$470,000	\$470,000
State Reimbursement - Dulles	6,650,000	7,420,534	6,650,000	6,650,000
State Reimbursement - Other	800,000	824,000	800,000	800,000
Advertising on CONNECTOR Buses	322,480	300,000	300,000	300,000
Sale of Vehicles	7,430	0	0	0
Governor's Congestion Relief Grant	294,139	0	0	0
Plaza America Proffer Revenue	275,000	0	0	0
NVTC Funds	2,397,966	0	2,180,000	0
<b>Total Income</b>	<b>\$11,308,791</b>	<b>\$9,014,534</b>	<b>\$10,400,000</b>	<b>\$8,220,000</b>
<b>Net Cost to the County</b>	<b>\$19,493,174</b>	<b>\$26,478,352</b>	<b>\$39,988,164</b>	<b>\$32,754,853</b>

### FY 2007 Funding Adjustments

The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:

- ◆ **Increased Funding in Support of FAIRFAX CONNECTOR Services** **\$4,230,268**  
An increase of \$4,230,268 is included to support projected requirements for FY 2007 FAIRFAX CONNECTOR bus services. This increase is necessary to maintain FY 2006 levels of service currently provided by FAIRFAX CONNECTOR. The increase is partially due to a higher than expected service demand and resulting level of service in the southern portion of the County. This total also funds a 4.5 percent personnel-based contractual adjustment for FAIRFAX CONNECTOR contractors based on the Washington/Baltimore area inflation rates as required by the contract and measured by the Consumer Price Index (CPI) and provides funding for increased Department of Vehicle Services charges due primarily to increased fuel prices as well as costs associated with FAIRFAX CONNECTOR's continuing transition to Ultra Low Sulfur Diesel fuel.

# Fund 100

## County Transit Systems

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- ◆ **Funding in Support of New CONNECTOR Requirements** **\$355,000**

An increase of \$355,000 is included to support new FAIRFAX CONNECTOR requirements. An amount of \$180,000 is to support maintenance needs at the Reston Town Center Transit Center which is scheduled to open in March 2006. This transit center also has a Connector store which provides an outlet for the purchase of fare media and the dissemination of bus schedules and other service information. Funding for the operation of this store will be reallocated from adjustments to staffing levels and service hours at other Connector stores. An amount of \$100,000 is for increased farebox maintenance costs associated with the implementation of SmarTrip fareboxes expected in spring 2006. An amount of \$75,000 is included to support emergency preparedness initiatives associated with the County's bus system.
  
- ◆ **CONNECTOR Services in Support of Parking Facility Construction at the Burke VRE Station** **\$271,040**

An increase of \$271,040 is included to fund 4,000 additional revenue hours of service on the VRE Burke Library shuttle. Partial year funding was provided in FY 2006 and this adjustment is necessary to fund a full year of service. This service is expected to continue until the parking facility at the Burke VRE Station is complete. The completion date of this project is currently estimated to be March 2008.
  
- ◆ **Virginia Railway Express (VRE) Local Jurisdiction Subsidy Increase** **\$482,451**

An increase of \$482,451 is included to fund Fairfax County's estimated share of VRE expenses. The FY 2007 VRE subsidy total of \$3,900,516 reflects a 14.1 percent increase over the *FY 2006 Revised Budget Plan* amount of \$3,418,065. Fairfax County's subsidy increase is based on higher diesel fuel costs, increased insurance premiums, and an increased capital match for new rail cars.
  
- ◆ **FAIRFAX CONNECTOR Bus Replacement** **\$143,208**

An increase of \$143,208 to provide for an annual inflationary increase, combined with \$4,773,615 already included in the baseline FY 2006 budget, will allow for the purchase of 15 replacement FAIRFAX CONNECTOR buses in FY 2007. This is the fourth year of implementing a plan to more equally spread out the rate of bus replacement, targeting an amount of 15 buses each year.
  
- ◆ **Carryover Adjustments** **(\$14,895,278)**

A decrease of \$14,895,278 due to \$3,229,585 in encumbered carryover, \$9,571,044 in unencumbered carryover and \$2,094,649 in administrative adjustments. Of the unencumbered total, \$9,109,215 is for FAIRFAX CONNECTOR to finalize the purchase of 30 buses, while an amount of \$461,829 is to complete repairs to the Huntington maintenance facility. The administrative adjustments include \$1,980,000, fully covered by funds available at the Northern Virginia Transportation Commission (NVTC), to purchase six expansion buses to bring the fleet up to a 20 percent spare ratio, which is the industry standard set by the Federal Transit Administration. In addition, an amount of \$200,000, fully covered by NVTC funds, is to fund the operational costs of the Reston Town Center Connector store which is projected to open in January 2006 and \$709,183, covered by available balance in Fund 100, is included to offset the increased cost for bus service in the Huntington Division due to unanticipated contract revisions as a result of increased service hours in South County. These increases are partially offset by a decrease of \$794,534 due to reduced estimates of Dulles Corridor Rapid Transit (DCRPT) funds and Richmond Highway Grant funds from the Commonwealth Transportation Board (CTB).



# Fund 100

## County Transit Systems

### Changes to FY 2006 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:

#### ◆ Carryover Adjustments

**\$14,895,278**

An increase of \$14,895,278 due to \$3,229,585 in encumbered carryover, \$9,571,044 in unencumbered carryover and \$2,094,649 in administrative adjustments. Of the unencumbered total, \$9,109,215 is required for FAIRFAX CONNECTOR to finalize the purchase of 30 buses, while an amount of \$461,829 is required in order to complete repairs to the Huntington maintenance facility. The administrative adjustments include \$1,980,000, fully covered by funds available at the Northern Virginia Transportation Commission (NVTC), to purchase six expansion buses to bring the fleet up to a 20 percent spare ratio, which is the industry standard set by the Federal Transportation Administration. In addition, an amount of \$200,000, fully covered by NVTC funds, is included to fund the operational costs of the Reston Town Center Connector store which is projected to open in January 2006 and \$709,183, covered by available balance in Fund 100, is included to offset the increased cost for bus service in the Huntington Division due to unanticipated contract revisions as a result of increased service hours in South County. These increases are partially offset by a decrease of \$794,534 due to reduced estimates of Dulles Corridor Rapid Transit (DCRPT) funds and Richmond Highway Grant funds from the Commonwealth Transportation Board (CTB).

### Cost Centers

There are three main cost centers in Fund 100, County Transit Systems, two of which (Huntington and Reston-Herndon) are focused on FAIRFAX CONNECTOR bus service. The third cost center is focused on Commuter Rail, the Virginia Railway Express. It should be noted that the performance data for the Community Bus Services Division, which was merged into the Reston-Herndon Division in Summer 2003, is now captured in the Reston-Herndon Division's performance measures.

### Fairfax Connector – Summary Data

### Key Performance Measures

#### Objectives

- ◆ To provide service to 9,690,000 FAIRFAX CONNECTOR passengers in FY 2007. This amount reflects an increase of 5.92 percent from FY 2006.
- ◆ To provide an exemplary transit bus system, which is cost effective and competitive in the Washington Metropolitan Region by providing 543,083 platform hours of service, an increase of 1.10 percent over the FY 2006 level and 8,847,314 platform miles of service, an increase of 2.14 percent over the FY 2006 level.

## Fund 100 County Transit Systems

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Buses operated	163	170	176 / 170	176	176
Routes served	55	55	56 / 57	57	57
Passengers transported	7,595,138	7,990,825	8,550,182 / 8,474,143	9,148,695	9,690,000
Timetables distributed	1,800,000	1,825,000	1,825,000 / 1,825,000	1,825,000	1,900,000
Information sites	115	120	125 / 125	125	130
Maps distributed	20,000	20,000	20,000 / 20,000	20,000	20,000
Platform hours provided	428,459	425,342	484,576 / 505,744	537,178	543,083
Platform miles provided	7,116,555	7,171,115	8,071,548 / 7,964,525	8,661,860	8,847,314
Revenue hours	382,464	379,781	449,667 / 447,893	492,000	496,000
Revenue miles generated	6,247,532	5,957,980	6,716,895 / 6,941,052	7,393,171	7,358,092
<b>Efficiency:</b>					
Operating cost/passenger	\$2.98	\$3.16	\$3.78 / \$3.46	\$3.85	\$3.83
Operating subsidy/passenger	\$2.61	\$2.75	\$3.28 / \$2.92	\$3.34	\$3.32
Passengers/revenue mile	1.22	1.34	1.27 / 1.22	1.24	1.32
Operating costs	\$22,597,450	\$25,228,511	\$32,354,745 / \$29,336,168	\$35,252,617	\$37,094,014
Farebox revenue	\$2,796,742	\$3,216,579	\$4,296,093 / \$4,554,929	\$4,660,789	\$4,936,500
Operating subsidy	\$19,800,708	\$22,011,932	\$28,058,652 / \$24,781,239	\$30,591,828	\$32,157,514
Operating cost/platform mile	\$3.18	\$3.52	\$4.01 / \$3.68	\$4.07	\$4.19
Operating cost/platform hour	\$52.74	\$59.31	\$66.77 / \$58.01	\$65.63	\$68.30
Farebox revenue as a percent of operating costs	12.38%	12.75%	13.28% / 15.53%	13.22%	13.31%
<b>Service Quality:</b>					
Complaints per 100,000 passengers	17	17	15 / 16	14	14
<b>Outcome:</b>					
Percent change in FAIRFAX CONNECTOR passengers	11.18%	5.21%	7.00% / 6.05%	7.96%	5.92%
Percent change in service provided for platform miles	1.20%	0.77%	12.56% / 11.06%	8.76%	2.14%
Percent change in service provided for platform hours	0.63%	(0.73%)	13.93% / 18.90%	6.22%	1.10%

# Fund 100

## County Transit Systems

### Performance Measurement Results

In FY 2003, FCDOT completed an analysis of the FAIRFAX CONNECTOR Bus System to determine areas where there could be improvement. The information acquired from this analysis has been used to develop and implement facility restorations, bus upgrades, contract awards, consolidation of the Reston-Herndon Division and the Community Bus Services Division and the foundation for a long-term plan for the FAIRFAX CONNECTOR.

The performance data is strong evidence that the FAIRFAX CONNECTOR is succeeding in its goal of providing safe, timely and reliable service with an emphasis on customer service. For example, in FY 2005, FAIRFAX CONNECTOR experienced a 6.05 percent increase in ridership from 7,990,825 in FY 2004 to 8,474,143 in FY 2005. At the same time, the FAIRFAX CONNECTOR's total number of adverse comments dropped from 17 per 100,000 passengers in FY 2004 to 16 per 100,000 passengers in FY 2005.

### Fairfax Connector: Huntington Division

### Key Performance Measures

#### Objectives

- ◆ To provide service to 4,941,900 FAIRFAX CONNECTOR passengers in the Huntington Division in FY 2007, an amount that reflects a 10.60 percent increase from FY 2006.
  
- ◆ To provide an exemplary transit bus system, which is cost effective and competitive in the Washington Metropolitan Region by providing 283,505 platform hours of service, an increase of 1.53 percent over the FY 2006 level and 4,063,331 platform miles of service, an increase of 1.53 percent over the FY 2006 level.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Buses operated	83	80	86 / 80	87	87
Routes served	23	23	24 / 25	25	25
Passengers transported	3,619,225	3,898,769	4,175,909 / 4,049,019	4,468,223	4,941,900
Platform hours provided	188,771	192,418	251,652 / 265,011	279,233	283,505
Platform miles provided	2,660,396	2,706,362	3,606,795 / 3,615,705	4,002,099	4,063,331
Revenue hours	162,944	165,114	235,000 / 230,495	262,000	266,000
Revenue miles generated	2,159,192	2,163,178	2,922,093 / 3,067,214	3,242,354	3,291,962

## Fund 100 County Transit Systems

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Efficiency:</b>					
Operating cost/passenger	\$2.72	\$2.63	\$3.69 / \$3.65	\$3.83	\$3.95
Operating subsidy/passenger	\$2.33	\$2.23	\$3.17 / \$3.10	\$3.29	\$3.44
Passengers/revenue mile	1.68	1.80	1.43 / 1.32	1.38	1.50
Operating costs	\$9,833,211	\$10,238,550	\$15,404,180 / \$14,763,039	\$17,104,534	\$19,503,442
Farebox revenue	\$1,391,422	\$1,557,824	\$2,158,212 / \$2,208,208	\$2,422,277	\$2,517,600
Operating subsidy	\$8,441,789	\$8,680,726	\$13,245,968 / \$12,554,831	\$14,682,257	\$16,985,842
Operating cost/platform mile	\$3.70	\$3.78	\$4.27 / \$4.08	\$4.27	\$4.80
Operating cost/platform hour	\$52.09	\$53.21	\$61.21 / \$55.71	\$61.26	\$68.79
Farebox revenue as a percent of operating costs	14.15%	15.22%	14.01% / 14.96%	14.16%	12.91%
<b>Service Quality:</b>					
Complaints per 100,000 passengers	22	20	19 / 19	17	16
<b>Outcome:</b>					
Percent change in Huntington FAIRFAX CONNECTOR passengers	2.83%	7.72%	7.11% / 3.85%	10.35%	10.60%
Percent change in service provided for platform miles	(2.12%)	1.73%	33.27% / 33.60%	10.69%	1.53%
Percent change in service provided for platform hours	(0.46%)	1.93%	30.78% / 37.73%	5.37%	1.53%

### Performance Measurement Results

The Huntington Division performance data is strong evidence that the FAIRFAX CONNECTOR is succeeding in its goal of providing safe, timely and reliable service with an emphasis on customer service. For example, in FY 2005, the Huntington Division experienced a 3.85 percent increase in ridership from 3,898,769 in FY 2004 to 4,049,019 in FY 2005. However, this increase was 3.26 percentage points lower than the estimate. While significant service improvements were implemented at the start of the Second Quarter of FY 2005, ridership growth did not initially correspond to service changes. This "lagging" and/or "trailing" effect is somewhat common in the transit industry, especially when significant service changes have not been made in recent years. Ridership in the last quarter of FY 2005 was almost 10 percent higher than the same period in FY 2004. In addition, ridership in the First Quarter of FY 2006 was 19 percent higher than the same period in the prior year, before service enhancements were implemented. Also, the Huntington Division's number of adverse comments dropped from 20 complaints per 100,000 passengers in FY 2004 to 19 complaints per 100,000 passengers in FY 2005.

# Fund 100 County Transit Systems

## Fairfax Connector: Reston-Herndon Division

### Key Performance Measures<sup>1</sup>

#### Objectives

- ◆ To provide service to 4,748,100 FAIRFAX CONNECTOR passengers in the Reston-Herndon Division in FY 2007, an amount that reflects a 1.44 percent increase over FY 2006.
- ◆ To provide an exemplary transit bus system, which is cost effective and competitive in the Washington Metropolitan Region by providing 259,578 platform hours of service, an increase of 0.63 percent over the FY 2006 level and 4,783,983 platform miles of service, an increase of 2.67 percent over the FY 2006 level.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Buses operated	80	90	90 / 90	89	89
Routes served	32	32	32 / 32	32	32
Passengers transported	3,975,913	4,092,056	4,374,273 / 4,425,124	4,680,472	4,748,100
Platform hours provided	239,688	232,924	232,924 / 240,733	257,945	259,578
Platform miles provided	4,456,159	4,464,753	4,464,753 / 4,348,820	4,659,761	4,783,983
Revenue hours	219,520	214,667	214,667 / 217,398	230,000	230,000
Revenue miles generated	4,088,340	3,794,802	3,794,802 / 3,873,838	4,150,817	4,066,130
<b>Efficiency:</b>					
Operating cost/passenger	\$3.21	\$3.66	\$3.88 / \$3.29	\$3.88	\$3.70
Operating subsidy/passenger	\$2.86	\$3.26	\$3.39 / \$2.76	\$3.40	\$3.20
Passengers/revenue mile	0.97	1.08	1.15 / 1.14	1.13	1.17
Operating costs	\$12,764,239	\$14,989,961	\$16,950,565 / \$14,573,129	\$18,148,083	\$17,590,572
Farebox revenue	\$1,405,320	\$1,658,755	\$2,137,881 / \$2,346,721	\$2,238,512	\$2,418,900
Operating subsidy	\$11,358,919	\$13,331,206	\$14,812,684 / \$12,226,408	\$15,909,571	\$15,171,672
Operating cost/platform mile	\$2.86	\$3.36	\$3.80 / \$3.35	\$3.89	\$3.68
Operating cost/platform hour	\$53.25	\$64.36	\$72.77 / \$60.54	\$70.36	\$67.77
Farebox revenue as a percent of operating costs	11.01%	11.07%	12.61% / 16.10%	12.33%	13.75%

# Fund 100 County Transit Systems

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Service Quality:</b>					
Complaints per 100,000 passengers	14	13	12 / 12	12	11
<b>Outcome:</b>					
Percent change in Reston-Herndon FAIRFAX CONNECTOR passengers	20.06%	2.92%	6.90% / 8.14%	5.77%	1.44%
Percent change in service provided for platform miles	3.29%	0.19%	0.00% / (2.60%)	7.15%	2.67%
Percent change in service provided for platform hours	1.50%	(2.82%)	0.00% / 3.35%	7.15%	0.63%

(1) The FY 2003 data reflects the combined totals for the Community Bus Services Division and the Reston-Herndon Division. Beginning in FY 2004, these two divisions were consolidated in order to provide more efficient and consistent service, reduce costs, and streamline workload.

## Performance Measurement Results

The Reston-Herndon Division performance data provides evidence that the FAIRFAX CONNECTOR is succeeding in its goal of providing safe, timely and reliable service with an emphasis on customer service. In FY 2005, the Reston-Herndon Division experienced an 8.14 percent increase in ridership from 4,092,056 in FY 2004 to 4,425,124 in FY 2005. At the same time, the Reston-Herndon Division's number of adverse comments dropped from 13 complaints per 100,000 passengers in FY 2004 to 12 complaints per 100,000 passengers in FY 2005.

## Commuter Rail

### Key Performance Measures

#### Objectives

- ◆ To provide a reliable alternative mode of transportation to Fairfax County residents utilizing the Virginia Railway Express (VRE).

## Fund 100 County Transit Systems

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Annual Fairfax County VRE subsidy (\$ in millions)	\$2.61	\$2.97	\$3.27 / \$3.27	\$3.42	\$3.90
Daily trains operated	32	32	32 / 32	31	31
Stations maintained in Fairfax County	5	5	5 / 5	5	5
Parking spaces provided in Fairfax County	2,030	2,030	2,090 / 2,090	2,090	2,090
Daily A.M. boardings at Fairfax County stations	1,542	1,595	1,700 / 1,659	1,692	1,726
Estimated annual boardings / alightings at Fairfax County stations	755,580	781,550	833,000 / 812,910	829,080	845,740
<b>Efficiency:</b>					
Cost per County VRE trip	\$3.45	\$3.80	\$3.93 / \$4.02	\$4.13	\$4.61
<b>Outcome:</b>					
Percent change in VRE passengers boarding at stations in Fairfax County	26.3%	3.4%	6.6% / 4.0%	2.0%	2.0%

### Performance Measurement Results

Ridership both in Fairfax County and system-wide continued to grow in FY 2005. Daily A.M. boardings at Fairfax County stations increased to 1,659 in FY 2005, an increase of 4.0 percent. Systemwide, ridership is averaging over 16,000 daily riders and is anticipated to be over 17,000 by FY 2007. As a result, more parking, rail cars, new stations and station improvements, rolling stock storage, and track improvements are needed to keep pace with the existing and projected growth in demand. All of Fairfax County's VRE stations (Burke Centre, Rolling Road, Lorton, Backlick and Franconia-Springfield) are affected or will affect the system's growth. Parking is a particular issue for Fairfax County at the Burke Centre and Rolling Road stations. A parking feasibility study to identify the type of facility needed to address the overcrowded conditions at these two stations has been completed. One of its primary recommendations was to construct a multi-level parking structure on-site at the Burke Centre Station. The Board of Supervisors has endorsed the project, and design of this facility began in September 2004 using a combination of federal Congestion Mitigation and Air Quality (CMAQ) funds and local funds. Construction is expected to be complete in early 2008. Examination of the Rolling Road Station parking lot is continuing to determine what improvements can be implemented at that facility.

# Fund 100 County Transit Systems

## FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 100, County Transit Systems

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$10,947,976</b>	<b>\$1,158,697</b>	<b>\$14,449,969</b>	<b>\$291,068</b>
Revenue:				
Miscellaneous Revenue <sup>1</sup>	\$561,776	\$470,000	\$470,000	\$470,000
State Reimbursement - Dulles	6,650,000	7,420,534	6,650,000	6,650,000
State Reimbursement - Other	800,000	824,000	800,000	800,000
Bus Advertising	322,480	300,000	300,000	300,000
Sale of Vehicles	7,430	0	0	0
Governor's Congestion Relief Grant	294,139	0	0	0
Plaza America Proffer Revenue	275,000	0	0	0
NVTC Funds	2,397,966	0	2,180,000	0
<b>Total Revenue</b>	<b>\$11,308,791</b>	<b>\$9,014,534</b>	<b>\$10,400,000</b>	<b>\$8,220,000</b>
Transfers In:				
General Fund (001)	\$21,360,147	\$24,145,192	\$24,145,192	\$30,695,510
Metro Operations and Construction (309)	1,635,020	1,684,071	1,684,071	1,768,275
<b>Total Transfers In</b>	<b>\$22,995,167</b>	<b>\$25,829,263</b>	<b>\$25,829,263</b>	<b>\$32,463,785</b>
<b>Total Available</b>	<b>\$45,251,934</b>	<b>\$36,002,494</b>	<b>\$50,679,232</b>	<b>\$40,974,853</b>



# Fund 100 County Transit Systems

## FUND STATEMENT

### Fund Type G10, Special Revenue Funds

### Fund 100, County Transit Systems

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Expenditures:				
<u>FAIRFAX CONNECTOR</u>				
Huntington Division				
Operating Expenses	\$12,554,831	\$13,893,129	\$14,682,257	\$16,985,842
Capital Equipment	0	0	4,499,590	0
Capital Projects	2,480,257	0	515,441	0
Subtotal - Huntington Division	\$15,035,088	\$13,893,129	\$19,697,288	\$16,985,842
Reston-Herndon Division				
Operating Expenses	\$12,226,408	\$13,408,077	\$15,909,571	\$15,171,672
Capital Equipment	270,286	4,773,615	11,363,240	4,916,823
Subtotal - Reston-Herndon Division	\$12,496,694	\$18,181,692	\$27,272,811	\$20,088,495
Total - FAIRFAX CONNECTOR	\$27,531,782	\$32,074,821	\$46,970,099	\$37,074,337
Commuter Rail	\$3,270,183	\$3,418,065	\$3,418,065	\$3,900,516
Total Expenditures	\$30,801,965	\$35,492,886	\$50,388,164	\$40,974,853
<b>Total Disbursements</b>	<b>\$30,801,965</b>	<b>\$35,492,886</b>	<b>\$50,388,164</b>	<b>\$40,974,853</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$14,449,969</b>	<b>\$509,608</b>	<b>\$291,068</b>	<b>\$0</b>
Transportation-Related Requirements	\$5,340,754	\$509,608	\$291,068	\$0
Bus Replacement	9,109,215	0	0	0
<b>Unreserved Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Miscellaneous revenue reflects reimbursement from the Washington Metropolitan Area Transit Authority (WMATA) for the value of WMATA tokens collected on FAIRFAX CONNECTOR routes.

<sup>2</sup> The fund balance in Fund 100, County Transit Systems, is maintained at adequate levels relative to projected operating and capital equipment requirements. These costs change annually and a substantial percentage of unspent funding is carried forward each year, thus resulting in ending balances that fluctuate, reflecting the carryover of these funds.

# Fund 102

## Federal/State Grant Fund

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### **Mission**

To provide reserves for unanticipated and anticipated grants awarded to Fairfax County from federal, state, and other funding sources. The reserves enable Fairfax County to accept grant funding to enhance services provided to the citizens of Fairfax County.

### **Focus**

In order to provide a comprehensive summary of grant awards to be received by the County in FY 2007, awards *already received* and awards *anticipated to be received* by the County for FY 2007 are included in the Federal/State Grant Fund budget. The total FY 2007 appropriation within Fund 102 is \$67,356,294, a decrease of \$2,441,616, or 3.5 percent, from the FY 2006 Adopted Budget Plan total of \$69,797,910 and includes both grant awards already received and grants that are anticipated. The total for grant awards already received and appropriated directly to the agency receiving the grant is \$2,609,707 in FY 2007. Funds for grants held in reserve until the grant award is received and approved by the Board of Supervisors total \$64,746,587 in FY 2007.

In order to secure grant funding, the grantor often requires that a certain percentage of funds be matched from local funding sources. In FY 2007, the total General Fund commitment for Local Cash Match totals \$7,350,985, a decrease of \$4,571,088, or 38.3 percent, from the FY 2006 Adopted Budget Plan total of \$11,922,073. This decrease is due primarily to a reduction in funding for Community Oriented Policing Services (COPS) grants in the Police Department. The FY 2007 Local Cash Match total for grant awards already received and appropriated directly to the agency receiving the grant is \$1,874,781, while funds for grants held in reserve until the grant award is received and approved by the Board of Supervisors totals \$5,476,204.

Prior appropriation of the anticipated grants will allow for grants to be handled in an expeditious manner when actual awards are received. As specific grants are awarded and approved, a supplemental appropriation of the required funds is made to the specific agency or agencies administering a grant. This increase in a specific agency grant appropriation is offset by a concurrent decrease in the grant reserve. The list of anticipated grants to be received in FY 2007 was developed based on prior awards and the most recent information available concerning future awards. A detailed list of grant programs by agency, including a description of the grant programs funded, the number of positions supported, the citizens served, and the funding sources (federal/state grant funds and General Fund support) is included. In addition, an amount of \$1,075,000, the same level as in FY 2006, is included as part of the reserve to allow for grant awards that cannot be anticipated.

Effective September 1, 2004, the Board of Supervisors established new County policy for grant applications and awards that meet certain requirements. If a grant is \$100,000 or less, with a required Local Cash Match of \$25,000 or less, with no significant policy implications, and if the grantor does not require Board of Supervisors' approval, the agency can work directly with the Department of Management and Budget to receive the award and reallocate funding from the anticipated/unanticipated reserve directly to the agency. If an award exceeds these limitations but was listed in the Anticipated Grant Awards table in the Adopted Budget for the current fiscal year, Board of Supervisors' approval is not required unless the actual funding received differs significantly from the projected funding listed in the budget. For any grant that does not meet all of the specified criteria, the agency must obtain Board of Supervisors' approval in order to apply for or accept the grant award.

### **Appropriated Grant Awards**

The Community Oriented Policing Services (COPS) Grants from the U.S. Department of Justice (DOJ) are appropriated directly to the Police Department in the amount of \$2,609,707. The COPS grants are multi-year federal awards to localities aimed at increased community policing. The FY 2007 appropriation includes the third and final year of a COPS Universal Hiring Program (UHP) award received in FY 2004 in the amount of \$1,574,781 and the first year of a COPS in Schools award received in FY 2006 in the amount of \$1,034,926.

## Fund 102 Federal/State Grant Fund

FY 2007 APPROPRIATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2007 GRANT FUNDED POSITIONS/SYE	FY 2007 TOTAL PROJECTED FUNDING	GENERAL FUND <sup>1</sup>	FEDERAL/ STATE	OTHER
<b>Police Department</b>					
<b>Community Oriented Policing Services (COPS)</b>					
The U.S. Department of Justice (DOJ), Office of Community Oriented Policing funding is provided to support and expand community-policing efforts. Under this program, the DOJ makes direct grants to agencies and jurisdictions to hire or rehire additional sworn law enforcement officers as part of an overall plan to address crime and related problems through community policing.					
COPS UHP VII (90024G) PY 05	0/0.0	\$1,574,781	\$1,574,781	\$0	\$0
The Board of Supervisors was notified of this three-year grant award on October 20, 2003. The three-year grant award of \$5,062,102 includes \$1,200,000 in federal funding and \$3,862,102 in Local Cash Match. This grant supports 16/16.0 SYE merit regular positions in Agency 90, Police Department, in the General Fund. The Local Cash Match for the grant is also included in Agency 90 in the General Fund. FY 2007 reflects the third and final year of funding for this award.					
COPS in Schools (90030G) PY 07	0/0.0	\$1,034,926	\$300,000	\$734,926	\$0
The Board of Supervisors was notified of this three-year grant award on October 17, 2005. The three-year grant award of \$2,371,056 includes \$750,000 in federal funding and \$1,621,056 in Local Cash Match. This grant supports 6/6.0 SYE merit regular positions in Agency 90, Police Department, in the General Fund. The Local Cash Match for the grant is also included in Agency 90 in the General Fund. FY 2007 reflects the first year of the grant award. Over the final two years of this award, federal funding of \$15,074 and Local Cash Match funding of \$1,321,056 is anticipated to be required.					
<b>TOTAL APPROPRIATED DIRECTLY TO AGENCIES</b>	<b>0/0.0</b>	<b>\$2,609,707</b>	<b>\$1,874,781</b>	<b>\$734,926</b>	<b>\$0</b>

<sup>1</sup> It should be noted that sufficient Local Cash Match funding has been included to cover the anticipated General Fund obligation for the COPS grants in Agency 90, Police Department. The FY 2007 Local Cash Match total in Agency 90 includes both new funding sources as well as funds carried over from previous fiscal years.

## Fund 102 Federal/State Grant Fund

### Funding in Reserve within Fund 102

An amount of \$64,746,587 is included in FY 2007 as a reserve for grant awards. Grant awards are principally funded by two general sources – federal/state grant funding and Local Cash Match. The FY 2007 reserves for each of these sources are estimated for anticipated grant awards and for unanticipated grant awards. The Reserve for Grant Funding and the Reserve for Local Cash Match are shown on the fund statement as both estimated revenue and estimated expenditures.

In FY 2007, the Reserve for Grant funding is \$59,270,383, including the Reserve for Anticipated Grant Funding of \$58,270,383 and the Reserve for Unanticipated Grant Funding of \$1,000,000. This reflects an increase of \$1,608,566 or 2.8 percent, over the FY 2006 Adopted Budget Plan Reserve for Grant Funding of \$57,661,817. This increase is primarily attributable to new and increased estimated funding for grants in the Department of Community and Recreation Services, the Fire and Rescue Department, the Department of Family Services, and the Health Department.

In FY 2007, the Reserve for Local Cash Match is \$5,476,204, including the Reserve for Anticipated Local Cash Match of \$5,401,204 and the Reserve for Unanticipated Local Cash Match of \$75,000. This reflects an increase of \$154,697, or 2.9 percent, over the FY 2006 Adopted Budget Plan Reserve for Local Cash Match of \$5,321,507. The increase in Local Cash Match requirements is due primarily to increased anticipated requirements in the Department of Family Services. Correspondingly, \$5,476,204 is budgeted as a transfer from the General Fund for Local Cash Match contributions. This amount is a projection of the County contributions required for anticipated and unanticipated grant awards. It should be noted that an additional \$1,874,781 in Local Cash Match has been directly appropriated to the agencies for grant awards already received. This results in a FY 2007 total Local Cash Match commitment of \$7,350,985. The anticipated Local Cash Match required by agencies is as follows:

AGENCY	FY 2007 ADVERTISED LOCAL CASH MATCH
Office of the County Executive, Office of Partnerships	\$44,000
Department of Transportation	\$2,886,306
Department of Community and Recreation Services	\$7,385
Department of Family Services	\$2,269,676
Police Department	\$94,882
Fire and Rescue Department	\$98,955
Reserve for Unanticipated Grant Awards	\$75,000
<b>Total</b>	<b>\$5,476,204</b>

The following table provides funding levels for the FY 2007 Advertised Budget Plan for the fund including the awards in the reserves for anticipated and unanticipated awards. Actual grant awards received in FY 2007 may differ from the attached list.

# Fund 102

## Federal/State Grant Fund

FY 2007 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2007 GRANT FUNDED POSITIONS/SYE	FY 2007 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
<b>Office of the County Executive/Office of Partnerships</b>					
Project Discovery (02003G)	1/1.0	\$66,000	\$44,000	\$22,000	\$0
The U.S. Department of Education and Project Discovery Inc. funds this community-based program that helps low-income and minority students in grades 6 through 12 prepare for access to post-secondary education. The Local Cash Match is the same as the total included in the <u>FY 2006 Adopted Budget Plan</u> for this program.					
21 <sup>st</sup> Century Community Learning Centers (02009G)	0/0.0	\$166,000	\$0	\$166,000	\$0
The Virginia Department of Education 21st Century Community Learning Centers Program (CLCP) provides funding for two CLCP sites and aims to transform them into 21st Century Community Learning Centers - places where children and their families work together to improve their literacy, education, and opportunity. The focus of the program is to provide expanded academic enrichment opportunities for children attending low performing schools. Tutorial services and academic enrichment activities are designed to help students meet local and state academic standards in subjects such as reading and math. In addition, 21st Century CLCPs provide youth development activities, technology education programs, art, music and recreation programs, counseling, and character education to enhance the academic component of the program.					
<b>TOTAL - OFFICE OF THE COUNTY EXECUTIVE/OFFICE OF PARTNERSHIPS</b>	<b>1/1.0</b>	<b>\$232,000</b>	<b>\$44,000</b>	<b>\$188,000</b>	<b>\$0</b>
<b>Office of Human Rights</b>					
<b>U.S. Equal Employment Opportunity Commission Contract (39005G)</b>	<b>4/4.0</b>	<b>\$125,000</b>	<b>\$0</b>	<b>\$125,000</b>	<b>\$0</b>
The U.S. Equal Employment Opportunity Commission (EEOC) program is the result of a contractual agreement reached between the Fairfax County Office of Human Rights and the Federal EEOC. This agreement requires the Office of Human Rights to investigate complaints of employment discrimination in Fairfax County. Any individual who applies for employment or is employed in Fairfax County is eligible to use these services.					
<b>Department of Transportation</b>					
Marketing and Ridesharing Program (40001G)	5/5.0	\$400,000	\$80,000	\$320,000	\$0
The Virginia Department of Transportation Marketing and Ridesharing grant encourages commuters to rideshare, assists commuters in their ridesharing efforts, and promotes the use of Fairfax County bus and rail services. Any County resident or any non-County resident working in Fairfax County may use this program. Required Local Cash Match for this program is 20 percent.					
Employer Outreach Program (40013G)	2/2.0	\$270,000	\$0	\$270,000	\$0
Congestion Mitigation Air Quality (CMAQ) funds provided via the Metropolitan Washington Council of Governments and the Virginia Department of Rail and Public Transportation for the Employer Outreach Program are used to decrease air pollution by promoting alternative commuting modes. Transportation Demand Management Programs, customized for each participant employment site, are implemented in partnership between the employer and the County.					
Dulles Corridor Enhancements (40016G)	1/1.0	\$0	\$0	\$0	\$0
This grant provides funding for a position that provides technical support for quality control and customer service in Dulles Express Bus Corridor operations. The funding for this position is reflected in Fund 100, County Transit Systems.					
Springfield Mall Transit Store (40017G)	0/0.0	\$200,000	\$0	\$200,000	\$0
Transportation Efficiency Improvement funds provided by the Virginia Department of Rail and Public Transportation for the Springfield Mall Transit Store are used to provide an Information Center at the Springfield Mall. The Information Center provides information regarding the status of the interchange project and answers to citizen questions about the project.					

## Fund 102 Federal/State Grant Fund

FY 2007 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2007 GRANT FUNDED POSITIONS/SYE	FY 2007 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
<b>Transportation Projects</b>					
The Department of Transportation receives funding for transportation projects from various sources, including the Congestion Mitigation Air Quality (CMAQ) program, Regional Surface Transportation Program (RSTP) , Job Access/Reverse Commute (JARC) program, and Federal Appropriations. Based on the most up-to-date information available, an amount of \$14,031,526 has been included in FY 2007, including \$11,225,220 in federal funding and \$2,806,306 in Local Cash Match. As in the past, the Department of Transportation will formally notify the Board of Supervisors and obtain the Board's concurrence prior to spending these funds.					
Local Cash Match for Transportation Projects	0/0.0	\$2,806,306	\$2,806,306	\$0	\$0
These funds may be used to meet the Local Cash Match requirements of transportation project funding received in FY 2007, including those projects listed below. If Local Cash Match requirements exceed this amount, staff will explore other available sources of matching funds or reprioritize available funding.					
Springfield CBD Park and Ride Facility	0/0.0	\$1,000,000	\$0	\$1,000,000	\$0
This CMAQ project includes the design, land acquisition, and construction of a multimodal transportation facility near Old Keene Mill Road and Interstate-95. This facility will include up to 1,000 parking spaces for commuters and others who ride buses or carpool, particularly using the Interstate-95/395 High-Occupancy-Vehicle lanes. A 20 percent Local Cash Match is required.					
Trail Projects	0/0.0	\$800,000	\$0	\$800,000	\$0
This CMAQ project includes the design, land acquisition, and construction of various trails and pedestrian improvements across the County. A 20 percent Local Cash Match is required.					
On Road Bike Trails	0/0.0	\$400,000	\$0	\$400,000	\$0
This CMAQ project includes the design of on-road bicycle facilities in various locations across the County. A 20 percent Local Cash Match is required.					
Richmond Highway Bus Priority Project	0/0.0	\$500,000	\$0	\$500,000	\$0
This CMAQ project includes the implementation of Bus Priority/Preemption and Intelligent Transportation Systems (ITS)-related aspects of the Richmond Highway Public Transportation Initiative (RHPTI). A 20 percent Local Cash Match is required.					
Richmond Highway Traffic Synchronization Pilot Project	0/0.0	\$497,050	\$0	\$497,050	\$0
Included as a FY 2004 Federal Appropriation, this project includes funding for ITS projects targeted at improving the reliability and quality of bus service along the Richmond Highway Corridor. A 20 percent Local Cash Match is required.					
Richmond Highway Transit Improvements (FY 2004 Appropriation)	0/0.0	\$695,870	\$0	\$695,870	\$0
These funds, which were included as a FY 2004 Federal Appropriation, will be used to establish transit centers, bus stop improvements, and additional Park-and-Ride facilities based on the NVTC Route 1 Corridor Bus Study. A 20 percent Local Cash Match is required.					
Richmond Highway Public Transportation Initiative	0/0.0	\$2,982,300	\$0	\$2,982,300	\$0
These funds, which were included as a FY 2004 Federal Appropriation, will be used to establish transit centers, bus stop improvements, and additional Park-and-Ride facilities based on the NVTC Route 1 Corridor Bus Study. A 20 percent Local Cash Match is required.					
Reston Traffic Signal Prioritization	0/0.0	\$750,000	\$0	\$750,000	\$0
Included as a FY 2004 Federal Appropriation, this project includes funding for ITS projects targeted at improving the reliability and quality of traffic operations and bus service in the Reston area. A 20 percent Local Cash Match is required.					
Fairfax County Trail Improvements - Great Falls	0/0.0	\$1,000,000	\$0	\$1,000,000	\$0
Included as a FY 2005 Federal Appropriation, this project includes the design, land acquisition, and construction of trails and pedestrian improvements in the Great Falls area. A 20 percent Local Cash Match is required.					

## Fund 102 Federal/State Grant Fund

FY 2007 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2007 GRANT FUNDED POSITIONS/SYE	FY 2007 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
Burke Centre VRE Station Parking Expansion	0/0.0	\$1,000,000	\$0	\$1,000,000	\$0
Included as a FY 2004 Federal Appropriation, this project includes the design and construction of expansion at the 543-space parking lot at the Burke Centre VRE station. A 20 percent Local Cash Match is required.					
I-66 Vienna Metrorail Accessibility Improvements	0/0.0	\$600,000	\$0	\$600,000	\$0
Included as a FY 2005 Federal Appropriation, this project includes the design of a transit access ramp from I-66 to the Vaden Drive bridge, adjacent to the Vienna Metrorail Station. A 20 percent Local Cash Match is required.					
Richmond Highway Transit Improvements (FY 2005 Appropriation)	0/0.0	\$1,000,000	\$0	\$1,000,000	\$0
These funds, which were included as a FY 2005 Federal Appropriation, will be used to establish transit centers, bus stop improvements, and additional Park-and-Ride facilities based on the NVTC Route 1 Corridor Bus Study. A 20 percent Local Cash Match is required.					
<b>Subtotal – Transportation Projects</b>	<b>0/0.0</b>	<b>\$14,031,526</b>	<b>\$2,806,306</b>	<b>\$11,225,220</b>	<b>\$0</b>
<b>TOTAL – DEPARTMENT OF TRANSPORTATION</b>	<b>8/8.0</b>	<b>\$14,901,526</b>	<b>\$2,886,306</b>	<b>\$12,015,220</b>	<b>\$0</b>
Department of Community and Recreation Services					
Summer Lunch Program (50001G)	0/0.0	\$98,925	\$7,385	\$91,540	\$0
The United States Department of Agriculture (USDA) Summer Lunch Program serves children between the ages of 5 and 18 at eligible centers throughout the County. Eligibility is based on at least 50 percent of the children in an area meeting income guidelines established by the USDA. The program distributes nutritious lunches to children. The USDA provides a set amount of funding yearly and local funding is used as a supplement to ensure that all eligible children are served.					
Local Government Challenge Grant (50004G)	0/0.0	\$5,000	\$0	\$5,000	\$0
The Virginia Commission for the Arts Local Government Challenge Grant is awarded to jurisdictions that support local arts programs for improving the quality of the arts. The funding awarded to Fairfax County will be provided to the Arts Council of Fairfax County for distribution.					
Youth Smoking Prevention Program (50009G)	1/1.0	\$75,000	\$0	\$0	\$75,000
The Virginia Tobacco Settlement Foundation awards funding for a comprehensive smoking prevention program for teens.					
Vista Project Support (50010G)	0/0.0	\$7,000	\$0	\$7,000	\$0
The Corporation for National and Community Service awards funding to support the AmeriCorps Vista Project. This funding will provide for supervision of VISTA (Volunteers in Service to America) members.					
Gang Prevention and Training Grant (50011G)	0/0.0	\$154,347	\$0	\$154,347	\$0
The Department of Criminal Justice Services awards funding as part of a comprehensive effort to combat gangs. Prevention programming will focus on elementary-aged youth transitioning to middle school. These services are also designed to reach parents.					
Joey Pizzano Memorial Fund (50012G)	1/1.0	\$62,143	\$0	\$0	\$62,143
The Joey Pizzano Memorial Fund funds a swim and water safety program for school-aged children with disabilities that helps develop new leisure activities for beginning swimmers and enhance levels of more experienced swimmers.					
<b>TOTAL - DEPARTMENT OF COMMUNITY AND RECREATION SERVICES</b>	<b>2/2.0</b>	<b>\$402,415</b>	<b>\$7,385</b>	<b>\$257,887</b>	<b>\$137,143</b>

# Fund 102

## Federal/State Grant Fund

FY 2007 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2007 GRANT FUNDED POSITIONS/SYE	FY 2007 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
<b>Fairfax County Public Library</b>					
E-Rate Reimbursements (52011G)	0/0.0	\$219,152	\$0	\$219,152	\$0
The Federal Communications Commission (FCC) E-Rate Reimbursements program provides affordable access to modern telecommunications and information systems through reimbursements to vendors that participate in the Schools and Libraries Universal Service Program.					
<b>Department of Family Services</b>					
Women's Business Center (67201G)	0/0.0	\$90,000	\$90,000	\$0	\$0
The Women's Business Center is the result of an agreement reached between the Fairfax County Office for Women and the U.S. Small Business Administration (SBA). This is a cooperative agreement with the Community Business Partnership, the Northern Virginia Small Business Development Center, and the Enterprise Center of George Mason University to establish the first Women's Business Center program in Virginia, which will provide technical assistance to women business owners. Although FY 2005 officially culminates the existing five-year agreement with the SBA, the agreement has been extended and it is expected that the funding for FY 2007 will be increased.					
<b>Workforce Investment Act (WIA)</b>					
Beginning in the 1980's, Fairfax County has received funding from the U.S. Department of Labor to operate the Job Training Partnership Act (JTPA) programs. On July 1, 2000, the Workforce Investment Act (WIA) of 1998 replaced the JTPA programs. WIA is a work-first approach to employment and training for adults, youth, and dislocated workers. Funding in the following programs is anticipated.					
WIA Adult Program (67300G)	12/12.0	\$541,674	\$0	\$541,674	\$0
The WIA Adult Program focuses on meeting needs of businesses for skilled workers and individuals' training and employment needs. Easy access to information and services is provided through a system of One-Stop centers. Services may include job search and placement assistance, labor market information, assessment of skills, follow-up services after employment, group and individual counseling, training services directly linked to job opportunities in the local area, and other services for dislocated workers.					
WIA Youth Program (67302G)	7/7.0	\$440,859	\$0	\$440,859	\$0
The WIA Youth Program focuses on preparation for post-secondary educational opportunities or employment by linking academic and occupational learning. Programs include tutoring, study skills training and instruction leading to completion of secondary school, alternative school services, mentoring by adults, paid and unpaid work experience, occupational skills training, leadership development, support services, and other services for disadvantaged youth ages 14 to 21.					
WIA Dislocated Worker Program (67304G)	12/12.0	\$616,140	\$0	\$616,140	\$0
The WIA Dislocated Worker Program focuses on meeting the business needs for skilled workers and individuals' training and employment needs. Easy access to information and services is provided through a system of One-Stop centers. Services may include job search and placement assistance, labor market information, assessment of skills, follow-up services after employment, group and individual counseling, training services directly linked to job opportunities in the local area, and other services for dislocated workers.					
<b>Subtotal - WIA</b>	<b>31/31.0</b>	<b>\$1,598,673</b>	<b>\$0</b>	<b>\$1,598,673</b>	<b>\$0</b>
Fraud FREE Program (67312G)	4/4.0	\$299,975	\$0	\$299,975	\$0
The Fraud Recovery Special Fund, supported by state retained dollars from the collection of overpayments in all assistance programs, provides funding for a Fairfax County Fraud Investigation Unit. Staff to this unit has the responsibility to assess any indications of fraud in a variety of County-administered welfare programs such as Temporary Assistance for Needy Families, Food Stamps, and Medicaid.					
Department of Labor - One Source (67316G)	0/0.0	\$487,261	\$0	\$487,261	\$0
These funds provide for a community, multi-agency effort to address the disproportionate unemployment and underemployment of people with disabilities. By creating mechanisms for outreach to people with disabilities and their families, this program involves disabled individuals in activities that increase access to employment options and provide employment support systems. Program services address the lack of labor market participation, higher unemployment rates, and underemployment of people with disabilities in terms of use of talent, satisfaction, earnings, responsibility, and access to benefits in full-time employment.					
VASAVOR (67321G)	1/1.0	\$214,600	\$0	\$214,600	\$0
The Virginia Serious and Violent Offender Re-Entry (VASAVOR) program provides services to ex-offenders recently released from prison. Services include job skills training, education, career assessment, employment counseling, and job seeking skills.					



## Fund 102 Federal/State Grant Fund

FY 2007 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2007 GRANT FUNDED POSITIONS/SYE	FY 2007 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
Keep 'Em Covered (formerly HAAT Plus for Children) (67323G)	0/0.0	\$31,408	\$0	\$31,408	\$0
These funds from the Virginia Department of Medical Assistance Services support outreach and follow-up activities to increase enrollment and retention of eligible children in the Family Access to Medical Insurance Security (FAMIS) Plan and FAMIS Plus (Medicaid) health insurance programs.					
Fairfax Bridges to Success (67325G)	3/3.0	\$350,000	\$0	\$350,000	\$0
The U.S. Department of Health and Human Services provides this funding through the Virginia Department of Social Services to facilitate successful employment and movement toward self-sufficiency for Temporary Assistance for Needy Families (TANF) participants who have disabilities. This program combines the former Temporary Assistance for Needy Families (TANF) Hard-to-Serve (67314G) and the TANF Job Retention/Wage Advancement (67318G) grants into a single award.					
Independent Living Demonstration Project (67326G)	0/0.0	\$70,000	\$35,000	\$35,000	\$0
The Virginia Department of Social Services provides services in preparing foster care youth for a successful transition out of care as well as an analysis of the program design and the results achieved. The required Local Cash Match for this grant is 50 percent.					
Department of Medical Assistance (67327G)	0/0.0	\$50,000	\$0	\$50,000	\$0
The Virginia Department of Medical Assistance Services provides outreach services related to the promotion of medical careers to eligible employment and training customers. The focus is on medical careers as a Personal Care Assistant and Certified Nursing Assistant.					
NVRP Contribution (67328G)	0/0.0	\$102,608	\$0	\$0	\$102,608
The Northern Virginia Regional Partnership (NVRP) provides this undesignated funding in support of the workforce development programs of the Northern Virginia Workforce Investment Board. The funding is to be used for staffing needs.					
Inova Health System (67329G)	8/8.0	\$529,655	\$0	\$0	\$529,655
Funding under the Inova Health Systems grant covers the personnel costs of grant eligibility workers stationed at the Inova Fairfax and Inova Mount Vernon hospitals for the purposes of identifying, accepting, and processing applications for financial/medical assistance of County residents who are at the time hospitalized. Inova reimburses Fairfax County for 100 percent of all personnel services costs (salary and County benefits) on a monthly basis for the positions.					
Title V - Senior Community Service Employment Program (67400G)	0/0.0	\$183,632	\$18,363	\$165,269	\$0
The Virginia Department for the Aging allocates U.S. Department of Labor funds to provide part-time opportunities in community service employment for the citizens of Fairfax County and the cities of Fairfax and Falls Church. Services are provided through classroom and on-the-job training, work experience, employment development, planning, and support to unemployed low-income persons aged 55 or older. Required Local Cash Match for this program is 10 percent.					
Independent Living Initiatives Grant Program (67500G)	1/1.0	\$54,621	\$0	\$54,621	\$0
The U.S. Department of Health and Human Services Independent Living Initiatives Grant program, administered through the Virginia Department of Social Services, provides comprehensive services for youth in residential foster care to develop skills necessary to live productive, self-sufficient, and responsible adult lives. The program serves teenagers over age 16 and under age 19 in foster care and who are not eligible for Title IV-E payments.					
Foster and Adoptive Parent Training Grant (67501G)	4/4.0	\$591,138	\$325,126	\$266,012	\$0
The Virginia Department of Social Services Foster and Adoptive Parent Training Grant enables the enhancement of pre-service training, in-home support, and recruiting of agency-approved foster care providers and adoptive parents. Required Local Cash Match for this program is 55 percent.					
Community Housing and Resource Program - Award Three (67503G)	2/2.0	\$858,552	\$433,837	\$424,715	\$0
The U.S. Department of Housing and Urban Development (HUD) Community Housing and Resource Program assists homeless families in making the transition from living in shelters to permanent housing. The program offers 36 transitional housing units and various supportive services. Annual funding for the grant totals \$858,552, of which \$424,715 is HUD funding and \$433,837 is Local Cash Match.					

## Fund 102 Federal/State Grant Fund

FY 2007 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2007 GRANT FUNDED POSITIONS/SYE	FY 2007 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
RISE Supportive Housing Grant (67505G)	0/0.0	\$507,271	\$67,000	\$440,271	\$0
The U.S. Department of Housing and Urban Development (HUD) RISE Supportive Housing Grant is a three-year grant that provides 20 units of transitional housing. Funding also provides support services for families through a partnership of private non-profit organizations and County agencies. Annual funding for the grant totals \$507,271, of which \$440,271 is HUD funding and \$67,000 is Local Cash Match.					
VISSTA/VISSTA Day Care Training (67510G)	6/6.0	\$997,634	\$0	\$997,634	\$0
The Virginia Institute of Social Services Training Activities (VISSTA) program provides skills training for Adult Services, temporary assistance, and Comprehensive Services Act (CSA). This includes employment and day care training for DFS staff. The program also provides training to improve the quality of childcare given by licensed and non-licensed day care providers.					
Community Housing and Resource Program - Award One (67512G)	0/0.0	\$464,638	\$220,936	\$243,702	\$0
This grant offers 18 transitional housing units, services, and programs designed to assist homeless families in making the transition from living in shelters to permanent housing. Annual funding for the grant totals \$464,638 of which \$243,702 is HUD funding and \$220,936 is Local Cash Match.					
Foster Care and Adoption Staffing (67513G)	22/22.0	\$1,003,176	\$0	\$1,003,176	\$0
The General Assembly approved \$6.9 million statewide for new foster care and adoption staffing, effective July 1, 1999. This funding is a result of a staffing study conducted by the Virginia Department of Planning and Budget and the Virginia Department of Social Services that demonstrated the need for 201 additional staff for local jurisdictions. The additional staff will be used to improve the agencies' ability to meet legal mandates with regard to foster care and adoption. The expected outcomes are to reduce the average length of time children spend in foster care; to lower the caseloads in order to meet new judicial time frames and to provide more intensive services; to accelerate the adoption process for older, special needs children; to reduce expenditures out of the Comprehensive Services Act pool; to return children to a family member or permanent placement more quickly; and to enable social workers to visit their children in foster care more frequently than the mandated minimal standard of once every 90 days.					
Title IV-E Revenue Maximization (67514G)	0/0.0	\$350,000	\$0	\$350,000	\$0
Through the Virginia Department of Social Services, Title IV-E of the Social Security Act authorizes the financial claims process for Human Services departments' expenditures related to case management activities designed to prevent out-of-home placements. All proceeds must be reinvested in expanding or enhancing local social services, rather than supplanting existing funding sources. Proceeds are focused on preventing abuse and neglect and out-of-home placement for children, as well as quality assurance efforts to ensure safety, permanency, and well-being for children in the community. Success in these areas will serve to reduce County costs for the most intensive and intrusive services.					
Title IV-E Reasonable and Necessary (67515G)	20/20.0	\$1,000,000	\$0	\$1,000,000	\$0
The Virginia Department of Social Services authorizes federal pass-through reimbursement of reasonable and necessary costs related to administering uncapped federal programs. All funds will be reinvested in expanding or enhancing local social services, rather than supplanting existing funding sources. Funds will support preventing abuse and neglect and out-of-home placement for children, as well as quality assurance efforts to ensure safety, permanency, and well-being for children in the community. Success in these areas will serve to reduce County costs for the most intensive and intrusive services.					
Promoting Safe and Stable Families (67516G, formerly 67700G)	8/7.5	\$471,675	\$47,168	\$424,507	\$0
These Virginia Department of Social Services funds are used to develop, expand, and deliver family preservation and family support services. Required Local Cash Match for this program is 10 percent.					
Program Improvement Plan (PIP) (67517G)	3/3.0	\$333,096	\$66,619	\$266,477	\$0
This appropriation is requested per state requirement as a result of the Child and Family Services Review (CFSR). The implementation of the PIP program is the result of the allocation of additional state general funds by Governor Warner and the General Assembly in an effort to strengthen Virginia's child welfare system and improve outcomes for children and families. The funds will allow local departments of social services to improve the quality and quantity of face-to-face interactions between caseworkers, parents, and children. The required Local Cash Match is 20 percent.					

## Fund 102 Federal/State Grant Fund

FY 2007 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2007 GRANT FUNDED POSITIONS/SYE	FY 2007 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
USDA Child and Adult Care Food Program (67600G)	8/7.25	\$3,359,148	\$0	\$3,359,148	\$0
The U.S. Department of Agriculture (USDA) Child and Adult Care Food Program provides partial reimbursement for snacks served to children in family day care homes. Funds also provide for nutrition training, monitoring, and technical assistance. The program serves children (ages infant to 12) in approved day care homes.					
USDA SACC Snacks (67601G)	0/0.0	\$250,000	\$0	\$250,000	\$0
The U.S. Department of Agriculture (USDA) provides partial reimbursement for snacks served to children in the School-Age Child Care program. The program serves school-aged children, grades K-8.					
<b>U.S. Department of Health and Human Services Head Start Programs</b>					
Head Start is a national child development program that serves income eligible families with very young children. Families served by Head Start grants receive assistance with child education and development, social and health services, and parent education including family literacy and English-as-a-Second-Language. The overall match requirements for Head Start grants are 20 percent. In addition to Local Cash Match, the agency uses in-kind services to meet this required match total.					
Head Start Federal Program Grant (67602G)	34/33.5	\$4,343,903	\$340,991	\$4,002,912	\$0
Head Start is a national child development program that serves income-eligible families with children 3 to 5 years of age. Families served by Head Start receive assistance with child education and development, social and health services, and parent education including family literacy and English-as-a-Second-Language. This funding will provide services to an estimated 434 children.					
Child Care Development Block Grant (67603G)	0/0.0	\$96,945	\$0	\$96,945	\$0
The Child Care Development Block Grant extends service hours and days of care for children enrolled in part-day Head Start classrooms at Gum Springs Head Start Center.					
Early Head Start Program (67610G)	22/22.0	\$3,026,804	\$347,246	\$2,679,558	\$0
The Early Head Start program is a national child development program that serves income eligible families with children 0 to 3 years of age. Families served by Head Start receive assistance with child education and development, social and health services, and parent education including family literacy and English-as-a-Second-Language. This funding will provide services to an estimated 212 children 0 to 3 years of age as well as pregnant mothers. It should be noted that this grant reflects the totals formerly funded under two separate grants 67606G (Early Head Start) and 67608G (Early Head Start - South County).					
<b>Subtotal - Head Start Programs</b>	<b>56/55.5</b>	<b>\$7,467,652</b>	<b>\$688,237</b>	<b>\$6,779,415</b>	<b>\$0</b>
Virginia Preschool Initiative Grant (67604G)	1/1.0	\$977,633	\$0	\$977,633	\$0
The Virginia Department of Education Preschool Initiative allows Fairfax County to serve 629 children in a statewide, comprehensive preschool program designed for at-risk four-year-olds.					
CCAR/Child Care Quality Initiative Program/VACCRRN (67605G)	43/42.5	\$2,802,586	\$0	\$2,802,586	\$0
The Virginia Department of Social Services provides Child Care Development Fund (CCDF) funding for staff to support the provision of child care services, which includes eligibility determination and child care placement, as well as recruitment, resources, and referral activities through the Child Care Assistance and Referral (CCAR) program. For FY 2007, total projected funding for the CCAR program is \$2,675,291 for 42/41.5 SYE grant positions.					
Funds for the Child Care Quality Initiative Program are used to develop, expand, and deliver family preservation and family support services. The Virginia Department of Social Services allocates this funding to enhance the quality and supply of childcare services in the community. Total projected funding for the Child Care Quality Initiative Program for FY 2007 is \$101,406.					
Funds for the Virginia Child Care Resource and Referral Network (VACCRRN), provided by the Virginia Department of Social Services, are used to enhance the quality of child care resources and referral activities. Total projected funding for the VACCRRN program for FY 2007 is \$25,889 for 1/1.0 SYE grant position.					
VIEW Day Care (67607G)	4/4.0	\$273,901	\$27,390	\$246,511	\$0
The Virginia Department of Social Services reimburses Fairfax County for childcare services provided by the School-Age Child Care program to families who are participating in VIEW, the State Welfare Reform program. Required Local Cash Match for this program is 10 percent.					

## Fund 102 Federal/State Grant Fund

FY 2007 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2007 GRANT FUNDED POSITIONS/SYE	FY 2007 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
Fairfax Futures (67611G)	1/1.0	\$100,000	\$0	\$0	\$100,000
This grant from the Freddie Mac Foundation provides funding for working with business and community leaders and the County's Office for Children to bring focus, direction, and new funding to the County to better prepare children to enter kindergarten. It increases communication with the greater Fairfax community about the importance of strengthening early childhood programs in the County, develops business and foundation partnerships to advance the goals, and manages fundraising strategies to achieve these goals.					
Investing in Virginia's Children (67612G)	5/4.75	\$750,000	\$250,000	\$500,000	\$0
The Fairfax County School Readiness Collaborative is a two-year grant from the Virginia Department of Social Services that will create a partnership between the Office for Children, Fairfax County Public Schools, Northern Virginia Community College, and Fairfax Futures to improve the quality of child care so children enter school with the skills they needs to succeed.					
<b>TOTAL – DEPARTMENT OF FAMILY SERVICES</b>	<b>231/228.5</b>	<b>\$26,620,533</b>	<b>\$2,269,676</b>	<b>\$23,618,594</b>	<b>\$732,263</b>
<b>Health Department</b>					
Shelter Support Program (71002G)	2/1.0	\$0	\$0	\$0	\$0
The Virginia Department of Housing and Community Development Shelter Support Grant serves homeless individuals and families living in County shelters. The program provides health care services to shelter residents through a program jointly administered by the Health Department and the Department of Family Services. The funding for these positions is located in Agency 67, Department of Family Services.					
Immunization Action Plan (71006G)	0/0.0	\$74,797	\$0	\$74,797	\$0
The U.S. Department of Health and Human Services Immunization Action Plan provides funding for outreach and education services regarding immunizations for children from low-income families within the community.					
Women, Infants, and Children (71007G)	22/22.0	\$1,501,365	\$0	\$1,501,365	\$0
The U.S. Department of Agriculture provides funding for the Women, Infants, and Children (WIC) Grant. This program provides food, nutrition education, and breastfeeding promotion for pregnant, postpartum, or breastfeeding women, infants, and children under the age of five.					
Perinatal Health Services (71010G)	3/3.0	\$309,634	\$0	\$309,634	\$0
The U.S. Department of Health Perinatal Health Services Grant provides for nutrition counseling for low-income pregnant women to reduce the incidence of low birth weight in Fairfax County. Funding is also used to support Alpha-fetal protein testing.					
Anonymous Test Site (71011G)	0/0.0	\$18,000	\$0	\$18,000	\$0
The Virginia Department of Health and Human Services Test Site Grant provides confidential information on HIV/AIDS and the location of facilities where HIV/AIDS tests are given. A testing clinic is held weekly where clients can receive testing and counseling without having to give their names.					
Tuberculosis Grant (71014G)	2/2.0	\$120,000	\$0	\$120,000	\$0
The Centers for Disease Control and Prevention Tuberculosis Control Program, administered by the Virginia Department of Health, Tuberculosis Control Division, provide funding to coordinate tuberculosis case investigation, case management, and reporting activity for Fairfax County. These efforts include timely reporting of newly diagnosed cases, monitoring the follow-up of tuberculosis suspects to ensure timely diagnosis and treatment, and assisting nursing staff with investigation of contact with active cases of tuberculosis in the County.					
Family Planning – Title X (71024G)	0/0.0	\$30,000	\$0	\$30,000	\$0
The State Health Department provides funding to cover the cost of pap smears for maternity clients. Pap smears screen for cervical cancer and vaginal/cervical infections.					

## Fund 102 Federal/State Grant Fund

FY 2007 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2007 GRANT FUNDED POSITIONS/SYE	FY 2007 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
Emergency Preparedness and Response (EP&R) for Bioterrorism Grant (71025G)	2/2.0	\$191,404	\$0	\$191,404	\$0
<p>The Centers for Disease Control provide funding for Focus Area A of the Bioterrorism Grant through the Virginia Department of Health to fund a position that serves the Fairfax/Falls Church Health District. The major goal is to have an emergency response plan that is coordinated with local agencies, hospitals, physicians, and laboratories in the County and the region. For FY 2007, total projected funding for Focus Area A is \$111,788 for 1/1.0 SYE grant position.</p> <p>The Centers for Disease Control provide funding for Focus Area B of the Bioterrorism Grant through the Virginia Department of Health to fund a district epidemiologist who will provide surveillance and investigation of general communicable diseases, disease outbreaks, and other diseases of public health significance in the County and region. For FY 2007, total projected funding for Focus Area B is \$79,616 for 1/1.0 SYE grant position.</p>					
Community Arthritis Prevention and Control Project (71027G)	0/0.0	\$12,100	\$0	\$12,100	\$0
<p>The Centers for Disease Control provide funding through the Virginia Department of Health for a Community Arthritis Prevention and Control Project. The purpose of the project is to increase understanding of arthritis in some of its most common forms, to educate the community about the benefits of evidence-based intervention programs and select the interventions best suited for people with arthritis in Fairfax County, and to develop private and public partnerships to assist in promoting and marketing the availability of the programs.</p>					
<b>TOTAL – HEALTH DEPARTMENT</b>	<b>31/30.0</b>	<b>\$2,257,300</b>	<b>\$0</b>	<b>\$2,257,300</b>	<b>\$0</b>
<b>Circuit Court and Records</b>					
Circuit Court Preservation Grant (80002G)	0/0.0	\$11,328	\$0	\$11,328	\$0
<p>The Supreme Court of Virginia provides funding whereby loose court papers can be digitally reformatted and converted to security microfilm, allowing for preservation and permanent retention. The Library of Virginia is responsible for the conversion process, but as part of the grant, funding is awarded to Circuit Court for supplies and limited-term support.</p>					
Alternative Dispute Resolution/Neutral Case Evaluation Grant (80003G)	1/1.0	\$40,426	\$0	\$40,426	\$0
<p>The Supreme Court of Virginia Alternative Dispute Resolution/Neutral Case Evaluation Grant provides funding for settlement conferences which allow judges and attorneys to settle lawsuits prior to trial.</p>					
<b>TOTAL – CIRCUIT COURT AND RECORDS</b>	<b>1/1.0</b>	<b>\$51,754</b>	<b>\$0</b>	<b>\$51,754</b>	<b>\$0</b>
<b>General District Court</b>					
<b>Comprehensive Community Corrections Act Grant (85006G)</b>	<b>8/8.0</b>	<b>\$600,259</b>	<b>\$0</b>	<b>\$600,259</b>	<b>\$0</b>
<p>The Court Services Division of the General District Court provides pre-trial and post-trial supervision of defendants and offenders in the community as mandated by the Comprehensive Community Corrections Act (CCCA) Grant. This award from the Virginia Department of Criminal Justice Services will continue to support 3/3.0 SYE grant positions providing pretrial services in the General District Court. These positions provide supervision of staff in the Court Services Division, as well as provide client services. The remaining 5/5.0 SYE grant positions provide probation services in the General District Court and the Juvenile and Domestic Relations District Court.</p>					
<b>Police Department</b>					
Seized Funds (90002G)	0/0.0	\$545,528	\$0	\$545,528	\$0
<p>The Seized Funds Program provides additional funding for law enforcement activities under authority of the Comprehensive Crime Control Act of 1984 and the Anti-Drug Abuse Act of 1986. These funds are released by the Department of Justice from asset seizures stemming from illegal narcotics activity. The program serves residents of Fairfax County.</p>					
Victim Witness Assistance (90016G)	5/5.0	\$192,784	\$19,278	\$173,506	\$0
<p>The Virginia Department of Criminal Justice Services provides funding for the Victim Witness Assistance Program. This award provides funding to ensure that staffing levels are adequate to provide services. Required Local Cash Match for this program is 10 percent.</p>					

# Fund 102

## Federal/State Grant Fund

FY 2007 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2007 GRANT FUNDED POSITIONS/SYE	FY 2007 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
Justice Assistance Grant (formerly Local Law Enforcement Block Grant) (90019G)	0/0.0	\$250,000	\$25,000	\$225,000	\$0
Formerly the Local Law Enforcement Block Grant program, the Justice Assistance Grant provides funding for the purpose of reducing crime and improving public safety. The program serves the residents of Fairfax County through the acquisition of equipment and technology and through personnel services funding to support law enforcement. Required Local Cash Match for this program is 10 percent.					
Smooth Operator Program (90022G)	0/0.0	\$75,000	\$0	\$75,000	\$0
The Virginia Department of Motor Vehicles provides funding for overtime salaries and educational materials for the continued targeting of aggressive drivers and the most common causes of traffic crashes and fatalities in the region.					
Someplace Safe (90025G)	1/1.0	\$62,415	\$15,604	\$46,811	\$0
The Virginia Department of Criminal Justice Services provides funding for the Victim Witness Unit's "Someplace Safe" Program, which provides a police response to domestic violence cases in Fairfax County. Required Local Cash Match for this program is 25 percent.					
Bulletproof Vest Program (90031G)	0/0.0	\$70,000	\$35,000	\$35,000	\$0
The U.S. Department of Justice, Bureau of Justice Assistance provides funding for the purchase of new or replacement ballistic vests for the protection of sworn law enforcement officers. One vest may be purchased per officer per year under the provisions of this program. Required Local Cash Match for this program is 50 percent.					
Click-It or Ticket Program (90043G)	0/0.0	\$45,000	\$0	\$45,000	\$0
The Virginia Department of Motor Vehicles provides funding in support of programs aimed at educating the citizens of Fairfax County regarding the importance of properly installed, maintained, and utilized automobile passenger safety belts.					
Speed/Racing Abatement Program (90044G)	0/0.0	\$65,000	\$0	\$65,000	\$0
The Virginia Department of Motor Vehicles provides funding in support of programs to enforce laws pertaining to aggressive driving, excessive speed, and racing in the streets of Fairfax County. Funding will be used for sworn officer overtime and educational materials.					
Secure Our Schools (90059G)	0/0.0	\$400,000	\$0	\$400,000	\$0
The U.S. Department of Justice Secure Our Schools program provides for the implementation and continuation of projects designed to promote safe schools.					
<b>TOTAL – POLICE DEPARTMENT</b>	<b>6/6.0</b>	<b>\$1,705,727</b>	<b>\$94,882</b>	<b>\$1,610,845</b>	<b>\$0</b>
<b>Fire and Rescue Department</b>					
Virginia Department of Fire Programs Fund Award (92001G)	4/4.0	\$1,886,966	\$0	\$1,886,966	\$0
The Fire Programs Fund Award provides funding for: fire services training; constructing, improving and expanding regional fire service training facilities; public fire safety education; purchasing firefighting equipment or firefighting apparatus; or purchasing protective clothing and protective equipment for firefighting personnel. Program revenues may not be used to supplant County funding for these activities. The program serves residents of Fairfax County, as well as the towns of Clifton and Herndon.					
Two-for-Life (92004G)	0/0.0	\$800,000	\$0	\$800,000	\$0
The Virginia Department of Health, Division of Emergency Services Two-for-Life Program is funded from the \$2 fee included as part of the annual Virginia motor vehicle registration. Funds are set aside by the state for local jurisdictions for emergency medical services purposes, including the training of Emergency Medical Services (EMS) personnel and the purchase of necessary equipment and supplies. Funds are allocated based on the vehicle registrations processed in each locality. Effective July 2002, the amount collected was changed to \$4 per vehicle. However, all additional funds were retained by the Commonwealth for the first two disbursement periods. In FY 2006, the third disbursement period, the Commonwealth retained \$3.45 million, thereby only partially increasing the local share. In FY 2007, it is anticipated that the full disbursement will be received.					
Assistance to Firefighters Act Grant Program (92020G)	0/0.0	\$100,000	\$30,000	\$70,000	\$0
Awards are made to local fire departments on a competitive basis. Eligible categories for a specific award period are determined by the Federal Emergency Management Agency (FEMA). Categories include training, wellness and fitness programs, vehicles, equipment, personal protective equipment, and fire prevention programs. Required Local Cash Match for this program is 30 percent.					

## Fund 102 Federal/State Grant Fund

FY 2007 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2007 GRANT FUNDED POSITIONS/SYE	FY 2007 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
Urban Search and Rescue (92100G Series)	3/3.0	\$1,000,000	\$0	\$1,000,000	\$0
The responsibilities and procedures for national urban search and rescue activities under the Robert T. Stafford Disaster Relief Emergency Act are set forth in a cooperative agreement between the Federal Emergency Management Agency (FEMA) and the County. Funding is provided to enhance, support, and maintain the readiness of the department's urban search and rescue team, equipment cache, and medical supplies.					
Urban Search and Rescue Activations (92200G Series)	0/0.0	\$1,000,000	\$0	\$1,000,000	\$0
The responsibilities and procedures for national urban search and rescue activities provided by the Department's Urban Search and Rescue Team and National Medical Response Team are identified in memorandums of agreement with the Federal Emergency Management Agency (FEMA). Activities are performed at the request of a government agency and are provided at the option of the local jurisdiction. Upon activation, an appropriation is necessary to cover initial expenses for procuring or replacing emergency supplies and to cover Personnel Services expenditures. All expenditures related to activations are reimbursed by the appropriate agency requesting the deployment. This appropriation is restricted to the necessary expenditures resulting from the activation of the Fairfax County Urban Search and Rescue Team (VA-TF1) and the National Medical Emergency Response Team.					
International Urban Search and Rescue (92300G Series)	1/1.0	\$768,955	\$68,955	\$700,000	\$0
A memorandum with the U.S. Agency for International Development (USAID), Office of Foreign Disaster Assistance (OFDA) exists to provide emergency urban search and rescue services internationally. Funding is provided to enhance, support, and maintain the readiness of the Department's Urban Search and Rescue Team, equipment cache, and medical supplies. The last year of a five-year agreement is anticipated to begin in FY 2007. The total value of this agreement over the five-year grant period (exclusive of deployment costs) is \$2,000,000. Required Local Cash Match for this program is 25 percent of personnel-related costs, including overtime.					
International Urban Search and Rescue Activations (92400G Series)	0/0.0	\$1,000,000	\$0	\$1,000,000	\$0
The responsibilities and procedures for international urban search and rescue activities provided by the Department's Urban Search and Rescue Team are identified in a memorandum of agreement with the Office of Foreign Disaster Assistance (OFDA). Activities are performed at the request of a government agency and are provided at the option of the local jurisdiction. Upon activation, an appropriation is necessary to cover initial expenses for procuring or replacing emergency supplies and to cover Personnel Services expenditures. All expenditures related to an activation are reimbursed by the appropriate agency requesting the deployment. This appropriation is restricted to the necessary expenditures resulting from the activation of the Fairfax County Urban Search and Rescue Team (USAID SAR 1).					
<b>TOTAL – FIRE AND RESCUE DEPARTMENT</b>	<b>8/8.0</b>	<b>\$6,555,921</b>	<b>\$98,955</b>	<b>\$6,456,966</b>	<b>\$0</b>
<b>Emergency Preparedness</b>					
<b>Department of Homeland Security First Responder Programs</b>	<b>0/0.0</b>	<b>\$10,000,000</b>	<b>\$0</b>	<b>\$10,000,000</b>	<b>\$0</b>
The Department of Homeland Security (DHS) funds several initiatives to support state and local emergency preparedness efforts through its First Responder Programs, including the Urban Area Security Initiative (UASI) program and Homeland Security Grant Program. The purpose of the UASI program is to allow local governments to enhance capabilities in the areas of law enforcement, emergency medical services, emergency management, fire service, public works, public safety communications, and public health through the purchase of response equipment that will be necessary to prepare for and respond to emergencies arising out of terrorist or other mass casualty events affecting public safety. The purpose of the Homeland Security Grant Program is to enhance the capacity of state and local emergency responders to prevent, respond to, and recover from a weapons of mass destruction terrorism incident involving chemical, biological, radiological, nuclear, and explosive devices and cyber attacks. The Homeland Security Grant Program combines several previous grants into one program, including the State Homeland Security Program, Law Enforcement Terrorism Prevention Program, and Citizens Corps Grant program. It is anticipated that Fairfax County will receive at least \$10,000,000 in FY 2007 through the DHS First Responder Programs. Agencies receiving these awards will formally notify the Board of Supervisors and obtain the Board's concurrence prior to spending funds.					

## Fund 102 Federal/State Grant Fund

FY 2007 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2007 GRANT FUNDED POSITIONS/SYE	FY 2007 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
<b><i>Fund 102 Summary</i></b>					
<i>Reserve for Anticipated Grants (subtotal of grants in above table)</i>	300/296.5	\$63,671,587	\$5,401,204	\$57,400,977	\$869,406
<i>Reserve for Unanticipated Grants</i>	0/0.0	\$1,075,000	\$75,000	\$1,000,000	\$0
<b>TOTAL RESERVES</b>	300/296.5	<b>\$64,746,587</b>	<b>\$5,476,204</b>	<b>\$58,400,977</b>	<b>\$869,406</b>
<i>TOTAL APPROPRIATED DIRECTLY TO AGENCIES</i>	0/0.0	\$2,609,707	\$1,874,781	\$734,926	\$0
<b>TOTAL FUND<sup>1</sup></b>	<b>300/296.5</b>	<b>\$67,356,294</b>	<b>\$7,350,985</b>	<b>\$59,135,903</b>	<b>\$869,406</b>

<sup>1</sup> The total number of grant positions in Fund 102, Federal State/Grant Fund, includes 1/1.0 SYE additional position (1/1.0 SYE Fire Captain II) that is not summarized in the *Anticipated Grant Awards* table. This position in the Fire and Rescue Department is associated with the Urban Areas Security Initiative Grant (02917G). Although additional funding for this position is not anticipated in FY 2007, the grant period for an award already received extends into FY 2007, thus allowing the position to continue for at least part of the fiscal year. Therefore, the overall position total in Fund 102, Federal/State Grant Fund, is 301/297.5 SYE.



# Fund 102 Federal/State Grant Fund

## Agency Position Summary

301 Grant Positions / 297.50 Grant Staff Years

### Position Detail Information

**OFFICE OF THE COUNTY EXECUTIVE**

**Project Discovery (02003G)**  
 1 Management Analyst III  
 1 Position  
 1.0 Staff Year

**OFFICE OF HUMAN RIGHTS**

**EEOC (39005G)**  
 3 Human Rights Specialists II  
 1 Administrative Assistant I  
 4 Positions  
 4.0 Staff Years

**DEPARTMENT OF TRANSPORTATION**

**Marketing and Ridesharing Program (40001G)**

1 Transportation Planner III  
 1 Transportation Planner II  
 1 Graphic Artist III  
 1 Planning Technician I  
 1 Administrative Assistant II  
 5 Positions  
 5.0 Staff Years

**Employer Outreach Program (40013G)**

1 Transportation Planner II  
 1 Transportation Planner I  
 2 Positions  
 2.0 Staff Years

**Dulles Corridor Enhancements**

**(40016G)**  
 1 Transportation Planner II  
 1 Position  
 1.0 Staff Year

**DEPARTMENT OF COMMUNITY AND RECREATION SERVICES**

**Youth Smoking Prevention (50009G)**

1 Park/Recreation Specialist I  
 1 Position  
 1.0 Staff Year

**Joey Pizzano Memorial Fund (50012G)**

1 Park/Recreation Specialist I  
 1 Position  
 1.0 Staff Year

**DEPARTMENT OF FAMILY SERVICES**

**WIA Adult Program (67300G)**

1 Program Manager  
 2 Human Service Workers IV  
 6 Human Service Workers III  
 3 Administrative Assistants II  
 12 Positions  
 12.0 Staff Years

**WIA Youth Program (67302G)**

1 Human Service Worker IV  
 5 Human Service Workers II  
 1 Administrative Assistant II  
 7 Positions  
 7.0 Staff Years

**WIA Dislocated Worker Program (67304G)**

1 Management Analyst II  
 1 Human Service Worker IV  
 10 Human Service Workers III  
 12 Positions  
 12.0 Staff Years

**Fraud FREE Program (67312G)**

2 Human Service Workers III  
 2 Human Service Workers II  
 4 Positions  
 4.0 Staff Years

**VASAVOR (67321G)**

1 Human Service Worker III  
 1 Position  
 1.0 Staff Year

**Fairfax Bridges to Success (67325G)**

2 Human Service Workers III  
 1 Human Service Worker II  
 3 Positions  
 3.0 Staff Years

**Inova Health System (67329G)**

1 Human Service Worker IV  
 1 Human Service Worker III  
 5 Human Service Workers II  
 1 Administrative Assistant II  
 8 Positions  
 8.0 Staff Years

**Independent Living Initiatives (67500G)**

1 Social Worker III  
 1 Position  
 1.0 Staff Year

**Foster and Adoptive Parent Training (67501G)**

2 Social Workers III  
 2 Social Workers II  
 4 Positions  
 4.0 Staff Years

**Community Housing and Resource Program (67503G)**

1 Management Analyst III  
 1 Administrative Assistant II  
 2 Positions  
 2.0 Staff Years

**VISSTA (67510G)**

1 Management Analyst III  
 5 Administrative Assistants IV  
 6 Positions  
 6.0 Staff Years

**Foster Care and Adoption Staffing (67513G)**

1 Senior Social Work Supervisor  
 1 Management Analyst I  
 9 Social Workers III  
 7 Social Workers II  
 1 Human Services Coordinator II  
 1 Administrative Assistant IV  
 2 Administrative Assistants III  
 22 Positions  
 22.0 Staff Years

**Title IV-E Reasonable and Necessary (67515G)**

4 Management Analysts III  
 1 Social Work Supervisor  
 11 Social Workers III  
 1 Social Worker II  
 1 Public Health Nurse II  
 1 Administrative Assistant IV  
 1 Administrative Assistant II  
 20 Positions  
 20.0 Staff Years

**Promoting Safe and Stable Families (67516G)**

2 Management Analysts II, 1 PT  
 4 Social Workers II  
 1 Human Services Coordinator II  
 1 Administrative Assistant II  
 8 Positions  
 7.5 Staff Years

# Fund 102

## Federal/State Grant Fund

**Program Improvement Plan (67517G)**

- 1 Human Services Coordinator
- 2 Social Workers III
- 3 Positions
- 3.0 Staff Years

**USDA Child Care Food Program (67600G)**

- 1 Child Care Specialist III
- 3 Child Care Specialists I, 2 PT
- 1 Business Analyst II
- 1 Administrative Assistant V
- 1 Administrative Assistant III
- 1 Human Services Assistant
- 8 Positions
- 7.25 Staff Years

**Head Start Federal Program (67602G)**

- 1 Management Analyst III
- 1 Management Analyst II
- 1 Head Start Coordinator
- 1 Public Health Nurse III
- 4 Child Care Specialists II
- 1 Child Care Specialist I
- 3 Human Service Workers II
- 7 Day Care Center Teachers II
- 8 Day Care Center Teachers I
- 2 Day Care Center Aides, 1 PT
- 3 Administrative Assistants IV
- 1 Administrative Assistant III
- 1 Human Services Assistant
- 34 Positions
- 33.5 Staff Years

**Virginia Preschool Initiative (67604G)**

- 1 Child Care Specialist II
- 1 Position
- 1.0 Staff Year

**Child Care Assist. Program (67605G)**

- 1 Management Analyst III
- 1 Management Analyst II, PT
- 1 Child Care Program Adm. I
- 1 Business Analyst II
- 1 Business Analyst I
- 1 Child Care Specialist II
- 12 Child Care Specialists I
- 1 Human Service Worker II
- 14 Human Service Workers I
- 6 Human Services Assistants
- 1 Administrative Assistant III
- 3 Administrative Assistants II
- 43 Positions
- 42.5 Staff Years

**VIEW Day Care (67607G)**

- 2 Child Care Specialists III
- 2 Day Care Center Teachers I
- 4 Positions
- 4.0 Staff Years

**Early Head Start (67610G)**

- 1 Head Start Coordinator
- 3 Child Care Specialists II
- 5 Child Care Specialists I
- 5 Day Care Center Teachers II
- 6 Day Care Center Teachers I
- 1 Human Services Assistant
- 1 Day Care Center Aide
- 22 Positions
- 22.0 Staff Years

**Fairfax Futures (67611G)**

- 1 Management Analyst IV
- 1 Position
- 1.0 Staff Year

**Investing in Virginia's Children (67612G)**

- 1 Child Care Program Adm. II
- 3 Child Care Specialists II, 1 PT
- 1 Administrative Assistant III
- 5 Positions
- 4.75 Staff Years

**HEALTH DEPARTMENT**

**Shelter Support (71002G)**

- 2 Nurse Practitioners, PT
- 2 Positions
- 1.0 Staff Year

**WIC (71007G)**

- 1 Nutrition Program Supervisor
- 1 Sr. Public Health Nutritionist
- 7 Public Health Nutritionists
- 7 Nutritionist Assistants
- 6 Administrative Assistants II
- 22 Positions
- 22.0 Staff Years

**Perinatal Health Services (71010G)**

- 3 Human Services Assistants
- 3 Positions
- 3.0 Staff Years

**Tuberculosis Grant (71014G)**

- 1 Public Health Nurse III
- 1 Human Services Assistant
- 2 Positions
- 2.0 Staff Years

**EP&R for Bioterrorism Grant (71025G)**

- 1 Management Analyst III
- 1 Management Analyst II
- 2 Positions
- 2.0 Staff Years

**CIRCUIT COURT AND RECORDS**

**Neutral Case Evaluation (80003G)**

- 1 Administrative Assistant IV
- 1 Position
- 1.0 Staff Year

**GENERAL DISTRICT COURT**

**Comprehensive Community Corrections Act (85006G)**

- 1 Probation Counselor III
- 5 Probation Counselors II
- 1 Probation Supervisor I
- 1 Administrative Assistant II
- 8 Positions
- 8.0 Staff Years

**POLICE DEPARTMENT**

**Victim Witness Assistance (90016G)**

- 4 Probation Counselors II
- 1 Human Services Assistant
- 5 Positions
- 5.0 Staff Years

**Someplace Safe (90025G)**

- 1 Probation Counselor II
- 1 Position
- 1.0 Staff Year

**FIRE AND RESCUE DEPARTMENT**

**Urban Areas Security Initiative Grant (02917G)**

- 1 Fire Captain II
- 1 Position
- 1.0 Staff Year

**Fire Programs (92001G)**

- 1 Fire Technician
- 2 Life Safety Education Specialists
- 1 Photographic Specialist
- 4 Positions
- 4.0 Staff Years

**Urban Search and Rescue (92104G)**

- 1 Accountant III
- 1 Fire Technician
- 1 Administrative Assistant III
- 3 Positions
- 3.0 Staff Years

**International Search & Rescue (92303G)**

- 1 Fire Battalion Chief
- 1 Position
- 1.0 Staff Year

PT Denotes Part Time

# Fund 102

## Federal/State Grant Fund

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 102, Federal/State Grant Fund

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$14,919,024</b>	<b>\$244,041</b>	<b>\$13,766,400</b>	<b>\$239,105</b>
Revenue:				
Federal Funds <sup>1</sup>	\$44,450,889	\$214,020	\$76,878,610	\$734,926
State Funds	6,693,922	0	6,102,984	0
Local Cash Match	2,950,591	0	0	0
Other Match	5,025,927	6,600,566	14,192,438	1,874,781
Other Non-profit Grants	149,850	0	229,275	0
Seized Funds	553,307	0	(18,396)	0
Interest - Seized Funds	17,643	0	(3,075)	0
Interest - Fire Programs Funds	51,657	0	(53,380)	0
Miscellaneous Revenue	534,229	0	439,240	0
Reserve for Estimated Grant Funding	0	57,661,817	37,064,030	59,270,383
Reserve for Estimated Local Cash Match <sup>2</sup>	0	0	0	0
<b>Total Revenue</b>	<b>\$60,428,015</b>	<b>\$64,476,403</b>	<b>\$134,831,726</b>	<b>\$61,880,090</b>
Transfers In:				
General Fund (001) <sup>2</sup>				
Local Cash Match	\$0	\$0	\$5,863,858	\$0
Reserve for Estimated Local Cash Match	0	5,321,507	3,627,799	5,476,204
<b>Total Transfers In</b>	<b>\$0</b>	<b>\$5,321,507</b>	<b>\$9,491,657</b>	<b>\$5,476,204</b>
<b>Total Available</b>	<b>\$75,347,039</b>	<b>\$70,041,951</b>	<b>\$158,089,783</b>	<b>\$67,595,399</b>

# Fund 102

## Federal/State Grant Fund

### FUND STATEMENT

#### Fund Type G10, Special Revenue Funds

#### Fund 102, Federal/State Grant Fund

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Expenditures:				
Emergency Preparedness <sup>3</sup>	\$16,961,330	\$0	\$36,988,222	\$0
Office of County Executive	245,453	0	524,695	0
Economic Development Authority	600,000	0	0	0
Capital Facilities	1,343,520	0	8,800,779	0
Department of Housing and Community Development	856,934	0	3,004,512	0
Office of Human Rights	71,901	0	354,288	0
Department of Transportation	1,339,665	0	1,058,612	0
Department of Community and Recreation Services	219,999	0	519,393	0
Fairfax County Public Library	234,731	0	295,013	0
Department of Family Services <sup>1</sup>	22,761,129	0	34,040,970	0
Department of Systems Management for Human Services	0	0	50,000	0
Health Department	2,046,011	0	2,499,975	0
Circuit Court and Records	45,304	0	49,146	0
Juvenile and Domestic Relations District Court	1,053,581	0	2,076,158	0
Commonwealth's Attorney	0	0	277,812	0
General District Court	543,030	0	616,174	0
Police Department	9,325,632	6,814,586	18,769,715	2,609,707
Office of the Sheriff	24,712	0	33,599	0
Fire and Rescue Department	3,907,707	0	7,199,786	0
Unclassified Administrative Expenses	0	62,983,324	40,691,829	64,746,587
<b>Total Expenditures</b>	<b>\$61,580,639</b>	<b>\$69,797,910</b>	<b>\$157,850,678</b>	<b>\$67,356,294</b>
<b>Total Disbursements</b>	<b>\$61,580,639</b>	<b>\$69,797,910</b>	<b>\$157,850,678</b>	<b>\$67,356,294</b>
<b>Ending Balance<sup>4</sup></b>	<b>\$13,766,400</b>	<b>\$244,041</b>	<b>\$239,105</b>	<b>\$239,105</b>

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of \$507,441.21 have been reflected as increases to FY 2005 revenue and \$533,051.46 have been reflected as increases to FY 2005 expenditures to properly record revenue accruals and reclassify grant expenditures to the correct program year. This impacts the amount carried forward, resulting in a net decrease of \$25,610 to the *FY 2006 Revised Budget Plan*. The audit adjustments have been included in the FY 2005 Comprehensive Annual Financial Report (CAFR). Details of the FY 2005 audit adjustments will be included in the FY 2006 Third Quarter Package.

<sup>2</sup> Beginning in FY 2006, the Reserve for Local Cash Match will be reflected as a transfer from the General Fund.

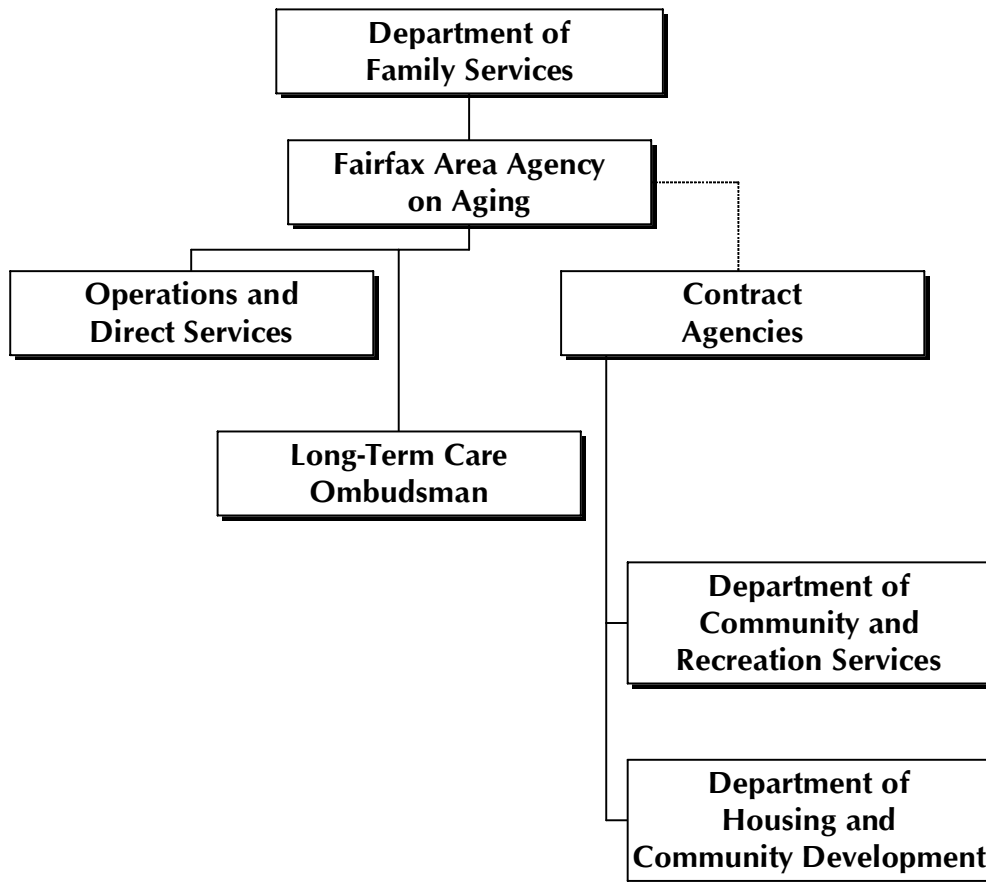
<sup>3</sup> Emergency Preparedness grant funding is reflected as a separate category in order to centrally identify grant funds earmarked for security and emergency preparedness requirements. Agencies involved in this effort include the Office of Public Affairs, Department of Purchasing and Supply Management, Facilities Management Department, Department of Public Works and Environmental Services, Department of Transportation, Department of Information Technology, Health Department, Police Department, Office of the Sheriff, Fire and Rescue Department, and the Office of Emergency Management.

<sup>4</sup> The Ending Balance in Fund 102, Federal/State Grant Fund, fluctuates primarily due to timing, as some revenues received late in the fiscal year have not been by spent by June 30 as the time period for spending grant funds often continues beyond the end of the fiscal year.

# Fund 103

## Aging Grants and Programs

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### **Mission**

To promote and sustain a high quality of life for older persons residing in Fairfax County by offering a mixture of services, provided through the public and private sectors, that maximize personal choice, dignity and independence.

### **Focus**

Fund 103, Aging Grants and Programs, serves as the fiscal entity for federal and state grants awarded to the County primarily through the Virginia Department for the Aging. Grant funds are received and administered by the Fairfax Area Agency on Aging (FAAA), part of the Adult and Aging Division within the Department of Family Services. Deriving its purpose and structure from the Federal Older Americans Act, which established local area agencies on aging, FAAA exists to provide community leadership on aging issues and to promote community-based programs and activities that enhance the quality of life for the elderly and their caregivers. In addition to playing a key role linking practice and policy, FAAA serves as the focal point for the network of County and private sector agencies serving the elderly. FAAA helps seniors remain in the community through the administration and coordination of social service programs for older persons whose needs are varied and may require intervention by one or more agency programs.

The Virginia Department for the Aging serves as the oversight agency for the FAAA as well as a pass-through entity for state general funds, federal Older Americans Act and United States Department of Agriculture funds. In addition, the FAAA receives funding from Fairfax County as well as the cities of Fairfax and Falls Church. It should be noted that one of FAAA's programs, the Northern Virginia Long-Term Care Ombudsman Program, is a regional program that also serves the City of Alexandria, Loudoun County, Arlington County and Prince William County. As such, these member jurisdictions also provide funding to support the Long-Term

## Fund 103

### Aging Grants and Programs

Care Ombudsman Program. FAAA program revenue is also generated from payments made for some grant program services such as Congregate Meals and Home-Delivered Meals, and from private corporate donations.

The Fairfax Area Commission on Aging (COA), appointed by the Board of Supervisors and the cities of Fairfax and Falls Church, serves as the official advisory body to the FAAA, the Board of Supervisors and the City Councils of Fairfax and Falls Church regarding local long-term care issues, legislative concerns, fiscal requirements, and program and policy issues. COA members are also involved in the newly established Long-Term Care Coordinating Council charged with implementing the strategic plan of the Citizen's Task Force for Long-Term Care. In a study of long-term care issues, the Citizen's Task Force found that the greatest barrier to services is lack of information on existing services and how to access them. The Task Force strongly recommended in 2002 strategies to maximize service resources through information and communication. Thus, improved awareness, information and communication are FAAA's primary goals.

#### THINKING STRATEGICALLY

Strategic issues for the Department include:

- o Increasing public awareness;
- o Connecting people to services;
- o Promoting independent and supportive living;
- o Improving an expanding long-term care workforce; and
- o Creating a long-term care delivery system.

Given that the vast majority of seniors would prefer to remain in their own homes, as well as the high cost and limited supply of nursing homes and assisted living facilities, FAAA provides a continuum of free and affordable services so that individuals can remain living independently as long as possible. To this end, FAAA provides community-based services such as case management/consultation services; legal assistance; transportation; information and referral; volunteer in-home services; and home-delivered and congregate meals. For those seniors who cannot live independently in the community, staff and volunteers with FAAA's Long-Term Care Ombudsman Program work with area nursing homes and assisted living facilities to provide professional information, assistance and mediation to ensure that patients' rights are being upheld.


Key environmental components driving the FAAA's future direction and strategic planning are the rapidly increasing numbers of older adults in the Fairfax area; the growing diversity of ethnicity, culture and language of older adults; emerging local and national initiatives to support the family caregiver; the shortage of long-term care providers; and the increasing demand for services to older adults given local, state and national budget constraints.

- ◆ *Rapidly increasing numbers of older adults* as a portion of the Fairfax County overall population and increasing numbers of frail elderly. Older adults are the most rapidly expanding population group. From 2000 to 2010, the County's total population is projected to increase by 15 percent, but those ages 60 and older will grow by 55 percent. This fact is particularly significant given that approximately 20 percent of persons ages 65 and older have a substantial physical, visual or hearing disability, while approximately 50 percent of persons ages 85 and older have some form of dementia.
- ◆ *Growing diversity of ethnicity, culture, and language of persons age 65 and older in the Fairfax area.* In 2000, 24 percent of the 65 and older population in Fairfax County was non-white and more than one out of ten persons ages 65 and older spoke no English or did not speak English very well.
- ◆ *Support of local and long-distance family caregivers of older adults.* Recognizing the importance of the family caregiver in caring for a rapidly growing senior population, the federal government has provided funds enabling localities to provide enhanced services for family caregivers, such as public information, support groups, adult day care, emergency services and assisted transportation.





## Fund 103 Aging Grants and Programs

- ◆ *The shortage of long-term care providers requires new strategies for recruitment and retention of workers and a greater awareness and accessibility of assistive devices.* Low pay and lack of health insurance and available/affordable transportation as well as absence of a clear career ladder result in fewer service providers. Thus, new strategies are needed to recruit and retain home care workers/providers. Assistive technology is an increasing trend in meeting some of the needs of persons who could remain at home with the help of low-tech and high-tech solutions for reducing falls and injury in the home, improving safety for those living alone, monitoring health and assisting with daily living activities.
- ◆ *Budgetary constraints at the local, state and federal levels have resulted in flat or reduced funding levels at the same time demand for service is rising.* With a projected growth in the senior adult population of 55 percent in this decade, requests for adult day care services, congregate meals, home-delivered meals and home-based assistance with daily living activities are increasing at a faster rate than the funding needed to provide these services. In addition, outreach to the underserved populations of elders, including minorities, will increase the demand for services. In an effort to address the increased demand, in FY 2006 the Home-Delivered Meals program was expanded and in FY 2007 the Congregate Meals program will begin at the new Braddock Glen Assisted Living Facility and the new Little River Glen Adult Day Health Care Center; two additional home-delivered meals routes will be added in the Burke Lake Gardens and Centreville areas; and an additional 1/1.0 SYE grant position will focus on expanding untapped volunteer opportunities. While FAAA will continue to maximize and diversify resources, such as recruiting more volunteers, applying for grant and corporate funding, accepting private donations, and charging fees on a sliding-scale basis for some services, additional demand for services may result in service caps and/or institution of waiting lists for services.

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Implemented an interdisciplinary model for providing case management services to increase service efficiency and effectiveness.	✓	
Developed a Family Caregiver program including support groups and trainings, respite care, transportation services, and an Internet-based list serve with information and resources for caregivers.	✓	
Partnering with the Office of the Sheriff on the Project Lifesaver program to track (using wrist transmitters) and quickly locate at-risk consumers who persistently wander from their homes. Project Lifesaver, which was successful in its initial pilot phase, has become a public service to frequent wanderers, saving lives and alleviating caregiver distress.	✓	✓
Providing Vietnamese and vegetarian meals to homebound elderly.	✓	✓
The Virginia Insurance Counseling and Assistance Program (VICAP), within the Area Agency on Aging, conducted 30 training sessions on the new Medicare drug card. An intra-agency campaign was undertaken to notify low income seniors about a potential \$1,200 benefit. The federal government is now implementing Medicare Part D and VICAP is again training volunteer counselors, human services staff and individuals about the impact and opportunities included in this major change.	✓	✓

## Fund 103 Aging Grants and Programs

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Assessed the capacity of local area nursing homes to serve hearing-impaired and deaf seniors by conducting a survey of resident needs, staff/volunteer interpreter skills and adaptive devices for communication and safety.	<input checked="" type="checkbox"/>	
 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Continue to increase public awareness of aging issues and resources through the <i>Golden Gazette</i> and increase readership of the Large Print version monthly. The newspaper is now available online.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Developed and published aging/long-term care brochures in five languages. Continue to expand outreach to culturally diverse older adults by developing a comprehensive resource directory of available public resources.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Conducting a senior transportation initiative in partnership with the County's Department of Transportation, FASTRAN, Senior Services in Recreation, and others to identify and address the transportation needs of an increasingly aging population. Involved in the Northern Virginia Transportation Commission's assessment of transportation needs of persons ages 75 and above.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Part of the planning and implementation team that created a County/SeniorNavigator partnership to provide residents with extensive information online about available resources and services. Fairfax Area Agency on Aging has now taken the lead for the ongoing partnership.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
 <b>Maintaining Healthy Economies</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Serve an additional 15 low income older workers, many with limited English proficiency, through the Senior Community Service Employment Program (SCSEP) which provides assessment, planning, and job training services and supervision to promote work and economic independence for older workers.		<input checked="" type="checkbox"/>
 <b>Exercising Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Continue to provide volunteer opportunities, recruitment, screening, training and support for over 2,500 volunteers to meet the needs of older adults. In FY 2005, volunteers provided approximately 84,200 hours of service valued at nearly \$1.7 million.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>



# Fund 103

## Aging Grants and Programs

### Budget and Staff Resources

Agency Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Grant	38/ 37	41/ 40	41/ 40	42/ 41
<b>Expenditures:</b>				
Personnel Services	\$2,445,033	\$2,675,479	\$3,426,920	\$2,905,557
Operating Expenses	2,301,257	2,524,097	3,274,235	3,297,039
Capital Equipment	0	0	0	0
<b>Total Expenditures</b>	<b>\$4,746,290</b>	<b>\$5,199,576</b>	<b>\$6,701,155</b>	<b>\$6,202,596</b>
<b>Revenue:</b>				
Federal	\$1,371,134	\$1,306,990	\$1,525,196	\$1,306,990
State	779,206	776,560	1,012,365	790,478
Project Income	434,804	369,681	417,183	381,233
Other Jurisdictions' Share of the Ombudsman Program	111,076	111,076	111,076	111,076
City of Fairfax	33,013	33,013	33,013	33,013
City of Falls Church	36,306	36,306	36,306	36,306
Private Corporations	6,075	7,337	10,104	6,337
<b>Total Revenue</b>	<b>\$2,771,614</b>	<b>\$2,640,963</b>	<b>\$3,145,243</b>	<b>\$2,665,433</b>
<b>Net Cost to the County</b>	<b>\$1,974,676</b>	<b>\$2,558,613</b>	<b>\$3,555,912</b>	<b>\$3,537,163</b>

Position Summary		
<p><b><u>OPERATIONS AND DIRECT SERVICES</u></b></p> <p><b><u>Community-Based Social Services</u></b></p> <p>2 Social Work Supervisors</p> <p>1 Social Worker III (1)</p> <p>5 Social Workers II, 1 PT</p> <p>1 Administrative Assistant II, PT</p> <p><b><u>Home-Delivered Meals</u></b></p> <p>1 Social Work Supervisor</p> <p>1 Management Analyst II</p> <p>1 Social Worker III</p> <p>5 Social Workers II</p>	<p><b><u>Care Coordination for the Elderly Virginian</u></b></p> <p>1 Social Work Supervisor</p> <p>1 Social Worker III</p> <p>2 Social Workers II</p> <p>1 Mental Health Therapist II</p> <p>2 Public Health Nurses II</p> <p>1 Management Analyst II</p> <p>1 Administrative Assistant II</p> <p><b><u>Family Caregiver Support</u></b></p> <p>1 Management Analyst III</p>	<p><b><u>LONG-TERM CARE OMBUDSMAN</u></b></p> <p>1 Social Work Supervisor</p> <p>4 Social Workers III</p> <p><b><u>DEPARTMENT OF COMMUNITY AND RECREATION SERVICES</u></b></p> <p><b><u>Congregate Meals</u></b></p> <p>1 Management Analyst I</p> <p>4 Park/Rec Specialists II</p> <p>5 Park/Rec Assistants</p>
<p><b>TOTAL POSITIONS</b> 42 Grant Positions (1) / 41.0 Grant Staff Years (1.0)</p>		<p>( ) Denotes New Positions PT Denotes Part-Time Positions</p>

### FY 2007 Funding Adjustments

The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:

- ◆ **Congregate Meals Program at Braddock Glen** **\$538,020**  
 An increase of \$538,020 in Operating Expenses is included for the Congregate Meals program at the new Braddock Glen (formerly Little River Glen II) Assisted Living Facility and the new Little River Glen Adult Day Health Care Center. Funding will support 65,700 meals to 60 assisted living residents and 7,800 meals to 30 adult day health care center participants. The expenditure increase is partially offset by \$6,552 in participant donations for a net to the County of \$531,468.
- ◆ **Employee Compensation** **\$136,956**  
 An increase of \$136,956 in Personnel Services associated with salary adjustments necessary to support the County's compensation program.

# Fund 103

## Aging Grants and Programs

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- ◆ **Program Enhancements due to Home Based Care/Home-Delivered Meals Program Savings \$137,382**  
General Fund savings in the Home Based Care/Home-Delivered Meals Programs due to the implementation of the cluster care model permits program enhancements in Fund 103, Aging Grants and Programs. As a result of these savings, \$133,382 has been transferred from the Department of Family Services General Fund to Fund 103. Total Operating Expenses of \$137,382 are offset by \$4,000 in revenue for a net cost of \$133,382. Specifically, an increase of \$78,182 and 1/1.0 SYE grant merit position in the Volunteer Development Unit intended to develop untapped volunteer opportunities (including \$61,634 in Personnel Services and \$16,548 in Fringe Benefits) and an increase of \$59,200 in Operating Expenses for two additional home-delivered meals routes in the Burke Lake Gardens and Centreville areas. These routes will serve 16,000 meals per year to approximately 60 individuals for a total cost of \$59,200; after revenue of \$4,000 the net cost is \$55,200.
  
- ◆ **Contract Rate Increase \$39,264**  
An increase of \$39,264 in Operating Expenses supports a contract rate increase to the Fairfax County Public Schools for lunches provided as part of the Congregate Meals program and the Home-Delivered Meals program.
  
- ◆ **Program Year 2005 Funding (\$1,353,860)**  
A decrease of \$1,340,742 is attributable to the carryover of unexpended FY 2005 grant funds in programs such as Congregate Meals, Home-Delivered Meals and Community-Based Social Services to FY 2006 which is necessary to provide funding through Program Year 2005 which ended on September 30, 2005 and a decrease of \$13,118 is due to one-time federal and state funding allocations in the Title III-B Community-Based Social Services program.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ **Carryover Adjustments \$1,501,579**  
As part of the *FY 2005 Carryover Review*, the Board of Supervisors approved carryover funding of \$1,501,579. The increase is attributable to \$1,340,742 in unexpended FY 2005 grant funds, an increase of \$133,801 for the Herndon Harbor House Senior Center Congregate Meals program, and an increase of \$27,036 primarily due to revised federal and state funding allocations in the Title III B, Community-Based Social Services program.

### **Key Performance Measures**

#### **Objectives**

- ◆ To maintain at 80 percent the percentage of elderly persons and adults with disabilities receiving case management services who continue to reside in their homes one year after receiving services.
  
- ◆ To maintain at 95 percent the percentage of seniors receiving community-based services who remain living in their homes rather than entering a long term care facility after one year of service or information.
  
- ◆ To maximize personal health by serving nutritious meals so that 40 percent of clients receiving home-delivered meals and 80 percent of clients receiving congregate meals score at or below a moderate risk category on the Nutritional Screening Initiative, a risk tool.
  
- ◆ To meet the state standard by maintaining the percent of Adult Protective Services (APS) completed within 45 days at 90 percent or more.

## Fund 103 Aging Grants and Programs

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Adult and Aging/Long-Term Care clients served	2,121	2,057	2,057 / 2,231	2,231	2,231
Clients served with community-based services (CBS)	6,707	7,631	6,707 / 5,726	6,200	6,200
Meals provided	451,152	456,735	481,052 / 462,049	481,052	542,327
APS and Ombudsman Investigations conducted (1)	836	729	600 / 610	600	600
<b>Efficiency:</b>					
Cost per Adult and Aging/Long-Term Care client	\$4,607	\$4,697	\$5,033 / \$4,200	\$4,832	\$4,844
Cost per CBS client	\$132	\$113	\$127 / \$152	\$146	\$150
Cost per meal	\$10	\$11	\$12 / \$12	\$12	\$13
Cost per investigation (1)	\$1,738	\$2,139	\$2,263 / \$2,066	\$2,367	\$2,435
<b>Service Quality:</b>					
Percent of Adult and Aging/Long-Term Care clients satisfied with services	95%	91%	90% / 93%	90%	90%
Percent of CBS clients satisfied with the information and services	100%	96%	95% / 100%	95%	95%
Percent of clients satisfied with home-delivered meal quality and quantity (2)	NA	96%	NA / NA	90%	NA
Percent of clients satisfied with congregate meal quality and quantity	95%	95%	90% / 96%	90%	90%
Investigations completed within the state standard of 45 days (1)	802	663	540 / 581	540	540
<b>Outcome:</b>					
Percent of clients who remain in their homes after one year of services	88%	84%	80% / 82%	80%	80%
Percent of CBS clients who remain in their homes after one year of service or information	99%	99%	95% / 100%	95%	95%
Percent of clients served home-delivered meals who score at or below a moderate nutritional risk category	47%	66%	40% / 46%	40%	40%
Percent of clients served congregate meals who score at or below a moderate nutritional risk category	84%	89%	80% / 83%	80%	80%
Percent of investigations completed within 45 days (1)	96%	91%	90% / 93%	90%	90%

(1) Ombudsman investigations are no longer included as of FY 2005.

(2) The home-delivered meal client satisfaction survey is administered every other year.

## Fund 103

### Aging Grants and Programs

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#### **Performance Measurement Results**

In FY 2005, the Adult and Aging Services Division surpassed its goals of having 80 percent of persons who received case management services reside in their homes when services were terminated or after one year of service and having 95 percent of persons receiving community-based services who remained living in the community rather than entering a long-term care facility after one year of service, achieving outcomes of 82 percent and 100 percent, respectively. The Adult and Aging Services Division met these goals primarily by coordinating services across the organization and with community partners, including volunteers, and by improving access to services. With the transfer of bathing and respite services from the Health Department to DFS in FY 2005, more adult and aging/long-term care clients were served than estimated. The number of clients served in community-based services decreased due to the implementation of a new automated reporting system which impacted the tracking of clients served through the largest single community-based service, Information and Assistance. Since the new system was not implemented until the second quarter of FY 2005, this decrease in the recorded number of clients does not mean fewer clients were served in FY 2005. Additionally, since the system is still being fine-tuned, it is anticipated that the number of clients recorded will increase. DFS also plans on serving additional clients in the Virginia Insurance Counseling and Assistance Program (VICAP) as a result of Medicare's New Part D coverage for prescription drugs.

The Adult and Aging Services Division also surpassed its goal for improving the nutritional health of persons receiving nutrition services, as 46 percent of clients who received home-delivered meals and 83 percent of clients who received congregate meals scored at or below moderate risk on the Nutritional Screening Initiative. In addition, clients in the congregate meals program reported a satisfaction rating of 96 percent. It should be noted that the number of meals provided in FY 2005 is lower than estimated because the Herndon Harbor House congregate meal program was phased-in during FY 2005 and no data was submitted by one of the largest volunteer vendors in the home-delivered meals program.

# Fund 103

## Aging Grants and Programs

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 103, Aging Grants and Programs

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$788,749</b>	<b>\$0</b>	<b>\$863,498</b>	<b>\$0</b>
Revenue:				
Federal Funds	\$1,371,134	\$1,306,990	\$1,525,196	\$1,306,990
State Funds	779,206	776,560	1,012,365	790,478
Project Income	434,804	369,681	417,183	381,233
Other Jurisdictions' Share of Ombudsman Program	111,076	111,076	111,076	111,076
City of Fairfax	33,013	33,013	33,013	33,013
City of Falls Church	36,306	36,306	36,306	36,306
Private Corporations	6,075	7,337	10,104	6,337
<b>Total Revenue</b>	<b>\$2,771,614</b>	<b>\$2,640,963</b>	<b>\$3,145,243</b>	<b>\$2,665,433</b>
Transfer In:				
General Fund (001)	\$2,049,425	\$2,558,613	\$2,692,414	\$3,537,163
<b>Total Transfer In</b>	<b>\$2,049,425</b>	<b>\$2,558,613</b>	<b>\$2,692,414</b>	<b>\$3,537,163</b>
<b>Total Available</b>	<b>\$5,609,788</b>	<b>\$5,199,576</b>	<b>\$6,701,155</b>	<b>\$6,202,596</b>
Grant Expenditures:				
<b>67450G</b> , Title III B, Community-Based Social Services	\$713,190	\$698,866	\$878,853	\$816,168
<b>67451G</b> , Title VII Ombudsman	336,998	377,507	486,379	398,205
<b>67452G</b> , Fee for Services/Homemaker	222,986	226,931	323,172	226,931
<b>67453G</b> , Title III C(1) Congregate Meals	1,651,769	1,734,080	2,439,928	2,452,837
<b>67454G</b> , Title III C(2) Home-Delivered Meals	961,477	1,279,683	1,490,239	1,388,389
<b>67455G</b> , Care Coordination for the Elderly Virginian	668,315	674,478	804,123	710,582
<b>67456G</b> , Caregiver Support	191,555	208,031	278,461	209,484
<b>Total Grant Expenditures</b>	<b>\$4,746,290</b>	<b>\$5,199,576</b>	<b>\$6,701,155</b>	<b>\$6,202,596</b>
<b>Total Disbursements</b>	<b>\$4,746,290</b>	<b>\$5,199,576</b>	<b>\$6,701,155</b>	<b>\$6,202,596</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$863,498</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The FY 2006 Revised Budget Plan ending fund balance is \$0 and reflects the utilization of the FY 2005 ending fund balance of \$863,498 to partially offset grant expenditures in FY 2006 based on Program Year requirements.

# Fund 104

## Information Technology

### Mission

Through the effective use of technology and service enhancements, provide quality customer service; improve the means of providing access to services electronically; expedite responses to citizen inquiries; improve operational efficiencies; increase performance capabilities; and ensure optimum management decisions.

### Focus

Fund 104, Information Technology, was established in FY 1995 to strengthen centralized management of available resources by consolidating major Information Technology (IT) projects in one fund. Based on the 1994 Information Technology Advisory Group (ITAG) study, this fund was created to account for spending by project and is managed centrally by the Department of Information Technology (DIT). A General Fund transfer, the State Technology Trust Fund, and interest earnings are sources for investment in Information Technology projects.

The County's technological improvement strategy has two key elements. The first element is to provide an adequate infrastructure of basic technology for agencies to use in making quality operational improvements and efficiencies. The second is to redesign business processes and apply technology to achieve large-scale improvements in service quality and achieve administrative efficiencies. The County's long-term commitment to provide quality customer service through the effective use of technology is manifested in service enhancements, expedited response to citizen inquiries, improved operational efficiencies, better information for management decisions and increased performance capabilities.

In addition, the Senior Information Technology Steering Committee, which is comprised of the County Executive and senior County managers, has adopted five IT priorities which guide the direction of this fund. They include:

- ◆ **Mandated Requirements:** Provide support for requirements enacted by the Federal government, Commonwealth of Virginia or Board of Supervisors; are Court ordered or a result of County regulation changes.
- ◆ **Completion of Prior Investments:** Provide support for multi-year lease purchases, to implement a project phase or to complete a planned project.
- ◆ **Enhanced County Security:** Provide support for homeland security, physical security, information security and privacy requirements.
- ◆ **Improved Service and Efficiency:** Promote consolidated business practices; support more efficient government; optimize management and use of County assets and data; enhance systems to meet the expectations and needs of citizens; and promote service that can be provided through the Internet/e-government. Includes corporate and strategic initiatives that add demonstrable value to a broad sector of government or to the County as a whole, which also provide productivity benefits and/or effectively manages the County's information and knowledge assets.
- ◆ **Maintaining a Current and Supportable Technology Infrastructure:** Focus on technology infrastructure modernizations which upgrade, extend or enhance the overall architecture or major County infrastructure components, including hardware and software and its environment. Ensure that citizens, businesses and County employees have appropriate access to information and services.

### THINKING STRATEGICALLY

Strategic issues for the Department include:

- Supporting mandated requirements;
- Leveraging prior investments;
- Enhancing County security;
- Improving service quality and efficiency; and
- Ensuring a current and supportable technology infrastructure.

# Fund 104

## Information Technology

In keeping with guidelines established for FY 2007, agencies were instructed that project requests must meet the following criteria: funding for new projects would be considered if the project met one of the five strategic priorities of the Fund and/or was low cost, short-term and small in scope; additional funding for existing projects would be considered for contractual obligations and/or to complete a phase of the project; and the project must be completed and maintained without additional staff.

A Project Review Team consisting of business and technical staff from the Department of Information Technology (DIT) and the Department of Management and Budget (DMB) reviewed all submissions. The project review included identification of projects that provide opportunities for improvement; those that help sustain the performance and reliability of the County technology infrastructure; and those poised to take advantage of technological advancements.

In addition, projects were reviewed from both a business and a technical perspective. On the business side, consideration included whether the implementation of the project would benefit citizens, the County or both. Benefits of the project were weighed against the cost of the project and several risk factors, including the risk of cost and scope escalation due to factors such as the type of technology chosen, organizational disruption, schedule viability and the impact of delaying the project.

On the technical side, factors examined included how closely the project matched, and its impact on, existing County IT infrastructure, and the technical uncertainty of the project as it pertained to the commercial availability of, and the organizational experience with, the proposed hardware, software and resource support. In addition, consideration was given to the availability of human resources both in DIT and the sponsoring agency to staff the project.

### FY 2007 Initiatives

In FY 2007, funding of \$16.8 million, which includes a General Fund transfer of \$16.0 million and interest income of \$0.8 million, is provided for initiatives that meet one or multiple priorities established by the Senior Information Technology Steering Committee. These initiatives include a mix of projects that provide benefits for both citizens and employees and that adequately balance continuing initiatives with the need for maintaining and strengthening the County's technology infrastructure. Funded projects will support initiatives in the Human Services, Planning and Development, General County Services and Public Safety program areas. Although many initiatives meet more than one of the technology priorities, for narrative purposes below, projects have been grouped into only one priority area.

Priority	FY 2007 Advertised Funding
Mandated Requirements	\$0.6 million
Completion of Prior Investments	\$1.1 million
Enhanced County Security	\$1.8 million
Improved Service and Efficiency	\$7.0 million
Maintaining a Current and Supportable Technology Infrastructure	<u>\$6.3 million</u>
<b>TOTAL</b>	<b>\$16.8 million</b>

# Fund 104

## Information Technology

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### **Mandated Requirements - \$0.6 million**

The County is responsive to federal and state agencies' mandates, as well as to directives of the Board of Supervisors. Each year, agencies review mandates and directives to ensure compliance. In FY 2007, funding of \$222,500 is provided to continue the interface between the financial module of the Department of Housing and Community Development (HCD) management system and the County's financial and procurement systems, ensuring compliance with financial reporting mandated by the U.S. Department of Housing and Urban Development (HUD), as well as incorporate all HCD partnership program financial information on one technology platform and enable project-based reporting as required of all Public Housing Authorities.

In addition, funding of \$200,000 is included to support the County's telecommuting program in FY 2007. The funding will be used to expand and enhance the County's communication infrastructure to provide increased accessibility for users, while maintaining a stable and secure communications environment. Due to the varied hardware and software capabilities of prospective teleworkers, the County offers dial-up modems, Virtual Private Network (VPN) technology and Citrix servers to meet the various access requirements of remote access and teleworker users.

Also, \$137,715 provides for the infrastructure investments required to implement a strategy to comply with a Board directive to manage the implementation of proffers. This project will ensure that County agencies, the Board of Supervisors and the public have a way to research proffers effectively and to track their fulfillment as a project progresses. Staff will be alerted when a proffer is due, and will be able to provide accurate and timely accounting of the fulfillment of proffers. Upon project completion, the Department of Planning and Zoning will enter proffers when they are initially accepted and other participating agencies will have a "checklist" of proffers as they are fulfilled.

### **Completion of Prior Investments - \$1.1 million**

The County's IT program focuses on using technology as an essential tool to enable cost effective delivery of services, and continues to stress the need to build reliable, supportable projects for these services in a timely manner. Many projects are funded annually that can be completed within that fiscal year. Others are multi-phase projects that require more than one year of funding to reach completion. Two multi-phase projects are near completion and will be moved from the development phase to the production phase in FY 2007.

Funding of \$820,000 will complete the development of a system to replace the obsolete Urban Development Information System (UDIS) and create a cross-functional data repository to better harness the value of the land parcel information the County maintains and making that information more accessible across County agencies. This information includes population and housing unit estimates and forecasts which are used by the County to help determine services and service provision levels, respond to state and federal reporting requirements, and respond to regional initiatives like transportation planning, air quality modeling, and other programs of regional significance. The existing UDIS, an amalgamation of interfaces and reports, had forced County staff to maintain and write software patches for programs that no longer work and supplement missing information through manual intervention. It has exceeded its useful life and is very labor and time intensive to maintain. The new system will have a modern process that captures data regardless of system or format, and will use the County's GIS system as its foundation.

In FY 2007, funding of \$285,376 will provide a mobile, wireless field inspections module in the Fairfax Inspections Database Online (FIDO) system for use by Department of Planning and Zoning (DPZ) inspection staff. This will enable them to input data directly from the field and share this data with other FIDO users (i.e., the Department of Public Works and Environmental Services, Health Department, and Fire and Rescue Department) in real time.



# Fund 104

## Information Technology

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### **Enhanced County Security - \$1.8 million**

Ensuring the security of the County's IT investments and information assets is of primary importance to the Department of Information Technology. Through many projects and initiatives, efforts are focused on the security of various levels of County data, from email to homeland security measures. During FY 2007, the County will continue to implement a multi-faceted approach to securing County data and assets.

FY 2007 funding of \$800,000 is included as the first phase in a multi-phase effort to replace the existing Police Department disparate information systems with an integrated Police Records Management System (PRMS). The new system will improve the ability to prevent, respond to, manage, and analyze situations threatening the safety and property of citizens. Intelligence led policing, improved criminal justice, and overall strategic public safety resource deployment will be improved upon implementation. Improvement in the reliability, accuracy, and quality of data will be realized and the system will operate on the principles of "single point of data entry and query" for all functions. The system will expand the capacity of the police department, allowing it to better analyze – statistically and through geographic-based means – data on incidents and personnel; it will also aid in identifying trends, and assist in staffing decisions and monitoring departmental effectiveness. The system will integrate with the Computer Aided Dispatch (CAD) system in the Department of Public Safety Communications, ensuring a unified technology platform approach that facilitates the seamless sharing of processes and data across public safety functions and leverages available technologies.

Funding of \$588,517 is provided for the third year of a seven year annual lease-purchase payment for the new Public Service Radio System network infrastructure. The project replaced a twenty year old Public Service Communications System, which provided two-way radio communications for all County non-public safety agencies, as well as the Fairfax County Public Schools Transportation Department (school buses), FASTRAN and Fairfax Water, with updated technology that meets the needs of user agencies. The system provides adequate call processing capacity and area coverage to more than 90 percent of the area within the jurisdictional boundaries of Fairfax County. The FY 2007 project cost is estimated to be \$1,688,517 and based on a portion of project costs, derived from the number of radios users will have operating on the system as a percent of the total number of radios, \$1,100,000 will be recovered from Non-General Fund Supported agencies, the Fairfax County Public Schools and Fairfax Water in FY 2007.

In FY 2007, funding of \$425,000 is provided to continue implementation of additional internal network access controls, forensics tools, and applications to quarantine renegade devices and prevent unauthorized use of the County's IT systems. The County security architecture is designed to provide an appropriate level of protection for all County information processing resources regardless of technology platform. Aimed at ensuring the confidentiality of information in an evolving environment, new technologies will be employed to meet current and future security challenges.

### **Improved Service and Efficiency - \$7.0 million**

There are several projects funded in FY 2007 that provide for additional improvement in service and efficiency. These improvements are aimed at both external County interactions, such as with residents and the business community, as well as internal County processes, that result in improved results on the provision of direct services.

Funding of \$1,850,629 is included to support the development of imaging and workflow capabilities in agencies that have identified an opportunity to provide increased security and integrity of their records; to reduce the labor intensive record retrieval and re-filing process; to expedite workflow processes through an electronic workflow management system; provide simultaneous and instant access to records; and to reduce costs associated with space and shelving for storage of paper requirements. There are two separate initiatives funded in FY 2007, as well as some funding to support agencies, yet-to-be-determined, that may be strategically ready to commence with a planned phase of a document management project during FY 2007.

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### Information Technology

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In FY 2007, funding of \$1,730,000 will support the first phase of implementing modern technologies in the new wing of the expanded Courthouse. Funding will support the necessary consulting services and procure the necessary hardware and software needed to outfit a modern day courtroom. These technologies include integrated and mobile evidence presentation, real-time court reporting, wireless access, electronic wayfinding, video conferencing, video arraignment, and judges' control of the technologies from the bench. This project will improve citizen access, internally and externally, to the Courts; facilitate trials and hearings in the most effective and efficient means possible; allow for all three Courts (General District, Circuit Court and Records, and Juvenile and Domestic Relations District Court) to share common resources and provide for flexibility and adaptability to incorporate future changes in technology and court proceedings; and allow the Courts to keep up with the increasing demand and docket backlogs that currently exist.

Funding of \$675,000 will continue integration of e-government architectures (Interactive Voice Response (IVR), Kiosk, Web, Infoweb, and Wireless) in order to enhance the delivery of information and services, and provide new information and services to citizens. This project will continue to generate economies of scale by providing the needed infrastructure support for the ever-increasing demand for e-commerce/e-government services. Additionally, it will allow for the sharing of data across jurisdictional lines; thereby increasing the scope and value of information and services provided to citizens.

In addition, funding of \$574,000 is provided to modernize the capability for reporting on financial data in the County's financial systems. A Data Analysis Reporting Tool (DART) will replace existing ad-hoc, stovepipe reporting with a unified reporting methodology and capability. Financial information from the County's financial, procurement, and payroll systems will be integrated in a data warehouse, and reporting features will provide the users the capability to generate on-demand charts, reports, inquiries, and analyses.

FY 2007 funding of \$552,500 will continue the multi-phase process to streamline the traffic summons and court scheduling processes by managing court dockets in a manner that will minimize high and low periods of activity and provide judges and court personnel with a more predictable and manageable workload. Efforts will include creating a Court Schedule Forecasting application that will use cyclical information about the volume of summons to pre-allocate available court dates to Police Officers in order to avoid unmanageable dockets and officer overtime, and the implementation of an Electronic Ticket Writing/Data Entry application to automate the transfer of summons information from the scene to the Police Department and General District Court.

Funding of \$500,000 will continue efforts to establish a single access point with a common database for County government information and service requests by constituents by integrating and augmenting existing technologies (i.e., voice platform; e-government channels including IVR, Kiosk and Web; Fairfax Inspection Database Online - FIDO; GIS; Internet Quorum - IQ; and Documentum). The project will provide a familiar, easy to remember telephone number, standardize call taking operations, and enable employees to answer citizen questions and log service requests through a standard interface. This will eliminate the need for citizens to navigate through hundreds of County telephone numbers to find the right one, reduce the number of transfer calls from one agency to another, and minimize the non-emergency help and assistance calls to 9-1-1.

Funding of \$411,000 will continue the regular process of updating the aerial imagery and digital orthophotography for the County. The original project to develop the GIS base map for the entire County began in 1996. Annual updates of this data are needed to reflect the changes that have occurred over the years. The current program provides for the update of 25 percent of the County's database each year and allows the County to keep up with the developmental changes and assure users that none of the imagery will be more than four years old. The funding will also continue to support viewing County land in a three-dimensional capacity at County staff desktops in agencies such as the Fire and Rescue Department, Department of Tax Administration, Police Department and Department of Planning and Zoning.

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## Information Technology

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In FY 2007, funding of \$300,000 is provided to implement a centralized, web-based participant registration and tracking system at all community centers, senior centers, and teen centers. The current manual and outdated method of registering and tracking participants leads to inconsistent data reporting, participant confusion and complaints, and programmatic disruption. This project will significantly reduce the burdensome paper registration process that currently exists for the public. Participants will no longer have to wait in lines to sign paper attendance sheets. The centralized information will provide for better and more accurate data reporting and will ensure that confidential participant data is protected.

Funding of \$250,800 is provided to support various technology improvements that originated from the Land Development Process Improvement Initiative, a partnership among Fairfax County government, the Northern Virginia Building Industry Association, the National Association of Industrial and Office Properties, and the Engineers and Surveyors Institute. Some of these recommendations include an online capability for Engineers/Developers to review comments on-line from Site Review in Land Development Services (LDS) and other review agencies. In addition, triggered and automatic e-mails will provide Engineers/Developers notification of site-related plans that have reached certain milestones in the lifecycle of the plan. These changes would expedite the process by which site-related plans are cycled through plan intake, review, and multiple resubmissions.

In addition, funding of \$130,000 is included to support the interactive web intake program at the Department of Housing and Community Development (HCD). In March 2004, HCD launched a new Web application giving clients access to services on a 24/7 basis. Currently, HCD collects only enough information through the Web to place its applicants on appropriate waiting lists. There is no capability for applicants to update information, so the process reverts back to filling out dozens of forms and requires time consuming data entry. Furthermore, participants must complete paper-based, annual re-certification packets, including income verification authorizations. This project will automate much of that information, and include the opportunity for clients to apply online in multiple languages.

### **Maintain a Current and Supportable Technology Infrastructure - \$6.3 million**

In an ever changing technical environment, maintaining a current and supportable technology environment is a challenge that must be addressed. The County's technological improvement strategy strives to balance the need to pursue existing initiatives with the desire to adopt new industry technology, and previous infrastructure investments with the need to take advantage of newer features and functionality. Various projects are funded in FY 2007 supporting the goal of having consistent, reliable hardware and software, and ensuring that residents, the business community and County staff have appropriate access to information and services via technology.

Funding of \$4,495,000 will support the modernization of telecommunications infrastructure which will integrate voice, video and data communications onto a common structure. The multi-year project focuses on replacing the County's network of disparate voice technologies with an infrastructure platform based on current technology and integration into the Institutional Network (I-NET). This will ensure the County's voice, data and video network will meet future needs. This new network architecture will accommodate the projected growth in business applications requirements, and will allow cost savings through standardization and alignment with industry trends.

In FY 2007, funding of \$865,000 is included for a pilot project to evaluate a private broadband wireless technology for Fairfax County. The pilot will cover one Supervisory District and include 50 vehicles, 100 first responders, and 25 wireless infrastructure sites. This pilot project provides an opportunity to explore a private broadband wireless infrastructure that would facilitate transporting data, GIS, and images to many County business areas that need data remotely. One of the most critical areas is for mobile operation and field location data in public safety agencies. Absence of a broadband wireless technology precludes the County from effectively sharing certain data files with regional partners when responding to incidents supported by multiple jurisdictions and federal partners. Employing broadband wireless will improve the County's ability for more efficient inter-agency and regional response. The private bandwidth will also ensure better security controls and the integrity of the information being shared, as well as ensure the availability of communications service for public safety use mitigating dead-spots and competition with public use. This pilot will satisfy long standing needs of the County's public safety agencies, bring them up to the capability level of peer

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## Information Technology

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jurisdictions, and provide a model and framework to employ mobile communications for other County functions in the future. It will provide a baseline on the type of equipment, network design, and cost of deploying a wireless network for the County.

Funding of \$476,539 provides for tactical initiatives which focus on immediate improvements to information technology functions performed in a limited capacity across the County. Efforts in FY 2007 include the expanded use of an automated correspondence tracking product for County agencies and completing the replacement of software used at the County computer help desk.

FY 2007 funding of \$300,000 has been included to provide for information technology training and certification in recognition of the challenges associated with maintaining skills at the pace of technological changes and to ensure that the rate of change in information technology does not out-pace the County's ability to maintain proficiency. As the County's workforce becomes increasingly dependent on information technology, training support has become more essential.

And \$200,000 has been provided for the design and implementation of a tiered system to manage the storage of the County's data. This tiered storage system will support Information Life Cycle Management (ILM). It will assist the County in managing and organizing data by offering different levels of storage service based on information priority. Older or less useful data will be migrated to less expensive storage, freeing up high performance and high cost storage for the most critical data and applications. As the value of data changes, ILM would migrate the data around the storage hierarchy into the the most appropriate storage level.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ **Carryover Adjustment** **\$24,534,830**  
At the *FY 2005 Carryover Review*, the Board of Supervisors approved an increase of \$24,534,830 due to the carryover of unexpended project balances of \$22,007,268; the appropriation of higher than anticipated interest income of \$156,106; the transfer of \$231,456 from Circuit Court and Records to more appropriately reflect information technology project funding; as well as \$500,000 to support a feasibility study for a client contact center, also known as a 311 Call Center; and \$1,640,000 to sustain the second phase of the Department of Family Services/Office for Children (DFS/OFC) workflow and imaging projects, supported with higher than anticipated DFS federal and state revenues.

The following table lists the projects contained in Fund 104, Information Technology. Descriptions for FY 2007 funded projects follow the Project Summary table. Information regarding technology initiatives can also be found in the FY 2007 Information Technology Plan prepared by the Department of Information Technology.

## Fund 104 Information Technology

FUNDING (FY 2005 through FY 2007)				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
IT0002, Human Services	\$219,165	\$60,000	\$887,646	\$0
IT0003, Planning and Development Business Process Redesign	892,311	0	55,236	0
IT0004, Geographic Information System (GIS)	555,976	491,180	1,347,544	411,000
IT0006, Tax/Revenue Administration	436,459	866,930	1,503,496	0
IT0008, Library Projects	376,286	502,336	616,715	0
IT0010, Information Technology Training	247,223	300,000	313,172	300,000
IT0011, Imaging and Workflow	319,372	1,493,410	6,132,441	1,850,629
IT0015, Health Management Information System (HMIS)	147,485	0	499,326	0
IT0020, Land Records Automated System (LRAS)	832,690	225,000	1,387,088	0
IT0021, Network Modernization	0	0	0	0
IT0022, Tactical Initiatives	544,146	850,000	1,625,901	476,539
IT0023, Electronic Data Interchange (EDI)	17,289	0	40,766	0
IT0024, Public Access to Information	1,123,363	500,000	1,584,621	675,000
IT0025, Criminal Justice Redesign	1,013,521	697,160	738,156	0
IT0031, Microsoft Product Application	160,232	0	451,174	0
IT0039, Court Modernization Projects	347,589	350,000	1,127,716	0
IT0041, Program Conversions and Replacements	74,822	0	99,374	0
IT0042, FASTRAN Scheduling System	36,956	0	0	0
IT0043, Human Resources Information System	109,836	0	461,956	0
IT0045, Enterprise Technology Center Modernization	50,956	0	1,530	0
IT0046, Server Replacement	2,171	0	0	0
IT0047, Upgrade Commodity/Service Codes	3,159	0	76,269	0
IT0048, Incident Reporting and Training System	24,292	0	529,807	0
IT0050, Public Service Communications Replacements	3,609,622	491,864	4,839,897	588,517
IT0051, Fleet Management System	3,385	0	0	0
IT0054, SYNAPS	0	0	44,216	0

## Fund 104 Information Technology

FUNDING (FY 2005 through FY 2007)				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
IT0055, Fairfax Inspection Database Online (FIDO)	1,185,785	520,775	3,398,214	285,376
IT0056, Pilot Courtroom Technologies	372,961	0	313,778	0
IT0057, Community Policing/Technology	0	0	1,500	0
IT0058, Remote Access	158,552	50,000	50,000	200,000
IT0059, Child Care Technology Systems	47,787	0	652,213	0
IT0060, Telecommunications Modernization	58,000	3,300,000	3,842,000	4,495,000
IT0061, Information Technology Security	599,882	450,000	1,110,785	425,000
IT0062, Police Records Management System	0	300,000	370,000	800,000
IT0063, Facility Space Modernization	0	99,208	199,208	0
IT0064, Proffer Database and Status System (PRODSS)	0	450,168	638,868	137,715
IT0065, Facility Maintenance Management System	0	548,750	1,341,000	0
IT0066, Personal Property Tax System	0	0	300,000	0
IT0067, Stormwater Maintenance Management System	0	335,993	335,993	0
IT0068, Home Occupation Permitting System	0	163,800	163,800	0
IT0069, Integrated Housing Management System	0	160,000	160,000	222,500
IT0071, Electronic Summons and Court Scheduling	0	405,000	405,000	552,500
IT0072, Citizen Relationship Management	0	0	500,000	500,000
TBD, UDIS Replacement Phase II	0	0	0	820,000
TBD, Data Analysis Reporting Tool	0	0	0	574,000
TBD, Community and Recreation Participant Registration System	0	0	0	300,000
TBD, Interactive Web Intake Program Enhancement	0	0	0	130,000
TBD, Land Development Industry Enhancements	0	0	0	250,800
TBD, Information Life Cycle Management	0	0	0	200,000
TBD, Broadband Wireless	0	0	0	865,000
TBD, Court Expansion Technology	0	0	0	1,730,000
<b>Total Funds</b>	<b>\$13,571,274</b>	<b>\$13,611,574</b>	<b>\$38,146,404</b>	<b>\$16,789,576</b>

## Fund 104 Information Technology

<b>IT0004, Geographic Information System</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Completion of Prior Investments;</li> <li>• Enhanced County Security;</li> <li>• Improved Service and Efficiency;</li> <li>• Maintaining a Current and Supportable Technology Infrastructure</li> </ul>
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FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
\$555,976	\$1,347,544	<b>\$411,000</b>

**Description and Justification:** This project provides continued funding for the County's planned multi-year implementation of a Geographic Information System (GIS), as well as related projects that build off of GIS data. GIS provides County staff and citizens the means to electronically access, analyze and display land related data. FY 2007 funding of \$411,000 will continue the regular process of updating the aerial imagery and digital orthophotography for the County. The original project to develop the GIS base map for the entire County began in 1996. Aerial photography was taken in 1997 and served as the basis for preparing planimetric data (observable features such as building footprints, edges of roads, sidewalks) and orthoimagery (spatially corrected aerial imagery). Annual updates of this data are needed to reflect the changes that have occurred over the years. The current program provides for the update of 25 percent of the County's database each year and allows the County to keep up with the developmental changes and assure users that none of the imagery will be more than four years old. The funding will also continue to support viewing County land in a three-dimensional capacity at County staff desktops in agencies such as the Fire and Rescue Department, Department of Tax Administration, Police Department and Department of Planning and Zoning.

**Return on Investment (ROI):** The Orthoimagery effort provides a combination of cost-savings, enhanced revenue and non-quantifiable benefits. Orthoimagery has proven extremely valuable in a wide range of County operations. Orthoimagery is of great value and use by citizens and commercial real estate parties relative to the sales, rental, and relocation of residential and commercial properties. Potential buyers and sellers often view the property's location via web access from their homes and offices without having to drive to the actual site.

Oblique imagery is also providing the County with the ability to view field conditions from a desktop without having to travel to the site, providing significant savings to County staff in various agencies. Oblique imagery provides in-house staff the ability to perform more timely assessments by allowing them to view the façades of buildings at their desktop, allowing field staff the time necessary for property assessments and planning purposes.

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<b>IT0010, Information Technology Training</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Maintaining a Current and Supportable Technology Infrastructure</li> </ul>
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FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
\$247,223	\$313,172	<b>\$300,000</b>

**Description and Justification:** This project provides funding for information technology training in recognition of the challenges associated with maintaining skills at the same pace as technology changes. The rate of change in information technology is an ongoing challenge for the County in maintaining relevant proficiencies for its technology workforce, and enabling quick adoption of technology that is beneficial in meeting the County's mission, goals and objects. As County's business has become increasingly dependent on information technology, training support has become more essential.

FY 2007 funding of \$300,000 will provide for the necessary training required for Department of Information Technology staff. In addition, a project management certification and training program has been developed for County staff that are assigned project manager roles for funded Information Technology projects, allowing for consistency and enhanced communications between agencies.

**Return on Investment (ROI):** Continued funding will address instruction in new technologies, network management, computer operations, and software applications development and maintenance to assist County staff and systems.



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<b>IT0011, Imaging and Workflow</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Completion of Prior Investments;</li> <li>• Improved Service and Efficiency;</li> <li>• Maintaining a Current and Supportable Technology Infrastructure</li> </ul>
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FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
\$319,372	\$6,132,441	<b>\$1,850,629</b>

**Description and Justification:** This project provides for a structured enterprise approach to the development of imaging and workflow capabilities in agencies that have identified an opportunity to: provide increased security and integrity of their records; reduce the labor intensive record retrieval and re-filing process; expedite workflow processes through an electronic workflow management system; provide simultaneous and instant access to records; and reduce costs associated with space and shelving for storage of paper requirements. There are three separate initiatives funded in FY 2007 that span multiple agencies.

FY 2007 funding of \$821,229 completes the first phase of the Electronic Records and Management System (ERMS) project at the Juvenile and Domestic Relations District Court (JDRC) and will complete the functional requirements for the second phase of the project. At the completion of Phase I, all court processes, including documents and workflow, from intake or case initiation through the final court hearing will be automated. Electronic legal folders will be created, and all legal documents such as petitions, affidavits, attorney appointments, summonses, subpoenas, motions, and court ordered reports will be placed in the folder as part of the automated workflow. The electronically created court orders will send notification of order of services to all court service units such as probation, restitution, community service, detention, etc. Fine and cost orders will be immediately available at the public counter so citizens can be immediately served after the court hearing rather than waiting for paper documents to be brought from the courtroom to the counter. The first phase will also automate workflow and documents for the probation department's social folders which are mandated by the Virginia Department of Juvenile Justice. Once these documents are electronic and available for viewing across the system, other court staff involved in the case will have access to the documents. Phase II will provide integration with the Department of Juvenile Justice's Juvenile Tracking System (JTS) for transmission of intake information from JTS into ERMS, will reduce redundant data entry for court staff, and will integrate with the Virginia Supreme Court's Case Management System (CMS) for transmission of data associated with docketing and dispositional information, reducing double data entry. It will also add an e-filing component which will allow other County agency staff such as the Department of Family Services (DFS), County attorneys, and the Fairfax-Falls Church Community Services Board (CSB) to file court documents electronically. Currently, all parties filing court documents must come to the courthouse to file.

## Fund 104 Information Technology

<b>IT0011, Imaging and Workflow (Continued)</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Completion of Prior Investments;</li> <li>• Improved Service and Efficiency;</li> <li>• Maintaining a Current and Supportable Technology Infrastructure</li> </ul>
<p>Funding of \$530,000 is included to continue the decentralization of the Accounts Payable (AP) process from within the Department of Finance to all County agencies. By using imaging software, e-signature capabilities and workflow technology, a countywide decentralized AP process will improve the operating efficiencies of this financial process. This initiative requires the integration of the County's financial and procurement system and will result in a paperless work process and enhanced automated reporting. FY 2007 will begin the transition from a pilot program to a countywide implementation effort.</p> <p>And, funding of \$499,400 is provided to support agencies that are ready to commence with a planned phase of a document management project during FY 2007. This includes when an agency has completed their internal business process review and is in need of funding to proceed with implementing a document management activity or phase. In order to keep the momentum of the project going and leverage the resources already invested, this funding will be allocated to agencies, based on written justification, by the Department of Information Technology.</p> <p><b>Return on Investment (ROI):</b> These funded initiatives of the imaging and workflow project are expected to increase the security of records, protecting them from unauthorized access; reduce staff time required to retrieve and re-file documents; reduce processing time as many of the workflow efforts will streamline the reviews required; provide a viable, accurate document system for old and one-of-a-kind documents; promote telework; reduce error rates as much of the manual data entry will be eliminated; and reduce the space requirements for maintaining paper copies of documents. The General Services Administration estimates that a document that is misfiled costs \$200 to retrieve. Misfiling one less document or irretrievable file per day would produce an annual savings of \$50,000 per year (\$200/day x 250 working days). It is anticipated that several documents per day will be better managed and easily retrievable, and this savings per year will be compounded.</p>	

## Fund 104 Information Technology

<b>IT0022, Tactical Initiatives</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Improved Service and Efficiency;</li> <li>• Maintaining a Current and Supportable Technology Infrastructure</li> </ul>
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FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
\$544,146	\$1,625,901	<b>\$476,539</b>

**Description and Justification:** This project provides for tactical initiatives which focus on immediate improvements to information technology functions performed in a limited capacity across the County.

FY 2007 funding of \$276,539 is provided to continue expansion of the use of the County's Correspondence Tracking Management (CTM) platform, currently Internet Quorum (IQ) in County agencies. The automated correspondence tracking platform is a full function and proven product that captures communications and tracks contacts, events and complaints. The County's CTM implementation provides an integrated approach to delivering services to citizens and staff, giving users the ability to link to other areas within the database and to extend to other systems outside of IQ for scheduling, scanned images, email, fax and incoming/outgoing postal mail. The solution provides a variety of data points for easy and complete reporting.

Funding of \$200,000 is included to complete the replacement of the existing technology help desk application with a single solution for call tracking and notification, and incorporate a seamless workflow between processes such as incident and problem management, change management, service level management, and configuration management. The solution will be web based and meet federal HIPAA regulations.

**Return on Investment (ROI):** Successful implementation of these service enhancement projects will provide enhanced communications between County agencies. With IQ, agencies will be able to share and monitor the status of projects, responses, and other issues and events as those items progress through the County processes. The sharing of information between agencies electronically will reduce duplication of information and efforts and increase the ability to track all participants and activities created by citizen contacts regardless of which agency received the original contact. And, the replacement software for the County computer help desk will ensure reliable PC support to over 11,000 employees.

## Fund 104 Information Technology

<b>IT0024, Public Access to Information</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Improved Service and Efficiency;</li> <li>• Maintaining a Current and Supportable Technology Infrastructure</li> </ul>
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FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
\$1,123,363	\$1,584,621	<b>\$675,000</b>

**Description and Justification:** This project provides funding for initiatives that improve public accessibility to government information and services. A comprehensive approach is employed to ensure efficient infrastructure capable of supporting multiple business solutions. In addition to the benefits to constituents by providing more opportunities for access to services and information on-line and improved customer service, public access technologies continue to be the means that County government uses to achieve greater internal efficiencies and support the expanding demand for services associated with County growth and diversity.

Funding of \$675,000 will continue integration of e-government architectures in order to ensure the continuity and efficient delivery of information and services, and provide new information, transactions and services to constituents. The project will continue to generate economies of scale by providing the needed support for the increasing demand for e-commerce/on-line government services. The project will develop and promote the aggregation of content and services provided across government agencies, will provide improved search options, and increase the ability to meet service requirements that cross jurisdictional lines. The result is improved information and services provided to citizens, and the ability to implement new, required services faster.

In FY 2007, *Web* enhancements include making information on the public Web site more accessible to users and easier to find. In addition, information templates will be developed to standardize the viewing of information across the site for different types of documents. Additional Web capabilities such as a centralized Forms area will be added and new payments services will be implemented. Customer satisfaction surveys will continue to be offered, and staff will assist in the development of a web presence for those public service agencies that currently do not have information on the Internet, providing additional opportunities to add e-services.

*Kiosk* enhancements will include the integration of new information and applications available through the Web and Integrated Voice Response (IVR), deployment of two additional kiosks, and implementation of sound domes to address accessibility issues for citizens with disabilities.

*Interactive Voice Response* enhancements include the continued integration of Web and IVR via XML technology, creating a Park Summer Concert Series Information line and developing an IVR information line for those persons issued a summons by Sheriff staff.

*Wireless* enhancements will allow for the continued integration of applications across platforms for new items such as "FAQ's", locating County facilities and providing directions.

# Fund 104 Information Technology



<b>IT0024, Public Access to Information (Continued)</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"><li>• Improved Service and Efficiency;</li><li>• Maintaining a Current and Supportable Technology Infrastructure</li></ul>
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**Return on Investment (ROI):** This project will continue to provide a single information architecture and supporting infrastructure for all platforms needed to provide new information and e-services to the public. The project will continue to generate economies of scale by providing the necessary support required for the increasing demand for e-commerce/e-government services. The project will develop and promote the sharing of data across jurisdictional lines; thereby increasing the scope and value of information and services provided to citizens, and facilitate new services. It will further expand the capabilities of the newly implemented content management system in order to improve automated workflow, revision control, indexing, and search and retrieval for countywide systems. The project will further improve the search capability for citizens and constituents. The County will be able to build applications quicker and more efficiently by maintaining reusable components. Public access technologies will minimize staff resources needed to provide basic information, thereby allowing staff to be deployed to more complex tasks, as well as to respond to requests requiring more detailed or specialized information.

## Fund 104 Information Technology

<b>IT0050, Public Service Communications Replacements</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Completion of Prior Investments;</li> <li>• Enhanced County Security;</li> <li>• Maintaining a Current and Supportable Technology Infrastructure</li> </ul>
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FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
\$3,609,622	\$4,839,897	<b>\$588,517</b>

**Description and Justification:** This provides continuing funding for the project that replaced the Public Service Communications System, which provides two-way radio communications for all County non-public safety agencies, as well as the Fairfax County Public Schools Transportation Department (school buses), FASTRAN and Fairfax Water, with updated technology that meets the needs of user agencies. The completed system provides adequate call processing capacity and area coverage to more than 90 percent of the area within the jurisdictional boundaries of Fairfax County.

The previous 20-year old Public Service Communications System was based on a design that used two transmitter tower locations and 20 radio channels, with 10 channels at each tower. The transmitter tower sites were located in Lorton, on the Energy/Resource Recovery Facility smokestack, and in Fairfax City, on the rooftop of the Massey building. The system only provided geographical coverage for approximately 60 percent of the County and had limited call processing capacity, frequently resulting in unavailability for users. In addition, the previous design required users to manually select the correct radio channel based on their location within the County, requiring knowledge of the coverage each channel provided to the different parts of the County. There were large geographic areas where radio communications were not possible and many of these locations were heavily populated areas of the County. The network did not meet the user needs for additional coverage nor provide for future growth or for advanced features, such as mobile data communications.

The FY 2007 funding of \$1,688,517 includes the third year of a seven year annual lease-purchase payment for the new radio network infrastructure, including the increase of radio repeater locations from two to six sites, to ensure greater than 90 percent call coverage, and for operating costs during the year. The new network eliminates the two zones within the County and provides seamless coverage on one system regardless of location, as well as provides ample reserve capacity for peak use periods and future fleet expansion. Based on a portion of project costs, derived from the number of radios users will have operating on the system as a percent of the total number of radios, \$1,100,000 will be recovered from Non-General Fund Supported agencies, the Fairfax County Public Schools and Fairfax Water in FY 2007.

# Fund 104

## Information Technology



<p><b>IT0050, Public Service Communications Replacements (Continued)</b></p>	<p><b>IT Priorities:</b></p> <ul style="list-style-type: none"> <li>• Completion of Prior Investments;</li> <li>• Enhanced County Security;</li> <li>• Maintaining a Current and Supportable Technology Infrastructure</li> </ul>
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**Return on Investment (ROI):** The return on investment for this system upgrade will result from the enhanced reliability and coverage that will be obtained. The replacement system will provide reliable radio coverage to many areas of the County that are not covered by the current radio system. This will provide the necessary protection and safety for bus drivers and other staff that depend on reliable communications, improve customer service to County citizens and other County agencies, and reduce reliance on commercial wireless networks in addition to future cost avoidance and other non-quantifiable benefits. The completed system will be fully compatible with the mobile and portable radios used by the County’s public safety radio system. This will allow for direct communication between public safety and public service users for incident or disaster management, as well as provide a separate backup system for the public safety system should that system fail. The County will realize a cost avoidance of over \$3 million by using the public service system to serve as the backup to the public safety system, rather than modifying the public safety system.

## Fund 104 Information Technology

<b>IT0055, Fairfax Inspection Database Online (FIDO)</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Completion of Prior Investments;</li> <li>• Improved Service and Efficiency</li> </ul>
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FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
\$1,185,785	\$3,398,214	<b>\$285,376</b>

**Description and Justification:** The Fairfax Inspections Database Online (FIDO) project replaced the legacy Inspection System Information Systems (ISIS) mainframe system in the Office of Building Code Services, replaced multiple stand alone databases in other agencies, and provides a foundation for future e-government applications related to land development, building construction, Fire Inspection Services, Environmental Health Services and complaints management. This multi-agency project enables data sharing between agencies and enhances one-stop-shopping for the customer.

FY 2007 funding of \$285,376 provides a mobile, wireless field inspections module in FIDO for use by Department of Planning and Zoning (DPZ) inspection staff, enabling them to input data directly from the field and share this data with other FIDO users in real time.

**Return on Investment (ROI):** Savings will be realized through a streamlined system that will enable the development and construction industry to work more productively within the County and in turn enhance the tax revenue base. The development and construction industry will recognize significant cost reductions that are presently incurred due to construction delays and delays in occupancy or use of buildings. The County's revenue stream is also enhanced by increasing the speed in which commercial and residential buildings are processed through the system and brought to completion, i.e. the sooner buildings, homes and tenant spaces are completed, the sooner they become a source of revenue for the County.

The development and construction process of the County will be perceived as being more business friendly and will attract additional businesses to bolster the tax base. It should also be noted, that the replacement of the ISIS system was necessary to create a platform for future e-permitting and e-government initiatives that may more directly enhance revenue (e.g. charges for access to data, charges for enhanced optional services, etc.) Additionally, national funds and grants for future applications may be available if the County has a permitting platform on which new technology can be implemented. In addition, FIDO will provide a more efficient and collaborative means of addressing property maintenance issues by DPZ, the Department of Public Works and Environmental Services and the Health Department, and will lead to improved code enforcement in areas of the County with blight issues.



## Fund 104 Information Technology

<b>IT0058, Remote Access</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Mandated Services;</li> <li>• Completion of Prior Investments;</li> <li>• Improved Service and Efficiency</li> </ul>
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FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
\$158,552	\$50,000	<b>\$200,000</b>

**Description and Justification:** This project provides additional funding to enhance and expand the capability of internal users to access the County's systems from remote locations including teleworkers. To accomplish this, the telecommunications infrastructure must be flexible in its modes of access, while maintaining a stable and secure communication environment. Because of the varied hardware and software capabilities of prospective teleworkers, the remote access solution uses a variety of technologies including dial-up modems, Virtual Private Network (VPN) technology, and Citrix servers to meet the various access requirements of remote access and teleworker users.

FY 2007 funding of \$200,000 will be used to purchase additional Citrix licenses, Microsoft licenses and consultant services in addition to existing security token cards and application software licenses to support additional teleworkers. The County's telecommunication infrastructure for remote access includes a Citrix server portal, a virtual private network and a dial-up modem bank for limited applications. The Citrix solution provides enhanced, secure capabilities, which makes it an attractive option for teleworkers conducting the County's work. Since the application software does not reside on the teleworker's PC, the hardware configuration of the PC does not have to be robust, and therefore less expensive PC's can be used for teleworkers. Additionally, for those teleworkers who choose to use their own home PC, the need to ensure standardization with software versions is no longer a concern, as the Citrix technology can operate in all Windows environments.

**Return on Investment (ROI):** This project provides a cost effective approach to increase the ability for County staff to work remotely to include participating in the Telework program, and enhance the County's infrastructure to offer a flexible choice of types of end-user devices for County staff. Further, the use of Citrix also provides a thin client technology capability that will allow for potential savings in the desktop requirements in the County; the County can purchase less expensive thin client terminals for core business requirements and reduce the support cost with the proper implementation.

## Fund 104 Information Technology

<b>IT0060, Telecommunications Modernization</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Improved Service and Efficiency;</li> <li>• Maintaining a Current and Supportable Technology Infrastructure</li> </ul>
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FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
\$58,000	\$3,842,000	<b>\$4,495,000</b>

**Description and Justification:** The Telecommunications Modernization project is a multi-year effort to replace the County's current network of disparate voice systems with an enterprise-level infrastructure platform based on current technology implemented over the County's Institutional Network (I-NET). This new telephony network architecture will accommodate the projected growth in communications needs, integrate with business applications requirements, and will allow cost savings through standardization, streamlined maintenance, and consolidation of telephone line costs. Additionally, the new infrastructure will integrate with the other County communications platforms, and align Fairfax County's telephone network with industry trends.

Presently, the County relies on a telephone network based on outdated 1980's technology, equipment and standards for its communications needs. This includes a mix of 15 different models of Private Branch Exchanges (PBXs), telephone company-provided technology, and single-line telephones. Modernization of the County's telecommunications network is by necessity an ongoing and evolving process. As industry standards mature and inter-networking requirements change, the telephone communications network's capacity and configuration must do so as well. This multi-year project will provide proven, advanced technologies to streamline business processes, take advantage of economies of scale, enhance operational efficiency and reduce costs. An additional core benefit will be the use of distributed telecommunications applications with a centralized system management. The new platform will also provide secure communications to support telework, and will integrate with e-mail and other messaging systems. This change will ensure that the telecommunications infrastructure serves the needs of County agencies and advances service delivery to citizens, while maintaining flexibility to adopt future technologies with minimal need for new spending.

FY 2007 funding in the amount of \$4,495,000 will be used for telephony network equipment, engineering and installation costs. The prime PBX manufacturer and implementation services are being acquired through a competitively bid procurement during FY 2006.

**Return on Investment (ROI):** The benefits derived from the implementation of this project are quantifiable and substantial. Direct cost savings include: a reduction in leased circuit costs; a reduction in message unit costs for outside phone calls; and a reduction in overall maintenance costs, including moving phones, adding new phone lines and changes to existing phone service. In addition, the new voice infrastructure will allow Fairfax County to leverage embedded technology assets and to improve service delivery quality. Business processes will be streamlined because of the ability to share information over an integrated communications platform.

## Fund 104 Information Technology

<b>IT0061, Information Technology Security</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Enhanced County Security;</li> <li>• Mandated Requirements</li> </ul>
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FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
\$599,882	\$1,110,785	<b>\$425,000</b>

**Description and Justification:** This project supports the County security architecture, designed to provide an appropriate level of protection for all County information processing resources regardless of technology platform. Aimed at ensuring the confidentiality of information in an evolving environment, new technologies need to be employed to meet current and future security challenges.

The Fairfax County Information Technology Security Policy, the mandated specifications of the Commonwealth of Virginia Information Technology Security Policy and Standards, and the Health Insurance Portability and Accountability Act (HIPAA) Security Rule, along with other mandated privacy laws and County internal audit priorities, are examples of governing legal precedence and policy that dictate a requirement for audit controls to record and examine activity in information systems. Such audit controls will protect the integrity and sensitivity control on the information contained within the County's technology infrastructure. This project will provide security analysts and managers with advanced tools to proactively build and measure comprehensive security best practices within agencies and across the County.

FY 2007 funding of \$425,000 is provided to continue implementation of additional internal network access controls and forensics tools, and applications to quarantine renegade devices and prevent unauthorized use of the County's IT systems.

**Return on Investment (ROI):** This project will ensure system compliance with security policies, provide for centralized real-time auditing, provide a solution for managing users and their Web application access, ensure timely access to business assets through an authenticated identity, and provide for an immediate response to technology threats. The information security and internal audit offices will have the capability to perform security management audits and analysis centrally across platforms and verify progress in security management protection via software reporting capability. This product will significantly decrease the staff time required for manual auditing. It will provide enterprise monitoring capabilities for assessment that provide a safeguard that improves reliability and reduces downtime. It will identify non-standard and non-secure systems that are a threat to the security of the infrastructure and County data. This solution addresses multiple regulations with minimum resources by implementing and measuring compliance through automated analysis.

## Fund 104 Information Technology

<b>IT0062, Police Records Management System</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Improved Service and Efficiency;</li> <li>• Enhanced County Security</li> </ul>
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FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
\$0	\$370,000	<b>\$800,000</b>

**Description and Justification:** Historically, this project included funding to automate manual processes and combine several stovepipe applications to improve data security and reliability. In prior years, efforts within the Police Department included the development of a graphical user interface (GUI) and the Universal Name Information System (UNIS) module, as well a browser-based GIS mapping component. In FY 2005, funding was provided to automate the Police Evidence Section, which is responsible for the cataloging, storage and security of all evidence collected by the Police Department, and in FY 2006 the current manual crime analysis process is scheduled to be automated.

In FY 2007, this project will begin the first phase of a multi-phase effort to replace existing Police Department disparate information systems with an integrated Police Records Management System (PRMS). The new system will improve the ability to prevent, respond to, manage, and analyze situations threatening the safety and property of citizens. Intelligence led policing, improved criminal justice, and overall strategic public safety resource deployment will be improved upon implementation. Improvement in the reliability, accuracy, and quality of data will be realized and the system will operate on the principles of “single point of data entry and query” for all functions. The system will expand the capacity of the Police Department, allowing it to better analyze - statistically and through geographic-based means – data on incidents and personnel; it will also aid in identifying trends, and assist in staffing decisions and monitoring departmental effectiveness. The system will integrate with the Computer Aided Dispatch (CAD) system in the Department of Public Safety Communications, ensuring a unified technology platform approach that seamlessly shares processes and data as needed across public safety functions and leverages available technologies. FY 2007 funding of \$800,000 is provided to complete a requirements analysis and business process mapping.

**Return on Investment (ROI):** A unified public safety architecture consisting of a modern PRMS integrated with CAD and other public safety agencies management systems will result in more cost effective public safety operations. The PRMS project will ultimately include all aspects of police work and police information linked through an integrated system. A new system that assures accurate, timely, reliable and accessible information on events, county geography and police information will permit the Police Department to efficiently act upon events, from initial response through tracking, investigation and reporting. Additionally, having reliable and accessible data from the system will result in the ability to effectively address staffing, crime analysis, resource allocation, tactical planning and strategic planning. The new system will provide opportunities to increase effectiveness by eliminating redundant work.

## Fund 104 Information Technology

<b>IT0064, Proffer Database and Status System (PRODSS)</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Mandated Requirements;</li> <li>• Completion of Prior Investments</li> </ul>
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FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
\$0	\$638,868	\$137,715

**Description and Justification:** The Proffer Database and Status System (PRODSS) will enhance management of the implementation of proffers, and enable County agencies, the Board of Supervisors, and the public to research and review proffers more efficiently. The objectives of PRODSS are to monitor the status of the implementation of proffers, enable triggers which alert the Department of Public Works and Environmental Services (DPWES) and other agencies when a proffer is due, and to keep an accurate and timely accounting of the fulfillment of proffers. This project will design a database to ensure that County agencies, the Board of Supervisors, and the public have a way to research proffers effectively and to track their fulfillment as a project progresses. Upon completion, County staff will continue to record proffers when they are initially adopted and affected County agencies will have a "checklist" of proffers as they are fulfilled.

The initial phases of the project included technical analysis and requirements documentation, assessment of existing systems, business process recommendations and a high level system design. DPWES/Land Development Services and associated agencies involved in the land development process (Department of Planning and Zoning, the Department of Transportation, Fairfax County Park Authority, Department of Housing and Community Development, Department of Finance, Fairfax County Public Schools, and the Department of Information Technology) are working together on the high level system design for this project in FY 2006. FY 2007 funding of \$137,715 provides for the infrastructure investments required for the project.

**Return on Investment (ROI):** Review staff will spend significantly less time researching paper records to determine proffers and fulfillment of proffers; however, additional time will be required to enter data into the database. The County would avoid any potential costs associated with failure to enforce or implement a proffer. The new system will offer improved access to citizens' inquiries, the Board of Supervisors and to developers.

## Fund 104 Information Technology

<b>IT0069, Integrated Housing Management System</b>	<b>IT Priorities:</b> • Improved Service and Efficiency
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FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
\$0	\$160,000	<b>\$222,500</b>

**Description and Justification:** Housing and Community Development (HCD) will soon be deploying a new comprehensive housing management system, a result of a redesign effort consolidating 17 programs, six computer systems, six separate databases, and a host of manual processes. This effort will streamline requirements for HCD’s compliance with U.S. Housing and Urban Development’s (HUD) reporting structure, incorporate all HCD partnership program financial information on one technology platform and enable project-based reporting requirements for all Public Housing Authorities. Much of the data for the new system can be automatically extracted from the existing County financial and procurement system, eliminating manually entering data which can result in the reporting of inaccurate data or the omission of pertinent financial data.

FY 2007 funding of \$222,500 is provided to complete the interface between the financial module of the HCD management system and the County’s financial and procurement systems, ensuring compliance with financial reporting mandated by HUD, improving operational efficiency and increasing customer access to information.

**Return on Investment (ROI):** The savings for HCD and the County for this project are related to staff time. Currently, there are several HCD Finance Department staff who must dual enter financial information, and cost savings will be realized by a decrease in compensatory pay and overtime. Clients will receive better customer service when they request information about payments they have made or Housing Assistance payments they are to receive. This project will allow Housing management staff access to up-to-date information remotely to improve customer service. In addition, landlords and housing assistance clients will be able to access this information through the Web. Payments will be processed as they are needed, instead of the weekly batch processing which is currently being done. Landlords receiving rental payments and clients receiving utility assistance will receive their payments in a timely manner. Capital project expenditures will be able to be monitored more closely by project managers, potentially decreasing the risk of overages. Each housing project and program’s financial situation will be able to be monitored individually, allowing Housing management to make more informed decisions regarding performances.

## Fund 104 Information Technology

<b>IT0071, Electronic Summons and Court Scheduling</b>	<b>IT Priorities:</b> • Improved Service and Efficiency
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FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
\$0	\$405,000	<b>\$552,500</b>

**Description and Justification:** This project is designed as a joint effort between the Fairfax County General District Court (GDC) and the Fairfax County Police Department to develop automated solutions that will streamline the traffic summons and court scheduling processes by managing court dockets in a manner that will minimize high and low periods of activity and provide judges and court personnel with a more predictable and manageable workload. Automated solutions will allow officers to issue traffic summons according to demands set forth by both traffic conditions and state and local traffic safety programs; allow court administrators to manage court dockets efficiently minimizing the time officers and citizens are required to wait in court; provide the public efficient and timely electronic access to cases to enhance the public's ability to utilize automated options for review of case information and payment of fines; and improve access to statistical information about the monthly summons issuance patterns to identify officers with heavy caseloads.

FY 2007 funding of \$552,500 will continue the multi-phase process of developing a technology solution that meets the needs identified above. These phases include creating a Court Schedule Forecasting application that will use cyclical information about the volume of summons to pre-allocate available court dates to ticket writers in order to avoid unmanageable dockets and officer overtime and the implementation of an Electronic Ticket Writing/Data Entry application to automate the transfer of summons information from the scene to Central Records and GDC.

**Return on Investment (ROI):** With the more efficient and accurate scheduling of officers for court appearances, the amount of overtime related to court appearances will be reduced. This overtime could be reduced in the first project year by employing a forecasting tool to plan for ticket writing volume. Eliminating double data entry will reduce the need for additional positions as volume continues to increase. With enhanced accuracy of the coding of violations cited in the summons by officers, the result will be an increase in revenues paid directly to the County.

Additionally, automated solutions will allow for the reallocation of existing staff to positions that provide direct assistance to the public, ensure greater accuracy in capturing defendant information, eliminate data entry errors with potentially serious repercussions for defendants, allow faster ticketing processes that get officers back on the road more quickly, reduce overtime for officers waiting in court, reduce the frustration and time citizens have to wait in court for a hearing, provide more efficient use of Commonwealth's Attorneys and Deputy Sheriffs, as well as provide the public near real time electronic access to case information. Currently there are long and frustrating delays between the time tickets are issued to the time they become available on the Internet or the Integrated Voice Response (IVR) system. Fairfax County's growing population and the anticipated rise in traffic volume will likely lead to an increase in the number of traffic summons issued. Failure to implement an electronic solution to streamline court scheduling and docketing processes will exacerbate existing inefficiencies and further strain resources at both the Police Department and GDC. Without solving the related problems of unbalanced court schedules, unpredictable court dockets, and the heavy reliance on manual processes, neither agency will be able to provide better service to the citizens of Fairfax County.

## Fund 104 Information Technology

<b>IT0072, Citizen Relationship Management (CRM)</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Improved Service and Efficiency</li> <li>• Maintaining a Current and Supportable Technology Infrastructure</li> </ul>
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FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
\$0	\$500,000	<b>\$500,000</b>

**Description and Justification:** This project is designed to improve the County's ability to provide information and services across County agencies by developing a communication gateway for residents and business to access County information and request non-emergency services with the establishment of a cost-effective, long-term Customer Relationship Management (CRM) solution. Currently County agencies, in response to information requests, use a variety of sources to retrieve information from multiple products. County agencies use different, non-integrated systems to complete requests including Web tools, individual contact tracking applications, legacy applications, and specialized business systems.

FY 2007 funding of \$500,000 will continue to build upon prior initiatives by integrating and augmenting existing technologies (i.e., voice platform; e-government channels including IVR, Kiosk and Web; Fairfax Inspection Database Online - FIDO; GIS; Intranet Quorum - IQ; and Documentum) and align them to establish a virtual single access point with a common database for County government information and service requests by constituents. Through the use of technology, call-takers receiving calls on a phone line do not have to be co-located, nor do they have to be stationed at a County desk to receive the call. The project will provide a familiar, easy to remember telephone number, standardize call taking operations, and enable employees to answer citizen questions and log service requests through a standard interface. This will eliminate the need for citizens to navigate through hundreds of County telephone numbers to find the right one, reduce the number of transfer calls from one agency to another, and minimize the non-emergency help and assistance calls to 9-1-1.

The CRM project aligns with the County's strategic initiatives to link agencies and communications to serve the residents of the County and to allow County agencies to work across agencies for maximum benefit. Citizens will be able to make a phone call to one number and County staff, using a central database, will service the request immediately or transfer the call to a specified business representative that is best able to handle the request. County management will have access to a number of tools that will allow them to manage the calls for service more efficiently and streamline processes, establish consistent service delivery standards in responding to telephone and Web requests, and track transactions. This will eliminate guesswork, improve workflow capabilities, and reduce paperwork transfers from one agency to another.

**Return on Investment (ROI):** Industry reports indicate a 35 percent to 50 percent reduction in non-emergency calls to 9-1-1 due to implementation of a CRM call center. Based on research and industry reports, 70 percent of calls can be expected to be handled immediately by the first contact and only 10 percent will be referred to a business specialist. Other cost reduction opportunities and time savings will result from reduced phone calls and e-mails, and reduced time spent researching and providing responses to citizen requests, resulting in more staff time available for other tasks that require attention. The project will also provide enhanced communications between County agencies.



## Fund 104 Information Technology

<b>TBD, UDIS Replacement - Phase II</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Completion of Prior Investments</li> <li>• Improved Service and Efficiency</li> </ul>
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FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
\$0	\$0	<b>\$820,000</b>

**Description and Justification:** The purpose the project is to replace the obsolete Urban Development Information System (UDIS) and create a cross-functional data repository to better harness the value of the land parcel information the County maintains and making that information more accessible across County agencies. This information includes population and housing unit estimates and forecasts which are used by the County to help determine services and service provision levels, respond to state and federal reporting requirements, and respond to regional initiatives such as transportation planning, air quality modeling, and other programs of regional significance.

UDIS is used to process spatial information about land parcels from a number of non-integrated sources and produce housing estimates and forecasts, population estimates and forecasts, market value estimates for owned housing, non-residential gross floor area estimates and current and planned land use summaries. Design of the new UDIS will better integrate data across multiple County agencies and systems, and will provide for increased functionality for using the data more efficiently including a more granular analysis of parcel data.

The existing UDIS, an amalgamation of interfaces and reports, had forced County staff to maintain and write software patches for programs that no longer work and supplement missing information through manual intervention. It has exceeded its useful life and is very labor and time intensive to maintain. The new system will have a modern process that captures data regardless of system or format, and will use the County's GIS system as a data foundation.

FY 2007 funding of \$820,000 is provided to complete the development of the system and automate report generation, which currently requires manual integration of data.

**Return on Investment (ROI):** This updated system satisfies an ongoing requirement to analyze and provide demographic analysis to the Council of Governments and County agencies. The primary customer for this application is the Research, Analysis, and Project Services branch of the Department of Systems Management for Human Services. The Demographers in this branch have the responsibility of preparing detailed population forecasts for submission to the Council of Governments and the federal government. The current UDIS system will be unable to function when the mainframe databases it currently uses are off-line. A more user-friendly and accessible application would also be utilized by other agencies that require demographic analyses and projections, including the Department of Planning and Zoning, the Fairfax County Public Schools, and the Police Department.

## Fund 104 Information Technology

<b>TBD, Data Analysis Reporting Tool (DART)</b>	<b>IT Priorities:</b> • Improved Service and Efficiency
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FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
\$0	\$0	<b>\$574,000</b>

**Description and Justification:** This project provides a modern capability for reporting on financial data in the County's legacy financial systems. The Data Analysis Reporting Tool (DART) will replace existing ad-hoc, stovepipe reporting with a unified reporting methodology and capability. Financial information from the County's financial, procurement, and payroll systems will be integrated in a data warehouse, and reporting features will provide the users the capability to generate on-demand charts, reports, inquiries, and analyses.

FY 2007 funding of \$574,000 is provided for implementing a reporting product and development of a web-enabled data warehouse. Current reporting capabilities within the County are limited to voluminous reports generated from the County's mainframe systems. These reports are difficult to download and format. Significant time is required to re-key and verify financial data, which impacts the timeliness and usefulness of information.

**Return on Investment (ROI):** Cost savings will be realized through a reduction in staff hours, which are now spent re-keying and reconciling financial data. More timely and relevant data also will enhance decision making throughout the County.

## Fund 104 Information Technology

<b>TBD, Community and Recreation Services Participant Registration and Tracking System</b>	<b>IT Priorities:</b> • Improved Service and Efficiency
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FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
\$0	\$0	<b>\$300,000</b>

**Description and Justification:** This project provides \$300,000 for the Department of Community and Recreation Services (CRS) to implement a centralized, web-based participant registration and tracking system at all community centers, senior centers, and teen centers. The current manual and outdated method of registering and tracking participants leads to inconsistent data reporting, participant confusion and complaints, and programmatic disruption. Implementation of a centralized system will significantly address these issues. Under the planned system, participants will be issued identification cards with bar codes that they will scan upon entrance to any CRS center. This will enable staff to verify program/center eligibility and track participant attendance at both the center and the individual activities offered at the facility. The system will also interface with existing financial systems in order to manage program and related fees. CRS will be able to use the data recorded in the system to meet state and local reporting requirements, and to assist in program development and strategic planning. The system will also ensure the security and confidentiality of participant information.

**Return on Investment (ROI):** The primary focus of this effort is to improve customer service and efficiency, ensure accurate data reporting, and improve data security. This project will significantly reduce the burdensome paper registration process that currently exists for the public. Participants will no longer have to wait in lines to sign paper attendance sheets. The centralized information will provide for better and more accurate data reporting and will ensure that confidential participant data is protected. Additionally, a reduction in the staff time required to process registrations and compile data for reporting purposes is expected.

## Fund 104 Information Technology

<b>TBD, Interactive Web Intake Program Enhancements</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Completion of Prior Investments</li> <li>• Improved Service and Efficiency</li> </ul>
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FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
\$0	\$0	<b>\$130,000</b>

**Description and Justification:** This project provides support for the Interactive Web Intake program at the Department of Housing and Community Development (HCD). In March 2004, the HCD launched a new Web application giving clients access to services on a 24/7 basis. Currently, HCD collects only enough information through the Web to place its applicants on appropriate waiting lists. There is no capability for applicants to update information, so the process reverts back to filling out dozens of forms and requires time consuming data entry. Furthermore, participants must complete paper-based, annual re-certification packets, including income verification authorizations. FY 2007 funding of \$130,000 is provided to enhance the interactive Web application, including the opportunity to apply online in multiple languages.

**Return on Investment (ROI):** By engaging the applicants in data entry, cost savings will be realized through reduced call support, reduced front counter engagements, reduced copying costs, and reduced paper storage and archiving. HCD anticipates that the savings will reduce staffing needs by one full-time SYE in its application center. In addition, the web intake program will allow HCD to streamline its waiting lists and be able to offer rental properties to applicants that are more suited for the available units. The reduced turnaround time will minimize the time that rental units are vacant, increase overall revenue, and enable property managers to maximize resources.

## Fund 104 Information Technology

<b>TBD, Land Development Industry Enhancements</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Improved Service and Efficiency</li> </ul>
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FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
\$0	\$0	<b>\$250,800</b>

**Description and Justification:** In FY 2005 the Board of Supervisors approved a series of fee increases for Land Development Services (LDS). The industry supported these increases and requested that, as part of their support, the Land Development Process Improvement Initiative be created. The Initiative is a partnership among Fairfax County government, the Northern Virginia Building Industry Association, the National Association of Industrial and Office Properties, and the Engineers and Surveyors Institute. The committee was tasked with evaluating and recommending improvements to the County's land development process. The Board of Supervisors endorsed this initiative, requesting that reports on the initiative's recommendations be made to the Board's Development Process Committee in January 2006.

These recommendations included both technology and policy/programmatic improvements. They suggest exploring the implementation of a queuing management system and customer flow software that can better manage the flow of transactions, maximizing efficiency and increasing throughput. The queuing system would not only be automated and provide a numbering system, but also would be linked to the Fairfax Inspections Database On-Line (FIDO) and would identify bottlenecks in the intake, site permit, zoning review, and plan review walk-through processes, enabling a redirection of staff and/or customers for faster service. The queuing system will also inform staff that someone is waiting for a particular category of service and begin to track the customer wait time. The customer will be directed by TV screens and monitors where to go next. If the system forecasts a back-up based on the types of applications in the queue, supervisors can re-allocate staff or even customers (i.e. to go through the process in a different order). The system will generate metrics on service levels which will assist in staffing decisions. This system is proposed to be completed over a two year time period. Other recommendations include an online capability for Engineers/Developers to review comments on-line from Site Review in Land Development Services (LDS) and other review agencies. In addition, triggered and automatic e-mails will provide Engineers/Developers notification of site-related plans that have reached certain milestones in the life cycle of the plan. These changes would expedite the process by which site-related plans are cycled through plan intake, review, and multiple resubmissions.

FY 2007 funding of \$250,800 is provided to support various technology improvements that originated from the committees' recommendations.

**Return on Investment (ROI):** Automatic notification will significantly streamline the process for industry and relieve some of the workload of County staff. Engineers/Developers and their staff must travel to the County to physically retrieve their comment letters from reviewers. This results in project delays and inefficient use of time. Enabling Engineers to download comments from the web will be a significant improvement to customer service. Currently, most outside agencies send their comments by courier. The courier generally operates only a few times a week. There are approximately 20 agencies involved in the review of site-related plans. Having comments available electronically to both applicants and County reviewers will significantly improve the efficiency of the exchange of comments and the review process as a whole. The queuing system will better manage the flow of customers and staff and will have a significant impact on wait times. Currently, the variability in types of permit applications to come in from day-to-day or at different times of the year can be difficult to manage due to the variability in types of permits and the knowledge level of customers and technicians. Furthermore, not all technicians are proficient in processing all permit types. There is a wide range in the complexity and processing time of individual permit types. Optimizing customer flow will improve customer service and will create a more relaxed atmosphere for all customers and for staff as well.

## Fund 104 Information Technology

<b>TBD, Information Life Cycle Management</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Improved Service and Efficiency</li> <li>• Maintaining a Current and Supportable Technology Infrastructure</li> </ul>
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FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
\$0	\$0	<b>\$200,000</b>

**Description and Justification:** FY 2007 funding of \$200,000 is provided for the design and implementation of a tiered system to manage the storage of the County's data. This tiered storage system will support Information Life Cycle Management (ILM). It will assist the County in managing and organizing data by offering different levels of storage service based on information priority. Older or less useful data will be migrated to less expensive storage, freeing up high performance and high cost storage for the most critical data and applications. As the value of data changes, ILM would migrate the data around the storage hierarchy into the the most appropriate storage level.

The first step in implementing ILM is to classify data for regulatory purposes and business functionality. After classification, policies/rules will be created to govern the movement of data across the tiered storage design. A policy-driven application will manage information across the tiered storage design. The policy application will be used in conjunction with several current County storage projects, including Web content management and integrated document management, ensuring that all County data is accounted for.

**Return on Investment (ROI):** It is anticipated that the County can save up to 75 percent of its current disk storage costs by utilizing ILM to migrate data among tiers of storage. Migrating data to tape storage will further increase these savings. In addition, this automated system will reduce staff costs by eliminating the high amount of maintenance needed to manage a single tiered system. The increased level of mangement will aid agencies in meeting their long-term retention needs. The tiered level of storage and the policy application will enable agencies to streamline information and, at the same time, keep historical information on more cost effective and compliant storage.

## Fund 104 Information Technology

<b>TBD, Broadband Wireless</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Enhanced County Security;</li> <li>• Improved Service and Efficiency;</li> <li>• Maintaining a Current and Supportable Technology Infrastructure</li> </ul>
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FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
\$0	\$0	<b>\$865,000</b>

**Description and Justification:** This project provides an opportunity for a private broadband wireless infrastructure that would facilitate transporting data, GIS, and images to many County business areas that need data remotely. One of the most critical areas is for mobile operation and field location data in public safety agencies. Although text and digital video transmissions have become a common requirement for public safety communications, Fairfax County currently does not have a secure, broadband wireless infrastructure to support this capability. Broadband wireless is needed to transmit the right information to first responders to ensure a common view of incidents and to facilitate fast and appropriate responses to operational needs and emergency events. First responders in the Fire and Rescue and Police Departments are unable to access critical information from a number of applications because of insufficient bandwidth and capacity. The Automated Vehicle Location and Automated Vehicle Routing applications are the immediate priorities for both agencies. Other desired capabilities include sending and receiving digital images, such as mug shots, fingerprints, or floor plans; accessing Records Management and other public safety information systems; retrieving Geographic Information System and 3-dimensional Pictometry images; accessing the Internet and other applications; and integrating Personal Digital Assistants and other portable devices.

FY 2007 funding of \$865,000 is provided for a pilot project to evaluate a private broadband wireless technology for Fairfax County. The pilot will cover one Supervisory District and include 50 vehicles, 100 first responders, and 25 wireless infrastructure sites.

**Return on Investment (ROI):** Absence of broadband wireless technology precludes the County from optimizing the efficient use of available data instantaneously at the scene of an incident or routine response. It also precludes the County from effectively sharing certain data files with regional partners when responding to incidents supported by multiple jurisdictions and federal partners. The County already owns significant infrastructure (towers, WAPs and I-NET) that will be leveraged through a comprehensive design to provide a broadband capability. Employing broadband wireless will improve the County's ability for more efficient inter-agency and regional response. The private bandwidth will also ensure better security controls and the integrity of the information being shared, as well as ensure the availability of communications service for public safety use mitigating dead-spots and competition with public use. The employment of a private broadband wireless network will increase user productivity by providing instant communications and video data. This pilot will satisfy long standing needs of the County's public safety agencies, bring them up to the capability level of peer jurisdictions, and provide a model and framework to employ mobile communications for other County functions in the future. It will provide a baseline for the type of equipment, network design, and cost of deploying a wireless network for the County.

## Fund 104 Information Technology

<b>TBD, Court Expansion Technology</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Improved Efficiencies</li> <li>• Maintaining a Current and Supportable Technology Infrastructure</li> </ul>
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FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
\$0	\$0	<b>\$1,730,000</b>

**Description and Justification:** As a result of the courtroom technology prototype project, a cooperative effort among the three Fairfax Courts (Circuit Court and Records, General District Court, and Juvenile and Domestic Relations District Court), the Office of the Sheriff, Department of Cable, Communications and Consumer Protection (DCCCP), Department of Information Technology (DIT), and Department of Public Works and Environmental Services (DPWES), this project will assist with the planning and implementation of modern courtroom technologies for the future expansion of the County Courthouse.

These technologies include integrated and mobile evidence presentation, real-time court reporting, wireless access, electronic wayfinding, video conferencing, video arraignment and judges' control of the technologies from the bench. The courtroom technologies proposed will advance the recommendations provided in the original Courthouse design master plan and supported by the Courtroom 21 Project associated with the College of William and Mary Law School.

FY 2007 funding of \$1,730,000 will support the first phase of implementing the recommended technologies in the new wing of the expanded Courthouse. Funding will support the necessary consulting services and procure the necessary hardware and software needed to outfit a modern day courtroom. Consistency and standardization between the three Courts is necessary to maintain efficient courtroom operations and optimize available resources.

**Return on Investment (ROI):** The primary benefit will be improved efficiencies and the facilitation of court processes and services that will provide a direct impact to citizens, businesses and employees. The main objectives are to improve citizens access, internally and externally, to the Courts; facilitate trials and hearings in the most effective and efficient means possible; allow for all three Courts to share common resources and provide for flexibility and adaptability to incorporate future changes in technology and court proceedings; and allow the Courts to keep up with the increasing demand and docket backlogs that currently exist.



# Fund 104 Information Technology

## FUND STATEMENT

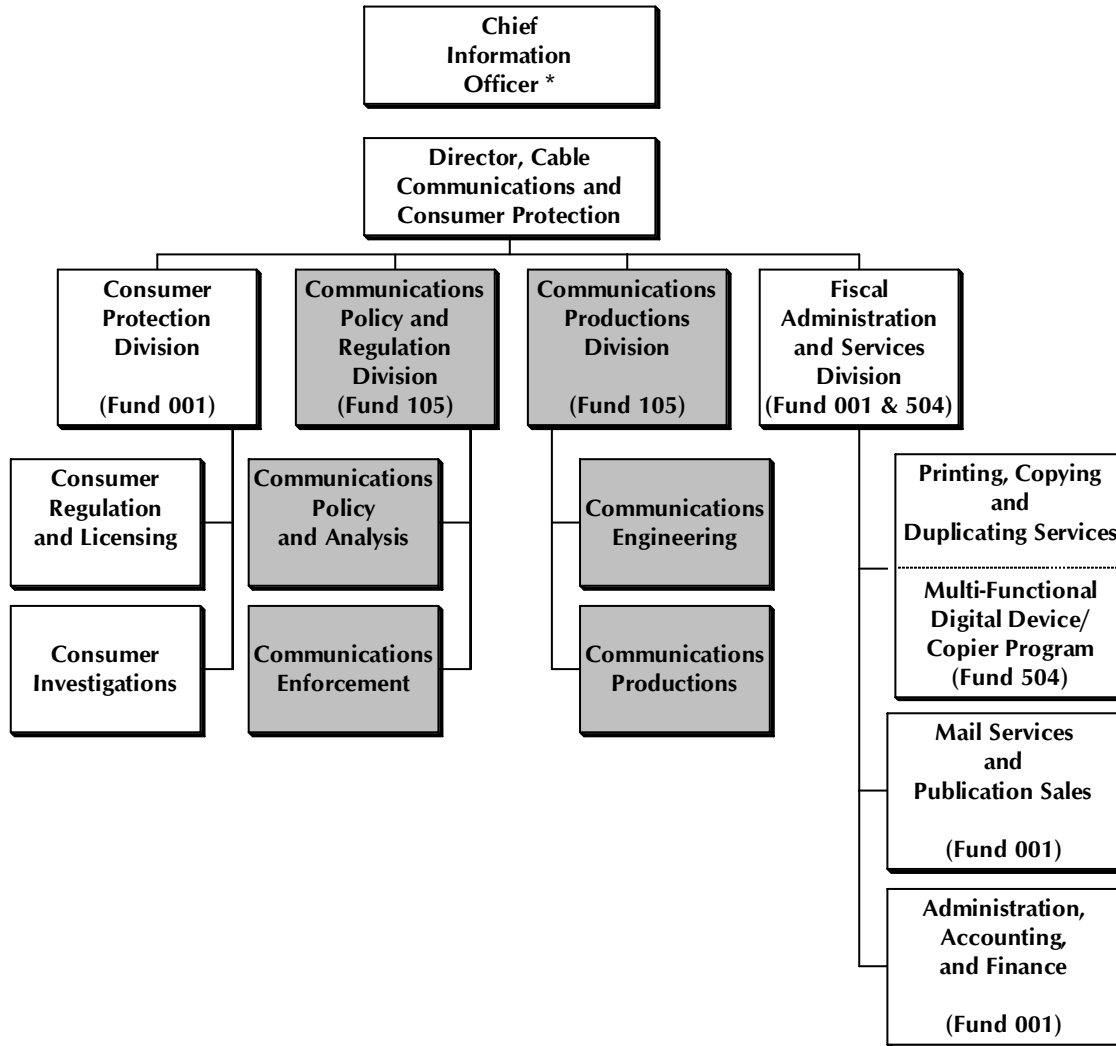
### Fund Type G10, Special Revenue Funds

### Fund 104, Information Technology

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$22,988,591</b>	<b>\$0</b>	<b>\$22,163,374</b>	<b>\$0</b>
Revenue:				
Interest	\$436,001	\$205,000	\$205,000	\$750,000
State Technology Trust Fund	885,233	0	0	0
<b>Total Revenue</b>	<b>\$1,321,234</b>	<b>\$205,000</b>	<b>\$205,000</b>	<b>\$750,000</b>
Transfers In:				
General Fund (001)	\$11,424,823	\$13,406,574	\$15,778,030	\$16,039,576
<b>Total Transfers In</b>	<b>\$11,424,823</b>	<b>\$13,406,574</b>	<b>\$15,778,030</b>	<b>\$16,039,576</b>
<b>Total Available</b>	<b>\$35,734,648</b>	<b>\$13,611,574</b>	<b>\$38,146,404</b>	<b>\$16,789,576</b>
Expenditures:				
IT Projects	\$13,571,274	\$13,611,574	\$38,146,404	\$16,789,576
<b>Total Expenditures</b>	<b>\$13,571,274</b>	<b>\$13,611,574</b>	<b>\$38,146,404</b>	<b>\$16,789,576</b>
<b>Total Disbursements</b>	<b>\$13,571,274</b>	<b>\$13,611,574</b>	<b>\$38,146,404</b>	<b>\$16,789,576</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$22,163,374</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Information Technology projects are budgeted based on the total project costs. Most projects span multiple years. Therefore, funding is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 105 Cable Communications



\* The Chief Information Officer has responsibility for strategic direction and oversight of this agency; however, for budget purposes, this position and associated funding are reflected within the Department of Information Technology.

The Department of Cable Communications and Consumer Protection is the umbrella agency for four distinct functions: Consumer Protection; Communications Policy and Regulation; Communications Productions; and Fiscal Administration and Services. The total agency staff of 92/92.0 SYE positions and a \$16.8 million budget is dispersed over three funding sources. The Consumer Protection Division, which responds to consumer complaints and ensures business compliance with applicable laws, is presented within the Public Safety Program Area (Volume 1) and is fully supported by the General Fund. The Cable Communications function, which is responsible for television programming and for communications regulation, is presented in Fund 105 (Volume 2). Fund 105 is supported principally by revenue received from local cable operators through franchise agreements. The Department reorganized in FY 2006 and as a result created the Fiscal Administration and Services Division which administers countywide printing, copying and duplicating services; mail and publication sales; and fiscal administration services. This new division replaces the previous Document Services Division. Mail and publications sales along with fiscal administration services are programs presented in the Legislative-Executive Functions/Central Services Program Area in Volume 1. Printing, Copying and Duplicating Services, presented in Fund 504 (Volume 2), is funded by revenues received from County agencies and the Fairfax County Public Schools (FCPS) for printing, copying and duplicating services. While the functions of Cable Communications and Consumer Protection provide diverse services, they all provide quality customer service to the community and work collaboratively with County agencies, neighboring jurisdictions and professional organizations.

# Fund 105

## Cable Communications

### Mission

To encourage telecommunication industry development throughout the County that offers the greatest diversity and highest quality service at the least cost to residents and businesses; to develop goals for future telecommunications development and related legislation; to provide regulation oversight and enforcement of telecommunications statutes; to provide production services for visual communication technologies and informational programming for County residents; and to support internal communications and training programming for County employees.

### Focus

The Cable Communications Fund was established by the Board of Supervisors in 1982 to provide accurate accounting of costs and revenues associated with the administration of the County's Cable Communications Ordinance and Franchise Agreements (COFA). Revenue supporting this fund comes from an Institutional Network (I-Net) grant (part of the franchise agreement) and the franchise fees received from local cable operators based on their gross revenues. In FY 2007, revenue is estimated to be \$12.8 million, which is consistent with FY 2005 revenues. Although the Board approved a cable television franchise with Verizon in September 2005, staff expects that Verizon's market share will primarily come from the other cable operators' current market share, and therefore, the total revenues that the County receives from both Verizon and the incumbent cable operators will not likely increase dramatically. Moreover, pricing competition among cable operators may even result in lower revenues for all cable operators. If this occurs, staff would expect reduced franchise revenues for the County. The Communications Productions and the Communications Policy and Regulation Divisions will continue to administer all aspects of the County's COFA. The Communications Productions Division (CPD) is responsible for the production of television programming for Channel 16, the Public Information Channel, and the Fairfax County Training Network (FCTN). Channel 16 programming includes both Board of Supervisors-directed programming and the highest-rated program proposals submitted by County agencies. In FY 2007, Channel 16 will televise 360 live Board of Supervisors and Planning Commission meetings, County Executive projects, Board-directed special programming, town meetings and monthly video newsletters for Board of Supervisors members. In addition, programs and teleconferences which describe the services of County agencies also will be televised. The final number of programs produced in FY 2007 will be determined by the implementation of the Fairfax County Communication Strategy in FY 2006. In addition, all Channel 16 programming is now video streamed, reaching an even larger audience. Channel 16 reaches an estimated 600,000 residents with information programming about County programs and services that serve the community.

In addition to programming for the public, the CPD is responsible for programming on the closed-circuit FCTN. In FY 2007, the CPD will televise training and internal communications productions, as well as national satellite conferences, telecommunication courses, video training, and lectures on areas such as leadership, team work, self improvement, and management issues. FCTN programming reaches approximately 25,000 combined County and Fairfax County Public Schools' employees, providing the latest training and professional development programming to improve services to residents.

### THINKING STRATEGICALLY

Strategic issues for the Department include:

- Providing quality educational and informational cable television programming that meets the needs of a diverse community;
- Utilizing new cost-effective technologies to convey information to the public;
- Maintaining a highly skilled and knowledgeable workforce that interacts with a dynamic communications industry;
- Investigating and resolving resident complaints involving cable technical performance issues; and
- Ensuring the development, compliance and enforcement of federal, state and local communications standards in a rapidly changing industry and uncertain regulatory environment.

## Fund 105

### Cable Communications

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The Communications Productions Division will continue to operate an emergency message system for residents, serve as a centralized resource for loan pool equipment for County agencies, manage a satellite downlink for County teleconferencing, and support the Video Magistrate System, County kiosk system, Internet video, video teleconferencing and video streaming of Channel 16 on the Internet to better serve County residents. CPD also provides engineering support services to County agencies and the demand for these services has continued to increase as new County facilities featuring complex audio visual installations have been developed.

In conjunction with the implementation of the Fairfax County Communication Strategy, the CPD will continue evaluating and redesigning Channel 16 and FCTN programming in FY 2007; developing an external/internal communications campaign to publicize County programs and initiatives; and enhancing current operations and customer service through technology changes. The CPD will continue to maintain a national presence, be a leader in the quality of programming produced and research new services to enhance operations such as interactive television.

The Communications Policy and Regulation Division (CPRD) is responsible for regulatory oversight of the three cable television providers in the County, ensuring high quality customer service and safe construction and operations for over 277,000 County subscribers. With technology advances and significant changes in the competitive environment, CPRD continues to monitor legislative activity at the state and federal level and to advise the Board of Supervisors on changes in the telecommunications regulatory environment that threaten the historical authority over land use decisions, protection of public safety, and the ability to ensure fair competition in the County.


CPRD recently negotiated a cable franchise renewal agreement with Comcast for the Reston area, which was approved by the Board of Supervisors on May 23, 2005. In conjunction with the new agreement, the division will be designing and implementing a Reston I-Net to establish the infrastructure for cost-effective fiber optic transport of voice, video and data transmissions for schools, police and fire stations, libraries, and other government buildings.

CPRD also recently negotiated a countywide competitive franchise agreement with Verizon, which was approved by the Board of Supervisors on September 26, 2005. Although the two incumbent cable providers do not serve in overlapping areas, with the new agreement residents will have a choice of cable providers. In order to maintain competitively neutral regulation of cable providers in the County, CPRD will be facilitating the implementation of various aspects of these new cable franchise agreements, including: the Emergency Alert System (EAS); Public, Educational and Government (PEG) channels; resolution of construction complaints from residents; inspection of the construction of any new provider's network to ensure safety and compliance with federal and state standards, including work zone traffic controls, safe burying of cables, restoration of streets and sidewalks, control of soil erosion; and field testing processes for the fully fiber network.

CPRD is active with new initiatives related to the incumbent cable providers. CPRD will be facilitating interconnection of the Reston I-Net with the County's I-Net serving the rest of the County. CPRD is also working with the Department of Information Technology in a cooperative initiative with local, state, and federal organizations to establish inter-jurisdictional fiber links to improve public safety response. CPRD is implementing improved criteria for enforcement of federal customer service standards for cable providers in the County. CPRD is also coordinating with the Virginia Department of Transportation to close outstanding construction permits and ensure past construction meets County standards.

## Fund 105 Cable Communications




Additionally, CPRD provides financial support of video and data communications projects associated with connecting County and Fairfax County Public Schools (FCPS) sites to the County's I-Net. The I-Net is a fiber optic cable network that interconnects approximately 390 County and FCPS facilities and will transport video, voice and data services. Currently the County supports these services over commercial telecommunications carriers. In FY 2007, funding is identified to implement the migration of County and FCPS video training channels located on the home subscriber system (but are scrambled and only available to County and FCPS viewers) and relocate those channels to the I-Net, thus allowing additional channels to be available for home subscriber programming. FY 2007 funding will be used to continue the implementation of the I-Net as the primary carrier of County and FCPS voice and data transmissions.

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Provide engineering for audio/visual support services during the planning, design, construction, and operational phases of the Public Safety Transportation and Operations Center, the Jennings Judicial Center Courthouse Expansion project, the County Institutional Network (I-Net), and the briefing area of the Government Center Press Room.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Provide technical training for engineering staff in the use of state-of-the-art field testing equipment for analog and digital channels on the Hybrid Fiber/Coaxial (HFC) cable network and for the fully fiber optic network being installed by Verizon in order to keep current with evolving technological advances.		<input checked="" type="checkbox"/>
Inspect Verizon's construction upgrade of its FTTP (Fiber to the Premise) network, to ensure safety and compliance with federal, state and County construction standards. The FTTP network is Verizon's upgrade of its copper telephone network to a new fiber optic network. This new network will extend Verizon's fiber optic cabling.		<input checked="" type="checkbox"/>
Continue to coordinate with VDOT and assist in the closure of open Cox construction-related permits to ensure compliance with federal, state and County construction standards.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Resolve construction complaints related to the upgrading of Verizon's FTTP network.		<input checked="" type="checkbox"/>
Implement new criteria for assessing liquidated damages on cable operator delays in answering the telephone that reflect the degree of severity of the infraction when the minimum Federal Communications Commission standards for telephone response times are not met.		<input checked="" type="checkbox"/>


## Fund 105 Cable Communications

 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Redesigned the Department of Cable Communications and Consumer Protection Web site to enhance ease of use and to enable easier access to important consumer and cable television information.	☑	
Enhance use of text on Channel 16 for improved news, agenda information during government meetings, and emergency messaging. Eventual implementation will coincide with marketing of Fairfax County e-government services.		☑
Continue to research a pilot program on interactive television to provide additional e-government services via cable television for greater community access. Eventual implementation will be dependent on adoption of interactive television technology by cable franchises within Fairfax County.	☑	☑
Expand language offerings as agencies request this service, expand captioning to include all studio and field Channel 16 programming, and expand video on demand to include all programming.	☑	☑
Enhanced Department website to include public access to the County's cable franchise agreements and links to the Fairfax County Code as well as provided option for residents to submit construction complaints electronically.	☑	
Continue working with the National Association of Telecommunications Officers and Advisors, and the Society for Cable Telecommunications Engineers to develop and issue a handbook supporting the National Electrical Code as it relates to cable television services.		☑
Negotiated a cable franchise renewal agreement for cable communications that best serves the Reston cable television franchise area.	☑	
Facilitate interconnection of Public, Educational and Governmental channels (PEG) with the Verizon FTTP network.		☑
Facilitate interconnection of the I-Net between the Cox Communications and Comcast cable systems in the County.		☑
Facilitate implementation of the Emergency Alert System (EAS) on Verizon's network.		☑

## Fund 105 Cable Communications

 <b>Maintaining Healthy Economies</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Negotiated a competitive cable franchise agreement for an over builder, or a company providing services over established lines, to provide wire-based cable television services that serves Fairfax County residents.	☑	
Maintain competitively neutral regulation of cable providers in the County.		☑
 <b>Practicing Environmental Stewardship</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Inspect Verizon FTTP construction to minimize soil erosion and to ensure restoration of public property.		☑
 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
As part of the Fairfax County Communication Strategy, developed a new process for program selection to meet agency communication needs through the government access channel, County web page, kiosk, interactive voice response, and print and mail services.	☑	
Conduct an engineering study to analyze the impact of upgrading and modernizing the audio/visual systems in the Board of Supervisors Auditorium in order to meet demands for new technical capabilities.		☑
Activate a new channel dedicated to Board of Supervisors meeting replays, and Planning Commission and Board of Zoning Appeals meeting live cablecasts.		☑
Develop resources in conjunction with the Consumer Protection Division for speaking to community groups about issues such as construction standards associated with Verizon's upgrade of its copper telephone network to a new fiber optic network.		☑

## Fund 105 Cable Communications

 Exercising Corporate Stewardship	Recent Success	FY 2007 Initiative
Named best government access station in the country by the Alliance for Community Media and received four other awards from national organizations. Continue to maintain a national presence in the creation of high quality, award-winning informational programming for residents and employees.	✓	✓
Continue activation of the fiber optic I-Net thereby establishing the infrastructure for cost-effective fiber optic transport of video, voice and data transmissions among 390 County and FCPS sites.	✓	✓
Design and implement a Reston Institutional Network, thereby establishing the infrastructure for cost-effective fiber optic transport of voice, video, and data transmissions.		✓
Prepared an analytical study of franchise agreements and Public, Educational and Government (PEG) support obtained throughout the Washington Metropolitan DC area in order to identify areas for improvement of County cable television services.	✓	
Establish inter-jurisdictional fiber links with local, state, and federal organizations to assist public safety agencies' response to emergencies.		✓
Prepare and distribute regulatory and legislative monthly summary and analysis to assist in the development of the County's communications policy and position statements.		✓

### Budget and Staff Resources

<b>Agency Summary</b>				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	39/ 39	39/ 39	40/ 40	40/ 40
Expenditures:				
Personnel Services	\$3,078,515	\$3,763,589	\$3,763,589	\$4,060,819
Operating Expenses	1,309,342	3,693,513	15,248,430	2,801,408
Capital Equipment	359,713	750,000	6,998,881	750,000
<b>Total Expenditures</b>	<b>\$4,747,570</b>	<b>\$8,207,102</b>	<b>\$26,010,900</b>	<b>\$7,612,227</b>



# Fund 105

## Cable Communications

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### FY 2007 Funding Adjustments

The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:

- ◆ **Employee Compensation** **\$297,230**  
An increase of \$297,230 in Personnel Services associated with salary adjustments necessary to support the County's compensation program.
  
- ◆ **Operating Expenses** **(\$12,447,023)**  
A decrease of \$12.4 million primarily due to a reduction of \$10.8 million from the carryover of one-time funding as part of the *FY 2005 Carryover Review* and \$0.8 million from a one-time administrative adjustment for the County's portion of the Reston area I-Net construction approved by the Board of Supervisors at the *FY 2005 Carryover Review*.
  
- ◆ **Capital Equipment** **\$750,000**  
An amount of \$750,000 is funded for replacement equipment to support the transition from analog systems to more technologically advanced systems, as well as required equipment to operate the I-Net.

### Changes to FY 2006 Adopted Budget Plan

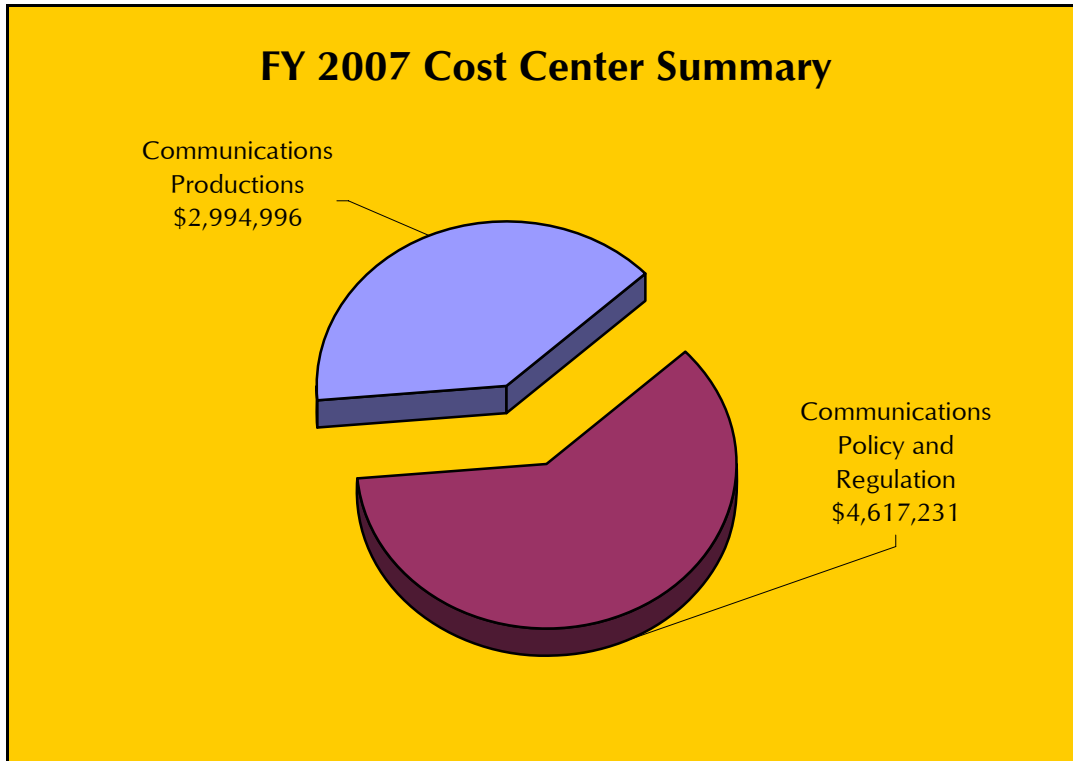
The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the *FY 2005 Carryover Review* and all other approved changes through December 31, 2005:

- ◆ **Unencumbered Carryover Adjustment** **\$16,420,041**  
As part of the *FY 2005 Carryover Review*, \$16,420,041 in unencumbered carryover was added for the final design and implementation of the I-Net architecture, and required equipment to activate the I-Net.
  
- ◆ **Encumbered Carryover Adjustment** **\$583,757**  
As part of the *FY 2005 Carryover Review*, \$583,757 in encumbered carryover was added.
  
- ◆ **Administrative Adjustment** **\$800,000**  
As part of the *FY 2005 Carryover Review*, \$800,000 was appropriated to fund the County's portion of the Reston area I-Net construction cost.
  
- ◆ **Position Redirection** **\$0**  
In FY 2006, the County Executive approved the redirection of 1/1.0 SYE position from Fund 504, Document Services Division, to establish 1/1.0 SYE position in Fund 105, Cable Communications to provide engineering support for Countywide audio, video, and teleconferencing systems design procurement, implementation and operations in the County. The position will also provide engineering audio visual support services during the planning, design, construction and operational phases of the Public Safety and Transportation Operations Center, the Jennings Judicial Center, the County I-Net, and the press briefing area of the Government Center. There is no corresponding funding adjustment associated with this position redirection.

# Fund 105 Cable Communications

## Cost Centers

The two cost centers within Fund 105, Cable Communications that work together to achieve the mission of the Fund are the Communications Productions Division and the Communications Policy and Regulation Division. In FY 2007, approximately \$2.5 million of the \$4.6 million in the Communications and Policy Regulation Division is dedicated for I-Net initiatives.



## Communications Productions Division

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	22/ 22	22/ 22	23/ 23	23/ 23
<b>Total Expenditures</b>	<b>\$2,625,542</b>	<b>\$2,856,641</b>	<b>\$3,080,907</b>	<b>\$2,994,996</b>

Position Summary		
<u>Communications Productions Division</u>	<u>Communications Engineering</u>	<u>Communications Productions</u>
1 Director, Comm. Productions	1 Engineer III	1 Instructional Cable TV Specialist
2 Administrative Assistants II	1 Engineer II	5 Producers/Directors
1 Engineer	1 Video Engineer	4 Assistant Producers
		4 Media Technicians
<u>Administration, Accounting and Finance</u>		
2 Administrative Assistants II		
<b>TOTAL POSITIONS</b>		
23 Positions / 23.0 Staff Years		

# Fund 105

## Cable Communications

### Key Performance Measures

#### Goal

To provide a centralized video production center and satellite conferencing facility for the Board of Supervisors, County Executive, and all County agencies in order to communicate critical County information to residents and training for employees, and to provide related production services in new technologies to benefit the public and County operations.

#### Objectives

- ◆ To serve the public information needs of the County by completing 98 percent of Channel 16 public information television programs requested on the FY 2007 production plan, while maintaining cost, quality and work hour efficiencies.
  
- ◆ To train and educate the County workforce in the most cost effective manner possible by increasing the number of purchased programs and satellite telecourses and completing 98 percent of FCTN training programs on the FY 2007 production plan, while reducing the work hours needed for original programming.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Original live program hours	698.0	685.5	717.0 / 656.5	717.0	716.0
Original studio program hours	54.6	43.5	68.0 / 43.5	68.0	52.0
Original field program hours	101.5	110.0	154.6 / 106.1	154.6	150.1
<b>Efficiency:</b>					
Live program work hours per program hour	5.6	5.1	5.2 / 5.2	5.2	5.2
Studio program work hours per program hour	40.3	40.2	50.0 / 44.3	50.0	49.8
Field program work hours per program hour	159.7	160.9	163.3 / 149.1	163.3	158.0
<b>Service Quality:</b>					
Percent of clients satisfied with live programs	NA	NA	NA	NA	97%
Percent of clients satisfied with studio programs	NA	NA	NA	NA	97%
Percent of clients satisfied with field programs	NA	NA	NA	NA	97%
<b>Outcome:</b>					
Percent of requested live programs completed	NA	NA	NA	NA	98%
Percent of requested studio programs completed	NA	NA	NA	NA	98%
Percent of requested field programs completed	NA	NA	NA	NA	98%

# Fund 105 Cable Communications

## Performance Measurement Results

The preliminary implementation of the Fairfax County Communication Strategy impacted total hours of programming produced in FY 2005. Performance measures reflect a change in Service Quality and Outcomes measures instituted in FY 2007. Service quality and outcome data is now classified by live, studio, and field programming instead of Channel 16 and FCTN programming for consistency with Output and Efficiency indicators.

## Communications Policy and Regulation Division

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	17/17	17/17	17/17	17/17
<b>Total Expenditures</b>	<b>\$2,122,028</b>	<b>\$5,350,461</b>	<b>\$22,929,993</b>	<b>\$4,617,231</b>

Position Summary		
<u><b>Communications Policy and Regulation Division</b></u> 1 Director, Policy and Regulation 1 Administrative Assistant III	<u><b>Communications Policy and Analysis</b></u> 2 Management Analysts III  <u><b>Administration, Accounting and Finance</b></u> 1 Director 1 Administrative Assistant V 1 Administrative Assistant IV 1 Administrative Assistant II	<u><b>Communications Regulation and Enforcement</b></u> 1 Management Analyst III 1 Engineer III 1 Engineering Technician III 1 Communications Engineer 4 Senior Electrical Inspectors  <u><b>Consumer Protection Division</b></u> 1 Consumer Specialist I
<b>TOTAL POSITIONS</b>		
17 Positions / 17.0 Staff Years		

## Key Performance Measures

### Goal

To encourage telecommunication industry development throughout the County that offers the greatest diversity and highest quality service at the least cost to residents and businesses; to develop goals for future telecommunications development and related legislation; and to provide regulatory oversight and enforcement of telecommunications statutes.

### Objectives

- ◆ To meet timeliness standards in this active legislative period in the preparation of policy or regulatory responses, responses to resident inquiries, and Board of Supervisors inquiries, at least 95 percent of the time.
- ◆ To enforce strict compliance with all federal, state, and County codes and standards pertaining to telecommunications construction in the County and to ensure 100 percent compliance of violations issued.
- ◆ To achieve a favorable resolution rate of 85 percent of all homeowner telecommunication construction complaints investigated.
- ◆ To activate 100 percent of the total number of Institutional Network (I-Net) hub locations for video transport.

## Fund 105 Cable Communications

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Telecommunications construction work sites identified annually	46,056	45,899	31,000 / 44,507	31,000	31,000
Homeowner telecommunications construction complaints investigated	NA	NA	NA	NA	160
Regulatory/policy responses prepared	NA	NA	NA	NA	50
I-Net locations activated for video transport (1)	NA	NA	NA / NA	330	60
<b>Efficiency:</b>					
Staff hours per telecommunication site inspection, VDOT permit site inspection, deficiency and violation sites re-inspection, signal check, equipment installation, and technical investigation	0.60	0.74	0.93 / 0.75	0.93	0.93
Inspector hours per homeowner telecom construction complaint investigated	NA	NA	NA	NA	10.0
Regulatory/policy responses prepared per staff	NA	NA	NA	NA	25
Staff hours per I-Net location activated	NA	NA	NA / NA	80	80
<b>Service Quality:</b>					
Percent of sites inspected	27.3%	20.5%	18.9% / 17.8%	18.9%	19.0%
Percent of homeowner telecom construction complaints inspected within one business day	NA	NA	NA	NA	100%
Percent of homeowner telecom construction complaints resolved within 45 days	NA	NA	NA	NA	95%
Percent of I-Net on-time activations	NA	NA	NA / NA	100%	100%
<b>Outcome:</b>					
Percent of regulatory/policy responses meeting timeliness standards	NA	NA	NA	NA	95%
Percent of deficiencies/violations corrected and in compliance	100%	100%	100% / 100%	100%	100%
Percent of favorably resolved homeowner telecom construction complaints	NA	NA	NA	NA	85%
Percent of total I-Net network locations activated - video	NA	NA	NA / NA	100%	100%

(1) I-Net construction was completed in FY 2004. Activation for video is anticipated in FY 2006.

## Fund 105

### Cable Communications

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#### **Performance Measurement Results**

In October 2004, Verizon began constructing its FTTP network in the County. The combination of the reduction in the number of Cox Communications Northern Virginia (CCNV) construction sites as a result of the completion of CCNV's upgrade in September of 2003 and the onset of Verizons' upgrade activity resulted in a small reduction in the number of identified construction sites from 45,899 in FY 2004 to 44,507 in FY 2005.

The rate of complaints made to the County against cable operators dropped significantly in FY 2005. The reduction in complaints is due to several factors including the end of CCNV's upgrade construction activity, enforcement activity and other efforts by the County to improve service from cable operators. These County efforts resulted in cable operators modifying their business practices. Changes included their hiring and training of additional Spanish-speaking associates to address the growing number of Spanish-speaking customers, adding 100 new customer care associates, creating a technical team that supports the resolution of customer video and High Speed Internet technical issues over the telephone, and opening a new retail center at the Kingstowne Shopping Center.

It is important to note that County inspectors enforce cable construction standards by randomly selecting and inspecting construction sites uniformly throughout the County. In FY 2005, 7,923 sites were randomly selected and inspected, representing 17.8 percent of the total 44,507 sites. The randomly selected enforcement activities help to ensure compliance with County construction standards because construction crews know they may be subject to enforcement activities at any time. However, should homeowner complaints occur, the agency will strive to inspect 100 percent of them within one business day.

In FY 2005, construction inspection levels were lower compared to FY 2004 due primarily to the increased numbers of larger and more complex construction sites, which required a greater amount of inspection time. Additionally, a new program was initiated that, in conjunction with the Virginia Department of Transportation, provided in-service training for communications construction employees on improved construction safety and compliance with federal, state, and County codes and standards. This training improved the safety and compliance of the communications industry construction crews.

In addition, new performance measures will be introduced in FY 2007 that better capture CPRD's performance including: the preparation of policy responses in the area of federal and state telecommunications legislation; regulatory responses to franchise agreement reports and cable operator rate filings; responses to inquiries from residents and the Board of Supervisors; as well as measurement of CPRD's performance in investigating cable operator construction complaints.

# Fund 105 Cable Communications

## FUND STATEMENT

### Fund Type G10, Special Revenue Funds

### Fund 105, Cable Communications

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$20,755,264</b>	<b>\$5,510,944</b>	<b>\$25,160,511</b>	<b>\$7,069,579</b>
Revenue:				
Miscellaneous Revenue	\$5,587	\$2,800	\$2,800	\$2,800
Fines and Penalties	12,200	0	0	0
I-Net and Equipment Grant	3,275,610	3,183,430	3,183,430	3,341,450
Franchise Operating Fees	9,310,004	8,956,204	8,956,204	9,497,135
<b>Total Revenue</b>	<b>\$12,603,401</b>	<b>\$12,142,434</b>	<b>\$12,142,434</b>	<b>\$12,841,385</b>
<b>Total Available</b>	<b>\$33,358,665</b>	<b>\$17,653,378</b>	<b>\$37,302,945</b>	<b>\$19,910,964</b>
Expenditures:				
Personnel Services	\$3,078,515	\$3,763,589	\$3,763,589	\$4,060,819
Operating Expenses	1,309,342	3,693,513	15,248,430	2,801,408
Capital Equipment	359,713	750,000	6,998,881	750,000
<b>Subtotal Expenditures</b>	<b>\$4,747,570</b>	<b>\$8,207,102</b>	<b>\$26,010,900</b>	<b>\$7,612,227</b>
Transfers Out:				
General Fund (001) <sup>1</sup>	\$1,666,444	\$2,104,307	\$2,104,307	\$2,408,050
Schools Grants and Self Supporting Programs (192) <sup>2</sup>	1,534,140	1,868,159	1,868,159	2,071,540
Schools Grants and Self Supporting Programs (192) <sup>3</sup>	250,000	250,000	250,000	250,000
<b>Total Transfers Out</b>	<b>\$3,450,584</b>	<b>\$4,222,466</b>	<b>\$4,222,466</b>	<b>\$4,729,590</b>
<b>Total Disbursements</b>	<b>\$8,198,154</b>	<b>\$12,429,568</b>	<b>\$30,233,366</b>	<b>\$12,341,817</b>
<b>Ending Balance<sup>4</sup></b>	<b>\$25,160,511</b>	<b>\$5,223,810</b>	<b>\$7,069,579</b>	<b>\$7,569,147</b>
Reserve for PC Replacement	\$19,800	\$24,600	\$24,600	\$52,800
<b>Unreserved Ending Balance</b>	<b>\$25,140,711</b>	<b>\$5,199,210</b>	<b>\$7,044,979</b>	<b>\$7,516,347</b>

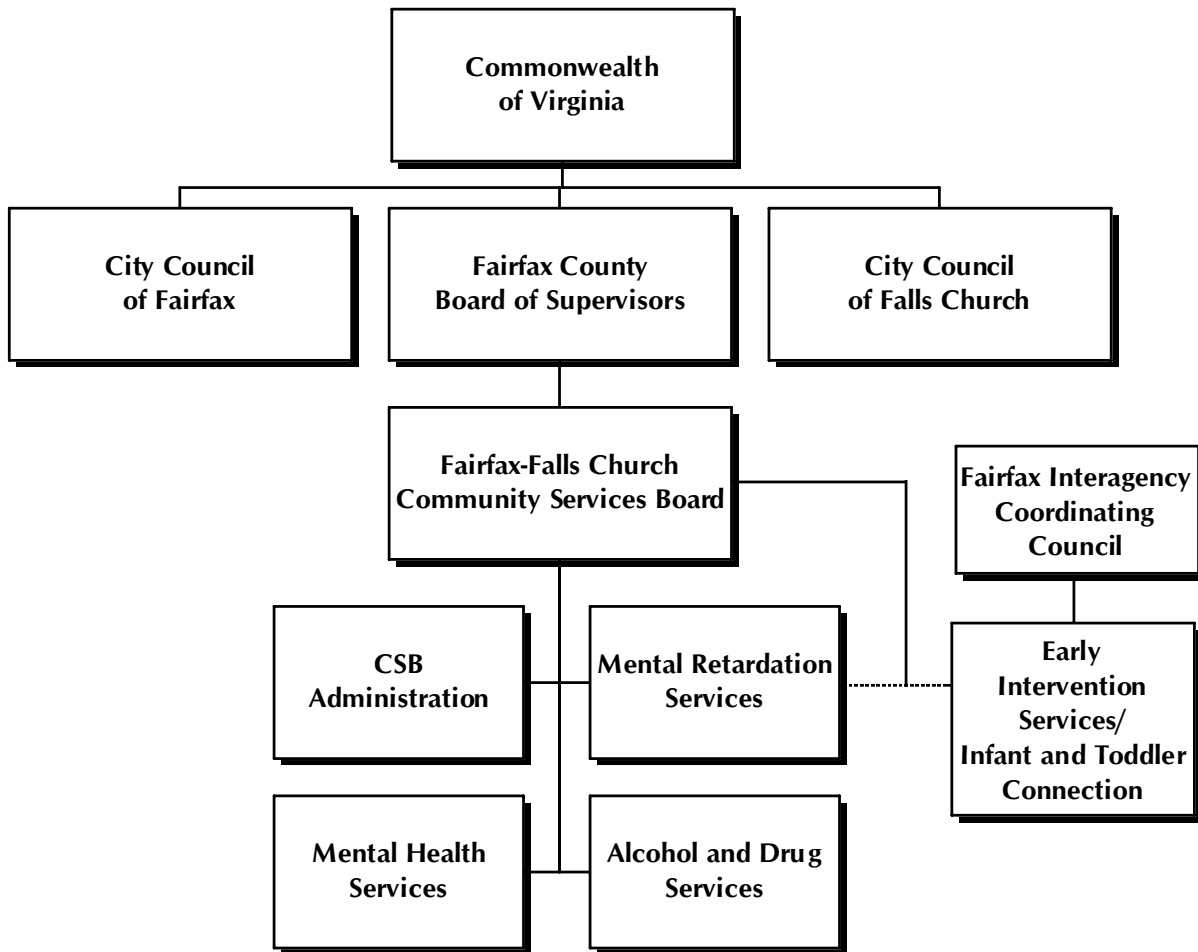
<sup>1</sup> The Transfer Out to the General Fund represents compensation for staff and services provided by the County for cable-related activities. The amount represents approximately one percent of the gross revenues of the cable operators in the County (20 percent of franchise fees).

<sup>2</sup> This funding reflects a direct transfer to Fairfax County Public Schools (FCPS) to support the educational access grant. The amount is calculated as one percent of the gross revenues of Cox Communications. Beginning in FY 2006, the amount is calculated as one percent of the gross revenues of all franchise operators. The actual amount to be transferred to the FCPS on an annual basis is based on actual gross receipts. Annual reconciliation of the revenue and subsequent transfer will be conducted and adjustments to the transfer level will be incorporated in next year's budget.

<sup>3</sup> This funding reflects a direct transfer to FCPS to support a replacement equipment grant of \$250,000.

<sup>4</sup> Ending balances have significantly decreased since FY 2005 as major delays by Cox Communications on the I-Net construction schedule up until this point have resulted in lower than anticipated expenditures on the equipment and services required to make the I-Net fully operational. However, equipment and services expenditures are projected to significantly increase now that the I-Net construction is complete.

# Fund 106 Community Services Board (CSB) - Overview



## Mission

The mission of the Fairfax-Falls Church Community Services Board (CSB) is to:

- ◆ Serve Fairfax-Falls Church residents with, or at risk of, severe and persistent mental illness or acute psychiatric/emotional distress; mental retardation; alcohol or drug abuse or dependency; or cognitive developmental delays;
- ◆ Empower and support the people we serve to live self-determined, productive and valued lives within our community; and
- ◆ Identify, develop and offer programs on prevention, intervention, treatment, rehabilitation, residential and other support services in a personalized, flexible manner appropriate to the needs of each individual and family whom we serve.

## Focus

The CSB was created in 1969 and is comprised of 16 members; 14 appointed by the Fairfax County Board of Supervisors and one each appointed by the Council of the City of Fairfax and the Council of the City of Falls Church. The CSB is established under the Code of Virginia; however, under a Memorandum of Agreement between the CSB and the County, the CSB carries out its roles and responsibilities under the Administrative Policy Board type of structure and observes County rules and regulations regarding financial management,



# Fund 106

## Community Services Board (CSB) - Overview

personnel management and purchasing activities. The CSB operates direct client services and contracts with outside entities for the provision of client services.

There are several factors that impact the type, level and cost of services provided by the CSB. These include: demographic changes, number of uninsured or underinsured residents, business costs, availability of affordable housing, regulatory changes in state and federally sponsored pharmacy programs, and policy and funding decisions. In terms of demographic changes, population growth has increased demand for CSB services and increasing diversity has generated a need for more culturally competent services. In addition, the County's population is aging, and parents who have been caring for their young and middle-aged adult children with serious mental illness or mental retardation will find it increasingly difficult to provide sufficient care as they age. As a result, there will be a greater demand for mental health and mental retardation residential facilities and resources. Similar factors have impacted the demand for substance abuse treatment services. In addition, there are growing numbers of individuals that have other conditions which exacerbate the substance use disorder and increase client vulnerability, such as pregnancy, women with children, persons who are homeless, and persons with HIV/HCV. In fact, the growing numbers of individuals with co-occurring mental health and substance use disorders challenge the service delivery system to develop and implement integrated treatment models which have proven to be more effective. The Infant and Toddler Connection is also experiencing an increase in demand as the number of eligible children has increased by 11 percent per year since 2000.

In addition to changes in the demographic population, the growing number of uninsured or underinsured individuals is also placing pressure on the CSB. While Fairfax County is one of the most affluent localities in the nation, 35 percent of its population has an annual income less than \$25,000. In March 2000, eight percent of households, or more than 80,000 residents, lacked health insurance coverage. By 2010, this number is projected to reach 132,000 persons. As a result, there will be an increase in the number of persons who seek and need publicly-funded care. Delays in treatment commencement and the exacerbation of conditions are likely to result. In recent years, there has been a rise in the number of people seeking mental health or substance abuse treatment who have concurrent medical problems that impact general well-being and complicate psychiatric care or recovery efforts.

All vendors in the health care arena – public and private – are faced with increased costs of doing business that frequently exceed the official rate of inflation. This is a result of the pressure to properly compensate qualified health care staff, higher staffing ratios needed to serve persons with higher acuity levels, and increased overhead costs related to mandated accountability standards and the maintenance and renovation of aging facilities. For example, in the mental health service area, there is a national and state trend of private sector psychiatric inpatient units either downsizing or closing. In the Northern Virginia region, three hospitals have closed their psychiatric units, with a loss of 51 private inpatient psychiatric beds. It is anticipated that another 44 adult beds may close. While bed availability has diminished, demand has increased. In FY 2005, the region experienced a 93 percent increase in the number of state funded private psychiatric admissions. The shortage of inpatient beds and intensive community services impacts all facets of the service delivery system and results in people who need inpatient care getting sicker in the community and becoming more at risk. The CSB has been a leader in the regional effort to address this crisis through the development of programs that are funded through state funds.

### THINKING STRATEGICALLY

Strategic issues for the Department include:

- Providing an array of services that are comprehensive and effective and meet demands for service;
- Maximizing stakeholder involvement in planning the service delivery system;
- Providing infrastructure to support service delivery; and
- Securing funding to support quality programs.

The lack of affordable housing in the County continues to present a major barrier to consumers who have completed treatment and are trying to live independently. Consequently, psychiatric hospitals and intensive mental health and substance abuse treatment programs are unable to discharge clients to more appropriate levels of care. This unnecessarily increases the cost of serving clients and prevents others from entering

## Fund 106

# Community Services Board (CSB) - Overview

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treatment. In addition, the lack of affordable housing contributes to homelessness and impacts the ability of CSB consumers to live independently in the community. The CSB is forced to spend funds intended for treatment on housing. At present, for example, more than 600 adults are waiting for mental health residential services and 300 adults are waiting for substance abuse residential care. These lists will grow much longer unless Medicaid and/or state general funds are available in sufficient amounts.

Finally, the ability of the CSB system of public and private providers to meet the needs of Fairfax County residents will be significantly impacted by funding and policy decisions made at the federal and state levels. For instance, the increasing dependence on Medicaid funding means that any changes in policy or funding for this program, positive or negative, will have an immediate effect throughout this community. There have been proposals to reduce Medicaid payments to states, which could result in reduced Medicaid funding from states to localities. Medicaid is a critical funding stream and any reduction would affect the CSB's capacity to provide services. A related concern is the inadequate reimbursement provided to all providers, including the CSB, by insurance companies and Medicaid for behavioral health care. This factor has a major impact on the ability of private providers to maintain quality services and serve those most in need. In particular, the inadequate Medicaid rates are having a damaging impact on non-profit agencies, especially those who provide services under the Mental Retardation Medicaid Waiver program. For example, since the inception of the program in 1991, rates have only increased by approximately 4 percent. In addition, there is no rate differential for Northern Virginia although costs to provide services in this region are significantly higher than in other regions of the State, in some instances as much as 34 percent higher.

On the positive side, staff are working closely with families, consumers, advocates and private partners to improve services and to seek efficiency and effectiveness in service provision. The CSB staff are examining and implementing evidenced-based and best practices throughout all disability areas. There is ongoing assessment of the feasibility of pursuing CARF accreditation for additional CSB programs. Ongoing program evaluation is essential for continuous quality improvement activities, and the CSB is committed to maintaining quality services. Revenue maximization efforts have been significant and successful, and the agency hopes to review and improve services, in partnership with all stakeholders through the strategic planning process. Over the next several years the CSB will pursue the implementation of the Electronic Health Record, a national initiative. This step, in concert with improved management of CSB knowledge through the use of appropriate technology approaches, will improve the efficiency and effectiveness of service delivery. Improved availability of data for decision making, outcome measures that focus on both treatment effectiveness and consumer perception of service, and availability of consumer information are instrumental to positive outcomes for consumers.

A major effort is underway on identifying integrated and streamlined methods for assessing and treating individuals with co-occurring disorders such as mental illness and substance abuse or mental retardation and mental illness.

As directed by the Board of Supervisors, CSB staff have developed an alternative service option for serving special education graduates in order to reduce and contain County costs for Day Support and Employment services. Input has also been incorporated from the Human Services Council, the Community Services Board, vendors, and community advocacy groups. In spring 2006, Mental Retardation Services anticipates implementing a self-directed option for an initial group of ten participants, which will allow the consumers and their families greater involvement and flexibility in designing their individual service plans. Additionally, the incorporation of informal service providers will enhance service delivery and help to reduce and contain costs.

CSB staff also continue to implement recommendations from the two previous studies on special education graduates, completed in 2002 and 2004, to achieve program efficiencies and maximize non-County revenues. In FY 2005, these efforts yielded approximately \$482,000 in cost avoidance savings, primarily through advocacy efforts and maximization of Medicaid Waiver slots and rate increases. For FY 2006, that figure is estimated to grow to \$1.1 million. Beginning in FY 2007, the Virginia Department of Mental Health, Mental Retardation and Substance Abuse Services (DMHMRSAS) is anticipated to assume funding responsibility for community day support services for 33 persons residing at the Northern Virginia Training Center (NVTC) that

## Fund 106 Community Services Board (CSB) - Overview

the CSB is currently covering. In addition, several cost savings initiatives, such as a redesigned contract for Day Support services, which introduces a new self-directed option for consumers and their families (mentioned above), limits administrative expenses, and encourages flexible service options; and increased utilization of more cost effective service delivery models, will generate significant results. Lastly, support for additional state resources in Mental Retardation Services have been announced, although the impact on Fairfax County is not yet known.

CSB continues to further maximize non-County funding sources, particularly Medicaid reimbursement. In fact, additional Medicaid revenue of \$1.5 million will be realized in FY 2006 to offset additional expenditures related to 17 new grant positions that will provide much needed services in Mental Health, Mental Retardation and Early Intervention. An additional grant merit position, fully funded by Medicaid revenues, will be added in FY 2007 to provide case management services to the June 2006 Special Education graduates. The addition of these positions maximizes the recovery of state Medicaid dollars for Mental Health, Mental Retardation and Early Intervention services.

During this past year the CSB implemented Jail Diversion and Diversion to Detox Services in partnership with the Fairfax County Police Department and the Office of the Sheriff. The program has two components. First, an intensive case management team provides wrap around services to persons with mental illness who commit minor offenses that police officers divert from arrest to mental health assessment and treatment. Sheriff deputies and police officers from Fairfax and all surrounding jurisdictions receive special Crisis Intervention Training to assist the diversion effort. Second, Alcohol and Drug Services staff is deployed, at the request of the Police and community, to assess and divert persons from incarceration to detoxification treatment.

### Budget and Staff Resources

Agency Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	879/ 867.35	887/ 875.85	887/ 876.35	887/ 876.35
Grant	75/ 71.5	75/ 71.5	88/ 85.75	89/ 86.75
Expenditures:				
Personnel Services	\$68,440,907	\$71,866,406	\$73,699,783	\$78,761,594
Operating Expenses	52,406,706	54,917,092	59,323,658	57,207,415
<b>Subtotal</b>	<b>\$120,847,613</b>	<b>\$126,783,498</b>	<b>\$133,023,441</b>	<b>\$135,969,009</b>
Less:				
Recovered Costs	(\$291,402)	(\$139,853)	(\$470,586)	(\$145,310)
<b>Total Expenditures</b>	<b>\$120,556,211</b>	<b>\$126,643,645</b>	<b>\$132,552,855</b>	<b>\$135,823,699</b>

## Fund 106 Community Services Board (CSB) - Overview

Summary by Program Area				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>CSB Program Area Expenditures</b>				
CSB Administration	\$3,718,758	\$3,793,859	\$4,185,098	\$3,915,392
Mental Health Services <sup>1</sup>	51,986,731	54,674,952	57,788,927	59,712,638
Mental Retardation Services	34,706,549	37,614,089	38,017,143	38,896,503
Alcohol and Drug Services	26,361,794	26,804,749	28,390,283	28,550,972
Early Intervention Services	3,782,379	3,755,996	4,171,404	4,748,194
<b>Total Expenditures</b>	<b>\$120,556,211</b>	<b>\$126,643,645</b>	<b>\$132,552,855</b>	<b>\$135,823,699</b>
<b>Non-County Revenue by Source</b>				
Fairfax City	\$1,281,008	\$1,335,963	\$1,335,963	\$1,370,565
Falls Church City	580,624	605,533	605,533	621,216
State DMHMRSAS	14,738,851	14,745,585	16,668,691	15,694,221
State Other	155,088	180,234	161,268	141,138
Federal Block Grant	4,787,148	4,748,813	4,827,100	4,737,424
Federal Other	1,974,718	1,491,704	2,237,703	1,480,763
Medicaid Waiver	1,699,662	1,592,531	1,592,531	1,533,586
Medicaid Option	5,912,177	5,477,599	6,595,237	7,487,555
Program/Client Fees	4,500,178	3,929,673	4,053,884	5,072,457
CSA Pooled Funds	1,377,538	1,483,346	1,483,346	1,302,029
Miscellaneous	96,450	75,443	75,443	75,443
Fund Balance	1,385,490	0	1,938,935	0
<b>Total Revenue</b>	<b>\$38,488,932</b>	<b>\$35,666,424</b>	<b>\$41,575,634</b>	<b>\$39,516,397</b>
<b>County Transfer to CSB</b>	<b>\$82,067,279</b>	<b>\$90,977,221</b>	<b>\$90,977,221</b>	<b>\$96,307,302</b>
<b>County Transfer as a Percentage of Total CSB Expenditures:</b>	<b>68.1%</b>	<b>71.8%</b>	<b>68.6%</b>	<b>70.9%</b>

<sup>1</sup> Please note that in order to account for expenditures in the proper fiscal year, an audit adjustment in the amount of \$1,600 has been reflected as an increase to FY 2005 expenditures in Mental Health Services to accurately record expenditure accrual. The audit adjustment has been included in the FY 2005 Comprehensive Annual Financial Report (CAFR). Details of the FY 2005 audit adjustment will be included in the FY 2006 Third Quarter Package.

### FY 2007 Funding Adjustments

The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:

- ◆ **Employee Compensation** **\$4,210,531**  
A net increase of \$4,210,531 is attributable to an additional \$4,155,975 in Personnel Services for salary adjustments necessary to support the County's compensation program, funding of \$60,013 to support an increase in the shift differential rate to \$0.90 for the evening shift and \$1.30 for the midnight shift, as well as an increase in holiday pay to compensate employees according to their actual holiday shift hours worked; partially offset by an increase of \$5,457 in Recovered Costs for reimbursed mental health salaries.

# Fund 106

## Community Services Board (CSB) - Overview

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- ◆ **Medicaid Grant Positions** **\$1,521,213**

An increase of \$1,521,213 in Personnel Services is associated with the establishment of 18/18.0 SYE grant positions to provide services to Medicaid eligible consumers. These expenses are completely offset by additional Medicaid revenue and fully maximize the recovery of state Medicaid dollars for Mental Health, Mental Retardation, and Early Intervention services. In particular, 7/7.0 SYE grant positions are established in Mental Health Services, 8/8.0 SYE grant positions are established in the Early Intervention Services and 3/3.0 SYE positions are established in Mental Retardation Services, including a case manager associated with the June 2006 Special Education graduates. Please note that all of the aforementioned positions, except the case manager in Mental Retardation Services, are established in FY 2006 and an FY 2006 funding adjustment will be made during the *FY 2006 Third Quarter Review*.
  
- ◆ **Contract Rate Adjustments** **\$792,314**

An increase of \$792,314 in Operating Expenses supports a 2.59 percent contract rate increase for providers of contracted mental health, mental retardation, alcohol and drug abuse treatment, and early intervention services.
  
- ◆ **Intergovernmental Charges and Other Operating Requirements** **(\$303,796)**

A net decrease of \$303,796 in Operating Expenses is comprised of a \$140,031 decrease in intergovernmental charges, including increases of \$83,994 in Department of Vehicle Services charges based on anticipated charges for fuel, vehicle replacement, and maintenance costs, and \$46,700 in Information Technology charges based on the agency's historical usage, offset by a decrease of \$270,725 in FASTRAN charges based on the agency's historical utilization; a \$181,317 decrease in Mental Health Services due to realigned state funding for initiative funds for children with serious emotional disturbance; and an additional \$17,552 for an increase in the automobile mileage reimbursement rate to \$0.445 per mile.
  
- ◆ **Carryover Adjustments** **(\$1,215,159)**

A net decrease of \$1,215,159 is due to encumbered funding of \$938,935, unencumbered funding of \$500,000 associated the new Jail Diversion Program, cash deferral of \$106,957 during the *FY 2005 Carryover Review*, offset by a decrease of \$330,733 in Recovered Costs.
  
- ◆ **Grant Adjustments** **(\$1,734,259)**

A net decrease of \$1,734,259 is due primarily to the carryover of unexpended grant balances, partially offset by increases of \$119,124 for the Infant and Toddler Connection Part C grant and \$45,558 in the Mental Health Violent Offenders (VASAVOR) grant, and a decrease of \$64,025 due to the expiration of the Get Real About Tobacco Grant in Alcohol and Drug Services.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ **Carryover Adjustments** **\$5,909,210**

As part of the *FY 2005 Carryover Review*, a net increase of \$5,909,210 is attributable to the carryover of \$938,935 in encumbered funding, \$500,000 in unencumbered carryover to support the County's Jail Diversion program, \$459,296 for the automated carryover of unexpended grant balances in order to continue the workload associated with numerous ongoing grant programs and projects, and \$4,010,979 is associated with various administrative adjustments.
  
- ◆ **Out of Cycle Medicaid Grant Position Adjustments** **\$0**

In order to maximize the recovery of state Medicaid dollars and provide much needed services, 17/17.0 SYE new grant positions, fully funded by Medicaid, are added. An FY 2006 funding adjustment will be made during the *FY 2006 Third Quarter Review*.

# Fund 106

## Community Services Board (CSB) - Overview

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 106, Fairfax-Falls Church  
Community Services Board

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$4,283,368</b>	<b>\$120,758</b>	<b>\$2,897,878</b>	<b>\$958,943</b>
Revenue:				
Local Jurisdictions:				
Fairfax City	\$1,281,008	\$1,335,963	\$1,335,963	\$1,370,565
Falls Church City	580,624	605,533	605,533	621,216
Subtotal - Local	\$1,861,632	\$1,941,496	\$1,941,496	\$1,991,781
State:				
State DMHMRSAS <sup>1</sup>	\$14,738,851	\$14,745,585	\$16,668,691	\$15,694,221
State Other	155,088	180,234	161,268	141,138
Subtotal - State	\$14,893,939	\$14,925,819	\$16,829,959	\$15,835,359
Federal:				
Block Grant	\$4,787,148	\$4,748,813	\$4,827,100	\$4,737,424
Direct/Other Federal	1,974,718	1,491,704	2,237,703	1,480,763
Subtotal - Federal	\$6,761,866	\$6,240,517	\$7,064,803	\$6,218,187
Fees:				
Medicaid Waiver	\$1,699,662	\$1,592,531	\$1,592,531	\$1,533,586
Medicaid Option	5,912,177	5,477,599	6,595,237	7,487,555
Program/Client Fees	4,500,178	3,929,673	4,053,884	5,072,457
CSA Pooled Funds	1,377,538	1,483,346	1,483,346	1,302,029
Subtotal - Fees	\$13,489,555	\$12,483,149	\$13,724,998	\$15,395,627
Other:				
Miscellaneous	\$96,450	\$75,443	\$75,443	\$75,443
Subtotal - Other	\$96,450	\$75,443	\$75,443	\$75,443
Total Revenue	\$37,103,442	\$35,666,424	\$39,636,699	\$39,516,397
Transfers In:				
General Fund (001)	\$82,067,279	\$90,977,221	\$90,977,221	\$96,307,302
Total Transfers In	\$82,067,279	\$90,977,221	\$90,977,221	\$96,307,302
<b>Total Available</b>	<b>\$123,454,089</b>	<b>\$126,764,403</b>	<b>\$133,511,798</b>	<b>\$136,782,642</b>
Expenditures:				
CSB Administration	\$3,718,758	\$3,793,859	\$4,185,098	\$3,915,392
Mental Health Services <sup>2</sup>	51,986,731	54,674,952	57,788,927	59,712,638
Mental Retardation Services	34,706,549	37,614,089	38,017,143	38,896,503
Alcohol and Drug Services	26,361,794	26,804,749	28,390,283	28,550,972
Early Intervention Services	3,782,379	3,755,996	4,171,404	4,748,194
Total Expenditures	\$120,556,211	\$126,643,645	\$132,552,855	\$135,823,699
<b>Total Disbursements</b>	<b>\$120,556,211</b>	<b>\$126,643,645</b>	<b>\$132,552,855</b>	<b>\$135,823,699</b>
<b>Available Balance</b>	<b>\$2,897,878</b>	<b>\$120,758</b>	<b>\$958,943</b>	<b>\$958,943</b>

## Fund 106

# Community Services Board (CSB) - Overview

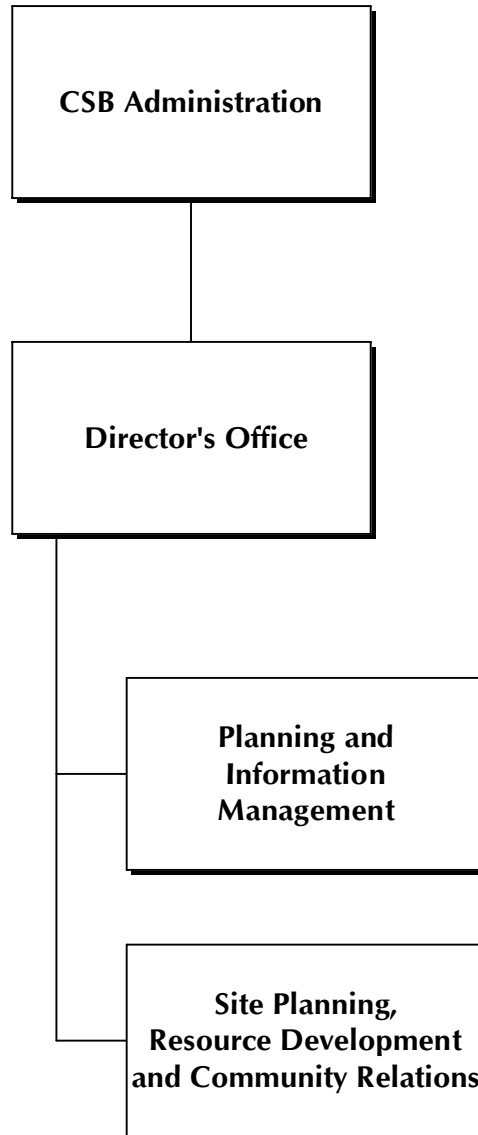
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<sup>1</sup> This total does not include all of the state funds allocated to the Fairfax-Falls Church Community Services Board (CSB) that are used to provide services to CSB clients. In FY 2007, an estimated \$13.1 million in state funds will support \$26.21 million in community Medicaid services paid directly by the State to private providers. In addition, the above total does not include state support for atypical medications required by patients discharged from state mental health facilities to CSB-supported programs. In FY 2007, an estimated \$2.8 million in state funds will provide for these expensive medications for CSB clients.

<sup>2</sup> In order to account for expenditures in the proper fiscal year, an audit adjustment in the amount of \$1,600 has been reflected as an increase to FY 2005 expenditures to accurately record expenditure accrual. The audit adjustment has been included in the FY 2005 Comprehensive Annual Financial Report (CAFR). Details of the FY 2005 audit adjustment will be included in the FY 2006 Third Quarter Package.

# Fund 106

## Community Services Board (CSB) - Administration



### **Mission**

To provide strategic management and direction to programs and services of the Fairfax-Falls Church Community Services Board (CSB), as well as to provide support services to the 16 members of the CSB Board.

### **Focus**

CSB Administration provides strategic management and direction to CSB programs and supports the 16 citizen members of the CSB Board. CSB Administration also serves as the liaison between the CSB, Fairfax County, the cities of Fairfax and Falls Church, the Virginia Department of Mental Health, Mental Retardation and Substance Abuse Services (DMHMRSAS), Northern Virginia Regional Planning and the federal government. In addition, CSB Administration staff are responsible for site planning and development, overseeing property management support, leasing and renovations for a growing inventory of over 160 residential, commercial and County properties.




## Fund 106

### Community Services Board (CSB) - Administration





CSB Administration includes two cost centers, CSB Administration and CSB-Wide Projects. The CSB Administration cost center includes County staff who provide overall leadership, policy direction and oversight of all programs and services. The CSB-Wide Projects cost center reflects centralized business costs associated with supporting all CSB programs and services, such as information technology, travel/training and insurance premiums for workers' compensation, as well as general liability, furniture, fixtures, appliances and property maintenance and repair for CSB program sites.

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision


 Maintaining Safe and Caring Communities	Recent Success	FY 2007 Initiative
Continue implementation and refinement of the Emergency Management Plan with directly-operated and contracted programs and the County's Emergency Management Coordinating Committee (EMCC) to ensure the health and safety of CSB clients, staff, first responders and the general population.	✓	✓
Continue to collaborate with Office of Equity Programs and the Disabilities Services Board to improve policies, procedures and training related to serving persons with disabilities and compliance with Americans with Disabilities Act (ADA). Continue to serve on Smart Design Task Force to improve accommodations and accessibility for persons with disabilities.	✓	✓
Continue to work with the Department of Public Works and Environmental Services in three Capital Improvement Programs: a) large addition to accommodate service coordination and improve community access at the Mt. Vernon Community Mental Health Center; b) new 10,000 square foot dual-diagnosis treatment residence built on the current Gregory Drive site; and, c) substantial renovation or relocation of the Woodburn Community Mental Health Center.	✓	✓
Continue implementation and refinement of the Quality Management Plan to ensure operational analysis; loss prevention; and compliance with licensure, human rights regulations and other legal mandates.	✓	✓
Continue CSB Risk Management Committee's ongoing assessment of CSB program sites to ensure safe and secure building operations for staff and citizens served. Implement HIPAA Security Assessment recommendations that support the safety and security of consumer information.	✓	✓

## Fund 106

### Community Services Board (CSB) - Administration

 <b>Building Livable Spaces</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Developed a Residential Development and Facilities Site Plan to address immediate and long-term needs. The plan will evolve to include a major emphasis on the design and development of barrier-free homes for consumers who are medically fragile or physically disabled.	✓	✓
Production of An Affordable Housing Solution for Low Income Single Residents: Single Resident Occupancy (SRO) Housing in Fairfax County, Virginia-Fairfax County SRO Task Force Final Report, July 2005, which provided research and recommendations for the development of affordable efficiency units to address the critical need for low-income housing options for single adults in Fairfax County.	✓	✓
 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Continue to participate on an interagency team to review transportation services and focus on improving cost effectiveness through efficient geographic zoning, rider eligibility and Medicaid reimbursement.	✓	✓
 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Developed and implemented a Communications Plan to promote outreach and enhance community awareness, particularly to non-English speaking populations. Continue to build community awareness through news media and advocacy efforts of the CSB Board. Implement County's new Communication Strategy, meeting all goals and requirements.	✓	✓
 <b>Exercising Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Continue to strengthen non-County revenue maximization efforts to offset County costs of providing services, particularly Medicaid, Medicare, direct client fees, and third party insurance. A major initiative will be assisting CSB consumers with informed enrollment into the Medicare Part D program.	✓	✓
Increase the effectiveness of agency knowledge management using technology that maximizes efficiency and improves service delivery.	✓	✓
Continue advocacy efforts at the state level to promote policy change and increase funding for services. Recent successes include new Medicaid waiver slots and increased Medicaid reimbursement rates.	✓	✓
Continue to apply Commission on Accreditation of Rehabilitation Facilities (CARF) standards in programs and services in all disability areas to maximize quality services and pursue Medicaid and third party insurance reimbursement.	✓	✓
Continue focus on identifying and implementing best practice programming that integrates consumer services where appropriate. Take advantage of statewide benchmarking of services to evaluate and adjust approaches.	✓	✓

## Fund 106 Community Services Board (CSB) - Administration

 Exercising Corporate Stewardship	Recent Success	FY 2007 Initiative
Continue the work of the CSB Risk Management Committee to educate and train staff on loss prevention/risk management activities and ensure that programs are designed and operated to minimize risk.	✓	✓
Continue work on achieving comprehensive electronic connectivity to health information no later than 2010. Efforts include identification and implementation of technological opportunities, training and support of staff, and ensuring sufficient and correct infrastructure to accomplish a fully electronic health record.	✓	✓

### Budget and Staff Resources

Agency Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	13/ 13	13/ 13	13/ 13	13/ 13
Expenditures:				
Personnel Services	\$1,182,307	\$1,170,467	\$1,180,467	\$1,245,300
Operating Expenses	2,536,451	2,623,392	3,004,631	2,670,092
<b>Total Expenditures</b>	<b>\$3,718,758</b>	<b>\$3,793,859</b>	<b>\$4,185,098</b>	<b>\$3,915,392</b>
Revenue:				
Fairfax County	\$2,705,096	\$3,409,646	\$3,409,646	\$3,661,405
Fairfax City	59,237	114,192	114,192	114,192
Falls Church City	27,891	52,800	52,800	52,800
State DMHMRSAS	207,225	207,221	76,995	76,995
Federal Block Grant	11,000	10,000	10,000	10,000
Fund Balance	708,309	0	521,465	0
<b>Total Revenue</b>	<b>\$3,718,758</b>	<b>\$3,793,859</b>	<b>\$4,185,098</b>	<b>\$3,915,392</b>

### FY 2007 Funding Adjustments

The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:

- ◆ **Employee Compensation** **\$64,833**  
An increase of \$64,833 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program.
- ◆ **Intergovernmental Charges** **\$46,700**  
An increase of \$46,700 in Operating Expenses is associated with Information Technology charges based on the agency's historical usage.
- ◆ **Carryover Adjustments** **(\$381,239)**  
A decrease of \$381,239 is due primarily to the carryover of one-time encumbered funding in Operating Expenses as part of the FY 2005 Carryover Review.

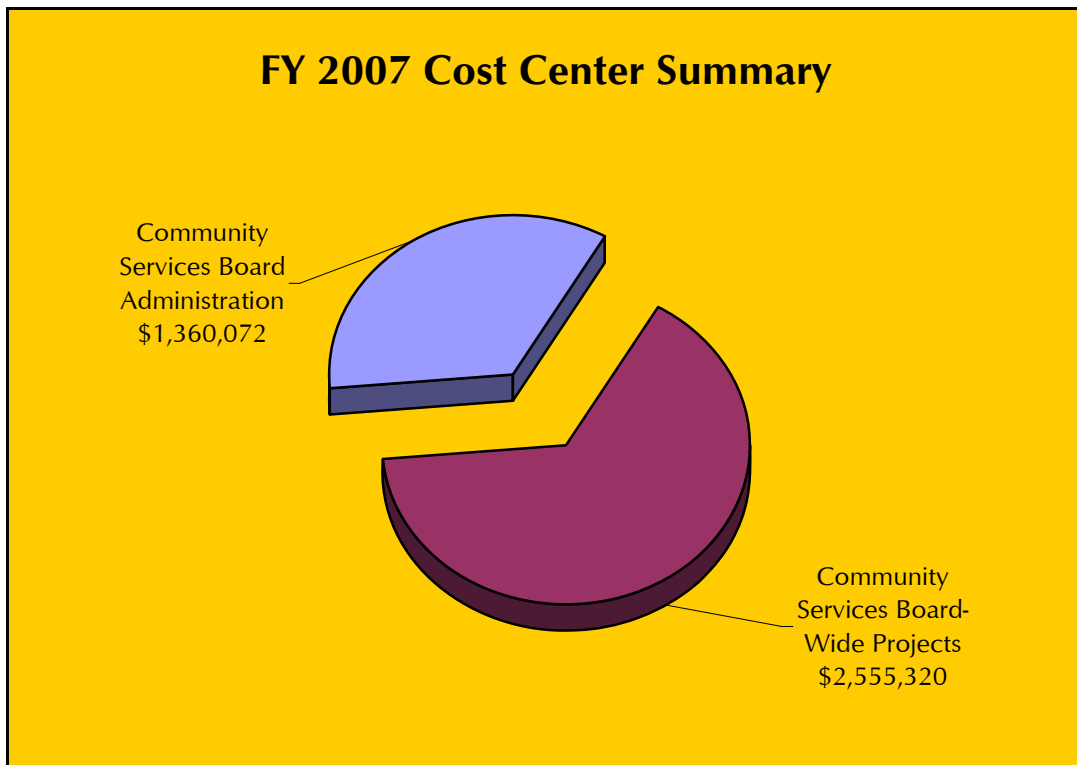
# Fund 106

## Community Services Board (CSB) - Administration

### Changes to FY 2006 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:

- ◆ **Carryover Adjustments** **\$391,239**  
 As part of the FY 2005 Carryover Review, the Board of Supervisors approved an increase of \$391,239 due primarily to encumbered funding in Operating Expenses.



### CSB Administration

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	13/ 13	13/ 13	13/ 13	13/ 13
<b>Total Expenditures</b>	<b>\$1,361,276</b>	<b>\$1,285,239</b>	<b>\$1,297,127</b>	<b>\$1,360,072</b>

## Fund 106 Community Services Board (CSB) - Administration

<b>Position Summary</b>					
<u><b>Director's Office</b></u> 1 Executive Director 1 Deputy Director 2 Administrative Assistants IV 2 Administrative Assistants III	<u><b>Planning and Management Information Systems</b></u> 1 CSB Planning/Development Director 1 Business Analyst IV 2 Business Analysts II	<u><b>Site Planning, Resource Development, and Community Relations</b></u> 1 Management Analyst III 1 Housing/Community Developer III 1 Information Officer II			
<b>TOTAL POSITIONS</b>					
<b>13 Positions / 13.0 Staff Years</b>					

### Key Performance Measures

#### Goal

To provide overall leadership, policy direction and oversight of all programs and services supported by Fund 106, Fairfax-Falls Church Community Services Board (CSB).

#### Objectives

- ◆ To provide direction and management support to CSB programs so that 80 percent of service quality and outcome goals are achieved.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Outcome:</b>					
Percent of CSB service quality and outcome goals achieved	86%	84%	80% / 81%	80%	80%

### Performance Measurement Results

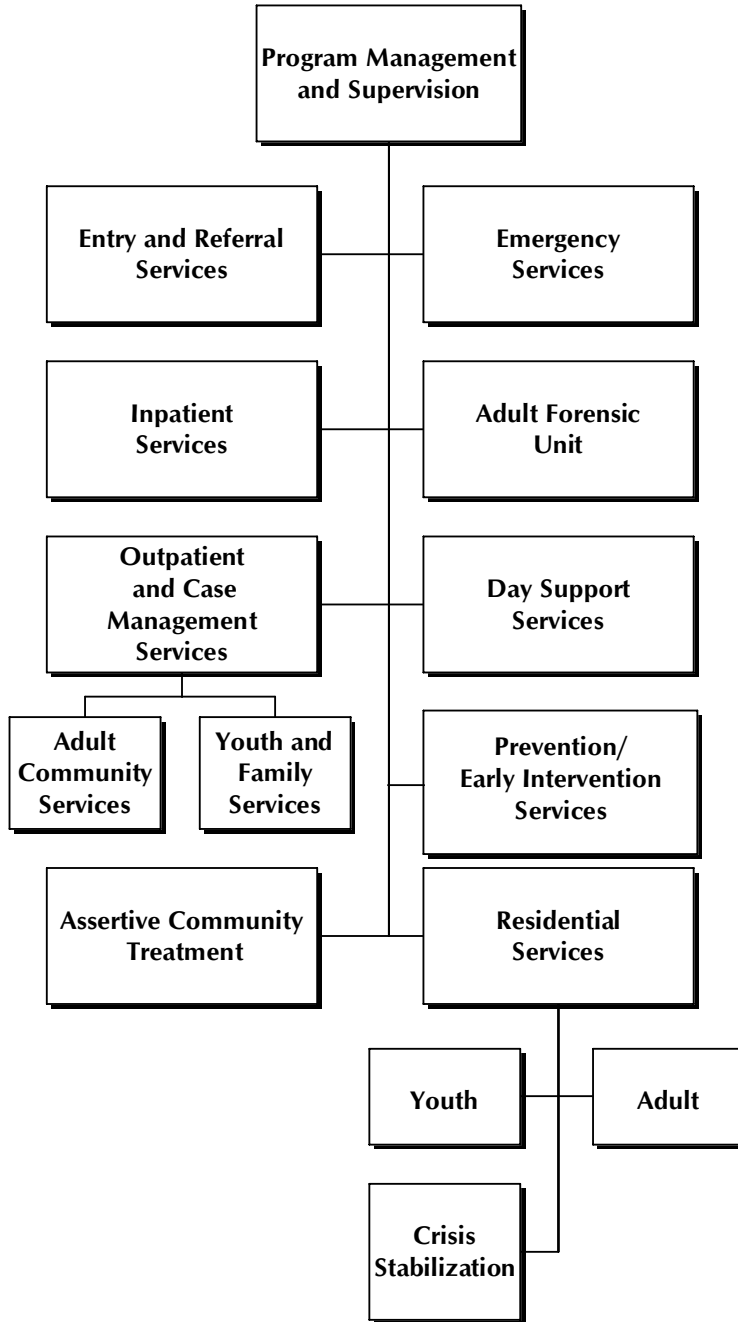
In FY 2005, CSB met 29 of 36, or 81 percent, of the service quality and outcome performance goals throughout the CSB system. Several service areas were negatively affected by changes in programming. Over the next several years, statewide efforts related to outcomes and data integrity are likely to result in the CSB's revision of some performance measures. Continuing agencywide work on quality improvement and data management will support these initiatives.

### CSB-Wide Projects

<b>Funding Summary</b>				
	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Total Expenditures</b>	\$2,357,482	\$2,508,620	\$2,887,971	\$2,555,320

**Fund 106**  
**Community Services Board (CSB) - Mental Health Services**

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# Fund 106

## Community Services Board (CSB) - Mental Health Services

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### **Mission**

To partner with residents and service providers of Fairfax County and the cities of Fairfax and Falls Church to establish a network of integrated and accessible mental health services that will ensure safety and promote wellness, compassion, respect and dignity for individuals and families. The goals of these services are to assist consumers to:

- ◆ Stabilize mental health crises and symptoms;
- ◆ Maintain functioning in the community with the least restrictive setting;
- ◆ Prevent relapse of symptoms; and
- ◆ Acquire adaptive living skills.

To educate the community and human services network so that they may assist in the prevention and treatment of mental illness.

### **Focus**

Mental Health Services provides leadership in the management, supervision, planning, evaluation and resource allocation of local, state, federal and grant funds to ensure that consumers and families of persons with serious mental illness and serious emotional disturbance receive quality clinical and community support services. Mental Health Services manages service delivery at seven directly-operated community mental health sites, more than fifteen 24-hour residential treatment facilities, and a 24-hour emergency services program. In addition, contracted mental health services provided by private vendors are overseen by Mental Health Services. Services are provided through eight cost centers: Program Management and Supervision, Inpatient, Emergency, Day Support, Residential, Outpatient and Case Management, Prevention/Early Intervention and Assertive Community Treatment.

While Program Management and Supervision Services provides management, programming, financial monitoring, training and general support services, the remaining seven cost centers provide directly-operated and contracted mental health services to clients.

Emergency Services serves adults, adolescents and children who are actively suicidal, acutely homicidal due to mental illness and severely mentally ill to the point where their safety and lives are in jeopardy. Through emergency walk-in sites and the Mobile Crisis Unit, Emergency Services takes crisis intervention into the community. Working closely with public safety agencies, the Mobile Crisis Unit includes a 24-hour-per-day rapid deployment team that responds to hostage/barricade incidents with the SWAT team and police negotiators. The Adult Forensic Unit addresses the needs of Adult Detention Center inmates who have serious mental illnesses by providing forensic evaluations, risk screenings, crisis intervention, placement recommendations, and medication and release planning. The Court Independent Evaluators program provides clinical psychologists to independently evaluate individuals who have been involuntarily hospitalized prior to a final commitment hearing and to assist the court in making such determinations, as required by the Code of Virginia. The Entry and Referral Unit serves as the primary point of contact for individuals seeking services. Staff members gather information from callers, assess for immediate risk issues, connect anyone with emergency needs to immediate care, and set up intake appointments for those requiring longer term services.

For those not in crisis situations, Day Support Services provides an intensive, highly-structured stabilization, evaluation and treatment setting for adults with serious mental illness and adolescents with serious emotional disturbance, including those who are dually diagnosed. In addition to a directly-operated Comprehensive Day Treatment program, Day Support includes contracted all-day rehabilitative programs which place special emphasis on vocational preparation and placement.

## Fund 106

# Community Services Board (CSB) - Mental Health Services

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For those requiring more support, Residential Services provides residential treatment and support services to adults with serious mental illness and youth with serious emotional disturbance. In addition to traditional residential services, Residential Services includes two acute care programs seeking to divert individuals from more restrictive and costly psychiatric hospitalization. These programs, Adult Crisis Care and Youth Crisis Care, provide short-term intensive crisis intervention and stabilization services in a residential setting. Likewise, the Women's Shelter is a short-term confidential crisis program providing crisis intervention, counseling and case management services for victims of domestic abuse and their children.

Outpatient and Case Management provides an array of treatment services including individual and group therapy and medication management to adults, children and their families who are able to access customary outpatient mental health services. Prevention/Early Intervention provides consultation to community agencies, the public and other providers through Grief Counseling Services, the Victim Assistance Network program and the Anger and Domestic Abuse Prevention and Treatment (ADAPT) anger management program. For those individuals with symptoms and impairments who, for reasons related to their mental illness, resist or avoid involvement with traditional office-based outpatient services, the Program for Assertive Community Treatment (PACT) team offers intensive outreach and mental health treatment services for individuals in their homes, work places or other environment of need. Additionally, active hospital discharge planning and discharge planning for jailed individuals who suffer from mental illnesses are important activities. Historically, many people with severe mental illness get arrested eventually for status offenses such as disorderly conduct or trespassing. The new Jail Diversion Program will break this cycle of criminalizing these individuals and connect or re-connect them with intensive mental health services.

### Trends

There are great opportunities for improved and more effective mental health service delivery over the next decade, shaped through a blend of a respectable body of clinical research, an evolving recovery philosophy of mental health and an open, collaborative partnership between consumers and providers. The result promises to be better outcomes and healthier, more fulfilled and effective lives for consumers. This evolution, however, is contingent upon resources: human, facilities and dollars.

The recovery philosophy which asserts that individuals with mental illness can recover and are responsible for the solution, not the problem, is becoming increasingly prominent at the local, state and federal levels. As a result, attempts to design or redesign services to improve treatment outcomes increasingly include input from consumers and their families and focus on the "whole person," not just the symptoms of mental illness. In addition, services seek to reduce the stigma associated with mental illness, protect consumer rights and respect diversity.

The trend in community mental health toward evidence-based, best practices and outcome-driven programmatic decisions will affect the type and manner in which mental health services are delivered. Historically, competing theories of psychotherapy were taught in different universities. As a result, personal preference and belief in a given theory formed the basis for clinical practice. Due to accumulated research and a growing body of national literature, however, proven outcomes – evidence – now serves as the basis for clinical practice and drives decisions about the kinds of treatment provided. For improved service delivery, these evidence-based and best practices must be translated into training and provided to staff on an ongoing basis.

There is also a growing emphasis on integrated treatment for dually-diagnosed individuals. While some consumers have discreet needs for mental health or substance use treatment, there are an increasing number of consumers who often require both types of services. Estimates vary, but between one-third and one-half of all persons with mental illnesses also have an alcohol or drug problem. Unless both problems are treated simultaneously, and in some coordinated fashion, clinical progress is slow to non-existent.

Likewise, there is an increasing understanding of the complex ways that services and programs are interconnected and impact upon one another. There is a trend away from organizational "stovepipes" toward a more "seamless" system which clients can navigate more easily. Consequently, program redesign efforts focus on greater communication between program areas and specific efforts to coordinate services.



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# Community Services Board (CSB) - Mental Health Services

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At a more macro level, case management is a service designed to manage the fragmentation of health, mental health and social services. As service systems become increasingly complex and demand for services outpaces supply, case management becomes even more important to connect individuals with needed services. While there are many models of case management and the needs of consumers in large community mental health settings are varied in intensity and complexity, case management services must have a recovery focus and reflect best practices for optimal use of limited resources. As state-funded and private psychiatric hospitals further shift to providing primarily an acute, short term level of inpatient care, the community becomes responsible for providing the longer term, intensive services that previously were offered in inpatient settings. Therefore, the treatment needs of individuals with severe and persistent mental illness, outreach services for at-risk consumers and the specific activity of intensive case management all become increasingly important. If these individuals are unable, either due to logistical reasons or to the symptoms of their illness, to come into the mental health center, it becomes imperative to do assertive outreach to engage them in the process of recovery.

Factors that may impact how business is conducted:


- ◆ There has been a loss of private sector psychiatric beds and there is a likelihood of more closures. There is an alarming national and state trend of private sector psychiatric inpatient units either downsizing or closing altogether. Hospitals say that psychiatric units are not profitable and rarely break even. In the Northern Virginia region, three hospitals have closed their psychiatric units, with a loss of 51 private inpatient psychiatric beds. It is anticipated that another 44 beds will close soon. While bed availability has diminished, need has shot up. In FY 2005, the region experienced a 93 percent increase in the number of state-funded private psychiatric admissions.
- ◆ The people we treat are coming to us with increasingly severe illnesses. If anything, the demand for inpatient beds will increase in coming years. The overwhelming majority of people who present themselves for treatment by the CSB's Mental Health Services are increasingly more acute. Approximately 85 percent of consumers of services suffer from the most serious of mental illnesses. This level of acuity magnifies the dwindling inpatient bed crisis. When people are in need of hospitalization they may either find themselves in beds at great distances from their homes or, at times when beds are simply unavailable anywhere, they will simply get sicker in the community.
- ◆ Newer medications can make a difference in treatment, but they are very costly. Advances made in the last decade in the quality and effectiveness of psychotropic medications have been remarkable. Hospital, stays, periods between hospitalizations, and long-term health care costs have all been reduced while the quality of life has increased for many consumers. In the short run, however, the newest medications are very expensive and approximately 90 percent of adult consumers treated by mental health services are now being prescribed psychotropic medications.
- ◆ More people find themselves looking to the public sector for care as their private health coverage diminishes or disappears. While Fairfax County is one of the most affluent localities in the nation, 35 percent of its population has an annual income less than \$25,000. In March 2000, 8 percent of households – 82,000 residents – lacked health insurance coverage. By 2010, that number is projected to reach 132,000 persons. This means that there is likely to be an increase in the number of persons who seek publicly-funded care and, at the same time, a decrease in those new consumers who will be able to use insurance to pay for mental health services.
- ◆ Medicaid has become a larger portion of state support of mental health service delivery. This has been accomplished by the State maximizing Medicaid reimbursement rates to localities while reducing state general fund contributions. This increased reliance on Medicaid could have significant negative consequences if Congress reduces the amount of Medicaid money sent to the states. In order to maximize Medicaid reimbursement and provide much needed services, new grant positions, fully funded by Medicaid, are added in FY 2006.

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### Community Services Board (CSB) - Mental Health Services



- ◆ In addition to more severe psychiatric disorders, people are presenting with more coexisting primary medical problems. In recent years, there has been a clear rise in the number of people seeking mental health treatment who also have concurrent medical problems that impact general well-being and complicate psychiatric care.
- ◆ Housing issues are at critical levels. The decreasing availability of affordable housing is a major problem for low-income consumers who have a serious mental illness. Without some kind of subsidy, they are likely to find themselves homeless. One kind of subsidy is called a Housing Choice Voucher. In Fairfax County, more and more complexes and management companies are refusing to accept Housing Choice Vouchers from CSB consumers. In addition, the vouchers are harder to get through the Department of Housing and Community Development due to increased community need and demand. This has resulted in more consumers not having a housing placement after completion of mental health Residential Treatment Programs. To avoid discharging consumers to the street, many have had their stay in residential treatment programs extended, which, in turn, keeps a bed occupied and prevents new consumers from receiving services and extends the waitlist.
- ◆ Special housing needs are especially acute. There is a well-documented need for special housing for consumers who have special needs co-existing with their mental illnesses such as physical disabilities, serious medical problems, deafness or hearing impairments, blindness or visual impairment, brain injuries, mild mental retardation, paraphilias, and judicial system involvement. Some of these consumers require barrier free residences and many require specially designed programs and services. Many are not able to reside in large residential settings or are not able to live alone. As a result, some are in hospitals waiting appropriate community placements, thereby compounding the bed shortage problem.

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
In FY 2006 the Jail Diversion Program began to divert persons with serious mental illness from jail and to treatment when their alleged offenses are minor and a product of their mental illness. A special cadre of police officers has been trained with the active participation of mental health services, and more will receive training in the future. A receiving facility has been designated as a diversion site and a team has been assembled to provide intensive mental health services to individuals who have been diverted. In addition to the human benefit of decriminalizing people who suffer from serious mental illnesses, there will be a cost savings associated with the avoidance of lengthy incarcerations.	☑	☑
Working with the entire Community Services Board and the Office on Aging to help prepare staff and consumers for Medicare Part D. Medicare Part D is the new, complicated prescription drug coverage plan for consumers who are eligible for Medicare. This new coverage will affect how and whether consumers obtain needed medications. It also has major implications for consumers that are covered by both Medicare and Medicaid.	☑	☑


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### Community Services Board (CSB) - Mental Health Services

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
In collaboration with Infant and Toddler Connection, the Department of Family Services, the County's public school system and Juvenile Court, Mental Health Services has taken a leadership role in mobilizing activities under the new federal Child Abuse Prevention and Treatment Act (CAPTA) which requires mental health and risk screening for all children from 0-3 years who have become parties to court proceedings. Mental Health Services' role has included seminars and education of collaborating agencies both on the issues of assessing this unique and special population, as well as training in expert testimony at court. Mental Health Services is also a major partner in completing the range of assessments. Future training is also being developed and will be implemented.	☑	☑
Contracted with Fairfax County Public Schools to provide pre-school interventions at seven schools to engage children who may not have otherwise accessed mental health services. This early intervention activity is critical given the severity of disorders seen, including autism spectrum disorders, mild mental retardation and post traumatic stress disorder (PTSD). These children also often contend with serious co-occurring medical disorders.	☑	☑
Expanded the bed capacity of Woodburn Place, a fully handicap-accessible Crisis Care facility from 11 to 16 beds. This community-based intensive hospital diversion or step-down stabilization program is a critical resource, especially in light of the significant loss of private psychiatric inpatient beds in the region.	☑	
Examine wait-lists for mental health treatment and develop strategies to improve timely access to clinically appropriate services for all consumers. Ensure that consumers with the most critical needs are given a priority to prevent deterioration and risk.	☑	☑
 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Working with consumers to help them develop consumer-operated drop-in centers in south, central and north county by providing technical, facilitative and ongoing financial assistance. Drop-in centers allow consumer autonomy, promote recovery and, since they are not government operated, often engage people who otherwise would not make connection with system-based services. The initiative included a major and well attended countywide planning conference, which imported expert speakers from around the country. It is expected that these centers will move toward opening in the not too distant future and will provide an important resource.	☑	☑

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### Community Services Board (CSB) - Mental Health Services

 <b>Exercising Corporate Stewardship</b>	Recent Success	FY 2007 Initiative
<p>During the past year, two Mental Health youth residential facilities were accredited by a rigorous national credentialing organization, the Commission on Accreditation of Rehabilitation Facilities (CARF). CARF identifies treatment centers that provide best practices in offering clinical services to patients, consumers and stakeholders to insure the most positive outcome. It is person centered and depends on input from all stakeholders. This accreditation is not only recognized as a mark of distinction in the field, but it also has beneficial implications for reimbursement from third party payers.</p>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
<p>In collaboration with the Department of Family Services, began screening all consumers for Medicaid eligibility. As more consumers are given healthcare coverage through Medicaid, they will be able to more readily access a variety of human services. In addition, increased Medicaid enrollment will provide another funding resource for service provision. Portions of this initiative are being examined by the State as part of a statewide initiative to help consumers access Medicaid.</p>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
<p>Created and hired new position of Healthcare Access Specialist which will assist management and staff in identifying additional funding resources to help pay for the services consumers need. This new position has already helped to increase Medicaid revenues and assisted staff to better understand Medicare Part D and its implications for consumers.</p>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
<p>Developed an original treatment outcome measure with the assistance and collaboration of George Mason University's Department of Psychology. An outcome study using this measure is in process, including a component to validate the measure. Initial data has been collected for 74 percent of the clients who will participate in the pilot study. Data will continue to be collected over the next year and a half. The expectation is that this instrument will more accurately measure treatment outcomes, identify successful kinds of interventions and provide guidance for the elimination or redesign of programs that do not provide optimum results.</p>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>

# Fund 106

## Community Services Board (CSB) - Mental Health Services

### Budget and Staff Resources

Agency Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	419/ 409.85	422/ 412.85	442/ 434.35	442/ 434.35
Grant	34/ 31.5	34/ 31.5	17/ 15	17/ 15
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Expenditures: <sup>1</sup>				
Personnel Services	\$34,800,141	\$36,306,013	\$37,179,673	\$39,326,833
Operating Expenses	17,406,176	18,508,792	21,079,840	20,531,115
Capital Equipment	0	0	0	0
<b>Subtotal</b>	<b>\$52,206,317</b>	<b>\$54,814,805</b>	<b>\$58,259,513</b>	<b>\$59,857,948</b>
Less:				
Recovered Costs	(\$219,586)	(\$139,853)	(\$470,586)	(\$145,310)
<b>Total Expenditures</b>	<b>\$51,986,731</b>	<b>\$54,674,952</b>	<b>\$57,788,927</b>	<b>\$59,712,638</b>
Revenue:				
Fairfax County	\$30,152,009	\$34,272,407	\$34,272,407	\$37,186,322
Fairfax City	476,917	476,917	476,917	511,519
Falls Church City	239,561	239,561	239,561	255,244
State DMHMRSAS	11,341,189	11,380,358	12,903,572	12,162,350
State Other	11,597	19,752	10,101	10,101
Federal Block Grant	1,497,813	1,496,480	1,496,559	1,486,883
Federal Other	261,541	384,663	650,676	484,300
Medicaid Option	3,857,237	3,613,879	4,138,710	4,665,971
Program/Client Fees	2,159,863	1,726,776	1,736,373	2,067,106
CSA Pooled Funds	948,980	1,043,035	1,043,035	861,718
Miscellaneous	46,950	21,124	21,124	21,124
Fund Balance	993,074	0	799,892	0
<b>Total Revenue</b>	<b>\$51,986,731</b>	<b>\$54,674,952</b>	<b>\$57,788,927</b>	<b>\$59,712,638</b>

<sup>1</sup> Please note that in order to account for expenditures in the proper fiscal year, an audit adjustment in the amount of \$1,600 has been reflected as an increase to FY 2005 expenditures in Mental Health Services to accurately record expenditure accrual. The audit adjustment has been included in the FY 2005 Comprehensive Annual Financial Report (CAFR). Details of the FY 2005 audit adjustment will be included in the FY 2006 Third Quarter Package.

### FY 2007 Funding Adjustments

The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:

- ◆ **Employee Compensation** **\$1,929,543**  
 A net increase of \$1,929,543 is due to an additional \$1,915,413 in Personnel Services associated with salary adjustments necessary to support the County's compensation program; funding of \$19,587 in Personnel Services for an increase in the shift differential rate to \$0.90 for the evening shift and \$1.30 for the midnight shift as well as an increase in holiday pay to compensate employees according to their actual holiday shift hours worked; partially offset by an increase of \$5,457 in Recovered Costs for reimbursed salaries.

# Fund 106

## Community Services Board (CSB) - Mental Health Services

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- ◆ **Medicaid Grant Positions** **\$527,261**

An increase of \$527,261 in Personnel Services is associated with the establishment of 7/7.0 SYE new grant positions for intensive case management, residential intensive care and supported living. These expenses are completely offset by additional Medicaid revenue and maximize the recovery of state Medicaid dollars for mental health services. These new grant positions are added in FY 2006 and an FY 2006 funding adjustment will be made during the *FY 2006 Third Quarter Review*.
  
- ◆ **Contract Rate Adjustments** **\$257,082**

An increase of \$257,082 in Operating Expenses is due to a 2.59 percent contract rate increase for providers of contracted mental health services.
  
- ◆ **Carryover Adjustments** **\$87,947**

A net increase of \$87,947 is attributable to unencumbered carryover of \$148,765, encumbered carryover of \$67,064, and the deferral of \$26,957 within DMHMRSAS guidelines, partially offset by a decrease of \$330,733 in Recovered Costs. In particular, Personnel Services adjustments totaled a decrease of \$135,778 and Operating Expenses reflect a \$107,008 reduction.
  
- ◆ **Intergovernmental Charges and Other Operating Requirements** **\$12,195**

A net increase of \$12,195 in Operating Expenses is comprised of a decrease of \$181,317 due to state funding adjustments, partially offset by an increases of \$153,483 for FASTRAN based on the agency's historical usage; \$33,256 for Department of Vehicle Services charges based on anticipated charges for fuel, vehicle replacement and maintenance costs; and \$6,773 for a higher automobile mileage reimbursement rate of \$0.445 per mile.
  
- ◆ **Grant Adjustments** **(\$890,317)**

A net decrease of \$890,317 is associated with ongoing grant adjustments primarily in Regional Discharge Assistance and Diversion, Regional Discharge Assistance and VASAVOR programs, offset by decreases due to the carryover of unexpended grant balances during the *FY 2005 Carryover Review*. In particular, a decrease of \$179,323 is made in Personnel Services and a decline of \$710,993 is reflected in Operating Expenses.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ **Carryover Adjustments** **\$3,113,975**

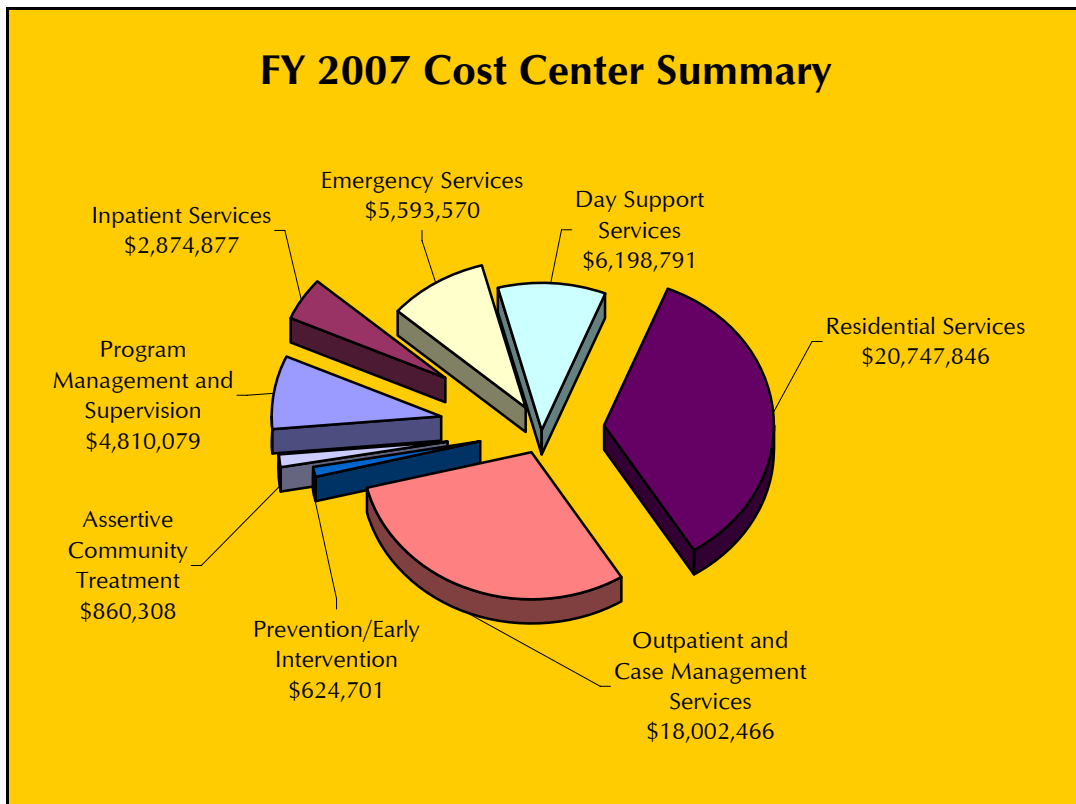
As part of the *FY 2005 Carryover Review*, a total increase of \$3,113,975 was attributable to encumbered carryover of \$67,064, unencumbered carryover of \$148,765 for the new Jail Diversion Program, grant adjustments totaling \$2,306,049 and various other adjustments of \$592,097. Grant adjustments of \$2,306,049 are comprised of \$1,553,443 in adjustments to current grant awards, \$88,175 for the carryover of unexpended FY 2005 grant funds necessary to provide funding for the remainder of Program Year 2005, and \$664,431 in new awards. Other funding adjustments totaling \$592,097 are primarily attributable to a net increase of \$256,380 for Adult Crisis Care, additional funding of \$250,000 for Fringe Benefits and \$116,863 for the Supported Housing Options Program (SHOP).

# Fund 106

## Community Services Board (CSB) - Mental Health Services

- ◆ **Out of Cycle Position Adjustments** **\$0**  
 Subsequent to the *FY 2005 Carryover Review*, several position adjustments resulted in the net reduction of one position in Mental Health Services. More specifically, two Psychiatrist positions were abolished to establish a Psychiatrist position and a Public Health Doctor position in Alcohol and Drug Services, and an Administrative Associate position was transferred from the Department of Administration for Human Services to more properly align positions with service responsibility.
- ◆ **Out of Cycle Medicaid Grant Positions Adjustments** **\$0**  
 In order to maximize the recovery of state Medicaid dollars and provide much needed mental health services, 7/7.0 SYE new grant positions, fully funded by Medicaid, were established in intensive case management, residential intensive care and supported living. An FY 2006 funding adjustment will be made during the *FY 2006 Third Quarter Review*. In addition, 21 existing merit regular positions were reallocated from Mental Retardation Services to address services needs in Mental Health Services.

### Cost Centers



# Fund 106

## Community Services Board (CSB) - Mental Health Services

### Program Management and Supervision

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	67/ 66	67/ 66	70/ 70	70/ 70
Grant	2/ 2	2/ 2	1/ 1	1/ 1
<b>Total Expenditures</b>	<b>\$5,032,998</b>	<b>\$4,904,955</b>	<b>\$5,104,487</b>	<b>\$4,810,079</b>

Position Summary				
1 Director - Mental Health Programs	2 Mental Health Managers	1 Medical Records Administrator		
1 Director - CSB Planning and Development	2 Mental Health Supervisors/ Specialists	1 Volunteer Services Coordinator II		
1 Senior Supervisory Psychiatrist	2 Management Analysts II	1 Administrative Assistant V		
7 Mental Health Division Directors	2 Business Analysts II	8 Administrative Assistants IV		
1 Director of Clinical Operations		8 Administrative Assistants III		
		31 Administrative Assistants II		
		1 Administrative Associate		
<b>Grant Position</b>				
	1 Administrative Assistant IV			
<b>TOTAL POSITIONS</b>				
70 Positions / 70.0 Staff Years				
1 Grant Position / 1.0 Staff Years				

## Key Performance Measures

### Goal

To provide management, programming, financial monitoring, training, and general support services to ensure that treatment interventions are delivered in an efficient and effective manner throughout Mental Health Services.

### Objectives

- ◆ To provide direction and management support to Mental Health programs so that 70 percent of service quality and outcome goals are achieved.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Outcome:</b>					
Percent of mental health performance indicators (service quality and outcome) achieved	82%	86%	70% / 70%	70%	70%

## Performance Measurement Results

In FY 2005, 7 out of 10, or 70 percent of service quality and outcome goals were met by Mental Health programs. Most of the unmet targets can be attributed to Mental Health Services dealing with changes outside their control. An example is the closing of hospital beds in the region that makes it more difficult for the independent evaluators to see consumers within 24 hours. These changes create new challenges in delivering services to consumers. As Mental Health Services addresses these challenges, more performance goals should be met in FY 2006.



# Fund 106

## Community Services Board (CSB) - Mental Health Services

### Inpatient Services

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	1/ 1	1/ 1	0/ 0	0/ 0
<b>Total Expenditures</b>	<b>\$2,603,754</b>	<b>\$1,924,488</b>	<b>\$3,172,205</b>	<b>\$2,874,877</b>

Please note that the performance indicators for this cost center are being revised due to the renegotiation and reconfiguring of services provided in Inpatient Services. The funding reported beginning with the FY 2006 Revised Budget Plan reflects the contract with Inova Mt. Vernon Hospital and the Regional Discharge Assistance and Diversion Program for the purchase of private psychiatric hospital beds in Northern Virginia.

### Emergency Services

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	41/ 41	41/ 41	41/ 41	41/ 41
<b>Total Expenditures</b>	<b>\$5,087,879</b>	<b>\$5,072,380</b>	<b>\$5,073,349</b>	<b>\$5,593,570</b>

Position Summary		
<p><b><u>General Emergency</u></b></p> <p>1 Mental Health Manager</p> <p>2 Emergency/Mobile Crisis Supervisors</p> <p>10 Mental Health Supervisors/Specialists</p> <p>6 Psychiatrists</p>	<p><b><u>Forensic Services</u></b></p> <p>1 Mental Health Manager</p> <p>4 Senior Clinicians</p> <p>1 Mental Health Supervisor/Specialist</p> <p>3 Clinical Psychologists</p> <p>1 Psychiatrist</p> <p>1 Public Health Nurse III</p>	<p><b><u>Mobile Crisis Unit</u></b></p> <p>1 Mental Health Manager</p> <p>2 Emergency/Mobile Crisis Supervisors</p> <p>4 Mental Health Supervisors/Specialists</p> <p><b><u>Entry Services</u></b></p> <p>1 Mental Health Manager</p> <p>3 Mental Health Therapists</p>
<p><b><u>TOTAL POSITIONS</u></b></p> <p><b>41 Positions / 41.0 Staff Years</b></p>		

## Key Performance Measures

### Goal

To provide 24-hour per day comprehensive psychiatric emergency services which includes: providing all preadmission evaluations for voluntary and involuntary hospitalization and crisis residential services, providing evaluations for persons who have been temporarily detained at a hospital because they are a danger to themselves or others, and providing Mobile Crisis Unit services to assist individuals in crisis in the community.

### Objectives

- ◆ To provide stabilization services outside of the hospital to 90 percent of clients seen in General Emergency Services.
- ◆ To conduct 80 percent of evaluations within 24 hours after initial contact.

## Fund 106

### Community Services Board (CSB) - Mental Health Services

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
General Emergency - Service hours provided	34,764	33,386	35,000 / 22,190	22,000	22,000
General Emergency - Persons seen	4,801	5,053	5,300 / 4,730	5,300	5,300
Independent Evaluators - Persons seen	491	483	464 / 542	464	464
Independent Evaluators - Service hours provided	1,354	1,322	1,294 / 1,552	1,294	1,294
<b>Efficiency:</b>					
General Emergency - Annual cost per client	\$569	\$460	\$497 / \$568	\$521	\$554
Independent Evaluators - Annual cost per client	\$238	\$288	\$279 / \$278	\$284	\$435
<b>Outcome:</b>					
General Emergency - Percent of consumers who receive stabilization services without admission to a psychiatric hospital	97%	97%	95% / 96%	90%	90%
Independent Evaluators - Percent of evaluations conducted within 24 hours of contact	97%	98%	98% / 84%	80%	80%

### Performance Measurement Results

General Emergency Services provided 22,190 hours of service, 63 percent of the target. More accurate time reporting, coupled with fewer consumers seen, accounts for the reduction in service hours. Of the clients seen through General Emergency Services in FY 2005, 96 percent received stabilization services outside of a hospital setting. This is slightly above the target of 95 percent due in part to the reduction of psychiatric beds in the region.

Independent evaluators are licensed Clinical Psychologists who evaluate persons temporarily detained at a hospital because they have been judged by staff to be a danger to themselves or others due to their mental illness. Independent evaluators make recommendations to a Special Justice at Commitment Hearings as to whether or not individuals should be committed to a hospital (against their will) for treatment of their mental illness. Prior to FY 2005, 97 percent to 100 percent of all individuals civilly detained in Fairfax County were admitted to INOVA/Mount Vernon. During FY 2005, however, the region lost 51 psychiatric inpatient beds with the closing of the Psychiatric Units at Alexandria Hospital (16 beds), Northern Virginia Community Hospital (15 beds), and Potomac Hospital (20 beds). As a direct result of these closures, INOVA/Mount Vernon became the primary psychiatric hospital for the City of Alexandria and also became the primary hospital for voluntary admissions and civil commitment admissions for Fairfax County residents. As a result, INOVA/Mount Vernon was no longer able to fully accommodate Fairfax County Temporary Detention admissions. Rather than all detained clients being at a single hospital, civil detainees are now admitted to either one of the six regional hospitals, including Prince William and Loudoun Memorial Hospitals, or they are admitted to Snowden in Fredericksburg, Virginia, Commonwealth Care Center in Staunton, Virginia and several hospitals in Richmond. Given the overwhelming increase in travel demands needed to complete these evaluations, it is no longer possible for 98 percent of the evaluations to be conducted within 24 hours. If the trend of admitting civil detainees outside of the region continues, it is unlikely that a goal of anything higher than 80 percent will be attainable, thus the targets have been lowered.

# Fund 106

## Community Services Board (CSB) - Mental Health Services

### Day Support Services

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	20/ 19.5	20/ 19.5	19/ 19	19/ 19
<b>Total Expenditures</b>	<b>\$5,149,452</b>	<b>\$5,730,769</b>	<b>\$5,744,339</b>	<b>\$6,198,791</b>

Position Summary	
<u>Adult Day Treatment</u> 2 Mental Health Managers 1 Mental Health Supervisor/Specialist 8 Senior Clinicians 1 Mobile Clinic Driver	<u>Adolescent Day Treatment</u> 1 Mental Health Manager 2 Senior Clinicians 1 Mental Health Supervisor/Specialist 2 Mental Health Therapists 1 MR/MH/ADS Aide
<b>TOTAL POSITIONS</b>	
19 Positions / 19.0 Staff Years	

### Key Performance Measures

#### Goal

To provide a continuum of services that will improve the community stabilization and functional capacity of adults who have serious mental illness (SMI) and children who have serious emotional disturbance (SED). Services include Adult Day Treatment, Adolescent Day Treatment, Adult Psychosocial Rehabilitation programs, Sheltered Employment, Supported Employment and Transitional Employment. Services will be coordinated seamlessly in partnership by CSB and contract providers.

#### Objectives

- ◆ To enable 75 percent of consumers in adult day treatment services for more than 30 days to avoid hospitalization for at least 6 months.
- ◆ To improve functioning of 70 percent of consumers served by the Adolescent Day Treatment Program.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Adult Day Treatment - Consumers served	221	210	172 / 190	172	172
Adult Day Treatment - Service hours provided	33,004	37,856	33,000 / 36,741	33,000	33,000
Adolescent Day Treatment - Consumers served	38	40	38 / 38	38	38
Adolescent Day Treatment - Service hours provided	18,602	19,642	13,600 / 15,277	15,000	15,000

## Fund 106

### Community Services Board (CSB) - Mental Health Services

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Efficiency:</b>					
Adult Day Treatment - Annual cost per consumer	\$4,730	\$4,953	\$6,638 / \$5,096	\$6,965	\$7,420
Adolescent Day Treatment - Annual cost per consumer	\$12,094	\$13,972	\$16,873 / \$13,766	\$17,789	\$18,895
<b>Service Quality:</b>					
Adolescent Day Treatment - Percent of clients and family members satisfied with services	84%	92%	90% / 86%	90%	90%
<b>Outcome:</b>					
Adult Day Treatment - Percent of consumers not hospitalized within 6 months of receiving more than 30 days of treatment.	NA	NA	NA / NA	75%	75%
Adolescent Day Treatment - Percent of consumers that demonstrate improvements in school, family and community behaviors.	NA	NA	NA / NA	70%	70%

### Performance Measurement Results

In FY 2005, Adult Day Treatment exceeded their estimate of consumers served by 18 individuals and Adolescent Day Treatment met its goal of 38 consumers served. Both programs exceeded their estimates of services hours provided due primarily to the complexity of the consumers served.

In FY 2006 Mental Health Services will change the outcome for Adult Day Treatment from the current outcome of improvement in GAF of 10 points or more. Consumers that are referred for stabilization to avoid psychiatric hospitalization may not improve enough to raise the GAF 10 points, but will improve enough to remain out of the hospital, an important outcome. Information gathered from consumers that attended the Mount Vernon Day Treatment program demonstrated that the longer a consumer remained in that program the more likely it would be that the consumer would remain stable and be able to remain in the community. Mental Health Services will change the outcome to the percent of consumers not hospitalized within 6 months of receiving more than 30 days of treatment. In FY 2006 the target will be 75 percent of consumers not hospitalized within 6 months of receiving more than 30 days of treatment.

# Fund 106

## Community Services Board (CSB) - Mental Health Services



Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	124/ 123.5	124/ 123.5	140/ 139.5	140/ 139.5
Grant	13/ 13	13/ 13	7/ 7	7/ 7
<b>Total Expenditures</b>	<b>\$16,185,337</b>	<b>\$19,128,291</b>	<b>\$20,360,406</b>	<b>\$20,747,846</b>

Position Summary		
<p><b><u>Supervised Apartments</u></b></p> <p>1 Mental Health Manager 4 Mental Health Supervisors/Specialists 11 Mental Health Therapists 1 Mental Health Counselor</p> <p><b><u>Res. Treatment Center - Leland House Crisis Care</u></b></p> <p>1 Mental Health Manager 2 Mental Health Supervisors/Specialists 16 Mental Health Therapists 6 Mental Health Counselors 1 Cook 1 Nurse Practitioner</p> <p><b><u>Group Home - Franconia Road</u></b></p> <p>1 Mental Health Supervisor/Specialist 3 Mental Health Therapists 4 Mental Health Counselors</p> <p><b><u>Group Home - My Friend's Place</u></b></p> <p>1 Mental Health Supervisor/Specialist 4 Mental Health Therapists 1 Senior Clinician 3 Mental Health Counselors</p>	<p><b><u>Group Home - Sojourn House</u></b></p> <p>1 Mental Health Supervisor/Specialist 5 Mental Health Therapists 1 Senior Clinician 2 Mental Health Counselors</p> <p><b><u>Homeless Services - Shelter</u></b></p> <p>1 Mental Health Manager 4 Mental Health Supervisors/Specialists 9 Mental Health Therapists 1 Psychiatrist</p> <p><b><u>Transitional Group Home - Patrick Street</u></b></p> <p>1 Mental Health Manager 1 Mental Health Supervisor/Specialist 3 Mental Health Therapists 3 Mental Health Counselors</p> <p><b><u>Transitional Group Home - Beacon Hill</u></b></p> <p>3 Mental Health Therapists 3 Mental Health Counselors 1 Mental Health Supervisor/Specialist</p> <p><b><u>Emergency Shelter - Women's Shelter</u></b></p> <p>1 Mental Health Supervisor/Specialist 5 Mental Health Therapists 2 Senior Clinicians</p>	<p><b><u>Cornerstones Dual Diagnosis Facility</u></b></p> <p>1 Mental Health Supervisor/Specialist 2 Mental Health Therapists 3 Mental Health Counselors</p> <p><b><u>Residential Intensive Care</u></b></p> <p>1 Mental Health Manager 5 Mental Health Supervisors/Specialists 3 Asst. Residential Counselors, 1PT 1 Public Health Nurse II 3 Mental Health Therapists</p> <p><b><u>Residential Extensive Dual Diagnosis</u></b></p> <p>1 Mental Health Supervisor/Specialist 2 Mental Health Therapists 2 Mental Health Counselors</p> <p><b><u>PACT Residential Assistance</u></b></p> <p>1 Mental Health Counselor</p> <p><b><u>Supportive Services</u></b></p> <p>1 Mental Health Supervisor/Specialist 3 Mental Health Therapists</p> <p><b><u>Extension Apartments</u></b></p> <p>3 Mental Health Therapists</p>
<p><b><u>Supportive Services</u></b></p> <p>1 Mental Health Counselor</p>	<p style="text-align: center;"><b><u>Grant Positions</u></b></p> <p><b><u>Residential Intensive Care</u></b></p> <p>3 Mental Health Counselors</p>	<p><b><u>PATH/Homeless Services - Outreach</u></b></p> <p>3 Mental Health Therapists</p>
<p><b>TOTAL POSITIONS</b> 140 Positions / 139.5 Staff Years 7 Grant Positions / 7.0 Staff Years</p>		
<p>PT Denotes Part-Time Positions</p>		

# Fund 106

## Community Services Board (CSB) - Mental Health Services

### Key Performance Measures

#### Goal

To provide treatment and support to adults with serious mental illness residing in group homes, apartments, domiciliary care and homeless shelters and to assist them with community living.

#### Objectives

- ◆ To enable 55 percent of consumers served in the Supervised Apartment program to move to a more independent residential setting within one year.
- ◆ To enable 90 percent of consumers served by Supportive Services to maintain stable housing for at least one year.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Supervised Apartments - Consumers served	NA	239	240 / 485	475	475
Supervised Apartments - Service days provided	59,586	66,055	60,000 / 85,791	75,000	75,000
Supportive Living - Consumers served	1,086	256	265 / 881	850	850
Supportive Living - Service hours provided	11,292	16,798	16,000 / 26,198	23,000	23,000
<b>Efficiency:</b>					
Supervised Apartments - Annual cost per consumer	\$2,318	\$5,336	\$6,070 / \$2,862	\$3,148	\$3,371
Supportive Living - Annual cost per consumer	\$220	\$1,021	\$1,025 / \$1,774	\$1,199	\$1,443
<b>Service Quality:</b>					
Supervised Apartments - Number of new consumers receiving services	NA	NA	NA / NA	50	50
Supportive Living - Number of new consumers receiving services	NA	NA	NA / NA	45	45
<b>Outcome:</b>					
Supervised Apartments - Percent of consumers able to move to a more independent residential setting within one year	55%	55%	55% / 77%	55%	55%
Supportive Living - Percent of consumers that maintain stable housing for one year or more	98%	98%	95% / 91%	90%	90%

# Fund 106

## Community Services Board (CSB) - Mental Health Services

### Performance Measurement Results

A major goal for individuals with serious mental illness is to have their own home and live in the community with the appropriate clinical and residential supports. Supervised Services provides residential treatment in a stable, supportive, therapeutic setting in which consumers with a serious mental illness learn and practice the life skills needed for successful community living. The ultimate goal is for these consumers to transition into the most manageable independent living environment. Supportive Services provides services that support consumers to acquire their own long-term permanent housing and maintain their independent long-term permanent residential arrangement. Please note that Supportive Living Arrangements (SLA) are contracted services. As of FY 2005, data on SLA was merged with Supervised Apartments and Supportive Living.

In FY 2005 Supportive Services reflects services directly run by the CSB and contract services provided by Pathway Homes. Both Supervised Services and Supportive Services exceeded their persons served and service hours goals in FY 2005. In FY 2005, 77 percent of clients served by the CSB's Supervised Apartment program were able to move to a more independent residential setting upon discharge, exceeding the estimate of 55 percent. In addition, 91 percent of consumers served by the Supportive Living program were able to stay in their own housing arrangement for one year or more.

To better address service quality, Mental Health Services will change the measure from the length of wait time for service to the number of new consumers receiving services. Due to the extreme variability in the length of wait, wait times lost their applicability as good Service Quality measures.

### Outpatient and Case Management Services

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	159/ 152.85	162/ 155.85	154/ 147.85	154/ 147.85
Grant	3/ 3	3/ 3	5/ 5	5/ 5
<b>Total Expenditures</b>	<b>\$16,536,101</b>	<b>\$16,448,757</b>	<b>\$16,849,878</b>	<b>\$18,002,466</b>

Position Summary		
<u><b>Adult Community Services</b></u> 7 Mental Health Managers 20 Mental Health Supervisors/Specialists 44 Senior Clinicians, 2 PT 20 Mental Health Therapists, 2 PT 1 Nurse Practitioner 8 Psychiatrists, 2 PT 1 Clinical Psychologist 1 Mental Health Counselor	<u><b>Youth and Family Services</b></u> 6 Mental Health Managers 8 Mental Health Supervisors/Specialists 24 Senior Clinicians, 4 PT 6 Mental Health Therapists 2 Psychiatrists, 2 PT 6 Clinical Psychologists	<u><b>Grant Positions Ryan White CARE Act</b></u> 1 Senior Clinician  <u><b>Services to Violent Offenders</b></u> 1 Mental Health Therapist  <u><b>Intensive Case Management</b></u> 3 Mental Health Therapists
<u><b>TOTAL POSITIONS</b></u> <b>154 Positions / 147.85 Staff Years</b> <b>5 Grant Positions / 5.0 Staff Years</b>		
<b>PT Denotes Part-Time Positions</b>		

# Fund 106

## Community Services Board (CSB) - Mental Health Services

### Key Performance Measures

#### Goal

**Adults:** To stabilize mental health crises and symptoms, facilitate optimal community integration, assist in managing reoccurrence of symptoms and building resilience, and promote self-management, self-advocacy and wellness.

**Youth and Family:** To provide assessment, evaluation, multi-modal treatment, case management, psycho-educational and pharmacological services to the children, youth and families (ages 3 to 18) of Fairfax County. These services will be provided through interagency collaboration and practice as mandated by the Comprehensive Services Act.

#### Objectives

- ◆ To schedule 100% of consumers referred for an assessment within 7 days of discharge from the hospital.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Consumers served	3,246	3,346	2,100 / 3,020	3,000	3,000
Service hours provided	51,536	38,460	36,000 / 40,180	36,000	36,000
<b>Efficiency:</b>					
Annual cost per consumer	\$2,734	\$2,824	\$4,405 / \$3,934	\$3,827	\$4,115
<b>Service Quality:</b>					
Percent of consumers satisfied with services	88%	85%	85% / 90%	85%	85%
<b>Outcome:</b>					
Percent of consumers scheduled for an assessment within 7 days of discharge	NA	NA	NA / NA	100%	100%

### Performance Measurement Results

In FY 2005, 3,020 clients were served which exceeded the target of 2,100 by 44 percent. As a result, the cost per client was lower than anticipated.

In terms of service quality, provision of quality services is dependent on feedback from the consumers who receive the services. Outpatient Services has utilized a state-mandated consumer satisfaction instrument, in addition to focus groups, to solicit information from consumers about their experiences. Based on the responses received, 90 percent of consumers expressed overall satisfaction with the services they received in FY 2005, thus exceeding the performance target level of 85 percent. Staff will continue using a variety of consumer feedback approaches as part of the CSB's continuous quality improvement effort.



# Fund 106

## Community Services Board (CSB) - Mental Health Services

### Prevention/Early Intervention Services

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	7/ 6	7/ 6	7/ 6	7/ 6
Grant	5/ 2.5	5/ 2.5	4/ 2	4/ 2
<b>Total Expenditures</b>	<b>\$477,695</b>	<b>\$661,465</b>	<b>\$667,091</b>	<b>\$624,701</b>

Position Summary	
<p><b><u>Early Intervention</u></b></p> <ul style="list-style-type: none"> <li>1 Mental Health Supervisor/Specialist</li> <li>1 Senior Clinician, PT</li> <li>3 Mental Health Therapists, 1 PT</li> <li>1 Substance Abuse Counselor II, PT</li> </ul> <p><b><u>Prevention</u></b></p> <ul style="list-style-type: none"> <li>1 Mental Health Supervisor/Specialist</li> </ul>	<p><b><u>Grant Positions</u></b></p> <p><b><u>Sexual Assault Prevention</u></b></p> <ul style="list-style-type: none"> <li>3 Mental Health Therapists, 3 PT</li> <li>1 Volunteer Service Coordinator I, PT</li> </ul>
<b>TOTAL POSITIONS</b>	
7 Positions / 6.0 Staff Years	
4 Grant Positions / 2.0 Staff Years	
PT Denotes Part-Time Positions	

## Key Performance Measures

### Goal

To offer prevention and early intervention services for at-risk populations, as well as educate families, community agencies, the public and other providers about the needs of individuals with mental illness.

### Objectives

- ◆ To enable 70 percent of participants in the Men's Program (ADAPT) to successfully complete the program.
- ◆ To enable 98 percent of individuals completing the Men's Program (ADAPT) to avoid being returned to the program by the Courts.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Persons served	304	266	300 / 269	250	250
Service hours provided	2,689	1,790	3,115 / 2,738	2,596	2,596
<b>Efficiency:</b>					
Annual cost per client	\$453	\$560	\$467 / \$387	\$842	\$911
<b>Outcome:</b>					
Percent of participants who complete program	70%	75%	70% / 70%	70%	70%
Percent of clients not returned to program by the Courts	100%	100%	98% / 99%	98%	98%

# Fund 106

## Community Services Board (CSB) - Mental Health Services

### Performance Measurement Results

In FY 2005, 269 persons were served rather than the targeted 300 due to staff vacancies. The average cost per client was \$387, significantly lower than the target of \$467 and the actual FY 2004 cost of \$560 per client. This is largely due to significant staff vacancies. Additionally, 70 percent of participants completed the program in FY 2005, thereby meeting the estimate, and 99 percent of the consumers were not returned to the program by the courts.

### Program of Assertive Community Treatment (PACT)

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	0/ 0	0/ 0	11/ 11	11/ 11
Grant	11/ 11	11/ 11	0/ 0	0/ 0
<b>Total Expenditures</b>	<b>\$913,515</b>	<b>\$803,847</b>	<b>\$817,172</b>	<b>\$860,308</b>

Position Summary			
1	Mental Health Manager	3	Mental Health Therapists
3	Mental Health Supervisors/Specialists	3	Public Health Nurses III
1		1	Administrative Assistant III
<b>TOTAL POSITIONS</b>			
<b>11 Positions / 11.0 Staff Years</b>			

### Key Performance Measures

#### Goal

To provide assertive, out of the office treatment, rehabilitation, crisis intervention and support services 365 days per year to adults with severe and persistent mental illness resulting in lowered hospitalization, incarceration and homelessness rates.

#### Objectives

- ◆ To improve community tenure for PACT consumers so that 90 percent reside outside of the jail or hospital for at least 330 days in a year.

## Fund 106

### Community Services Board (CSB) - Mental Health Services

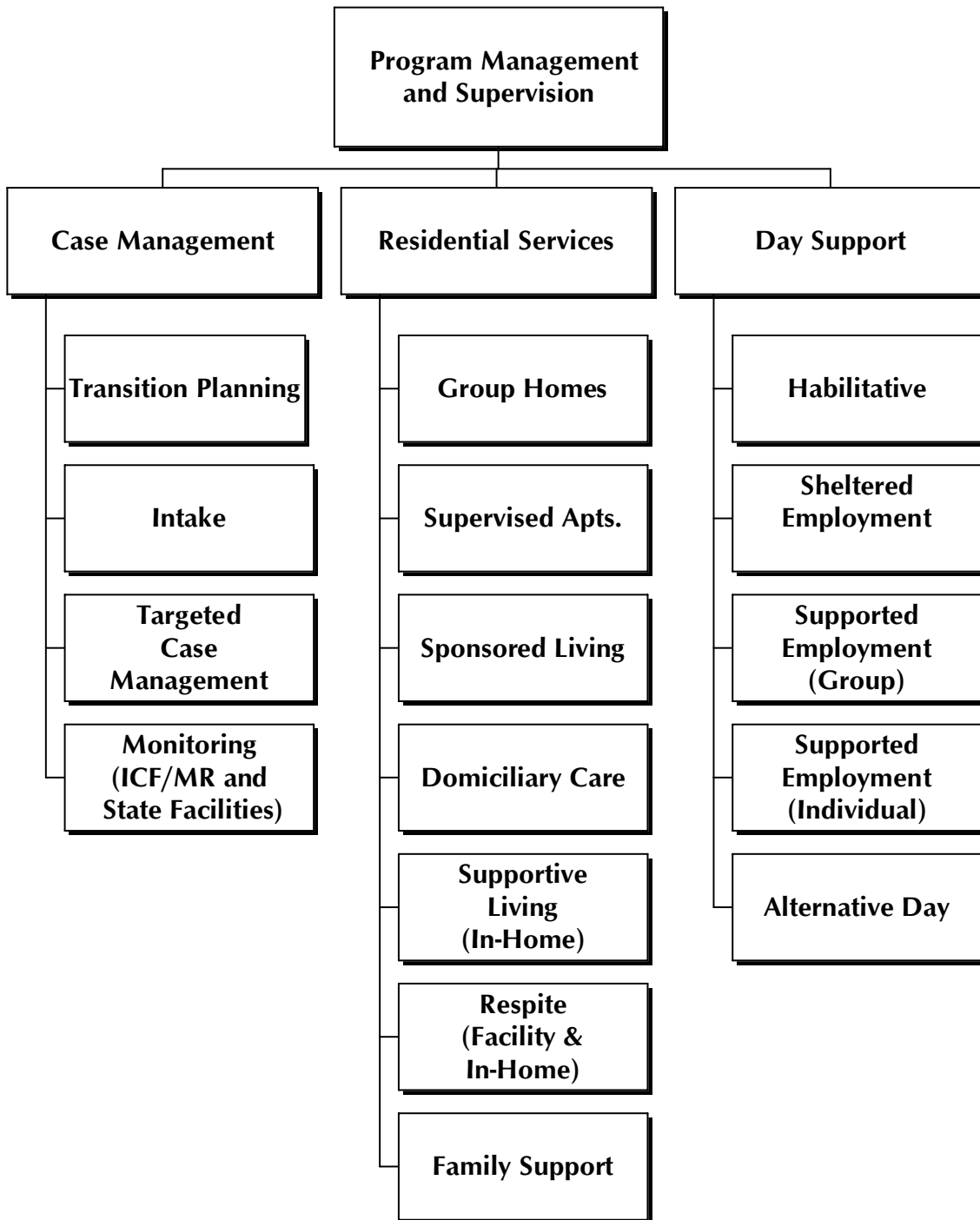
Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Consumers served	98	119	89 / 107	100	100
Service hours provided	15,779	16,257	15,779 / 15,160	15,779	15,779
<b>Efficiency:</b>					
Annual cost per consumer	\$9,736	\$7,269	\$8,592 / \$8,537	\$8,177	\$8,603
<b>Service Quality:</b>					
Percent of consumers satisfied with services	95%	91%	90% / 92%	90%	90%
<b>Outcome:</b>					
Percent of consumers who remain out of jail or the hospital for at least 330 days in a year	93%	92%	90% / 92%	90%	90%

### Performance Measurement Results

During FY 2005, PACT maintained an emphasis on serving persons with prior psychiatric hospitalizations (99 percent), prior periods of homelessness (58 percent) and past judicial system involvement (39 percent). In addition, an increasing number of clients who participate in PACT for one year have maintained community residence for the majority of 12 months. More specifically, 92 percent of PACT consumers in FY 2005 resided in the community more than 300 days, without incidents of hospitalization, incarceration or homelessness. Similarly, satisfaction with services remains high, at 92 percent in FY 2005. These data illustrate the effectiveness of PACT's model in helping citizens with serious mental illness achieve their goal of living successfully in the community.

**Fund 106**  
**Community Services Board (CSB) - Mental Retardation Services**

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# Fund 106

## Community Services Board (CSB) - Mental Retardation Services

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### **Mission**

To support individuals with mental retardation and their families in achieving a self-determined and valued lifestyle. Through community partnerships with residents and service providers of Fairfax County and the cities of Fairfax and Falls Church, Mental Retardation Services aims to ensure that persons with mental retardation receive individualized, quality services that empower and support them in living, working and participating fully within their communities.

### **Focus**

Mental Retardation Services provides direct services to individuals with mental retardation and oversees services provided by private vendors. Services are provided through four cost centers: Program Management and Supervision, Case Management, Residential Services and Day Support.

Program Management and Supervision services are provided to all mental retardation programs, both directly-operated and under contract, to ensure service quality, customer satisfaction, sound fiscal management and the appropriate allocation of resources.

Case Management services are provided to approximately 1,700 persons with mental retardation. While many of these individuals have multiple disabilities and serious medical needs, many can benefit from training to maximize their skills and enhance their independence. Case management includes needs assessment and evaluation, eligibility determination, coordinated care planning and monitoring, as well as emergency services. To ensure health and safety, and to maximize opportunities for successful community living, case managers assist individuals with mental retardation access housing, employment, social service benefits, therapeutic supports, social and educational resources, and other supports essential to meeting basic needs. In FY 2005, Case Management staff activated 94 new Medicaid Waiver slots awarded to eligible individuals within Fairfax-Falls Church, increasing billable Medicaid Case Management services by 11.9 percent in a single year. It should also be noted that Case Management staff coordinate not only County-funded services, but also approximately \$26 million in Medicaid funded services paid directly to private providers providing covered services to residents of Fairfax County and the Cities of Fairfax and Falls Church. For all case management services, Medicaid reimbursed the CSB over \$1.9 million in FY 2005. In order to further maximize Medicaid reimbursement and provide much needed mental retardation services, new grant positions are being established in FY 2006 and FY 2007.

Residential Services provides a home to more than 300 individuals through directly-operated and contracted group homes. In addition to training and assistance with daily living activities, the individuals served may have more complex needs due to physical and mobility limitations, medical problems and behavioral issues. Services provided include: community-based group homes; intermediate care facilities (ICFs); supervised apartments; adult foster care or respite according to needs assessments; and individualized service plans developed by residential staff, in consultation with individuals and their families. In FY 2005, directly-operated residential capacity increased by one bed, and two new individuals received directly-operated group home placements. In addition, the residents of one directly operated group home relocated into a barrier-free house providing more accessibility for the individuals living within that home. Residential Services will continue to explore feasible, cost-effective opportunities for the creation of barrier-free group homes and/or more accessible apartments, which provide more residential options for individuals requiring such living arrangements.

Day Support services offer training to people who would like to enter the workforce or improve their independence and self-sufficiency and employment services provide vocational training and support to people as they enter and remain in the workforce. Day support and employment services were provided to 1,185 individuals with mental retardation in FY 2005. The average annual earnings for the 577 people surveyed in FY 2005 that received community-based group and individual employment services was \$8,293. The total gross earnings for these 577 people were \$4,785,129. In the directly-operated Cooperative Employment Program (CEP), a total of 133 persons were served and 30 new job placements or replacements occurred during FY 2005. Average hourly wages increased to \$10.28/hour, and 103 persons earned wages totaling over \$1.68 million. In addition, over 50 percent of the individuals served by CEP who are employed received full benefits, and another six percent received partial benefits.

# Fund 106

## Community Services Board (CSB) - Mental Retardation Services


Effective July 1, 2005 (FY 2006), a new waiver for day support and prevocational services only, called the Day Support Waiver, is being offered throughout Virginia. In contrast to full Medicaid waiver slots, the CSB does not have a set number of Day Support Waiver slots. Instead, the State notifies the CSB when a covered individual within Fairfax-Falls Church is being offered a slot based on a statewide waiting list.

As directed by the Board of Supervisors, CSB staff have developed an alternative service option for serving special education graduates in order to reduce and contain County costs for Day Support and Employment services. Input has also been incorporated from the Human Services Council, the Community Services Board, vendors, and community advocacy groups. In spring 2006, Mental Retardation Services anticipates implementing a self-directed option for an initial group of ten participants, which will allow the consumers and their families greater involvement and flexibility in designing their individual service plans. Additionally, the incorporation of informal service providers will enhance service delivery and help to reduce and contain costs.

CSB staff also continue to implement recommendations from the two previous studies on special education graduates, completed in 2002 and 2004, to achieve program efficiencies and maximize non-County revenues. In FY 2005, these efforts yielded approximately \$482,000 in cost avoidance savings, primarily through advocacy efforts and maximization of Medicaid Waiver slots and rate increases. For FY 2006, that figure is estimated to grow to \$1.1 million. Beginning in FY 2007, the Virginia Department of Mental Health, Mental Retardation and Substance Abuse Services (DMHMRSAS) is anticipated to assume funding responsibility for community day support services for 33 persons residing at the Northern Virginia Training Center (NVTC) that the CSB is currently covering. In addition, several cost savings initiatives, such as a redesigned contract for Day Support services, which introduces a new self-directed option for consumers and their families (mentioned above), limits administrative expenses, and encourages flexible service options; and increased utilization of more cost effective service delivery models, will generate significant results. Finally, support for additional state resources for mental retardation services has been announced, but the impact on Fairfax County is not yet known.




In working with the Fairfax County Public Schools, it is estimated that 50 June 2006 graduates will require local funding of \$809,000 in FY 2007. Due to the implementation of self-directed services in day support, the aforementioned cost containment strategies, state assumption of funding for the individuals residing at NVTC, and the newly announced increased state support for mental retardation services, the costs associated with the June 2006 special education graduates can be accommodated within the CSB's existing appropriations and no additional local funding is required.

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 Maintaining Safe and Caring Communities	Recent Success	FY 2007 Initiative
Continue to provide a safe and healthy residential environment for all individuals within residential program settings, and to develop viable, cost-effective residential options that support individuals with increasing and continually changing medical needs. Staff have received additional training in ergonomics/body mechanics in order to better assist, transfer, and maneuver individuals with ambulation difficulties. This training will hopefully decrease both staff and consumer injuries when physically assisting individuals in their homes.	✓	✓
Continue to develop and implement a self-directed services pilot program. This program will provide adults with mental retardation (and their families) the opportunity to self-direct day support or employment services, in order to maximize self-determination and reduce costs for services.		✓

## Fund 106

### Community Services Board (CSB) - Mental Retardation Services

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Utilize the Vocational Panel established to create guidelines assessing risk and prioritize individuals on the waiting list for day support services funding. During FY 2005, of the 28 people on the waiting list on January 1, 2005, 21 people have been placed or are in the process of being placed. The remaining seven have been approved for funding. All graduates of the local public and private school systems that wish to receive day support/employment services continue to receive funding.	✓	✓
 <b>Maintaining Healthy Economies</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Continue to reinforce regional partnerships and support local area providers by emphasizing ongoing enrollment of all private providers (who are licensed by the Commonwealth of Virginia DMHMRSAS) by the Virginia Department of Medical Assistance Services (DMAS). Enrollment by DMAS enables contractors to receive reimbursement for the provision of Medicaid Waiver services, thus allowing local funds to be used for other expenses.	✓	✓
 <b>Exercising Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Continue to collaborate with the state to maximize the number of Medicaid Waiver slots awarded to eligible Fairfax citizens. In FY 2005, 94 individuals were identified and assigned to fill 94 new Medicaid Waiver slots, and began services. There are currently 502 active Waiver slots assigned to CSB individuals.	✓	✓
Continue to collaborate with private providers to seek service efficiencies and reduce system-wide costs. In June 2005, a representative from each of the 12 non-profit organizations that provide day support/employment services to individuals in Fairfax-Falls Church participated in a brainstorming session at the County's Group Decision Support Center. The objectives of this meeting were to seek feedback on issues of cost containment, alternative service models, and barriers to the existing provision of services. Input received from the session was subsequently incorporated into discussions with other regional CSB's providing day support/employment services, and in the next Day Support/Employment Services Request for Proposals (RFP).	✓	✓
Continue to maximize Medicaid revenue by converting eligible individuals from County-funded services to Medicaid State Plan Option (SPO) Case Management and Medicaid Waiver services. As of July 1, 2005, Case Management was providing billable Medicaid SPO/Waiver services to 648 individuals, an increase of 11.9 percent over the July 1, 2004 total of 579. As a result, revenues from case management services increased over \$215,000 above their prior level during FY 2005.	✓	✓

# Fund 106

## Community Services Board (CSB) - Mental Retardation Services

### Budget and Staff Resources

Agency Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	134/ 133.5	135/ 134.5	100/ 99.5	100/ 99.5
Grant	1/ 1	1/ 1	38/ 38	39/ 39
Expenditures:				
Personnel Services	\$9,327,897	\$9,867,227	\$9,991,172	\$11,049,654
Operating Expenses	25,378,652	27,746,862	28,025,971	27,846,849
Capital Equipment	0	0	0	0
<b>Total Expenditures</b>	<b>\$34,706,549</b>	<b>\$37,614,089</b>	<b>\$38,017,143</b>	<b>\$38,896,503</b>
Revenue:				
Fairfax County	\$29,935,731	\$32,213,185	\$32,213,185	\$32,596,680
Fairfax City	509,234	509,234	509,234	509,234
Falls Church City	194,817	194,817	194,817	194,817
Federal Block Grant	37,003	45,000	45,000	45,000
Medicaid Waiver	1,699,662	1,592,531	1,592,531	1,533,586
Medicaid Option	1,917,240	1,801,150	2,393,957	2,759,014
Program/Client Fees	1,039,248	1,258,172	1,258,172	1,258,172
Fund Balance	(626,386)	0	(189,753)	0
<b>Total Revenue</b>	<b>\$34,706,549</b>	<b>\$37,614,089</b>	<b>\$38,017,143</b>	<b>\$38,896,503</b>

### FY 2007 Funding Adjustments

The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:

- ◆ **Employee Compensation** **\$752,370**  
 A total increase of \$752,370 in Personnel Services is attributable to additional funding of \$736,940 for salary adjustments necessary to support the County's compensation program and \$15,430 to provide for an increase in the shift differential rate to \$0.90 for the evening shift and \$1.30 for the midnight shift and an increase in holiday pay to compensate employees according to their actual holiday shift hours worked.
- ◆ **Contract Rate Adjustments** **\$499,339**  
 An increase of \$499,339 in Operating Expenses is associated with a 2.59 percent contract rate increase for providers of contracted mental retardation services.
- ◆ **Medicaid Grant Positions** **\$306,112**  
 An increase of \$306,112 in Personnel Services is associated with the establishment of 3/3.0 SYE new grant positions for case management, one of which is associated with the June 2006 Special Education graduates. These expenses are completely offset by additional Medicaid revenue and maximize the recovery of state Medicaid dollars for mental retardation services. Two of these new grant positions are added in FY 2006, while the case manager is added in FY 2007. An FY 2006 funding adjustment will be made during the FY 2006 Third Quarter Review.



# Fund 106

## Community Services Board (CSB) - Mental Retardation Services

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- ◆ **June 2006 Special Education Graduates** **\$0**  
Funding of \$809,000 is required to serve an estimated 50 new special education graduates who will require local funding for day support services beginning in July 2007. This does not include funding for an additional case manager (see Medicaid Grant Positions adjustment). Due to significant cost containment strategies implemented by the CSB, however, these costs can be absorbed within the agency's existing appropriation and no funding adjustment is necessary.
  
- ◆ **Carryover Adjustments** **(\$279,109)**  
A decrease of \$279,109 in Operating Expenses is associated with the encumbered carryover of one-time Operating Expenses.
  
- ◆ **Intergovernmental Charges and Automobile Mileage** **(\$399,352)**  
A net decrease of \$399,352 in Operating Expenses is due to intergovernmental charges and automobile mileage. Of this total, a decrease of \$402,854 is associated with intergovernmental charges, primarily due to lower anticipated FASTRAN costs based on historical usage, and an increase of \$3,502 is for a higher automobile mileage reimbursement rate of \$0.445 per mile.

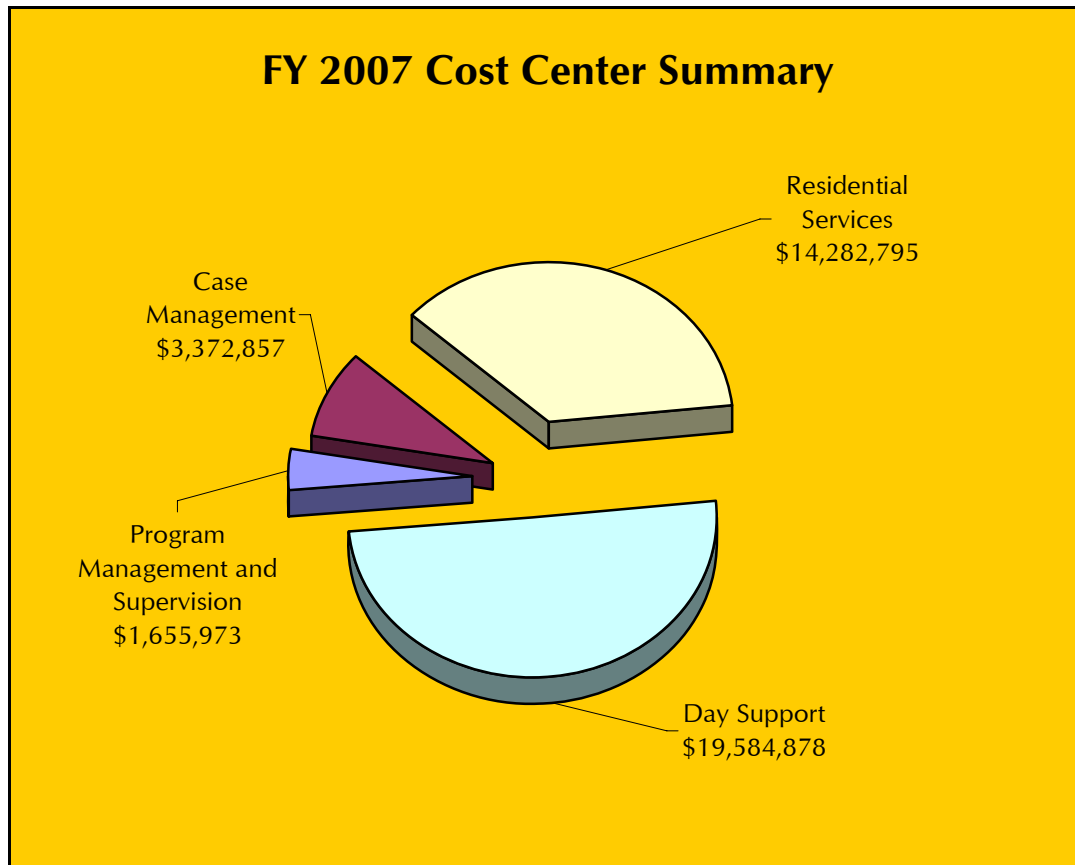
### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ **Carryover Adjustments** **\$403,054**  
As part of the *FY 2005 Carryover Review*, an increase of \$403,054 is comprised of an increase of \$279,109 in Operating Expenses due to encumbered carryover and an increase of \$123,945 in Personnel Services primarily associated with the appropriation of additional Medicaid revenue for a Mental Retardation Specialist II.
  
- ◆ **Out of Cycle Medicaid Grant Position Adjustments** **\$0**  
In order to maximize the recovery of state Medicaid dollars and provide much needed mental retardation services, 2/2.0 SYE new merit grant positions, fully funded by Medicaid, are added for case management. An FY 2006 funding adjustment will be made during the *FY 2006 Third Quarter Review*. In addition, 35 existing merit regular positions, currently supported in full by Medicaid revenues, were converted to merit grant positions. The merit regular positions were reallocated to other CSB service areas.

# Fund 106 Community Services Board (CSB) - Mental Retardation Services

## Cost Centers



## Program Management and Supervision

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	15/ 15	15/ 15	15/ 15	15/ 15
<b>Total Expenditures</b>	<b>\$1,278,600</b>	<b>\$1,430,004</b>	<b>\$1,503,556</b>	<b>\$1,655,973</b>

Position Summary			
1 Director of MR Programs	2 MR Specialists II	1 Administrative Assistant III	
2 MR Specialists V	1 Management Analyst III	3 Administrative Assistants II	
1 MR Specialist IV	1 Volunteer Services Coordinator II	1 Administrative Assistant I	
2 MR Specialists III			
<b>TOTAL POSITIONS</b>			
<b>15 Positions / 15.0 Staff Years</b>			

# Fund 106

## Community Services Board (CSB) - Mental Retardation Services

### Key Performance Measures

#### Goal

To provide services to individuals with mental retardation to promote personal health, safety and welfare and to ensure sound fiscal management and distribution of resources.

#### Objectives

- ◆ To provide direction and management support to Mental Retardation programs so that 80 percent of service quality and outcome goals are achieved.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Outcome:</b>					
Percent of mental retardation program performance indicators (service quality and outcome) achieved	80%	86%	80% / 75%	80%	80%

### Performance Measurement Results

In FY 2005, six of eight, or 75 percent, of Mental Retardation Services' service quality and outcome goals were met or exceeded, indicating that, overall, MRS programs are operating effectively and meeting the needs of people receiving services. Minor shortfalls were seen in the average wages reported by individuals enrolled in supported employment. Average wages in both group and individual-based programs were slightly lower than projected, but an increase was seen in the average wages reported in the individual-based programs relative to their FY 2004 wages.

### Case Management

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	41/ 41	42/ 42	7/ 7	7/ 7
Grant	1/ 1	1/ 1	38/ 38	39/ 39
<b>Total Expenditures</b>	<b>\$2,726,874</b>	<b>\$2,792,225</b>	<b>\$2,851,170</b>	<b>\$3,372,857</b>

Position Summary	
1 MR Specialist V	<u>Grant Positions</u>
5 MR Specialists III	1 MR Specialist III
1 Management Analyst I	28 MR Specialists II (1)
	10 MR Specialists I
<b>TOTAL POSITIONS</b>	( ) Denotes New Position
7 Positions / 7.0 Staff Years	
39 Grant Positions (1) / 39.0 Staff Years (1.0)	

# Fund 106

## Community Services Board (CSB) - Mental Retardation Services

### Key Performance Measures

#### Goal

To provide service coordination and behavior management consultations to individuals with mental retardation to maximize their independence in the community.

#### Objectives

- ◆ To support individuals' self-sufficiency in the community by ensuring that clients receiving Targeted Case Management services meet at least 95 percent of their individual service plan objectives.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Targeted Case Management - Individuals served	1,063	1,171	1,063 / 1,049	1,249	1,249
<b>Efficiency:</b>					
Targeted Case Management - Cost per individual served	\$2,282	\$2,277	\$2,349 / \$2,600	\$2,400	\$2,455
<b>Service Quality:</b>					
Targeted Case Management - Percent of individuals satisfied with services	76%	99%	80% / 98%	80%	85%
<b>Outcome:</b>					
Targeted Case Management - Percent of individual case management service plan objectives met	98%	99%	92% / 99%	95%	95%

### Performance Measurement Results

In FY 2005, 98 percent of individuals surveyed were satisfied with services, as compared to the goal of 80 percent. The goal of 92 percent of individual service plan objectives achieved was also exceeded with 99 percent. These successes were the result of case management staff reorganization and reassignment of duties that better enhanced service delivery and maximized resources.

Due to changes in Virginia's Core Services Taxonomy, beginning FY 2006, consumers receiving intake services will be counted as receiving targeted case management. Prior to then, individuals receiving intake services were counted as receiving consumer monitoring services. This change accounts for the significant increase in the number of consumers estimated to receive targeted case management beginning in FY 2006.

# Fund 106

## Community Services Board (CSB) - Mental Retardation Services

### Residential Services

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	72/ 71.5	72/ 71.5	72/ 71.5	72/ 71.5
<b>Total Expenditures</b>	<b>\$12,988,772</b>	<b>\$13,320,611</b>	<b>\$13,339,325</b>	<b>\$14,282,795</b>

Position Summary		
<u>Group Homes</u>	<u>Supervised Apartments</u>	<u>Sponsored Placements</u>
1 MR Specialist IV	1 MR Specialist II	1 MR Specialist II, PT
3 MR Specialists III	3 MR Specialists I	
11 MR Specialists II		
52 MR Specialists I		
<b>TOTAL POSITIONS</b>		
72 Positions / 71.5 Staff Years		
PT Denotes Part-Time Position		

## Key Performance Measures

### Goal

To provide residential services to individuals with mental retardation to maximize their independence in the community.

### Objectives

- ◆ To maintain at 50 percent the percentage of individual service plan objectives related to community living skills achieved by group home residents.
- ◆ To maintain at 85 percent the percentage of individuals who are able to remain living in group homes rather than more restrictive settings.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Group Homes - Individuals served	308	311	305 / 320	305	305
<b>Efficiency:</b>					
Group Homes - Cost per client served	\$28,491	\$30,033	\$30,751 / \$30,659	\$32,799	\$34,228
<b>Service Quality:</b>					
Group Homes - Percent of individuals who are satisfied with support services	92%	92%	85% / 94%	85%	85%

# Fund 106

## Community Services Board (CSB) - Mental Retardation Services

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Outcome:</b>					
Percent of individual service plan objectives related to community living skills achieved	55%	63%	50% / 58%	50%	NA
Group Homes - Percent of individuals living in group homes who maintain their current level of service	NA	NA	85% / 98%	85%	85%

### Performance Measurement Results

In a survey of individuals receiving residential services, 94 percent reported satisfaction with services. This result represents a two percentage point increase over 92 percent from FY 2004, and exceeds a goal of 85 percent. Individuals served met 58 percent of their individual service plan objectives related to community living skills. This outcome exceeded the FY 2005 goal of 50 percent. Further, this indicator will be discontinued and a new indicator will be developed to measure whether the services provided are adequate to help individuals remain living in a group home setting rather than in a more restrictive setting. This measure is predicted to be a better residential outcome than measuring the percentage of objectives met. In FY 2005, 98 percent of individuals living in group homes were able to maintain their current level of service, despite the fact that those served were more medically or behaviorally challenging.

### Day Support

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	6/ 6	6/ 6	6/ 6	6/ 6
<b>Total Expenditures</b>	<b>\$17,712,303</b>	<b>\$20,071,249</b>	<b>\$20,323,092</b>	<b>\$19,584,878</b>

Position Summary	
1	Manpower Specialist IV
5	Manpower Specialists II
<b>TOTAL POSITIONS</b>	
<b>6 Positions / 6.0 Staff Years</b>	

### Key Performance Measures

#### Goal

To provide employment services to individuals with mental retardation to maximize self-sufficiency and independence.

#### Objectives

- ◆ To achieve an annual increase of combined total earnings reported of individuals in Supported Employment services.

# Fund 106

## Community Services Board (CSB) - Mental Retardation Services

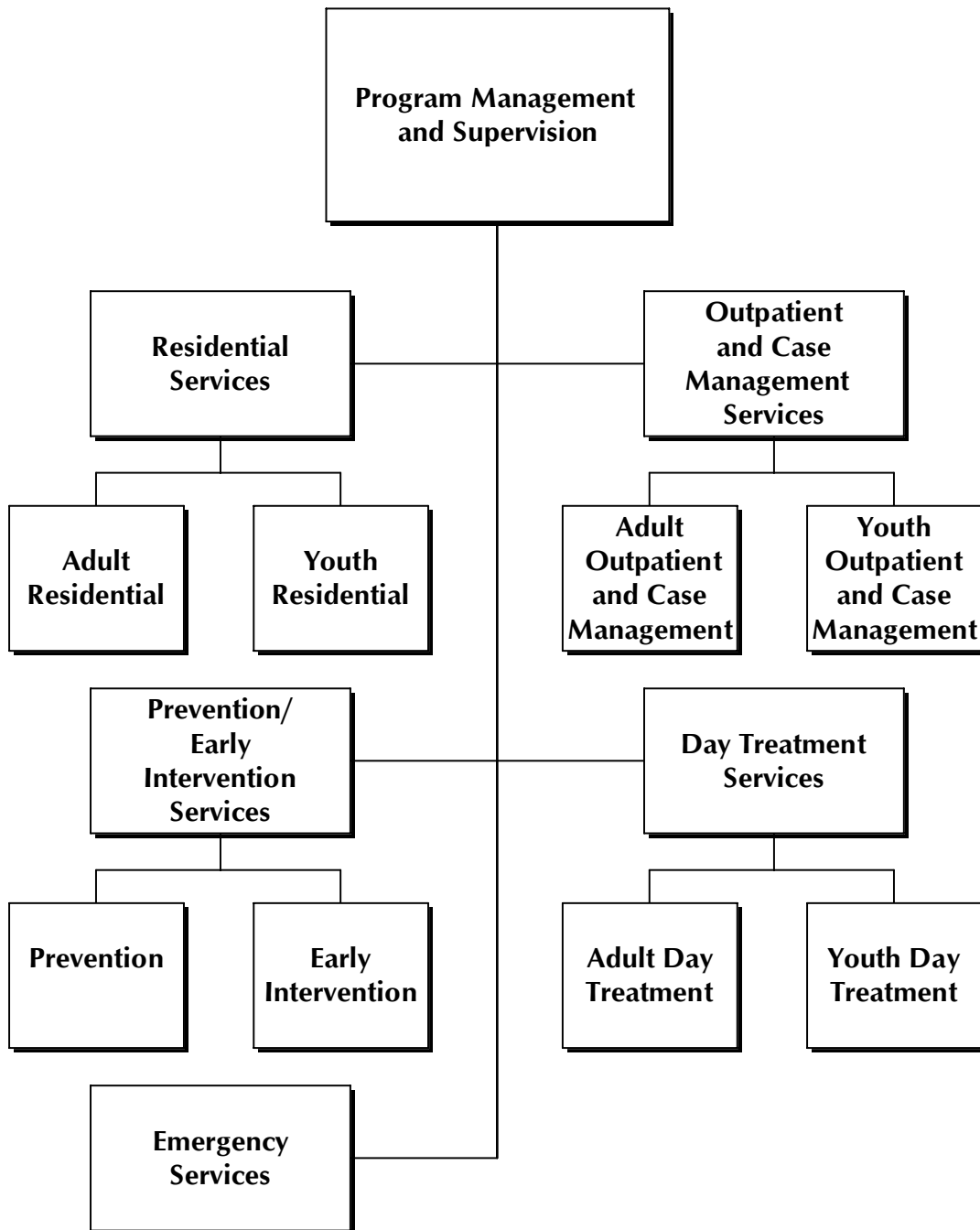
Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Day Support - Total individuals served	1,213	1,188	1,149 / 1,092	1,171	1,231
Day Support - Non-Medicaid eligible individuals served	847	835	813 / 773	650	671
Supported Employment - Individuals served	474	602	602 / 644	NA	NA
<b>Efficiency:</b>					
Day Support - Cost per individual served with local funds	\$14,783	\$13,967	\$16,423 / \$15,495	\$15,896	\$16,308
Supported Employment - Cost per individual served with local funds	\$11,416	\$9,213	\$9,641 / \$8,803	\$9,031	\$9,265
<b>Service Quality:</b>					
Day Support - Percent of individuals satisfied with services	96%	95%	90% / 95%	90%	90%
<b>Outcome:</b>					
Supported Employment - Average wages reported by individuals in group-based programs	\$6,837	\$5,280	\$5,438 / \$5,177	\$5,438	\$5,438
Supported Employment - Average wages reported by individuals in individual-based programs	\$13,582	\$13,932	\$14,350 / \$14,167	\$14,350	\$14,350

### Performance Measurement Results

In FY 2005, 95 percent of individuals receiving day support services reported satisfaction, thereby exceeding the goal of 90 percent. The total number of individuals served in day support services fell from a projected total of 1,149 to an actual total of 1,092. Due to an increase of 94 Medicaid Waiver slots in FY 2005, the number of non-Medicaid individuals served in day support programs (i.e., individuals served with local funds) fell below a projected total 813 individuals to an actual total of 773. This increase in Medicaid Waiver slots also resulted in lower than projected actual costs per individual served with local funds in all day support and supported employment programs as well. Total individuals served in supported employment programs exceeded projections by 42 individuals. For consistency, beginning in FY 2006, staff will report the number of non-Medicaid eligible (i.e., locally funded) individuals receiving supported employment services, as opposed to the total number of individuals receiving such services. The earlier indicator will be discontinued.

Total wages earned in FY 2005 by the 377 people surveyed who received group supported employment services was \$1,951,729, for average annual earnings of \$5,177. This FY 2005 average wage total was \$103 lower than this group's FY 2004 average wage total of \$5,280. The total FY 2005 wages for the 200 people surveyed who received individual employment services was \$2,833,400, for average annual wage earnings of \$14,167. This group's average annual wage earnings were \$235 higher than their FY 2004 average earnings of \$13,932, but slightly lower than the goal of \$14,350.

**Fund 106**  
**Community Services Board (CSB) - Alcohol and Drug Services**





# Fund 106

## Community Services Board (CSB) - Alcohol and Drug Services

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### **Mission**

To reduce the incidence and prevalence of alcohol and drug abuse in Fairfax County and in the cities of Fairfax and Falls Church by providing prevention, treatment and rehabilitation services to individuals and their families who abuse and/or are addicted to alcohol and drugs.

### **Focus**

Alcohol and Drug Services (ADS) provides substance abuse prevention, early intervention and treatment services to citizens of Fairfax County and the cities of Fairfax and Falls Church. Services are provided through directly-operated programs and contractual providers through six cost centers: Program Management and Supervision, Residential, Outpatient and Case Management, Prevention/Early Intervention, Day Treatment and Emergency Services.

**Program Management and Supervision** provides leadership in the management of services and staff, planning and development of programs, evaluation, quality assurance and resource allocation of local, state, federal and grant funds. This cost center also provides volunteer support services and administrative support.

**Residential Services** provides comprehensive services such as individual, group and family therapy; medication management; and case management. Residential treatment settings match the level of care needed by the clients served for both adult and adolescent clients. Treatment services include detoxification, supervised apartment programming, supported living services, and aftercare services. Specialized care is provided for the dually diagnosed, pregnant and post-partum women, persons whose primary language is Spanish and persons who are homeless.

**Outpatient and Case Management Services** provides case management and individual, group and family counseling for adult and adolescent clients, with specialized care for the dually diagnosed, pregnant and post-partum women, those whose primary language is Spanish and those with HIV/AIDS. Psychiatric consultation to assist in treatment planning and case management is provided. The Fairfax Adult Detention Center provides services that include court-ordered assessments, evaluations, referral to community treatment as well as direct services within the jail. Services are provided through the Intensive Addictions Program and the True Freedom Program which are designed for persons who have co-occurring disorders. Education groups are provided in English and Spanish. Psychiatric treatment and medication management are provided as needed through the psychiatrist assigned to the jail.

**Prevention/Early Intervention Services** provides education, consultation, training, screening and referral services, as well as specialized programming to at-risk and high-risk populations. Services are offered in the community and reach those that would not usually seek or access services in traditional manners. Early Intervention services are designed to interrupt the cycle of substance abuse in high-risk adolescents.

**Day Treatment Services** provides daily intensive case management, individual, group and family counseling to substance-abusing adults and adolescents who need more intensive services than the standard outpatient treatment services. Psychiatric consultation to assist in treatment planning and case management is provided. Adolescents' services are provided on-site at school and at the Juvenile Detention Center.

**Emergency Services** provides crisis intervention, assessment, evaluation, case management and emergency substance abuse services for all adult ADS programs and provides referrals to private treatment programs when needed. Specialized services are offered to those whose primary language is Spanish and those who are dually diagnosed.

The individuals served throughout these programs include pregnant women, those diagnosed with HIV/AIDS, individuals needing intensive residential treatment services and high-risk youth. These services help the individuals attain recovery from abuse and addiction, increase positive pregnancy outcomes, reduce homelessness, increase work/school/social productivity, reduce criminal justice involvement and reunite families.

## Fund 106



# Community Services Board (CSB) - Alcohol and Drug Services

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Continue to host the annual Tim Harmon 5K Run to raise awareness of substance abuse, available services and the disease of Hepatitis.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Continue in tandem the multi-week programs <i>Get Real About Violence (GRAV)</i> and <i>Guiding Good Choices (GGC)</i> . <i>GRAV</i> encourages youth to change their behavior that promotes, perpetuates and puts them at risk for violence. <i>GGC</i> teaches parents to set clear guidelines, to help their children develop healthy behaviors and to increase their involvement in the family. <i>GRAV</i> was provided at 18 sites throughout the County and served 283 youth. <i>GGC</i> was provided at two sites serving more than 20 parents. For FY 2007, both programs will be enhanced to address gang prevention and <i>GGC</i> will be expanded to more sites.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Continue <i>Girl Power</i> , a nationally recognized prevention program designed to empower and encourage young women ages 9 to 14 to make healthy life choices. In FY 2005, 690 group sessions were held for 400 girls, and more than 300 girls attended the 6 <sup>th</sup> annual Girl Power Conference. Conference workshops addressed issues relating to physical, mental and social health for young women.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Continue <i>Over Time</i> , an after-school, multi-week program for youth focusing on media literacy and social norms to reduce the availability and use of substances, including tobacco. In FY 2005, 39 youths were served in four groups. Evaluation results will be used to refine the program in FY 2007.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Continue the <i>Leadership and Resiliency Program (LRP)</i> , an intensive, school-based program for youth ages 14 to 19. In <i>LRP</i> , participants discover and strengthen personal resiliency traits, including goal setting, teamwork and healthy risk taking. In FY 2005, <i>LRP</i> held 400 sessions for 120 high school students in two alternative schools and five mainstream high schools. In FY 2006, <i>LRP</i> will continue service delivery to the two alternative schools and five mainstream high schools and explore expansion alternatives for FY 2007.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
The Youth Drug Court had its first graduate and maintained an average of six youths in the program in FY 2005. This programming provides coordinated service delivery in accordance with treatment and Court goals. It is anticipated that additional youth will be served in FY 2007 based on current successes.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Continue to redesign the delivery of psychiatric services to address mental health needs of clients with co-occurring mental health and substance abuse disorders.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Expanded the Co-occurring Disorders Program to include the Falls Church site which primarily serves Spanish-speaking clients and the Recovery Women's Center. The expansion brought essential services to specialized populations and addressed chronic debilitating conditions.	<input checked="" type="checkbox"/>	



## Fund 106

### Community Services Board (CSB) - Alcohol and Drug Services

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Offered psychiatric and medication services to clients awaiting placement in residential treatment, as well as clients in contract-based residential treatment programs. This new service provides state-of-the-art integrated services for clients with co-occurring substance abuse and mental health disorders.	✓	
Re-established the Jail Diversion program in FY 2006. This collaborative project with the Police Department and the Office of the Sheriff is anticipated to divert 1,000 individuals from jail to treatment for alcohol and substance abuse.	✓	✓
Designed and implemented a pilot program at the Reston Outpatient site to prescribe psychiatric medications for individuals with co-occurring disorders who are waiting to enter mental health services. Ten clients participated in this pilot which operated for six months in FY 2005. This will be expanded to other outpatient sites in FY 2006 and FY 2007.	✓	✓
Continue to participate on a multi-agency committee to improve communication and training with the Virginia Department of Probation and Parole and the Alcohol Safety Action Program regarding substance use disorders and available services. The multi-agency committee will focus on cross-training activities in FY 2007 to improve the delivery of services.	✓	✓
 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Develop and implement a <i>Regional Tobacco Initiative</i> in cooperation with Alexandria, Arlington, Loudoun, and Prince William to prevent tobacco use by children and to build overall prevention capacity in faith-based and community-based organizations. Funding in FY 2005 and FY 2006 is from the Virginia Tobacco Settlement Foundation grant. The curriculum was <i>Get Real About Tobacco (GRAT)</i> , a model program designed to strengthen refusal skills as well as knowledge and attitudes toward tobacco. Twenty-six <i>GRAT</i> groups serving 392 children were completed in FY 2005.	✓	
The Road DAWG (Don't Associate With Gangs) Summer Camp implemented year two of programming in FY 2005. Programming addresses risk factors associated with gang involvement, substance use and other delinquent behaviors. The project is a collaborative effort between the Fairfax County Police Department, CSB, Community and Recreation Services, and the Juvenile and Domestic Relations District Court.	✓	✓
Developed and implemented <i>Girl Power Parent/Daughter Night</i> to add a caregiver component to youth programming. Focus includes communication workshops promoting sound parenting behaviors, creating protective and supportive home environments, and reducing risks to children. <i>Parent/Daughter Night</i> increased parental self esteem and supported parents in communicating with their children. The <i>Night</i> also empowered parents to work cooperatively with schools, agencies and other families in their communities. Five <i>Parent/Daughter Nights</i> with 286 people attending were held in FY 2005. The program component was very successful and will continue to be offered in FY 2007.	✓	

## Fund 106

### Community Services Board (CSB) - Alcohol and Drug Services

 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Develop and implement <i>Prevention Camps</i> to be held during winter, spring and intersession school breaks. The camps deliver substance use and violence prevention education, and include creative alternative and recreational activities to motivate attendance during school breaks. More than 100 participants attended in FY 2005.	✓	✓
Implemented Student Assistance Programs in eight high schools. Student Assistance programming is an essential early identification outreach and intervention strategy for youth at risk for the development of substance abuse. Student Assistance Programs are school-based resources for self identification, youth-to-youth, teachers, guidance counselors, and/or family members.	✓	
 <b>Exercising Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Continue <i>Leadership and Resiliency Program (LRP) national training</i> which has filled the gap resulting from expiration of grants to allow significant CSB Prevention Services programming to be sustained. <i>LRP</i> staff conducted 20 trainings in 17 states and Puerto Rico, bringing in \$39,200 in revenue to offset local programming costs. <i>LRP national training</i> also has brought recognition to Fairfax-Falls Church CSB and Fairfax County Government.	✓	
The Outpatient Division has begun a 'Moving Forward Initiative' to research 'best practices' for outpatient, day treatment and women's services for possible inclusion in CSB service delivery. It is anticipated that the outpatient-patient continuum will be redesigned by FY 2007 to incorporate best practices models and include a protocol to move programming designs as needed for future programming enhancements.	✓	
Youth residential programs, Sunrise I and II, received accreditation by the Commission on Accreditation of Rehabilitation Facilities (CARF). CARF standards are best practices and could increase funding reimbursement from Medicaid and third-party payers. Crossroads Adult and Youth Residential are the next programs identified for CARF accreditation and they have been preparing to meet the standards for potential review in FY 2007.	✓	✓
The Crossroads Adult program provided consultation and support to graduates of the program in establishing a new 501(c)3 organization, the Crossroads Alumni Association. This new organization provides support and mentoring to the clients of Crossroads, transportation to Alcoholics Anonymous (AA) and Narcotics Anonymous (NA) meetings, positive role modeling, and sober recreational activities to enhance recovery experiences and opportunities.	✓	
The Volunteer and Intern Program recruited and placed 104 volunteers, 62 from area colleges and universities and 42 from the community, to augment services throughout the treatment continuum. The volunteers and interns provided 16,541 hours of service during the year, including curriculum development, trainings, workshops, transportation and clinical services. Programming will continue in FY 2007 with continued emphasis on the diversity of volunteers and interns recruited.	✓	✓

# Fund 106

## Community Services Board (CSB) - Alcohol and Drug Services

### Budget and Staff Resources

Agency Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	293/ 291	297/ 295.5	312/ 309.5	312/ 309.5
Grant	29/ 28	29/ 28	12/ 11.75	12/ 11.75
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Expenditures:				
Personnel Services	\$20,943,001	\$22,361,568	\$23,116,581	\$24,010,939
Operating Expenses	5,490,609	4,443,181	5,273,702	4,540,033
Capital Equipment	0	0	0	0
<b>Subtotal</b>	<b>\$26,433,610</b>	<b>\$26,804,749</b>	<b>\$28,390,283</b>	<b>\$28,550,972</b>
Less:				
Recovered Costs	(\$71,816)	\$0	\$0	\$0
<b>Total Expenditures</b>	<b>\$26,361,794</b>	<b>\$26,804,749</b>	<b>\$28,390,283</b>	<b>\$28,550,972</b>
Revenue:				
Fairfax County	\$16,936,931	\$18,645,580	\$18,645,580	\$20,295,498
Fairfax City	235,620	235,620	235,620	235,620
Falls Church City	118,355	118,355	118,355	118,355
State DMHMRSAS	3,102,860	3,071,948	3,165,171	3,139,116
State Other	143,491	160,482	151,167	131,037
Federal Block Grant	3,241,332	3,197,333	3,275,541	3,195,541
Federal Other	832,343	253,332	878,330	253,332
Medicaid Option	57,360	15,480	15,480	15,480
Program/Client Fees	789,504	611,989	672,363	672,363
CSA Pooled Funds	428,558	440,311	440,311	440,311
Miscellaneous	49,500	54,319	54,319	54,319
Fund Balance	425,940	0	738,046	0
<b>Total Revenue</b>	<b>\$26,361,794</b>	<b>\$26,804,749</b>	<b>\$28,390,283</b>	<b>\$28,550,972</b>

### FY 2007 Funding Adjustments

The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:

- ◆ **Employee Compensation** **\$1,372,252**  
 A total increase of \$1,372,252 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program of \$1,347,256 and funding of \$24,996 to provide for an increase in the shift differential rate to \$0.90 for the evening shift and \$1.30 for the midnight shift and an increase in holiday pay to compensate employees according to their actual holiday shift hours worked.
- ◆ **Intergovernmental Charges and Automobile Mileage** **\$33,666**  
 Additional funding of \$33,666 in Operating Expenses is due to intergovernmental charges and automobile mileage. Of this total, an increase of \$27,627 is for Department of Vehicle Services charges based on anticipated charges for fuel, vehicle replacement and maintenance costs; an increase of \$4,282 is associated with a higher automobile mileage reimbursement rate of \$0.445 per mile; and an additional \$1,757 is due to higher FASTRAN charges based on historical usage.

## Fund 106

# Community Services Board (CSB) - Alcohol and Drug Services

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- ◆ **Contract Rate Adjustments** **\$14,427**  
An increase of \$14,427 in Operating Expenses is associated with a 2.59 percent contract rate increase for providers of contracted alcohol and drug treatment services.
  
- ◆ **Carryover Adjustments** **(\$588,473)**  
A decrease of \$588,473 is attributable to \$351,235 in unencumbered funding carried over for the Jail Diversion Program, \$157,238 in encumbered carryover in Operating Expenses; and \$80,000 for the one-time deferral of cash into FY 2006. These adjustments total a decrease of \$265,649 in Personnel Services and \$323,824 in Operating Expenses.
  
- ◆ **Grant Adjustments** **(\$671,183)**  
A net decrease of \$671,183 is primarily associated with a decrease due to the carryover of unexpended grant balances during the *FY 2005 Carryover Review* as well as a reduction due to the expiration of the Get Real About Tobacco grant. In particular, these adjustments reflect decreases of \$212,245 in Personnel Services and \$458,938 in Operating Expenses.

### **Changes to FY 2006 Adopted Budget Plan**

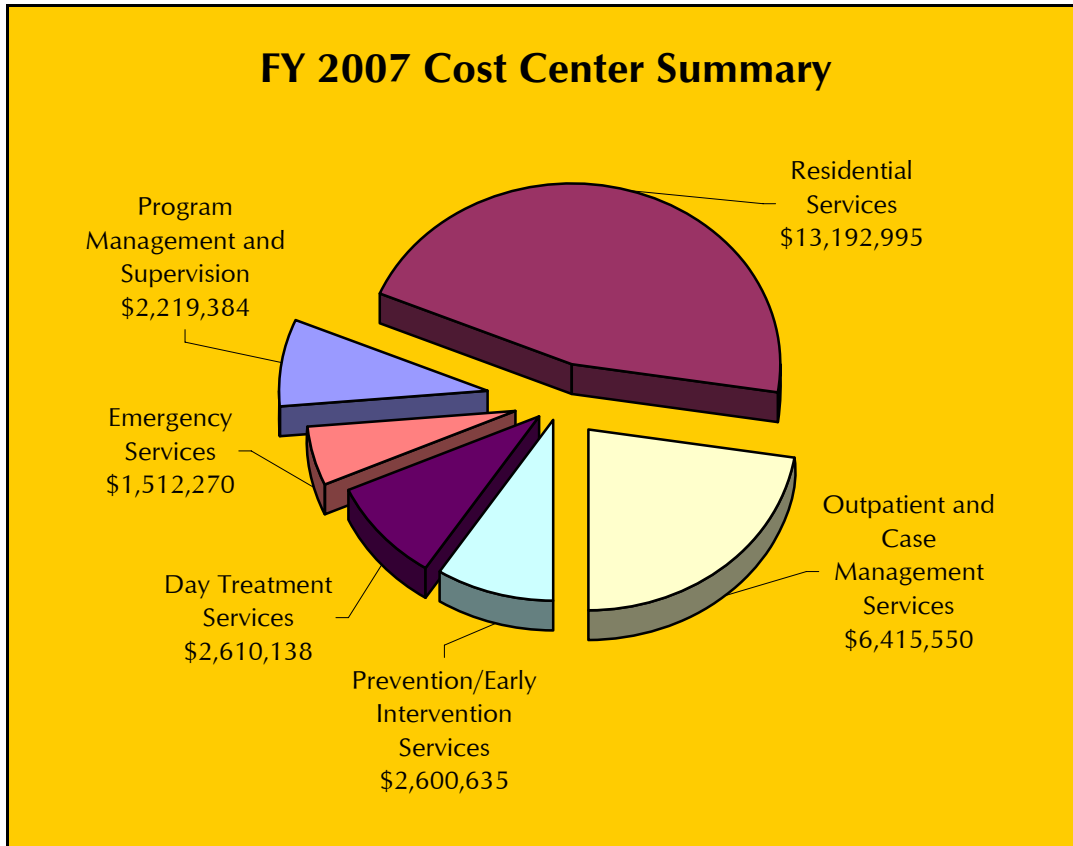
*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ **Carryover Adjustments** **\$1,585,534**  
As part of the *FY 2005 Carryover Review*, an increase of \$1,585,534 was due to grant adjustments totaling \$615,683 and a non-grant adjustment of \$969,851. The grant adjustments include \$371,122 for the carryover of unexpended grant balances, \$341,317 for the renewal of the High Intensity Drug Trafficking Area grant, partially offset by a decrease of \$96,756 for adjustments to current grant awards. The non-grant adjustment of \$969,851 is comprised primarily of \$351,235 in unencumbered carryover for the Jail Diversion Program, \$160,000 for fringe benefit adjustments, \$157,238 for encumbered carryover, \$108,155 for various position adjustments, \$93,223 to appropriate additional funding from the State and \$80,000 deferred until FY 2006 according the DMHMRSAS guidelines. More specifically, a \$755,013 adjustment is reflected in Personnel Services and \$830,521 is shown in Operating Expenses.
  
- ◆ **Out of Cycle Position Adjustments** **\$0**  
Subsequent to the *FY 2005 Carryover Review*, a net increase of one position is due to the establishment a Public Health Doctor and a Psychiatrist in Alcohol and Drug Services to address the growing medical and dual diagnosis needs of consumers with substance abuse issues, offset by the abolishment of two Psychiatrists in Mental Health Services, and the transfer of a Substance Abuse Counselor II to the Department of Administration for Human Services. In addition, 14 existing merit regular positions were reallocated from Mental Retardation Services to address service needs in Alcohol and Drug Services.

# Fund 106

## Community Services Board (CSB) - Alcohol and Drug Services

### Cost Centers



### Program Management and Supervision

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	30/ 30	30/ 30	31/ 31	31/ 31
<b>Total Expenditures</b>	<b>\$2,659,497</b>	<b>\$2,246,435</b>	<b>\$2,505,206</b>	<b>\$2,219,384</b>

Position Summary				
1 Director, Alcohol and Drug Programs	1 Volunteer Services Coordinator II	14 Administrative Assistants III		
5 Substance Abuse Counselors V	1 Administrative Associate	1 Administrative Assistant II		
1 Substance Abuse Counselor IV	5 Administrative Assistants IV	1 SAS Aide		
1 Substance Abuse Counselor III				
<b>TOTAL POSITIONS</b>				
<b>31 Positions / 31.0 Staff Years</b>				

# Fund 106

## Community Services Board (CSB) - Alcohol and Drug Services

### Key Performance Measures

#### Goal

To provide program management, quality assurance, evaluation, administrative support and volunteer support services for the agency's alcohol and substance abuse treatment programs.

#### Objectives

- ◆ To provide direction and management support to Alcohol and Drug Services programs so that 80 percent of service quality and outcome goals are achieved.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Outcome:</b>					
Percent of ADS program performance indicators (service quality and outcome) achieved	87.5%	81.3%	80.0% / 87.5%	80.0%	80.0%

### Performance Measurement Results

In FY 2005, 14 out of 16 or 87.5 percent of service quality and outcome goals were met, thereby exceeding the target of 80 percent. The performance measures are designed to measure service satisfaction, access to services, client service delivery, client productivity in school and/or work, and reduction of illegal substance use. ADS will use the results of the FY 2005 performance measures to engage in continuous quality improvement activities throughout FY 2007.

### Residential Services

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	141/ 140.5	145/ 144.5	148/ 147	148/ 147
Grant	3/ 3	3/ 3	2/ 2	2/ 2
<b>Total Expenditures</b>	<b>\$12,168,751</b>	<b>\$12,206,510</b>	<b>\$13,178,893</b>	<b>\$13,192,995</b>



# Fund 106

## Community Services Board (CSB) - Alcohol and Drug Services

<b>Position Summary</b>		
<p><b><u>Social Detoxification</u></b></p> <p>1 Public Health Doctor            4 Public Health Nurses II            1 Nurse Practitioner            1 Substance Abuse Counselor IV            4 Substance Abuse Counselors III            8 Substance Abuse Counselors II            9 Substance Abuse Counselors I            1 SAS Aide            1 Psychiatrist, PT</p> <p><b><u>Steps to Recovery</u></b></p> <p>1 Substance Abuse Counselor III            3 Substance Abuse Counselors II            1 Substance Abuse Counselor I</p> <p><b><u>Intermediate Rehabilitation - Sunrise House II</u></b></p> <p>1 Substance Abuse Counselor III            4 Substance Abuse Counselors II            3 Substance Abuse Counselors I</p> <p><b><u>Dual Diagnosis Facility - Cornerstones</u></b></p> <p>1 Substance Abuse Counselor IV            1 Substance Abuse Counselor III            3 Substance Abuse Counselors II            1 Substance Abuse Counselor I            1 Food Service Specialist            1 Cook            1 SAS Aide</p>	<p><b><u>Long-Term Rehabilitation - Crossroads</u></b></p> <p>1 Substance Abuse Counselor IV            3 Substance Abuse Counselors III            10 Substance Abuse Counselors II            3 Substance Abuse Counselors I            2 Assistant Residential Counselors            1 Public Health Nurse II            1 Nurse Practitioner            1 Administrative Assistant V            1 Food Service Specialist            2 SAS Aides</p> <p><b><u>Supported Living</u></b></p> <p>1 Substance Abuse Counselor IV            2 Substance Abuse Counselors III            5 Substance Abuse Counselors II</p> <p><b><u>Long-Term Rehabilitation - New Generations</u></b></p> <p>1 Substance Abuse Counselor IV            1 Substance Abuse Counselor III            2 Substance Abuse Counselors II            4 Substance Abuse Counselors I            1 Senior Clinician            2 Day Care Center Teachers I, 1 PT            1 SAS Aide</p>	<p><b><u>Intermediate Rehabilitation - A New Beginning</u></b></p> <p>1 Substance Abuse Counselor IV            3 Substance Abuse Counselors III            7 Substance Abuse Counselors II            6 Substance Abuse Counselors I            1 Food Service Specialist            4 Cooks            1 Administrative Assistant V            2 SAS Aides</p> <p><b><u>Intermediate Rehabilitation - Sunrise House I</u></b></p> <p>1 Substance Abuse Counselor IV            2 Substance Abuse Counselors III            6 Substance Abuse Counselors II            2 Substance Abuse Counselors I            1 SAS Aide</p> <p><b><u>Long-Term Rehabilitation - Crossroads Youth</u></b></p> <p>1 Substance Abuse Counselor IV            2 Substance Abuse Counselors III            6 Substance Abuse Counselors II            5 Substance Abuse Counselors I</p>
<b><u>Grant Positions</u></b>		
<p><b><u>Dual Diagnosis</u></b></p> <p>1 Substance Abuse Counselor III</p>	<p><b><u>Steps to Recovery – HUD</u></b></p> <p>1 Substance Abuse Counselor II</p>	
<p><b><u>TOTAL POSITIONS</u></b>            148 Positions / 147.0 Staff Years            2 Grant Positions / 2.0 Staff Years</p>		
<b>PT Denotes Part-Time Position</b>		

### Key Performance Measures

#### Goal

To provide detoxification services, intermediate and long-term residential substance abuse treatment services for adults, adolescents, pregnant women and mothers with infant children in order to improve their overall functioning in the community.

#### Objectives

- ◆ To provide substance abuse treatment to clients in the Crossroads program so that 80 percent of clients receiving at least 90 days of treatment are either employed or in school upon leaving the program.
- ◆ To provide substance abuse treatment to clients in the Intermediate Rehabilitation Services (Phoenix) program so that 80 percent of clients receiving at least 30 days of treatment are either employed or are in school upon leaving the program.

## Fund 106

### Community Services Board (CSB) - Alcohol and Drug Services

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Crossroads - Clients served	164	146	170 / 163	155	155
Intermediate Rehabilitation - Clients served	23	30	30 / 24	24	24
<b>Efficiency:</b>					
Crossroads - Cost per client	\$10,216	\$12,098	\$11,245 / \$10,797	\$13,209	\$13,954
Intermediate Rehabilitation - Cost per client	\$10,758	\$4,324	\$6,877 / \$6,037	\$7,864	\$8,067
<b>Service Quality:</b>					
Crossroads - Percent of clients satisfied with services	97%	96%	89% / 90%	90%	90%
Intermediate Rehabilitation - Percent of clients satisfied with services	90%	80%	85% / 91%	85%	85%
<b>Outcome:</b>					
Crossroads - Percent of clients participating in at least 90 days of treatment who are either employed or in school upon leaving the program	88%	91%	80% / 88%	80%	80%
Intermediate Rehabilitation - Percent of clients receiving at least 30 days of treatment who are either employed or in school upon leaving the program	82%	89%	80% / 78%	80%	80%

### Performance Measurement Results

In FY 2005, the Crossroads program served 163 adults, or 96 percent of the goal to serve 170. The reduction in clients served is primarily attributable to serving more adults presenting with co-occurring disorders (substance use and mental health issues and substance use and medically fragile). Clients with co-occurring disorders generally require a longer treatment episode which reduces client turnover in the program. The cost per client of \$10,797 was less than estimated due to the receipt of unexpected recovered costs.

Intermediate Rehabilitation, which is a contracted service, served 24 adults in FY 2005, or 80 percent of the 30 client goal, due to a transfer of funds from this program to an intermediate rehab Spanish-speaking program offered by the same provider. This trend is expected to continue and the FY 2006 and FY 2007 goals have been adjusted downward as a result. The FY 2005 actual cost of \$6,037 per client was less than the estimate due to shorter average stays.

Clients continue to report high levels of satisfaction with both the Crossroads and Intermediate Rehabilitation programs. In FY 2005, 90 percent of clients in the Crossroads program were satisfied with services, thereby exceeding the goal of 89 percent. In the Intermediate Rehabilitation program, 91 percent of clients were satisfied with services, thereby exceeding the goal of 85 percent.

# Fund 106

## Community Services Board (CSB) - Alcohol and Drug Services

Of the clients participating in 90 days of service at Crossroads, 88 percent demonstrated improvement in employment/school status, thereby exceeding the target of 80 percent. By contrast, 78 percent of the clients that participated in 30 days of service in Intermediate Rehabilitation demonstrated improvement in employment/school status, thereby just missing the goal of 80 percent. This two percentage point variance accounts for one client that did not obtain employment or enter school upon leaving the program.

### Outpatient and Case Management Services

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	58/ 57.5	58/ 58	61/ 61	61/ 61
Grant	15/ 15	15/ 15	8/ 7.75	8/ 7.75
<b>Total Expenditures</b>	<b>\$6,184,095</b>	<b>\$6,021,938</b>	<b>\$6,276,067</b>	<b>\$6,415,550</b>

Position Summary		
<u>Adult Outpatient</u>	<u>Youth Outpatient</u>	<u>Community Corrections</u>
3 Senior Clinicians	6 Senior Clinicians	1 Substance Abuse Counselor V
3 Substance Abuse Counselors IV	2 Substance Abuse Counselors IV	1 Substance Abuse Counselor III
5 Substance Abuse Counselors III	4 Substance Abuse Counselors III	4 Substance Abuse Counselors II
21 Substance Abuse Counselors II	11 Substance Abuse Counselors II	
<u>Adult Outpatient</u>	<u>Grant Positions</u>	<u>Community Corrections</u>
1 Substance Abuse Counselor III	1 Substance Abuse Counselor II	2 Substance Abuse Counselors II
2 Substance Abuse Counselors II, 1 PT		1 Mental Health Therapist
		1 Mental Health Supv./Spec.
<b>TOTAL POSITIONS</b>		<b>PT Denotes Part-Time Positions</b>
<b>61 Positions / 61.0 Staff Years</b>		
<b>8 Grant Positions / 7.75 Staff Years</b>		

### Key Performance Measures

#### Goal

To provide outpatient and case management services that allow people to continue functioning and being productive in their homes, workplace, schools and neighborhoods while receiving treatment.

#### Objectives

- ◆ To improve the employment and/or school status for 80 percent of adults who participate in at least 30 days of outpatient treatment.
- ◆ To improve the employment and/or school status for 80 percent of youth who participate in at least 30 days of outpatient treatment.

## Fund 106

### Community Services Board (CSB) - Alcohol and Drug Services

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Adult Outpatient - Clients served	2,106	2,372	2,061 / 2,106	2,200	2,200
Youth Outpatient - Clients served	887	1,024	975 / 1,030	1,000	1,000
<b>Efficiency:</b>					
Adult Outpatient - Cost per client	\$1,251	\$1,117	\$1,352 / \$1,364	\$1,382	\$1,466
Youth Outpatient - Cost per client	\$2,238	\$2,114	\$2,202 / \$2,042	\$2,186	\$2,322
<b>Service Quality:</b>					
Adult Outpatient - Percent of clients satisfied with services	NA	93%	90% / 91%	90%	90%
Youth Outpatient - Percent of clients satisfied with services	NA	94%	80% / 96%	90%	90%
<b>Outcome:</b>					
Adult Outpatient - Percent of clients showing improvement in their employment and/or school status after 30 days of treatment	NA	78%	80% / 80%	80%	80%
Youth Outpatient - Percent of clients showing improvement in their employment and/or school status after 30 days of treatment	NA	96%	80% / 84%	80%	80%

### Performance Measurement Results

In FY 2005, 3 percent more clients were served than originally estimated in this cost center. A clarification related to billing issues and State Performance Contract definitions resulted in a shift of clients previously counted under Day Treatment services to Outpatient and Case Management services.

In FY 2005, 91 percent of adult clients and 96 percent of youth clients were satisfied with services, exceeding the targets of 90 percent and 80 percent, respectively. This can be attributed to quality improvement initiatives that incorporated feedback from narrative portions of previous client satisfaction surveys.

In regards to outcome measures, services to adults met the target of achieving an 80 percent improvement in their employment and/or school status after 30 days of treatment, and 84 percent of youth clients showed improvement, surpassing the target of 80 percent. For youth, approximately 45 percent were court-involved while in treatment and 99 percent had no further court involvement after treatment.

# Fund 106

## Community Services Board (CSB) - Alcohol and Drug Services

### Prevention/Early Intervention Services

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	28/ 27.5	28/ 27.5	32/ 31	32/ 31
Grant	7/ 6	7/ 6	0/ 0	0/ 0
<b>Total Expenditures</b>	<b>\$2,120,574</b>	<b>\$2,470,753</b>	<b>\$2,556,964</b>	<b>\$2,600,635</b>

Position Summary	
<u>Alcohol &amp; Drug Prevention</u>	<u>Early Intervention</u>
1 Substance Abuse Counselor IV	1 Substance Abuse Counselor IV
3 Substance Abuse Counselors III	1 Substance Abuse Counselor III
12 Substance Abuse Counselors II, 1PT	12 Substance Abuse Counselors II
1 Mental Health Supv./Spec.	
1 Administrative Assistant III, PT	
<b>TOTAL POSITIONS</b>	
32 Positions / 31.0 Staff Years	
PT Denotes Part-Time Positions	

### Key Performance Measures

#### Goal

To reduce the incidence of substance abuse, as well as provide community prevention, education, consultation, training and information to business, schools, service providers and residents in order to prevent subsequent alcohol and/or drug abuse.

#### Objectives

- ◆ To increase knowledge of healthy lifestyles, substance abuse warning signs and available alcohol and drug abuse resources among 85 percent of participants in prevention education programs.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Units of service for prevention education services	3,398	2,689	3,000 / 2,914	2,800	2,800
<b>Service Quality:</b>					
Percent of clients satisfied with services	96%	96%	90% / 90%	90%	90%
<b>Outcome:</b>					
Percent of participants with higher post-test scores after completion of prevention education programs	88%	88%	85% / 87%	85%	85%

# Fund 106

## Community Services Board (CSB) - Alcohol and Drug Services

### Performance Measurement Results

In FY 2005, 2,914 units of service for prevention education services were provided. This accounts for 97 percent of the targeted amount of 3,000 units. The variance is due to a staff vacancy. In the areas of service quality and client outcomes, 90 percent of clients reported satisfaction with Prevention/Early Intervention Services, meeting the projected goal. Eighty-seven percent of clients demonstrated improved knowledge of healthy lifestyles and the warning signs of substance abuse, exceeding the goal of 85 percent.

### Day Treatment Services

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	20/ 19.5	20/ 19.5	24/ 23.5	24/ 23.5
Grant	4/ 4	4/ 4	2/ 2	2/ 2
<b>Total Expenditures</b>	<b>\$1,851,817</b>	<b>\$2,447,717</b>	<b>\$2,447,717</b>	<b>\$2,610,138</b>

Position Summary		
<u>Adult Day Treatment</u>	<u>Youth Day Treatment</u>	<u>Women's Day Treatment</u>
2 Substance Abuse Counselors III	3 Senior Clinicians	1 Substance Abuse Counselor III
4 Substance Abuse Counselors II	1 Substance Abuse Counselor III	3 Substance Abuse Counselors II
	7 Substance Abuse Counselors II	1 Day Care Center Teacher I, PT
	1 Mental Health Therapist	
	1 Clinical Psychologist	
<b>Grant Positions</b>		
2 Substance Abuse Counselors II		
<b>TOTAL POSITIONS</b>		
24 Positions / 23.5 Staff Years		
2 Grant Positions / 2.0 Staff Years		

PT Denotes Part-Time Position

### Key Performance Measures

#### Goal

To provide intensive alcohol and drug day treatment services five days a week to keep people functional and productive in their homes, workplaces, schools and neighborhoods while receiving treatment.

#### Objectives

- ◆ To improve the employment and/or school status for 75 percent of adults who participate in at least 90 days of day treatment services.
- ◆ To improve the employment and/or school status for 80 percent of youth who participate in at least 90 days of day treatment services.

## Fund 106

### Community Services Board (CSB) - Alcohol and Drug Services

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Adult Day Treatment - Clients served	406	192	255 / 154	150	150
Youth Day Treatment - Clients served	138	136	145 / 130	140	140
<b>Efficiency:</b>					
Adult Day Treatment - Cost per client	\$2,683	\$4,951	\$5,192 / \$3,050	\$3,837	\$4,114
Youth Day Treatment - Cost per client	\$6,449	\$6,554	\$6,514 / \$6,892	\$6,974	\$7,454
<b>Service Quality:</b>					
Adult Day Treatment - Percent of clients satisfied with services	NA	84%	80% / 89%	80%	80%
Youth Day Treatment - Percent of clients satisfied with services	NA	96%	80% / 97%	80%	80%
<b>Outcome:</b>					
Adult Day Treatment - Percent of adults showing improvement in employment and/or school status after 90 days of treatment	NA	64%	75% / 61%	75%	75%
Youth Day Treatment - Percent of youth showing improvement in employment and/or school status after 90 days of treatment	NA	93%	80% / 92%	80%	80%

### Performance Measurement Results

In FY 2005, fewer clients were served in day treatment programs than originally projected due to a clarification of billing issues and State Performance Contract definitions that resulted in a shift of clients previously counted under Day Treatment services to Outpatient and Case Management services.

Eighty-nine percent of adult clients and 97 percent of youth clients were satisfied with services, exceeding the targets of 80 percent. This can be attributed to quality improvement initiatives within the agency that incorporated feedback from narrative portions of previous client satisfaction surveys.

For adult clients, 61 percent of those whose employment/school status at admission reflected a need for improvement showed improvement. It should be noted that this is one of the most difficult populations that the agency serves which could account for the 14 percentage point variance from the goal. It is not unusual that individuals requiring residential care meet residential exclusionary criteria and are subsequently placed in day treatment, which is a lower level of care. Exclusionary criteria include issues related to criminal histories that have the potential of risk of jeopardy to other clients in a residential setting.

In contrast, 92 percent of youth clients showed improvement, greatly surpassing the target of 80 percent. Youth tend not to present the same residential risk issues that adults do and are more likely to be placed in the level of care needed.

# Fund 106

## Community Services Board (CSB) - Alcohol and Drug Services

Emergency Services   

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	16/ 16	16/ 16	16/ 16	16/ 16
<b>Total Expenditures</b>	<b>\$1,377,060</b>	<b>\$1,411,396</b>	<b>\$1,425,436</b>	<b>\$1,512,270</b>

Position Summary			
2 Senior Clinicians	3 Substance Abuse Counselors III		
1 Substance Abuse Counselor IV	10 Substance Abuse Counselors II		
<b>TOTAL POSITIONS</b>			
<b>16 Positions / 16.0 Staff Years</b>			

### Key Performance Measures

#### Goal

To provide prompt responses to adult clients seeking crisis intervention, assessment, evaluation and/or emergency substance abuse services and provide centralized entry to all Alcohol and Drug Services programs, as well as referrals to private treatment programs when needed.

#### Objectives

- ◆ To improve emergency crisis intervention and assessment services so that 85 percent of assessed clients receive the appropriate level of care based on American Society of Addiction Medicines (ASAM) criteria.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Clients served	2,271	1,837	2,000 / 1,987	2,000	2,000
<b>Efficiency:</b>					
Cost per client	\$590	\$669	\$656 / \$693	\$706	\$756
<b>Service Quality:</b>					
Percent of clients satisfied with services	96%	97%	95% / 96%	95%	95%
<b>Outcome:</b>					
Percent of clients who access the appropriate level of care based on ASAM criteria	88%	89%	85% / 87%	85%	85%

### Performance Measurement Results

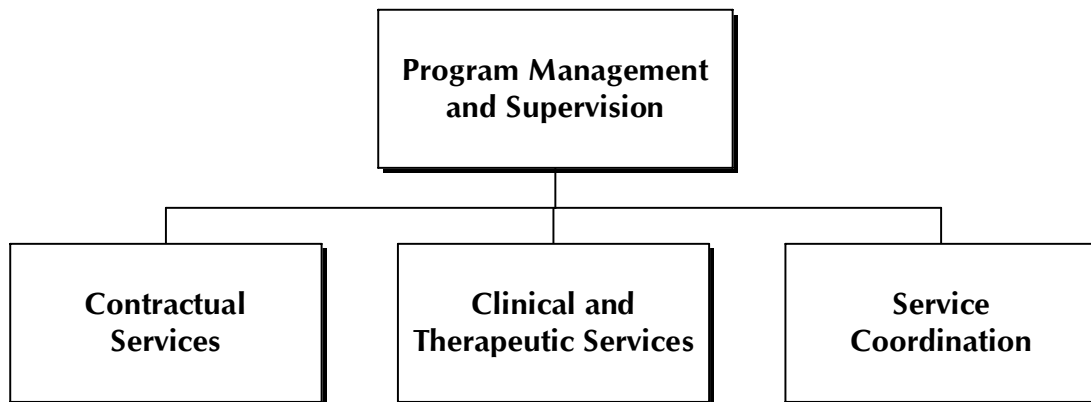
In FY 2005, 1,987 clients were served, just short of the 2,000 client target. Ninety-six percent of clients reported satisfaction with services, exceeding the goal of 95 percent, and, 87 percent of clients accessed the appropriate level of care based on their needs, exceeding the goal of 85 percent.



# Fund 106

## Community Services Board (CSB) - Early Intervention Services

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### **Mission**

To provide early intervention services for infants and toddlers who have been identified as having a developmental delay, a diagnosis with a high probability of a developmental delay and/or atypical development to promote their overall development and community integration.

### **Focus**

Early Intervention Services supports the Infant and Toddler Connection (ITC), a state program that provides federally mandated early intervention services to infants and toddlers as outlined in Part C of the Individuals with Disabilities Education Act (IDEA). ITC provides therapy, as well as special instruction to children ages birth to three years who need extra help with sitting, crawling, walking and/or talking. These services are also provided to children with specific disabilities such as autism, Down syndrome and spina bifida. Families are entitled to a free multidisciplinary evaluation, service coordination and Individual Family Service Plan (IFSP), Through a public/private partnership, which increases access to trained professionals in the local community, ITC provides federally mandated services including, but not limited to: physical, occupational and speech therapy; special instruction; medical, health and nursing services; hearing and vision services; assistive technology (e.g., hearing aids, walkers and mobility aids); family training and counseling; nutrition; service coordination; and transportation. A local coordinating council, known as the Fairfax Interagency Coordinating Council, serves to advise and assist the local lead agency, while the Community Services Board (CSB) serves as the fiscal agent and local lead agency. It should be noted that the demand for early intervention services is anticipated to increase since the program has experienced significant growth in the last few years and the birth rate is unchanged. From FY 2000 through FY 2005, for example, the annual number of children admitted for ITC services increased from 531 to 924, an average yearly growth rate of 11.7 percent. The total number of children served each year between FY 2000 to FY 2005 increased from 933 to 1,541, or 10.6 percent per year.

Despite this growth, ITC continues to provide high-quality and timely evaluation, delivery of services, and service coordination to a growing number of Medicaid families. Medicaid reimbursement rates have made home visits to Medicaid families cost prohibitive for private providers who are not employed by the CSB. ITC therapeutic staff are now the only providers of these services for all new children with Medicaid. In order to further maximize Medicaid reimbursement and provide much needed early intervention services, new grant positions are added in FY 2006.




ITC staff also continue to strengthen outreach and support efforts by expanding collaborations with the Fairfax County Health Department, INOVA Fairfax Hospital, and Fairfax County Public Schools to ensure that infants and toddlers get appropriate services as soon as delays are detected. Further, to continue to address the growing cultural diversity needs of families requiring ITC services across the County, ITC maintains a list of 43 interpreters under contract to provide translation services. These interpreters are fluent in 10 languages, including Spanish, Urdu, Mandarin Chinese, Korean and American Sign Language.

## Fund 106

### Community Services Board (CSB) - Early Intervention Services

In order to further improve internal operations, ITC staff are also working with the Department of Systems Management for Human Services to analyze workflow processes and current data management systems. This effort will allow ITC to develop strategies and a streamlined data system to deliver services more efficiently and to achieve maximum utilization of current resources. Program staff are also continuing to assess the feasibility of a web-based patient data chart that will allow for Health Insurance Portability and Accountability Act (HIPAA) compliance and more effective and efficient patient service by clinicians and therapists in the field.

#### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Continue to support a forum for public and private service providers to foster professional development and improve service delivery. Recent successes include hosting quarterly provider forums related to child protective services, vision assessment and evaluation, Bayley Scales of Infant Development-3 (a widely used assessment tool), and bilingual language acquisition. As part of the Child Abuse Prevention and Treatment Act (CAPTA), Child Protective Services (CPS) is now mandated to refer founded cases to ITC. In order to implement this new law, forums were held with CPS staff to provide identification and referral training for ITC staff, and information on ITC service delivery to CPS staff.	☑	☑
 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Maintain and expand an assistive technology loan program to increase access and maximize resources for the CSB community. Many additional pieces of equipment have been added, including three specialized sound systems that assist in auditory and speech training acquired in collaboration with the Bright Beginnings for Babies Program at Fairfax County Public Schools. There has also been a marked increase in both contract and County staff utilization of assistive technology equipment made available under this program.	☑	☑
 <b>Exercising Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Expand and restructure public/private partnerships to maximize reimbursement from third-party insurance providers and Medicaid, as well as to ensure that services are delivered in a timely manner to all eligible families. Recent initiatives include utilizing staff expertise and seeking the necessary approvals from payors to expand reimbursement/revenues for assistive technology and social work services provided by ITC staff.		☑

# Fund 106

## Community Services Board (CSB) - Early Intervention Services

### Budget and Staff Resources

Agency Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	20/ 20	20/ 20	20/ 20	20/ 20
Grant	11/ 11	11/ 11	21/ 21	21/ 21
Expenditures:				
Personnel Services	\$2,187,561	\$2,161,131	\$2,231,890	\$3,128,868
Operating Expenses	1,594,818	1,594,865	1,939,514	1,619,326
Capital Equipment	0	0	0	0
<b>Total Expenditures</b>	<b>\$3,782,379</b>	<b>\$3,755,996</b>	<b>\$4,171,404</b>	<b>\$4,748,194</b>
Revenue:				
Fairfax County	\$2,337,512	\$2,436,403	\$2,436,403	\$2,567,397
State DMHMRSAS	87,577	86,058	522,953	315,760
Federal Other	880,834	853,709	708,697	743,131
Medicaid Option	80,340	47,090	47,090	47,090
Program/Client Fees	511,563	332,736	386,976	1,074,816
Fund Balance	(115,447)	0	69,285	0
<b>Total Revenue</b>	<b>\$3,782,379</b>	<b>\$3,755,996</b>	<b>\$4,171,404</b>	<b>\$4,748,194</b>

Position Summary		
<p><b><u>Program Management</u></b></p> <p>1 MR Specialist V 1 MR Specialist III 1 MR Specialist I 1 Management Analyst I</p> <p><b><u>Grant Positions</u></b></p> <p>1 Administrative Assistant III</p>	<p><b><u>Daytime Development Center</u></b></p> <p>1 MR Specialist III 3 MR Specialists II 2 Physical Therapists II 2 Occupational Therapists II 4 Speech Pathologists II 1 Administrative Assistant II</p> <p><b><u>Grant Positions</u></b></p> <p>4 Physical Therapists II 2 Speech Pathologists II</p>	<p><b><u>Service Coordination</u></b></p> <p>1 MR Specialist III 2 MR Specialists II</p> <p><b><u>Grant Positions</u></b></p> <p>14 MR Specialists II</p>
<p><b><u>TOTAL POSITIONS</u></b>  <b>20 Positions / 20.0 Staff Years</b>  <b>21 Grant Positions / 21.0 Staff Years</b></p>		

### FY 2007 Funding Adjustments

The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:

- ◆ **Medicaid Grant Positions** **\$687,840**  
 An increase of \$687,840 in Personnel Services is associated with the establishment of 8/8.0 SYE new grant positions for service coordination, clinical and therapeutic services in FY 2006. These expenses are completely offset by additional Medicaid revenue and maximize state Medicaid dollars for early intervention services. These new grant positions are added in FY 2006 and an FY 2006 funding adjustment will be made during the FY 2006 Third Quarter Review.
- ◆ **Employee Compensation** **\$91,533**  
 An increase of \$91,533 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program.

# Fund 106

## Community Services Board (CSB) - Early Intervention Services

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- ◆ **Contract Rate Adjustments** **\$21,466**  
Additional funding of \$21,466 in Operating Expenses is due to a 2.59 percent contract rate increase for providers of contracted early intervention services.
  
- ◆ **Automobile Mileage** **\$2,995**  
An increase of \$2,995 in Operating Expenses is associated with a higher automobile mileage reimbursement rate of \$0.445 per mile.
  
- ◆ **Carryover Adjustments** **(\$54,285)**  
A decrease of \$54,285 in Operating Expenses is attributable to encumbered carryover.
  
- ◆ **Grant Adjustments** **(\$172,759)**  
A decrease of \$172,759 is due to grant adjustments including additional funding of \$119,124 for the Infant Toddler Connection Part C grant, offset by a decrease of \$291,883 associated with the carryover of grant balances during the *FY 2005 Carryover Review*. In particular, an adjustment of \$117,605 is made in Personnel Services and a decrease of \$290,364 is reflected in Operating Expenses.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ **Carryover Adjustments** **\$415,408**  
As part of the *FY 2005 Carryover Review*, an increase of \$415,408 is comprised of a \$291,883 adjustment to current grant awards, including \$290,364 in Operating Expenses and \$1,519 in Personnel Services; \$69,240 in Personnel Services primarily to appropriate additional Medicaid client fees for positions needed to address significant workload increases in the Infant Toddler Connection; and \$54,285 in Operating Expenses for encumbered items.
  
- ◆ **Out of Cycle Medicaid Grant Position Adjustments** **\$0**  
In order to maximize state Medicaid dollars and provide much needed early intervention services, 8/8.0 SYE new grant positions, completely offset by Medicaid revenues, are added for service coordination, clinical and therapeutic services in FY 2006. An FY 2006 funding adjustment will be made during the *FY 2006 Third Quarter Review*.

### **Key Performance Measures**

#### **Goal**

To provide early intervention services to infants and toddlers with disabilities and their families to reduce or eliminate the effects of disabling conditions.

#### **Objectives**

- ◆ To complete evaluations and develop an Individualized Family Service Plan (IFSP) for 100 percent of families within 45 days from intake call.

## Fund 106

### Community Services Board (CSB) - Early Intervention Services

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Individuals served	1,254	1,434	1,593 / 1,541	1,704	1,885
<b>Efficiency:</b>					
Annual cost per individual served	\$1,004	\$1,106	\$938 / \$1,218	\$1,224	\$1,332
<b>Service Quality:</b>					
Percent of families who agreed that early intervention services made them feel more confident in meeting their child's needs	NA	NA	85% / 91%	95%	95%
<b>Outcome:</b>					
Percent of families who received completed IFSP within 45 days of intake call	NA	NA	90% / 92%	100%	100%
Average number of days from referral to completion of IFSP.	NA	NA	NA / 42	37	32

### Performance Measurement Results

FY 2005 represented the first year that Early Intervention Services was reflected as an independent agency. Prior to FY 2005, Early Intervention Services was included under Mental Retardation Services. New performance indicators were developed and tracked in FY 2005 to more accurately assess program performance. Earlier indicators had included percentage of families satisfied with services and percentage of transition objectives successfully met for children.

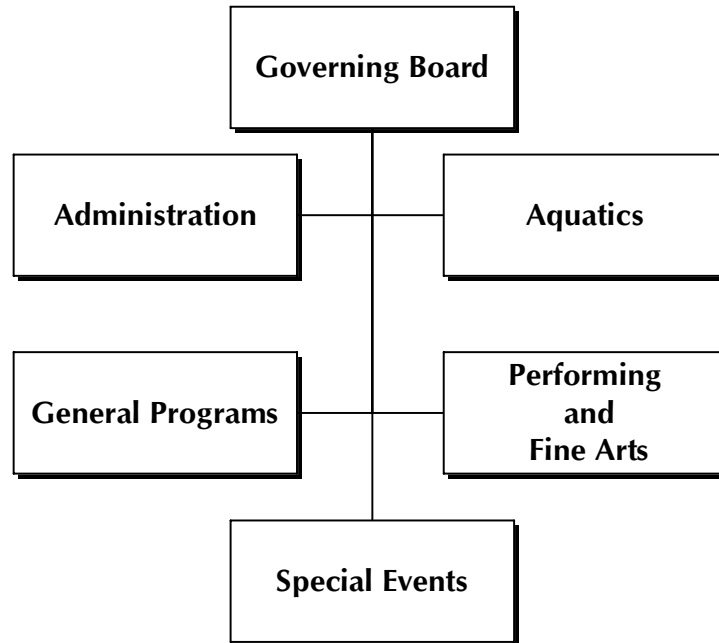
In FY 2005, both the service quality and outcome goals were met or exceeded. The percentage of families who agreed that early intervention services made them feel more confident in meeting their child's needs was 91 percent in FY 2005, versus a goal of 85 percent. The percentage of families receiving a completed Individualized Family Service Plan (IFSP) within 45 days of intake call was 92 percent, as compared to a goal of 90 percent.

Early Intervention Services served 1,541 infants and toddlers in FY 2005. The continued increase in the number of children served is reflective of the large and rapid growth in demand for early intervention services consistently seen over the past several years. This trend is expected to continue in the future and, for the first time ever, ITC was not able to maintain 100 percent compliance with the federally mandated requirement that IFSPs be completed within 45 days of intake call. This shortfall was due to increased demand. The actual annual cost per individual served was \$1,218 in FY 2005, thereby exceeding the anticipated annual cost of \$938 per individual served, but consistent with increases seen in prior years.

A new performance indicator has been added which presents data on the average number of days from referral to completed IFSP. This indicator will allow tracking of actual time required for completion of IFSPs. In combination with the indicator highlighting percentage of IFSPs completed within 45 days, this indicator will allow more precise measurement of Early Intervention Services' performance and efficiency.

# Fund 111

## Reston Community Center



### Mission

To create positive leisure experiences which enhance the quality of life for all people living and working in Greater Reston by providing a broad range of programs in arts, aquatics, enrichment and life-long learning, and creating and sustaining community traditions through special events, outreach activities, and facility rentals.

### Focus

Reston Community Center (RCC) is a community leader, bringing the community together through enriching leisure time experiences that reach out to all and contribute to Reston's *sense of place*.

RCC provides five 'lines of programming' to the Reston community: Performing and Fine Arts, Aquatics, General Programs (i.e., programming designed by age cohort), Special Events and Facility Rentals. The vast majority of programs and events are presented in RCC's two facilities, RCC Hunters Woods and RCC Lake Anne. Average program participation rates for both programming and rentals are well over 80 percent and facility utilization is near capacity.

RCC has continued to improve the processes that deliver programs and services to the community; in particular, program registration, booking of facility rentals and program planning. The result has been more informed and timely handling of patron queries, improved accuracy in program registration and significant improvements in the facility rental process. For example, Facility Rentals generated 9.3 percent more revenue in FY 2005 than in FY 2004 as a direct result of improved facility booking processes.

### THINKING STRATEGICALLY

Strategic issues for the Department include:

- o Continuing a broad range of programs in arts, aquatics, enrichment and life-long learning;
- o Increasing participation in offered programs and activities;
- o Creating and sustaining community traditions through special events, outreach activities and facility rentals;
- o Enhancing programming efforts by forming partnerships with non-profit organizations and businesses; and
- o Increasing awareness of offered programs through community outreach.

RCC operations are supported by revenues from a special property tax collected on all residential and commercial properties within Small District 5. The Small District 5 tax rate for FY 2007 will be \$0.052 per

# Fund 111




## Reston Community Center

\$100 of assessed property value, the same rate as in FY 2006. In FY 2006, total property assessments in Small District 5 rose 22 percent over FY 2005 reflecting an assessment base that is 65 percent residential and 35 percent non-residential.

RCC also collects internal revenues generated by program registration fees, theater box office receipts, gate admissions and facility rental fees. These activity fees are set at a level substantially below the actual cost of programming since Small District 5 property owners have already contributed tax revenues to fund RCC operations. Consequently, Small District 5 residents and employees enjoy RCC programs at a subsidized rate. RCC patrons residing outside Small District 5 pay a higher, non-resident activity fee. In 1986, the RCC Board of Governors adopted a policy that internally generated revenues will not recover more than 25 percent of RCC operating costs. In FY 2005, internally generated revenues recovered 14 percent of operating costs – well below the Governing Board’s established limit.

Beginning in 2002, the RCC Board of Governors adopted a managed reserve structure to provide long-term fiscal security and stability for the fund. Available fund balance is divided into three reserve accounts designated to provide funds for unforeseen catastrophic facility repairs, feasibility studies for future programming and future capital projects.

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Continue to distribute the seasonal Program Guide four times a year to all residents within Small District 5. This publication won a <i>2004 Award of Excellence</i> from the National Association of County Information Officers and a <i>2004 Kudos Award</i> from the National Park and Recreation Association.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Continue to improve the RCC Web site for ease of access and breadth of information. A comprehensive RCC course catalogue and 5-minute video presentation on RCC programs was added in 2004 and the online customer service operations including room reservation inquiry debuted in FY 2005.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Continue the annual RCC Thanksgiving Food Drive which collects over 20,000 pounds of food stuffs for a local food pantry. This community event won a <i>2004 Acts of Caring Award</i> from the National Association of Counties.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Continue to conduct a Citizen Survey of Reston residents through the University of Virginia Center for Survey Research to determine patron satisfaction with RCC facilities, RCC programs and the value-for-tax-dollar provided by RCC.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
 <b>Exercising Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Continue to utilize programmatic budgeting agency wide to accurately identify and track the actual cost of programs and services. Improved cost controls in FY 2005 resulted in over \$520,000 in cost avoidance and deferrals.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>

# Fund 111

## Reston Community Center

### Budget and Staff Resources

Agency Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	37/ 37	37/ 37	37/ 37	37/ 37
Exempt	1/ 1	1/ 1	1/ 1	1/ 1
-----				
Expenditures:				
Personnel Services	\$3,121,323	\$3,581,367	\$3,581,367	\$3,759,439
Operating Expenses	2,010,767	2,582,835	2,920,956	2,619,932
Capital Equipment	0	46,720	46,720	130,255
Subtotal	\$5,132,090	\$6,210,922	\$6,549,043	\$6,509,626
Capital Projects	\$270,776	\$0	\$626,368	\$0
<b>Total Expenditures</b>	<b>\$5,402,866</b>	<b>\$6,210,922</b>	<b>\$7,175,411</b>	<b>\$6,509,626</b>

### FY 2007 Funding Adjustments

The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:

- ◆ **Employee Compensation** **\$178,072**  
 An increase of \$178,072 in Personnel Services including \$176,428 associated with salary adjustments necessary to support the County's compensation program and \$1,644 for evening, midnight, and holiday shift differential increases.
- ◆ **Intergovernmental Charges** **\$37,097**  
 An increase of \$37,097 is due to intergovernmental charges. Of this total, an increase of \$37,361 is for Information Technology charges based on the agency's historic usage and the new software assurance program, partially offset by a net decrease of \$264 in Department of Vehicle Services charges based on anticipated charges for fuel, vehicle replacement, and maintenance costs.
- ◆ **Carryover Adjustments** **(\$338,121)**  
 A decrease of \$338,121 in Operating Expenses is due to the carryover of one-time expenses included in the FY 2005 Carryover Review.
- ◆ **Capital Equipment** **\$130,255**  
 Funding of \$130,255 has been included for Capital Equipment items. Of this total, \$109,755 is for rigging upgrades/additions making the workplace significantly safer for personnel working with the lighting systems and equipment, \$8,500 is for the replacement of four wireless headsets used by theatre technicians, and \$12,000 is for a new digital sound recorder package to integrate with the new theatre sound board installed in FY 2006.
- ◆ **Capital Projects** **(\$626,368)**  
 A decrease of \$626,368 in Capital Projects is due to the anticipated completion of the initial phase of RCC improvements including the replacement of aquatics deck tile and the replacement of the Heating Ventilation and Air Conditioning (HVAC) system. It should be noted that additional funding is necessary to complete the Natatorium and HVAC projects. Funding of approximately \$1.2 million from available balance will be requested as part of the FY 2006 Third Quarter Review for these projects.



# Fund 111

## Reston Community Center

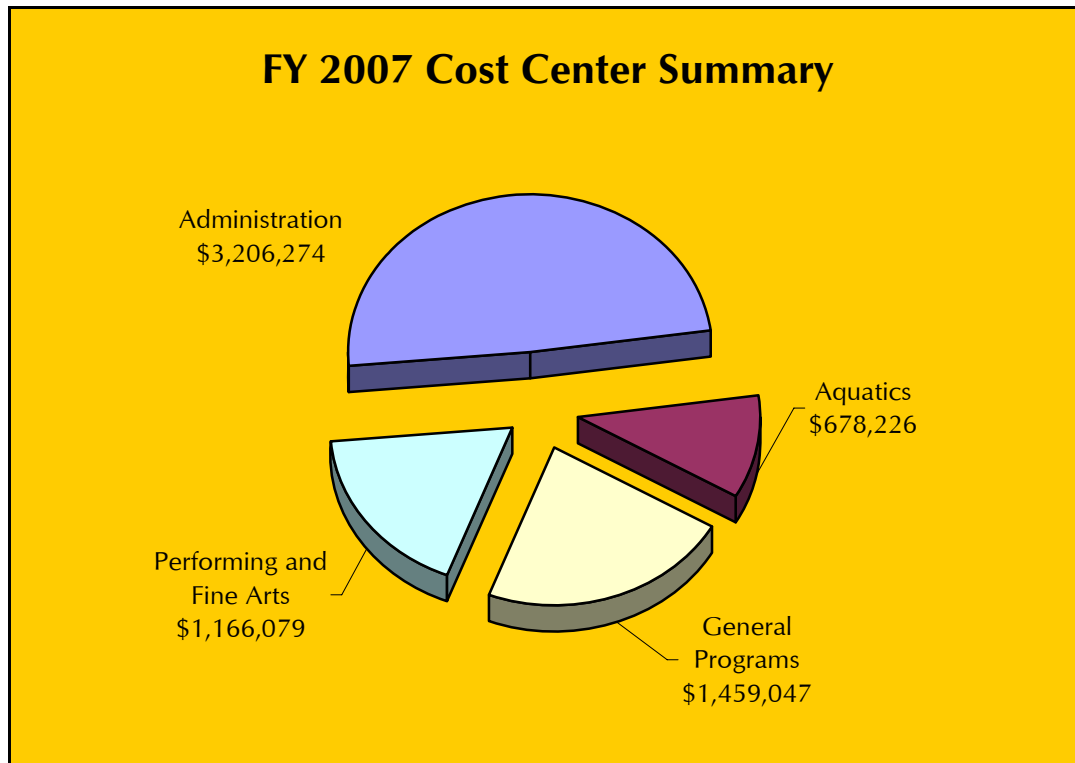
### Changes to FY 2006 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:

- ◆ **Carryover Adjustments** **\$964,489**  
 As part of the FY 2005 Carryover Review, the Board of Supervisors approved encumbered funding of \$338,121 in Operating Expenses, and \$626,368 in unexpended Capital Projects balances.

### Cost Centers

The four cost centers in Fund 111, Reston Community Center are Administration, Performing and Fine Arts, Aquatics, and General Programs. These distinct program areas work to fulfill the mission and carry out the key initiatives of the Reston Community Center.



Administration   

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	20/ 20	20/ 20	20/ 20	20/ 20
Exempt	1/ 1	1/ 1	1/ 1	1/ 1
<b>Total Expenditures</b>	<b>\$2,472,143</b>	<b>\$3,220,215</b>	<b>\$3,543,039</b>	<b>\$3,206,274</b>

# Fund 111

## Reston Community Center

Position Summary					
1	Executive Director, E	1	Chief, Bldg. Maintenance Section	2	Administrative Assistants V
1	Deputy Community Center Director	2	Senior Bldg. Maintenance Workers	1	Administrative Assistant IV
1	Accountant II	3	Maintenance Workers	3	Administrative Assistants III
1	Network Telecom Analyst I	1	Facility Attendant II	2	Administrative Assistants II
1	Information Officer I				
1	Graphic Artist III				
<b>TOTAL POSITIONS</b>					
<b>21 Positions / 21.0 Staff Years</b>				<b>E Denotes Exempt Position</b>	

### Key Performance Measures

#### Goal

To provide effective leadership, supervision and administrative support for Center programs in order to maintain and prepare the facilities of the Reston Community Center for residents of Small Tax District 5.

#### Objectives

- ◆ To maintain the number of patrons attending private, non-RCC sponsored events at the level of 81,348.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Patrons served by rentals	79,746	76,465	81,348 / 62,883	81,348	81,348
Hours facility rented	6,267	7,011	6,393 / 7,805	6,393	6,393
Rental revenue earned	\$76,145	\$94,457	\$76,962 / \$103,252	\$65,000	\$75,000
<b>Efficiency:</b>					
Cost per patron	\$1.77	\$2.36	\$2.48 / \$2.87	\$2.67	\$2.82
Cost per rental hour	\$22.56	\$25.69	\$31.61 / \$25.71	\$34.01	\$35.84
<b>Service Quality:</b>					
Percent of satisfied patrons	NA	NA	90% / 90%	90%	90%
<b>Outcome:</b>					
Percent change in patrons	1.7%	(4.1%)	6.4% / (17.8%)	29.4%	0.0%
Percent change in rental revenue	121.9%	24.1%	(18.5%) / 9.3%	(37.0%)	15.4%

### Performance Measurement Results

The increase in hours the facility was rented in prior years resulted from an improvement in the process of tracking and scheduling classes and workshops including class cancellations. Despite a 17.8 percent decline in the number of RCC patrons in FY 2005, a 9.3 percent increase in rental revenue and 11.3 percent increase in rental hours was achieved.

RCC has contracted with the UVA Center for Survey Research to develop and implement a customer satisfaction feedback instrument during FY 2005 and every other year after FY 2005 to better determine patron satisfaction with their facility rental experience and overall RCC customer service. The survey results determined that Small District 5 patrons recognize RCC name but do not always know the wide range of class and room rental offerings. RCC is undertaking a brand name development marketing effort to assure that community is better informed about RCC offerings.

# Fund 111

## Reston Community Center

### Performing and Fine Arts

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	5/ 5	5/ 5	5/ 5	5/ 5
<b>Total Expenditures</b>	<b>\$904,222</b>	<b>\$1,011,615</b>	<b>\$1,011,677</b>	<b>\$1,166,079</b>

Position Summary				
1	Theatrical Arts Director	1	Asst. Theater Technical Director	1
1	Park/Recreation Specialist II	1	Theater Technical Director	1
<b>TOTAL POSITIONS</b>				
5 Positions / 5.0 Staff Years				

### Key Performance Measures

#### Goal

To provide Performing Arts presentations to the residents of Small Tax District 5 in order to increase the cultural awareness of the community in disciplines of dance, theater, music and related arts.

#### Objectives

- ◆ To increase attendance for RCC Professional Touring Artist Season events by an additional 50 attendees, or 0.2 percent over the FY 2006 current estimate across the 25-event session.
- ◆ To achieve theater rental satisfaction of 96 percent, toward a target of 97 percent.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Patrons served	23,252	25,723	23,752 / 23,782	23,832	23,882
Rentals provided	67	63	67 / 74	72	72
<b>Efficiency:</b>					
Cost per attendee/participant	\$22.35	\$23.06	\$22.97 / \$23.57	\$23.66	\$25.22
<b>Service Quality:</b>					
Percent of renters satisfied	NA	95%	95% / 96%	96%	96%
<b>Outcome:</b>					
Percent change in patrons served	(21.1%)	10.6%	(7.7%) / (7.5%)	0.2%	0.2%
Percent change in theater rental satisfaction	NA	NA	0.0% / 1.0%	0.0%	0.0%

### Performance Measurement Results

The decrease of 7.5 percent in the number of patrons served in FY 2005 reflects a reduction in attendance and participation in performing and visual arts programs. Participation in the Arts Education offerings decreased in FY 2005 due to consolidation of youth Arts Education offerings with General Programs' Youth offerings. Participant numbers do not include those served by RCC Arts Education-funded artist residencies in local schools.

# Fund 111

## Reston Community Center

Per the RCC strategic plan, the CenterStage Theater rental policy and fee structure underwent review during FY 2005 to examine the best way to revise rental fees and policies to better reflect the current fiscal climate of fee structures in similar facilities and to preserve the policy intentions of the RCC operations. Since theatre rental rates have not been adjusted since 1987, they are far below current rates charged in similar facilities and will be increased. In order to allow for a graduated implementation of new rates that would not adversely impact current organizations' fiscal planning, a proposal to increase theatre rental revenue by 10 percent per year until it reaches an appropriate rental rate schedule was discussed with affected arts organizations. The proposal is pending review by RCC Board of Governors Program/Policy Committee and full RCC Board approval.

RCC has contracted with the UVA Center for Survey Research to develop and implement a citizen opinion feedback instrument during FY 2005 and every other year after FY 2005 to better determine patron awareness of, participation in and satisfaction with RCC programs and facilities. The survey results determined that Small District 5 patrons recognize the RCC name and have a high patron awareness of the CenterStage. Other survey elements however revealed a lack of awareness by patrons of *specific* RCC performing and fine arts programming. RCC is undertaking a brand name development marketing effort to assure that the community is better informed about these and other RCC offerings.

### Aquatics

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	5/ 5	5/ 5	5/ 5	5/ 5
<b>Total Expenditures</b>	<b>\$550,982</b>	<b>\$605,496</b>	<b>\$605,976</b>	<b>\$678,226</b>

Position Summary	
1 Park/Recreation Specialist II	1 Park/Recreation Assistant
1 Park/Recreation Specialist I	2 Administrative Assistants II
<b>TOTAL POSITIONS</b>	
5 Positions / 5.0 Staff Years	

### Key Performance Measures

#### Goal

To provide a safe and healthy professional pool environment and balanced Aquatic program year round for all age groups in Small Tax District 5.

#### Objectives

- ◆ To maintain the number of participants served at the FY 2006 level of 78,214.

## Fund 111 Reston Community Center

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Participants served	77,440	77,414	78,214 / 74,840	78,214	78,214
<b>Efficiency:</b>					
Cost per participant	\$3.68	\$3.68	\$3.65 / \$3.70	\$4.31	\$4.35
<b>Service Quality:</b>					
Percent of satisfied participants	NA	NA	93% / 93%	93%	93%
<b>Outcome:</b>					
Percent change in participants served	(1.4%)	0.0%	1.0% / (3.8%)	4.5%	0.0%

### Performance Measurement Results

The 3.8 percent decrease in the number of participants served in FY 2005 was caused by natatorium improvement projects. The construction projects such as lighting replacement, pool shell replacement, and natatorium painting, required extended pool closures. The Aquatics Department also experienced difficulty filling lifeguard positions. Construction projects and staff shortage resulted in pool closings which in turn affected participation.

RCC has contracted with the UVA Center for Survey Research to develop and implement a citizen opinion feedback instrument during FY 2005 and every other year after FY 2005 to better determine patron awareness of, participation in and satisfaction with RCC programs and facilities. The survey results determined that Small District 5 patrons recognize the RCC name and have a high patron awareness of the RCC aquatics facilities in the community. Other survey elements however revealed a lack of awareness by patrons of *specific* RCC aquatics programs. RCC is undertaking a brand name development marketing effort to assure that the community is better informed about these and other RCC offerings.

### General Programs

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	7/7	7/7	7/7	7/7
<b>Total Expenditures</b>	<b>\$1,204,743</b>	<b>\$1,373,596</b>	<b>\$1,388,351</b>	<b>\$1,459,047</b>

Position Summary			
1	Park/Recreation Specialist III	5	Park/Recreation Specialists II
1	Park/Recreation Assistant		
<b>TOTAL POSITIONS</b>			
7 Positions / 7.0 Staff Years			

### Key Performance Measures

#### Goal

To provide recreational, educational, and social activities to all age groups in order to provide a community-wide, positive, and meaningful experience in Small Tax District 5.

# Fund 111

## Reston Community Center

### Objectives

- ◆ To maintain participation in classes, workshops, and camps at the FY 2006 level of 8,046.
- ◆ To maintain attendance in special events at the FY 2006 level of 28,052.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Students/campers	7,888	7,449	8,046 / 7,324	8,046	8,046
Attendees at activities (1)	27,500	10,967	28,052 / 9,217	28,052	28,052
<b>Efficiency:</b>					
Cost per participant	\$127.88	\$92.08	\$111.94 / \$83.39	\$102.42	\$110.14
<b>Service Quality:</b>					
Percent of satisfied participants	NA	NA	90.0% / 90.0%	90.0%	90.0%
<b>Outcome:</b>					
Percent change in class/camp participation	0.4%	(5.6%)	8.0% / (1.7%)	9.9%	0.0%
Percent change in attendees	(59.8%)	(60.1%)	155.8% / (16.0%)	204.4%	0.0%

(1) Special events attendance during FY 2004 was lower than anticipated due to the cancellation of a major event, the Multicultural Festival, in September 2004 due to hurricane Isabel and transfer of an Outdoor Series Program to the Adult Program. A horseback riding class was eliminated from the Outdoor Series Program decreasing participation in the Adult Program in FY 2005. Another factor affecting lower than expected participation in General Programs classes, workshops, and camps is class cancellations due to low enrollment.

### Performance Measurement Results

The actual cost per participant of \$83.39 was significantly lower than the estimate of \$111.94 in FY 2005 due to several reasons including long term position vacancies, consolidation of programming, and implementation of agency budget controls at the level of staff execution and budget expenditures.

Per the RCC Strategic Plan, emphasis will be on continuing to consolidate offerings in order to enhance and improve participant opportunities to maximize enrollment in classes, workshops, trips, tours and camp offerings. Efforts will be directed at marketing programs, improving instructor quality to enhance the content and attractiveness of classes and workshops, and implementing revised evaluation instruments to derive more accurate information and satisfaction indicators from patrons. In contrast to FY 2004 and FY 2005 data, current camp programs are showing a reversal of downward participant numbers. Efforts will be directed to continue to improve participation in camp as well as all other General Programs offerings.

RCC has contracted with the UVA Center for Survey Research to develop and implement a citizen opinion feedback instrument during FY 2005 and every other year after FY 2005 to better determine patron awareness of, participation in and satisfaction with RCC programs and facilities. The survey results determined that Small District 5 patrons recognize the RCC name and have a high patron awareness of the RCC presence in the community. Other survey elements however revealed a lack of awareness by patrons of *specific* RCC performing programs. RCC is undertaking a brand name development marketing effort to assure that the community is better informed about these and other RCC offerings.

# Fund 111

## Reston Community Center

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 111, Reston Community Center

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$3,090,392</b>	<b>\$1,600,470</b>	<b>\$3,750,542</b>	<b>\$2,755,397</b>
Revenue:				
Taxes	\$5,149,434	\$5,388,126	\$5,388,126	\$6,279,942
Interest	64,515	15,528	15,528	54,291
Aquatics	265,131	255,000	255,000	275,000
General Programs	329,412	288,959	288,959	307,668
Rental	103,252	65,000	65,000	75,000
Vending	1,297	800	800	0
Theatre Box Office	41,262	68,150	68,150	70,400
Lake Anne	108,713	98,703	98,703	100,903
Total Revenue	\$6,063,016	\$6,180,266	\$6,180,266	\$7,163,204
<b>Total Available</b>	<b>\$9,153,408</b>	<b>\$7,780,736</b>	<b>\$9,930,808</b>	<b>\$9,918,601</b>
Expenditures:				
Personnel Services	\$3,121,323	\$3,581,367	\$3,581,367	\$3,759,439
Operating Expenses	2,010,767	2,582,835	2,920,956	2,619,932
Capital Equipment	0	46,720	46,720	130,255
Subtotal	\$5,132,090	\$6,210,922	\$6,549,043	\$6,509,626
Capital Projects	\$270,776	\$0	\$626,368	\$0
Total Expenditures	\$5,402,866	\$6,210,922	\$7,175,411	\$6,509,626
<b>Total Disbursements</b>	<b>\$5,402,866</b>	<b>\$6,210,922</b>	<b>\$7,175,411</b>	<b>\$6,509,626</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$3,750,542</b>	<b>\$1,569,814</b>	<b>\$2,755,397</b>	<b>\$3,408,975</b>
Maintenance Reserve	\$727,562	\$618,027	\$741,632	\$859,584
Feasibility Study Reserve	121,260	155,615	123,605	143,264
Capital Project Reserve <sup>2</sup>	1,000,000	796,172	1,000,000	1,000,000
<b>Unreserved Balance</b>	<b>\$1,901,720</b>	<b>\$0</b>	<b>\$890,160</b>	<b>\$1,406,127</b>
<b>Tax Rate per \$100 of Assessed Value</b>	<b>\$0.052</b>	<b>\$0.052</b>	<b>\$0.052</b>	<b>\$0.052</b>

<sup>1</sup> The fund balance in Fund 111, Reston Community Center, is maintained at adequate levels relative to projected personnel and operating requirements. Available fund balance is divided into three reserve accounts designated to provide funds for unforeseen catastrophic facility repairs, feasibility studies for future programming and funds for future capital projects. It should be noted that additional funding is necessary to complete the Natatorium and Heating Ventilation and Air Conditioning projects. Funding of approximately \$1.2 million from available balance will be requested as part of the *FY 2006 Third Quarter Review* for these requirements.

<sup>2</sup> Funds reserved for capital projects are not encumbered based on normal accounting practices; however, they are allocated for future capital projects.

# Fund 111

## Reston Community Center

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### FY 2007 Summary of Capital Projects

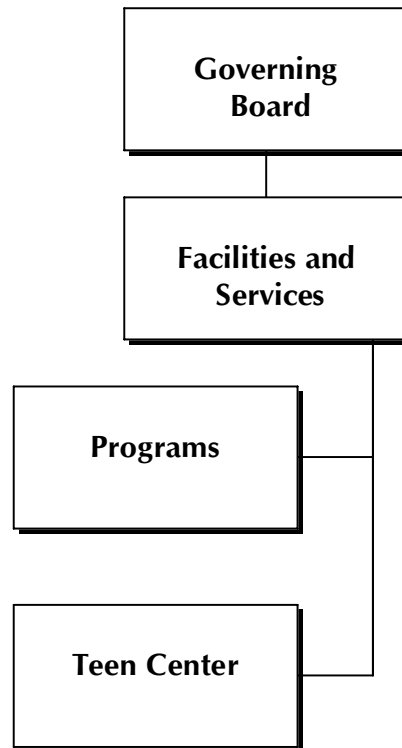
#### Fund: 111 Reston Community Center

Project #	Description	Total Project Estimate	FY 2005 Actual Expenditures	FY 2006 Revised Budget	FY 2007 Advertised Budget Plan
003710	Reston Community Center Alterations	\$351,083	\$0.00	\$0	\$0
003716	Reston Community Center Improvements	897,144	270,776.04	626,368	0
<b>Total</b>		<b>\$1,248,227</b>	<b>\$270,776.04</b>	<b>\$626,368</b>	<b>\$0</b>



# Fund 113

## McLean Community Center



### Mission

The mission of the McLean Community Center is to provide a sense of community by undertaking programs; assisting community organizations; and furnishing facilities for civic, cultural, educational, recreational, and social activities apportioned fairly to all residents of Small District 1, Dranesville.

### Focus

McLean Community Center (MCC or the Center) fulfills its mission by offering a wide variety of civic, social and cultural activities to its residents including families, local civic organizations, and businesses.

MCC offers classes and activities for all ages at nominal fees such as aerobics, computers, acting and tours. Special events and seasonal activities such as McLean Day, Taste of the Town, Fourth of July, Summer Camp, and a Craft Show are held at MCC, schools and parks. The Alden Theater presents professional shows, travel films and entertainment for children. The Old Firehouse is a popular teenage social and recreation center in downtown McLean, operated by the Center. Drop-in activities sponsored by MCC are available such as open bridge games and children's cooperative play.

Facilities and operations of the MCC are supported primarily by revenues from a special property tax collected from all residential and commercial properties within Small District 1, Dranesville. The Small District 1 real estate tax rate for FY 2007 is \$0.028 per \$100 of assessed property value, the same rate as in FY 2006. Other revenue sources include program fees and interest on

### THINKING STRATEGICALLY

Strategic issues for the Department include:

- Creating a strong central hub for McLean;
- Increasing community involvement of families and seniors;
- Creating greater awareness of community activities;
- Maintaining fiscal integrity and increasing community partnerships; and
- Expanding the Center's facility to meet the needs of the community.

# Fund 113

## McLean Community Center

investments. In FY 2006, total property assessments in Small District 1 rose 24.5 percent, reflecting an assessment base that is 95.0 percent residential and 5.0 percent nonresidential.



Financial and operational oversight of the Center is provided by the MCC Governing Board, elected annually at the McLean Day festivities in Lewinsville Park, which is hosted and underwritten by the Center. MCC receives its expenditure authority from the Fairfax County Board of Supervisors each fiscal year.

The MCC Governing Board and staff have developed and refined a strategic business plan which directs the expansion of the agency's functions for the next three years. MCC will remodel three restrooms and the community center kitchen as part of the continuing improvements. MCC will train staff to provide information to enhance the Center's capability as a "one-stop shop" for printed and online information on community activities. MCC also seeks to develop programs that increase community involvement of families and seniors. Residents and businesses will be included in identifying McLean's community needs and MCC staff will analyze those needs to determine potential areas of expanded programming facilities.



Creating greater awareness of and participation in community activities is also a part of MCC's strategic business plan. MCC will obtain contractual support for outreach and marketing to upgrade the Center's Web site and to provide online registration, as well as expand targeted marketing of programs and community activities.

MCC will maintain fiscal integrity and expand partnerships in support of the strategic plan by obtaining contractual professional support for fundraising and increasing business partnerships and sponsors of MCC activities.

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Expand middle school after school program at Longfellow from 2 days to 5 days a week, from 12 students to 30 students. Expand summer camp program to extended care from 3:00PM to 6:00PM, for approximately 80 additional youth.	☑	☑
Continue hosting events sponsored by the Safe Community Coalition, a nonprofit community organization, including a youth summit, parent workshops and lectures.	☑	☑
 <b>Building Livable Spaces</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Replace theatre lighting, remodel kitchen, and restrooms as part of the continuing improvement of the MCC.	☑	☑
Proceed with strategic plan to determine feasibility and scope of possible expansion of the Center facility.		☑

## Fund 113 McLean Community Center

 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Continue the use of two passenger vans to transport students from the middle school (Longfellow) to the old firehouse teen center. Also transport students for the summer camp teen center program.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Continue to distribute the seasonal program guide three times a year. Continue to improve the web site for ease of access and information. Continue to improve the e-flyer, which currently is sent to over 6,000 recipients.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Develop capacity to provide extensive information about activities of community groups and organizations. The Center will research and compile a database to enable citizens to obtain information at a central location.		<input checked="" type="checkbox"/>
Hosted a Community Dialogues event, in conjunction with the Department of Family Services, to engage citizens in conversation regarding multi-cultural and multi-ethnic issues.	<input checked="" type="checkbox"/>	

### Budget and Staff Resources

<b>Agency Summary</b>				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	30/ 25.45	30/ 25.45	30/ 25.45	30/ 25.45
Expenditures:				
Personnel Services	\$1,959,933	\$1,957,994	\$1,957,994	\$2,220,220
Operating Expenses	1,099,996	1,387,980	1,550,369	1,473,655
Capital Equipment	0	27,500	34,891	33,500
Subtotal	<u>\$3,059,929</u>	<u>\$3,373,474</u>	<u>\$3,543,254</u>	<u>\$3,727,375</u>
Capital Projects	\$190,581	\$375,000	\$974,579	\$63,000
<b>Total Expenditures</b>	<b><u>\$3,250,510</u></b>	<b><u>\$3,748,474</u></b>	<b><u>\$4,517,833</u></b>	<b><u>\$3,790,375</u></b>

# Fund 113

## McLean Community Center

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### **FY 2007 Funding Adjustments**

*The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:*

- ◆ **Employee Compensation** **\$100,432**  
An increase of \$100,432 in Personnel Services including \$99,376 associated with salary adjustments necessary to support the County's compensation program, and \$1,056 for evening, midnight and holiday shift differential increases.
  
- ◆ **After School and Camp Programs** **\$228,838**  
An increase of \$228,838 including \$161,794 in Personnel Services primarily attributable to limited term salaries and fringe benefits and \$67,044 in Operating Expenses associated with expanded Community Center after school programs, performing arts programs for youth and families and extended camp day care hours.
  
- ◆ **Intergovernmental Charges** **\$18,631**  
An increase of \$18,631 is due to intergovernmental charges. Of this total, an increase of \$18,050 is for Information Technology charges based on the agency's historic usage and the new software assurance program, and an increase of \$581 is for Department of Vehicle Services charges based on anticipated charges for fuel, vehicle replacement, and maintenance costs.
  
- ◆ **Carryover Adjustments** **(\$769,359)**  
A decrease of \$769,359 is due to the carryover of one-time expenses as part of the *FY 2005 Carryover Review*. Of this total, \$162,389 is in Operating Expenses, \$7,391 is for Capital Equipment and \$599,579 reflects unexpended Capital Project balances.
  
- ◆ **Capital Equipment** **\$33,500**  
Capital Equipment funding of \$33,500 is associated with the purchase of four computer-controlled lights to enhance the presentation quality of performances on stage and the replacement of an outdated security camera system.
  
- ◆ **Capital Projects** **\$63,000**  
Total Capital Projects funding of \$63,000 is associated with the replacement of three Heating Ventilation Air Conditioning (HVAC) units, the upgrade of the security alarm key pads and wiring, sound boards for the DuVal studio and the relocation of stairs to the loft in the scene shop.

### **Changes to FY 2006 Adopted Budget Plan**

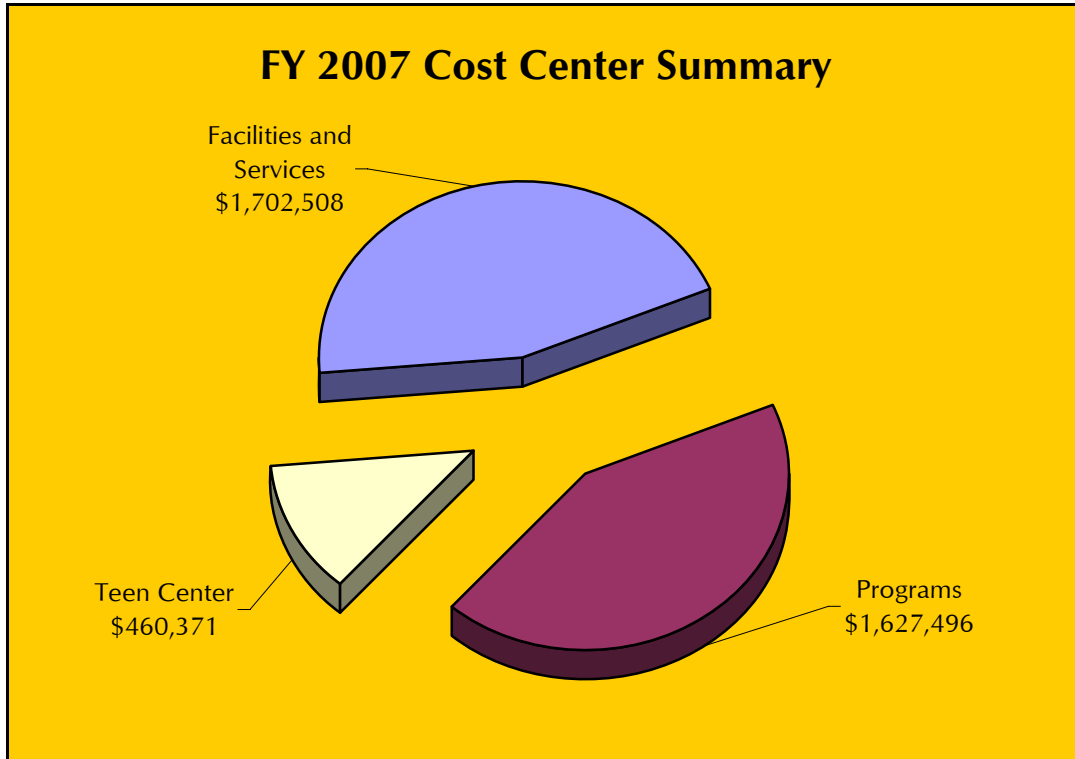
*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ **Carryover Adjustments** **\$769,359**  
As part of the *FY 2005 Carryover Review*, the Board of Supervisors approved encumbered funding of \$70,051 for professional and consulting services, repairs and maintenance and utility bills, and unencumbered funding of \$92,338 for theatre equipment, online registration software and landscaping and signage for the performing arts gazebo, \$7,391 in Capital Equipment for a Teen Center scan system for keeping statistical data and \$599,579 in unexpended Capital Project balances.

# Fund 113 McLean Community Center

## Cost Centers

The three cost centers in Fund 113, McLean Community Center are Facilities and Services, Programs and Teen Center. These distinct program areas work to fulfill the mission and carry out the key initiatives of the McLean Community Center.



## Facilities and Services

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	17/ 13.45	17/ 13.45	17/ 13.45	17/ 13.45
<b>Total Expenditures</b>	<b>\$1,588,159</b>	<b>\$1,901,754</b>	<b>\$2,658,981</b>	<b>\$1,702,508</b>

Position Summary			
1 Executive Director	1 Administrative Assistant V	1 Administrative Assistant IV, PT	
1 Deputy Community Center Director	1 Information Officer II	2 Administrative Assistants III	
1 Accountant II	6 Facility Attendants I, 6 PT	3 Administrative Assistants II	
<b>TOTAL POSITIONS</b>			
17 Positions / 13.45 Staff Years		PT Denotes Part-Time Positions	

# Fund 113 McLean Community Center

## Key Performance Measures

### Goal

To administer the facilities and programs of the McLean Community Center, to assist local public groups' planning activities and to provide information to citizens in order to facilitate their integration in the life of the community.

### Objectives

- ◆ To increase the number of patrons 3.3 percent, from 188,895 to 195,151.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Patrons served	162,235	176,682	180,216 / 185,016	188,895	195,151
<b>Efficiency:</b>					
Cost per patron	\$7.79	\$7.19	\$8.68 / \$8.46	\$8.04	\$8.30
<b>Service Quality:</b>					
Percent satisfied with service	99%	99%	99% / 99%	99%	99%
<b>Outcome:</b>					
Percent change in patrons using the Center	10.8%	8.9%	2.0% / 4.7%	2.1%	3.3%

## Performance Measurement Results

The number of patrons, calculated as the number of persons participating in classes or other activities in the facility, increased 4.7 percent from 176,682 in FY 2004 to 185,016 in FY 2005 with no relative increase in the number of complaints received through the Taxpayer and Participant Satisfaction Survey. The increase in the number of patrons increased the cost per patron from \$7.19 in FY 2004 to \$8.46 in FY 2005.

Programs 

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	10/ 9	10/ 9	10/ 9	10/ 9
<b>Total Expenditures</b>	<b>\$1,327,470</b>	<b>\$1,442,562</b>	<b>\$1,446,943</b>	<b>\$1,627,496</b>

Position Summary		
<u>Instruction &amp; Senior Adult Activities</u>	<u>Performing Arts</u>	<u>Youth Activities</u>
1 Park/Recreation Specialist II	1 Performing Arts Director	1 Park/Recreation Specialist II
	1 Theater Technical Director	
	1 Asst. Theater Technical Director	
1 Park/ Recreation Specialist II	1 Park/Recreation Specialist I	
	1 Administrative Assistant III	
	1 Cashier, PT	
	1 Facility Attendant II, PT	
<b>TOTAL POSITIONS</b>		
10 Positions / 9.0 Staff Years		PT Denotes Part-Time Position

# Fund 113

## McLean Community Center

### Key Performance Measures

#### Goal

To provide programs and classes to McLean Community Center district residents of all ages in order to promote personal growth and a sense of community involvement.

#### Objectives

- ◆ To increase number of patrons participating in classes and in Senior Adult Activities by 2.1 percent, from 42,669 to 43,553.
- ◆ To maintain the number of patrons attending major community Special Events, such as July 4th fireworks, at 28,050, while improving the quality of the events.
- ◆ To increase the number of patrons served by Performing Arts activities by 3.5 percent, from 32,325 to 33,456.
- ◆ To increase the number of patrons participating in Youth Activities by 5.0 percent, from 12,869 to 13,512.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Patrons participating in classes and Senior Adult activities	32,027	37,798	38,554 / 41,862	42,669	43,553
Patrons attending Special Events	24,000	28,050	28,050 / 25,300	28,050	28,050
Patrons at Performing Arts activities	26,525	30,073	32,196 / 31,598	32,325	33,456
Youth Activity patrons	10,921	11,554	11,901 / 12,555	12,869	13,512
<b>Efficiency:</b>					
Cost per patron in classes and Senior Adult activities	\$4.06	\$3.64	\$4.25 / \$3.92	\$3.95	\$4.00
Cost per patron at Special Events	\$7.63	\$7.39	\$7.62 / \$8.30	\$8.30	\$8.68
Cost per patron at Performing Arts activities	\$21.64	\$20.33	\$21.86 / \$22.16	\$23.17	\$24.31
Cost per patron at Youth Activities	\$21.92	\$21.14	\$23.25 / \$21.79	\$22.70	\$29.52
<b>Service Quality:</b>					
Percent satisfied with classes and Senior Adult activities	95%	95%	95% / 95%	95%	95%
Percent satisfied with Special Events	99%	99%	99% / 99%	99%	99%
Percent satisfied with Performing Arts activities	99%	99%	99% / 99%	99%	99%
Percent satisfied with Youth Activities	93%	90%	90% / 90%	90%	90%

# Fund 113 McLean Community Center

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Outcome:</b>					
Percent change in participation in classes and Senior Adult activities	(5.4%)	18.0%	2.0% / 10.8%	1.9%	2.1%
Percent change in participation at Special Events	9.1%	16.9%	0.0% / (9.8%)	0.0%	0.0%
Percent change in participation at Performing Arts activities	33.5%	13.4%	6.0% / 5.1%	2.3%	3.5%
Percent change in participation at Youth Activities	(1.4%)	5.8%	3.0% / 8.7%	2.5%	5.0%

## Performance Measurement Results

Patron hours have increased in most of the activities offered by MCC. It is anticipated that attendance at Youth and Teen Center activities will increase because of the new events and programs that are being planned. Classes and other activities for adults and children are also projected to increase.

Service quality is measured by customer satisfaction surveys. These are conducted at the conclusion of classes and other activities, and on-site at special events that attract large crowds. Additionally, a return postage-paid survey has been included in the Center's magazine, which is mailed to all residents of the tax district. A high level of approval has been noted in every aspect of operation, which is corroborated by the minimal number of complaints received.

## Teen Center

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	3/ 3	3/ 3	3/ 3	3/ 3
<b>Total Expenditures</b>	<b>\$334,881</b>	<b>\$404,158</b>	<b>\$411,909</b>	<b>\$460,371</b>

Position Summary		
1 Park/Recreation Specialist I	1 Park/Recreation Assistant	1 Facility Attendant I
<b>TOTAL POSITIONS</b>		
<b>3 Positions / 3.0 Staff Years</b>		

## Key Performance Measures

### Goal

To provide a facility for local youth in grades 7 through 12 in order to promote personal growth and provide a safe recreational and productive environment.

### Objectives

- ◆ To increase the number of weekend patrons by 10.0 percent, from 9,677 to 10,645.
- ◆ To increase the number of weekday patrons by 10.0 percent, from 8,590 to 9,449.



## Fund 113 McLean Community Center

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Weekend patrons at Teen Center	10,377	9,168	9,750 / 8,985	9,677	10,645
Weekday patrons at Teen Center	7,275	8,454	8,792 / 8,481	8,590	9,449
<b>Efficiency:</b>					
Cost per patron (including weekend and weekday)	\$13.29	\$14.02	\$19.22 / \$20.06	\$21.93	\$22.91
<b>Service Quality:</b>					
Percent of satisfied weekend patrons	92%	90%	90% / 90%	90%	90%
Percent of satisfied weekday patrons	92%	90%	90% / 90%	90%	90%
<b>Outcome:</b>					
Percent change in weekend patrons	26.1%	(11.7%)	6.3% / (2.0%)	7.7%	10.0%
Percent change in weekday patrons	5.0%	16.2%	4.0% / 0.3%	1.3%	10.0%

### Performance Measurement Results

The cost per patron increased from \$14.02 in FY 2004 to \$20.06 in FY 2005 because of the addition of new programs which required increased exempt staff hours. One of the programs is an after school program for students at Longfellow Middle School. Part of the cost was offset by a \$5,000 grant received from the Fairfax County Public Schools.

# Fund 113

## McLean Community Center

### FUND STATEMENT

#### Fund G10, Special Revenue Funds

#### Fund 113, McLean Community Center

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$3,521,126</b>	<b>\$2,901,386</b>	<b>\$4,093,122</b>	<b>\$4,040,140</b>
Revenue:				
Taxes	\$3,301,099	\$3,405,468	\$3,405,468	\$3,746,015
Interest	65,893	56,658	56,658	76,545
Rental Income	42,910	45,000	45,000	45,000
Instructional Fees	208,850	178,000	178,000	200,000
Performing Arts	101,133	146,810	146,810	159,950
Vending	1,210	2,100	2,100	1,200
Senior Adult Programs	15,810	8,000	8,000	10,000
Special Events	105,594	94,300	94,300	95,700
Theater Rentals	34,417	23,000	23,000	22,500
Youth Programs	178,330	186,380	186,380	317,735
Miscellaneous Income	58,920	156,195	156,195	116,325
Teen Center Income	118,193	127,940	127,940	165,150
Visual Arts	14,916	35,000	35,000	15,000
<b>Total Revenue</b>	<b>\$4,247,275</b>	<b>\$4,464,851</b>	<b>\$4,464,851</b>	<b>\$4,971,120</b>
<b>Total Available</b>	<b>\$7,768,401</b>	<b>\$7,366,237</b>	<b>\$8,557,973</b>	<b>\$9,011,260</b>
Expenditures:				
Personnel Services	\$1,959,933	\$1,957,994	\$1,957,994	\$2,220,220
Operating Expenses	1,099,996	1,387,980	1,550,369	1,473,655
Capital Equipment	0	27,500	34,891	33,500
Capital Projects	190,581	375,000	974,579	63,000
<b>Total Expenditures</b>	<b>\$3,250,510</b>	<b>\$3,748,474</b>	<b>\$4,517,833</b>	<b>\$3,790,375</b>
Transfer Out:				
County Debt Service (200)	\$424,769	\$0	\$0	\$0
<b>Total Transfer Out</b>	<b>\$424,769</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Disbursements</b>	<b>\$3,675,279</b>	<b>\$3,748,474</b>	<b>\$4,517,833</b>	<b>\$3,790,375</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$4,093,122</b>	<b>\$3,617,763</b>	<b>\$4,040,140</b>	<b>\$5,220,885</b>
Equipment Replacement Reserve <sup>2</sup>	\$1,044,277	\$1,312,012	\$1,312,012	\$1,022,434
Capital Project Reserve <sup>3</sup>	900,000	1,200,000	1,200,000	3,570,738
Technology Improvement Fund	200,000	200,000	200,000	200,000
<b>Unreserved Balance</b>	<b>\$1,948,845</b>	<b>\$905,751</b>	<b>\$1,328,128</b>	<b>\$427,713</b>
<b>Tax Rate per \$100 of Assessed Value</b>	<b>\$0.028</b>	<b>\$0.028</b>	<b>\$0.028</b>	<b>\$0.028</b>

<sup>1</sup> The source of the variability in FY 2007 over FY 2006 is due to growth in real estate tax revenues reflecting increased property tax assessments in Small District 1, as well as the completion of capital renovation and expansion projects.

<sup>2</sup> Funds reserved for equipment replacement are not encumbered based on normal accounting practices; however, they are allocated for future equipment replacement purchases.

<sup>3</sup> Funds reserved for capital projects are not encumbered based on normal accounting practices; however, they are allocated for future capital projects.

# Fund 113 McLean Community Center

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## FY 2007 Summary of Capital Projects

**Fund: 113 McLean Community Center**

<b>Project #</b>	<b>Description</b>	<b>Total Project Estimate</b>	<b>FY 2005 Actual Expenditures</b>	<b>FY 2006 Revised Budget</b>	<b>FY 2007 Advertised Budget Plan</b>
003601	McLean Community Center Improvements	\$1,971,635	\$190,581.42	\$974,578.97	\$63,000
<b>Total</b>		<b>\$1,971,635</b>	<b>\$190,581.42</b>	<b>\$974,578.97</b>	<b>\$63,000</b>

# Fund 113 McLean Community Center

<b>003601</b>	<b>McLean Community Center Improvements</b>	
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1234 Ingleside Avenue 1440 Old Chain Bridge Road	Dranesville
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**Description and Justification:** Project 003601: Center improvements funded through this project in prior years included parking lot expansion, carpet purchase and installation, landscaping, Heating Ventilation and Air Conditioning (HVAC) modifications, a feasibility study to expand the facility and for the McLean Project for the Arts (MPA) renovation project. FY 2007 provides for the replacement of three HVAC units, upgrade of the security alarm key pads and wiring, sound boards for the DuVal studio and the relocation of stairs to the loft in the scene shop.

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	130,095	63,003	0	67,092	0	0
Construction	1,813,920	652,851	190,581	907,487	63,000	0
Other	27,620	27,620	0	0	0	0
<b>Total</b>	<b>\$1,971,635</b>	<b>\$743,474</b>	<b>\$190,581</b>	<b>\$974,579</b>	<b>\$63,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$63,000	\$63,000

**Operating Budget Impact:**  
This project will have no measurable impact on the operating budget.

# Fund 115

## Burgundy Village Community Center

### Mission

To provide and maintain a facility for the citizens of the Burgundy Village district so they may have an opportunity to plan, organize, and implement recreational, social and civic activities.


### Focus

Fund 115, Burgundy Village Community Center, was established in 1970, along with a special tax district, to finance the operations and maintenance of the Burgundy Village Community Center for use by residents of the Burgundy Community. Residents of this district currently pay an additional \$0.02 per \$100 of assessed value on their real estate taxes to fund the Center. The subdivisions of Burgundy Village, Somerville Hill, and Burgundy Manor are included in the special tax district. Funding for Center operations and maintenance is derived from the tax district receipts, interest on Center funds invested by the County, and facility rentals. Increased revenues in recent years have been primarily due to increases in residential assessments based on current real estate market activity.

The Burgundy Village Community Center is used for meetings, public service affairs, and private parties. Residents of the Burgundy Community rent the facility for \$35 per event and non-residents are charged \$200 per event. There is no charge for community activities or meetings such as the Burgundy Civic Association, Neighborhood Watch, and community events sponsored by the Operations Board.

The Center is currently governed by a five-member Operations Board elected by the Burgundy Village Community residents.

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Burgundy Community residents used the center 17 times in FY 2005 for activities and meetings which contributes to the community's cohesiveness and speaks to the usefulness of the facility for the residents of the Village.	<input checked="" type="checkbox"/>	
Completed several renovation projects, including: replacing benches in public areas; converting the base of the ADA ramp to concrete; relocating concrete-based grills to meet Fire Code mandate; tree removal; establishing a master gardener program with butterfly habitat; replacing stage carpet; replacing industrial kitchen appliances; and installing new ceiling tiles.	<input checked="" type="checkbox"/>	
Implement marketing strategies to utilize no-charge announcements offered by various public media outlets.		<input checked="" type="checkbox"/>
Install new concrete slab pavers from the Community Center back door to the grill area and deck.		<input checked="" type="checkbox"/>

# Fund 115

## Burgundy Village Community Center

### Budget and Staff Resources

Agency Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	0/0	0/0	0/0	0/0
-----				
Expenditures:				
Personnel Services	\$14,279	\$17,705	\$17,705	\$18,164
Operating Expenses	21,468	25,387	25,387	25,646
Capital Equipment	0	0	0	0
<b>Total Expenditures</b>	<b>\$35,747</b>	<b>\$43,092</b>	<b>\$43,092</b>	<b>\$43,810</b>

### FY 2007 Funding Adjustments

The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:

- ◆ **Employee Compensation** **\$459**  
An increase of \$459 is associated with salary adjustments necessary to support the County's compensation program.
- ◆ **Building Renovation** **\$259**  
An increase of \$259 in Operating Expenses is primarily associated with projected increases in utility costs.

### Changes to FY 2006 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:

- ◆ There have been no revisions to this fund since approval of the FY 2006 Adopted Budget Plan.

# Fund 115

## Burgundy Village Community Center

### Key Performance Measures

#### Objectives

- ◆ To increase community center rentals by 25.0 percent, from 212 estimated in FY 2006 to 265 in FY 2007, in order to create a focal point in the community.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Rentals	258	265	271 / 186	212	265
<b>Efficiency:</b>					
Cost per rental	(\$8.40)	\$15.93	\$16.06 / \$15.84	\$17.81	\$18.84
<b>Service Quality:</b>					
Percent of users satisfied with the use of the facility	92%	92%	92% / 84%	90%	90%
<b>Outcome:</b>					
Percent change in facility use to create a community focal point	15.7%	2.7%	2.3% / (29.8%)	14.0%	25.0%

### Performance Measurement Results

In FY 2005, actual rentals were lower than prior years due to lower than anticipated scheduled weekly rentals during the year. The cost per rental stayed consistent with the previous year even though rentals declined due to the fact that fewer rentals resulted in a commensurate decrease in personnel services and operating costs. It should be noted that the one-time repair and maintenance renovation costs were not included in the calculation of the cost per rental in order to ensure a consistent methodology in calculating the cost or profit associated with Community Center rentals, allowing the efficiency measure to reflect comparable data from year to year. FY 2006 and FY 2007 rentals are projected to increase due to the implementation of an aggressive advertising campaign.

# Fund 115

## Burgundy Village Community Center

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 115, Burgundy Village Community Center

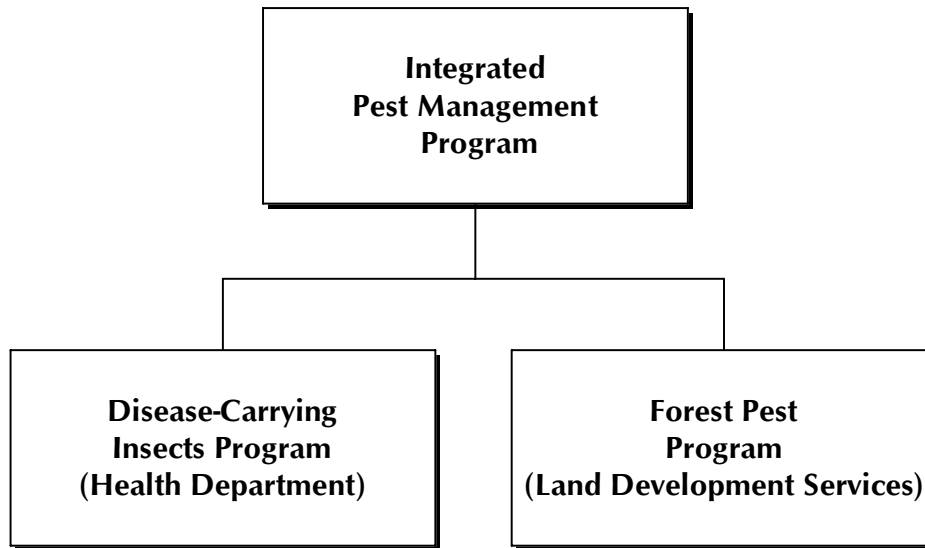
	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$126,273</b>	<b>\$128,975</b>	<b>\$126,809</b>	<b>\$126,504</b>
Revenue:				
Taxes	\$16,953	\$17,471	\$17,471	\$18,976
Interest	2,100	2,580	2,580	2,580
Rent	17,230	22,736	22,736	22,736
Total Revenue	\$36,283	\$42,787	\$42,787	\$44,292
<b>Total Available</b>	<b>\$162,556</b>	<b>\$171,762</b>	<b>\$169,596</b>	<b>\$170,796</b>
Expenditures:				
Personnel Services	\$14,279	\$17,705	\$17,705	\$18,164
Operating Expenses	21,468	25,387	25,387	25,646
Total Expenditures	\$35,747	\$43,092	\$43,092	\$43,810
<b>Total Disbursements</b>	<b>\$35,747</b>	<b>\$43,092</b>	<b>\$43,092</b>	<b>\$43,810</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$126,809</b>	<b>\$128,670</b>	<b>\$126,504</b>	<b>\$126,986</b>
<b>Tax Rate per \$100 of Assessed Value</b>	<b>\$0.02</b>	<b>\$0.02</b>	<b>\$0.02</b>	<b>\$0.02</b>

<sup>1</sup> The Burgundy Village Community Center maintains fund balances at adequate levels relative to projected operation and maintenance requirements. These costs change annually; therefore, funding is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.



# Fund 116

## Integrated Pest Management Program



### Mission

To suppress forest pest infestation and insect transmitted human disease throughout the County through surveillance, pest and insect control, and public information and education, so that zero percent of the County tree cover is defoliated and human morbidity and mortality are minimized while protecting the environment.

### Focus

Fund 116, Integrated Pest Management Program, includes two separate programs – the Forest Pest Program managed by Land Development Services (Department of Public Works and Environmental Services) and the Disease-Carrying Insects Program managed by the Health Department. The Forest Pest Program currently focuses on preventing the spread of gypsy moth caterpillars, cankerworms, and emerald ash borers in the County. The Disease-Carrying Insects Program focuses on controlling the spread of the West Nile virus as the prevention of epidemics and the spread of disease is one of the core functions of the Health Department.

A countywide tax levy financially supports Fund 116 activities and this levy may change annually due to funding requirements based on the level of infestation. Since FY 2001, the Board of Supervisors-approved tax rate has been \$0.001 per \$100 assessed value and has provided support for both the Forest Pest and the Disease-Carrying Insects Programs. In FY 2007, the same tax rate, along with the existing fund balance, will continue to support both programs.

### THINKING STRATEGICALLY

Strategic issues for the Department include:

- Coordinating inter-jurisdictional and multi-agency activities to maximize program results;
- Preventing and/or minimizing the occurrence of West Nile virus cases through surveillance, management, public education activities and inter-jurisdictional cooperation ; and
- Preventing defoliation from forest pests while minimizing any resulting environmental impacts.

# Fund 116

## Integrated Pest Management Program

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### **Forest Pest Program**

The Forest Pest Program is a cooperative program with the United States Department of Agriculture (USDA) Forest Service and the Virginia Department of Agriculture and Consumer Services (VDACS). VDACS maintains a list of insects that are eligible for control by this Program. Currently, three insects are listed – the gypsy moth, the cankerworm, and the emerald ash borer. The emerald ash borer was added to the list in 2003, following the emergence of this pest in Virginia. The cooperative program investigates tree damage due to forest pests by conducting annual insect monitoring surveys. The surveys check egg masses, have an approximate 20 foot radius, are conducted every 2,000 feet throughout the County and are Forest Service approved. Forested areas with high gypsy moth and cankerworm populations are identified for possible treatment the following spring. The proposed treatment plan and resource requirements for those pests are submitted annually to the Board of Supervisors for approval in February. Treatment is conducted in late April through early May before the gypsy moth and cankerworm can damage trees. Throughout the year, staff conducts public hearings, displays information at fairs and exhibits, and distributes brochures, educating Fairfax County communities about pest suppression methods and measures that they may take to alleviate potential forest pest population explosions.

The emergence of the emerald ash borer in Fairfax County was identified by VDACS in late 2003. In an effort to ensure that the insects did not spread any further, guidance was given by the USDA Animal Plant Health Inspection Service (APHIS) regarding eradication. Eradication efforts took place in spring 2004 before the adult borers emerged. Those efforts were coordinated among Fairfax County Forest Pest program staff, APHIS, and VDACS; federal funding for eradication efforts was provided to the state. Forest Pest program staff continued to assist in eradication efforts through monitoring and surveying of the treated area; however, County financial assistance in these efforts is not expected to have a significant impact on Fund 116 due to the relatively low emerald ash borer populations found in 2005 and potential financial assistance from the Commonwealth of Virginia.

It is noted that the size of pest populations for gypsy moths and cankerworms is cyclical. Populations will be high for a period of years, and then drop for a period, only to rise again. For example, in the early to mid 1990s, annual treatment requirements for the gypsy moth fluctuated from 3,000 to 45,000 acres. Gypsy moth populations have moderated in recent years, with 1,800 acres treated in FY 2001, 5,500 acres in FY 2002, 2,100 acres in FY 2003, no treatment was necessary in FY 2004 and 150 acres were treated in FY 2005. Based on field surveys conducted in the fall, staff estimates approximate that 300 acres will require treatment in FY 2006. Cankerworm populations have also moderated, with 250 acres treated for cankerworm infestation in FY 2001, 300 acres in FY 2002 and 1,400 acres in FY 2003. Treatment was not necessary in FY 2004 and FY 2005 and does not appear to be necessary in FY 2006. The proposed FY 2007 budget plan provides sufficient capacity to treat 2,500 acres of gypsy moths and 2,500 acres for cankerworms, should the egg mass surveys conducted between August and January of that fiscal year indicate that requirement. Prior to treating, the confirmed number of acres requiring treatment will be presented to the Board of Supervisors for approval.

### **Disease-Carrying Insects Program**

The West Nile virus (WNV) is transmitted from birds to humans through the bite of infected mosquitoes, and it continues to be a public health concern. The first sign of the virus in Fairfax County was in 2000 when a positive bird was detected, and subsequently it has been found in mosquitoes, horses, and in humans. To date, there have been 17 human cases detected in the County (13 in FY 2003, three in FY 2004, and one in FY 2005), with two fatalities, one occurring in FY 2003 and one in FY 2005.

In order to address the presence of emerging diseases, the County established a multi-agency mosquito surveillance and management committee and the Health Department secured contract services in 2002 to carry out specialized activities in avian (bird) and mosquito surveillance and mosquito control. In FY 2003, the County hired a medical entomologist to further develop and guide the WNV program. Currently, the program consists of three major components: surveillance, control, and outreach and education. Inter-jurisdictional cooperation is also a key component of the WNV program, allowing for coordination of surveillance and management activities with surrounding jurisdictions and on public lands.

# Fund 116

## Integrated Pest Management Program


In the 2004 WNV season (May to October), avian and mosquito surveillance activities were performed by County staff in lieu of contracted services. However, contracted services were retained for the more labor-intensive preemptive control activities that require a significant fleet of vehicles and specialized equipment. The County continues to proactively treat the storm water catch basins in an effort to reduce the populations of mosquitoes that transmit WNV. Catch basins are treated in multiple six-week cycles from May through October. The number of catch basin treatments has steadily increased each year and in FY 2006 and FY 2007, a similar preemptive catch basin treatment program is planned. Treatment cycles totaling 105,000 catch basins are projected to ensure the aggressive suppression of the disease. This level assumes the capacity for treatment response if there is a warm WNV season (May to October), which would enhance mosquito breeding and development of the virus in these mosquitoes. Weather conditions, primarily rainfall is the principal factor that determines the number of catch basins that will be treated any given year. Inspection and larviciding activities are carried out in targeted areas of the County identified as significant mosquito breeding areas. A comprehensive larval surveillance program was carried out in FY 2005 and FY 2006 to evaluate the actual extent of breeding sites in the County. The cost per capita reflects the combined funding for West Nile virus activities provided under the Health Department (General Fund) and Fund 116, Integrated Pest Management Program.

As WNV is an emerging disease in the County, the response to the virus is relatively new and will be adjusted as time progresses. This has already been demonstrated by the adjustment of the timing of catch basin treatment cycles and larval surveillance program. Program activities will continue to be modified in order to better conform to new information and data as it becomes available, allowing the WNV program to have a more focused approach to managing WNV in the County.



The outreach and education component of the WNV program is aimed at increasing residents' awareness of actions that can be taken for self protection and reduction of potential mosquito breeding areas on private property. The program continues to produce and distribute outreach material in English, Chinese, Korean, Spanish, and Vietnamese. In 2005, the program produced and printed an 18-month calendar with complementary captions, facts, figures, important dates, and helpful reminders of things for readers to do around the home to manage mosquitoes and protect them from WNV. General facts, local figures and brief descriptions of the County's efforts were included to educate the public about basic mosquito biology and inform them specifically about mosquitoes and West Nile virus in Fairfax County. The telephone number, Web page, and e-mail address for the West Nile Virus Control and Mosquito Management Program were included on every page of the calendar. It should be noted that, while education and outreach programming is a critical component of the program, the cost of these activities is limited to less than 10 percent of the total program budget.

A pilot tick surveillance program was added to the Disease Carrying Insects Program in FY 2005. The program operates in cooperation with the Virginia Department of Health. The objective is to understand the magnitude of tick-borne disease in the County and define the areas of greatest risk. The program involves the collection, identification and distribution of tick species in the County.

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
The Health Department will continue to closely monitor a comprehensive in-house mosquito surveillance program, serving as the first indicator for the presence of the West Nile virus, its distribution throughout the County, the mosquito species involved in transmission, as well as the magnitude of infection rate of these mosquitoes.	☑	☑

## Fund 116 Integrated Pest Management Program

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
In cooperation with the Virginia Department of Health, a tick surveillance program will be conducted to understand the magnitude of tick-borne disease in the County and define the areas of greatest risk. The program began as a pilot in FY 2006 and involves the identification and distribution of tick species in the County.	✓	✓
 <b>Building Livable Spaces</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Enhance the protection of forest cover in residential, public, and urban environments of Fairfax County by continuing to eliminate dead trees and monitoring caterpillars that contribute to forest pest infestation and safety. A healthy forest complex, in new and old neighborhoods, is critical in maintaining a quality of life that Fairfax County residents desire.	✓	✓
 <b>Practicing Environmental Stewardship</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Utilize Integrated Pest Management (IPM) techniques for gypsy moth, emerald ash borer, and cankerworm control. IPM ensures that pesticide use is minimized and that residents are educated about alternative control options. Forest Pest Program staff monitors pest populations and determines the level of aerial pesticide application necessary, eliminating the need for individual homeowners to spray. The impact is that less spray material is delivered to an area because it is done in a controlled manner.	✓	✓
 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Update and distribute an 18-month calendar that has proved successful as an outreach tool to educate the public about basic mosquito biology and provide specific information about mosquitoes and West Nile virus in the County.	✓	✓
Continue to enhance outreach campaign by conducting public meetings, promoting educational activities, and distributing materials on the Forest Pest and West Nile virus (WNV) programs. Public meetings help ensure that residents are aware of County treatment activities and that they have ample opportunity to provide input into the planning process. Activities involve interactive web pages, fair exhibits, and meetings tailored to citizens' informational needs. Educational materials for Forest Pest and WNV will be distributed in English and Spanish and will be disseminated through news releases, interviews, mailings, and public service announcements via several media outlets. In addition, WNV materials will be distributed in Chinese, Korean, and Vietnamese.	✓	✓

# Fund 116

## Integrated Pest Management Program

### Budget and Staff Resources

Agency Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	10/ 10	10/ 10	10/ 10	10/ 10
Expenditures:				
Personnel Services	\$544,386	\$690,399	\$690,399	\$753,227
Operating Expenses	863,644	1,743,387	1,864,221	1,746,105
Capital Equipment	17,317	0	0	0
<b>Total Expenditures</b>	<b>\$1,425,347</b>	<b>\$2,433,786</b>	<b>\$2,554,620</b>	<b>\$2,499,332</b>

Summary by Program				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Forest Pest Program</b>				
Authorized Positions/Staff Years				
Regular	7/ 7	7/ 7	7/ 7	7/ 7
<b>Expenditures</b>	<b>\$550,238</b>	<b>\$932,212</b>	<b>\$941,990</b>	<b>\$976,159</b>
<b>Disease-Carrying Insects Program</b>				
Authorized Positions/Staff Years				
Regular	3/ 3	3/ 3	3/ 3	3/ 3
<b>Expenditures</b>	<b>\$875,109</b>	<b>\$1,501,574</b>	<b>\$1,612,630</b>	<b>\$1,523,173</b>

Position Summary	
<b>FOREST PEST PROGRAM</b>	<b>DISEASE-CARRYING INSECTS PROGRAM</b>
1 Urban Forester III	1 Environmental Health Supervisor
1 Urban Forester II	2 Environmental Health Specialists II
3 Urban Foresters I	
1 Information Technology Technician III	
1 Administrative Assistant II	
<b>TOTAL POSITIONS</b>	
<b>10 Positions / 10.0 Staff Years</b>	

### FY 2007 Funding Adjustments

The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:

- ◆ **Employee Compensation** **\$62,828**  
 An increase of \$62,828 in Personnel Services associated with salary adjustments necessary to support the County's compensation program.
- ◆ **Intergovernmental Charges** **\$2,718**  
 An increase of \$2,718 is for Department of Vehicle Services charges based on anticipated charges for fuel, vehicle replacement, and maintenance costs.
- ◆ **Carryover Adjustments** **(\$120,834)**  
 A decrease of \$120,834 is due to the carryover of one-time expenses as part of the FY 2005 Carryover Review.

# Fund 116

## Integrated Pest Management Program

### Changes to FY 2006 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:

- ◆ **Carryover Adjustments** **\$120,834**  
 As part of the FY 2005 Carryover Review, the Board of Supervisors approved encumbered funding of \$120,834 in Operating Expenses for arborvirus prevention and program supplies which had been ordered but not yet received.

### Key Performance Measures

#### Objectives

- ◆ To control the infestation of gypsy moths, cankerworms, and emerald ash borers through detection and abatement programs so that zero percent of County tree cover is defoliated in a given year.
- ◆ To suppress the transmission of West Nile virus from infected mosquitoes to the human population, holding the number of human infections to five, which is less than the 13 experienced in FY 2003.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Gypsy moth/cankerworm field surveys completed annually in areas known or suspected to be infested	3,200	3,200	3,200 / 3,200	3,200	3,200
Mosquito larvicide treatments of catch basins to control West Nile virus	66,879	153,623	91,000 / 92,920	105,000	105,000
<b>Efficiency:</b>					
Gypsy moth/cankerworm field surveys conducted per staff	800	800	800 / 800	800	800
West Nile virus program cost per capita	\$0.74	\$1.23	\$1.50 / \$0.88	\$1.58	\$1.48
<b>Service Quality:</b>					
Percent of County households in gypsy moth and cankerworm treatment areas notified of abatement efforts	100%	100%	100% / 100%	100%	100%
Percent of targeted catch basin areas treated with mosquito larvicide within the scheduled timeframe	100%	100%	100% / 100%	100%	100%

# Fund 116

## Integrated Pest Management Program

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Outcome:</b>					
Percent of County tree defoliation resulting from gypsy moth and cankerworm infestation	0%	0%	1% / 0%	0%	0%
Confirmed human cases of West Nile virus in Fairfax County, Fairfax City, and Falls Church City as reported by VDH (1)	13	3	10 / 1	5	5

(1) VDH = Virginia Department of Health

### Performance Management Results

**Forest Pest Program:** Staff surveys for caterpillars and egg masses conducted in mid-summer and early fall of 2004, indicated that gypsy moth populations were slightly increasing and some ground treatment was necessary. To adequately address this increase, ground treatment for the gypsy moth caterpillar was 120 acres in the spring of FY 2005. Surveys for the cankerworm completed this past winter indicated that no treatment was necessary during the spring. Defoliation surveys for both insects conducted in the summer of 2005 indicated that there was no defoliation in Fairfax County during this timeframe.

**Disease-Carrying Insects Program:** West Nile virus (WNV) control is in its fifth year. The goal in FY 2007 is to continue to hold the number of human cases as reported by the Virginia Department of Health to no more than five cases, a number lower than the 13 cases reported for the County in FY 2003, which is the initial benchmark for human cases. Five cases is higher than the FY 2004 and FY 2005 experiences, when the County benefited from the unseasonably cool weather and very heavy spring rains flushing through storm water catch basins, inhibiting certain species of mosquitoes from breeding.

West Nile virus program costs are based on the number and size of treatment rounds in a given year, as well as education, outreach, and surveillance activities carried out in-house. In FY 2005, fewer treatment rounds were necessary compared to previous years, thereby lowering program costs. In addition, mosquito trapping was brought in-house in FY 2004, which saved additional money. With fewer treatments and cost savings from in-house surveillance, the total WNV program cost per capita fell significantly to \$0.88 in FY 2005. This was much lower than the target of \$1.50 per capita. Cost per capita in future years may increase depending on environmental factors, insecticide treatments resulting from larval inspections and surveillance activities, as well as follow-up studies for the evaluation of the outreach program.

The pilot tick surveillance program was initiated in late FY 2005 in cooperation with the Virginia Department of Health. The objective of the pilot program is to understand the magnitude of tick-borne disease in the County and define the areas of greatest risk. Surveillance in FY 2005 indicated that, of the ticks collected, 91 percent are the lone star tick, 5 percent are the dog tick and 4 percent are deer ticks. Initial surveillance during the pilot program suggests that the tick density is greatest in the Western part of the County.

# Fund 116

## Integrated Pest Management Program

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 116, Integrated Pest Management Program

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$2,127,943</b>	<b>\$961,080</b>	<b>\$2,218,928</b>	<b>\$1,137,014</b>
Revenue:				
General Property Taxes	\$1,442,846	\$1,441,816	\$1,441,816	\$2,051,438
Interest on Investments	38,486	30,890	30,890	30,890
State Reimbursement	35,000	0	0	0
Total Revenue	\$1,516,332	\$1,472,706	\$1,472,706	\$2,082,328
<b>Total Available</b>	<b>\$3,644,275</b>	<b>\$2,433,786</b>	<b>\$3,691,634</b>	<b>\$3,219,342</b>
Expenditures:				
Forest Pest Program	\$550,238	\$932,212	\$941,990	\$976,159
Disease-Carrying Insects Program	875,109	1,501,574	1,612,630	1,523,173
Total Expenditures	\$1,425,347	\$2,433,786	\$2,554,620	\$2,499,332
<b>Total Disbursements</b>	<b>\$1,425,347</b>	<b>\$2,433,786</b>	<b>\$2,554,620</b>	<b>\$2,499,332</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$2,218,928</b>	<b>\$0</b>	<b>\$1,137,014</b>	<b>\$720,010</b>
<b>Tax Rate Per \$100 of Assessed Value</b>	<b>\$0.001</b>	<b>\$0.001</b>	<b>\$0.001</b>	<b>\$0.001</b>

<sup>1</sup> Due to the cyclical nature of pest populations, the treatment requirements supported by this fund may fluctuate from year to year. Therefore, Ending Balances may also fluctuate depending on the level of treatment necessary to suppress gypsy moth, cankerworm, emerald ash borer or WNV-carrying mosquito populations in a given year.



# Fund 118

## Consolidated Community Funding Pool

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### Mission

To provide a pool of funds to be awarded on a competitive basis for human service programs offered by community-based agencies. The Department of Systems Management for Human Services (DSMHS) and the Department of Administration for Human Services (DAHS) have oversight responsibility for this funding pool.

### Focus

Continued efforts have been made to streamline the funding process for both county and community-based agencies. FY 2007 will be the eighth year of a consolidated process for setting priorities and awarding funds from both the Consolidated Community Funding Pool (CCFP) and Community Development Block Grant (CDBG) processes.

Prior to FY 2000, the CCFP grant process and the CDBG process were similar activities that operated under different time frames, with separate application requirements and different evaluation criteria. With the December 1997 approval of the Board of Supervisors, these two processes were merged under the title of Consolidated Community Funding Pool. The CCFP is funded from federal CDBG funds for Targeted Public Services and Affordable Housing; federal Community Services Block Grant (CSBG) funds; and local Fairfax County General Funds. Although the process for setting priorities and awarding funds has been consolidated, Fund 118 contains only the local Fairfax County General Fund and CSBG portion of the funds. The federal CDBG funds remain in Fund 142, Community Development Block Grant, for grant accounting purposes. It should also be noted that the CSBG funding is not detailed separately from the General Fund Transfer. In FY 2007, these funding sources will provide \$10,366,364 to community organizations. A breakdown of this funding is shown in the following table:

Funding Source	FY 2007 Advertised Budget
General Fund Transfer (includes estimated CSBG revenue to General Fund)	\$8,217,122
CDBG (shown in Fund 142, CDBG)	\$2,149,242
<b>Total CCFP</b>	<b>\$10,366,364</b>

It should be noted, however, that pressures on the federal budget in terms of financing for troops in Iraq and providing assistance to victims of Hurricane Katrina are likely to result in a reduction in CDBG funding. Preliminary information indicates a five percent, or approximately \$100,000, decrease in CDBG funding in the CCFP. Since these potential revisions are still uncertain, they have not been incorporated in the FY 2007 Advertised Budget Plan.

FY 2007 Initiatives will include:

- ◆ Continue utilization of the two-year contract awards cycle for agencies receiving funds through the CCFP.
- ◆ Provide ongoing technical assistance and contract management oversight and support to non-profit recipients of CCFP funds.
- ◆ Promote approaches which build community capacity and leadership and the involvement of residents and, where feasible, the population being served in the targeted communities.
- ◆ Review documented service needs and demographic trends and continue to gather relevant information from public meetings, reports and studies, and data from county and non-profit human service agencies.

## Fund 118

### Consolidated Community Funding Pool

The Board of Supervisors approved the Consolidated Community Funding Advisory Committee's (CCFAC) FY 2007/FY 2008 recommended priorities on July 25, 2005. FY 2007 is the first year of the new two-year funding cycle. The CCFAC has organized the FY 2007/FY 2008 funding priorities according to four areas, and adopted corresponding goal statements. The CCFAC also recommended, and the Board approved, target percentage ranges for each priority area for FY 2007/FY 2008, which are intended to be used as guides for applicants and for the citizen Selection Advisory Committee.

Priority Area	Goal	Target
Self-Sufficiency	Families and individuals, including seniors and persons with disabilities, are healthy, stable, and independent.	41 – 49%
Affordable Housing	Families and individuals, including seniors and persons with disabilities, have a home.	25 – 35%
Youth	Youth have knowledge, skills, and abilities to make safe responsible decisions.	11 – 19%
Basic Needs	Families and individuals, including seniors and persons with disabilities, meet their basic needs.	7 – 13%

A Request for Proposal (RFP) was issued in the fall of 2005, utilizing these funding criteria as approved by the Board of Supervisors. Funds will be awarded for a two-year period on a competitive basis after a citizen Selection Advisory Committee has reviewed responses from all eligible community organizations to the RFP. The citizen Selection Advisory Committee will recommend two-year funding awards to the Board of Supervisors on April 24, 2006. Once approved by the Board of Supervisors, the community organizations receiving funding in FY 2007 will be detailed in the FY 2007 Adopted Budget Plan. For a complete list of the FY 2006 allocations, please refer to the FY 2006 Adopted Budget Plan or the CCFP website at [www.fairfaxcounty.gov/ccfp/funded/awardsfy06.htm](http://www.fairfaxcounty.gov/ccfp/funded/awardsfy06.htm).

The Department of Systems Management for Human Services and the Department of Administration for Human Services have administrative oversight responsibility for the CCFP. Together with the Fairfax County Department of Housing and Community Development, the Department of Family Services and the Department of Community and Recreation Services, they are responsible for planning, implementation and oversight of all facets of the CCFP process.

In FY 1997, the Board of Supervisors approved the development and the implementation of a competitive funding process to fund services best provided by community-based agencies and organizations, formerly funded through a contribution or through a contract with an individual county agency. In accordance with the Board's direction, this process was operational in FY 1998 and was guided by the following goals:

- ◆ Provide support for services that are an integral part of the County's vision and strategic plan for human services;
- ◆ Serve as a catalyst to community-based agencies, both large and small, to provide services and leverage resources;
- ◆ Strengthen the community's capacity to provide human services to individuals and families in need through effective and efficient use of resources; and
- ◆ Help build public/private partnerships and improve coordination, especially within the human service regions of the County.

# Fund 118

## Consolidated Community Funding Pool

Fund 118 was established in FY 1998 to provide a budget mechanism for this funding process. In FY 2000, CDBG funding for community-based organizations was incorporated to form the CCFP.

The CCFP process reflects significant strides to improve services to County residents and to usher in a new era of strengthened relations between the County and community private, nonprofit organizations. First, all programs funded through this process are required to develop and track program outcome measures. To aid agencies in meeting this requirement, the County (in partnership with the Fairfax-Falls Church United Way) has provided several performance measurement training opportunities for staff and volunteers from all interested community-based agencies. Second, the criteria used to evaluate the proposals explicitly encourage agencies to leverage County funding through strategies such as cash match from other non-county sources, in-kind services from volunteers, or contributions from the business community and others. Third, the criteria encourage agencies to develop approaches which build community capacity and involve residents and the target population in the neighborhoods being served. Fourth, the County has provided a nonprofit organizational development initiative to strengthen current and potential CCFP applicant organizations.

On July 26, 1999, the Board of Supervisors approved the CCFAC recommendation to change from one-year contract awards to two-year contract awards for agencies receiving funds through the Consolidated Community Funding Pool. The CCFAC evaluated the two-year award approach. This review included an extensive series of focus groups with nonprofit community-based organizations, both funded organizations and organizations that did not receive CCFP funding for programs they operated. These organizations strongly supported the two-year award cycle initiated in FY 2001/FY2002. Based on this review, the CCFAC recommended, and the Board of Supervisors approved, the continuation of the two-year funding cycle in FY 2003/FY 2004 and again for FY 2005/FY2006. The two-year funding cycle is continued again for FY 2007/FY 2008.

A major responsibility of the CCFAC is to recommend funding priorities for the Consolidated Community Funding Pool. The CCFAC maintains an ongoing process for the review and analysis of both data and community input that provides the information on which funding priority allocations are based. Community input processes include a variety of citizen and provider input activities conducted throughout the year around the County. The data that the CCFAC considers in setting funding priorities include County human service agency service delivery and demand data, general demographic and economic data and various assessment studies and other analyses conducted by the county government and others. In addition, the CCFAC also draws on the data provided by CCFP providers as part of their contract reporting process. Finally, the CCFAC publishes and broadly disseminates a proposed set of funding priorities and conducts a public hearing on the proposed priorities for the allocation of CCFP funds. Subsequent to the receipt and review of public comments, the CCFAC finalizes the funding priorities and forwards them to the Board of Supervisors for action.

### Budget and Staff Resources

Agency Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Expenditures:				
Operating Expenses	\$6,653,138	\$7,470,111	\$7,733,636	\$8,217,122
<b>Total Expenditures</b>	<b>\$6,653,138</b>	<b>\$7,470,111</b>	<b>\$7,733,636</b>	<b>\$8,217,122</b>

# Fund 118

## Consolidated Community Funding Pool

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### **FY 2007 Funding Adjustments**

*The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:*

- ◆ **Performance and Leverage requirements** **\$747,011**  
An increase of \$747,011, or 10.0 percent, in the General Fund Transfer is associated with performance and leverage requirements for nonprofit organizations and provides additional funding as part of the new two-year cycle to community organizations to meet human service needs in the County.
  
- ◆ **Carryover Adjustments** **(\$263,525)**  
A decrease of \$263,525 in Operating Expenses due to carryover of funds to complete and settle all FY 2005 Consolidated Community Funding Pool (CCFP) contracts for 22 projects.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ **Carryover Adjustments** **\$263,525**  
As part of the FY 2005 Carryover Review, \$263,525 was added due to encumbered carryover. Encumbrances are required to be carried over to complete and settle all FY 2005 Consolidated Community Funding Pool (CCFP) contracts for 22 projects.

# Fund 118

## Consolidated Community Funding Pool

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 118, Consolidated Community  
Funding Pool

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	\$135,019	\$0	\$263,525	\$0
Transfer In:				
General Fund (001)	\$6,781,644	\$7,470,111	\$7,470,111	\$8,217,122
Total Transfer In	\$6,781,644	\$7,470,111	\$7,470,111	\$8,217,122
<b>Total Available</b>	<b>\$6,916,663</b>	<b>\$7,470,111</b>	<b>\$7,733,636</b>	<b>\$8,217,122</b>
Expenditures:				
Community Funding Pool Operating Expenses	\$6,653,138	\$7,470,111	\$7,733,636	\$8,217,122
Total Expenditures	\$6,653,138	\$7,470,111	\$7,733,636	\$8,217,122
<b>Total Disbursements</b>	<b>\$6,653,138</b>	<b>\$7,470,111</b>	<b>\$7,733,636</b>	<b>\$8,217,122</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$263,525</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The FY 2006 Ending Balance decreases by more than 10 percent due to the projected expenditure of carryover funds to complete and settle all FY 2005 Consolidated Community Funding Pool (CCFP) contracts for 22 projects.

# Fund 119 Contributory Fund

Agency Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Expenditures:				
Operating Expenses	\$9,862,349	\$10,528,301	\$11,053,301	\$11,091,539
<b>Total Expenditures</b>	<b>\$9,862,349</b>	<b>\$10,528,301</b>	<b>\$11,053,301</b>	<b>\$11,091,539</b>

## Contributory Overview

Fund 119, Contributory Fund, was established in FY 2001 to reflect General Fund support for agencies or organizations that receive County contributions. Funding for these organizations was previously included in the General Fund under Agency 88, Contributory Agencies. However, because the expenditures made to these organizations are not in support of direct County operations, the use of direct expenditures from the General Fund distorts the cost of County operations. Therefore, a separate fund was established to show the General Fund support of these organizations in the form of a transfer, rather than as a direct expenditure. FY 2007 funding totals \$11,091,539 and reflects an increase of \$38,238 or 0.3 percent over the *FY 2006 Revised Budget Plan* funding level of \$11,053,301. The required Transfer In from the General Fund is \$11,015,429. Individual contributions are described in detail on the following pages.

Contributory funding is in compliance with the Board of Supervisors' policy to make General Fund appropriations of specified amounts to various nonsectarian, nonprofit or quasi-governmental entities for the purpose of promoting the general health and welfare of the community. Contributory Agency positions are not part of the County merit system and funding for all Contributory Agencies is reviewed annually. Each request is reviewed on the basis of the benefit to Fairfax County citizens, contractual or regional commitments, the responsibilities of state agencies, and a prior County commitment of funding. When appropriate, a nonprofit agency that provides specific contractual partnership services may be referred to Fund 118, Consolidated Community Funding Pool, for funding consideration by the Consolidated Community Funding Advisory Committee.

Since public funds are being appropriated, disbursements provided to designated agencies are currently made contingent upon submission and review of quarterly, semiannual and/or annual reports. This oversight activity includes reporting requirements prescribed by the County Executive, which require designated agencies to accurately describe the level and quality of services provided to County residents as well as the overall financial strength and stability of the County's Contributory Agencies. Various County agencies may be tasked with oversight of program reporting requirements. Contributory agencies that do not file reports as requested, may, at the discretion of the County Executive, have payments withheld until appropriate reports are filed and reviewed.

It should be noted that population is used by several of the organizations as the basis for their requests for FY 2007 funding from Fairfax County. The population figures cited by the individual organizations for Fairfax County may differ somewhat from one another due to the particular projection service utilized.

The chart on the following pages summarizes the FY 2007 funding for the various contributory organizations.

# Fund 119 Contributory Fund

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Legislative-Executive Functions/Central Service Agencies:</b>				
Dulles Area Transportation Association	\$9,000	\$9,000	\$9,000	\$9,000
Metropolitan Washington Council of Governments	783,225	810,406	810,406	838,706
National Association of Counties	17,021	18,375	18,375	19,294
Northern Virginia Regional Commission	427,988	492,283	492,283	552,769
Northern Virginia Transportation Commission	166,577	164,683	164,683	174,674
Public Technology Incorporated	27,500	27,500	27,500	20,000
Virginia Association of Counties	182,178	201,480	201,480	205,510
Virginia Innovation Group	5,250	5,250	5,250	6,000
Virginia Institute of Government	20,000	20,000	20,000	20,000
Virginia Municipal League	90,027	93,444	93,444	0
Washington Airports Task Force	40,500	40,500	40,500	40,500
<b>Subtotal Legislative-Executive</b>	<b>\$1,769,266</b>	<b>\$1,882,921</b>	<b>\$1,882,921</b>	<b>\$1,886,453</b>
<b>Public Safety:</b>				
NOVARIS	\$356,000	\$401,328	\$401,328	\$403,568
Partnership For Youth	50,000	50,000	50,000	50,000
<b>Subtotal Public Safety</b>	<b>\$406,000</b>	<b>\$451,328</b>	<b>\$451,328</b>	<b>\$453,568</b>
<b>Health and Welfare:</b>				
GMU Law and Mental Illness Clinic	\$51,678	\$51,678	\$51,678	\$51,678
Health Systems Agency of Northern Virginia	86,750	86,750	86,750	86,750
Northern Virginia Healthcare Center/District Home of Manassas	901,821	1,062,628	1,062,628	1,076,083
Volunteer Fairfax	282,247	282,247	282,247	282,247
<b>Subtotal Health and Welfare</b>	<b>\$1,322,496</b>	<b>\$1,483,303</b>	<b>\$1,483,303</b>	<b>\$1,496,758</b>
<b>Parks, Recreation and Cultural:</b>				
Arts Council of Fairfax County	\$209,585	\$212,880	\$212,880	\$216,606
Arts Council of Fairfax County - Arts Groups Grants	120,000	120,000	120,000	120,000
Dulles Air and Space Museum	240,000	240,000	240,000	240,000
Fairfax Symphony Orchestra	252,518	252,518	252,518	265,723
Fort Belvoir Army Museum	240,000	240,000	240,000	240,000
Greater Reston Arts Center	0	50,000	50,000	0
Lorton Arts Foundation	0	0	500,000	0
Northern Virginia Regional Park Authority	1,807,018	1,918,739	1,918,739	2,035,315
Reston Historic Trust	20,000	20,000	20,000	20,000
The Claude Moore Colonial Farm	31,500	31,500	31,500	31,500
Town of Vienna Teen Center	40,000	40,000	40,000	40,000
Virginia Opera Company	25,000	25,000	25,000	25,000
Wolf Trap Foundation for the Performing Arts	125,000	125,000	125,000	125,000
<b>Subtotal Parks, Recreation &amp; Cultural</b>	<b>\$3,110,621</b>	<b>\$3,275,637</b>	<b>\$3,775,637</b>	<b>\$3,359,144</b>

# Fund 119 Contributory Fund

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Community Development:</b>				
Architectural Review Board	\$3,500	\$3,500	\$3,500	\$3,500
Celebrate Fairfax, Incorporated	26,207	27,099	27,099	27,876
Commission for Women	6,916	6,916	6,916	6,916
Convention and Visitors Corporation	2,000,000	2,000,000	2,000,000	2,425,522
Fairfax County History Commission	26,022	26,022	26,022	26,022
Greater Reston Incubator	0	0	0	30,000
Northern Virginia Community College	97,332	95,894	95,894	94,196
Northern Virginia Conservation Trust	250,602	258,120	258,120	266,380
Northern Virginia Soil and Water Conservation District	397,446	524,548	524,548	509,404
Northern Virginia 4-H Education Center	25,000	25,000	25,000	25,000
Occoquan Watershed Monitoring Program	95,650	100,108	100,108	106,635
Police and Fire World Games	0	0	25,000	0
Southeast Fairfax Development Corporation	142,250	184,641	184,641	190,550
VPI/UVA Education Center	50,000	50,000	50,000	50,000
Women's Center of Northern Virginia	29,942	29,942	29,942	29,942
Washington Area Housing Partnership	4,000	4,000	4,000	4,000
Washington Area Housing Trust Fund	31,442	31,665	31,665	32,016
Wildlife Rescue League	10,000	10,000	10,000	10,000
<b>Subtotal Community Development</b>	<b>\$3,196,309</b>	<b>\$3,377,455</b>	<b>\$3,402,455</b>	<b>\$3,837,959</b>
<b>Nondepartmental:</b>				
Fairfax Public Law Library	\$57,657	\$57,657	\$57,657	\$57,657
<b>Subtotal Nondepartmental</b>	<b>\$57,657</b>	<b>\$57,657</b>	<b>\$57,657</b>	<b>\$57,657</b>
<b>Total County Contributions</b>	<b>\$9,862,349</b>	<b>\$10,528,301</b>	<b>\$11,053,301</b>	<b>\$11,091,539</b>

## FY 2007 Funding Adjustments

The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:

- ◆ The Legislative-Executive Functions/Central Service Agencies program area increases \$3,532 or 0.2 percent for several organizations based on per capita requirements and adjusted County population figures for which population is cited and used in the calculation. This increase is primarily attributable to the Northern Virginia Regional Commission (NVRC) contribution, which increases \$60,486 or 12.3 percent based on an increase in the per capita dues from \$0.44 to \$0.50; the Metropolitan Washington Council of Governments (MWCOG) contribution, which increases \$28,300 or 3.5 percent due to the increase in County population and an increase in the FY 2007 per capita rate from \$0.60482 to \$0.62478 for member contributions based on the CPI-U for the Washington-Baltimore-DC-MD-VA-WV area; dues increases totaling \$4,949 for the National Association of Counties and the Virginia Association of Counties; an increase of \$9,991 or 6.1 percent for the Northern Virginia Transportation Commission (NVTC) based on the share of revenue to be received by NVTC on behalf of the County; and an increase of \$750 or 14.3 percent for the Virginia Innovation Group for increased membership fees. These increases are partially offset by a decrease of \$93,444 or 100.0 percent for the Virginia Municipal League and a decrease of \$7,500 or 27.3 percent for Public Technology, Inc. (PTI) as a result of reduced dues requirements set forth by PTI. It should be noted that population, as determined by the County's own Urban Development Information System (UDIS), maintained by the Fairfax County Department of Systems Management for Human Services, may differ from other particular projection services, e.g., Weldon Cooper Center for Public Service, used by various contributory agencies as the basis for their contributions.



## Fund 119 Contributory Fund

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- ◆ The Public Safety program area increases \$2,240 or 0.5 percent due to an increase for the Northern Virginia Regional Identification System (NOVARIS) based on the County's annual share of costs associated with operations and upgrades of the system. The increase is primarily due to maintenance/service fees to recognize post-warranty maintenance agreements, as well as contractually agreed upon annual increases.
- ◆ The Health and Welfare program area increases \$13,455 or 0.9 percent due to an increase of \$13,455, or 1.3 percent for the Northern Virginia Healthcare Center/District Home of Manassas. This is mainly attributable to a 2.0 percent increase in the per diem rate for the District Home from \$53.40 per day to \$54.49 per day and a 2.0 percent increase in the per diem rate for the nursing facility from \$19.55 per day to \$19.94 per day based on labor costs and increases in health insurance premiums.
- ◆ The Parks, Recreation and Cultural program area decreases \$416,493 or 11.0 percent due primarily to a decrease of \$500,000 for the Lorton Arts Foundation. Further County contributions to the organization are contingent on meeting fundraising goals and will be included in a regularly scheduled quarterly review, as appropriate. In addition, there is a decrease of \$50,000 which was included for the Greater Reston Arts Center (GRACE) as one-time, non-recurring funding as part of the FY 2006 Adopted Budget Plan. These decreases are partially offset by an increase of \$116,576 or 6.1 percent for the Northern Virginia Regional Park Authority to support the County's annual per capita contribution in conjunction with decreased user revenue for that organization; \$3,726 or 1.8 percent for the Arts Council of Fairfax which has historically received a Personnel Services adjustment; and \$13,205 or 5.2 percent for the Fairfax Symphony Orchestra which also receives a Personnel Services adjustment.
- ◆ The Community Development program area increases \$435,504 or 12.8 percent primarily due to an increase of \$425,522 or 21.3 percent for the Convention and Visitors Corporation based on projected receipts from the Transient Occupancy tax. As required by the legislation approved by the 2004 Virginia General Assembly, Fairfax County must designate no less than 25 percent of the additional revenue received from the County levy to a nonprofit convention and visitors corporation located in the County. In FY 2007, the additional Transient Occupancy revenue is estimated to be \$10.0 million, of which \$2,425,522, or 25 percent, is appropriated directly to the Convention and Visitors Corporation. Also included is funding of \$30,000 for the Greater Reston Chamber of Commerce's Incubator program, a new contributory beginning in FY 2007. The Incubator had previously been funded as part of the Economic Development Authority (EDA) budget, but more appropriately fits the status of a contributory agency. Inflationary adjustments based on the CPI-U of 3.2 percent are included for the Southeast Fairfax Development Corporation, resulting in an increase of \$5,909, and for the Northern Virginia Conservation Trust, resulting in an increase of \$8,260. In addition, the County's contribution to the Occoquan Watershed Monitoring Program increases \$6,527 or 6.5 percent based on Fairfax County's share of the cost; the contribution for Celebrate Fairfax, Inc. increases \$777 or 2.9 percent based on the cost of collection and disposal of waste for the annual Fairfax Fair; and the contribution to the Washington Area Housing Trust Fund increases \$351 or 1.1 percent based on the County's share. These increases are partially offset by a decrease of \$25,000 for the Police and Fire World Games, which was approved by the Board of Supervisors as non-recurring funding as part of the *FY 2005 Carryover Review*. Other decreases include \$15,144 or 2.9 percent for the Northern Virginia Soil and Water Conservation District based on a lower amount required in FY 2007 for the soils survey project and \$1,698 or 1.8 percent for the Northern Virginia Community College primarily due to shifts in population among the contributing jurisdictions.
- ◆ The Nondepartmental Program area funding is consistent with the FY 2006 contribution of \$57,657 for the Fairfax Public Law Library.

# Fund 119 Contributory Fund

## **Changes to FY 2006 Adopted Budget Plan**

The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:

- ◆ **Carryover Adjustments** **\$525,000**  
As part of the FY 2005 Carryover Review, the Board of Supervisors approved an expenditure increase of \$525,000 including funding of \$500,000 for the Lorton Arts Foundation, as well as a one-time contribution of \$25,000 for the Police and Fire World Games.

## **FY 2007 Advertised Budget Plan Contributions**

### **Legislative-Executive Functions/Central Service Agencies:**

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Dulles Area Transportation Association	\$9,000	\$9,000	\$9,000	\$9,000

The Dulles Area Transportation Association (DATA) is a public-private, nonprofit, 501c(3) tax exempt transportation management association dedicated to improving transportation in a 150-square mile area around Dulles Airport including the Route 28, Route 50, Route 7 and Dulles Corridor (the Greater Dulles Area). Its membership is comprised of elected officials of the Commonwealth of Virginia, Fairfax County, Loudoun County, and the towns of Herndon and Leesburg; senior executives of the Metropolitan Washington Area Airports (MWAA) and the Washington Metropolitan Area Transit Authority (WMATA); and other employer firms, property owners and business professionals, with membership open to all. The Board of Supervisors approved the first contribution for DATA in the FY 1993 budget.

DATA currently has 115 members; 55 are dues-paying individuals corporations and businesses, 10 are dues-paying governmental or quasi-governmental organizations, and an additional 50 are non-paying local representatives to the General Assembly, representatives of citizen associations, and affiliate members (e.g., Fairfax County Chamber of Commerce), none of whom are obligated to pay dues but allow similar memberships in their organizations.

DATA provides a neutral public forum for identifying transportation needs within the Greater Dulles Area, as well as generating solutions to meet them. In Calendar Year 2006, DATA will continue its support of Commuter Connections with the Fairfax County Department of Transportation and will continue outreach efforts to target firms for Employer Service Programs, with a particular emphasis on promoting teleworking. In support of the regional effort to encourage voluntary, employer-based Traffic Demand Management (TDM) strategies by employers in Northern Virginia, by agreement with the County, DATA will continue to be responsible for outreach efforts to employers in DATA's area of operation.

An amount of \$9,000 is recommended for DATA for FY 2007, which is consistent with the *FY 2006 Revised Budget Plan*.

## Fund 119 Contributory Fund

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Metropolitan Washington Council of Governments	\$783,225	\$810,406	\$810,406	\$838,706

The Metropolitan Washington Council of Governments (COG) is the regional planning organization of the Washington, D.C. area's local governments. COG works toward solutions to regional problems such as transportation, affordable housing, emergency preparedness and environmental issues. Currently, 19 area jurisdictions are members, including Fairfax County. Funding for COG is provided through federal and state grants, contributed services, special contributions (fees for services) and local government contributions.

Annual COG contributions are based on the per capita rate multiplied by the population estimates provided by member jurisdictions. The COG Board of Directors' Finance Committee endorsed a recommendation by the Executive Director to increase the FY 2006 per capita rate from \$0.60482 to \$0.62478 for member contributions based on the CPI-U for the Washington-Baltimore-DC-MD-VA-WV area.

The FY 2006 Administrative Contribution totals \$666,775 and is an increase of \$28,589 or 4.5 percent over the *FY 2006 Revised Budget Plan* amount of \$638,186. COG calculates each jurisdiction's share based on the region's estimated population. The total FY 2007 County contribution to COG is \$1,082,892. In addition to the Administrative Contribution of \$666,775 and Special Contributions of \$171,931 including \$127,188 for the Regional Environmental Fund, \$32,280 for Water Resources, \$7,513 for Airport Noise, and \$4,950 for Cooperative Purchasing, for a total Fund 119 contribution of \$838,706, an amount of \$24,950 is budgeted in Fund 114, I-95 Refuse Disposal, and \$219,236 (\$198,290 for Water Resource Planning and \$20,946 for Blue Plains Users) is budgeted in Fund 401, Sewer Operation Maintenance Fund - Wastewater Management.

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
National Association of Counties	\$17,021	\$18,375	\$18,375	\$19,294

The National Association of Counties (NACo) is an organization that represents and informs participating governments of current developments and policies that affect services and operations. NACo acts as a liaison with other levels of government, works to improve public understanding of counties, serves as a national advocate for counties and provides them with resources to find innovative methods to meet the challenges they face. NACo is involved in a number of special projects that deal with issues such as homeland security, sustainable communities and the environment, among others.

An amount of \$19,294 is included for FY 2007 dues, which is an increase of \$919 or 5.0 percent over the *FY 2006 Revised Budget Plan*.

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Northern Virginia Regional Commission	\$427,988	\$492,283	\$492,283	\$552,769

The Northern Virginia Regional Commission (NVRC) is a regional council of local governments in Northern Virginia created in 1969 pursuant to the Virginia Area Development Act and a regionally-executed charter. In 1995, the Virginia Area Development Act was amended and renamed the Regional Cooperation Act. It sets forth the purpose of planning district commissions as follows: "...to encourage and facilitate local government cooperation in addressing, on a regional basis, problems of greater than local significance. The cooperation resulting from this Act is intended to assist local governments in meeting their own problems by enhancing

## Fund 119 Contributory Fund

their abilities to recognize and analyze regional opportunities and take account of regional influences in planning and implementing their public policies and services.”

NVRC’s policies and programs are established by a 42-member Board of Commissioners composed of elected officials (a majority of the Commissioners) and citizen representatives. All Commissioners are appointed by the governing bodies of NVRC’s 14 member localities. The work of the Commission is supported in part by contributions from the member local governments and by appropriations from the Virginia General Assembly. NVRC serves as a neutral forum for decision-making; provides member governments with the information necessary to make sound local and regionally beneficial decisions; provides professional and technical services to enable member governments to plan for their future individually and as a region; and carries out programs and functions at the request of member governments to supplement their own capacities or to achieve economies of scale through regional approaches. NVRC’s services are divided into regional policy programs such as the legislative program; demographics and information services; environmental and land use; and human services programs.

The total FY 2007 Fairfax County funding amount of \$552,769 is an increase of \$60,486 or 12.3 percent over the *FY 2006 Revised Budget Plan* of \$492,283. This amount provides for the annual contribution of \$493,137, as well as special contributions of \$43,672 to support the Occoquan Watershed Management Program and \$15,960 for the Four-Mile Run-off Program. The increase is primarily attributable to an increase in the per capita dues from \$0.44 to \$0.50, which is an increase of \$0.18 or 56.3 percent since FY 2004 due to lower state appropriations and declining reserves. An additional \$7,380 for the Regional Waste Reduction Program is budgeted in Fund 114, I-95 Refuse Disposal.

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Northern Virginia Transportation Commission	\$166,577	\$164,683	\$164,683	\$174,674

The Northern Virginia Transportation Commission (NVTC) is the executive agency of the Northern Virginia Transportation District. It was established by state statute as a political subdivision of the Commonwealth of Virginia. The principal business activity of the Commission is to manage and control the functions, affairs and property of the Northern Virginia Transportation District, as defined in the Transportation Act of 1964. It represents its constituent jurisdictions (Alexandria, Falls Church, Fairfax City, Arlington County, Fairfax County and Loudoun County) on the Metro Board.

Each NVTC jurisdiction is assigned a percentage of the local portion of NVTC’s administrative budget based on the jurisdiction’s share of state aid received from NVTC in the previous year. This is determined by the application of a subsidy allocation model that projects the total amount of state aid received by the region and local jurisdictions. This model contains seven formulas including such variables as Metro construction costs, Metrorail service costs, ridership volume and population. These calculated percentages for each jurisdiction are applied to NVTC’s remaining administrative budget after other revenue sources such as state aid, interest earned and project chargebacks have been applied.

The NVTC projected expenditure base for FY 2007 is \$1,140,750, an increase of \$35,565 or 3.2 percent over the FY 2006 Budget of \$1,105,185. Despite higher budget expenditures, the total contributions requested from NVTC’s six local jurisdiction contributors remain constant at \$310,000. Fairfax County’s contribution will increase based on its share of revenue received by NVTC on behalf of the County. The total FY 2007 Fairfax County funding for this agency is \$174,674, an increase of \$9,991 or 6.1 percent over the *FY 2006 Revised Budget Plan* of \$164,683.

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Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Public Technology Incorporated	\$27,500	\$27,500	\$27,500	\$20,000

Public Technology Incorporated (PTI) is the nonprofit, membership-based technology research, development and commercialization organization for all cities and counties in the United States. Through its membership, cities and counties can conduct applied research and development, as well as technology transfer functions. The National League of Cities (NLC), the National Association of Counties (NACo), and the International City/County Management Association (ICMA) provide PTI with its policy direction. Membership helps to ensure that the County remains current on emerging technologies to keep abreast of trends, challenges and innovative solutions. In the upcoming year, PTI will focus on three priorities: Homeland Security, Decision Support and Wireless Technologies. Within these categories, PTI will be working on various programs including critical infrastructure requirements for local government, distributed energy resources, smart traffic signals, multi-vendor project management and wireless mobile technologies.

An amount of \$20,000 is included for County membership in PTI based on population and is a decrease of \$7,500 from the *FY 2006 Revised Budget Plan* amount of \$27,500 as a result of reduced dues requirements as set forth by PTI.

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Virginia Association of Counties	\$182,178	\$201,480	\$201,480	\$205,510

The Virginia Association of Counties (VACo) is an organization dedicated to improving county government in the Commonwealth of Virginia. To accomplish this goal, the association represents Virginia counties regarding state legislation that would have an impact on them. The association also produces conferences, publications and programs designed to improve county government and to keep county officials informed about recent developments in the state, as well as across the nation.

The FY 2007 Fairfax County contribution to VACo is \$205,510, an increase of \$4,030 or 2.0 percent over the *FY 2006 Revised Budget Plan* of \$201,480. It is anticipated that the governing board of VACo will approve that organization's final FY 2007 budget in May 2006.

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Virginia Innovation Group	\$5,250	\$5,250	\$5,250	\$6,000

The Virginia Innovation Group (VIG) is a nonprofit organization serving local governments by providing information, training and technology programs. The information services program includes inquiry research, Municipal Information Search Tool (MIST) and newsletters. MIST allows seamless Internet access to full-text local government documents by members through the IG primary server. Newsletters are provided to members periodically on innovative products, microcomputers, the Internet, and research and development. Inquiries are researched using VIG staff and a library that contains many current local government documents. Staff also conducts numerous phone interviews with various organizations. More than 2,500 local government inquiries are addressed annually. The training program utilizes informative workshops on new product development, as well as coordinates focus groups to evaluate prototypes. In addition, the training program provides access to a full line of local government-produced videos and satellite television training on topics pertinent to both management and line personnel.

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During the development of the FY 1999 budget, \$5,000 was first included for membership dues to VIG for Fairfax County's share of costs based on population category. For FY 2007, these membership dues are \$6,000, an increase of \$750 or 14.3 percent over the *FY 2006 Revised Budget Plan* amount.

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Virginia Institute of Government	\$20,000	\$20,000	\$20,000	\$20,000

The Virginia Institute of Government was created by an act of the General Assembly in 1994, and is a nonprofit organization funded half by the Commonwealth of Virginia and half by local government membership contributions. It is part of the University of Virginia and its Weldon Cooper Center for Public Service. Institute membership currently totals 220 Virginia localities including 65 counties, 35 cities and 120 towns. The Institute operates with an advisory board of 18 members, each appointed for a single two-year term. It is made up of an equal number of members from the state's legislative and executive branches, as well as local governments.

The Institute is an ongoing informal gathering of organizational development staff from Virginia localities established to exchange ideas and strategies for developing high-performance governments and to help the Institute identify areas of needed assistance. Work products of the Virginia Institute of Government encompass four main areas: training, technical assistance, electronic information services, and select research projects. The Institute also provides staff support to certain state legislative and study committees, currently focusing on issues involving state/local relations, tax restructuring, and revenue generation.

The total Fairfax County FY 2007 funding for this agency is \$20,000, which is consistent with the *FY 2006 Revised Budget Plan*.

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Virginia Municipal League	\$90,027	\$93,444	\$93,444	\$0

The Virginia Municipal League (VML) is a statewide, nonprofit, nonpartisan association of city, town and county governments established in 1905 to improve and assist local governments through legislative advocacy, research, education and other services. Dues for this organization are based on population estimates generated by the Weldon Cooper Center for Public Service. Its membership includes all 39 cities in the state, 156 towns and 16 urban counties.

The total Fairfax County FY 2007 funding to support membership in this agency is \$0, a decrease of 100 percent from the *FY 2006 Revised Budget Plan*.

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Washington Airports Task Force	\$40,500	\$40,500	\$40,500	\$40,500

The Commonwealth of Virginia, Fairfax County and the private sector support the Washington Airports Task Force. Its purpose is to develop markets, as well as promote domestic and foreign usage of the Metropolitan Washington Airports. It has yielded hundreds of millions of dollars in economic return for the Washington region and the Commonwealth of Virginia, including investment, tourism income, trade opportunities and jobs.

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Total Fairfax County funding included for this agency for FY 2007 is \$40,500, which is consistent with the *FY 2006 Revised Budget Plan*. Fairfax County's FY 2007 contribution will be used to maintain a comprehensive, proactive marketing and sales program to promote the region's air service opportunities to the world's airlines and other air service providers; encourage improvement of airport access; ensure adequate Air Traffic Control, Homeland Security and Customs support services from the federal government; advocate for regional infrastructure developments and policies that protect current surface access modes (e.g., Dulles Access Road and Route 28) to Reagan National and Dulles Airports; promote a user-friendly environment at Reagan National and Dulles Airports for air carriers, passengers and shippers; and provide professional staff and support for Fairfax County's economic and tourism initiatives.

<b>Subtotal Legislative-Executive</b>	<b>\$1,769,266</b>	<b>\$1,882,921</b>	<b>\$1,882,921</b>	<b>\$1,886,453</b>
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### **Public Safety:**

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
NOVARIS	\$356,000	\$401,328	\$401,328	\$403,568

The Northern Virginia Regional Identification System (NOVARIS) utilizes state-of-the-art computer equipment to identify criminals by categorizing and matching fingerprints. It enables police to match a fingerprint found at the scene of a crime with any individual who has been arrested in the Washington metropolitan area by comparing the print or partial print with all prints in the database. A new Automated Fingerprint Identification System will be installed in FY 2007 that will have enhanced technologies, including palm print and facial recognition capabilities. Funding has been secured through an Urban Areas Security Initiative grant to cover the cost of the system replacement.

Participating Washington metropolitan area jurisdictions share costs associated with NOVARIS based on the sworn police population of each jurisdiction as approved by the NOVARIS Advisory Board on July 30, 1997. The following jurisdictions contribute to the upgrade and operation of NOVARIS: City of Alexandria (8.853%), Arlington County (11.438%), City of Fairfax (2.023%), Fairfax County (50.795%), City of Falls Church (0.995%), Prince William County (10.908%), Montgomery County (7.494%), and Prince George's County (7.494%). The system is housed in Fairfax County and is staffed by personnel contributed by the participating jurisdictions. Fairfax County exercises a fiduciary responsibility for the financial management and operation of NOVARIS, with the County contribution made through the Contributory Fund.

The total Fairfax County FY 2007 contribution of \$403,568 is an increase of \$2,240 or 0.6 percent over the *FY 2006 Revised Budget Plan* amount of \$401,328. The total contribution consists of \$256,565, which represents the County's annual share of costs associated with operations and upgrades of NOVARIS and \$147,003 in funding for lease agreements and other costs associated with equipment that is specific to Fairfax County operations.

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Partnership For Youth	\$50,000	\$50,000	\$50,000	\$50,000

The Board of Supervisors first approved funding of \$50,000 for the Partnership for Youth's mentoring program in FY 2000. The Fairfax Partnership on Youth was created in 1997 as an outgrowth of the Community Initiative to Reduce Youth Violence (CIRYV). Its mission is to bring the community together to reduce youth violence and promote positive youth development. This agency seeks to reduce youth violence by facilitating a forum for public and private providers to collaborate, evaluate and create programs, activities and services

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to better integrate activities, fill gaps, and avoid duplication of efforts in the provision of services to youth in the community.

Among the types of initiatives undertaken by the Partnership for Youth include coordination of the Fairfax Mentoring Partnership; provision of the Support on Suspension (S.O.S.) effort, a voluntary community-based program designed to provide students in grades 6-12 with an opportunity to stay abreast of academic work while out of school due to suspension; the Fairfax County After-School Network for middle school-aged youth to minimize involvement in violence or other risky behaviors; youth services information to provide the community with needed resources; advocacy for youth on issues affecting them; and the Youth Depression and Suicide Prevention Task Force to study and reduce risk factors for young people.

The Fairfax County contribution for FY 2007 of \$50,000 is consistent with the *FY 2006 Revised Budget Plan* and will be used to supplement funds received from the Commonwealth of Virginia, as well as corporate and other private funding sources.

<b>Subtotal Public Safety</b>	<b>\$406,000</b>	<b>\$451,328</b>	<b>\$451,328</b>	<b>\$453,568</b>
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### Health and Welfare:

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
GMU Law and Mental Illness Clinic	\$51,678	\$51,678	\$51,678	\$51,678

As part of their deliberations on the FY 2005 budget, the Board of Supervisors approved funding of \$51,678 for the George Mason University (GMU) Law and Mental Illness Clinic. In commitment proceedings, the individual against whom the commitment proceeding is brought is invariably represented by appointed counsel, while the family petitioning is rarely represented and is generally not familiar with the rules of evidence or the information required to persuade a judge to order commitment for the individual in severe mental distress. Each County resident who uses this program is assigned a supervising attorney, a third-year law student and a second-year law student to provide legal services. The supervising attorney oversees the general representation and is available to assist the students. The third-year law student acts as the petitioner's advocate, while the second-year student provides paralegal assistance for the third-year student in preparing for the commitment hearing.

The total Fairfax County FY 2007 funding for this agency is \$51,678, which is consistent with the *FY 2006 Revised Budget Plan*.

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Health Systems Agency of Northern Virginia	\$86,750	\$86,750	\$86,750	\$86,750

The Health Systems Agency (HSA) of Northern Virginia is a regional body charged with coordinating and improving the health care system for Northern Virginia. To accomplish this, the agency establishes short-term objectives and long-range goals, as well as prepares annual implementation plans. In addition, HSA reviews all health-related federal grant applications submitted by participating jurisdictions to evaluate the need for new health services in the area. Member jurisdictions include the counties of Fairfax, Arlington, Loudoun, and Prince William, as well as the cities of Fairfax, Alexandria, Manassas and Falls Church. Funding contributions to HSA from local jurisdictions are encouraged but are not required.



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The Health Systems Agency established a per capita contribution standard of \$0.10 approximately ten years ago. Although Fairfax County has grown significantly in population since that time, the Health Systems Agency's local jurisdiction contribution requests have remained constant due to contributions from other sources. In FY 2007, revenue of \$548,891 is projected to be received from four sources: the Virginia Department of Health, \$89,497 or 16.3 percent; grants and contracts, \$259,444 or 47.3 percent; local government contributions, \$197,350 or 35.9 percent; and interest earnings and miscellaneous income of \$2,600 or 0.5 percent. In FY 2006, Fairfax County is the largest local government contributor, providing \$86,750 or 48.6 percent of the support received from the local government units.

The FY 2007 Fairfax County funding amount for the Health Systems Agency is \$86,750, which is the same level as the *FY 2006 Revised Budget Plan*.

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Northern Virginia Healthcare Center/District Home of Manassas	\$901,821	\$1,062,628	\$1,062,628	\$1,076,083

The counties of Fairfax, Fauquier, Loudoun and Prince William, as well as the City of Alexandria established the Northern Virginia Healthcare Center Commission in 1987. Each jurisdiction is represented by a member on the Commission, which operates a long-term healthcare facility that opened in May 1991 and maintains 180 nursing home beds at the Northern Virginia Healthcare Center (nursing facility). The Northern Virginia Healthcare Center provides nursing care on a 24-hour basis, which includes professional observation, administration of medications and physician-prescribed treatments. Other services include special diets, recreational activities, physical and occupational therapy, and arrangements for physician, laboratory and radiology services.

The nursing facility is adjacent to the adult care residence (District Home), which is operated through an agreement with Birmingham Green Adult Care Residence. This 64-bed facility is also under the auspices of the Commission. This facility primarily provides room and board, along with assistance in activities of daily living for the aged and homeless. Nursing consultation is available, and medical services are arranged either through the staff of the nursing home or other community services. Residents are admitted based on sponsorship by their jurisdiction's Public Welfare/Social Services Department. The District Home is a shelter for the aged and homeless who are indigent but self-sufficient, mobile and independent in their activities. The combined facilities are commonly known as Birmingham Green.

Operating costs for the facility are partially covered through the Medicaid and General Relief programs at the maximum rates established by the state. To the degree that these funds are inadequate to cover the full costs of the operation of the facility, the sponsoring jurisdictions then subsidize the home on a user formula basis. Each jurisdiction pays for Personnel Services and Operating Expenses at a level proportionate to the number of the jurisdiction's residents at the home. The estimated contributions included in this budget are for planning purposes. Each jurisdiction is billed for its utilization based on the actual number of beds per day, month and year. Construction of a 92-unit facility that will replace the original 64-bed District Home facility is due to begin in FY 2006. Financing for the new facility will be provided through the U.S. Department of Housing and Urban Development. The new apartment-style facility will provide an additional 28 beds for adult care residents. It is anticipated that this expansion will not open before the last quarter of FY 2007, with a more likely opening date during FY 2008.

From 1992 to 2001, jurisdiction contributions were held artificially low primarily due to increased Medicaid reimbursement rates, the refinancing of general revenue bonds that decreased interest expense, and the conversion of beds from assisted living to nursing home, which more than doubled the other revenue for these services. However, by FY 2002, Medicaid shortfalls and shortages of licensed nursing professionals, which drove up labor costs, resulted in significant increases to participating jurisdictions despite a relatively stable census served at the facility. In FY 2004, continued Medicaid shortfalls, a 90 percent increase in liability

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insurance based on the market, and health insurance and workers compensation premium increases resulted in an increase of 53.7 percent in Fairfax County's contribution.

The total FY 2007 Fairfax County recommended funding for these facilities is \$1,076,083, which is an increase of \$13,455 or 1.3 percent over the *FY 2006 Revised Budget Plan*. This is primarily due to an increase of 2.0 percent in the subsidy rate for the District Home from \$53.40 per day to \$54.49 per day and for the nursing facility from \$19.55 per day to \$19.94 per day based on labor costs and increases in health insurance premiums.

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Volunteer Fairfax	\$282,247	\$282,247	\$282,247	\$282,247

Volunteer Fairfax is a private, nonprofit corporation created in 1975 and incorporated in the Commonwealth of Virginia. The center promotes volunteerism through a network of over 700 nonprofit agencies by mobilizing people and other resources to improve the community. Its primary goals are: to assist private nonprofit and public agencies in developing strong, efficiently managed organizations and volunteer programs; to increase corporate and citizens' direct involvement in the community; to provide programs and services through partnerships that contribute to the resolution of community issues; and to increase the public's awareness of both the need for and the benefits of volunteer service to the community. Through a comprehensive strategic planning process in 2003, Volunteer Fairfax's Board of Directors revised the center's mission to include regional leadership and expertise in volunteerism and nonprofit management. The scope of the center's work also includes active participation in emergency preparedness activities and coordination through its support of the Citizen Corps; the County's Emergency Management Coordinating Council and Emergency Operations Center; the Northern Virginia Voluntary Organizations Active in Disaster; and the Metro Coalition of Volunteer Centers. The center receives funding from Fairfax County as its sole local government source. In addition to the annual contribution of \$282,247, Fairfax County provides in-kind office space to the center at 10530 Page Avenue, the value of which is estimated to be \$44,000.

The Fairfax County FY 2007 funding amount for this agency of \$282,247 is consistent with the *FY 2006 Revised Budget Plan*.

<b>Subtotal Health and Welfare</b>	<b>\$1,322,496</b>	<b>\$1,483,303</b>	<b>\$1,483,303</b>	<b>\$1,496,758</b>
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### **Parks, Recreation and Cultural:**

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Arts Council of Fairfax County	\$209,585	\$212,880	\$212,880	\$216,606

Established in 1964, the Arts Council of Fairfax County is a private, nonprofit organization whose goals are to encourage, coordinate, develop and meet the needs of County residents and organizations for cultural programs. It develops and maintains a broad range of visual and performing arts programs designed to contribute to the growth of an integrated area-wide cultural community. It also supports and encourages the development of local artists and organizations by providing opportunities to reach new audiences through participation in Arts Council-sponsored activities.

The FY 2007 Fairfax County contribution of \$216,606 to this agency is an increase of \$3,726 or 1.8 percent over the *FY 2006 Revised Budget Plan* of \$212,880 in order to fund the County's share of salary adjustments. The County's contribution represents 21.9 percent of the total projected revenue of \$987,206. Other

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revenue sources include the Fairfax County Arts Group funding, \$120,000; the Virginia Commission Challenge Grant, \$30,500; the Virginia Commission Government Grant, \$5,000; contributions and other grants, \$270,000; membership fees, \$20,000; program fees, \$275,000; equipment/space rental, \$18,000; video production, \$30,000; interest, \$2,000; and other miscellaneous charges, \$100.

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Arts Council of Fairfax County - Arts Groups Grants	\$120,000	\$120,000	\$120,000	\$120,000

In 1980, the Arts Council Advisory Panel was established to institute a grant system for County arts organizations. The Advisory Panel is the official entity established by the Arts Council for evaluating and ranking all art requests for funds, support services and facilities support from the Fairfax County government. This panel reviews all applications from local arts organizations, and based on eligibility and evaluating criteria, makes recommendations to the County Board of Supervisors for approving grants. It also encourages County arts organizations to seek contributions from a wide range of sources.

The total FY 2007 funding included for the Arts Council of Fairfax County - Arts Groups Grants is \$120,000, which is consistent with the *FY 2006 Revised Budget Plan*.

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Dulles Air and Space Museum	\$240,000	\$240,000	\$240,000	\$240,000

Fairfax County made its first contribution to the Udvar-Hazy Center of the Smithsonian Institute's Dulles Air and Space Museum in FY 2000 and has provided a total of \$1,860,000 through FY 2006. The projected cost of the Center is approximately \$311 million. Since the museum opened in December 2003, over 2.5 million people have visited the center, which brings income to the area. Education is a vital part of the mission of the Center. There are classrooms and expanded programs for educators and students, particularly those from the County. The goal is to teach young people about America's aviation and space heritage, and emphasize the importance of technology.

The FY 2007 funding included for the Dulles Air and Space Museum is \$240,000, which is consistent with the *FY 2006 Revised Budget Plan*. The County's FY 2007 contribution will support the construction of Phase II of the Center, which will include the Restoration Hangar, the Archives and Collections Processing Center, and the Collections Storage area. The total cost to construct Phase II is approximately \$45 million, with construction beginning in fall 2005.

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Fairfax Symphony Orchestra	\$252,518	\$252,518	\$252,518	\$265,723

The Fairfax Symphony Orchestra (FSO) is a nonprofit organization chartered by the Virginia State Commission in 1966. A mixture of public and private contributions supports the orchestra. The FSO provides County residents with the opportunity to hear and learn about symphonic and ensemble music. The orchestra sponsors a variety of programs, including its own concert series, programs in the public schools, master classes for young music students, chamber orchestra for young adults, and the special music collection in the Fairfax County Public Library.

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During 2006-2007 Season, the Symphony will celebrate a major milestone – its fiftieth anniversary. The County's FY 2007 contribution to the Fairfax Symphony is \$265,723, which is an increase of \$13,205 or 5.2 percent over the *FY 2006 Revised Budget Plan* in order to support the County's share of salary adjustments.

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Fort Belvoir Army Museum	\$240,000	\$240,000	\$240,000	\$240,000

During adoption of the FY 2005 Budget, the Board of Supervisors approved funding of \$240,000 to support construction of the U.S. Army Museum at Fort Belvoir in the southeastern part of Fairfax County. The capital campaign to raise \$200 million in private funds for the museum is now underway, managed by the Army Historical Foundation, a nonprofit organization dedicated to preserving the Army's heritage. The museum is expected to draw approximately 1 million visitors annually when it opens in June 2011. The museum will feature unique educational programs and resources in the areas of technology, history, geography, political science, engineering, and civics for students of all ages

All of the branches of the military either already have a centralized museum, or are in the process of building one. The Air Force Museum is at Wright-Patterson Air Force Base, Ohio; the Navy Museum is at the Washington Navy Yard; and the U.S. Marine Corps is building its National Heritage Center at Quantico Marine Base, less than 20 miles south of Fort Belvoir in Prince William County. It is scheduled for completion by November 2006. A County contribution of \$240,000 has been included for the U.S. Army Museum for FY 2007, which is the same level as FY 2006.

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Greater Reston Arts Center	\$0	\$50,000	\$50,000	\$0

As part of their deliberations on the *FY 2006 Advertised Budget Plan*, the Board of Supervisors included a non-recurring contribution of \$50,000 for the new Greater Reston Arts Center (GRACE) Arts and Cultural Center at Reston Towne Center in exchange for GRACE allowing Fairfax County exhibition space for mutually agreed times. GRACE is a nonprofit arts organization founded in 1974 to enrich community life by promoting involvement and excellence in the visual arts. In pursuit of this mission, GRACE provides a program of year-round exhibitions, lectures, children's workshops and a summer art program, Art in the Schools, the Northern Virginia Fine Arts Festival and other special events. No contribution is required for GRACE in FY 2007.

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Lorton Arts Foundation	\$0	\$0	\$500,000	\$0

As part of the *FY 2005 Carryover Review*, the Board of Supervisors approved \$500,000 to support the Lorton Arts Foundation (LAF) financing and capital renewal plan for operation of a center for the arts at the former Lorton Prison site. The Board had previously approved the negotiation of a lease of the former prison site with the foundation, which proposed to use funds generated by leasing the various facilities to individual artists and performing arts groups. The foundation's plan includes public restaurants, residential facilities for artists in residence, and a prison museum in addition to artist studios and a small theater.

Initially LAF believed that the project would be self-sustaining and could operate without additional resources from the County. However, after subsequent review and financial analysis by outside consultants knowledgeable in the creation and operation of facilities of this type, LAF found an underwriter willing to

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undertake financing of the renovations, but determined that County support would be needed during the first few years of renovation and operational start-up. LAF has requested County support to qualify for the loan of approximately \$25 million needed for the renovations. They have requested that Fairfax County provide \$1,000,000 annually as maintenance support. They also requested that the County agree to lease back a portion of the rental space if other tenants are not available, for a timeframe and lease rate to be negotiated between the County and LAF. The lease will provide for reducing or eliminating the County's cash support commensurate with the Foundation's ability to become self-sustaining. Subsequent contributions will be dependent on continuing fund-raising efforts which will be evaluated each year during annual Third Quarter Reviews or other regularly scheduled quarterly reviews, as appropriate. Contributions for the LAF would be funded at this time, contingent upon its meeting fund-raising goals.

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Northern Virginia Regional Park Authority	\$1,807,018	\$1,918,739	\$1,918,739	\$2,035,315

The Northern Virginia Regional Park Authority (NVRPA) is a multi-jurisdictional, special-purpose agency established to provide a system of regional parks for the Northern Virginia area. The NVRPA currently operates 19 regional parks and owns 10,256 acres of land, of which more than 7,700 acres are in Fairfax County. Parklands within the system include: Bull Run, Bull Run Marina, Fountainhead, Sandy Run, Pohick Bay, Carlyle House Historic Park, Potomac Overlook, Upton Hill, Algonkian, Red Rock, the W&OD Trail, Occoquan, Hemlock Overlook, Cameron Run, Gateway, Meadowlark Gardens, Ball's Bluff, Temple Hall and Brambleton. In addition, the NVRPA administers extensive regional historic and conservation properties throughout Northern Virginia. These community resources are supported primarily from the annual contributions of its six member jurisdictions: the counties of Fairfax, Loudoun and Arlington, and the cities of Fairfax, Alexandria and Falls Church. Each member jurisdiction's contribution is in direct proportion to its share of the region's population. In the past decade, the entire population served by the NVRPA grew to 1.5 million residents and is expected to approach 2.0 million by 2020.

Current projections indicate that \$4,565,651 will be expended from the NVRPA's General Fund and \$10,291,624 will be expended from the NVRPA's Enterprise Fund for a total of \$14,857,275 in FY 2007. The NVRPA is asking member jurisdictions for \$3,225,027, which is an increase of \$210,983 or 7.0 percent over the FY 2006 amount of \$3,014,044. This is based on increasing costs, as well as declining user fee revenue in various categories. For FY 2007, NVRPA projects that 78 percent of operating costs will be funded with park revenues, with the remaining 22 percent coming from member jurisdictions. Fairfax County's share for the Northern Virginia Regional Park Authority in FY 2007 is \$2,035,315, which is \$116,576 or 6.1 percent over the *FY 2006 Revised Budget Plan* of \$1,918,739.

Fairfax County comprises 63.11 percent of the total population served by this agency projected for FY 2007, which is a slight decrease from the 63.66 percent figure for the FY 2006 budget. Localities' contributions are based upon their percentage of the total population as provided by the U.S. Bureau of the Census. It should be noted that in addition to the operating contribution, an amount of \$2,500,000 has been included in Fund 306, Northern Virginia Regional Park Authority, as the FY 2007 annual capital contribution.

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Reston Historic Trust	\$20,000	\$20,000	\$20,000	\$20,000

The Reston Historic Trust is a community-based 501c(3) organization to promote the social and economic vitality of Reston through a program of history-based educational activities. Since FY 2000, Fairfax County has provided annual funding of \$20,000 to the Reston Historic Trust. This contribution assists in the operational costs of the Reston Museum, located at Lake Anne Plaza. The museum, which is now in its eighth year of

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operation, has evolved as a focal point in the community, hosting special events, weekend programs and lectures, and providing exhibits that depict Reston's past and future.

In FY 2007, the agency will continue its efforts on revitalization, education and community outreach. The County's FY 2007 contribution to the Reston Historic Trust is \$20,000, which is consistent with the *FY 2006 Revised Budget Plan*.

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
The Claude Moore Colonial Farm	\$31,500	\$31,500	\$31,500	\$31,500

The Claude Moore Colonial Farm at Turkey Run, designated a historical site, is the only privately operated national park in the United States. The park's 18<sup>th</sup> Century living history family farm site authentically recreates the social, technological, environmental and cultural living conditions faced by Northern Virginians of ordinary means in 1771. For 32 years, it has offered a rare, hands-on learning experience about the basics of life, food, shelter and the environment during the Colonial period. Staff continues to enhance the "Colonial Day" handbook for Fairfax County and others studying colonial Virginia history. These materials are available free on the Farm's Web site and are used by teachers providing this program for their third and fourth grade classes. The Web site is now also available in eight different languages, making the Farm experience much more accessible to the County's diverse population. The Farm has received national recognition for its innovative educational programming, which reaches over 50,000 persons a year, including thousands of students in Fairfax County.

The FY 2007 level of support of \$31,500 is consistent with the *FY 2006 Revised Budget Plan*. This support provides a critical component in an operating budget generated primarily from weather-dependent, self-supporting programs and fundraising events. The contribution will help ensure continuation of Farm programs to Fairfax County residents - especially the Environmental Living Program, the Farm Skills Program, and school visits to the 18<sup>th</sup> Century Farm Site. The FY 2007 contribution will also assist the Farm in further developing materials that can be used in the home and classroom and adding much-needed visitor facilities at the Farm. The County's contribution represents 7.8 percent of the Farm's projected revenue of \$406,000 for FY 2007. Other revenue sources include program fees, pavilion rentals, membership dues, endowment income, contributions from the National Park Service and private donations.

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Town of Vienna Teen Center	\$40,000	\$40,000	\$40,000	\$40,000

The Vienna Teen Center is operated by the Town of Vienna Parks and Recreation Department. The Center, known as Club Phoenix, provides local teenagers with positive, supervised recreational and educational programs and activities. Contributions made by the County assist the Town of Vienna in the operation and improvement of the Center. The contributions supplement expenses for staffing the Teen Center, programming, and the purchase of materials and supplies.

The Board of Supervisors first approved \$40,000 in funding for the Teen Center in FY 2001. The amount included \$20,000 to supplement operational expenses at the Center including the purchase of capital equipment and \$20,000 for the expansion of teen programs, activities and special events, as well as the staff required to plan, implement and supervise the expanded operations. The FY 2007 contribution of \$40,000 represents 24.1 percent of the Center's projected expenditure and revenue requirements of \$165,847 and is consistent with the *FY 2006 Revised Budget Plan*.

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Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Virginia Opera Company	\$25,000	\$25,000	\$25,000	\$25,000

The Virginia Opera Company fosters appreciation of the arts through a variety of educational programs offered to school children. It has grown in recent years to become the fourteenth largest opera in the nation, due in large part to its operations in Fairfax County. In the current 2005-2006 season, the Virginia Opera Company will present four fully staged operas at the George Mason University Center for the Arts. It anticipates continuing that level for FY 2007. Furthermore, the Virginia Opera's education program provides County students with access to age-appropriate opera presentations at their schools. In FY 2005, 65 performances were presented to public schools in Fairfax County.

The Virginia Opera Company first received a County contribution of \$25,000 in FY 1999. The FY 2007 contribution for the Virginia Opera Company continues that level of funding, which is also consistent with the *FY 2006 Revised Budget Plan*. The contribution represents approximately 2.8 percent of the Opera Company's projected revenue of \$892,071 for FY 2007.

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Wolf Trap Foundation for the Performing Arts	\$125,000	\$125,000	\$125,000	\$125,000

A private/public partnership was established in 1968 between the Wolf Trap Foundation and the National Park Service for the operation of the Wolf Trap Farm Park for the Performing Arts in Vienna, Virginia. The partnership was founded through a gift of land to the United States Government. The National Park Service maintains the property and conducts parking and audience management.

The Foundation, with a \$26.8 million budget, is responsible for all other aspects of running the facility, including the presentation of a wide variety of performances and educational programs. Foundation programs reach approximately 500,000 people in Fairfax County each year at two sites: the Filene Center, a 7,000-seat outdoor amphitheater in a park-like setting, and the Barns of Wolf Trap, two 18<sup>th</sup> Century barns reconstructed at Wolf Trap using original building materials and techniques.

In FY 1999, Fairfax County began contributing \$25,000 to Wolf Trap to support the Foundation's efforts to provide Fairfax County citizens with access to the best possible performing arts, as well as position Fairfax County nationally as a leader in the arts and arts-in-education. The amount is not based on a formula, per capita, or any other formal agreement. As part of their deliberations on the FY 2005 budget, the Board of Supervisors approved an increase in the annual contribution from \$25,000 to \$125,000 to support education programs. The FY 2007 contribution remains at \$125,000.

<b>Subtotal Parks, Recreation &amp; Cultural</b>	<b>\$3,110,621</b>	<b>\$3,275,637</b>	<b>\$3,775,637</b>	<b>\$3,359,144</b>
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## Fund 119 Contributory Fund

### Community Development:

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Architectural Review Board	\$3,500	\$3,500	\$3,500	\$3,500

The Architectural Review Board (ARB) administers the Historic Overlay District provisions in the County's Zoning Ordinance and advises the Board of Supervisors (BOS) on other properties that warrant historic preservation through historic district zoning, proffers or easements. There are now 13 Historic Overlay Districts, with the potential for several more. The BOS frequently requests advice on the preservation of historic structures as part of the County's development review process and the Open Space and Historic Preservation Easement program.

The ARB is comprised of 11 members who have demonstrated knowledge and interest in the preservation of historical and architectural landmarks. The amount funded for FY 2007 is \$3,500, which is consistent with the *FY 2006 Revised Budget Plan*.

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Celebrate Fairfax, Incorporated	\$26,207	\$27,099	\$27,099	\$27,876

Celebrate Fairfax, Incorporated was formed to develop educational or entertainment products, services and events that promote a sense of community among those who live or work in Fairfax County and to coordinate the annual Fairfax Fair. This urban fair symbolizes unity among the civic, business and governmental sectors and demonstrates how public and private partnerships can work together to provide the best for the residents of Fairfax County at a low cost. The Corporation also produces "Fairfax Fine ArtsFest," first introduced in 2003, as well as "Fall for Fairfax," Fairfax County's annual environmental festival sponsored by the Fairfax County Board of Supervisors.

An amount of \$27,876 is funded for FY 2007 for clean-up costs associated with the Fairfax Fair pursuant to the Memorandum of Agreement between the County Board of Supervisors and Celebrate Fairfax, Inc. This amount represents an increase of \$777 or 2.9 percent over the *FY 2006 Revised Budget Plan* of \$27,099 and is attributable to increased costs associated with the collection and disposal of waste tonnage collected at the Fairfax Fair. It should be noted that Celebrate Fairfax, Inc. also receives a high level of community and corporate support, both financial and in-kind. It is anticipated that the Corporation will also continue to receive significant in-kind support from various County agencies in FY 2007 for the Fair.

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Commission for Women	\$6,916	\$6,916	\$6,916	\$6,916

The Commission for Women is an 11-member board created by the Board of Supervisors in 1971 to promote the equality of women and girls in Fairfax County, to advise the Board on the concerns of Fairfax County's women and girls, and to communicate those concerns to the general public. The Commission also presents possible solutions and policy reforms for problems that affect women and girls, and assists in developing programs and services that meet the needs of all the County's women. In addition, the Commission supports efforts to provide information to female business owners.



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In FY 2006, the Commission created a *Living Health Calendar* that focused on tips for ensuring healthy lifestyles. The calendar was printed in both English and Spanish and won an award for excellence at the National Association of Commissions for Women annual conference. The Commission also planned and implemented the first annual Women's Voices Forum that allowed participants throughout Northern Virginia to discuss issues affecting women in society, as well as provide suggestions for further development of policies concerning domestic violence, senior issues, non-traditional careers, nutrition, financial well-being and affordable housing.

The total FY 2007 Fairfax County contribution to the Commission for Women is \$6,916, which is consistent with the *FY 2006 Revised Budget Plan*.

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Convention and Visitors Corporation	\$2,000,000	\$2,000,000	\$2,000,000	\$2,425,522

As a result of enabling legislation approved by the 2004 General Assembly, the County was granted the authority to impose an additional two percent Transient Occupancy tax beginning July 1, 2004. As required by the new legislation, no less than 25 percent of the additional revenue is to be designated for and appropriated to a nonprofit Convention and Visitors Corporation located in Fairfax County.

FY 2007 funding of \$2,425,522, an increase of \$425,522 or 21.3 percent over the FY 2006 amount, supports the nonprofit Convention and Visitors Corporation in its efforts to attract travelers to the County and generate tourism revenues in the County. This is based on projected Transient Occupancy tax collections associated with the additional two percent authorized for this purpose.

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Fairfax County History Commission	\$26,022	\$26,022	\$26,022	\$26,022

The History Commission was created by the Board of Supervisors in 1969 to advise County government and generally promote the public interest in matters concerning the history of Fairfax County. There are 20 members who are appointed by the Board of Supervisors for three-year terms and who may be reappointed. The Commission engages in educational, preservation and research activities to promote interest in the County's historical past and also provides advisory and liaison services to ensure preservation of historic County records and sites. Major programs include: educational activities, cooperative ventures with local universities in implementing history programs, liaison functions with state/national historic preservation organizations, historic record indexing projects, archaeology programs and expansion of photographic archives.

The FY 2007 Fairfax County funding included for this agency is \$26,022, which is consistent with the *FY 2006 Revised Budget Plan* amount.

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Greater Reston Incubator	\$0	\$0	\$0	\$30,000

Included in the *FY 2007 Advertised Budget Plan* is funding of \$30,000 for the Greater Reston Chamber of Commerce's (GRCC) Incubator Program. The GRCC's Incubator Program assists entrepreneurs in developing high-growth businesses in various sectors of the regional economy including technology, government services

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and supporting industries. The program provides business services, technical support and physical space to help emerging businesses grow. Job creation and increased regional prosperity are the program's primary goals. This volunteer-driven program has helped nearly three dozen firms and produced nearly two dozen graduates, created over 75 jobs in the region, attracted \$5 million in investment, and secured in excess of 23,000 square feet of commercial space in Fairfax County over the past five years. It should also be noted that funding of \$25,000 was previously included for the GRCC Incubator Program in the Economic Development Authority (EDA) budget, but funding will now be included in Fund 119 as it more appropriately fits the status of contributory agency.

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Northern Virginia Community College	\$97,332	\$95,894	\$95,894	\$94,196

Northern Virginia Community College (NVCC) is a comprehensive institution of higher education offering programs of instruction generally extending not more than two years beyond the high school level. The College currently has five campuses (Alexandria, Annandale, Loudoun, Manassas and Woodbridge) with permanent facilities constructed on each site. Each year, the College serves more than 60,000 students in credit-earning courses and more than 20,000 students in continuing education and training activities.

NVCC projects FY 2007 expenditures of \$192,773 for base operating requirements to be funded with \$187,429 from local jurisdictions and \$5,344 carried over from FY 2005. This amount includes \$174,192 for General Administration (President's Office, College Board travel and memberships, student scholarships, loans, and grants), \$17,000 for Community Services (community information), and \$1,581 for a contingency reserve. The base, which is funded by the governing bodies of the local jurisdictions served by the College and any fund balances, supports additional services that cannot be provided under the College's annual state fiscal appropriations. For example, local funding provides for increased matching loan funds and support of community service activities. This local funding is for Operating Expenses only and is not applied toward Personnel Services. The local jurisdictions served by the College are requested to contribute their share of the College's base expenditure, which is calculated on a per capita basis as reported by the College using population figures from the Weldon Cooper Center for Public Service.

The FY 2007 Fairfax County contribution to this agency for operations and maintenance is \$94,196, a decrease of \$1,698 or 1.8 percent, due primarily to shifts in population among the contributing jurisdictions. This amount reflects the County's share of the services provided to Fairfax County residents as reported by the College and is 50.3 percent of the local jurisdictions' contributions totaling \$187,429 for FY 2007.

In addition, County funding of \$1,007,400 will be included in Fund 303, County Construction for an annual capital contribution to the College based on a \$1 per capita population figure provided by the Weldon Cooper Center. Funding provides for the continued construction and maintenance of various capital projects on college campuses within the NVCC system.

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Northern Virginia Conservation Trust	\$250,602	\$258,120	\$258,120	\$266,380

During their deliberations on the FY 2001 Advertised Budget Plan, the Board of Supervisors funded a non-recurring (one-time) amount of \$209,076 for the Northern Virginia Conservation Trust Partnership (NVCT) (formerly the Fairfax Land Preservation Trust). An amount of \$170,000 was funded to enable the County to further its conservation efforts and meet public need without creating new County positions. This amount included \$80,000 for land costs/purchases directly related to conservation easements, \$45,000 for public outreach funding to support staff and material for educating the public about conservation, and \$45,000 for

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administrative support for staff and materials for the management of Fairfax County conservation efforts. It was anticipated that the contribution amount would be partially matched by approximately \$75,000 in other contributions to the Trust in FY 2001. The County's total contribution also included \$39,076 that was paid to the Park Authority to eliminate the balance of a loan obligation associated with seed money for the Trust and office space provided by the Park Authority.

The primary purpose of the public/private partnership between NVCT and Fairfax County is for NVCT to assist the County in the preservation of natural areas and historic properties through the use of conservation/open space easements, land gifts and acquisition of open space. The Trust is also tasked with educating the public on the importance of conservation and the County's abundant natural resources through outreach programs. Through this partnership, NVCT has been able to permanently conserve over 512 acres in Fairfax County, recording 26 conservation easements, and attracting five fee-simple land gifts and one land purchase.

FY 2007 funding of \$266,380 is included, which is an increase of \$8,260 or 3.2 percent over the *FY 2006 Revised Budget Plan* of \$266,380.

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Northern Virginia Soil and Water Conservation District	\$397,446	\$524,548	\$524,548	\$509,404

The Northern Virginia Soil and Water Conservation District (NVSWCD) is an independent subdivision of the Commonwealth of Virginia to provide leadership in the conservation and protection of Fairfax County's soil and water resources. It is governed by a five-member Board of Directors, three of whom are elected every four years by the voters of Fairfax County and two who are appointed by the Virginia Soil and Water Conservation Board. Accordingly, the work of NVSWCD supports many of the environmental efforts set forth in the Board of Supervisors' Environmental Excellence 20-year Vision Plan. Technical assistance and information are provided to state and local government agencies as well as private citizens. The goal of the NVSWCD is to continue to improve the quality of the environment and general welfare of the citizens of Fairfax County by providing them with a means of dealing with soil, water conservation and related natural resource problems. It provides County agencies with comprehensive environmental evaluations for proposed land use changes with particular attention to the properties of soils, erosion potential, drainage and the impact on the surrounding environment.

In FY 2001, Fairfax County entered into a partnership with the NVSWCD to support the cost of soil mapping the southeastern portion of the County. Under the agreement, the U.S. Department of Agriculture's Natural Resource Conservation Service (NRCS) provides a survey team. Fairfax County's portion of the annual cost of the Soil Survey Project is \$195,000 annually. However, a delay in finalizing the agreement with the NRCS resulted in the carryover of \$160,000 of the soils mapping project funds into FY 2002. The drawdown of the County's allocation began in FY 2003. It is anticipated that \$228,227 will be spent in FY 2006, with \$13,414 to be carried over into FY 2007, requiring an FY 2007 allocation of \$146,738, a decrease of \$28,317 from the FY 2006 amount. This project is on target to be completed in FY 2007.

NVSWCD projects FY 2007 expenditures of \$487,158, for its base operating requirements. The FY 2007 County share for base operating requirements is \$362,666. With \$146,738 for the Soils Survey Project described above, the FY 2007 County contribution totals \$509,404 or 78.7 percent of the agency's expenditures totaling \$647,310. This represents a net decrease of \$15,144 or 2.9 percent from the *FY 2006 Revised Budget Plan*. In addition to County support, NVSWCD has been successful in leveraging state, federal, private and volunteer resources to benefit natural resources in the County. For instance, NVSWCD recently secured state grant funding to hire a consultant to assist in exploring ways to incorporate low impact development techniques and control runoff at the Lorton Arts Foundation site. Other revenue sources include the state, grants, interest, and other miscellaneous revenues, as well as a beginning balance of \$123,182.

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Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Northern Virginia 4-H Education Center	\$25,000	\$25,000	\$25,000	\$25,000

The Northern Virginia 4-H Educational Center was developed in cooperation with the Virginia Cooperative Extension Service. The Center currently serves 19 localities in Northern Virginia with approximately 50 percent of the program participants being Fairfax County residents. This educational and recreational complex for youth and adults residing in Northern Virginia is located in Front Royal, Virginia. County funding will be used toward capital improvements such painting and repairs to lodges, as well as resurfacing parking lots. The County contribution also helps minimize camping fees so more young people can attend.

The total FY 2007 Fairfax County funding included for this agency is \$25,000, which is consistent with the *FY 2006 Revised Budget Plan*.

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Occoquan Watershed Monitoring Program	\$95,650	\$100,108	\$100,108	\$106,635

The Occoquan Watershed Monitoring Program (OWMP) and the Occoquan Watershed Monitoring Laboratory (OWML) were established to ensure that water quality is monitored and protected in the Occoquan Watershed. The cost of the OWMP is equally divided between water supply and sewage users. As a result, 50 percent of Operating Expenses is supported by the Fairfax County Water Authority and 50 percent by the participants: Fairfax, Fauquier, Loudoun and Prince William counties, and the cities of Manassas and Manassas Park. The Watershed Monitoring Program Funding Agreement of 1988 requires that Fairfax County provide 12.5 percent of the direct costs.

Given the many diverse uses of the land and water resources in the Occoquan Watershed (agriculture, silviculture, urban residential development, commercial and industrial activity, water supply, and wastewater disposal), the OWMP provides a critical role as the unbiased interpreter of basin water quality information. This organization's water quality database greatly contributed to the work of the 2001-2003 New Millennium Occoquan Task Force appointed by the Fairfax County Board of Supervisors.

The total amount included for Fairfax County's FY 2006 share is \$106,635 based upon agency expenditures. This represents an increase of \$6,527 or 6.5 percent over the *FY 2006 Revised Budget Plan* of \$100,108. In addition, it should be noted that with the waiver of the agency's budgeted indirect costs by Virginia Tech, the Fairfax County contribution represents 10.1 percent of the agency's total budget.

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Police and Fire World Games	\$0	\$0	\$25,000	\$0

As part of the *FY 2005 Carryover Review*, the Board of Supervisors approved \$25,000 in non-recurring funding as seed money for an organization comprised of representatives from the Police and Fire and Rescue Departments, the Office of the Sheriff, Convention and Visitors Corporation, among others, to prepare a bid to host the 2013 Police and Fire World Games. It will enable preparations for a site visit to Fairfax County by members of the World Police and Fire Games Federation to evaluate the County's potential as a future host site. Such an opportunity would generate considerable revenue through the thousands of visitors that will come to Fairfax County for the Games and will stay in local hotels, as well as eat and shop at County

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establishments. This one-time funding will be used to attract additional contributions from the private sector; therefore, no funding is included for FY 2007.

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Southeast Fairfax Development Corporation	\$142,250	\$184,641	\$184,641	\$190,550

The Southeast Fairfax Development Corporation (SFDC) is a private, nonprofit organization that operates under a Memorandum of Understanding between the Fairfax County Board of Supervisors and the SFDC. The Corporation promotes, encourages, facilitates and guides economic development and revitalization on the 7.5 mile length of Richmond Highway from the Capital Beltway to Fort Belvoir, the largest of the County's seven designated revitalization areas. It provides marketing and promotion aimed at business attraction and retention; direct assistance to developers and businesses; and to a lesser degree, land use planning and coordination with the Richmond Highway community. It is this community consensus that makes revitalization/redevelopment possible. SFDC is committed to improving the quality of life, creation and retention of jobs, community appearance, and increased tax base. Its 18-member volunteer Board of Directors is representative of the community.

Total private investment in Richmond Highway in CY 2004-2005 is estimated at over \$764 million. SFDC continues to foster growth in existing businesses, while simultaneously promoting the physical renovation of the area through initiatives involving beautification, developmental planning, and ongoing market studies and needs assessments. SFDC sees an even greater need for its services as a result of the Department of Defense's (DoD) Base Realignment and Closure Recommendations (BRAC) recommendations announced in May 2005. It is anticipated that over 19,000 DoD employees will be redeployed to Fort Belvoir and an additional 19,000 government contracting jobs are also expected to relocate to the Richmond Highway Corridor. Based on these estimates, SFDC projects the demand for office space in the area could at least double, so they are focusing on opportunities for office development to accommodate this prospect. The total FY 2007 Fairfax County contribution for SFDC is \$190,550, which represents an increase of \$5,909 or 3.2 percent over the *FY 2006 Revised Budget Plan* based on the CPI-U Index.

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
VPI/UVA Education Center	\$50,000	\$50,000	\$50,000	\$50,000

In FY 1995, Fairfax County signed an agreement with the City of Falls Church, the Virginia Polytechnic Institute and State University (VPI), and the University of Virginia (UVA) to provide support for a new Education Center to be constructed in Falls Church. As part of this agreement, the Board of Supervisors agreed to waive all development/regulatory fees and costs, and provide review and inspection services necessary for the development of this center. In addition to one-time FY 1996 sewer availability and connection charges of \$70,881, the County agreed to contribute an annual amount of \$50,000 toward the facility, to be paid each year for 20 years, commencing in FY 1995. The total value of this 20-year contribution will be \$1,000,000.

The total FY 2007 Fairfax County contribution for the VPI/UVA Education Center is \$50,000, which is consistent with the *FY 2006 Revised Budget Plan*.

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Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Women's Center of Northern Virginia	\$29,942	\$29,942	\$29,942	\$29,942

The Women's Center is a private, nonprofit organization that provides personal and professional development services to women in Northern Virginia. Since FY 1978, the Board of Supervisors has contributed to this center in order to provide free or sliding-fee scale services to Fairfax County female residents who are unemployed, separated, abandoned or divorced, and the head of a household. Services include individual and group workshop sessions for women covering such areas as divorce, separation, financial planning and legal rights. It is anticipated that in FY 2007, 68 percent of requests for service will come from Fairfax County residents.

In FY 2007, the Center anticipates receiving approximately 56,000 requests for services from County residents to meet the interrelated psychological, practical, legal and financial needs of these County residents, many of whom are financially disadvantaged and require low-cost services. Access to these services enables community members to become self-sufficient.

The total FY 2007 Fairfax County contribution included for this agency is \$29,942, which is consistent with the *FY 2006 Revised Budget Plan*.

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Washington Area Housing Partnership	\$4,000	\$4,000	\$4,000	\$4,000

During deliberations on the FY 1999 Advertised Budget Plan, the Board of Supervisors first approved recurring funding in the amount of \$4,000 for membership fees in the Washington Area Housing Partnership. This contribution represents membership fees in the Washington Area Housing Partnership, a component of the Metropolitan Washington Council of Governments (COG). This organization is a regional, public/private housing partnership that addresses housing issues in the Washington Metropolitan Area. The Partnership undertakes a neighborhood initiative in each of the Northern Virginia, DC, and suburban Maryland regions annually.

In FY 2007, funding of \$4,000 is included based upon the aforementioned membership fee, which is unchanged from FY 2006.

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Washington Area Housing Trust Fund	\$31,442	\$31,665	\$31,665	\$32,016

As part of their deliberations on the FY 2005 budget, the Board of Supervisors approved funding of \$31,442 to provide a contribution to the Washington Area Housing Trust Fund (WAHTF). The general membership of the Council of Governments (COG) recommended that local governments support a voluntary per capita assessment of \$0.03 to fund WAHTF operations. Capital support is provided through the federal government and private sector grants. WAHTF's long-term capitalization goal is \$15 million, which will be raised from government, corporate and foundation sources. Operational funding provided by area local governments will be leveraged to attract capitalization dollars. It also allows the trust fund to loan money at a highly subsidized rate, which helps to lower the cost of housing in this region. In the past year, WAHTF has originated six loans, which have gone to support the renovation or construction of housing for working families in the region.

## Fund 119 Contributory Fund

WAHTF has the following goals: 1) increase and preserve the Washington region's supply of affordable homes by providing loans, grants and equity investments to locally supported affordable housing developments; 2) increase the visibility of affordable housing by engaging new corporate champions; 3) educate the region about affordable housing needs and opportunities; and 4) encourage balanced growth by placing priority on increasing and preserving the supply of affordable housing near job and transportation centers.

In FY 2007, Fairfax County's share for the WAHTF is \$32,016, an increase of \$351 or 1.1 percent over the FY 2006 Revised Budget Plan.

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Wildlife Rescue League	\$10,000	\$10,000	\$10,000	\$10,000

The Wildlife Rescue League (WRL) is a non-profit organization that provides care for sick, injured and orphaned wildlife in order to return them to the wild. They work with licensed rehabilitators throughout Virginia and suburban Maryland, as well as with animal shelters, humane societies, wildlife groups, nature centers and veterinary hospitals to provide care. Approximately 75 percent of the calls received are from Fairfax County residents. The WRL is entirely run by volunteers and has no paid staff.

The WRL operates a hotline in Northern Virginia and surrounding areas to assist the public in obtaining information and help in locating a wildlife rehabilitator. They also educate the public about the natural history of native wildlife and how to coexist with it, as well as how to prevent the need for wildlife rehabilitation.

As part of the FY 2004 Carryover Review, the Board of Supervisors first approved funding of \$10,000 for this organization. The FY 2007 contribution remains at that level.

<b>Subtotal Community Development</b>	<b>\$3,196,309</b>	<b>\$3,377,455</b>	<b>\$3,402,455</b>	<b>\$3,837,959</b>
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### Nondepartmental:

Fairfax County	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Fairfax Public Law Library	\$57,657	\$57,657	\$57,657	\$57,657

The mission of the Fairfax Public Law Library is to promote justice by providing all citizens with access to legal information. The legal resources available in the Law Library are not available to the public at any other single location within the County. In 2001, Fairfax County, the Clerk of the Court, and the Fairfax Bar Association (FBA) entered into an agreement with regard to the Law Library. The agreement provides that Fairfax County, through the Fairfax County Public Library (FCPL), shall have primary responsibility for the administration of the Law Library, while the FBA has primary responsibility for its management.

The Law Library receives over 66 percent of its funding from assessments of \$4 on civil case filings in the General District and Circuit Courts. This is projected at \$215,000 in FY 2007. The annual contribution of \$57,657 from the County is provided to assist the Law Library with operational costs. Other revenue includes \$10,000 from the Fairfax Bar Foundation, \$20,500 from the Friends of the Law Library, \$18,000 earned for Library services including copier charges, and \$1,600 in miscellaneous income for a total of \$322,757.

## Fund 119 Contributory Fund

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Currently located in the Fairfax County Judicial Center, the Fairfax Public Law Library assists the public as well as members of the legal community with locating sources for legal information and provides bibliographic instruction. In addition to the collection, the Law Library has four work stations dedicated to providing general information on divorce, immigration, estate planning and employment for patrons, as well as five computer work stations where the public may access legal materials on CD-ROMs and online databases. In recent years, the Law Library has decreased its printed materials and increased subscriptions to online databases, partially as a result of decreased filing fees.

In FY 2007, the Law Library will move from its current location to the the first floor of the expanded court house facility, due to be completed in April 2007. The Fairfax Public Law Library anticipates that it will serve approximately 65,000 patrons in FY 2007, more than half of whom are not attorneys. Many are in need of legal information because they are unable to afford legal representation but do not qualify for free legal services. The remaining patrons include prosecutors, public defenders, judges, lawyers and other members of the legal profession.

The total FY 2007 Fairfax County funding for this agency is \$57,657, which is consistent with the *FY 2006 Revised Budget Plan*.

<b>Subtotal Nondepartmental</b>	<b>\$57,657</b>	<b>\$57,657</b>	<b>\$57,657</b>	<b>\$57,657</b>
<b>Total County Contributions</b>	<b>\$9,862,349</b>	<b>\$10,528,301</b>	<b>\$11,053,301</b>	<b>\$11,091,539</b>



# Fund 119 Contributory Fund

## FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 119, Contributory Fund

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$140,835</b>	<b>\$69,068</b>	<b>\$151,110</b>	<b>\$151,110</b>
Transfer In:				
General Fund (001)	\$9,872,624	\$10,528,301	\$11,053,301	\$11,015,429
<b>Total Transfer In</b>	<b>\$9,872,624</b>	<b>\$10,528,301</b>	<b>\$11,053,301</b>	<b>\$11,015,429</b>
<b>Total Available</b>	<b>\$10,013,459</b>	<b>\$10,597,369</b>	<b>\$11,204,411</b>	<b>\$11,166,539</b>
Expenditures:				
Legislative-Executive Functions/Central Services				
Agencies	\$1,769,266	\$1,882,921	\$1,882,921	\$1,886,453
Public Safety	406,000	451,328	451,328	453,568
Health and Welfare	1,322,496	1,483,303	1,483,303	1,496,758
Parks, Recreational and Cultural	3,110,621	3,275,637	3,775,637	3,359,144
Community Development	3,196,309	3,377,455	3,402,455	3,837,959
Nondepartmental	57,657	57,657	57,657	57,657
<b>Total Expenditures</b>	<b>\$9,862,349</b>	<b>\$10,528,301</b>	<b>\$11,053,301</b>	<b>\$11,091,539</b>
<b>Total Disbursements</b>	<b>\$9,862,349</b>	<b>\$10,528,301</b>	<b>\$11,053,301</b>	<b>\$11,091,539</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$151,110</b>	<b>\$69,068</b>	<b>\$151,110</b>	<b>\$75,000</b>

<sup>1</sup> For several contributory agencies where Fairfax County funding is based upon actual usage that can fluctuate, unused appropriation falls to fund balance, which is then reappropriated after leaving a nominal balance for flexibility.

## Contributory Fund Fund 703 - NOVARIS

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### **Non-Appropriated Funds**

Fairfax County exercises a fiduciary responsibility for the financial management and operation of the Northern Virginia Regional Identification System (NOVARIS). Therefore, this fund is displayed here for information. Participating Washington Metropolitan Area jurisdictions share costs associated with NOVARIS based on the sworn police population of each jurisdiction as approved by the NOVARIS Advisory Board on July 30, 1997.

The Fairfax County contribution is made through the Contributory Fund. The total Fairfax County FY 2007 contribution is \$403,568. The total contribution consists of \$256,565, which represents the County's annual share of costs associated with operations and upgrades of NOVARIS and \$147,003 in funding for lease agreements and other costs associated with equipment that is specific to Fairfax County operations. See the NOVARIS Fund Statement on the next page.

The Northern Virginia Regional Identification System (NOVARIS) utilizes state-of-the-art computer equipment to identify criminals by categorizing and matching fingerprints. It enables police to match a fingerprint found at the scene of a crime with any individual who has been arrested in the Washington metropolitan area by comparing the print or partial print with all prints in the database. A new Automated Fingerprint Identification System will be installed in FY 2007 that will have enhanced technologies, including palm print and facial recognition capabilities. Funding of \$8.4 million has been secured through an Urban Areas Security Initiative grant to cover the cost of the system replacement. This funding is shown in Fund 102, Federal/State Grant Fund, and reflected in the *FY 2006 Revised Budget Plan* amount for Emergency Preparedness Expenditures found on the Fund 102 Federal/State Grant Fund fund statement. For further information please refer to the Fund 102, Federal/State Grant Fund narrative in the Special Revenue section of Volume 2.

# Contributory Fund Fund 703 - NOVARIS

## FUND STATEMENT

Fund Type G70, Trust and Agency Funds

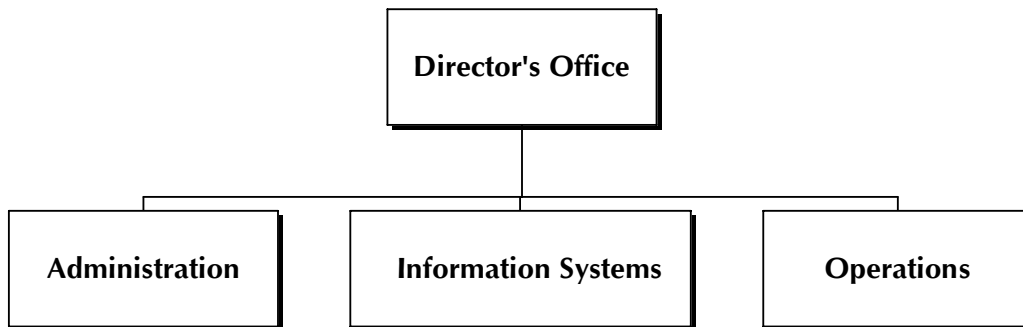
Fund 703, Northern Virginia Regional  
Identification System (NOVARIS)

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$54,035</b>	<b>\$7,436</b>	<b>\$12,524</b>	<b>\$15,088</b>
Revenue:				
Interest on Investments	\$3,735	\$529	\$529	\$529
Fairfax County (Police and Sheriff)	356,000	401,328	401,328	403,568
Arlington County	54,484	57,758	57,758	57,773
Prince William County	51,959	55,082	55,082	55,096
City of Fairfax	9,636	10,215	10,215	10,218
City of Falls Church	4,740	5,024	5,024	5,026
City of Alexandria	42,171	44,705	44,705	44,716
Montgomery County	35,697	37,842	37,842	37,852
Prince Georges County	35,697	37,842	37,842	37,852
Total Revenue:	\$594,119	\$650,325	\$650,325	\$652,630
<b>Total Available</b>	<b>\$648,154</b>	<b>\$657,761</b>	<b>\$662,849</b>	<b>\$667,718</b>
Expenditures:				
Operating Expenses	\$245,431	\$255,461	\$255,461	\$263,246
Capital Equipment	247,468	247,469	247,469	247,469
Fairfax County Expenses Only <sup>1</sup>	142,731	144,831	144,831	147,003
Total Expenditures	\$635,630	\$647,761	\$647,761	\$657,718
<b>Total Disbursements</b>	<b>\$635,630</b>	<b>\$647,761</b>	<b>\$647,761</b>	<b>\$657,718</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$12,524</b>	<b>\$10,000</b>	<b>\$15,088</b>	<b>\$10,000</b>

<sup>1</sup> This represents the lease/purchase associated with digital photography equipment, and other maintenance expenses paid for by Fairfax County only.

<sup>2</sup> Ending balances fluctuate due to variable expenditure requirements and the carryover of unspent funds.

## Fund 120 E-911



### **Mission**

To provide professional, responsive emergency and non-emergency communication services and coordination of the countywide 911 system to the residents of Fairfax County, Fairfax City, Town of Herndon, Town of Vienna and to County public safety agencies in a stable and supportive work environment that utilizes well trained and qualified staff. To deliver emergency and non-emergency communications by ensuring that public safety information systems and related supporting technology infrastructure are cost effective, sustainable, reliable, technologically innovative, and support the needs of the users and the community.

### **Focus**

The activities and programs in Fund 120, E-911 provide support to the operations of both Agency 95, Department of Public Safety Communications (DPSC) and various public safety information technology projects. The Department of Public Safety Communications provides an emergency point of contact for all E-911 calls in the County as well as Fairfax City and the Towns of Herndon and Vienna. As part of that function it provides the emergency dispatch of police, fire and rescue units for the County, and fire and rescue unit dispatch for Fairfax City, and the Towns of Herndon and Vienna. It also provides Emergency Medical Dispatch (EMD) and Pre-Arrival Intervention (PAI). This is a medical intervention program that provides emergency medical instructions by phone until emergency services arrive on the scene. The Department provides critical incident management services to County agencies and responds to all commercial and residential security, fire and medical alarm calls. Non-emergency services provided include responding to police non-emergency calls received on the 703-691-2131 phone line; reporting of towed vehicles and private impounds; and calls that ultimately get routed to Animal Control for resolution. The Department also provides teletype operations related to property (e.g., stolen guns and vehicles), people (e.g., protective orders and missing persons), events (e.g., fatal accidents), and queries (e.g., warrant confirmation). These operations ensure information is shared with the appropriate authorities within the County and on a regional, state and federal level. Another support operation provided by the Department is the production of E-911 audio tapes based on requests, such as for evidence in court.

Fund 120, E-911 recognizes revenue from estimated E-911 fees and Commonwealth reimbursement associated with Wireless E-911. A General Fund Transfer supports any difference between revenues and expenditures.

### **Department of Public Safety Communications**

In FY 2005, the County identified several operational issues within the existing Public Safety Communication Center (PSCC). Issues reviewed and addressed included: organizational placement of the PSCC within County government to ensure an effective representation of its broad public safety service role and broad client base; organizational leadership and management to both reframe the role of the Director position from a sworn officer in the Police Department chain of command structure to a civilian position who will work with additional management level staff to support and encourage innovation and improved efficiency and performance; operational and performance measurement to standardize the process for quality control and quality assurance, and to monitor a complex budget of multiple funding streams and the allocation of funds to the attainment of performance objectives; and recruitment and retention issues.

## Fund 120 E-911

As a result of this internal review of existing operations, a change plan was developed to provide a guiding framework for facilitating successful implementation of both current and future action steps. The reorganization of the existing Public Safety Communications Center was a first step in the change plan. In FY 2006, the Center was moved from a division within the Police Department to independent agency status in Fund 120 as Agency 95, Department of Public Safety Communications. This agency now reports to the Deputy County Executive, along with the other public safety agencies. In addition, 11/11.0 SYE new positions were added in FY 2006 to facilitate the operation as a new independent Department as well as address many of the organizational needs within the existing structure. These positions will enable human resource support for reengineering the recruitment program, redesigning the new hire program, and promoting programs to encourage retention; enhance the management structure to provide leadership in the areas of client services and call center operations; and allow for the development of business analyses to measure and monitor performance.

In FY 2006, the first-responder positions within the Department (primarily Public Safety Communicator positions performing call dispatch and call taking functions) were also moved from the Fairfax County Employees' Retirement System to the Uniformed Retirement System, reflecting consistency within County public safety agencies for front line, first-responder staff. The Uniformed Retirement System is structured to compensate employees who daily perform first-responder functions in a high stress environment. All new hires into first-responder positions within the Department are part of the Uniformed Retirement System, and existing first-responder staff had the option of converting to that system in FY 2006.

The changes underway at the DPSC have already begun to have a positive impact on operations. Annual call statistics have shown that the average time to answer emergency 9-1-1 calls and non-emergency calls, as well as the number of abandoned calls, have all begun to drop. Retention and recruiting efforts have also begun to show results. In the first nine months of 2005, the DPSC average turnover rate of 12 percent was below the national average of 15 to 17 percent. After a national search, a new Director with extensive public safety communications experience was hired in November 2005 to provide further leadership and management of the DPSC, as well as ensure the momentum of positive change continues. This includes continuing to implement other action items included in the change plan and proactive planning for the DPSC's move to the Public Safety and Transportation Operations Center (PSTOC), scheduled for completion in November 2007. In FY 2007, 1/1.0 SYE new PSTOC General Manager position has been included to assist in the transition to and general management of that facility as well.

### **Public Safety Information Technology Projects**

In 1995, an IT project was established to replace and upgrade the County's Public Safety Communications Network (PSCN) and its components. The PSCN supports emergency communications of the Police Department, Fire and Rescue Department, and Office of the Sheriff. This includes public safety call taking (E-911, cellular E-911, and non-emergency), dispatching, and all affiliated communications support. Two of the major technologies utilized are a Computer Aided Dispatch (CAD) system with an integrated mobile data communications component and a wireless radio network for voice communications. The CAD system is used to dispatch appropriate equipment and personnel to events and emergencies and to communicate and track up-to-date information in a rapidly changing environment. The mobile data communications component of CAD allows the dispatch of resources with minimal voice communications, provides field units direct access to local, state, and national databases, and allows continuous contact with the Department of Public Safety Communications.

Installation of the radio network was completed and brought online in October 2000. Subsequent to the September 11, 2001 terrorist attacks, a reevaluation of the network determined that three additional tower sites needed to be added to ensure proper coverage to areas of the County that had grown more populous since the original propagation studies were completed. This expansion was funded through a Homeland Defense grant and is now complete.

In FY 2007, replacement of Operating Expenses and IT Projects expenditure requirements are decreasing slightly from FY 2006 funding level, primarily due to the FY 2006 acceleration of Public Safety subscriber radios for the Fire and Rescue Department to maintain radio interoperability with neighboring jurisdictions. In


## Fund 120 E-911

in addition, on-going operational funding is often necessary for maintenance and support of these IT Projects systems. As in FY 2006, other IT Projects are also required to provide replacement and enhancement of existing systems and equipment. This is necessary to maintain performance, availability, reliability, and capacity for growth due to increases in County population and demand for public safety services. FY 2007 IT Project funding includes support for the replacement cycle of portable two-way radios (currently in use by the Police Department, Fire and Rescue Department and the Office of the Sheriff), continuation of the County's E-911 call answering system, continuation of Mobile Computer Terminal replacements, continuation of the radio system upgrades, replacement of the CAD mapping system hardware, and minor system software changes. The replacement and upgrade of these items is critical to the operation of the Public Safety Communications Network. IT Project funding reflects a prioritization of public safety communications needs. Continued future support for the PSCN's component systems and equipment is vital for ensuring immediate and systematic response to emergencies.





### Revenues

In a countywide effort to continue to diversify revenue, the E-911 tax applied to eligible phone lines were adjusted in FY 2006 to match the state authorized maximum charge per line of \$3.00. This is an increase of \$0.50 from the previous rate of \$2.50 per line; the new rate became effective September 1, 2005. The per line rate increase combined with recent declining number of eligible phone lines result in a FY 2007 revenue projection of \$19,725,705. It should be noted that this revenue is in addition to the General Fund monies used to support E-911 operations in the County. In order to fully cover all necessary FY 2007 expenditures without local, General Fund dollars would require an E-911 charge per telephone landline of \$4.13.

### **New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision**

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Reorganize police call dispatch operations to have one dispatcher assigned to each police district, supporting the increased demands for service and improving officer safety.		☑
Installed a new trunked wireless digital voice communications system which consolidates all County public safety communications and improves coverage and reliability compared to the prior system. This system will provide capacity for growth for the next 20 years.	☑	
Continue lease purchase payments for the wireless voice radio project and E-911 call answering system, both efforts resulting in better communication among public safety responders.	☑	☑
Created two certified training rooms to enhance recruiting, hiring, and on-going training.	☑	
Implemented a computer-based testing program to screen applicants to aid in the selection process.	☑	
Continue replacement cycle for portable and mobile public safety two-way radios used by the Police Department, Fire and Rescue Department, and Office of the Sheriff enabling interoperability with neighboring jurisdictions and providing critical hardware to the County's public safety emergency communications capabilities.	☑	☑

## Fund 120 E-911

 <b>Building Livable Spaces</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Continue planning and design phases of the development of the Public Safety and Transportation Operations Center (PSTOC) in collaboration with the Commonwealth of Virginia. Site infrastructure construction began in Fall 2005, and construction of the facility will commence in Spring 2006. This site will house an enlarged County Public Safety Communications Center, a County Emergency Operations Center and a County Forensic Facility, as well as Virginia Department of Transportation (VDOT) Smart Traffic Center, VDOT Smart Traffic Signal System, and the Virginia State Police Dispatch Center.	☑	☑
 <b>Maintaining Healthy Economies</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Increased the E-911 tax rate from \$2.50 per line to the state maximum of \$3.00 per line in order to maximize revenues. This fee change was approved by the Board of Supervisors on April 25, 2005 and became effective on September 1, 2005.	☑	
 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Develop a new community outreach program to enhance residents' awareness of 'who to call when.'		☑
 <b>Exercising Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Continue to review public safety communication operations and implement necessary action steps to ensure a state-of-the-art organization.	☑	☑
Implemented a new evaluation process for call taker and call dispatch applicants to ensure the best match possible prior to making a job offer.	☑	
Continue to expand recruitment efforts, including joint outreach efforts with the Police Department, to maximize and leverage resources.	☑	☑

# Fund 120 E-911

## Budget and Staff Resources

Agency Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years <sup>1</sup>				
Regular	0/ 0	164/ 164	160/ 160	161/ 161
Expenditures:				
Personnel Services	\$13,235,559	\$18,889,012	\$18,889,012	\$18,629,968
Operating Expenses	7,606,044	9,113,916	10,930,878	9,379,568
IT Projects	6,936,128	8,497,796	12,537,448	5,908,079
<b>Total Expenditures</b>	<b>\$27,777,731</b>	<b>\$36,500,724</b>	<b>\$42,357,339</b>	<b>\$33,917,615</b>

<sup>1</sup> Prior to FY 2006, all existing positions were reflected in the Public Safety Communications Center cost center in the Police Department.

## FY 2007 Funding Adjustments

The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:

- ◆ **Employee Compensation** **(\$1,086,230)**  
 A net decrease of \$1,086,230 in Personnel Services associated with the redirection of funding for 5/5.0 SYE positions moved to the Office of Emergency Management in FY 2006, as well as other adjustments to fringe benefits to reflect revised cost projections based on the number of employees electing to move from the Fairfax County Employees' Retirement System to the Uniformed Retirement System. These decreases are partially offset by funding to provide an increase in the shift differential rate to \$0.90 for the evening shift and \$1.30 for the midnight shift.
- ◆ **Market Rate Adjustment** **\$700,186**  
 An increase of \$700,186 in Personnel Services based on the FY 2007 Market Index of 4.25 percent is included for employees on the public safety pay scales (C, F, O, and P), effective the first full pay period in FY 2007.
- ◆ **New Position for the Public Safety and Transportation Operations Center** **\$127,000**  
 An increase of \$127,000 in Personnel Services for the addition of 1/1.0 SYE Public Safety and Transportation Operations Center (PSTOC) General Manager position to ensure the coordination of facility uses, operations, and resources. The PSTOC, projected to be a 113,000 square foot facility, will house critical safety, transportation and security components of both County and Commonwealth operations. These include the Department of Public Safety Communications (DPSC), the Emergency Operations Center (EOC), the Police Department forensic facility, the Office of Emergency Management (OEM), as well as the Virginia Department of Transportation (VDOT) Smart Traffic Signal System (STSS), and Virginia State Police (VSP) dispatch function. The PSTOC General Manager will be charged with overseeing and fulfilling the administrative needs and requirements of the facility. Funding includes \$100,000 in salary costs and \$27,000 for fringe benefit costs.
- ◆ **Public Service Communication Operating Expenses** **\$41,084**  
 An increase of \$41,084 in Operating Expenses primarily associated with increased expenses for recruiting and hiring efforts.
- ◆ **Information Technology Operating Expenses** **\$224,569**  
 An increase of \$224,569 in Operating Expenses primarily associated with ensuring the County's compliance with Federal Communications Commission (FCC) rebanding of radio spectrum in order to alleviate potential interference with public safety communications.



## Fund 120 E-911

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- ◆ **Carryover Adjustments** **(\$1,816,963)**  
A decrease of \$1,816,963 in Operating expenditures for one-time purchases carried forward at the *FY 2005 Carryover Review*.
  
- ◆ **IT Projects** **\$5,908,079**  
Funding of \$5,908,079 has been included in IT Projects, including \$3,523,000 for the fourth year of a five-year replacement cycle for portable two-way radios in use by the Police Department, the Fire and Rescue Department, and the Office of the Sheriff; \$1,315,000 for the fifth year of a five-year replacement cycle for mobile computer terminals vehicles; \$750,000 for a lifecycle replacement of the CAD mapping system hardware and upgrading system software; \$220,079 for the third year of a five-year lease payment obligation for the E-911 call answering system at the Public Safety Communications Center; and \$100,000 for software design applications. Details of specific projects are included on the Project Detail Table that follows.

### **Changes to FY 2006 Adopted Budget Plan**

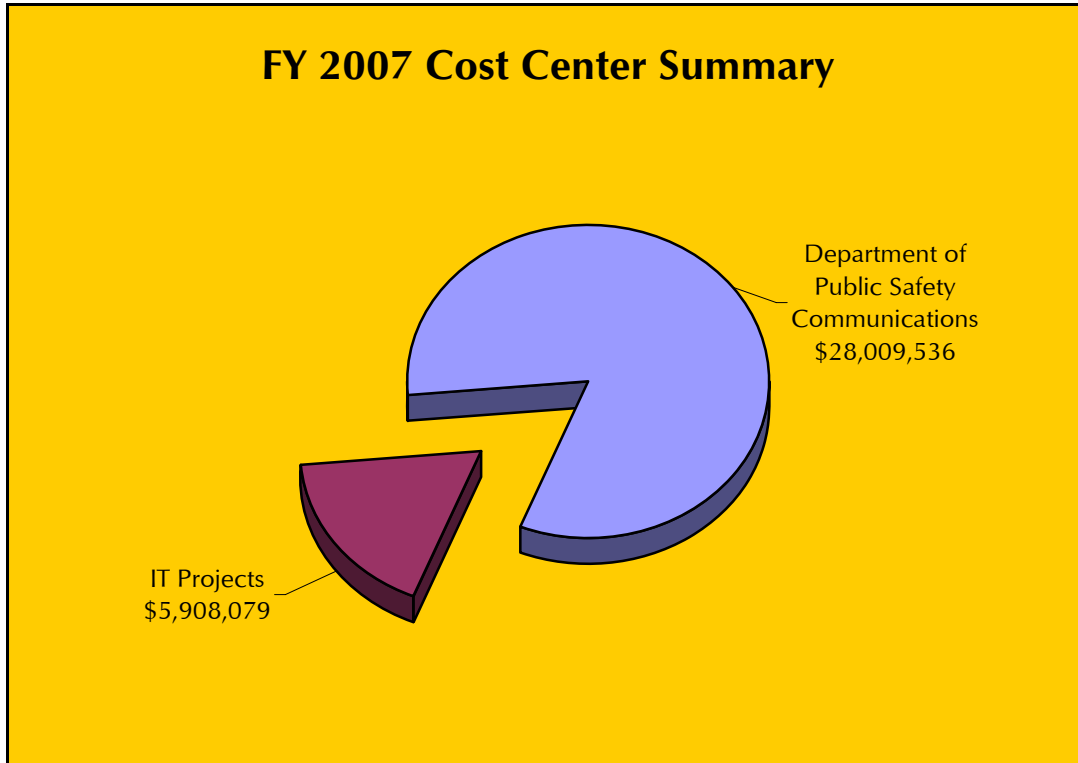
*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ **Carryover Adjustments** **\$1,816,963**  
As part of the *FY 2005 Carryover Review*, \$1,816,963 was carried forward into FY 2005. Of this amount, \$769,834 was included as encumbered carryover; \$847,129 as unencumbered carryover, and \$200,000 as an administrative adjustment to provide support for a federal mandate.
  
- ◆ **IT Projects** **\$4,039,652**  
As part of the *FY 2005 Carryover Review*, unexpended project balances of \$4,039,652 were carried forward into FY 2006 to complete current projects.
  
- ◆ **Position Redirections** **\$0**  
During FY 2006, the County Executive approved the redirection of 5/5.0 SYE positions from the Department of Public Safety Communications to the Office of Emergency Management to perform the Watch Officer function in the County's Watch Center, which provides collection and dissemination of critical emergency information to County officials and the public. In addition, the County Executive approved the redirection of 1/1.0 SYE position to support Information Technology needs in the DPSC. There were no corresponding funding adjustments associated with these position redirections.

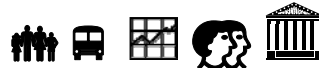
# Fund 120 E-911

## Cost Centers

The two cost centers of the Fund include the Department of Public Safety Communications and the Public Safety Information Technology Projects. Both programs work together to fulfill the mission of the Fund.



## Department of Public Safety Communications



Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	0/ 0	164/ 164	160/ 160	161/ 161
<b>Total Expenditures</b>	<b>\$20,841,603</b>	<b>\$28,002,928</b>	<b>\$29,819,891</b>	<b>\$28,009,536</b>

Position Summary		
1 Director	1 Operations Division Chief	1 CAD Data and Info. Analyst
1 Deputy Director	1 PSTOC General Manager (1)	2 Geog. Info. Spatial Analysts I
1 Assistant Director	1 Administrative Operations Specialist	1 Management/Business Specialist
4 PSC Squad Supervisors	1 Information Services Specialist	1 Administrative Assistant III
20 PSC Asst. Squad Supervisors	1 Business Analyst III	2 Administrative Assistants I
116 PSCs III	1 Public Safety Training Coordinator	1 Public Information Specialist
1 Admin. Division Chief	1 Management Analyst III	
1 Info. Systems Division Chief	1 Management Analyst I	
<b>TOTAL POSITIONS</b>		
<b>161 Positions (1) / 161.0 Staff Years (1.0)</b>		

( ) Denotes New Position

# Fund 120

## E-911

### Key Performance Measures

#### Goal

To provide the telecommunications necessary for the rapid dispatch of Police and Fire and Rescue units to the scene of citizen or other agency requests for assistance. To maintain effective command, control, communications, and information support for public safety field personnel required for the safe, orderly conduct of public safety activities 24 hours a day, 365 days a year.

#### Objectives

- ◆ To contribute to the prompt response of field personnel by dispatching emergency calls for services (Priority I-life threatening) within 0.6 minutes (average).
- ◆ To contribute to the prompt response of field personnel by dispatching emergency calls for services (Priority II-serious threat to property or public order) within 1.9 minutes (average).
- ◆ To contribute to the prompt and efficient response of field personnel by dispatching non-emergency calls for services (Priority III-threat to public safety or convenience) within 8.0 minutes (average).

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Calls received on emergency lines	543,159	541,967	542,000 / NA	585,000	596,361
Calls received on non-emergency lines	536,814	516,045	501,000 / NA	530,000	537,466
<b>Efficiency:</b>					
Cost per call	\$12.79	\$17.84	\$21.88 / NA	\$32.74	\$31.73
<b>Service Quality:</b>					
Average speed-to-answer emergency calls (in seconds)	6.0	6.0	5.0 / NA	5.0	5.0
Average speed-to-answer non-emergency calls (in seconds)	37.0	55.0	50.0 / NA	50.0	50.0
<b>Outcome:</b>					
PSCC dispatch time (in minutes) for Priority I: emergency/life threat	0.6	0.6	0.6 / NA	0.6	0.6
PSCC dispatch time (in minutes) for Priority II: emergency/serious threat to property or public order	1.8	1.8	1.8 / NA	1.9	1.9
PSCC dispatch time (in minutes) for Priority III: non-emergency/threat to public safety or convenience	7.5	7.6	7.6 / NA	7.9	8.0

## Fund 120

### E-911

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#### **Performance Measurement Results**

*(Note: The Police Department collects and reports performance data based upon a calendar year rather than a fiscal year. As the agency was previously a part of the Police Department, the Performance Measurement data has historically been tracked and reported in these tables based on calendar year information. Updated data will be included in the FY 2007 Adopted Budget Plan. Also note that the DPSC was previously referred to as the PSCC.)* The volume of calls decreased slightly in CY 2004, due in part to a reduction in false alarm calls produced by the False Alarm Reduction Unit, and because of a business process change wherein calls from towing companies are now faxed to the DPSC. In CY 2004, the DPSC realized an increase in average speed-to-answer non-emergency calls to 55 seconds. This delay is primarily attributable to an increase in Priority I call processing time due to the implementation of Emergency Medical Dispatch protocols which require additional time with the caller to determine the most appropriate course of action and can impact the capacity of call takers to handle Priority II and III calls, and a less experienced pool of call takers due to attrition and the part-time use of police officers and fire fighters to process calls. In addition, the proportion of language line assisted calls also continues to increase, thus requiring call takers to spend more time gathering information before appropriate resources can be dispatched. Dispatch times for Priority I calls (emergency/life threatening) continued to remain stable at 0.6 minutes in CY 2004.

# Fund 120 E-911

## FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 120, E-911

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$5,010,686</b>	<b>\$0</b>	<b>\$7,426,337</b>	<b>\$1,569,722</b>
Revenue:				
E-911 Fees <sup>1</sup>	\$17,303,265	\$19,855,915	\$19,855,915	\$19,725,705
State Reimbursement (Wireless E-911)	2,962,945	2,848,448	2,848,448	3,558,598
Interest Income	171,303	51,103	51,103	171,303
<b>Total Revenue</b>	<b>\$20,437,513</b>	<b>\$22,755,466</b>	<b>\$22,755,466</b>	<b>\$23,455,606</b>
Transfer In:				
General Fund (001)	\$9,755,869	\$13,745,258	\$13,745,258	\$8,892,287
<b>Total Transfer In</b>	<b>\$9,755,869</b>	<b>\$13,745,258</b>	<b>\$13,745,258</b>	<b>\$8,892,287</b>
<b>Total Available</b>	<b>\$35,204,068</b>	<b>\$36,500,724</b>	<b>\$43,927,061</b>	<b>\$33,917,615</b>
Expenditures:				
Personnel Services	\$13,235,559	\$18,889,012	\$18,889,012	\$18,629,968
Operating Expenses	7,606,044	9,113,916	10,930,879	9,379,568
IT Projects	6,936,128	8,497,796	12,537,448	5,908,079
<b>Total Expenditures</b>	<b>\$27,777,731</b>	<b>\$36,500,724</b>	<b>\$42,357,339</b>	<b>\$33,917,615</b>
<b>Total Disbursements</b>	<b>\$27,777,731</b>	<b>\$36,500,724</b>	<b>\$42,357,339</b>	<b>\$33,917,615</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$7,426,337</b>	<b>\$0</b>	<b>\$1,569,722</b>	<b>\$0</b>

<sup>1</sup> The E-911 tax rate was increased from \$2.50 per line per month to \$3.00 per line per month on September 1, 2005.

<sup>2</sup> IT projects are budgeted based on the total project costs and most projects span multiple years. Therefore, funding for IT projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

## Fund 120 E-911

IT0001	Public Safety Communications Network/Systems				
Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
TBD	\$47,314,253	\$6,936,128	\$12,537,448	<b>\$5,908,079</b>	TBD

This project was established in FY 1995 to replace and upgrade the County's critical Public Safety Communications Network (PSCN) and its component systems. The network's component systems are vital for ensuring immediate and systematic response to emergencies, and replacement and enhancement is necessary to maintain performance, availability, reliability, and capacity for growth due to increases in County population and demand for public safety services. The PSCN supports emergency communications of the Police, Fire and Rescue, and Sheriff's departments. This includes public safety call taking (E-911, Cellular E-911, non-emergency), dispatching, and all affiliated communications support. Two of the major technologies utilized are a Computer Aided Dispatch (CAD) system with an integrated mobile data communications component and a wireless digital radio network for voice communications.

The CAD system is used to dispatch appropriate equipment and personnel to events and emergencies and to communicate and track up-to-date information in a rapidly changing environment. The mobile data communications component of CAD allows the dispatch of resources with minimal voice communications, provides field units direct access to local, state, and national databases, and allows continuous contact with the Public Safety Communications Center (PSCC). As needed, this project provides funding for upgrades to the CAD and its mobile data communications component, originally implemented in 1986. The old systems were technologically obsolete, severely undersized, and at the end of their effective, supportable life cycle. Upgrades ensure continued reliable operation of these critical systems, incorporates software, hardware, and user functionality advances made since the 1980's, and allow for future migration in capability as new technologies emerge.

Fairfax County migrated to the new digital radio network in FY 2006 to accommodate growing public safety voice communications requirements and to remedy performance, coverage, fragmentation, and reliability problems associated with an aging, technologically obsolete system at the very end of its sustainable life cycle. Deficiencies in the old system severely impeded critical communications and safety in emergency situations. The new trunked wireless digital voice communications system consolidates all County public safety voice communication and is designed to address coverage, reliability, and operational limitations of the old system used by public safety agencies in the County. It provides capacity for growth and enhancement for the next twenty years.

FY 2007 funding is included for: the fourth year of a five-year replacement cycle for the portable two-way radios currently in use by the Police Department, the Fire and Rescue Department, and the Office of the Sheriff (\$3,523,500) and the fifth year of a five-year replacement cycle for Mobile Computer Terminals (MCTs) (\$1,315,000). Both the two-way portable radios and the MCTs have a useful life of five years. All of these projects are critical to the County's public safety emergency communications capabilities. Also included is funding for the replacement of the CAD Mapping System hardware and system software upgrades (\$750,000); the third year lease purchase payment obligations of a five-year lease-purchase for the E-911 call-answering system at the PSCC (\$220,079); and to provide capacity for software design applications (\$100,000).

**Return on Investment (ROI):** The return on investment for this project is realized by the performance, productivity, and effectiveness of public safety services in Fairfax County. Replaced and upgraded technology for these systems is critical to the safety of the public and the public safety personnel they support. Upgraded technology preserves the investments in technology that have been made and allow increased functionality, performance, and reliability to be achieved to facilitate responses to, and management of, emergencies. It mitigates the need for extraordinarily large additions of personnel that would be necessary to provide the same level of service and results without this technology. The increased access to important information, improvements to maintenance and reliability, increased capacity for growth, and enhanced functionality for users now and in the future builds upon past investments, responds to critical existing requirements, and sets the stage for the next generation of public safety communications technology.

# Fund 121

## Dulles Rail Phase I Transportation Improvement District

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### Focus

Metrorail service is planned to be extended approximately 23 miles from an area east of West Falls Church station, along the median of the Dulles International Airport Access Highway (DIAAH) through Tysons Corner, then further out the DIAAH, through Dulles International Airport, to Route 772 in Loudoun County. The total cost of the Rail to Dulles Project currently is estimated to be \$3.8 billion.

Due to financial constraints imposed by the federal government, the project is currently expected to be completed in two phases. Phase I is expected to cost approximately \$1.84 billion for the segment from the Metrorail Orange line to Wiehle Avenue in Reston, including construction of five new stations. Phase II is expected to cost approximately \$2.0 billion for the segment from Wiehle Avenue to Route 772. Based on the latest estimate available from the Virginia Department of Rail and Public Transportation (VDRPT), the County's share for Phase I is expected to be \$460.0 million and for Phase II it is expected to be \$176.7 million.

The costs are expected to be shared 50 percent by the federal government, 25 percent by the Commonwealth, and 25 percent by Fairfax County, Loudoun County and the Metropolitan Washington Airports Authority (MWAA). Based on the current draft financial plan, the County's share of the total project cost is expected to be 16.1 percent. It should be noted that the County's participation rate is determined on the basis of total project costs and sharing the cost of common features necessary to complete an operational line, such as soft costs, rail yards and power stations.

On January 21, 2004, a petition was filed with the Clerk to the Board of Supervisors (the Petition) by owners of commercial and industrial property (the Petitioners) asking the Board of Supervisors to create a Phase I Dulles Rail Transportation Improvement District (the Phase I District), as provided by Chapter 15 of Title 33.1 of the Code of Virginia, as amended (the Act). The Act is similar although not identical to the law that empowered the Board and the Board of Supervisors of Loudoun County to create the Route 28 Highway Transportation Improvement District (the Route 28 District) in both counties in 1988.

The Phase I District was approved and established by the Board of Supervisors on February 23, 2004, following a public hearing. The Phase I District is governed by a District Commission, consisting of four Board members and the Chairman of the Commonwealth Transportation Board (CTB) or his/her designee. The District Commission is advised by a District Advisory Board, composed of landowner representatives. This is the same basic governance structure used for the Route 28 District.

Commercial and industrial property within the district created pursuant to the Act can be taxed to raise funds for transportation improvements in the district. Such a district can be created upon the petition of the owners of at least 51 percent, measured by land area or assessed value, of the real property located within the proposed district that is zoned or used for commercial or industrial purposes. The properties listed on the signature pages of the Petition constituted over 64 percent of such property located within the Phase I District, measured by assessed value.

Per the Code of Virginia § 33.1-435, properties zoned to permit multi-unit residential use but not yet used for that purpose and multi-unit properties primarily leased or rented to residential tenants or other occupants by an owner who is engaged in such a business are deemed to be in commercial use for purposes of the Act. But no other residential properties are subject to any tax that may be levied on behalf of such a district, even if they are within the boundaries of such a district.

The boundaries, as proposed by the Petitioners, encompass most if not all of the Tysons Corner Urban Center, commercial and industrial properties near the proposed Metrorail station at Wiehle Avenue, and the necessary DAAR right-of-way.

The proposed transportation improvements include that portion in the Phase I District of the capital improvements described as the Locally Preferred Alternative (LPA) in a resolution of the Board of Directors of the Washington Metropolitan Area Transit Authority (WMATA), adopted on November 21, 2002.

# Fund 121

## Dulles Rail Phase I Transportation Improvement District

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The Petitioners will contribute \$400.0 million of the County's estimated net share of \$460.0 million for Phase I through the imposition of a voluntary tax on commercial and industrial properties within the Phase I District. Included in the proposal is a provision for full coverage of the long term financing costs for the County's net share of construction costs. Under the current plan, the total expected cost, including interest costs over the life of the district, to be provided by the tax on behalf of the Phase I District is approximately \$882.5 million. The remaining \$60.0 million of the County's net share will be funded by general County sources to possibly include general obligation bonds or other available revenue sources.

The plan as set forth in the Petition contains specific provisions regarding timing, tax rates, total costs, and percentage of costs to be paid with Phase I District revenue. The plan contemplates the establishment of a Revenue Stabilization Fund (RSF) with early collection of taxes commencing in FY 2005 to build reasonable reserves to help maintain the rate parameters in view of the cyclic pattern of changes in assessed value from year to year. It is anticipated that the RSF and perhaps other rate or coverage covenants will be required by rating agencies to achieve an investment grade rating on bonds issued that are supported by Phase I District tax revenues.

Under the terms of the petition, before any Phase I District revenues are committed the tax rate is capped at 22 cents per \$100 of assessed value, and taxes collected accumulate in the RSF. If a federal Full Funding Grant Agreement (FFGA) for Phase I is not executed by December 31, 2006, then the owners of 51 percent of the commercial and industrial property within the Phase I District may petition for its dissolution, and individual property owners can ask for the return of taxes previously paid and accumulated in the RSF.

Before committing Phase I District tax revenues, the District Commission must determine that the District's actual share of the financing will not exceed \$400 million of construction funds for Phase I costs, and that a tax rate of no more than 29 cents per \$100 of assessed value will be sufficient to meet the Phase I District's obligations at an assumed rate of growth in assessed value of 1.5 percent. If at the time the District Commission expects either of those parameters to be exceeded, then they must seek approval from the owners of 51 percent of the commercial or industrial property within the Phase I District before proceeding to commit the revenues.

However, once Phase I District revenues have been committed, allowing the financing to be put into place for the sale of bonds supported by those revenues, there is no "hard" cap on the Phase I District tax rate other than the statutory cap of 40 cents per \$100 of assessed value. Thus there would be full latitude to set the tax rate up to the statutory maximum, if necessary, to meet the obligations of the Phase I District, e.g., if necessary to meet debt service requirements in the event assessed value growth rates cannot be sustained at 1.5 percent or greater.

### **FY 2007 Funding Adjustments**

*The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:*

- ◆ **Debt Service Payments** **\$6,350,000**  
Following the execution of the federal Full Funding Grant Agreement on or before December 31, 2006, it is anticipated that this project will move into the construction stage. Funding of \$6,350,000 is estimated for interim debt service financing based on total project expenditure projections and the percentage share for the District's contribution. A bond sale will be planned for FY 2008 or FY 2009 in order to provide the permanent financing.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ There have been no revisions to this fund since approval of the FY 2006 Adopted Budget Plan.



# Fund 121

## Dulles Rail Phase I Transportation Improvement District

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 121, Dulles Rail  
Phase I Transportation Improvement District

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	\$0	\$7,513,673	\$7,512,571	\$24,782,537
Revenue:				
Real Estate Taxes-Current <sup>1</sup>	\$7,448,119	\$16,866,693	\$16,866,693	\$20,610,469
Interest on Investments	64,452	403,273	403,273	515,262
<b>Total Revenue<sup>2</sup></b>	<b>\$7,512,571</b>	<b>\$17,269,966</b>	<b>\$17,269,966</b>	<b>\$21,125,731</b>
<b>Total Available</b>	<b>\$7,512,571</b>	<b>\$24,783,639</b>	<b>\$24,782,537</b>	<b>\$45,908,268</b>
Expenditures:				
Debt Service	\$0	\$0	\$0	\$6,350,000
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,350,000</b>
<b>Total Disbursements</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,350,000</b>
<b>Ending Balance<sup>3</sup></b>	<b>\$7,512,571</b>	<b>\$24,783,639</b>	<b>\$24,782,537</b>	<b>\$39,558,268</b>
<b>Tax rate/per \$100 Assessed Value</b>	<b>\$0.22</b>	<b>\$0.22</b>	<b>\$0.22</b>	<b>\$0.22</b>

<sup>1</sup> Estimate based on January 1, 2005 assessed values at the approved tax rate of \$0.22 per \$100 levied as of July 1, 2005. The FY 2005 estimated revenues therefore represent only one-half year of collected taxes. The FY 2006 estimate represents a full-year of tax revenue.

<sup>2</sup> As part of the FY 2006 Adopted Budget Plan, revenue received from the Phase I Dulles Rail Transportation Improvement District as been reclassified from Agency Fund Type, Fund 711, Dulles Rail - Phase I to Special Revenue Fund Type, Fund 121, Dulles Rail - Phase I. This action has been taken to comply with guidance provided by the external auditor regarding the correct accounting treatment for receipt of funds on behalf of this district.

<sup>3</sup> The ending balance is accumulating in anticipation of the start of construction costs. Construction is expected to begin following approval of the Full Funding Grant Agreement on or before December 31, 2006.

# Fund 191

## Public School Food and Nutrition Services

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### **Focus**

Fund 191, Fairfax County Public Schools Food and Nutrition Services, totals \$71.7 million in FY 2007 for all Food Service's operational and administrative costs. This fund is totally self-supporting and is operated under the federally-funded National School Lunch and Child Nutrition Acts.

The Food and Nutrition Services program:

- Procures, prepares and serves lunches and a la carte items to over 140,000 customers daily;
- Offers breakfasts in 157 schools and centers;
- Contracts meal provision to day care centers, Family and Early Childhood Education Program (FECEP) centers and private schools, and snack provision to all School-Age Child Care (SACC) programs; and
- Provides meals and dietetic consultation at senior nutrition sites and Meals on Wheels programs.

Other responsibilities include nutrition education, enforcement of sanitary practices, specifications for food and equipment, and layout and design of kitchens in new schools.

No support from Fund 090, School Operating Fund, is required as sufficient revenues are derived from food sales and federal and state aid.

# Fund 191

## Public School Food and Nutrition Services

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 191, Public School Food  
and Nutrition Services

	FY 2005 Actual <sup>1</sup>	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan <sup>2,3</sup>	FY 2007 Superintendent's Proposed
<b>Beginning Balance</b>	<b>\$10,614,164</b>	<b>\$9,674,476</b>	<b>\$10,484,452</b>	<b>\$9,373,489</b>
Revenue:				
Food Sales	\$39,385,589	\$41,539,163	\$41,539,163	\$43,644,550
Federal Aid	16,822,425	17,444,399	17,444,399	17,793,287
State Aid	775,783	770,535	770,535	785,101
Other Revenue	168,680	65,464	65,464	150,000
<b>Total Revenue</b>	<b>\$57,152,477</b>	<b>\$59,819,561</b>	<b>\$59,819,561</b>	<b>\$62,372,938</b>
<b>Total Available</b>	<b>\$67,766,641</b>	<b>\$69,494,037</b>	<b>\$70,304,013</b>	<b>\$71,746,427</b>
Total Expenditures	\$57,334,072	\$69,494,037	\$70,304,013	\$71,746,427
<b>Total Disbursements</b>	<b>\$57,334,072</b>	<b>\$69,494,037</b>	<b>\$70,304,013</b>	<b>\$71,746,427</b>
Inventory Change	\$51,883	\$0	\$0	\$0
<b>Ending Balance</b>	<b>\$10,484,452</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of \$483,747 have been reflected as increases to FY 2005 revenues; audit adjustments of \$361,359 as increases to FY 2005 expenditures to reflect changes to salary accruals; and inventory changes of \$52,427. The audit adjustments have been included in the FY 2005 Comprehensive Annual Financial Report (CAFR). Final details of the FY 2005 audit adjustments will be included in the *FY 2006 Third Quarter Review*.

<sup>2</sup> The *FY 2006 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on December 1, 2005, during their *FY 2006 Midyear Review*. The Fairfax County School Board adjustments will be officially reflected in the County's *FY 2006 Third Quarter Review*, which will be acted upon by the Board of Supervisors on April 24, 2006.

<sup>3</sup> The FY 2007 Superintendent's budget reflects an additional \$9.4 million in projected FY 2006 ending balance to be carried over to fund the FY 2007 budget.

## Fund 192

### Public School Grants and Self-Supporting Programs

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#### **Focus**

Fund 192, Public School Grants and Self-Supporting Programs, totals \$75.8 million for FY 2007 and consists of two subfunds: the Grants Subfund and the Summer School and Standards of Learning (SOL) Remediation Subfund. FY 2007 revenue reflects federal, state and private industry grants, summer school fees and transfers from Fund 090, School Operating, and Fund 105, Cable Communications.

# Fund 192

## Public School Grants and Self-Supporting Programs

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 192, Public School Grants and  
Self-Supporting Programs

	FY 2005 Actual <sup>1</sup>	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan <sup>2</sup>	FY 2007 Superintendent's Proposed
<b>Beginning Balance</b>	<b>\$6,764,980</b>	<b>\$3,261,646</b>	<b>\$8,690,556</b>	<b>\$0</b>
Revenue:				
State Aid	\$8,009,204	\$9,176,099	\$10,943,611	\$9,392,566
Federal Aid	24,176,479	23,284,153	39,674,730	30,930,354
Tuition	2,992,700	3,012,513	3,020,513	2,993,768
Industry, Foundation, Other	1,509,199	183,600	1,782,830	176,400
<b>Total Revenue</b>	<b>\$36,687,582</b>	<b>\$35,656,365</b>	<b>\$55,421,684</b>	<b>\$43,493,088</b>
Transfers In:				
School Operating Fund Grants (090)	\$5,220,768	\$6,605,589	\$7,168,998	\$10,101,846
School Operating Fund Summer School (090)	10,578,055	13,753,901	14,968,708	19,782,460
Cable Communications Fund (105) <sup>3</sup>	1,784,140	2,118,159	2,118,159	2,386,253
County General Fund (001) <sup>4</sup>	5,000,000	0	0	0
<b>Total Transfers In</b>	<b>\$22,582,963</b>	<b>\$22,477,649</b>	<b>\$24,255,865</b>	<b>\$32,270,559</b>
<b>Total Available</b>	<b>\$66,035,525</b>	<b>\$61,395,660</b>	<b>\$88,368,105</b>	<b>\$75,763,647</b>
Total Expenditures	\$57,344,969	\$61,395,660	\$88,368,105	\$75,763,647
<b>Total Disbursements</b>	<b>\$57,344,969</b>	<b>\$61,395,660</b>	<b>\$88,368,105</b>	<b>\$75,763,647</b>
<b>Ending Balance</b>	<b>\$8,690,556</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of \$379,016 have been reflected as increases to FY 2005 revenues to accurately record actual revenue received in FY 2005, and audit adjustments of \$369,315 have been reflected as increases to FY 2005 expenditures to reflect accrual adjustments to salaries. The audit adjustments have been included in the FY 2005 Comprehensive Annual Financial Report (CAFR). Final details of the FY 2005 audit adjustments will be included in the *FY 2006 Third Quarter Review*.

<sup>2</sup> The *FY 2006 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on December 1, 2005, during their *FY 2006 Midyear Review*. The Fairfax County School Board adjustments will be officially reflected in the County's *FY 2006 Third Quarter Review*, which will be acted upon by the Board of Supervisors on April 24, 2006.

<sup>3</sup> The transfer from the County Cable Communications Fund as well as the corresponding expenditures which it supports will be adjusted to reflect the final amount available from the County which is currently anticipated to be \$2,321,540.

<sup>4</sup> In FY 2005, funding of \$5,000,000 supported the establishment of a school computer replacement program.

## **Fund 193**

### **Public School Adult and Community Education**

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#### **Focus**

Fund 193, Public School Adult and Community Education, provides lifelong literacy and education opportunities for all residents and students of Fairfax County through adult education programs such as basic skill education, high school completion and English for Speakers of Other Languages (ESOL). FY 2007 expenditures are estimated at \$11.6 million.

The Fund also provides for pre-kindergarten through grade 12 support programs, including behind-the-wheel driver education, SAT preparation, summer school, before- and after-school enrichment activities and remediation support.

# Fund 193

## Public School Adult and Community Education

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

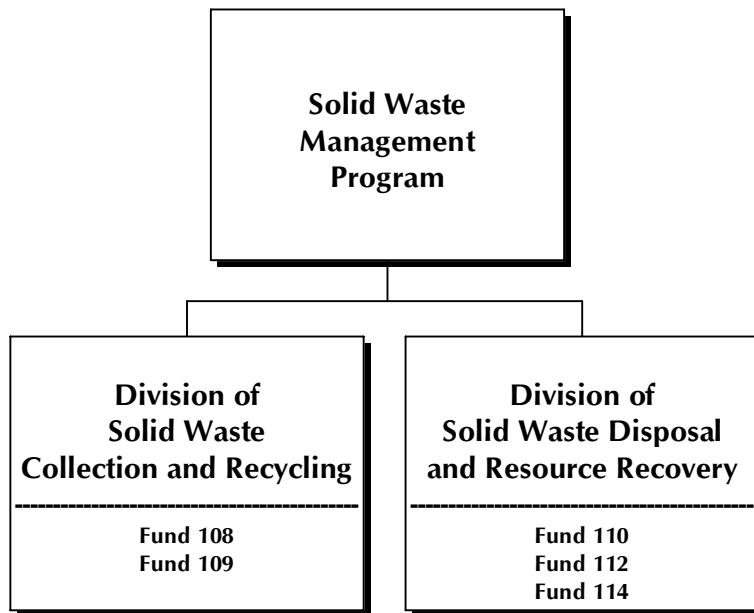
Fund 193, Public School Adult and  
Community Education

	FY 2005 Actual <sup>1</sup>	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan <sup>2</sup>	FY 2007 Superintendent's Proposed
<b>Beginning Balance</b>	<b>\$1,660,148</b>	<b>\$376,580</b>	<b>\$997,863</b>	<b>\$0</b>
Revenue:				
State Aid	\$988,724	\$899,260	\$1,024,278	\$801,595
Federal Aid	991,856	765,803	1,082,035	888,751
Tuition	6,817,419	7,643,374	7,718,621	7,938,158
Industry, Foundation, Other	55,469	200,536	277,682	215,818
<b>Total Revenue</b>	<b>\$8,853,468</b>	<b>\$9,508,973</b>	<b>\$10,102,616</b>	<b>\$9,844,322</b>
Transfers In:				
School Operating Fund (090)	\$1,200,131	\$1,200,131	\$1,200,131	\$1,714,217
<b>Total Transfers In</b>	<b>\$1,200,131</b>	<b>\$1,200,131</b>	<b>\$1,200,131</b>	<b>\$1,714,217</b>
<b>Total Available</b>	<b>\$11,713,747</b>	<b>\$11,085,684</b>	<b>\$12,300,610</b>	<b>\$11,558,539</b>
Total Expenditures	\$10,715,884	\$11,085,684	\$12,300,610	\$11,558,539
<b>Total Disbursements</b>	<b>\$10,715,884</b>	<b>\$11,085,684</b>	<b>\$12,300,610</b>	<b>\$11,558,539</b>
<b>Ending Balance</b>	<b>\$997,863</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of \$337 have been reflected as an increase to FY 2005 revenues and audit adjustments of \$33,742 as increases to FY 2005 expenditures. The audit adjustments have been included in the FY 2005 Comprehensive Annual Financial Report (CAFR). Final details of the FY 2005 audit adjustments will be included in the *FY 2006 Third Quarter Review*.

<sup>2</sup> The *FY 2006 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on December 1, 2005, during their *FY 2006 Midyear Review*. The Fairfax County School Board adjustments will be officially reflected in the County's *FY 2006 Third Quarter Review*, which will be acted upon by the Board of Supervisors on April 24, 2006.

# Solid Waste Management Program



## Mission

To protect the public interest through solid waste management planning and regulatory oversight of the County's refuse ordinances by providing efficient and effective collection, recycling, and disposal of solid waste for customers in an environmentally responsible manner.

## Focus

The Solid Waste Management Program is responsible for the management and long-range planning for all refuse and recycling within the County and is comprised of a County-owned and operated refuse transfer station, an Energy/Resource Recovery Facility (E/RRF), a regional municipal landfill operated by the County, two citizens' disposal facilities, eight drop-off sites for recyclable materials, and equipment and facilities for refuse collection, disposal, and recycling operations. The operation of the Solid Waste Management Program is achieved through the Division of Solid Waste Collection and Recycling and the Division of Solid Waste Disposal and Resource Recovery in the Department of Public Works and Environmental Services.

### Division of Solid Waste Collection and Recycling

The Division of Solid Waste Collection and Recycling manages two funds including Fund 108, Leaf Collection, which provides for the collection and disposal of leaves within leaf collection sanitary districts, and Fund 109, Refuse Collection and Recycling Operations, which provides staff and administration for Funds 108 and 109; the collection and disposal of refuse from sanitary districts within the County, County Agency Routes (CAR) and the overall management and operation of the County's recycling programs. Fund 109 also provides the management and operational control for the Solid Waste General Fund (DSW-GF) Programs for services provided on behalf of the County. The DSW-GF Programs consist of Community Cleanup, Court/Board Directed Cleanups, Evictions, and Health Department Referral operations. Collection programs in Fund 109 have been impacted by higher disposal charges and increasing operating expenses such as labor and fuel requiring a rate change in the fund.

## THINKING STRATEGICALLY

Strategic issues for the Program include:

- Developing and maintaining an efficient and effective regulatory program;
- Continuing external communications and collaboration;
- Maintaining and enhancing an integrated solid waste management system;
- Achieving financial viability through sound financial practices;
- Maintaining and improving internal management systems;
- Providing excellent customer service; and
- Enhancing the community and protecting the environment.



## Solid Waste Management Program

Fund 108, Leaf Collection, is responsible for the collection of leaves within Fairfax County's 32 approved leaf collection districts which include 20,463 households. Revenue is derived from a levy charged to homeowners within leaf collection districts. The FY 2007 leaf collection levy will remain at the FY 2006 rate of \$0.015 per \$100 of assessed real estate value which will generate an estimated \$1,937,940 in revenue.

Fund 109, Refuse Collection and Recycling Operations, is responsible for collection of refuse, as well as coordination of curbside recycling operations, from 43,800 household units within Fairfax County's 74 approved sanitary districts. Revenue to support operations is derived from the refuse collection fee. Similar to the leaf collection program, refuse collection services have seen an increase in petitions from citizens to receive refuse and recycling services from the County. This growth, increased disposal costs charged by Fund 110, Refuse Disposal, and the cost of fuel to operate collection vehicles has substantially decreased the fund balance. The fund balance has decreased from \$14,507,813 in FY 2001 to \$2,578,561 in FY 2006 (based on *FY 2006 Revised Budget Plan*). The annual fee was increased from \$210 to \$240 in FY 2005 and to \$270 in FY 2006. While the FY 2006 fee increase slowed the decline in the ending balance, this increase was not enough to cover higher program operating costs. If the FY 2006 rate of \$270 was maintained in FY 2007, the ending balance would barely exceed \$500,000. This level would be insufficient to meet vehicle and equipment reserve requirements which total over \$1 million. In order to provide for anticipated expenditures in FY 2007 and maintain essential reserves, an increase in the annual fee to \$315 is proposed. If operating costs do not exceed those currently anticipated, it may be possible to hold the fee at \$315 in FY 2008; however, future rate increases are anticipated.

### **Division of Solid Waste Disposal and Resource Recovery**

The Division of Solid Waste Disposal and Resource Recovery manages three funds. Fund 110, Refuse Disposal, is responsible for delivering refuse collected throughout Fairfax County to the E/RRF, the Prince William County Facility, or an appropriate landfill; transferring yard waste to compost facilities; coordinating the facility use agreement between Fairfax and Prince William Counties; operating the County's Battery, White Goods and Household Hazardous Waste programs; managing the Citizens' Disposal Facilities; and providing brush mulching services. Fund 112, Energy/Resource Recovery Facility, oversees the disposal of refuse at the E/RRF. Fund 114, I-95 Refuse Disposal, provides management and operational control at the I-95 Landfill for all regional participants. Fund 110 and Fund 112 continue to face significant financial pressures that result from adverse legal decisions against flow control and requirements pursuant to the agreement for the operation of the County's waste-to-energy incinerator, the Energy/Resource Recovery Facility (E/RRF).

Fund 110, Refuse Disposal has the primary responsibility for channeling refuse collected throughout Fairfax County to either the E/RRF, a private landfill, or to a Prince William County facility, as well as channeling yard debris to composting facilities. The County's solid waste disposal program has come under significant financial pressure due to a number of factors, most notably the adverse 1994 United States Supreme Court decision affecting solid waste flow control which allows waste to be hauled out of the County for disposal, as well as the development of several large landfills within Virginia and in neighboring states which are less expensive disposal options than those offered by the County.

Under the current industry environment, the County has implemented a competitive pricing system. The pricing has proved to be sufficient to cover a majority of disposal costs, however public interest and non-revenue generating programs must be funded through a General Fund transfer to subsidize the fund. In FY 2007, the system disposal charge is set at \$50 per ton, an increase of \$2 over the FY 2006 rate. A contractual disposal rate for FY 2007 will be negotiated with private waste haulers but is anticipated to be \$46.95 per ton, an increase of \$2 over the \$44.95 per ton in FY 2006. Revenue increases are therefore projected based on this disposal charge increase.

## Solid Waste Management Program

Programs including the County's Recycling Program, the Household Hazardous Waste Program, closed landfill maintenance and the Code Enforcement Program do not generate revenues. The net cost of these programs is estimated to be \$3.97 million in FY 2007. In order to meet FY 2007 expenditure requirements, a General Fund transfer of \$2,500,000 is required, the same as the FY 2006 transfer level. The transfer is included primarily to help support the expenditure requirements of the non-revenue generating programs noted above.

In addition to the challenges faced by Fund 110, Fund 112, Energy/Resource Recovery Facility faces challenges as it funds the County's waste-to-energy incinerator which annually converts approximately 1.1 million tons of waste into approximately 80 megawatts of electricity. Expenditures in this fund are comprised primarily of a contractual payment made to Covanta Fairfax, Incorporated (CFI) who operates the E/RRF on behalf of the County. The formula-driven contract between the County and CFI establishes a yearly per-ton estimate/tip fee that the County pays to CFI that is based on support requirements for incinerator operations. The yearly estimate is based on variables including credits derived from the sale of electricity to Dominion Virginia Power, plant operating costs, bond retirement payments and other pass through costs such as landfilling ash and utilities.

Pursuant to the agreement signed in 1987 and amended in 1996 between CFI and Dominion Virginia Power, Dominion Virginia Power began purchasing electricity from CFI at a lower per-kilowatt rate in May 2005. As a result, CFI will see decreased revenues of about \$4,500,000 in FY 2006. Estimates for FY 2007 are not yet available. Since the County's agreement with CFI requires the County to cover any shortfall arising from decreased electricity revenues, the County will be charged more for the operation of the plant. The County charges a tipping fee to all users of the E/RRF and subsequently pays the contractual disposal fee to Covanta from these revenues. In FY 2007, the payment to Covanta Fairfax is estimated to be \$37 million.

The tipping fee is projected to be \$33 per ton in FY 2007, the same rate as in FY 2006; however, it should be noted that the agency anticipates future increases in the E/RRF tipping fee to continue to meet expenditure requirements related to the contract with CFI and increased consultant expenses as the negotiations of the new Service Agreement continue through FY 2011. Changes in the equipment and pollution control systems may be necessary since the County is located in a severe ozone non-attainment area and would need to meet any new Environmental Protection Agency standards.

Specific description, discussion, and funding requirements for each fund of the Solid Waste Management Program can be found in the subsequent pages.

# Solid Waste Management Program


## OPERATIONAL FEE STRUCTURE

### Solid Waste Operations Fee Structure<sup>1</sup>



	Fund 108, Leaf Collection	Fund 109, Refuse Collection and Recycling Operations	Fund 110, Refuse Disposal	Fund 112, E/RRF	Fund 114, I-95 Refuse Disposal
<b>FY 2007 Fee</b>	\$0.015/\$100 Assessed Property Value	\$315 Curbside	\$50/Ton, System Fee \$46.95 Estimate to be negotiated Contract/Discount  \$57/Ton, Citizens Disposal Facilities	\$33/Ton	\$11.50/Ton
<b>FY 2006 Fee</b>	\$0.015/\$100 Assessed Property Value	\$270 Curbside	\$48/Ton, System Fee \$44.95 Negotiated Contract/Discount  \$55/Ton, Citizens Disposal Facilities	\$33/Ton	\$11.50/Ton
<b>Who Pays</b>	Leaf District Residents	Sanitary District Residents	Private Collectors, Citizens and County Agencies through Fund 109	The County through Fund 110	E/RRF, Fund 110, and Participating Jurisdictions

<sup>1</sup> There are numerous special rates that have been negotiated and implemented as the need has risen which are not reflected in the structure above. Examples include varying miscellaneous charges for yard debris (brush, grass, and leaves), tires, and others.



## New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 Maintaining Safe and Caring Communities	Recent Success	FY 2007 Initiative	Fund
Maintain and improve the established response rate to County agencies, and community and civic groups for refuse collection and disposal support requests and improve the response rate in support of the Office of the Sheriff for evictions.	☑	☑	General Fund
Continue coordinating and cooperating with local emergency agencies to assist the community during disaster events.	☑	☑	109, 110
Continue implementing the plan for successful renegotiation of the Service Agreement for continued use of the E/RRF beyond 2011.	☑	☑	112
Continue to implement the Debris Management Program in order to provide necessary planning, policies and procedures that enable the Solid Waste Management Program to execute its primary debris management mission and to remove 2 million cubic yards of disaster-generated debris under Fairfax County's Emergency Operations Plan.	☑	☑	109, 110
Per court decree, the agency removed over 30 tons of refuse and recycled 7 tons of metal from a junk/storage yard that was in violation of zoning ordinances.	☑		General Fund, 109, 110


## Solid Waste Management Program

 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>	<b>Fund</b>
Continue to provide updated leaf collection schedule information to customers via the County's website.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	108
Worked with Clean Fairfax Council to provide environmental grants to students in the Fairfax County Public Schools to assist in environmental education. Assisted the Council with a significant upgrade to its website to provide better communication about litter and recycling in the County.	<input checked="" type="checkbox"/>		109
Implemented an e-notification system to update 43,800 Refuse Collection Customers on last minute schedule changes via an e-mail list server.	<input checked="" type="checkbox"/>		109
Continue creating new web content to explain and clarify any program changes undertaken as part of the approved Fairfax County Solid Waste Management Plan.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	109, 110
 <b>Practicing Environmental Stewardship</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>	<b>Fund</b>
Continue implementing the County's toxics reduction program to reduce the quantity of electronics, fluorescent light tubes and rechargeable batteries entering the waste stream by providing recycling opportunities to residents and businesses to prevent pollution associated with disposal of these materials.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	109
The Fairfax County/Service Source <u>Keep It Green</u> Program has recycled over 1,000 tons of electronics while providing valuable employment opportunities to citizens with disabilities	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	109
Continue executing the Solid Waste Management plan which outlines a countywide, environmentally responsible plan for handling increasing amounts of wastes and recyclables. Plan was approved in May 2004. Initiatives will continue during the 20-year planning horizon.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	109, 110
Continue partnering with the Fairfax County Public Schools (FCPS) by including the schools in the County's efforts to recycle computers and other electronics. FCPS works with the Solid Waste Management Program and Service Source to collect unwanted computers and uses them to teach computer repair skills to students.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	109
In early FY 2004, the Division completed the criteria to become E-2 compliant for the Virginia Department of Environmental Quality (DEQ). E-2 represents Environmental Excellence and is a voluntary program for environmental commitment.	<input checked="" type="checkbox"/>		109, 110, 114
Continue a public awareness program to explain environmental controls of the E/RRF, its method of producing electricity and its role in the Solid Waste Management Program.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	112

## Solid Waste Management Program

 <b>Practicing Environmental Stewardship</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>	<b>Fund</b>
Evaluated a dolomitic ash conditioning system to maintain the pH levels in the ash so that the components of the ash will remain chemically bound within the ash and not leach when placed in the landfill. This system is working to ensure that the ash remains non-hazardous.	<input checked="" type="checkbox"/>		112, 114
Continue to process landfill gas for our energy partner, Michigan Cogeneration Systems. This allows for electricity to be generated from a byproduct of the landfill. Explore additional opportunities for landfill gas utilization.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	114
Monitor operations of the E/RRF to ensure that the facility continues to perform in compliance with the Service Agreement.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	112, 114
Continuing multi-year project to provide the final cap on the raw waste portion of the I-95 Landfill, while saving money by partnering with private vendors for local road construction.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	114
 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>	<b>Fund</b>
Continue execution of the Solid Waste Management Plan (SWMP) via the Solid Waste Management Task Force and community meetings throughout the County to develop tactical plans to implement the approved recommendations in the SWMP.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	All
Continue to implement the Community Recycling Road Show as an annual event to collect materials for recycling that are not recycled in the curbside program such as wireless telephones, computers, bicycles, eyeglasses and tennis shoes. Partner with FCPS to donate refurbished computers to needy families.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	109
Initiated discussions with the construction and building community in Fairfax County to determine the best approach for the management of construction and demolition debris including opportunities for recycling these materials.	<input checked="" type="checkbox"/>		109
Continue the monthly outreach program to residents of the Lorton community, whereby residents meet with staff representing the Division to discuss topics of mutual community/County interest.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	110, 114

## Solid Waste Management Program

 Exercising Corporate Stewardship	Recent Success	FY 2007 Initiative	Fund
Continue to monitor the performance of E/RRF operator Covanta Fairfax, Inc., including its bankruptcy proceedings to ensure that the County's interests are preserved, as well as begin review of options for waste disposal when the Service Agreement with Covanta Fairfax, Inc. ends in 2011.	☑	☑	110, 112 112/E/RRF
Developed a program for the Sanitary Districts to provide collection services for very large quantities of refuse or materials resulting from remodeling/reconstruction and land clearing/tree removal activities. This program provides residents with an opportunity to receive this service from the County for an additional fee and generates additional revenue to support the collection program.	☑		109
Worked to improve the vacuum leaf collection program and reduce the cost of managing and recycling leaves by identifying more in-County uses and storage locations.	☑		108
Staff partnered with local road building contractors to obtain clay for landfill closure. Through this partnership, the County was able to acquire clay – a critical component in landfill closure – at virtually no cost, thereby saving millions of dollars.	☑		114

### Key Performance Measures – Division of Solid Waste Collection and Recycling Operations

#### Objectives

- ◆ To remove at least 95 percent of the leaves placed at the curb by citizens, within each leaf collection district, during the specified leaf collection period.
- ◆ To provide high quality refuse collection services ensuring the removal of trash in County sanitary districts while maintaining a customer service rating of good or better at 95 percent or above.
- ◆ To provide high quality refuse collection services to designated Fairfax County agencies while limiting program cost increases where possible in FY 2007.
- ◆ To continue to exceed the state-mandated recycling rate of 25 percent by at least 5 percent.

## Solid Waste Management Program

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Tons of leaves collected	8,006	6,309	9,854 / 6,548	9,000	9,000
Tons of refuse collected from residential customers	70,437	83,797	74,288 / 74,185	74,370	75,857
Tons of refuse collected from County agencies	9,614	10,953	9,979 / 9,614	10,538	10,680
Total tons recycled (1)	386,019	514,220	400,000 / 437,235	454,090	456,000
<b>Efficiency:</b>					
Net cost per home for leaf collection	\$64.64	\$53.81	\$77.85 / \$66.12	\$80.66	\$84.80
Net cost per home per year for residential refuse collection	\$178.73	\$256.64	\$268.74 / \$260.52	\$277.52	\$269.30
Net cost per ton for refuse collected from County agencies	\$99.18	\$89.60	\$101.49 / \$101.61	\$105.31	\$104.50
Net cost per home per year for residential recycling collection	\$35.17	\$34.78	\$35.25 / \$30.30	\$34.24	\$37.02
<b>Service Quality:</b>					
Percent of leaf customers rating service good or better	58.0%	68.3%	75.0% / 73.0%	75.0%	78.0%
Percent of residential refuse customers rating service good or better	94.0%	93.0%	94.0% / 93.0%	94.0%	95.0%
Percent of County agencies rating services good or better	NA	100.0%	95.0% / 100.0%	95.0%	95.0%
Percent of residential recycling customers rating services good or better	91.0%	89.0%	95.0% / 84.0%	89.0%	93.0%
<b>Outcome:</b>					
Percent of customers' leaves removed from curb	95.0%	95.0%	100.0% / 95.0%	95.0%	95.0%
Percent change in residential refuse customers rating services good or better	(1.3%)	(1.0%)	1.0% / 0.0%	1.0%	1.0%
Percent change in cost per ton for County agencies	3.80%	(9.70%)	13.30% / 13.40%	3.60%	(0.80%)
Total County recycling rate (1)	37.0%	37.0%	37.0% / 31.6%	31.6%	31.6%

(1) The tonnage recycled by private haulers is only reportable on a calendar year basis. Therefore, the actual year reported is the calendar year preceding the fiscal year; that is, the FY 2005 actual reflects CY 2004 data. The total County recycling rate reported is consistent with the private hauler tonnage data.

# Solid Waste Management Program

## Performance Measurement Results

The net cost per home for leaf collection fluctuates due to changes in investment revenue received by the agency, operating expenditure increases and changes in capital equipment expenditures incurred by the agency. In FY 2005 the net cost per home for leaf collection increased by \$12.31 per home over FY 2004 due to a longer leaf collection season and substantially higher payments to other cost centers supporting the Leaf Collection Program.

The net cost per ton of refuse collected in FY 2005 from the County Agency Routes increased slightly more than anticipated over FY 2004 costs due to higher personnel expenditures.

After two years of higher than normal recycling rates due to Hurricane Isabel and other factors, a return to a more typical rate of 31.6 percent occurred in FY 2005. This rate, which is almost 7 percent above the state mandate of 25 percent, is expected to continue in FY 2006 and FY 2007.

## Key Performance Measures – Division of Solid Waste Disposal and Resource Recovery

### Objectives

- ◆ To provide a sanitary facility for receiving, loading and transporting commercial and residential refuse by the most feasible and economical method available, while maintaining a 100 percent satisfactory rating from state inspections at the I-66 Transfer Station.
- ◆ To deliver no less than the Guaranteed Annual Tonnage (GAT) amount of 930,750 tons of municipal solid waste to the E/RRF as required under the contractual obligations of the Service Agreement between Covanta Fairfax, Inc. and Fairfax County.
- ◆ To manage the I-95 Landfill in an efficient, environmentally safe manner, meeting 100 percent of the regulatory standards; and to provide a permitted site where ash resulting from the E/RRF and other participating jurisdictions can be properly disposed.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Tons of material processed at the I-66 Transfer Station (1)	814,621	902,922	923,827 / 934,434	958,866	980,682
Tons of material delivered to the E/RRF	1,093,215	1,084,712	1,050,000 / 1,033,198	1,085,000	1,085,000
Tons of ash disposed at the I-95 Landfill	380,435	368,585	380,562 / 365,960	379,997	379,997
<b>Efficiency:</b>					
Cost per ton of material processed at the I-66 Transfer Station	\$13.87	\$14.87	\$15.65 / \$14.51	\$15.34	\$16.21
Cost per ton of material processed at the E/RRF	\$26.83	\$31.49	\$32.71 / \$31.60	\$33.56	\$34.92
Cost per ton to dispose ash at the I-95 Landfill (2)	\$11.50	\$11.50	\$11.50 / \$11.50	\$11.50	\$11.50



## Solid Waste Management Program

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Service Quality:</b>					
Number of satisfactory DEQ ratings at the I-66 Transfer Station	4	4	4 / 4	4	4
Tons delivered to the E/RRF in excess of GAT	162,465	153,962	119,250 / 102,448	154,250	154,250
Number of satisfactory DEQ ratings at the I-95 Landfill	6	6	6 / 6	6	6
<b>Outcome:</b>					
Percent satisfactory DEQ inspection ratings at the I-66 Transfer Station	100%	100%	100% / 100%	100%	100%
Percent of GAT met	117.45%	116.54%	112.81% / 111.01%	116.57%	116.57%
Percent satisfactory DEQ inspection ratings at the I-95 Landfill	100%	100%	100% / 100%	100%	100%

(1) Material includes combustible waste, yard waste, white goods, tires, debris and brush.

(2) Calculation includes operational cost of landfill and estimated cost necessary for landfill closure.

### Performance Measurement Results

The I-66 Complex (Fund 110) received satisfactory ratings, the highest possible, from the Virginia Department of Environmental Quality (DEQ) for all inspections conducted during FY 2005. The facility is in compliance with all provisions of the operating permits and the Virginia Solid Waste Management Regulations. The tonnage processed through the I-66 Complex has increased from 814,621 tons in FY 2003 to 902,922 tons in FY 2004 due to tonnage increase from customers and effects from Hurricane Isabel, and increased more moderately to 934,434 tons in FY 2005. With the current trend, the estimate for FY 2006 is 958,866 tons, and for FY 2007 is 980,682 tons. The cost per ton of solid waste processed through the I-66 Transfer Station was \$14.51 in FY 2005, compared to the budgeted amount of \$15.65. The estimated cost per ton processed is \$15.34 in FY 2006 and \$16.21 in FY 2007.

In FY 2005, a total of 1,033,198 tons were delivered to the Energy/Resource Recovery Facility (Fund 112) exceeding the Guaranteed Annual Tonnage (GAT) of 930,750 tons by 102,448 tons or 11.0 percent above the requirement. The extra tonnage resulted in savings of \$3.07 per ton for all the waste processed at the E/RRF site. The estimated tonnage delivery to the E/RRF is 1,085,000 tons for both FY 2006 and FY 2007. The corresponding estimated cost to process waste is \$33.56 per ton for FY 2006 and \$34.92 per ton for FY 2007.

The I-95 Landfill also received the highest satisfactory ratings by DEQ for all inspections conducted during FY 2004. It should be noted that DEQ reduced the number of inspections from 12 times per year to 6 times per year, four of which are waste facility inspections and two are air quality inspections.

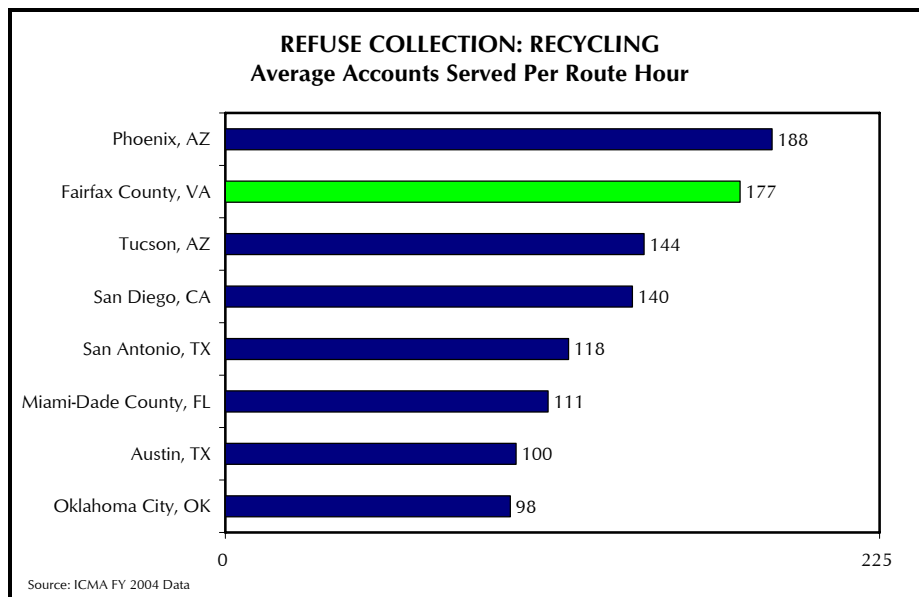
# Solid Waste Management Program

## Benchmarking

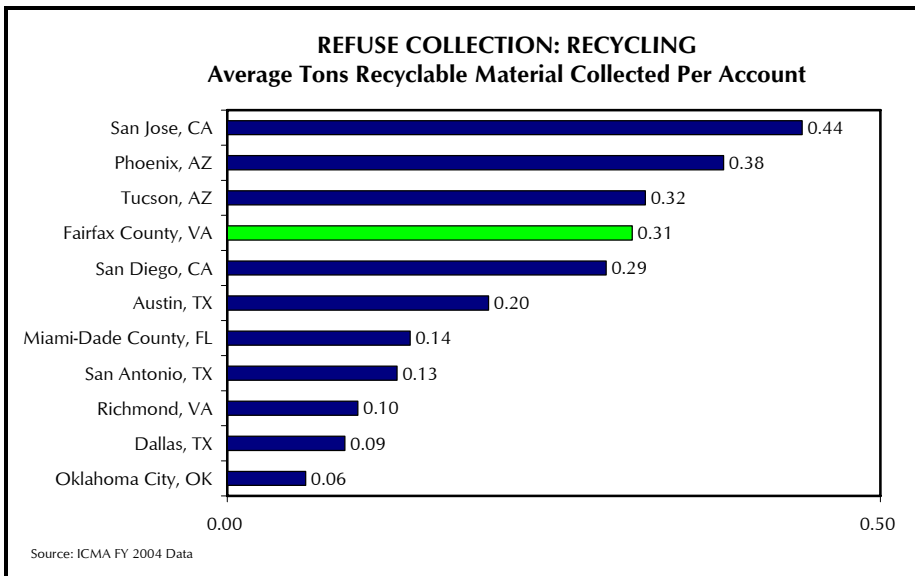
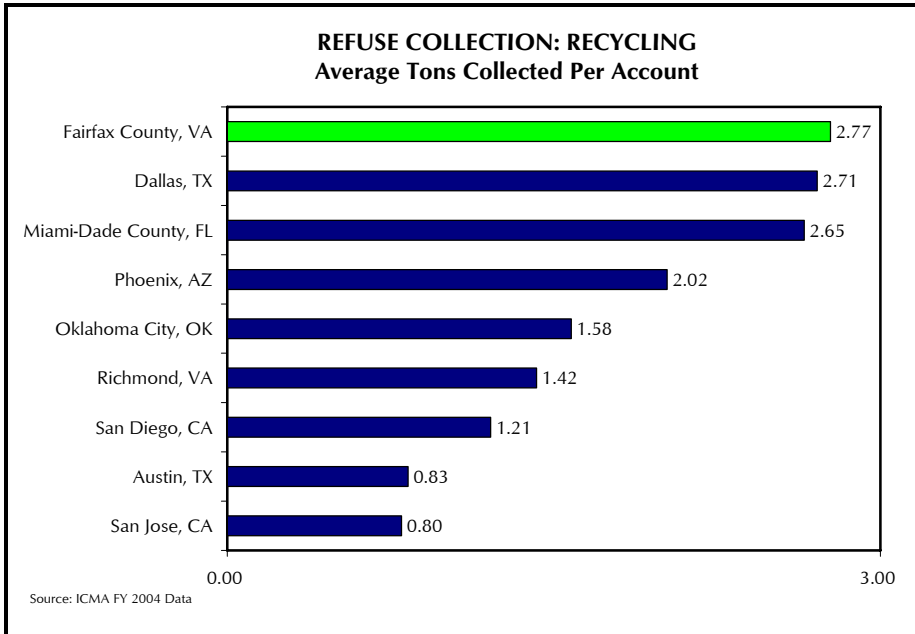
As a means of enhancing accountability, benchmarking data have been included in the annual budget since FY 2005. These data are included in each of the Program Area Summaries in Volume 1 and now in Other Funds (Volume 2) as available. Since 2000, Fairfax County has participated in the International City/County Management Association's (ICMA) benchmarking effort. Approximately 100 cities, counties and towns provide comparable data annually in 15 service areas. However, not all jurisdictions provide data for every service area.

As part of the ICMA benchmarking effort, participating local governments (cities, counties and towns) provide data on standard templates provided by ICMA in order to ensure consistency. ICMA then performs extensive checking and data cleaning to ensure the greatest accuracy and comparability of data. As a result of the time to collect the data and undergo ICMA's rigorous data cleaning processes, information is always available with a one-year delay. FY 2004 data represent the latest available information. The jurisdictions presented in the graphs on the following pages generally show how Fairfax County compares to other large jurisdictions (population over 500,000). In cases where other Virginia localities provided data, they are shown as well.

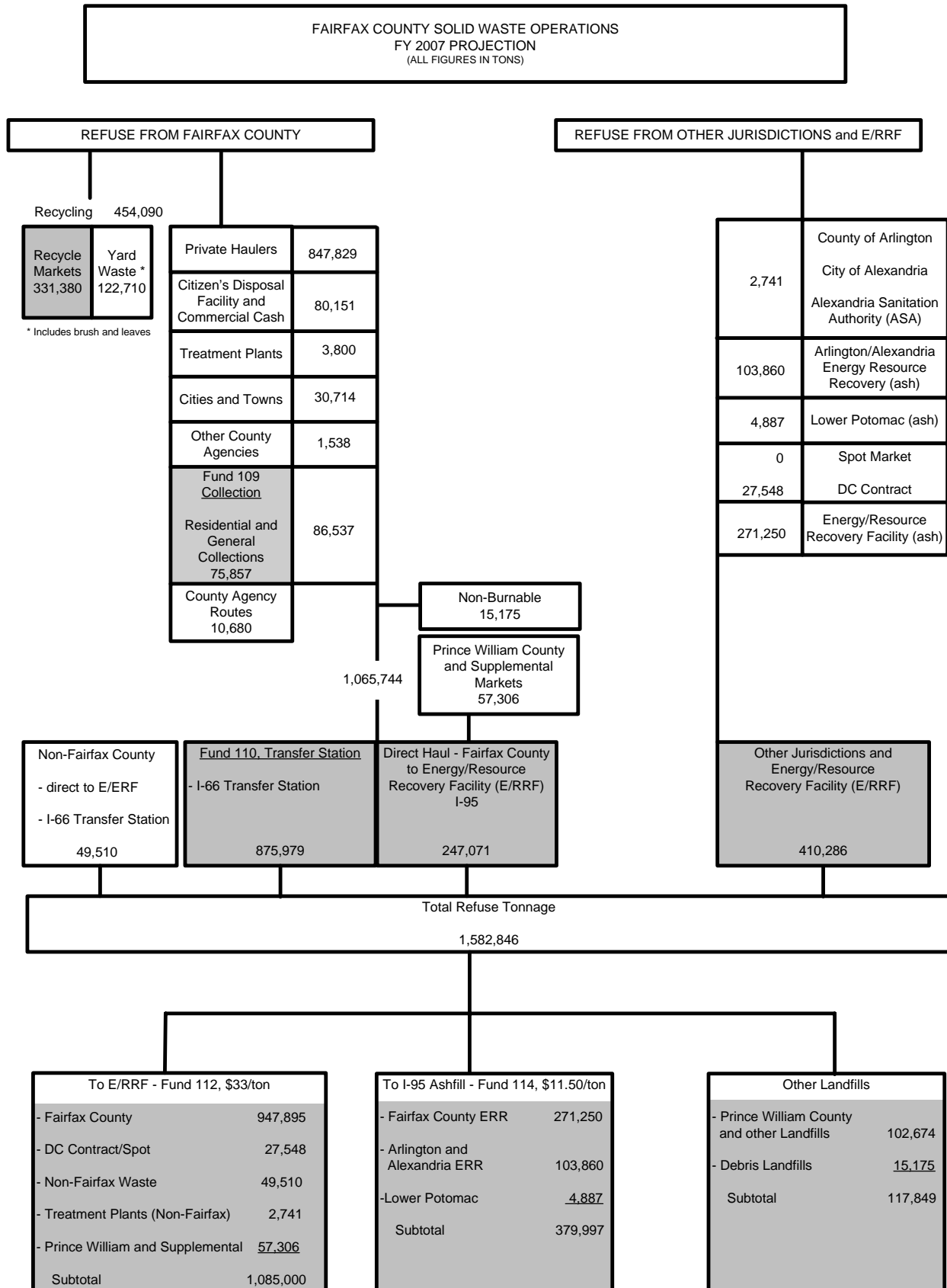
Refuse Collection/Recycling is one of the service areas for which Fairfax County provides data. An important point to note about the ICMA comparative data effort is that since participation is voluntary, the jurisdictions that provide data have demonstrated that they are committed to becoming/remaining high performance organizations. Therefore, comparisons made through this program should be considered in the context that the participants have self-selected and are inclined to be among the higher performers than a random sample among local governments nationwide. It is also important to note that not all jurisdictions respond to all questions. In some cases, the question or process is not applicable to a particular locality or data are not available. For those reasons, the universe of jurisdictions with which Fairfax County is compared is not always the same for each benchmark.



# Solid Waste Management Program



# Solid Waste Management Program



# Unclassified Administrative Expenses - Division of Solid Waste General Fund Programs

## Mission

To provide funding support for the elimination of unsanitary conditions that present a hazard to the environment and to the health, safety, and welfare of County residents.

## Focus

The General Fund provides funding to operate the Community Cleanup Program, Court/Board-directed Cleanups, the Health Department Referral Program and the Eviction Program.

The Division of Solid Waste Collection and Recycling (DSWCR) through Fund 109, Refuse Collection and Recycling Operations, provides equipment and personnel for program operations. The Community Cleanup Program supports community and civic associations' efforts to enhance and maintain the appearance of neighborhoods and the environment. In addition, the agency eliminates hazardous conditions identified by the Fairfax County Courts, the Fairfax County Board of Supervisors, the Fairfax County Health Department and the Fairfax County Sheriff's Office with regards to evictions.

All charges incurred by Fund 109 for providing collection and disposal services for these programs are billed to the General Fund. The overall cost to the General Fund is reduced by the cleanup fees recovered from property owners for cleanup work performed on their property at the direction of the Health Department or the County Courts. The recovered funds are returned to the General Fund.

Agency accomplishments, new initiatives and performance measures are done at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the [FY 2007 Advertised Budget Plan](#) for those items.

## Budget and Staff Resources

Solid Waste General Fund Programs				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Solid Waste General Fund Programs				
Community Cleanup	\$71,929	\$38,114	\$38,114	\$59,785
Health Department Referral	3,191	2,329	2,329	2,341
Evictions	5,855	14,062	14,062	14,380
Court/Board-Directed Cleanups	13,402	30,625	30,625	31,819
<b>Total Expenditures</b>	<b>\$94,377</b>	<b>\$85,130</b>	<b>\$85,130</b>	<b>\$108,325</b>
Income				
Cleanup Fees <sup>1</sup>	\$15,785	\$2,500	\$2,500	\$2,500
<b>Total Income</b>	<b>\$15,785</b>	<b>\$2,500</b>	<b>\$2,500</b>	<b>\$2,500</b>
<b>Net Cost to the County</b>	<b>\$78,592</b>	<b>\$82,630</b>	<b>\$82,630</b>	<b>\$105,825</b>

<sup>1</sup> The overall cost to the General Fund is reduced by fees recovered from property owners, who are charged for cleanup work performed on their property at the direction of the Health Department, or by sanctions imposed at the direction of the County Court for cleanups stemming from zoning violations.

# Unclassified Administrative Expenses - Division of Solid Waste General Fund Programs

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## **FY 2007 Funding Adjustments**

*The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:*

◆ **Increased Activity Levels**

**\$23,195**

A net increase of \$23,195 in funding requirements based on projected activity levels for FY 2007. This is based on increased cleanup requirements as well as the County's involvement in the "Trash Free Potomac by 2013" initiative.

## **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ There have been no revisions to this agency since approval of the FY 2006 Adopted Budget Plan.

# Fund 108 Leaf Collection

## Mission

To provide vacuum leaf collection service at the streetline for all customers within designated sanitary leaf districts on three separate occasions during the leaf collection season (the period from October through December) in order to enhance the County's aesthetic environment.

## Focus

The Division of Solid Waste Collection and Recycling provides for leaf collection and disposal within 32 Fairfax County Refuse Collection Districts. Leaf Districts are established and abolished through a petition process approved by the Board of Supervisors. This process could result in an increase or a decrease in the number of residential or commercial properties within a specific collection district, or a district could be totally eliminated. Petition approvals affect the number of units serviced in a given year.

All leaves collected are either transported to a composting facility in Loudoun County or Prince William County or mulched and provided to citizens. Revenue is derived from a collection levy (service fee) that is charged to homeowners and businesses within the districts. The FY 2007 levy is \$0.015 per \$100 of assessed real estate value, an amount that is unchanged from the FY 2006 level. This will generate an estimated \$1,937,940 in revenue in FY 2007.

Agency accomplishments, new initiatives and performance measures are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2007 Advertised Budget Plan for those items.

## Budget and Staff Resources

Agency Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Expenditures:				
Operating Expenses	\$1,351,786	\$1,670,108	\$1,670,108	\$1,805,446
Capital Equipment	53,836	0	15,352	17,000
<b>Total Expenditures</b>	<b>\$1,405,622</b>	<b>\$1,670,108</b>	<b>\$1,685,460</b>	<b>\$1,822,446</b>

## FY 2007 Funding Adjustments

The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:

- ◆ **Leaf Disposal Costs** **\$135,338**  
 An increase of \$135,338 in Operating Expenses is associated with costs of leaf disposal. This is primarily due to an increase in contractual costs resulting from higher rates charged for truck rentals due to increased labor and fuel costs.
- ◆ **Additional Leaf Vacuum** **\$17,000**  
 Funding of \$17,000 for an additional leaf vacuum machine required due to an increase in the number of Leaf Collection customers.

## Fund 108 Leaf Collection

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### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ **Carryover Adjustments** **\$15,352**  
*As part of the FY 2005 Carryover Review, encumbered carryover of \$15,352 was included for Capital Equipment ordered but not yet received.*



# Fund 108 Leaf Collection

## FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 108, Leaf Collection

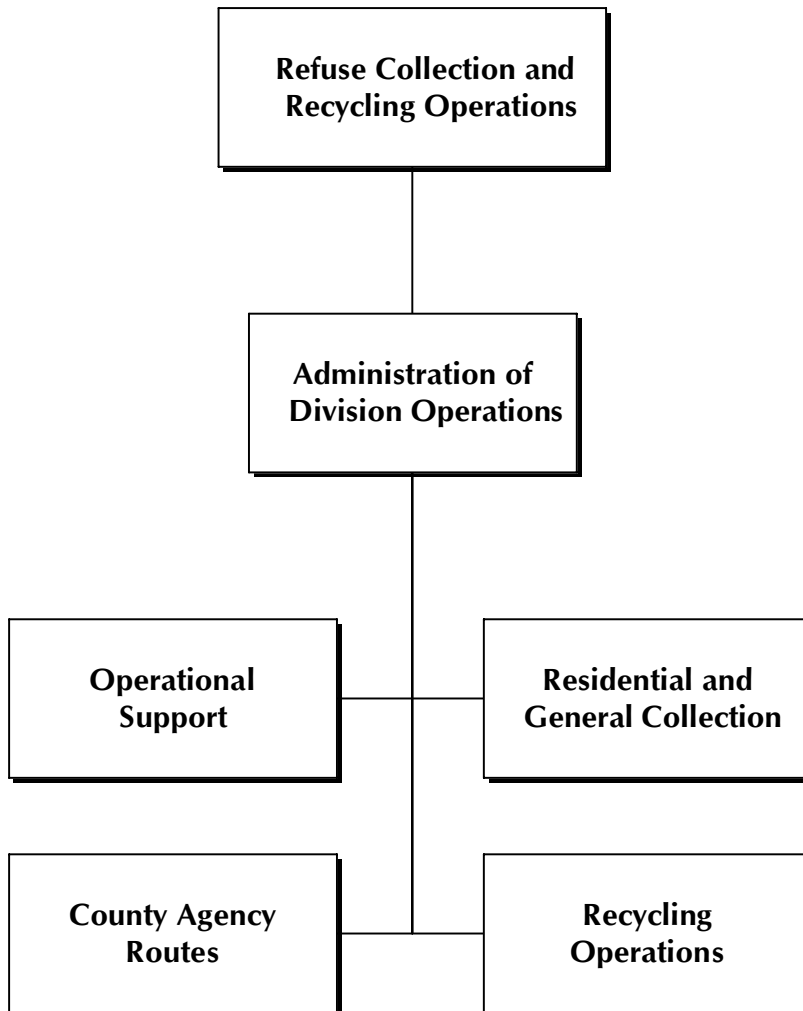
	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$1,488,447</b>	<b>\$1,634,131</b>	<b>\$1,711,884</b>	<b>\$1,679,626</b>
Revenue:				
Interest on Investments	\$29,366	\$17,235	\$17,235	\$22,079
Rental of Equipment	32,849	54,850	54,850	54,850
Sale of Equipment	1,219	0	0	10,312
Capital Equipment Reserve <sup>1</sup>	94,366	104,723	104,723	106,644
Leaf Collection Levy/Fee	1,471,259	1,476,394	1,476,394	1,831,296
Total Revenue	\$1,629,059	\$1,653,202	\$1,653,202	\$2,025,181
<b>Total Available</b>	<b>\$3,117,506</b>	<b>\$3,287,333</b>	<b>\$3,365,086</b>	<b>\$3,704,807</b>
Expenditures:				
Operating Expenses	\$1,351,786	\$1,670,108	\$1,670,108	\$1,805,446
Capital Equipment	53,836	0	15,352	17,000
Total Expenditures	\$1,405,622	\$1,670,108	\$1,685,460	\$1,822,446
<b>Total Disbursements</b>	<b>\$1,405,622</b>	<b>\$1,670,108</b>	<b>\$1,685,460</b>	<b>\$1,822,446</b>
<b>Ending Balance</b>	<b>\$1,711,884</b>	<b>\$1,617,225</b>	<b>\$1,679,626</b>	<b>\$1,882,361</b>
Equipment Replacement Reserve <sup>2</sup>	\$610,655	\$704,600	\$704,600	\$719,724
<b>Unreserved Balance</b>	<b>\$1,101,229</b>	<b>\$912,625</b>	<b>\$975,026</b>	<b>\$1,162,637</b>
Leaf Collection Levy/Fee per \$100 Assessed Value	<b>\$0.015</b>	<b>\$0.015</b>	<b>\$0.015</b>	<b>\$0.015</b>

<sup>1</sup> For accounting and reporting purposes, revenue from leaf collection districts that is required for additions to the Capital Equipment Replacement Reserve is shown as receipts to the Capital Equipment Replacement Reserve.

<sup>2</sup> Funds reserved for equipment replacement are not encumbered based on normal accounting practices; however, they are allocated for future equipment replacement purchases.

# Fund 109

## Refuse Collection and Recycling Operations



### **Mission**

To protect Fairfax County citizens against disease, pollution, and other contamination associated with the improper disposal of refuse, by providing efficient and economical refuse collection services to citizens in 74 refuse collection sanitary districts and to Fairfax County agencies. To reduce the County's municipal solid waste stream through the effective development, implementation and management of comprehensive waste reduction and recycling programs to ensure that Fairfax County meets or exceeds the Commonwealth of Virginia's mandated goal of recycling 25.0 percent of the solid waste stream.

### **Focus**

The Division of Solid Waste Collection and Recycling, (Fund 109, Refuse Collection and Recycling Operations) is responsible for the collection of refuse and recyclable materials within Fairfax County's sanitary districts and from County agencies. The agency coordinates the County's waste reduction and recycling program. It is also responsible for the administration and program operations of the Solid Waste General Fund Programs (e.g., Health Department Referrals, Community Cleanups, Evictions and Court-Ordered Cleanups) on behalf of the County.

## Fund 109

### Refuse Collection and Recycling Operations

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Residents within sanitary refuse collection districts, which are created by the Board of Supervisors upon citizen petition, are charged an annual fee for service through the semi-annual property tax collection system. The annual fee was maintained at \$210 annual fee per unit from FY 2000 to FY 2004 in order to draw down the unreserved fund balance. During the past several years, the balance has been reduced from \$14.5 million in FY 2001 to an estimated \$2.6 million in FY 2006 (based on *FY 2006 Revised Budget Plan*).

Due to increasing disposal fees, rising personnel expenses, and lower fund balances, the annual fee was increased from \$210 to \$240 in FY 2005 and to \$270 in FY 2006. While the FY 2006 increase slowed the decline in the ending balance, this increase has not been sufficient to cover higher program operating and personnel-related costs. If the current rate of \$270 is maintained in FY 2007, the ending balance is likely to be just over \$500,000, a level insufficient to meet vehicle and equipment replacement reserve requirements, which total over \$1 million. In order to cover anticipated expenditures in FY 2007 and maintain essential reserves, an increase in the annual fee to \$315 is proposed. This adjustment will increase the projected amount of revenue received from the household fee in FY 2006 to \$13.4 million, an increase of \$1.8 million, or nearly 16 percent, over the FY 2006 estimate of \$11.6 million. If operating and personnel-related costs do not increase beyond those currently projected, it may be possible to hold the fee at the \$315 level in FY 2008; however, future rate increases are anticipated.

County Agency Routes (CAR) is responsible for the collection of refuse from County agencies and a small number of organizations associated with County agencies. Revenue is derived from billings to County agencies based on the cubic yard capacity of the containers assigned to individual agencies. The cost per cubic yard is formula-driven and is based on fiscal year operating requirements. For FY 2007, the calculated rate is \$4.24 per cubic yard, an increase of \$0.11 from the FY 2006 Adopted Budget Plan rate of \$4.13 per cubic yard. In FY 2007, the number of cubic yards collected on CAR is projected to be 283,884 cubic yards.

Recycling Operations is responsible for providing the overall management of solid waste reduction and recycling programs that are required by the County and for developing plans for future recycling programs and waste reduction systems. The goal for FY 2007 is to maintain the recycling rate in the municipal solid waste stream at or above the Commonwealth of Virginia mandated goal of 25 percent. Revenue is generated from the sale of recyclable materials (aluminum cans, newspaper, cardboard, glass and scrap metal) which serves to partially offset expenditure requirements. In addition, revenue and program support is provided by Fund 110, Refuse Disposal, through billings by Fund 109 for administration and coordination of recycling operations on behalf of Fund 110.

Agency accomplishments, new initiatives and performance measures are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2007 Advertised Budget Plan for those items.

# Fund 109

## Refuse Collection and Recycling Operations

### Budget and Staff Resources

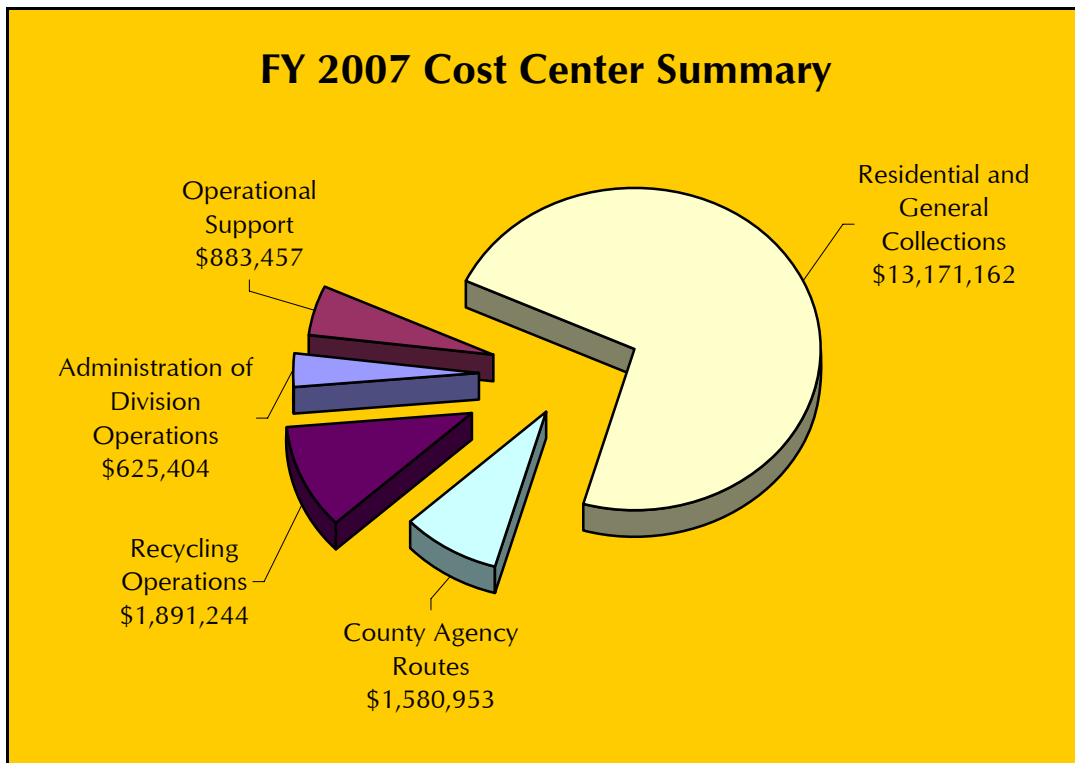
Agency Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	137/ 137	137/ 137	137/ 137	137/ 137
Expenditures:				
Personnel Services	\$7,218,104	\$7,646,596	\$7,646,596	\$8,189,477
Operating Expenses	7,869,683	9,063,500	9,105,503	9,408,656
Capital Equipment	1,573,747	1,262,900	1,545,355	1,281,000
Capital Projects <sup>1</sup>	1,187	0	259,210	0
<b>Subtotal</b>	<b>\$16,662,721</b>	<b>\$17,972,996</b>	<b>\$18,556,664</b>	<b>\$18,879,133</b>
Less:				
Recovered Costs	(\$458,975)	(\$483,846)	(\$483,846)	(\$726,913)
<b>Total Expenditures</b>	<b>\$16,203,746</b>	<b>\$17,489,150</b>	<b>\$18,072,818</b>	<b>\$18,152,220</b>

Summary By Cost Center				
Category <sup>1</sup>	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Administration of Division Operations	\$597,301	\$726,037	\$726,037	\$625,404
Operational Support	663,848	776,235	1,071,345	883,457
Residential and General Collections	12,458,719	13,211,931	13,484,169	13,171,162
County Agency Routes	1,068,838	1,144,848	1,161,168	1,580,953
Recycling Operations	1,415,040	1,630,099	1,630,099	1,891,244
<b>Total Expenditures</b>	<b>\$16,203,746</b>	<b>\$17,489,150</b>	<b>\$18,072,818</b>	<b>\$18,152,220</b>

<sup>1</sup> Capital Projects' expenditures are shown under the Operational Support Cost Center.

Position Summary		
<p><b><u>Administration of Division Operations</u></b></p> <p>1 Director of Refuse Collection and Recycling</p> <p>1 Assistant Director/Engineer IV</p> <p>1 Management Analyst III</p> <p>1 Safety Analyst</p> <p>1 Network/Telecommunication Analyst I</p> <p>3 Management Analysts II</p> <p>1 Administrative Assistant IV</p> <p>4 Administrative Assistants III</p>	<p><b><u>Operational Support</u></b></p> <p>1 Refuse Superintendent</p> <p>1 Assistant Refuse Superintendent</p> <p>1 Management Analyst II</p> <p>4 Administrative Assistants II</p> <p>1 Welder II</p> <p>1 Maintenance Trade Helper I</p> <p><b><u>Residential and General Collections</u></b></p> <p>2 Management Analysts II</p> <p>1 Senior Refuse Supervisor</p> <p>4 Heavy Equipment Supervisors</p> <p>9 Heavy Equipment Operators</p> <p>30 Motor Equipment Operators</p> <p>48 Maintenance Workers</p> <p>1 Vehicle Maint. Coordinator</p> <p>1 Maintenance Trade Helper I</p>	<p><b><u>County Agency Routes</u></b></p> <p>4 Heavy Equipment Operators</p> <p>1 Engineering Technician I</p> <p>1 Maintenance Trade Helper II</p> <p><b><u>Recycling Operations</u></b></p> <p>1 Management Analyst IV</p> <p>3 Management Analysts II</p> <p>1 Internet/Intranet Architect I</p> <p>2 Management Analysts I</p> <p>1 Heavy Equipment Supervisor</p> <p>4 Heavy Equipment Operators</p> <p>1 Maintenance Worker</p>
<p><b>TOTAL POSITIONS</b> 137 Positions / 137.0 Staff Years</p>		

## Fund 109 Refuse Collection and Recycling Operations



### FY 2007 Funding Adjustments

The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:

- ◆ **Employee Compensation** **\$299,814**  
 An increase of \$542,881 in Personnel Services associated with salary adjustments necessary to support the County's compensation program partially offset by an increase of \$243,067 due to Recovered Costs adjustments to reflect increased recovery of salary costs.
- ◆ **Contractor and Other Operating Adjustments** **\$303,153**  
 A net increase of \$303,153 in Operating Expenses increase is primarily associated with increased costs of \$308,041 for contractual requirements with private haulers providing curbside recycling collections and an increase of \$30,657 for Information Technology charges based on the agency's historic usage, partially offset by a decrease of \$35,545 for Department of Vehicle Services charges based on anticipated charges for fuel, vehicle replacement, and maintenance costs.
- ◆ **Capital Equipment** **\$1,281,000**  
 Funding for \$1,281,000 in Capital Equipment has been included for replacement of items that have outlived their useful lifespan based on age, mileage and repair costs. Of this total, \$1,170,000 is for nine pieces of heavy equipment and \$111,000 for two pickup trucks, a forklift and a trailer-mounted air compressor.

# Fund 109

## Refuse Collection and Recycling Operations

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### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ **Carryover Adjustments** **\$583,668**  
As part of the FY 2005 Carryover Review, the Board of Supervisors approved encumbered carryover of \$324,458 including \$42,003 in Operating Expenses and \$282,455 in Capital Equipment. In addition, an amount of \$259,210 in unexpended project balances carryover was approved for the completion of the Newington Expansion.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# Fund 109

## Refuse Collection and Recycling Operations

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 109, Refuse Collection

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$6,828,348</b>	<b>\$3,375,603</b>	<b>\$5,078,149</b>	<b>\$2,578,561</b>
Revenue:				
Interest on Investments	\$116,097	\$42,766	\$42,766	\$103,928
<b>Residential and General Collections:</b>				
Household Levy <sup>1</sup>	\$9,979,920	\$11,597,040	\$11,597,040	\$13,444,515
Miscellaneous	485,494	243,940	243,940	335,909
Sale of Equipment	112,909	78,800	78,800	89,400
Subtotal	\$10,578,323	\$11,919,780	\$11,919,780	\$13,869,824
<b>County Agency Routes:</b>				
Miscellaneous Agencies	\$1,055,109	\$1,191,154	\$1,191,154	\$1,204,756
Sale of Equipment	566	0	0	0
Miscellaneous	126,274	145,273	145,273	158,080
Subtotal	\$1,181,949	\$1,336,427	\$1,336,427	\$1,362,836
<b>General Fund Programs:</b>				
Community Cleanup	\$71,928	\$38,144	\$38,144	\$59,785
Health Department Referrals	3,191	2,329	2,329	2,341
Evictions	5,856	14,062	14,062	14,380
Court Ordered/Mandated	13,402	30,625	30,625	31,819
Subtotal	\$94,377	\$85,160	\$85,160	\$108,325
<b>Other Collection Revenue:</b>				
Leaf Collection	\$514,790	\$502,795	\$502,795	\$499,246
Miscellaneous	81,642	0	0	94,328
State Litter Funds	81,124	0	0	0
Fairfax Fair	26,207	27,099	27,099	27,876
Subtotal	\$703,763	\$529,894	\$529,894	\$621,450
<b>Recycling Operations:</b>				
Program Support <sup>2</sup>	\$996,773	\$1,430,188	\$1,430,188	\$1,677,506
Sale of Materials	267,517	79,847	79,847	108,192
Miscellaneous	304,748	149,168	149,168	173,258
Subtotal	\$1,569,038	\$1,659,203	\$1,659,203	\$1,958,956
Total Revenue	\$14,243,547	\$15,573,230	\$15,573,230	\$18,025,319
Transfers In:				
General Fund (001)	\$210,000	\$0	\$0	\$0
Total Transfer In	\$210,000	\$0	\$0	\$0
<b>Total Available</b>	<b>\$21,281,895</b>	<b>\$18,948,833</b>	<b>\$20,651,379</b>	<b>\$20,603,880</b>

# Fund 109

## Refuse Collection and Recycling Operations

### FUND STATEMENT

#### Fund Type G10, Special Revenue Funds

#### Fund 109, Refuse Collection

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Expenditures:				
Personnel Services	\$7,218,104	\$7,646,596	\$7,646,596	\$8,189,477
Operating Expenses	7,869,683	9,063,500	9,105,503	9,408,656
Recovered Costs <sup>3</sup>	(458,975)	(483,846)	(483,846)	(726,913)
Capital Equipment	1,573,747	1,262,900	1,545,355	1,281,000
Capital Projects	1,187	0	259,210	0
Total Expenditures	\$16,203,746	\$17,489,150	\$18,072,818	\$18,152,220
<b>Total Disbursements</b>	<b>\$16,203,746</b>	<b>\$17,489,150</b>	<b>\$18,072,818</b>	<b>\$18,152,220</b>
<b>Ending Balance<sup>4</sup></b>	<b>\$5,078,149</b>	<b>\$1,459,683</b>	<b>\$2,578,561</b>	<b>\$2,451,660</b>
Collection Equipment Reserve <sup>5</sup>	\$836,079	\$701,759	\$701,759	\$864,773
Recycling Equipment Reserve	333,551	329,931	329,931	329,931
PC Replacement Reserve <sup>6</sup>	36,683	46,937	46,937	46,937
Construction and Infrastructure Reserve <sup>7</sup>	0	381,056	381,056	381,056
Rate Stabilization Reserve <sup>8</sup>	0	0	0	500,000
<b>Unreserved Balance</b>	<b>\$3,871,836</b>	<b>\$0</b>	<b>\$1,118,878</b>	<b>\$328,963</b>
Levy per Household Unit	\$240/unit	\$270/Unit	\$270/Unit	\$315/Unit

<sup>1</sup> The FY 2007 levy/collection fee per household unit is set at \$315 per unit. Although the Refuse Collection levy is separate and not a Real Estate Tax, it is included on and collected as part of the County's Real Estate Tax bill. This amount does not include approximately 448 units which will be billed directly by the agency.

<sup>2</sup> The estimate for Program Support is calculated using the projected level of expenditures for recycling operations as conducted in Fund 109, Refuse Collection and Recycling Operations, and offset by revenue received from the sale of recycled materials.

<sup>3</sup> Recovered Costs represents billings to Fund 108, Leaf Collection, for its share of the total administrative costs for Agency 46, Division of Collection and Recycling. Also included is an amount billed to Fund 110, Refuse Disposal, for administrative costs for the recycling program which is coordinated by Fund 109, Refuse Collection and Recycling Operations.

<sup>4</sup> Because expenditures exceeded the revenue received, the ending fund balance has been decreasing since FY 2001. Rather than implementing a fee increase, the fund balance was used to meet expenditure requirements. The collection fee was increased to \$240 in FY 2005 and to \$270 in FY 2006, but it was not enough to meet all expenditure requirements. The fee increase to \$315 in FY 2007 will mitigate decreases in the ending balance. Future levy increases will be required in order to maintain adequate funding for operations and reserves.

<sup>5</sup> Funds reserved for equipment replacement are not encumbered based on normal accounting practices but are allocated at a future date for equipment purchases. The requirements for Collection Operations are funded through the collection revenue received in Fund 109, Refuse Collection and Recycling Operations, while requirements for Recycling Operations are provided as a component of the Program Support.

<sup>6</sup> The PC Replacement Reserve was established to provide funding for the timely replacement of obsolete computer equipment.

<sup>7</sup> A reserve is being established to begin to fund repairs necessary at the Newington Solid Waste Facility. This 20 acre facility will soon require paving and other expensive infrastructure repairs. As a Special Revenue Fund, these expenses are the responsibility of the business area.

<sup>8</sup> A reserve is being established to stabilize future rates in order to avoid rate increases.



# Fund 109

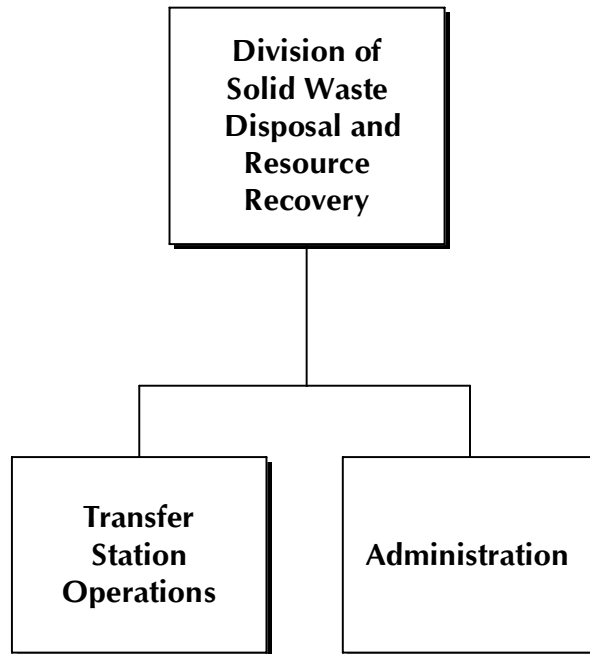
## Refuse Collection and Recycling Operations

### FY 2007 Summary of Capital Projects

#### Fund: 109 Refuse Collection and Recycling Operations

Project #	Description	Total Project Estimate	FY 2005 Actual Expenditures	FY 2006 Revised Budget	FY 2007 Advertised Budget Plan
109001	Newington Facility and Operations Expansion	\$643,038	\$1,187.17	\$259,210.09	\$0
<b>Total</b>		<b>\$643,038</b>	<b>\$1,187.17</b>	<b>\$259,210.09</b>	<b>\$0</b>

# Fund 110 Refuse Disposal



## Mission

To protect Fairfax County citizens against disease, pollution and other contamination associated with the improper disposal of refuse, through safe and sanitary transportation of solid waste from the I-66 Transfer Station to the I-95 Sanitary Landfill and the Energy/Resource Recovery Facility (E/RRF). The agency also transports debris generated through the Yard Waste program to disposal facilities in Prince William and Loudoun Counties. In addition, this agency operates the Household Hazardous Waste program and the Citizen's Disposal Facilities, including all associated technical and administrative functions.

## Focus

Fund 110, Refuse Disposal, has the primary responsibility for coordinating the disposal of solid waste generated within Fairfax County by channeling the collected refuse to the E/RRF. Refuse that cannot be burned in the E/RRF is directed to a landfill or disposed of through a contractor. Yard debris is transported to Prince William County or a private compost facility. Other operations coordinated within this fund are the Citizen's Disposal Facilities (CDF), the Household Hazardous Waste (HHW) program, the Ordinance Enforcement program, the White Goods program and the Battery program. The Administrative Cost Center performs the tasks associated with the overall administrative, technical and management functions for those funds that comprise the Division of Solid Waste Disposal and Resource Recovery. These funds are: 110, Refuse Disposal; 112, E/RRF; and 114, I-95 Refuse Disposal.

The County's solid waste disposal program has come under significant financial pressure due to a number of factors, most notably the adverse 1994 United States Supreme Court decision affecting solid waste flow control which allows waste to be hauled out of the County for disposal, as well as the development of several large landfills within Virginia and in neighboring states which are less expensive disposal options than those offered by the County. Under the current industry environment, the County has implemented a competitive pricing system. The pricing has proved to be sufficient to cover a majority of disposal costs, however public interest and non-revenue generating programs must be funded through a General Fund transfer to subsidize the fund. The FY 2007 General Fund transfer remains unchanged at \$2.5 million. In FY 2007, the system disposal charge is set at \$50 per ton, an increase of \$2 over FY 2006. The Citizen Disposal Facility system fee will be increased from \$55 per ton to \$57 per ton. In order to generate sufficient revenue to cover operational requirements in FY 2007, a contractual disposal rate for FY 2007 will be negotiated with private waste haulers but is anticipated to be \$46.95 per ton, an increase of \$2 over the \$44.95 per ton total in

# Fund 110 Refuse Disposal

FY 2006. Revenue increases are therefore projected based on this disposal charge increase. The total FY 2007 revenue for the fund is projected to be \$59,844,956, an increase of \$1,734,329 or 3.0 percent over the FY 2006 Adopted Budget Plan total of \$58,110,627.

Agency accomplishments, new initiatives and performance measures are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2007 Advertised Budget Plan for those items.

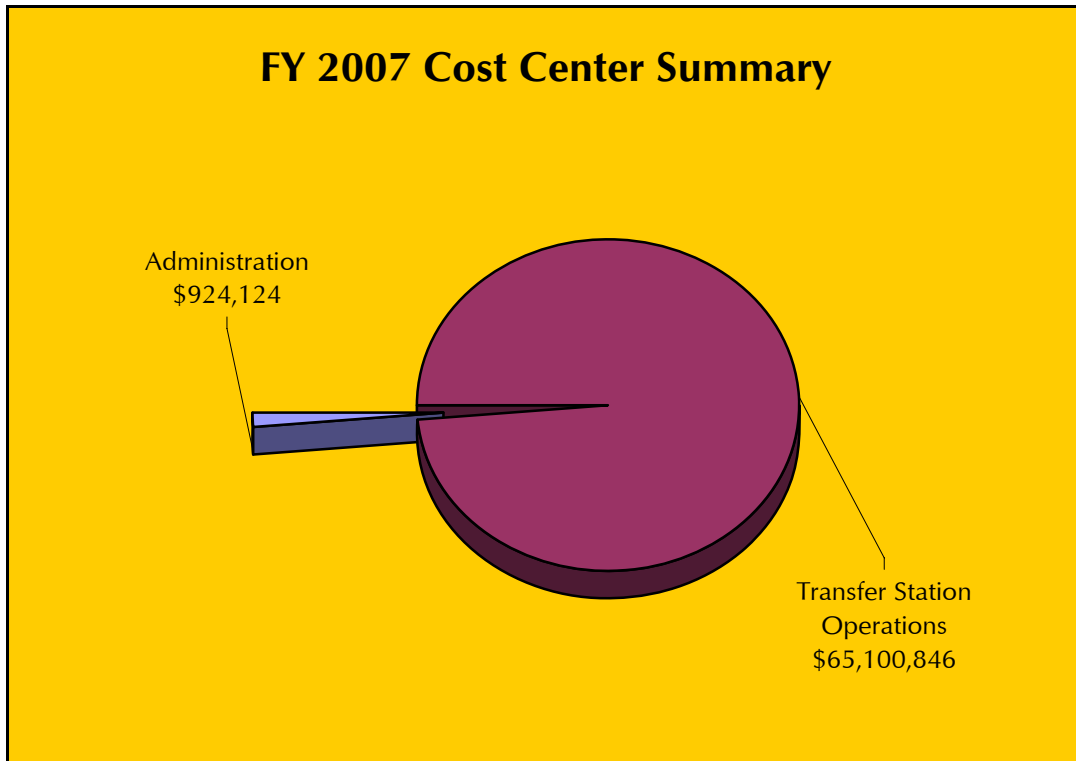
## Budget and Staff Resources

Agency Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	138/ 138	138/ 138	138/ 138	138/ 138
Expenditures:				
Personnel Services	\$7,743,264	\$8,704,274	\$8,704,274	\$9,093,837
Operating Expenses	45,609,355	50,964,150	51,017,750	52,996,109
Capital Equipment	566,012	2,581,000	3,370,268	1,708,800
Capital Projects	80,450	0	1,548,873	2,800,000
<b>Subtotal</b>	<b>\$53,999,081</b>	<b>\$62,249,424</b>	<b>\$64,641,165</b>	<b>\$66,598,746</b>
Less:				
Recovered Costs	(\$459,651)	(\$523,716)	(\$523,716)	(\$573,776)
<b>Total Expenditures</b>	<b>\$53,539,430</b>	<b>\$61,725,708</b>	<b>\$64,117,449</b>	<b>\$66,024,970</b>

Summary by Cost Center				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Administration	\$687,730	\$786,916	\$789,055	\$924,124
Transfer Station Operations	52,771,250	60,938,792	61,779,521	62,300,846
<b>Subtotal</b>	<b>\$53,458,980</b>	<b>\$61,725,708</b>	<b>\$62,568,576</b>	<b>\$63,224,970</b>
Capital Projects	\$80,450	\$0	\$1,548,873	\$2,800,000
<b>Total Expenditures</b>	<b>\$53,539,430</b>	<b>\$61,725,708</b>	<b>\$64,117,449</b>	<b>\$66,024,970</b>

Position Summary		
<u>Administration</u>	<u>Transfer Station Operations</u>	
1 Director, DSWDRR	1 Supervisor of Facilities Support	1 Welder II
1 Deputy Director/Engineer IV	4 Assistant Refuse Superintendents	17 Maintenance Workers
1 Engineer II	3 Heavy Equipment Supervisors	1 Maintenance Trade Helper II
1 Management Analyst III	1 Management Analyst II	1 Administrative Assistant II
1 Management Analyst II	5 Engineering Technicians II	
1 Network/Telecommunications Analyst II	2 Engineering Technicians I	
1 Accountant II	3 Environmental Technicians II	
1 Administrative Assistant IV	8 Weighmasters	
4 Administrative Assistants III	74 Heavy Equipment Operators	
1 Administrative Assistant II	1 Motor Equipment Operator	
	3 Senior Maintenance Workers	
<b>TOTAL POSITIONS</b>		
<b>138 Positions / 138.0 Staff Years</b>		

# Fund 110 Refuse Disposal



## FY 2007 Funding Adjustments

The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:

- ◆ **Employee Compensation** **\$339,503**  
 An increase of \$389,563 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program partially offset by an increase of \$50,060 in Recovered Costs reflecting increased recovery of salary costs.
- ◆ **Tipping Fees** **\$756,328**  
 An increase of \$756,328 in Operating Expenses is associated primarily with a projected increase in tonnages and the tipping fees charged by Fund 112, E/RRF. Anticipated waste received in FY 2007 will be 1,236,369 tons, an increase of 17,056 tons over the FY 2006 estimate.
- ◆ **Contractual Requirements** **\$273,876**  
 An increase of \$273,876 in Operating Expenses is associated primarily with increased contractor costs for over-road waste transport, yard waste disposal and road repairs and maintenance at the I-66 complex.
- ◆ **Intergovernmental Charges** **\$412,982**  
 An increase of \$412,982 in Operating Expenses is due to intergovernmental charges. Of this total, \$349,520 is for the Department of Vehicle Services charges for fuel, vehicle replacement, and maintenance costs; and an increase of \$63,462 is for Information Technology charges based on the agency's historic usage.
- ◆ **Other Operating Expenses** **\$535,173**  
 An increase of \$535,173 in Operating Expenses is primarily due to increased costs required for the support of recycling operations as well as increased charges from the Director's office and the Facilities Management Department.

# Fund 110

## Refuse Disposal

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- ◆ **Capital Projects** **\$1,251,127**  
An increase of \$1,251,127 in Capital Projects for completion of Phase II of the Citizen Disposal Facility including a redesign of the facility and necessary infrastructure repairs.
  
- ◆ **Capital Equipment** **\$1,708,800**  
Funding of \$1,708,800 has been included for Capital Equipment for the replacement of items that have outlived their useful lifespan based on age, mileage and repair costs. Of the funding for replacement items, \$1,581,800 is for 14 pieces of heavy equipment while the remaining \$127,000 provides for the replacement of a hydroseeder, a mulch loader and a mower with attachments. Purchase expenses will be partially offset by \$245,700 in revenue associated with sale of the equipment being replaced.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ **Carryover Adjustments** **\$2,391,741**  
As part of the *FY 2005 Carryover Review*, the Board of Supervisors approved encumbered carryover of \$842,868 including \$53,600 in Operating Expenses and \$789,268 in Capital Equipment as well as \$1,548,873 in unexpended capital project balances.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# Fund 110 Refuse Disposal

## FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 110, Refuse Disposal

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$8,834,956</b>	<b>\$5,511,578</b>	<b>\$9,237,634</b>	<b>\$5,730,812</b>
Revenue:				
Interest on Investment	\$175,931	\$94,668	\$94,668	\$149,225
Refuse Disposal Revenue:				
Private Collectors <sup>1</sup>	\$34,049,679	\$38,279,690	\$38,279,690	\$39,805,572
Cities and Towns	1,253,168	1,561,203	1,561,203	1,442,022
County Collection	2,486,025	2,524,842	2,524,842	3,561,486
Treatment Plants	127,829	132,732	132,732	136,800
County Agency Routes	407,616	467,075	467,075	501,426
Other Agencies	62,721	68,774	68,774	72,209
Non-Fairfax County <sup>1</sup>	3,493,014	4,182,969	4,182,969	4,296,869
Citizens' Disposal Facilities	4,095,319	5,390,971	5,390,971	4,890,652
Debris	606,803	503,173	503,173	291,940
Supplemental Market	97,478	252,096	252,096	105,650
Subtotal	\$46,679,652	\$53,363,525	\$53,363,525	\$55,104,626
Other Revenue:				
Brush	\$495,462	\$450,000	\$450,000	\$405,984
Yard Waste	1,955,120	2,027,964	2,027,964	2,033,393
Tires	986,200	703,168	703,168	1,034,674
Subtotal	\$3,436,782	\$3,181,132	\$3,181,132	\$3,474,051
Miscellaneous Revenue:				
White Goods	\$467,012	\$412,000	\$412,000	\$427,000
Sale of Equipment	152,276	616,000	616,000	245,700
Licensing Fees	30,580	42,000	42,000	42,000
Miscellaneous	499,875	401,302	401,302	402,354
Subtotal	\$1,149,743	\$1,471,302	\$1,471,302	\$1,117,054
Total Revenue	\$51,442,108	\$58,110,627	\$58,110,627	\$59,844,956
Transfers In: <sup>2</sup>				
General Fund (001)	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000
Total Transfers In	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000
<b>Total Available</b>	<b>\$62,777,064</b>	<b>\$66,122,205</b>	<b>\$69,848,261</b>	<b>\$68,075,768</b>
Expenditures:				
Personnel Services	\$7,743,264	\$8,704,274	\$8,704,274	\$9,093,837
Operating Expenses <sup>3</sup>	45,609,355	50,964,150	51,017,750	52,996,109
Capital Equipment	566,012	2,581,000	3,370,268	1,708,800
Recovered Costs	(459,651)	(523,716)	(523,716)	(573,776)
Capital Projects	80,450	0	1,548,873	2,800,000
Total Expenditures	\$53,539,430	\$61,725,708	\$64,117,449	\$66,024,970
<b>Total Disbursements</b>	<b>\$53,539,430</b>	<b>\$61,725,708</b>	<b>\$64,117,449</b>	<b>\$66,024,970</b>
<b>Ending Balance<sup>4</sup></b>	<b>\$9,237,634</b>	<b>\$4,396,497</b>	<b>\$5,730,812</b>	<b>\$2,050,798</b>

# Fund 110 Refuse Disposal

## FUND STATEMENT

### Fund Type G10, Special Revenue Funds

### Fund 110, Refuse Disposal

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Equipment Reserve <sup>5</sup>	\$2,293,205	\$1,732,929	\$1,968,091	\$2,002,138
Operating & Maintenance Reserve	1,053,802	0	0	0
Environmental Reserve <sup>6</sup>	2,000,000	1,000,000	1,000,000	0
Construction Reserve <sup>7</sup>	3,883,936	1,639,230	2,741,521	0
PC Replacement Reserve	6,691	24,338	21,200	48,660
<b>Unreserved Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Disposal Rate/Ton	\$48.00	\$48.00	\$48.00	\$50.00
Discounted Disposal Rate/Ton <sup>8</sup>	\$42.45	\$44.95	\$44.95	\$46.95

<sup>1</sup> In order to account for revenues in the proper fiscal year, audit adjustments totaling \$737,454.02 have been reflected as decreases to FY 2005 revenues to reflect the receivables balance related to the waste exchange agreement between Fairfax County and Prince William County as well as the posting of revenues to the proper funds. The audit adjustments have been included in the FY 2005 Comprehensive Annual Financial Report (CAFR). Details of the FY 2005 audit adjustments will be included in the FY 2006 Third Quarter Package.

<sup>2</sup> The General Fund Transfer provides a subsidy allowing the County to continue to provide specific refuse disposal programs that do not fully recover costs. Subsidized programs include the County's Recycling Program, the Household Hazardous Waste Program, the Citizen Disposal Facilities and the Code Enforcement Program.

<sup>3</sup> In order to account for expenditures in the proper fiscal year, audit adjustments totaling \$638,869.43 have been reflected as increases to FY 2005 expenditures to reflect the receivables balance related to the waste exchange agreement between the County and Prince William County as well as the posting of revenues to the proper funds. The audit adjustments have been included in the FY 2005 Comprehensive Annual Financial Report (CAFR). Details of the FY 2005 audit adjustments will be included in the FY 2006 Third Quarter Package.

<sup>4</sup> Ending balance fluctuations are a result of operating and revenue requirements that change annually. Funding is carried forward each fiscal year to provide flexibility given the uncertainty of market conditions, tipping fee negotiations, and expenditure requirements.

<sup>5</sup> The Equipment Replacement Reserve provides for the timely replacement of equipment required to operate the I-66 Transfer Station. Funds are transferred from Refuse Disposal revenue to the Equipment Replacement Reserve, as are proceeds from the sale of equipment. The reserve requirement is based on a replacement schedule, comprised of yearly payments to the reserve, which is based on the useful life of the vehicle/equipment. The yearly estimated reserve amount includes the annual portion of the replacement cost for new vehicles/equipment, and continued contributions for previously acquired vehicles/equipment for which the replacement requirement has not been met.

<sup>6</sup> The Environmental Reserve provides contingency funds for future environmental control projects at the I-66 Transfer Station.

<sup>7</sup> The Construction Reserve provides for improvements at the I-66 Transfer Station. Planned projects include redesign and reconstruction of the Citizens Disposal Facility and expansion of employee facilities.

<sup>8</sup> In August 1998 (FY 1999), Fairfax County implemented a contractual rate discount that was offered to any hauler that guaranteed all of its collected refuse or a specified tonnage amount would be delivered to the Energy/Resource Recovery Facility (E/RRF) or other County disposal sites. The FY 2006 discounted rate is \$44.95 per ton, and the rate is projected to increase to \$46.95 per ton in FY 2007 subject to market conditions and negotiations.

# Fund 110 Refuse Disposal

## FY 2007 Summary of Capital Projects

### Fund: 110 Refuse Disposal

Project #	Description	Total Project Estimate	FY 2005 Actual Expenditures	FY 2006 Revised Budget	FY 2007 Advertised Budget Plan
174002	I-66 Transfer Station Expansion	\$13,464,900	\$79,131.26	\$845,932.11	\$0
174003	Drainage Downchutes	188,000	0.00	3,821.39	0
174004	Access Road Reconstruction	233,600	0.00	193,785.00	0
174005	Groundwater Well Installation	177,213	0.00	40,788.24	0
174006	Citizens Disposal Facility	3,774,875	1,319.04	464,545.96	2,800,000
<b>Total</b>		<b>\$17,838,588</b>	<b>\$80,450.30</b>	<b>\$1,548,872.70</b>	<b>\$2,800,000</b>



## Fund 110 Refuse Disposal

<b>174006</b>	<b>Citizen Disposal Facility</b>	
I-66 Transfer Station		Springfield
<b>Description and Justification:</b> This project provides for the completion of Phase II of the Citizen Disposal Facility including the redesign of the facility and necessary infrastructure repairs.		

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	637,846	171,981	1,319	464,546	0	0
Construction	3,137,029	337,029	0	0	2,800,000	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$3,774,875</b>	<b>\$509,010</b>	<b>\$1,319</b>	<b>\$464,546</b>	<b>\$2,800,000</b>	<b>\$0</b>

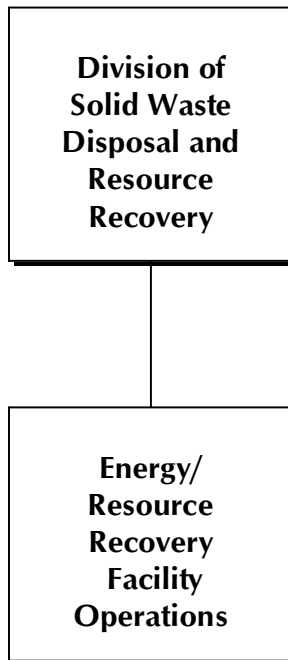
<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$2,500,000	\$0	\$0	\$300,000	\$2,800,000

<b>Operating Budget Impact:</b> This ongoing project will have no measurable impact on the operating budget.
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# Fund 112

## Energy/Resource Recovery Facility

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### **Mission**

To serve Fairfax County citizens by providing effective and environmentally-sound solid waste disposal by converting waste-to-energy; by reducing the need for landfill space through volume reduction of solid waste; and by managing the operational contract in the best interests of the citizens.

### **Focus**

Fund 112 manages the contract for the I-95 Energy/Resource Recovery Facility (E/RRF), owned and operated by Covanta Fairfax, Inc. (CFI). Under the terms of the Service Agreement, the County is required to deliver at least 930,750 tons of municipal solid waste (MSW) per year for which it pays a disposal fee to CFI. The facility can dispose up to 1,085,000 tons of waste annually to produce approximately 80 megawatts of electricity that is sold to Dominion Virginia Power. This is enough electricity to power about 76,000 homes.

In FY 2005, Fairfax County residents generated 98 percent of the guaranteed annual tonnage (GAT) of waste that is required under the Service Agreement. The County accepts additional MSW from other regional jurisdictions and through the Supplemental Waste program to meet the GAT. Refuse is exchanged with Prince William County under a mutually beneficial agreement. Efforts by the fund to maximize revenues through additional MSW from other jurisdictions and the refuse exchange agreement with Prince William County have significantly increased revenues in those categories and have reduced the burden on Fairfax County ratepayers.

The County charges a disposal fee to all users of the E/RRF and subsequently pays the contractual disposal fee to CFI from these revenues. Revenues from the sale of electricity and supplemental waste are used to offset the cost of the disposal fee paid to CFI. When the E/RRF is not able to handle the amount of waste available, some waste is diverted to Virginia landfills. Staff must be constantly vigilant in balancing waste as a commodity to ensure that it is disposed of efficiently and cost-effectively.

# Fund 112

## Energy/Resource Recovery Facility

Pursuant to an agreement between Dominion Virginia Power and CFI signed in 1987 and amended in 1996, Dominion Virginia Power began purchasing electricity from CFI at a lower rate starting in May 2005. As a result, CFI will realize lower electricity revenues beginning in FY 2005 until the end of the County's Service Agreement with CFI in FY 2011. Due to careful management of the operations contract, a rate increase is not required in FY 2007. The rate will remain at \$33 per ton of waste. Funding from the Rate Stabilization Reserve will be used, as planned, to make up the difference.

An independent engineering study by HDR Engineers indicated that the E/RRF new Air Pollution Control Equipment is performing as expected. June 2005 stack tests indicated that the overall air emissions reductions from the E/RRF, resulting from the Clean Air Act retrofits in 2000, remain at: 89 percent of Sulfur Dioxide; 95.5 percent of Mercury; 98.3 percent of Hydrochloric Acid; and 46 percent of Nitrogen Oxides. Additionally the ash conditioning system that was recently added to the E/RRF is providing the anticipated stabilization.

Also execution of the Solid Waste Management Plan initiatives has begun. Recycling of new materials is constantly being reviewed. The program is pulling increased amounts of cardboard, mixed paper and plastics from the waste stream. Increased recycling is needed so that the capacity at the E/RRF can be maintained for waste that requires processing.

Moreover, removal of materials from the waste stream that are constituents of concern has increased with the expanded partnership between the County and the Rechargeable Battery Recycling Corporation. Removal of computers and other electronic equipment through recycling events is further improving the fuel source for the E/RRF.

A project management plan has been completed that addresses the research, analyses and other actions that are needed as part of the renegotiation of the Service Agreement with CFI between now and 2011. The renegotiation will address how the relationship with CFI will be structured after the facility bonds are paid.

Agency accomplishments, new initiatives and performance measures are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the [FY 2007 Advertised Budget Plan](#) for those items.

### Budget and Staff Resources

Agency Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	9/9	9/9	9/9	9/9
Expenditures:				
Personnel Services	\$507,043	\$631,030	\$631,030	\$647,371
Operating Expenses	31,379,242	35,783,638	35,883,674	38,897,589
Capital Equipment	13,650	0	0	0
<b>Total Expenditures</b>	<b>\$31,899,935</b>	<b>\$36,414,668</b>	<b>\$36,514,704</b>	<b>\$39,544,960</b>

Position Summary			
1	Management Analyst III	1	Engineering Technician II
1	Management Analyst II	1	Heavy Equipment Operator
1		1	Administrative Assistant II
4		4	Weighmasters
<b>TOTAL POSITIONS</b>			
<b>9 Positions / 9.0 Staff Years</b>			

# Fund 112

## Energy/Resource Recovery Facility

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### **FY 2007 Funding Adjustments**

*The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:*

- ◆ **Employee Compensation** **\$16,341**  
An increase of \$16,341 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program.
  
- ◆ **Contractor Compensation** **\$3,071,075**  
An increase of \$3,071,075 in Operating Expenses is primarily associated with \$3,011,075 for increased anticipated contractor compensation paid to CFI for the operation of the E/RRF and \$60,000 for consultant and legal fees in preparation for the renegotiation of the Service Agreement with Covanta Fairfax, Inc.
  
- ◆ **Miscellaneous Operating Expenses** **(\$57,160)**  
A net decrease of \$57,160 in Operating Expenses includes an increase of \$42,876 primarily for repair and maintenance of scales that weigh the trash entering the E/RRF offset by \$100,036 for one-time costs that were carried over into FY 2006.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ **Carryover Adjustments** **\$100,036**  
As part of the FY 2005 Carryover Review, encumbered carryover of \$100,036 in Operating Expenses was included.

# Fund 112

## Energy/Resource Recovery Facility

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 112, Energy/Resource Recovery Facility (E/RRF)

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$16,437,760</b>	<b>\$18,819,065</b>	<b>\$19,860,693</b>	<b>\$21,468,641</b>
Revenue:				
Disposal Revenue:				
County of Fairfax <sup>1</sup>	\$29,280,793	\$30,429,201	\$30,429,201	\$31,280,535
District of Columbia <sup>2</sup>	216,550	1,815,000	1,815,000	999,992
Waste Exchange Agreement <sup>3</sup>	1,846,435	1,821,369	1,821,369	1,821,369
Wastewater Services <sup>4</sup>	93,548	111,600	111,600	99,498
Non-Fairfax Waste <sup>5</sup>	1,359,063	1,785,960	1,785,960	1,797,213
Supplemental Waste <sup>6</sup>	67,016	194,760	194,760	80,294
Subtotal Revenue	\$32,863,405	\$36,157,890	\$36,157,890	\$36,078,901
Other Revenue:				
Interest on Investments	\$298,990	\$286,705	\$286,705	\$410,131
Miscellaneous <sup>7</sup>	145,984	100,000	100,000	150,000
Subtotal Other Revenue	\$444,974	\$386,705	\$386,705	\$560,131
Total Revenue	\$33,308,379	\$36,544,595	\$36,544,595	\$36,639,032
Transfers In:				
General Fund (001) <sup>8</sup>	\$2,014,489	\$0	\$1,578,057	\$0
Total Transfers In	\$2,014,489	\$0	\$1,578,057	\$0
<b>Total Available</b>	<b>\$51,760,628</b>	<b>\$55,363,660</b>	<b>\$57,983,345</b>	<b>\$58,107,673</b>
Expenditures:				
Personnel Services	\$507,043	\$631,030	\$631,030	\$647,371
Operating Expenses <sup>9</sup>	31,379,242	35,783,638	35,883,674	38,897,589
Capital Equipment	13,650	0	0	0
Total Expenditures	\$31,899,935	\$36,414,668	\$36,514,704	\$39,544,960
<b>Total Disbursements</b>	<b>\$31,899,935</b>	<b>\$36,414,668</b>	<b>\$36,514,704</b>	<b>\$39,544,960</b>
<b>Ending Balance</b>	<b>\$19,860,693</b>	<b>\$18,948,992</b>	<b>\$21,468,641</b>	<b>\$18,562,713</b>
Tipping Fee Reserve	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000
Rate Stabilization Reserve <sup>10</sup>	12,893,756	11,720,769	14,240,418	11,667,626
Operations and Maintenance Reserve <sup>11</sup>	5,466,937	5,728,223	5,728,223	5,395,087
<b>Unreserved Ending Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Disposal Rate/Ton	\$32/Ton	\$33/ton	\$33/ton	\$33/ton

# Fund 112

## Energy/Resource Recovery Facility

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<sup>1</sup> The fee for the I-95 Energy/Resource Recovery Facility was \$32 per ton in FY 2005 and is \$33 per ton in FY 2006. The rate will remain at \$33/ton in FY 2007.

<sup>2</sup> Based upon an anticipated purchase order with the District of Columbia government for residential waste only.

<sup>3</sup> Prince William County waste is received at the E/RRF as a result of the Interjurisdictional Solid Waste Facility Use Agreement.

<sup>4</sup> Wastewater Services includes the disposal of grit and screenings and other wastewater-related material from the Alexandria Sanitation Authority (ASA).

<sup>5</sup> Non-Fairfax Waste is waste from other jurisdictions that is disposed by haulers with contracts with the County. In order to account for revenues in the proper fund, an audit adjustment of \$205,758.78 has been reflected as an increase to FY 2005 revenues. This audit adjustment has been included in the FY 2005 Comprehensive Annual Financial Report (CAFR). Details of the FY 2005 audit adjustment will be included in the FY 2006 Third Quarter Package.

<sup>6</sup> Supplemental Waste is being tracked separately and is the basic fee to dispose of this waste. Additional fees that are paid above the basic fee are split between Covanta Fairfax, Inc. (CFI) and the County and are reflected as Miscellaneous Revenue since tip fees vary depending upon the material types and market conditions. The Supplemental program has been under review by the Virginia Department of Environmental Quality which has resulted in decreased disposal.

<sup>7</sup> Miscellaneous Revenue is generated by the excess amount that CFI charges to dispose of Supplemental Waste.

<sup>8</sup> CFI now incurs an annual tax assessment, due to the transfer of the property in July 2003 from the federal government to Fairfax County. The tax expense is considered a pass through cost by the Covanta Fairfax, Inc./Fairfax County contract and the General Fund will offset the tax liability by returning the amount paid by CFI to Fund 112.

<sup>9</sup> In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of \$1,009,718 has been reflected as an increase to FY 2005 expenditures to record the amount due to CFI for reimbursement of real estate taxes. In addition, an audit adjustment decreasing FY 2005 expenditures by \$654,796.76 is included in order to post expenditures to the proper fund. These audit adjustments have been included in the FY 2005 Comprehensive Annual Financial Report (CAFR). Details of the FY 2005 audit adjustments will be included in the FY 2006 Third Quarter Package.

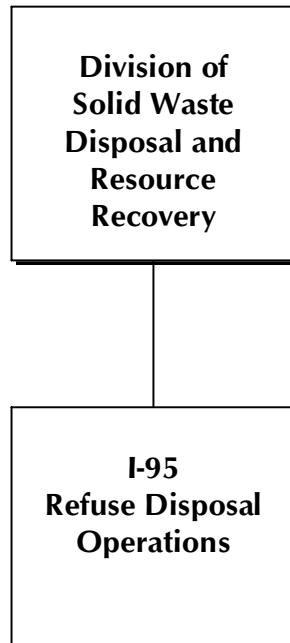
<sup>10</sup> The Rate Stabilization Reserve is used to buffer against sharp increases in tip fees annually. Potentially steep increases could result from issues such as tax changes regarding energy sales, power deregulation and state or EPA environmental fees.

<sup>11</sup> The Operations and Maintenance Reserve is necessary for ongoing improvements and enhancements to the E/RRF including emissions control efforts. Planned work for FY 2007 includes a potential wastewater reuse project and a back-up power plan for the Fairfax Water Authority. Future projects will include additional retrofits to the air pollution control systems. Additional reductions in nitrogen oxides are expected from regulatory authorities. The reserve will fund the initial capital expenditures of the improvement fund and absorb the associated operating and maintenance costs.

# Fund 114

## I-95 Refuse Disposal

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### **Mission**

To manage the I-95 Landfill in a manner to provide a site where solid waste and recyclable materials from County citizens are gathered and properly disposed, and a deposit site where ash from the Energy/Resource Recovery Facility (E/RRF) and other participating municipalities can be properly disposed.

### **Focus**

The County has operated the I-95 Sanitary Landfill for more than two decades, and has served the solid waste disposal needs of the residents of the participating jurisdictions utilizing the facility. The municipal solid waste (MSW) section of the I-95 Landfill closed in December 1995, and since that time the facility has accepted only ash material for land burial. The I-95 Sanitary Landfill continues to operate as a model facility – meeting permit requirements, inspection criteria, and availability requirements for the participating jurisdictions and customers of the facility. The I-95 Complex also serves as the focal point for the management of non-combustible material, which is redirected to debris landfills for final disposal.

Revenues are expected to increase by \$216,733 in FY 2007 from the FY 2006 estimate due to higher interest on investments. The fee for Fund 114, I-95 Refuse Disposal, will remain at \$11.50 per ton. The fee is expected to accommodate operating expenditures, as well as provide adequate reserve funding required for future landfill closure.

Agency accomplishments, new initiatives and performance measures are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2007 Advertised Budget Plan for those items.

# Fund 114 I-95 Refuse Disposal

## Budget and Staff Resources

Agency Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	37/ 37	37/ 37	37/ 37	37/ 37
Expenditures:				
Personnel Services	\$2,401,541	\$2,577,508	\$2,577,508	\$2,713,192
Operating Expenses	3,150,798	3,988,291	4,113,000	4,291,257
Capital Equipment	434,369	936,000	1,256,567	1,225,400
Capital Projects	5,133,130	0	31,196,223	0
<b>Total Expenditures</b>	<b>\$11,119,838</b>	<b>\$7,501,799</b>	<b>\$39,143,298</b>	<b>\$8,229,849</b>

Position Summary			
1 Engineer IV	1 Refuse Superintendent	1 Management Analyst I	
2 Engineers III	3 Assistant Refuse Superintendents	1 Administrative Assistant II	
1 Engineer II	2 Industrial Electricians II	1 Senior Maintenance Worker	
2 Engineer Technicians III	8 Heavy Equipment Operators	5 Maintenance Workers	
4 Engineer Technicians II	1 Motor Equipment Operator		
2 Engineer Technicians I	2 Weighmasters		
<b>TOTAL POSITIONS</b>			
<b>37 Positions / 37.0 Staff Years</b>			

### FY 2007 Funding Adjustments

The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:

- Employee Compensation** **\$135,684**  
 An increase of \$135,684 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program.
- Operating Expenses** **\$178,257**  
 A net increase of \$178,257 in Operating Expenses includes an increase of \$206,108 for Department of Vehicle Services charges based on anticipated charges for fuel, vehicle replacement, and maintenance costs and an increase of \$96,858 for utility costs, requirements for repair and maintenance as well as increased charges from other agencies providing support services to Refuse Disposal, partially offset by a decrease of \$124,709 which reflects the one-time carryover of funds into FY 2006 included as part of the FY 2005 Carryover Review.
- Capital Projects** **(\$31,196,223)**  
 A decrease of \$31,196,223 in Capital Projects is due to the one-time carryover of unexpended project balances as part of the FY 2005 Carryover Review and the expected completion of existing projects in FY 2006.
- Capital Equipment** **\$1,225,400**  
 Funding of \$1,225,400 has been included for Capital Equipment for the replacement of items that have outlived their useful lifespan based on age, mileage and repair costs. Of the funding for replacement items, \$1,140,800 is for five pieces of heavy equipment while the remaining \$84,600 provides for the replacement of a salt spreader, a light plant and two vehicles. Purchase expenses will be partially offset by \$380,336 in revenue associated with sale of the equipment being replaced.



# Fund 114

## I-95 Refuse Disposal

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### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

◆ **Carryover Adjustments**

**\$31,641,499**

As part of the FY 2005 Carryover Review, the Board of Supervisors approved encumbered carryover of \$124,709 in Operating Expenses and \$320,567 in Capital Equipment. In addition, an amount of \$31,196,223 in unexpended project balances carryover was approved.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# Fund 114 I-95 Refuse Disposal

## FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 114, I-95 Refuse Disposal

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$74,673,773</b>	<b>\$37,691,729</b>	<b>\$69,892,084</b>	<b>\$37,019,650</b>
Revenue:				
Interest on Investments	\$1,174,451	\$508,600	\$508,600	\$917,908
Refuse Disposal Revenue:				
I-95 ERR (Ash)	2,979,684	3,121,606	3,121,606	3,153,875
Arlington/Alexandria ERR	1,170,861	1,185,857	1,185,857	1,194,390
County of Fairfax	700,748	730,892	730,892	576,650
Lower Potomac	0	69,000	69,000	56,201
Subtotal	\$4,851,293	\$5,107,355	\$5,107,355	\$4,981,116
Miscellaneous Revenue:				
Sale of Equipment	\$94,883	\$446,672	\$446,672	\$380,336
Sale of Methane Gas	212,052	191,600	191,600	191,600
Miscellaneous Revenue	5,470	16,637	16,637	16,637
Subtotal	\$312,405	\$654,909	\$654,909	\$588,573
Total Revenue	\$6,338,149	\$6,270,864	\$6,270,864	\$6,487,597
<b>Total Available</b>	<b>\$81,011,922</b>	<b>\$43,962,593</b>	<b>\$76,162,948</b>	<b>\$43,507,247</b>
Expenditures:				
Personnel Services	\$2,401,541	\$2,577,508	\$2,577,508	\$2,713,192
Operating Expenses	3,150,798	3,988,291	4,113,000	4,291,257
Capital Equipment	434,369	936,000	1,256,567	1,225,400
Capital Projects	5,133,130	0	31,196,223	0
Total Expenditures	\$11,119,838	\$7,501,799	\$39,143,298	\$8,229,849
<b>Total Disbursements</b>	<b>\$11,119,838</b>	<b>\$7,501,799</b>	<b>\$39,143,298</b>	<b>\$8,229,849</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$69,892,084</b>	<b>\$36,460,794</b>	<b>\$37,019,650</b>	<b>\$35,277,398</b>
Reserves				
Active Cell Closure Liability Reserve <sup>2</sup>	\$10,000,000	\$9,711,118	\$9,711,118	\$9,711,118
Inactive Cell Closure Liability Reserve <sup>3</sup>	0	0	0	0
Environmental Reserve <sup>4</sup>	5,000,000	4,740,101	5,298,957	3,556,705
Ashfill Construction Reserve <sup>5</sup>	0	0	0	0
Construction-Miscellaneous Reserve <sup>6</sup>	682,154	0	0	0
Post-Closure <sup>7</sup>	22,000,000	22,000,000	22,000,000	22,000,000
PC Replacement <sup>8</sup>	9,575	9,575	9,575	9,575
Operating and Maintenance Reserve	0	0	0	0
<b>Unreserved Ending Balance</b>	<b>\$32,200,355</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Disposal Rate/Ton <sup>9</sup>	\$11.50	\$11.50	\$11.50	\$11.50

# Fund 114

## I-95 Refuse Disposal

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<sup>1</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

<sup>2</sup> Reserve necessary for the closure of active disposal cells of the Ash Landfill, required by the state to be established in order for landfilling activities to progress.

<sup>3</sup> Reserve necessary to perform closure activities on the completed cells of the Ash Landfill. Closure activities are required by the facilities permit, Environmental Protection Agency, and state regulations. It has been drawn down to pay for capital projects associated with landfill closure.

<sup>4</sup> The Environmental Reserve has been established primarily for future Environmental Projects.

<sup>5</sup> Reserve required for the construction of the next phase of the ashfill liner system. It has been drawn down to pay for capital projects associated with landfill closure.

<sup>6</sup> The Construction Reserve is established to provide funds to meet the requirements of current and future construction projects necessary for the operation of the I-95 Landfill, such as drainage and roads. It has been drawn down to mitigate revenue decreases in Interest on Investments.

<sup>7</sup> Post Closure is required for a 30-year period after the landfill closes and is mandated by federal and state regulations. FY 2007 funding of \$22,000,000 represents 58 percent of the estimated requirements of \$37,860,000 and is not sufficient to cover all identified costs. Additional funds will be set aside in future years.

<sup>8</sup> The PC Replacement Reserve was established in FY 1995 in order to meet requirements for the timely replacement of obsolete computer equipment.

<sup>9</sup> Effective July 1, 2000, the jurisdictional rate was reduced from \$14/ton to \$11.50/ton. The FY 2007 rate remains at \$11.50/ton.

# Fund 114 I-95 Refuse Disposal

## FY 2007 Summary of Capital Projects

### Fund: 114 I-95 Refuse Disposal

Project #	Description	Total Project Estimate	FY 2005 Actual Expenditures	FY 2006 Revised Budget	FY 2007 Advertised Budget Plan
174006	Citizens Disposal Facility		(\$1,319.04)	\$1,319.04	\$0
186420	Repair/Maint/Wash Facility	1,026,644	19,143.33	41,106.85	0
186435	Area 3 Lined Landfill Construction		3,929,386.36	3,515,488.33	0
186440	I-95 Landfill Leachate Facility		30,304.48	2,419,667.52	0
186450	I-95 Landfill Rd. Construction		0.00	7,606.86	0
186455	Perimeter Fence Construction		0.00	50,580.50	0
186460	Area 7 Roadway Construction	258,000	0.00	6,126.00	0
186470	Paved Ditch Extension Areas		0.00	362,818.00	0
186600	Methane Gas Recovery		10,527.16	1,564,026.41	0
186650	I-95 Landfill Closure		66,266,579	1,145,087.51	23,227,483.43
<b>Total</b>		<b>\$67,551,223</b>	<b>\$5,133,129.80</b>	<b>\$31,196,222.94</b>	<b>\$0</b>

# Consolidated County and Schools Debt Service Fund

## Focus

As of the FY 2006 Adopted Budget Plan the County and Schools debt service funds became combined into a single fund to improve staff efficiency for budgeting, payment and accounting for debt service. In the past, the Department of Finance manually consolidated these funds for the Comprehensive Annual Financial Report in order to fulfill audit requirements. Rather than maintain two separate funds, one combined fund which separately reports the County and Schools debt service information has been implemented. This consolidation was reviewed and approved by the State Auditor of Public Accounts, Fairfax County Public Schools financial management staff, as well as the staff from the County's financial management departments. This merger of the debt service information more clearly presents total debt service requirements while still maintaining a complete picture of County and School funding requirements.

The Consolidated Debt Service Fund accounts for the general obligation bond debt service of the County as well as general obligation bond debt and loans of the Literary Funds of Virginia for the Fairfax County Public Schools (FCPS). In addition, debt service expenditures are included for the Lease Revenue bonds and Certificates of Participation (COPS) associated with County government facilities and payments for Fairfax County Redevelopment and Housing Authority (FCRHA) Lease Revenue bonds. Revenues for the debt service funds are derived principally from a transfer from the General Fund. It should be noted that debt service on sewer revenue bonds is reflected in the Enterprise Funds.

The following is a chart illustrating the debt service payments and projected fiscal agent fees required in FY 2007 as well as the sources of funding supporting these costs:

		FY 2007 Advertised Budget Plan
<b>Expenses</b>		
<b>County Debt Service</b>		\$99,542,301
Lease Revenue Bonds		14,680,130
School Administration Building		3,773,823
Park Authority (Laurel Hill Golf Course)		762,363
Fiscal Agent Fees/Cost of Issuance		524,340
	<b>Total</b>	<b>\$119,282,957</b>
<b>School Debt Service</b>		\$139,783,451
Lease Revenue Bonds (South County High School)		2,460,787
Fiscal Agent Fees/Cost of Issuance		446,660
	<b>Total</b>	<b>\$142,690,898</b>
<b>Total Expenses</b>		<b>\$261,973,855</b>
<b>Funding</b>		
General Fund Transfer		\$250,980,014
Beginning Balance Applied		3,721,927
School Operating Fund Transfer		3,773,823
FCRHA Lease Revenue		4,518,621
Park Authority (Laurel Hill Golf Course)		762,363
Fairfax City Revenue		51,810
Bond Proceeds to offset Cost of Issuance		971,000
	<b>Total Funding</b>	<b>\$264,779,558</b>
<b>Ending Balance Reserved for Arbitrage Rebate</b>		<b>\$2,805,703</b>

# Consolidated County and Schools Debt Service Fund

This level of expenditure provides for payment of principal and interest on \$1,989,130,000 in existing and projected County general obligation debt (including literary loans) and \$270,287,876 in lease revenue debt for the government facilities and existing and projected FCRHA Lease Revenue bonds at the beginning of FY 2007.

**General Obligation Bonds**

Funding has been included for a General Obligation bond sale in FY 2007 corresponding to the FY 2007 - FY 2011 Advertised Capital Improvement Program (With Future Years to 2016) (CIP) requirements for FY 2007. It should be noted that an additional \$75.0 million in sales has been assumed beyond the Adopted FY 2006 CIP projections of \$213.15 million for FY 2007 to implement a recommended increase in sales as included in the FY 2007 CIP. All sales are estimated at an interest rate of 5.0 percent for planning purposes.

**Capital Leases**

Funding is included for the following Capital Leases which were issued by other entities, but are actually supported by the County and paid through County Debt Service subject to annual appropriation by the Board of Supervisors:

**Economic Development Authority:**

Herrity and Pennino Buildings	\$ 8,087,250
South County Government Center	2,074,259
South County High School	2,460,787
Laurel Hill Golf Course	762,363*
School Administration Building	<u>3,773,823**</u>
<b>Subtotal</b>	<b>\$17,158,482</b>

**Fairfax County Redevelopment and Housing Authority:**

Mott & Gum Springs Community Centers	\$531,508
Baileys Community Center	414,108
Herndon Harbor Adult Day Care Center	67,819
Gum Springs Head Start Facility	176,429
James Lee Community Center	1,098,112
Herndon Senior Center	1,051,785
Little River Glen Adult Day Care Center	585,893
Southgate Community Center	<u>592,967</u>
<b>Subtotal</b>	<b>\$4,518,621</b>

<b>Total</b>	<b>\$21,677,103</b>
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\* Reimbursed by a transfer in from the Park Authority.

\*\*Reimbursed by a transfer in from the School Operating fund.

# Consolidated County and Schools Debt Service Fund

## Debt Service Ratios

The Board of Supervisors has adopted specific debt indicators within the *Ten Principles of Sound Financial Management* to effectively manage the County's bonded indebtedness. The *Ten Principles* state that the County's debt ratios shall be maintained at the following levels:

- ◆ Net debt as a percentage of estimated market value should always remain less than 3.0 percent; and
- ◆ The ratio of debt service expenditures as a percentage of Combined General Fund disbursements should remain under 10.0 percent. The FY 2007 – FY 2011 Advertised Capital Improvement Plan includes an increase of \$75.0 million per year for increased bond sale capacity. Additional capacity is needed in order to keep pace with rising construction costs and to provide flexibility in completing approved referenda projects. Correspondingly, the target on annual sales is proposed to increase from \$200 million or \$1 billion over a five-year period to \$275 million or \$1.375 billion over a five-year period, with a technical limit of \$300 million in any given year. The ratio of debt to taxable property value is projected to remain less than 3.0 percent and the ratio of debt service to Combined General Fund disbursements is projected to remain less than 10.0 percent.

The Board of Supervisors annually reviews the cash requirements for capital project financing to determine the capacity to incur additional debt for construction of currently funded projects as well as capital projects in the early planning stages. In FY 1992 and FY 1994, bond projects were deferred in order to reduce planned sales and remain within capacity guidelines.

As a result of these policies, prudent fiscal management and a strong economy the County has been awarded the strongest credit ratings possible from the three major national rating services. The County holds a AAA from Moody's Investors Service (awarded 1975), a AAA from Standard and Poor's Ratings Service (awarded 1978), and a AAA from Fitch Ratings (awarded 1997). As of October 26, 2005, Fairfax County is one of only 6 states, 22 counties and 20 cities to hold a triple-A rating from all three services.

The FY 2007 debt service budget has been prepared on the basis of the construction and bond sale limitations set in place by the Board of Supervisors. The FY 2007 capital program supported by general obligation bonds will be reviewed in conjunction with the FY 2007 - FY 2011 Advertised Capital Improvement Program (With Future Years to 2016).

The following are ratios and annual sales reflecting debt indicators for FY 2003 - FY 2007:

### Net Debt as a Percentage of Market Value of Taxable Property

<u>Fiscal Year Ending</u>	<u>Net Bonded Indebtedness<sup>1,2</sup></u>	<u>Estimated Market Value<sup>2</sup></u>	<u>Percentage<sup>2</sup></u>
2003	1,779,461,575	128,927,100,000	1.38%
2004	1,814,517,662	143,225,100,000	1.27%
2005	1,931,008,940	158,261,900,000	1.22%
2006 (est.)	1,963,217,876	191,466,100,000	1.03%
2007 (est.)	2,099,897,181	232,456,600,000	0.09%

<sup>1</sup> The amount includes outstanding General Obligation Bonds and other tax supported debt obligations as of June 30 in the year shown.

<sup>2</sup> FY 2003 through FY 2005 source is the Comprehensive Annual Financial Report for the Fiscal Year Ended June 30, 2005. FY 2006 and FY 2007 estimates are from the Department of Management and Budget.

# Consolidated County and Schools Debt Service Fund

## Net Debt Service Requirements as a Percentage of Combined General Fund Disbursements

<u>Fiscal Year Ending</u>	<u>Debt Service Requirements<sup>1,2</sup></u>	<u>General Fund Disbursements<sup>2</sup></u>	<u>Percentage<sup>2</sup></u>
2003	212,106,642	2,447,015,916	8.7%
2004	213,027,136	2,597,650,034	8.2%
2005	224,543,583	2,799,591,368	8.0%
2006 (est.)	239,176,157	3,097,542,690	7.7%
2007 (est.)	261,002,855	3,182,514,316	8.2%

<sup>1</sup> The amount includes debt service expenditures from July 1-June 30 for each year shown above, excluding bond issuance costs and other expenses.

<sup>2</sup> FY 2003 through FY 2005 source is the Comprehensive Annual Financial Report for the Fiscal Year Ended June 30, 2005. FY 2006 and FY 2007 estimates are from the Department of Management and Budget.

## Annual Bond Sales

<u>Fiscal Year Ending</u>	<u>Sales (millions)</u>	<u>Total for the Five-Year Period Ending FY 2007</u>
2003	195.17	-
2004	183.75	-
2005	185.40	-
2006	190.34	-
2007 (estimated) <sup>1</sup>	288.15	1,042.81

<sup>1</sup> For projection purposes, a sale of \$288.15 million in FY 2007 has been included as reflected in the *FY 2007 - FY 2011 Advertised Capital Improvement Program*. Actual County and School bond sale amounts are based on the cash requirements for each project and municipal bond market conditions. Based on Board policy annual sales will be \$275 million per year or \$1.375 billion over a five-year period with a technical limit of \$300 million in any given year.

## FY 2007 Funding Adjustments

The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:

- ◆ **Disbursement Adjustment** **\$21,919,698**  
An increase in disbursements of \$21,919,698 is primarily attributable to scheduled requirements for existing debt service and anticipated debt service payments for projected bond sales.

## Changes to FY 2006 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:

- ◆ There have been no revisions to this fund since approval of the FY 2006 Adopted Budget Plan.



# Consolidated County and Schools Debt Service Fund

## FUND STATEMENT

### Fund Type G20, Debt Service Funds

### Fund 200 and 201, Consolidated Debt Service

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$14,167,721</b>	<b>\$13,135,501</b>	<b>\$11,857,428</b>	<b>\$3,721,927</b>
Revenue:				
Miscellaneous Revenue	\$4,618	\$0	\$0	\$0
Bond Proceeds	477,452	878,000	878,000	971,000
Revenue from Fairfax City	85,346	85,345	85,345	51,810
<b>Total Revenue</b>	<b>\$567,416</b>	<b>\$963,345</b>	<b>\$963,345</b>	<b>\$1,022,810</b>
Transfers In:				
County Debt Service:				
General Fund (001) for County	\$96,610,126	\$95,660,539	\$95,660,539	\$108,289,116
FCRHA Lease Revenue Bonds (001)	2,105,031	3,054,618	3,054,618	4,518,621
School Admin Building (090)	0	1,958,711	1,958,711	3,773,823
Park Authority Lease Revenue Bonds (170)	0	0	0	762,363
McLean Community Center (113)	424,769	0	0	0
Neighborhood Improvement (314)	100,000	0	0	0
<b>Subtotal County Debt Service</b>	<b>\$99,239,926</b>	<b>\$100,673,868</b>	<b>\$100,673,868</b>	<b>\$117,343,923</b>
General Fund (001) for Schools	\$126,528,053	\$130,281,443	\$130,281,443	\$142,690,898
<b>Subtotal Schools Debt Service</b>	<b>\$126,528,053</b>	<b>\$130,281,443</b>	<b>\$130,281,443</b>	<b>\$142,690,898</b>
<b>Total Transfers In</b>	<b>\$225,767,979</b>	<b>\$230,955,311</b>	<b>\$230,955,311</b>	<b>\$260,034,821</b>
<b>Total Available</b>	<b>\$240,503,116</b>	<b>\$245,054,157</b>	<b>\$243,776,084</b>	<b>\$264,779,558</b>
Expenditures:				
General Obligation Bonds:				
County Principal	\$59,480,313	\$61,011,742	\$61,011,742	\$64,097,825
County Interest	29,238,738	29,585,291	29,585,291	30,622,180
Debt Service on Projected County Sales	0	1,741,000	1,741,000	4,822,296
<b>Subtotal County Debt Service</b>	<b>\$88,719,051</b>	<b>\$92,338,033</b>	<b>\$92,338,033</b>	<b>\$99,542,301</b>
Schools Principal	\$78,031,112	\$80,849,683	\$80,849,683	\$87,249,875
Schools Interest	45,381,423	48,076,334	48,076,334	49,791,934
Debt Service on Projected School Sales	0	2,742,250	2,742,250	2,741,642
<b>Subtotal Schools Debt Service</b>	<b>\$123,412,535</b>	<b>\$131,668,267</b>	<b>\$131,668,267</b>	<b>\$139,783,451</b>
<b>Subtotal General Obligation Bonds</b>	<b>\$212,131,586</b>	<b>\$224,006,300</b>	<b>\$224,006,300</b>	<b>\$239,325,752</b>
Other Tax Supported Debt Service (County):				
EDA Lease Revenue Bonds/COPS	\$10,150,923	\$12,115,239	\$10,156,528	\$10,923,872
FCRHA Lease Revenue Bonds	2,232,581	3,054,618	3,054,618	4,518,621
Other Tax Supported Debt Service (Schools):				
EDA Schools Leased Revenue Bonds	0	0	1,958,711	6,234,610
Small District Debt	396,449	0	0	0
<b>Subtotal Other Tax Supported Debt Service</b>	<b>\$12,779,953</b>	<b>\$15,169,857</b>	<b>\$15,169,857</b>	<b>\$21,677,103</b>
Other Expenses	\$3,734,149	\$878,000	\$878,000	\$971,000
<b>Total Expenditures</b>	<b>\$228,645,688</b>	<b>\$240,054,157</b>	<b>\$240,054,157</b>	<b>\$261,973,855</b>
<b>Total Disbursements</b>	<b>\$228,645,688</b>	<b>\$240,054,157</b>	<b>\$240,054,157</b>	<b>\$261,973,855</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$11,857,428</b>	<b>\$5,000,000</b>	<b>\$3,721,927</b>	<b>\$2,805,703</b>
Reserve for Arbitrage Rebate	\$0	\$0	\$3,721,927	\$2,805,703
<b>Unreserved Ending Balance</b>	<b>\$11,857,428</b>	<b>\$5,000,000</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The change in ending fund balance is the result of use of fund balance to offset projected debt service requirements.

**COUNTY OF FAIRFAX, VIRGINIA**  
**SCHEDULE OF GENERAL OBLIGATIONS AND LEASE REVENUE BONDS FOR FY 2007**  
**COUNTY DEBT SERVICE**

Bond	Original Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/2006	Interest Outstanding as of 6/30/2006	Total Outstanding as of 6/30/2006	Principal Due FY 2007	Interest Due FY 2007	Total Payment Due FY 2007	Principal Outstanding as of 6/30/2007	Interest Outstanding as of 6/30/2007
Series 1999A	54,200,000	4/1/1999	Adult Detention	387,000.00	25,638.75	412,638.75	193,500.00	17,656.88	211,156.88	193,500.00	7,981.87
			Commercial and Redevelopment	150,000.00	9,937.50	159,937.50	75,000.00	6,843.76	81,843.76	75,000.00	3,093.74
			Human Services	374,000.00	24,777.50	398,777.50	187,000.00	17,063.76	204,063.76	187,000.00	7,713.74
			Jail & Work Release Facilities	47,500.00	3,146.88	50,646.88	23,750.00	2,167.18	25,917.18	23,750.00	979.70
			Neighborhood Improvement	295,000.00	19,543.75	314,543.75	147,500.00	13,459.38	160,959.38	147,500.00	6,084.37
			Parks	1,067,440.00	70,717.90	1,138,157.90	533,720.00	48,701.95	582,421.95	533,720.00	22,015.95
			Parks - NVRPA	145,560.00	9,643.35	155,203.35	72,780.00	6,641.17	79,421.17	72,780.00	3,002.18
			Public Safety	283,000.00	18,748.75	301,748.75	141,500.00	12,911.88	154,411.88	141,500.00	5,836.87
			Transportation	2,670,500.00	176,920.63	2,847,420.63	1,335,250.00	121,841.56	1,457,091.56	1,335,250.00	55,079.07
<b>1999A Total</b>				<b>5,420,000.00</b>	<b>359,075.61</b>	<b>5,779,075.61</b>	<b>2,710,000.00</b>	<b>247,287.52</b>	<b>2,957,287.52</b>	<b>2,710,000.00</b>	<b>111,787.49</b>
Series 1999A Refunding	76,043,000	4/1/1999	Adult Detention	2,302,565.47	414,636.59	2,717,202.06	385,800.00	103,411.62	489,211.62	1,916,765.47	311,224.97
			Commercial and Redevelopment	30,193.89	5,431.34	35,625.23	5,100.00	1,356.26	6,456.26	25,093.89	4,075.08
			Correctional Camp	93,442.04	16,812.20	110,254.24	15,700.00	4,196.82	19,896.82	77,742.04	12,615.38
			Human Services	2,657,817.42	478,564.74	3,136,382.16	445,600.00	119,368.26	564,968.26	2,212,217.42	359,196.48
			Jail & Work Release Facilities	183,051.68	32,955.42	216,007.10	30,700.00	8,221.18	38,921.18	152,351.68	24,734.24
			Juvenile Detention	99,924.31	10,815.20	70,739.51	9,900.00	2,690.38	50,024.31	8,124.82	
			Library	3,020,478.78	543,896.80	3,564,375.58	506,200.00	135,654.98	641,854.98	2,514,278.78	408,241.82
			Neighborhood Improvement	3,527,925.20	635,294.66	4,163,219.86	591,100.00	158,444.18	749,544.18	2,936,825.20	476,850.48
			Parks	5,247,646.44	944,919.54	6,192,565.98	879,500.00	235,681.00	1,115,181.00	4,368,146.44	709,238.54
			Prim/2nd Road	3,289,389.82	592,322.57	3,881,712.39	551,200.00	147,731.52	698,931.52	2,738,189.82	444,591.05
			Public Safety	4,458,030.69	802,757.96	5,260,788.65	747,000.00	200,216.84	947,216.84	3,711,030.69	602,541.12
			Storm Drainage	1,415,975.73	254,972.28	1,670,948.01	237,300.00	63,593.86	300,893.86	1,178,675.73	191,378.42
			Transit	564,873.83	101,723.35	666,597.18	94,600.00	25,368.90	119,968.90	470,273.83	76,354.45
			Transportation	22,955,342.95	4,133,595.12	27,088,938.07	3,846,600.00	1,030,960.20	4,877,560.20	19,108,742.95	3,102,634.92
<b>1999A Refunding Total</b>				<b>49,806,658.25</b>	<b>8,968,697.77</b>	<b>58,775,356.02</b>	<b>8,346,300.00</b>	<b>2,236,896.00</b>	<b>10,583,196.00</b>	<b>41,460,358.25</b>	<b>6,731,801.77</b>
Series 1999B	3,600,000	12/1/1999	Neighborhood Improvement	210,000.00	11,550.00	221,550.00	105,000.00	8,662.50	113,662.50	105,000.00	2,887.50
			Parks	150,000.00	8,250.00	158,250.00	75,000.00	6,187.50	81,187.50	75,000.00	2,062.50
<b>1999B Total</b>				<b>360,000.00</b>	<b>19,800.00</b>	<b>379,800.00</b>	<b>180,000.00</b>	<b>14,850.00</b>	<b>194,850.00</b>	<b>180,000.00</b>	<b>4,950.00</b>
2000A	38,000,000	4/1/2000	Adult Detention	400,000.00	33,000.00	433,000.00	200,000.00	22,000.00	222,000.00	200,000.00	11,000.00
			Commercial and Redevelopment	150,000.00	12,375.00	162,375.00	75,000.00	8,250.00	83,250.00	75,000.00	4,125.00
			Human Services	70,000.00	5,775.00	75,775.00	35,000.00	3,850.00	38,850.00	35,000.00	1,925.00
			Library	560,000.00	46,200.00	606,200.00	280,000.00	30,800.00	310,800.00	280,000.00	15,400.00
			Neighborhood Improvement	150,000.00	12,375.00	162,375.00	75,000.00	8,250.00	83,250.00	75,000.00	4,125.00
			Parks	1,200,000.00	99,000.00	1,299,000.00	600,000.00	66,000.00	666,000.00	600,000.00	33,000.00
			Public Safety	400,000.00	33,000.00	433,000.00	200,000.00	22,000.00	222,000.00	200,000.00	11,000.00
			Transportation	870,000.00	71,775.00	941,775.00	435,000.00	47,850.00	482,850.00	435,000.00	23,925.00
<b>2000A Total</b>				<b>3,800,000.00</b>	<b>313,500.00</b>	<b>4,113,500.00</b>	<b>1,900,000.00</b>	<b>209,000.00</b>	<b>2,109,000.00</b>	<b>1,900,000.00</b>	<b>104,500.00</b>
Series 2000B	2,250,000	12/1/2000	Parks	345,000.00	24,078.13	369,078.13	115,000.00	13,368.76	128,368.76	115,000.00	10,709.37
<b>2000B Total</b>				<b>345,000.00</b>	<b>24,078.13</b>	<b>369,078.13</b>	<b>115,000.00</b>	<b>13,368.76</b>	<b>128,368.76</b>	<b>230,000.00</b>	<b>10,709.37</b>
Series 2001A	42,400,000	6/1/2001	Neighborhood Improvement	270,000.00	23,625.00	293,625.00	90,000.00	12,150.00	102,150.00	180,000.00	11,475.00
			Parks	840,000.00	73,500.00	913,500.00	280,000.00	37,800.00	317,800.00	560,000.00	35,700.00
			Public Safety	1,650,000.00	144,375.00	1,794,375.00	550,000.00	74,250.00	624,250.00	1,100,000.00	70,125.00
			Transportation	3,600,000.00	315,000.00	3,915,000.00	1,200,000.00	162,000.00	1,362,000.00	2,400,000.00	153,000.00
<b>2001A Total</b>				<b>6,360,000.00</b>	<b>556,500.00</b>	<b>6,916,500.00</b>	<b>2,120,000.00</b>	<b>286,200.00</b>	<b>2,406,200.00</b>	<b>4,240,000.00</b>	<b>270,300.00</b>
Series 2001A Refunding	82,238,000	6/1/2001	Adult Detention	80,003.00	7,396.80	87,399.80	28,567.00	3,614.38	32,181.38	51,436.00	3,782.42
			Commercial and Redevelopment	357,900.19	33,090.21	390,990.40	127,797.00	16,169.24	143,966.24	230,103.19	16,920.97
			Correctional Camp	133,148.23	12,310.38	145,458.61	47,544.00	6,015.38	53,559.38	85,604.23	6,295.00
			Human Services	160,406.58	14,830.63	175,237.21	57,277.00	7,246.86	64,523.86	103,129.58	7,583.77
			Jail & Work Release Facilities	1,292,049.26	119,458.36	1,411,507.62	461,357.00	58,372.28	519,729.28	830,692.26	61,086.08
			Juvenile Detention	53,315.92	4,929.38	58,245.30	19,038.00	2,408.72	34,277.92	34,277.92	2,520.66
			Library	454,017.63	41,976.85	495,994.48	162,118.00	20,511.64	182,629.64	291,899.63	21,465.21
			Neighborhood Improvement	1,872,298.91	173,106.19	2,045,405.10	668,549.00	84,586.82	753,135.82	1,203,749.91	88,519.37
			Parks	7,750,062.73	716,543.42	8,466,606.15	2,767,347.00	350,132.76	3,117,479.76	4,982,715.73	366,410.66
			Prim/2nd Road	12,171,885.00	1,125,369.53	13,297,254.53	4,346,265.00	549,902.10	4,896,167.10	7,825,620.00	575,467.43
			Public Safety	1,317,192.24	121,782.95	1,438,975.19	470,335.00	59,508.18	529,843.18	846,857.24	62,274.77
			Storm Drainage	1,110,327.75	102,657.01	1,212,984.76	396,469.00	50,162.44	446,631.44	713,858.75	52,494.57
			Transit	1,052,782.18	97,336.55	1,150,118.73	375,921.00	47,562.64	423,483.64	676,861.18	49,773.91
			Transportation	5,891,078.26	544,668.35	6,435,746.61	2,103,551.00	266,147.46	2,369,698.46	3,787,527.26	278,520.89
<b>2001A Refunding Total</b>				<b>33,696,467.88</b>	<b>3,115,456.61</b>	<b>36,811,924.49</b>	<b>12,032,135.00</b>	<b>1,522,340.90</b>	<b>13,554,475.90</b>	<b>21,664,332.88</b>	<b>1,593,115.71</b>
Series 2002A	68,000,000	6/1/2002	Library	770,000.00	96,250.00	866,250.00	192,500.00	38,500.00	231,000.00	577,500.00	57,750.00
			Neighborhood Improvement	105,000.00	13,125.00	118,125.00	26,250.00	5,250.00	31,500.00	78,750.00	7,875.00
			Parks	2,050,000.00	256,250.00	2,306,250.00	512,500.00	102,500.00	615,000.00	1,537,500.00	153,750.00
			Public Safety	5,400,000.00	675,000.00	6,075,000.00	1,350,000.00	270,000.00	1,620,000.00	4,050,000.00	405,000.00
			Transportation	5,275,000.00	659,375.00	5,934,375.00	1,318,750.00	263,750.00	1,582,500.00	3,956,250.00	395,625.00
<b>2002A Total</b>				<b>13,600,000.00</b>	<b>1,700,000.00</b>	<b>15,300,000.00</b>	<b>3,400,000.00</b>	<b>680,000.00</b>	<b>4,080,000.00</b>	<b>10,200,000.00</b>	<b>1,020,000.00</b>

**COUNTY OF FAIRFAX, VIRGINIA**  
**SCHEDULE OF GENERAL OBLIGATIONS AND LEASE REVENUE BONDS FOR FY 2007**  
**COUNTY DEBT SERVICE**

Bond	Original Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/2006	Interest Outstanding as of 6/30/2006	Total Outstanding as of 6/30/2006	Principal Due FY 2007	Interest Due FY 2007	Total Payment Due FY 2007	Principal Outstanding as of 6/30/2007	Interest Outstanding as of 6/30/2007
Series 2002A Refunding	26,149,000	6/1/2002	Adult Detention	264,071.00	62,727.31	326,798.31	976.00	11,857.80	12,833.80	263,095.00	50,869.51
			Commercial and Redevelopment	292,510.00	69,482.73	361,992.73	1,080.00	13,134.82	14,214.82	291,430.00	56,347.91
			Correctional Camp	32,066.00	2,377.40	34,443.40	16,584.00	1,603.30	18,187.30	15,482.00	774.10
			Human Services	284,384.00	67,552.79	351,936.79	1,050.00	12,769.92	13,819.92	283,334.00	54,782.87
			Jail & Work Release Facilities	95,431.00	7,075.50	102,506.50	49,352.00	4,771.56	54,123.56	46,079.00	2,303.94
			Juvenile Detention	487,517.00	115,804.26	603,321.26	1,801.00	21,891.38	23,692.38	485,716.00	93,912.88
			Library	776,011.00	166,401.83	942,412.83	59,213.00	35,405.12	94,618.12	716,798.00	130,996.71
			Neighborhood Improvement	1,645,305.00	349,013.72	1,994,318.72	137,465.00	75,184.52	212,649.52	1,507,840.00	273,829.20
			Parks	2,229,496.00	406,267.44	2,635,763.44	395,773.00	103,959.28	499,732.28	1,833,723.00	302,308.16
			Prim/2nd Road	1,213,524.00	89,973.70	1,303,497.70	627,574.00	60,676.20	688,250.20	585,950.00	29,297.50
			Public Safety	1,717,640.00	376,946.42	2,094,586.42	103,950.00	78,097.34	182,047.34	1,613,690.00	298,849.08
			Storm Drainage	1,644,490.00	353,600.00	1,998,090.00	122,441.00	74,998.84	197,439.84	1,522,049.00	278,601.16
			Transit	263,937.00	19,568.95	283,505.95	136,495.00	13,196.86	149,691.86	127,442.00	6,372.09
			Transportation	7,211,160.00	1,712,935.63	8,924,095.63	26,636.00	323,808.56	350,444.56	7,184,524.00	1,389,127.07
<b>2002A Refunding Total</b>				<b>18,157,542.00</b>	<b>3,799,727.68</b>	<b>21,957,269.68</b>	<b>1,680,390.00</b>	<b>831,355.50</b>	<b>2,511,745.50</b>	<b>16,477,152.00</b>	<b>2,968,372.18</b>
Series 2003A Refunding	82,407,000	6/1/2003	Adult Detention	2,238,000.00	349,300.00	2,587,300.00	517,000.00	111,900.00	628,900.00	1,721,000.00	237,400.00
			Commercial and Redevelopment	446,000.00	69,550.00	515,550.00	103,000.00	22,300.00	125,300.00	343,000.00	47,250.00
			Correctional Camp	959,000.00	149,650.00	1,108,650.00	222,000.00	47,950.00	269,950.00	737,000.00	101,700.00
			Human Services	1,858,000.00	290,000.00	2,148,000.00	429,000.00	92,900.00	521,900.00	1,429,000.00	197,100.00
			Jail & Work Release Facilities	23,000.00	3,650.00	26,650.00	5,000.00	1,150.00	6,150.00	18,000.00	2,500.00
			Juvenile Detention	137,000.00	21,250.00	158,250.00	32,000.00	6,850.00	38,850.00	105,000.00	14,400.00
			Neighborhood Improvement	5,768,000.00	900,400.00	6,668,400.00	1,332,000.00	288,400.00	1,620,400.00	4,436,000.00	612,000.00
			Parks	6,638,000.00	1,036,100.00	7,674,100.00	1,534,000.00	331,900.00	1,865,900.00	5,104,000.00	704,200.00
			Parks - NVRPA	120,000.00	18,650.00	138,650.00	28,000.00	6,000.00	34,000.00	92,000.00	12,650.00
			Prim/2nd Road	5,810,000.00	907,000.00	6,717,000.00	1,342,000.00	290,300.00	1,632,300.00	4,468,000.00	616,500.00
			Public Library Facilities	3,398,000.00	530,350.00	3,928,350.00	785,000.00	169,900.00	954,900.00	2,613,000.00	360,450.00
			Public Safety	2,952,000.00	460,800.00	3,412,800.00	682,000.00	147,600.00	829,600.00	2,270,000.00	313,200.00
			Storm Drainage	1,284,000.00	200,300.00	1,484,300.00	297,000.00	64,200.00	361,200.00	987,000.00	136,100.00
			Transportation	12,039,000.00	1,879,300.00	13,918,300.00	2,781,000.00	601,950.00	3,382,950.00	9,258,000.00	1,277,350.00
<b>2003A Refunding Total</b>				<b>43,670,000.00</b>	<b>6,816,300.00</b>	<b>50,486,300.00</b>	<b>10,089,000.00</b>	<b>2,183,500.00</b>	<b>12,272,500.00</b>	<b>33,581,000.00</b>	<b>4,632,800.00</b>
Series 2003B	66,490,000	5/15/2003	Adult Detention	1,700,000.00	677,625.00	2,377,625.00	100,000.00	74,625.00	174,625.00	1,600,000.00	603,000.00
			Commercial and Redevelopment	2,805,000.00	1,118,081.40	3,923,081.40	165,000.00	123,131.26	288,131.26	2,640,000.00	994,950.14
			Juvenile Detention	120,000.00	40,381.40	160,381.40	10,000.00	5,281.26	15,281.26	110,000.00	35,100.14
			Neighborhood Improvement	850,000.00	338,812.50	1,188,812.50	50,000.00	37,312.50	87,312.50	800,000.00	301,500.00
			Parks	19,605,000.00	7,807,837.20	27,412,837.20	1,155,000.00	860,637.48	2,015,637.48	18,450,000.00	6,947,199.72
			Public Safety	30,145,000.00	12,008,762.50	42,153,762.50	1,775,000.00	1,323,262.50	3,098,262.50	28,370,000.00	10,685,500.00
			Storm Drainage	595,000.00	237,168.90	832,168.90	35,000.00	26,118.76	61,118.76	211,050.14	11,050.14
			Transportation	680,000.00	271,050.00	951,050.00	40,000.00	29,850.00	69,850.00	640,000.00	241,200.00
<b>2003B Total</b>				<b>56,500,000.00</b>	<b>22,499,718.90</b>	<b>78,999,718.90</b>	<b>3,330,000.00</b>	<b>2,480,218.76</b>	<b>5,810,218.76</b>	<b>53,170,000.00</b>	<b>20,019,500.14</b>
Series 2004A	63,530,000	4/14/2004	Adult Detention	700,000.00	305,175.00	1,005,175.00	35,000.00	33,437.50	68,437.50	665,000.00	271,737.50
			Commercial and Redevelopment	3,740,000.00	1,618,487.50	5,358,487.50	205,000.00	178,475.00	383,475.00	3,535,000.00	1,440,012.50
			Juvenile Detention	810,000.00	350,268.75	1,160,268.75	45,000.00	38,643.75	83,643.75	765,000.00	311,625.00
			Neighborhood Improvement	1,640,000.00	714,693.75	2,354,693.75	90,000.00	78,143.75	168,143.75	1,550,000.00	636,550.00
			Parks	27,810,000.00	12,017,912.50	39,827,912.50	1,550,000.00	1,326,825.00	2,876,825.00	26,260,000.00	10,691,087.50
			Storm Drainage	3,560,000.00	1,532,018.75	5,092,018.75	200,000.00	170,043.75	370,043.75	3,360,000.00	1,361,975.00
			Transportation	18,920,000.00	8,187,093.75	27,107,093.75	1,050,000.00	902,543.75	1,952,543.75	17,870,000.00	7,284,550.00
<b>2004A Total</b>				<b>57,180,000.00</b>	<b>24,725,650.00</b>	<b>81,905,650.00</b>	<b>3,175,000.00</b>	<b>2,728,112.50</b>	<b>5,903,112.50</b>	<b>54,005,000.00</b>	<b>21,997,537.50</b>
Series 2004A Refunding	67,200,000	4/14/2004	Adult Detention	25,379,200.00	7,426,180.00	32,805,380.00	2,443,000.00	1,305,394.00	3,748,394.00	22,936,200.00	6,120,786.00
			Commercial and Redevelopment	11,900,000.00	220,743.75	12,120,743.75	74,400.00	39,258.25	113,658.25	687,500.00	181,485.50
			Human Services	945,300.00	274,432.50	1,219,732.50	92,000.00	48,692.00	140,692.00	853,300.00	225,740.50
			Jail & Work Release Facilities	124,100.00	37,330.25	161,430.25	11,500.00	6,350.50	17,850.50	112,600.00	30,979.75
			Juvenile Detention	3,397,500.00	1,009,179.25	4,406,679.25	319,900.00	174,274.25	494,174.25	3,077,600.00	834,905.00
			Library	937,600.00	279,489.00	1,217,089.00	87,800.00	48,062.50	135,862.50	849,800.00	231,426.50
			Neighborhood Improvement	2,116,800.00	609,519.50	2,726,319.50	208,500.00	109,193.00	317,693.00	1,908,300.00	500,326.50
			Parks	6,078,600.00	1,783,132.00	7,861,732.00	583,000.00	312,513.75	895,513.75	5,495,600.00	1,470,618.25
			Public Safety	6,455,000.00	1,908,619.50	8,363,619.50	611,900.00	331,386.25	943,286.25	5,843,100.00	1,577,233.25
			Storm Drainage	1,364,900.00	408,451.25	1,773,351.25	127,100.00	69,916.50	197,016.50	1,237,800.00	338,534.75
			Transit	317,800.00	95,627.50	413,427.50	29,300.00	16,262.75	45,562.75	288,500.00	79,364.75
			Transportation	11,196,300.00	3,268,045.50	14,464,345.50	1,081,600.00	576,146.25	1,657,746.25	10,114,700.00	2,691,899.25
<b>2004A Refunding Total</b>				<b>59,075,000.00</b>	<b>17,320,750.00</b>	<b>76,395,750.00</b>	<b>5,670,000.00</b>	<b>3,037,450.00</b>	<b>8,707,450.00</b>	<b>53,405,000.00</b>	<b>14,283,300.00</b>
Series 2004B	69,120,000	10/19/2004	Commercial and Redevelopment	4,275,000.00	1,855,828.29	6,130,828.29	225,000.00	196,031.26	421,031.26	4,050,000.00	1,659,797.03
			Parks	13,225,000.00	5,746,600.00	18,971,600.00	695,000.00	606,350.00	1,301,350.00	12,530,000.00	5,140,250.00
			Public Safety	48,165,000.00	20,908,996.71	69,073,996.71	2,535,000.00	2,208,618.74	4,743,618.74	45,630,000.00	18,700,377.97
<b>2004B Total</b>				<b>65,665,000.00</b>	<b>28,511,425.00</b>	<b>94,176,425.00</b>	<b>3,455,000.00</b>	<b>3,011,000.00</b>	<b>6,466,000.00</b>	<b>62,210,000.00</b>	<b>25,500,425.00</b>

**COUNTY OF FAIRFAX, VIRGINIA**  
**SCHEDULE OF GENERAL OBLIGATIONS AND LEASE REVENUE BONDS FOR FY 2007**  
**COUNTY DEBT SERVICE**

Bond	Original Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/2006	Interest Outstanding as of 6/30/2006	Total Outstanding as of 6/30/2006	Principal Due FY 2007	Interest Due FY 2007	Total Payment Due FY 2007	Principal Outstanding as of 6/30/2007	Interest Outstanding as of 6/30/2007
Series 2004B Refunding	30,375,000	10/19/2004	Adult Detention	5,840,000.00	1,928,925.00	7,768,925.00	305,000.00	281,250.00	586,250.00	5,535,000.00	1,647,675.00
			Commercial and Redevelopment	410,000.00	136,100.00	546,100.00	20,000.00	19,800.00	39,800.00	390,000.00	116,300.00
			Human Services	645,000.00	214,187.50	859,187.50	35,000.00	31,025.00	66,025.00	610,000.00	183,162.50
			Juvenile Detention	1,575,000.00	519,875.00	2,094,875.00	80,000.00	75,900.00	155,900.00	1,495,000.00	443,975.00
			Library	2,045,000.00	674,950.00	2,719,950.00	105,000.00	98,550.00	203,550.00	1,940,000.00	576,400.00
			Neighborhood Improvement	1,210,000.00	398,625.00	1,608,625.00	65,000.00	58,200.00	123,200.00	1,145,000.00	340,425.00
			Parks	2,555,000.00	844,100.00	3,399,100.00	135,000.00	123,000.00	258,000.00	2,420,000.00	721,100.00
			Public Safety	2,980,000.00	983,075.00	3,963,075.00	155,000.00	143,550.00	298,550.00	2,825,000.00	839,525.00
			Transit	4,940,000.00	1,630,900.00	6,570,900.00	260,000.00	237,850.00	497,850.00	4,680,000.00	1,393,050.00
			Transportation	8,175,000.00	2,700,275.00	10,875,275.00	425,000.00	393,750.00	818,750.00	7,750,000.00	2,306,525.00
<b>2004B Refunding Total</b>				<b>30,375,000.00</b>	<b>10,031,012.50</b>	<b>40,406,012.50</b>	<b>1,585,000.00</b>	<b>1,462,875.00</b>	<b>3,047,875.00</b>	<b>28,790,000.00</b>	<b>8,568,137.50</b>
Series 2005A	85,655,000	8/16/2005	Adult Detention	5,750,000.00	2,597,112.50	8,347,112.50	290,000.00	263,250.00	553,250.00	5,460,000.00	2,333,862.50
			Human Services	4,685,000.00	2,120,843.75	6,805,843.75	235,000.00	214,437.50	449,437.50	4,450,000.00	1,906,406.25
			Library	9,860,000.00	4,462,306.25	14,322,306.25	495,000.00	451,387.50	946,387.50	9,365,000.00	4,010,918.75
			Parks	18,650,000.00	8,428,731.25	27,078,731.25	940,000.00	853,812.50	1,793,812.50	17,710,000.00	7,574,918.75
			Transportation	46,710,000.00	21,122,625.00	67,832,625.00	2,350,000.00	2,138,350.00	4,488,350.00	44,360,000.00	18,984,275.00
<b>2005A Total</b>				<b>85,655,000.00</b>	<b>38,731,618.75</b>	<b>124,386,618.75</b>	<b>4,310,000.00</b>	<b>3,921,237.50</b>	<b>8,231,237.50</b>	<b>81,345,000.00</b>	<b>34,810,381.25</b>
Series 2005A Refunding	117,505,000	8/16/2005	Adult Detention	4,425,000.00	1,711,381.25	6,136,381.25	-	219,787.50	219,787.50	4,425,000.00	1,491,593.75
			Commercial and Redevelopment	1,685,000.00	654,031.25	2,339,031.25	-	83,687.50	83,687.50	1,685,000.00	570,343.75
			Human Services	2,415,000.00	920,331.25	3,335,331.25	-	120,487.50	120,487.50	2,415,000.00	799,843.75
			Jail & Work Release Facilities	260,000.00	99,500.00	359,500.00	-	13,000.00	13,000.00	260,000.00	86,500.00
			Library	5,545,000.00	2,362,412.50	7,907,412.50	-	271,100.00	271,100.00	5,545,000.00	2,091,312.50
			Neighborhood Improvement	3,830,000.00	1,550,143.75	5,380,143.75	-	189,062.50	189,062.50	3,830,000.00	1,361,081.25
			Parks	24,145,000.00	10,062,487.50	34,207,487.50	-	1,186,250.00	1,186,250.00	24,145,000.00	8,876,237.50
			Public Safety	26,175,000.00	11,772,168.75	37,947,168.75	-	1,270,537.50	1,270,537.50	26,175,000.00	10,501,631.25
			Transportation	49,025,000.00	20,849,412.50	69,874,412.50	-	2,402,575.00	2,402,575.00	49,025,000.00	18,446,837.50
<b>2005A Refunding Total</b>				<b>117,505,000.00</b>	<b>49,981,868.75</b>	<b>167,486,868.75</b>	<b>-</b>	<b>5,756,487.50</b>	<b>5,756,487.50</b>	<b>117,505,000.00</b>	<b>44,225,381.25</b>
<b>2006A</b>	<b>183,660,000</b>							<b>4,822,296.00</b>	<b>4,822,296.00</b>		
<b>Total County GO Debt</b>				<b>647,170,668.13</b>	<b>217,475,179.10</b>	<b>864,645,847.23</b>	<b>64,097,825.00</b>	<b>35,444,475.94</b>	<b>99,542,300.94</b>	<b>583,072,843.13</b>	<b>186,852,999.16</b>
<b>Lease Revenue Bonds</b>											
1996H	6,390,000	9/15/1996	Mott & Gum Springs Comm Ctr	4,300,000.00	1,545,387.50	5,845,387.50	295,000.00	236,507.50	531,507.50	4,005,000.00	1,308,880.00
1998H	5,500,000	12/1/1998	Baileys Community Center	3,725,000.00	1,222,900.00	4,947,900.00	245,000.00	169,107.50	414,107.50	3,480,000.00	1,053,792.50
1999H	1,000,000	5/27/1999	Adult Day Care/Herndon Harbor	905,000.00	685,781.46	1,590,781.46	20,000.00	47,818.76	67,818.76	885,000.00	637,962.70
2000COPS	29,000,000	11/1/2000	COPS-South Government Center	27,360,000.00	26,512,808.75	53,872,808.75	475,000.00	1,599,258.75	2,074,258.75	26,885,000.00	24,913,550.00
2003EDA-Ref	85,650,000	10/1/2003	EDA Gov't Ctr Properties Refunding	76,045,000.00	29,048,625.00	105,093,625.00	4,285,000.00	3,802,250.00	8,087,250.00	71,760,000.00	25,246,375.00
2003H	2,530,000	6/1/2003	Gum Springs Glen Head Start	2,277,476.09	765,931.28	3,043,407.37	97,994.61	78,434.83	176,429.44	2,179,481.48	687,496.45
2003LRL	15,530,000	6/1/2003	Laurel Hill Golf Course <sup>1</sup>	15,530,000.00	12,974,387.50	28,504,387.50	75,000.00	687,362.50	762,362.50	15,455,000.00	12,287,025.00
2004H	10,870,000	8/26/2004	James Lee Community Center	9,420,000.00	2,958,212.50	12,378,212.50	725,000.00	373,112.50	1,098,112.50	8,695,000.00	2,585,100.00
2005	8,105,000	6/22/2005	Herndon Senior Center	8,105,000.00	1,497,294.63	9,602,294.63	810,000.00	241,785.00	1,051,785.00	7,295,000.00	1,255,509.63
2006			Little River Glen Adult Day						585,893.00	4,000,000.00	
2006			Southgate Community Center						592,967.00	4,050,000.00	
<b>Total Lease Revenue Bonds</b>				<b>147,667,476.09</b>	<b>77,211,328.62</b>	<b>224,878,804.71</b>	<b>7,027,994.61</b>	<b>7,235,637.34</b>	<b>15,442,491.95</b>	<b>148,689,481.48</b>	<b>69,975,691.28</b>
<b>Total County Debt Service</b>				<b>794,838,144.22</b>	<b>294,686,507.72</b>	<b>1,089,524,651.94</b>	<b>71,125,819.61</b>	<b>42,680,113.28</b>	<b>114,984,792.89</b>	<b>731,762,324.61</b>	<b>256,828,690.44</b>

<sup>1</sup> Principal and interest payments will be funded by a transfer in from the Park Authority.

**COUNTY OF FAIRFAX, VIRGINIA**  
**SCHEDULE OF GENERAL OBLIGATIONS AND LITERARY LOANS FOR FY 2007**  
**SCHOOLS DEBT SERVICE**

Bond	Original Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/2006	Interest Outstanding as of 6/30/2006	Total Outstanding as of 6/30/2006	Principal Due FY 2007	Interest Due FY 2007	Total Payment Due FY 2007	Principal Outstanding as of 6/30/2007	Interest Outstanding as of 6/30/2007
<b>G.O. Bonds</b>											
1999A	100,000,000	4/1/1999	Schools	10,000,000.00	662,500.00	10,662,500.00	5,000,000.00	456,250.00	5,456,250.00	5,000,000.00	206,250.00
1999A Refunding	63,172,000	4/1/1999	Schools	53,758,341.75	10,386,114.85	64,144,456.60	6,933,700.00	2,409,822.74	9,343,522.74	46,824,641.75	7,976,292.11
1999B	80,000,000	12/1/1999	Schools	8,000,000.00	440,000.00	8,440,000.00	4,000,000.00	330,000.00	4,330,000.00	4,000,000.00	110,000.00
2000A	50,000,000	4/1/2000	Schools	5,000,000.00	412,500.00	5,412,500.00	2,500,000.00	275,000.00	2,775,000.00	2,500,000.00	137,500.00
2000B	50,000,000	12/1/2000	Schools	7,500,000.00	523,437.50	8,023,437.50	2,500,000.00	290,625.00	2,790,625.00	5,000,000.00	232,812.50
2001A	80,000,000	6/1/2001	Schools	12,000,000.00	1,050,000.00	13,050,000.00	4,000,000.00	540,000.00	4,540,000.00	8,000,000.00	510,000.00
2001A Refunding	57,227,000	6/1/2001	Schools	23,448,532.12	2,167,968.39	25,616,500.51	8,372,865.00	1,059,359.10	9,432,224.10	15,075,667.12	1,108,609.29
2002A	130,000,000	6/1/2002	Schools	26,000,000.00	3,250,000.00	29,250,000.00	6,500,000.00	1,300,000.00	7,800,000.00	19,500,000.00	1,950,000.00
2002A Refunding	34,786,000	6/1/2002	Schools	28,137,458.00	6,268,253.58	34,405,711.58	1,409,610.00	1,276,438.28	2,686,048.28	26,727,848.00	4,991,815.30
2003A Refunding	88,758,000	6/1/2003	Schools	47,040,000.00	7,343,200.00	54,383,200.00	10,866,000.00	2,352,000.00	13,218,000.00	36,174,000.00	4,991,200.00
2003B	128,680,000	5/15/2003	Schools	109,375,000.00	43,591,437.50	152,966,437.50	6,435,000.00	4,801,237.50	11,236,237.50	102,940,000.00	38,790,200.00
2004A	120,215,000	4/14/2004	Schools	108,185,000.00	46,775,431.40	154,960,431.40	6,015,000.00	5,161,331.26	11,176,331.26	102,170,000.00	41,614,100.14
2004A Refunding	78,165,000	4/14/2004	Schools	68,440,000.00	20,002,825.00	88,442,825.00	6,605,000.00	3,520,775.00	10,125,775.00	61,835,000.00	16,482,050.00
2004B	116,280,000	10/19/2004	Schools	110,465,000.00	47,948,693.75	158,413,693.75	5,815,000.00	5,065,487.50	10,880,487.50	104,650,000.00	42,883,206.25
2004B Refunding	96,035,000	10/19/2004	Schools	96,035,000.00	31,708,550.00	127,743,550.00	5,015,000.00	4,625,000.00	9,640,000.00	91,020,000.00	27,083,550.00
2005A	104,685,000	8/16/2005	Schools	104,685,000.00	47,345,693.75	152,030,693.75	5,275,000.00	4,792,087.50	10,067,087.50	99,410,000.00	42,553,606.25
2005A Refunding	235,740,000	8/16/2005	Schools	235,740,000.00	100,987,725.00	336,727,725.00	-	11,535,750.00	11,535,750.00	235,740,000.00	89,451,975.00
2006A	104,490,000							2,741,642.00	2,741,642.00		
<b>G.O. Bond Total</b>				<b>1,053,809,331.87</b>	<b>370,864,330.72</b>	<b>1,424,673,662.59</b>	<b>87,242,175.00</b>	<b>52,532,805.88</b>	<b>139,774,980.88</b>	<b>966,567,156.87</b>	<b>321,073,166.84</b>
<b>Revenue Bonds</b>											
EDA 2003	55,300,000	6/1/2003	South County High School <sup>1</sup>	55,300,000.00	25,376,300.00	80,676,300.00	30,000.00	2,430,787.50	2,460,787.50	55,270,000.00	22,945,512.50
EDA 2005	60,690,000	1/27/2005	School Administration Building <sup>2</sup>	60,070,000.00	49,417,642.50	109,487,642.50	1,115,000.00	2,658,822.50	3,773,822.50	58,955,000.00	46,758,820.00
<b>Revenue Bond Total</b>				<b>115,370,000.00</b>	<b>74,793,942.50</b>	<b>190,163,942.50</b>	<b>1,145,000.00</b>	<b>5,089,610.00</b>	<b>6,234,610.00</b>	<b>114,225,000.00</b>	<b>69,704,332.50</b>
<b>Literary Bonds</b>											
1987	148,000	10/1/1987	Science Lab # 2	15,400.00	1,155.00	16,555.00	7,700.00	770.00	8,470.00	7,700.00	385.00
<b>Literary Bond Total</b>				<b>15,400.00</b>	<b>1,155.00</b>	<b>16,555.00</b>	<b>7,700.00</b>	<b>770.00</b>	<b>8,470.00</b>	<b>7,700.00</b>	<b>385.00</b>
<b>Total Schools Debt Service</b>				<b>1,169,194,731.87</b>	<b>445,659,428.22</b>	<b>1,614,854,160.09</b>	<b>88,394,875.00</b>	<b>57,623,185.88</b>	<b>146,018,060.88</b>	<b>1,080,799,856.87</b>	<b>390,777,884.34</b>
<b>Total County Debt Service</b>				<b>794,838,144.22</b>	<b>294,686,507.72</b>	<b>1,089,524,651.94</b>	<b>71,125,819.61</b>	<b>42,680,113.28</b>	<b>114,984,792.89</b>	<b>731,762,324.61</b>	<b>256,828,690.44</b>
<b>Grand Total Debt Service</b>				<b>1,964,032,876.09</b>	<b>740,345,935.94</b>	<b>2,704,378,812.03</b>	<b>159,520,694.61</b>	<b>100,303,299.16</b>	<b>261,002,853.77</b>	<b>1,812,562,181.48</b>	<b>647,606,574.78</b>

<sup>1</sup> Principal and interest will be paid by County Debt Service.

<sup>2</sup> Principal and interest will be paid from a transfer in from the FCPS Operating Fund in connection with a capital lease.



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# Capital Project Funds

## Overview

The Fairfax County Capital Construction Program (other than sanitary sewer construction and resource recovery projects) is primarily financed through transfers from the General Fund and the sale of General Obligation bonds. Supplementing the General Fund and General Obligation bond monies are additional funding sources including Federal and State grants, contributions, and tax revenues from special revenue districts.

The following pages provide a narrative description of all capital funds, including Capital Construction Contribution Funds. These narratives include a description of each fund, a Fund Statement, a Summary of Capital Projects, and a Project Detail Table for each project funded in FY 2007.

## Capital Project Funds

- **Fund 300 – Countywide Roadway Improvement Fund**
- **Fund 301 – Contributed Roadway Improvement Fund**
- **Fund 302 – Library Construction**
- **Fund 303 – County Construction**
- **Fund 304 – Primary and Secondary Road Bond Construction**
- **Fund 307 – Sidewalk Construction**
- **Fund 308 – Public Works Construction**
- **Fund 310 – Storm Drainage Bond Construction**
- **Fund 311 – County Bond Construction**
- **Fund 312 – Public Safety Construction**
- **Fund 313 – Trail Construction**
- **Fund 314 – Neighborhood Improvement Program**
- **Fund 315 – Commercial Revitalization Program**
- **Fund 316 – Pro Rata Share Drainage Construction**
- **Fund 317 – Capital Renewal Construction**
- **Fund 318 – Stormwater Management Program**
- **Fund 370 – Park Authority Bond Construction**
- **Fund 390 – Public School Construction**

## Capital Contribution Funds

- ◆ Fairfax County contributes to the Northern Virginia Regional Park Authority Capital Construction Program for maintenance and major renovation projects associated with 19 regional parks. The County also contributes to the Washington Metropolitan Area Transit Authority (WMATA) to support the 106-mile Metrorail System, as well as to maintain and/or acquire facilities, equipment, railcars and buses.
  - **Fund 306 – Northern Virginia Regional Park Authority**
  - **Fund 309 – Metro Operations and Construction**

# Fund 300

## Countywide Roadway Improvement Fund

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### **Focus**

This fund serves as a reserve source of funding for required road construction and improvement needs for which funding from other sources is not available. Sources of funding consist primarily of Board-directed transfers from the General Fund or other capital construction funds. Excess funding from projects is held in a reserve for future road construction or improvement projects. Funds may also be transferred from Fund 300, Countywide Roadway Improvement Fund, to other County road construction funds as approved by the Board of Supervisors.

No funding is included for Fund 300, Countywide Roadway Improvement Fund, in FY 2007.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ At the FY 2005 Carryover Review, the Board of Supervisors approved an increase of \$1,774,833 due to the carryover of unexpended project balances in the amount of \$1,893,855; an appropriation of \$794 in miscellaneous revenues associated with the sale of plans; offset by a Transfer Out of \$119,816 to Fund 304, Primary and Secondary Road Bond Construction, based on the completion of the Telegraph Road/Florence Lane project.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).



# Fund 300

## Countywide Roadway Improvement Fund

### FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 300, Countywide Roadway  
Improvement Fund

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$1,099,035</b>	<b>\$0</b>	<b>\$1,894,649</b>	<b>\$0</b>
Revenue:				
Miscellaneous Revenues <sup>1</sup>	\$794	\$0	\$0	\$0
Federal Transit Administration <sup>2</sup>	992,500	0	0	0
<b>Total Revenue</b>	<b>\$993,294</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Transfer In:				
Primary and Secondary Road				
Bond Construction (304) <sup>3</sup>	\$1,800,000	\$0	\$0	\$0
<b>Total Transfer In:</b>	<b>\$1,800,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Available</b>	<b>\$3,892,329</b>	<b>\$0</b>	<b>\$1,894,649</b>	<b>\$0</b>
<b>Total Expenditures</b>	<b>\$1,997,680</b>	<b>\$0</b>	<b>\$1,774,833</b>	<b>\$0</b>
Transfers Out:				
Primary and Secondary Road				
Bond Construction (304) <sup>4</sup>	\$0	\$0	\$119,816	\$0
<b>Total Transfers Out</b>	<b>\$0</b>	<b>\$0</b>	<b>\$119,816</b>	<b>\$0</b>
<b>Total Disbursements</b>	<b>\$1,997,680</b>	<b>\$0</b>	<b>\$1,894,649</b>	<b>\$0</b>
<b>Ending Balance<sup>5</sup></b>	<b>\$1,894,649</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Represents receipt of revenue in the amount of \$794 for the sale of plans associated with Project 006616, Gallows/Annandale/Hummer.

<sup>2</sup> Represents receipt of revenue in the amount of \$992,500 from the Federal Transit Administration for Project 006619, Stringfellow Road Park and Ride Lot.

<sup>3</sup> Represents the transfer of road bond funds from Fund 304, Primary and Secondary Road Bond Construction, to support improvements to Project 006615, Telegraph Road/Florence Lane intersection. The use of road bond funds to support improvements within this fund was approved by the Board of Supervisors on May 20, 2003.

<sup>4</sup> Reflects a Transfer Out from Project 006615, Telegraph Road/Florence Lane, to Fund 304, Primary and Secondary Road Bond Construction, based on project completion.

<sup>5</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 300

## Countywide Roadway Improvement Fund

### FY 2007 Summary of Capital Projects

#### Fund: 300 Countywide Roadway Improvement Fund

Project #	Description	Total Project Estimate	FY 2005 Actual Expenditures	FY 2006 Revised Budget	FY 2007 Advertised Budget Plan
006614	Transportation System Improvements	\$1,050,000	\$0.00	\$506,497.40	\$0
006615	Telegraph Road/Florence Lane	687,122	61,106.98	0.00	0
006616	Gallows/Annandale/Hummer	2,550,794	785,641.15	1,077,821.01	0
006617	Fox Mill Road at Reston Parkway	250,000	133,249.14	90,697.66	0
006618	Fairfax County Pkwy. at Sunrise Valley Road	125,000	25,182.68	99,817.32	0
006619	Stringfellow Road Park and Ride	992,500	992,500.00	0.00	0
008802	Clifton Road		0.00	0.00	0
<b>Total</b>		<b>\$5,655,416</b>	<b>\$1,997,679.95</b>	<b>\$1,774,833.39</b>	<b>\$0</b>

# Fund 301

## Contributed Roadway Improvement Fund

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### Focus

This fund was created specifically to account for proffered developer contributions received for roadway improvements throughout the County. A separate reserve project has been established for each area for which contributions are received, and all receipts are earmarked for these specific areas. As roadway improvement projects are identified that conform to the appropriate funding parameters within each of these areas, funding is reallocated from the specific reserve project to finance the improvements. Estimates for the receipt of proffer funds are based on prior year receipts and anticipated levels of development.

In addition, this fund is sometimes used to provide matching funds to the state for projects identified by the Board of Supervisors in its consideration of the Virginia Department of Transportation (VDOT) Secondary Improvement Budget. Section 33:1-75.1 of the Code of Virginia enables the use of County funds for improvements to the secondary road system and requires that VDOT match up to \$500,000 in County funds as a priority before allocating funds to its road systems.

An amount of \$3,502,118 is included in Fund 301, Contributed Roadway Improvement Fund, in FY 2007. All projects funded in FY 2007 are supported by projected contributions and estimated pooled interest earnings. Pooled interest is projected on both the FY 2007 contribution and existing fund balances. An interest rate of 3.5 percent has been applied in FY 2007 based on current and forecasted interest rates. A list of projects funded in FY 2007 is included in the Summary of Capital Projects. In addition, an amount of \$110,000 is transferred from FY 2007 miscellaneous developer contributions in this fund to Fund 309, Metro Operations and Construction. This funding will support shuttle bus service in the area of the Franconia/Springfield Metrorail Station.

*Private contributions are currently provided for roadway improvements in the following areas:*

**Fairfax Center (Route 50/I-66) Area** - Developer contributions for this area are based on a developer rate schedule for road improvements in the Fairfax Center area. This schedule is revised periodically by the Board of Supervisors and has historically been based upon changes in the highway construction bid index. However, acts approved by the Virginia Legislature in 2005 now require that inflationary adjustments be based on the Consumer Price Index. Ten percent of the developer's contribution is paid to the County at the time of the site plan approval. The balance of the amount due is paid as building permits are issued. As negotiated in individual proffer agreements, in-kind contributions of an equivalent value for road improvements can also be made in lieu of cash payments. An amount of \$600,000 in contributions is estimated for the Fairfax Center area in FY 2007 based upon rezoning plans approved by the Board of Supervisors. In addition, \$19,200 is estimated from interest earnings on the FY 2007 contributions and \$95,979 is projected for interest earnings on the existing fund balance.

Major projects supported by this reserve include improvements to Route 50/Waples Mill Road, Tall Timbers Drive, Stringfellow Road, sections of Clifton Road, and Route 29 within the Fairfax Center area.

**Centreville Area** - Commitments from developers in the Centreville area are included in individual proffer agreements from zoning cases and rates of contributions vary by case. An amount of \$50,000 in contributions for the Centreville area is estimated in FY 2007 based on rezoning plans approved by the Board of Supervisors. In addition, \$1,600 is estimated from interest earnings on the FY 2007 contributions as well as \$33,381 from interest earnings on the existing fund balance.

Major projects supported by this reserve include improvements to sections of Clifton Road within the Centreville area, Stone Road, and Route 29 within the Centreville area.

# Fund 301

## Contributed Roadway Improvement Fund

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**Miscellaneous Contributions** – This project was created to serve as a source of funding for contributions received for miscellaneous roadway improvements throughout the County. Funds are reallocated to specific projects when required. An amount of \$1,400,000 is anticipated in FY 2007 based upon contributions from proffered commitments in rezoning actions approved by the Board of Supervisors. It should be noted that this anticipated revenue includes a contribution of \$110,000 to be transferred to Fund 309, Metro Operations and Construction, to support shuttle bus service in the Franconia/Springfield area. In addition, \$44,800 is estimated from interest earnings on the FY 2007 contributions and \$547,370 is projected for interest on the existing fund balance.

Many different projects are supported by this reserve throughout the County within the following major categories: primary and secondary road improvements, bridge design and construction, intersection/interchange improvements, signal improvements, and transit improvements.

**Tysons Corner Reserve** - This project accounts for private sector contributions received for the Tysons Corner Area. An amount of \$500,000 in contributions is estimated in FY 2007. In addition, \$16,000 is estimated from interest earnings on the FY 2007 contributions and \$303,789 is projected for interest earnings on the existing fund balance.

Major projects supported by this reserve include improvements to Dolley Madison Boulevard, proffered projects, and corridor/pedestrian improvements throughout the Tysons Corner area.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ At the *FY 2005 Carryover Review*, the Board of Supervisors approved an increase of \$31,795,864 due to the carryover of unexpended project balances in the amount of \$30,697,994 and a net increase of \$1,097,870. This net increase is based on higher than anticipated proffers received in FY 2005 of \$809,864 and higher than anticipated interest earnings of \$288,006.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for each project funded in FY 2007 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, source of funding, and completion schedules.

# Fund 301

## Contributed Roadway Improvement Fund

### FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 301, Contributed Roadway  
Improvement Fund

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$32,332,684</b>	<b>\$0</b>	<b>\$30,641,193</b>	<b>\$0</b>
Revenue:				
VDOT Revenue <sup>1</sup>	\$2,473	\$0	\$1,154,671	\$0
Fairfax Center Developer Contributions	512,283	500,000	500,000	600,000
Centreville Developer Contributions	83,566	50,000	50,000	50,000
Miscellaneous Developer Contributions	1,481,696	1,400,000	1,400,000	1,400,000
Tyson's Corner Reserve Contributions	732,319	500,000	500,000	500,000
Pooled Interest <sup>2</sup>	664,112	591,305	591,305	1,062,118
<b>Total Revenue</b>	<b>\$3,476,449</b>	<b>\$3,041,305</b>	<b>\$4,195,976</b>	<b>\$3,612,118</b>
<b>Total Available</b>	<b>\$35,809,133</b>	<b>\$3,041,305</b>	<b>\$34,837,169</b>	<b>\$3,612,118</b>
Total Expenditures	\$4,807,940	\$2,931,305	\$34,727,169	\$3,502,118
Transfers Out:				
Metro Operations and Construction (309) <sup>3</sup>	\$110,000	\$110,000	\$110,000	\$110,000
Primary and Secondary Road				
Bond Construction (304) <sup>4</sup>	250,000	0	0	0
<b>Total Transfers Out</b>	<b>\$360,000</b>	<b>\$110,000</b>	<b>\$110,000</b>	<b>\$110,000</b>
<b>Total Disbursements</b>	<b>\$5,167,940</b>	<b>\$3,041,305</b>	<b>\$34,837,169</b>	<b>\$3,612,118</b>
<b>Ending Balance<sup>5</sup></b>	<b>\$30,641,193</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> VDOT Revenue associated with Project 009913, Dolley Madison Boulevard, for the widening of Route 123.

<sup>2</sup> Pooled interest is earned on the contributions as well as the accumulated fund balance in this fund.

<sup>3</sup> Represents contributions to be transferred to Fund 309, Metro Operations and Construction, to support Metro shuttle bus service in the Franconia/Springfield area.

<sup>4</sup> Reflects a Transfer Out of developer contributions to Fund 304, Primary and Secondary Road Bond Construction, for Project 064242, West Ox Road/Monroe Street (\$150,000) and Project 4YP001, South Van Dorn/I-495 Extend Southbound Lane (\$100,000).

<sup>5</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 301

## Contributed Roadway Improvement Fund

### FY 2007 Summary of Capital Projects

#### Fund: 301 Contributed Roadway Improvements

Project #	Description	Total Project Estimate	FY 2005 Actual Expenditures	FY 2006 Revised Budget	FY 2007 Advertised Budget Plan
007700	Fairfax Center Reserve	\$9,104,801	\$75,392.46	\$3,399,285.56	\$715,179
007701	Route 50/Waples Mill Interchange	4,009,619	602,328.90	2,678,281.79	0
007702	Tall Timbers Drive	100,000	185.72	99,814.28	0
008800	Centreville Reserve	1,842,875	151.18	1,182,244.02	84,981
008801	Stone Road	1,004,903	133,404.04	772,876.12	0
008802	Clifton Road	5,278,595	2,252,291.89	1,512,399.44	0
008803	Route 29 Widening	1,210,851	254,798.15	956,052.85	0
009900	Miscellaneous Contributions	17,033,089	1,293,491.56	11,058,590.12	1,882,169
009901	Primary Improvements	424,584	0.00	424,584.00	0
009902	Secondary Improvements	1,033,765	92,530.00	55,797.00	0
009903	Bridge Design/Construction	8,369	0.00	8,369.00	0
009904	Intersection/Interchange	385,282	0.00	311,975.00	0
009906	Signal Installations	501,707	100,000.00	46,137.57	0
009908	Transit Improvements	32,325	0.00	5,381.59	0
009909	Reston East Park-N-Ride	103,862	0.00	103,862.00	0
009911	Tysons Corner Reserve	11,879,545	259.16	10,759,351.43	819,789
009913	Dolley Madison Blvd	8,945,941	3,106.55	1,352,167.14	0
<b>Total</b>		<b>\$62,900,113</b>	<b>\$4,807,939.61</b>	<b>\$34,727,168.91</b>	<b>\$3,502,118</b>

## Fund 301 Contributed Roadway Improvement Fund

<b>007700</b>	<b>Fairfax Center Reserve</b>
Fairfax Center Area	Providence
<p><b>Description and Justification:</b> FY 2007 funding in the amount of \$715,179 is projected in developer contributions and interest earnings and will serve as a source of funding for Fairfax Center Area roadway improvements as identified by the Board of Supervisors. On March 21, 2005, the Board of Supervisors revised the developer rate schedule for road improvements in the Fairfax Center area from \$4.48 to \$4.75 per gross square foot of non-residential building structure and from \$993 to \$1,053 per residential unit.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition	\$3,780,767	\$1,012,297	\$0	\$2,768,470	\$0	\$0
Design and Engineering	413,675	409,675	4,000	0	0	0
Construction	4,620,325	3,202,938	71,392	630,816	715,179	0
Other	290,034	290,034	0	0	0	0
<b>Total</b>	<b>\$9,104,801</b>	<b>\$4,914,944</b>	<b>\$75,392</b>	<b>\$3,399,286</b>	<b>\$715,179</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$715,179	\$715,179

<p><b>Operating Budget Impact:</b> This ongoing project reserve will have no measurable impact on the operating budget.</p>
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## Fund 301 Contributed Roadway Improvement Fund

<b>008800</b>	<b>Centreville Reserve</b>
Centreville Area	Sully
<p><b>Description and Justification:</b> FY 2007 funding in the amount of \$84,981 is projected in developer contributions and interest earnings and will serve as a source of funding for Centreville Area roadway improvements as identified by the Board of Supervisors. On March 21, 2005, the Board of Supervisors revised the developer rate schedule for road improvements in the Centreville area from \$4.82 to \$5.11 per gross square foot of non-residential building structure and from \$1,903 to \$2,017 per residential unit.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition	\$753,061	\$0	\$0	\$753,061	\$0	\$0
Design and Engineering	226,390	226,239	151	0	0	0
Construction	863,424	349,260	0	429,183	84,981	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$1,842,875</b>	<b>\$575,499</b>	<b>\$151</b>	<b>\$1,182,244</b>	<b>\$84,981</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$84,981	\$84,981

**Operating Budget Impact:** This ongoing project reserve will have no measurable impact on the operating budget.



## Fund 301 Contributed Roadway Improvement Fund

<b>009900</b>	<b>Miscellaneous Contributions</b>
Miscellaneous Areas	Countywide
<p><b>Description and Justification:</b> FY 2007 funding in the amount of \$1,882,169 is projected in developer contributions and interest earnings and will serve as a source of funding for miscellaneous roadway improvement projects. Commitments from developers in this funding category are included in individual proffer agreements from zoning cases and the level of contribution and location where funds can be spent vary by case. This project serves as a reserve project and funds are reallocated to specific projects when required. Many projects throughout the County are supported by this reserve and fall into the following major categories: primary and secondary road improvements, bridge design and construction, intersection/interchange improvements, signal improvements, and transit improvements.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition	\$7,912,009	\$156,804	\$0	\$7,755,205	\$0	\$0
Design and Engineering	523,454	336,266	187,188	0	0	0
Construction	8,596,624	2,304,767	1,106,303	3,303,385	1,882,169	0
Other	1,001	1,001	0	0	0	0
<b>Total</b>	<b>\$17,033,089</b>	<b>\$2,798,838</b>	<b>\$1,293,492</b>	<b>\$11,058,590</b>	<b>\$1,882,169</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$1,882,169	\$1,882,169

**Operating Budget Impact:** This ongoing project reserve will have no measurable impact on the operating budget.

## Fund 301 Contributed Roadway Improvement Fund

<b>009911</b>	<b>Tysons Corner Reserve</b>
Tysons Corner Area	Providence
<p><b>Description and Justification:</b> FY 2007 funding in the amount of \$819,789 is projected in developer contributions and interest earnings and will serve as a source of funding for Tysons Corner Area roadway improvements as identified by the Board of Supervisors. On March 21, 2005, the Board of Supervisors revised the developer rate schedule for road improvements in the Tysons Corner area from \$3.30 to \$3.50 per gross square foot of non-residential building structure and from \$734 to \$778 per residential unit.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition	\$5,454,541	\$0	\$0	\$5,454,541	\$0	\$0
Design and Engineering	405	145	259	0	0	0
Construction	6,424,599	300,000	0	5,304,810	819,789	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$11,879,545</b>	<b>\$300,145</b>	<b>\$259</b>	<b>\$10,759,351</b>	<b>\$819,789</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$819,789	\$819,789

**Operating Budget Impact:** This ongoing project reserve will have no measurable impact on the operating budget.

# Fund 302

## Library Construction

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### **Focus**

This fund supports the construction and renovation of a network of facilities operated by the Fairfax County Public Library that offer library services according to the needs of the community. Approved library construction projects have been primarily financed with General Obligation Bonds and are based on factors such as age and condition of buildings, long-range space needs, projected population growth, usage, and demand for services in underserved areas of the County. New library facilities must be designed to utilize new information resources delivery, with existing facilities from the early 1960s redesigned and renovated to maximize space as well as modern technology.

In the fall of 2004 the voters approved a Public Library Bond Referendum totaling \$52.5 million for library projects. Funding provides for two new libraries, four renovation projects, and prioritized capital renewal of libraries throughout the County. In order to ensure adequate facilities and address demands for services currently unmet, the new Burke Centre and Oakton libraries were approved. Programming and preliminary design work for these libraries is complete, with construction to begin at Oakton in the spring of 2006 and at Burke Centre in the fall of 2006. The selection of libraries for renovation was based on the age, condition and usage at each facility. Four of the oldest libraries were included on the bond referendum for renovation and expansion. These libraries are between 30- and 40-years-old, cannot readily be adapted to the requirements of modern technology, need quiet study space, and consistently exceed the minimum standards of use. The design for the renovation and expansion of the Thomas Jefferson Community Library and Dolley Madison Community Library started in the fall of 2005. The preliminary design for the Richard Byrd Community and Martha Washington Community libraries will start in the fall of 2007.

Capital renewal, including the replacement of building subsystems such as HVAC, roof repairs, electrical systems and other emergency repairs has begun at prioritized libraries throughout the County. Bond funding of \$2.5 million was approved for renewal projects and these funds are reflected in Fund 317, Capital Renewal Construction.

Funding of \$27,168,000 is included in Fund 302, Library Construction, in FY 2007. This amount is supported entirely by General Obligation Bonds approved as part of the Fall 2004 Public Library Bond Referendum. A list of all projects funded in FY 2007 is provided in the Summary of Capital Projects that follows.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ As part of the FY 2005 Carryover Review, the Board of Supervisors approved an increase of \$9,143,272 due to the carryover of unexpended project balances in the amount of \$957,272, as well as an increase of \$8,186,000 in bond funds to support library construction and renovation projects associated with the Fall 2004 Public Library Facilities Bond Referendum.

A Fund Statement, a Summary of Capital Projects and Project Detail Sheets for each project funded in FY 2007 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, source of funding and completion schedules.

# Fund 302 Library Construction

## FUND STATEMENT

### Fund Type G30, Capital Project Funds

### Fund 302, Library Construction

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$205,711</b>	<b>\$0</b>	<b>\$957,272</b>	<b>\$0</b>
Revenue:				
Sale of Bonds <sup>1</sup>	\$0	\$10,359,000	\$18,545,000	\$27,168,000
Miscellaneous <sup>2</sup>	0	100,000	100,000	0
Total Revenue	\$0	\$10,459,000	\$18,645,000	\$27,168,000
Transfers In:				
General Fund (001) <sup>3</sup>	\$885,000	\$683,882	\$683,882	\$0
Total Transfers In	\$885,000	\$683,882	\$683,882	\$0
<b>Total Available</b>	<b>\$1,090,711</b>	<b>\$11,142,882</b>	<b>\$20,286,154</b>	<b>\$27,168,000</b>
Total Expenditures	\$133,439	\$11,142,882	\$20,286,154	\$27,168,000
<b>Total Disbursements</b>	<b>\$133,439</b>	<b>\$11,142,882</b>	<b>\$20,286,154</b>	<b>\$27,168,000</b>
<b>Ending Balance<sup>4</sup></b>	<b>\$957,272</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. The Fall 2004 Public Library Facilities bond referendum approved by voters on November 2, 2004 included \$52.5 million to provide new library facilities as well as renovate existing libraries. Capital renewal bonds in the amount of \$2.5 million are reflected in Fund 317, Capital Renewal Construction. An amount of \$7.36 million was sold as part of the Summer 2006 Bond Sale. It should be noted that an additional \$.74 million has been applied to this fund in bond premium. An amount of \$42.64 million remains in authorized but unissued bonds from the November 2, 2004 bond referendum.

<sup>2</sup> FY 2006 revenue of \$100,000 is anticipated to be received from the City of Fairfax as part of the Project Development Agreement to construct a new Fairfax City Regional Library.

<sup>3</sup> Represents a General Fund transfer of \$585,000 associated with Project 004838, Burke Centre Community Library and \$300,000 associated with Project 004844, Dolley Madison Community Library in FY 2005; and an amount of \$683,882 is associated with Project 004841, Fairfax City Regional Library Renovation in FY 2006.

<sup>4</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 302 Library Construction

## FY 2007 Summary of Capital Projects

### Fund: 302 Library Construction

Project #	Description	Total Project Estimate	FY 2005 Actual Expenditures	FY 2006 Revised Budget	FY 2007 Advertised Budget Plan
004822	Library Contingency		\$0.00	\$85,304.10	\$0
004836	Great Falls Comm. Library	6,698,787	11,869.99	24,211.16	0
004838	Burke Center Library	12,201,192	99,503.72	9,749,546.92	0
004839	Oakton Community Library	7,565,000	21,286.71	7,343,987.54	0
004841	Fairfax City Regional Library Renovation - Phase 2	783,882	778.21	783,103.79	0
004842	Thomas Jefferson Community Library	6,158,198	0.00	1,000,000.00	5,106,000
004843	Richard Byrd Comm. Library	7,272,009	0.00	0.00	7,215,000
004844	Dolley Madison Comm. Library	8,180,209	0.00	1,300,000.00	6,820,000
004845	Martha Washington Comm. Library	8,077,278	0.00	0.00	8,027,000
<b>Total</b>		<b>\$56,936,556</b>	<b>\$133,438.63</b>	<b>\$20,286,153.51</b>	<b>\$27,168,000</b>

## Fund 302 Library Construction

<b>004842</b>	<b>Thomas Jefferson Community Library</b>
7415 Arlington Boulevard	Mason
<p><b>Description and Justification:</b> This project provides for the renovation and expansion of the existing library facility. The Thomas Jefferson Library opened in 1962 and is projected to have an 8.7 percent growth in population by 2020. Renovations will include expanding the current 10,300 square foot library to approximately 16,500 square feet to provide adequate space, address the need for additional quiet space, and provide for modern technology requirements. FY 2007 funding of \$5,106,000 is included for construction costs approved as part of the fall 2004 bond referendum.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	1,051,504	51,504	0	1,000,000	0	0
Construction	5,106,584	584	0	0	5,106,000	0
Other	110	110	0	0	0	0
<b>Total</b>	<b>\$6,158,198</b>	<b>\$52,198</b>	<b>\$0</b>	<b>\$1,000,000</b>	<b>\$5,106,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$5,106,000	\$0	\$0	\$5,106,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
N/A	Fourth Quarter FY 2007	Second Quarter FY 2008	Fourth Quarter FY 2008	Second Quarter FY 2009

<p><b>Operating Budget Impact:</b> This facility is expected to be complete in FY 2009. In order to prepare for the re-opening of the library some equipment and furniture for the expansion area will be required in FY 2008 and is estimated at \$1.02 million. FY 2009 costs are estimated at \$216,000 and recurring costs associated with potential increases in staff and on-going annual operational costs are estimated to be approximately \$125,000.</p>
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## Fund 302 Library Construction

<b>004843</b>	<b>Richard Byrd Community Library</b>
7250 Commerce Street	Lee
<p><b>Description and Justification:</b> This project provides for the renovation and expansion of the existing library facility. The Richard Byrd Library opened in 1965 and is projected to have a 28.8 percent growth in population by 2020. Renovations will include expanding the current 10,000 square foot library to approximately 18,200 square feet to provide adequate space, address the need for additional quiet space, and provide for modern technology requirements. FY 2007 funding of \$7,215,000 provides for the design, permitting work and construction of the library approved as part of the fall 2004 bond referendum.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	7,271,315	56,315	0	0	7,215,000	0
Construction	584	584	0	0	0	0
Other	110	110	0	0	0	0
<b>Total</b>	<b>\$7,272,009</b>	<b>\$57,009</b>	<b>\$0</b>	<b>\$0</b>	<b>\$7,215,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$7,215,000	\$0	\$0	\$7,215,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
N/A	Fourth Quarter FY 2007	Second Quarter FY 2008	Fourth Quarter FY 2008	Second Quarter FY 2010

<p><b>Operating Budget Impact:</b> This facility is expected to be complete in FY 2010. In order to prepare for the re-opening of the library some equipment and furniture for the expansion area will be required in FY 2009 and is estimated at \$1.07 million. FY 2010 costs are estimated at \$218,000 and recurring costs associated with potential increases in staff and on-going annual operational costs are estimated to be approximately \$122,000.</p>
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## Fund 302 Library Construction

<b>004844</b>	<b>Dolley Madison Community Library</b>
122 Oak Ridge Avenue	Dranesville
<p><b>Description and Justification:</b> This project provides for the renovation and expansion of the existing library facility. The Dolley Madison Library opened in 1967 and is projected to have a 13.3 percent growth in population by 2020. Renovations will include expanding the current 10,630 square foot library to approximately 19,250 square feet to provide adequate space, address the need for additional quiet space, and provide for modern technology requirements. A feasibility study has also been completed to evaluate the relocation of the Dranesville District Supervisors' office to this facility, although funding to support this relocation has not yet been identified. FY 2007 funding of \$6,820,000 provides for the construction of the library approved as part of the fall 2004 bond referendum.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	1,359,515	59,515	0	1,300,000	0	0
Construction	6,820,584	584	0	0	6,820,000	0
Other	110	110	0	0	0	0
<b>Total</b>	<b>\$8,180,209</b>	<b>\$60,209</b>	<b>\$0</b>	<b>\$1,300,000</b>	<b>\$6,820,000</b>	<b>\$0</b>

Source of Funding				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$6,820,000	\$0	\$0	\$6,820,000

Completion Schedule				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
N/A	Third Quarter FY 2005	First Quarter FY 2006	First Quarter FY 2007	Second Quarter FY 2009

<p><b>Operating Budget Impact:</b> This facility is expected to be complete in FY 2009. In order to prepare for the re-opening of the library some equipment and furniture for the expansion area will be required in FY 2008 and is estimated at \$1.02 million. FY 2009 costs are estimated at \$216,000 and recurring costs associated with potential increases in staff and on-going annual operational costs are estimated to be approximately \$117,000.</p>
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## Fund 302 Library Construction

<b>004845</b>	<b>Martha Washington Community Library</b>
6614 Fort Hunt Road	Mount Vernon
<p><b>Description and Justification:</b> This project provides for the renovation and expansion of the existing library facility. The Martha Washington Library opened in 1969 and is projected to have a 29.7 percent growth in population by 2020. Renovations will include expanding the current 10,220 square foot library to approximately 18,000 square feet to provide adequate space, address the need for additional quiet space, and provide for modern technology requirements. FY 2007 funding of \$8,027,000 provides for the final design, permitting, utility work and construction of the library as approved as part of the fall 2004 bond referendum.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	8,076,584	49,584	0	0	8,027,000	0
Construction	584	584	0	0	0	0
Other	110	110	0	0	0	0
<b>Total</b>	<b>\$8,077,278</b>	<b>\$50,278</b>	<b>\$0</b>	<b>\$0</b>	<b>\$8,027,000</b>	<b>\$0</b>

Source of Funding				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$8,027,000	\$0	\$0	\$8,027,000

Completion Schedule				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
N/A	Fourth Quarter FY 2007	Second Quarter FY 2008	Fourth Quarter FY 2008	Second Quarter FY 2010

<p><b>Operating Budget Impact:</b> This facility is expected to be complete in FY 2010. In order to prepare for the re-opening of the library some equipment and furniture for the expansion area will be required in FY 2009 and is estimated at \$1.07 million. FY 2010 costs are estimated at \$218,000 and recurring costs associated with potential increases in staff and on-going annual operational costs are estimated to be approximately \$107,000.</p>
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# Fund 303

## County Construction

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### Focus

This fund provides for critical park maintenance and repairs, as well as enhancements to County facilities, Park Authority facilities, and County and School athletic fields. This fund also supports payments and obligations such as lease-purchase agreements, the acquisition of properties, construction and renovation projects associated with County facilities, and the County's annual contributions to Senior Initiatives, the School-Age Child Care (SACC) Center Program, and the Northern Virginia Community College.

Funding in the amount of \$16,889,944 is included in Fund 303, County Construction, in FY 2007. Funding includes an amount of \$10,460,418 supported by a General Fund Transfer, an amount of \$5,485,369 supported by the allocation of House Bill 599 state revenues received by the County, and \$944,157 supported by the Athletic Services fee. It should be noted that funding has been limited to the most critical priority projects which are listed on the Summary of Capital Projects that follows.

### Park Maintenance Projects

FY 2007 funding in the amount of \$2,182,076 has been included for Park maintenance of both facilities and grounds. The Park facilities maintained with General Fund monies include but are not limited to: field houses, boat houses, pump houses, maintenance facilities, sheds, shelters and office buildings. Park priorities are based on the assessment of current repair needs including safety and health issues, facility protection, facility renewal and improved services. In addition, Park maintenance requirements are generated through scheduled preventative maintenance or from user requests for facility alterations. Specific funding levels in FY 2007 include:

- ◆ An amount of \$425,000 for general park maintenance at non-revenue supported Park facilities. These maintenance requirements include major non-recurring repairs and stabilization of new properties, as well as repairs/replacements and improvements to roofs, electrical and lighting systems, sprinklers, HVAC systems, and the replacement of security and fire alarm systems. Details of specific Park facility improvements are included on the Project Detail Sheets that follow.
- ◆ An amount of \$987,076 to fund annual requirements for Parks grounds maintenance at non-revenue supported parks. Grounds maintenance includes the upkeep of sidewalks, mowing of wooded and grassy areas, parking lots, bridges, recreation and irrigation equipment, picnic equipment, tennis courts and trails at County parks.
- ◆ An amount of \$470,000 for minor routine preventive maintenance of non-revenue supported Park Authority structures. These repairs include the replacement of broken windows and doors, equipment repairs, and the scheduled inspection of HVAC, security, and fire alarm systems. This funding for routine repairs includes \$110,000 for maintenance of operating equipment and \$360,000 for maintenance of facilities.
- ◆ An amount of \$300,000 to continue the implementation of Americans with Disabilities Act (ADA) compliance at Park facilities. FY 2007 funding will support mandated retrofits at Lake Fairfax Park including the outdoor restroom, parking spaces, and an accessible route to the picnic pavilion.

### Athletic Field Maintenance Projects

FY 2007 funding in the amount of \$5,062,788 has been included for athletic field maintenance. In FY 2007 revenue generated from the Athletic Services Fee in the amount of \$944,157 will go directly to support athletic field maintenance, which in recent years has been identified as a critical need. Of this total, \$251,245 of Athletic Services Fee revenue will be dedicated to the enhanced maintenance of school athletic fields, \$500,401 will be dedicated to the Synthetic Turf Development Program, and \$192,511 to custodial support for indoor sports organizations. An effort has been made to provide continuous maintenance to maintain

## Fund 303

### County Construction

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quality athletic fields at acceptable standards and improve safety for users. Maintenance of athletic fields includes: field lighting, fencing, irrigation, dugout covers, infield dirt, aeration, and seeding. These maintenance efforts will improve safety standards, enhance playing conditions, and increase user satisfaction. Specific funding levels in FY 2007 include:

- ◆ An amount of \$2,280,384 to continue athletic field maintenance efforts on Park Authority athletic fields. Athletic field costs include electricity for lighted facilities and maintenance of lighting systems, water and irrigation system maintenance, and minor ball field repairs. This effort is being coordinated by the Fairfax County Park Authority.
- ◆ An amount of \$100,000 to continue the replacement and upgrading of Fairfax County Public Schools (FCPS) boys' baseball field lighting systems used by many County organizations. A standard of 30-foot candles of light in the infield and 20-foot candles of light in the outfield are the recommended levels of lighting. Currently all boys fields have lighting. Funding supports a replacement and repair schedule, as well as improvements to bring older lighting systems up to new standards. Lighting costs are shared with FCPS. FY 2007 funding represents the County's share of total costs and will provide for lighting improvements at Thomas Jefferson High School and Edison High School. Schools receiving improvements are prioritized by FCPS.
- ◆ Funding in the amount of \$100,000 to continue installing lights on FCPS athletic fields and identified County parks used for girls' softball. Staff from the Department of Community and Recreation Services (CRS) continues to work with community sports groups and coordinate with the FCPS and the Fairfax County Park Authority to identify, prioritize and develop plans for addressing girls' softball field lighting requirements. FY 2007 funding provides for softball field lighting installation at Whitman Middle School and Madison High School. This effort is being coordinated by CRS.
- ◆ An amount of \$751,245 for enhanced maintenance of school athletic fields. This project will provide consolidated funding for an enhanced level of maintenance performed by the Park Authority on FCPS athletic fields, and will directly apply revenue generated by the Athletic Services Fee to the athletic field maintenance program. All funding previously included for spring clean-up of middle and elementary schools and other maintenance provided by the Department of Community and Recreation Services will now be conducted by the Park Authority and accounted for in a single project. The enhanced level of maintenance will provide a consistent mowing frequency schedule for high school diamond fields, as well as diamond field infield preparation twice a week for all elementary, middle and high school fields. It will also establish post-season field treatment standards and a maintenance schedule for recently completed irrigation and lighting projects on FCPS fields. Of the total funding, an amount of \$251,245 is included for this program based on the FY 2007 revenue projection, supported by revenue generated from the Athletic Services Fee. An additional \$500,000 in General Fund monies is included to supplement the project.
- ◆ An amount of \$900,000, to support the Synthetic Turf Development Program. This amount provides funding approximately equal to the value of one field. This program facilitates the development of synthetic turf fields in the County. Fields are chosen through a review process based on the need in the community, projected community use, and the field location and amenities. Of the total funding, an amount of \$500,401 is included for this program based on the FY 2007 revenue projection, supported by revenue generated from the Athletic Services Fee. An additional \$399,599 in General Fund monies is included to supplement the project.
- ◆ An amount of \$192,511 for custodial support for indoor gyms used by sports organizations. The use of FCPS indoor facilities on the weekend requires FCPS to schedule a school system employee to open and close the facility. Beginning in FY 2006 revenue generated from the Athletic Services Fee is used to

## Fund 303 County Construction

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provide payment for FCPS staff, eliminating the need for indoor sports organizations to pay the hourly rate previously charged. This project is entirely supported by revenue generated from the Athletic Services Fee and managed by the Department of Community and Recreation Services.

- ◆ An amount of \$738,648 to support general maintenance at designated FCPS athletic fields. This maintenance effort includes a consistent mowing frequency of 28 times per year at 473 athletic fields (approximately 160 school sites) and provides for aeration and over-seeding to improve turf coverage and reduce the chance of injury. This program was established in an effort to maintain consistent standards among all athletic fields, improve playing conditions and safety standards, and increase user satisfaction. This effort is managed by the Park Authority; however, all field maintenance will be coordinated between the Park Authority and the Department of Community and Recreation Services.

### New and Renovated Facilities

FY 2007 funding in the amount of \$5,887,680 has been included for costs related to the renovation of existing facilities and the construction of new facilities.

- ◆ Funding of \$1,000,000 is included to provide for the acquisition of land or open space preservation throughout the County.
- ◆ Funding of \$1,000,000 is included for the second payment for the Salona property. Based on the Board of Supervisor's approval of the purchase of the conservation easement at the Salona property on September 26, 2005, an amount of \$1,104,305 will be dedicated to the FY 2007 payment. Initial funding was originally earmarked for Salona in Project 009400, Land Acquisition Reserve; this funding will be used for the FY 2006 payment and the remaining requirement of \$104,305 in FY 2007. The payment will be approximately \$1,000,000 per year for the next 20 years.
- ◆ Funding of \$3,182,905 is included to continue to address property management and development, as well as continued building stabilization mitigation efforts for the Central Max facility, at the Laurel Hill property. Laurel Hill was transferred to the County by the federal government in early 2002. The property includes approximately 2,340 acres of land and 1.48 million square feet of building space. FY 2007 funding will continue to address needs at this site, including a security/maintenance contract, consulting services, structural maintenance and utilities at existing buildings, custodial, planning, engineering positions, asbestos abatement, and demolition of unserviceable buildings.
- ◆ Funding of \$75,000 is included to provide funding for a feasibility study for a new County cemetery located on Laurel Hill property. Although the current County cemetery has been full for over 10 years, the County has continued to support indigent burials through a contract with a private cemetery. Because there is concern regarding how much longer the vendor will be able to provide available plots, a County owned cemetery may be a more reasonable option for the future.
- ◆ An amount of \$400,000 to continue recurring maintenance of capital improvements associated with the Commercial Revitalization Program as approved by the Board of Supervisors on December 2, 1996. Maintenance projects include landscaping, mowing, trash pickup, maintenance of bicycle racks, area signs and street furniture. Maintenance is provided in four major revitalization areas of the County, including Annandale, Route 1, Springfield and Baileys Crossroads.
- ◆ An amount of \$229,775 for telecommunications systems at several new facilities including: Crosspointe Fire Station, Fairfax Center Fire Station, Providence District Supervisors Office, Katherine K. Hanley Family Shelter, Oakton Library, and Mott Community Center.

# Fund 303

## County Construction

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### Senior Initiatives

FY 2007 funding in the amount of \$1,200,000 has been included to support Countywide Senior Initiatives. Specific funding levels in FY 2007 include:

- ◆ An amount of \$500,000 is included to support the Fairfax County CARE Fund, a project to address current shortages in low income assisted living facilities. The Fairfax County CARE Fund is a public/private collaborative partnership that will enable a one-time public investment of \$500,000 to leverage an additional \$2 million in private funds to address the critical shortage in assisted living options for low income seniors and adults with disabilities. Only two facilities currently target low income persons, Lincolnia Center (52 beds), and the District Home (64 beds, with 19 of these earmarked for Fairfax County residents). Currently, there is a waiting list of 205 individuals for the Lincolnia Center and/or the District Home. The average cost in Fairfax County for a private assisted living level of care exceeds \$4,000 per month. For persons who cannot afford that monthly payment, the only public assistance for assisted living is Auxiliary Grant (AG); however, the maximum monthly gross income limit to qualify for an AG in Northern Virginia is only \$1,219. As a result, many do not have the ability to pay for assisted living. Once established, the CARE fund will help develop affordable assisted living options for these individuals. It is also expected that the CARE Fund will provide the stimulus for facilities to develop creative strategies to address the gap between AG payments and actual operational costs while enabling the creation of additional affordable bed space.
  
- ◆ An amount of \$400,000 is included to support a new long term care non-profit that will integrate the various long term care support programs in the community, build capacity, and develop a single, coordinated long term care system that will be easier for families to navigate when seeking the most effective care for their loved ones. This organization will help facilitate community participation, assure capacity expansion, support implementation of the Long Term Care Strategic Plan and stimulate collaborative partnerships. It will serve as the focal point for the development of a quality long term care system, leveraging additional resources among providers, consumers, government agencies, nonprofits, for profits, educational institutions, businesses and faith-based organizations to cooperatively develop long term care solutions.
  
- ◆ An amount of \$300,000 is included to support the proposed Fairfax County Incentive Fund (FCIF). The FCIF will aim to widen the array of services available in the community by providing grants to community organizations to stimulate the development of self-sustaining initiatives that will build additional long term care options for seniors and adults with disabilities in underserved communities. Special attention will be paid to ethnic and cultural minorities. This program will be established with an initial \$300,000, and supported by a recurring investment for three years.

### Emergency Management

- ◆ An amount of \$700,000 is included to begin to address on-going and projected County Emergency Planning Initiatives such as updating the County Emergency Operations Plan and the Regional Mitigation Plan, planning for public health outbreaks, updating business operations plans, and several other emergency planning efforts. Many of these initiatives will be supplemented by applied grant funding, however additional support is required in FY 2007 to continue both local and regional emergency planning efforts.

# Fund 303

## County Construction

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### Payments and Obligations

FY 2007 funding in the amount of \$1,857,400 has been included for costs related to annual contributions and contractual obligations.

- ◆ Funding of \$750,000 is included for the County's annual contribution to offset school operating and overhead costs associated with new School-Age Child Care (SACC) Centers.
- ◆ Funding of \$1,007,400 is included for Fairfax County's contribution to the Northern Virginia Community College (NVCC). Funding provides for the continued construction and maintenance of various capital projects on college campuses within the NVCC system. The FY 2007 funding level reflects \$1.00 per capita based on a population figure provided by the Weldon Cooper Center.
- ◆ Funding of \$100,000 is included to support payments to developers for interest earned on conservation bond deposits. The County requires developers to contribute funds to ensure the conservation of existing natural resources. Upon satisfactory completion of projects, the developer is refunded the deposit with interest.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ As part of the *FY 2005 Carryover Review*, the Board of Supervisors approved an increase of \$57,883,851 due to the carryover of unexpended project balances of \$55,004,829 and a net adjustment of \$2,879,022. This adjustment includes an increase to the General Fund transfer of \$6,848,500. The General Fund transfer includes funding of \$150,000 to support countywide security improvements; \$5,000,000 to support the full scope of construction associated with the forensics facility; \$400,000 to support higher than anticipated costs associated with the Katherine K. Hanley Family Shelter; \$312,500 to support Prioritized Feasibility Studies in advance of the fall 2006 Public Safety Bond Referendum; \$350,000 to support Public Safety Center Security Enhancements; \$100,000 for site stabilization at Mount Gilead; \$136,000 for Burke VRE Trails; and \$400,000 for road improvements needed in front of the Wolf Trap Fire Station.
- ◆ Also included in this adjustment was an increase of \$729,250 in Project 009400, Land Acquisition Reserve, necessary to reimburse Fund 303 for an open-space easement purchased for the Oak Hill property in FY 2004, an increase of \$470,769 necessary to appropriate revenue received in FY 2005 for the sale of Land Bay A, and an increase of \$21,038 necessary to appropriate miscellaneous revenues. These increases were offset by a decrease of \$4,411,930 due to two bond-funded capital renewal projects that will now be accounted for in Fund 317, Capital Renewal Construction, and a transfer of \$778,604 to Fund 317 associated with moving project balances of capital renewal projects that beginning in FY 2006 are accounted for in Fund 317.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for each project funded in FY 2007 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, source of funding, and completion schedules.

# Fund 303

## County Construction

### FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 303, County Construction

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance<sup>1</sup></b>	<b>\$38,826,182</b>	<b>\$470,769</b>	<b>\$49,576,515</b>	<b>\$0</b>
Revenue:				
Micellaneous <sup>2</sup>	\$21,038	\$0	\$0	\$0
Sale of Land and Buildings <sup>3</sup>	15,500,000	0	0	0
State Aid <sup>4</sup>	5,097,776	5,905,747	6,115,747	5,485,369
Federal Aid <sup>5</sup>	0	0	235,121	0
Sale of Bonds <sup>6</sup>	0	0	1,317,319	0
Insurance Reimbursement <sup>7</sup>	250,000	0	475,000	0
Maintenance Fee Revenue <sup>8</sup>	0	907,869	907,869	944,157
Total Revenue	\$20,868,814	\$6,813,616	\$9,051,056	\$6,429,526
Transfer In:				
General Fund (001)	\$20,579,332	\$10,819,271	\$17,667,771	\$10,460,418
Total Transfers In	\$20,579,332	\$10,819,271	\$17,667,771	\$10,460,418
<b>Total Available</b>	<b>\$80,274,328</b>	<b>\$18,103,656</b>	<b>\$76,295,342</b>	<b>\$16,889,944</b>
Total Expenditures	\$15,668,582	\$17,632,887	\$75,516,738	\$16,889,944
Transfers Out:				
Park Revenue Fund (170)	\$15,029,231	\$0	\$0	\$0
Capital Renewal Construction (317) <sup>9</sup>	0	0	778,604	0
Total Transfers Out	\$15,029,231	\$0	\$778,604	\$0
<b>Total Disbursements</b>	<b>\$30,697,813</b>	<b>\$17,632,887</b>	<b>\$76,295,342</b>	<b>\$16,889,944</b>
<b>Ending Balance<sup>10</sup></b>	<b>\$49,576,515</b>	<b>\$470,769</b>	<b>\$0</b>	<b>\$0</b>

# Fund 303

## County Construction

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<sup>1</sup> The FY 2006 Adopted Budget Plan Beginning Balance is revenue from the sale of County land received in FY 2005. The County received \$15,500,000, and an amount of \$15,029,231 was transferred to Fund 170, Park Revenue Fund to pay the debt service associated with a Revenue Anticipation Note (RAN) utilized to acquire the Hunter Park property. An amount of \$470,769 was in excess of the total required to pay the debt service associated with the RAN. This amount was appropriated to Project CG0046, Contingency, at the *FY 2005 Carryover Review*.

<sup>2</sup> Represents revenue received in the amount of \$4,293 for Project 005004, FCPS Athletic Field Matching Program, an amount of \$300 for Project 009444, Laurel Hill Development, an amount of \$16,331 for Project 005009, Athletic Field Maintenance, and \$114 in miscellaneous revenue.

<sup>3</sup> Represents revenue from the sale of County land received in FY 2005. This revenue was transferred to Fund 170, Park Revenue Fund to pay the debt service associated with a Revenue Anticipation Note (RAN) utilized to acquire the Hunter Park property.

<sup>4</sup> FY 2005 represents House Bill 599 state revenues in the amount of \$5,097,776. FY 2006 represents \$5,905,747 in HB599 revenues and \$210,000 from the Northern Virginia Transportation Commission associated with Project 009452, Burke Centre and Rolling Road VRE lots.

<sup>5</sup> Represents anticipated revenues from the General Services Administration to support asbestos mitigation efforts at identified Laurel Hill properties.

<sup>6</sup> The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 2, 2004, the voters approved a \$32.5 million Human Services Facilities Bond Referendum and a \$52.5 million Public Library Facilities Bond Referendum. An amount of \$2.5 million in each bond referendum was designated for Capital Renewal purposes. Beginning in FY 2006 all capital renewal projects were accounted for in Fund 317, Capital Renewal Construction. The FY 2006 amount of \$1,317,319 includes an amount of \$588,069 for expenditures that took place in Fund 303 in advance of FY 2006 due to the critical nature of the capital renewal needs. It also includes an amount of \$729,250 which represents revenue associated with reimbursement for a park easement purchased in FY 2004. In FY 2004 an open-space easement was purchased for the Oak Hill property with the understanding that reimbursement would be provided if the 2004 Park Bond Referendum was approved. Based on the approval of the 2004 Referendum, bonds were sold in August 2005 and Project 009400, Land Acquisition Reserve, was reimbursed at the *FY 2005 Carryover Review*.

<sup>7</sup> Represents anticipated insurance reimbursement for Project 009479, Mason District Amphitheater, for costs associated with reconstruction after fire damage. An amount of \$250,000 was received in FY 2005 and an additional \$475,000 is anticipated to be received in FY 2006.

<sup>8</sup> Represents the estimated revenue to be generated by the Athletic Field Application fee to support Project 005012, Athletic Services Fee - Field Maintenance, Project 005013, Athletic Services Fee - Turf Field Development, and Project 005014, Athletic Services Fee - Custodial Support.

<sup>9</sup> Beginning in FY 2006 all capital renewal projects will be accounted for in Fund 317, Capital Renewal Construction. An amount of \$778,604 was transferred to Fund 317 in order to move remaining project balances out of Fund 303.

<sup>10</sup> Capital projects are budgeted based on total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.



# Fund 303 County Construction

## FY 2007 Summary of Capital Projects

### Fund: 303 County Construction

Project #	Description	Total Project Estimate	FY 2005 Actual Expenditures	FY 2006 Revised Budget	FY 2007 Advertised Budget Plan
001008	South County Animal Shelter	\$20,000	\$0.00	\$9,942.10	\$0
001035	Data Center Reconfigurations	450,000	9,441.45	257,840.58	0
001037	General District Court Expansion	772,359	38,501.93	12,785.63	0
001038	Circuit Court Expansion II	3,810,787	0.00	103,495.05	0
003099	Emergency Building Repairs		409,785.54	0.00	0
003100	Fire Alarm Systems		123,484.17	0.00	0
004999	Boys' 90' Athletic Field Lighting		100,000.00	102,142.80	100,000
005000	Girls' Softball Field Lighting		150,580.79	193,789.02	100,000
005001	Girls' Fast Pitch Field Maintenance		116,313.56	100,341.47	0
005002	Athletic Field Development	50,000	0.00	50,000.00	0
005004	FCPS Athletic Fields - Matching Program		273,367.76	101,147.33	0
005006	Park Maintenance of FCPS Fields		782,972.99	796,254.89	738,648
005007	Wakefield Softball Complex	1,700,000	53,839.07	47,429.61	0
005009	Athletic Field Maintenance		2,155,555.57	2,294,064.09	2,280,384
005010	Annual FCPS Field Clean-Up & Maint.		154,469.00	12,320.02	0
005012	Athletic Services Fee - Field Maintenance	1,677,945	0.00	741,592.00	751,245
005013	Athletic Services Fee - Turf Field Development	1,381,169	0.00	481,169.00	900,000
005014	Athletic Services Fee - Custodial Support	377,619	0.00	185,108.00	192,511
007012	School Aged Child Care Contribution		500,000.00	500,000.00	750,000
008000	Government Center	68,751,226	0.00	21,639.26	0
008043	Northern Virginia Community College		905,670.00	1,012,100.00	1,007,400
009132	Roof Repairs and Waterproofing		128,760.98	0.00	0
009133	Carpet Replacement		50,000.00	0.00	0
009136	Parking Lot and Garage Repairs		166,414.43	0.00	0
009151	HVAC/Electrical Systems		706,698.50	0.00	0
009152	Crossroads Relocation	321,503	1,091.53	0.00	0
009164	Jermantown Garage Renovation	1,040,850	0.00	174,872.00	0
009400	Land Acquisition Reserve		1,000,000.00	4,238,523.18	1,000,000
009406	ADA Compliance - Countywide		265,327.72	787,088.32	0
009416	ADA Compliance - FCPA		24,248.33	163,091.64	300,000
009417	Parks - General Maintenance		268,767.23	910,302.67	425,000
009422	Maintenance - CRP		172,016.66	385,081.26	400,000
009425	South County Government Center	7,748,712	746,638.44	1,907,983.26	0
009428	Maintenance - Non-CRP		0.00	145,673.58	0
009429	Security Improvements		0.00	650,000.00	0
009431	Emergency Generator Replacement		80,000.00	0.00	0
009432	Phone Systems		159,791.10	187,156.31	229,775
009435	Mt. Vernon Health Center	7,225,000	1,681.74	1,114.11	0
009438	Forensics Facility	13,000,000	3,288.26	12,771,900.96	0
009441	Roberts Road Enhancements	90,467	0.00	10,105.64	0
009442	Parks - Grounds Maintenance		887,721.54	1,322,637.32	987,076
009443	Parks - Facility/Equip. Maint.		612,715.11	517,362.01	470,000
009444	Laurel Hill (Lorton) Development		1,967,022.74	12,716,939.91	3,182,905
009447	Inventory Of Civil War Sites	150,000	0.00	95.45	0
009451	Providence District Supv's Office	100,000	0.00	100,000.00	0
009452	Burke Centre & Rolling Rd. VRE Lots	471,709	198,467.12	28,088.37	0
009453	West County Recreation Center	1,000,000	499,565.68	434.32	0
009455	West Ox Complex Feasibility Study	327,554	52,766.85	0.00	0
009459	HIPAA Compliance		0.00	100,000.00	0
009461	Public Facilities at Laurel Hill	18,200,000	0.00	18,200,000.00	0
009463	Hybla Valley Computer Learning Center	45,000	0.00	153.00	0
009464	Katherine K. Hanley Family Shelter	4,381,238	167,484.14	4,150,584.67	0

# Fund 303 County Construction

## FY 2007 Summary of Capital Projects

### Fund: 303 County Construction

Project #	Description	Total Project Estimate	FY 2005 Actual Expenditures	FY 2006 Revised Budget	FY 2007 Advertised Budget Plan
009465	Government Center Security Enhancements	150,000	108,309.57	41,690.43	0
009467	Mott Community Center	2,000,000	0.00	2,000,000.00	0
009468	Braddock District Capital Projects		58,162.63	391,837.37	0
009469	Dranesville District Capital Projects		2,111.88	447,888.12	0
009470	Hunter Mill District Capital Projects		346.50	449,653.50	0
009471	Lee District Capital Projects		5,374.25	444,625.75	0
009472	Mason District Capital Projects		6,625.81	443,374.19	0
009473	Mount Vernon District Capital Projects		39,138.18	410,861.82	0
009474	Providence District Capital Projects		4,593.44	445,406.56	0
009475	Springfield District Capital Projects		12,730.71	437,269.29	0
009476	Sully District Capital Projects		20,626.36	429,373.64	0
009477	At Large (Countywide) Capital Projects		65,493.05	234,506.95	0
009478	Laurel Hill Cemetery		0.00	0.00	75,000
009479	Mason District Amphitheater	725,000	700,859.72	24,140.28	0
009480	Library Capital Renewal		60,783.83	0.00	0
009481	Juvenile/Human Services Capital Renewal		527,285.58	0.00	0
009482	Franconia Museum	50,000	7,505.10	42,494.90	0
009483	Government Center Amphitheater	50,000	0.00	50,000.00	0
009484	Prioritized Feasibility Studies		1,597.65	623,402.45	0
009485	Animal Shelter Improvements	125,000	0.00	125,000.00	0
009487	Public Safety Center Security Enhancements	780,000	0.00	390,000.00	0
009489	Road Improvements - Wolf Trap FS		0.00	400,000.00	0
009491	Burke Station VRE Trails		0.00	324,291.00	0
009492	Mt. Gilead Site Stabilization		0.00	100,000.00	0
009494	Salona Property	1,000,000	0.00	0.00	1,000,000
009495	Emergency Management Initiatives		0.00	0.00	700,000
009496	Fairfax Family CARE Fund		0.00	0.00	500,000
009497	Long Term Care Non-Profit		0.00	0.00	400,000
009498	Fairfax County Incentive Fund (FCIF)		0.00	0.00	300,000
009998	Payments Of Interest On Bonds		112,587.92	251,344.01	100,000
CG0046	Contingency Fund 303		0.00	517,229.40	0
<b>Total</b>		<b>\$137,973,138</b>	<b>\$15,668,582.11</b>	<b>\$75,516,738.49</b>	<b>\$16,889,944</b>

## Fund 303 County Construction

<b>004999</b>	<b>Boys' 90 Foot Baseball Field Lighting</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for continuing upgrades associated with boys' baseball field lighting at Fairfax County Public Schools (FCPS) middle and high schools. Currently all boys fields have lighting. Funding supports a replacement and repair schedule, as well as improvements to bring older lighting systems up to new standards. The school system's Office of Design and Construction Services recommends a standard of 30-foot candles of light in the infield and 20-foot candles of light in the outfield. FY 2007 funding in the amount of \$100,000 is included for the installation of baseball field lighting at Thomas Jefferson High School and Edison High School. This effort is being coordinated by the Department of Community and Recreation Services.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		1,340,329	100,000	102,143	100,000	0
Other		12,569	0	0	0	0
<b>Total</b>	Continuing	<b>\$1,352,898</b>	<b>\$100,000</b>	<b>\$102,143</b>	<b>\$100,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$100,000	\$0	\$0	\$0	\$100,000

<p><b>Operating Budget Impact:</b> This ongoing project will have no measurable impact of the operating budget.</p>
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## Fund 303 County Construction

<b>005000</b>	<b>Girls' Softball Field Lighting</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for the installation of lights on Fairfax County Public Schools (FCPS) middle and high school athletic fields, as well as identified County park facilities used for girls' softball. Staff from the Department of Community and Recreation Services (CRS) continues to work with community sports groups and to coordinate with FCPS and the Fairfax County Park Authority to identify, prioritize and develop plans for addressing girls' softball field lighting requirements. FY 2007 funding in the amount of \$100,000 will address softball field lighting installation at Whitman Middle School and Madison High School. This effort is being coordinated by CRS.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		14,124	180	0	0	0
Construction		588,599	150,401	193,789	100,000	0
Other		762	0	0	0	0
<b>Total</b>	Continuing	\$603,485	\$150,581	\$193,789	<b>\$100,000</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$100,000	\$0	\$0	\$0	\$100,000

<p><b>Operating Budget Impact:</b> This ongoing project will have no measurable impact on the operating budget.</p>
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## Fund 303 County Construction

<b>005006</b>	<b>Parks Maintenance of Fairfax County Public Schools Athletic Fields</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for the improved maintenance of FCPS athletic fields. FCPS athletic field maintenance includes a consistent mowing frequency of 28 times per year at designated school fields, improving playing conditions at 473 athletic fields (approximately 160 school sites) through aeration and over-seeding, improving safety standards, and increasing user satisfaction. FY 2007 funding in the amount of \$738,648 is included for the continuation of the FCPS athletic field maintenance program. An inflation factor of 2.59 percent associated with increases in personnel based contracts has been applied. This effort is being coordinated by the Fairfax County Park Authority.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		23,033	0	0	0	0
Construction		331,854	0	796,255	738,648	0
Other		2,249,390	782,973	0	0	0
<b>Total</b>	Continuing	<b>\$2,604,277</b>	<b>\$782,973</b>	<b>\$796,255</b>	<b>\$738,648</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$738,648	\$0	\$0	\$0	\$738,648

<p><b>Operating Budget Impact:</b> Funding for this project is used entirely for contracted services managed by the Park Authority. As a result there is no measurable impact on the operating budget.</p>
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## Fund 303 County Construction

<b>005009</b>	<b>Athletic Field Maintenance</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for the maintenance of all athletic fields managed by the Park Authority. FY 2007 funding in the amount of \$2,280,384 is included to provide for continued personnel and operating costs associated with the program, including electricity for lighted facilities and maintenance of lighting systems, water and irrigation system maintenance, and minor ball field repairs. An inflation factor of 2.59 percent associated with increases in personnel based contracts has been applied. This effort is being coordinated by the Fairfax County Park Authority.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		1,166,718	0	868,750	2,280,384	0
Construction		0	0	0	0	0
Other		872,092	2,155,556	1,425,314	0	0
Total	Continuing	\$2,038,810	\$2,155,556	\$2,294,064	<b>\$2,280,384</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$2,280,384	\$0	\$0	\$0	\$2,280,384

<p><b>Operating Budget Impact:</b> This ongoing project will have no measurable impact on the operating budget.</p>
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## Fund 303 County Construction

<b>005012</b>	<b>Athletic Services Fee – Field Maintenance</b>
Countywide	Countywide
<p><b>Description and Justification:</b> FY 2007 funding in the amount of \$751,245 is included to support enhanced maintenance of high school athletic fields. Of this total, \$500,000 is supported by the General Fund, and \$251,245 is supported by revenue generated by the Athletic Services Fee. This new project will provide funding for an enhanced level of maintenance performed by the Park Authority on Fairfax County Public School (FCPS) athletic fields, and will directly apply all revenue generated by the Athletic Field Application fee to the athletic field maintenance program. All funding previously included for spring clean-up of middle and elementary schools and other maintenance provided by the Department of Community and Recreation Services will now be conducted by the Park Authority. The enhanced level of maintenance will provide a consistent mowing frequency schedule for high school diamond fields, as well as diamond field infield preparation twice a week for all elementary, middle and high school fields. It will also establish post-season field treatment standards and a maintenance schedule for recently completed irrigation and lighting projects on FCPS fields.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	911,245	0	0	160,000	751,245	0
Construction	766,700	0	0	581,592	0	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$1,677,945</b>	<b>\$0</b>	<b>\$0</b>	<b>\$741,592</b>	<b>\$751,245</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$500,000	\$0	\$0	\$251,245	\$751,245

<p><b>Operating Budget Impact:</b> This ongoing project will have no measurable impact on the operating budget.</p>
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## Fund 303 County Construction

<b>005013</b>	<b>Athletic Services Fee – Turf Field Development</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides support for the Synthetic Turf Development Program. This program facilitates the development of synthetic turf fields in the County and is supported by the Athletic Services Fee. An amount of \$900,000 is included for this program in FY 2007. Of this total, an amount of \$500,401 is supported by revenue generated from the Athletic Services Fee. An additional \$399,599 in General Fund monies is included to supplement the project.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	0	0	0	0	0	0
Construction	1,381,169	0	0	481,169	900,000	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$1,381,169</b>	<b>\$0</b>	<b>\$0</b>	<b>\$481,169</b>	<b>\$900,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$399,599	\$0	\$0	\$500,401	\$900,000

**Operating Budget Impact:** This ongoing project will have no measurable impact on the operating budget.



## Fund 303 County Construction

<b>005014</b>	<b>Athletic Services Fee – Custodial Support</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides custodial support for indoor gyms used by community-based indoor athletic organizations during their assigned primary scheduling season, and is supported by the Athletic Services Fee. The implementation of the new Athletic Services Fee in FY 2006 resulted in a reduction of application fees for indoor sports organizations, as they do not benefit from the enhanced field maintenance program. This project is entirely supported by revenue generated from the Athletic Services Fee and managed by the Department of Community and Recreation Services.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	0	0	0	0	0	0
Construction	377,619	0	0	185,108	192,511	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$377,619</b>	<b>\$0</b>	<b>\$0</b>	<b>\$185,108</b>	<b>\$192,511</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$192,511	\$192,511

<p><b>Operating Budget Impact:</b> This ongoing project will have no measurable impact on the operating budget.</p>
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## Fund 303 County Construction

<b>007012</b>	<b>School-Age Child Care (SACC) Contribution</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides funding for an annual contribution of \$750,000 to offset school operating and overhead costs associated with new SACC Centers. The construction and renovation costs for SACC centers are funded by the FCPS through General Obligation bonds for which the debt service costs are provided by the County General Fund.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		11,355,399	500,000	500,000	750,000	0
Other		0	0	0	0	0
Total	Continuing	\$11,355,399	\$500,000	\$500,000	<b>\$750,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$750,000	\$0	\$0	\$0	\$750,000

<p><b>Operating Budget Impact:</b> This annual County contribution will have no impact on the operating budget.</p>
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## Fund 303 County Construction

<b>008043</b>	<b>Northern Virginia Community College</b>
Various locations in Northern Virginia	Countywide
<p><b>Description and Justification:</b> Fairfax County participates with eight other jurisdictions to provide funds for required capital improvements in the Northern Virginia Community College (NVCC) system. An amount of \$1,007,400 is included in FY 2007 for Fairfax County's contribution to the continued construction and maintenance of various capital projects on college campuses. Based on a review of capital requirements across the NVCC system, a new procedure for determining annual contribution amounts from each jurisdiction was developed. NVCC has assessed \$1.00 per resident of each jurisdiction, based on census data. FY 2007 funding represents \$1 per capita using the Weldon Cooper Center population figure of 1,007,400.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other		14,207,493	905,670	1,012,100	1,007,400	0
<b>Total</b>	Continuing	<b>\$14,207,493</b>	<b>\$905,670</b>	<b>\$1,012,100</b>	<b>\$1,007,400</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$1,007,400	\$0	\$0	\$0	\$1,007,400

**Operating Budget Impact:** This annual County contribution will have no operating budget impact.

## Fund 303 County Construction

<b>009400</b>	<b>Land Acquisition Reserve</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides monies earmarked for the acquisition of land or open space preservation for future County facilities and capital projects. Funding is specifically for land acquisition and is provided to improve the County's competitiveness in today's market.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$10,552,801	\$1,000,000	\$4,238,523	\$1,000,000	\$0
Design and Engineering		28,789	0	0	0	0
Construction		20,987	0	0	0	0
Other		0	0	0	0	0
Total	Continuing	\$10,602,577	\$1,000,000	\$4,238,523	<b>\$1,000,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$1,000,000	\$0	\$0	\$0	\$1,000,000

**Operating Budget Impact:** This ongoing reserve will have no measurable impact on the operating budget.

## Fund 303 County Construction

<b>009416</b>	<b>Parks - ADA Compliance</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for Park Authority compliance with the Americans with Disabilities Act (ADA) of 1990. Title II of the ADA prohibits discrimination on the basis of disability by public entities and requires that each program, service, or activity conducted by a public entity be readily accessible to and usable by individuals with disabilities. The Park Authority continues to retrofit facilities in priority order. FY 2007 funding in the amount of \$300,000 is included to continue modifications at Lake Fairfax Park including the outdoor restroom, parking spaces, and an accessible route to the picnic pavilion.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		295,359	2,854	2,010	0	0
Construction		902,211	21,394	161,082	300,000	0
Other		35,096	0	0	0	0
<b>Total</b>	Continuing	<b>\$1,232,666</b>	<b>\$24,248</b>	<b>\$163,092</b>	<b>\$300,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$300,000	\$300,000

<p><b>Operating Budget Impact:</b> This project will have no measurable impact on the operating budget.</p>
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## Fund 303 County Construction

<b>009417</b>	<b>Parks - General Maintenance</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for major maintenance and repairs at non-revenue producing Park facilities including electrical and lighting systems, security/fire alarms, sprinklers, and HVAC improvements. In addition, this project funds roof repairs and structural preservation of park historic sites. The facilities maintained include but are not limited to field houses, boat houses, pump houses, maintenance facility sheds, shelters, and office buildings. Priorities are based on an assessment of current repair needs associated with safety and health issues, facility protection, facility renewal, and improved services. FY 2007 funding in the amount of \$425,000 has been included to address structural stabilization at the following sites: the Sully Historic site (\$125,000), improvements necessary at the Green Spring Garden Park including site stabilization, interior repairs, and roof replacement (\$300,000).</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		66,291	0	0	0	0
Construction		3,113,409	252,247	881,829	425,000	0
Other		66,230	16,520	28,474	0	0
<b>Total</b>	Continuing	<b>\$3,245,930</b>	<b>\$268,767</b>	<b>\$910,303</b>	<b>\$425,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$425,000	\$425,000

<p><b>Operating Budget Impact:</b> This project will have no measurable impact on the operating budget.</p>
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## Fund 303 County Construction

<b>009422</b>	<b>Maintenance – Commercial Revitalization Program</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for recurring maintenance associated with Commercial Revitalization Program (CRP) capital improvements. The CRP was approved by the Board of Supervisors on December 2, 1996. Maintenance projects include landscaping, mowing, trash pick-up, maintenance of bicycle racks, area signs, street furniture, and drinking fountains. Maintenance will be provided in four major revitalization areas in Fairfax County including: Annandale, Route 1, Springfield, and Baileys Crossroads. The inventory of areas maintained in CRP districts continues to increase annually. FY 2007 funding in the amount of \$400,000 will address requests for maintenance at these commercial areas.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		483	0	0	0	0
Construction		1,191,786	186,494	365,824	400,000	0
Other		21,133	(14,477)	19,257	0	0
Total	Continuing	\$1,213,402	\$172,017	\$385,081	<b>\$400,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$400,000	\$0	\$0	\$0	\$400,000

<p><b>Operating Budget Impact:</b> This project will have no measurable impact on the operating budget.</p>
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## Fund 303 County Construction

<b>009432</b>	<b>Phone Systems</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides funding to address replacement of phone systems at County facilities, as well as phone systems for new facilities. In FY 2007 an amount of \$229,775 is included for telecommunications systems at several new facilities including: Crosspointe Fire Station, Fairfax Center Fire Station, Providence District Supervisors Office, Katherine K. Hanley Family Shelter, Oakton Library, and Mott Community Center.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other		757,753	159,791	187,156	229,775	0
Total	Continuing	\$757,753	\$159,791	\$187,156	<b>\$229,775</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$229,775	\$0	\$0	\$0	\$229,775

<p><b>Operating Budget Impact:</b> This ongoing project will have no measurable impact of the operating budget.</p>
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## Fund 303 County Construction

<b>009442</b>	<b>Parks – Grounds Maintenance</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for grounds maintenance at non-revenue producing countywide parks. Grounds maintenance includes the upkeep of sidewalks and parking lots, mowing of wooded and grassy areas, bridges, recreation and irrigation equipment, picnic equipment, tennis courts and trails. FY 2007 funding in the amount of \$987,076 is included for grounds maintenance needs at designated Park Authority sites throughout the County. An inflation factor of 2.59 percent associated with increases in personnel based contracts has been applied.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		5,269	0	0	0	0
Construction		0	0	876,494	987,076	0
Other		3,148,241	887,722	446,143	0	0
Total	Continuing	\$3,153,510	\$887,722	\$1,322,637	<b>\$987,076</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$987,076	\$987,076

**Operating Budget Impact:** This project will have no measurable impact on the operating budget.

## Fund 303 County Construction

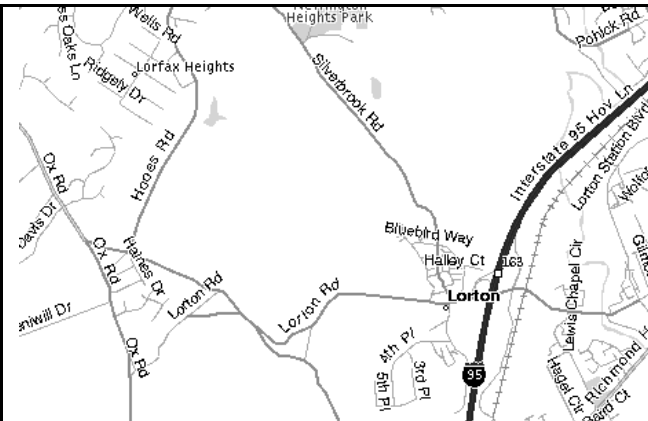
<b>009443</b>	<b>Parks – Facility Maintenance</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for facility maintenance at non-revenue producing countywide parks. Facility maintenance includes minor routine preventive maintenance of Park Authority structures throughout the County such as the replacement of broken windows and doors, equipment repairs, and scheduled inspections of HVAC, security, and fire alarm systems. FY 2007 funding in the amount of \$470,000 is included for continued maintenance at prioritized Park sites.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	4,437	423,301	470,000	0
Other		2,489,211	608,278	94,061	0	0
<b>Total</b>	Continuing	<b>\$2,489,211</b>	<b>\$612,715</b>	<b>\$517,362</b>	<b>\$470,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$470,000	\$470,000

**Operating Budget Impact:** This project will have no measurable impact on the operating budget.

## Fund 303 County Construction

<b>009444</b>	<b>Laurel Hill (Lorton) Development</b>	
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8400 Lorton Road	Mount Vernon
<p><b>Description and Justification:</b> This project addresses property management and development at the Laurel Hill property. Laurel Hill was transferred to the County by the federal government during 2002. The property includes approximately 2,340 acres of land and 1.48 million square feet of building space within 367 buildings. FY 2007 funding in the amount of \$3,182,905 will continue to address the needs at this site, including consulting services, a security/maintenance contract, structural maintenance and utilities at existing buildings, custodial, planning, and engineering positions, asbestos mitigation and demolition of unserviceable buildings.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$85,208	\$0	\$57,363	\$0	\$0
Design and Engineering		1,874,685	425,857	771,179	512,515	0
Construction		2,362,314	1,218,034	7,113,293	2,537,034	0
Other		328,122	323,132	4,775,105	133,356	0
<b>Total</b>	Continuing	<b>\$4,650,329</b>	<b>\$1,967,023</b>	<b>\$12,716,940</b>	<b>\$3,182,905</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$579,612	\$0	\$0	\$2,603,293	\$3,182,905

**Operating Budget Impact:** This project will have no measurable impact on the operating budget impact, however as facilities are developed and opened, additional operating funding will be required.

## Fund 303 County Construction

<b>009478</b>	<b>Laurel Hill Cemetery</b>
8400 Lorton Road	Mount Vernon
<p><b>Description and Justification:</b> This project provides funding of \$75,000 for a feasibility study for a new County cemetery located on Laurel Hill property. Although the current County cemetery has been full for over 10 years, the County has continued to support indigent burials through a contract with a private cemetery. Because there is concern regarding how much longer the vendor will be able to provide available plots, a County owned cemetery may be a more reasonable option for the future.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	75,000	0
Construction		0	0	0	0	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$75,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$75,000	\$0	\$0	\$0	\$75,000

**Operating Budget Impact:** This project will have no measurable impact on the operating budget. However if a County cemetery is established as a result of this feasibility study, operating costs for indigent burials will likely decrease due to cost savings associated with purchasing burial plots from private vendors.

## Fund 303 County Construction

<b>009494</b>	<b>Salona Property</b>
1235 Dolley Madison Blvd.	Dranesville
<p><b>Description and Justification:</b> Funding is included in FY 2007 to support the second payment for the conservation easement at the Salona property. Based on the Board of Supervisor's approval of the Salona property on September 26, 2005, an amount of \$1,104,305 will be dedicated for the FY 2007 payment for Salona. Initial funding was originally earmarked for Salona in Project 009400, Land Acquisition Reserve; this funding will be used for the FY 2006 payment and the remaining requirement of \$104,305 in FY 2007. The payment will be approximately \$1,000,000 per year for the next 20 years.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition	\$1,000,000	\$0	\$0	\$0	\$1,000,000	\$0
Design and Engineering	0	0	0	0	0	0
Construction	0	0	0	0	0	0
Other	0	0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$0	\$0	<b>\$1,000,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$1,000,000	\$0	\$0	\$0	\$1,000,000

**Operating Budget Impact:** This project will have no measurable impact on the operating budget.

## Fund 303 County Construction

<b>009495</b>	<b>Emergency Management Initiatives</b>
Countywide	Countywide
<p><b>Description and Justification:</b> An amount of \$700,000 is included to begin to address on-going and projected County Emergency Planning Initiatives such as updating the County Emergency Operations Plan and the Regional Mitigation Plan, planning for public health outbreaks, updating business operations plans, and several other emergency planning efforts. Many of these initiatives will be supplemented by applied grant funding, however additional funding is required in FY 2007 to continue both local and regional emergency planning efforts.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	700,000	0
Construction		0	0	0	0	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$0	\$0	<b>\$700,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$700,000	\$700,000

**Operating Budget Impact:** This project will have no measurable impact on the operating budget.

## Fund 303 County Construction

<b>009496</b>	<b>Fairfax Family Care</b>
Countywide	Countywide
<p><b>Description and Justification:</b> An amount of \$500,000 is included to support the Fairfax County CARE Fund, a project to address current shortages in low income assisted living facilities. The Fairfax County CARE Fund is a public/private collaborative partnership that will enable a one-time public investment of \$500,000 to leverage an additional \$2 million in private funds to address the critical shortage in assisted living options for low income seniors and adults with disabilities. Only two facilities currently target low income persons, Lincolnia Center (52 beds), and the District Home (64 beds, with 19 of these earmarked for Fairfax County residents). Currently, there is a waiting list of 205 individuals for the Lincolnia Center and/or the District Home. The average cost in Fairfax County for a private assisted living level of care exceeds \$4,000 per month. For persons who cannot afford that monthly payment, the only public assistance for assisted living is Auxiliary Grant (AG); however, the maximum monthly gross income limit to qualify for an AG in Northern Virginia is only \$1,219. As a result, many do not have the ability to pay for assisted living. Once established, the CARE fund will help develop affordable assisted living options for these individuals. It is also expected that the CARE Fund will provide the stimulus for facilities to develop creative strategies to address the gap between AG payments and actual operational costs while enabling the creation of additional affordable bed space.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	500,000	0
Construction		0	0	0	0	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$0	\$0	<b>\$500,000</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$500,000	\$0	\$0	\$0	\$500,000

**Operating Budget Impact:** This project will have no measurable impact on the operating budget.

## Fund 303 County Construction

<b>009497</b>	<b>Strategic Planning for Long Term Care</b>
Countywide	Countywide
<p><b>Description and Justification:</b> An amount of \$400,000 is included to support a new long term care non-profit that will integrate the various long term care support programs in the community, build capacity, and develop a single, coordinated long term care system that will be easier for families to navigate when seeking the most effective care for their loved ones. This organization will help facilitate community participation, assure capacity expansion, support implementation of the Long Term Care Strategic Plan and stimulate collaborative partnerships. It will serve as the focal point for the development of a quality long term care system, leveraging additional resources among providers, consumers, government agencies, nonprofits, for profits, educational institutions, businesses and faith-based organizations to cooperatively develop long term care solutions.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	400,000	0
Construction		0	0	0	0	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$400,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$400,000	\$0	\$0	\$0	\$400,000

**Operating Budget Impact:** This project will have no measurable impact on the operating budget.



## Fund 303 County Construction

<b>009498</b>	<b>Fairfax County Incentive Fund (FCIF)</b>
Countywide	Countywide
<p><b>Description and Justification:</b> An amount of \$300,000 is included to support the proposed Fairfax County Incentive Fund (FCIF). The FCIF will aim to widen the array of services available in the community by providing grants to community organizations to stimulate the development of self-sustaining initiatives that will build additional long term care options for seniors and adults with disabilities in underserved communities. Special attention will be paid to ethnic and cultural minorities. This program will be established with an initial \$300,000, and supported by a recurring investment for three years.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	300,000	0
Construction		0	0	0	0	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$0	\$0	<b>\$300,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$300,000	\$0	\$0	\$0	\$300,000

<p><b>Operating Budget Impact:</b> This project will have no measurable impact on the operating budget.</p>
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## Fund 303 County Construction

<b>009998</b>	<b>Payment of Interest on Conservation Bonds</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for payments to developers for interest earned on conservation bond deposits. The County requires developers to make deposits to ensure the conservation of existing natural resources. Upon satisfactory completion of the project, the developer is refunded the deposit with interest. FY 2007 funding in the amount of \$100,000 is based on prior year actual expenditures and current interest rates.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other		12,403,889	112,588	251,344	100,000	0
<b>Total</b>	Continuing	<b>\$12,403,889</b>	<b>\$112,588</b>	<b>\$251,344</b>	<b>\$100,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$100,000	\$0	\$0	\$0	\$100,000

**Operating Budget Impact:** This project will have no measurable impact on the operating budget.

# Fund 304

## Primary and Secondary Road Bond Construction

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### **Focus**

This fund supports the land acquisition, design and construction of County roads. During the 1981 Session of the Virginia General Assembly, legislation was approved that authorized counties with a population over 125,000 to undertake secondary roadway improvements through the use of General Obligation bond revenues or General Fund revenues. Prior to this action, the construction and maintenance of all roadways in Fairfax County had been the exclusive responsibility of the Virginia Department of Transportation (VDOT). The road bond construction program was most recently financed by General Obligation bonds approved by the voters in November 2004 in the amount of \$55 million.

However, this fund has been supplemented periodically with General Fund monies and state aid to support spot improvement projects as approved by the Transportation Advisory Commission (TAC) and the Board of Supervisors. These projects consist of intersection improvements such as turn lanes, sidewalk and trail connections, and bus stop improvements. Generally, these improvements are low-cost, quick-hit projects to improve mobility, enhance safety, and provide relief for transportation bottlenecks throughout the County.

Funding of \$1,000,000 is included in Fund 304, Primary and Secondary Road Bond Construction, to continue the implementation of priority projects associated with the TAC Spot Improvement Program in FY 2007. This program is supported by the allocation of House Bill 599 state revenues received by the County.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ As part of the *FY 2005 Carryover Review*, the Board of Supervisors approved an increase of \$60,841,303 due to the carryover of unexpended project balances in the amount of \$35,141,345, the appropriation of \$25,524,000 in bond funds to support the Board of Supervisor's Four-Year Transportation Plan, a transfer of \$119,816 from Fund 300, Countywide Roadway Improvement Fund to complete the Telegraph Road/Florence Lane project, and an increase of \$56,142 in developer contributions.
  
- ◆ A Fund Statement, a Summary of Capital Projects, and a Project Detail Table for the project funded in FY 2007 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Table includes project location, description, source of funding and completion schedules.

# Fund 304

## Primary and Secondary Road Bond Construction

### FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 304, Primary and Secondary  
Road Bond Construction

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$12,632,816</b>	<b>\$0</b>	<b>\$5,154,175</b>	<b>\$0</b>
Revenue:				
Bond Sale <sup>1</sup>	\$0	\$0	\$35,324,000	\$0
State Aid <sup>2</sup>	0	0	0	1,000,000
VDOT Reimbursement <sup>3</sup>	154,035	0	18,275,892	0
Governor's Congestion Relief Program <sup>4</sup>	0	0	1,875,000	0
Developer Contributions <sup>5</sup>	0	0	92,420	0
Miscellaneous	56,142	0	0	0
<b>Total Revenue</b>	<b>\$210,177</b>	<b>\$0</b>	<b>\$55,567,312</b>	<b>\$1,000,000</b>
Transfer In:				
General Fund (001)	\$1,000,000	\$1,000,000	\$1,000,000	\$0
Countywide Roadway Improvement (300) <sup>6</sup>	0	0	119,816	0
Contributed Roadway Improvement (301)	250,000	0	0	0
<b>Total Transfers In</b>	<b>\$1,250,000</b>	<b>\$1,000,000</b>	<b>\$1,119,816</b>	<b>\$0</b>
<b>Total Available</b>	<b>\$14,092,993</b>	<b>\$1,000,000</b>	<b>\$61,841,303</b>	<b>\$1,000,000</b>
Total Expenditures	\$7,138,818	\$1,000,000	\$61,841,303	\$1,000,000
Transfer Out:				
Countywide Roadway Improvement (300) <sup>7</sup>	1,800,000	0	0	0
<b>Total Transfers Out</b>	<b>\$1,800,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Disbursements</b>	<b>\$8,938,818</b>	<b>\$1,000,000</b>	<b>\$61,841,303</b>	<b>\$1,000,000</b>
<b>Ending Balance<sup>8</sup></b>	<b>\$5,154,175</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

# Fund 304

## Primary and Secondary Road Bond Construction

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<sup>1</sup> The sale of bonds is presented here for planning purposes only. Actual bonds sales are based on cash needs in accordance with Board policy. On November 2, 2004, voters approved a Transportation Bond Referendum in the amount of \$165 million, of which \$55 million was included for roadway and pedestrian improvements in Fund 304. An amount of \$20.71 million from the 2004 bond referendum was sold as part of the Summer 2004 Bond Sale for implementation of the Board of Supervisor's 4 Year Transportation Plan. In addition, an amount of \$2.01 million has been applied to this fund in bond premium. An amount of \$34.29 million remains in authorized but unissued bonds from the November 2, 2004 bond referendum.

<sup>2</sup> Represents House Bill 599 state revenues.

<sup>3</sup> A total of \$18,785,000 in revenue from the Virginia Department of Transportation (VDOT) is associated with Project 064233, Spring Hill Road (\$7,700,000), Project 064246, South Van Dorn/Franconia Interchange (\$7,585,000) and Project 064248, Fairfax County Parkway Widening (\$3,500,000). To date, an amount of \$509,108 has been received and \$18,275,892 is anticipated in FY 2006.

<sup>4</sup> Reflects revenue in the amount of \$1,875,000 from the Governor's Congestion Relief Program for improvements to County intersections to meet air quality standards and relieve traffic congestion.

<sup>5</sup> Developer contributions of \$92,420 are anticipated in FY 2006 associated with Project 064233, Spring Hill Road (\$12,420) and Project 4YP002, Route 1/Post Office Left Turn Lane (\$80,000).

<sup>6</sup> Reflects a Transfer In from Project 006615, Telegraph Road/Florence Lane in Fund 300, Roadway Improvement Fund based on project completion.

<sup>7</sup> Reflects an amount of \$1,800,000 in FY 2005 transferred to Fund 301, Contributed Improvement Fund, to support Project 006616, Gallows/Annandale/Hummer Roads construction.

<sup>8</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 304

## Primary and Secondary Road Bond Construction

### FY 2007 Summary of Capital Projects

#### Fund: 304 Primary and Secondary Road Bond Construction

Project #	Description	Total Project Estimate	FY 2005 Actual Expenditures	FY 2006 Revised Budget	FY 2007 Advertised Budget Plan
006474	Shirley Gate Rd.	\$10,410,339	\$0.00	\$13,450.17	\$0
006489	West Ox Road I	12,542,766	673.43	80,991.30	0
006490	Construction Reserve		(9,913.08)	2,095,326.71	0
006495	Wiehle Avenue	15,528,638	(43,514.05)	289,321.39	0
006497	Rt. 236/Beauregard	799,477	64.09	618.93	0
064103	S. Van Dorn /I-95 Interchange	11,300,211	219.73	389,966.59	0
064130	Advanced Preliminary Engineering		58,777.10	185,627.83	0
064134	S. Van Dorn St. Phase III	5,313,873	39,608.76	616,029.68	0
064138	Centreville Road	1,050,000	0.00	50,000.00	0
064143	South Van Dorn/Franconia Road	13,357	556.87	0.00	0
064146	FC PKWY - Rt. 123 to Hooes Rd./Pohick	28,090,345	(130,642.42)	769,831.89	0
064147	Pohick Road Connector	3,752,553	(3,304.81)	620,261.18	0
064150	FC PKWY - Rt. 29 ROW	4,949,708	2,902.77	308,149.99	0
064153	Burke Centre Parkway	875,000	6,077.07	72,484.12	0
064164	Centreville Road/Kinkross Circle	190,000	0.00	7,154.33	0
064182	Clarks Crossing Road	379,514	209,010.29	0.00	0
064193	Centreville Road/Fox Mill	165,000	0.00	163,920.80	0
064198	Westmoreland St./Kirby Road	329,968	0.00	30,459.57	0
064208	Stringfellow Rd./Chantilly HS	170,000	158.28	2,936.90	0
064209	Nutley Street	1,100,000	2,735.14	27,712.73	0
064210	Revenue Sharing Match	500,000	0.00	498,750.06	0
064212	TAC Spot Improvements		0.00	1,332,000.00	1,000,000
064228	Rt. 29/Bull Run Post Office	1,432,798	906,522.72	222,477.28	0
064231	Leesburg Pike/Pimmit Dr.	1,490,269	313,373.18	669,626.82	0
064232	Shawnee Road	573,277	2,104.17	11,988.52	0
064233	Spring Hill Road	7,712,420	150,490.46	7,186,857.28	0
064234	Rt. 1/Mt. Vernon Memorial Hwy.	390,000	20,894.00	306,051.75	0
064235	Route 50/Annandale Road	1,750,000	119,421.35	1,433,843.53	0
064236	Popes Head Rd., West of McDuffie Ln.	170,000	49,933.76	23,039.11	0
064237	Roberts Road/Braddock Road	370,000	5,555.73	287,721.61	0
064239	Balls Hill Rd./Old Dominion Drive	150,000	42,032.24	107,967.76	0
064240	Leesburg Pike/Glen Carlyn Road	100,000	4,745.65	95,254.35	0
064241	Beauregard Street Median	100,000	6,451.34	93,548.66	0
064242	West Ox Road/Monroe Street	500,000	100,978.27	399,021.73	0
064243	Poplar Tree Road	750,000	71,014.83	678,985.17	0
064244	Gallows Road/Idylwood Road	175,000	11,885.58	163,114.42	0
064245	Reston Parkway/South Lakes Drive	250,000	91,561.32	158,438.68	0
064246	South Van Dorn/Franconia Interchange	7,585,000	10,600.76	7,574,399.24	0
064248	Fairfax County Parkway Widening	3,500,000	525,367.78	2,974,632.22	0
064249	Planning for 4 Year Transportation Plan	280,482	0.00	280,482.00	0
064251	Guinea Road/Falmead Road	100,000	11,847.13	88,152.87	0
064252	Olley Lane Sidewalk	88,000	6,080.86	81,919.14	0
064253	Chain Bridge Road Turn Lane	55,000	4,612.40	50,387.60	0
064254	Great Falls Street/Chain Bridge Road	130,000	9,853.10	120,146.90	0
064255	North Shore Drive Trail	30,000	6,478.98	23,521.02	0
064256	Lawyers Road Warning Sign	25,000	3,595.64	21,404.36	0
064257	Centreville Road Trail at Dulles	30,000	597.75	29,402.25	0
064258	Colts Neck Road Trail/Sidewalk	100,000	16,860.78	83,139.22	0
064259	Prosperity Avenue Median Extension	50,000	0.00	50,000.00	0
064260	Lee Highway Sidewalk	85,000	3,991.65	81,008.35	0

# Fund 304

## Primary and Secondary Road Bond Construction

### FY 2007 Summary of Capital Projects

#### Fund: 304 Primary and Secondary Road Bond Construction

Project #	Description	Total Project Estimate	FY 2005 Actual Expenditures	FY 2006 Revised Budget	FY 2007 Advertised Budget Plan
064261	Rolling Road Left Turn Lanes	300,000	2,345.82	297,654.18	0
4YP001	S. Van Dorn/I-495 Extend SB Lane	800,000	82,323.87	715,335.60	0
4YP002	Route 1/Post Office LTL	630,000	81,407.16	547,339.08	0
4YP003	I-66/Rte. 7 Left Turn Lane	200,000	220.35	198,036.71	0
4YP004	Braddock Rd./GMU Right Turn Lane	725,000	135,086.49	582,613.64	0
4YP005	Old Keene Mill/Hillside Rd. Left Turn	200,000	11,184.64	185,457.66	0
4YP007	Backlick Rd./Franconia/Springfield	124,000	12,805.59	108,310.79	0
4YP008	Government Center Pkwy. Sidewalk	54,518	49,517.20	5,000.80	0
4YP009	Sydens Tricker/Hooes Road	70,000	21,634.95	46,316.59	0
4YP010	Ravensworth Road Sidewalk	225,000	38,489.35	182,714.58	0
4YP011	Route 234 Sidewalk	600,000	113,957.72	485,581.83	0
4YP012	South Kings Highway/Harrison Lane	2,400,000	32,271.13	2,367,728.87	0
4YP013	Route 236/Beauregard Street	1,000,000	24,255.73	975,744.27	0
4YP014	Braddock Road/Route 236	600,000	14,434.88	585,565.12	0
4YP015	South Lakes Drive Sidewalk	350,000	19,658.28	330,341.72	0
4YP016	Chain Bridge Road Sidewalk	300,000	13,439.21	286,560.79	0
4YP017	Stringfellow Road Widening	3,000,000	2,999,913.08	86.92	0
4YP018	Centreville Road Widening	23,000,000	851,944.08	22,148,055.92	0
4YP019	Dear Run Drive Sidewalk	50,000	185.72	49,814.28	0
4YP020	Hunter Mill Rd. Walkway	325,000	1,578.60	323,421.40	0
4YP021	Old Centreville Road Walkway	90,000	185.72	89,814.28	0
4YP022	Old Keene Mill Walkway	180,000	1,578.61	178,421.39	0
4YP023	Westmoreland Street Walkway	300,000	139.29	299,860.71	0
<b>Total</b>		<b>\$160,956,512</b>	<b>\$7,138,818.07</b>	<b>\$61,841,303.14</b>	<b>\$1,000,000</b>

## Fund 304

### Primary and Secondary Road Bond Construction

<b>064212</b>	<b>TAC Spot Improvement Program</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project supports small spot improvement projects as approved by the Transportation Advisory Commission and the Board of Supervisors. These projects consist of intersection improvements such as turn lanes, sidewalk and trail connections, and bus stop improvements. These improvements are low-cost, quick-hit projects to improve mobility, enhance safety, and provide relief for transportation bottlenecks throughout the County. Funding in the amount of \$1,000,000 is included in FY 2007 to continue this initiative.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	1,000,000	0
Construction		0	0	1,332,000	0	0
Other		0	0	0	0	0
Total	Continuing	\$0	\$0	\$1,332,000	<b>\$1,000,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$1,000,000	\$1,000,000

**Operating Budget Impact:** The completion of this project will have no measurable impact on the operating budget.



# Fund 306

## Northern Virginia Regional Park Authority

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### **Focus**

This fund supports Fairfax County's annual capital contribution to the Northern Virginia Regional Park Authority (NVRPA). The NVRPA was created in 1959 under the Virginia Park Authorities Act to provide a system of regional parks in the Northern Virginia area. The NVRPA currently operates 19 regional parks and owns more than 10,000 acres of land, of which more than 7,700 acres are in Fairfax County. Parklands within the system include: Bull Run, Bull Run Marina, Fountainhead, Sandy Run, Pohick Bay, Carlyle House Historic Park, Potomac Overlook, Upton Hill, Algonkian, Red Rock, the W&OD Trail, Occoquan, Hemlock Overlook, Cameron Run, Gateway, Meadowlark Gardens, Ball's Bluff, Temple Hall and Brambleton. In addition, the NVRPA administers extensive regional historic and conservation properties throughout Northern Virginia. These community resources are supported primarily from the annual contributions of its six member jurisdictions: the counties of Fairfax, Loudoun and Arlington, and the cities of Fairfax, Alexandria and Falls Church. Each member jurisdiction's contribution is in direct proportion to its share of the region's population. In the past decade, the entire population served by the NVRPA grew to 1.6 million residents.

The primary focus of NVRPA's capital program is to continue the restoration, renovation and modernization of existing park facilities, many of which were developed or constructed more than 20 years ago. Additional elements of the capital program include land acquisition, the development of interpretive and educational displays, and the adaptation of park features to meet the needs of the disabled. In its conservation efforts, NVRPA is also involved in implementing portions of the Environmental Quality Corridors concept, which defines an open space land system designated for long-term protection in the County. In this role, NVRPA continues to place emphasis on the acquisition of shoreline properties along the Potomac, Bull Run and Occoquan Rivers, while the Fairfax County Park Authority concentrates on acquiring land along the County's interior stream valleys.

Many accomplishments during recent years include: campground renovations at Pohick Bay Regional Park; campground and shooting center renovations at Bull Run Regional Park; meeting room, mini-golf and shelters/picnic area renovations at Algonkian Regional Park; lighting of the driving range at Brambleton Regional Park; and pool renovations at Cameron Run Regional Park and Upton Hill Regional Park. In addition to the above projects that impact revenue collections for the Regional Park Authority, several other projects are underway which serve the public, but have little or no impact on revenues. Some of these projects include: safety improvements to the W&OD trail, improvements to the Meadowlark Botanical Gardens and the Carlyle House, a new comfort station at Potomac Overlook, a pedestrian/equestrian bridge over Sugarland Run and the development of the Blue Ridge Regional Park.

In FY 2007, General Obligation Bond funding in the amount of \$2,500,000 is included for several capital project initiatives. In the fall of 2004, the voters approved a \$10 million Park Bond Referendum for Fairfax County's capital contribution to the NVRPA. This referendum supports a level of \$2.5 million per year for four years. FY 2007 represents the third year of County contributions associated with the 2004 referendum. The next Park Bond referendum is currently scheduled for fall 2008. Some capital projects to be initiated in FY 2007 include: mini-golf renovations at Bull Run Regional; HVAC, fire suppression and roof renovations at the historic Carlyle House; additional campground renovations at Pohick Bay Regional; continued trail improvements on the W&OD; and the enclosing of the shelter at Brambleton for all season use.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ There have been no revisions to this fund since approval of the FY 2006 Adopted Budget Plan.

# Fund 306

## Northern Virginia Regional Park Authority

### FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 306, Northern Virginia  
Regional Park Authority

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	\$0	\$0	(\$2,500,000)	\$0
Revenue:				
Sale of Bonds <sup>1,2</sup>	\$0	\$2,500,000	\$5,000,000	\$2,500,000
Total Revenue	\$0	\$2,500,000	\$5,000,000	\$2,500,000
<b>Total Available</b>	<b>\$0</b>	<b>\$2,500,000</b>	<b>\$2,500,000</b>	<b>\$2,500,000</b>
Total Expenditures	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000
<b>Total Disbursements</b>	<b>\$2,500,000</b>	<b>\$2,500,000</b>	<b>\$2,500,000</b>	<b>\$2,500,000</b>
<b>Ending Balance</b>	<b>(\$2,500,000)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The fall 2004 Bond Referendum approved by voters on November 2, 2004 included an amount of \$10.0 million to sustain the County's contribution to the NVRPA at a rate of \$2.5 million each year for four years. Funding has been included in FY 2007 in the amount of \$2.5 million and represents the third year of County contributions associated with the 2004 referendum.

<sup>2</sup> An amount of \$2.5 million was appropriated in FY 2005 in anticipation of the approval of the Fall 2004 Bond Referendum. Based on voter approval, an amount of \$5.0 million was sold as part of the summer 2005 bond sale and will resolve the negative FY 2006 Beginning balance which was carried forward from FY 2005.

# Fund 307

## Sidewalk Construction

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### **Focus**

This fund supports the Fairfax County Sidewalk Program, which was originally established in coordination with the Fairfax County Public Schools, to ensure safe walking conditions for public school students in the County. In recent years, the scope of this program has been expanded to include providing critical walkway and trail segments in coordination with the Non-Motorized Transportation Committee to serve the recreation and transportation needs of pedestrians, bicyclists and equestrians in the County. This program consists of 600 miles of walkways and generally includes projects that link residential areas and public schools, as well as missing walkway and trail segments to provide connections to completed portions of the Countywide trail network. In previous years, this fund has received funding support through a variety of sources: General Fund transfers, transfers from other funds, grants, developer contributions and state aid.

In FY 2007, an amount of \$300,000 is included in Fund 307, Sidewalk Construction, for the Virginia Department of Transportation (VDOT) participation project for sidewalk repairs and replacement. This program allows the County to minimize construction costs by permitting VDOT to conduct repair and replacement of multiple sidewalks within one construction contract. The County is then responsible for reimbursing VDOT at the completion of the project. This project is supported by the allocation of House Bill 599 state revenues received by the County.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ As part of the FY 2005 Carryover Review, the Board of Supervisors approved an increase of \$6,672,881 due to the carryover of unexpended project balances in the amount of \$6,596,768 and the appropriation of \$76,000 in developer contribution revenues associated with the Providence District Walkways and \$113 in miscellaneous revenues associated with the sale of plans.

A Fund Statement, a Summary of Capital Projects, and a Project Detail Table for the project funded in FY 2007 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Table includes project location, description, source of funding and completion schedules.

# Fund 307 Sidewalk Construction

## FUND STATEMENT

### Fund Type G30, Capital Project Funds

### Fund 307, Sidewalk Construction

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$4,067,028</b>	<b>\$0</b>	<b>\$3,627,213</b>	<b>\$0</b>
Revenue:				
State Aid <sup>1</sup>	\$300,000	\$300,000	\$865,000	\$300,000
TEA-21 Grant <sup>2</sup>	209,622	0	151,064	0
CMAQ Grant <sup>3</sup>	0	0	619,000	0
FHWA Grant <sup>4</sup>	0	0	366,680	0
VDOT Grant <sup>5</sup>	66,322	0	415,678	0
Developer Contributions <sup>6</sup>	0	0	928,246	0
Miscellaneous	113	0	0	0
<b>Total Revenue</b>	<b>\$576,057</b>	<b>\$300,000</b>	<b>\$3,345,668</b>	<b>\$300,000</b>
Transfers In:				
General Fund (001)	\$375,000	\$0	\$0	\$0
<b>Total Transfers In</b>	<b>\$375,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Available</b>	<b>\$5,018,085</b>	<b>\$300,000</b>	<b>\$6,972,881</b>	<b>\$300,000</b>
<b>Total Expenditures</b>	<b>\$1,390,872</b>	<b>\$300,000</b>	<b>\$6,972,881</b>	<b>\$300,000</b>
<b>Total Disbursements</b>	<b>\$1,390,872</b>	<b>\$300,000</b>	<b>\$6,972,881</b>	<b>\$300,000</b>
<b>Ending Balance<sup>7</sup></b>	<b>\$3,627,213</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> FY 2006 funding represents \$300,000 in HB599 State Aid; and \$565,000 in State Revenue Sharing funds associated with Project K00447, Richmond Highway Public Transportation Initiatives. FY 2007 funding represents \$300,000 in House Bill 599 state revenues.

<sup>2</sup> A total amount of \$1,225,000 is anticipated from a Transportation Enhancement Act (TEA-21) grant award. Of this amount, \$1,073,936 has been received. The remaining amount of \$151,064 is anticipated in FY 2006. This grant will support Project W00500 W5010, Columbia Pike Trail, Project W00600 W6070, Mason Neck Trail, Project W00200 W2120, Walker Road Trail, and Project W00200 W2020, Georgetown Pike Trail.

<sup>3</sup> Represents anticipated Congestion Mitigation and Air Quality Improvement (CMAQ) grant award of \$619,000 for Project W00900 W9030, Route 29/I-66 Underpass.

<sup>4</sup> An amount of \$366,680 is anticipated from a Federal Highway Administration National Scenic Byway Grant associated with Project W00200 W2020, Georgetown Pike Trail.

<sup>5</sup> A total of \$482,000 is anticipated from a Virginia Department of Transportation Enhancement Grant. Of this amount, \$66,322 was received in FY 2005 for Project W00200 W2020, Georgetown Pike Trail. In FY 2006, \$415,678 is anticipated for the following projects: Project W00200 W2020, Georgetown Pike Trail (\$233,678), Project W00300 W3110, Beulah Road Trail (\$80,000), and Project W00800 W8090, Union Mill Trail (\$102,000).

<sup>6</sup> Represents developer contributions associated with several sidewalk projects.

<sup>7</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 307

## Sidewalk Construction

### FY 2007 Summary of Capital Projects

**Fund: 307 Sidewalk Construction**

Project #	Description	Total Project Estimate	FY 2005 Actual Expenditures	FY 2006 Revised Budget	FY 2007 Advertised Budget Plan
D00448	Plaza America Pedestrian Improvements	\$900,000	\$172,416.29	\$534,005.05	\$0
I00456	Belvedere Elementary Sidewalk	268,000	0.00	119,731.00	0
K00447	Richmond Highway Public Transportation Initiatives	1,165,000	347,449.84	817,550.16	0
K00448	Richmond Highway Pedestrian Improvements	375,000	0.00	375,000.00	0
W00100	Braddock District Walkways	660,578	6,185.44	48,675.53	0
W00200	Dranesville District Walkways	1,867,781	64,824.66	1,191,111.90	0
W00300	Hunter Mill District Walkways	759,177	27,290.80	442,929.10	0
W00400	Lee District Walkways	672,760	18,339.49	268,131.13	0
W00500	Mason District Walkways	1,468,372	6,177.32	59,905.04	0
W00600	Mount Vernon District Walkways	1,497,756	287,109.35	315,809.42	0
W00700	Providence District Walkways	817,179	45,669.73	278,740.39	0
W00800	Springfield District Walkways	877,078	95,119.56	273,599.14	0
W00900	Sully District Walkways	1,476,479	86,994.95	877,600.62	0
W01000	At-Large District Walkways	213,942	98.40	85,590.62	0
X00404	Sidewalk Contingency		0.00	3,835.91	0
X00407	Sidewalk Replacement/VDOT		202,232.40	522,333.29	300,000
X00408	Cross County Trail	916,577	30,963.54	758,332.27	0
<b>Total</b>		<b>\$13,935,678</b>	<b>\$1,390,871.77</b>	<b>\$6,972,880.57</b>	<b>\$300,000</b>

## Fund 307 Sidewalk Construction

<b>X00407</b>	<b>Sidewalk Replacement / VDOT Participation</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides funding for the Virginia Department of Transportation (VDOT) Sidewalk participation project. VDOT conducts repair and replacement of County-maintained sidewalks and is reimbursed by the County, subject to an agreement approved by the Board of Supervisors. This program allows the County to minimize construction costs by permitting VDOT to conduct repair and replacement of multiple sidewalks within one construction contract. The County is then responsible for reimbursing VDOT at the completion of the project. FY 2007 funding in the amount of \$300,000 will continue to provide for the repairs and replacement of prioritized sidewalks.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$13,124	\$6,962	\$0	\$0	\$0
Design and Engineering		117,849	32,359	0	0	0
Construction		944,461	162,912	522,333	300,000	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	<b>\$1,075,434</b>	<b>\$202,232</b>	<b>\$522,333</b>	<b>\$300,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$300,000	\$300,000

<p><b>Operating Budget Impact:</b> The completion of this project will have no measurable impact on the operating budget.</p>
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# Fund 308

## Public Works Construction

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### Focus

This fund supports ongoing improvement projects including: road maintenance, streetlight installations, and the Developer Default Program. The road maintenance and road upgrading projects provide for the upgrading of County roads for acceptance into the State Secondary System and the ongoing maintenance costs for those roads that are not currently included in the State Secondary System. In addition, the County participates with the Virginia Department of Transportation (VDOT) to benefit from the construction of trails and storm sewer infrastructure associated with roadway improvements by sharing the cost of the VDOT project. Both parties execute the agreements in advance of construction, with actual billing normally occurring after VDOT construction is complete.

The Developer Default Program is necessitated by economic conditions associated with the construction industry in which some developers do not complete required public facilities, including acceptance of roads by the state, walkways, and storm drainage improvements. The cost of providing these improvements may be offset by the receipt of developer default revenues from developer escrow and court judgments and/or compromise settlements. Projects that are constructed with anticipated developer default revenues are dependent on recovery of such revenue. General Fund support of the program is necessary due to the time required between the construction of the improvements and the recovery of the bonds through legal action or when the developer default revenue is not sufficient to fund the entire cost of the project. It should be noted that there has been an increased level of activity for this program in recent years and current projections suggest this trend will continue. Land Development Services (LDS) anticipates 18 new projects will be identified for resolution in FY 2007. In the past an average of five new projects have been identified each year.

Historically this fund has also supported storm drainage and stormwater discharge permit requirements, dam repairs and many types of stormwater control programs. Beginning in FY 2007, all stormwater projects will be consolidated into three funds. Fund 310, Storm Drainage Bond Construction, is supported by General Obligation Bonds approved by the voters in 1988. Fund 316, Pro Rata Share Construction, is supported by the Pro Rata Share Program, adopted in 1992, which requires one-time payments from developers of new developments to pay for a portion of the cost of off-site improvements. Fund 318, Stormwater Management Program, is supported by a dedicated source of funds supported by the approximate value of one penny of the Real Estate tax. This consolidation will allow Stormwater Management to better allocate resources and track funding.

Funding in the amount of \$980,000 is included in Fund 308, Public Works Construction, in FY 2007. Of this total, an amount of \$680,000 is supported by the allocation of House Bill 599 state revenues received by the County and \$300,000 is supported through developer default contributions. It should be noted that funding has been limited to the most critical priority projects which are listed in the Summary of Capital Projects that follows.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ As part of the FY 2005 Carryover Review, the Board of Supervisors approved an increase of \$8,514,083 due to the carryover of unexpended project balances in the amount of \$8,182,858, and adjustments of \$331,225. These adjustments include the appropriation of miscellaneous revenue in the amount of \$381 associated with the sale of plans, and \$330,844 in General Fund monies to support Route 123 Bridge Street Lighting and critical developer default projects.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for each project funded in FY 2007 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., contingency or planning project). The Project Detail Tables include project location, description, source of funding and completion schedules.

# Fund 308 Public Works Construction

## FUND STATEMENT

### Fund Type G30, Capital Project Funds

### Fund 308, Public Works Construction

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$6,219,127</b>	<b>\$0</b>	<b>\$6,778,841</b>	<b>\$0</b>
Revenue:				
Developer Payments-Streetlights <sup>1</sup>	\$33,726	\$0	\$75,003	\$0
Hunter Mill Streetlight Contributions	0	0	95,000	0
Developer Defaults	653,310	300,000	1,434,395	300,000
Miscellaneous <sup>2</sup>	381	0	0	0
Federal Aid <sup>3</sup>	30,715	0	0	0
Federal Emergency Management Agency	0	0	0	0
State Aid <sup>4</sup>	2,965,000	1,985,000	2,085,000	680,000
<b>Total Revenue</b>	<b>\$3,683,132</b>	<b>\$2,285,000</b>	<b>\$3,689,398</b>	<b>\$980,000</b>
Transfer In:				
General Fund (001)	\$1,711,500	\$0	\$330,844	\$0
<b>Total Transfer In</b>	<b>\$1,711,500</b>	<b>\$0</b>	<b>\$330,844</b>	<b>\$0</b>
<b>Total Available</b>	<b>\$11,613,759</b>	<b>\$2,285,000</b>	<b>\$10,799,083</b>	<b>\$980,000</b>
<b>Total Expenditures</b>	<b>\$4,834,918</b>	<b>\$2,285,000</b>	<b>\$10,799,083</b>	<b>\$980,000</b>
<b>Total Disbursements</b>	<b>\$4,834,918</b>	<b>\$2,285,000</b>	<b>\$10,799,083</b>	<b>\$980,000</b>
<b>Ending Balance<sup>5</sup></b>	<b>\$6,778,841</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Developer payments for Project Z00002, Developer Streetlight Program.

<sup>2</sup> Miscellaneous receipts include sale of plans.

<sup>3</sup> A total amount of \$90,000 was received from the Environmental Protection Agency Wetlands Grant Program associated with Project Z00020, Stormwater Control Planning. The remaining revenue of \$30,715 was received in FY 2005.

<sup>4</sup> FY 2005 represents House Bill 599 state revenues in the amount of \$2,965,000. FY 2006 represents \$1,985,009 associated with House Bill 599 state revenues and \$100,000 associated with Project V00000, Road Viewers Program. FY 2007 represents House Bill 599 state revenues in the amount of \$680,000.

<sup>5</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.



# Fund 308 Public Works Construction

## FY 2007 Summary of Capital Projects

### Fund: 308 Public Works Construction

Project #	Description	Total Project Estimate	FY 2005 Actual Expenditures	FY 2006 Revised Budget	FY 2007 Advertised Budget Plan
A00002	Emergency Watershed Improvements		\$97,136.43	\$139,229.00	\$0
DF9999	Difficult Run Watershed Study		0.00	0.00	0
L00034	Kingstowne Environmental Monitoring Program		118,292.12	219,421.08	0
N00096	Dam Repairs		925,847.89	420,569.42	0
U00005	Survey Control Network Monumentation		79,330.09	77,989.69	125,000
U00006	Developer Defaults		717,009.38	2,580,811.26	750,000
U00100	VDOT Participation Projects		0.00	968,212.68	0
V00000	Road Viewer Program		285,793.58	282,383.34	25,000
V00001	Road Maintenance Program		54,069.88	73,383.68	25,000
V00002	Emergency Road Repairs		67,445.07	17,554.93	35,000
Z00001	Street Lights		(59,933.30)	155,541.00	0
Z00002	Developer Street Light Program		0.00	119,018.80	0
Z00005	Route 123 Bridge Streetlights		0.00	30,000.00	0
Z00015	Hunter Mill District St. Light Fund	95,000	33,725.55	52,390.00	0
Z00016	Minor Street Light Upgrades		152.00	27,472.86	20,000
Z00018	Storm Drainage Projects		397,951.44	1,450,021.07	0
Z00020	Stormwater Control Planning		38,007.38	0.00	0
Z00021	Perennial Stream Mapping	275,000	(5,631.92)	36,026.65	0
Z00022	Municipal Separate Storm Sewer System		1,877,969.85	3,421,779.58	0
Z00023	Occoquan River Dredging	175,000	142,774.64	29,292.95	0
Z00024	Digital Flood Insurance Rate Map	50,000	22,962.50	0.00	0
Z00028	Priority Stormwater Projects		0.00	0.00	0
Z00029	Riparian Buffer Restoration	300,000	29,145.33	270,854.67	0
Z00030	Cleanup of Unauthorized Dumpsites	300,000	3,447.47	296,552.53	0
<b>Total</b>		<b>\$1,335,000</b>	<b>\$4,834,918</b>	<b>\$10,799,083</b>	<b>\$980,000</b>

## Fund 308 Public Works Construction

<b>U00005</b>	<b>Survey Control Network Monumentation</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project supports the maintenance and establishment of geodetic survey control points for the GIS system. Monumentation is placed on the ground for the use of both the private and public sector for surveying and mapping control. More than 1,400 survey monuments have been established in the County; however, it is estimated that more than one-third of these no longer exist as a result of construction activities, erosion and vandalism. This project also supports the development and maintenance of an interactive, GIS-based Web site which will provide convenient and cost-effective monumentation information to the County's land development customers. FY 2007 funding in the amount of \$125,000 is included to continue the maintenance and upgrade of existing GIS control points.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		1,602,345	79,330	0	125,000	0
Construction		10,789	0	77,990	0	0
Other		1,775	0	0	0	0
<b>Total</b>	Continuing	<b>\$1,614,909</b>	<b>\$79,330</b>	<b>\$77,990</b>	<b>\$125,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$125,000	\$125,000

<p><b>Operating Budget Impact:</b> This ongoing project will have no measurable impact on the operating budget.</p>
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## Fund 308 Public Works Construction

<b>U00006</b>	<b>Developer Defaults</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project is necessitated by economic conditions surrounding the construction industry that result in some developers not completing required public facilities, including acceptance of roads by the state, walkways, and storm drainage improvements. The receipt of monies from developer escrow and court judgments and/or compromise settlements may offset these costs. FY 2007 funding in the amount of \$750,000 is included for road improvements as well as construction of developer default projects that will be identified throughout the fiscal year. Of this amount, \$300,000 is projected in developer default revenue, and \$450,000 is supported by House Bill 599 state revenues.</p> <p>It should be noted there has been an increased level of activity for this program in recent years and current projections this trend will continue. Land Development Services (LDS) anticipates 18 new projects will be identified for resolution in FY 2007. In the past an average of 5 new projects have been identified each year.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$345,910	\$22,206	\$0	\$0	\$0
Design and Engineering		3,434,973	159,144	487,399	750,000	0
Construction		11,984,900	508,558	1,539,165	0	0
Other		539,542	27,102	554,248	0	0
Total	Continuing	\$16,305,324	\$717,009	\$2,580,811	<b>\$750,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$750,000	\$750,000

<p><b>Operating Budget Impact:</b> Due to the projected growth in the Developer Default program, an additional 2/2.0 SYEs have been included in the FY 2007 operating budget for the Department of Public Works and Environmental Services (DPWES). These positions will help manage the increased number of construction contracts associated with the Developer Default program and increase the DPWES operating budget by an amount of \$124,472.</p>
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## Fund 308 Public Works Construction

<b>V00000</b>	<b>Road Viewer Program</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for the upgrading of roads for acceptance into the State Secondary Road System. Funding provides for survey, engineering and road construction of projects in Road Viewer Program. Once improvements are funded and completed, the need for ongoing County maintenance work on the roadway is eliminated. The Road Viewer Program is enabled under the <u>Code of Virginia</u> and has been adopted by the Board of Supervisors. FY 2007 funding in the amount of \$25,000 is included to continue upgrading roads for acceptance into State Secondary Road System.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$170,060	\$18,429	\$30,968	\$0	\$0
Design and Engineering		601,433	22,393	139,873	0	0
Construction		1,496,163	244,971	37,861	25,000	0
Other		125,983	0	73,682	0	0
<b>Total</b>	Continuing	\$2,393,639	\$285,794	\$282,383	<b>\$25,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$25,000	\$25,000

<p><b>Operating Budget Impact:</b> This ongoing project will have no measurable impact on the operating budget.</p>
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## Fund 308 Public Works Construction

<b>V00001</b>	<b>Road Maintenance Program</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides funding for maintenance of the roads in Fairfax County not currently included in the Virginia Department of Transportation (VDOT) Secondary Road System. The goal of this program is to ensure the safe operation of motor vehicles through maintenance of these existing County travelways. The state law (Section 33.1-225.3) permits Fairfax County to expend funds on roadway maintenance and minor improvements on roads not within the State Secondary Road System, provided such roads have a right-of-way of 15 feet minimum dedicated to public use. The maximum amount of mileage to be maintained under state law shall not exceed 30 miles per year. Maintenance work includes, but is not limited to, grading snow and ice control, replacement of substandard materials, patching of existing travelways, minor ditching, and stabilization of shoulders, slopes and drainage facilities. FY 2007 funding in the amount of \$25,000 is included for continued road maintenance.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$279,014	\$1,909	\$0	\$0	\$0
Design and Engineering		974,179	27,147	30,000	0	0
Construction		1,766,808	9,167	43,384	25,000	0
Other		139,474	15,847	0	0	0
<b>Total</b>	Continuing	<b>\$3,159,475</b>	<b>\$54,070</b>	<b>\$73,384</b>	<b>\$25,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$25,000	\$25,000

**Operating Budget Impact:** This ongoing project will have no measurable impact on the operating budget.

## Fund 308 Public Works Construction

<b>V00002</b>	<b>Emergency Road Repairs</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for emergency and safety road repairs to County-owned service drives and County-owned stub streets which are currently not accepted by the Virginia Department of Transportation (VDOT) into the state highway system for maintenance. Emergency safety repairs support through this project include pothole repair, drive surface overlays, sidewalk and curb repairs, traffic and pedestrian signage, and hazardous tree removal. FY 2007 funding in the amount of \$35,000 is included for continued road maintenance and safety repairs.</p>	

	Total Project Estimate	Prior Expenditures	FY 2004 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	67,445	17,555	35,000	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$67,445	\$17,555	<b>\$35,000</b>	\$0

Source of Funding				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$35,000	\$35,000

<p><b>Operating Budget Impact:</b> This ongoing project will have no measurable impact on the operating budget.</p>
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## Fund 308 Public Works Construction

<b>Z00016</b>	<b>Minor Streetlight Upgrades</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for minor upgrades and repairs to existing streetlights that do not meet current Virginia Department of Transportation (VDOT) illumination standards for roadways. FY 2007 funding in the amount of \$20,000 is included for continued upgrades and repairs to existing streetlights.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other		36,478	152	27,473	20,000	0
<b>Total</b>	Continuing	<b>\$36,478</b>	<b>\$152</b>	<b>\$27,473</b>	<b>\$20,000</b>	<b>\$0</b>

Source of Funding				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$20,000	\$20,000

**Operating Budget Impact:** This ongoing project will have no measurable impact on the operating budget.

# Fund 309

## Metro Operations and Construction

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### **Focus**

Fund 309, Metro Operations and Construction, contains the funds provided by Fairfax County to pay the County's allocated portion of the Washington Metropolitan Area Transit Authority's (WMATA) FY 2007 operating and capital budget. The County subsidizes Metrorail, Metrobus, and MetroAccess (paratransit) service, contributes to construction costs associated with the 106-mile Metrorail system, and contributes to the repair, maintenance, rehabilitation, and replacement of capital equipment and facilities for the Metrobus, Metrorail, and MetroAccess systems.

The WMATA budget presented here is based on initial FY 2007 information obtained from WMATA budget staff, as well as, Fairfax County Department of Transportation staff estimates. The WMATA General Manager issued the proposed FY 2007 WMATA budget in December 2005, and the WMATA Board Budget Committee is in the process of reviewing the proposed budget between January and May 2006. After this period of review, the WMATA Board of Directors will adopt the FY 2007 Budget in June 2006. The budget guidance given to WMATA's General Manager noted that the overall operating subsidy shall not exceed a 7.3 percent increase over FY 2006 and that a fare increase is not desirable. In FY 2004, the base fare was raised from \$1.10 to \$1.20 for Metrobus and Metrorail and a second fare increase in the base fare from \$1.20 to \$1.25 for Metrobus and \$1.20 to \$1.35 for Metrorail was approved in FY 2005.

The County's portion of the total WMATA budget is determined by using several formulas that include factors such as jurisdiction of residence of passengers, number of stations located in a jurisdiction, the amount of service in a jurisdiction, the jurisdiction's population, and the jurisdiction's population density.

Applied State Aid, Gas Tax Receipts, and State Transportation Bond Revenues are identified in Fund 309, Metro Operations and Construction, even though these funds are not directly received or disbursed by the County. These funds are used by Fairfax County to offset the County's share of WMATA's operating and capital costs. The County contributes a General Fund Transfer to Fund 309 to cover the remaining Operating Expenditures and General Obligation Bond revenues to cover the remaining Capital Construction Expenditures. These categories are summarized below.

### **Operating Expenditures**

The total FY 2007 Fairfax County requirement (subsidy) for WMATA Operating Expenses totals \$61.1 million, of which \$33.7 million will be supported by local funding sources. This funding level supports:

- Existing Metrorail and Metrobus service levels. The funded level includes a 7.3 percent increase in operating subsidy to the WMATA FY 2006 Carryover Budget. The General Fund Transfer to Fund 309 will remain at the FY 2006 level as a result of increased Gas Tax Receipts and use of balance in FY 2007.
- Funding for MetroAccess, WMATA's Americans with Disabilities (ADA) paratransit service.
- Continuation of the Springfield Circulator Bus Service started in FY 2001.

As noted above, this estimate is based on preliminary FY 2007 information obtained from WMATA budget staff, as well as Fairfax County Department of Transportation staff estimates, and is subject to revision until the final WMATA budget is approved in June 2006.

On the basis of a Northern Virginia Transportation Commission (NVTC) formula, the County receives State Aid and Gas Tax Receipts to support operating requirements. In FY 2007, a total of \$26.5 million in State Aid and \$14.0 million in Gas Tax Receipts will be used to support the various Operating Expenses noted above. In addition, \$19.5 million is supported by a General Fund Transfer, \$0.3 million will be funded from interest on funds at NVTC, \$0.1 million will be transferred from Fund 301, Contributed Roadway Improvement Fund, to support shuttle service in the Franconia/Springfield area, and \$0.7 million will be funded from available balance.



# Fund 309

## Metro Operations and Construction

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In addition, as a result of changes in the NVTC funding formula that became effective in FY 2000, State Aid and Gas Tax funds allocated to Fairfax County are higher than they would have been under the old formula. When the formula was updated, the Northern Virginia Transportation Commission required that additional formula funds that resulted from the change be used only for transit service enhancements, and could not be used to reduce the General Fund Transfer for current Operating Expenses. The FY 2007 amount attributable to the formula change is estimated to be \$2.1 million, of which \$1.8 million will be transferred from Fund 309 to Fund 100, County Transit Systems, for various FAIRFAX CONNECTOR service enhancements, and the remaining amount will remain in Fund 309 for WMATA-related service enhancements.

### **Capital Construction Expenditures**

An amount of \$23.3 million is required for Capital requirements, of which \$13.7 million is supported by Fairfax County General Obligation Bonds. The remaining total is funded through Virginia Transportation Act (VTA) 2000 funds, State Aid, and Gas Tax Receipts. Capital expenditures are focused on the Metro Matters Program, which supports the acquisition of facilities, equipment, rail cars, and buses.

FY 2007 Capital Expenditures include \$19.7 million for the Metro Matters Program. Metro Matters addresses the acquisition of new rail cars and buses, infrastructure maintenance, and system security enhancements. An amount of \$0.4 million is included for the Beyond Metro Matters Program which addresses Capital requirements in addition to those covered by the Metro Matters Program. An additional \$3.2 million is included to fund Adopted Regional System (ARS) debt service requirements.

### **FY 2007 Funding Adjustments**

*The following funding is necessary to support the FY 2007 program:*

- ◆ **Metro Annual Operating Requirements** **\$61,112,183**  
The FY 2007 subsidy requirement for WMATA Operating Expenses totals \$61,112,183, of which \$33,658,034 will be supported by local funding sources. This estimate is based on initial FY 2007 information obtained from WMATA budget staff, as well as Fairfax County Department of Transportation staff estimates. This funding level supports existing Metrorail and Metrobus service levels. The funded level includes a 7.3 percent increase in the operating subsidy. Of this total, \$33,950,768 reflects the subsidy requirement for Metrobus and \$20,244,307 reflects the subsidy requirement for Metrorail. This funding also includes \$6,272,708 for MetroAccess service and \$644,400 for the continuation of the Springfield Circulator Bus Service. The General Fund Transfer to Fund 309, will remain at the FY 2006 level as a result of increased Gas Tax Receipts and use of balance in FY 2007.
  
- ◆ **Metro Capital Requirements** **\$23,270,928**  
FY 2007 Capital Construction expenditures total \$23,270,928, of which \$13,735,000 will be supported by Fairfax County General Obligation Bonds. Capital expenditures are focused on the Metro Matters Program, which supports the acquisition of facilities, equipment, rail cars, and buses, as well as, provides general infrastructure support to the 106-mile Metrorail system. An amount of \$19,685,000 is directed to the Metro Matters Program. An additional \$417,000 is to support the Beyond Metro Matters Program which addresses capital construction needs beyond those included in the Metro Matters Program. Finally, an amount of \$3,168,928 is included to fund Adopted Regional System (ARS) debt service requirements.
  
- ◆ **Transfer to Fund 100, County Transit Systems, for Transit Enhancements** **\$1,768,275**  
An amount of \$1,768,275 is transferred to Fund 100, County Transit Systems, as a result of increased State Aid and Gas Tax receipts due to a funding formula change that became effective in FY 2000. These funds will be used for various mass transit enhancements.

# Fund 309

## Metro Operations and Construction

### Changes to FY 2006 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:

- ◆ **Carryover Adjustments** (\$27,799,697)  
As part of the FY 2005 Carryover Review, FY 2006 County-related disbursements are decreased by \$27,799,697. Of the total decrease, \$15,545,000 can be attributed to a reduction in capital expenditures and \$9,909,000 is due to an increase in Virginia VTA 2000 bonds projected to be applied to Capital Construction costs in FY 2006. The remaining \$2,345,697 can be attributed to lower than projected County bus and rail operating subsidies as reflected in WMATA's FY 2006 adopted budget for transit needs.

### Key Performance Measures

#### Objectives

- ◆ To maintain the annual number of trips taken on Metrobus routes serving Fairfax County at a total of 9,272,000 in FY 2007.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Trips originating in Fairfax County	9,159,750	9,180,000	9,180,000 / 9,272,000	9,272,000	9,272,000
Metrobus routes	87	87	87 / 87	87	87
Metrobus platform hours	354,241	383,285	391,493 / 391,493	370,000	370,000
Metrobus platform miles	6,260,005	6,773,256	6,918,305 / 6,918,305	6,538,489	6,538,489
<b>Efficiency:</b>					
Operating costs	\$30,100,306	\$32,076,494	\$35,224,400 / \$34,437,579	\$36,808,794	\$39,513,968
Farebox revenue	\$4,635,399	\$5,140,800	\$5,508,000 / \$5,192,320	\$5,563,200	\$5,563,200
Operating subsidy	\$25,464,907	\$26,935,694	\$29,716,400 / \$29,245,259	\$31,245,594	\$33,950,768
Operating cost/platform mile	\$4.81	\$4.74	\$5.09 / \$4.98	\$5.63	\$6.04
Operating cost/platform hour	\$84.97	\$83.69	\$89.98 / \$87.96	\$99.48	\$106.79
Revenue as a percent of operating cost	15.40%	16.03%	15.64% / 15.08%	15.11%	14.08%
Operating subsidy per Metrobus trip	\$2.78	\$2.93	\$3.24 / \$3.15	\$3.37	\$3.66
<b>Outcome:</b>					
Percent change in Fairfax County trips	1.8%	0.2%	0.0% / 1.0%	0.0%	0.0%

## Fund 309

### Metro Operations and Construction

#### Performance Measurement Results

Fairfax County Metrobus trips originating in Fairfax County have slightly increased from 9.16 million to 9.27 million over the past two fiscal years due primarily to factors such as population growth and traffic congestion. Additional growth is not anticipated in FY 2006 and FY 2007. It should be noted that jurisdictional data provided by WMATA has been used to populate this chart.

#### Key Performance Measures

##### Objectives

- ◆ To increase the number of Metrorail trips originating in Fairfax County by 1.0 percent from 29,793,000 in FY 2006 to 30,100,000 in FY 2007.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Fairfax County ridership	27,599,000	27,100,000	28,100,000 / 29,300,000	29,793,000	30,100,000
<b>Efficiency:</b>					
Operating costs	\$66,530,710	\$71,893,136	\$77,728,852 / \$80,386,977	\$83,172,448	\$84,567,307
Farebox revenue	\$46,392,000	\$53,311,000	\$60,334,000 / \$63,012,000	\$64,323,000	\$64,323,000
Operating subsidy	\$20,138,710	\$18,582,136	\$17,394,852 / \$17,374,977	\$18,849,448	\$20,244,307
Revenue as a percent of operating cost	69.73%	74.15%	77.62% / 78.39%	77.34%	76.06%
Operating subsidy per Metrorail passenger	\$0.73	\$0.69	\$0.62 / \$0.59	\$0.63	\$0.67
<b>Outcome:</b>					
Percent change in Fairfax County ridership	11.7%	(1.8%)	3.7% / 8.1%	1.7%	1.0%

#### Performance Measurement Results

Fairfax County Metrorail ridership has increased from 27.6 million riders to 29.3 million riders over the period from FY 2003 to FY 2005. This increase is attributable to factors such as population growth and traffic congestion. It is unlikely that this rate of increase is sustainable; therefore the Department of Transportation projects an increase of 1.7 percent from FY 2005 to FY 2006 and an increase of an additional 1.0 percent in FY 2007. It should be noted that jurisdictional data provided by WMATA has been used to populate this chart.

# Fund 309

## Metro Operations and Construction

### FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 309, Metro Operations and Construction

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$13,392,001</b>	<b>\$0</b>	<b>\$1,882,881</b>	<b>\$2,828,034</b>
Revenue:				
Revenue Applied to Operating Expenses				
State Aid Applied to Operating	\$22,033,423	\$26,466,882	\$26,466,882	\$26,466,882
Gas Tax Revenue Applied to Operating	14,747,893	12,815,129	12,815,129	14,000,000
Interest	0	250,000	250,000	250,000
Subtotal - Revenue Applied to Operating	\$36,781,316	\$39,532,011	\$39,532,011	\$40,716,882
Revenue Applied to Capital Construction				
State Aid Applied to IRP	\$1,100,000	\$1,000,000	\$1,000,000	\$0
State Aid Applied to ARS Debt Service	3,010,481	3,010,481	3,010,481	3,010,481
VTA 2000 Bonds Applied to Capital Construction <sup>1</sup>	0	4,950,000	14,850,000	4,950,000
Gas Tax Rev. Applied to ARS Debt Service	158,447	158,447	158,447	158,447
System Improvement/ Expansion	277,600	400,000	409,000	0
System Access Program	109,017	0	0	0
State Aid Applied to Metro Matters Capital <sup>2</sup>	0	0	0	1,417,000
Subtotal - Revenue Applied to Capital Construction	\$4,655,545	\$9,518,928	\$19,427,928	\$9,535,928
County Bond Sales <sup>3</sup>	\$0	\$27,950,000	\$1,095,456	\$13,735,000
<b>Total Revenue</b>	<b>\$41,436,861</b>	<b>\$77,000,939</b>	<b>\$60,055,395</b>	<b>\$63,987,810</b>
Transfers In:				
General Fund (001)	\$18,144,820	\$21,316,309	\$21,316,309	\$21,316,309
Contributed Roadway Improvement Fund (301)	110,000	110,000	110,000	110,000
<b>Total Transfers In</b>	<b>\$18,254,820</b>	<b>\$21,426,309</b>	<b>\$21,426,309</b>	<b>\$21,426,309</b>
<b>Total Available</b>	<b>\$73,083,682</b>	<b>\$98,427,248</b>	<b>\$83,364,585</b>	<b>\$88,242,153</b>

# Fund 309

## Metro Operations and Construction

### FUND STATEMENT

#### Fund Type G30, Capital Project Funds

#### Fund 309, Metro Operations and Construction

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Expenditures:				
Operating Expenditures				
Bus Operating Subsidy	\$29,245,259	\$32,016,400	\$31,245,594	\$33,950,768
Rail Operating Subsidy	17,374,977	20,394,852	18,849,448	20,244,307
ADA Paratransit - Metro	5,944,510	5,744,510	5,840,510	6,272,708
Service Enhancements	0	364,576	393,000	0
Springfield Circulator	417,337	753,911	600,000	644,400
Subtotal - Operating Expenditures	<u>\$52,982,083</u>	<u>\$59,274,249</u>	<u>\$56,928,552</u>	<u>\$61,112,183</u>
Capital Construction Expenditures				
Rail System Improvement/Expansion	\$277,600	\$400,000	\$409,000	\$0
Infrastructure Renewal Program (IRP)	12,919,109	15,778,000	18,346,000	0
System Access Program	218,089	18,122,000	0	0
Metro Matters Capital <sup>2</sup>	0	0	0	19,685,000
Beyond Metro Matters Capital <sup>2</sup>	0	0	0	417,000
ARS Debt Service	3,168,900	3,168,928	3,168,928	3,168,928
Subtotal - Capital Construction Expenditures	<u>\$16,583,698</u>	<u>\$37,468,928</u>	<u>\$21,923,928</u>	<u>\$23,270,928</u>
Total Expenditures	<u>\$69,565,781</u>	<u>\$96,743,177</u>	<u>\$78,852,480</u>	<u>\$84,383,111</u>
Transfers Out:				
County Transit Systems (100)	\$1,635,020	\$1,684,071	\$1,684,071	\$1,768,275
Total Transfers Out	<u>\$1,635,020</u>	<u>\$1,684,071</u>	<u>\$1,684,071</u>	<u>\$1,768,275</u>
<b>Total Disbursements</b>	<b><u>\$71,200,801</u></b>	<b><u>\$98,427,248</u></b>	<b><u>\$80,536,551</u></b>	<b><u>\$86,151,386</u></b>
<b>Ending Balance</b> <sup>4</sup>	<b><u>\$1,882,881</u></b>	<b><u>\$0</u></b>	<b><u>\$2,828,034</u></b>	<b><u>\$2,090,767</u></b>
General Fund	\$482,337	\$0	\$2,828,034	\$2,090,767
Bond Funds	1,400,544	0	0	0
<b>Unreserved Balance</b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>

<sup>1</sup> A total of \$14.85 million in Virginia VTA 2000 bonds are projected to be available to apply to Capital Construction costs in FY 2006. This amount is available as VTA 2000 bonds were not applied in either FY 2004 or FY 2005. In FY 2007, it is projected that \$4.95 million in VTA 2000 bonds will be applied to Capital Construction.

<sup>2</sup> Metro Matters is a public outreach campaign launched in October 2003 by the Washington Metropolitan Area Transit Authority (WMATA) to raise awareness about Metro's Capital needs. Metro Matters and Beyond Metro Matters will replace the Rail System Improvement/Expansion, Infrastructure Renewal, and System Access programs.

<sup>3</sup> The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 3, 1992, the voters approved a \$50 million referendum for Metrorail construction expenses. All remaining bonds pertaining to this sale have been issued and allocated to Metro's Infrastructure Renewal Program and Dulles Corridor transit projects as directed by the Board of Supervisors on March 8, 1999. Bond sales projected from FY 2005 onward will be allocated from \$31 million of remaining authorized but unissued 1990 Transportation Improvement Bonds. The change in the ending balance is the result of the issuance of these bonds in advance of cashflow requirements for FY 2005 and FY 2006.

<sup>4</sup> The ending balance in Fund 309, Metro Operations and Construction, varies from year to year and is primarily related to differences between the preliminary budget presented by WMATA's General Manager and WMATA's Adopted budget.

# Fund 310

## Storm Drainage Bond Construction

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### **Focus**

Fund 310, Storm Drainage Bond Construction, provides bond support for storm drainage improvement projects throughout the County. Projects include streambank stabilization of areas where severe bank and channel erosion have occurred, as well as the installation of improved storm drainage systems to correct house, yard and street flooding.

The County's stormwater control needs are funded by the 1988 Storm Drainage Bond Referendum, the General Fund, the Pro Rata Share Program (Fund 316), and the Stormwater Management Program (Fund 318). The Pro Rata Share Program, adopted in 1992, requires one-time payments from developers of new developments to pay for a portion of the cost of off-site improvements. In FY 2006, Fund 318, Stormwater Management Program, was created by the dedication of one penny of the Real Estate tax to address prioritized capital improvements in the County's stormwater system. Fund 318 is the primary source of funding of stormwater capital improvements. As Watershed Management Plans are completed throughout the County, the list of stormwater capital projects will be updated, and revised funding requirements and strategies will be developed for the entire program.

No funding is included in this fund for FY 2007. Existing projects will utilize remaining funds from the 1988 Storm Drainage Bond Referendum to support neighborhood drainage improvement projects and studies in order to determine the best course of action for existing storm drainage problems.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ At the *FY 2005 Carryover Review*, the Board of Supervisors approved an increase of \$2,612,912 due to the carryover of unexpended project balances.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# Fund 310

## Storm Drainage Bond Construction

### FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 310, Storm Drainage Bond Construction

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$3,220,810</b>	<b>\$0</b>	<b>\$2,612,912</b>	<b>\$0</b>
Revenue:				
Sale of Bonds <sup>1</sup>	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0
<b>Total Available</b>	<b>\$3,220,810</b>	<b>\$0</b>	<b>\$2,612,912</b>	<b>\$0</b>
Total Expenditures	\$607,898	\$0	\$2,612,912	\$0
<b>Total Disbursements</b>	<b>\$607,898</b>	<b>\$0</b>	<b>\$2,612,912</b>	<b>\$0</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$2,612,912</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The sale of bonds is presented here for planning purposes. Actual bond sales are based on cash needs in accordance with Board policy. In the fall of 1988, the voters approved a \$12.0 million Storm Drainage bond referendum. All bonds from this referendum have now been sold.

<sup>2</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 310

## Storm Drainage Bond Construction

### FY 2007 Summary of Capital Projects

#### Fund: 310 Storm Drainage Bond Construction

Project #	Description	Total Project Estimate	FY 2005 Actual Expenditures	FY 2006 Revised Budget	FY 2007 Advertised Budget Plan
X00040	Countywide Storm Drainage		\$0.00	\$137,569.08	\$0
X00056	New Alexandria Drainage	7,774,839	59,863.87	6,538.76	0
X00084	Indian Springs/Clearfield Phase II	1,150,000	31,126.91	790,653.86	0
X00087	Long Branch	1,217,627	14,324.93	10,789.03	0
X00093	Hayfield Farms	560,000	183,071.63	369,615.23	0
X00094	Storm Drainage Structural Projects		319,510.58	1,019,140.84	0
X00099	Storm Drain Contingency		0.00	5,943.20	0
X00299	Stream Valley Erosion Projects		0.00	272,662.16	0
<b>Total</b>		<b>\$10,702,466</b>	<b>\$607,897.92</b>	<b>\$2,612,912.16</b>	<b>\$0</b>



# Fund 311

## County Bond Construction

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### **Focus**

Fund 311, County Bond Construction, supports general County construction projects associated with approval of the following bond referenda: November 8, 1988 Human Services Facilities (\$16.8 million); November 7, 1989 Adult Detention Facilities (\$94.33 million); November 7, 1989 Juvenile Detention Facilities (\$12.57 million); November 6, 1990 Transportation Improvements (\$80.0 million); and most recently November 2, 2004 Human Service Facilities (\$20.0 million) and Juvenile Detention Facilities (\$10.0 million). In addition, this fund receives grant funding from the Federal Transportation Administration (FTA) for Park and Ride Facilities, the Wiehle Avenue Commuter Parking Area, Herndon/Monroe Transit Center, and several Dulles Corridor Improvement projects.

In FY 2007, an amount of \$3,599,000 in General Obligation Bond funding is included in Fund 311 for the design completion, permitting and construction phases of the Less Secure Shelter II. This 12-bed facility will provide short-term shelter care for court-ordered residential placement of youth who require out-of-home placement. This project includes the design and construction of a new two story, approximately 12,500 square-foot Less Secure Shelter II. The new structure will be constructed on the existing site and will be linked to the existing structure.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ As part of the *FY 2005 Carryover Review*, the Board of Supervisors approved an increase of \$55,696,759 due to the carryover of unexpended project balances in the amount of \$25,696,759, and an increase of \$30,000,000. The increase of \$30,000,000 is anticipated from the Washington Metro Area Transit Authority (WMATA) for the construction of the West Ox Bus Operations Center, located at the Camp 30 site.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for the projects funded in FY 2007 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Table includes project location, description, source of funding and completion schedule.

# Fund 311 County Bond Construction

## FUND STATEMENT

### Fund Type G30, Capital Project Funds

### Fund 311, County Bond Construction

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$8,265,242</b>	<b>\$0</b>	<b>\$5,510,657</b>	<b>\$0</b>
Revenue:				
Sale of Bonds <sup>1</sup>	\$0	\$18,171,000	\$35,729,976	\$3,599,000
VDOT Funding <sup>2</sup>	10,211	0	1,450,401	0
Federal Transportation Administration <sup>3</sup>	0	0	1,176,725	0
WMATA Contribution <sup>4</sup>	0	0	30,000,000	0
<b>Total Revenue</b>	<b>\$10,211</b>	<b>\$18,171,000</b>	<b>\$68,357,102</b>	<b>\$3,599,000</b>
<b>Total Available</b>	<b>\$8,275,453</b>	<b>\$18,171,000</b>	<b>\$73,867,759</b>	<b>\$3,599,000</b>
Total Expenditures	\$2,303,535	\$18,171,000	\$73,867,759	\$3,599,000
Transfer Out:				
Public Safety Construction (312) <sup>5</sup>	\$461,261	\$0	\$0	\$0
<b>Total Transfers Out</b>	<b>\$461,261</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Disbursements</b>	<b>\$2,764,796</b>	<b>\$18,171,000</b>	<b>\$73,867,759</b>	<b>\$3,599,000</b>
<b>Ending Balance<sup>6</sup></b>	<b>\$5,510,657</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. As part of the summer 2005 bond sale, an amount of \$8 million was sold for transportation improvements, \$5.75 million was sold for the Adult Detention Center, and \$1.185 million was sold for human services facilities. Including prior sales, \$7.8 million remains authorized but unissued for transportation improvements, and there are no more remaining bonds associated with the Adult Detention Center and the 1988 human services bonds. Included in the transportation improvement bonds is an amount of \$3.71 million from the 1988 Transportation Bond Referendum to support renovations and expansions to the West Ox and Newington garage facilities. The fall 2004 Human Services Facilities Bond Referendum approved on November 2, 2004 included \$20 million for Mental Health Centers and \$10 million for Juvenile Court Services Facilities. As part of the summer 2005 bond sale an amount of \$1 million was sold for human services/juvenile facilities leaving a balance of \$29 million.

<sup>2</sup> A total of \$3,900,000 is anticipated from the Virginia Department of Transportation (VDOT) for Project 90A011, Dulles Corridor Slip Ramps. To date, \$2,449,599 has been received and \$1,450,401 is anticipated in FY 2006.

<sup>3</sup> Represents remaining Federal Transportation Administration (FTA) grant funding in FY 2006 in the amount of \$1,176,725. FTA funding is based on reimbursements of approximately 75 percent of expenditures which may fluctuate based on actual project scopes. Total FTA reimbursements equal \$39,158,860 and include \$5,205,000 for Wiehle Avenue Commuter Parking, \$25,661,845 for the Herndon/Monroe Transit Center, \$4,225,807 for Park and Ride facilities, and \$4,066,208 for several Dulles Corridor projects.

<sup>4</sup> Represents anticipated Washington Metro Area Transit Authority (WMATA) contribution for the construction of the West Ox Bus Operations Center.

<sup>5</sup> In FY 2005, an amount of \$461,261 was transferred from Fund 311, County Bond Construction, to Fund 312, Public Safety Construction, to support the Judicial Center Expansion and Renovation project.

<sup>6</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 311

## County Bond Construction

### FY 2007 Summary of Capital Projects

#### Fund: 311 County Bond Construction

Project #	Description	Total Project Estimate	FY 2005 Actual Expenditures	FY 2006 Revised Budget	FY 2007 Advertised Budget Plan
04A001	Girls Probation House	\$6,131,000	\$14,430.12	\$6,116,569.88	\$0
04A002	Gregory Drive Treatment Facility	3,800,000	2,204.67	2,267,795.33	0
04A004	Mount Vernon Mental Health Center	10,000,000	8,639.49	9,991,360.51	0
04A005	Less Secure Shelter II	4,399,000	0.00	800,000.00	3,599,000
88A002	West Ox Bus Operations Center	54,269,083	682,678.07	45,722,531.32	0
88A003	Springfield Commuter Parking	1,306,974	0.00	8,303.10	0
88A004	Reston Commuter Parking	2,442,156	0.00	10,009.00	0
88A005	Centreville Commuter Parking	2,102,268	0.00	10,009.00	0
88A009	Lorton Commuter Rail	3,397,831	0.00	644,396.45	0
88A014	Newington Maint. Fac. Expansion	3,423,000	3,302.73	112,078.95	0
88A015	West Ox Maint. Fac. Expansion	5,719,766	1,136,808.84	1,135,289.09	0
88B007	Human Services Feasibility Studies	1,365,397	23,229.54	1,315,117.44	0
89A001	ADC Expansion II	81,190,286	262,919.05	464,572.97	0
89A003	JDC Expansion	9,615,000	34,073.07	309,356.35	0
89A015	Juvenile Facilities Feasibility Studies	79,583	4,416.68	17,048.03	0
90A005	Adult Home for the Mentally Ill	4,494,475	80,864.87	285,293.02	0
90A007	Herndon/Monroe Transit Center	32,243,000	67,408.14	1,097,430.84	0
90A008	Wiehle Avenue Park & Ride	7,289,000	0.00	733,529.64	0
90A011	Dulles Corridor Slip Ramps	8,400,000	(19,789.31)	1,450,401.73	0
90A013	Feasibility-Reston East Pkg. Deck	1,500,000	2,349.41	1,376,666.14	0
<b>Total</b>		<b>\$243,167,818</b>	<b>\$2,303,535.37</b>	<b>\$73,867,758.79</b>	<b>\$3,599,000</b>

## Fund 311 County Bond Construction

<b>04A005</b>	<b>Less Secure Shelter II</b>
10646 Page Avenue	Providence
<p><b>Description and Justification:</b> This project includes the design and construction of a new two story, approximately 12,500 square-foot Less Secure Shelter II. This 12-bed facility will provide short-term shelter care for court-ordered residential placement of youth who require out of home placement. The new structure will be constructed on the existing site and will be linked to the existing structure. The project is funded from the fall 2004 Human Services Bond Referendum.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	1,300,000	0	0	800,000	500,000	0
Construction	3,099,000	0	0	0	3,099,000	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$4,399,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$800,000</b>	<b>\$3,599,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$3,599,000	\$0	\$0	\$3,599,000

Completion Schedule				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
N/A	Fourth Quarter FY 2006	First Quarter FY 2008	Second Quarter FY 2008	Third Quarter FY 2009

<p><b>Operating Budget Impact:</b> This facility is expected to be complete in FY 2009. In order to prepare for the expansion and opening, some equipment and furniture will be required in FY 2008 and is estimated at \$150,000. Recurring cost requirements are anticipated to be approximately \$1.2 million and are associated with potential increases in staff to operate this 12-bed, 24-hour facility. On-going annual operational costs are estimated to be approximately \$75,000.</p>
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# Fund 312

## Public Safety Construction

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### Focus

This fund supports the construction of fire and police stations, governmental centers with police substations, the Public Safety and Transportation Operations Center, the Judicial Center Expansion, and other public safety facilities. These projects are funded by several public safety bond referenda approved by the voters, and the General Fund. The latest referendum was approved by the voters on November 5, 2002. This referendum included \$60 million to support a new Public Safety and Transportation Operations Center, the construction of a new fire station to include space for the Hazardous Materials Response Unit, renovations to the Jennings Judicial Center, and renovations and improvements to prioritized fire stations. The next public safety bond referendum is scheduled for the fall of 2006.

In FY 2007 funding in the amount of \$4,755,150 is included in Fund 312, Public Safety Construction. This funding supports systems furniture and loose furniture for the Courthouse Expansion and Renovation project. Courtroom furnishings, as well as furniture for the jury assembly rooms, public waiting areas, staff work areas, and the cafeteria are all necessary to make the Judicial Center Expansion fully functional. The expansion to the Judicial Center includes a 316,000-square-foot addition to the existing Jennings building including courtrooms, chambers, office space, necessary support spaces, and site improvements. The expansion will consolidate court services, reduce overcrowding, allow after-hour access to the public law library and other court clerk functions, and provide additional courtroom space. The Courthouse Expansion is greatly needed to keep pace with the growth in population which has had a direct impact on caseload growth, translating into additional judges and support staff. The original courthouse was sized based on a maximum population in Fairfax County of approximately 700,000. The current population is now in excess of 1,000,000 and cases have become more complex with a more diverse population requiring more services. The expansion project is currently on schedule, and anticipated to be complete in April 2007. FY 2007 funding is included in Project 009218, Courthouse IT Equipment and Support, and represents the first year of a multi-year plan to fund expenses associated with the newly expanded facility.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ As part of the *FY 2005 Carryover Review*, the Board of Supervisors approved an increase of \$192,597,823 due to the carryover of unexpended project balances in the amount of \$189,123,317 and an adjustment of \$3,474,506. This adjustment includes the appropriation of miscellaneous revenues of \$4,547, as well as a General Fund transfer of \$3,545,000 which includes \$2,895,000 for Courthouse IT Equipment and Support, \$150,000 for space planning for the renovation of the Historic Courthouse, and \$500,000 for the widening of Stonecroft Boulevard. This increase is partially offset by a decrease of \$75,041 due to the completion of the Burke Volunteer Fire Station.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for projects funded in FY 2007 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Table includes project location, description, source of funding and completion schedules.

# Fund 312

## Public Safety Construction

### FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 312, Public Safety Construction

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$87,509,297</b>	<b>\$0</b>	<b>\$143,621,189</b>	<b>\$0</b>
Revenue:				
Miscellaneous Revenues	\$4,547	\$0	\$0	\$0
Sale of Bonds <sup>1</sup>	54,750,000	3,207,500	48,639,134	0
<b>Total Revenue</b>	<b>\$54,754,547</b>	<b>\$3,207,500</b>	<b>\$48,639,134</b>	<b>\$0</b>
Transfer In:				
General Fund (001) <sup>2</sup>	\$33,089,210	\$15,000,000	\$18,545,000	\$4,755,150
County Bond Construction (311) <sup>3</sup>	461,261	0	0	0
<b>Total Transfers In</b>	<b>\$33,550,471</b>	<b>\$15,000,000</b>	<b>\$18,545,000</b>	<b>\$4,755,150</b>
<b>Total Available</b>	<b>\$175,814,315</b>	<b>\$18,207,500</b>	<b>\$210,805,323</b>	<b>\$4,755,150</b>
Total Expenditures	\$32,193,126	\$18,207,500	\$210,805,323	\$4,755,150
<b>Total Disbursements</b>	<b>\$32,193,126</b>	<b>\$18,207,500</b>	<b>\$210,805,323</b>	<b>\$4,755,150</b>
<b>Ending Balance<sup>4</sup></b>	<b>\$143,621,189</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 5, 2002, the voters approved a \$60 million Public Safety Bond Referendum to support the construction of a new Public Safety and Transportation Operations Center and a new fire station including space for the Hazardous Materials Response Unit, as well as the renovation of the Jennings Judicial Center and renovations to prioritized fire stations. An amount of \$49.75 million remains in authorized but unissued bonds from the November 5, 2002 Public Safety Referendum.

<sup>2</sup> Funding for FY 2005 represents costs associated with condition assessments at County fire stations and Project 009211, Public Safety and Transportation Operations Center. FY 2006 funding represents costs primarily associated with Project 009211, Public Safety and Transportation Operations Center. FY 2007 funding is associated with Project 009218, Courthouse IT Equipment and Support.

<sup>3</sup> FY 2005 funding represents costs associated with project completions in Fund 311, County Bond Construction, which was transferred to this fund to support construction requirements associated with Project 009209, Judicial Center Expansion and Renovation.

<sup>4</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 312

## Public Safety Construction

### FY 2007 Summary of Capital Projects

#### Fund: 312 Public Safety Construction

Project #	Description	Total Project Estimate	FY 2005 Actual Expenditures	FY 2006 Revised Budget	FY 2007 Advertised Budget Plan
009073	Fire & Rescue Academy	\$2,946,850	\$5,951.54	\$2,446,905.69	\$0
009079	Fairfax Center Fire Station	8,782,923	3,643,034.43	2,310,472.96	0
009088	Traffic Light Signalization	961,814	73,211.00	448,427.18	0
009090	Fire Station Improvements	3,095,000	0.00	137,982.42	0
009091	North Point Fire Station	4,852,776	239.66	85,265.78	0
009092	South Clifton Fire Station	20,017	0.00	15,919.71	0
009094	Wolftrap Fire Station	9,335,000	131,164.94	5,730,995.23	0
009102	Public Safety Academy	12,224,059	7,425.14	104,340.70	0
009203	Public Safety Contingency		0.00	4,547.00	0
009205	Parking - PS Complex	21,029,448	43,627.60	190,374.28	0
009206	Mt. Vernon Police Station	7,020,850	7,337.14	62,609.66	0
009207	W. Springfield Police Station	11,479,893	578,123.77	86,887.30	0
009208	Sully District Police Station	7,067,205	153,848.56	456,880.21	0
009209	Judicial Center Expansion and Renovation	115,736,000	21,271,801.39	86,610,926.64	0
009210	Crosspointe Fire Station	9,423,370	1,748,114.33	7,081,301.27	0
009211	Public Safety and Transportation Operations Center	139,522,130	2,548,192.96	99,802,580.29	0
009212	Alternate Emergency Operations Center	623,915	422,570.06	66,907.87	0
009213	PSCC Consoles	500,000	12,156.87	480,694.13	0
009214	Fire Station Condition Assessments	232,632	100,336.90	82,294.91	0
009215	Herndon Fire Station	950,000	12,308.84	937,691.16	0
009216	Vienna Volunteer Fire Station	1,500,000	1,425,000.00	75,000.00	0
009217	Stonecroft Boulevard Widening	550,000	8,680.99	541,319.01	0
009218	Courthouse IT Equipment and Support	7,650,150	0.00	2,895,000.00	4,755,150
009219	Old Courthouse Renovation	150,000	0.00	150,000.00	0
<b>Total</b>		<b>\$365,654,032</b>	<b>\$32,193,126.12</b>	<b>\$210,805,323.40</b>	<b>\$4,755,150</b>

## Fund 312 Public Safety Construction

<b>009218</b>	<b>Courthouse IT Equipment and Support</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project supports necessary IT Equipment and building support for the Judicial Center Expansion and Renovation project. An amount of \$4,755,150 is included in FY 2007 to support the purchase of systems furniture and loose furniture. Courtroom furnishings, as well as furniture for the jury assembly room, public waiting areas, the law library, the children's room, staff work areas, and the cafeteria are all necessary to make the Judicial Center Expansion fully functional.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	7,650,150	0	0	2,895,000	4,755,150	0
Construction	0	0	0	0	0	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$7,650,150</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,895,000</b>	<b>\$4,755,150</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$4,755,150	\$0	\$0	\$0	\$4,755,150

**Operating Budget Impact:** FY 2007 represents the first year of a multi-year plan to fund expenses associated with the newly expanded facility. Funding for this project is supplemented by an increase in staff required to operate this 316,000 square foot addition and includes 5/5.0 SYE maintenance positions in the Facilities Management Division, 6/6.0 SYE Sheriff Deputies in the Office of the Sheriff, 2/2.0 SYE administrative positions in the Office of Public Affairs, and 3/3.0 SYE information technology positions in the Department of Information Technology. FY 2007 funding associated with these positions totals \$1.3 million. Other operating costs include courtroom technology for the new courtrooms, moving expenses, utilities and limited term staffing requirements and total \$3.2 million.



# Fund 313

## Trail Construction

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### Focus

This fund supports the Fairfax County Trail Program and was developed to serve the recreation and transportation needs of pedestrians, bicyclists and equestrians in the County. The County is responsible for the maintenance and upgrade of approximately 575 miles of walkways including improvements to existing trails and bridges, as well as additional trails and stream crossings with emphasis on connecting existing trail systems.

Funding of \$100,000 is included in Fund 313, Trail Construction, in FY 2007, to continue the emergency maintenance of existing trails to address safety and hazardous conditions. This project is supported by the allocation of House Bill 599 state revenues received by the County.

### Changes to FY 2006 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ As part of the *FY 2005 Carryover Review*, the Board of Supervisors approved an increase of \$210,503 due to the carryover of unexpended project balances.

A Fund Statement and a Summary of Capital Projects and a Project Detail Sheets for the project funded in FY 2007 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, source of funding and completion schedules.

# Fund 313 Trail Construction

## FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 313, Trail Construction

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$356,535</b>	<b>\$0</b>	<b>\$41,081</b>	<b>\$0</b>
Revenue:				
VDOT Reimbursements <sup>1</sup>	\$0	\$0	\$3,782	\$0
State Aid <sup>2</sup>	0	0	0	100,000
CMAQ Grant <sup>3</sup>	1,659	0	165,640	0
Total Revenue	\$1,659	\$0	\$169,422	\$100,000
Transfers In:				
General Fund (001)	\$0	\$0	\$0	\$0
Total Transfer In	\$0	\$0	\$0	\$0
<b>Total Available</b>	<b>\$358,194</b>	<b>\$0</b>	<b>\$210,503</b>	<b>\$100,000</b>
Total Expenditures	\$317,113	\$0	\$210,503	\$100,000
<b>Total Disbursements</b>	<b>\$317,113</b>	<b>\$0</b>	<b>\$210,503</b>	<b>\$100,000</b>
<b>Ending Balance<sup>4</sup></b>	<b>\$41,081</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Represents revenue reimbursement from the Virginia Department of Transportation (VDOT) for Project 002136, Great Falls Street Trail.

<sup>2</sup> Represents House Bill 599 state revenues.

<sup>3</sup> Represents monies provided from a Congestion Mitigation and Air Quality (CMAQ) grant for Project 002136, Great Falls Street Trail.

<sup>4</sup> Capital projects are budgeted on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 313 Trail Construction

## FY 2007 Summary of Capital Projects

### Fund: 313 Trail Construction

Project #	Description	Total Project Estimate	FY 2005 Actual Expenditures	FY 2006 Revised Budget	FY 2007 Advertised Budget Plan
002062	Hillside Road Trail	\$567,236	\$188,916.47	\$0.00	\$0
002136	Great Falls Street	791,200	(320.62)	187,982.45	0
002200	Upgrade and Emergency Maint. Of Existing Trails		128,517.61	22,520.56	100,000
<b>Total</b>		<b>\$1,358,436</b>	<b>\$317,113.46</b>	<b>\$210,503.01</b>	<b>\$100,000</b>

## Fund 313 Trail Construction

<b>002200</b>	<b>Upgrade and Emergency Maintenance of Existing Trails</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This ongoing project provides emergency maintenance of existing trails. This maintenance addresses safety and hazardous conditions, including, deterioration of trail surfaces, and the replacement and repair of guardrails, handrails, and similar safety items. FY 2007 funding of \$100,000 is provided to continue the safety program.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		37,813	13,971	17,521	0	0
Construction		541,797	114,547	0	100,000	0
Other		4,353	0	5,000	0	0
<b>Total</b>	Continuing	<b>\$583,963</b>	<b>\$128,518</b>	<b>\$22,521</b>	<b>\$100,000</b>	<b>\$0</b>

Source of Funding				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$100,000	\$100,000

**Operating Budget Impact:** The completion of this project will have no measurable impact on the operating budget.

# Fund 314

## Neighborhood Improvement Program

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### **Focus**

This fund provides for improvements to public facilities including curbs and gutters, sidewalks, street widening, and storm drainage improvements to enhance the condition and appearance of participating neighborhoods. Neighborhoods were selected for participation in the program on the basis of their need for general community improvements due to problems of road and yard flooding, and/or traffic problems, as well as their willingness to share in the implementation of a Community Plan. The program focuses on the preservation and improvement of the County's older, yet stable neighborhoods of predominantly single-family homes which are currently vulnerable to deterioration.

Homeowners receiving improvements from the program reimburse the County for their share of actual construction costs. The County pays all engineering, administrative and overhead costs. Each homeowner's share is based on the length of street footage of their lot, the type of improvements installed and the average assessed value of housing in the neighborhood. Homeowners' payments, made once construction is completed, can be paid in one lump sum amount, or in semi-annual installments with interest over a ten-year period. For elderly or disabled homeowners, payment may be extended beyond the ten-year payback period. These homeowner payments are used to offset debt service costs associated with the issuance of General Obligation Bonds for the Neighborhood Improvement Program. Payments are transferred to the County's debt service fund periodically once contributions have accrued to a significant amount. The Neighborhood Improvement Program is also financed with General Obligation Bonds approved by the voters in November 1989 in the amount of \$24.0 million.

No funding is included in Fund 314, Neighborhood Improvement Program for FY 2007.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ As part of the *FY 2005 Carryover Review*, the Board of Supervisors approved an increase of \$376,044 due to the carryover of unexpended project balances.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# Fund 314

## Neighborhood Improvement Program

### Fund Type G30, Capital Project Funds

### Fund 314, Neighborhood Improvement Program

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$413,742</b>	<b>\$66,549</b>	<b>\$425,286</b>	<b>\$79,242</b>
Revenue:				
Home Owner Contributions <sup>1</sup>	\$17,693	\$30,000	\$30,000	\$20,000
Fairfax County Water Authority <sup>2</sup>	152,945	0	0	0
Sale of Bonds <sup>3</sup>	0	0	0	0
<b>Total Revenue</b>	<b>\$170,638</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$20,000</b>
<b>Total Available</b>	<b>\$584,380</b>	<b>\$96,549</b>	<b>\$455,286</b>	<b>\$99,242</b>
Total Expenditures	\$59,094	\$0	\$376,044	\$0
Transfer Out:				
County Debt Service (200) <sup>4</sup>	\$100,000	\$0	\$0	\$0
<b>Total Transfer Out</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Disbursements</b>	<b>\$159,094</b>	<b>\$0</b>	<b>\$376,044</b>	<b>\$0</b>
<b>Ending Balance<sup>5</sup></b>	<b>\$425,286</b>	<b>\$96,549</b>	<b>\$79,242</b>	<b>\$99,242</b>

<sup>1</sup> These are payments from homeowners for their contribution toward construction costs associated with improvements in their neighborhoods. Bond funds are used to finance these projects. Upon completion of construction, the improvements are assessed and the homeowners make their payments with interest. Funds received (i.e., both principal and interest) are periodically transferred to Fund 200, County Debt Service, to partially assist in paying the debt service costs associated with Neighborhood Improvement projects.

<sup>2</sup> Represents a reimbursement from the Fairfax County Water Authority in FY 2005 for water main improvements included in the construction contract for Project C00093, Fairdale.

<sup>3</sup> The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 7, 1989, the voters approved \$24.0 million for the Neighborhood Improvement Program. No bonds remain to be sold from the fall 1989 referendum.

<sup>4</sup> The Transfer Out to Fund 200, County Debt Service Fund, offsets debt service costs associated with the issuance of General Obligation Bonds.

<sup>5</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 314

## Neighborhood Improvement Program

### FY 2007 Summary of Capital Projects

#### Fund: 314 Neighborhood Improvement Program

Project #	Description	Total Project Estimate	FY 2005 Actual Expenditures	FY 2006 Revised Budget	FY 2007 Advertised Budget Plan
C00072	Brookland/Bush Hill Phase II	\$2,195,982	\$0.00	\$28,362.74	\$0
C00076	Engleside Phase I	1,515,508	17,029.40	0.00	0
C00091	Mt. Vernon Manor	3,797,312	37,813.00	22,800.00	0
C00093	Fairdale	2,036,097	4,002.53	189,212.98	0
C00097	Holmes Run Valley	50,000	0.00	42,544.30	0
C00098	Mount Vernon Hills	50,000	0.00	42,605.49	0
C00099	Planning Project Fund 314		249.06	50,518.73	0
<b>Total</b>		<b>\$9,644,899</b>	<b>\$59,093.99</b>	<b>\$376,044.24</b>	<b>\$0</b>

# Fund 315

## Commercial Revitalization Program

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### **Focus**

The Commercial Revitalization Program funds the development and promotion of competitive, attractive and stable commercial centers leading to improved facilities for communities. Improvements include underground utilities, sidewalk construction, street lighting, tree planting and other pedestrian amenities. In the November 1988 bond referendum, Fairfax County voters approved \$22.3 million for public improvements in commercial and redevelopment areas of the County. Of this amount, \$17.1 million will fund utility and street landscaping projects in three designated revitalization districts: Central Annandale, Central Springfield and Baileys Crossroads. An amount of \$5.2 million is divided among the revitalization projects in the Town of Vienna, the McLean Central Business District and along a portion of the Route 1 corridor. In addition to bond proceeds, revenue from the Virginia Department of Transportation (VDOT) and developer contributions support improvement efforts within this fund.

Revitalization is one part of an overall County strategy to accomplish the economic rejuvenation of older retail and business centers. Through targeted efforts of the Revitalization Program, it is anticipated that these areas will become more competitive commercially, offer better services and improved shopping opportunities, and become viable candidates for private reinvestment.

No funding is included in Fund 315, Commercial Revitalization Program, in FY 2007.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ At the *FY 2005 Carryover Review*, the Board of Supervisors approved an increase of \$4,385,036 due to the carryover of unexpended project balances of \$4,343,591 and the appropriation of \$41,445 in developer contributions and miscellaneous revenues.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).



# Fund 315

## Commercial Revitalization Program

### FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 315, Commercial Revitalization Program

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	(\$387,753)	\$0	\$1,356,019	\$0
Revenue:				
Sale of Bonds <sup>1</sup>	\$4,500,000	\$0	\$2,124,243	\$0
VDOT Revenues <sup>2</sup>	194,653	0	440,553	0
Developer Contributions <sup>3</sup>	31,739	0	464,221	0
Miscellaneous	9,706	0	0	0
Total Revenue	\$4,736,098	\$0	\$3,029,017	\$0
<b>Total Available</b>	<b>\$4,348,345</b>	<b>\$0</b>	<b>\$4,385,036</b>	<b>\$0</b>
Total Expenditures	\$2,992,326	\$0	\$4,385,036	\$0
<b>Total Disbursements</b>	<b>\$2,992,326</b>	<b>\$0</b>	<b>\$4,385,036</b>	<b>\$0</b>
<b>Ending Balance<sup>4</sup></b>	<b>\$1,356,019</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The sale of bonds is presented here for planning purposes. Actual bond sales are based on cash needs in accordance with Board policy. In the fall of 1988, the voters approved a \$22.3 million Commercial Revitalization bond referendum. An amount of \$4.5 million was sold as part of the fall 2004 bond sale. Including prior sales, a balance of \$2.26 million remains in authorized but unissued bonds associated with the fall 1988 referendum.

<sup>2</sup> Represents funds anticipated in FY 2006 from a Transportation Enhancement Act (TEA-21) grant for Project 008912, McLean Streetscape (\$190,553) and a VDOT Enhancement Grant for Project 008912, McLean Streetscape (\$250,000).

<sup>3</sup> Developer contributions anticipated in FY 2006 include \$250,000 for undergrounding utilities along Chain Bridge Road within Project 008914, Route 1 Streetscape and \$214,221 for Project 008911, Baileys Crossroads Streetscape.

<sup>4</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 315

## Commercial Revitalization Program

### FY 2007 Summary of Capital Projects

#### Fund: 315 Commercial Revitalization Program

Project #	Description	Total Project Estimate	FY 2005 Actual Expenditures	FY 2006 Revised Budget	FY 2007 Advertised Budget Plan
008903	Springfield Streetscape Phase I	\$3,169,236	\$691,381.19	\$497,288.34	\$0
008909	Annandale Streetscape	6,905,654	843,992.48	865,246.74	0
008911	Baileys Crossroads Streetscape	6,335,114	1,215,107.45	247,831.19	0
008912	McLean Streetscape	2,946,000	48,101.56	2,444,451.70	0
008914	Route 1 Streetscape	1,642,160	193,743.26	330,218.14	0
<b>Total</b>		<b>\$20,998,164</b>	<b>\$2,992,325.94</b>	<b>\$4,385,036.11</b>	<b>\$0</b>

# Fund 316

## Pro Rata Share Drainage Construction

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### **Focus**

This fund supports storm drainage capital projects through contributions in accordance with the Pro Rata Share Program approved by the Board of Supervisors on December 16, 1991. The Pro Rata Share Program provides a funding source to correct drainage deficiencies by collecting a proportionate share of the total estimated cost of drainage improvements from the developers of the land. Pro Rata funds are used to finance projects within specific watershed areas. As projects are identified and prioritized during scheduled budgetary reviews, Pro Rata funds on deposit are appropriated to this fund.

Fund 316, Pro Rata Share Drainage Construction, is complemented by several other funding sources including, Fund 310, Storm Drainage Bond Construction, and Fund 318, Stormwater Management Program, in order to address the County's stormwater control needs. Beginning in FY 2007 all stormwater projects will be consolidated into these three funds. Fund 310 is supported by General Obligation Bonds approved by the voters in 1988. Fund 318 was created in FY 2006 by the dedication of one penny of the Real Estate tax to address prioritized capital improvements in the County's stormwater system. In the future, Fund 318 will be the primary source of funding of stormwater management funding. This consolidation will allow Stormwater Management to better allocate resources and track funding. As Watershed Management Plans are completed throughout the County, the list of stormwater improvement projects will be updated, and revised funding requirements and strategies will be developed for the entire program.

Development of watershed management plans for the County is currently underway to restore the County's streams and to position the County to comply with various stormwater commitments and regulatory requirements. The physical stream assessment, which provides the fieldwork for the watershed management plans, was completed for the entire County in 2003. Work continues each year toward the completion of the countywide watershed management plans.

No funding is included for Fund 316, Pro Rata Share Drainage Construction, in FY 2007, all funding for this program is from private sources. Existing projects will utilize pro rata funds received to support watershed planning, regional pond development and other drainage improvement projects.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ As part of the FY 2005 Carryover Review, the Board of Supervisors approved an increase of \$24,556,371 due to the carryover of unexpended project balances in the amount of \$24,554,871 and an adjustment of \$1,500.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# Fund 316

## Pro Rata Share Drainage Construction

### FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 316, Pro Rata Share  
Drainage Construction

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	\$4,879	\$0	\$3,339	\$0
Revenue:				
Pro Rata Shares	\$1,735,052	\$0	\$23,878,345	\$0
Developer Contributions <sup>1</sup>	0	0	674,687	0
Total Revenue	\$1,735,052	\$0	\$24,553,032	\$0
<b>Total Available</b>	<b>\$1,739,931</b>	<b>\$0</b>	<b>\$24,556,371</b>	<b>\$0</b>
Total Expenditures	\$1,736,592	\$0	\$24,556,371	\$0
<b>Total Disbursements</b>	<b>\$1,736,592</b>	<b>\$0</b>	<b>\$24,556,371</b>	<b>\$0</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$3,339</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Represents anticipated developer contributions associated with Project DF1046, Regional Pond D-46.

<sup>2</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 316

## Pro Rata Share Drainage Construction

### FY 2007 Summary of Capital Projects

#### Fund: 316 Pro Rata Share Drainage Construction

Project #	Description	Total Project Estimate	FY 2005 Actual Expenditures	FY 2006 Revised Budget	FY 2007 Advertised Budget Plan
AC0009	Regional Pond L-9	\$710,000	\$0.00	\$210,000.00	\$0
AC0286	Pleasant Ridge	176,400	10,528.33	117,897.54	0
AC0311	Long Branch Phase II	195,800	177.09	154,276.17	0
AC0352	Hunter Branch	500,000	0.00	500,000.00	0
AC1166	Accotink Regional Pond B	1,200,000	868.81	9,131.19	0
AC9999	Accotink Creek Watershed Study	2,400,000	156,619.79	497,302.74	0
BE0205	Fairview Drive	150,000	4,109.67	40,805.04	0
BE9999	Belle Haven Watershed Study	110,000	0.00	110,000.00	0
BN9999	Bullneck Run Watershed Study	210,000	47,867.86	44,481.04	0
BR0621	Bull Run Post Office Rd.	180,000	12,847.11	144,827.54	0
CA0235	Elmwood Drive	500,000	7,440.55	22,751.34	0
CA0252	Runnymede Subdivision	850,000	41,554.55	597,141.36	0
CA0289	Indian Run Phase IV	550,000	0.00	4,389.31	0
CA0451	Vine Street	370,000	36,674.88	120,935.27	0
CA0532	Falls Hill Subdivision	1,300,000	49,782.04	335,976.07	0
CU0018	Regional Pond C-18	1,196,800	2,177.13	603,514.29	0
CU0020	Regional Pond C-20	362,500	346.77	94,757.98	0
CU0023	Regional Pond C-23	1,652,000	0.00	30,000.00	0
CU0024	Regional Pond C-24	950,000	10,121.13	814,025.52	0
CU0028	Regional Pond C-28	689,100	0.00	234,488.68	0
CU0035	Regional Pond C-35	1,014,556	6,375.54	947,781.95	0
CU0037	Regional Pond C-37	2,328,000	0.00	35,000.00	0
CU0041	Regional Pond C-41	1,120,000	4,357.35	717,571.02	0
CU0054	Regional Pond C-54	867,500	36,727.42	759,277.96	0
CU0062	Regional Pond C-62	1,100,000	0.00	20,000.00	0
CU1030	Regional Pond C-30	275,090	29,551.49	48,174.01	0
CU9999	Cub Run Watershed Study	2,015,000	224,435.73	1,332,610.62	0
DC0691	Hayfield Farms	468,000	44,776.17	220,037.34	0
DC9999	Dogue Creek Watershed Study	666,459	2,377.22	657,738.26	0
DE0203	Balmacara	570,000	289.28	5,226.21	0
DE9999	Dead Run Watershed Study	16,000	0.00	13,331.49	0
DF0002	Regional Pond D-2	60,000	0.00	9,415.30	0
DF0030	Regional Pond D-30	835,000	0.00	10,800.31	0
DF0106	Wolf Trap Pond Retrofit	2,120,000	1,920.91	57,904.96	0
DF0299	Governors Run Drainage Improvements	715,000	4,240.80	160,759.20	0
DF0361	Clarks Landing	660,000	63,710.21	534,410.47	0
DF0691	Gunder Vale	329,000	8,999.14	101,392.75	0
DF0913	Reston 913 Pond Retrofit	336,500	18,910.34	87,177.17	0
DF1014	Little Run Farm Reg. Pond D-14	520,000	0.00	96,359.34	0
DF1036	Regional Pond D-36	917,000	0.00	15,000.00	0
DF1037	Yonder Hills Regional Pond D-37	200,000	0.00	83,196.72	0
DF1040	Regional Pond D-40	1,100,000	0.00	635,809.69	0
DF1046	Regional Pond-46	1,648,421	343.22	1,646,674.31	0
DF1047	Regional Pond D-47	825,500	0.00	321,544.71	0
DF1151	Regional Pond D-151	850,000	0.00	133,217.82	0
DF9999	Difficult Run Watershed Study	2,300,000	567,010.62	996,069.99	0
FM9999	Four Mile Run Watershed Study	250,000	0.00	52,000.00	0
HC0002	Regional Pond H-02	108,100	0.00	32,672.83	0
HC0671	Viking Drive	18,000	0.00	5,236.88	0
HC1009	Regional Pond H-9	780,000	5,483.68	772,370.64	0
HC1018	Regional Pond H-18	246,592	10,685.24	0.00	0
HC1471	West Ox Detention Pond	166,696	40,363.90	84,937.10	0
HC9999	Horsepen Creek Watershed Study	760,000	0.00	757,735.43	0
HP9999	High Point Watershed Study	17,000	6,934.25	4,366.23	0

# Fund 316

## Pro Rata Share Drainage Construction

### FY 2007 Summary of Capital Projects

#### Fund: 316 Pro Rata Share Drainage Construction

Project #	Description	Total Project Estimate	FY 2005 Actual Expenditures	FY 2006 Revised Budget	FY 2007 Advertised Budget Plan
LH0232	Huntley Subdivision	165,500	891.70	14,778.03	0
LH9999	Little Hunting Creek Watershed Study	390,000	24,425.50	235,144.76	0
LR0017	Regional Pond R-17	1,530,000	(139,130.94)	950,671.95	0
LR1008	Regional Pond R-8	600,500	0.00	284,205.36	0
LR1016	Regional Pond R-16	1,100,000	0.00	205,000.00	0
LR1161	Regional Pond R-161	2,205,500	0.00	313,571.69	0
MB0201	Anita Drive	177,200	891.70	81,256.20	0
MB9999	Mill Branch Watershed Study	550,000	1,741.07	365,547.92	0
NI9999	Nichol Run Watershed Study	120,000	267.86	92,190.68	0
OM9999	Old Mill Branch Watershed Study	10,000	3,843.18	0.00	0
PC0005	Regional Pond P-5	550,000	0.00	25,000.00	0
PC0102	Dam Site #2 (Lake Barton)	100,000	0.00	40,746.29	0
PC0104	Dam Site #4	475,000	393.61	387,156.11	0
PC0281	Poplar Springs Court	280,000	11,656.82	263,705.83	0
PC9999	Pohick Creek Watershed Study	1,975,000	2,463.42	966,276.32	0
PH9999	Popes Head Creek Watershed Study	370,000	240,534.35	72,100.41	0
PM0451	Great Falls Street	215,000	0.00	103,477.69	0
PM0652	Tucker Ave	270,971	31,795.56	43,562.25	0
PM9999	Pimmit Run Watershed Study	600,000	52,923.11	42,076.89	0
PN0211	Beach Mill Road	285,000	4,233.79	137,506.34	0
PN9999	Pond Branch Watershed Study	50,000	0.00	48,945.64	0
SA0251	Sandy Run	160,000	0.00	83,272.61	0
SC0213	Bridle Path Lane	553,500	9,979.07	339,318.62	0
SC0611	Swinks Mill Road	280,000	15,691.54	193,965.47	0
SC9999	Scott Run Watershed Study	280,000	0.00	24,608.29	0
SU0005	Regional Pond S-05	561,000	12,907.33	244,281.97	0
SU0007	Regional Pond S-07	892,000	0.00	663,071.59	0
SU9999	Pro Rata Study - Sugarland Run	725,000	2,475.32	545,851.02	0
WR0241	Wolf Run	64,000	0.00	13,005.68	0
ZZ0000	Reimbursement Contingency		0.00	1,733,573.14	0
<b>Total</b>		<b>\$55,991,186</b>	<b>\$1,736,592.21</b>	<b>\$24,556,370.54</b>	<b>\$0</b>

# Fund 317

## Capital Renewal Construction

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### **Focus**

This fund supports the long-term needs of the County's capital assets to maximize the life of County facilities, avoid their obsolescence, and provide for planned repairs, improvements and restorations to make them suitable for organizational needs. Capital renewal is the planned replacement of building subsystems such as roofs, electrical systems, HVAC, plumbing systems, carpet replacement, parking lot resurfacing, fire alarm replacement and emergency generator replacement that have reached the end of their useful life. Without significant reinvestment in building subsystems, older facilities can fall into a state of ever decreasing condition and functionality, and the maintenance and repair costs necessary to operate the facilities increase.

Fairfax County has a facility inventory of 155 buildings (excluding schools, parks, housing and human services residential facilities), with over 7.6 million square feet of space throughout the County. This inventory is expanding both with the addition of newly constructed facilities and by the acquisition of additional property. With such a large inventory, and the acquisition of additional facilities, it is critical that a planned program of repairs and restorations be maintained. In addition, the age of a major portion of this inventory of facilities is reaching a point where major reinvestments are required in the building subsystems.

Many County facilities have outdated HVAC and electrical systems that are susceptible to failure or are highly inefficient energy users. Sites are identified and each individual project involves a two-step process to complete both design and construction. Roof repairs and waterproofing are conducted in priority order after a detailed evaluation of all roofs at County facilities. Based upon the results of that evaluation, critical requirements are prioritized and a five-year plan is established. Repairs and replacement of facility roofs are considered critical for avoiding the serious structural deterioration that occurs from roof leaks. By addressing this problem in a comprehensive manner, a major backlog of roof problems can be avoided. Carpet replacement and parking lot resurfacing are evaluated annually and prioritized based on the most critical requirements for high traffic areas. In addition, emergency generators and fire alarm systems are replaced based on equipment age, coupled with maintenance and performance history. Emergency minor repairs and renovations, usually generated by customer requests, are accomplished under the category of emergency building and repair. These small projects abate building obsolescence and improve the efficiency and effectiveness of facilities and facility systems.

In order to better define the County's capital renewal needs, a comprehensive facilities condition assessment was conducted on 92 selected Fairfax County facilities (approximately 4.2 million square feet of space), representative of older facilities anticipated to have the most capital renewal requirements in the near future. The assessment included a complete visual inspection of roofs and all mechanical and electrical components for each facility. Maintenance and repair deficiencies were identified and funding requirements identified. The results indicate a multi-million investment is needed over time. Specifically, the facility condition assessment indicated an estimated total of \$80 million will be needed over the next ten years to repair facilities and meet expected repair and equipment replacement needs. In preparation for the FY 2007 budget, the Facilities Management Department (FMD) further refined and prioritized the comprehensive facility assessment lists and classified projects into four categories. Projects were classified as Category A: urgent/safety related, or endangering life and/or property; Category B: critical systems beyond their useful life or in danger of possible failure; Category C: life-cycle repairs/replacements where repairs are no longer cost effective; and Category D: repairs needed for improvements if funding is available. Funding in the amount of \$2,449,000 is included in Fund 317, Capital Renewal Construction, in FY 2007 to address projects in categories A and B, those that present safety concerns or where critical systems are in danger of possible failure. Funding is supported by the allocation of House Bill 599 state revenues received by the County. As future funding becomes available FMD can begin to address remaining requirements in each category.

## Fund 317

### Capital Renewal Construction

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The industry standard for capital renewal investment is currently 2 percent of replacement value. Based on current average replacement values of \$150 per square foot, 2 percent would equate to capital renewal requirements of \$3.00 per square foot. Historically, budgeted capital renewal funds have fallen short of this level. This may be due to the fact that much of the square footage added in the early 1990's was in the form of new facilities and thus has not yet required major capital renewal and subsystem replacement. This infrastructure is now aging and appropriate action should be taken to avoid system failures leading to potential disruptions in County services. The FY 2007 funding level provides for \$0.30 in capital renewal spending per square foot.

#### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

As part of the FY 2005 Carryover Review, the Board of Supervisors approved an increase of \$1,490,535, due to a transfer of unexpended project balances in the amount of \$778,604 from Fund 303, County Construction, associated with capital renewal projects that will now be accounted for in Fund 317, Capital Renewal Construction. In addition, a General Fund transfer supported an increase of \$300,000 for the repaving of the Police Driver Training Track, and an increase of \$1,000,000 for countywide HVAC repair and replacement projects. These increases were offset by a decrease in expenditures of \$588,069 for Project 009480, Library Capital Renewal, and Project 009481, Juvenile/Human Services Capital Renewal, due to funds spent in FY 2005 in Fund 303, County Construction.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for each project funded in FY 2007 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., contingency or planning project). The Project Detail Tables include project location, description, source of funding and completion schedule.



# Fund 317

## Capital Renewal Construction

### FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 317, Capital Renewal Construction

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	\$0	\$0	\$0	\$0
Revenue:				
Sale of Bonds <sup>1,3</sup>	\$0	\$5,000,000	\$4,411,931	\$0
State Aid <sup>2</sup>	0	1,531,941	1,531,941	2,449,000
<b>Total Revenue</b>	\$0	\$6,531,941	\$5,943,872	\$2,449,000
Transfer In:				
General Fund (001)	\$0	\$650,059	\$1,950,059	\$0
County Construction (303)	0	0	778,604	0
<b>Total Transfers In</b>	\$0	\$650,059	\$2,728,663	\$0
<b>Total Available</b>	<b>\$0</b>	<b>\$7,182,000</b>	<b>\$8,672,535</b>	<b>\$2,449,000</b>
Total Expenditures	\$0	\$7,182,000	\$8,672,535	\$2,449,000
<b>Total Disbursements</b>	<b>\$0</b>	<b>\$7,182,000</b>	<b>\$8,672,535</b>	<b>\$2,449,000</b>
<b>Ending Balance<sup>4</sup></b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 2, 2004, the voters approved a \$32.5 million Human Services Facilities Bond Referendum and a \$52.5 million Public Library Facilities Bond Referendum. An amount of \$2.5 million in each bond referendum was designated for Capital Renewal purposes. All bonds for capital renewal have been sold.

<sup>2</sup> Represents House Bill 599 state revenues.

<sup>3</sup> The \$5,000,000 for capital renewal in Project 009480, Library Capital Renewal, and Project 004981, Juvenile/Human Services Capital Renewal, was earmarked for the most critical projects in FY 2006. However, because funding requirements were more immediate than originally anticipated the \$5,000,000 was provided as part of the *FY 2005 Third Quarter Review*, in order to begin renewal work as soon as possible. Actual FY 2005 expenditures were backed out of the FY 2006 Revised Budget as part of the *FY 2005 Carryover Review*.

<sup>4</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 317

## Capital Renewal Construction

### FY 2007 Summary of Capital Projects

**Fund: 317 Capital Renewal Construction**

Project #	Description	Total Project Estimate	FY 2005 Actual Expenditures	FY 2006 Revised Budget	FY 2007 Advertised Budget Plan
003099	Emergency Building Repairs		\$0.00	\$480,328.32	\$500,000
003100	Fire Alarm Systems		0.00	209,189.74	260,000
009132	Roof Repairs and Waterproofing		0.00	220,000.00	0
009133	Carpet Replacement		0.00	150,000.00	275,000
009136	Parking Lot and Garage Repairs		0.00	434,334.93	100,000
009151	HVAC/Electrical Systems		0.00	2,286,751.00	1,180,000
009431	Emergency Generator Replacement		0.00	480,000.00	134,000
009480	Library Capital Renewal		0.00	2,439,216.17	0
009481	Juvenile/Human Services Capital Renewal		0.00	1,972,714.42	0
<b>Total</b>		<b>\$0</b>	<b>\$0</b>	<b>\$8,672,535</b>	<b>\$2,449,000</b>

## Fund 317 Capital Renewal Construction

<b>003099</b>	<b>Emergency Building Repairs</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for emergency repairs, minor renovations, and critical upgrading of various buildings and facilities throughout the County. Projects include emergency repairs to buildings and building equipment, plumbing repairs, minor renovations to electrical and mechanical systems, structural repairs, vandalism abatement, and other non-recurring construction and repair projects. FY 2007 funding in the amount of \$500,000 is provided for emergency requirements identified throughout the fiscal year.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	480,328	500,000	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$0	\$480,328	<b>\$500,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$500,000	\$500,000

**Operating Budget Impact:** This funding has the potential to reduce operating expenditures by reducing costly maintenance and staff time spent addressing critical building repairs.

## Fund 317 Capital Renewal Construction

<b>003100</b>	<b>Fire Alarm Systems</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for the replacement of the fire alarm systems throughout the County. Fire alarm systems are replaced based on age and difficulty in obtaining replacement parts and service. FY 2007 funding in the amount of \$260,000 is included for the replacement of the fire alarm systems at the Springfield Warehouse (\$160,000) and New Beginnings (\$100,000), which are experiencing frequent failure when tested.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	209,190	260,000	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$0	\$209,190	<b>\$260,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$260,000	\$260,000

**Operating Budget Impact:** Installation of working fire alarm systems may reduce operating costs due to reduced repair and costly maintenance.

## Fund 317 Capital Renewal Construction

<b>009133</b>	<b>Carpet Replacement</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for carpet replacement at County facilities in which carpet has deteriorated and is in unserviceable condition. The project also includes new carpet installation where existing composition tile flooring requires replacement, and it is cost beneficial to install carpet as a replacement floor finish. FY 2007 funding in the amount of \$275,000 is provided to complete the phased carpet replacement at the Herry Building. Carpet in this facility has exceeded its useful life and is an advanced state of deterioration.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	150,000	275,000	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$0	\$150,000	<b>\$275,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$275,000	\$275,000

**Operating Budget Impact:** This funding has the potential to reduce operating expenditures by reducing costly maintenance and staff time spent addressing spot carpet repairs.

## Fund 317 Capital Renewal Construction

<b>009136</b>	<b>Parking Lot and Garage Repairs</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for the repair and maintenance of parking lots and garage structures throughout the County. In addition, countywide repair of potholes is also included in this project. FY 2007 funding in the amount of \$100,000 is included for emergency pothole repairs.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	434,335	100,000	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$0	\$434,335	<b>\$100,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$100,000	\$100,000

**Operating Budget Impact:** This project will have no measurable impact on operating costs.

## Fund 317 Capital Renewal Construction

<b>009151</b>	<b>HVAC/Electrical Systems</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for the evaluation, design, repair, and upgrade of HVAC and electrical systems in identified County facilities. FY 2007 funding in the amount of \$1,180,000 is included for HVAC replacement at prioritized County facilities, based on the severity of problems and lack of alternative funding sources. The FY 2007 funding level will provide for HVAC replacement and electrical repairs at several County facilities including Patrick Henry Library (\$350,000), Tyson's Pimmit Library (\$80,000), and Pohick Library (\$100,000), and the Joseph Willard Health Center (\$100,000). It also provides \$550,000 for a new Uninterruptible Power Supply (UPS) system which supports the major information technology components/servers in the County's data center in the Government Center. All of these repairs have been classified as safety-imminent repairs or as critical systems beyond their useful life in risk of failure.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	2,286,751	1,180,000	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$0	\$2,286,751	<b>\$1,180,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$1,180,000	\$1,180,000

**Operating Budget Impact:** This funding has the potential to reduce operating expenditures by reducing costly maintenance and staff time spent addressing critical HVAC and electrical systems repairs.

## Fund 317 Capital Renewal Construction

<b>009431</b>	<b>Emergency Generator Replacement</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for the replacement of emergency generators at County facilities. The program provides a funding mechanism to replace generators in the fiscal years in which the generator reaches its useful life of 25 years. FY 2007 funding in the amount of \$134,000 is included to replace the generators at both the Massey Building (\$68,000) and the Franconia Volunteer Fire Station (\$66,000).</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	480,000	134,000	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$0	\$480,000	<b>\$134,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$134,000	\$134,000

**Operating Budget Impact:** This funding has the potential to reduce operating expenditures by reducing costly maintenance and staff time spent addressing generator repairs.



# Fund 318

## Stormwater Management Program

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### Focus

This fund was established in FY 2006 to support the long-term needs of the County's Stormwater capital program. As part of the FY 2006 Adopted Budget Plan the Board of Supervisors designated \$17.9 million in General Fund monies, or the approximate value of one penny from the County's Real Estate tax, to Fund 318, Stormwater Management Program. In FY 2007 the estimated value of one penny from the County's Real Estate Tax, \$21.9 million, will again be dedicated to the Stormwater Management Program. Funding will be posted as revenue from the Real Estate Tax associated with One Penny for Stormwater rather than a transfer from the General Fund.

This funding is designated for prioritized stormwater projects, and is essential to protect public safety, preserve property values and support environmental mandates, such as those aimed at protecting the Chesapeake Bay and the water quality of other local waterways. Projects include: repairs to stormwater infrastructure and measures to improve water quality, such as stream stabilization, rehabilitation and safety upgrades of dams, repair and replacement of underground pipe systems and surface channels, structural flood proofing, and Best Management Practices (BMP) site retrofits. This funding also supports development of watershed master plans, increased public outreach efforts, and increased monitoring activities.

Recognizing the growth in the Stormwater Management Program, and the projected growth in the number of construction projects generated from the completion of watershed management plans, an additional 3/3.0 SYEs have been included in the FY 2007 operating budget for the Department of Public Works and Environmental Services (DPWES). One of these positions, an Engineer III, has been included in the Department of Stormwater Management's operating budget in FY 2007. This position will support the Watershed Projects Implementation Branch as a project manager for construction projects generated from the completion of watershed management plans. This position serves as a project manager for the other two positions, an Engineer II and a Right of Way Agent, added to DPWES in the Construction Management and Land Acquisition Divisions. These positions are supported entirely by the General Fund and will not charge their time to Fund 318.

As part of the FY 2006 Adopted Budget Plan, three Engineer II positions, 3/3.0 SYEs, were included to address the expanded Stormwater Management Program. In addition, in FY 2006, the County Executive approved the redirection of 2/2.0 SYE positions from Fund 401, Sewer Operation and Maintenance, to establish 1/1.0 SYE Engineer III position in Capital Facilities Construction Management Division to oversee the contracting of construction services for the stormwater projects, and to establish 1/1.0 SYE Public Information Officer position in Stormwater Planning to assist with the necessary public outreach activities required to implement the watershed management plans, increase environmental stewardship, and meet MS-4 requirements. As a result, the *FY 2006 Revised Budget Plan* includes a total of 5 positions, 3 new and 2 redirected, to support the Stormwater Management Program.

The County's stormwater system, which includes 1,400 miles of storm drainage conveyance systems, 45,000 stormwater drainage structures, and 1,100 stormwater management ponds, is strained by an aging infrastructure and rapid urbanization that has occurred over the last 20 years. This, in combination with state-mandated higher water quality standards that must now be addressed by local governments, necessitates a more significant, multiyear investment in terms of funding and staff resources. The County's 30 watersheds are grouped into 15 watershed planning projects. The Little Hunting Creek Watershed Management Plan was completed in FY 2005. The Popes Head Creek Watershed Management Plan was completed in FY 2006 and by the end of FY 2006 nine more should be completed including Cameron Run, Cub Run/Bull Run, Difficult Run, Pimmit Run, Bull Neck Run, Scotts Run, Dead Run, and Turkey Run. As Watershed Management Plans are completed throughout the County, the list of stormwater control projects is updated. Implementation strategies and goals are developed on a watershed basis. As projects are implemented, revised funding requirements and strategies will be developed for the entire program.

## Fund 318

# Stormwater Management Program

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Funding in FY 2007 is concentrated in construction projects necessary to implement each watershed management plan. The watershed planning process is anticipated to initiate an average of 300 water quality, storm drainage and flood control projects in each of the 30 watersheds. Approximately 40 percent, or \$8 million of the \$21.9 million dedicated to the Stormwater program in FY 2007, is assigned to various watershed implementation projects. An additional \$6.7 million will support the Infrastructure Reinvestment Program and Stormwater Management Facilities.

In FY 2007 funding will also support requirements associated with the Municipal Separate Storm Sewer System (MS4) discharge permit, previously budgeted in Fund 308, Public Works Construction. The MS4 permit is part of the Clean Water Act of 1987 and requires water quality testing, watershed master planning, improvement programs, and development of the Geographic Information System (GIS)-based storm sewer system inventory. The current MS4 discharge permit was issued on January 24, 2002 for a five-year period, and requires renewal in January 2007 (FY 2007). By July 2006, the County should be notified of the new permit requirements and potential budgetary impacts. Permit activities may also be impacted by other state and federal mandates, including Total Maximum Daily Loads, the Chesapeake 2000 Agreement, and the Virginia Tributary Strategies. Historically this project has been funded in Fund 308, Public Works Construction. Beginning in FY 2007 all stormwater projects will be consolidated into three funds, including Fund 318. Fund 310, Storm Drainage Bond Construction, is supported by General Obligation Bonds approved by the voters in 1988. Fund 316, Pro Rata Share Drainage Construction, is supported by the Pro Rata Share Program, adopted in 1992, which requires one-time payments from developers of new developments to pay for a portion of the cost of off-site improvements. This consolidation will allow Stormwater Management to better allocate resources and track funding.

In addition, the DPWES owns and/or maintains 15 dams that are regulated by the Virginia Department of Conservation and Recreation. Based on the size of the dam and/or the volume of water impounded, failure could cause probable loss of life or serious damage to occupied buildings, industrial or commercial facilities, important public utilities, main highways or roads. The dam safety repairs project includes funding to provide improvements necessary to meet state permit requirements, establish a monitoring program to assess dam integrity, implement dam repairs, and repair failed detention pond enhancements that fall beyond the scope of maintenance.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ There have been no revisions to this fund since the approval of the FY 2006 Adopted Budget Plan.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for each project funded in FY 2007 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., contingency or planning project). The Project Detail Tables include project location, description, source of funding and completion schedules.

# Fund 318

## Stormwater Management Program

### FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 318, Stormwater Management Program

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Revenue:				
Real Estate Tax Revenue Associated with One Penny for Stormwater	\$0	\$0	\$0	\$21,900,000
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$21,900,000</b>
Transfer In:				
General Fund (001)	\$0	\$17,900,000	\$17,900,000	\$0
<b>Total Transfers In</b>	<b>\$0</b>	<b>\$17,900,000</b>	<b>\$17,900,000</b>	<b>\$0</b>
<b>Total Available</b>	<b>\$0</b>	<b>\$17,900,000</b>	<b>\$17,900,000</b>	<b>\$21,900,000</b>
Total Expenditures	\$0	\$17,900,000	\$17,900,000	\$21,900,000
<b>Total Disbursements</b>	<b>\$0</b>	<b>\$17,900,000</b>	<b>\$17,900,000</b>	<b>\$21,900,000</b>
<b>Ending Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

# Fund 318

## Stormwater Management Program

### FY 2007 Summary of Capital Projects

**Fund: 318 Stormwater Management Program**

Project #	Description	Total Project Estimate	FY 2005 Actual Expenditures	FY 2006 Revised Budget	FY 2007 Advertised Budget Plan
AC8000	Accotink Creek Watershed Projects	\$855,000	\$0.00	\$855,000.00	\$0
AC9000	Accotink Creek Watershed Plan	950,000	0.00	950,000.00	0
BH8000	Belle Haven Creek Watershed Projects	\$340,000	0.00	340,000.00	0
BH9000	Belle Haven Creek Watershed Plan	\$100,000	0.00	0.00	100,000
CA8000	Cameron Run Watershed Projects	\$1,895,000	0.00	395,000.00	1,500,000
CU8000	Cub Run Watershed Projects	\$1,555,000	0.00	55,000.00	1,500,000
DC8000	Kingstowne Monitoring		0.00	375,000.00	300,000
DC9000	Dogue Creek Watershed Plan	\$200,000	0.00	0.00	200,000
DE8000	Dead Run Watershed Projects	\$240,000	0.00	240,000.00	0
DF8000	Difficult Run Watershed Projects	\$1,500,000	0.00	0.00	1,500,000
FM9000	Four Mile Run Watershed Plan	\$100,000	0.00	0.00	100,000
FX1000	Storm Drainage Program Contingency		0.00	810,000.00	1,060,000
FX3000	Stormwater Program Support		0.00	0.00	250,000
FX4000	Dam Safety Projects		0.00	1,745,000.00	2,450,000
FX5000	Stormwater Management Facilities	\$1,980,000	0.00	850,000.00	1,130,000
FX6000	Infrastructure Reinvestment Program	\$8,980,000	0.00	3,400,000.00	5,580,000
FX7000	Municipal Separate Storm Sewer Permit		0.00	105,000.00	1,740,000
FX8000	Emergency Watershed Projects		0.00	105,000.00	90,000
LH8000	Little Hunting Creek Watershed Projects	\$4,260,000	0.00	2,760,000.00	1,500,000
LR9000	LittleRocky/Johnny Moore Watershed Plan	\$800,000	0.00	0.00	0
MB9000	Mill Branch Watershed Plan	\$400,000	0.00	400,000.00	0
OC9000	Lower Occoquan Watershed Plan	\$1,350,000	0.00	1,350,000.00	0
PC8000	Pohick Creek Watershed Projects	\$490,000	0.00	490,000.00	0
PH8000	Popes Head Creek Watershed Projects	\$3,055,000	0.00	1,555,000.00	1,500,000
PM8000	Pimmit Run Watershed Projects	\$1,620,000	0.00	1,120,000.00	500,000
PN9000	Pond Branch Watershed Plan	\$900,000	0.00	0.00	900,000
<b>Total</b>		<b>\$31,570,000</b>	<b>\$0</b>	<b>\$17,900,000</b>	<b>\$21,900,000</b>

## Fund 318 Stormwater Management Program

<b>BH9000</b>	<b>Belle Haven Creek Watershed Plan</b>
Mount Vernon, Lee	
<p><b>Description and Justification:</b> This project supports the development of countywide watershed management plans with a goal of completing all 30 plans by FY 2010. These plans identify strategies and projects that will improve water quality and wildlife habitat, and provide increased community stewardship opportunities in support of state and federal requirements and to the County's commitment to the Chesapeake Bay 2000 agreement. An amount of \$100,000 is included in FY 2007 to support planning activities associated with the Belle Haven Creek watershed.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	100,000	0	0	0	100,000	0
Construction	0	0	0	0	0	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$100,000	\$0	\$0	\$0	\$100,000

**Operating Budget Impact:** The completion of this project will have no measurable impact on the operating budget.

## Fund 318 Stormwater Management Program

<b>CA8000</b>	<b>Cameron Run Watershed Projects</b>
Braddock, Lee, Mason, Mount Vernon, Providence	
<p><b>Description and Justification:</b> As management plans are developed for each of the 30 watersheds within the County, projects are identified that will restore and protect the County's streams. These projects improve water quality, wildlife habitat, and provide increased community stewardship opportunities in support of state/federal requirements and the County's commitment to the Chesapeake Bay 2000 agreement. Implementation includes such practices as public education campaigns, street/parking lot sweeping, acquisition of conservation easements, buffer restoration, wetlands restoration, conversion of stormwater management ponds to Best Management Practice (BMP) facilities, stream restoration, and installation of Low Impact Development (LID) features. Implementation strategies and goals are developed on a watershed basis. An amount of \$1,500,000 is included in FY 2007 for improvements identified in the Cameron Run watershed management plan.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition	\$7,500	\$0	\$0	\$7,500	\$0	\$0
Design and Engineering	515,000	0	0	290,000	225,000	0
Construction	1,365,000	0	0	90,000	1,275,000	0
Other	7,500	0	0	7,500	0	0
<b>Total</b>	<b>\$1,895,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$395,000</b>	<b>\$1,500,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$1,500,000	\$0	\$0	\$0	\$1,500,000

**Operating Budget Impact:** Due to the projected growth in the number of construction projects generated from the completion of watershed management plans, an additional 3/3.0 SYEs have been included in the FY 2007 operating budget for the Department of Public Works and Environmental Services (DPWES). These positions will help manage the increased number of construction contracts associated with implementation of the watershed plans and increase the DPWES operating budget by an amount of \$191,279.

## Fund 318 Stormwater Management Program

<b>CU8000</b>	<b>Cub Run Watershed Projects</b>
Sully, Springfield	
<p><b>Description and Justification:</b> As management plans are developed for each of the 30 watersheds within the County, projects are identified that will restore and protect the County's streams. These projects improve water quality, wildlife habitat, and provide increased community stewardship opportunities in support of state/federal requirements and the County's commitment to the Chesapeake Bay 2000 agreement. Implementation includes such practices as public education campaigns, street/parking lot sweeping, acquisition of conservation easements, buffer restoration, wetlands restoration, conversion of stormwater management ponds to Best Management Practice (BMP) facilities, stream restoration, and installation of Low Impact Development (LID) features. Implementation strategies and goals are developed on a watershed basis. An amount of \$1,500,000 is included in FY 2007 for improvements identified in the Cub Run watershed management plan.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition	\$5,000	\$0	\$0	\$5,000	\$0	\$0
Design and Engineering	225,000	0	0	0	225,000	0
Construction	1,325,000	0	0	50,000	1,275,000	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$1,555,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$55,000</b>	<b>\$1,500,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$1,500,000	\$0	\$0	\$0	\$1,500,000

**Operating Budget Impact:** Due to the projected growth in the number of construction projects generated from the completion of watershed management plans, an additional 3/3.0 SYEs have been included in the FY 2007 operating budget for the Department of Public Works and Environmental Services (DPWES). These positions will help manage the increased number of construction contracts associated with implementation of the watershed plans and increase the DPWES operating budget by an amount of \$191,279.

## Fund 318 Stormwater Management Program

<b>DC8000</b>	<b>Kingstowne Monitoring</b>
Kingstowne Development/Huntley Meadows Park	
Lee	
<p><b>Description and Justification:</b> This project supports the Kingstowne environmental program, established by the Board of Supervisors in June 1985 and intended to continue until completion of the Kingstowne Development. In FY 2002, the program was expanded to include the water quality monitoring requirements of the U.S. Army Corps of Engineers for the development of the South Van Dorn Street extension. An amount of \$300,000 is included in FY 2007 to support ongoing monitoring and maintenance requirements.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$56,250	\$0	\$0
Design and Engineering		0	0	318,750	300,000	0
Construction		0	0	0	0	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$0	\$375,000	<b>\$300,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$300,000	\$0	\$0	\$0	\$300,000

**Operating Budget Impact:** The completion of this project will have no measurable impact on the operating budget.



## Fund 318 Stormwater Management Program

<b>DC9000</b>	<b>Dogue Creek Watershed Plan</b>
Lee, Mount Vernon	
<p><b>Description and Justification:</b> This project supports the development of countywide watershed management plans with a goal of completing all 30 plans by FY 2010. These plans identify strategies and projects that will improve water quality and wildlife habitat, and provide increased community stewardship opportunities in support of state and federal requirements and to the County's commitment to the Chesapeake Bay 2000 agreement. An amount of \$200,000 is included in FY 2007 to complete the planning activities associated with the Dogue Creek watershed.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	200,000	0	0	0	200,000	0
Construction	0	0	0	0	0	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$200,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$200,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$200,000	\$0	\$0	\$0	\$200,000

**Operating Budget Impact:** The completion of this project will have no measurable impact on the operating budget.

## Fund 318 Stormwater Management Program

<b>DF8000</b>	<b>Difficult Run Watershed Projects</b>
Dranesville, Hunter Mill, Providence, Springfield, Sully	
<p><b>Description and Justification:</b> As management plans are developed for each of the 30 watersheds within the County, projects are identified that will restore and protect the County's streams. These projects improve water quality, wildlife habitat, and provide increased community stewardship opportunities in support of state/federal requirements and the County's commitment to the Chesapeake Bay 2000 agreement. Implementation includes such practices as public education campaigns, street/parking lot sweeping, acquisition of conservation easements, buffer restoration, wetlands restoration, conversion of stormwater management ponds to Best Management Practice (BMP) facilities, stream restoration, and installation of Low Impact Development (LID) features. Implementation strategies and goals are developed on a watershed basis. An amount of \$1,500,000 is included in FY 2007 for improvements identified in the Difficult Run watershed management plan.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	225,000	0	0	0	225,000	0
Construction	1,275,000	0	0	0	1,275,000	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$1,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,500,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$1,500,000	\$0	\$0	\$0	\$1,500,000

**Operating Budget Impact:** Due to the projected growth in the number of construction projects generated from the completion of watershed management plans, an additional 3/3.0 SYEs have been included in the FY 2007 operating budget for the Department of Public Works and Environmental Services (DPWES). These positions will help manage the increased number of construction contracts associated with implementation of the watershed plans and increase the DPWES operating budget by an amount of \$191,279.

## Fund 318 Stormwater Management Program

<b>FM9000</b>	<b>Four Mile Run Watershed Plan</b>
Dranesville, Mason	
<p><b>Description and Justification:</b> This project supports the development of countywide watershed management plans with a goal of completing all 30 plans by FY 2010. These plans identify strategies and projects that will improve water quality and wildlife habitat, and provide increased community stewardship opportunities in support of state and federal requirements and to the County's commitment to the Chesapeake Bay 2000 agreement. An amount of \$100,000 is included in FY 2007 to complete the planning activities associated with the Four Mile Run watershed.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	100,000	0	0	0	100,000	0
Construction	0	0	0	0	0	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$100,000	\$0	\$0	\$0	\$100,000

**Operating Budget Impact:** The completion of this project will have no measurable impact on the operating budget.

## Fund 318 Stormwater Management Program

<b>FX1000</b>	<b>Storm Drainage Program Contingency</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides program contingency funds to address significant potential requirements that cannot be identified in advance. The County's MS4 permit will expire in January 2007. While negotiations on permit renewal are just beginning, the potential for program additions remains likely. In addition, during FY 2007, a total of 18 watershed management plans will be under development or complete and implementation should be moving forward at a rapid pace. Program contingency funding will allow the County to adequately address those needs in permit renewal, implementation, or other program areas that will result from these new initiatives. This program will also allow the County to respond to countywide stormwater issues, as well as to problems identified during the year that are not part of existing plans. An amount of \$1,060,000 is included in FY 2007.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	1,060,000	0
Construction		0	0	810,000	0	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$0	\$810,000	<b>\$1,060,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$1,060,000	\$0	\$0	\$0	\$1,060,000

**Operating Budget Impact:** The completion of this project will have no measurable impact on the operating budget.

## Fund 318 Stormwater Management Program

<b>FX3000</b>	<b>Stormwater Program Support</b>
Countywide	Countywide
<p><b>Description and Justification:</b> The County's aggressive stormwater implementation program, and resulting increase in projects, requires additional field inspection, stormwater analysis, and construction quality control. Contract employees will be assigned to work under the direction of County staff, and perform inspection, testing, research and analysis, utility coordination, and project close-out. An amount of \$250,000 is included in FY 2007 to support these outsourced services.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	250,000	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$0	\$0	<b>\$250,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$250,000	\$0	\$0	\$0	\$250,000

**Operating Budget Impact:** The completion of this project will have no measurable impact on the operating budget.

## Fund 318 Stormwater Management Program

<b>FX4000</b>	<b>Dam Safety Projects</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project funds improvements necessary to meet state permit requirements, assessment and monitoring of dams, and associated dam repair activities. The Virginia Department of Conservation and Recreation (DCR) regulates 15 dams that are maintained by the Department of Public Works and Environmental Services (DPWES). In order to obtain the required permit, the County must perform enhanced inspections of all dams and address safety requirements. In addition, the County also maintains in excess of 1,000 non-classified dams that require assessment and associated repair activities. An amount of \$2,450,000 is included in FY 2007 for dam safety related maintenance activities for all County-maintained dams. It is anticipated that as the level and frequency of inspections is increased, additional maintenance requirements will be identified.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$12,250	\$0	\$0
Design and Engineering		0	0	464,750	2,450,000	0
Construction		0	0	1,225,500	0	0
Other		0	0	42,500	0	0
<b>Total</b>	Continuing	\$0	\$0	\$1,745,000	<b>\$2,450,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$2,450,000	\$0	\$0	\$0	\$2,450,000

<p><b>Operating Budget Impact:</b> Dam failure can cause loss of life, and serious damage to buildings, industrial or commercial facilities, important public utilities, main highways and roads. Enhanced inspections and assessments of all dams, addressing safety requirements, and the necessary repairs funded in this project will enable the County to avoid major costs associated with a dam failure.</p>
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## Fund 318 Stormwater Management Program

<b>FX5000</b>	<b>Stormwater Management Facilities</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project funds a comprehensive engineering and inspection assessment of the public and private stormwater management infrastructure as required under the County's MS4 permit. This work includes field inspection activities, punch list development, private owner training, coordination, and outreach, enforcement, and construction quality control of rehabilitation activities. An amount of \$1,130,000 is included in FY 2007 to support this project.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	1,130,000	0	0	0	1,130,000	0
Construction	850,000	0	0	850,000	0	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$1,980,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$850,000</b>	<b>\$1,130,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$1,130,000	\$0	\$0	\$0	\$1,130,000

<p><b>Operating Budget Impact:</b> The completion of this project will have no measurable impact on the operating budget.</p>
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## Fund 318 Stormwater Management Program

<b>FX6000</b>	<b>Infrastructure Reinvestment Program</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project funds a comprehensive inspection, design, and contract administration program to rehabilitate, upgrade, and replace dilapidated County storm drainage infrastructure. The County storm drainage network consists of over 1,400 miles of pipe and in excess of 45,000 drainage structures. Much of this drainage system is nearing the end of its useful life. The initial program includes assessment and upgrade of approximately 50 miles of pipe, which represents approximately 3.5 percent of the total infrastructure and a 28-year inspection cycle. In the future, it is anticipated that approximately 5 percent of the drainage network is to be assessed and upgraded annually. An amount of \$5,580,000 is included in FY 2007 to support the Infrastructure Reinvestment Program.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition	\$2,250	\$0	\$0	\$2,250	\$0	\$0
Design and Engineering	519,750	0	0	519,750	0	0
Construction	8,412,000	0	0	2,832,000	5,580,000	0
Other	46,000	0	0	46,000	0	0
<b>Total</b>	<b>\$8,980,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,400,000</b>	<b>\$5,580,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$5,580,000	\$0	\$0	\$0	\$5,580,000

**Operating Budget Impact:** The completion of this project will have no measurable impact on the operating budget.



## Fund 318 Stormwater Management Program

<b>FX7000</b>	<b>Municipal Separate Storm Sewer System Permit</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project supports activities associated with the Virginia Pollutant Discharge Elimination System Municipal Separate Storm Sewer System (MS4) permit, which is required as part of the Clean Water Act amendments of 1987. The permit mandates implementation of a water quality management program. The MS4 discharge permit is considered a 5-year renewal of the National Pollutant Discharge Elimination System permit and was approved in January 2002. Activities include water quality testing, watershed master planning, improvement programs, and development of the GIS-based storm sewer system inventory. Permit activities are also affected by other state and federal mandates, including Total Maximum Daily Loads, the Chesapeake 2000 Agreement, and the Virginia Tributary Strategies. The County's MS4 permit will expire in January 2007. While negotiations on permit renewal are just beginning, the potential for program additions remains likely. An amount of \$1,740,000 is included in this project in FY 2007. This project was previously funded in Fund 308, Public Works Construction.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	105,000	1,740,000	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$0	\$105,000	<b>\$1,740,000</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$1,740,000	\$0	\$0	\$0	\$1,740,000

<p><b>Operating Budget Impact:</b> The completion of this project will have no measurable impact on the operating budget.</p>
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## Fund 318 Stormwater Management Program

<b>FX8000</b>	<b>Emergency Watershed Projects</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project supports the correction of emergency drainage problems, engineering studies, and construction to alleviate flooding problems of a recurring or emergency nature that arise during the fiscal year. Due to their emergency nature, these drainage problems cannot be identified in advance. An amount of \$90,000 is included in FY 2007 to support emergency watershed projects.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	90,000	0
Construction		0	0	105,000	0	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$0	\$105,000	<b>\$90,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$90,000	\$0	\$0	\$0	\$90,000

**Operating Budget Impact:** The completion of this project will have no measurable impact on the operating budget.

## Fund 318 Stormwater Management Program

<b>LH8000</b>	<b>Little Hunting Creek Watershed Projects</b>
	Lee, Mount Vernon
<p><b>Description and Justification:</b> As management plans are developed for each of the 30 watersheds within the County, projects are identified that will restore and protect the County's streams. These projects improve water quality, wildlife habitat, and provide increased community stewardship opportunities in support of state/federal requirements and the County's commitment to the Chesapeake Bay 2000 agreement. Implementation includes such practices as public education campaigns, street/parking lot sweeping, acquisition of conservation easements, buffer restoration, wetlands restoration, conversion of stormwater management ponds to Best Management Practice (BMP) facilities, stream restoration, and installation of Low Impact Development (LID) features. Implementation strategies and goals are developed on a watershed basis. An amount of \$1,500,000 is included in FY 2007 for improvements identified in the Little Hunting Creek watershed management plan.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition	\$148,500	\$0	\$0	\$148,500	\$0	\$0
Design and Engineering	1,059,000	0	0	834,000	225,000	0
Construction	2,935,000	0	0	1,660,000	1,275,000	0
Other	117,500	0	0	117,500	0	0
<b>Total</b>	<b>\$4,260,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,760,000</b>	<b>\$1,500,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$1,500,000	\$0	\$0	\$0	\$1,500,000

**Operating Budget Impact:** Due to the projected growth in the number of construction projects generated from the completion of watershed management plans, an additional 3/3.0 SYEs have been included in the FY 2007 operating budget for the Department of Public Works and Environmental Services (DPWES). These positions will help manage the increased number of construction contracts associated with implementation of the watershed plans and increase the DPWES operating budget by an amount of \$191,279.

## Fund 318 Stormwater Management Program

<b>PH8000</b>	<b>Popes Head Creek Watershed Projects</b>
Braddock, Springfield	
<p><b>Description and Justification:</b> As management plans are developed for each of the 30 watersheds within the County, projects are identified that will restore and protect the County's streams. These projects improve water quality, wildlife habitat, and provide increased community stewardship opportunities in support of state/federal requirements and the County's commitment to the Chesapeake Bay 2000 agreement. Implementation includes such practices as public education campaigns, street/parking lot sweeping, acquisition of conservation easements, buffer restoration, wetlands restoration, conversion of stormwater management ponds to Best Management Practice (BMP) facilities, stream restoration, and installation of Low Impact Development (LID) features. Implementation strategies and goals are developed on a watershed basis. An amount of \$1,500,000 is included in FY 2007 for improvements identified in the Popes Head Creek watershed management plan.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition	\$75,000	\$0	\$0	\$75,000	\$0	\$0
Design and Engineering	645,000	0	0	420,000	225,000	0
Construction	2,265,000	0	0	990,000	1,275,000	0
Other	70,000	0	0	70,000	0	0
<b>Total</b>	<b>\$3,055,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,555,000</b>	<b>\$1,500,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$1,500,000	\$0	\$0	\$0	\$1,500,000

**Operating Budget Impact:** Due to the projected growth in the number of construction projects generated from the completion of watershed management plans, an additional 3/3.0 SYEs have been included in the FY 2007 operating budget for the Department of Public Works and Environmental Services (DPWES). These positions will help manage the increased number of construction contracts associated with implementation of the watershed plans and increase the DPWES operating budget by an amount of \$191,279.

## Fund 318 Stormwater Management Program

<b>PM8000</b>	<b>Pimmit Run Watershed Projects</b>	
		Dranesville, Providence
<p><b>Description and Justification:</b> As management plans are developed for each of the 30 watersheds within the County, projects are identified that will restore and protect the County's streams. These projects improve water quality, wildlife habitat, and provide increased community stewardship opportunities in support of state/federal requirements and the County's commitment to the Chesapeake Bay 2000 agreement. Implementation includes such practices as public education campaigns, street/parking lot sweeping, acquisition of conservation easements, buffer restoration, wetlands restoration, conversion of stormwater management ponds to Best Management Practice (BMP) facilities, stream restoration, and installation of Low Impact Development (LID) features. Implementation strategies and goals are developed on a watershed basis. An amount of \$500,000 is included in FY 2007 for improvements identified in the Pimmit Run watershed management plan.</p>		

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition	\$924,500	\$0	\$0	\$924,500	\$0	\$0
Design and Engineering	695,500	0	0	195,500	500,000	0
Construction	0	0	0	0	0	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$1,620,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,120,000</b>	<b>\$500,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$500,000	\$0	\$0	\$0	\$500,000

<p><b>Operating Budget Impact:</b> Due to the projected growth in the number of construction projects generated from the completion of watershed management plans, an additional 3/3.0 SYEs have been included in the FY 2007 operating budget for the Department of Public Works and Environmental Services (DPWES). These positions will help manage the increased number of construction contracts associated with implementation of the watershed plans and increase the DPWES operating budget by an amount of \$191,279.</p>
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## Fund 318 Stormwater Management Program

<b>PN9000</b>	<b>Pond Branch Watershed Plan</b>
Dranesville	
<p><b>Description and Justification:</b> This project supports the development of countywide watershed management plans with a goal of completing all 30 plans by FY 2010. These plans identify strategies and projects that will improve water quality and wildlife habitat, and provide increased community stewardship opportunities in support of state and federal requirements and to the County's commitment to the Chesapeake Bay 2000 agreement. An amount of \$900,000 is included in FY 2007 to complete the planning activities associated with the Pond Branch watershed.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	900,000	0	0	0	900,000	0
Construction	0	0	0	0	0	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$900,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$900,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$900,000	\$0	\$0	\$0	\$900,000

**Operating Budget Impact:** The completion of this project will have no measurable impact on the operating budget.

# Fund 370

## Park Authority Bond Construction

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### **Focus**

This fund provides for the continued design, construction and renovation of Fairfax County parks, and is supported by General Obligation bonds. Projects within this fund provide for improvements to a wide range of recreational facilities such as playgrounds, picnic areas, trails, and recreation center/swimming pool complexes. On November 2, 2004, voters approved a \$65 million bond referendum to provide for land acquisition and the development of existing park properties.

The Park Authority Board has adopted certain criteria for evaluating proposed acquisitions, including contiguity to existing parkland or stream valley areas, existing zoning and development conditions, reasonable development costs, and support within the Fairfax County Comprehensive Plan. The Park Authority also works with the private sector to acquire easements and donations of land and funding in an effort to use land acquisition monies more effectively.

No funding is included for Fund 370, Park Authority Bond Construction, in FY 2007.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ As part of the *FY 2005 Carryover Review*, the Board of Supervisors approved an increase of \$85,121,824 due to the carryover of unexpended project balances of \$46,721,824 and an adjustment of \$38,400,000 necessary to appropriate the remaining bonds associated with the fall 2004 Park Bond Referendum.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# Fund 370

## Park Authority Bond Construction

### FUND STATEMENT

Fund Type P37, Capital Project Funds

Fund 370, Park Authority  
Bond Construction

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$20,290,567</b>	<b>\$0</b>	<b>\$20,121,824</b>	<b>\$0</b>
Revenue:				
Sale of Bonds <sup>1</sup>	\$13,920,000	\$0	\$65,000,000	\$0
Total Revenue	\$13,920,000	\$0	\$65,000,000	\$0
<b>Total Available</b>	<b>\$34,210,567</b>	<b>\$0</b>	<b>\$85,121,824</b>	<b>\$0</b>
Total Expenditures	\$14,088,743	\$0	\$85,121,824	\$0
<b>Total Disbursements</b>	<b>\$14,088,743</b>	<b>\$0</b>	<b>\$85,121,824</b>	<b>\$0</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$20,121,824</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 5, 2002, the voters approved a \$20 million Park Bond Referendum. An amount of \$13.92 million was sold as part of the fall 2004 bond sale. All bonds associated with the 2002 bond referendum have now been sold. On November 2, 2004 voters approved a \$75.0 million Park Bond Referendum. Of this total, an amount of \$10 million was designated for the Northern Virginia Regional Park Authority, and an amount of \$65 million was designated for the Fairfax County Park Authority. As part of the summer 2005 bond sale an amount of \$13.65 million was sold. It should be noted that an additional \$1.35 million has been applied to this fund in bond premium. Following the summer 2005 bond sale, an amount of \$51.35 million remains in authorized but unissued bonds available for projects in this fund.

<sup>2</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.



# Fund 370

## Park Authority Bond Construction

### FY 2007 Summary of Capital Projects

#### Fund: 370 Park Authority Bond Construction

Project #	Description	Total Project Estimate	FY 2005 Actual Expenditures	FY 2006 Revised Budget	FY 2007 Advertised Budget Plan
004391	Greenbriar Park	\$1,097,540	\$0.00	\$0.00	\$0
004493	Robert E. Lee Recreation Center	2,988,349	0.00	0.00	0
004592	Sully Plantation	13,205	0.00	0.00	0
004595	Mason District Park	876,395	0.00	0.00	0
004701	Lake Accotink Park	2,522,687	0.00	0.00	0
004745	Lane's Mill Restoration	50,000	0.00	1,739.69	0
474104	Athletic Fields -Fall 2004 Park Bonds	8,593,000	450.00	8,592,550.00	0
474198	Athletic Fields	7,400,000	1,320,366.96	695,499.95	0
474404	Infrastructure Renovations - 2004	3,212,000	0.00	3,212,000.00	0
474498	Infrastructure Renovations	4,900,000	524,445.70	628,210.37	0
474604	Trails and Stream Crossings - 2004	4,895,000	315,341.00	4,579,659.00	0
474698	Trails & Stream Crossings	4,200,000	1,078,812.10	926,392.02	0
475004	Natural and Cultural Resources - 2004	3,830,000	53,693.00	3,776,307.00	0
475098	Natural & Cultural Facilities	10,000,000	1,282,664.52	5,913,307.61	0
475502	Community Park Development - 2002	5,000,000	3,369,231.50	1,234,951.77	0
475504	Community Parks/Courts - 2004	9,426,000	393,843.12	9,032,156.88	0
475598	Community Park Development - 1998	10,050,223	2,014,876.44	4,071,836.45	0
475804	Building Renovation and Expansion - 2004	17,834,000	234,055.94	17,599,944.06	0
475888	Park Building Renovation	10,463,039	27,711.69	0.00	0
475898	Building Renovations	5,000,000	424,296.75	2,088,763.46	0
475998	Playgrounds, Picnics, Etc.	2,500,000	64,846.00	178,566.18	0
476098	West County Recreation Center	15,000,000	1,853,996.61	266,867.93	0
476102	Land Acquisition - Fall 2002 Park Bonds	15,000,000	1,126,780.91	5,099,812.18	0
476104	Land Acquisition - Fall 2004 Park Bonds	12,760,000	0.00	12,760,000.00	0
476198	Land Acquisition - 1998 Bonds	20,000,001	3,330.44	13,259.03	0
476204	Building New Construction	4,450,000	0.00	4,450,000.00	0
<b>Total</b>		<b>\$182,061,439</b>	<b>\$14,088,742.68</b>	<b>\$85,121,823.58</b>	<b>\$0</b>

## Fund 390 Public School Construction

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### **Focus**

Fund 390, Public School Construction, provides funding for new construction, facility renovation, expansion and improvements authorized by voter referendum, as well as funds for capital expenditures. Bond funding remaining from the fall 2001, 2003 and 2005 bond referenda support capital construction projects in this fund.

In FY 2007, progress will continue on the school bond referendum projects and projects funded by Fund 090, School Operating. Major projects for FY 2007 include facility modifications and renovation, expansion and improvement projects.

# Fund 390 Public School Construction

## FUND STATEMENT

### Fund Type G30, Capital Project Funds

### Fund 390, Public School Construction

	FY 2005 Actual <sup>1</sup>	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan <sup>2</sup>	FY 2007 Superintendent's Proposed
<b>Beginning Balance</b>	<b>\$1,971,457</b>	<b>\$0</b>	<b>\$11,358,258</b>	<b>\$0</b>
Revenue:				
Sale of Bonds <sup>3</sup>	\$125,590,000	\$109,691,200	\$109,691,200	\$104,485,000
State Construction Grant	933,000	931,660	928,965	928,965
PTA/PTO Receipts	487,650	150,000	150,000	150,000
Fairfax City	514,345	150,000	150,000	150,000
Insurance Proceeds - Floris	299,945	0	0	0
Other Revenue	12,657,268	136,000	136,000	136,000
Subtotal Revenue	\$140,482,208	\$111,058,860	\$111,056,165	\$105,849,965
Authorized But Unissued Bonds	\$0	\$0	\$369,675,964	\$36,541,000
Total Revenue	\$140,482,208	\$111,058,860	\$480,732,129	\$142,390,965
Transfers In:				
School Operating Fund (090)				
Major Maintenance	\$9,000,000	\$9,400,000	\$9,400,000	\$9,400,000
Classroom Equipment	3,258,000	3,391,022	3,391,022	3,195,057
Facility Modifications	1,154,549	600,000	2,276,067	600,000
Total Transfers In	\$13,412,549	\$13,391,022	\$15,067,089	\$13,195,057
<b>Total Available</b>	<b>\$155,866,214</b>	<b>\$124,449,882</b>	<b>\$507,157,476</b>	<b>\$155,586,022</b>
Expenditures:				
Subtotal Expenditures	\$144,507,956	\$124,449,882	\$137,481,512	\$119,045,022
Contractual Commitments	0	0	369,675,964	36,541,000
Total Expenditures	\$144,507,956	\$124,449,882	\$507,157,476	\$155,586,022
<b>Total Disbursements</b>	<b>\$144,507,956</b>	<b>\$124,449,882</b>	<b>\$507,157,476</b>	<b>\$155,586,022</b>
<b>Ending Balance</b>	<b>\$11,358,258</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of \$504,569 have been reflected as increases to FY 2005 revenues and audit adjustments in the amount of \$2,005,610 have been reflected as increases to FY 2005 expenditures. The audit adjustments have been included in the FY 2005 Comprehensive Annual Financial Report (CAFR). Final details of the FY 2005 audit adjustments will be included in the *FY 2006 Third Quarter Review*.

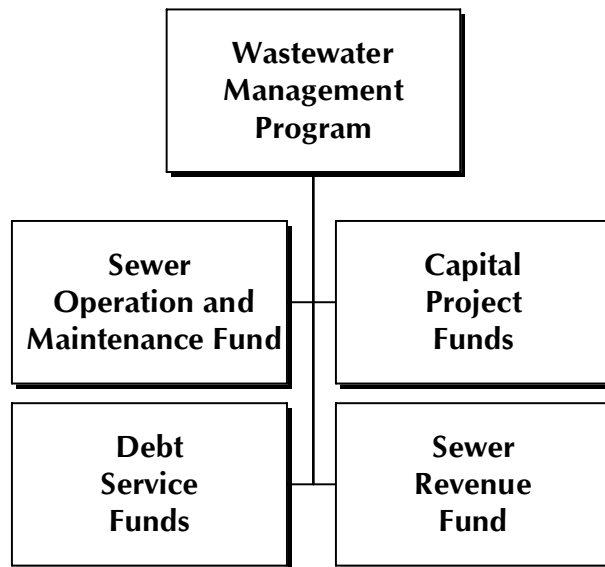
<sup>2</sup> The *FY 2006 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on December 1, 2005 during their *FY 2006 Midyear Review*. The Fairfax County School Board adjustments will be officially reflected in the County's *FY 2006 Third Quarter Review*, which will be acted upon by the Board of Supervisors on April 24, 2006.

<sup>3</sup> The actual sale of bonds is based upon a review of cash needs rather than cash and encumbrances as presented here for planning purposes. This is consistent with Board policy to sell bonds on a cash basis. Including prior sales, there is a balance of \$577.505 million in authorized but unissued school bonds.



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# Wastewater Management Program Overview



## Focus

The Wastewater Management Program (WWM) is operated, maintained and managed within the Department of Public Works and Environmental Services. The program currently includes the County-owned Noman M. Cole, Jr. Pollution Control Plant (67 million gallons per day (mgd) capacity), nearly 3,300 miles of sewer lines, 64 pump stations, 53 flow-metering stations, and covers approximately 234 square miles of the County's 407 square-mile area. Capacity entitlement at the other regional facilities totals 94 mgd. A total of 331/330.5 SYE positions will perform wastewater maintenance and operations in FY 2007. The WWM anticipates a total of 325,000 households (new and existing) in Fairfax County will be connected to public sewer in FY 2007.

In addition to providing County residents and businesses with sewer service, Fairfax County provides sewer service to other nearby entities through "Sales of Service" agreements with Arlington County, the cities of Falls Church and Fairfax, the towns of Herndon and Vienna, Fort Belvoir, the Covanta Fairfax, Inc. Waste-to-Energy facility and Fairfax Water. These entities share the capital and operating costs of the WWM based on actual wastewater flow and reserved treatment capacity.

The strategic planning and overall business monitoring is the responsibility of the Wastewater Management Leadership Team, whose responsibilities focus on long range planning, strategic thinking, continuous improvement processing, wastewater capacity, and financial management. This team is comprised of employees from three divisions within WWM, Collections, Treatment and Planning and Monitoring.

The Wastewater Collection Division (WCD) is responsible for the County's wastewater collection and conveyance system consisting of sewers, force mains, pumping stations and metering stations. The WCD has a proactive sewer system maintenance program that facilitates a safe and effective wastewater collection system. Each year, over 800 miles of sewer lines are inspected and about 400 miles of sewer lines are cleaned to ensure maximum flow carrying capacity and reduce sewer backups and overflows. Over the last five years, WCD has rehabilitated 120 miles of sewer lines to protect the environment and residents of Fairfax County.

## Wastewater Management Program Overview

The Wastewater Treatment Division (WTD) is responsible for operating and maintaining the County's wastewater treatment facility, the Noman M. Cole, Jr. Pollution Control Plant (NCPCP). The WTD continues to produce a quality effluent to meet regulatory and permit requirements, despite major construction occurring throughout the plant site. The NCPCP has improved performance with no significant increase in costs. In addition, the NCPCP continues to make significant efforts to be a "good neighbor" by constructing an odor control system, which improves the air quality around the plant.

The Wastewater Planning and Monitoring Division (WPMD) is responsible for the agency's fiscal planning, engineering planning and wastewater monitoring. The WPMD continues to effectively monitor the long-term planning needs for the Wastewater Management Program in terms of infrastructure upgrades, maintenance and expansions. The WPMD ensures that all financial requirements are fulfilled by maintaining a rate structure to adequately recover all operating and maintenance costs, capital improvements and debt service obligations. The WPMD also plans for system capacity, both in the conveyance system and treatment facilities, by initiating expansion and improvement projects to keep pace with increased wastewater flows. The WPMD safeguards the environment by ensuring compliance with water quality standards and prevention of toxic discharges into the collection system.

WPMD is currently monitoring the new Chesapeake Bay water quality program requirements which require reductions in the amount of nutrient pollutants discharged from wastewater treatment facilities. In December 2004, the state notified the County that the renewal of County's National Pollutant Discharge Elimination System (NPDES) permit will include a requirement that nutrient removal be performed at the "Limits of Technology." Current technology allows for discharge limits of less than 3.0 milligrams per liter of nitrogen and 0.1 milligrams per liter for phosphorus. The County has the capability to meet the current nitrogen removal standard of 8.0 milligrams per liter. A phased approach has been recommended to renovate and upgrade current plant facilities to accommodate new more stringent nutrient discharge requirements. The Sewer Service Charge rate will increase from \$3.28 to \$3.50 per 1,000 gallons of water consumption in FY 2007. This equates to a 6.75 percent increase in rates and will result in an anticipated increase in the annual cost to the typical household of \$16.72. The higher increase in Sewer Service Charges is a direct result of the Chesapeake Bay federally mandated requirements which will result in the renovation and rehabilitation of existing treatment facilities. In addition, funding of \$150 million is recommended through the sale of bonds in FY 2007 to provide maximum flexibility to meet new state regulatory requirements at Wastewater Management facilities.

The system supplements the capacity of its own collections and treatment facilities through "Treatment by Contract" agreements with the District of Columbia Water and Sewer Authority (DCWASA), the Alexandria Sanitation Authority (ASA), the Upper Occoquan Sewage Authority (UOSA) and Arlington County. As stated in the individual agreements, the County pays its share of operating, capital and/or debt costs of each entity's system based on actual wastewater flows and allocated capacity, respectively.

The Wastewater Management Program has issued debt to fund major expansion and upgrade projects for both its own plant and its portion at the "Treatment by Contract" facilities. On the following page is a table showing the remaining debt service as of July 1, 2005.

## Wastewater Management Program Overview

Wastewater Management Debt Service			
Years	Principal	Interest	Total
2006	\$9,910,028	\$18,219,950	\$28,129,978
2007	10,858,629	17,725,972	28,584,601
2008	11,340,648	17,279,629	28,620,277
2009	11,778,398	16,849,208	28,627,606
2010	12,286,810	16,353,518	28,640,328
2011	13,416,593	15,848,820	29,265,413
2012	14,000,121	15,278,388	29,278,509
2013-2029	315,011,408	138,632,423	453,643,831
<b>TOTAL</b>	<b>\$398,602,635</b>	<b>\$256,187,908</b>	<b>\$654,790,543</b>

In FY 2007, the County is projected to provide for the treatment of 110.05 million gallons of wastewater per day. Approximately 40 percent of this flow is treated at the NCPCP. The flow is distributed between the NCPCP and the interjurisdictional facilities as detailed in the table below. The table also includes the capacity utilization percentage and the available (unused) capacity for each plant.

Treatment Plant	Capacity (MGD)	FY 2007 Projected Daily Average (MGD)	Capacity Utilization (%)	Available Capacity (MGD)
DCWASA Blue Plains	31.0	28.69	92%	2.31
Noman M. Cole, Jr.	67.0	43.74	65%	23.26
Alexandria Sanitation Authority	32.4	22.69	70%	9.71
Arlington County	3.0	2.30	77%	.70
Upper Occoquan Sewage Authority	27.6	12.63	46%	14.97
<b>Total</b>	<b>161.0</b>	<b>110.05</b>	<b>68%</b>	<b>50.95</b>

To ensure that WWM remains competitive and provides a high performance operation including improvements to the technical and managerial capacities that will continue to enhance service quality, customer service and financial planning, WWM closely monitors the following areas:

	FY 2005	FY 2006	FY 2007
Sewer Service Charge, \$/1,000 gallons	\$3.20	\$3.28	\$3.50
Treatment Plant Costs, \$/MGD	\$1,198	\$1,137	\$1,200
Sewer System Overflows, Number/1,000 Miles of Sewer	17	20	20
Odor Complaints per year	33	40	40

## Wastewater Management Program Overview

The WWM is comprised of seven separate funds under a self-supporting fund structure (Enterprise Funds) consistent with the Sewer Bond Resolution adopted by the Board of Supervisors in July 1985. For more detailed information of the operational aspects of the various programs, refer to the narrative of Fund 401, Sewer Operation and Maintenance, which immediately follows this Overview. The following is a brief description of the seven active funds:

- ◆ **Fund 400** - Sewer Revenue is used to credit all operating revenues of the system, as well as most of the interest on invested fund balances. Revenues recorded in this fund are transferred to the various funds to meet their operational requirements. The remaining fund balances are used to set aside funds for various reserves and future system requirements.
- ◆ **Fund 401** - Sewer Operation and Maintenance provides funding for the three divisions responsible for the management and operation of the program, supported by a transfer from Fund 400.
- ◆ **Fund 402** - Sewer Construction Improvements provides funding for the repair, rehabilitation and improvement requirements of the entire program's infrastructure.
- ◆ **Fund 403** - Sewer Bond Parity Debt Service is used to record principal, interest and fiscal agent fees for the 1996, 2004, and planned 2007 Sewer Revenue Bonds Series in accordance with the current Sewer Bond Resolution.
- ◆ **Fund 406** - Sewer Bond Debt Reserve provides debt reserve funds for the 2004 and planned 2007 Series of Sewer Revenue Bonds in accordance with the current Sewer Bond Resolution.
- ◆ **Fund 407** - Sewer Bond Subordinate Debt Service records all debt service payments on the UOSA revenue bonds, VRA Loans, and Manassas Debt payments. All future issues or refinancing of debt arising from interjurisdictional capacity rights may be treated as subordinate obligations of the system as provided by the General Bond Resolution for Sewer Revenue Bonds.
- ◆ **Fund 408** - Sewer Bond Construction provides for major program construction projects, which are funded from the issuance of sewer revenue bonds and/or program revenues.



# Fund 400

## Sewer Revenue

### Focus

All availability fees and sewer service charges associated with the Wastewater Management Program are credited to this fund as operating revenues. The total receipts from all revenue sources are used to finance the following: Operation and Maintenance (Fund 401); Construction Improvement projects (Fund 402); Debt Service (Fund 403); Subordinate Debt Service (Fund 407); and, Bond Construction (Fund 408) associated with the Wastewater Management Program. Any remaining balance in Fund 400, Sewer Revenue is used for future year requirements and required reserves.

The Program's Availability Fee and Sewer Service Charge are based on staff analysis and consultant recommendations included in the Forecasted Financial Statement for July 1, 2005 through June 30, 2010.

### Current Availability Fee Rates:

Availability Charges are fees charged to new customers for initial access to the system. In FY 2007, Availability Fees will increase from \$5,874 to \$6,138 for single-family homes based on current projections of capital requirements. The Availability Fee rates for all types of units are adjusted based on continued increases in expenses associated with treatment plant upgrades and interjurisdictional payments that result from population growth, more stringent treatment requirements, and inflation. The following table displays the resulting increase by category.

Category	FY 2006 Availability Fee	FY 2007 Availability Fee
Single Family	\$5,874	\$6,138
Townhouses and Apartments	\$4,699	\$4,910
Hotels/Motels	\$1,469	\$1,535
Nonresidential	\$304/fixture unit	\$318/fixture unit

### Current Sewer Service Charge:

Sewer Service Charges are revenues received from existing customers and are used to fully recover program operation and maintenance costs, debt service payments and capital project requirements attributable to improving wastewater treatment effluent standards as mandated by state and federal agencies. The Sewer Service Charge rate will increase from \$3.28 to \$3.50 per 1,000 gallons of water consumption in FY 2007. This equates to a 6.75 percent increase in rates and will result in an anticipated increase in the annual cost to the typical household of \$16.72. This rate increase represents a departure for the rate schedules that have been projected in the past. The higher increase in Sewer Service Charges is adjusted based on federally mandated requirements which will result in the renovation and rehabilitation of existing treatment facilities. New Chesapeake Bay water quality program requirements include reductions in the amount of nutrient pollutants discharged from wastewater treatment facilities. In December 2004, the state notified the County that the renewal of County's NPDES permit will include a requirement that nutrient removal be performed at the "Limits of Technology." Current technology allows for discharge limits of less than 3.0 milligrams per liter of nitrogen and 0.1 milligrams per liter for phosphorus. The County has the capability to meet the current nitrogen removal standard of 8 milligrams per liter. A phased approach is recommended to renovate and upgrade current plant facilities to accommodate these more stringent nutrient discharge requirements. Due to the significant level of requirements, the FY 2007 budget also requires a planned bond sale in the amount of \$150 million to provide maximum flexibility to meet new state regulatory requirements at Wastewater Management facilities.

## Fund 400 Sewer Revenue

Category	FY 2006 Sewer Service Charge	FY 2007 Sewer Service Charge
Per 1,000 gallons water consumed	\$3.28	\$3.50

The FY 2007 Sewer Service Charge and Availability Fee increases will generate an additional \$3.5 million in revenues and will partially offset the increased costs associated with capital project construction, system operation and maintenance, debt service, and upgrades to effectively meet new, more stringent nitrogen discharge limitations from wastewater treatment plants. The program will also utilize sewer fund balances to partially offset these higher costs. These FY 2007 rate increases are consistent with the recommendations of the Department of Public Works and Environmental Services and the analysis included in the Forecasted Financial Statement for July 1, 2005 through June 30, 2010.

### Availability Fees and Sewer Service Charges from FY 2003 through FY 2010:

Fiscal Year	Availability Fee	Sewer Service Charge Per 1,000 gallons water used
2003	\$5,247	\$2.95
2004	\$5,431	\$3.03
2005	\$5,621	\$3.20
2006	\$5,874	\$3.28
2007	\$6,138	\$3.50
2008	\$6,506	\$3.74
2009	\$6,896	\$3.99
2010	\$7,310	\$4.26

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

There have been no revisions to this fund since approval of the FY 2006 Adopted Budget Plan.

# Fund 400 Sewer Revenue

## FUND STATEMENT

### Fund Type G40, Enterprise Funds

### Fund 400, Sewer Revenue

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$70,323,787</b>	<b>\$70,629,867</b>	<b>\$62,194,024</b>	<b>\$39,318,723</b>
Revenue:				
Lateral Spur Fees	\$39,000	\$20,000	\$20,000	\$20,000
Sales of Service	7,400,814	8,236,000	7,500,000	7,600,000
Availability Charges	31,303,561	35,210,000	30,000,000	28,000,000
Connection Charges	76,440	75,000	75,000	75,000
Sewer Service Charges	79,043,085	88,630,000	81,020,000	86,488,800
Delinquent Charges	0	50,000	0	0
Miscellaneous Revenue	150,776	150,000	150,000	150,000
Sale Surplus Property	30,953	90,000	30,000	30,000
Interest on Investments	1,580,039	1,052,717	1,500,000	1,259,200
<b>Total Revenue</b>	<b>\$119,624,668</b>	<b>\$133,513,717</b>	<b>\$120,295,000</b>	<b>\$123,623,000</b>
Transfers In:				
Sewer Bond Construction (408)	\$9,500,000	\$0	\$0	\$0
<b>Total Transfers In</b>	<b>\$9,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Available</b>	<b>\$199,448,455</b>	<b>\$204,143,584</b>	<b>\$182,489,024</b>	<b>\$162,941,723</b>
Transfers Out:				
Sewer Operation and Maintenance (401)	\$72,596,080	\$74,565,928	\$69,133,457	\$78,008,575
Sewer Construction Improvements (402)	35,495,200	45,807,900	45,807,900	11,861,000
Sewer Bond Parity				
Debt Service (403)	7,490,532	6,720,045	6,720,045	11,474,701
Sewer Bond Subordinate				
Debt Service (407)	21,672,619	21,508,899	21,508,899	22,100,000
Sewer Bond Construction (408)	0	0	0	0
<b>Total Transfers Out</b>	<b>\$137,254,431</b>	<b>\$148,602,772</b>	<b>\$143,170,301</b>	<b>\$123,444,276</b>
<b>Total Disbursements</b>	<b>\$137,254,431</b>	<b>\$148,602,772</b>	<b>\$143,170,301</b>	<b>\$123,444,276</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$62,194,024</b>	<b>\$55,540,812</b>	<b>\$39,318,723</b>	<b>\$39,497,447</b>
Management Reserves:				
Operating and Maintenance Reserve <sup>2</sup>	\$18,703,022	\$18,840,955	\$18,840,955	\$19,504,866
Nitrification Reserve <sup>3</sup>	2,497,000	1,718,000	2,497,000	0
Future Debt Reserve <sup>4</sup>	0	0	6,637,072	6,637,072
<b>Total Reserves</b>	<b>\$21,200,022</b>	<b>\$20,558,955</b>	<b>\$27,975,027</b>	<b>\$26,141,938</b>
<b>Unreserved Balance</b>	<b>\$40,994,002</b>	<b>\$34,981,857</b>	<b>\$11,343,696</b>	<b>\$13,355,509</b>

<sup>1</sup> The Wastewater Management Program maintains fund balances at adequate levels relative to projected debt service requirements, operation and maintenance expenses, and capital improvements. These costs change annually and funding for sewer projects is carried forward each fiscal year; therefore, ending balances fluctuate, reflecting the carryover of these funds.

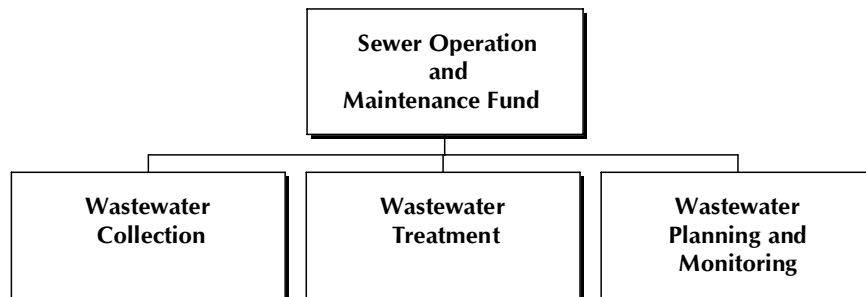
<sup>2</sup> The Operating and Maintenance Reserve was established to provide funding to offset expenses associated with sewer system emergencies occurring within Fund 401, Sewer Operation and Maintenance.

<sup>3</sup> The Nitrification Reserve was established to offset expenses occurring in Fund 402, Sewer Construction Improvements, associated with the nitrogen discharge upgrades at the Arlington Wastewater Treatment Plant. Beginning in FY 2007, no funding is required since all future nitrification expenses were appropriated in Fund 402, Sewer Construction Improvements.

<sup>4</sup> The Future Debt Reserve was established in anticipation of debt service reserve requirements for Virginia Resource Authority loans related to future treatment plant issues.

# Fund 401

## Sewer Operation and Maintenance



### Mission

To safely collect and treat wastewater in compliance with all regulatory requirements using state-of-the-art technology in the most cost-effective manner in order to improve the environment and enhance the quality of life in Fairfax County.

### Focus

The Wastewater Management Program includes wastewater collection and conveyance, wastewater treatment, planning and monitoring program areas. The primary functions are to strategically plan, efficiently operate and effectively maintain the wastewater system in the best interest of the County and its customers. Funding for sewer operations and maintenance are financed by a transfer from Fund 400, Sewer Revenue which is used to credit all operating revenues of the system including availability fees and sewer service charges associated with the program.

This program operates and maintains nearly 3,300 miles of sewer, 64 pump stations and 53 flow-metering stations. Treatment of wastewater generated is provided primarily through five regional wastewater collection and treatment plants. The regional treatment approach takes advantage of economies of scale in wastewater treatment and ensures the economical and efficient operation and management of the program.

One of the five regional plants is the County's owned and operated Noman M. Cole, Jr. Pollution Control Plant (NCPCP), which is currently permitted to treat 67 million gallons per day (mgd) of flow. Other regional facilities include the District of Columbia Water and Sewer Authority's Blue Plains Treatment Plant with 31 mgd capacity; Alexandria Sanitation Authority's Treatment Plant with 32.4 mgd capacity; Upper Occoquan Sewage Authority's Treatment Plant with 27.6 mgd capacity; and Arlington County's Treatment Plant with 3 mgd capacity. Fairfax County utilizes all of these facilities to accommodate a total capacity of 161 mgd.

The agency has identified a number of trends that influence the operation and maintenance of the sanitary sewer system. The major trends over the next two to five years include the following:

**Chesapeake Bay Water Quality Program Requirements** - The new Chesapeake Bay water quality program requires reductions in the amount of nutrient pollutants discharged from wastewater treatment facilities. In December 2004, the state notified the County that the renewal of County's National Pollutant Discharge Elimination System (NPDES) permit will include a requirement that nutrient removal be performed at the "Limits of Technology." Current technology allows for discharge limits of less than 3.0 milligrams per liter of nitrogen and 0.1 milligrams per liter for phosphorus. The County has the capability to meet the current nitrogen removal standard of 8.0 milligrams per liter. A phased approach is recommended to renovate and upgrade current plant facilities to accommodate new more stringent nutrient discharge requirements. The Sewer Service Charge rate will increase from \$3.28 to \$3.50 per 1,000 gallons of water consumption in FY 2007. This equates to a 6.75 percent increase in rates and will result in an anticipated increase in the annual cost to the typical household of \$16.72. The higher increase in Sewer Service Charges is a direct result of the Chesapeake Bay federally mandated requirements which will result in the renovation and rehabilitation of existing treatment facilities. Funding of \$150 million is recommended through the sale of bonds in FY 2007

# Fund 401

## Sewer Operation and Maintenance

to provide maximum flexibility to meet new state regulatory requirements in the Wastewater Management Program (WWM).

**Capacity, Maintenance, Operation, and Management (CMOM)** - The United States Environmental Protection Agency (USEPA) has been planning for several years to promulgate sanitary sewer overflow (SSO) regulations, which would require municipalities to develop and implement a CMOM program to eliminate any sewer overflows and backups from the wastewater collection systems. The proposed SSO rule and the CMOM program would significantly affect program costs.

**Integration of Information Technology** - The Geographic Information System (GIS), the Supervisory Control and Data Acquisition (SCADA) system and the Infrastructure Computerized Maintenance Management System (ICMMS) require integration for optimal use. Computing and information technology are an integral part of every aspect of the Wastewater Management Program operations. Today's high customer expectations and increasing reliance on consistent 24-hour services, lead to an increasing dependence on and expectation for stable and reliable integrated information technologies that infuse the business process. Presently, the GIS, the SCADA system, the ICMMS system and other critical business systems operate independently and do not share information. Future customer service needs will require a full enterprise integration of the critical information technology systems to reduce total cost of ownership, increase availability of critical business data in the right format, and improve the quality and delivery of services to sewer customers.

**Capital Improvements** - Reinvestment in the sewer system infrastructure ensures optimum operation of all wastewater facilities. This initiative, closely related to CMOM endeavors, emphasizes capital improvements to wastewater collection and treatment facilities to meet requirements of the future sanitary sewer overflow regulations by the USEPA. The program continues to take a proactive stance toward infrastructure rehabilitation; however, CMOM regulations could greatly affect operations.

**Asset Management Program** - As a result of evaluating the program's financial management strategies, an Asset Management Program was developed. The first phase aligned the program's capital asset policies and procedures with the County's fixed asset policies and developed a process in which to evaluate the program's infrastructure. The second phase was to develop criteria to identify the program's critical assets. After the criteria was tested and accepted it was applied to all program assets. Phase three will be the condition assessment of all assets beginning with the most critical assets.

The Wastewater Management Program is funded by revenues generated by the customers of the sanitary sewer system and recorded in Fund 400, Sewer Revenue. Sewer service charges support system operation and maintenance costs, debt service payments, and capital projects attributable to supporting or improving wastewater treatment services for existing customers. Availability fees support a proportional share of system costs and capital projects attributable to growth of the system required to support new customers. Existing customers are defined as those who have paid an availability fee for access to the system and receive wastewater treatment services. New customers are those who have not paid the availability fee. Upon payment of the availability fee and connection to the system, a new customer becomes an existing customer.

### THINKING STRATEGICALLY


Strategic issues for the Department include:

- Providing superior wastewater services to achieve a pure and natural state of air and water;
- Improving customer service, customer strategy and satisfaction by providing more comprehensive employee training;
- Expanding the Health and Safety Program through the improvement of the Emergency Planning and Response areas to ensure a safe work environment;
- Evaluating the program's financial management strategies to ensure proper cash management and debt capacity; and
- Utilizing automated technologies to enhance the existing computer systems to increase infrastructure rehabilitation projects in the most effective manner.



## Fund 401 Sewer Operation and Maintenance

The County allocates expenses, interest income, bond proceeds, debt service payments, capital improvement project costs and funding, and operating transfers between existing and new users of the system. In accordance with the County's "Growth Pays for Growth Policy", both existing and new customers must pay for their share of the system's total annual revenue requirements.

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 Practicing Environmental Stewardship	Recent Success	FY 2007 Initiative
Continue to be a leader in protecting the Chesapeake Bay. Received the AMSA Gold Award for 100 percent compliance with its NPDES discharge permit limits for Calendar Year 2004. Only 256 of the 16,000 wastewater treatment plants in the United States have received this award.	☑	☑
Received a Business for the Bay Environmental Excellence Award for the nutrient removal program at the Noman M. Cole, Jr. Pollution Control Plant.	☑	
Accepted by the Commonwealth of Virginia, Department of Environmental (DEQ) as an Environmental Enterprise (E2) participant into the Virginia environmental excellence program. The agency plans to seek an upgraded Exemplary Environmental Enterprise (E3) rating in the future.	☑	☑
Conducted exemplary work in analytical monitoring for the protection of the environment and the Chesapeake Bay, resulting in the receipt of the Laboratory Analyst Excellence Award from Virginia Water Environment Association/Virginia Wastewater Association (VWEA/VWWA).	☑	
Continue to reduce nutrients discharged to the Chesapeake Bay by using the new Biological Nutrient Removal (BNR) facilities which reduces total nitrogen discharge concentration from 8 milligrams per liter to 3 milligrams per liter.	☑	☑
Maintain the sewer collection and conveyance system in accordance with the "best business practices" operating condition by rehabilitating, repairing and replacing failing pumps, sewer lines and force mains.	☑	☑
Achieved 100 percent compliance with the newly established regulatory requirements under Title V of the Clean Air Act.	☑	
Fully treated wastewater to a level better than all state requirements.	☑	☑

## Fund 401 Sewer Operation and Maintenance

 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Initiate an "Adopt a School" program to educate and inform the community about the role wastewater treatment plays in protecting the environment.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Participated in the Lorton Citizens' Alliance Team (LCAT) which consists of members from the community, Wastewater Program and the Solid Waste Management Program to address the community's environmental concerns.	<input checked="" type="checkbox"/>	
Continue to participate in neighborhood sponsored activities such as Adopt-A-Highway Clean-Up and Pohick Creek Clean-Up.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
 <b>Exercising Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Continue to implement the Capital Asset Management Program to identify major rehabilitation and replacement projects over the next 5 to 10 years under the Capital Improvement Program.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Continue to maintain Standard and Poor's, as well as Fitch's, bond rating of Triple A, the best financial rating a utility can receive.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Continue to operate the program in a manner that ensures it remains one of the lowest cost pollution control service providers in the region.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Continue to seek and receive a Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting for the Wastewater Management Program's Comprehensive Annual Financial Report.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>

### Budget and Staff Resources

<b>Agency Summary</b>				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	333/ 332.5	333/ 332.5	331/ 330.5	331/ 330.5
Expenditures:				
Personnel Services	\$19,892,314	\$24,295,163	\$24,295,163	\$25,290,848
Operating Expenses	46,738,246	51,208,337	54,206,440	52,762,934
Capital Equipment	370,170	461,155	1,423,210	797,550
<b>Subtotal</b>	<b>\$67,000,730</b>	<b>\$75,964,655</b>	<b>\$79,924,813</b>	<b>\$78,851,332</b>
Less:				
Recovered Costs	(\$575,811)	(\$600,834)	(\$600,834)	(\$614,126)
<b>Total Expenditures</b>	<b>\$66,424,919</b>	<b>\$75,363,821</b>	<b>\$79,323,979</b>	<b>\$78,237,206</b>

# Fund 401

## Sewer Operation and Maintenance

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### **FY 2007 Funding Adjustments**

*The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:*

- ◆ **Employee Compensation** **\$995,685**  
An increase of \$995,685 in Personnel Services associated with salary adjustments necessary to support the County's compensation program. Funding provides for an increase in the shift differential rate to \$0.90 for the evening shift and \$1.30 for the midnight shift.
  
- ◆ **Operating Expenses** **(\$1,443,506)**  
A net decrease of \$1,443,506 in Operating Expenses is primarily due to a decrease of \$1,653,901 for one-time expenses as part of the FY 2005 Carryover Review, partially offset by an increase of \$204,765 in Department of Vehicle Services charges based on anticipated fuel, vehicle replacement and maintenance costs, and an increase of \$5,630 for Information Technology charges based on the agency's historic usage.
  
- ◆ **Recovered Costs** **(\$13,292)**  
An increase of \$13,292 in Recovered Costs is primarily due to the FY 2007 projected salaries of recoverable positions.
  
- ◆ **Capital Equipment** **\$797,550**  
Funding of \$797,550 has been included for new and replacement equipment. New equipment totals \$127,510 for 2 adaptors, 5 servers, 1 server rack, and 2 bacteria analyzers to measure bacteria concentrations as required by the Department of Environmental Quality (DEQ). Replacement items total \$670,040 for the replacement of vehicles and equipment based on age, mileage and repair cost considerations.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ **Carryover Adjustments** **\$3,960,158**  
At the FY 2005 Carryover Review, the Board of Supervisors approved an increase of \$3,960,158, including \$3,079,270 in Operating Expenses and \$880,888 in Capital Equipment due to encumbered carryover.
  
- ◆ **Position Adjustments** **\$0**  
In order to address evolving requirements in the Stormwater Management Program, 1/1.0 SYE position within the Wastewater Collection Division and 1/1.0 SYE within the Wastewater Treatment Division were transferred to the Stormwater Management Division and the Office of Capital Facilities within the Department of Public Works and Environmental Services. These positions will assist in the implementation of the stormwater management initiatives throughout the County.

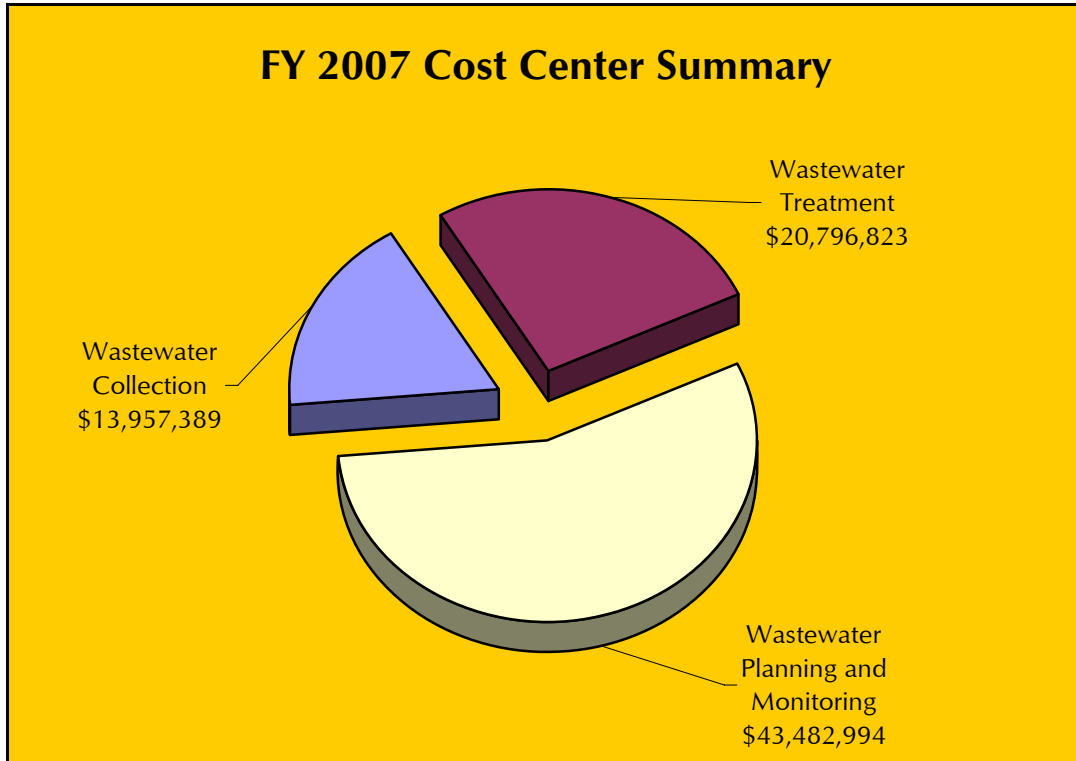


# Fund 401

## Sewer Operation and Maintenance

### Cost Centers

The three cost centers within Fund 401, Sewer Operation and Maintenance, are Wastewater Collection, Wastewater Treatment and Wastewater Planning and Monitoring. These cost centers work together to fulfill the mission of the sanitary sewer system and carry out the designated initiatives for the fiscal year.



# Fund 401

## Sewer Operation and Maintenance

### Wastewater Collection

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	145/ 145	145/ 145	144/ 144	144/ 144
<b>Total Expenditures</b>	<b>\$11,214,727</b>	<b>\$12,895,008</b>	<b>\$13,528,501</b>	<b>\$13,957,389</b>

Position Summary		
<u>Collection Program</u>	<u>Gravity Sewers</u>	<u>Pumping Stations</u>
1 Director	1 Engineer IV	1 Engineer IV
1 Management Analyst III	1 Maintenance Superintendent	1 Engineer III
1 Training Specialist III	4 Senior Maintenance Supervisors	1 Industrial Electrician Supervisor
1 Network/Telecomm Analyst I	4 Engineering Technicians III	1 Instrumentation Supervisor
1 Network/Telecomm Analyst II	6 Engineering Technicians II	1 Pump Station Supervisor
1 Safety Analyst	1 Map Drafter	1 Engineer II
1 Warehouse Supervisor	13 Engineering Technicians I	1 Industrial Electrician III
1 Warehouse Specialist	3 Heavy Equipment Operators	3 Instrumentation Technicians III
5 Admin. Assistants III	16 Maintenance Crew Chiefs	5 Pump Station Operators III
4 Admin. Assistants II	3 Motor Equipment Operators	2 Industrial Electricians II
1 Storekeeper	4 Truck Drivers	3 Plant Mechanics III
	12 Senior Maintenance Workers	3 Instrumentation Technicians II
	20 Maintenance Workers	1 Welder II
		7 Pump Station Operators II
		4 Plant Mechanics II
		2 Instrumentation Technicians I
		1 Maintenance Trade Helper II
<b>TOTAL POSITIONS</b>		
<b>144 Positions / 144.0 Staff Years</b>		

### Goal

To operate, maintain, and repair the County's wastewater collection system in a manner that protects Fairfax County citizens and the environment.

### Wastewater Treatment

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	145/ 145	145/ 145	144/ 144	144/ 144
<b>Total Expenditures</b>	<b>\$16,173,947</b>	<b>\$19,794,464</b>	<b>\$20,429,963</b>	<b>\$20,796,823</b>

# Fund 401

## Sewer Operation and Maintenance

Position Summary		
<u><b>Noman M. Cole, Jr., Pollution Control Plant</b></u> 1 Director 1 Programmer Analyst IV 1 Database Administrator I 1 Engineer IV 1 Engineer II 1 Safety Analyst 2 Network/Telecommunications Analysts II 1 Engineering Technician III 1 Warehouse Supervisor 1 Heavy Equipment Supervisor 2 Inf. Technology Technicians II 1 Engineering Drafter 1 Administrative Assistant IV 1 Warehouse Specialist 3 Heavy Equipment Operators 3 Administrative Assistants III 1 Warehouse Worker-Driver 2 Storekeepers	<u><b>Operations</b></u> 1 Engineer IV 1 Engineer III 1 Engineer II 1 Plant Operations Superintendent 6 Plant Operations Supervisors 8 Senior Plant Operators 17 Lead Plant Operators 32 Plant Operators 1 Engineering Technician II  <u><b>Maintenance</b></u> 1 Engineer IV 1 Plant Maintenance Superintendent 1 Industrial Electrician Supervisor 1 Instrumentation Supervisor 1 Plant Maintenance Supervisor	1 Chief Building Maintenance 4 Industrial Electricians III 3 Instrumentation Technicians III 1 Senior Maintenance Supervisor 3 Industrial Electricians II 7 Plant Mechanics III 5 Instrumentation Technicians II 2 Welders II 9 Plant Mechanics II 3 Painters I 1 Industrial Electrician I 1 Maintenance Trade Helper II 1 Senior Maintenance Worker 2 Maintenance Workers 2 Custodians II 1 Heating/Maintenance Worker
<b>TOTAL POSITIONS</b>		
<b>144 Positions / 144.0 Staff Years</b>		

### Goal

To ensure efficient and effective operation and maintenance of the County's wastewater treatment facilities within the laws and standards established by the Congress of the United States in Public Law 92-500 which designates regulatory powers to the USEPA and the Virginia Department of Environmental Quality.

### Wastewater Planning and Monitoring

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	43/ 42.5	43/ 42.5	43/ 42.5	43/ 42.5
<b>Total Expenditures</b>	<b>\$39,036,245</b>	<b>\$42,674,349</b>	<b>\$45,365,515</b>	<b>\$43,482,994</b>

Position Summary		
<u><b>Financial Management and Planning</b></u> 1 Director 1 Management Analyst IV 1 Fiscal Administrator 1 Management Analyst III 1 Programmer Analyst III 1 Accountant II 2 Engineering Technicians II 1 Administrative Assistant IV 1 Administrative Assistant III PT 2 Administrative Assistants II	<u><b>Engineering Planning and Analysis</b></u> 1 Engineer IV 1 Engineer III 1 Geog. Info. Spatial Analyst II 2 Geog. Info. System Technicians 4 Engineers II 3 Engineering Technicians III	<u><b>Environmental Monitoring</b></u> 1 Environmental Services Director 2 Asst. Environmental Services Directors 3 Environmental Health Specialists II 2 Environmental Technologists III 3 Environmental Technologists II 7 Environmental Technologists I 1 Administrative Assistant II
<b>TOTAL POSITIONS</b>		
<b>43 Positions / 42.5 Staff Years</b>		
<b>PT Denotes Part-Time Position</b>		

# Fund 401

## Sewer Operation and Maintenance

### Goal

To manage sewer revenue collection; to monitor and report County sewage flows treated at non-County facilities; to control, plan, and develop the Wastewater Management Program; and to environmentally monitor County treatment facilities, other publicly and privately-owned treatment facilities in the program, and nearby embayments.

### Key Performance Measures

#### Objectives

- ◆ To achieve a pure and natural state of air and water in Fairfax County by achieving performance results at Wastewater Management Program facilities better than state air and water permits require 100 percent of the time.
- ◆ To maintain the sewer infrastructure effectively by reducing blockages that cause sewer back-ups to less than the 5-year rolling annual average. The 5-year rolling annual average is the average of current year and four previous years of data.
- ◆ To ensure efficient wastewater collection and treatment services by providing service to customers at rates that are the lowest in the area.
- ◆ To provide excellent financial and asset management by ensuring a debt coverage ratio greater than 1.0.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Total average daily wastewater flow treated (million gallons)	106.0	108.3	110.0 / 104.2	109.6	110.5
Emergency repair work orders processed	2,011	2,299	2,100 / 2,465	2,100	2,100
Service trouble calls received	1,657	1,584	1,500 / 1,222	1,500	1,500
Operating Reserve maintained (millions)	\$17.2	\$17.9	\$18.7 / \$18.7	\$18.8	\$19.5
<b>Efficiency:</b>					
Percent of treatment capacity available for growth	28%	27%	30% / 35%	33%	33%
Emergency repairs, as a percent of total work orders	4.7%	4.5%	4.8% / 9.7%	10.0%	10.0%
Sewer Service Billing Rate, \$/1,000 gallons	\$2.95	\$3.03	\$3.20 / \$3.20	\$3.28	\$3.50

## Fund 401 Sewer Operation and Maintenance

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Service Quality:</b>					
Sanitary sewer overflows (SSOs) per year (FY 2005, 5-yr. avg. = 20)	37	16	28 / 17	20	20
Percent of customers responded to within 24 hours	100%	100%	100% / 100%	100%	100%
Percentage of sewage back-ups responded to within 2 hours	100%	100%	100% / 100%	100%	100%
Odor complaints per year (FY 2005, 5-yr. avg. = 45)	41	25	55 / 33	40	40
Percent Capital Improvement Program funded	100%	100%	100% / 100%	100%	100%
<b>Outcome:</b>					
Compliance with Title V air permit and state water quality permit	100%	100%	100% / 100%	100%	100%
Blockages causing sewer back-ups per year (FY 2005, 5-yr. avg. = 34)	96	27	35 / 13	25	25
Average household sewer bill compared to other providers in the area	Lowest	Lowest	Lowest / Lowest	Lowest	Lowest
Debt Coverage Ratio: (Revenue - Operating Cost/Debt)	1.24	1.50	1.50 / 1.90	1.70	1.30

### Performance Measurement Results

In FY 2005, there were 346,287 (households and businesses) connections to the sanitary sewer system, an increase of 4,582 connections over FY 2004. Approximately 84 percent of Fairfax County households are connected to the sewer system. Due to the addition of odor containment and treatment facilities, odor complaints continue to be significantly lower in FY 2005. These odor control facilities include tank covers for the gravity thickeners and packed tower scrubbers on sludge storage tanks, nine carbon absorption odor control scrubbers at various locations on the plant, tank covers for the primary settling tanks and packed tower scrubbers to treat the odorous air from the tanks, and afterburners for the incineration exhaust system. Additional facilities are provided in FY 2007 as recommended in the "Odor Control Master Plan".

Wastewater flows decreased slightly due to reduced water consumption from the County's water conservation efforts. Sanitary sewer overflows continue to decrease from last year mainly due to the increased efforts by the Wastewater Collection including staff monitoring trouble areas, replacing sewer line sags and realigning sewer lines, and utilizing temporary pumps in place to divert flow during severe storm events. Similarly, the decrease in sanitary sewage blockages was based on the agency's efforts to monitor the sewer program and keep the sewer system clean of grease and debris.

When comparing average annual sewer service billings for the regional jurisdictions, Fairfax County has the lowest average annual sewer service billings at \$249. Other regional jurisdictions range from \$263 to \$400. Rates are effective as of October 1, 2005 (FY 2006). The average sewer service billings for the other regional jurisdictions have been developed by applying each jurisdiction's sewer service rate to appropriate Single Family Residence Equivalents (SFRE) water usage determined from an analysis of Fairfax Water's historical average water usage records for SFREs. Based on the latest rate comparison, Fairfax County had the lowest annual sewer service charge. The program is able to maintain its competitive rates while providing quality service to its customers, protecting the environment, and maintaining sufficient financial resources to fully fund the program's initiatives.

# Fund 401

## Sewer Operation and Maintenance

### FUND STATEMENT

Fund Type G40, Enterprise Funds

Fund 401, Sewer Operation and Maintenance

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$4,398,681</b>	<b>\$1,177,213</b>	<b>\$10,569,842</b>	<b>\$379,320</b>
Transfer In:				
Sewer Revenue (400)	\$72,596,080	\$74,565,928	\$69,133,457	\$78,008,575
Total Transfer In	\$72,596,080	\$74,565,928	\$69,133,457	\$78,008,575
<b>Total Available</b>	<b>\$76,994,761</b>	<b>\$75,743,141</b>	<b>\$79,703,299</b>	<b>\$78,387,895</b>
Expenditures:				
Personnel Services	\$19,892,314	\$24,295,163	\$24,295,163	\$25,290,848
Operating Expenses	46,738,246	51,208,337	54,206,440	52,762,934
Recovered Costs	(575,811)	(600,834)	(600,834)	(614,126)
Capital Equipment	370,170	461,155	1,423,210	797,550
Total Expenditures	\$66,424,919	\$75,363,821	\$79,323,979	\$78,237,206
<b>Total Disbursements</b>	<b>\$66,424,919</b>	<b>\$75,363,821</b>	<b>\$79,323,979</b>	<b>\$78,237,206</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$10,569,842</b>	<b>\$379,320</b>	<b>\$379,320</b>	<b>\$150,689</b>
PC Replacement Reserve <sup>2</sup>	\$252,030	\$379,320	\$379,320	\$150,689
<b>Unreserved Balance</b>	<b>\$10,317,812</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The Wastewater Management Program maintains fund balances at adequate levels relative to projected operation and maintenance expenses. These costs change annually; therefore, funding for sewer operations and maintenance is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

<sup>2</sup> The PC Replacement Reserve was established for the timely replacement of computer equipment.

# Fund 402

## Sewer Construction Improvements

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### **Focus**

Fund 402, Sewer Construction Improvements, provides for wastewater management construction projects through a transfer of funds from Fund 400, Sewer Revenue. All projects in Fund 402 are fully supported by sewer system revenues and are included in the Summary of Capital Projects.

In FY 2007, an amount of \$11,861,000 is included in Fund 402, Sewer Construction Improvements. Funding will provide for the installation of 12,000 linear feet of sanitary sewer lines in the River Oaks Road area; replacement of power generators at several pumping stations; the upgrade and replacement of aging sewer meters throughout the County; and the installation, repair, replacement and renovation of sewer lines using predominantly "no dig" technologies.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ At the FY 2005 Carryover Review, the Board of Supervisors approved an increase of \$34,946,272 due to the carryover of unexpended project balances.

A Fund Statement, a Summary of Capital Projects and Project Detail Tables for each project funded in FY 2007 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, source of funding, and completion schedules.

# Fund 402

## Sewer Construction Improvements

### FUND STATEMENT

Fund Type G40, Enterprise Funds

Fund 402, Sewer Construction Improvements

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$51,688,913</b>	<b>\$0</b>	<b>\$34,946,272</b>	<b>\$0</b>
Transfer In:				
Sewer Revenue (400)	\$35,495,200	\$45,807,900	\$45,807,900	\$11,861,000
Total Transfer In	\$35,495,200	\$45,807,900	\$45,807,900	\$11,861,000
<b>Total Available</b>	<b>\$87,184,113</b>	<b>\$45,807,900</b>	<b>\$80,754,172</b>	<b>\$11,861,000</b>
Total Expenditures	\$52,237,841	\$45,807,900	\$80,754,172	\$11,861,000
<b>Total Disbursements</b>	<b>\$52,237,841</b>	<b>\$45,807,900</b>	<b>\$80,754,172</b>	<b>\$11,861,000</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$34,946,272</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The capital projects in this sewer fund are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.



# Fund 402

## Sewer Construction Improvements

### FY 2007 Summary of Capital Projects

#### Fund: 402 Sewer Construction Improvements

Project #	Description	Total Project Estimate	FY 2005 Actual Expenditures	FY 2006 Revised Budget	FY 2007 Advertised Budget Plan
G00901	DC Treatment Center - Blue Plains	\$90,105,605	\$10,881,855.58	\$15,524,563.79	\$0
G00903	Arlington Wastewater Treatment	20,487,392	2,083,658.00	6,561,452.00	0
I00351	Pump Station Renovations		646,120.83	6,413,300.84	961,000
I00904	ASA Wastewater Treatment Plant	243,751,218	17,405,416.54	10,201,253.76	0
L00117	Dogue Creek Rehab/Replacement		65,491.15	2,910,573.13	0
N00321	Lower Potomac Exp. 54 MGD	95,949,000	2,173,412.62	1,115,525.92	0
T00124	Rocky Run Pump Station	4,335,926	33,789.80	303,413.98	0
X00445	Integrated Sewer Metering		208,375.00	30,597.86	100,000
X00823	Extension Projects FY 1993	4,009,003	171,173.78	147,449.28	0
X00826	Extension Project FY 1996	18,956,749	1,039,790.09	5,775,800.27	2,050,000
X00900	Replacement Transmission		0.00	776,725.19	0
X00905	Replacement & Transmission		5,200,040.31	8,988,100.23	8,750,000
X00906	Sewer Line Enlargement		3,996,257.19	7,129,699.67	0
X00908	Sewer Line Replacement - 5 Inch		0.00	136,920.04	0
X00910	Replacement and Renewal		8,325,443.83	13,923,759.15	0
X00930	Sewer Relocation - VADOT		4,350.94	180,115.19	0
X00940	Developer Projects County Costs		2,665.50	396,663.35	0
X00998	Sewer Contingency Project		0.00	185,686.27	0
X00999	Sewer Revolving Fund		0.00	52,572.00	0
<b>Total</b>		<b>\$477,594,893</b>	<b>\$52,237,841.16</b>	<b>\$80,754,171.92</b>	<b>\$11,861,000</b>

## Fund 402 Sewer Construction Improvements

<b>I00351</b>	<b>Pump Station Renovations</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for the renovation of pumping stations within the Wastewater Management Program. FY 2007 funding in the amount of \$961,000 provides for the replacement and upgrade of five generators at pumping stations throughout the county due to water damage caused during Hurricane Isabel. This funding will also ensure proper operations in the wastewater treatment plant during power outages.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$35,640	\$0	\$0	\$0	\$0
Design and Engineering		3,356,784	150,624	108,270	0	0
Construction		9,276,010	297,927	6,231,875	961,000	0
Other		208,784	197,569	73,156	0	0
<b>Total</b>	Continuing	<b>\$12,877,218</b>	<b>\$646,121</b>	<b>\$6,413,301</b>	<b>\$961,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Sewer Revenue	Total Funding
\$0	\$0	\$0	\$961,000	\$961,000

**Operating Budget Impact:** The completion of this project will have no measurable impact on the operating budget.

## Fund 402 Sewer Construction Improvements

<b>X00445</b>	<b>Integrated Sewer Metering</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides funding for the Wastewater Management's metering program to ensure proper reporting of wastewater flow between jurisdictions. Flows must be monitored to: determine when the lines are nearing maximum capacity, detect groundwater inflow/infiltration, allow proper billing under interjurisdictional agreements for sewage treatment and comply with Virginia Water Control Board regulations requiring metering at all trunk sewer junctions. FY 2007 funding of \$100,000 will provide for the replacement of five meters based on the agency's metering replacement schedule.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		44,230	0	0	0	0
Construction		63,464	0	30,598	100,000	0
Other		2,017,782	208,375	0	0	0
<b>Total</b>	Continuing	<b>\$2,125,476</b>	<b>\$208,375</b>	<b>\$30,598</b>	<b>\$100,000</b>	<b>\$0</b>

Source of Funding				
General Funding	General Obligation Bonds	Transfers from Other Funds	Sewer Revenue	Total Funding
\$0	\$0	\$0	\$100,000	\$100,000

**Operating Budget Impact:** The completion of this project will have no measurable impact on the operating budget.

## Fund 402 Sewer Construction Improvements

<b>X00826</b>	<b>Extension Projects</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for the completion of sewer extension and improvement projects in those areas of the County with chronic septic systems failures. FY 2007 funding of \$2,050,000 provides for the first year of costs to install approximately 12,000 linear feet of eight-inch sanitary sewer line. This funding will partially address septic failures for eighty-seven dwellings on River Oaks Road as recommended by the Health Department. It is anticipated that additional funding will be required in FY 2008 to complete this project.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition	\$1,020,458	\$742,072	\$278,386	\$0	\$0	\$0
Design and Engineering	4,105,586	3,005,337	557,987	542,262	0	0
Construction	13,259,063	5,841,475	147,482	5,220,107	2,050,000	0
Other	571,641	502,275	55,935	13,431	0	0
<b>Total</b>	<b>\$18,956,749</b>	<b>\$10,091,159</b>	<b>\$1,039,790</b>	<b>\$5,775,800</b>	<b>\$2,050,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Funding	General Obligation Bonds	Transfers from Other Funds	Sewer Revenue	Total Funding
\$0	\$0	\$0	\$2,050,000	\$2,050,000

**Operating Budget Impact:** The completion of this project will have no measurable impact on the operating budget.

## Fund 402 Sewer Construction Improvements

<b>X00905</b>	<b>Replacement and Transmission</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for the systematic rehabilitation of the County's more than 3,290 miles of sanitary sewer lines. Funding of \$8,750,000 includes \$7,000,000 for the recurring repair, replacement and renovation of 20 miles of sewer lines using predominantly "no dig" technologies. In addition, \$1,750,000 is included for sewer line realignment of approximately 15 line segments throughout the County to correct hydraulic problems and prevent sewer backups/overflows.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$136,885	\$1,587	\$20,894	\$0	\$0
Design and Engineering		1,916,847	132,754	263,104	0	0
Construction		69,004,636	5,001,654	8,667,252	8,750,000	0
Other		301,747	64,045	36,850	0	0
<b>Total</b>	Continuing	<b>\$71,360,114</b>	<b>\$5,200,040</b>	<b>\$8,988,100</b>	<b>\$8,750,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Sewer Revenue	Total Funding
\$0	\$0	\$0	\$8,750,000	\$8,750,000

**Operating Budget Impact:** The completion of this project will eliminate costly operation and maintenance costs for the wastewater collection facilities.

## Fund 403

### Sewer Bond Parity Debt Service

#### Focus

Fund 403, Sewer Bond Parity Debt Service, records debt service obligations incurred from bonds issued in accordance with the 1986 Sewer Bond Resolution. Bond proceeds are used to fund capital improvement requirements in the Wastewater Management Program including upgrades to the treatment facilities serving the County, and construction of nutrient removal facilities for the removal of nitrogen as required by the State Water Control Board. The removal of nitrogen will improve the quality of the effluent produced at all of the treatment plants.

An amount of \$11,460,572 is required for this fund in FY 2007 including \$3,528,000 in principal payments and \$7,927,572 in interest payments for outstanding bonds, and \$5,000 in fiscal agent fees. The outstanding bonds include: the remaining 1996 Sewer Revenue Bonds, 2004 Sewer Revenue Refunding Bonds, and one half year of the annual debt service requirements for the planned 2007 Sewer Revenue Bonds. Fiscal agent fees are included for the maintenance of all sewer bond accounts. All debt service payments are supported by Sewer System Revenues.

	Principal	Interest	Total
<b>Sewer Revenue Bonds:</b>			
1996	\$1,925,000	\$54,141	\$1,979,141
2004	500,000	4,123,431	4,623,431
2007 (Planned)	1,103,000	3,750,000	4,853,000
<b>Total</b>	<b>\$3,528,000</b>	<b>\$7,927,572</b>	<b>\$11,455,572</b>

#### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ During the FY 2005 Carryover Review, the Board of Supervisors approved a decrease of \$638,770 due to reduced debt service payments associated with the partial refunding of the 1996 Sewer Revenue Bonds and the issuance of the 2004 Sewer Revenue Refunding Bonds.

# Fund 403

## Sewer Bond Parity Debt Service

### FUND STATEMENT

Fund Type G40, Enterprise Funds

Fund 403, Sewer Bond Parity Debt Service

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$1,515,672</b>	<b>\$1,325,714</b>	<b>\$1,331,987</b>	<b>\$1,421,633</b>
Revenue:				
Sale of Bonds	\$930,800	\$0	\$0	\$0
Total Revenue	\$930,800	\$0	\$0	\$0
Transfer In:				
Sewer Revenue (400)	\$7,490,532	\$6,720,045	\$6,720,045	\$11,474,701
Total Transfer In	\$7,490,532	\$6,720,045	\$6,720,045	\$11,474,701
<b>Total Available</b>	<b>\$9,937,004</b>	<b>\$8,045,759</b>	<b>\$8,052,032</b>	<b>\$12,896,334</b>
Expenditures:				
Principal Payment <sup>1</sup>	\$1,705,000	\$1,810,000	\$2,320,000	\$3,528,000
Interest Payments <sup>1</sup>	3,380,266	5,446,540	4,297,770	7,927,572
Fiscal Agent Fees <sup>2</sup>	177,818	5,000	5,000	5,000
Bond Refunding Expense <sup>3</sup>	3,303,672	0	0	0
Total Expenditures	\$8,566,756	\$7,261,540	\$6,622,770	\$11,460,572
Non Appropriated:				
Amortization Expense <sup>4</sup>	\$38,261	\$7,629	\$7,629	\$14,129
<b>Total Disbursements</b>	<b>\$8,605,017</b>	<b>\$7,269,169</b>	<b>\$6,630,399</b>	<b>\$11,474,701</b>
<b>Ending Balance<sup>5,6</sup></b>	<b>\$1,331,987</b>	<b>\$776,590</b>	<b>\$1,421,633</b>	<b>\$1,421,633</b>

<sup>1</sup> The bond principal and interest payments are shown as expenditures. However, for accounting purposes, the Comprehensive Annual Financial Report will show these disbursements as "Construction in Progress" to be capitalized. The increase in bond principal payments between FY 2006 and FY 2007 is due to the planned 2007 Sewer Revenue Bonds.

<sup>2</sup> The FY 2005 Fiscal Agent Fees were higher than normal due to the refunding of the 1996 Sewer Revenue Bonds. Fiscal Agent fees are expected to resume to normal levels in FY 2007.

<sup>3</sup> An amount of \$3,303,672 in Bond Refunding Expenses is associated with the refunding of 1996 Sewer Revenue Bonds in FY 2005.

<sup>4</sup> In order to capitalize the bond costs, this category is designated as an annual non-appropriated amortization expense. In FY 2005, an amount of \$38,261 included \$33,175 for the 1996 bond series and \$5,086 for the 2004 series. This expense has been completed for the 1996 series. A total of \$14,129 in FY 2007 issuance costs includes \$7,629 for the 2004 bond series which began in FY 2006 and \$6,500 for the 2007 bond series.

<sup>5</sup> In FY 2007, the ending balance of \$1,421,633 will support the reserves required to cover the remaining amortization of issuance costs for the 2004 Sewer Refunding Bonds and the planned 2007 Sewer Revenue Bonds.

<sup>6</sup> The Wastewater Management Program maintains fund balances at adequate levels relative to projected debt service requirements. Fund Balances fluctuate from year to year based on actual debt requirements and are used to cover amortization of issuance costs.

## Fund 406 Sewer Bond Debt Reserve

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### **Focus**

Fund 406, Sewer Bond Debt Reserve, fulfills the County's requirement to maintain a Reserve Fund for the 2004 Sewer Revenue Refunding Bonds and the planned 2007 Sewer Revenue Bonds. As outlined in the 1986 Bond Resolution, this reserve is required to be the lesser of the maximum principal and interest requirements for any bond year or 125 percent of the average annual principal and interest requirements for the bonds.

The reserve requirement for the planned FY 2007 Sewer Revenue Bonds is \$9,706,000. As a result, the fund balance is increased in FY 2007 to satisfy the existing reserve requirement of \$6,893,125 for the 2004 Sewer Revenue Refunding Bonds and \$9,706,000 for the planned 2007 Sewer Revenue Bonds.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ There have been no revisions to this agency since approval of the FY 2006 Adopted Budget Plan.



# Fund 406 Sewer Bond Debt Reserve

## FUND STATEMENT

Fund Type G40, Enterprise Funds

Fund 406, Sewer Bond Debt Reserve

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$7,514,438</b>	<b>\$6,900,348</b>	<b>\$6,900,348</b>	<b>\$6,900,348</b>
Revenue:				
Bond Proceeds <sup>1</sup>	\$0	\$0	\$0	\$9,706,000
Total Revenue	\$0	\$0	\$0	\$9,706,000
<b>Total Available</b>	<b>\$7,514,438</b>	<b>\$6,900,348</b>	<b>\$6,900,348</b>	<b>\$16,606,348</b>
Total Expenditures <sup>2</sup>	\$614,090	\$0	\$0	\$0
<b>Total Disbursements</b>	<b>\$614,090</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Ending Balance<sup>3</sup></b>	<b>\$6,900,348</b>	<b>\$6,900,348</b>	<b>\$6,900,348</b>	<b>\$16,606,348</b>

<sup>1</sup> An amount of \$9,706,000 represents a portion of the FY 2007 bond sale receipts to be set aside to satisfy reserve requirements.

<sup>2</sup> FY 2005 expenditures are associated with the refunding of the 1996 Sewer Revenue Bonds.

<sup>3</sup> The fund balance provides a sufficient level to satisfy the legal reserve requirements of \$6,893,125 for the 2004 Sewer Revenue Refunding bonds and \$9,706,000 for the planned 2007 Sewer Revenue bonds. This reserve provides for one year of principal and interest as required by the Sewer System's General Bond Resolution.

## Fund 407

### Sewer Bond Subordinate Debt Service

#### Focus

Fund 407, Sewer Bond Subordinate Debt Service, provides debt service funding for the Upper Occoquan Sewage Authority (UOSA) Bond Series, the Virginia Resources Authority (VRA) loans and the Manassas Park debt payment. The UOSA Bond Series is based on the County's portion of the plant expansion from 27.6 million gallons per day (mgd) to 54 mgd. Two low-interest VRA loans from the State Revolving Fund Program were used to fund the County's share of construction costs for the Alexandria Sanitation Authority treatment plant upgrade for ammonia removal as required by the State Water Control Board. The Manassas Park Debt payment is represented for the first time in FY 2007 for accounting purposes to separately track the County's reimbursement to Manassas Park for the purchase of .06 mgd capacity and is based on debt payments associated with 1995B UOSA bond series.

All debt service payments are supported by Sewer System Revenues through a transfer from Fund 400, Sewer Revenue. Pursuant to the Sewer Bond resolution and respective agreements, these debt obligations are subordinate to the County's Sewer Revenue Bonds and therefore, the payments are made from this fund.

Funding in the amount of \$21,922,572 will provide for the FY 2007 principal and interest requirements, including an amount of \$36,204 for the Manassas Park debt payment, \$15,249,476 for the UOSA plant requirements, and \$6,637,072 for the VRA debt requirements.

The following table identifies the payments required in FY 2007.

	Principal	Interest	Total
<b>MANASSAS PARK DEBT PAYMENT:</b>	<b>\$29,816</b>	<b>\$6,388</b>	<b>\$36,204</b>
<b>Subtotal - Manassas Park</b>	<b>\$29,816</b>	<b>\$6,388</b>	<b>\$36,204</b>
<b>UOSA PLANT EXPANSION:</b>			
1995A	\$0	\$4,332,325	\$4,332,325
1995B	1,025,484	219,716	1,245,200
2003	1,714,087	1,780,559	3,494,646
2004	2,019,278	1,497,967	3,517,245
2005	0	2,660,060	2,660,060
<b>Subtotal - UOSA</b>	<b>\$4,758,849</b>	<b>\$10,490,627</b>	<b>\$15,249,476</b>
<b>VRA DEBT PAYMENTS:</b>			
FY 2001 VRA Loan	\$1,648,376	\$1,350,908	\$2,999,284
FY 2002 VRA Loan	2,026,404	1,611,384	3,637,788
<b>Subtotal - VRA</b>	<b>\$3,674,780</b>	<b>\$2,962,292</b>	<b>\$6,637,072</b>
<b>Total</b>	<b>\$8,463,445</b>	<b>\$13,459,307</b>	<b>\$21,922,752</b>

#### Changes to FY 2006 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:

- ◆ There have been no revisions to this fund since approval of the FY 2006 Adopted Budget Plan.

# Fund 407

## Sewer Bond Subordinate Debt Service

### FUND STATEMENT

Fund Type G40, Enterprise Funds

Fund 407, Sewer Bond Subordinate  
Debt Service

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	\$403,996	\$199,457	\$559,138	\$359,681
Transfer In:				
Sewer Revenue (400)	\$21,672,619	\$21,508,899	\$21,508,899	\$22,100,000
Total Transfer In	\$21,672,619	\$21,508,899	\$21,508,899	\$22,100,000
<b>Total Available</b>	<b>\$22,076,615</b>	<b>\$21,708,356</b>	<b>\$22,068,037</b>	<b>\$22,459,681</b>
Expenditures:				
Principal Payment <sup>1</sup>	\$7,228,100	\$7,642,724	\$7,642,724	\$8,463,445
Interest Payment <sup>1</sup>	14,289,377	14,055,632	14,055,632	13,459,307
Fiscal Agent Fees	0	10,000	10,000	0
Total Expenditures	\$21,517,477	\$21,708,356	\$21,708,356	\$21,922,752
<b>Total Disbursements</b>	<b>\$21,517,477</b>	<b>\$21,708,356</b>	<b>\$21,708,356</b>	<b>\$21,922,752</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$559,138</b>	<b>\$0</b>	<b>\$359,681</b>	<b>\$536,929</b>

<sup>1</sup> The bond principal and interest payments are shown here as expenditures. However, for accounting purposes, the Comprehensive Annual Financial Report will show these disbursements as "Construction in Progress" to be capitalized.

<sup>2</sup> The Wastewater Management Program maintains fund balances at adequate levels relative to projected debt service requirements. These costs change annually and therefore, fund balances fluctuate from year to year based on actual debt service requirements.

# Fund 408

## Sewer Bond Construction

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### **Focus**

Fund 408, Sewer Bond Construction, provides for major sewer system construction projects that are funded from the sale of sewer revenue bonds and/or sewer system revenues including upgrades and expansions of sewer treatment plants utilized by Fairfax County residents. In FY 2007, funding of \$61,087,000 is included in Fund 408, Sewer Bond Construction to begin to meet new state regulatory requirements for nitrogen removal and plant upgrades at the District of Columbia Water and Sewer Authority (DCWASA), the Alexandria Sanitation Authority (ASA), the Arlington County Treatment Plant, the Loudon County Sanitation Authority (LCSA) treatment plant; and the Noman M. Cole Cr. Pollution Control Plant. Initial design expenditures were funded in Fund 402, Sewer Construction Improvements. Construction requirements will be offset by the planned sale of sewer bonds in FY 2007.

Funding of \$150 million is recommended through the sale of bonds in FY 2007 to provide maximum flexibility to meet new state regulatory requirements in the Wastewater Management Program (WWM). The new Chesapeake Bay water quality program requires reductions in the amount of nutrient pollutants discharged from wastewater treatment facilities. In December 2004, the state notified the County that the renewal of County's NPDES permit will include a requirement that nutrient removal be performed at the "Limits of Technology." Current technology allows for discharge limits of less than 3.0 milligrams per liter of nitrogen and 0.1 milligrams per liter for phosphorus. The County has the capability to meet the current nitrogen removal standard of 8.0 milligrams per liter. A phased approach is recommended to renovate and upgrade current plant facilities to accommodate new more stringent nutrient discharge requirements.

A Sewer Revenue Bond sale in the amount of \$150 million is planned to support the Chesapeake Bay water quality program requirements for the operations of the Wastewater Management Program. This includes bond proceeds of \$140,294,000 in this fund and \$9,706,000 reserved in Fund 406, Sewer Bond Debt Reserve for legal requirements. As outlined in the 1986 Bond Resolution, this reserve is required to be the lesser of the maximum principal and interest requirements for any bond year or 125 percent of the average annual principal and interest requirements for the bonds. In addition, interest is earned on the fund balance in this fund, and an amount of \$164,050 is anticipated in interest earnings in FY 2007.

The FY 2007 expenditure level of \$61,087,000 represents funding for those capital improvements projects scheduled to begin in FY 2007. Additional project requirements will be appropriated from fund balance in FY 2008.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ At the FY 2005 Carryover Review, the Board of Supervisors approved an increase of \$12,951,986 due to the carryover of unexpended project balances.

A Fund Statement and a Summary of Capital Projects, and Project Detail Tables for each project funded in FY 2007 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, source of funding, and completion schedules.

# Fund 408

## Sewer Bond Construction

### FUND STATEMENT

Fund Type G40, Enterprise Funds

Fund 408, Sewer Bond Construction

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$28,890,144</b>	<b>\$3,089,270</b>	<b>\$18,043,051</b>	<b>\$5,126,582</b>
Revenue:				
Revenue from the Commonwealth <sup>1</sup>	\$1,306,639	\$0	\$0	\$0
Sale of Bonds <sup>2</sup>	0	0	0	140,294,000
Interest on Investments	1,995,156	35,517	35,517	164,050
Total Revenue	\$3,301,795	\$35,517	\$35,517	\$140,458,050
<b>Total Available</b>	<b>\$32,191,939</b>	<b>\$3,124,787</b>	<b>\$18,078,568</b>	<b>\$145,584,632</b>
Total Expenditures	\$4,648,888	\$0	\$12,951,986	\$61,087,000
Transfers Out:				
Sewer Revenue (400) <sup>3</sup>	\$9,500,000	\$0	\$0	\$0
Total Transfers Out	\$9,500,000	\$0	\$0	\$0
<b>Total Disbursements</b>	<b>\$14,148,888</b>	<b>\$0</b>	<b>\$12,951,986</b>	<b>\$61,087,000</b>
<b>Ending Balance</b> <sup>4</sup>	<b>\$18,043,051</b>	<b>\$3,124,787</b>	<b>\$5,126,582</b>	<b>\$84,497,632</b>

<sup>1</sup> Represents the reimbursement from the State Water Quality Improvement Fund for nitrification removal charges based upon actual expenditures, which vary from year to year.

<sup>2</sup> An amount of \$150 million in revenue bonds is anticipated to be issued in FY 2007 to support capital program requirements for the operations of the Wastewater Management Program including \$140.3 million in this fund and \$9.7 million to be reserved in Fund 406, Sewer Bond Debt Reserve for legal requirements.

<sup>3</sup> An amount of \$9.5 million from fund balance was transferred to Fund 400, Sewer Revenue in FY 2005, to ensure that the Wastewater Management Program had an adequate cash balance for system requirements in other sewer funds.

<sup>4</sup> The capital projects in this sewer fund are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 408

## Sewer Bond Construction

### FY 2007 Summary of Capital Projects

#### Fund: 408 Sewer Bond Construction

Project #	Description	Total Project Estimate	FY 2005 Actual Expenditures	FY 2006 Revised Budget	FY 2007 Advertised Budget Plan
G00902	DC Blue Plains Exp 309 MGD	\$47,883,784	\$0.00	\$0.00	\$8,743,000
G00904	Arlington Treatment Plant Upgrade	6,750,000	0.00	0.00	6,750,000
I00906	ASA Plant Improvements	\$12,351,000	0.00	0.00	12,351,000
J00901	LCSA Plant Upgrade	\$1,500,000	0.00	0.00	1,500,000
N00322	Lower Potomac 67 MGD	142,366,503	4,648,888.00	12,951,986.49	17,243,000
X00911	Noman M. Cole, Jr. Pollution Control Plant Renovations	106,829,000	0.00	0.00	14,500,000
<b>Total</b>		<b>\$317,680,287</b>	<b>\$4,648,888.00</b>	<b>\$12,951,986.49</b>	<b>\$61,087,000</b>

## Fund 408 Sewer Bond Construction

<b>G00902</b>	<b>DC Treatment Blue Plains</b>
Blue Plains Sewer Shed	Countywide
<p><b>Description and Justification:</b> This project provides for the payment to DC Washington Sanitation Authority (DCWASA) for Fairfax County's share of the projected costs associated with upgrades to the Plant. The County pays for approximately 8.4 percent of the total costs for the design and construction of the upgrade for nitrification and sludge handling facilities. FY 2007 funding in the amount of \$8,743,000 is required to meet the County's obligation and is based on the projected construction schedule. Initial design expenditures were funded in Fund 402, Sewer Construction Improvements. Construction requirements will be offset by the planned sale of sewer bonds in FY 2007.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	0	0	0	0	0	0
Construction	17,660,726	8,917,726	0	0	8,743,000	0
Other	30,223,058	26,514,347	0	0	0	3,708,711
<b>Total</b>	<b>\$47,883,784</b>	<b>\$35,432,073</b>	<b>\$0</b>	<b>\$0</b>	<b>\$8,743,000</b>	<b>\$3,708,711</b>

<b>Source of Funding</b>				
General Funding	Sewer Revenue Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$8,743,000	\$0	\$0	\$8,743,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
N/A	Various	Various	Various	Fourth Quarter FY 2015

<p><b>Operating Budget Impact:</b> The completion of this project will increase Fairfax County's share of operation and maintenance costs for nutrient removal and solids handling at the DC Blue Plains Wastewater Treatment Plant.</p>
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## Fund 408 Sewer Bond Construction

<b>G00904</b>	<b>Arlington Treatment Plant Upgrade</b>
Arlington Sewer Shed	Countywide
<p><b>Description and Justification:</b> This project provides for the expansion and improvement of the Arlington County Wastewater Treatment Plant. The Fairfax County Board of Supervisors renewed the service agreement with Arlington County in July 1994 for the purchase of permanent sewage treatment capacity allocation of three million gallons per day in the expanded and improved Arlington Wastewater Treatment Plant. FY 2007 funding in the amount of \$6,750,000 is required to meet the County's obligation and is based on the current construction schedule. Initial design expenditures were funded in Fund 402, Sewer Construction Improvements. Construction requirements will be offset by the planned sale of sewer bonds in FY 2007.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	0	0	0	0	0	0
Construction	6,750,000	0	0	0	6,750,000	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$6,750,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,750,000</b>	<b>\$0</b>

Source of Funding				
General Funding	Sewer Revenue Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$6,750,000	\$0	\$0	\$6,750,000

Completion Schedule				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
N/A	Second Quarter FY 2003	Fourth Quarter FY 2006	Various	Fourth Quarter FY 2015

<p><b>Operating Budget Impact:</b> The completion of this project will increase Fairfax County's share of operation and maintenance costs for nitrogen removal at the Arlington treatment plant.</p>
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## Fund 408 Sewer Bond Construction

<b>100906</b>	<b>ASA Plant Improvements</b>
ASA Sewer Shed	Various
<p><b>Description and Justification:</b> This project funds the payment to the Alexandria Sanitation Authority for Fairfax County's 60 percent share of construction costs associated with plant upgrades to the Alexandria Wastewater Treatment Plant. FY 2007 funding in the amount of \$12,351,000 provides for the County's share and is based on the current construction schedule. Initial design expenditures were funded in Fund 402, Sewer Construction Improvements. Construction requirements will be offset by the planned sale of sewer bonds in FY 2007.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	0	0	0	0	0	0
Construction	12,351,000	0	0	0	12,351,000	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$12,351,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$12,351,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Funding	Sewer Revenue Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$12,351,000	\$0	\$0	\$12,351,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
Fourth Quarter FY 2007	First Quarter FY 2000	Second Quarter FY 2007	Fourth Quarter FY 2007	Fourth Quarter FY 2015

**Operating Budget Impact:** The completion of this project will increase Fairfax County's share of operation and maintenance costs for nitrogen removal (methanol addition) at the Alexandria treatment plant.

## Fund 408 Sewer Bond Construction

<b>J00901</b>	<b>LCSA Plant Upgrade</b>
Blue Plains Sewer Shed	Countywide
<p><b>Description and Justification:</b> This project funds the payment to the Loudon County Sanitation Authority (LCSA) for Fairfax County's share of capacity costs associated with the new Broad Run Treatment Plant. The County plans to initially purchase 1 mgd of the plant capacity and purchase 2 mgd of additional capacity by 2015. Funding of \$1,500,000 provides for the County's FY 2007 share based on the current construction schedule. FY 2007 represents the first year of payments to LCSA.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	0	0	0	0	0	0
Construction	1,500,000	0	0	0	1,500,000	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$1,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,500,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Funding	Sewer Revenue Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$1,500,000	\$0	\$0	\$1,500,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
N/A	N/A	N/A	Fourth Quarter FY 2004	Fourth Quarter FY 2010

<p><b>Operating Budget Impact:</b> The completion of this project will increase costs associated with treatment by contract based on new treatment costs at the Broad Run Treatment Plant.</p>
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## Fund 408 Sewer Bond Construction

<b>N00322</b>	<b>Noman M. Cole, Jr. Pollution Control Plant Upgrades</b>
Lower Potomac Sewer Shed	Mount Vernon
<p><b>Description and Justification:</b> This project provides for the upgrade to the Noman M. Cole, Jr. Pollution Control Plant. FY 2007 funding in the amount of \$17,243,000 funds the plant upgrades to meet nitrogen removal standards. Currently, the plant has the capabilities of meeting the current nitrogen removal standard of 8.0 milligrams per liter. However, the State has changed the standard to 3.0 milligrams per liter. In order to meet the 3.0 milligrams per liter limit, an upgrade of the plant's current nitrogen removal process will be required. Initial design expenditures were funded in Fund 402, Sewer Construction Improvements. Construction requirements will be offset by the planned sale of sewer bonds in FY 2007.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition	\$958,624	\$958,624	\$0	\$0	\$0	\$0
Design and Engineering	0	0	0	0	0	0
Construction	140,744,376	105,900,502	4,648,888	12,951,986	17,243,000	0
Other	663,502	663,502	0	0	0	0
<b>Total</b>	<b>\$142,366,503</b>	<b>\$107,522,628</b>	<b>\$4,648,888</b>	<b>\$12,951,986</b>	<b>\$17,243,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Funding	Sewer Revenue Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$17,243,000	\$0	\$0	\$17,243,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
N/A	Various	First Quarter FY 2010	Third Quarter FY 2008	Second Quarter FY 2013

<p><b>Operating Budget Impact:</b> The completion of this project will increase Fairfax County's share of operation and maintenance costs for nitrogen removal (methanol addition) at the Noman M. Cole, Jr. Pollution Control treatment plant.</p>
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## Fund 408 Sewer Bond Construction

<b>X00911</b>	<b>Noman M. Cole Jr. Pollution Control Plant Renovations</b>
Lower Potomac Sewer Shed	Mount Vernon
<p><b>Description and Justification:</b> This project provides for the repair, replacement, and renovation of facilities at the Noman M. Cole, Jr. Pollution Control Plant to maintain efficient operations and meet permit requirements. FY 2007 funding of \$14,500,000 supports the carbon replacement of the plant's filter systems, surge suppression of voltage, spikes, incinerator rehabilitation, treatment clarifiers and grit building rehabilitation, installation of backup generators, the final phase of the sludge dewatering facility replacement and the stormwater management plan to control the plant's stormwater runoff. Initial design expenditures were funded in Fund 402, Sewer Construction Improvements. Construction requirements will be offset by the planned sale of sewer bonds in FY 2007.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	0	0	0	0	0	0
Construction	106,829,000	0	0	0	14,500,000	0
Other	0	0	0	0	0	0
<b>Total</b>	<b>\$106,829,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$14,500,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Funding	Sewer Revenue Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$14,500,000	\$0	\$0	\$14,500,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
N/A	Various	Various	Various	Various

<p><b>Operating Budget Impact:</b> The completion of this project will reduce costly operation and maintenance costs for the wastewater collection facilities.</p>
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# Internal Service Funds

## Overview

Internal Service Funds account for services provided by specific County agencies to other County agencies on a cost reimbursement basis. The services consist of insurance, central acquisition of commonly used supplies and equipment, vehicle fleet maintenance, communications, and data processing. Revenues of these funds consist primarily of charges to County agencies for these services. Specific funds included in this group are:

### FAIRFAX COUNTY INTERNAL SERVICE FUNDS

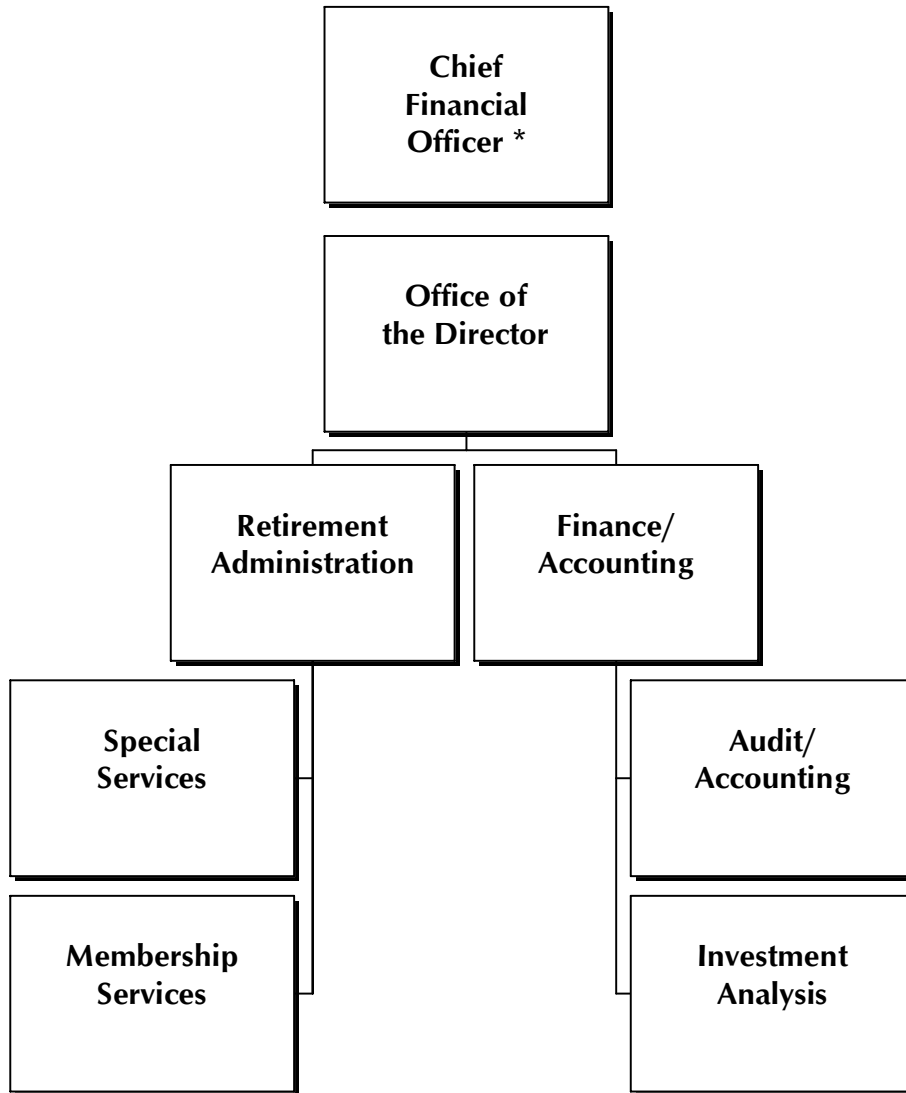
- ◆ **Fund 500, Retiree Health Benefits**, provides for monthly subsidy payments, based on age and years of service at the time of retirement, to eligible retirees of the County to help pay for health insurance. Participants who become eligible to receive benefits are paid based on the period of eligibility within the fiscal year, which may or may not comprise a full year of payments.
- ◆ **Fund 501, County Insurance Fund**, is utilized to meet the County's casualty obligations, liability exposures, and worker's compensation requirements.
- ◆ **Fund 503, Department of Vehicle Services**, ensures that the County, School and Park Authority vehicle fleet is responsive to the transportation needs of all customer agencies and is operated in a safe and cost-effective manner.
- ◆ **Fund 504, Document Services Division**, supports the printing, copier, and micrographic services to County and School agencies.
- ◆ **Fund 505, Technology Infrastructure Services**, is managed by the Department of Information Technology and provides Data Center and Network Services to County agencies. Infrastructure costs associated with the operation and maintenance of the mainframe, data communications, PC replacements, and radio networks are billed to user agencies.
- ◆ **Fund 506, Health Benefits Trust Fund**, is the County's self-insurance fund which provides health insurance benefits to Fairfax County employees.

### FAIRFAX COUNTY PUBLIC SCHOOLS INTERNAL SERVICE FUNDS

- ◆ **Fund 590, Public School Insurance Fund**, is an insurance fund that provides administration of workers' compensation accounts, centralization of self-insurance accounts for automobile and general liability, and commercial insurance for other liabilities.
- ◆ **Fund 591, Public School Health and Flexible Benefits Fund**, is the Fairfax County Public Schools self-insurance fund which provides health insurance benefits to its employees.
- ◆ **Fund 592, Public School Central Procurement**, facilitates accounting of orders for textbooks, supplies, and equipment for the Fairfax County Public Schools (FCPS).

# Fund 500 Retiree Health Benefits Fund

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\* The Chief Financial Officer has a liaison role for strategic direction and oversight of this agency; however, for budget purposes, that position and associated funding are reflected within the Department of Management and Budget.

# Fund 500

## Retiree Health Benefits Fund

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### Focus

Fund 500, Retiree Health Benefits, provides monthly subsidy payments to eligible retirees of the County to help pay for health insurance. Prior to July 2003, the monthly subsidy was \$100 for all eligible retirees. The current monthly subsidy, approved in FY 2006, commences at age 55 and varies by length of service as detailed in the following table. It should be noted that for those retired prior to July 2003, the monthly subsidy is the greater of \$100 and the amounts below. There is not a reduction in subsidy payments for employees who retired prior to July 1, 2003 but do not meet the revised requirements for years of service. However, those employees who retired prior to July 1, 2003 with 15 or more years of service were eligible for the increased subsidy as of July 1, 2003.

<b>Retiree Health Benefit Subsidy</b>	
<b>Years of Service at Retirement</b>	<b>Monthly Subsidy</b>
5 to 9	\$30
10 to 14	\$65
15 to 19	\$155
20 to 24	\$190
25 or more	\$220

In response to the implementation of the new Medicare Part D prescription drug benefit, the subsidy was increased 25 percent effective January 1, 2006. This change qualified the County's self-insured health insurance plan to be deemed as actuarially equivalent to the Medicare Part D program. Employers who offer an actuarially equivalent program are eligible to receive a subsidy from the Centers for Medicare and Medicaid Services (CMS) based on retiree enrollment in their plans. The County receives the CMS subsidy on retirees and spouses enrolled in the County's self-insured health plan who do not enroll in Medicare Part D. The anticipated federal funding from CMS is expected to completely offset the cost of the 25 percent increase to the retiree subsidy. In addition to the increase, the subsidy structure was changed so that retirees no longer receive a reduced subsidy upon reaching the age of Medicare eligibility. It should be noted that County staff will work to develop a long-term County strategy for Medicare Part D, which may include elimination of the 25 percent increase in the subsidy. Final recommendations will be presented to the Board of Supervisors for approval during calendar year 2006.

During FY 2007, the average number of subsidy recipients, including new retirees who are eligible to receive the retiree health benefit subsidy, is expected to increase by 125, or 6.0 percent, from 2,076 in FY 2006 to 2,201 in FY 2007. Estimates of the average number of subsidy recipients are based on a review of the projected number of retirements and health subsidy eligibility for personnel already retired from the Fairfax County Employees', Uniformed, and Police Officers Retirement Systems. Retirees who become eligible to receive the subsidy are paid based on the period of eligibility within the fiscal year, which may or may not comprise a full year of payments.

In addition, in FY 2006 the Board of Supervisors approved an additional benefit to Health Department employees who remained in the Virginia Retirement System (VRS) after their conversion from state to County employment in 1995. Current and future retirees who participate in a County health plan are eligible to receive the differential between the County retiree health benefit subsidy for which the employee is eligible based on years of service, which currently has a maximum of \$220 per month, and that provided by VRS, which has a maximum of \$120 per month. The cost of providing this subsidy differential in FY 2007 is approximately \$18,000 based on an estimate of 20 eligible retirees.

## Fund 500

### Retiree Health Benefits Fund

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Furthermore, effective July 1, 2006, this budget proposes that the County begin providing the maximum retiree health benefit subsidy (\$220 per month) to those Police officers who were hired before July 1, 1981 and retired or will retire with full retirement benefits with 20, but less than 25, years of service. These Police officers previously received a subsidy of \$190 per month. The cost of providing the higher subsidy level in FY 2007 is approximately \$67,680 for 188 Police retirees and their spouses. Both the benefit enhancement provided for VRS retirees and that provided for Police retirees will impact the County's accrued actuarial liability under Governmental Accounting Standards Board (GASB) Statement No. 45 and will be included as part of the annual actuarial valuation. Any change in this liability will affect the annual contribution required by the County in order to make progress towards reducing the unfunded portion of the liability. Additional information on GASB 45 is provided below.

In FY 2007, the General Fund Transfer will increase by \$252,469, or 6.6 percent, over the *FY 2006 Revised Budget Plan* level of \$3,818,110, to \$4,070,579.

Beginning in FY 2008 the County's financial statements will be required to implement Governmental Accounting Standards Board (GASB) Statement No. 45 for post-employment benefits including health care, life insurance, and other non-retirement benefits offered to retirees. This new standard addresses how local governments should account for and report their costs related to post-employment healthcare and other non-pension benefits, such as the County's retiree health benefit subsidy. Currently, the County's subsidy is funded on a pay-as-you-go basis. GASB 45 will require that the County accrue the cost of the retiree health subsidy and other post-employment benefits during the period of employees' active employment, while the benefits are being earned, and disclose the unfunded actuarial accrued liability in order to accurately account for the total future cost of post-employment benefits and the financial impact on the County. This funding methodology mirrors the funding approach used for pension/retirement benefits. The County has the option of continuing to fund benefit payments as they come due, which would result in a large unfunded liability, or prepay during employees' active employment in order to decrease the unfunded liability. Upon careful examination of the advantages and disadvantages of each option, the County plans on establishing a trust fund in FY 2007 to fund the cost of post-employment healthcare and other non-pension benefits. Establishing such a trust fund will allow the County to capture long-term investment returns and make progress towards reducing the unfunded liability. A preliminary valuation as of January 1, 2005 calculated the County's actuarial accrued liability (excluding the Schools portion) at approximately \$191 million. This amount will be recalculated on an annual basis and will include adjustments due to benefit enhancements and normal growth assumptions.

It should be noted that as part of the *FY 2005 Carryover Review*, a reserve was established in Fund 506, Health Benefits Trust Fund, to begin to address the unfunded liability. An amount of \$10 million was set aside in this reserve from excess revenues received from employer contributions. Funding set aside in the reserve in Fund 506 will be transferred to this new trust fund in FY 2007. In addition, as part of the County Executive's recommended [FY 2007 Advertised Budget Plan](#), funding of \$10.2 million, representing the additional amount necessary to fully fund the required annual contribution for other post-employment benefits (OPEB), has been set aside in a reserve in the General Fund for consideration by the Board of Supervisors. It should be noted that any balances in Fund 506 at future quarterly reviews will also be considered for possible transfer to the newly established trust fund to assist in addressing the County's unfunded GASB 45 liability.



# Fund 500

## Retiree Health Benefits Fund

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### Initiatives

- ◆ Provide appropriate funding level to support the retiree health insurance benefit subsidy.
- ◆ Continue to allow for the timely and accurate distribution of retiree health insurance subsidy payments.
- ◆ Estimate actuarial liabilities and develop an implementation plan to comply with the Governmental Accounting Standards Board's new accounting requirements for post-employment benefits other than pensions.
- ◆ Provide the appropriate funding level to support supplemental subsidy payments to County employees in the Virginia Retirement System.
- ◆ Develop a long-term County strategy for Medicare Part D, which may include elimination of the 25 percent increase in the subsidy.

### FY 2007 Funding Adjustments

*The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:*

- ◆ **Employee Compensation** **\$2,679**  
An increase of \$2,679 in Personnel Services associated with salary adjustments necessary to support the County's compensation program. Note: 1/1.0 SYE position in the Retirement Administration Agency is financed by this fund. For more information on positions in the Retirement Administration Agency, refer to Fund 600, Uniformed Retirement, Fund 601, Fairfax County Employees' Retirement, and Fund 602, Police Officers Retirement, in Volume 2 of the FY 2007 Advertised Budget Plan.
- ◆ **Benefit Payments** **\$902,240**  
An increase of \$902,240 in benefit payments based on the current and projected rate of participation, the 25 percent increase in the subsidy which qualified the County's self-insured health insurance plan as actuarially equivalent to the new Medicare Part D prescription drug program, the implementation of a new supplemental subsidy for County employees in the Virginia Retirement System, and the provision of the maximum retiree health benefit subsidy (\$220) to those Police officers who have retired or will retire with full retirement benefits after 20 years. The cost of the 25 percent increase in the subsidy is expected to be completely offset by federal funding from the Centers for Medicare and Medicaid Services (CMS). It should be noted that the estimate for federal reimbursement increases by \$484,000 or 100 percent to reflect full year receipt of the CMS subsidy in FY 2007. The County was first eligible to receive the subsidy beginning January 1, 2006 for six months of FY 2006.

### Changes to FY 2006 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ **Carryover Adjustments** **\$484,000**  
As part of the FY 2005 Carryover Review, the Board of Supervisors approved an increase of \$484,000 to increase subsidy amounts by 25 percent effective January 1, 2006 as a result of the implementation of the new Medicare Part D prescription drug program. The cost of the increase is expected to be fully offset by revenues received from the Centers for Medicare and Medicaid Services.

# Fund 500 Retiree Health Benefits Fund

## FUND STATEMENT

Fund Type G50, Internal Service Funds

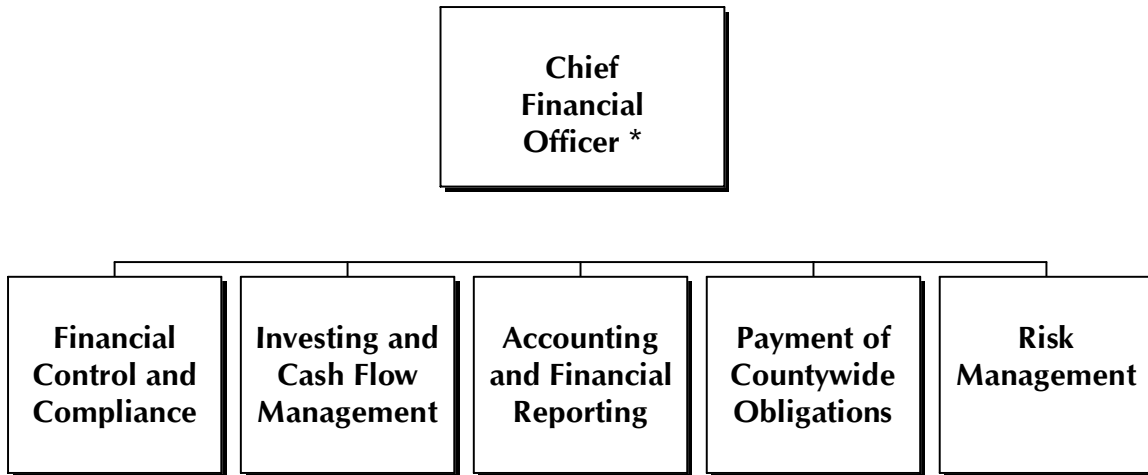
Fund 500, Retiree Health Benefits

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$255,003</b>	<b>\$152,625</b>	<b>\$438,700</b>	<b>\$321,075</b>
Revenue:				
CMS Medicare Part D Subsidy	\$0	\$0	\$484,000	\$968,000
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$484,000</b>	<b>\$968,000</b>
Transfer In:				
General Fund (001)	\$3,699,721	\$3,818,110	\$3,818,110	\$4,070,579
<b>Total Transfer In</b>	<b>\$3,699,721</b>	<b>\$3,818,110</b>	<b>\$3,818,110</b>	<b>\$4,070,579</b>
<b>Total Available</b>	<b>\$3,954,724</b>	<b>\$3,970,735</b>	<b>\$4,740,810</b>	<b>\$5,359,654</b>
Expenditures:				
Benefits Paid	\$3,431,023	\$3,846,690	\$4,330,690	\$5,232,930
Administrative	85,001	89,045	89,045	91,724
<b>Total Expenditures</b>	<b>\$3,516,024</b>	<b>\$3,935,735</b>	<b>\$4,419,735</b>	<b>\$5,324,654</b>
<b>Total Disbursements</b>	<b>\$3,516,024</b>	<b>\$3,935,735</b>	<b>\$4,419,735</b>	<b>\$5,324,654</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$438,700</b>	<b>\$35,000</b>	<b>\$321,075</b>	<b>\$35,000</b>

<sup>1</sup> The Ending Balance fluctuates based on the use of balance to fund retiree health subsidy payments and to offset General Fund requirements. This policy reflects the recognition that the General Fund should receive credit for any balances that are available at year-end.

# Fund 501

## County Insurance Fund



\* The Chief Financial Officer has responsibility for strategic direction and oversight of this agency; and for budget purposes, that position and associated funding are reflected within the Department of Management and Budget.

### Mission

To ensure the health and safety of County citizens, employees and public officials, and to protect the County's financial assets. The agency is committed to providing the highest quality of customer service in managing the County's risks and exposures.

### Focus

Fairfax County has a statutory responsibility to provide Workers' Compensation benefits, including medical treatment and loss of wages due to related disability, to employees who sustain occupational injuries and illnesses. The County Insurance Fund was established to fulfill this obligation. The Fund also provides countywide commercial insurance and self-insurance. The County self-insures automobile and general liability claims. Special commercial coverage is provided for activation insurance on County helicopters, real property coverage, and Fire and Rescue Department vehicle damage insurance. Administrative expenses of risk management programs are paid through this Fund.

Fairfax County provides a wide range of services to its employees and citizens, which in turn create potential risks and exposures to the County. Some of these risks include injuries involving County employees or damage to County property, injuries to citizens or damage to citizen property, automobile accidents, incidents arising from police activity, the actions of public officials, and the operation and maintenance of sewage and storm management systems.

The Risk Management Division approaches its mission from both internal and external perspectives. Recognizing that an organization the size of the County will experience losses, Risk Management staff work to mitigate losses and manage financial liabilities through a combination of self-insurance (which generally applies to losses expected to occur regularly, such as workers' compensation, automobile and general liability, and police professional and public officials liability) and commercial insurance (for losses which occur infrequently but tend to be large exposures, such as real property losses, aircraft liability, and damage to high-value vehicles). Recognizing the importance of prompt and fair resolution of claims against the County, claims administration

### THINKING STRATEGICALLY



Strategic issues for the Department include:

- o Raising awareness of potential risk scenarios;
- o Exploring options for efficiencies in managing financial liabilities; and
- o Continuing to cultivate strong relationships with agencies.

## Fund 501 County Insurance Fund

utilizes both in-house staff and a contract claims administrator. Finally, Risk Management staff focuses on building and utilizing partnerships with other County agencies, the community, and neighboring jurisdictions to mitigate risks and to ensure excellent communication with the residents of Fairfax County.

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Continue to develop outreach programs to educate citizens on County risk management initiatives.	✓	✓
Created a risk management critical incident response team for catastrophic, security and significant incidents, trained in all areas and working closely with local, state and federal contacts. In FY 2006, added a business continuity piece, provided additional training, and improved and expanded existing tools.	✓	
Began implementing the Automated External Defibrillator (AED) program, with all AED units to be installed in County facilities and schools by the end of FY 2007.	✓	✓
 <b>Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Developed online reporting process for automobile claims reducing the timeframe required to settle claims.	✓	
Implemented an automobile accident review team to address accidents involving County employees and to identify drivers who need additional education.	✓	
Make all risk management policies and procedures available to County users online.		✓

# Fund 501 County Insurance Fund

## Budget and Staff Resources

Agency Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	13/ 13	14/ 14	14/ 14	14/ 14
Expenditures:				
Personnel Services	\$970,253	\$1,160,458	\$1,160,458	\$1,269,639
Operating Expenses	13,005,997	13,017,724	13,017,724	13,682,958
Capital Equipment	0	0	0	0
<b>Subtotal</b>	<b>\$13,976,250</b>	<b>\$14,178,182</b>	<b>\$14,178,182</b>	<b>\$14,952,597</b>
Less:				
Recovered Costs	(\$408,506)	(\$400,586)	(\$400,586)	(\$375,000)
<b>Total Expenditures</b>	<b>\$13,567,744</b>	<b>\$13,777,596</b>	<b>\$13,777,596</b>	<b>\$14,577,597</b>

Position Summary			
1 Risk Manager	1 Claims Manager	1 Safety Manager	
1 Administrative Assistant IV	1 Claims and Rehabilitation Supervisor	1 Safety Analyst	
1 Insurance Manager	1 Rehabilitation Specialist	1 Risk Analyst	
1 Management Analyst III	2 Claims Specialists	1 Administrative Assistant III	
1 Management Analyst II			
<b>TOTAL POSITIONS</b>			
<b>14 Positions / 14.0 Staff Years</b>			

### FY 2007 Funding Adjustments

The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:

- ◆ **Employee Compensation** **\$109,181**  
A net increase of \$109,181 in Personnel Services associated with salary adjustments necessary to support the County's compensation program.
- ◆ **General Insurance Costs** **\$690,820**  
A net increase of \$690,820 in Operating Expenses is primarily due to an increase in costs associated with workers' compensation, real property, and insurance premium increases.

### Changes to FY 2006 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:

- ◆ There have been no revisions to this Fund since the approval of the FY 2006 Adopted Budget Plan.

# Fund 501

## County Insurance Fund

### Key Performance Measures

#### Goal

To identify and limit potential financial losses to the County arising in the normal course of business or as a result of accidents, acts of nature, and any action for which the County can be held liable; to provide prompt and efficient resolution of claims resulting from such losses; and to manage financial resources and commercial insurance options so as to limit the impact of losses on current operations.

#### Objectives

- ◆ To process 98 percent of all claims within 30 business days from date of incident.
- ◆ To maintain the ratio of premium paid to the value of assets covered at 0.18 percent in order to maximize the value of County assets insured in relation to the total premium dollars expended.
- ◆ To reduce the overall rate of automobile accidents from .91 to .88 per 100,000 miles driven through an aggressive program of driver education.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Claims requiring investigation	2,960	2,646	2,600 / 2,620	2,600	2,600
Total insurance premiums paid	\$2,179,118	\$1,949,094	\$3,027,425 / \$3,040,632	\$3,311,501	\$3,238,889
County drivers receiving training	NA	NA	300 / 272	600	600
<b>Efficiency:</b>					
Cost per claim processed	\$104	\$114	\$103 / \$101	\$106	\$115
Cost per insurance policy	\$654	\$646	\$596 / \$537	\$655	\$755
Cost per driver trained	NA	NA	\$122 / \$216	\$101	\$116
<b>Service Quality:</b>					
Average claims processing time (days)	8	7	7 / 7	7	7
Value of County assets covered (in billions)	\$1.253	\$1.572	\$1.705 / \$1.728	\$1.791	\$1.800
Preventable accidents	298	261	300 / 300	275	275
<b>Outcome:</b>					
Percentage of claims processed within 30 days	95%	98%	98% / 96%	98%	98%
Ratio of premium paid to value of assets covered (1)	0.174%	0.124%	0.178% / 0.176%	0.185%	0.180%
Preventable accidents per 100,000 miles driven	1.13	0.89	1.00 / 1.00	0.91	0.88

(1) Estimates are based on market projections; therefore, previous year's data is not indicative of future year estimates. Risk Management strives to negotiate the best possible rates given the current market conditions.

# Fund 501

## County Insurance Fund

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### Performance Measurement Results

In FY 2005, the Risk Management Division created a multi-year objective to reduce the rate of automobile accidents through an aggressive program of driver education. The program is evaluated on the basis of achieving fewer preventable accidents per 100,000 miles driven. Although the number of preventable accidents increased slightly from FY 2004 to FY 2005, the division put in place an automobile accident review team in FY 2006 to identify County drivers who need additional education and expects the number to decrease in FY 2006 and FY 2007.

Following the sharp increases in insurance costs resulting from September 11, 2001, the County began a program of consolidation and reassessment of insurance needs. The division was able to merge a number of large insurance policies from different agencies into single policies with significant savings. By FY 2003, the insurance market began to settle and rates became even more favorable. That trend appears to have flattened out and the division is now seeing a moderate but steady rise in premiums. During FY 2004 and FY 2005, the division began a program of updating property appraisals. This resulted in an increase in property values of \$500 million, which also gave rise to an increase in premiums. The most significant increases came from commercial property, collision coverage for the Fire and Rescue Department fleet, and Workers' Compensation excess coverage. All cost increases relate to increased value of property and higher payrolls. Other policies, such as commercial crime, volunteer casualty, excess liability, and smaller liability policies have seen annual increases of about 10 to 15 percent over the last two years.

The division has been successful in the percentage of claims processed within 30 days. It should be noted, however, that the cost of claims processing is entirely personnel services. Thus, as vacant positions are filled and personnel costs rise, the apparent cost on a claim-by-claim basis will increase. However, a reduction in the time claims are in-process frees staff resources to meet other needs and priorities.

Continued expansion of online accident reporting has enabled the County to expedite delivery of appropriate medical care and case management. This produces a more prompt return-to-work by injured employees. For example, in FY 2005 the County saw a 38 percent reduction in cost of claims associated with strains, sprains, and dislocations (where prompt appropriate care is a significant factor in containing the cost of treatment). Based on average costs for the period FY 2001 through FY 2004, this was a savings of approximately \$700,000. The division expects the downward trend to continue in FY 2006 and FY 2007.

### Benchmarking

As a means of enhancing accountability, benchmarking data have been included in the annual budget since FY 2005. These data are included in each of the Program Area Summaries in Volume 1 and now in Other Funds (Volume 2) as available. The majority of this benchmarking data come from the International City/County Management Association's (ICMA) benchmarking effort in which Fairfax County has participated since 2000. Approximately 100 cities, counties and towns provide comparable data annually in 15 service areas. However, not all jurisdictions provide data for every service area.

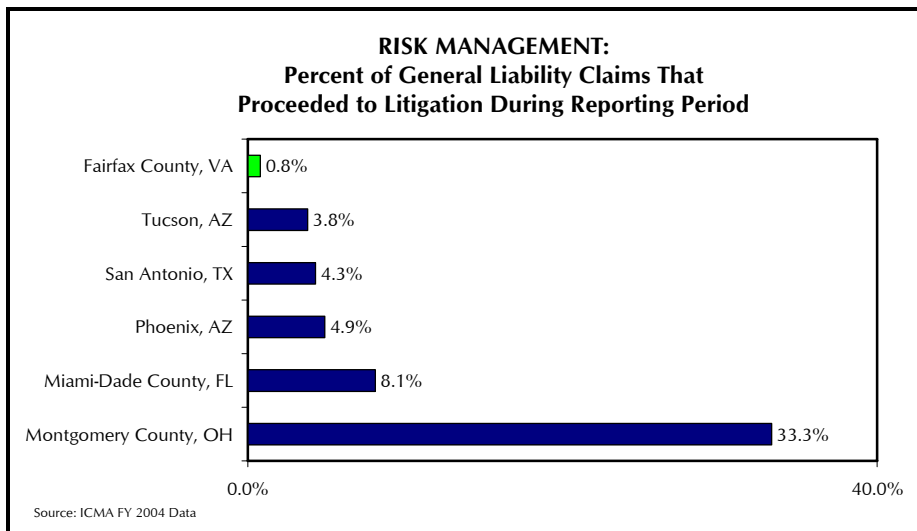
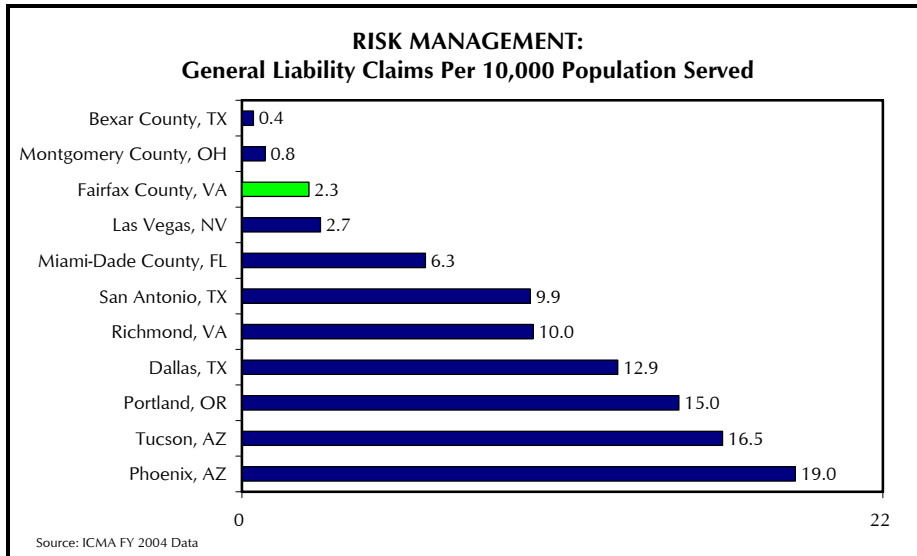
As part of the ICMA benchmarking effort, participating local governments (cities, counties and towns) provide data on standard templates provided by ICMA in order to ensure consistency. ICMA then performs extensive checking and data cleaning to ensure the greatest accuracy and comparability of data. As a result of the time to collect the data and undergo ICMA's rigorous data cleaning processes, information is always available with a one-year delay. FY 2004 data represent the latest available information. The jurisdictions presented in the graphs on the following pages generally show how Fairfax County compares to other large jurisdictions (population over 500,000). In cases where other Virginia localities provided data, they are shown as well.

Risk Management is one of the service areas for which Fairfax County provides data. As can be seen on the following pages, Fairfax County compares favorably to the other large jurisdictions that provided data for this template. The County's General Liability claims, expenditures and percent that proceeded to litigation during the reporting period are all relatively low compared to the other responding cities and counties.

# Fund 501

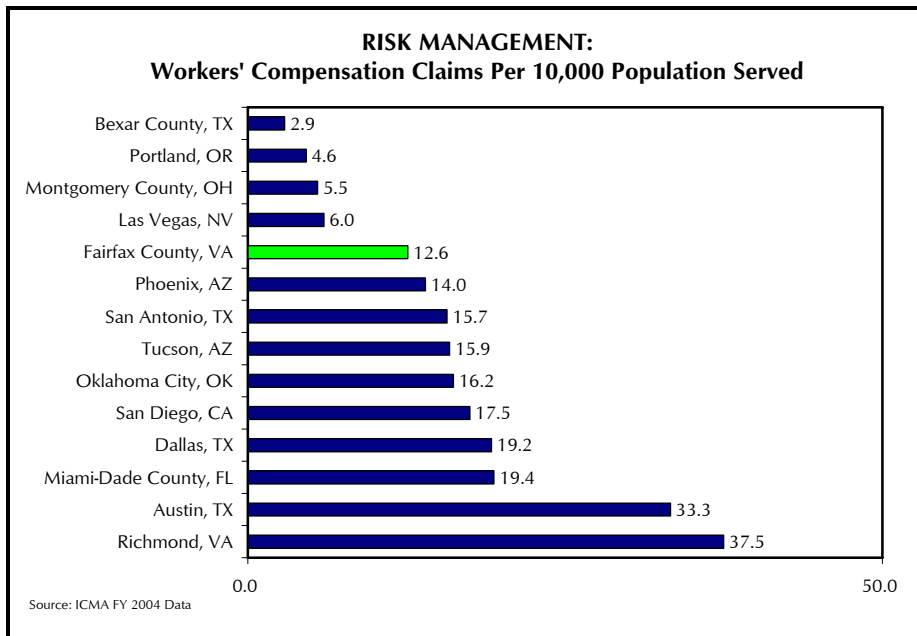
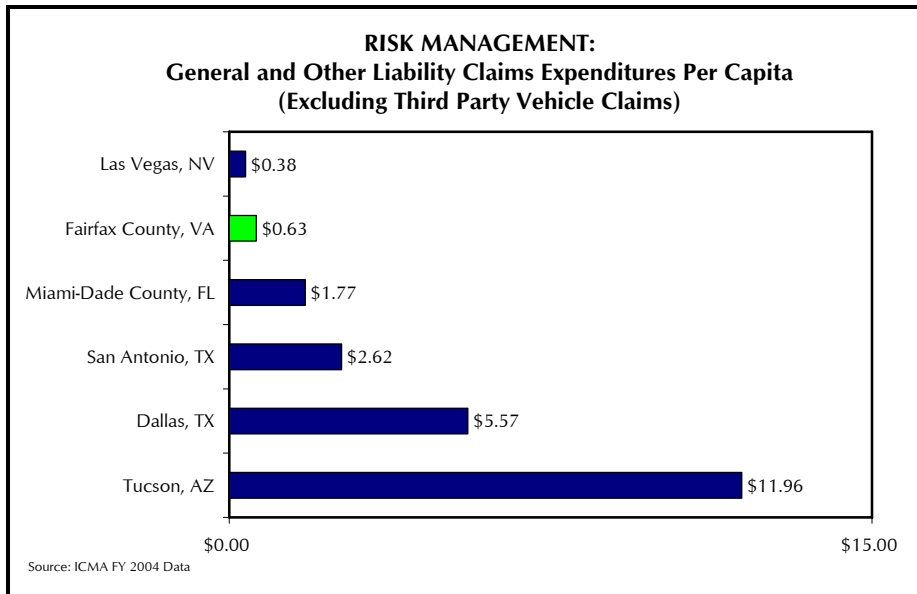
## County Insurance Fund

An important point to note about the ICMA comparative data effort is that since participation is voluntary, the jurisdictions that provide data have demonstrated that they are committed to becoming/remaining high performance organizations. Therefore, comparisons made through this program should be considered in the context that the participants have self-selected and are inclined to be among the higher performers than a random sample among local governments nationwide. It is also important to note that not all jurisdictions respond to all questions. In some cases, the question or process is not applicable to a particular locality or data are not available. For those reasons, the universe of jurisdictions with which Fairfax County is compared is not always the same for each benchmark.





# Fund 501 County Insurance Fund



# Fund 501

## County Insurance Fund

### FUND STATEMENT

Fund Type G50, Internal Service Funds

Fund 501, County Insurance Fund

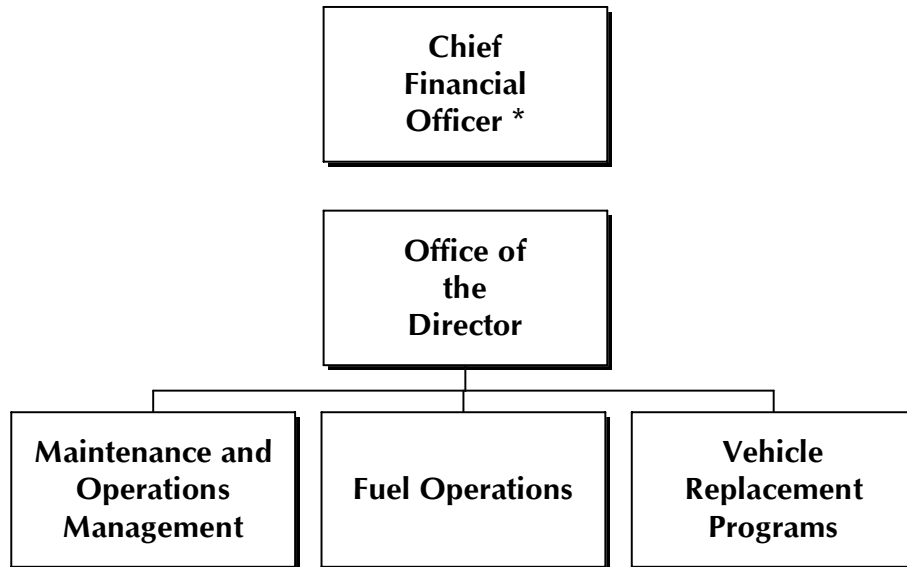
	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$25,614,751</b>	<b>\$25,392,765</b>	<b>\$29,972,218</b>	<b>\$31,015,715</b>
Revenue:				
Interest	\$346,761	\$300,588	\$300,588	\$930,472
Workers' Compensation <sup>1</sup>	7,313,937	687,863	687,863	662,184
Other Insurance <sup>1</sup>	9,727,679	336,243	336,243	123,833
<b>Total Revenue</b>	<b>\$17,388,377</b>	<b>\$1,324,694</b>	<b>\$1,324,694</b>	<b>\$1,716,489</b>
Transfer In:				
General Fund (001) <sup>1</sup>	\$0	\$11,547,991	\$13,496,399	\$12,861,108
<b>Total Transfer In</b>	<b>\$0</b>	<b>\$11,547,991</b>	<b>\$13,496,399</b>	<b>\$12,861,108</b>
<b>Total Available</b>	<b>\$43,003,128</b>	<b>\$38,265,450</b>	<b>\$44,793,311</b>	<b>\$45,593,312</b>
Expenditures:				
Administration	\$1,101,327	\$1,285,763	\$1,285,763	\$1,483,194
Workers' Compensation	6,674,319	6,854,893	6,854,893	7,793,514
Self Insurance Losses	2,214,632	1,641,042	1,641,042	1,662,000
Commercial Insurance Premium	3,040,632	3,033,133	3,033,133	3,238,889
Automated External Defibrillator	0	962,765	962,765	400,000
<b>Total Expenditures</b>	<b>\$13,030,910</b>	<b>\$13,777,596</b>	<b>\$13,777,596</b>	<b>\$14,577,597</b>
Expense for Net Change in Accrued Liability <sup>2</sup>	\$536,834	\$0	\$0	\$0
<b>Total Disbursements</b>	<b>\$13,567,744</b>	<b>\$13,777,596</b>	<b>\$13,777,596</b>	<b>\$14,577,597</b>
<b>Ending Balance</b>	<b>\$29,972,218</b>	<b>\$24,487,854</b>	<b>\$31,015,715</b>	<b>\$31,015,715</b>
Restricted Reserves:				
Accrued Liability <sup>2</sup>	\$22,870,807	\$22,333,973	\$22,870,807	\$22,870,807
PC Replacement Reserve	7,200	7,200	7,200	7,200
Reserve for Catastrophic Occurrences	7,094,211	2,146,681	8,137,708	8,137,708

<sup>1</sup> Beginning in FY 2006 Workers' Compensation and Other Insurance is reflected as a General Fund transfer since the contribution is from the General Fund as a whole, not a specific agency or agencies.

<sup>2</sup> FY 2005 actuals have been updated to reflect all FY 2005 audit adjustments. These changes include an expenditure increase of \$536,834 due to the net change in accrued liabilities (value of outstanding claims) based on an annual independent actuarial valuation. This adjustment results in a corresponding adjustment to the total Accrued Liability Ending Balance and Unreserved Balance but does not effect the cash balance or the Ending Balance which is calculated using Total Available less Total Expenditures, not Disbursements. The audit adjustments have been included in the FY 2005 Comprehensive Annual Financial Report (CAFR). Details of the FY 2005 audit adjustments will be included in the FY 2006 Third Quarter Review.

# Fund 503

## Department of Vehicle Services



\* The Chief Financial Officer has responsibility for strategic direction and oversight of this fund; however, for budget purposes, that position and associated funding are reflected within the Department of Management and Budget.

### Mission

To establish efficient and effective delivery of fleet services by providing customer agencies with safe, reliable, economical, and environmentally-sound transportation and related support services which are responsive to the needs of customer departments, and which conserve the value of the vehicle and equipment investment.

### Focus

The Department of Vehicle Services (DVS) provides management and maintenance services to the County's vehicle fleet and maintenance support to the Fairfax County Public Schools (FCPS). DVS maintains a County fleet of over 5,700 vehicles. It should be noted that "vehicles" includes all types of equipment maintained by DVS including basic cars and trucks, specialized vehicles such as dump trucks and wreckers, and non-motorized equipment such as mowers, snow plow blades, and trailers. DVS does not maintain those vehicles owned by the Fairfax County Water Authority, FASTRAN programs, or FAIRFAX CONNECTOR buses.

The Department has four maintenance facilities. The Jermantown and West Ox facilities are located on the western side of the County, and the Newington and Alban facilities are on the south end of the County. These facilities provide timely, responsive and efficient vehicle repairs/services, including effective towing and road services at competitive prices.

The County's Vehicle Replacement Fund is managed by DVS. The fund's purpose is to set aside funding over a vehicle's life in order to pay for the replacement of that vehicle when it meets replacement criteria. The current replacement criteria include the age, mileage, and condition

### THINKING STRATEGICALLY

Strategic issues to be addressed by the Department include:

- Providing high quality vehicle maintenance/repair and fleet management services at a competitive price;
- Ensuring the workforce is properly trained to maintain vehicles with new technology and fuel sources;
- Practicing environmental stewardship through various methods such as using alternative fuels, purchasing lower emission vehicles, and pursuing retrofit and fuel treatment technologies to reduce emissions from the current fleet; and
- Establishing inventory management data and analysis procedures that ensure needed parts are available when required.

## Fund 503

### Department of Vehicle Services

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of the vehicle. This fund is intended primarily for General Fund agencies. As of July 2005, 31 agencies participate in the fund, which includes approximately 2,100 vehicles. Additionally, for the Police Department, DVS manages the Helicopter, Boat and the Police Specialty Vehicle Replacement Funds. DVS also manages an Ambulance and a Large Apparatus Replacement Fund to support the Fire and Rescue Department and a FASTRAN Bus Replacement Fund to support the FASTRAN Program run by the Department of Community and Recreation Services. These funds allow the Police Department, Fire and Rescue Department, and Department of Community and Recreation Services to make fixed payments into their respective funds to ensure that funds are available for a regular replacement program.

DVS manages the County's fuel program, including maintenance of the County's 47 fuel sites. These sites are primarily located at police stations, fire stations, schools, DVS maintenance facilities and Public Works facilities. During FY 2005, DVS removed and replaced the fuel tank at the Jefferson Fire Station.

Other services provided by DVS include: emergency roadside repair; oversight and records maintenance, including performing security administration for the County's Fleet Maintenance System; operation of the County's motor pool; technical support/review specifications and purchase requests for County vehicles and related equipment.

In FY 2005, DVS installed the Vehicle Recall application module in the Fleet Maintenance System. This provided greater control and easier notification of manufacturer's vehicle recalls and improves reporting and accounting capabilities. In FY 2005, the Department had intended to install the Fleet Maintenance Systems' parts warranty module, but was unable to due to program software difficulties. The software provider has been notified of the software issues and has taken steps to correct them. In FY 2006, the Department intends to install the parts warranty module. In FY 2006 and FY 2007 DVS will continue to explore and expand into other system capabilities to include improved scheduled maintenance capabilities, repeat repair tracking, and vehicle replacement modeling.

In FY 2005, DVS and the Department of Management and Budget finalized a procedural memorandum for a fleet utilization policy with a goal of balancing the investment in the fleet while ensuring that departments and agencies have the fleet means to support their missions. This policy established a Fleet Utilization Management Committee (FUMC) with the responsibility to routinely review the vehicle and equipment fleet to ensure that fleet use and practices are in compliance with the procedural memorandum. Over two separate reviews the FUMC analyzed low utilization vehicles and made recommendations for substantial fleet reductions to the County Executive. As a result of these two reviews, a total of 157 vehicles were recommended for rotation, reassignment, or sale, resulting in savings of \$1.95 million (\$0.3 million in ongoing maintenance and replacement requirements and \$1.65 million in one-time savings to the Vehicle Replacement Reserve). Furthermore, departments requesting additions to the fleet must fully justify the request to the FUMC. In FY 2006 and FY 2007, the FUMC will continue to analyze low utilization vehicles as well as review requests for fleet additions.

DVS analyzed the lifecycle cost for most vehicle types in FY 2005. A vehicle's lifecycle cost is its total cost during its entire service life to include the purchase cost, including maintenance and operation costs while considering downtime (i.e., the vehicle is not available for use) and salvage or resale value. The goal was to determine the point that is most economically advantageous to replace the vehicle (mileage and/or age), and then revise the replacement policy accordingly. After a careful and thorough analysis, it was determined that, with some minor revisions (such as some public service SUVs), the County's current replacement policy has appropriate criteria.

As a part of the *FY 2005 Carryover Review*, funding was appropriated to begin a phased-in process to use funds available in the Vehicle Replacement Reserve (VRR) to replace light vehicles that are not currently in the vehicle replacement program, but that are in vehicle classes and agencies that do participate in the fund. Most of the vehicles that will be included in this program are older vehicles that do not include the latest safety technology, and cost a significant amount to maintain. Once these vehicles meet replacement criteria, they will be replaced using funding available in the VRR, and the new vehicle will then be placed into the VRR. The safety and reliability of the fleet will be enhanced as a result of this program.

## Fund 503


### Department of Vehicle Services

A major area of concern for the Department is that the Washington Metropolitan area is in non-attainment of the National Ambient Air Quality Standard (NAAQS) for ground-level ozone and particulate matter. Fairfax County has numerous initiatives underway to promote cleaner air, as well as to maintain and improve all other ecological resources. As part of meeting these goals, DVS is continuing a strategy to reduce vehicle emissions in the County by phasing in ultra low sulfur diesel fuel and retrofitting the County and FCPS diesel fleets with Diesel Oxidation Catalysts (DOCs). The DOCs will reduce the emissions of particulate matter, hydrocarbons (an ozone precursor) and carbon monoxide. DVS has also begun specifying that diesel engines in new highway vehicles that comply fully with the latest Environmental Protection Agency (EPA) emissions standards will be favored in bid evaluations over those that use any of several phase-in policies in order to be certified without fully complying. As noted to the Board of Supervisors as part of the *FY 2003 Carryover Review* and in a Board Administrative Item on September 13, 2004, the total cost of the entire diesel emissions reduction strategy is estimated between \$7 and \$8 million, and the overall strategy will take up to four more years, as funding is available. The County was awarded \$75,000 through the EPA's Voluntary Diesel Retrofit Program in 2005 to support this project. DVS will continue to explore other grant opportunities with the EPA as they become available.



As an increasing number of DVS mechanics are reaching retirement age and fewer people are choosing the automotive mechanic field as their career choice, recruiting qualified automotive mechanics has been and will remain a challenge. One of DVS's methods of attracting and grooming new mechanics has been the student intern program in which seniors in automotive programs from local high schools are placed in mechanic internships. In past years, DVS has hired five former interns into full-time automotive mechanic positions as a result of the intern program. To expand on this success, in FY 2006, DVS expanded the number of FCPS students included in the intern program from 11 to 20. As a result, a larger population of students will be encouraged to seek a career in the automotive field. Additionally, this will help generate a larger labor pool of applicants with prior automotive experience and skills from which DVS can recruit.

As part of the *FY 2005 Carryover Review*, the Facility Infrastructure/Renewal Reserve was created with a five-year plan to increase efficiency, productivity, health, morale and accommodate future fleet growth at DVS Maintenance Facilities. Examples of the items included are: upgrade the lighting efficiency and increase lighting levels at the Alban, Newington, and Jermantown facilities; expand the Parts Window at the Newington Facility to allow more mechanics access to the parts room; a new Fluid Control Inventory (FCI) System that will increase efficiencies; and a major modification to the Alban Facility that will allow the use of three maintenance bays which cannot be effectively used due to building design.

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 Practicing Environmental Stewardship	Recent Success	FY 2007 Initiative
Continue to expand the hybrid fleet as older vehicles are replaced as well as explore the use of other fuel-efficient vehicles in order to promote cleaner air.	☑	☑
Continue to implement a plan to reduce vehicle emissions in the County by retrofitting the County and FCPS Diesel Fleets with Diesel Oxidation Catalysts (DOCs). The DOCs will reduce the emissions of particulate matter, hydrocarbons (an ozone precursor) and carbon monoxide.	☑	☑
Continue to phase in the use of ultra low sulfur diesel fuel. Effective October 1, 2006, all diesel purchases will be ultra low sulfur, in accordance with EPA regulations.	☑	☑

## Fund 503 Department of Vehicle Services

 <b>Practicing Environmental Stewardship</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
DVS developed an email notification system that notifies Department Directors when and which of their vehicles were fueled on a Code Red Air Quality Action Day. County policy states that gas-powered County vehicles will avoid refueling until after dusk on Code Red days in order to minimize emissions of ozone precursors.	<input checked="" type="checkbox"/>	
 <b>Exercising Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Continue to expand the use of the fleet maintenance system. The Department in FY 2005 installed the vehicle recall application module. In FY 2006, the Department intends to install the parts warranty module. Both will ease tracking and improve accountability. Expansion into other system capabilities, including improved scheduled maintenance capabilities and vehicle replacement modeling, are anticipated in the future.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
DVS and DMB finalized a procedural memorandum for a fleet utilization policy which will balance the investment in the fleet while ensuring departments and agencies have the fleet means to support their missions. This policy established a Fleet Utilization Management Committee with the responsibility to routinely review the vehicle and equipment fleet to ensure it is in compliance with the procedural memorandum.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
In FY 2005 DVS increased the number bays dedicated to vehicle maintenance by six. This is the result of several projects, including completing the Fire and Rescue Department's apparatus shop, a new Body shop at the West Ox facility and renovating the Jermantown facility.	<input checked="" type="checkbox"/>	
In FY 2006, DVS began a phased-in process to use funds available in the Vehicle Replacement Reserve to replace light vehicles that are not currently in the vehicle replacement program. This will increase the safety and reliability of the fleet as well as reduce the high maintenance cost of older vehicles.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
As part of the <i>FY 2005 Carryover Review</i> , a Facility Infrastructure/Renewal Reserve was created with a five-year plan to increase efficiency, productivity, health, morale and accommodate future fleet growth at DVS Maintenance Facilities.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>

# Fund 503

## Department of Vehicle Services

### Budget and Staff Resources

Agency Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	256/ 256	261/ 261	261/ 261	261/ 261
-----				
Expenditures:				
Personnel Services	\$15,614,312	\$17,316,136	\$17,316,136	\$18,100,221
Operating Expenses	28,865,514	28,387,588	30,651,350	34,123,927
Capital Equipment	11,017,508	10,269,140	19,932,140	12,910,482
<b>Total Expenditures</b>	<b>\$55,497,334</b>	<b>\$55,972,864</b>	<b>\$67,899,626</b>	<b>\$65,134,630</b>

### FY 2007 Funding Adjustments

The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:

- ◆ **Employee Compensation** **\$784,085**  
 An increase of \$784,085 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program and also provides for an increase in the shift differential rate to \$0.90 for the evening shift and \$1.30 for the midnight shift.
- ◆ **Fuel Related Expenditures** **\$5,428,796**  
 An increase of \$5,428,796 in fuel related expenses is primarily due to increased fuel prices coupled with the County's on-going conversion to ultra-low sulfur diesel fuel (ULSD).
- ◆ **Other Vehicle Related Expenditures** **\$228,317**  
 An increase of \$228,317 in other vehicle-related expenses is due primarily to the increased cost of parts, shop supplies, tires and other maintenance-related needs.
- ◆ **Vehicle and Equipment Replacement** **\$12,910,482**  
 Capital Equipment funding of \$12,910,482 is due primarily to the purchase of replacement vehicles that have met established age and mileage criteria. Of this amount, \$6,976,153 is due to automobile/light truck replacement requirements in FY 2007. A total of 265 vehicles have been identified by the Department of Vehicle Services as meeting both the established age and mileage criteria for replacement in FY 2007. Continuing the efforts begun as part of the *FY 2005 Carryover Review*, an additional 30 vehicles, which were not previously part of the Vehicle Replacement Reserve but are in vehicle classes and agencies that do participate in the fund, will be replaced in FY 2007. An additional \$2,461,700 is included for large Fire and Rescue Department vehicles and \$745,159 is for FASTRAN bus replacement. Also included is \$1,980,000 from the newly created Facility Infrastructure/Renewal Reserve for capital needs at the four DVS maintenance facilities. The balance of \$747,470 is for various other capital equipment required for the maintenance of the County fleet including the replacement of equipment that has reached the end of its useful life or due to safety and/or environmental concerns.
- ◆ **Other Adjustments** **(\$2,184,536)**  
 A decrease of \$2,184,536 is due primarily to the one-time carryover of funds earmarked for the retrofitting of diesel vehicles to meet more stringent air quality requirements and funds to renovate the Jermantown Maintenance Facility included as part of the *FY 2005 Carryover Review*, partially offset by an increase for Information Technology charges based on the agency's historic usage.

# Fund 503

## Department of Vehicle Services

### Changes to FY 2006 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:

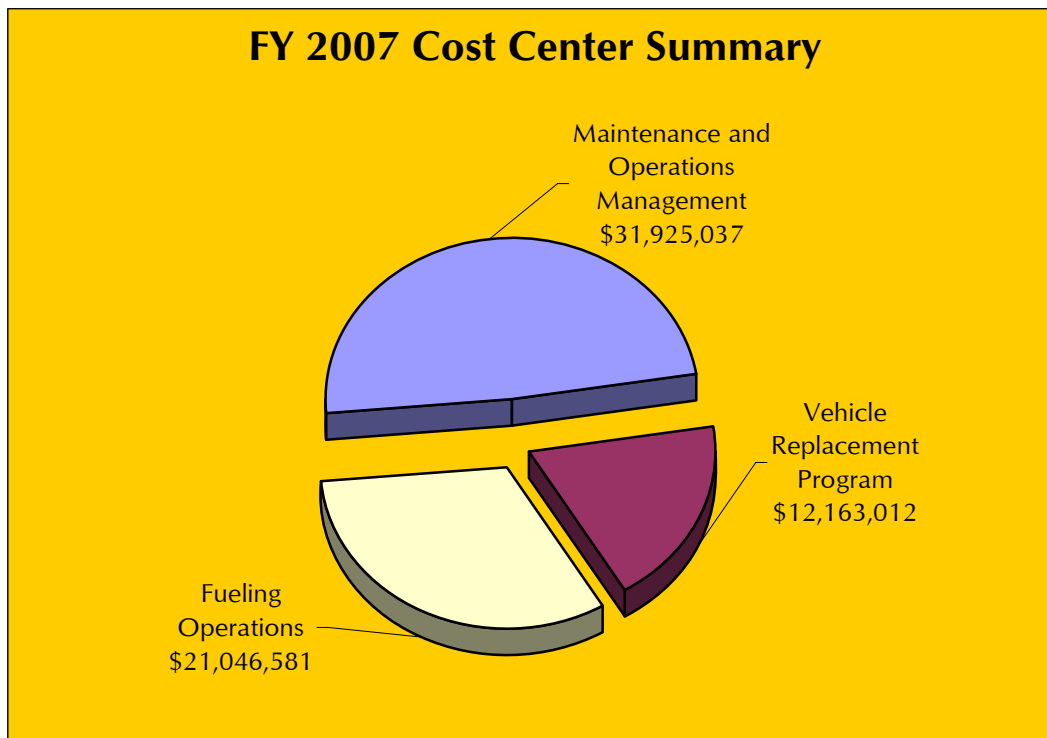
#### ◆ Carryover Adjustments

**\$11,926,762**

An increase of \$11,926,762 due in part to the carryover of \$3,807,451 for encumbered items, including vehicles, fire apparatus and FASTRAN buses. In addition, an amount of \$1,345,311 is for unencumbered carryover to continue the retrofitting of diesel vehicles to meet more stringent air quality requirements and for the replacement of two vehicles. The remaining amount of \$6,774,000 includes \$4,024,000 associated with the revised replacement schedule for the Fire and Rescue Department's Large Apparatus Replacement Fund, \$2,000,000 to support facility infrastructure/renewal needs, and \$750,000 for the replacement of light vehicles not currently in the vehicle replacement program, but in vehicle classes and agencies that do participate in the Vehicle Replacement Fund.

### Cost Centers

In FY 2005, the Department of Vehicle Services condensed the services it provides into three distinct cost centers, Maintenance and Operations Management, Vehicle Replacement Program, and Fueling Operations. The majority of the agency's positions and funding is centered in maintenance and operations but all three cost centers provide critical services in support of the County's vehicle fleet.





# Fund 503

## Department of Vehicle Services

### Maintenance and Operations Management

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	254 / 254	259 / 259	259 / 259	259 / 259
<b>Total Expenditures</b>	<b>\$30,152,906</b>	<b>\$30,912,992</b>	<b>\$32,930,317</b>	<b>\$31,925,037</b>

Position Summary				
1 Director	12	Auto Parts Specialists I	3	Maintenance Trade Helpers II
2 Assistant Directors	6	Assistant Superintendents	1	Network Telecom Analyst III
3 Administrative Assistants IV	1	Inventory Mgmt Supervisor	1	Network Telecom Analyst II
2 Administrative Assistants III	2	Management Analysts III	1	Information Technology Tech. II
9 Administrative Assistants II	1	Management Analyst II	18	Senior Motor Mech. Supervisors
3 Auto Body Repairers II	1	Management Analyst I	5	Motor Equipment Superintendents
3 Auto Body Repairers I	102	Mechanics II	3	Warehouse Supervisors
8 Auto Parts Specialists II	69	Mechanics I	1	Warehouse Specialist
			1	Warehouse Worker Driver Helper
<b>TOTAL POSITIONS</b>				
<b>259 Positions / 259.0 Staff Years</b>				

### Key Performance Measures

#### Goal

To provide timely, responsive, and efficient vehicle repairs/services, including effective towing and road services, at competitive prices for County-owned vehicles.

#### Objectives

- ◆ To maintain a vehicle availability rate of at least 98 percent on 100 percent of operating days.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Vehicles maintained	5,563	5,766	5,771 / 5,767	5,790	5,804
Vehicle equivalents maintained	19,680	21,803	21,814 / 21,984	22,131	22,221
<b>Efficiency:</b>					
Maintenance cost per vehicle equivalent	\$1,294	\$1,289	\$1,438 / \$1,369	\$1,485	\$1,434
Parts inventory value per vehicle	\$256	\$246	\$246 / \$272	\$271	\$270
Parts inventory fill rate	91.6%	93.6%	92.6% / 92.3%	92.3%	92.3%
Parts inventory turnover	4.70	4.62	4.66 / 4.65	4.65	4.65
<b>Service Quality:</b>					
Parts inventory accuracy	98.9%	99.8%	99.4% / 99.5%	99.5%	99.5%
Percent of customers satisfied	96.5%	95.5%	96.5% / 95.4%	95.4%	95.4%

## Fund 503 Department of Vehicle Services

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Outcome:</b>					
Vehicle availability rate	97.8%	97.6%	97.4% / 98.0%	98.0%	98.0%
Percent of days 98% target was achieved	100.0%	100.0%	100.0% / 100.0%	100.0%	100.0%

### Performance Measurement Results

In FY 2005, DVS was able to ensure, on a countywide basis, that customer agency vehicles were available for use 98 percent of the time and were in safe operational condition. This exceeds the FY 2004 vehicle availability rate of 97.6 percent. DVS expects to maintain the vehicle availability rate as the size of the vehicle fleet increases due to the increase in the size of the maintenance staff. Agencywide, the number of vehicle equivalents maintained exceeded the estimate for FY 2005.

DVS kept the maintenance cost per vehicle equivalent below the rate estimated for FY 2005. The parts inventory system worked at a high rate of efficiency with a parts inventory turnover rate of 4.65, a fill rate of 92.3 percent and a 99.5 percent inventory accuracy rate. In addition, customer satisfaction was highly rated at 95.4 percent.

### Vehicle Replacement Program

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	1/1	1/1	1/1	1/1
<b>Total Expenditures</b>	<b>\$10,748,648</b>	<b>\$9,486,074</b>	<b>\$19,042,568</b>	<b>\$12,163,012</b>

Position Summary	
1	Engineer II
<b>TOTAL POSITIONS</b>	
1 Position / 1.0 Staff Year	

### Key Performance Measures

#### Goal

To provide administrative and financial oversight for the Vehicle Replacement, Large Apparatus, Ambulance, Vehicle Specialty, FASTRAN, and other replacement funds and to ensure that vehicles are replaced within the established criteria (i.e., miles, years and condition).

#### Objectives

- ◆ To order at least 99 percent of vehicles that meet replacement criteria within the fiscal year.

## Fund 503 Department of Vehicle Services

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Vehicles in Vehicle Replacement Reserve (VRR)	1,907	2,121	2,121 / 2,127	2,157	2,187
Technical reviews processed	174	183	160 / 175	185	197
Vehicles meeting VRR criteria	299	234	229 / 265	277	295
Vehicles ordered/replaced	299	234	229 / 265	277	295
<b>Efficiency:</b>					
VRR administrative cost per vehicle	\$35.11	\$30.67	\$31.62 / \$31.53	\$32.15	\$32.57
<b>Service Quality:</b>					
Percent of customers satisfied	93.6%	95.5%	96.5% / 95.4%	95.4%	95.4%
<b>Outcome:</b>					
Percent of vehicles meeting criteria that are replaced	100.0%	100.0%	100.0% / 100.0%	100.0%	100.0%

### Performance Measurement Results

Similar to the total number of County vehicles, the number of vehicles in the Vehicle Replacement Reserve (VRR) continued to grow, with the total increasing from 2,121 in FY 2004 to 2,127 in FY 2005. DVS replaced 100 percent of the vehicles in the VRR that met the established criteria. The VRR administrative cost per vehicle increased from \$30.67 in FY 2004 to \$31.53 in FY 2005 due to salary growth and approximately 50 vehicles from the Vehicle Replacement Fund being turned-in. In addition, customer satisfaction was highly rated at 95.4 percent.

### Fueling Operations

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	1/1	1/1	1/1	1/1
<b>Total Expenditures</b>	<b>\$14,595,780</b>	<b>\$15,573,798</b>	<b>\$15,926,741</b>	<b>\$21,046,581</b>

Position Summary
1 Heavy Equipment Operator
<b>TOTAL POSITIONS</b>
<b>1 Position / 1.0 Staff Year</b>

# Fund 503

## Department of Vehicle Services

### Key Performance Measures

#### Goal

To provide County-owned vehicle operators with effective and efficient fueling services in accordance with all federal, state, and County regulations.

#### Objectives

- ◆ To provide in-house fueling services that support fleet operations in order to achieve a cost savings of 5.0 cents per gallon for gasoline and 15.0 cents per gallon for diesel fuel compared to commercial fuel stations.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Gallons of unleaded gasoline purchased	2,364,853	2,468,750	2,574,809 / 2,537,946	2,629,472	2,720,998
Gallons of diesel purchased	5,175,625	6,290,581	6,627,063 / 6,688,660	7,024,079	7,359,499
<b>Efficiency:</b>					
Average cost per gallon (all fuel types) (1)	\$1.07	\$1.02	\$1.49 / \$1.59	\$1.86	\$2.08
<b>Service Quality:</b>					
Percent of customers satisfied	96.5%	98.0%	96.5% / 95.4%	95.4%	95.4%
<b>Outcome:</b>					
Price savings between in-house and commercial stations: unleaded gasoline	\$0.130	\$0.148	\$0.050 / \$0.158	\$0.050	\$0.050
Price savings between in-house and commercial stations: diesel	\$0.232	\$0.280	\$0.230 / \$0.159	\$0.150	\$0.150

(1) Includes appropriate mark-up to cover overhead.

### Performance Measurement Results

The Fueling Operations measure examines the cost savings between County contracts and private providers, as well as how satisfied County vehicle drivers are with fueling operations. Given the amount of fuel gallons used by the County, the savings are significant, while customer satisfaction ratings remain high, at 95.4 percent.

Similar to the private market, the average fuel cost per gallon for County customers increased, from \$1.02 in FY 2004 to \$1.59 in FY 2005. However, County customers purchasing unleaded gasoline saved \$0.158 per gallon and diesel fuel purchasers saved \$0.159 per gallon. The target price savings for unleaded fuel remains lower than recent figures due to large fluctuations in the long-term.

## Fund 503

### Department of Vehicle Services

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#### **Benchmarking**

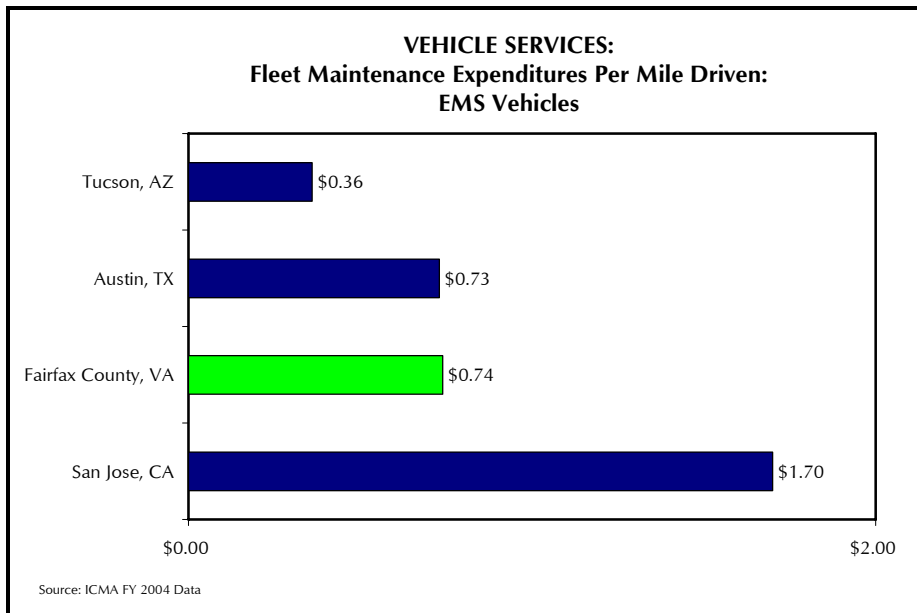
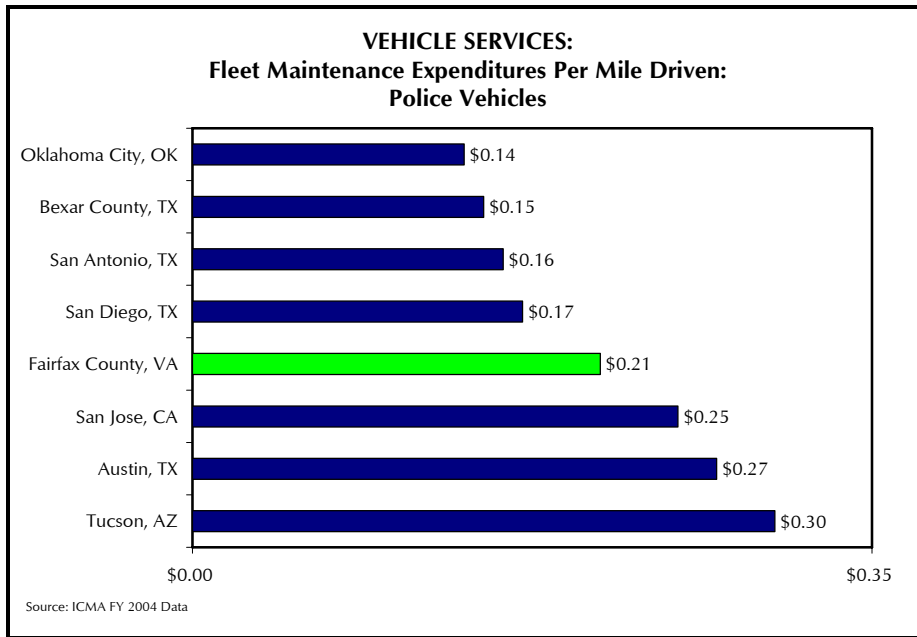
As a means of enhancing accountability, benchmarking data have been included in the annual budget since FY 2005. These data are included in each of the Program Area Summaries in Volume 1 and now in Other Funds (Volume 2) as available. The majority of this benchmarking data come from the International City/County Management Association's (ICMA) benchmarking effort in which Fairfax County has participated since 2000. Approximately 100 cities, counties and towns provide comparable data annually in 15 service areas. However, not all jurisdictions provide data for every service area. An example of which is the Roads/Highways template that Fairfax County does not complete since the Commonwealth has primary responsibility for roadways in Virginia counties.

As part of the ICMA benchmarking effort, participating local governments (cities, counties and towns) provide data on standard templates provided by ICMA in order to ensure consistency. ICMA then performs extensive checking and data cleaning to ensure the greatest accuracy and comparability of data. As a result of the time to collect the data and undergo ICMA's rigorous data cleaning processes, information is always available with a one-year delay. FY 2004 data represent the latest available information. The jurisdictions presented in the graphs on the following pages generally show how Fairfax County compares to other large jurisdictions (population over 500,000). In cases where other Virginia localities provided data, they are shown as well.

Fleet Management is one of the service areas for which Fairfax County provides data. An important point to note about the ICMA comparative data effort is that since participation is voluntary, the jurisdictions that provide data have demonstrated that they are committed to becoming/remaining high performance organizations. Therefore, comparisons made through this program should be considered in the context that the participants have self-selected and are inclined to be among the higher performers than a random sample among local governments nationwide. It is also important to note that not all jurisdictions respond to all questions. In some cases, the question or process is not applicable to a particular locality or data are not available. For those reasons, the universe of jurisdictions with which Fairfax County is compared is not always the same for each benchmark.

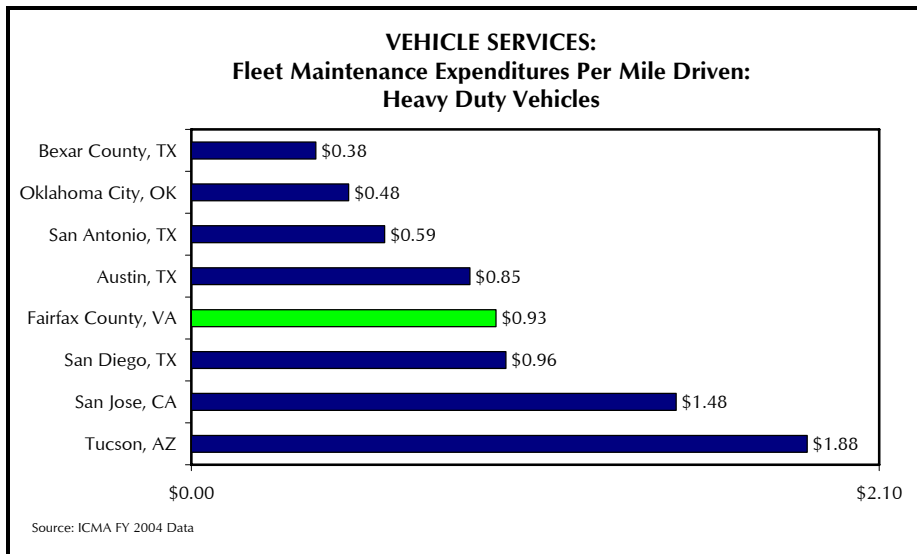
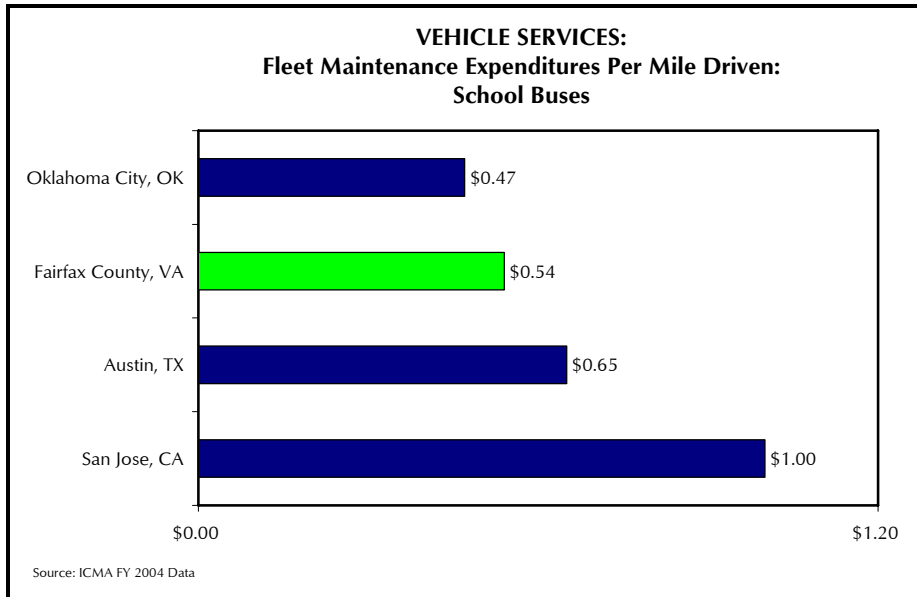
# Fund 503

## Department of Vehicle Services



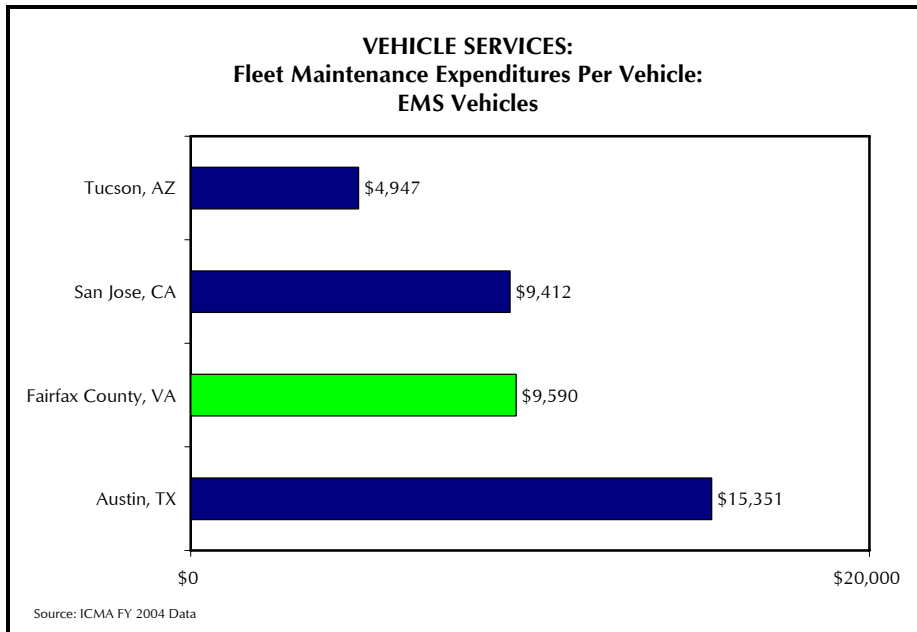
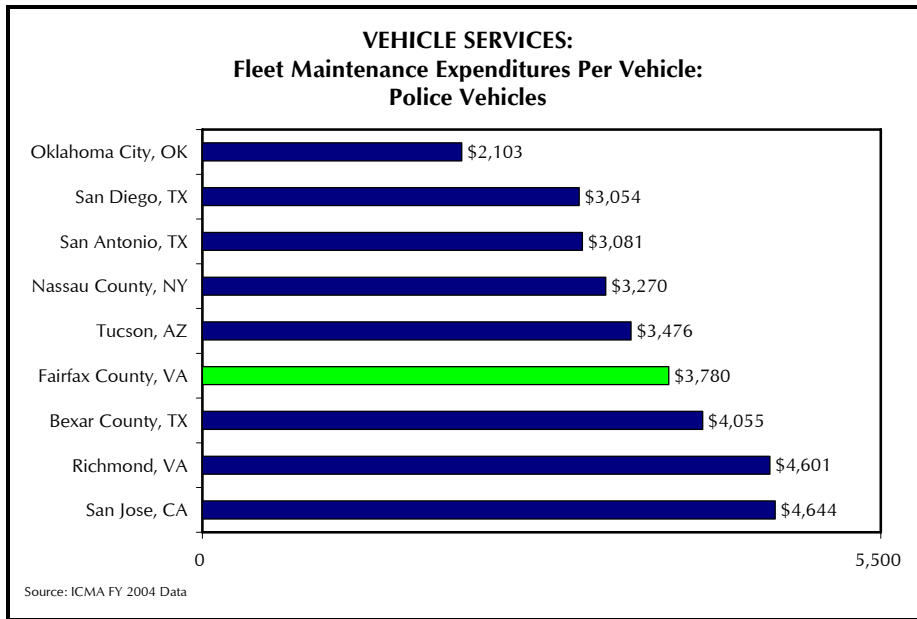
# Fund 503

## Department of Vehicle Services



# Fund 503

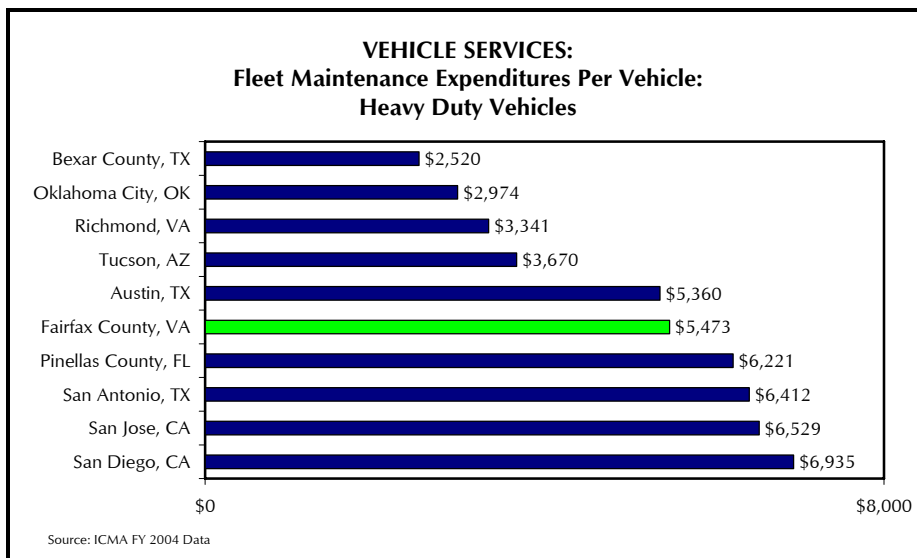
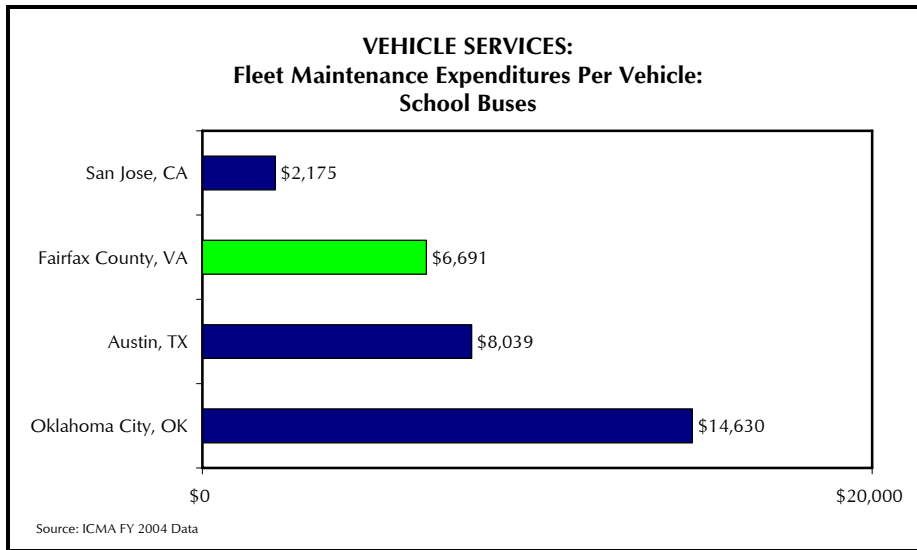
## Department of Vehicle Services





# Fund 503

## Department of Vehicle Services



# Fund 503

## Department of Vehicle Services

### FUND STATEMENT

Fund Type G50, Internal Service Fund

Fund 503, Department of Vehicle Services

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$26,248,602</b>	<b>\$18,933,284</b>	<b>\$25,967,204</b>	<b>\$18,273,809</b>
Vehicle Replacement Reserve	\$13,172,601	\$11,917,011	\$10,406,986	\$8,215,857
Facility Infrastructure/Renewal Reserve <sup>1</sup>	0	0	4,200,000	2,200,000
Ambulance Replacement Reserve	565,662	779,662	779,662	702,610
Fire Apparatus Replacement Reserve	3,737,320	695,330	1,553,129	353,374
School Bus Replacement Reserve	17,019	17,019	17,019	17,019
FASTRAN Bus Replacement Reserve	1,478,553	639,084	1,282,936	403,667
Helicopter Replacement Reserve	2,430,079	2,921,320	3,124,630	3,819,181
Boat Replacement Reserve	125,000	150,000	150,000	175,000
Police Specialty Vehicle Reserve	887,691	1,101,433	1,101,433	1,315,175
Fuel Operations Reserve	539,646	450,097	163,257	65,865
Other	3,295,031	262,328	3,188,152	1,006,061
<b>Unreserved Beginning Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Revenue:				
Vehicle Replacement Charges	\$6,864,661	\$7,581,363	\$7,581,363	\$8,642,765
Facility Infrastructure/Renewal Charges	0	0	0	0
Ambulance Replacement Charges	214,000	214,000	214,000	224,700
Fire Apparatus Replacement Charges	2,338,564	2,800,000	4,800,000	2,884,000
FASTRAN Bus Replacement Charges	600,000	600,000	600,000	700,000
Helicopter Replacement Charges	694,551	694,551	694,551	694,551
Boat Replacement Charges	25,000	25,000	25,000	25,000
Police Specialty Vehicle Charges	213,742	213,742	213,742	287,683
Vehicle Fuel Charges	14,219,391	15,429,349	15,829,349	21,079,568
Other Charges	30,046,027	30,748,226	30,748,226	30,959,775
Total Revenue	\$55,215,936	\$58,306,231	\$60,706,231	\$65,498,042
Transfers In:				
General Fund (001)	\$0	\$0	\$0	\$0
Total Transfers In	\$0	\$0	\$0	\$0
<b>Total Available</b>	<b>\$81,464,538</b>	<b>\$77,239,515</b>	<b>\$86,673,435</b>	<b>\$83,771,851</b>

# Fund 503

## Department of Vehicle Services

### FUND STATEMENT

#### Fund Type G50, Internal Service Fund

#### Fund 503, Department of Vehicle Services

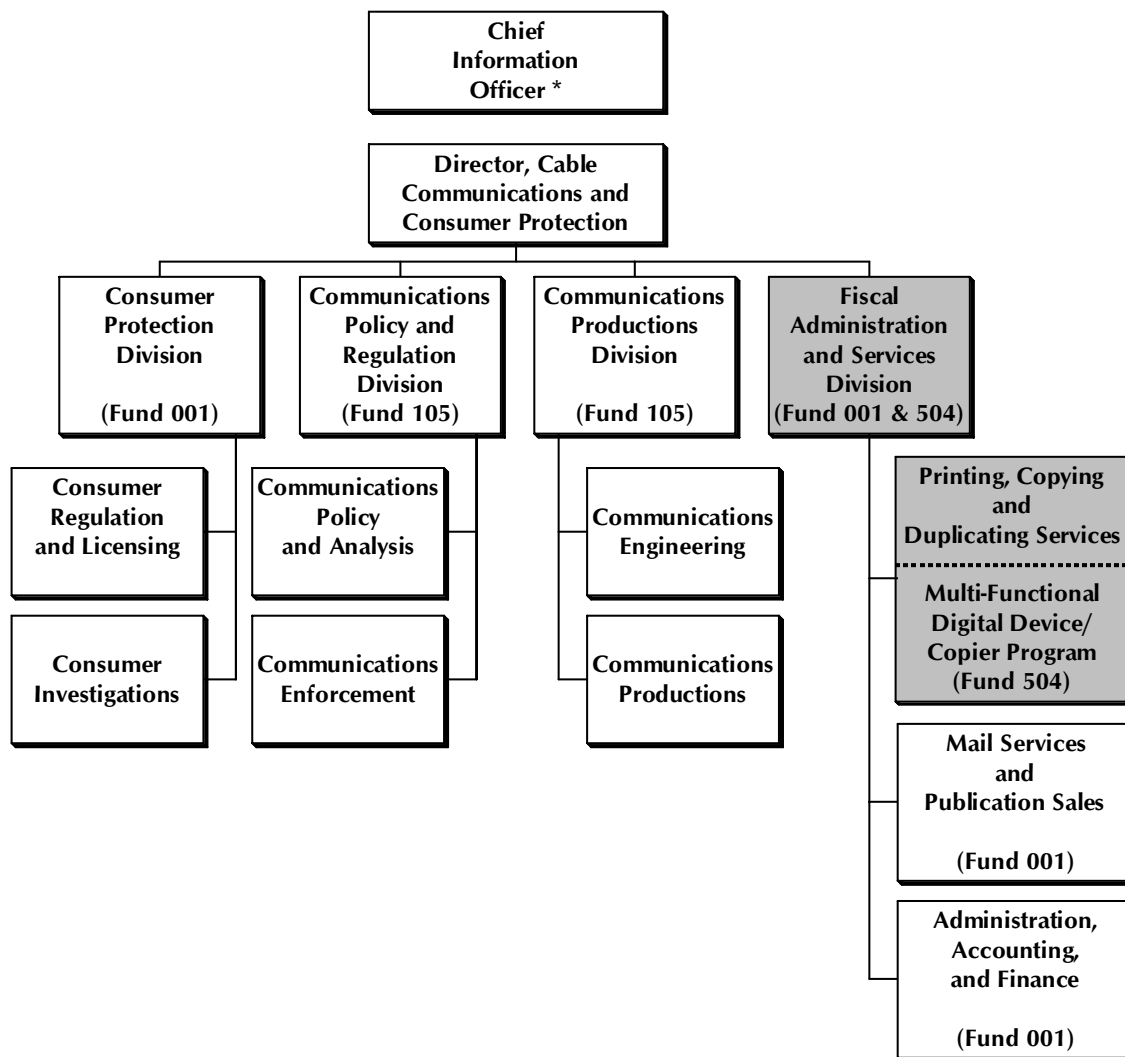
	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Expenditures:				
Vehicle Replacement	\$5,430,276	\$6,648,629	\$9,272,492	\$6,976,153
Facility Infrastructure/Renewal <sup>1</sup>	0	0	2,000,000	1,980,000
Ambulance Replacement	0	291,052	291,052	0
Fire Apparatus Replacement	4,522,755	1,711,000	5,999,755	2,461,700
School Bus Replacement	0	0	0	0
FASTRAN Bus Replacement	795,617	835,393	1,479,269	745,159
Helicopter Replacement	0	0	0	0
Boat Replacement	0	0	0	0
Fuel Operations:				
Fuel	13,818,942	14,404,580	14,738,094	19,881,810
Other Fuel Related Expenses	776,838	1,169,218	1,188,647	1,164,771
Other:				
Personnel Services	15,552,943	17,260,577	17,260,577	18,042,139
Operating Expenses	14,425,159	13,229,349	15,140,168	13,495,428
Capital Equipment	174,804	423,066	529,572	387,470
<b>Total Expenditures</b>	<b>\$55,497,334</b>	<b>\$55,972,864</b>	<b>\$67,899,626</b>	<b>\$65,134,630</b>
Transfers Out:				
General Fund (001)	\$0	\$500,000	\$500,000	\$0
<b>Total Transfers Out</b>	<b>\$0</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$0</b>
<b>Total Disbursements</b>	<b>\$55,497,334</b>	<b>\$56,472,864</b>	<b>\$68,399,626</b>	<b>\$65,134,630</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$25,967,204</b>	<b>\$20,766,651</b>	<b>\$18,273,809</b>	<b>\$18,637,221</b>
Vehicle Replacement Reserve	\$14,606,986	\$12,349,745	\$8,215,857	\$9,882,469
Facility Infrastructure/Renewal Reserve	0	0	2,200,000	220,000
Ambulance Replacement Reserve	779,662	702,610	702,610	927,310
Fire Apparatus Replacement Reserve	1,553,129	1,784,330	353,374	775,674
School Bus Replacement Reserve	17,019	17,019	17,019	17,019
FASTRAN Bus Replacement Reserve	1,282,936	403,691	403,667	358,508
Helicopter Replacement Reserve	3,124,630	3,615,871	3,819,181	4,513,732
Boat Replacement Reserve	150,000	175,000	175,000	200,000
Police Specialty Veh. Reserve	1,101,433	1,315,175	1,315,175	1,602,858
Fuel Operations Reserve	163,257	305,648	65,865	98,852
Other	3,188,152	97,562	1,006,061	40,799
<b>Unreserved Ending Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> As part of the FY 2005 Carryover Review, an amount of \$4.2 million, previously reflected in the Vehicle Replacement Reserve, was directed to the newly created Facility Infrastructure/Renewal Reserve. Of this amount, \$2.0 million is appropriated in FY 2006 and \$1.98 million is appropriated in FY 2007.

<sup>2</sup> The Ending Balance in Fund 503, Department of Vehicle Services, fluctuates based on vehicle replacement requirements in a given year. Except in rare cases, vehicles are not replaced until they have met both established age and mileage criteria. In years where more vehicles meet their criteria and are replaced, the ending balance will be lower (and vice versa).

# Fund 504

## Document Services Division



\*The Chief Information Officer has responsibility for strategic direction and oversight of this agency; however, for budget purposes, this position and associated funding are reflected within the Department of Information Technology.

The Department of Cable Communications and Consumer Protection is the umbrella agency for four distinct functions: Consumer Protection; Communications Policy and Regulation; Communications Productions; and Fiscal Administration and Services. The total agency staff of 92/92.0 SYE positions and a \$16.8 million budget is dispersed over three funding sources. The Consumer Protection Division, which responds to consumer complaints and ensures business compliance with applicable laws, is presented within the Public Safety Program Area (Volume 1) and is fully supported by the General Fund. The Cable Communications function, which is responsible for television programming and for communications regulation, is presented in Fund 105 (Volume 2). Fund 105 is supported principally by revenue received from local cable operators through franchise agreements. The Department reorganized in FY 2006 and as a result created the Fiscal Administration and Services Division which administers countywide printing, copying and duplicating services; mail and publication sales; and fiscal administration services. This new division replaces the previous Document Services Division. Mail and publications sales along with fiscal administration services are programs presented in the Legislative-Executive Functions/Central Services Program Area in Volume 1. Printing, Copying and Duplicating Services, presented in Fund 504 (Volume 2), is funded by revenues received from County agencies and the Fairfax County Public Schools (FCPS) for printing, copying and duplicating services. While the functions of Cable Communications and Consumer Protection provide diverse services, they all provide quality customer service to the community and work collaboratively with County agencies, neighboring jurisdictions and professional organizations.

# Fund 504

## Document Services Division

### Mission

To provide and coordinate printing, copying and duplicating, mail, publication sales and distribution services to County agencies as well as printing services to the Fairfax County Public School System.

### Focus

The Print Shop provides printing, copying and duplicating services to County agencies, as well as printing services to the Fairfax County Public Schools. All direct labor and material costs associated with services, as well as an equipment replacement reserve fee, are recovered from customer agencies.




The Department of Information Technology is responsible for managing the County's Enterprise Printing and Copier Program which provides copier service to all County agencies. In FY 2005, the County replaced its copier inventory with new state-of-the-art digital multi-functional devices (DMFD) through an operating lease. These devices are capable of copying, printing, faxing and scanning (scan to email/scan to desk-top). The replacement and upgrade included new job-based accounting and tracking software, which will eliminate the old system.

### THINKING STRATEGICALLY

Strategic issues for the Department include:

- Sustaining a competitive advantage, based on cost and service quality, compared to alternative document service providers in the market; and
- Utilizing new technologies to improve and enhance printing and copier systems.

## New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Install digital prepress equipment for increased efficiency and reduced reliance on outsourcing to meet increased customer demands.		<input checked="" type="checkbox"/>
 <b>Maintaining Healthy Economies</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Worked in conjunction with the Fairfax County Public Schools to successfully replace analog copy machines with digital multi-functional devices capable of copying, printing, faxing and scanning.	<input checked="" type="checkbox"/>	
 <b>Exercising Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Increased the speed of printing booklets in-house and reduced the number of print jobs outsourced to reduce production costs.	<input checked="" type="checkbox"/>	
Develop marketing plan to educate customers on printing services offered in order to generate additional business.		<input checked="" type="checkbox"/>
Expanded Enterprise Printing networking of 228 digital multi-function copiers in FY 2006 which included the new job-based accounting and tracking system which allows for accurate program management.	<input checked="" type="checkbox"/>	

# Fund 504

## Document Services Division

### Budget and Staff Resources

Agency Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	18/ 18	18/ 18	17/ 17	17/ 17
Expenditures:				
Personnel Services	\$1,001,062	\$1,151,058	\$1,151,058	\$1,105,860
Operating Expenses	5,630,248	6,158,147	6,209,085	5,783,457
<b>Total Expenditures</b>	<b>\$6,631,310</b>	<b>\$7,309,205</b>	<b>\$7,360,143</b>	<b>\$6,889,317</b>

Position Summary			
1 Printing Services Manager	2 Printing Shift Supervisors	4 Print Shop Operators I	
2 Customer Services Specialists	6 Print Shop Operators II	1 Print Shop Helper	
1 Digital Printing Analyst			
<b>TOTAL POSITIONS</b>			
<b>17 Positions / 17.0 Staff Years</b>			

### FY 2007 Funding Adjustments

The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:

- ◆ **Employee Compensation** **(\$45,198)**  
 A net decrease of \$45,198 associated with an increase of \$23,877 for salary adjustments necessary to support the County's compensation program; an increase of \$925 in the shift differential rate to \$.90 for the evening shift and \$1.30 for the midnight shift and includes an increase in holiday pay to compensate employees according to their actual holiday shift hours worked; offset by a decrease of \$70,000 due to projected savings resulting from the transfer of a vacant position to Fund 105, Cable Communications, in FY 2006. This position, to be funded with cable fees, will provide engineering support for countywide audio, video, and teleconferencing systems procurement and operations. The position will also provide engineering audio visual support services during the planning, design, construction and operational phases of the Public Safety and Transportation Operations Center (PSTOC), the Jennings Judicial Center Expansion, the County I-Net, and the press briefing area of the Government Center.
- ◆ **Carryover Adjustments** **(\$50,938)**  
 A decrease of \$50,938 due to the carryover of one-time expenses as part of the FY 2005 Carryover Review.
- ◆ **Other Operating Adjustments** **(\$374,690)**  
 A decrease of \$374,690 in Operating Expenses primarily associated with a decrease of \$180,000 due to the renegotiation of equipment leases, and a decrease of \$161,000 as a result of moving various contracted services in-house to be supported by existing positions.

# Fund 504

## Document Services Division

### Changes to FY 2006 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:

- ◆ **Carryover Adjustments** **\$50,938**  
 As part of the FY 2005 Carryover Review, an increase of \$50,938 in one-time Operating Expenses was included as encumbered carryover.
- ◆ **Position Redirection** **\$0**  
 In FY 2006, the County Executive approved the redirection of 1/1.0 SYE position from Fund 504, Document Services Division, to establish 1/1.0 SYE Engineer position in Fund 105, Cable Communications, to provide engineering support for countywide audio, video, and teleconferencing systems design procurement, implementation and operations in the County. The position will also provide engineering audio visual support services during the planning, design, construction and operational phases of the Public Safety and Transportation Operations Center, the Jennings Judicial Center, the County I-Net, and the press briefing area of the Government Center. There is no corresponding funding adjustment associated with this position redirection.

### Key Performance Measures

#### Goal

To provide printing, copying, and duplicating services to all County agencies and the Fairfax County Public Schools in order to fulfill their informational and educational objectives with printed material.

#### Objectives

- ◆ To provide quality printing, copying and duplicating services in a cost-effective and timely manner.
- ◆ To provide an efficient cost per copy charge by managing the MultiFunctional Digital Device program, while maintaining customer satisfaction at 85 percent.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Offset printing hours billed	NA	NA	NA	NA	6,474
Digital black and white impressions produced (in millions)	34.0	27.0	27.0 / 24.4	25.0	25.0
Digital color impressions produced	1,015,414	920,263	1,000,000 / 1,498,895	1,500,000	1,600,000
Office copies made (in millions) (1)	70.0	67.0	75.3 / 65.8	75.0	75.0

## Fund 504 Document Services Division

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Efficiency:</b>					
Expenses per offset printing hour billed	NA	NA	NA	NA	\$155.46
Cost per digital black and white impression produced	\$0.037	\$0.045	\$0.056 / \$0.059	\$0.049	\$0.055
Cost per digital color impression produced	\$0.210	\$0.280	\$0.263 / \$0.159	\$0.160	\$0.150
Cost per office copy (1)	\$0.045	\$0.045	\$0.045 / \$0.045	\$0.045	\$0.045
Client charge per office copy (1)	\$0.030	\$0.045	\$0.045 / \$0.045	\$0.045	\$0.045
<b>Service Quality:</b>					
Percent of clients satisfied with offset printing services	NA	NA	NA	NA	97%
Percent of clients satisfied with digital black and white jobs	NA	NA	NA	NA	95%
Percent of clients satisfied with digital color jobs	NA	NA	NA	NA	95%
Percent of office copier clients satisfied with services (1)	85%	85%	85% / 85%	85%	85%
<b>Outcome:</b>					
Percent of offset expenses recovered	NA	NA	NA	NA	100%
Percent of digital black and white expenses recovered	NA	NA	NA	NA	100%
Percent of digital color expenses recovered	NA	NA	NA	NA	100%
Percent change in cost per copy (1)	9.76%	0.00%	0.00% / 0.00%	0.00%	0.00%

(1) This indicator measures performance of the Enterprise Printing and Copier Program which is a function of the Department of Information Technology.

### Performance Measurement Results

In FY 2005, the Print Shop produced 49.6 million pages of offset printing, as well as 24.4 million pages of digital black and white printing, with 97 percent of jobs meeting scheduled deadlines. In FY 2005, 1,498,895 digital pages were produced in color, an increase of 578,632 pages or 63 percent from FY 2004. The increase in the number of digital color printing jobs reflects industry trends in the shift in workload from offset printing to digital color printing.

In FY 2007, the Print Shop will begin to track offset printing performance by the hours billed, which is the benchmark used by the printing industry.



# Fund 504

## Document Services Division

### FUND STATEMENT

Fund Type G50, Internal Service Funds

Fund 504, Document Services Division

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$10,661</b>	<b>\$42,313</b>	<b>\$656,524</b>	<b>\$36,554</b>
Revenue:				
County Receipts	\$2,374,407	\$2,778,484	\$2,374,407	\$2,499,407
School Receipts	1,346,153	1,651,972	1,346,153	1,346,153
Equipment Replacement Reserve	119,613	161,524	119,613	125,863
<b>Total Revenue</b>	<b>\$3,840,173</b>	<b>\$4,591,980</b>	<b>\$3,840,173</b>	<b>\$3,971,423</b>
Transfer In:				
General Fund (001) <sup>1</sup>	\$3,437,000	\$2,900,000	\$2,900,000	\$2,900,000
<b>Total Transfer In</b>	<b>\$3,437,000</b>	<b>\$2,900,000</b>	<b>\$2,900,000</b>	<b>\$2,900,000</b>
<b>Total Available</b>	<b>\$7,287,834</b>	<b>\$7,534,293</b>	<b>\$7,396,697</b>	<b>\$6,907,977</b>
Expenditures:				
Personnel Services	\$1,001,062	\$1,151,058	\$1,151,058	\$1,105,860
Operating Expenses	5,630,248	6,158,147	6,209,085	5,783,457
Capital Equipment	0	0	0	0
<b>Total Expenditures</b>	<b>\$6,631,310</b>	<b>\$7,309,205</b>	<b>\$7,360,143</b>	<b>\$6,889,317</b>
<b>Total Disbursements</b>	<b>\$6,631,310</b>	<b>\$7,309,205</b>	<b>\$7,360,143</b>	<b>\$6,889,317</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$656,524</b>	<b>\$225,088</b>	<b>\$36,554</b>	<b>\$18,660</b>
Replacement Equipment Reserve	\$651,124	\$200,488	\$11,954	\$16,160
PC Replacement Reserve <sup>3</sup>	5,400	24,600	24,600	2,500
<b>Unreserved Ending Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

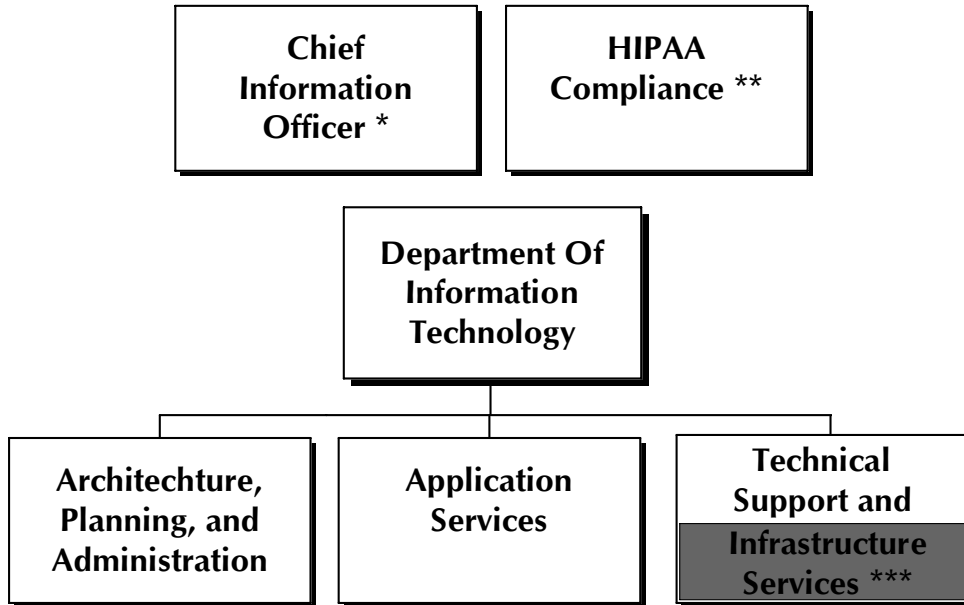
<sup>1</sup> The \$2.9 million General Fund Transfer In supports the equipment lease in the County's Copier Program. The current lease is for three years and is due to expire in mid FY 2009. In addition, as the County Print Shop faced a declining number of print requests from both County agencies and the Fairfax County Public Schools, an increase to the General Fund Transfer was included in the *FY 2005 Third Quarter Review* to support Print Shop Operations for the remainder of FY 2005.

<sup>2</sup> The ending balance supports two reserves for the agency and fluctuates depending upon the needs of the fund in a given year.

<sup>3</sup> The PC Replacement Reserve provides for the timely replacement of computer equipment for the activities in this fund.

# Fund 505 Technology Infrastructure Services

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- Fund 505, Technology Infrastructure Services

- \* The Chief Information Officer (CIO) has responsibility for strategic direction and oversight of this agency; and, for budget purposes, that position and associated funding are also reflected in the Department of Information Technology within the General Fund.
- \*\* As mandated by federal regulation, Fairfax County has a HIPAA Compliance function, which reports directly to the CIO.
- \*\*\* All staffing and operating support for Infrastructure Services is found in Volume II, Fund 505, Technology Infrastructure Services.

# Fund 505

## Technology Infrastructure Services

### Mission

To provide a reliable and secure technology infrastructure foundation required to support County business processes and systems that strengthen the public service commitment of Fairfax County.

### Focus

The infrastructure activity in the Department of Information Technology (DIT) provides the underlying technology foundation supporting information systems and communications for County government. DIT coordinates all aspects of information technology for the County and plays an enabling role in advancing the strategic value of technology to transform work processes and provide quality services to customers. Funding for DIT activities is included in the General Fund, two Funds that DIT manages (Funds 505 and 104), and in Fund 120, E-911 which supports public safety information technology projects. Fund 505, Technology Infrastructure Services, includes technology activities performed for County agencies such as replacement of County desktop computers and servers, operation of the County computer center (Enterprise Technology Operation Center, or ETOC), monitoring and maintenance of the enterprise data communications network, and Radio Center services. Fund 104, Information Technology, funds major information technology projects, including those with countywide strategic importance, such as infrastructure and application system modernization initiatives. Fund 120, E-911 funds DIT activities that support the County's emergency communications and emergency dispatch systems. These activities are reviewed by the Public Safety Policy Governance Board, established in FY 2005, to ensure the integration of public safety initiatives.

Support for Fund 505 is derived from its customers (County agencies and other entities such as the Fairfax County Public Schools) and a General Fund Transfer, which helps support the new Public Service Radio System; expenditures are primarily driven by customer requests for information technology services (i.e., public safety radio system maintenance, enhanced telecommunications services, use of the data center infrastructure utility-like system for data processing and data storage requirements, and required software maintenance and licenses, etc.).

DIT'S Technology Infrastructure Division provides intra-governmental services including the operation and maintenance of the County computer center and server platforms 24 hours a day, seven days per week; the safeguarding of County software license obligations, data repositories and information assets; the maintenance of County data and radio communication networks; and the provision of integrated communication service to all County agencies and other government customers. The County's enterprise network provides bandwidth securely connecting over 200 facilities to the vast array of business applications available on the County mainframe or server platforms. To maintain reserves for the replacement and upgrade of enterprise computer equipment a General Fund Transfer is provided, beginning in FY 2007. Prior to this, a five percent surcharge was applied to the agencies' data center bills to generate funding for these requirements. However, with the movement from mainframe-based to server-based systems, the funding generated from the surcharge was not sufficient to support the increasing requirements for processing capacity and storage equipment.

### THINKING STRATEGICALLY

Strategic issues for the Department include:



- o Maintaining communication interoperability within the County and with other government entities; and
- o Providing adequate storage, backup and security for County data.

## Fund 505 Technology Infrastructure Services



DIT also manages a PC replacement fund in Fund 505, ensuring funding is available for scheduled desktop device technology refresh to remain consistent with advancements in technology required for services. A comprehensive review conducted in FY 2004 resulted in recommendations to continue a four year replacement cycle, provide options for restructuring the end-user training, further review various service options for deploying equipment, increase the number of PCs in the program to account for additional purchases by agencies in prior years, and broaden the types of PCs that are provided for replacement to better match needs of users to types of available desktop technology. In addition, increasing demands on security at the desktop level and client software licensing are included in the cost to deploy PCs. This optimizes both allocation of IT assets and provides more efficient and predictable desktop maintenance and support. The annual amount collected per PC for FY 2007 remains \$500/year, so that the future year cash flow will be sufficient to support the hardware and software components of this essential program.

DIT is also responsible for coordinating radio repair and engineering support to County agencies and the Fairfax County Public School system. Operational maintenance of the radio network is of primary importance to the County public safety agencies, public works agencies, Fairfax County Public Schools (FCPS), and other County agencies. With the deployment of both the new public safety and public service radio systems, the operations of the Radio Center now include interoperability management to ensure 24 hours a day, seven days per week communication with other jurisdictions. To support the operational and maintenance requirements of the systems, costs will be recovered from user entities such as the FCPS and Fairfax Water, and with a General Fund Transfer.


### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Implemented voice and data communications infrastructure to support the Alternate Emergency Operations Center (AEOC) to meet the needs of the County's Emergency Response Teams.	<input checked="" type="checkbox"/>	
Ongoing implementation of radio system infrastructure and radio refresh, as well as support for the public safety and public service radio systems, ensuring network monitoring, system performance, database management, inter-jurisdictional compatibility coordination and interoperability, identity tracking, radio reprogramming, compliance with FCC band modifications (re-banding), and contingency and redundancy testing consistent with emergency management plans.		<input checked="" type="checkbox"/>
 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Implement the equipment required for 'lighting up' the County's fiber optic Institutional Network (I-Net), which will, over the next several years, replace most of the commercial carrier provided wide area network and provide the transport layer for the County and Schools voice, data and video traffic.		<input checked="" type="checkbox"/>

## Fund 505 Technology Infrastructure Services

 <b>Maintaining Healthy Economies</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Continue to expand the use of remote access technology for providing secure, less bandwidth-intensive access to County systems for the County's workforce at small remote sites, and for supporting the expansion of telework.	✓	✓
 <b>Exercising Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Continue the implementation of a new enterprise-wide security architecture that: <ul style="list-style-type: none"> <li>▪ uses a multi-pronged approach to providing internal government, business partners and public access to appropriate electronic transactions and services;</li> <li>▪ provides for an advanced authentication process to comply with security and privacy concerns supporting e-government programs; and</li> <li>▪ provides improved monitoring, intrusion detection, and auditing capability.</li> </ul>	✓	✓
Continue to implement a multi-phase Network Security Perimeter that uses a multiple firewall strategy to safeguard corporate data, facilitating expansion of e-government transactions and fulfilling the Electronic Protected Health Information (ePHI) requirements of the Health Insurance Portability and Accountability Act (HIPAA).	✓	✓
Completed the second phase of the redesign of the County's data network to improve redundancy, capacity, security, and flexibility to meet the needs of new applications.	✓	
Improve network security through implementation of Network Address Translation (NAT), which will "hide" internal IP addresses from display to outside sources, and employ Open Standards.		✓
Continue server consolidation initiative to optimize allocation of server processing resources, reduce server footprint, operating and software licensing costs, and balance server resources across applications providing increased effectiveness and efficiency of the management and utility of the County's server farm.	✓	✓
Implemented a full network monitoring and management upgrade for applications and infrastructure that resulted in more timely and more complete systemic information on the status of network connected systems and provided enhanced capabilities to respond to system problems before they affect system users. In accordance with the County's Business Continuity Requirements, the upgrade also provides greater systems redundancy.	✓	

## Fund 505 Technology Infrastructure Services

 Exercising Corporate Stewardship	Recent Success	FY 2007 Initiative
Continue to provide additional storage capacities in the County's Storage Area Networks (SAN) that support the increasing portfolio of systems and data. Also provide local "Hot Site" backup capabilities for critical systems data. This initiative will strengthen the County's disaster recovery posture and provide recovery capabilities locally.	✓	✓
Continue on-going improvements to the County's critical Enterprise Technology Operations Center (ETOC) as part of a multi-year facility modernization initiative to ensure that the ETOC remains a highly reliable and secure resource supporting the technology systems critical to County business operations, thus improving operational effectiveness within an optimized fail-safe environment.	✓	✓
Continue to refresh desktop and laptop computers under the PC Replacement Program, thereby replacing obsolete equipment. PCs in the program are replaced at the end of a four-year cycle. Incorporate 'software assurance' coverage for all PCs on the County network to ensure software licensing obligation and ability to implement enhancements without having to purchase individual software upgrades.	✓	✓
Continue to improve utility and efficiency of corporate and agency specific business applications through the County's Enterprise Application Integrator (EAI) tool 'Webmethods', a middleware product that creates a seamless process between disparate applications.	✓	✓
Added a secondary Internet Service Provider (ISP) connection to provide back-up, accommodate peak time load, and provide a level of redundancy which allows business continuity during unforeseen commercial ISP outages.	✓	
Upgraded the mainframe server and operating system with advanced architecture and features that provides improved throughput and more efficient allocation of processing power. Updated communications controller technology and tape sub-system equipment reduce annual maintenance costs.	✓	
Implement automated tools within the mainframe processing environment to reduce manual intervention of systems processing, automate first tier problem notification, automated restarts, and escalation processes. The long-term goal is to move toward a "lights out" operation environment that would streamline processes and reduce the dependence of personnel resources for operations and redirect the focus to the growing area of server and network monitoring.		✓

# Fund 505

## Technology Infrastructure Services

### Budget and Staff Resources

Agency Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	67/ 67	67/ 67	67/ 67	67/ 67
Expenditures:				
Personnel Services	\$5,547,139	\$5,822,235	\$5,822,235	\$6,329,658
Operating Expenses	16,912,650	18,525,772	20,278,676	21,340,874
Capital Equipment	1,173,213	1,420,000	2,398,789	463,500
<b>Total Expenditures</b>	<b>\$23,633,002</b>	<b>\$25,768,007</b>	<b>\$28,499,700</b>	<b>\$28,134,032</b>

Position Summary		
<u>Network/Data Communication Services</u>	<u>Data Center Services</u>	<u>Radio Center Services</u>
1 Info. Tech. Program Director I	1 Info. Tech. Program Director II	1 Network/Telecom Analyst IV
1 Info. Tech. Program Manager I	3 Info. Tech. Program Managers II	3 Network/Telecom Analysts III
2 Network/Telecom Analysts IV	4 Systems Programmers III	1 Communications Engineer
12 Network/Telecom Analysts III	5 Systems Programmers II	2 Communications Technicians
4 Network/Telecom Analysts II	2 Systems Programmers I	2 Electronic Equipment Technicians II
1 Network/Telecom Analyst I	2 Programmer Analysts III	1 Administrative Assistant III
1 Management Analyst I	1 Programmer Analyst II	
	1 Programmer Analyst I	
	6 IT Technicians III	
	8 IT Technicians II	
	2 IT Technicians I	
<b>TOTAL POSITIONS</b>		
67 Positions / 67.0 Staff Years		

### FY 2007 Funding Adjustments

The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:

- Employee Compensation** **\$507,423**  
 An increase of \$507,423 associated with salary adjustments necessary to support the County's compensation program.
- Infrastructure and Radio Services** **\$1,603,976**  
 A net increase of \$1,603,976 to purchase software license and maintenance contract renewals; support telecommunication increases; augment security measures for daily application operations and incident investigation required to further protect the County from unauthorized entry into County systems, attacks, viruses, data destruction and other cyber threats; and support the equipment necessary to maintain the County's Wide Area Network.
- Replacement and Upgrade of Computer Equipment** **\$760,000**  
 A net increase of \$760,000 for the replacement and upgrade of computer equipment used in the Enterprise Technology Operations Center (ETOC). This increase is necessary to keep up with the growing demand for capacity on the mainframe requiring an upgrade to the County's mainframe license; additional servers for the mainframe disaster recovery program in the event of an emergency; replacement servers that have exceeded their useful life; and increasing storage needs as new software applications are moved from the testing environment into day-to-day operation, and as the amount of data generated from existing software (email, real estate transactions, etc) continues to increase.

## Fund 505 Technology Infrastructure Services

- ◆ **PC Replacement Program** (\$505,374)  
A net decrease of \$505,374 in the PC Replacement Program based on the number of PCs scheduled to be replaced in FY 2007, according to the four-year replacement cycle.
- ◆ **Carryover Adjustments** (\$2,731,693)  
A decrease of \$2,731,693 as a result of one-time funding at the *FY 2005 Carryover Review*.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ **Carryover Adjustments** \$2,731,693  
As part of the *FY 2005 Carryover Review*, FY 2006 expenditures increased \$2,731,693 due to encumbered carryover of \$2,031,518 and unencumbered carryover of \$700,175 for a replacement mainframe server, the purchase of which was delayed pending a study examining how future capital equipment and hardware/software maintenance costs might vary depending upon the mainframe model.

### **Key Performance Measures**

#### **Objectives**

- ◆ To maintain the number of business days to fulfill Telecommunications service requests for a) non-critical requests at a standard of 4 days; b) critical requests at a standard of next business day; and c) emergency requests at a standard of the same day.
- ◆ To maintain the percentage of LAN/PC workstation calls to Technical Support Services closed within 72 hours by at 88 percent.
- ◆ To improve the resolution rate for the average first-call problem for the Technical Support Center (TSC), DIT Help Desk by five percentage points, from 70 percent to 75 percent.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Responses to calls for repairs on voice devices	4,204	4,836	4,800 / 4,139	4,600	4,600
Moves, adds or changes (voice and data)	2,271	2,498	2,400 / 2,858	2,400	2,400
Calls resolved	18,223	29,117	26,250 / 22,557	24,800	24,800
Help desk calls with data questions	2,682	2,726	2,400 / 1,899	2,500	2,500
Customer requests for service fulfilled by Technical Support Center (TSC) (1)	54,058	74,872	75,000 / 66,538	73,000	75,000



## Fund 505 Technology Infrastructure Services

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Efficiency:</b>					
Cost per call	\$110	\$102	\$105 / \$92	\$105	\$105
Average number of hours annually spent per staff member to resolve calls	844	1,407	1,042 / 1,042	1,042	1,042
Customer requests for service per TSC staff member	4,505	6,239	6,250 / 5,545	6,100	6,700
<b>Service Quality:</b>					
Customer satisfaction with telecommunication services	95.0%	90.0%	95.0% / 90.0%	95.0%	95.0%
Percent of customers reporting satisfaction with resolution of LAN/PC workstation calls	77%	80%	80% / 75%	80%	82%
Percent satisfaction of County employees with support from Technical Support Center	86%	86%	89% / 85%	89%	89%
<b>Outcome:</b>					
Business days to fulfill service requests from initial call to completion of request for non-critical requests	3	4	4 / 4	4	4
Business days to fulfill service requests from initial call to completion of request for critical calls	2	2	2 / 2	2	2
Business days to fulfill Telecommunications service requests for emergencies	2	2	1 / 1	1	1
Percent of calls closed within 72 hours	80%	78%	85% / 85%	88%	88%
Percent of first-contact problem resolution	77%	80%	85% / 63%	70%	75%

(1) The FY 2004 merger of the Human Services IT help desk with DIT increased customer requests for TSC service.

### Performance Measurement Results

This fund provides critical infrastructure services including integrated communication service to all County agencies and other government customers, the County's critical enterprise technology operations center (ETOC), and maintains the County data communication networks. The performance measures for this fund focus on delivering and securing a stable IT environment.

Overall, many factors continue to affect agency performance, including more calls seeking assistance with complex technology and new agency-specific applications that the Technical Support Center had not been trained to help with; increased use of remote access for telework, older generation PCs on the network; and a growing number of customized desk-top configurations in agencies. Since July 2003, the support provided by DIT and Human Services Information Technology help desks has been combined, which is reflected in the high volume of requests for service fulfilled at the Technical Support Center.

# Fund 505

## Technology Infrastructure Services

### FUND STATEMENT

Fund Type G50, Internal Service Funds

Fund 505, Technology Infrastructure Services

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$8,988,336</b>	<b>\$2,822,102</b>	<b>\$6,397,996</b>	<b>\$2,454,182</b>
Revenue:				
Radio Services Charges	\$668,209	\$583,547	\$583,547	\$584,949
PC Replacement Charges	3,640,801	5,180,000	5,180,000	5,580,000
DIT Infrastructure Charges				
County Agencies and Funds	14,883,941	17,062,819	17,062,819	18,596,119
Fairfax County Public Schools	1,255,028	1,305,229	1,305,229	1,357,438
Outside Customers	130,843	108,000	108,000	108,000
Subtotal DIT Infrastructure Charges	<u>\$16,269,812</u>	<u>\$18,476,048</u>	<u>\$18,476,048</u>	<u>\$20,061,557</u>
Total Revenue	\$20,578,822	\$24,239,595	\$24,239,595	\$26,226,506
Transfer In:				
General Fund (001) <sup>1</sup>	\$463,840	\$316,291	\$316,291	\$1,816,291
Total Transfer In	<u>\$463,840</u>	<u>\$316,291</u>	<u>\$316,291</u>	<u>\$1,816,291</u>
<b>Total Available</b>	<b>\$30,030,998</b>	<b>\$27,377,988</b>	<b>\$30,953,882</b>	<b>\$30,496,979</b>
Expenditures:				
Infrastructure Services	\$15,077,148	\$17,972,547	\$19,275,965	\$20,069,461
Radio Center Services	766,328	899,838	923,295	901,240
Computer Equipment Replacement Program	7,001,593	6,155,622	6,612,657	5,663,331
Upgrade/Replacement of Technology				
Infrastructure Equipment	787,933	740,000	1,687,783	1,500,000
Total Expenditures	<u>\$23,633,002</u>	<u>\$25,768,007</u>	<u>\$28,499,700</u>	<u>\$28,134,032</u>
<b>Total Disbursements</b>	<b>\$23,633,002</b>	<b>\$25,768,007</b>	<b>\$28,499,700</b>	<b>\$28,134,032</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$6,397,996</b>	<b>\$1,609,981</b>	<b>\$2,454,182</b>	<b>\$2,362,947</b>
Infrastructure Replacement Reserve (CERF) <sup>3</sup>	\$2,634,175	\$832,191	\$123,018	\$115,114
PC Replacement Reserve <sup>4</sup>	3,763,821	777,790	2,331,164	2,247,833
<b>Unreserved Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> A General Fund Transfer will support the system wide charges of the new Public Safety and Public Service radio program for General Fund and General Fund Supported agencies, as well as to maintain funding for the replacement and upgrade of enterprise computer equipment.

<sup>2</sup> The fluctuation in ending balance is primarily due to the operation of the PC Replacement and Computer Equipment Reserve Programs. The programs collect funding each year, hold it in reserve until needed, and then expend the funds for replacement equipment. The time period for this action varies based on the needs of the programs.

<sup>3</sup> A reserve program to assist in the scheduled replacement of mainframe computer and network assets. The funds are held in this Computer Equipment Replacement Fund (CERF).

<sup>4</sup> The balance in the PC Replacement Reserve fluctuates annually based on scheduled PC replacements which are on a four-year replacement cycle.

# Fund 506

## Health Benefits Trust Fund

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### **Focus**

Fairfax County Government offers its employees and retirees health insurance options providing choices and competitive premium rates. The County health insurance alternatives include a self-insured point-of-service (POS) plan, a self-insured preferred provider plan (PPO) and two fully insured Health Maintenance Organizations (HMOs) for both active employees and retirees. The County's current health insurance program is a result of revisions enacted in FY 1999 and FY 2001. As of December 31, 2006, the County's contracts with the current HMO providers are set to expire, and the contract for the self-insured products will expire as of December 31, 2007. In calendar year 2006, the County will be partnering with Fairfax County Public Schools and undergoing a selection process to choose new providers for all health insurance products in order to leverage the County's position in the marketplace and achieve competitive rates. This process may result in changing the range of health insurance options to best fit the needs of employees. As part of this process, the County will also be examining plans related to Medicare Part D to aid in finalizing an approach to the implementation of this new prescription drug benefit product. Any changes to the health insurance options are expected to be effective January 1, 2007.

Fund 506, Health Benefits Trust Fund, is the administrative unit for the self-insured alternatives. For the self-insured plans, the County pays only for claims and third party administrative fees. The cost to fund claims expenses is covered by premiums from active employees, the employer, retirees and retention of interest earnings.

The self-insured plans (POS and PPO) provide in-network and out-of-network options. The POS plan combines the best features of an HMO and a traditional indemnity plan. The second option provides the choice of a PPO combining an in-network benefit and an out-of-network benefit for those employees and retirees who live outside of the managed care network area.

After significant increases in medical costs at the beginning of the decade, cost growth has begun to moderate in the last few years. On average, most employers nationwide are experiencing cost increases from 8 to 10 percent per year. The County's experience under the HMOs mirrors this trend, but the self-insured plan has experienced medical cost growth below the national average. As a result of lower than anticipated medical and prescription claims in recent years, the County's self-insured plan will not increase premiums effective January 1, 2007 for the final six months of FY 2007. However, it should be noted that final premium rates will depend upon the outcome of the County's selection of new health insurance providers. Despite holding premiums flat, the fund should remain solvent while maintaining a revenue stream that will cover the cost of health claims and maintain reserve funding.

Advances in medical technology, the increasing cost of medical malpractice and liability insurance, and increased utilization continue to drive increases in medical costs. To mitigate the impact of unanticipated cost increases in future years, the County created a premium stabilization reserve in FY 2005. This reserve allows the County to maintain premium increases at manageable levels and smooth out the employer and employee impact of dramatic cost growth swings.

In addition, the targeted ending balance for the fund is based on a balance as a percent of claims paid of at least 10 percent to ensure that the fund balance is adequate to support any unanticipated high cost claims. It should be noted that an ending balance of 10 to 15 percent of claims paid is the targeted industry standard.

The County continues to contribute 85 percent of the total premium for employees enrolled as an individual and 75 percent of the total premium for employees enrolled under either the two-party or family plan. Retirees over the age of 55 currently receive a subsidy from the County toward the cost of health insurance. The current monthly subsidy, approved in FY 2006, commences at age 55 and varies by length of service. Note: There is not a reduction in subsidy payments for employees who retired prior to July 1, 2003 but do not meet the revised requirements for years of service. Details on the retiree health subsidy can be found in the narrative for Fund 500, Retiree Health Benefits, in Volume 2 of the [FY 2007 Advertised Budget Plan](#).

## Fund 506

### Health Benefits Trust Fund

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It should be noted that as part of the *FY 2005 Carryover Review*, a reserve was established to begin to address the unfunded liability for postemployment benefits as a result of the Governmental Accounting Standards Board (GASB) Statement No. 45. An amount of \$10 million was available for this reserve from excess revenues received from employer contributions. It is anticipated that a new trust fund will be established in FY 2007 to begin pre-funding postemployment healthcare and other non-pension benefits, and funding set aside in the reserve will be transferred to this new fund. In addition, as part of the County Executive's recommended FY 2007 Advertised Budget Plan, funding of \$10.2 million, representing the additional amount necessary to fund the required annual contribution for other post-employment benefits (OPEB), has been set aside in a reserve in the General Fund for consideration by the Board of Supervisors. It should be noted that any balances in this fund at future quarterly reviews will also be considered for possible transfer to the newly established trust fund to assist in addressing the County's unfunded GASB 45 liability. For more information on GASB 45, please refer to Fund 500, Retiree Health Benefits, in Volume 2 of the FY 2007 Advertised Budget Plan.

### **FY 2007 Funding Adjustments**

*The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:*

- ◆ **Health Insurance Requirements** **\$374,053**  
An increase of \$374,053 is primarily attributable to an increase of \$1,410,535 in benefits paid due to an 8.0 percent cost growth assumption and anticipated employee participation in the plan. This is partially offset by a decrease of \$556,087 in administrative expenses, a decrease of \$233,606 for the premium stabilization buffer, and a decrease of \$246,789 for Incurred But Not Reported (IBNR) claims based on anticipated requirements.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ **Carryover Adjustments** **\$8,328,030**  
As part of the *FY 2005 Carryover Review*, the Board of Supervisors approved an increase of \$8,328,030 to reflect an appropriation from fund balance to increase the premium stabilization buffer which allows the fund flexibility in maintaining premium increases at manageable levels.

# Fund 506

## Health Benefits Trust Fund

### FUND STATEMENT

Fund Type G50, Internal Service Funds

Fund 506, Health Benefits Trust Fund

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$14,409,489</b>	<b>\$9,660,728</b>	<b>\$27,988,758</b>	<b>\$20,075,146</b>
Revenue:				
Employer Share of Premiums-County Payroll	\$43,683,353	\$43,592,769	\$43,592,769	\$47,814,676
Employee Share of Premiums-County Payroll	12,740,584	13,515,008	13,515,008	14,332,619
Other Funds Premiums	14,229,148	15,133,648	15,133,648	17,592,687
Interest Income	574,043	350,000	350,000	1,364,475
Administrative Service Charge	38,777	11,000	11,000	41,343
Total Revenue	\$71,265,905	\$72,602,425	\$72,602,425	\$81,145,800
<b>Total Available</b>	<b>\$85,675,394</b>	<b>\$82,263,153</b>	<b>\$100,591,183</b>	<b>\$101,220,946</b>
Expenditures:				
Benefits Paid	\$53,973,252	\$60,450,876	\$60,450,876	\$61,861,411
Administrative Expenses	3,428,384	3,729,613	3,729,613	3,173,526
Premium Stabilization Reserve	0	7,210,850	15,538,880	15,305,274
Incurred but not Reported Claims (IBNR)	285,000	796,668	796,668	549,879
Total Expenditures	\$57,686,636	\$72,188,007	\$80,516,037	\$80,890,090
<b>Total Disbursements</b>	<b>\$57,686,636</b>	<b>\$72,188,007</b>	<b>\$80,516,037</b>	<b>\$80,890,090</b>
Ending Balance:				
Fund Equity	\$34,488,758	\$17,329,252	\$27,371,814	\$27,754,225
IBNR	6,500,000	7,254,105	7,296,668	7,423,369
<b>Ending Balance<sup>1</sup></b>	<b>\$27,988,758</b>	<b>\$10,075,146</b>	<b>\$20,075,146</b>	<b>\$20,330,856</b>
Premium Stabilization Reserve	\$8,328,030	\$0	\$0	\$0
GASB 45 Liability Reserve <sup>2</sup>	10,000,000	0	10,000,000	10,000,000
<b>Unreserved Ending Balance</b>	<b>\$9,660,728</b>	<b>\$10,075,146</b>	<b>\$10,075,146</b>	<b>\$10,330,856</b>
<b>Percent of Claims</b>	<b>17.9%</b>	<b>16.7%</b>	<b>16.7%</b>	<b>16.7%</b>

<sup>1</sup> The FY 2005 Actual Ending Balance increases over the FY 2005 Actual Beginning Balance based on better than anticipated experience during the fiscal year. Fluctuations in the ending balance in budget years are due to the Fund's policy of maintaining the ending balance as a percent of claims at the targeted industry standard.

<sup>2</sup> At the FY 2005 Carryover Review, a reserve was created to address the unfunded liability for post-employment benefits as a result of the Governmental Accounting Standards Board (GASB) Statement No. 45.

## Fund 590

### Public School Insurance Fund

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#### **Focus**

Fund 590, Public School Insurance Fund, provides administration for workers' compensation insurance, self-insurance funds for automobile and general liability, and the purchase of commercial insurance for other liabilities. FY 2007 expenditures are estimated at \$15.5 million.

# Fund 590 Public School Insurance Fund

## FUND STATEMENT

Fund Type G50, Internal Service Funds	Fund 590, Public School Insurance Fund			
	FY 2005 Actual <sup>1</sup>	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan <sup>2</sup>	FY 2007 Superintendent's Proposed
<b>Beginning Balance</b>	<b>\$14,726,537</b>	<b>\$14,717,655</b>	<b>\$17,703,712</b>	<b>\$17,682,969</b>
Revenue:				
Workers' Compensation:				
School Operating Fund (090)	\$4,375,116	\$5,266,150	\$5,266,150	\$6,771,502
School Food & Nutrition Serv. Fund (191)	218,124	277,166	277,166	277,166
Other Insurance				
School Operating Fund (090)	6,700,000	6,700,000	6,700,000	6,700,000
Insurance Proceeds	106,740	50,000	50,000	50,000
<b>Total Revenue</b>	<b>\$11,399,980</b>	<b>\$12,293,316</b>	<b>\$12,293,316</b>	<b>\$13,798,668</b>
<b>Total Available</b>	<b>\$26,126,517</b>	<b>\$27,010,971</b>	<b>\$29,997,028</b>	<b>\$31,481,637</b>
Expenditures:				
Administration	\$502,219	\$538,316	\$538,616	\$736,951
Workers' Compensation	4,388,538	4,380,000	4,380,000	5,636,717
Other Insurance	2,914,349	625,000	625,000	675,000
Claims Management	617,699	6,750,000	6,770,443	6,750,000
<b>Subtotal Expenditures</b>	<b>\$8,422,805</b>	<b>\$12,293,316</b>	<b>\$12,314,059</b>	<b>\$13,798,668</b>
Net Change in Accrued Liabilities				
Workers' Compensation	\$2,419,000	\$0	\$0	\$1,664,032
Other Insurance	(1,114,718)	0	0	0
<b>Net Change in Accrued Liabilities</b>	<b>\$1,304,282</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,664,032</b>
<b>Total Expenditures</b>	<b>\$9,727,087</b>	<b>\$12,293,316</b>	<b>\$12,314,059</b>	<b>\$15,462,700</b>
<b>Total Disbursements</b>	<b>\$9,727,087</b>	<b>\$12,293,316</b>	<b>\$12,314,059</b>	<b>\$15,462,700</b>
<b>Ending Balance</b>	<b>\$17,703,712</b>	<b>\$14,717,655</b>	<b>\$17,682,969</b>	<b>\$17,682,969</b>
Restricted Reserves:				
Workers' Comp Accrued Liability	(\$13,373,000)	(\$10,954,000)	(\$13,373,000)	(\$15,037,032)
Other Insurance Accrued Liability	(2,645,937)	(3,763,655)	(2,645,937)	(2,645,937)
Reserve for Catastrophic Occurrences	(1,684,775)	0	(1,664,032)	0
<b>Unreserved Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of \$3,042 as increases to FY 2005 expenditures. The audit adjustments have been included in the FY 2005 Comprehensive Annual Financial Report (CAFR). Details of the FY 2005 audit adjustments will be included in the FY 2006 Third Quarter Review.

<sup>2</sup> The FY 2006 Revised Budget Plan reflects adjustments adopted by the Fairfax County School Board on December 1, 2005, during their FY 2006 Midyear Review. The Fairfax County School Board adjustments will be officially reflected in the County's FY 2006 Third Quarter Review, which will be acted upon by the Board of Supervisors on April 24, 2006.

## **Fund 591**

### **Public School Health and Flexible Benefits**

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#### **Focus**

Fund 591, Health and Flexible Benefits, is a self-insurance fund that provides the administration for health care and a dental benefit plan for employees and retirees. In addition, the fund provides for the payment of eligible health care and dependent care expenses for employees participating in the flexible spending account program. FY 2007 expenditures are estimated at \$268.7 million.



# Fund 591

## Public School Health and Flexible Benefits

### FUND STATEMENT

Fund Type G50, Internal Service Funds

Fund 591, Public School Health  
and Flexible Benefits

	FY 2005 Actual <sup>1</sup>	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan <sup>2</sup>	FY 2007 Superintendent's Proposed
<b>Beginning Balance</b>	<b>\$23,648,990</b>	<b>\$23,462,659</b>	<b>\$35,996,144</b>	<b>\$33,795,995</b>
Revenue:				
Employer/Employee Premiums	\$159,693,930	\$182,347,256	\$182,347,256	\$199,068,177
Retiree/Other Health Premiums	18,418,959	21,668,000	21,668,000	26,282,000
Interest Income	1,040,538	575,000	575,000	1,350,000
Medicare Part D	0	0	0	1,900,000
Flexible Account Withholdings	5,285,334	5,302,859	5,302,859	6,323,075
<b>Total Revenue</b>	<b>\$184,438,761</b>	<b>\$209,893,115</b>	<b>\$209,893,115</b>	<b>\$234,923,252</b>
Transfers In:				
School Operating Fund (090)	\$366,245	\$405,669	\$0	\$0
<b>Total Transfers In</b>	<b>\$366,245</b>	<b>\$405,669</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Available</b>	<b>\$208,453,996</b>	<b>\$233,761,443</b>	<b>\$245,889,259</b>	<b>\$268,719,247</b>
Expenditures:				
Health Benefits Paid	\$121,586,552	\$145,812,386	\$145,812,386	\$167,810,392
Premiums Paid	41,218,315	49,137,870	49,137,870	50,335,000
Health Administration Expenses	8,212,679	9,223,340	9,223,340	9,819,645
Flexible Accounts Reimbursements	5,305,074	4,909,725	4,909,725	6,206,937
FSA Administrative Expenses	113,232	108,943	108,943	116,138
IBNR	10,416,000	20,815,000	13,317,000	19,119,000
IBNR Prior Year Credit	(14,394,000)	(17,914,000)	(10,416,000)	(16,332,000)
Premium Stabilization <sup>3</sup>	0	21,668,179	33,795,995	31,644,135
<b>Total Expenditures</b>	<b>\$172,457,852</b>	<b>\$233,761,443</b>	<b>\$245,889,259</b>	<b>\$268,719,247</b>
<b>Total Disbursements</b>	<b>\$172,457,852</b>	<b>\$233,761,443</b>	<b>\$245,889,259</b>	<b>\$268,719,247</b>
<b>Ending Balance</b>	<b>\$35,996,144</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of \$296,023 have been reflected as increases to FY 2005 revenues and audit adjustments in the amount of \$8,500,000 have been reflected as decreases to FY 2005 expenditures. The audit adjustments have been included in the FY 2005 Comprehensive Annual Financial Report (CAFR). Details of the FY 2005 audit adjustments will be included in the FY 2006 Third Quarter Review.

<sup>2</sup> The FY 2006 Revised Budget Plan reflects adjustments adopted by the Fairfax County School Board on December 1, 2005 during their FY 2006 Midyear Review. The Fairfax County School Board adjustments will be officially reflected in the County's FY 2006 Third Quarter Review, which will be acted upon by the Board of Supervisors on April 24, 2006.

<sup>3</sup> The Premium Stabilization reserve is appropriated for budgeting purposes to offset any fluctuations in health insurance costs during the fiscal year. However, it should be noted that the reserve is assumed to be carried forward as beginning balance for FY 2007. A future adjustment will be made by the School Board to bring the FY 2007 Beginning Balance in line with the FY 2006 Premium Stabilization Reserve.

## Fund 592

### Public School Central Procurement

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#### **Focus**

Fund 592, Public School Central Procurement, facilitates accounting of orders for textbooks, supplies, library materials, printing and equipment for the Fairfax County Public Schools (FCPS). Central purchases processed through this fund will be charged to individual school accounts; therefore, this Internal Service clearing account does not increase the total FCPS budget. FY 2007 expenditures are estimated at \$14 million.

# Fund 592 Public School Central Procurement

## FUND STATEMENT

Fund Type G50, Internal Service Funds

Fund 592, Public School Central  
Procurement

	FY 2005 Actual <sup>1</sup>	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Superintendent's Proposed
<b>Beginning Balance</b>	\$477,953	\$477,953	\$407,012	\$407,012
Revenue:				
Sales to Schools/Departments	\$11,303,276	\$14,000,000	\$14,000,000	\$14,000,000
Total Revenue	\$11,303,276	\$14,000,000	\$14,000,000	\$14,000,000
<b>Total Available</b>	<b>\$11,781,229</b>	<b>\$14,477,953</b>	<b>\$14,407,012</b>	<b>\$14,407,012</b>
Expenditures:				
Purchase for Resale	\$11,374,217	\$14,000,000	\$14,000,000	\$14,000,000
Total Expenditures	\$11,374,217	\$14,000,000	\$14,000,000	\$14,000,000
<b>Total Disbursements</b>	<b>\$11,374,217</b>	<b>\$14,000,000</b>	<b>\$14,000,000</b>	<b>\$14,000,000</b>
Inventory Change	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	<b>\$407,012</b>	<b>\$477,953</b>	<b>\$407,012</b>	<b>\$407,012</b>

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of \$1 has been reflected as increases to the beginning balance and \$408,354 as increases to FY 2005 expenditures. The audit adjustments have been included in the FY 2005 Comprehensive Annual Financial Report (CAFR). Details of the FY 2005 audit adjustments will be included in the FY 2006 Third Quarter Review.



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# Trust Funds

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## Overview

Trust Funds account for assets held by the County in a trustee capacity and include four retirement trust funds and a holding fund for revenue collected for the Route 28 Tax District.

## Retirement Trust Funds

- ◆ Each of the four retirement funds derives income from employer contributions, employee contributions, and returns on investments. Payments are made from these funds to eligible retirees based on established benefit formulas. Three retirement trust funds comprise the Fairfax County Employee Retirement System and are administered by the Fairfax County Retirement Administration Agency. The fourth retirement fund is for educational employees and is administered by Fairfax County Public Schools.
  - **Fund 600 - Uniformed Retirement System**
  - **Fund 601 - Fairfax County Employee** (formerly Supplemental Retirement System)
  - **Fund 602 - Police Officers Retirement System**
  - **Fund 691 - Educational Employees Supplementary Retirement**

## Route 28 Tax District

- ◆ Fairfax County, in partnership with Loudoun County, formed the Route 28 Highway Transportation Improvement District in 1987. The District was formed to provide improvements to State Route 28 to accelerate planned highway improvements. The owners of industrial and commercial property within the District are subject to a maximum additional tax assessment of 20 cents per \$100 of assessed value.
  - **Fund 700 - Route 28 Tax District**

## Employee Retirement Systems Overview

Fairfax County employee retirement systems include the Uniformed Retirement System (Fund 600), the Fairfax County Employees' Retirement System (Fund 601), and the Police Officers Retirement System (Fund 602). Each of these systems is funded from employees' contributions based on a fixed percentage of pay, County contributions based on a variable percentage of employee pay as determined by actuarial analysis, and return on investments. In order to assure the continued soundness of each fund, an actuarial valuation is conducted annually and, if appropriate, an adjustment is made to the employer's contribution rate.

For the Uniformed Retirement Trust Fund, the employer's contribution comes from two sources: Agency 89, Employee Benefits, in the County's General Fund, for uniformed public safety employees in General Fund agencies and Fund 120, E-911, for the non-administrative staff in the Public Safety Communications Center (PSCC). For the Fairfax County Employees' Retirement Trust Fund, the employer's contribution comes from two sources: Agency 89, Employee Benefits, for County employees and Fairfax County Public Schools (FCPS) for school employees. For the Police Officers Retirement Trust Fund, the full amount of the employer's contribution comes from Agency 89, Employee Benefits, in the County's General Fund.

The employer's contribution rate for FY 2007 for each of the three funds are as follows:

Fund	FY 2006 Rates (%)	FY 2007 Advertised Rates (%)	Percentage Point Change (%)	Net General Fund Impact
<b>Uniformed</b>	24.92	26.01	1.09	\$1,435,928
<b>Employees'</b>	8.24	9.25	1.01	\$3,022,109
<b>Police Officers</b>	18.44	19.55	1.11	<u>\$1,019,300</u>
<b>Total</b>				<b>\$5,477,337</b>

Following the current effective actuarial funding policy, contribution rates are adjusted only to fund approved benefit enhancements, and to recognize funding adjustments required when the funding ratio falls below 90 percent or rises above 120 percent. In addition, a five-year experience study was performed in FY 2006 concurrent with the June 30, 2005 valuation to analyze economic and demographic assumptions. As a result of the study, several assumption changes were made which impacted the employer contribution rates:

- ◆ The employer contribution rate for the Uniformed system is required to increase by 1.09 percentage points due to changes in demographic assumptions based on the five-year experience study comparing actual experience to actuarial assumptions to ensure the plan is being valued appropriately.
- ◆ The employer contribution rate for the Employees' system is required to increase by 1.01 percentage points. Based on the June 30, 2005 valuation, the employer contribution rate decreased by 0.15 percentage points because the funding ratio increased, but still remained below the 90 percent threshold. However, this decrease was offset by an increase of 1.16 percentage points due to changes in demographic assumptions based on the five-year experience study comparing actual experience to actuarial assumptions to ensure the plan is being valued appropriately.
- ◆ The employer contribution rate for the Police Officers system is required to increase by 1.11 percentage points. An increase of 0.46 percentage points is based on a retiree cost of living increase benefit enhancement approved by the system's Board of Trustees effective July 1, 2005. An additional increase of 0.65 percentage points is due to changes in demographic assumptions based on the five-year experience study comparing actual experience to actuarial assumptions to ensure the plan is being valued appropriately.

It should be noted that the Police Officers and Uniformed systems retain funding ratios within the 90 to 120 percent corridor at 91.0 and 92.3 percent, respectively. The funding ratio for the Employees' system increased to 85.6 percent, but still remains below the corridor. For more information on the General Fund impact of these employer contribution rate changes, please refer to the Agency 89, Employee Benefits, narrative in the Nondepartmental program area section of Volume 1.

# Employee Retirement Systems Overview

The following table displays relevant information about each retirement system:

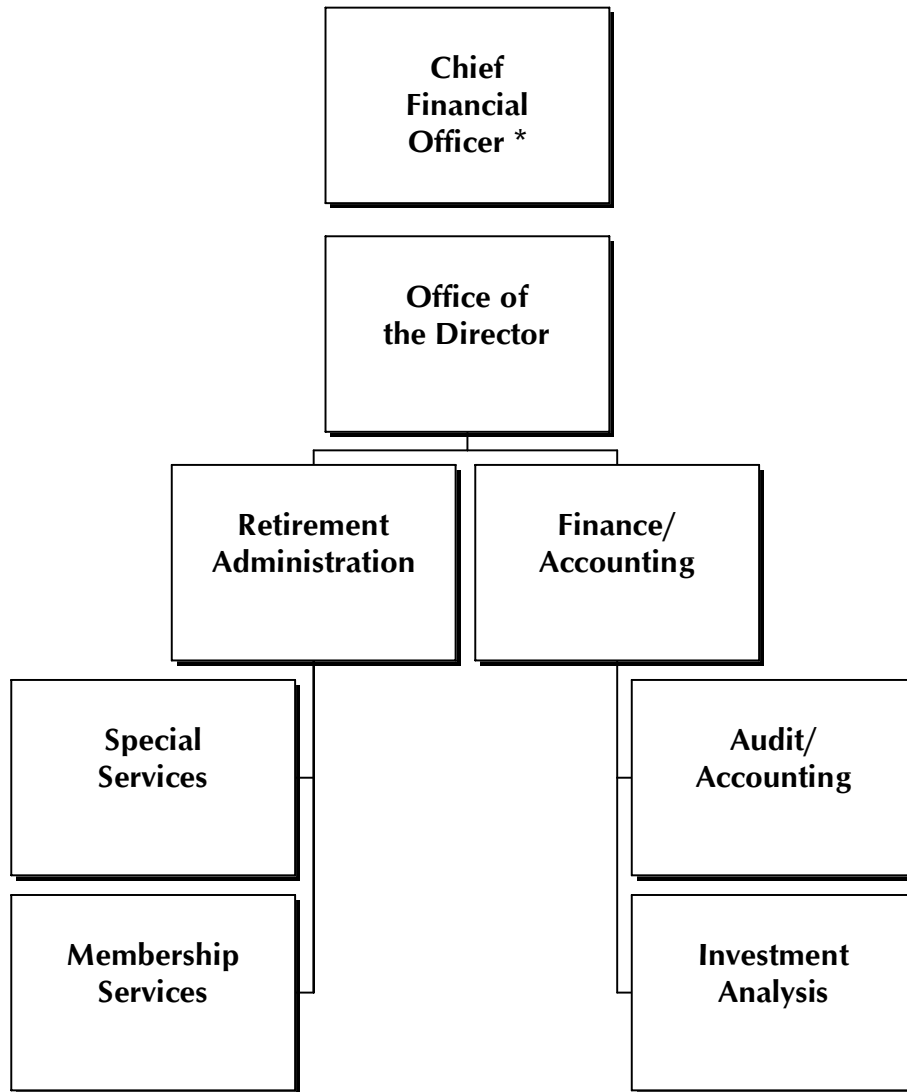
<b>EMPLOYEES COVERED</b>					
<b>Uniformed Retirement</b>	<b>Fairfax County Employees' Retirement</b>			<b>Police Officers Retirement</b>	
Fire and Rescue Personnel; Uniformed Office of Sheriff employees; Game and Animal Wardens; Helicopter Pilots; Non-administrative staff in the Public Safety Communications Center.	County employees not covered under Uniformed or Police Officers System; certain FCPS employees including food service, custodial, bus drivers, part-time and substitute teachers, maintenance staff.			Fairfax County Police Officers.	
<b>CONDITIONS OF COVERAGE</b>					
<b>Uniformed Retirement</b>	<b>Fairfax County Employees' Retirement</b>			<b>Police Officers Retirement</b>	
At age 55 with 6 years of service or after 25 years of service.	At age 65 with 5 years of service or earlier when age and years of service combined equal 80 or, for reduced "early retirement" benefits, 75. Not before age 50.			At age 55 or after 20 years of police service if hired before 7/1/81; or 25 years of service if hired on or after 7/1/81.	
<b>EMPLOYEE CONTRIBUTION</b>					
	<b>Uniformed Retirement</b>		<b>Fairfax County Employees' Retirement</b>		<b>Police Officers Retirement</b>
	Plan A	Plan B	Plan A	Plan B	
Up to Wage Base	4.00%	7.08%	4.00%	5.33%	12.00% of Pay
Above Wage Base	5.33%	8.83%	5.33%	5.33%	
Plan C	4.00%				
Plan D	7.08%				
<b>EMPLOYER CONTRIBUTION Rate Structure / FY 2007</b>					
<b>Uniformed Retirement</b>	<b>Fairfax County Employees' Retirement</b>			<b>Police Officers Retirement</b>	
26.01% \$39,690,793	County 9.25% / \$41,016,851 Schools 9.25% / \$15,112,500			19.55% \$19,360,390	

## Employee Retirement Systems Overview

<b>INVESTMENT MANAGERS AS OF JUNE 30, 2005</b>		
<b>Uniformed Retirement</b>	<b>Fairfax County Employees' Retirement</b>	<b>Police Officers Retirement</b>
<ul style="list-style-type: none"> <li>▪ Barclays Global Investors</li> <li>▪ Brandywine Asset Management</li> <li>▪ Cohen &amp; Steers Capital Management</li> <li>▪ Harbourvest Partners</li> <li>▪ J.L Kaplan Associates</li> <li>▪ JP Morgan Investment Management</li> <li>▪ Lazard Asset Management</li> <li>▪ Marathon Asset Management</li> <li>▪ Pacific Investment Management Co.</li> <li>▪ Pantheon Ventures</li> <li>▪ Payden &amp; Rygel Investment Counsel</li> <li>▪ Peregrine Capital Management</li> <li>▪ Standish Mellon Asset Management</li> <li>▪ State Street Global Advisors</li> <li>▪ Trust Company of the West</li> <li>▪ UBS Realty Advisors</li> <li>▪ Wasatch Advisors</li> </ul>	<ul style="list-style-type: none"> <li>▪ Barclays Global Investors</li> <li>▪ Brandywine Asset Management</li> <li>▪ Bridgewater Associates</li> <li>▪ The Clifton Group</li> <li>▪ Cohen &amp; Steers Capital Management</li> <li>▪ DePrince, Race &amp; Zollo</li> <li>▪ DSI International Management</li> <li>▪ Enhanced Investment Technologies</li> <li>▪ JP Morgan Investment Management</li> <li>▪ Julius Baer Investment Management</li> <li>▪ LSV Asset Management</li> <li>▪ MacKay Shields</li> <li>▪ Peregrine Capital Management</li> <li>▪ Post Advisory Group</li> <li>▪ Sands Capital Management</li> <li>▪ Shenkman Capital Management</li> <li>▪ Standish Mellon Asset Management</li> <li>▪ Thompson Horstmann and Bryant</li> <li>▪ Robert E. Torray &amp; Co.</li> <li>▪ Trust Company of the West</li> <li>▪ Wanger Asset Management</li> </ul>	<ul style="list-style-type: none"> <li>▪ Capital Guardian Trust Co.</li> <li>▪ Cohen &amp; Steers Capital Management</li> <li>▪ Dodge &amp; Cox Investment Managers</li> <li>▪ Janus Capital</li> <li>▪ Oak Associates</li> <li>▪ Pacific Investment Management Co.</li> <li>▪ Peregrine Capital Management</li> <li>▪ Standish Mellon Asset Management</li> <li>▪ Systematic Financial Management</li> <li>▪ Robert E. Torray &amp; Co.</li> <li>▪ Trust Company of the West</li> <li>▪ Veredus Asset Management</li> </ul>



# Retirement Administration Agency



\* The Chief Financial Officer has a liaison role for strategic direction and oversight of this agency; however, for budget purposes, that position and associated funding are reflected within the Department of Management and Budget.

# Retirement Administration Agency

## Mission

As an agent of the Boards of Trustees of the Employees', Police Officers, and Uniformed Retirement Systems, the mission of the Retirement Administration Agency is to administer the Systems according to the terms established by the County of Fairfax and to do so in a manner that:

- ◆ Safeguards and invests the assets of the Systems;
- ◆ Maximizes cost effectiveness of the retirement programs by optimizing long-term investment returns within an acceptable level of variation in required funding and by maintaining efficient administrative operations;
- ◆ Maximizes the value of retirement plans in retaining County personnel through communications, education and counseling programs and by providing quality service;
- ◆ Fulfills the obligations of the Systems to retirees by providing timely and accurate payments and by providing quality service; and
- ◆ Provides technical support and advice to County management and the Board of Supervisors regarding retirement benefits.

## Focus

The Retirement Administration Agency contributes to the County's Corporate Stewardship through sound management of County resources and assets. To accomplish its specific mission, the Retirement Agency will focus on:

- ◆ Support for the Boards of Trustees;
- ◆ Services to active employees and retirees;
- ◆ Accurate accounting and control of plan assets;
- ◆ Accuracy of data;
- ◆ Cost efficiency of processes; and
- ◆ Investment return and risk control.

Under the direction of the Boards of Trustees for the Police Officers Retirement, Fairfax County Employees' Retirement, and Uniformed Retirement Systems, the Retirement Administration Agency processes benefit payments to eligible Fairfax County retirees and beneficiaries. The agency also processes payments for the retiree health benefit subsidy from Fund 500, Retiree Health Benefits, and provides counseling and comprehensive information pertaining to benefits to active and retired County employees.

### THINKING STRATEGICALLY


Strategic issues for the Department include:

- Re-evaluating investment strategies in response to volatile capital markets and an uncertain economic environment;
- Monitoring the success of the corridor policy to make certain that plans are adequately funded for the long term; and
- Reviewing processes to identify opportunities to streamline operations and improve efficiency of services.

# Retirement Administration Agency

The agency receives revenues from various sources, including employee and employer contributions to the various retirement systems, employee payback, and return on investments, to finance the three Employee Retirement Systems. Employee contributions are based on a fixed percentage of pay and employer contributions are based on a variable percentage of employee pay as determined by actuarial analysis. For the Uniformed Retirement System, employer contributions come from two sources: Agency 89, Employee Benefits, in the County's General Fund, for uniformed public safety employees in General Fund agencies and Fund 120, E-911, for the non-administrative staff in the Public Safety Communications Center (PSCC). For the Employees' Retirement System, employer contributions come from Agency 89, Employee Benefits, for County employees and Fairfax County Public Schools (FCPS) for school employees. Employer contributions for the Police Officer Retirement System come solely from Agency 89, Employee Benefits, in the County's General Fund. Adjustments are made to the employer's contribution rate only to fund approved benefit enhancements and to recognize funding adjustments required when the funding ratio falls out of the 90 to 120 percent funding corridor. Some revenues are also generated through employee payback, a process by which employees who have left the County can make a "payback" contribution and return to their previous standing in the retirement system upon their return to County employment. Additionally, significant revenues are achieved through returns on fund investments. Revenue projections are based on an assumed actuarial rate of return of 7.5 percent. An actuarial valuation is conducted annually for each of the three funds to assure the continued soundness of the retirement systems. In addition, an experience study - which compares actual experience to actuarial assumptions, both economic and demographic - is conducted once every five years to ensure that the plan is being valued appropriately. Such an experience study was conducted in FY 2006. As a result of the study, several assumption changes were made which impacted the employer contribution rates in FY 2007.

## New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 Exercising Corporate Stewardship	Recent Success	FY 2007 Initiative
Achieved strong investment returns in FY 2005: <ul style="list-style-type: none"> <li>▪ Employees' System 13.6%</li> <li>▪ Police Officers System 9.6%</li> <li>▪ Uniformed System 11.0%</li> </ul>	<input checked="" type="checkbox"/>	
Advise and support the Boards of Trustees in the development and implementation of investment strategies designed to improve risk adjusted returns and to minimize the long-term funding required to provide competitive retirement benefits.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Upgrade and/or replace databases and processing systems required to maintain records, calculate benefits, and issue benefit payments.		<input checked="" type="checkbox"/>

# Retirement Administration Agency

## Budget and Staff Resources

Agency Summary <sup>1</sup>				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	22/ 22	23/ 23	24/ 24	24/ 24
Expenditures:				
Personnel Services	\$5,021,218	\$5,677,146	\$6,161,146	\$7,246,565
Operating Expenses	192,268,429	220,398,328	221,900,271	239,914,154
Capital Equipment	0	0	0	0
<b>Total Expenditures</b>	<b>\$197,289,647</b>	<b>\$226,075,474</b>	<b>\$228,061,417</b>	<b>\$247,160,719</b>

<sup>1</sup> The table above includes all of the three County retirement funds (Funds 600, 601, and 602) as well as the Retiree Health Benefits Fund (Fund 500) which are administered by this Agency and to which all costs of agency administration are apportioned. Further details on Fund 500, including the fund statement, may be found under the Internal Service Fund section in this volume.

Position Summary		
<p><b><u>OFFICE OF THE DIRECTOR</u></b></p> <p>1 Executive Director 1 Administrative Assistant II</p> <p><b><u>RETIREMENT ADMINISTRATION</u></b></p> <p>1 Deputy Director 1 Administrative Assistant I</p>	<p><b><u>Special Services</u></b></p> <p>1 Programmer Analyst III 1 Programmer Analyst II 1 Information Officer II</p> <p><b><u>Membership Services</u></b></p> <p>1 Accountant II 1 Management Analyst II 4 Retirement Counselors 1 Administrative Assistant III 4 Administrative Assistants II</p>	<p><b><u>FINANCE/ACCOUNTING</u></b></p> <p>2 Investment Managers</p> <p><b><u>Audit/Accounting</u></b></p> <p>1 Accountant II<sup>1</sup> 1 Administrative Assistant IV</p> <p><b><u>Investment Analysis</u></b></p> <p>1 Senior Investment Manager 1 Investment Analyst</p>
<p><b><u>TOTAL POSITIONS</u></b> 24 Positions / 24.0 Staff Years</p>		

<sup>1</sup>1/1.0 SYE Accountant II is financed by Fund 500, Retiree Health Benefits. All remaining 23/23.0 SYE positions are financed jointly by the three retirement trust funds (Fund 600, Fund 601, and Fund 602).

## FY 2007 Funding Adjustments

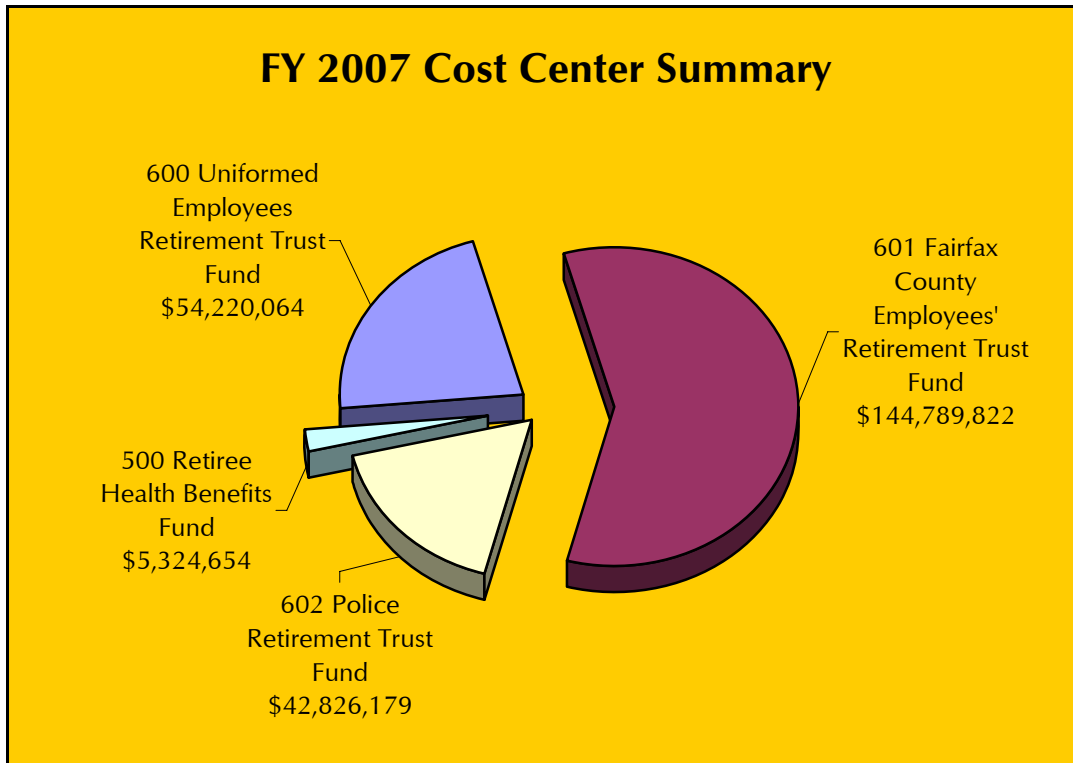
The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:

- ◆ **Employee Compensation** **\$183,179**  
 An increase of \$183,179 in Personnel Services includes salary adjustments necessary to support the County's compensation program, including an increase of \$2,679 associated with the 1/1.0 SYE position supported by Fund 500, Retiree Health Benefits.
- ◆ **Retiree Health Subsidy Payments** **\$902,240**  
 An increase of \$902,240 in Personnel Services associated with retiree health benefit payments. For further information please refer to Fund 500, Retiree Health Benefits, in the Internal Service Fund section of Volume 2.
- ◆ **Benefit Payments** **\$18,339,410**  
 An increase of \$18,339,410 in Operating Expenses reflects increased payments of \$18,159,438 to retirees due to a higher number of retirees and higher individual payment levels, an increase in the allowance for refunds of \$13,000 based on projected turnover of active members, and an increase in payments to beneficiaries of \$166,972.

## Retirement Administration Agency

- ◆ **Investment Management Fees** **\$1,167,032**  
An increase of \$1,167,032 in Operating Expenses reflects an increase in investment management fees due to the projected growth in assets and the investment strategies adopted by the Boards of Trustees.
- ◆ **Audit Fees** **\$28,019**  
An increase of \$28,019 in Operating Expenses as a result of increased fees for the annual audit of financial reports.
- ◆ **Consulting Fees** **\$13,523**  
An increase of \$13,523 in Operating Expenses due to increased investment consulting expenses associated with the contracts with outside consultants for the Police Officers and Uniformed Systems.
- ◆ **Actuarial Services** **(\$39,881)**  
A decrease of \$39,881 in Operating Expenses due to lower actuarial costs as a result of an experience study conducted in FY 2006 that is only performed every five years.
- ◆ **Banking Services** **(\$50,000)**  
A decrease of \$50,000 in Operating Expenses for custodial banking services due to renegotiation of contracts.
- ◆ **Travel** **\$11,400**  
An increase of \$11,400 in Operating Expenses due to increased travel related to trustee education and training.
- ◆ **Software Maintenance and Development** **\$28,633**  
An increase of \$28,633, primarily due to the implementation of a new software assurance program and County mainframe computer charges based on prior year usage of mainframe applications and agency specific applications operated from the County mainframe.
- ◆ **Other Operating Expenses** **\$17,690**  
A net increase of \$17,690 in all other Operating Expenses.
- ◆ **Carryover Adjustments** **(\$1,501,943)**  
A decrease of \$1,501,943 as a result of one time funding at the *FY 2005 Carryover Review*.

# Retirement Administration Agency



## **Changes to FY 2006 Adopted Budget Plan**

The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:

- ◆ **Position Adjustments** **\$0**  
 In FY 2006, the County Executive approved the redirection of 1/1.0 SYE position to the Finance/Accounting division to provide advice and recommendations to the Board of Trustees on investment policy and strategy and to implement and oversee the system's investment portfolio.
- ◆ **Carryover Adjustments** **\$1,985,943**  
 As part of the *FY 2005 Carryover Review*, the Board of Supervisors approved an increase of \$484,000 to increase subsidy amounts by 25 percent effective January 1, 2006 as a result of the implementation of the new Medicare Part D prescription drug program. The cost of the increase is expected to be fully offset by revenues received from the Centers for Medicare and Medicaid Services. For further information, please refer to Fund 500, Retiree Health Benefits, in the Internal Service Fund section of Volume 2. In addition, the Board of Supervisors approved encumbered carryover of \$1,501,943 in Operating Expenses to cover the cost of a new pension administration system.

## **Key Performance Measures**

### **Objectives**

- ◆ To maintain at 100 percent the number of retiree benefit payments processed on time.
- ◆ To achieve at least a 7.5 percent return on investment over rolling three year periods.
- ◆ To achieve realized return on investment commensurate with the S&P 500 Index and the Lehman Brothers Aggregate Bond Index.

# Retirement Administration Agency

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Members: Fairfax County Employees (1)	18,608	18,447	18,686 / 19,346	18,938	19,989
Members: Uniformed	2,403	2,437	2,485 / 2,497	2,535	2,601
Members: Police Officers	1,922	2,008	2,040 / 2,018	2,073	2,079
Return on investment: Fairfax County Employees	\$97,159,091	\$329,845,783	\$138,769,311 / \$282,233,800	\$159,935,982	\$178,540,179
Return on investment: Uniformed	\$36,447,345	\$98,067,456	\$52,456,259 / \$82,806,493	\$59,572,839	\$66,394,070
Return on investment: Police Officers	\$25,914,598	\$94,681,757	\$46,461,410 / \$65,054,840	\$52,822,997	\$57,553,118
<b>Efficiency:</b>					
Cost per member: Fairfax County Employees	\$41	\$44	\$47 / \$53	\$56	\$60
Cost per member: Uniformed	\$101	\$108	\$119 / \$87	\$105	\$114
Cost per member: Police Officers	\$121	\$111	\$132 / \$117	\$140	\$152
Investment costs as a percent of assets: Fairfax County Employees (2)	0.44%	0.49%	0.50% / 0.47%	0.61%	0.58%
Investment costs as a percent of assets: Uniformed	0.44%	0.53%	0.58% / 0.49%	0.70%	0.64%
Investment costs as a percent of assets: Police Officers	0.45%	0.52%	0.54% / 0.51%	0.70%	0.66%
<b>Service Quality:</b>					
Percent of retiree checks issued within schedule time frame: Fairfax County Employees	100%	100%	100% / 100%	100%	100%
Percent of retiree checks issued within schedule time frame: Uniformed	100%	100%	100% / 100%	100%	100%
Percent of retiree checks issued within schedule time frame: Police Officers	100%	100%	100% / 100%	100%	100%
Return compared to assumed actuarial rate (7.5%): Fairfax County Employees	5.88%	18.42%	7.50% / 13.55%	7.50%	7.50%
Return compared to assumed actuarial rate (7.5%): Uniformed	5.92%	15.02%	7.50% / 10.97%	7.50%	7.50%
Return compared to assumed actuarial rate (7.5%): Police Officers	4.63%	16.07%	7.50% / 9.63%	7.50%	7.50%
Large cap domestic equity return compared to S&P 500 Index: S&P 500 Index	0.26%	19.11%	NA / 6.32%	NA	NA

## Retirement Administration Agency

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Service Quality:</b>					
Large cap domestic equity return compared to S&P 500 Index: Fairfax County Employees	3.86%	20.83%	NA / 3.32%	NA	NA
Large cap domestic equity return compared to S&P 500 Index: Uniformed	1.71%	18.48%	NA / 8.17%	NA	NA
Large cap domestic equity return compared to S&P 500 Index: Police Officers	5.40%	18.72%	NA / 3.29%	NA	NA
Fixed income return compared to the Lehman Aggregate Bond Index: Lehman Aggregate Bond Index	10.40%	0.32%	NA / 6.80%	NA	NA
Fixed income return compared to the Lehman Aggregate Bond Index: Fairfax County Employees	12.36%	6.14%	NA / 10.55%	NA	NA
Fixed income return compared to the Lehman Aggregate Bond Index: Uniformed	10.48%	0.87%	NA / 7.55%	NA	NA
Fixed income return compared to the Lehman Aggregate Bond Index: Police Officers	9.77%	1.68%	NA / 7.25%	NA	NA
<b>Outcome:</b>					
Percent of retiree payments processed on time: Fairfax County Employees	100%	100%	100% / 100%	100%	100%
Percent of retiree payments processed on time: Uniformed	100%	100%	100% / 100%	100%	100%
Percent of retiree payments processed on time: Police Officers	100%	100%	100% / 100%	100%	100%
Deviation from actuarial rate of return (total plan): Fairfax County Employees	(1.6%)	10.9%	0.0% / 6.1%	0.0%	0.0%
Deviation from actuarial rate of return (total plan): Uniformed	(1.6%)	7.5%	0.0% / 3.5%	0.0%	0.0%



# Retirement Administration Agency

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Outcome:</b>					
Deviation from actuarial rate of return (total plan): Police Officers	(2.9%)	8.6%	0.0% / 2.1%	0.0%	0.0%
Deviation from S&P 500 (large cap equities): Fairfax County Employees	3.6%	1.7%	0.0% / (3.0%)	0.0%	0.0%
Deviation from S&P 500 (large cap equities): Uniformed	1.5%	(0.6%)	0.0% / 1.9%	0.0%	0.0%
Deviation from S&P 500 (large cap equities): Police Officers	5.1%	(0.4%)	0.0% / (3.0%)	0.0%	0.0%
Deviation from Lehman Aggregate (fixed income): Fairfax County Employees	2.0%	5.8%	0.0% / 3.8%	0.0%	0.0%
Deviation from Lehman Aggregate (fixed income): Uniformed	0.1%	0.6%	0.0% / 0.8%	0.0%	0.0%
Deviation from Lehman Aggregate (fixed income): Police Officers	(0.6%)	1.4%	0.0% / 0.5%	0.0%	0.0%

(1) This indicator was previously reported separately as number of retirees and number of active members. Beginning in FY 2001, these indicators were combined and are now shown as the total number of members.

(2) This indicator was previously reported as investment costs as a percentage of earnings. However, beginning in FY 2001, the indicator was revised and now reflects the costs as a percentage of assets.

## Performance Measurement Results

For the second year in a row, investment returns for each of the three retirement systems were above the long-term average rate of 7.5 percent assumed for actuarial purposes. Returns were 13.6 percent for the Employees' system, 9.6 percent for the Police Officers system, and 11.0 percent for the Uniformed system in FY 2005. These returns were achieved in a year in which returns in the capital markets were positive, but where the major U.S. stock and bond indices returned mid-single digits. The S&P 500 index was up 6.3 percent and the Lehman Brothers Aggregate Bond Index was up 6.8 percent. The diversification strategies of the three different systems contributed to the total returns achieved. U.S. Small Cap stocks with a return of 9.4 percent outperformed the large-cap S&P 500 and non-U.S. stocks in developed markets returned 14.1 percent. Stocks in emerging market countries returned 34.9 percent. Real estate returns were also strong, with private real estate returning 16.0 percent and equity real estate (REITs) returning 32.6 percent.

These overall returns in the capital markets and each system's asset allocation strategy, combined with the value added by the investment management firms employed by each system, resulted in the strong investment results for FY 2005. The return for the Employees' system also benefited substantially from exposure to alternative markets and absolute return strategies, with returns on those portfolios of 32.3 percent and 29.6 percent, respectively.

In the universe of public funds used to assess relative performance, results for the Employees' system were exceptional, placing in the top 10<sup>th</sup> percentile for the one-, three-, five-, and 10-year periods ending June 30, 2005. Returns for the Uniformed system were also strong relative to other public funds, ranking in the 38<sup>th</sup> percentile for the year. The returns for the Police Officers system were slightly below the median public fund and ranked in the 60<sup>th</sup> percentile for the year.

# Retirement Administration Agency

## FUND STATEMENT

### Fund Type G60, Pension Trust Funds

### Fund 600, Uniformed Retirement

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$755,288,695</b>	<b>\$805,644,042</b>	<b>\$836,684,846</b>	<b>\$890,502,712</b>
Revenue:				
Employer Contributions	\$27,192,791	\$33,207,127	\$33,207,127	\$39,690,793
Employee Contributions	7,774,572	8,369,903	8,369,903	8,788,398
Employee Payback	179,227	63,000	63,000	63,000
Return on Investments <sup>1</sup>	37,515,302	59,572,839	59,572,839	66,394,070
Total Realized Revenue	\$72,661,892	\$101,212,869	\$101,212,869	\$114,936,261
Unrealized Gain (Loss) <sup>2</sup>	46,572,124	\$0	\$0	\$0
Total Revenue	\$119,234,016	\$101,212,869	\$101,212,869	\$114,936,261
<b>Total Available</b>	<b>\$874,522,711</b>	<b>\$906,856,911</b>	<b>\$937,897,715</b>	<b>\$1,005,438,973</b>
Expenditures:				
Administrative Expenses	\$632,361	\$785,522	\$1,010,742	\$815,773
Investment Services <sup>1</sup>	4,982,513	5,380,928	5,380,928	5,460,291
Payments to Retirees Beneficiaries	31,250,190	39,978,284	39,978,284	46,835,775
Refunds	428,024	572,049	572,049	642,225
Refunds	544,777	453,000	453,000	466,000
Total Expenditures	\$37,837,865	\$47,169,783	\$47,395,003	\$54,220,064
<b>Total Disbursements</b>	<b>\$37,837,865</b>	<b>\$47,169,783</b>	<b>\$47,395,003</b>	<b>\$54,220,064</b>
<b>Ending Balance<sup>3</sup></b>	<b>\$836,684,846</b>	<b>\$859,687,128</b>	<b>\$890,502,712</b>	<b>\$951,218,909</b>

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of \$1,280,932.65 has been reflected as an increase to FY 2005 revenues and expenditures to record gross income and expenditures associated with securities lending transactions per GASB 28. The audit adjustment has been included in the FY 2005 Comprehensive Annual Financial Report (CAFR). Details of the FY 2005 audit adjustment will be included in the FY 2006 Third Quarter Package.

<sup>2</sup> Unrealized gain/loss will be reflected as an actual revenue at the end of each fiscal year.

<sup>3</sup> The Uniformed Retirement Fund maintains fund balances at adequate levels relative to projected requirements. The fund balance fluctuates annually primarily due to interest on investments.

# Retirement Administration Agency

## FUND STATEMENT

**Fund Type G60, Pension Trust Funds**

**Fund 601, Fairfax County  
Employees' Retirement**

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$2,067,515,324</b>	<b>\$2,173,249,219</b>	<b>\$2,307,321,603</b>	<b>\$2,411,182,865</b>
Revenue:				
County Employer Contributions	\$34,314,915	\$37,061,273	\$37,061,273	\$41,016,851
County Employee Contributions	19,605,406	20,858,780	20,858,780	21,907,719
School Employer Contributions	12,643,198	12,982,800	12,982,800	15,112,500
School Employee Contributions	7,446,167	8,111,747	8,111,747	8,517,334
Employee Payback	512,181	480,000	480,000	500,000
Return on Investments <sup>1</sup>	217,409,392	159,935,982	159,935,982	178,540,179
<b>Total Realized Revenue</b>	<b>\$291,931,259</b>	<b>\$239,430,582</b>	<b>\$239,430,582</b>	<b>\$265,594,583</b>
Unrealized Gain (Loss) <sup>2</sup>	68,128,266	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$360,059,525</b>	<b>\$239,430,582</b>	<b>\$239,430,582</b>	<b>\$265,594,583</b>
<b>Total Available</b>	<b>\$2,427,574,849</b>	<b>\$2,412,679,801</b>	<b>\$2,546,752,185</b>	<b>\$2,676,777,448</b>
Expenditures:				
Administrative Expenses	\$1,804,200	\$2,253,391	\$3,272,663	\$2,391,877
Investment Services <sup>1</sup>	13,408,816	12,740,658	12,740,658	13,643,462
Payments to Retirees Beneficiaries	96,335,124	112,518,518	112,518,518	121,711,119
Refunds	2,159,306	2,533,481	2,533,481	2,539,364
Refunds	6,545,800	4,504,000	4,504,000	4,504,000
<b>Total Expenditures</b>	<b>\$120,253,246</b>	<b>\$134,550,048</b>	<b>\$135,569,320</b>	<b>\$144,789,822</b>
<b>Total Disbursements</b>	<b>\$120,253,246</b>	<b>\$134,550,048</b>	<b>\$135,569,320</b>	<b>\$144,789,822</b>
<b>Ending Balance<sup>3</sup></b>	<b>\$2,307,321,603</b>	<b>\$2,278,129,753</b>	<b>\$2,411,182,865</b>	<b>\$2,531,987,626</b>

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of \$3,303,857.92 has been reflected as an increase to FY 2005 revenues and expenditures to record gross income and expenditures associated with securities lending transactions per GASB 28. The audit adjustment has been included in the FY 2005 Comprehensive Annual Financial Report (CAFR). Details of the FY 2005 audit adjustment will be included in the FY 2006 Third Quarter Package.

<sup>2</sup> Unrealized gain/loss will be reflected as an actual revenue at the end of each fiscal year.

<sup>3</sup> The Employees' Retirement Fund maintains fund balances at adequate levels relative to projected requirements. The fund balance fluctuates annually primarily due to interest on investments.

# Retirement Administration Agency

## FUND STATEMENT

### Fund Type G60, Pension Trust Funds

### Fund 602, Police Retirement

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$679,147,572</b>	<b>\$717,606,487</b>	<b>\$735,092,033</b>	<b>\$774,143,952</b>
Revenue:				
Employer Contributions	\$14,901,070	\$17,473,164	\$17,473,164	\$19,360,390
Employee Contributions	9,913,553	9,403,117	9,403,117	9,873,273
Employee Payback	17,330	30,000	30,000	25,000
Return on Investments <sup>1</sup>	45,307,626	52,822,997	52,822,997	57,553,118
<b>Total Realized Revenue</b>	<b>\$70,139,579</b>	<b>\$79,729,278</b>	<b>\$79,729,278</b>	<b>\$86,811,781</b>
Unrealized Gain (Loss) <sup>2</sup>	\$21,487,394	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$91,626,973</b>	<b>\$79,729,278</b>	<b>\$79,729,278</b>	<b>\$86,811,781</b>
<b>Total Available</b>	<b>\$770,774,545</b>	<b>\$797,335,765</b>	<b>\$814,821,311</b>	<b>\$860,955,733</b>
Expenditures:				
Administrative Expenses	\$556,681	\$759,060	\$1,016,511	\$780,207
Investment Services <sup>1</sup>	5,144,007	4,751,106	4,751,106	4,935,971
Payments to Retirees	27,750,271	32,608,028	32,608,028	34,717,374
Beneficiaries	1,492,113	1,775,714	1,775,714	1,866,627
Refunds	739,440	526,000	526,000	526,000
<b>Total Expenditures</b>	<b>\$35,682,512</b>	<b>\$40,419,908</b>	<b>\$40,677,359</b>	<b>\$42,826,179</b>
<b>Total Disbursements</b>	<b>\$35,682,512</b>	<b>\$40,419,908</b>	<b>\$40,677,359</b>	<b>\$42,826,179</b>
<b>Ending Balance<sup>3</sup></b>	<b>\$735,092,033</b>	<b>\$756,915,857</b>	<b>\$774,143,952</b>	<b>\$818,129,554</b>

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of \$1,740,180.35 has been reflected as an increase to FY 2005 revenues and expenditures to record gross income and expenditures associated with securities lending transactions per GASB 28. The audit adjustment has been included in the FY 2005 Comprehensive Annual Financial Report (CAFR). Details of the FY 2005 audit adjustment will be included in the FY 2006 Third Quarter Package.

<sup>2</sup> Unrealized gain/loss will be reflected as an actual revenue at the end of each fiscal year.

<sup>3</sup> The Police Retirement Fund maintains fund balances at adequate levels relative to projected requirements. The fund balance fluctuates annually primarily due to interest on investments.

# Fund 691

## Educational Employees' Supplementary Retirement

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### **Focus**

Fund 691, Educational Employees' Supplementary Retirement, funds retirement benefits for contributing members. Funding is provided from employee and employer contributions and return on investment of the Fund's assets. FY 2007 expenditures are estimated at \$159.2 million.

# Fund 691

## Educational Employees' Supplementary Retirement

### FUND STATEMENT

Fund Type G60, Trust and Agency Funds

Fund 691, Educational Employees'  
Supplementary Retirement

	FY 2005 Actual <sup>1</sup>	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan <sup>2</sup>	FY 2007 Superintendent's Proposed
<b>Beginning Balance</b>	<b>\$1,528,120,115</b>	<b>\$1,579,225,180</b>	<b>\$1,647,713,156</b>	<b>\$1,708,463,342</b>
Receipts:				
Contributions	\$72,017,181	\$77,140,920	\$77,547,620	\$80,862,168
Investment Income	175,147,111	120,500,000	131,049,425	140,878,133
Total Revenue	\$247,164,292	\$197,640,920	\$208,597,045	\$221,740,301
<b>Total Available</b>	<b>\$1,775,284,407</b>	<b>\$1,776,866,100</b>	<b>\$1,856,310,201</b>	<b>\$1,930,203,643</b>
Total Expenditures	\$127,571,251	\$151,825,260	\$147,846,859	\$159,204,200
<b>Total Disbursements</b>	<b>\$127,571,251</b>	<b>\$151,825,260</b>	<b>\$147,846,859</b>	<b>\$159,204,200</b>
<b>Ending Balance</b>	<b>\$1,647,713,156</b>	<b>\$1,625,040,840</b>	<b>\$1,708,463,342</b>	<b>\$1,770,999,443</b>

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of \$1 have been reflected as an increase to the beginning balance, audit adjustments in the amount of \$11,786,859 have been reflected as an increase to FY 2005 revenues and audit adjustments of \$1,977,745 have been reflected as a decrease to FY 2005 expenditures. The audit adjustments have been included in the FY 2005 Comprehensive Annual Financial Report (CAFR). Details of the FY 2005 audit adjustments will be included in the *FY 2006 Third Quarter Review*.

<sup>2</sup> The *FY 2005 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on December 1, 2005, during their *FY 2005 Midyear Review*. The Fairfax County School Board adjustments will be officially reflected in the County's *FY 2006 Third Quarter Review*, which will be acted upon by the Board of Supervisors on April 24, 2006.

# Fund 700

## Route 28 Tax District

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### Focus

Fairfax County, in partnership with Loudoun County, formed the Route 28 Highway Transportation Improvement District on December 21, 1987. Under Virginia law such a district may be formed only upon the joint petition of owners of at least 51 percent of the land area in each county which is within the boundaries of the proposed district and which has been zoned or is used for commercial or industrial purposes. The District was formed to provide improvements to State Route 28 which connects State Route 7 in eastern Loudoun County to U.S. Route 50 and Interstate 66 in western Fairfax County, running approximately parallel to the County's western border. State Route 28 provides access to Dulles International Airport, along with the Dulles Access Road, which connects the Capital Beltway to Dulles International Airport. This District was formed upon landowner petition to accelerate planned highway improvements proposed by the state which relied primarily on slower pay-as-you-go financing from the Northern Virginia region's share of the state primary road fund allocation. Under the terms of the agreement with the state, the District will fund 75 percent of defined Phase I and Phase II improvements and the state will fund 25 percent.

The District, administered by a Commission appointed by the Board of Supervisors of both counties, may subject the owners of industrial and commercial property within the District to a maximum additional tax assessment of 20 cents per \$100 of assessed value. These funds, in addition to funds received through the State Primary Road Fund allocation formula, are to be used for the road improvements and debt service on bonds issued by the state. Improvements completed for Phase I of the Route 28 project included widening the existing road from two to six lanes and upgrading three major intersections. Legislation authorizing the issuance of Commonwealth Transportation Board (CTB) revenue bonds up to \$160.7 million plus issuance expenses to finance the Phase I improvements to Route 28 was enacted during the 1988 Virginia General Assembly and became effective July 1, 1988. This legislation stipulates that the additional tax assessment in the District and funds allocated to the highway construction district, in which Route 28 lies, would reimburse the state for its debt service payments on its bonds. The Commonwealth issued \$138.5 million in revenue bonds for the District in September 1988.

Fairfax County and Loudoun County have entered into a contract with the District and agreed to levy an additional tax assessment, as requested by the District, collect the tax, and pay all tax revenues to a Fiscal Agent for distribution. The contract specifies that the counties shall pay all revenues collected on behalf of the District to Trustees jointly designated by the CTB and the counties, and the District in turn shall notify the County of the required payment and request a rate sufficient to collect that amount, up to a maximum of 20 cents per \$100 of assessed value. The rate is set at 20 cents per \$100 dollars of assessed value and to date, the District Commission has not proposed a rate reduction in anticipation of expenditure requirements for the next and final phase of planned improvements.

In FY 2007, an amount of \$10,215,052 has been included for Fairfax County collections based on estimated tax collections plus an allowance for potential property buy-outs, late payments and penalties. FY 2001 was the first year in its history that the District was able to pay the entire debt service requirement without state contributions. In accordance with the terms of the contract, the District must pay the full debt requirement for two years before the tax rate can be reduced.

In August 2002 Fairfax County, Loudoun County, the Commonwealth Transportation Board and the Fairfax County Economic Development Authority (EDA) entered into new contractual agreements that will provide for construction of a portion of additional improvements on Route 28 (Phase II improvements). Specifically, six separated grade interchanges will be constructed to ease traffic congestion. Funding totaling \$201.7 million is made available from a joint financing plan that provides \$75.4 million from CTB funds allocated from the state six-year primary and secondary road plan, approximately \$36.4 million of remaining CTB Route 28 bond authorization, and \$90 million of bond funds to be issued by the EDA and supported by the two counties.

The funded Phase II improvements are expected to cost \$198.3 million to complete. The remaining \$3.5 million surplus is available as contingency or for future improvements. Remaining unfunded Phase II improvements include the completion of four other interchanges and widening a portion of the highway to eight lanes. State grant funding is being pursued to potentially expedite some or all of the remaining projects.

## Fund 700 Route 28 Tax District

If state grant funding is unavailable, funding for these improvements will be addressed at a later date. It should be noted that on June 29, 2005 the Route 28 Tax District Commission voted unanimously to recommend that the Loudoun County and Fairfax County Boards of Supervisors authorize the use of up to \$1.5 million from the Route 28 Highway Transportation Improvements Project Completion Fund and request the Virginia Department of Transportation (VDOT) to contract with the Route 28 Corridor Improvements LLC to prepare ten percent conceptual design plans for interchanges at Willard Road, Frying Pan Park Road, Innovation Drive and Nokes Boulevard. Plans completed to this level will allow for identification of needed rights of way and provide more accurate cost estimates needed to assess future financing options. This recommendation was approved by the Fairfax Board of Supervisors on September 12, 2005 and by the Loudoun Board of Supervisors on September 6, 2005.

All bond issues will be fully supported by District tax revenue. In order to maximize revenues available for new debt service, the CTB refunded its outstanding 1992 bonds in October 2002. At the same time the CTB issued \$36.4 million of new bonds for construction, representing the balance of bond authorization remaining from the 1988 acts of the General Assembly. The Fairfax County EDA issued Transportation Contract Revenue bonds in the amount of \$33.375 million in October 2003 and issued \$57.4 million in August 2004. In the event that District revenues are not sufficient to make debt service payments, the state bonds are backed by the appropriated state allocations to the Northern Virginia Transportation District. The EDA bonds will be supported by a Revenue Stabilization Fund (RSF) equal to maximum annual EDA debt service created from surplus revenue collections. As a further credit enhancement for the proposed EDA bonds, both Fairfax and Loudoun Counties have pledged a joint moral obligation in the event that tax revenues and the RSF are not sufficient to support EDA debt service. Also, the Series 2004 Bonds are guaranteed under a separate insurance policy by MBIA Insurance Corporation. The following chart depicts the financing structure:

### Current Bonds

Bond Year (April 1)	District Revenues <sup>1</sup>	CTB Annual Debt Service <sup>2</sup>	EDA Annual Debt Service <sup>3</sup>	Total Annual Debt Service	Excess Revenues	Cumulative Excess Revenues <sup>4</sup>
Balance Fwd						\$6,408,259
2003	\$5,836,398	\$4,656,294	\$0	\$4,656,294	\$1,180,104	7,588,363
2004	12,679,429	7,523,176	3,127,943	10,651,119	2,028,310	9,616,673
2005	13,367,270	7,531,145	3,676,138	11,207,283	2,159,987	11,776,660
2006	14,176,176	7,528,145	4,169,446	11,697,591	2,478,585	12,755,245 <sup>5</sup>
2007	16,073,382	7,529,845	4,169,446	11,699,291	4,374,091	17,129,336
2008		7,524,883	4,169,446	11,694,329		
2009		7,530,713	4,169,446	11,700,159		
2010		7,528,150	4,529,446	12,057,596		
2011		7,528,835	5,148,566	12,677,401		
2012		7,529,625	5,601,701	13,131,326		
2013		7,530,300	5,837,713	13,368,013		
2014		7,528,050	5,630,263	13,158,313		
2015		7,531,800	5,672,350	13,204,150		
2016		7,530,550	5,716,810	13,247,360		
2017		7,528,800	5,888,810	13,417,610		
2018		7,525,800	6,270,000	13,795,800		
2019		8,100,000	6,406,763	14,506,763		
2020		8,100,000	7,122,200	15,222,200		
2021		8,105,000	7,117,375	15,222,375		
2022		8,105,000	7,119,325	15,224,325		



## Fund 700 Route 28 Tax District

Bond Year (April 1)	District Revenues <sup>1</sup>	CTB Annual Debt Service <sup>2</sup>	EDA Annual Debt Service <sup>3</sup>	Total Annual Debt Service	Excess Revenues	Cumulative Excess Revenues <sup>4</sup>
2023		8,105,000	7,120,975	15,225,975		
2024		8,105,000	7,121,000	15,226,000		
2025		8,105,000	7,117,250	15,222,250		
2026		8,105,000	7,122,750	15,227,750		
2027		8,105,000	7,116,500	15,221,500		
2028		8,105,000	7,118,500	15,223,500		
2029		8,105,000	7,117,750	15,222,750		
2030		8,105,000	7,119,500	15,224,500		
2031		8,105,000	7,117,250	15,222,250		
2032		8,105,000	7,120,500	15,225,500		
2033			7,118,250	7,118,250		
<b>Total</b>	N/A	<b>\$231,046,111</b>	<b>\$179,853,412</b>	<b>\$410,899,523</b>	N/A	N/A

<sup>1</sup> FY 2003 represents partial year tax revenue and interest collections from October 1, 2002 to April 1, 2003. Tax district revenues for FY 2004 and FY 2005 represent all revenue collected from April 2, 2003 through April 1, 2004 and April 2, 2004 through April 1, 2005, respectively. FY 2006 and FY 2007 are estimates of combined Fairfax and Loudoun collections plus estimated interest earnings on revenue, debt service reserve and revenue stabilization fund accounts. Actual revenues may also include district buy-out proceeds.

<sup>2</sup> CTB Revenue Refunding and Revenue Bond Debt Service issue of September 26, 2002.

<sup>3</sup> Based on completion of EDA bond issues in 2003 and 2004 for an aggregate amount of \$90,785,000. Sale of the Series 2003 bonds in the amount of \$33,375,000 was completed on October 29, 2003. Sale of the Series 2004 bonds in the amount of \$57,410,000 was completed on August 19, 2004.

<sup>4</sup> Balance Forward represents funds on account with CTB and transferred to the Fiscal Agent upon refunding the 1992 bonds and new money bonds issued October 2002. An amount of \$7.12 million is reserved to fund the Revenue Stabilization Fund (RSF). Excess revenues available after achieving full RSF funding are held with the Fiscal Agent and may be used to fund deficiencies in the Debt Service Fund, additional Phase II improvements or reduce the tax rate in accordance with the District Contract. The tax rate may not be reduced until the District has recorded at least two successive years of excess revenues.

<sup>5</sup> An amount of \$1.5 million was transferred to VDOT in September 2005 for 10 percent design of the last four interchanges.

### FY 2007 Funding Adjustments

The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:

- ◆ **Fiscal Agent Payments** **\$954,953**  
An increase of \$954,953 in estimated payments to the fiscal agent which includes taxes due of \$8,715,052 based on the anticipated January 1, 2006 assessment, an allowance for one time buyouts and late payments of \$1,500,000 and appropriation of all funds available in fund balance remaining from prior year collections.

### Changes to FY 2006 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:

- ◆ There have been no revisions to this fund since approval of the FY 2006 Adopted Budget Plan.

# Fund 700

## Route 28 Tax District

### FUND STATEMENT

Fund Type G70, Agency Funds

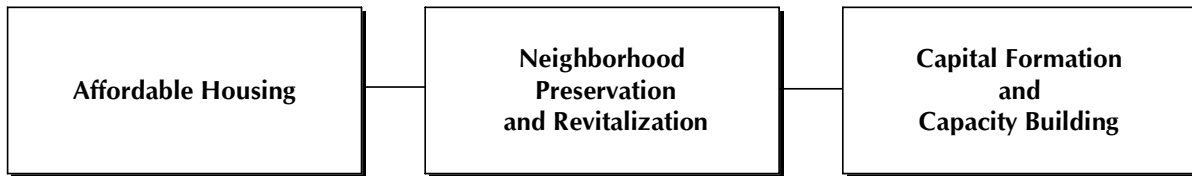
Fund 700, Route 28 Tax District

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$91</b>	<b>\$39,590</b>	<b>\$641</b>	<b>\$0</b>
Revenue:				
Real Estate Taxes-Current <sup>1</sup>	\$6,908,468	\$7,720,509	\$7,759,458	\$8,715,052
Revenue from Buy Outs	0	1,500,000	1,500,000	1,500,000
Interest on Investments	1,533	0	0	0
Total Revenue	\$6,910,001	\$9,220,509	\$9,259,458	\$10,215,052
<b>Total Available</b>	<b>\$6,910,092</b>	<b>\$9,260,099</b>	<b>\$9,260,099</b>	<b>\$10,215,052</b>
Expenditures:				
Payments to the Fiscal Agent	\$6,909,451	\$9,260,099	\$9,260,099	\$10,215,052
Total Expenditures	\$6,909,451	\$9,260,099	\$9,260,099	\$10,215,052
<b>Total Disbursements</b>	<b>\$6,909,451</b>	<b>\$9,260,099</b>	<b>\$9,260,099</b>	<b>\$10,215,052</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$641</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Tax rate/per \$100 Assessed Value	\$0.20	\$0.20	\$0.20	\$0.20

<sup>1</sup> Estimate to provide for sufficient appropriation includes projected tax collections based on assessments, and allowances for late payments, penalties and permitted property buy-outs. All monies collected are required to be remitted to the Fiscal Agent monthly as collected.

<sup>2</sup> As all monies collected are required to be remitted to the Fiscal Agent monthly as collected the ending balance should be zero unless as of the closing period there were pending remittances to the Fiscal Agent.

# Housing and Community Development Program Overview



## Introduction

The Housing Overview section describes the programs and projects operated by the Fairfax County Department of Housing and Community Development (HCD) and the multiple sources of funds that support these activities.

As a County agency, HCD undertakes many programs on behalf of the Board of Supervisors. HCD also serves as the administrative arm of the Fairfax County Redevelopment and Housing Authority (FCRHA), a separate legal entity that was established in 1966 pursuant to Chapter 1, Title 36 of the Code of Virginia. FCRHA's roles include planning, design, production, rehabilitation and maintenance of housing, primarily for low- and moderate-income households, and assisting in the revitalization of neighborhoods in Fairfax County. Eleven Commissioners are appointed to the FCRHA for four-year terms by the Board of Supervisors.

The sources supporting HCD's operations include County funds, General Obligation Bonds, federal grants, private capital, and revenue from program operations (e.g., developer fees, rent from tenants of housing owned by the FCRHA and income from repayment of loans). As a result of these multiple, complex funding streams, HCD has 20 funds. It should be noted that Fund 947, FCRHA Capital Contributions was closed out in FY 2005, and residual fund balances were transferred to Fund 948, FCRHA Private Financing. In addition, Fund 319, The Penny for Affordable Housing Fund, was created in FY 2006. Some funds are appropriated by the Board of Supervisors, while others are allocated by the FCRHA. All are included in this budget in order to provide a complete financial overview. These 20 funds encompass all of the operations of HCD/FCRHA with the exception of several housing developments that are operated by outside management companies under contract with the FCRHA and/or are owned by the FCHRA in partnership with private investors. Separate financial records are maintained for these developments.

FY 2007 expenditures supporting the HCD and FCRHA activities total \$104,961,414 including \$9,356,915 in General Fund support, \$36,804,569 in other County appropriated funds, and \$58,799,930 in non-County appropriated funds. Total revenue for FY 2007 is anticipated to be \$104,406,851 as shown on the Consolidated Fund Statement. Receipts from federal/state sources are anticipated to be \$53,020,775, or 51 percent of total funding sources. More detailed descriptions of FY 2007 funding levels may be found in the narratives for each Fund following this Overview.

As part of the FY 2007 Budget Guidelines approved by the Board of Supervisors on April 18, 2005, the Board directed the County Executive to identify an allocation process before the Board's fall recess, to be approved by the Board of Supervisors, to prioritize and monitor affordable housing preservation initiatives funded through the annual designation of the value of one penny on the real estate tax rate. This process, which was approved in May 2005, is designed to quickly and significantly impact the availability of affordable housing in the County within established criteria. An initial amount of \$17,900,000 was included in a new County Capital Projects Fund 319, The Penny for Affordable Housing Fund, in the FY 2006 budget for this purpose. A total of \$21,900,000 has been included for FY 2007 as Real Estate tax revenue.

Because HCD's programs are supported by multiple sources of funds, the Agency Mission and Focus, Program Goals, Key Accomplishments, FY 2007 Initiatives, and Performance Measures are consolidated in this Overview rather than appearing with each fund. Performance measures for FY 2007 are consistent with FY 2006 Performance measures. These measures do not include statistics on the developments that are privately managed and/or owned by partnerships. This Overview also provides summary information on the organization, staffing and consolidated budget for HCD.

# Housing and Community Development Program Overview

## Mission

To preserve and increase opportunities for affordable housing in Fairfax County based on need, community priorities and the policy of the Board of Supervisors and the FCHRA. Driven by a community vision, to lead efforts to revitalize older areas of Fairfax County, to spur private reinvestment, maximize existing infrastructure and public investment, reverse negative perceptions, and create employment opportunities.

## Focus

HCD connects with the residents of Fairfax County at their roots – home, neighborhood and community. All HCD programs, activities and services revolve around this important link and can be grouped in three service areas: **Affordable Housing**, **Neighborhood Preservation and Revitalization**, and **Capital Formation and Capacity Building**.

**Affordable Housing** supports individuals and families in their effort to find homes that are safe, affordable, and stable.

**Neighborhood Preservation and Revitalization** focuses on preserving and improving neighborhoods. In addition, HCD links residential and commercial neighbors to revitalize the entire community and bring new vitality to aging areas.

**Capital Formation and Capacity Building** focuses on development of partnerships with private investors and other public agencies resulting in capital investment and financial support for the HCD and FCRHA mission.

These service areas encompass all of the activities of the 20 HCD funds. The total FY 2007 Advertised Budget Plan of \$105 million can be distributed to these service areas and the general costs of running the department. It should be noted that many of the functional areas of HCD cross these service areas, so an exact allocation to the service areas is not possible. The FY 2007 Advertised Budget Plan is \$71 million less than the *FY 2006 Revised Budget Plan* primarily due to the fact that many of the projects in the Neighborhood Preservation and Revitalization and Capital Formation and Capacity Building Service Areas are carried over for multiple years. Previously allocated balances have been carried over into FY 2006 to allow for continuation of the capital projects.

Highlighted below are the main functions included in each of the service areas. Additional information concerning the goals, accomplishments and key initiatives in each of these areas can be found after this summary.

### THINKING STRATEGICALLY

Strategic issues for the Department include:

- Fulfilling its purpose of providing opportunities for affordable housing and economic vitality in thriving diverse communities;
- Generating resources through the identification of new resources, new capital and new partnerships to support and enhance programs that serve the missions of HCD and the FCRHA;
- Producing, retaining, acquiring and restoring quality affordable residences, neighborhoods and communities;
- Ensuring the efficient management and maintenance of affordable housing in FCRHA programs in a manner consistent with or exceeding community standards;
- Providing opportunities to preserve, restore and improve the economic vitality of affordable residential neighborhoods and commercial neighborhoods; and
- Promoting the planning and implementation of technological innovations in HCD.

# Housing and Community Development Program Overview

## **Affordable Housing:**

### **First Time Home Buyers Program and Moderate Income Direct Sales Program**

This function offers new and resale homes at below market prices. These homes are built by private developers and are located within neighborhoods throughout the County. HCD markets the homes and, in some cases, provides financing assistance to first time homebuyers. Through FY 2005, 1,557 homes have been sold to first-time homebuyers through these programs.

### **Below-Market Mortgages and Down-payment and Closing Costs Loans**

The Homeownership branch facilitated the administration of \$10,507,036 of below market first trust mortgage funds in FY 2005, enabling 69 families to purchase their first home through the Virginia Housing Development Authority's (VHDA) SPARC program and \$482,430 in below market rate second trust financing, which assisted 29 families through VHDA's HOME STRIDE program.

### **Homeownership Resource Center**

The newly opened Homeownership Resource Center serves approximately 500 persons per month by providing information on homeownership, homeownership education, one-on-one and group counseling sessions, opportunities to meet with lenders, required applicant briefings, and coordination of resources for current and prospective first time homebuyers.

### **Homeownership Education**

Through a partnership with VHDA, local lenders and housing professionals, six hour homeownership education classes were provided to 1,397 persons in FY 2005. Completion of the class qualifies graduates to participate in the First Time Homebuyer Program and the ability to access below-market financing, down payment and closing cost assistance. Classes have been offered in English, Spanish, Vietnamese, Korean, and American Sign Language.

### **Foreclosure Prevention**

Affordable housing units were preserved by the FCRHA intervention to stop foreclosures, which would have extinguished the affordability covenants.

### **Post Ownership Counseling and Education:**

Through this program, first-time homebuyers learn about maintaining their home and their responsibilities as homeowners living within their community. In FY 2005, post purchase education and counseling was provided in three developments, housing 116 households plus 25 recent Housing Choice Voucher homebuyers.

### **Compliance Monitoring**

Compliance monitoring continues on over 1,400 First Time Homebuyer properties and Housing Choice Voucher Homeownership voucher participants, as well as the Employee Homeownership Assistance Program and the Down Payment and Closing Cost Assistance program loans. The goal of compliance monitoring is to ensure that participants are utilizing housing programs in accordance with governing local, state, and federal rules and regulations.

### **FCRHA Rental Housing**

This function provides housing with rents commensurate with income. It includes properties under the Fairfax County Rental Program (FCRP) for those with modest means, as well as properties owned by limited partnerships affiliated with the FCRHA. In addition, it encompasses properties under the Fairfax County Public Housing Program and rental subsidies under the Fairfax County Housing Choice Voucher Program for those with very low incomes. These resources provide housing for nearly 5,800 low- and moderate- income households.

### **FCRHA Development Activities**

HCD, in conjunction with the FCRHA, facilitates the development of affordable housing by non-profit and for-profit developers through incentives and financing. HCD and FCRHA also build and own housing for low- and moderate-income families and individuals, and households with special needs. In addition, FCRHA partners with private investors, through limited partnerships, to develop and operate affordable housing.

# Housing and Community Development Program Overview

## **Elderly Housing**

This activity provides 408 affordable living units at elderly housing properties in Fairfax, the town of Herndon, the Springfield area, Lincolnia in McLean and the Mount Vernon/Gum Springs area of Alexandria.

## **Relocation Monitoring for Federally Funded Projects**

This program provides technical assistance and monitoring for preservation initiatives, which includes a Home Investment Partnership Grant (HOME) funded renovation of a 102 unit affordable rental housing complex. This activity also includes relocation services for all federally-funded projects throughout the agency. Seventy relocation reviews were completed to support appropriate spending of CDBG and HOME funds in FY 2005.

## **Relocation Advisory Services for Condominium Conversion**

These services provide technical assistance to developers under both the Fairfax County Relocation Guidelines and [Fairfax County Code](#) for projects where there is substantial rehabilitation and condominium conversion. Technical assistance under the federally mandated Uniform Relocation Act is provided if federal funds are involved in the project.

## **Affordable/Workforce Housing**

This initiative is based on the recommendation of the Preservation Action Committee, a resident task force appointed by the Board of Supervisors, to address the loss of affordable/workforce housing in the County. Strategies include providing incentives to owners of affordable units and financing projects which preserve affordable housing. The Board of Supervisors has dedicated revenue equivalent to the value of one penny on the Real Estate Tax for this purpose in Fund 319, The Penny for Affordable Housing Fund.

## **Neighborhood Preservation and Revitalization:**

### **Fairfax County Revitalization Activities**

These activities focus on overseeing preparation and implementation of revitalization strategies in seven designated commercial revitalization areas. They involve planning for a community vision and sense of place, design and creative approaches to redevelopment, marketing of local business, and attracting private development and investment.

### **Home Improvement Loan Program and Home Repair for the Elderly**

These activities provide loans to homeowners (and some landlords) to fix up their properties. In addition, there is a crew to assist qualified elderly homeowners in making minor repairs at no charge. In FY 2005, over \$380,000 was lent to homeowners for repairs and improvements to their property and 95 qualified disabled or elderly homeowners received free repairs.

### **Neighborhood Improvements**

This activity is targeted at preservation and improvement in residential neighborhoods designated under the Community Improvement Program and in designated Conservation and Redevelopment areas. Following a community planning process and adoption of plans, the program also focuses on improvements to street, sidewalk, storm drainage and other infrastructure designed and constructed in conjunction with the Department of Public Works and Environmental Services (DPWES).

### **Blight Abatement**

This activity addresses resident concerns about specific properties which are abandoned, dilapidated or otherwise unsafe. Efforts are made to encourage property owners to abate identified blight. If these efforts fail, the County may take direct action to repair or demolish the property. During FY 2005, approximately 198 properties were identified as blighted properties. This number continues to decrease, which may indicate that more homeowners are opting to voluntarily clean-up their properties before they can be categorized as "blighted." During FY 2005, HCD facilitated the demolition or rehabilitation of 34 properties deemed to be blighted throughout the County.

# Housing and Community Development Program Overview

## **Capital Formation and Capacity Building:**

### **Funding Opportunities**

This activity focuses on identifying and applying for available funding opportunities to leverage and supplement County funds for projects and programs. It includes federal entitlement grants such as Community Development Block Grant (CDBG) and HOME Investment Partnership Grant (HOME), other federal, state and local grants and loans, and private financing.

### **Partnering**

This activity links the FCRHA financing abilities with those of the private sector (non-profit and for-profit) to generate additional financial resources. Non-profit corporations or limited liability corporations (LLC) formed by the FCRHA partner with private investors to benefit from Federal Low Income Housing Tax Credits to fund FCRHA affordable housing for families and seniors. In addition, FCRHA issues revenue bonds to raise funds from private investors to fund affordable housing and community facilities.

### **Consolidated Plan/Consolidated Community Funding Advisory Committee (CCFAC)**

HCD provides leadership in developing and implementing the County's annual Consolidated Plan in conjunction with the CCFAC, a residents' committee. The Consolidated Plan is the required annual application for several entitlement grants to the County from the U.S. Department of Housing and Urban Development (HUD), which provided about \$10 million for local housing and community development programs in FY 2006.

### **Human Services**

This activity provides resources to the County's non-profit partners through the Consolidated Community Funding Pool (CCFP) for critical human services such as youth programs, housing support services, and services targeted toward the County's immigrant population. A major portion of the funding comes from CDBG, administered by HCD, which also supports CCFP planning and administers contract awards. CCFP provided \$9.6 million in total funding for these services in FY 2006.


# Housing and Community Development Program Overview

## Affordable Housing Service Area

### Goal



To implement the Board of Supervisors' Affordable Housing Goal that "opportunities should be available to all who live or work in Fairfax County to purchase or rent safe, decent, affordable housing within their means." This goal will be achieved through providing development, technical assistance, and financing services in conjunction with the FCRHA and both for- and non-profit community partners; managing and maintaining quality affordable rental housing; administering rental housing subsidies in accordance with federal regulations and local policies; and providing homeownership opportunities to eligible households.

## New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision\*



 Maintaining Safe and Caring Communities	Recent Success	FY 2007 Initiative	Fund
Initiated foreclosure prevention efforts and preserved two affordable housing units.	✓		143
Provided relocation services and monitoring for preservation initiatives and the renovation of a 102 unit affordable rental housing complex.	✓		142
Administered a Housing Choice Voucher Homeownership pilot program for 25 households and evaluated and recommended revisions for the future expansion of the program.	✓	✓	142,145, 966
Updated Fairfax County Relocation Guidelines.	✓		142
Provide rehabilitation grants for Affordable Dwelling Units and Moderate Income Direct Sales properties.		✓	145
Continue to implement two major workflow projects aimed at improving effectiveness and efficiency in the Housing Choice Voucher (HCV), Public Housing, and FCRP programs.	✓	✓	941, 966, 967
Improve property security audit program through greater involvement and coordination with residents, managers, and the Property Improvement and Maintenance Division.		✓	941, 967
Continue to reduce management and maintenance costs of FCHRA-owned housing in specific expense areas without sacrificing service quality. Seek additional or new funding sources to increase service where needed.	✓	✓	941, 967
Upgrade property surveillance and monitoring systems and enhance security resources.		✓	967
Revised and updated leases for the Fairfax County Rental Program to reflect current market practices and incorporate recent HUD regulation changes.	✓		941, 950, 967




## Housing and Community Development Program Overview

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>	<b>Fund</b>
Continue to implement strategies to address the loss of affordable/workforce housing in the County, including incentives to owners of affordable units and financing projects which preserve affordable housing.	✓	✓	319
Provided construction technical services to a nonprofit for the preservation of Island Walk.	✓		144
Constructing sewer repairs and planning for a replacement of one of the two group homes – Sunrise Halfway House.		✓	144
To provide a caring and safe environment for low-income seniors in our community, the following projects are anticipated in FY 2007: preparation of architectural plans for the Lewinsville Assisted Living Facility; development of construction plans for Little River Glen III (90 rental units and 60 rental units for Phase IV); and, provision of technical assistance to Birmingham Green for the development of an assisted living facility.		✓	TBD
Complete construction of Little River Glen II Assisted Living Facility, which is now named Braddock Glen.	✓	✓	144, 948
Purchase and/or construct units for the Magnet Housing Program, including predevelopment of Glenwood Mews.		✓	948
Provided technical assistance to a County task force responsible for developing Single Room Occupancy (SRO) housing in Fairfax County.	✓		144
 <b>Building Livable Spaces</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>	<b>Fund</b>
Continue to provide opportunities for 114 families to purchase their first home, including 32 accessible units.	✓	✓	142
Developed and implemented American Dream Down Payment Initiative Program to assist first time homebuyers.	✓		142, 145
Opened Homeownership Resource Center which will serve households of low and moderate income interested in becoming homeowners.	✓	✓	142
Implemented accessibility and senior housing priorities for newly available accessible First Time Homebuyer units.	✓		142
Explore lease to purchase options for FCRHA tenants.		✓	145
Completed the new senior center at Herndon Harbor House in May 2005.	✓		111
Completed renovations of 40 FCRP units and 80 Public Housing units to ensure that our properties provide a safe and decent living environment for our tenants.	✓		969

## Housing and Community Development Program Overview

 <b>Building Livable Spaces</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>	<b>Fund</b>
Undertook comprehensive property and capital needs assessments of Public Housing and FCRP properties at 65 sites.	☑		941, 967
Rehabilitate and modernize 228 units of Public Housing in FY 2007.		☑	967, 969
Developed web based application system for First Time Homebuyer property lotteries.	☑		142/940
Developed new marketing material for all First Time Homebuyer Programs.	☑		142
To promote homeownership education, the Homeownership Branch held First Time Homebuyer orientation classes in multilanguage format for 2,880 prospective homebuyers and continued with the next phase of this program by sponsoring a six-hour VHDA homeownership class for 1,397 prospective homebuyers.	☑	☑	142
Implement Language Access Initiative to bring homeownership information, education and counseling to households speaking Spanish, Korean and Vietnamese.		☑	145
 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>	<b>Fund</b>
Continue to provide innovative residential support services to disabled Fairfax County residents participating in the Housing Choice Voucher and Public Housing programs in partnership with a local non-profit, Psychiatric Rehabilitation Services, through a HUD Resident Opportunity and Supportive Services Grant.	☑	☑	965, 967
Recognized as a HUD High Performer for HCD's performance in the Housing Choice Voucher (HCV) program. This recognition was awarded in FY 2005 under the Section 8 Management Assessment Program (SEMAP).	☑		966
Recognized as a HUD High Performer for HCD's performance in the Public Housing Program. This recognition was awarded in FY 2005 under the Public Housing Assessment Program (PHAS).	☑		967
Reached 99.5 percent utilization of Housing Choice Vouchers in FY 2005. The goal is to maintain 98-100 percent utilization in FY 2006 and FY 2007 due to changes in HUD mandated funding restrictions.	☑	☑	966
Initiate a Magnet Housing partnership with INOVA Health Care to provide affordable housing close to hospitals for nursing program students.		☑	144
Continue to increase size and scope of the Family Self-Sufficiency program as HUD funding becomes available.	☑	☑	966,967

# Housing and Community Development Program Overview

 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>	<b>Fund</b>
Updated the HUD Annual Plan for Public Housing to include the resident survey follow-up plan and solicit recommendations from the community, the FCRHA, and the Resident Advisory Council on Plan revisions.	☑		966,967
Began construction for Southgate Community Center.	☑		948, 340
Planned and developed the construction of the new senior center at Little River Glen III, which will bring seniors together.	☑	☑	948,340
Completed construction of the \$10,870,000 James Lee Community Center.	☑		340, 341

\* A complete listing and description of the Department of Housing and Community Development (HCD) funds may be found at the end of the HCD Program Overview.

## FY 2007 Funding Adjustments

The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:

- ◆ Refer to specific Department of Housing and Community Development fund budgets in Volume 2 for FY 2007 funding adjustments.

## Changes to FY 2006 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:

- ◆ Refer to specific Department of Housing and Community Development fund budgets in Volume 2 for changes to the FY 2006 Adopted Budget Plan.

## Affordable Housing Service Area

### Key Performance Measures

#### Goal

To implement the Board of Supervisors' Affordable Housing Goal that "opportunities should be available to all who live or work in Fairfax County to purchase or rent safe, decent, affordable housing within their means." This goal will be achieved through providing development, technical assistance and financing services in conjunction with the FCRHA and both for-profit and non-profit community partners; managing and maintaining quality affordable rental housing; administering rental housing subsidies in accordance with federal regulations and local policies; and providing homeownership opportunities to eligible households.

# Housing and Community Development Program Overview

## Service Area: Affordable Housing - Public Housing

### Objectives

- ◆ To obtain a Public Housing Assessment System (PHAS) rating of 93 percent or better on a 100-point scale in the categories of vacant unit turnaround time, capital fund administration, work order completion, security, unit inspections, self-sufficiency and resident satisfaction.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Clients housed	2,967	2,940	2,920 / 3,165	3,136	3,136
<b>Efficiency:</b>					
Cost per client	\$2,086	\$2,184	\$2,150 / \$2,037	\$2,085	\$2,085
<b>Service Quality:</b>					
Occupancy rate	99%	99%	99% / 99%	99%	99%
<b>Outcome:</b>					
HUD's PHAS rating (1)	92.0%	97.0%	93.0% / NA	93.0%	93.0%

(1) This rating covers the fiscal year and is awarded within six months at the end of the fiscal year. The FY 2005 rating has not yet been received. A PHAS rating above 90 percent earns the FCRHA a rating of "High Performer."

## Public Housing Performance Measurement Results

In FY 2005, the Public Housing program continued to provide high quality housing to over 3,000 Fairfax County residents and maintained a high occupancy rate of 99 percent at the properties. Agency indicators in nearly every area of the Public Housing Assessment System (PHAS) are rated very highly, resulting in an overall PHAS rating of 97 percent in FY 2004, which is the most current data available. The cost per client decreased in FY 2005 compared with FY 2004 as more clients were served.

## Service Area: Affordable Housing - Fairfax County Rental Program (FCRP)

### Objectives

- ◆ To obtain a Program Assessment rating of 86 percent or better on a 100-point scale in the categories of vacant unit turnaround time, work order completion, security, unit inspections, self-sufficiency and resident satisfaction.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Clients housed (1)	2,068	1,494	2,939 / 1,378	1,437	1,437
<b>Efficiency:</b>					
Cost per client	\$1,665	\$2,000	\$2,000 / \$1,985	\$1,959	\$1,959
<b>Service Quality:</b>					
Occupancy rate	98.9%	98.9%	98.0% / 99.0%	98.0%	98.0%
<b>Outcome:</b>					
FCRP assessment rating	82%	86%	86% / 78%	86%	86%

(1) This assessment is applied to units which are managed by the FCRHA. The FCRHA did not include units that are privately managed as stated in last year's indicator. In order to do this, the performance indicators will need to be changed to accurately track the information.

# Housing and Community Development Program Overview

## Fairfax County Rental Program (FCRP) Performance Measure Results

In FY 2005, 78 percent of the residents residing in FCRP properties indicated that they were satisfied or very satisfied with the FCRP program. Occupancy remained at 99 percent. Despite the fact that there was some program growth due to additional ADU/FCRP units purchased by the FCRHA, the cost per client has decreased from FY 2004 to FY 2005 due to the privatization of Stonegate Village Apartments, which is now managed by a third party contractor.

### Service Area: Affordable Housing – Section 8

#### Objectives

- ◆ To obtain a Section 8 Management Assessment rating of 92 percent or better on a 100-point scale in the categories of timeliness and quality of inspections, rent calculations, lease-ups and contract enforcement, as well as in nine other areas specified by HUD.

Indicator	Prior Year Actuals			Current Estimate FY 2006	Future Estimate FY 2007
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual		
<b>Output:</b>					
Clients housed	10,185	10,534	10,534 / 10,140	10,123	10,123
<b>Efficiency:</b>					
Cost per client	\$3,485	\$3,828	\$3,828 / \$3,985	\$3,973	\$3,973
<b>Service Quality:</b>					
Utilization rate	100%	98%	99% / 99%	99%	99%
<b>Outcome:</b>					
SEMAP rating (1)	100%	93%	92% / NA	92%	92%

(1) The Section 8 Management Assessment Program (SEMAP) rating period is for the prior fiscal year and the rating is awarded within six months of the end of the fiscal year. A SEMAP rating over 90 percent earns the FCRHA "Outstanding Performer" status from HUD.

### Section 8 Performance Measurement Results

In FY 2004, which is the latest available data, performance measures exceeded the targeted outcome of 92 percent as measured under the federal assessment called Section 8 Management Assessment Program (SEMAP). The FY 2004 SEMAP rating was 93 percent. The increase in client cost is related to higher average housing assistance payments from FY 2004 to FY 2005.

### Service Area: Affordable Housing – Elderly Housing Programs

#### Objectives

- ◆ To accurately track the cost of subsidized Assisted Living for a 52-bed facility.

Indicator	Prior Year Actuals			Current Estimate FY 2006	Future Estimate FY 2007
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual		
<b>Output:</b>					
Clients housed	221	52	52 / 52	52	NA
<b>Efficiency:</b>					
Cost per client	\$14,616	\$29,012	\$29,012 / \$29,534	\$29,012	NA

# Housing and Community Development Program Overview

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Service Quality:</b>					
Occupancy rate	99%	98%	98% / 96%	98%	NA
<b>Outcome:</b>					
Elderly program assessment (1) (2) (3)	92%	NA	NA / NA	NA	NA

(1) Performance data for FY 2002 through FY 2003 were based on the previous objective of tracking the efficiency of the entire Elderly program. These Cost Center indicators have been changed as of FY 2004 to track the cost of a subsidized Assisted Living, 52-bed facility.

(2) Currently working on a relevant elderly program assessment tool for the assisted living facility.

(3) New performance measures are under development for this service area.

## Elderly Housing Performance Measurement Results

In FY 2005, 52 Assisted Living units were statistically isolated for independent tracking. This performance measure addresses performance of 52 units in one assisted living development. The Elderly Independent Living program, utilizing County dollars, apartment rent revenue and Federal HOME subsidy monies, has sustained strong occupancy rates of approximately 97 to 99 percent since FY 2002. New performance measures are being developed during FY 2007 which will more accurately capture the performance of elderly housing programs; therefore, no targets have been set for FY 2007 using current indicators.

## Service Area: Affordable Housing - Homeownership

### Objectives

- ◆ To obtain a Program Assessment rating of 95 percent or better on indicators addressing sales rate, foreclosures and rate of participation.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
First time homebuyers	147	97	120 / 114	120	120
<b>Efficiency:</b>					
Cost per new homeowner	\$1,098	\$1,664	\$1,148 / \$1,838	\$1,838	\$1,838
<b>Service Quality:</b>					
Participant satisfaction survey scores	99%	99%	95% / 95%	95%	95%
<b>Outcome:</b>					
Assessment rating	99%	99%	95% / 95%	95%	95%

## Homeownership Performance Measurement Results

The number of new and resale units varies from year to year, due to a variety of factors outside HCD's control. The pace of real estate development in the County and the timing of the production of affordable dwelling units (ADUS) within a development are two examples. In FY 2005, 114 first time homebuyers achieved homeownership utilizing HCD programs, which is less than the FY 2005 estimate of 120. In FY 2005, service delivery satisfaction rate for FY 2005 was 95 percent, the same level as the FY 2005 initial estimate.



# Housing and Community Development Program Overview

**Service Area: Neighborhood Preservation and Revitalization Service Area of Housing Units** 



**Goal**

To provide opportunities to preserve, restore and improve the economic vitality of affordable residential neighborhoods and commercial service areas.

**New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision \***

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>	<b>Fund</b>
Provide neighborhood improvements to 40 residential properties in one Conservation Area.		<input checked="" type="checkbox"/>	144
Improved 95 residences through the Home Repair for the Elderly Housing Program.	<input checked="" type="checkbox"/>		142
Provide “fast track” of reported Blight cases to enhance ability to facilitate abatement.		<input checked="" type="checkbox"/>	940
 <b>Building Livable Spaces</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>	<b>Fund</b>
Implement a façade improvement program for the Annandale Commercial Business Center.		<input checked="" type="checkbox"/>	340
Completed a development study of revitalization concepts and implementation strategies for the southeast quadrant of Baileys Crossroads/Seven Corners Commercial Revitalization District	<input checked="" type="checkbox"/>		340
Create plans for detailed streetscape improvements within the Merrifield Suburban Center along the east side of Gallows Rd. between Providence Forest Dr. and Prescott Dr. Streetscape standards to include hardscape and landscape amenities.		<input checked="" type="checkbox"/>	340

## Housing and Community Development Program Overview

 <b>Building Livable Spaces</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>	<b>Fund</b>
Site has been identified and negotiations for purchase almost complete for parkland in the Merrifield Town Center. (Urban Park)		<input checked="" type="checkbox"/>	340
Consulting Services for an Economic Analysis of the Lake Anne Village Center has been completed along with community focus groups and charrette.	<input checked="" type="checkbox"/>		340
Several projects have been completed or are underway to revitalize the Richmond Highway Corridor, including façade improvements for five businesses with the allocation of \$250,000 to the program, over \$750 million in mixed use real estate developments, and an Urban Land Institute (ULI) Technical Assistance Panel initiative.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	340,142
For the Springfield Commercial Revitalization District, pilot Community Development Authority (CDA) and Tax Increment Financing (TIF) programs were created, and the agency facilitated \$22 million in new hotel real estate development and over \$500 million in mixed use development projects.	<input checked="" type="checkbox"/>		340
 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>	<b>Fund</b>
Created and published a solicited PPEA for 1,000 space park and ride facility with potential of a mixed used development in the Springfield Commercial Revitalization District.	<input checked="" type="checkbox"/>		340
Assisted the Annandale Commercial Revitalization Committee to submit extensive Annual Plan Review (APR) nomination to fundamentally change the comprehensive plan for the Annandale Commercial Revitalization District.	<input checked="" type="checkbox"/>		340
Initiate revitalization program for Bailey's southeast quadrant of the Bailey's\Seven Corners Revitalization District to solicit a PPEA for development of a proposed new East County Center.		<input checked="" type="checkbox"/>	340
Implemented the Investing in Communities Program (ICP) with funding request of over \$850,000.	<input checked="" type="checkbox"/>		142

\* A complete listing and description of the Department of Housing and Community Development (HCD) funds may be found at the end of the HCD Program Overview.



# Housing and Community Development Program Overview

## Neighborhood Preservation and Revitalization of Housing Units Service Area

### Key Performance Measures – Neighborhood Preservation

#### Objectives

- ◆ To leverage and/or obtain \$16 in additional funds per \$1 of County funds for affordable housing, housing preservation, neighborhood improvement, and public service and to improve properties. To improve County residential properties utilizing the Blight Abatement Program, Home Improvement Loan Program, Home Repair for the Elderly, and the Neighborhood Improvement Program.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Number of properties improved and enhanced	NA	NA	NA / 311	310	310
Properties identified for improvement	NA	NA	NA / 3,444	3,250	3,400
<b>Efficiency:</b>					
Amount of general county funds per property improved or enhanced	NA	NA	NA / \$525	\$525	\$525
<b>Service Quality:</b>					
Amount of leveraged funds per \$1 of County funds	NA	NA	NA / \$13	\$15	\$16
<b>Outcome:</b>					
Cumulative number of properties improved or enhanced since 2000 through County programs	NA	NA	NA / 311	620	920

### Performance Measurement Results

The agency developed new, more comprehensive indicators for FY 2007 that will track the agency's ability to leverage funds per County dollar expended to improve and enhance identified blighted properties.

# Housing and Community Development Program Overview

## Service Area: Commercial Area Revitalization

### Key Performance Measures - Revitalization

#### Objectives

- ◆ To leverage and/or obtain \$69 in additional funds for every \$1 in County funds spent in commercial service areas.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Annual County funding	NA	NA	NA / \$633,150	\$642,424	\$668,121
Federal and State funding	NA	NA	NA / \$1,410,000	\$300,000	\$600,000
Private Investment (1)	NA	NA	NA / \$41,332,132	\$42,477,364	\$45,453,868
<b>Efficiency:</b>					
Dollars of private investment for every County \$1.00 expended	NA	NA	NA / \$68	\$67	\$68
Total dollars for every County \$1.00 expended	NA	NA	NA / \$65	\$66	\$69
<b>Service Quality:</b>					
Visits to businesses	NA	NA	NA / NA	360	480
Number of web pages requested (www.fcrevit.org)	NA	NA	NA / 5,285	100,000	150,000
<b>Outcome:</b>					
Percentage change in private investment	NA	NA	NA / NA	3%	7%

(1) Building permit dollar amount in all revitalization districts.

### Performance Measurement Results

The agency developed new, more comprehensive, indicators for FY 2007 that will track the agency's ability to leverage funds against the various funding sources used to promote commercial revitalization. Actual data from FY 2005 was used to project FY 2006 and FY 2007 expected performance.



# Housing and Community Development Program Overview

## Capital Formation and Capacity Building Service Area



### Goal

To pursue partnerships with investors, the philanthropic community, the Commonwealth and state and federal government that will result in capital investment and financial support for the DHCD and FCRHA mission. In addition, to enhance the potential for successful development and preservation by helping to increase the number of viable development organizations, and assisting these organizations in increasing their development capacity.

## New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision \*

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>	<b>Fund</b>
Provided financing for the construction of 66 units of elderly housing – Coppermine II.	<input checked="" type="checkbox"/>		142
Provided funding for the acquisition, rehabilitation, preservation of 98 units by Wesley Housing and the purchase of ten condo units by the FCRHA.	<input checked="" type="checkbox"/>		144, 319
Provided financing to AHC for acquisition of 98 units at Hollybrooke II using The Penny for Affordable Housing Fund and FCRHA Tax-Exempt Bonds.	<input checked="" type="checkbox"/>		319, 144
Provide financing for the rehabilitation of an elderly project – Forest Glen.		<input checked="" type="checkbox"/>	144
Refund or refinance high interest rate financing for FCRHA-owned projects.		<input checked="" type="checkbox"/>	948
Saved \$67,217 for Castellani Meadows by prepayment high interest mortgage.	<input checked="" type="checkbox"/>		950
 <b>Building Livable Spaces</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>	<b>Fund</b>
Develop various financing plans to promote affordable housing, which includes: financing for the Lewinsville Assisted Living Facility; construction of the Little River Glen III (Phase A – 90 units); predevelopment funds to the projects that apply to the Affordable Housing Partnership Program Tier 1 and Tier 2; and, permanent financing for the rental units acquired through the Affordable Dwelling Unit program.		<input checked="" type="checkbox"/>	142, 144, 145, 948
Continue to develop various financing plans to promote affordable housing, which includes: predevelopment funds and financing to a nonprofit for the development of Chesterbrook Residences, an assisted living facility; and, permanent financing through the Affordable Housing Partnership Program to Birmingham Green for gap financing to develop an assisted living facility.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	142, 144, 145

## Housing and Community Development Program Overview

 <b>Building Livable Spaces</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>	<b>Fund</b>
Pursue additional funding for affordable housing projects through the Federal Home Loan Bank Board.		☑	948
Pursue projects where the FCRHA is the conduit issuer of tax-exempt bonds.		☑	948
Provided temporary and permanent financing for the purchase of five units at Willow Oaks, which is part of the County's Magnet Housing Program.	☑		984,144
Consistent with the Magnet Housing Program goal of collocating community essential workforce with safe and affordable housing, financial support was provided for several projects in FY 2006: permanent financing for Glenwood Mews Magnet Housing Project; financing plan for West Ox 30 one-bedroom unit and Training Center facility; temporary financing for the procurement of ten Affordable Dwelling Units (ADU) at Wescott Ridge; and permanent financing for additional units purchased through the ADU program for Magnet Housing.	☑		948, 144, 142, 319, 941, 145
 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>	<b>Fund</b>
Facilitated the preparation of the <u>Consolidated Plan One-Year Action Plan for FY 2005</u> by the Consolidated Community Funding Advisory Committee (CCFAC), and processed it through public review and approval by the Board of Supervisors and HUD.	☑		142,143, 144,145
Facilitate preparation of the required <u>Five Year Consolidated Plan FY 2006 -2010</u> (for CDBG, HOME, ESG and HOPWA federal funding) that includes support to the CCFAC, the public input process and review and approval by the Board of Supervisors and HUD.		☑	142,143, 144,145
Support planning and implementation of the FY 2007/2008 Request for Proposals process for the Consolidated Community Funding Pool (CCFP) and administration of contract awards for services provided by community based nonprofits. CCFP provided \$9.0 million in funding for services in FY 2005 to the County's non-profit partners for critical human services such as youth programs, affordable housing and support services, and services targeted toward the County's immigrant population.		☑	142
Finance various projects through Bond Anticipation Notes, which will include: the construction of an Adult Day Care Center at Lewinsville and Little River Glen II/Braddock Glen; the construction of the Little River Glen III Senior Center; and, the construction of the Southgate Community Center.		☑	948, 340
Financed Herndon Senior Center through Lease Revenue Bonds.	☑		948

\* A complete listing and description of the Department of Housing and Community Development (DHCD) funds may be found at the end of the DHCD Program Overview.

# Housing and Community Development Program Overview

## CONSOLIDATED FUND STATEMENT

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance<sup>1</sup></b>	<b>\$49,663,360</b>	<b>\$21,403,140</b>	<b>\$60,964,795</b>	<b>\$22,877,595</b>
Revenue:				
Federal/State	\$54,241,585	\$51,537,248	\$79,548,985	\$53,020,775
General Fund Contributions <sup>2</sup>	13,502,493	25,999,466	26,454,247	9,356,915
Program Income	11,682,851	10,807,006	10,885,236	11,133,737
Sale of Bonds	15,366,265	0	6,777,651	0
Investment Income	756,508	618,208	628,949	611,576
Monitoring/Service Fees	1,622,005	778,882	778,882	466,566
Bank Funds	0	0	0	0
Utility Reimbursements	126,505	129,699	129,699	126,505
Repayment of Advances	1,078,037	380,982	380,982	324,995
Proffered Contributions	1,989,924	1,400,000	1,400,000	1,600,000
Real Estate Tax Revenue <sup>3</sup>	0	0	0	21,900,000
Miscellaneous/Other	7,935,483	5,791,172	10,799,499	5,865,782
<b>Total Revenue<sup>4</sup></b>	<b>\$108,301,656</b>	<b>\$97,442,663</b>	<b>\$137,784,130</b>	<b>\$104,406,851</b>
<b>Total Available</b>	<b>\$157,965,016</b>	<b>\$118,845,803</b>	<b>\$198,748,925</b>	<b>\$127,284,446</b>
Expenditures:				
Personnel Services	\$11,885,531	\$13,283,074	\$13,623,474	\$14,453,620
Operating Expenses	51,695,439	52,541,844	60,326,456	55,330,638
Capital Equipment	0	0	0	0
Grant Projects	11,004,597	9,926,315	28,394,356	9,562,396
Capital Projects	22,372,241	21,745,597	73,527,044	25,614,760
<b>Total Expenditures<sup>4</sup></b>	<b>\$96,957,808</b>	<b>\$97,496,830</b>	<b>\$175,871,330</b>	<b>\$104,961,414</b>
<b>Total Disbursements</b>	<b>\$96,957,808</b>	<b>\$97,496,830</b>	<b>\$175,871,330</b>	<b>\$104,961,414</b>
<b>Ending Balance</b>	<b>\$61,007,208</b>	<b>\$21,348,973</b>	<b>\$22,877,595</b>	<b>\$22,323,032</b>

<sup>1</sup>As part of the *FY 2005 Carryover Review*, the FY 2006 Beginning Balance in Fund 965, Housing Grants, was reduced to \$0 from \$42,413 as requested by the U.S. Department of Housing and Urban Development to close out the Public Housing Drug Elimination and HOPWA Grants that expired prior to FY 2006 and were not carried forward to FY 2006. All expenditure and revenue reimbursements were completed for these grants.

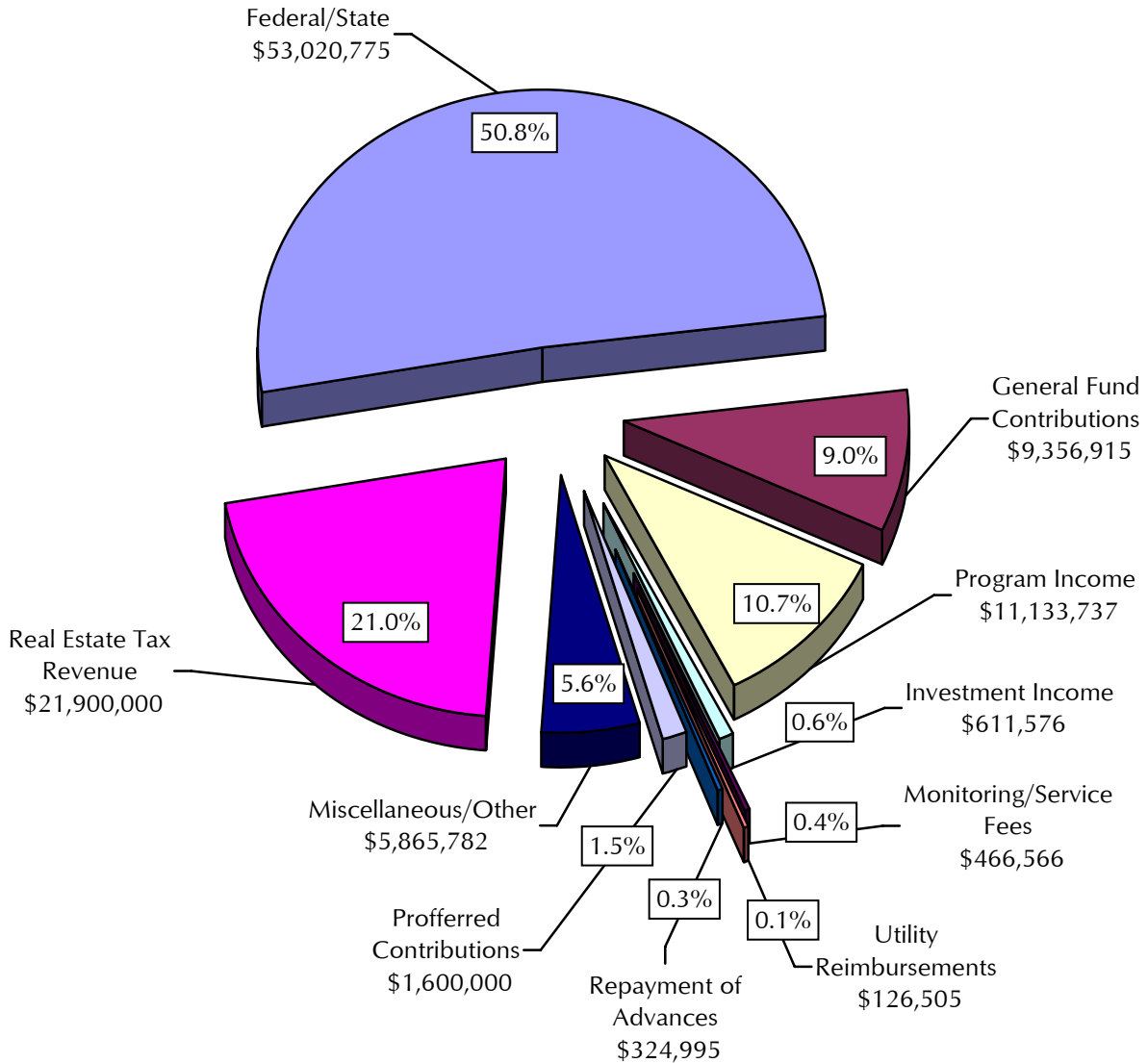
<sup>2</sup>The General Fund Contributions include the General Fund Transfers to Fund 141, Elderly Housing Programs, Fund 144, Housing Trust Fund, Fund 340, Housing Assistance Program, and Fund 319, The Penny for Affordable Housing Fund, with the remainder reflecting Agency 38 funding within the General Fund. Due to a change in the way Fund 319 is accounted for, the FY 2007 total only includes the General Fund Transfers to Fund 141 in the amount of \$1,450,052 and Fund 340 in the amount of \$935,000. The remaining \$6,971,863 reflects Agency 38 funding within the General Fund.

<sup>3</sup>FY 2007 Real Estate Tax Revenue reflects funding in Fund 319, The Penny for Affordable Housing Fund, formerly listed under General Fund Contributions in FY 2006.

<sup>4</sup>Designations are based on Fund Category, for example Fund 340, Housing Assistance Programs is included in Capital Projects although some funding is used to support Personnel Services. Fund 949, FCRHA Internal Service Fund, was included as a separate housing fund beginning in FY 1998. Revenues and expenditures for this fund are included in the Consolidated Fund Statement, but do not increase total funding available to the agency. As such, this funding is netted out of the Program Area Summary by Fund.

# Housing and Community Development Program Overview

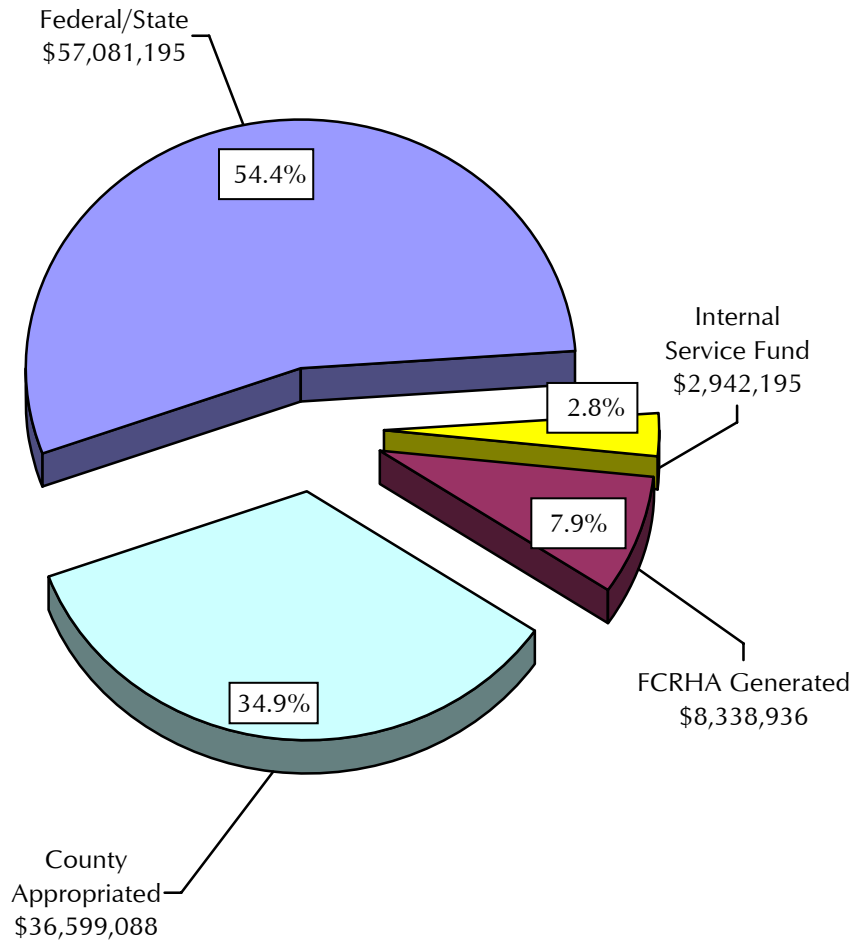
## HOUSING PROGRAMS FY 2007 SOURCE OF FUNDS



**TOTAL REVENUES = \$104,406,851**

# Housing and Community Development Program Overview

## HOUSING PROGRAMS FY 2007 EXPENDITURES



**TOTAL EXPENDITURES = \$104,961,414**

# Housing and Community Development Program Overview

## Budget and Staff Resources

Program Area Summary by Fund				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	227/226.5	227/226.5	226/226	228/228
Grant	7/7	7/7	8/8	8/8
<b>Total Positions</b>	<b>234/233.5</b>	<b>234/233.5</b>	<b>234/234</b>	<b>236/236</b>
<b>County Appropriated Funds:</b>				
Operating:				
001 General Fund	\$5,159,649	\$5,775,045	\$6,229,826	\$6,971,863
141 Elderly Housing Programs	3,135,050	3,307,057	3,664,141	3,344,502
143 Homeowners and Business Loan Programs	873,220	1,743,567	7,393,280	1,597,723
<b>Total Operating Expenditures</b>	<b>\$9,167,919</b>	<b>\$10,825,669</b>	<b>\$17,287,247</b>	<b>\$11,914,088</b>
Capital:				
144 Housing Trust Fund	\$1,938,006	\$1,685,061	\$25,033,643	\$1,850,000
319 The Penny for Affordable Housing Fund	0	17,900,000	17,900,000	21,900,000
340 Housing Assistance Program	1,410,139	935,000	15,408,344	935,000
341 Housing General Obligation Bond Construction	28,895	0	13,657	0
<b>Total Capital Expenditures</b>	<b>\$3,377,040</b>	<b>\$20,520,061</b>	<b>\$58,355,644</b>	<b>\$24,685,000</b>
<b>Total County Appropriated Fund Expenditures</b>	<b>\$12,544,959</b>	<b>\$31,345,730</b>	<b>\$75,642,891</b>	<b>\$36,599,088</b>
<b>Federal/State Support:<sup>2</sup></b>				
965 Housing Grants Fund	\$402,259	\$0	\$296,448	\$0
966 Section 8 Annual Contribution	39,907,410	39,664,110	41,325,571	41,882,198
967 Public Housing, Projects Under Management	5,402,801	5,483,128	5,458,513	5,636,601
969 Public Housing, Projects Under Modernization	1,812,256	0	3,954,785	0
142 Community Development Block Grant <sup>2</sup>	9,919,718	7,310,000	16,898,006	6,905,321
145 HOME Investment Partnership Grant <sup>2</sup>	682,620	2,616,315	11,199,902	2,657,075
<b>Total Federal/State Support</b>	<b>\$58,127,064</b>	<b>\$55,073,553</b>	<b>\$79,133,225</b>	<b>\$57,081,195</b>



# Housing and Community Development Program Overview

Program Area Summary by Fund				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
FCRHA Generated Funds:				
940 FCRHA General Operating	\$2,671,563	\$2,934,588	\$2,940,940	\$3,084,956
941 Fairfax County Rental Program	2,949,714	3,179,332	3,199,568	3,378,841
945 Non-County Appropriated Rehabilitation Loan	5,344	15,000	15,000	15,000
946 FCRHA Revolving Development	105,303	0	1,759,738	0
947 FCRHA Capital Contributions	0	0	0	0
948 FCRHA Private Financing	17,077,642	1,225,536	9,456,877	929,760
949 Internal Service Fund	2,790,394	2,775,328	2,775,328	2,942,195
950 Housing Partnerships	685,825	947,763	947,763	930,379
<b>Subtotal, FCRHA Funds</b>	<b>\$26,285,785</b>	<b>\$11,077,547</b>	<b>\$21,095,214</b>	<b>\$11,281,131</b>
Less:				
949 Internal Service Fund	\$2,790,394	\$2,775,328	\$2,775,328	\$2,942,195
<b>Total, FCRHA Funds</b>	<b>\$23,495,391</b>	<b>\$8,302,219</b>	<b>\$18,319,886</b>	<b>\$8,338,936</b>
<b>Total, All Sources</b>	<b>\$96,957,808</b>	<b>\$97,496,830</b>	<b>\$175,871,330</b>	<b>\$104,961,414</b>
Less:				
949 Internal Service Fund	\$2,790,394	\$2,775,328	\$2,775,328	\$2,942,195
<b>Net Total, All Sources</b>	<b>\$94,167,414</b>	<b>\$94,721,502</b>	<b>\$173,096,002</b>	<b>\$102,019,219</b>

<sup>1</sup> Fund 319, The Penny for Affordable Housing Fund, was established in FY 2006 and detailed as a capital fund, so it did not appear as part of the Department of Housing and Community Development's (HCD's) FY 2006 Adopted Budget Plan. However, Fund 319 is now detailed as a housing fund, which accounts for the \$17,900,000 increase in HCD's FY 2006 Adopted Budget Plan.

<sup>2</sup> Fund 142, Community Development Block Grant, and Fund 145, HOME Investment Partnership Grant, are federally supported County Appropriated funds and have been reflected under the federal/state Support Category. While the Board of Supervisors appropriates funding in these Funds by project, the source of revenue is the federal government. The FY 2007 preliminary estimated federal funding for Fund 142, Community Development Block Grant (CDBG), is \$6,905,321 and for Fund 145, HOME Investment Partnership Grant (HOME), is \$2,657,075.

# Housing and Community Development Program Overview

<b>Position Summary</b>		
<p><b><u>ADMINISTRATION</u></b></p> <p><b>General Fund:</b></p> <ul style="list-style-type: none"> <li>1 Director</li> <li>2 Deputy Directors</li> <li>1 H/C Dev. Division Director</li> <li>1 Management Analyst III</li> <li>1 Management Analyst I</li> <li>1 Info. Tech. Prog. Mgr. I</li> <li>1 Programmer Analyst I</li> <li>1 Info. Tech. Technician II</li> <li>2 Administrative Assistants IV</li> <li>1 Programmer Analyst II</li> </ul> <p><b>Public Housing:</b></p> <ul style="list-style-type: none"> <li>1 Network Tele. Analyst II</li> <li>1 Programmer Analyst I</li> </ul> <p><b>FCRHA:</b></p> <ul style="list-style-type: none"> <li>1 Fiscal Administrator</li> <li>1 Information Officer III</li> <li>1 Information Officer II</li> <li>2 Administrative Assistants IV</li> <li>1 H/C Developer V</li> </ul> <p><b>Section 8:</b></p> <ul style="list-style-type: none"> <li>1 Network Tele. Analyst III</li> <li>1 Network Tele. Analyst II</li> <li>2 Accountants I</li> <li>1 Housing Svcs. Spec. IV</li> </ul>	<p><b>Public Housing:</b></p> <ul style="list-style-type: none"> <li>1 DHCD Property Mgmt. Supvr.</li> <li>1 Housing Services Specialist V</li> <li>1 Housing Services Specialist IV</li> <li>1 Housing Services Specialist III</li> <li>7 Housing Services Specialists II</li> <li>2 Hsg. Svcs. Specs. I</li> <li>3 Sr. Maintenance Supervisors</li> <li>3 A/C Equipment Repairers</li> <li>3 Carpenters II</li> <li>1 Carpenter I</li> <li>1 Painter I</li> <li>1 General Bldg. Maint. Worker II</li> <li>2 General Bldg. Maint. Workers I</li> <li>1 Administrative Assistant IV</li> <li>2 Administrative Assistants II</li> <li>1 Storekeeper</li> <li>1 Warehouse Worker-Driver</li> </ul> <p><b>FCRHA:</b></p> <ul style="list-style-type: none"> <li>1 Housing Svcs. Spec. III</li> <li>1 Housing Svcs. Spec. II</li> <li>1 Administrative Assistant II</li> </ul>	<p><b><u>DESIGN, DEVELOPMENT AND CONSTRUCTION</u></b></p> <p><b>General Fund:</b></p> <ul style="list-style-type: none"> <li>1 H/C Dev. Division Director</li> <li>1 H/C Developer IV</li> <li>1 H/C Developer III</li> <li>1 Administrative Assistant IV</li> </ul> <p><b>FCRHA:</b></p> <ul style="list-style-type: none"> <li>3 H/C Developers V</li> <li>1 H/C Developer IV</li> <li>3 H/C Developers III</li> <li>2 H/C Developers II</li> </ul> <p><b>CDBG:</b></p> <ul style="list-style-type: none"> <li>2 H/C Developers III</li> </ul> <p><b>HOME:</b></p> <ul style="list-style-type: none"> <li>1 H/C Developer IV</li> </ul> <p><b><u>FINANCIAL MANAGEMENT</u></b></p> <p><b>General Fund:</b></p> <ul style="list-style-type: none"> <li>1 Financial Manager</li> <li>1 Fiscal Administrator</li> <li>1 Accountant III</li> <li>2 Accountants II</li> <li>1 Administrative Assistant V</li> <li>1 Administrative Assistant III</li> </ul>

# Housing and Community Development Program Overview

<p><b>CDBG:</b></p> <p>1 Management Analyst III</p> <p><b><u>HOUSING MANAGEMENT:</u></b></p> <p><b>General Fund:</b></p> <p>2 H/C Dev. Division Directors</p> <p>1 Programmer Analyst II</p> <p>1 Housing Svcs. Spec. IV</p> <p>1 Housing Svcs. Spec. III</p> <p>5 Housing Svcs. Specs. II</p> <p>1 Human Svcs. Coord. II</p> <p>1 Vehicle Maint. Coord.</p> <p>1 Warehouse Supervisor</p> <p>1 A/C Equipment Repairer</p> <p>1 Locksmith II</p> <p>2 Plumbers II</p> <p>1 Carpenter I</p> <p>1 Painter I</p> <p>1 Human Services Assistant</p> <p>1 Housing Manager</p> <p>1 Administrative Assistant III</p> <p>1 Administrative Assistant II</p> <p><b>Elderly Housing Programs:</b></p> <p>1 Housing Svcs. Spec. V</p> <p>1 Housing Svcs. Spec. IV</p> <p>2 Housing Svcs. Specs. II</p> <p>1 Housing Svcs. Spec. I</p> <p>1 Sr. Mech. Sys. Supvr.</p> <p>1 Asst. Supvr. Fac. Support</p> <p>1 Electrician II</p> <p>4 Facility Attendants II</p> <p>1 Gen. Bldg. Maint. Wkr. I</p> <p>1 Administrative Assistant V</p> <p>1 Maint. Trade Helper II</p> <p><b>Rental Program:</b></p> <p>3 Hsg. Svcs. Specs. II</p> <p>1 Electrician II</p> <p>1 Engineering Tech. II</p> <p>2 Painters I</p> <p>1 Plumber I</p> <p>1 Gen. Bldg. Maint. Wrkr. II</p> <p>3 Gen. Bldg. Maint. Wrkrs. I</p> <p>1 Administrative Assistant IV</p> <p>1 Administrative Assistant II</p> <p>1 Refr. &amp; A/C Supvr.</p>	<p><b>Housing Partnerships:</b></p> <p>2 Hsg. Svcs. Specs. III</p> <p>1 Hsg. Svcs. Spec. II</p> <p>2 Hsg. Svcs. Specs. I</p> <p>1 Refr. &amp; A/C Supvr.</p> <p>1 Gen. Bldg. Maint. Wrkr. II</p> <p>1 Plumber I</p> <p>2 Administrative Assistants III</p> <p><b>Section 8:</b></p> <p>2 Hsg. Svcs. Specs. IV 1G</p> <p>3 Housing Svcs. Specs. III</p> <p>20 Hsg. Svcs. Specs. II 2G</p> <p>4 Human Services Assistants</p> <p>2 Administrative Assistants IV</p> <p>1 Administrative Assistant III</p> <p>1 Administrative Assistant II</p> <p><b>CDBG:</b></p> <p>1 Housing Svcs. Spec. V</p> <p>1 Housing Svcs. Spec. IV</p> <p>2 Housing Svcs. Specs. II</p> <p><b>Public Housing/Modernization:</b></p> <p>1 H/C Developer IV G</p> <p>2 H/C Developers III G</p> <p>1 Management Analyst I G</p> <p>1 Administrative Assistant II G</p> <p><b><u>COMMUNITY REVITALIZATION</u></b></p> <p><b>General Fund:</b></p> <p>2 H/C Dev. Division Directors</p> <p>5 H/C Developers IV</p> <p>1 Administrative Assistant IV</p> <p>1 GIS Analyst III (1)</p>	<p><b>FCRHA:</b></p> <p>2 Accountants III</p> <p>1 Accountant II</p> <p>1 Administrative Assistant IV</p> <p>1 Administrative Assistant III</p> <p>1 Administrative Assistant II</p> <p><b>CDBG:</b></p> <p>1 Accountant II</p> <p>1 Administrative Assistant IV</p> <p><b>Public Housing:</b></p> <p>1 Chief Acctg. Fiscal Officer</p> <p>1 Accountant II</p> <p>5 Administrative Assistants III</p> <p>1 Administrative Associate</p> <p>1 Management Analyst I</p> <p>1 Business Analyst IV (1)</p> <p><b><u>REAL ESTATE FINANCE AND GRANTS MANAGEMENT</u></b></p> <p><b>General Fund:</b></p> <p>1 H/C Developer IV</p> <p>1 H/C Developer I</p> <p><b>FCRHA:</b></p> <p>1 H/C Developer IV</p> <p>3 H/C Developers II</p> <p>1 Management Analyst III</p> <p>1 Administrative Assistant III</p> <p><b>CDBG:</b></p> <p>1 Real Estate/Grants Manager</p> <p>3 H/C Developers IV</p> <p>1 H/C Developer III</p> <p>1 Sr. Maintenance Supervisor</p> <p>1 Painter I</p> <p>1 Carpenter I</p> <p>1 Administrative Assistant IV</p> <p>2 Administrative Assistants III</p> <p>1 Maint. Trade Helper II</p>
<p><b><u>TOTAL POSITIONS</u></b></p> <p>236 Positions (2) / 236 Staff Years (2.0)</p>		<p><b>G Denotes Grant Positions</b></p> <p><b>( ) Denotes New Position</b></p>

# Housing and Community Development Program Overview

## Housing Fund Structure

In many cases HCD service areas span multiple elements of the fund structure which follows. For example, staff in the General Fund and the FCRHA General Revenue and Operating support most of the activities of the Department.

- ◆ County General Fund
  - Fund 001, General Operating

This Fund includes support for positions in Agency 38, HCD, and provides subsidies for the operation of some rental housing programs. Subsidies include support for expenses such as refuse collection, painting, maintenance positions, real estate taxes, and homeowner/condominium fees charged for condominium units owned by the FCRHA.
- ◆ FCRHA General Revenue and Operating
  - Fund 940, FCRHA General Revenue and Operating

This fund includes all FCRHA revenues generated by financing fees earned from issuance of bonds, monitoring and service fees charged to developers, investment income, project reimbursements, consultant fees, and ground rents on land leased to developers. Revenues support operating expenses for the administration of the private activity bonds and the Home Improvement Loan Program staff.
- ◆ Local Rental Housing Program
  - Fund 941, Fairfax County Rental Program (FCRP)

Fund 941 covers the operation of housing developments that are owned or managed by the FCRHA, other than federally-assisted public housing and certain County-supported rental housing. They include operating costs for the FCRP units, the Woodley-Hills Estate Mobile Home Park, and projects regulated by the Virginia Housing Development Authority, including group homes for the disabled and mentally handicapped. These latter units are owned and maintained by FCRHA; however, programs for the residents are administered by the Fairfax-Falls Church Community Services Board.
  - Fund 950, FCRHA Partnerships

Fund 950 was established in FY 2002 to budget and account for revenue and expenditures related to some of the housing developments owned by partnerships between FCHRA and private investors. Financial records for these partnerships are maintained separately, outside the County financial systems, in order to meet accounting and reporting requirements. However, HCD provides staff support to some of these developments and procures goods and services on behalf of these partnerships which are reflected in Fund 950. Previously, these items were included in Fund 941.
- ◆ Federal Section 8 Rental Assistance
  - Fund 966, Section 8 Annual Contribution

The Section 8 program is a federal housing rental assistance program for lower income families to assist them in leasing housing in the private marketplace. A portion of rent payments is provided by HUD and is calculated under various formulas, incorporating family income and the fair market rent for various types of housing in the Washington Metropolitan Area. The FCRHA administers the program, providing rental vouchers to eligible participants and rental subsidies to certain housing developments.

# Housing and Community Development Program Overview

## ◆ Public Housing Program

- Fund 967, Public Housing, Projects Under Management
- Fund 969, Public Housing, Projects Under Modernization

These funds represent the Federal Public Housing Program that supports the operation, modernization, or acquisition of rental housing to be owned and operated by local housing authorities such as the FCRHA. The Public Housing Program had been divided into two separate components: projects in operation and modernization of existing Public Housing facilities. Under the program qualifications for Public Housing, units are leased to low-income tenants, and tenants pay no more than 30 percent of adjusted income toward dwelling rent or a minimum of \$50 per month.

## ◆ Special Revenue Funds

- Fund 141, Elderly Housing Programs
- Fund 142, Community Development Block Grant (CDBG)
- Fund 143, Homeowner and Business Loan Programs
- Fund 144, Housing Trust Fund
- Fund 145, HOME Investment Partnership Grant (HOME)
- Fund 945, Non-County Appropriated Rehabilitation Loan Program

These Funds include housing programs which have a special source of revenue, including rental income, federal/state support, bank funds, or proffered contributions. Elderly Housing Programs in Fund 141 provide for the operation of FCRHA owned affordable housing for the low- and moderate-income elderly of the County. The CDBG program in Fund 142 is a federal grant that is used to conserve and upgrade neighborhoods through the provision of public facilities, support for community services and stimulation of development of low- and moderate-income housing. The Homeowner and Business Loan Programs in Fund 143 support homeowner assistance, such as the Moderate Income Direct Sales Program, which aids homeowners in the purchase of homes, as well as a federal grant aimed at providing loans to small and minority businesses. Fund 144, Housing Trust Fund, utilizes proffered contributions from private developers, County contributions, and investment earnings to encourage the preservation, development, and redevelopment of affordable housing by the FCRHA, non-profit sponsors, and the private sector. The HOME program in Fund 145 is a federal grant program that supports provision of affordable housing through acquisition, rehabilitation, new construction, and tenant-based rental assistance. Fund 945, Non-County Appropriated Rehabilitation Loan Fund, represents funds raised from private sources for the rehabilitation and upgrading of housing, and works in conjunction with County-appropriated funds in the CDBG and the Homeowner and Business Loan Program Funds.

## ◆ Capital Projects

- Fund 319, The Penny for Affordable Housing Fund
- Fund 340, Housing Assistance Program
- Fund 341, Housing General Obligation Bond Construction

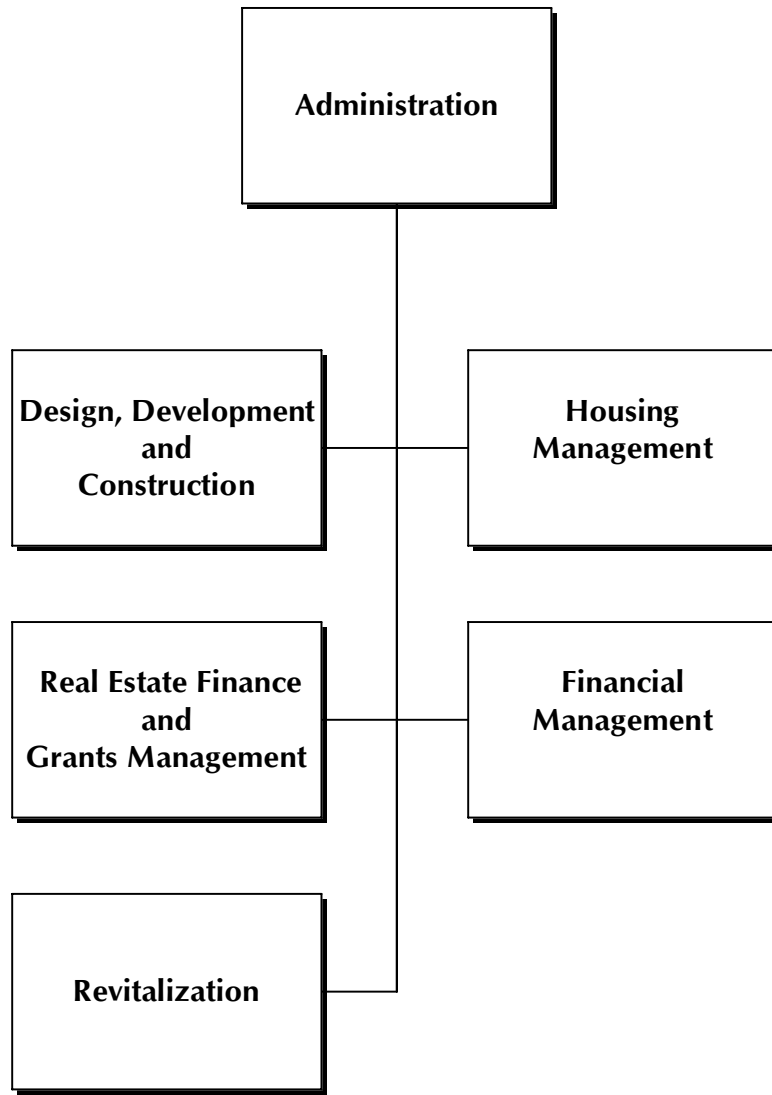
These Funds provide County support for both affordable housing and community revitalization capital projects. Fund 340, Housing Assistance Program, had been used primarily for the acquisition or development of units to be managed and operated within the FCRP and for infrastructure costs associated with approved development projects. Beginning in FY 1997, funding was also included in Fund 340 from Section 108 loan proceeds to be used to preserve and improve four conservation areas. The funds also support the Blight Abatement and Revitalization programs. Fund 341, Housing General Obligation Bond Construction, is used to budget and report costs for housing and community development and capital projects that are supported wholly or in part by general obligation bond proceeds.

# Housing and Community Development Program Overview

- ◆ FCRHA Development Support
  - Fund 946, FCRHA Revolving Development
  - Fund 948, FCRHA Private Financing

Fund 946 provides development support for site investigation for proposed new projects and provide temporary advances for architectural and engineering plans, studies, or fees for which federal, state, County, or private funds will reimburse the FCRHA at a later date. Funding capital improvement projects for existing FCRP units is also provided. Fund 948, FCRHA Private Financing, is used to budget and report costs for two types of funds: those borrowed by the FCRHA from private lenders and other sources, and funds for FCRHA projects which are generated through the sale of FCRHA bonds.
  
- ◆ FCRHA Internal Service Fund
  - Fund 949, FCRHA Internal Service Fund, was established in FY 1998 to charge for goods and services that are shared among several housing funds. These costs include items such as office supplies, telephones, postage, copying, insurance, and audits which have been budgeted and paid from one of the FCRHA's funds and then allocated to the other funds proportionate to their share of the costs. This fund also includes costs associated with the maintenance and operation of FCRHA housing development, such as service contracts for extermination, custodial work, elevator maintenance, grounds maintenance, etc. The fund allows one contract to be established for goods and services, as opposed to multiple contracts in various funds.
  
- ◆ FCRHA Grant Fund
  - Fund 965, Housing Grants Fund, was established in FY 2000 to administer grants awarded to the FCRHA. The grants currently in this fund are awarded by the U.S. Department of Housing and Urban Development (HUD), based on competitive applications for funding, and provide for rent subsidies, counseling services, support services, operating expenses, and property improvements.

# Department of Housing and Community Development



## Mission

To provide the residents of the County with safe, decent and more affordable housing for low- and moderate-income households. In addition, the Department of Housing and Community Development seeks to preserve, upgrade and enhance existing neighborhoods through conservation and rehabilitation of housing, and through the provision of public facilities and services.

## Focus

The Fairfax County Department of Housing and Community Development (HCD) will continue to provide housing opportunities for low-and moderate-income residents in Fairfax County and to assist in the revitalization and renovation of neighborhoods. The HCD programs include numerous activities that support Fairfax County Redevelopment and Housing Authority (FCRHA) rental housing, housing for the elderly/group homes, loans for home ownership and home improvement, tenant assistance, community development, community revitalization and the development and administration of these programs.

County resources within the General Fund provide support for positions in Agency 38, Housing and Community Development (HCD). These positions coordinate the County's revitalization and community development programs, support the development and operation of FCRHA assisted housing, and provide critical support in financial management, computer network operations and strategic planning.

# Department of Housing and Community Development

The General Fund also supports the federal public housing and local rental programs by funding a portion of the administrative and maintenance staff costs, as well as refuse collection charges, condominium fees, limited partnership real estate taxes and building maintenance.

In FY 2007, the Revitalization Program will continue to be responsible for administering seven revitalization areas, coordinating interjurisdictional development projects with the Town of Herndon and the City of Fairfax, and managing the County's blight abatement and tax abatement programs. In FY 2002 three positions were created and funded through Fund 340, Housing Assistance Program, to coordinate the marketing and business activities associated with revitalization efforts. The positions will also assist existing revitalization staff in activities focused on the County's seven designated commercial revitalization areas and will be involved in planning for a community vision and sense of place; design creative approaches to redevelopment; marketing of local business; and attracting private development and investment. General Fund support is being provided for revitalization efforts in FY 2007 and is discussed in more detail in Fund 340, Housing Assistance Program.

The preservation of affordable housing in the County is another major focus of HCD. For many residents, living in Fairfax County is a significant financial struggle, requiring, on average, 50 percent above Area Median Income to afford a two-bedroom apartment at the fair market rate. The Center for Regional Analysis at George Mason University estimates that there is an affordable housing deficit of 30,000 units currently, and this is projected to rise to 60,000 by 2020. Fund 319, The Penny for Affordable Housing Fund, represents the County's financial commitment to preserving and creating affordable housing opportunities by dedicating a portion of its revenue specifically for affordable and workforce housing. This fund was established in FY 2006 and receives as revenue the value of one cent on the Real Estate Tax to the preservation of affordable housing. Since its inception, approximately 666 affordable units have been preserved for both homeownership and rental purposes in a variety of large and small projects using money from Fund 319 as a primary resource. For more information on Fund 319, The Penny for Affordable Housing Fund, please see the specific Fund 319 budget narrative in the Housing and Community Development Programs section of Volume 2.

This narrative only includes funding and related issues for the General Fund portion of the HCD budget. **The Department of Housing and Community Development Overview includes Key Accomplishments, FY 2007 Initiatives and Performance Indicators for the entire organization.**

## Budget and Staff Resources

Agency Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	56/ 56	56/ 56	56/ 56	57/ 57
Expenditures:				
Personnel Services	\$3,345,023	\$3,756,763	\$4,097,163	\$4,418,899
Operating Expenses	1,814,626	2,018,282	2,132,663	2,552,964
Capital Equipment	0	0	0	0
<b>Total Expenditures</b>	<b>\$5,159,649</b>	<b>\$5,775,045</b>	<b>\$6,229,826</b>	<b>\$6,971,863</b>



# Department of Housing and Community Development

## FY 2007 Funding Adjustments

The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:

- ◆ **Employee Compensation** **\$172,777**  
An increase of \$172,777 in Personnel Services associated with salary adjustments necessary to support the County's compensation program.
  
- ◆ **Property Costs** **\$402,411**  
An increase of \$402,411 in Operating Expenses includes funding of \$247,835 for real estate tax relief for two partnership properties, Murraygate Apartments and Stonegate Apartments to achieve consistency among partnership properties; \$142,576 for higher condominium fees at FCRHA owned properties; and \$12,000 for refuse collection increases.
  
- ◆ **Translation Services** **\$100,000**  
An increase of \$100,000 in Operating Expenses is associated with the translation of housing brochures and agency Web site to various languages. In addition, funding will be used to purchase a telephone software product that will provide translation services to clients via telephone, thereby improving service delivery to the agency's non-English speaking clients.
  
- ◆ **Transition to Project-Based Budgeting** **\$81,489**  
A one-time increase of \$81,489, including \$77,989 in Personnel Services and \$3,500 in Operating Expenses, will support 1/1.0 SYE Business Analyst IV, in Fund 967, Public Housing Projects Under Management. This position will assist in the conversion of the Public Housing program and the Fairfax County Rental Program to a project-based budgeting and accounting system. The net cost includes \$20,940 in fringe benefits funding, which is included in Agency 89, Employee Benefits. For further information on fringe benefits, please refer to the Agency 89, Employee Benefits, narrative in the Nondepartmental program area section of Volume 1.
  
- ◆ **Revitalization and Marketing** **\$70,970**  
An increase of \$70,970 in Personnel Services is associated with the addition of 1/1.0 SYE Geographic Information Spatial (GIS) Analyst III, which will create and manage databases containing GIS information to be used for marketing and in support of revitalization activities. The net cost includes \$19,055 in fringe benefits funding, which is included in Agency 89, Employee Benefits. For further information on fringe benefits, please refer to the Agency 89, Employee Benefits, narrative in the Nondepartmental program area section of Volume 1.
  
- ◆ **Intergovernmental Charges** **\$19,171**  
An increase of \$19,171 is due to intergovernmental charges. Of this total, an increase of \$9,670 is for Information Technology charges based on the agency's historical usage, and an increase of \$9,501 is for the Department of Vehicle Services charges based on anticipated charges for fuel, vehicle replacement, and maintenance costs.
  
- ◆ **Carryover Adjustments** **(\$104,781)**  
A decrease of \$104,781 is due to one-time carryover of Operating Expenses primarily for Housing Management System software, painting contracts, and non-profit training and services.

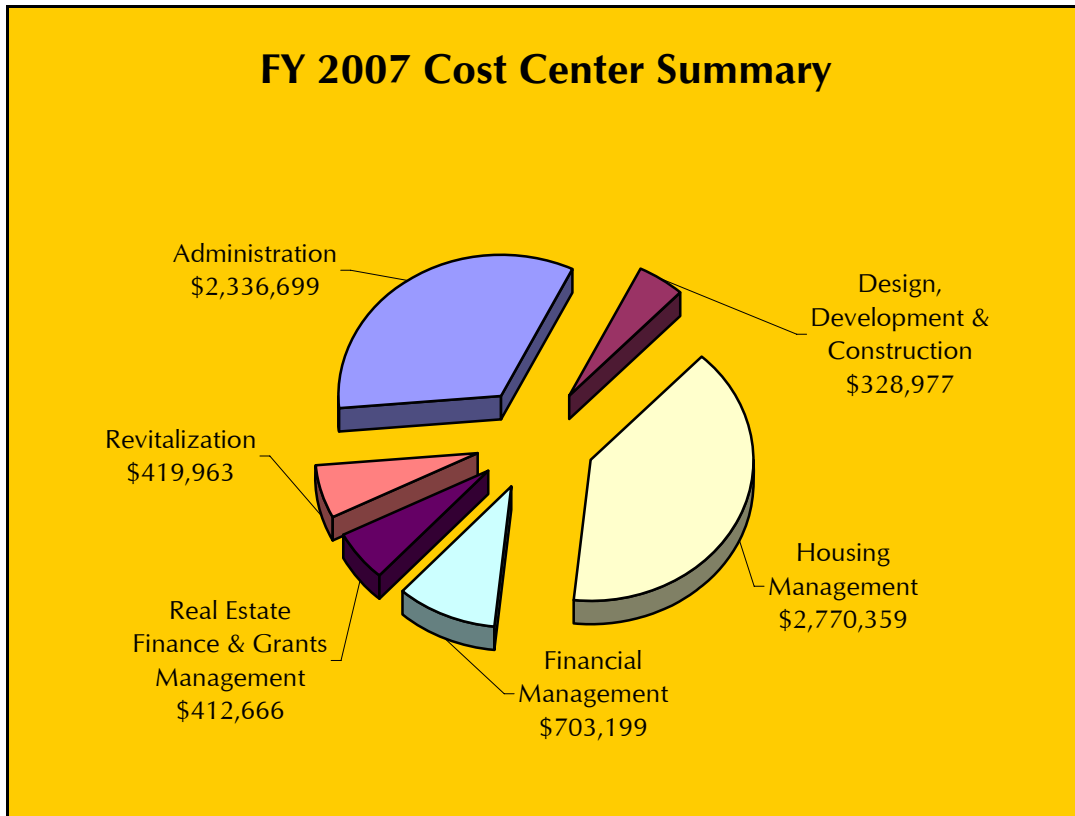
# Department of Housing and Community Development

## Changes to FY 2006 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:

- ◆ **Carryover Adjustments** **\$454,781**  
As part of the FY 2005 Carryover Review, the Board of Supervisors approved encumbered funding of \$104,781 primarily for Housing Management System software, painting contracts and non-profit training and services; an increase of \$340,400 in baseline Personnel Services including \$150,000 to provide "gap" funding for maintenance salaries as the agency begins to transition to project-based budgeting, \$100,000 to support a position in Fund 940, FCRHA General Operating, to coordinate the implementation of the Affordable Housing Preservation Committee's recommendations, and \$90,400 in limited term funding to provide counseling services to individuals displaced as a result of condo conversions; and an increase of \$9,600 in Operating Expenses to provide salary support for the activity coordinator at Kingsley Park and Kingsley Commons.

## Cost Centers



# Department of Housing and Community Development

## Administration

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	11/ 11	11/ 11	11/ 11	11/ 11
<b>Total Expenditures</b>	<b>\$1,365,433</b>	<b>\$1,676,349</b>	<b>\$1,975,750</b>	<b>\$2,336,699</b>

Position Summary			
1 Director	1 Management Analyst III	1 Info Technology Tech. II	
2 Deputy Directors	1 Management Analyst II	2 Administrative Assistants IV	
1 H/C Development Division Director	1 Info. Tech. Prog. Mgr. I		
	1 Programmer Analyst I		
<b>TOTAL POSITIONS</b>			
<b>11 Positions / 11.0 Staff Years</b>			

### Goal

To provide administrative and computer systems support to the core business areas of the Fairfax County Redevelopment and Housing Authority and the Department of Housing and Community Development by responding to computer network requests from agency employees and public information requests from citizens, agencies and other interested individuals and groups.

## Design, Development and Construction

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	4/ 4	4/ 4	4/ 4	4/ 4
<b>Total Expenditures</b>	<b>\$250,475</b>	<b>\$315,063</b>	<b>\$315,063</b>	<b>\$328,977</b>

Position Summary			
1 H/C Development Division Director	1 Housing/Community Developer III		
1 Housing/Community Developer IV	1 Administrative Assistant IV		
<b>TOTAL POSITIONS</b>			
<b>4 Positions / 4.0 Staff Years</b>			

### Goal

To provide development and financing services to facilitate the availability of affordable housing for low- and moderate-income residents and to implement public improvement projects, and support revitalization efforts in the County.

# Department of Housing and Community Development

## Housing Management

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	23/ 23	23/ 23	24/ 24	24/ 24
<b>Total Expenditures</b>	<b>\$2,365,864</b>	<b>\$2,547,555</b>	<b>\$2,559,155</b>	<b>\$2,770,359</b>

Position Summary					
2	H/C Development Division Directors	1	Warehouse Supervisor	1	Carpenter I
1	Housing Services Specialist IV	1	Vehicle Maintenance Coordinator	1	Human Services Coordinator II
1	Housing Services Specialist III	1	Air Conditioning Equipment Repairer	1	Human Services Assistant
5	Housing Services Specialists II	2	Locksmith II	1	Housing Manager
1	Management Analyst III	1	Plumbers II	1	Administrative Assistant III
1	Programmer Analyst II	1	Painter I	1	Administrative Assistant II
<b>TOTAL POSITIONS</b>					
<b>24 Positions / 24.0 Staff Years</b>					

### Goal

To manage and maintain affordable housing that is decent, safe and sanitary for eligible families and to maintain FCRHA housing in accordance with community standards and to provide homeownership opportunities to eligible households.

## Financial Management

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	8/ 8	8/ 8	7/ 7	7/ 7
<b>Total Expenditures</b>	<b>\$553,209</b>	<b>\$595,426</b>	<b>\$595,426</b>	<b>\$703,199</b>

Position Summary					
1	Financial Manager	1	Accountant III	1	Administrative Assistant III
1	Fiscal Administrator	1	Administrative Assistant V		
2	Accountants II				
<b>TOTAL POSITIONS</b>					
<b>7 Positions / 7.0 Staff Years</b>					

### Goal

To provide management information for controls and compliance reporting to external oversight entities as required by policies and regulations; to collect revenues, process expenditures, and service loans on a timely basis; to provide budgetary preparation and control of all agency funds; to maintain accounting records and prepare financial reports in conformance with generally accepted accounting principles to ensure accurate and auditable financial statements.

# Department of Housing and Community Development

## Real Estate Finance and Grants Management

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	2/ 2	2/ 2	2/ 2	2/ 2
<b>Total Expenditures</b>	<b>\$153,846</b>	<b>\$306,422</b>	<b>\$450,202</b>	<b>\$412,666</b>

Position Summary	
1	Housing/Community Developer IV
1	Housing/Community Developer I
<b>TOTAL POSITIONS</b>	
<b>2 Positions / 2.0 Staff Years</b>	

### Goal

To plan, implement and maintain public improvements and support services designed to improve the quality of life for residents in low- and moderate-income communities, and to provide financial services in order to facilitate the development of affordable housing and support ongoing revitalization efforts.

## Revitalization

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	8/ 8	8/ 8	8/ 8	9/ 9
<b>Total Expenditures</b>	<b>\$470,822</b>	<b>\$334,230</b>	<b>\$334,230</b>	<b>\$419,963</b>

Position Summary	
2	H/C Development Division Directors
5	Housing/Community Developers IV
1	Administrative Assistant IV
1	GIS Analyst III (1)
<b>TOTAL POSITIONS</b>	
<b>9 Positions (1) / 9.0 Staff Years (1.0)</b>	

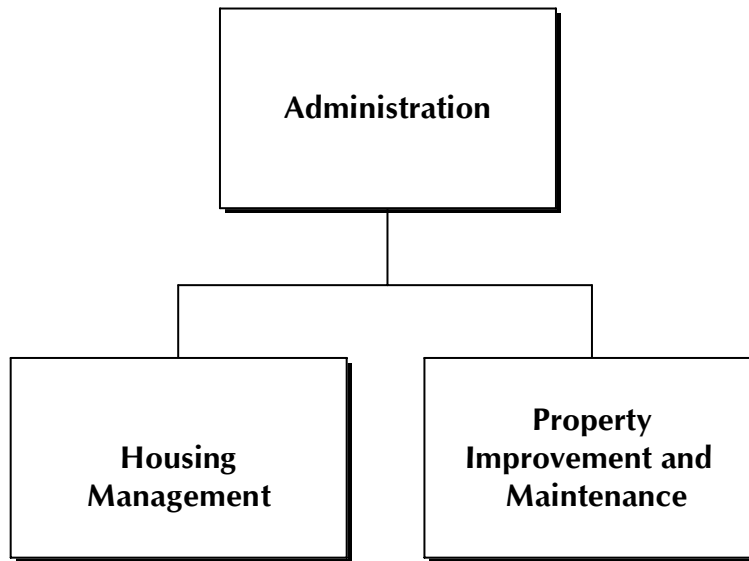
( ) Denotes New Position

### Goal

To improve the physical appearance, function and economic health of targeted areas through the encouragement of private sector reinvestment, the facilitation of information exchange and the strengthening of community groups and organizations.

# Fund 141

## Elderly Housing Programs



### Mission

To manage affordable rental housing acquired by the FCRHA for the benefit of the elderly, and to maintain and preserve the units for long-term rental availability

### Focus

Fund 141, Elderly Housing Programs, accounts for personnel, operating, and equipment costs related to the County's support of the operation of the three locally funded elderly housing developments owned or leased by the Fairfax County Redevelopment and Housing Authority (FCRHA). The three elderly housing developments funded in Fund 141 are: Lewinsville Senior Residences, Little River Glen, and Lincolnia Center. Funding for three facilities, Gum Springs, Morris Glen and Herndon Harbor House, are not presented in Fund 141. Although they are owned by a limited partnership of which the FCRHA is the managing general partner, the facilities are operated by a private firm. Housing and Community Development staff administers the contract between the FCRHA and the private firm hired to manage the facilities. Together, in FY 2007, these six facilities will provide for 408 congregate housing units, three Adult Day Health Care Centers, and a 52-bed Adult Care Residence. In response to the need for more affordable assisted-living facilities in Fairfax County, in FY 2006 the FCRHA will complete construction of Little River Glen II, Braddock Glen, to include a 60-unit assisted-living facility that is affordable to low-income elderly. Phase III of Little River Glen includes 90 units under construction and 60 units in the planning phase for independent elderly. When completed, the Little River Glen campus will include 270 units for independent elderly, 60 units for assisted-living elderly, two senior centers and an adult day health care center.

In FY 2007, the operation of the Elderly Housing Programs will be supported in part with rental income, a state auxiliary grant for indigent care in the adult care residence component at the Lincolnia Center, County support, and federal HOME funds. The County's General Fund transfer of \$1.45 million supports approximately 43 percent of expenditures in Fund 141. The Gum Springs, Morris Glen, and Herndon Harbor facilities are self-supporting and do not require County General Fund support in Fund 141.

Other costs related to the County's housing program at these sites, including the operating and capital costs of senior centers, adult day care centers, and a congregate meal program, are reflected in the agency budgets for the Department of Community and Recreation Services, the Health Department, Fund 103, Aging Grants and Programs and the County and Schools Consolidated Debt Service Fund.

## Fund 141

### Elderly Housing Programs

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The elderly projects are briefly described below:

- ◆ **Lewinsville Senior Residences** is a housing facility in McLean (Dranesville District) comprised of 22 efficiency units and a congregate living area serving the residential needs of low-to-moderate income elderly. The Department of Housing and Community Development (HCD) manages the residential facility, reviews applications to determine eligibility requirements, and provides maintenance services. A congregate meal program is funded through Fund 103, Aging Grants and Programs. The FCRHA leases a portion of this facility for the elderly housing program from the County. In addition, the facility also houses a senior recreation program serving an average of 55 senior citizens, which is run by the County's Department of Community and Recreation Services, and an adult day health care program run by the Health Department serving an average of 35 senior citizens. FY 2007 funding provided in Fund 141 for the operation of the elderly housing component of this facility is \$185,601.
- ◆ **Little River Glen** is a 120-unit facility which opened in the fall of 1990. The facility is spread over five buildings on an eight-acre site in the Braddock District and serves the residential needs of low-to-moderate income elderly. Four different models of one-bedroom units are available. The space is designed for senior citizens who are capable of living independently and desire participation in the social and recreational opportunities provided on-site. There is a senior center with lounges, recreation/activity rooms, and a commercial kitchen. The Department of Community and Recreation Services runs the senior center and Fund 103, Aging Grants and Programs, funds the congregate meal program. FY 2007 funding provided in Fund 141 for the operation of this facility is \$1,395,201.
- ◆ **Braddock Glen** (formerly known as Little River Glen II) is a 60-unit assisted living facility that is due to open in the spring of 2006. This facility will be privately managed by Sunrise Assisted Living and the Adult Day Health Care Center will be managed by the Fairfax County Health Department.
- ◆ **Lincolnia Center** is a multi-purpose facility which opened in January 1990 in the Mason District in response to the residential needs of low-income and indigent elderly. It consists of two separate residential areas: a congregate residence of 26 units which provides independent living for senior citizens with limited means and a 52-bed Adult Care Residence for elderly residents who require assistance with the activities of daily living. Funding for a management contract in the amount of \$895,181 for the Lincolnia Adult Care Residence will cover staff costs for 24 hour care coverage. The Lincolnia Center also houses a senior center with recreation/activity rooms, a commercial kitchen, lounges, and an adult day health care center. The Department of Community and Recreation Services administers the senior center and the Health Department staffs and operates the adult day health care center. A congregate meal program is administered by HCD and funded by Fund 103, Aging Grants and Programs, for all program participants and residents. FY 2007 funding provided in Fund 141 for the operation of this facility is \$1,762,858.
- ◆ **Morris Glen** is a 60-unit garden apartment community located in the Lee District in the Manchester Lakes Community. The facility was completed in December 1995 for moderate-income seniors capable of independent living. Morris Glen consists of two two-story buildings and a small community building. Four different models of one-bedroom units are available as well as a large amount of common area in each residential building. This facility is managed and maintained by a private contractor, with HCD staff serving as contract administrator, and expenditures are completely supported by rental income.
- ◆ **Herndon Harbor House** is an adult care community developed in three phases. Opened in October 1998, Herndon Harbor House I is a 60-unit community that includes two 30-unit residential buildings and is located in the Town of Herndon in the Dranesville District. The facility is managed and maintained by a private contractor with HCD staff serving as contract administrator. Expenditures are supported by rental income. Herndon Harbor House II includes an additional 60 units of congregate housing, for a total of 120 units, and an Adult Day Health Care Center, both of which were opened in FY 2001. Phase III is a senior center which was completed in May 2005.

# Fund 141

## Elderly Housing Programs

- ◆ **Gum Springs Glen** is a 60-unit garden retirement community for independent seniors which opened in May 2003, in the Mount Vernon District. Gum Springs Glen consists of two two-story buildings with 30 apartments plus common space in each building. There are 56 one-bedroom apartments of approximately 425 square feet and four two-bedroom apartments with approximately 550 square feet. This facility is managed and maintained by a private contractor, with HCD staff serving as contract administrator, and expenditures are completely supported by rental income. In addition to the residential units, the lower level of Gum Springs Glen provides space for a Head Start program and training center which is operated by the Department of Family Services, Office for Children.

Certain expenses reflected in this fund are not directly related to housing operations. The FCRHA, as landlord of these facilities, has inter-agency agreements, which provide for budgeting by HCD for common area expenses for utilities, telecommunications, maintenance, custodial services, and contracts. The facilities provide space for general community use as well as for services provided by other County agencies.

### Budget and Staff Resources

Agency Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	15/ 15	15/ 15	15/ 15	15/ 15
Expenditures:				
Personnel Services	\$905,078	\$1,012,218	\$1,012,218	\$1,045,903
Operating Expenses	2,229,972	2,294,839	2,651,923	2,298,599
Capital Equipment	0	0	0	0
<b>Total Expenditures</b>	<b>\$3,135,050</b>	<b>\$3,307,057</b>	<b>\$3,664,141</b>	<b>\$3,344,502</b>

Position Summary				
<u>HOUSING MANAGEMENT</u>		1 Senior Mechanical Systems Supervisor		1 General Building Maintenance Worker I
1 Housing Services Specialist V	1	Asst. Supv. Facilities Support		
1 Housing Services Specialist IV	1	Electrician II	1	Administrative Assistant V
2 Housing Services Specialists II	4	Facility Attendants II	1	Maintenance Trade Helper II
1 Housing Services Specialist I				
<b>TOTAL POSITIONS</b>				
<b>15 Positions / 15.0 Staff Years</b>				



# Fund 141

## Elderly Housing Programs

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### **FY 2007 Funding Adjustments**

*The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:*

- ◆ **Employee Compensation** **\$33,685**  
An increase of \$33,685 in Personnel Services associated with salary and fringe benefit adjustments necessary to support the County's compensation program. Funding provides for an increase in the shift differential rate to \$0.90 for the evening shift and \$1.30 for the midnight shift.
  
- ◆ **Elderly Housing Program Operating Expenses** **\$3,760**  
A net increase of \$3,760 in Operating Expenses associated with an increase of \$30,922 for the operation of Little River Glen, partially offset by a decrease of \$19,570 for the operation of the Lincolnia Center and a decrease of \$7,592 for the operation of Lewinsville Senior Residences.
  
- ◆ **Carryover Adjustments** **(\$357,084)**  
A decrease of \$357,084 in Operating Expenses is due to the encumbered carryover of \$268,084 and the unencumbered carryover of \$89,000 as part of the *FY 2005 Carryover Review*.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ **Professional Contracts and Maintenance** **\$357,084**  
As part of the *FY 2005 Carryover Review*, \$357,084 in Operating Expenses was added, including \$268,084 in encumbered carryover primarily for professional consultant and contractual payments, and \$89,000 in unencumbered carryover for the replacement of carpet and tree removal at Little River Glen as well as the replacement of two hot water heaters at the Lincolnia facility.

# Fund 141 Elderly Housing Programs

## FUND STATEMENT

Fund Type H14, Special Revenue Funds

Fund 141, Elderly Housing Programs

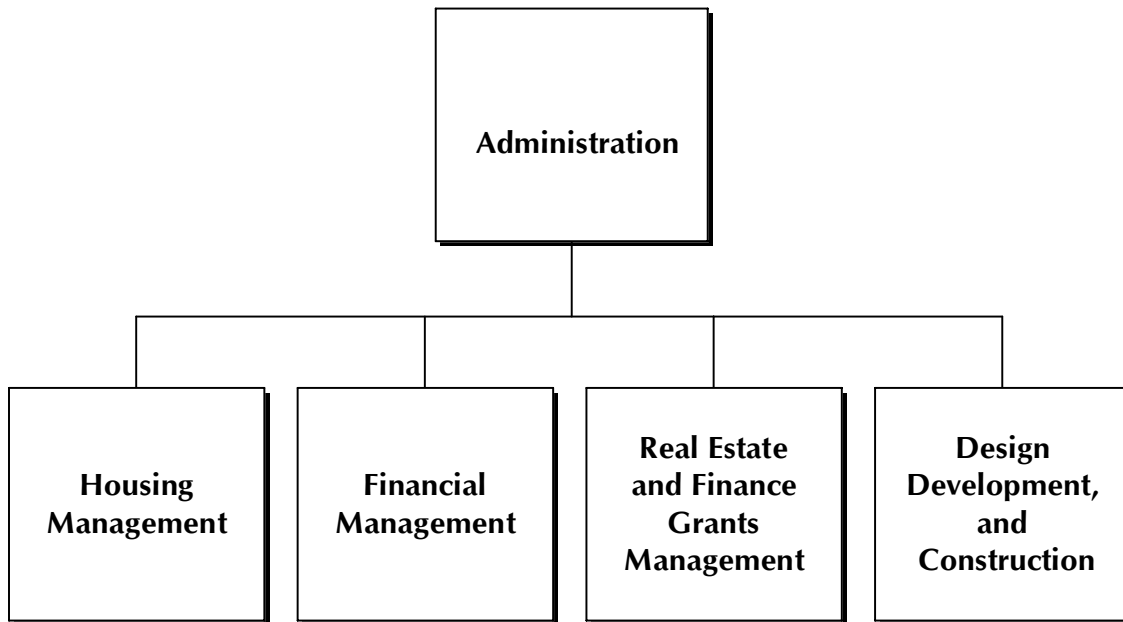
	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$461,459</b>	<b>\$57,333</b>	<b>\$593,432</b>	<b>\$195,323</b>
Revenue:				
Rental Income	\$1,628,154	\$1,606,286	\$1,606,286	\$1,637,381
Miscellaneous Revenue	11,948	17,841	17,841	18,002
HOME Rental Assistance	239,077	236,177	252,484	239,067
<b>Total Revenue</b>	<b>\$1,879,179</b>	<b>\$1,860,304</b>	<b>\$1,876,611</b>	<b>\$1,894,450</b>
Transfer In: <sup>1</sup>				
General Fund (001)	\$1,387,844	\$1,389,421	\$1,389,421	\$1,450,052
<b>Total Transfer In</b>	<b>\$1,387,844</b>	<b>\$1,389,421</b>	<b>\$1,389,421</b>	<b>\$1,450,052</b>
<b>Total Available</b>	<b>\$3,728,482</b>	<b>\$3,307,058</b>	<b>\$3,859,464</b>	<b>\$3,539,825</b>
Expenditures:				
Personnel Services	\$905,078	\$1,012,218	\$1,012,218	\$1,045,903
Operating Expenses	2,229,972	2,294,839	2,651,923	2,298,599
Capital Equipment	0	0	0	0
<b>Total Expenditures</b>	<b>\$3,135,050</b>	<b>\$3,307,057</b>	<b>\$3,664,141</b>	<b>\$3,344,502</b>
<b>Total Disbursements</b>	<b>\$3,135,050</b>	<b>\$3,307,057</b>	<b>\$3,664,141</b>	<b>\$3,344,502</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$593,432</b>	<b>\$1</b>	<b>\$195,323</b>	<b>\$195,323</b>
Replacement Reserve	\$593,432	\$1	\$195,323	\$195,323
<b>Unreserved Ending Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Increase of \$60,631 in Fund Transfer due to one-time use of the FY 2006 Beginning Balance to provide for the management contract in Lincolnia Center.

<sup>2</sup> Ending Balances fluctuate due to Pay for Performance program increments, carryover of operating expenditures, audit adjustments and adjustments in the General Fund Transfer.

# Fund 142

## Community Development Block Grant



### Mission

To conserve and upgrade low- and moderate-income neighborhoods through the provision of public facilities, home improvements, public services, and economic development, and to stimulate the development and preservation of low- and moderate-income housing.

### Focus

Fund 142, Community Development Block Grant (CDBG), seeks to stimulate the development and preservation of low- and moderate-income housing and the provision of loans, public facilities, and improvements directed toward conserving and upgrading low- and moderate-income neighborhoods. It also supports the provision of special outreach and assistance services to low- and moderate-income households. Fairfax County receives an annual Community Development Block Grant through the U.S. Department of Housing and Urban Development (HUD). The use of these funds is subject to eligibility criteria established by Congress for the program and must meet one of three national objectives: (1) benefit to low- and moderate-income population of the County; (2) elimination of slums and blight; and (3) urgent needs. Specific uses of each annual grant are outlined in the [Consolidated Plan One-Year Action Plan](#). The Board of Supervisors has designated the Consolidated Community Funding Advisory Committee, (CCFAC) as the citizen advisory group charged with overseeing the Consolidated Plan process. The Consolidated Plan also incorporates the recommendations of the Fairfax County Redevelopment and Housing Authority (FCRHA) concerning the use of the CDBG funds. The CCFAC forwards the Plan to the Board of Supervisors for a public hearing and adoption. The Plan is then forwarded to HUD for approval and final grant award.

Historically, CDBG funds have been used for:

- development and preservation of affordable housing;
- neighborhood improvements in communities designated as Conservation or Redevelopment Areas by the Board of Supervisors;
- programs providing needed services to the low- and moderate- income population;
- financial and technical assistance to homeowners for housing rehabilitation and repair;
- payments on loans used for affordable housing development; and
- costs to administer this grant and related programs.

# Fund 142

## Community Development Block Grant

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### **FY 2007 Initiatives**

Funding in the amount of \$6,905,321 is estimated for FY 2007. It should be noted, however, that pressures on the federal budget in terms of financing for the troops in Iraq and providing assistance to victims of Hurricane Katrina are likely to result in a reduction in CDBG funding. Preliminary information indicates a ten percent, or approximately \$700,000, decrease in CDBG funding for FY 2007. Since these potential revisions are still uncertain, they have not been incorporated in the FY 2007 Advertised Budget Plan.

The following identifies some of the projected funding initiatives:

- ◆ A portion of the County's CDBG entitlement will be combined with County General Funds and the Community Services Block Grant into a Consolidated Community Funding Pool (CCFP), providing funds through a competitive process to non-profit organizations for human services and affordable housing development and preservation. In FY 2007, it is initially projected that an amount of \$2,149,243 will be available for the CCFP.
- ◆ An amount of \$63,904, is currently projected for the Fair Housing Program to conduct and report on fair housing tests, filing fair housing complaints when necessary, train rental agents and housing counselors in the County's rental market, establish and staff the Fair Housing Task Force, and continue studying and reporting on the County's fair housing needs.
- ◆ An amount of \$312,798 CDBG funds are projected to support staff and operating costs for the Home Repair for the Elderly Program. This program provides minor home repairs to low-income elderly or disabled residents to enable these individuals to live in safe and sanitary housing. .
- ◆ Funding of \$1,098,656 is projected to be available for payments in Section 108 Loans. These loans, approved by the Board of Supervisors and HUD, are designated for affordable housing preservation and development, the reconstruction of Washington Plaza, and road and storm drainage improvements in five conservation areas: Bailey's, Fairhaven, Gum Springs, James Lee, and Jefferson Manor.
- ◆ Also included is support for staff and operating costs to provide federally-mandated relocation and advisory services to individuals affected by federally funded County and FCRHA programs. In addition, funding is provided for staff support and operating costs for overall program management and planning for Community Development Block Grant and Section 108 Loan programs. This includes preparation of the annual HUD Consolidated Plan and other program reports, administration and monitoring of non-profit contracts, evaluation of program performance, and planning of the development of affordable housing in the County. In FY 2007, funding for these services is estimated to be \$1,436,274 (Planning, General Administration and Relocation).
- ◆ The Homeownership Assistance Program provides funding in the amount of \$280,409 for the support of staff in the Relocation Services Branch who provides support to the First-Time Homebuyer and Moderate Income Direct Sales Programs. The main duties of these positions include application data entry, waiting list maintenance, application processing, conducting lotteries, annual occupancy certifications, and counseling applicants.
- ◆ Upon approval of the final HUD award it is anticipated that funding in the amount of \$1,564,038 (Child Care Grant, Lewinsville Expansion, Revitalization, Neighborhood Revitalization, and Rehabilitation of FCRHA Properties) would be available for rehabilitation, revitalization and loan programs that will be outlined in the Consolidated Plan One Year Action Plan for FY 2007.

## Fund 142 Community Development Block Grant

### Budget and Staff Resources

Agency Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	21/ 21	21/ 21	21/ 21	21/ 21
General Administration	\$570,936	\$708,708	\$1,043,394	\$744,923
Planning and Urban Design	300,792	415,568	861,816	411,971
Good Shepherd Housing	397,250	0	335,369	0
Home Repair for the Elderly	210,590	291,831	537,806	312,798
Home Improvement Loan Program	396,238	0	2,639,585	0
Accessibility Modifications	18,314	0	199,560	0
Fair Housing Program	20,508	75,000	165,489	63,904
Facets	290,403	0	258,937	0
Reston Interfaith	266,138	0	130,648	0
DCRS Teen Services	0	0	2,498	0
Housing Development Corporation	0	0	19,710	0
Home Stretch Housing Units	141,000	0	152,000	0
Bilingual Rehabilitation Specialist	99,803	0	92,293	0
Fairfax City Rehabilitation	0	0	329	0
RPJ Transitional Housing	280,592	0	206,447	0
Housing Program Relocation	283,780	258,340	278,694	279,380
Reston Interfaith Townhouses	100,000	0	2	0
Affordable Housing Fund	0	0	111,582	0
Contingency Fund	0	0	288,267	0
Section 108 Loan Payments	2,177,580	1,326,431	1,378,178	1,098,656
HomeStretch	312,992	0	319,708	0
Ethopian Development Council	67,292	0	98,177	0
Northern Virginia Family Services	0	0	90	0
United Community Ministries	16,325	0	820	0
Neighborhood Revitalization	17,715	0	256,023	350,000
Special Needs Strategy	0	0	66,069	0
Catholics F/HSG Acq. Of Briarcliff TNHS	100,000	0	0	0
Language Initiative	6,972	0	24,573	0
Child Care Center Grant Program	47,685	0	97,946	44,890
Small Scale Housing for Domestic Violence Victims	549,000	0	0	0
Psychiatric Rehabilitation Services	8,417	0	0	0
Home Ownership Assistance	171,585	246,116	506,485	280,409

# Fund 142

## Community Development Block Grant

Agency Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Capital Projects:</b>				
James Lee Community Center	\$0	\$0	\$0	\$0
James Lee Road Improvement	21,742	0	241,989	0
Fairhaven Public Improvements	147	0	169,431	0
Gum Springs Public Improvements	4,340	0	122,248	0
Huntington Community Center	422	0	108,182	0
Mott Community Center	0	0	62,846	0
Little River Glen III	500	0	91,015	0
Bailey's Road Improvements	3,491	0	119,206	0
Habitat at Stevenson Street	0	0	248,809	0
Western Fairfax Christian Ministries	125,000	0	0	0
LLVCAI	33,222	0	192	0
Christian Relief Services	88,703	0	167,643	0
Partnership Programs	0	0	269,349	0
Magnet Housing	53,868	0	499,683	0
Revitalization Predevelopment	0	0	1,616	0
Senior/Disabled Housing Development	37,878	0	533,736	0
Southgate Community Center	5,501	0	657	0
Home Ownership Strategy	0	0	263,156	0
Revitalization	50,000	0	2,712,375	140,000
Club Phoenix / Vienna Teen Center	18,333	0	22,067	0
Revitalization Loan Pool	0	0	1,000	0
Rehabilitation of FCRHA Properties	432,100	0	299,109	500,000
Telegraph Road Property	0	0	75,000	0
Wesley/Coppermine	1,335,405	0	117,921	0
Lewinsville Expansion	0	0	1,000	529,148
Chesterbrook Residences Inc.	250,000	0	255,000	0
Other	607,159	3,988,006	268,990	2,149,242
<b>Subtotal CDBG Projects</b>	<b>\$9,919,718</b>	<b>\$7,310,000</b>	<b>\$16,724,715</b>	<b>\$6,905,321</b>
Rental Rehabilitation Program	\$0	\$0	\$173,291	\$0
<b>Total Expenditures</b>	<b>\$9,919,718</b>	<b>\$7,310,000</b>	<b>\$16,898,006</b>	<b>\$6,905,321</b>

Position Summary		
<u><b>ADMINISTRATION</b></u> 1 Management Analyst III  <u><b>HOUSING MANAGEMENT</b></u> 1 Housing Services Specialist V 1 Housing Services Specialist IV 2 Housing Services Specialists II	<u><b>FINANCIAL MANAGEMENT</b></u> 1 Accountant II 1 Administrative Assistant IV  <u><b>DESIGN, DEVELOPMENT AND CONSTRUCTION</b></u> 1 Housing/Community Developer IV	<u><b>REAL ESTATE FINANCE AND GRANTS MANAGEMENT</b></u> 1 Real Estate/Grant Manager 3 Housing/Community Developers IV 1 Housing/Community Developer III 1 Senior Maintenance Supervisor 1 Painter I 1 Carpenter I 3 Administrative Assistants IV 1 Administrative Assistant III 1 Maintenance Trade Helper II
<u><b>TOTAL POSITIONS</b></u> <b>21 Positions / 21.0 Staff Years</b>		

# Fund 142

## Community Development Block Grant

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### **FY 2007 Funding Adjustments**

*The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:*

- ◆ **Carryover Adjustments** **(\$9,992,685)**  
A decrease of \$9,992,685 is primarily associated with the one-time carryover of \$9,117,723 in capital project expenditures and appropriation of program income, as well as adjustments made during the FY 2005 Carryover Review to appropriate income of \$874,962.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ **Carryover Adjustments** **\$9,588,006**  
As part of the FY 2005 Carryover Review, the Board of Supervisors approved an increase of a net \$9,588,006 due to the carryover of unexpended project balances of \$9,117,723, the appropriation of \$868,622 in program income, and \$6,340 in investment income, offset by a \$404,679 reduction in the U.S. Department of Housing and Urban Development (HUD) award as approved by the Board of Supervisors on April 25, 2005.

A Fund Statement and Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# Fund 142

## Community Development Block Grant

### FUND STATEMENT

Fund Type H14, Special Revenue Funds

Fund 142, Community Development  
Block Grant

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	\$879,481	\$0	\$877,384	\$0
Revenue:				
Community Development Block Grant (CDBG)	\$9,042,659	\$7,310,000	\$15,792,289	\$6,905,321
Investment Income	6,340	0	0	0
CDBG Program Income	868,622	0	0	0
HUD Rental Rehabilitation	0	0	228,333	0
<b>Total Revenue</b>	\$9,917,621	\$7,310,000	\$16,020,622	\$6,905,321
<b>Total Available</b>	\$10,797,102	\$7,310,000	\$16,898,006	\$6,905,321
Expenditures:				
CDBG Projects	\$9,919,718	\$7,310,000	\$16,724,715	\$6,905,321
Rental Rehabilitation <sup>1</sup>	0	0	173,291	0
<b>Total Expenditures</b>	\$9,919,718	\$7,310,000	\$16,898,006	\$6,905,321
<b>Total Disbursements</b>	\$9,919,718	\$7,310,000	\$16,898,006	\$6,905,321
<b>Ending Balance</b>	\$877,384	\$0	\$0	\$0

<sup>1</sup> The Cranston-Gonzalez National Affordable Housing Act of 1990 terminated the HUD Rental Rehabilitation Program as of October 1, 1991. Funds available from prior year grants may continue to be utilized.



# Fund 143

## Homeowner and Business Loan Programs

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### **Mission**

The overall goals of the Homeowner and Business Loan Programs are to enhance the quality of life and economic base of the County by providing support for homeownership, to repair and upgrade existing housing, and to assist small and minority businesses.

### **Focus**

Fund 143, Homeowner and Business Loan Programs, has three focuses. One focus is to provide a means and opportunity for low- and moderate-income households to become homeowners in the County through homeownership programs operated by the Fairfax County Redevelopment and Housing Authority (FCRHA), such as the Moderate Income Direct Sales (MIDS) program. The second focus is to provide affordable loans for housing improvement and rehabilitation to qualifying low-income homeowners or homeowners living in areas targeted for improvement, resulting in the elimination of health and safety code violations, enhancing the quality and appearance of existing housing, and retaining existing affordable housing. The third focus is to provide business assistance and counseling services as well as direct loans to qualified minority businesses. Fund 143 is comprised of three programs designed to meet the agency mission as detailed below:

- ◆ The Home Improvement Loan Program (HILP) provides loans to low- and moderate-income individuals to repair, modernize, or expand the living space for their families to help alleviate overcrowded conditions. Funds are also loaned to homeowners who are cited for health and housing code violations, and for replacement housing, if necessary. Grants are provided for low-income elderly or disabled residents through the Elderly Home Repair Program to make needed repairs and provide for handicapped accessibility, to prevent displacement, and to allow these individuals to live in safe and sanitary housing. County appropriated funds within Fund 143, Homeowner and Business Loan Programs, are used in conjunction with bank funds budgeted in Fund 945, Non-Appropriated Rehabilitation Loans, and federal funding in Fund 142, Community Development Block Grant, to increase the assistance available to County residents.
- ◆ The Moderate Income Direct Sales (MIDS) program is designed to provide affordable homeownership opportunities for low- to moderate-income families who otherwise could not afford to purchase a home. Established in 1978, this program funds second trust loans up to \$15,000 that are repaid when the home is resold. The second trust allows the sales price to be affordable to families who would not normally qualify for home ownership. As initially established, MIDS units acquired or constructed by the FCRHA were sold to moderate-income families, and the purchase was made possible by the provision of the second trust loans. The resale price of the unit is limited, and the FCRHA has the right of first refusal when the home is resold.
- ◆ The Small and Minority Business Loan program was initiated in FY 1996, and Fund 143, Homeowner and Business Loan Programs, was expanded to include the receipt of federal funds for operation of this program which provides loans to qualified small and minority businesses. Program funds are administered by the Community Business Partnership (formerly the South Fairfax Regional Business Partnership, Inc.) through an agreement with the Department of Housing and Community Development. Loan repayments from the business loans will be received as revenue in Fund 143, Homeowner and Business Loan Programs, and will be used to pay debt service on the Section 108 Loan 7.
- ◆ Program income from the HILP and MIDS programs will provide direct loans as well as administrative support for the five positions in Fund 940, FCRHA General Operating, that administer the programs, consistent with the business plan approved by the FCRHA and the Board of Supervisors.

# Fund 143

## Homeowner and Business Loan Programs

### Budget and Staff Resources

Agency Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Expenditures:				
Operating Expenses	\$873,220	\$1,743,567	\$7,393,280	\$1,597,723
<b>Total Expenditures</b>	<b>\$873,220</b>	<b>\$1,743,567</b>	<b>\$7,393,280</b>	<b>\$1,597,723</b>

### FY 2007 Funding Adjustments

The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:

- Homeowners Improvement Loan Program (HILP)** **(\$2,461,196)**  
 A net decrease of \$2,461,196 is due primarily to unexpended balances carried over from FY 2005 for emergency repairs to heat/water systems, collapsing floors and ceilings, leaking roofs and to alleviate health and building code violations.
- Moderate Income Direct Sales (MIDS)** **(\$2,287,065)**  
 A net decrease of \$2,287,065 is due primarily to unexpended balances carried over from FY 2005 for principal and interest payments as well as deferred purchase and resale of units to MIDS participants.
- Small and Minority Business Loan Program** **(\$1,047,296)**  
 A net decrease of \$1,047,296 is based primarily on the amortized repayment schedule for the U.S. Department of Housing and Urban Development Section 108 Loan 7 and carryover of expended balances for anticipated loans to qualified small and minority businesses.

### Changes to FY 2006 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:

- Carryover Adjustments** **\$5,649,713**  
 As part of the FY 2005 Carryover Review, the Board of Supervisors approved an increase \$5,649,713 due to the carryover of unexpended FY 2005 program balances for Rehabilitation Loans and Grants, Moderate Income Direct Sales Program (MIDS), Business Loan Program, and Water Extension and Improvement Projects. FY 2006 revenues increased by \$899,041 due to the carryover of FY 2005 program balances in the Business Loan Program.

# Fund 143

## Homeowner and Business Loan Programs

### FUND STATEMENT

Fund Type H14, Special Revenue Funds

Fund 143, Homeowner and Business Loan Programs

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$4,368,351</b>	<b>\$0</b>	<b>\$4,750,672</b>	<b>\$0</b>
Revenue:				
County Rehabilitation Loan Repayments	\$527,235	\$663,779	\$663,779	\$678,230
Program Income (MIDS)	663,336	1,026,080	1,026,080	866,511
Business Loan Program	64,970	53,708	952,749	52,982
<b>Total Revenue</b>	<b>\$1,255,541</b>	<b>\$1,743,567</b>	<b>\$2,642,608</b>	<b>\$1,597,723</b>
<b>Total Available</b>	<b>\$5,623,892</b>	<b>\$1,743,567</b>	<b>\$7,393,280</b>	<b>\$1,597,723</b>
Expenditures:				
Rehabilitation Loans and Grants	\$215,251	\$663,779	\$3,086,559	\$678,230
Water Extension and Improvement Projects	0	0	52,867	0
Moderate Income Direct Sales Program (MIDS)	513,923	1,026,080	3,153,576	866,511
Business Loan Program	144,046	53,708	1,100,278	52,982
<b>Total Expenditures</b>	<b>\$873,220</b>	<b>\$1,743,567</b>	<b>\$7,393,280</b>	<b>\$1,597,723</b>
<b>Total Disbursements</b>	<b>\$873,220</b>	<b>\$1,743,567</b>	<b>\$7,393,280</b>	<b>\$1,597,723</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$4,750,672</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Projects are budgeted based on the total program costs and most programs span multiple years. Therefore, funding is carried forward each fiscal year and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 144

## Housing Trust Fund

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### **Focus**

Fund 144, Housing Trust Fund, was created in FY 1990 to reflect the expenditures and revenues of funds earmarked to encourage and support the preservation, development and redevelopment of affordable housing by the Fairfax County Redevelopment and Housing Authority (FCRHA), non-profit sponsors and private developers. The fund is intended to promote endeavors that will furnish housing to low- and moderate-income individuals in Fairfax County by providing low cost debt and equity capital in the form of loans, grants and equity contributions. Only capitalized costs are eligible for funding from the Housing Trust Fund.

Under the criteria approved by the FCRHA and the Board of Supervisors for the Housing Trust Fund, highest priority is assigned to projects which enhance existing County and FCRHA programs, produce or preserve housing which will be maintained for lower income occupants over the long term, promote affordable housing and leverage private funds.

In FY 1996, the Board of Supervisors authorized the FCRHA to implement a pre-development fund as a component of the Housing Trust Fund.

On behalf of the County, the FCRHA administers the Housing Trust Fund, and on an on-going basis, accepts and reviews applications from non-profit corporations and private developers for contributions from this source. The FCRHA forwards its recommendations of projects to be funded to the Board of Supervisors based on this review. The FCRHA itself may submit proposals meeting the Housing Trust Fund criteria to the Board of Supervisors at any time for the Board's approval.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ **Carryover Adjustments** **\$23,348,582**  
As part of the *FY 2005 Carryover Review*, the Board of Supervisors approved an increase in the amount of \$23,348,582 due to the carryover of unexpended project balances of \$22,422,225, an adjustment of \$624,924 to appropriate additional proffer income received in FY 2005, and an adjustment of \$301,433 to appropriate program income.

A Fund Statement, a Summary of Capital Projects and Project Detail Tables for the capital projects funded in FY 2007 are provided on the following pages. The Summary of Capital Projects includes projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, sources of funding and completion schedules.

# Fund 144 Housing Trust Fund

## FUND STATEMENT

Fund Type H14, Special Revenue Funds

Fund 144, Housing Trust Fund

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$19,061,453</b>	<b>\$229,060</b>	<b>\$23,577,642</b>	<b>\$229,060</b>
Revenue:				
Proffered Contributions	\$1,989,924	\$1,400,000	\$1,400,000	\$1,600,000
Investment Income	361,863	285,061	285,061	250,000
Miscellaneous Revenue	82,408	0	0	0
<b>Total Revenue</b>	<b>\$2,434,195</b>	<b>\$1,685,061</b>	<b>\$1,685,061</b>	<b>\$1,850,000</b>
Transfer In:				
General Fund (001)	\$4,020,000	\$0	\$0	\$0
<b>Total Transfers In</b>	<b>\$4,020,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Available</b>	<b>\$25,515,648</b>	<b>\$1,914,121</b>	<b>\$25,262,703</b>	<b>\$2,079,060</b>
Expenditures:				
Capital Projects	\$1,938,006	\$1,685,061	\$25,033,643	\$1,850,000
<b>Total Expenditures</b>	<b>\$1,938,006</b>	<b>\$1,685,061</b>	<b>\$25,033,643</b>	<b>\$1,850,000</b>
<b>Total Disbursements</b>	<b>\$1,938,006</b>	<b>\$1,685,061</b>	<b>\$25,033,643</b>	<b>\$1,850,000</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$23,577,642</b>	<b>\$229,060</b>	<b>\$229,060</b>	<b>\$229,060</b>
Reserved Fund Balance <sup>2</sup>	\$229,060	\$229,060	\$229,060	\$229,060
<b>Unreserved Ending Balance</b>	<b>\$23,348,582</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

<sup>2</sup> The Reserved Fund Balance reflects revenue receivable to the Housing Trust Fund for interest owed by Reston Interfaith on an equity lien held by the FCRHA.

# Fund 144 Housing Trust Fund

## FY 2007 Summary of Capital Projects

### Fund: 144 Housing Trust Fund

Project #	Description	Total Project Estimate	FY 2005 Actual Expenditures	FY 2006 Revised Budget	FY 2007 Advertised Budget Plan
003875	Island Walk Cooperative	\$548,634	\$0.00	\$0.00	\$0
003892	Briarcliff Phase I	500,000	0.00	0.00	0
003969	Lewinsville Elderly Facility	159,947	0.00	0.00	0
013808	Herndon Harbor House Phase I	2,060,617	0.00	11,185.43	0
013854	Founders Ridge/Kingstowne NV	600,000	0.00	2,125.66	0
013889	Chain Bridge Gateway/Moriarty Place	1,595,984	0.00	0.00	0
013901	Tavener Lane	503,331	0.00	0.00	0
013906	Undesignated Housing Trust Fund Projects		0.00	314,823.32	0
013908	West Ox Group Home	900,000	24,074.70	65,720.84	800,000
013914	Cedar Ridge	50,000	13,175.21	11,946.65	0
013935	Mt. Vernon Mental Group Home	123,847	0.00	0.00	0
013939	Wesley Housing Development Corporation	225,700	0.00	0.00	0
013948	Little River Glen Phase II	8,196,694	4,165.45	7,998,881.33	0
013951	Patrick Street Transitional Group Home	22,000	0.00	0.00	0
014011	Fairfax County Employees' Housing Asst. Prgm.		0.00	465,000.00	0
014013	Development Fund		0.00	136,736.52	100,000
014040	Herndon Harbour Phase II	577,075	274.00	47,520.30	0
014042	Tier Two Predevelopment		0.00	115,000.00	50,000
014046	Little River Glen III	554,129	87,699.00	358,060.24	0
014049	Rogers Glen	13,917	0.00	0.00	0
014051	Mixed Greens	881,789	0.00	0.00	0
014056	Gum Springs Glen	2,440,758	452.27	9,432.14	0
014098	HTF Magnet Housing		0.00	1,099,404.00	0
014107	Wesley/Coppermine		108,595.00	0.00	0
014116	Partnership Programs		0.00	153,418.00	0
014134	Habitat at Stevenson Street	300,000	0.00	0.00	0
014136	Housing Preservation Strategy		0.00	1,000,000.00	0
014138	Lewinsville Presbyterian Church at Chesterbrook		50,000.00	1,229,000.00	0
014140	Lewinsville Expansion	2,173,747	10,205.00	2,103,929.11	0
014142	HTF RSRV/Emergencies & Opportunities		0.00	381,000.00	200,000
014143	HTF Land Acquisition		0.00	995,000.00	0
014148	Westbriar Plaza Condominiums	140,000	0.00	32,542.81	0
014165	Single Resident Occupancy		0.00	333,803.00	0
014166	Katherine K. Hanley Family Shelter	2,000,000	353,926.05	1,634,552.55	0
014171	Faircrest ADU		250,000.00	0.00	0
014188	Westcott Ridge		516,000.00	0.00	0
014191	Rehabilitation of FCRHA Properties		92,353.99	1,031,646.01	500,000
014192	Housing Preservation Initiative		0.00	0.00	200,000
014193	Transit Oriented Development		0.00	75,000.00	0
014195	Laurel Hill		425,000.00	0.00	0
014197	Housing Trust Fund		2,085.40	327,914.60	0
014198	Madison Ridge		0.00	5,100,000.00	0
VA1951	Tavener Lane Apartments	271,934	0.00	0.00	0
VA1952	Water's Edge	780,551	0.00	0.00	0
<b>Total</b>		<b>\$25,620,655</b>	<b>\$1,938,006.07</b>	<b>\$25,033,642.51</b>	<b>\$1,850,000</b>

## Fund 144 Housing Trust Fund

<b>013908</b>	<b>West Ox Group Home</b>	
Countywide		Countywide
<b>Description and Justification:</b> FY 2007 funding of \$800,000 is included as a planning factor for the rehabilitation of two aging group homes.		

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition	\$889,802	\$6	\$0	\$89,796	\$800,000	\$0
Design and Engineering	10,198	10,198	4,777	(4,777)	0	0
Construction	0	0	0	0	0	0
Other	0	0	19,298	(19,298)	0	0
<b>Total</b>	<b>\$900,000</b>	<b>\$10,204</b>	<b>\$24,075</b>	<b>\$65,721</b>	<b>\$800,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$800,000	\$800,000

## Fund 144 Housing Trust Fund

<b>014013</b>	<b>Development Fund</b>	
Countywide	Countywide	
<b>Description and Justification:</b> FY 2007 funding of \$100,000 is included as a planning factor for funding to be used in determining the financial feasibility of projects by non-profits and for profits.		

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$116,500	\$0	\$136,737	\$100,000	\$0
Design and Engineering		152,158	0	0	0	0
Construction		0	0	0	0	0
Other		55,971	0	0	0	0
<b>Total</b>	Continuing	\$324,629	\$0	\$136,737	<b>\$100,000</b>	\$0

<b>Source of Funding</b>				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$100,000	\$100,000



## Fund 144 Housing Trust Fund

<b>014042</b>	<b>Tier Two Predevelopment</b>
Countywide	Countywide
<p><b>Description and Justification:</b> FY 2007 funding of \$50,000 is included as a planning factor for the further project feasibility studies by non-profits and for profits. Initial studies are conducted using Tier One funds.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$50,000	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other		0	0	115,000	0	0
<b>Total</b>	Continuing	\$0	\$0	\$115,000	<b>\$50,000</b>	\$0

<b>Source of Funding</b>				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$50,000	\$50,000

## Fund 144 Housing Trust Fund

<b>014142</b>	<b>Reserve for Emergencies and Opportunities</b>
Countywide	Countywide
<b>Description and Justification:</b> FY 2007 funding of \$200,000 is included to increase the set-aside for housing opportunities and emergencies.	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$381,000	\$200,000	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$0	\$381,000	<b>\$200,000</b>	\$0

<b>Source of Funding</b>				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$200,000	\$200,000

## Fund 144 Housing Trust Fund

<b>014191</b>	<b>Rehabilitation of FCRHA Properties</b>
Countywide	Countywide
<p><b>Description and Justification:</b> FY 2007 funding of \$500,000 is included as a planning factor to rehabilitate FCRHA non-public housing residential properties in order to maintain property safety and neighborhood quality of life standards.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$650,000	\$500,000	\$0
Design and Engineering		0	0	0	0	0
Construction		0	20,351	(20,351)	0	0
Other		0	72,003	401,997	0	0
<b>Total</b>	Continuing	\$0	\$92,354	\$1,031,646	<b>\$500,000</b>	\$0

Source of Funding				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$500,000	\$500,000

## Fund 144 Housing Trust Fund

<b>014192</b>	<b>Housing Preservation Initiative</b>
Countywide	Countywide
<p><b>Description and Justification:</b> FY 2007 funding of \$200,000 is included to support recommendations made by the Housing Preservation Action Committee relating to the preservation and rehabilitation of existing affordable housing stock throughout the County.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$200,000	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other		0	0	0	0	0
<b>Total</b>	Continuing	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$200,000</b>	<b>\$0</b>

Source of Funding				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$200,000	\$200,000

# Fund 145

## HOME Investment Partnership Grant

### Real Estate Finance and Grants Management

### Mission

The goal of the HOME Investment Partnership Program (HOME) is to provide affordable housing through acquisition, rehabilitation, new construction and tenant-based rental assistance.

### Focus

In FY 2007, funding of \$2,657,075 represents an estimated award from the U.S. Department of Housing and Urban Development (HUD). FY 2007 funding will provide for the Tenant Based Rental Assistance program and various other new and ongoing projects. Details for specific projects in Program Year 15 (FY 2007) will be approved by the Board of Supervisors (BOS) and submitted to HUD as part of the Consolidated Plan Action Plan: Use of Funds for FY 2007 in April 2006. After HUD and BOS approval, necessary project adjustments will be made. It should be noted, however, that pressures on the federal budget in terms of financing for the troops in Iraq and providing assistance to victims of Hurricane Katrina are likely to result in a reduction in HOME funding. Preliminary information indicates approximately \$200,000, decrease in HOME funding for FY 2007.

The HOME Program was established as part of the Cranston-Gonzalez National Affordable Housing Act of 1990. HOME funds are allocated on an annual basis to eligible participating jurisdictions based on a formula allocation system. The HOME Program requires a 25 percent local match from the participating jurisdiction. The local match can come from any Housing and Community Development project that is HOME eligible, regardless of funding source. Any expenditure beginning in October 1992 in qualifying projects can be considered as part of the required matching funds. In FY 2007, the County will have adequate matching funds from all eligible projects to satisfy the requirement. Therefore, no additional local funds will need to be allocated to meet this requirement.

### Budget and Staff Resources

Agency Summary				
Category <sup>1</sup>	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	1/ 1	1/ 1	1/ 1	1/ 1
Expenditures:				
New Construction <sup>2</sup>	\$245,756	\$1,709,752	\$9,338,797	\$1,732,747
Tenant Based Rental Assistance	239,067	252,484	275,919	260,059
Community Housing Development Project				
Specific Loans	0	392,447	833,508	398,561
Administration	197,797	261,632	751,678	265,708
<b>Total Expenditures</b>	<b>\$682,620</b>	<b>\$2,616,315</b>	<b>\$11,199,902</b>	<b>\$2,657,075</b>

<sup>1</sup> Categories as required by the U.S. Department of Housing and Urban Development (HUD) for reporting purposes.

<sup>2</sup> Funding will be moved to specific projects when approved by the Board of Supervisors. Projects may include rehabilitation and acquisition, as well as construction.

# Fund 145

## HOME Investment Partnership Grant

<b>Position Summary</b>	
<u>DESIGN, DEVELOPMENT AND CONSTRUCTION</u>	
1	Housing Community Developer IV
<u>TOTAL POSITION</u>	
1 Position / 1.0 Staff Year	

### **FY 2007 Funding Adjustments**

The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:

- ◆ **Carryover Adjustments**
**(\$8,542,827)**
- A net decrease of \$8,542,827 is primarily associated with the one-time FY 2005 carryover of unexpended project balances.

### **Changes to FY 2006 Adopted Budget Plan**

The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:

- ◆ **Carryover Adjustments**
**\$8,583,587**
- As part of the FY 2005 Carryover Review, the Board of Supervisors approved an increase of \$8,583,587 due to the carryover of unexpended project balances in the amount of \$8,510,926, the appropriation of \$40,760 in the amended U.S. Department of Housing and Urban Development (HUD) award, and the appropriation of \$31,901 for program income. FY 2006 revenues were increased by \$8,550,218 primarily due to anticipated reimbursements from HUD for capital projects as expenses are incurred.

A Fund Statement, a Summary of Capital Projects, and Project Detail Table for the capital project funded in FY 2007 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Table includes project location, description, source of funding and completion schedules.

# Fund 145

## HOME Investment Partnership Grant

### FUND STATEMENT

Fund Type H14, Special Revenue Funds

Fund 145, HOME Investment  
Partnership Grant

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	(\$2,423)	(\$104)	\$33,369	\$0
Revenue:				
HOME Grant Funds	\$686,511	\$2,616,315	\$11,166,533	\$2,657,075
HOME Program Income	31,901	0	0	0
<b>Total Revenue</b>	\$718,412	\$2,616,315	\$11,166,533	\$2,657,075
<b>Total Available</b>	\$715,989	\$2,616,211	\$11,199,902	\$2,657,075
Expenditures:				
HOME Projects	\$682,620	\$2,616,315	\$11,199,902	\$2,657,075
<b>Total Expenditures<sup>1</sup></b>	\$682,620	\$2,616,315	\$11,199,902	\$2,657,075
<b>Total Disbursements</b>	\$682,620	\$2,616,315	\$11,199,902	\$2,657,075
<b>Ending Balance<sup>2</sup></b>	\$33,369	(\$104)	\$0	\$0

<sup>1</sup> FY 2007 HOME funding projections include a set-aside of at least 15 percent, \$398,561, mandated under HOME regulations, from the County's total HOME allocation for eligible Community Housing Development Organizations (CHDOs), up to a 10 percent set-aside of \$265,708 for administrative expenses as permitted under HOME regulations (including \$25,000 for the Fair Housing Program), a planning factor of \$260,059 for Tenant-Based Rental Assistance, \$90,000 for the American Dream Initiative, and \$1,642,747 for affordable housing projects approved by the Fairfax County Redevelopment and Housing Authority (FCRHA) and the Board of Supervisors.

<sup>2</sup> The negative FY 2006 Adopted Budget Plan Ending Balance will be adjusted when reimbursements are received from the U.S. Department of Housing and Urban Development (HUD).

# Fund 145

## HOME Investment Partnership Grant

### FY 2007 Summary of Capital Projects

#### Fund: 145 HOME Investment Partnerships Grant

Project #	Description	Total Project Estimate	FY 2005 Actual Expenditures	FY 2006 Revised Budget	FY 2007 Advertised Budget Plan
003875	Island Walk Cooperative	\$1,000,000	\$0.00	\$0.00	\$0
013808	Herndon Harbor House Phase I	553,853	0.00	0.00	0
013854	Founders Ridge/Kingstowne NV	42,321	0.00	10,393.79	0
013868	Good Shepherd Housing		0.00	242,202.00	0
013883	Old Mill Road	59,500	0.00	0.00	0
013901	Tavenner Lane	739,336	0.00	4,736.50	0
013912	Stevenson Street	570,000	0.00	0.00	0
013919	HomeStretch		50,000.00	362,394.00	0
013933	Reston Interfaith Townhouses		0.00	456,820.00	0
013954	CHDO Undesignated		0.00	0.00	398,561
013966	Telegraph Road Property	740,000	0.00	740,000.00	0
013969	Castellani Meadows	1,039,961	0.00	0.00	0
013971	Tenant-Based Rental Assistance		239,067.00	275,929.00	260,059
013974	HOME Development Costs		0.00	239,268.69	1,642,747
013975	HOME Administration		196,405.46	628,706.12	240,708
014034	Fair Housing Program		1,392.00	122,972.00	25,000
014040	Herndon Harbour Phase II	2,793,572	0.00	332,279.74	0
014052	Senior Rental Assistance		11,588.92	0.00	0
014056	Gum Springs Glen	2,654,242	0.00	41,576.58	0
014107	Wesley/Coppermine		0.00	207,851.00	0
014112	Accessibility Modifications		38,093.00	0.00	0
014116	Partnership Programs		0.00	1,102,206.00	0
014127	Magnet Housing		0.00	341,384.00	0
014129	Senior/Disabled Housing Development		0.00	1,029,930.00	0
014134	Habitat at Stevenson Street	216,000	0.00	0.00	0
014137	Little River Glen III		0.00	897,000.00	0
014140	Lewinsville Expansion	549,000	0.00	549,000.00	0
014143	HTF Land Acquisition		0.00	292,365.00	0
014144	Transitional Emergency Shelter		0.00	200,000.00	0
014153	Neighborhood Revitalization		0.00	655,348.00	0
014167	Home Ownership - MIDS Revitalization Prgm.		0.00	108,370.00	0
014168	Senior HSG - Rehab & Maint. FCRHA		55,028.52	44,971.48	0
014172	Small Scale Housing for Domestic Violence Victims		51,000.00	0.00	0
014173	Internet for Efficiency		0.00	26,269.00	0
014190	American Dream Initiative		10,000.00	370,239.00	90,000
014191	Rehabilitation of FCRHA Properties		30,045.02	1,210,547.98	0
014236	Circle Properties		0.00	247,142.00	0
EMER09	Hurricane Katrina Expenses		0.00	460,000.00	0
<b>Total</b>		<b>\$10,957,785</b>	<b>\$682,619.92</b>	<b>\$11,199,901.88</b>	<b>\$2,657,075</b>



## Fund 145 HOME Investment Partnership Grant

<b>013974</b>	<b>HOME Development Costs</b>
Countywide	Countywide
<b>Description and Justification:</b> FY 2007 funding in the amount of \$1,642,747 will be allocated to specific projects as recommended by the Board of Supervisors. Allocation to specific projects is anticipated in the Spring of 2006.	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	239,269	1,642,747	0
Construction		0	0	0	0	0
Other		0	0	0	0	0
Total	Continuing	\$0	\$0	\$239,269	<b>\$1,642,747</b>	\$0

Source of Funding				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$1,642,747	\$1,642,747

# Fund 319

## The Penny for Affordable Housing Fund

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### **Focus**

Fund 319, The Penny for Affordable Housing Fund, formerly known as the Housing Flexibility Fund, was established in FY 2006 and is designed to serve as a readily available source of funding for the preservation of affordable housing in the County. The Board of Supervisors has dedicated revenue commensurate with the value of one cent on the Real Estate Tax rate to the Preservation of Affordable Housing, a major County priority. Beginning in FY 2007, this funding will be recorded as Real Estate Tax revenue directly posted to the Fund rather than as a transfer from the General Fund.

Between 1997 and 2004, the County lost 1,300 affordable units due to condo conversions and prepayments by owners of federally-subsidized apartment complexes. The rapid pace of converting affordable units and selling them as market-rate condominiums accelerated through 2005 due to the significant appreciation of property values in Fairfax County. Between 1980 and 2005, the assessed value of dwellings in Fairfax County rose more than 300 percent. Similarly, rents have been driven up by the significant and growing demand for housing in the County. In fact, the annual income needed to afford a two bedroom apartment at the fair market rate of \$1,187 per month was estimated to be \$47,486 in FY 2005. This is just over 50 percent of the Area Median Income, meaning that there are many wage earners for whom living in Fairfax County is a significant financial struggle. The Center for Regional Analysis at George Mason University estimates that there is an affordable housing deficit of 30,000 units currently, and this is projected to rise to 60,000 by 2020.

In light of these trends, the Board of Supervisors set a County goal to preserve 1,000 units of affordable housing, as well as to create 200 new affordable units, by the end of FY 2007. Given the cost of land and that the value of existing property in Fairfax County is at an all-time high, County funding and financing are critical to achieving these goals. Fund 319, The Penny for Affordable Housing Fund, represents the County's financial commitment to preserving and creating affordable housing opportunities by dedicating a portion of its revenue specifically for affordable and workforce housing. To maximize the effectiveness of these funds, the Board of Supervisors recommended a minimum leverage ratio of 3:1 with non-County funds and that units funded by Fund 319 remain affordable at a minimum for a period of time consistent with the County's Affordable Dwelling Unit Ordinance, which is currently 15 years for homeownership units and 20 years for rental units. The Affordable Housing Preservation Action Committee also recommends that timely response to preservation opportunities is essential to maintain affordable housing in a market driven by rising demand and dwindling supply.

As of December 13, 2005, a total of 666 affordable units have been preserved for both homeownership and rental purposes in a variety of large and small projects. Of that number, 252 units are preserved as affordable housing for periods of five years or less, and 414 units are preserved for 20 years or longer. A variety of funding sources were used to preserve these units; however, Fund 319 funds were critical for the preservation efforts associated with two large multifamily complexes that were bought by private nonprofits: Madison Ridge In Centreville (Sully District) and Hollybrooke II in the Seven Corners area of Falls Church (Mason District). At Madison Ridge, 108 rental apartments have been preserved using Fund 319 for long term affordability (40 years), while 108 condominiums will be sold to first-time homebuyers with controls to maintain affordability for at least the first two years. Similarly, Fund 319 funds were committed to preserve 89 affordable apartments at the Hollybrooke II condominium in the Seven Corners area of the County. It is anticipated that the entire \$17.9 million will be expended or obligated for specific projects by the end of FY 2006.

# Fund 319

## The Penny for Affordable Housing Fund

### FUND STATEMENT

Fund Type G30, Capital Project Funds	Fund 319, The Penny for Affordable Housing Fund			
	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Revenue:				
Real Estate Tax Revenue Associated with the Penny for Affordable Housing	\$0	\$0	\$0	\$21,900,000
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$21,900,000</b>
Transfer In:				
General Fund (001)	\$0	\$17,900,000	\$17,900,000	\$0
<b>Total Transfers In</b>	<b>\$0</b>	<b>\$17,900,000</b>	<b>\$17,900,000</b>	<b>\$0</b>
<b>Total Available</b>	<b>\$0</b>	<b>\$17,900,000</b>	<b>\$17,900,000</b>	<b>\$21,900,000</b>
Total Expenditures	\$0	\$17,900,000	\$17,900,000	\$21,900,000
<b>Total Disbursements</b>	<b>\$0</b>	<b>\$17,900,000</b>	<b>\$17,900,000</b>	<b>\$21,900,000</b>
<b>Ending Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

# Fund 319

## The Penny for Affordable Housing Fund

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### FY 2007 Summary of Capital Projects

**Fund: 319 The Penny for Affordable Housing Fund**

Project #	Description	Total Project Estimate	FY 2005 Actual Expenditures	FY 2006 Revised Budget	FY 2007 Advertised Budget Plan
014196	Affordable/Workforce Housing Projects		\$0.00	\$11,400,000.00	\$21,900,000
014198	Madison Ridge		0.00	2,500,000.00	0
014232	Hollybrooke II Apartments		0.00	3,750,000.00	0
014237	Yorkville Apartments	250,000	0.00	250,000.00	0
<b>Total</b>		<b>\$250,000</b>	<b>\$0.00</b>	<b>\$17,900,000.00</b>	<b>\$21,900,000</b>

## Fund 319 The Penny for Affordable Housing Fund

<b>014196</b>	<b>Affordable/Workforce Housing Projects</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project will provide funding for the preservation of affordable housing. This funding is supported by \$21,900,000 in real estate revenue, or the approximate value of one penny from the County's Real Estate tax. Funding is provided to meet the Board of Supervisors' goal to preserve 1,000 units of affordable housing and create 200 new affordable units by the end of FY 2007. Between 1997 and 2004, the County lost 1,300 affordable units that have been converted into luxury condominiums or market-rate apartments.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other		0	0	11,400,000	21,900,000	0
<b>Total</b>	Continuing	\$0	\$0	\$11,400,000	<b>\$21,900,000</b>	\$0

Source of Funding				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$21,900,000	\$0	\$0	\$0	\$21,900,000

# Fund 340

## Housing Assistance Program

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### **Focus**

The Housing Assistance Program has been a source of funds for the development of low- and moderate-income housing and support of public improvement projects in low- and moderate-income neighborhoods. In recent fiscal years, the primary use of the Fund is to support the Commercial Revitalization Program, including staff resources, marketing, consultant services and capital projects. The Fund also supports the Blight Abatement Program. In addition, proceeds from the U.S. Department of Housing and Urban Development (HUD) Section 108 Loan provide for public improvement projects in five of the County's Conservation Areas: Bailey's, Fairhaven, Gum Springs, James Lee, and Jefferson Manor.

In FY 2007, a General Fund Transfer provides \$935,000 for Commercial Revitalization activities to address current program needs for staffing and other efforts associated with countywide revitalization projects.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

#### **◆ Carryover Adjustments**

**\$14,473,344**

As part of the *FY 2005 Carryover Review*, the Board of Supervisors approved an expenditure increase of \$14,473,344 due to the carryover of unexpended project balances. FY 2006 revenues increased \$12,083,395 for anticipated proceeds from the U.S. Department of Housing and Urban Development (HUD) reimbursements for Section 108 projects and grant projects, and from the 1988 Bond Referendum for Commercial and Redevelopment Areas bonds.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for the capital projects funded in FY 2007 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description and source of funding and completion schedules.

# Fund 340 Housing Assistance Program

## FUND STATEMENT

### Fund Type H34, Capital Project Funds

### Fund 340, Housing Assistance Program

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$530,665</b>	<b>\$3,661</b>	<b>\$2,393,611</b>	<b>\$3,662</b>
Revenue:				
Bond Proceeds <sup>1</sup>	\$13,168	\$0	\$4,486,833	\$0
Grant Proceeds	324,917	0	596,562	0
Section 108 Proceeds	0	0	7,000,000	0
<b>Total Revenue</b>	<b>\$338,085</b>	<b>\$0</b>	<b>\$12,083,395</b>	<b>\$0</b>
Transfer In:				
General Fund (001)	\$2,935,000	\$935,000	\$935,000	\$935,000
<b>Total Transfer In</b>	<b>\$2,935,000</b>	<b>\$935,000</b>	<b>\$935,000</b>	<b>\$935,000</b>
<b>Total Available</b>	<b>\$3,803,750</b>	<b>\$938,661</b>	<b>\$15,412,006</b>	<b>\$938,662</b>
Expenditures:				
Capital Projects	\$1,410,139	\$935,000	\$15,408,344	\$935,000
<b>Total Expenditures</b>	<b>\$1,410,139</b>	<b>\$935,000</b>	<b>\$15,408,344</b>	<b>\$935,000</b>
<b>Total Disbursements</b>	<b>\$1,410,139</b>	<b>\$935,000</b>	<b>\$15,408,344</b>	<b>\$935,000</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$2,393,611</b>	<b>\$3,661</b>	<b>\$3,662</b>	<b>\$3,662</b>

<sup>1</sup> It should be noted that in the Fall of 1988 a Commercial and Development Bond Referendum was approved, of which \$9.7 million was designated for the redevelopment of the Woodley-Nightingale mobile home park. An amount of \$6.4 million remains authorized but unissued for this project.

<sup>2</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 340

## Housing Assistance Program

### FY 2007 Summary of Capital Projects

#### Fund: 340 Housing Assistance Program

Project #	Description	Total Project Estimate	FY 2005 Actual Expenditures	FY 2006 Revised Budget	FY 2007 Advertised Budget Plan
003817	Bailey's Community Center	\$119,965	\$1,412.50	(\$1,412.50)	\$0
003844	Emergency Housing	578,449	0.00	128,584.80	0
003846	Bailey's Road Improvements	1,395,410	391.74	854,688.25	0
003848	Fairhaven Public Improvements	1,864,692	290,836.49	1,151,590.49	0
003875	Island Walk Cooperative	49,997	0.00	0.00	0
003884	Chatham Towne	62,350	0.00	62,350.00	0
003905	Gum Springs Public Improvements	2,232,527	3,997.39	414,796.07	0
003907	James Lee Community Center	665,509	0.00	26,221.20	0
003910	James Lee Road Improvement	352,092	626.30	48,646.21	0
003978	Lincolnia Elementary School	7,777,651	0.00	34,584.00	0
013808	Herndon Harbor House Phase I	25,180	0.00	0.00	0
013817	McLean Hills	22,666	0.00	22,666.00	0
013846	Murraygate Village	1,038,750	0.00	0.00	0
013905	Creighton Square/Lockheed Blvd.	53,365	0.00	0.00	0
013912	Stevenson Street	64,863	0.00	0.00	0
013914	Cedar Ridge	13,250	0.00	0.00	0
013918	Jefferson Manor Public Imp.	6,927,115	77,510.89	3,215,841.66	0
013944	Gum Springs Community Center	9,785	0.00	0.00	0
013948	Little River Glen Phase II	9,384	0.00	0.00	0
013963	Section 108 Loan Issuance Costs		0.00	93,000.00	0
013966	Telegraph Road Property	36,908	0.00	0.00	0
013969	Castellani Meadows	9,875	0.00	0.00	0
014010	Commercial Revitalization		164,068.22	780,544.67	190,000
014020	Stonegate Village Phase II	13,379	0.00	0.00	0
014045	McLean Revitalization	100,000	0.00	0.00	0
014047	Lake Anne Reston	50,000	0.00	0.00	0
014048	Revitalization Spot Blight Abatement		147.40	408,901.34	0
014050	Herndon Senior Center	55,876	10,229.50	0.00	0
014100	Commerce Street Redevelopment	3,333,000	4,990.00	3,270,417.70	0
014101	Kings Crossing Redevelopment	575,000	885.00	547,021.13	0
014102	Gallows Road Streetscape	200,000	3,139.43	196,860.57	0
014103	Richmond Hwy. Facade Improvements	295,000	723.98	180,654.02	0
014104	Revitalization Program Costs		728,971.97	761,028.03	745,000
014115	Sacramento Community Center	712,000	0.00	711,118.36	0
014116	Partnership Programs		0.00	100,000.00	0
014117	Richmond Highway Corridor	100,000	0.00	74,705.00	0
014122	Allen Street	75,000	75,000.00	0.00	0
014125	David R. Pinn Community Center	97,417	0.00	0.00	0
014141	Mason District Park - EDI	89,802	0.00	3,111.67	0
014156	Merrifield Town Center Urban Park	2,000,000	0.00	2,000,000.00	0
014157	Annandale Façade Imp. Program	100,000	25,370.00	24,270.00	0
014158	Annandale Marketing	40,000	0.00	40,000.00	0
014159	Baileys 7 Corners Streetscape Imp.	150,000	451.84	14,958.75	0
014160	Baileys SE Quad. Town Ctr. Comm.	75,000	0.00	75,000.00	0
014161	Revitalization Field Services		21,386.84	168,196.59	0
014196	Affordable/Workforce Housing Projects		0.00	0.00	0
<b>Total</b>		<b>\$31,371,257</b>	<b>\$1,410,139.49</b>	<b>\$15,408,344.01</b>	<b>\$935,000</b>



## Fund 340 Housing Assistance Program

<b>014010</b>	<b>Commercial Revitalization Studies Program</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides FY 2007 funding of \$190,000 for the continuation of activities initiated in FY 2001, including contracted and/or part-time staffing that provides support as the Department of Housing and Community Development transitions from a primary emphasis on development projects to revitalization activities, marketing materials for countywide revitalization activities, consultant services and training.</p> <p>Funding prior to FY 2001 provided for commercial revitalization and blight abatement efforts to address program needs in conformance with area Comprehensive Plans for seven Revitalization areas: Bailey's Crossroads/Seven Corners, Annandale, Richmond Highway, Lake Anne, Merrifield, Springfield and McLean.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$4,278	\$0	\$157,799	\$0	\$0
Design and Engineering		697,274	0	0	0	0
Construction		795	0	0	0	0
Other		395,040	164,068	622,746	190,000	0
<b>Total</b>	Continuing	<b>\$1,097,387</b>	<b>\$164,068</b>	<b>\$780,545</b>	<b>\$190,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$190,000	\$0	\$0	\$0	\$190,000

## Fund 340 Housing Assistance Program

<b>014104</b>	<b>Revitalization Program Costs</b>
Countywide	Countywide
<p><b>Description and Justification:</b> In FY 2007, funding of \$745,000 is provided for staff and administrative costs associated with the continuation of previously approved revitalization projects, and 3/3.0 SYE Merit Regular positions responsible for marketing and business activities associated with revitalization activities. The projects include Commerce Street Redevelopment, a public/private effort to revitalize the Commerce Street area between Old Keene Mill Road and I-95 in Central Springfield; Kings Crossing Development, a public/private project to redevelop the Penn Daw area between the intersection of North Kings Highway and Richmond Highway; Springfield Town Center, a public/private redevelopment project in Central Springfield including an Arts Center, parking, a marketplace, and housing; Annandale Town Center, a public/private development of residential properties; Bailey's Entrepreneurship Center, a location in Bailey's Crossroads area where multi-ethnic merchants from the area can display their goods and merchandise; Merrifield Streetscape, improvements to Gallows Road between Dunn Loring Metro and Route 29; and Mount Vernon Market Place, a location in the Mount Vernon area where merchants from the area can display their goods and merchandise.</p> <p>Staff costs in Fund 940, FCRHA General Operating, will also be reimbursed from this project and will be realized in Fund 940 as revenue. These positions have been responsible for housing development efforts producing financing fee income. However, the Department of Housing and Community Development is transitioning from a sole emphasis on housing development to broaden the scope of activity to include revitalization and redevelopment activities.</p> <p>The 3/3.0 SYE Merit Regular positions are included on the organization chart in the Agency 38, Housing and Community Development General Fund, and are reimbursed from Fund 340 for revitalization related activities. These positions participate in public/private business partnerships, area marketing, real estate marketing, organizational development, graphics and grant activities.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other		2,583,529	728,972	761,028	745,000	0
<b>Total</b>	Continuing	<b>\$2,583,529</b>	<b>\$728,972</b>	<b>\$761,028</b>	<b>\$745,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$745,000	\$0	\$0	\$0	\$745,000

# Fund 341

## Housing General Obligation Bond Construction

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### **Focus**

Fund 341, Housing General Obligation Bond Construction, was established in FY 1990 to budget and report costs for capital projects which are supported wholly or in part by general obligation bond proceeds. In the fall of 1989, voters approved a \$6 million bond referendum for the four neighborhoods designated by the Board of Supervisors as Conservation Areas: Gum Springs; Fairhaven; Bailey's; and James Lee. Funds remaining from that allocation will be used in conjunction with a federal Section 108 loan in Fund 340, Housing Assistance Program, and available Fund 142, Community Development Block Grant, funds to complete or continue the road, storm drainage and sidewalk improvements planned for these communities.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

#### **◆ Carryover Adjustments**

**\$13,657**

As part of the *FY 2005 Carryover Review*, the Board of Supervisors approved an increase of \$13,657 due to the carryover of unexpended project balances.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# Fund 341

## Housing General Obligation Bond Construction

### FUND STATEMENT

Fund Type H34, Capital Project Funds

Fund 341, Housing General  
Obligation Bond Construction

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	\$42,552	\$0	\$13,657	\$0
Revenue:				
Sale of Bonds	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0
<b>Total Available</b>	<b>\$42,552</b>	<b>\$0</b>	<b>\$13,657</b>	<b>\$0</b>
Expenditures:				
Capital Projects	\$28,895	\$0	\$13,657	\$0
Total Expenditures	\$28,895	\$0	\$13,657	\$0
<b>Total Disbursements</b>	<b>\$28,895</b>	<b>\$0</b>	<b>\$13,657</b>	<b>\$0</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$13,657</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 341

## Housing General Obligation Bond Construction

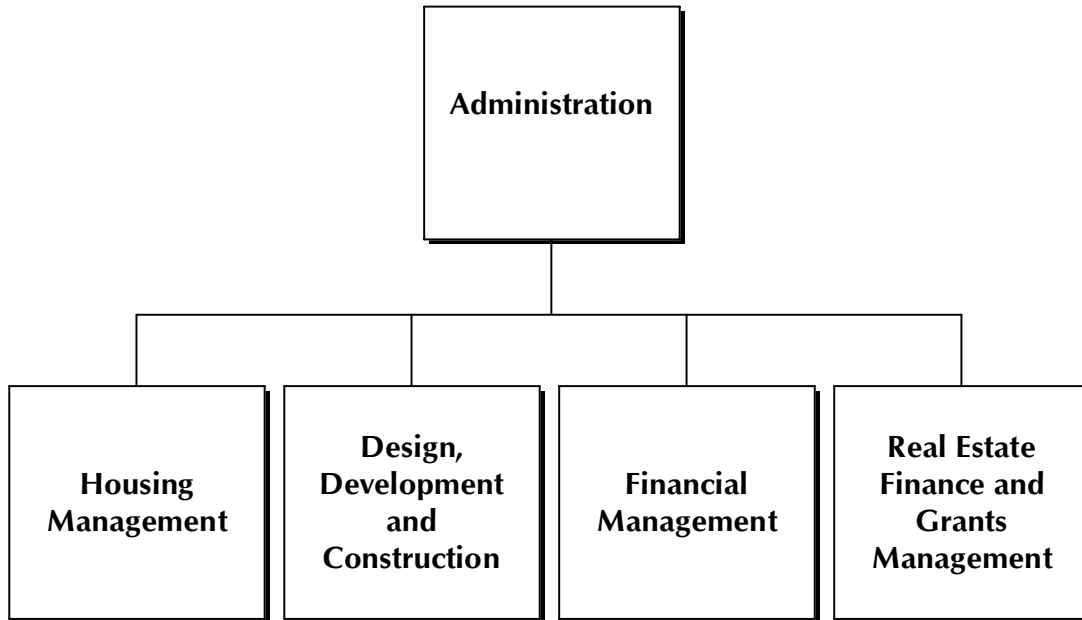
### FY 2007 Summary of Capital Projects

#### Fund: 341 Housing General Obligation Bond Construction

Project #	Description	Total Project Estimate	FY 2005 Actual Expenditures	FY 2006 Revised Budget	FY 2007 Advertised Budget Plan
003846	Bailey's Road Improvements	\$1,393,764	\$3,565.41	\$12,812.94	\$0
003848	Fairhaven Public Improvements	1,477,366	25,329.75	0.00	0
003905	Gum Springs Public Improvements	1,986,330	0.00	0.00	0
003910	James Lee Road Improvement	1,158,644	0.00	844.36	0
<b>Total</b>		<b>\$6,016,104</b>	<b>\$28,895.16</b>	<b>\$13,657.30</b>	<b>\$0</b>

# Fund 940

## Fairfax County Redevelopment and Housing Authority General Operating



### Mission

To preserve and increase opportunities for affordable housing in Fairfax County based on need, community priorities and the policy of the Board of Supervisors and the Fairfax County Redevelopment and Housing Authority (FCHRA). Driven by community vision, to lead efforts to revitalize older areas of Fairfax County, to spur private reinvestment, maximize existing infrastructure and public investment, reverse negative perceptions and create employment opportunities.

### Focus

This fund includes all FCRHA revenues generated by financing fees earned from the issuance of bonds, monitoring and service fees charged to developers, management fees, investment income, project reimbursements, consultant fees and ground rents on land leased to developers. Revenue supports operating expenses for the administration of the private activity bonds, Home Improvement Loan Program (HILP) staff, and other administrative costs, which crosscut many or all of the housing programs.

In FY 2007, revenue projections for Fund 940, FCRHA General Operating, are \$2,258,801, a decrease of \$379,456, or 14.0 percent from the FY 2006 Adopted Budget Plan amount. The revenue decrease is primarily attributable to a projected decline in developer fee income. Expenditures are \$3,084,956, an increase of \$150,368, or 5 percent over the FY 2006 Adopted Budget Plan due primarily to salary adjustments to support the County's compensation program. The net difference between revenues and expenditures will be funded from fund balance.

# Fund 940

## Fairfax County Redevelopment and Housing Authority General Operating

Staff costs in the FCRHA Home Improvement Loan Program are supported by revenues from that program. Staff costs associated with FCRHA real estate development and financing activities are supported by the financing and development fees generated by these activities. The Department of Housing and Community Development (HCD) has been expanding the scope of activities associated with revitalization and redevelopment activities. The activities are reimbursed from Fund 340, Housing Assistance Program, which will cover anticipated expenditures associated with staff and administrative costs.

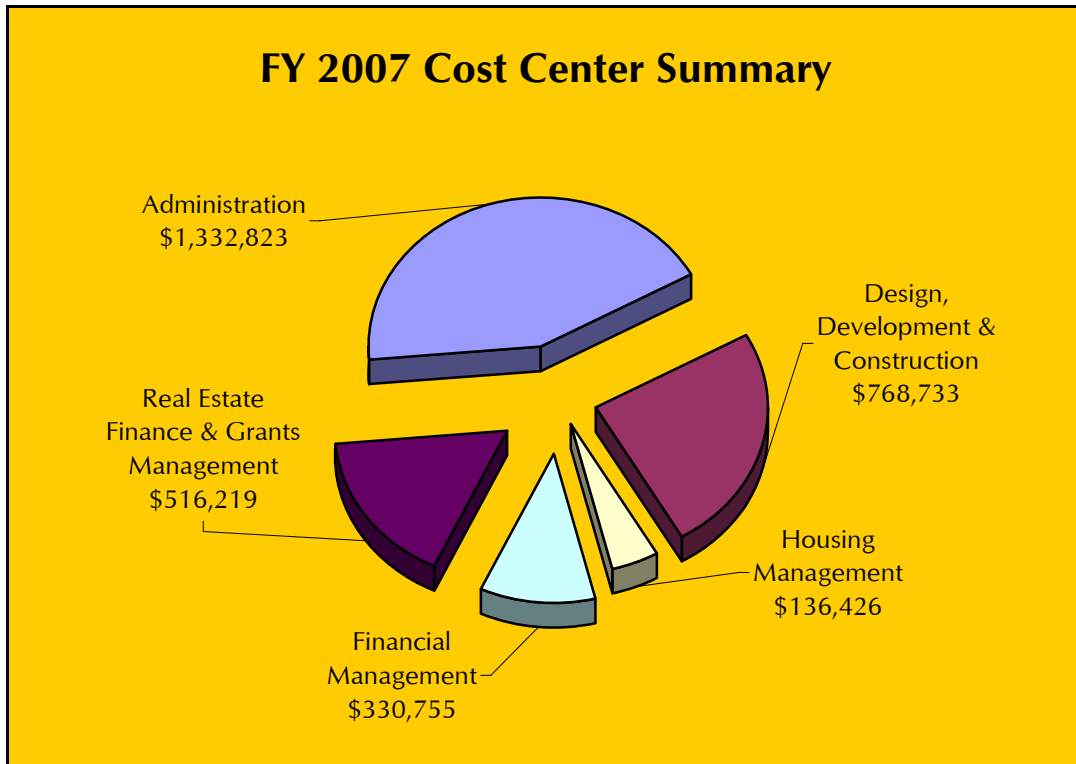
The FCRHA will continue to make tax-exempt financing available and earn related financing fees. The financing will be used for the agency's own development as well as for the construction or preservation of qualified multi-family housing owned by other developers. However, because many types of projects must compete for an allocation of tax-exempt bond authority from the limited pool of such authority available in the Commonwealth of Virginia, the number of FCRHA tax-exempt bond issues in any year is limited and will vary significantly from year to year. Under this financing mechanism, a percentage of the units in a housing development must meet lower income occupancy requirements. Since 1986, there have been two alternate standards for meeting these requirements. Either 20 percent of the units must be occupied by households with incomes at 50 percent or less of the Washington D.C./Baltimore Metropolitan Statistical Area (MSA) median income (adjusted for household size), or 40 percent of the units must be occupied by households with 60 percent or less of the MSA median income.

The FCRHA will also utilize its financing capabilities to support revitalization activities in the designated Revitalization Districts in the County. In addition to work on new developments and revitalization, the FCRHA will continue to monitor existing tax-exempt financed multi-family housing projects to assure continuing developer compliance with program guidelines.

### Budget and Staff Resources

Agency Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	30/ 30	30/ 30	30/ 30	30/ 30
Expenditures:				
Personnel Services	\$1,883,226	\$2,085,777	\$2,085,777	\$2,236,145
Operating Expenses	788,337	848,811	855,163	848,811
<b>Total Expenditures</b>	<b>\$2,671,563</b>	<b>\$2,934,588</b>	<b>\$2,940,940</b>	<b>\$3,084,956</b>

# Fund 940 Fairfax County Redevelopment and Housing Authority General Operating



### Position Summary

<p><b><u>ADMINISTRATION</u></b></p> <p>1 Information Officer III 1 Information Officer II 2 Administrative Assistants IV 1 H/C Developer V</p>	<p><b><u>DESIGN, DEVELOPMENT AND CONSTRUCTION</u></b></p> <p>3 Housing Community Developers V 1 Housing/Community Developer IV 3 Housing/Community Developers III 2 Housing/Community Developers II</p>	<p><b><u>REAL ESTATE FINANCE AND GRANTS MANAGEMENT</u></b></p> <p>1 Housing/Community Developer IV 3 Housing/Community Developers II 1 Management Analyst III 1 Administrative Assistant III</p>
<p><b><u>FINANCIAL MANAGEMENT</u></b></p> <p>1 Fiscal Administrator 2 Accountants III 1 Accountant II 1 Administrative Assistant IV 1 Administrative Assistant III 1 Administrative Assistant II</p>	<p><b><u>HOUSING MANAGEMENT</u></b></p> <p>1 Housing Services Specialist III 1 Housing Services Specialist II 1 Administrative Assistant II</p>	
<p><b><u>TOTAL POSITIONS</u></b> 30 Positions / 30.0 Staff Years</p>		



# Fund 940

## Fairfax County Redevelopment and Housing Authority General Operating

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### **FY 2007 Funding Adjustments**

*The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:*

- ◆ **Employee Compensation** **\$150,368**  
An increase of \$150,368 in Personnel Services associated with salary adjustments to support the County's compensation program.
  
- ◆ **Operating Expenses** **(\$6,352)**  
A decrease of \$6,352 in Operating Expenses is due to encumbered carryover.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ **Carryover Adjustments** **\$6,352**  
As part of the FY 2005 Carryover Review, \$6,352 was added due to encumbered carryover primarily for repair and maintenance contractual payments, as well as utilities.

# Fund 940

## Fairfax County Redevelopment and Housing Authority General Operating

### FUND STATEMENT

Fund Type H94, FCRHA General Revenue	Fund 940, FCRHA General Operating			
	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$7,718,018</b>	<b>\$7,517,158</b>	<b>\$8,664,979</b>	<b>\$8,362,296</b>
Revenue:				
Investment Income	\$92,130	\$131,298	\$131,298	\$89,074
Monitoring/Developing Fees	1,622,005	778,882	778,882	466,566
Rental Income	70,716	63,912	63,912	63,912
Program Income	1,271,811	1,240,866	1,240,866	1,243,687
Other Income	561,862	423,299	423,299	395,562
Total Revenue	\$3,618,524	\$2,638,257	\$2,638,257	\$2,258,801
<b>Total Available</b>	<b>\$11,336,542</b>	<b>\$10,155,415</b>	<b>\$11,303,236</b>	<b>\$10,621,097</b>
Expenditures:				
Personnel Services <sup>1</sup>	\$1,883,226	\$2,085,777	\$2,085,777	\$2,236,145
Operating Expenses	788,337	848,811	855,163	848,811
Total Expenditures	\$2,671,563	\$2,934,588	\$2,940,940	\$3,084,956
<b>Total Disbursements</b>	<b>\$2,671,563</b>	<b>\$2,934,588</b>	<b>\$2,940,940</b>	<b>\$3,084,956</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$8,664,979</b>	<b>\$7,220,827</b>	<b>\$8,362,296</b>	<b>\$7,536,141</b>
Debt Service Reserve on				
One University Plaza	\$278,106	\$278,106	\$278,106	\$278,106
Cash with Fiscal Agent <sup>2</sup>	4,409,603	4,926,236	4,926,236	5,011,666
<b>Unreserved Ending Balance<sup>1,3</sup></b>	<b>\$3,977,270</b>	<b>\$2,016,485</b>	<b>\$3,157,954</b>	<b>\$2,246,369</b>

<sup>1</sup> The FY 2007 Ending Balance decreases due to increased expenditures associated with the County's Pay for Performance System.

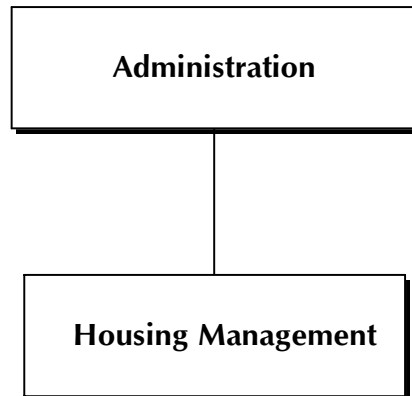
<sup>2</sup> The FY 2006 Budget Plan increases to reflect actual balance held with fiscal agent escrow accounts.

<sup>3</sup> It is anticipated that a portion of the reduction in fund balance in FY 2007 will be restored in FY 2008 with the collection of a developer fee of \$950,000 for Little River Glen III. Current estimates for completion of Phase I of this project is the summer or fall of 2007. Based on the uncertainty of completion, the developers fee was not included in FY 2007 revenue estimates.

# Fund 941

## Fairfax County Rental Program

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### **Mission**

To manage affordable rental housing acquired by the Fairfax County Redevelopment and Housing Authority (FCRHA) and to maintain and preserve the units for long term rental availability.

### **Focus**

The Fairfax County Rental Program (FCRP) is a local rental-housing program developed and managed by the Department of Housing and Community Development (HCD) for the Fairfax County Redevelopment and Housing Authority (FCRHA). The FCRP is designed to provide affordable rental housing in the County for low- and moderate-income families. In addition, the seven group home properties provide housing for persons with disabilities in conjunction with the Fairfax-Falls Church Community Services Board (CSB) and the Virginia Housing and Development Authority (VHDA).

In FY 2007, 544 units, including 519 currently-owned units and 25 estimated unit acquisitions, and a 115-space mobile home park will be supported under the FCRP for low- to moderate-income residents. In addition, 68 beds will be maintained in group homes. The FCRP includes projects developed by the FCRHA and other privately developed or rehabilitated housing units acquired by the FCRHA. The privately developed and rehabilitated sites are located throughout Fairfax County, primarily in converted condominium projects.

The operation of this program is primarily supported by tenant rents. In FY 2006, 19 units were added, including 7 units at Willow Oaks, 6 units at Laurel Hill, 3 units at Faircrest, and 3 units at Saintsbury Plaza, thereby adding to Dwelling Rent revenues and Operating Expenses. In FY 2007, the County's General Fund is being charged directly for payments in support of condominium fees in the amount of \$493,293. In addition, debt service contributions are received from Fund 141, Elderly Housing, to provide support for the debt service costs of Little River Glen, a FCRHA elderly housing development. Accounting procedures require that the debt service for this project be paid out of Fund 941, Fairfax County Rental Program, although the operating costs are reflected in Fund 141, Elderly Housing. Fund 941 is also used to account for debt service payments on two facilities owned by the FCRHA and leased to Fairfax County: the United Communities Ministries (UCM) offices and the replacement Mondloch I emergency shelter (Creighton Square project).

In addition, HCD staff administers the contract between the FCRHA and private firms hired to manage two rental properties, Hopkins Glen and Cedar Ridge, which are owned by the FCRHA.

## Fund 941 Fairfax County Rental Program

The following charts summarize the total number of units in the Rental Program and group homes in FY 2007 and the projected costs associated with the units:

<u>Project Name</u>	<u>Units</u>	<u>FY 2007 Cost</u>	<u>District</u>
Chatham Town	10	\$68,940	Braddock
Little River Square	45	310,228	Braddock
McLean Hills	25	223,884	Providence
Springfield Green	14	119,630	Lee
Colchester Towne	24	194,977	Lee
Penderbrook	48	395,098	Providence
Island Creek	8	55,152	Lee
Cedar Lakes	3	20,682	Hunter Mill
Westbriar	1	6,894	Providence
Faircrest	6	41,364	Sully
Wescott Ridge	10	68,940	Springfield
Laurel Hill	6	41,364	Mt. Vernon
Willow Oaks	7	48,258	Springfield
Saintsbury Plaza	3	20,682	Providence
FCRP Units (Estimated Acquisitions)	25	172,352	Various
Working Singles Housing Program	20	8,927	Providence
FCRHA Operating	NA	141,490	Various
Woodley Homes Mobile Home Park	115	388,929	Mt. Vernon
Cedar Ridge <sup>1</sup>	198	0	Hunter Mill
Hopkins Glen <sup>1</sup>	91	0	Providence
United Community Ministries	NA	37,970	Lee
Creighton Square	NA	65,000	Providence
Little River Glen (Debt Service)	NA	521,189	Braddock
<b>Subtotal FCRP Operating</b>	<b>659</b>	<b>\$2,951,950</b>	

<sup>1</sup> The units at Cedar Ridge and Hopkins Glen are part of the FCRP Program. Both properties are managed and maintained by a private contractor. All funding for these units will be reported by the property management firm and reported to the agency on a regular basis.

# Fund 941

## Fairfax County Rental Program

The Group Homes program is summarized in the following table including the number of beds and the level of FY 2007 funding:

<u>Project Name</u>	<u>Beds/Units</u>	<u>FY 2007 Cost</u>
Minerva Fisher Group Home <sup>1</sup>	12	\$89,088
Rolling Road Group Home <sup>2</sup>	5	36,826
West Ox Group Home <sup>3</sup>	19	110,752
First Stop Group Home <sup>2</sup>	8	62,221
Mount Vernon Group Home <sup>2</sup>	8	35,744
Leland Group Home <sup>4</sup>	8	54,971
Patrick Street Group Home <sup>2</sup>	8	37,289
<b>Subtotal Group Homes</b>	<b><u>68</u></b>	<b><u>\$426,891</u></b>
<b>Total Beds/Fund Expenditures</b>	<b>727</b>	<b>\$3,378,841</b>
<b>Less: Debt Service</b>	<b><u>NA</u></b>	<b><u>(\$521,189)</u></b>
<b>Total Program Operations</b>	<b>727</b>	<b>\$2,857,652</b>

<sup>1</sup> Includes all Operating Expenses including utilities.

<sup>2</sup> Includes emergency Operating Expenses.

<sup>3</sup> Includes emergency Operating Expenses and grounds maintenance.

<sup>4</sup> Includes debt service payments.

### Budget and Staff Resources

<b>Agency Summary</b>				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	15/ 15	15/ 15	15/ 15	15/ 15
Expenditures:				
Personnel Services	\$1,056,860	\$1,340,857	\$1,340,857	\$1,390,134
Operating Expenses	1,892,854	1,838,475	1,858,711	1,988,707
<b>Total Expenditures</b>	<b>\$2,949,714</b>	<b>\$3,179,332</b>	<b>\$3,199,568</b>	<b>\$3,378,841</b>

<b>Position Summary</b>				
<b><u>HOUSING MANAGEMENT</u></b>	2	Painters I	1	General Building Maintenance Worker II
3 Housing Services Specialists II	1	Plumber I	3	General Building Maintenance Workers I
1 Electrician II	1	Refrig. and A/C Supervisor	1	Administrative Assistant IV
1 Engineering Technician II			1	Administrative Assistant II
<b><u>TOTAL POSITIONS</u></b>				
<b>15 Positions / 15.0 Staff Years</b>				

# Fund 941

## Fairfax County Rental Program

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### **FY 2007 Funding Adjustments**

*The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:*

- ◆ **Employee Compensation** **\$49,277**  
An increase of \$49,277 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program.
  
- ◆ **Other Operating Expenses** **\$150,232**  
An increase of \$150,232 in Operating Expenses is primarily due to the projected expenditures associated with the acquisition of units at Willow Oaks, Laurel Hill, Faircrest, and Saintsbury Plaza, along with the anticipated acquisition of 25 FCRP units. A net increase of \$281,538 in revenues is primarily due to the increased Dwelling Rents associated with these acquisitions.
  
- ◆ **Carryover Adjustments** **(\$20,236)**  
A decrease of \$20,236 in Operating Expenses is due to encumbered carryover for repair, maintenance, and utility expenses as part of the *FY 2005 Carryover Review*.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ **Carryover Adjustments** **\$20,236**  
As part of the *FY 2005 Carryover Review*, an increase of \$20,236 in Operating Expenses was approved as encumbered carryover primarily for repair, maintenance, and utility expenses.

# Fund 941

## Fairfax County Rental Program

### FUND STATEMENT

Fund Type H94, Local Rental Housing Program

Fund 941, Fairfax County  
Rental Program

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$1,753,827</b>	<b>\$1,763,029</b>	<b>\$2,068,986</b>	<b>\$2,155,008</b>
Revenue:				
Dwelling Rents	\$2,517,798	\$2,553,150	\$2,553,150	\$2,831,297
Investment Income	42,859	63,651	63,651	61,917
Other Income	195,397	160,622	160,622	152,725
Debt Service Contribution (Little River Glen)	508,819	508,167	508,167	521,189
Total Revenue	\$3,264,873	\$3,285,590	\$3,285,590	\$3,567,128
<b>Total Available</b>	<b>\$5,018,700</b>	<b>\$5,048,619</b>	<b>\$5,354,576</b>	<b>\$5,722,136</b>
Expenditures:				
Personnel Services	\$1,056,860	\$1,340,857	\$1,340,857	\$1,390,134
Operating Expenses	1,892,854	1,838,475	1,858,711	1,988,707
Capital Equipment	0	0	0	0
Total Expenditures	\$2,949,714	\$3,179,332	\$3,199,568	\$3,378,841
<b>Total Disbursements</b>	<b>\$2,949,714</b>	<b>\$3,179,332</b>	<b>\$3,199,568</b>	<b>\$3,378,841</b>
<b>Ending Balance</b>	<b>\$2,068,986</b>	<b>\$1,869,287</b>	<b>\$2,155,008</b>	<b>\$2,343,295</b>
Replacement Reserve	\$1,485,299	\$1,285,600	\$1,571,321	\$1,759,608
Cash with Fiscal Agent	583,687	583,687	583,687	583,687
<b>Unreserved Ending Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

# Fund 945

## FCRHA Non-County Appropriated Rehabilitation Loan Program

### Mission

To enhance the quality and economic life of existing housing in the County through the provision of affordable loans for housing improvement and rehabilitation to qualifying low-income homeowners or homeowners living in areas targeted for improvement.

### Focus

Fund 945, FCRHA Non-County Appropriated Rehabilitation Loan Program, provides the Fairfax County Redevelopment and Housing Authority (FCRHA) portion of funding for the Home Improvement Loan Program (HILP). HILP provides financial and technical assistance to low- and moderate-income homeowners for rehabilitation of their property and is designed to preserve the affordable housing stock in the County and to upgrade neighborhoods through individual home improvements. Resources in Fund 945 include bank loans, earned interest, homeowners' contributions to the cost of rehabilitation and payments on outstanding home improvement loans made through this fund. Additional funding for HILP is provided in Fund 142, Community Development Block Grant, and Fund 143, Homeowner and Business Loan Programs.

### Budget and Staff Resources

Agency Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Expenditures:				
Operating Expenses	\$5,344	\$15,000	\$15,000	\$15,000
<b>Total Expenditures</b>	<b>\$5,344</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$15,000</b>

### Changes to FY 2006 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ There have been no revisions to this budget since approval of the FY 2006 Adopted Budget Plan.



# Fund 945

## FCRHA Non-County Appropriated Rehabilitation Loan Program

### FUND STATEMENT

Fund Type H94, Rehabilitation Loan Funds

Fund 945, Non-County Appropriated  
Rehabilitation Loan Program

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	\$210,211	\$215,771	\$211,988	\$214,386
Revenue:				
Bank Funds	\$0	\$0	\$0	\$0
Other (Pooled Interest, etc.)	7,027	2,398	2,398	3,050
Homeowners Loan Payments <sup>1</sup>	94	0	0	0
Homeowners Contributions	0	5,000	5,000	5,000
Fairfax City Rehab. Loans	0	10,000	10,000	10,000
<b>Total Revenue</b>	\$7,121	\$17,398	\$17,398	\$18,050
<b>Total Available</b>	<b>\$217,332</b>	<b>\$233,169</b>	<b>\$229,386</b>	<b>\$232,436</b>
Expenditures:				
New Loans	\$0	\$0	\$0	\$0
FCRHA Loan Payments to Banks <sup>1</sup>	3,165	0	0	0
Homeowners Contributions	2,179	5,000	5,000	5,000
Fairfax City Rehab. Loans	0	10,000	10,000	10,000
<b>Total Expenditures</b>	\$5,344	\$15,000	\$15,000	\$15,000
<b>Total Disbursements</b>	<b>\$5,344</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$15,000</b>
<b>Ending Balance</b>	<b>\$211,988</b>	<b>\$218,169</b>	<b>\$214,386</b>	<b>\$217,436</b>

<sup>1</sup> The category of receipts and expenditures is received in FAMIS, the County's financial system, via journal entries from mortgage servicing reports. Cash transactions are handled by the respective commercial banks servicing each homeowner loan and are not processed by the County.

# Fund 946

## FCRHA Revolving Development

### Focus

Fund 946, Fairfax County Redevelopment and Housing Authority (FCRHA) Revolving Development, provides initial funds in the form of advances for projects for which federal, state, or private financing is available later. Initial project costs, such as development support for new site investigations, architectural and engineering plans, studies and fees are advanced from this fund and are later included in permanent financing plans for repayment to this fund. This funding mechanism ensures that sufficient funding is available to provide adequate plans and proposals for individual projects prior to obtaining construction and permanent project financing.

This fund is supported by multiple revenue sources, including income from investments, miscellaneous income (late fees, development fees), and repayment of advances on behalf of Cedar Ridge, Little River Glen II (Braddock Glen) and Gum Springs Community Center.

No funding for advances is currently required for Fund 946 in FY 2007. As projects that require Revolving Development funds are identified and approved by the FCRHA, adjustments will be made through allocations during the year. Repayment of three previously advanced loans totaling \$324,995 is anticipated in FY 2007.

### FY 2007 Funding Adjustments

*The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:*

- ◆ **Carryover and Out of Cycle Adjustments** **(\$1,759,738)**  
A total decrease of \$1,709,738 includes a decrease of \$766,308 in Advances due to the one-time carryover of unexpended capital balances as part of the *FY 2005 Carryover Review*, a decrease of \$943,430 associated with Business Expenses in FY 2006, and a decrease of \$50,000 associated with Professional Consultant and Contractual Services in FY 2006.

### Changes to FY 2006 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ **Project Advancements** **\$766,308**  
As part of the *FY 2005 Carryover Review*, an increase of \$766,308 in Advances is due to carryover of unexpended capital balances.
- ◆ **Out of Cycle Adjustment** **\$993,430**  
A total increase of \$993,430 includes an increase of \$943,430 in Buildings Expenses associated with interim financing for the acquisition of seven Affordable Dwelling Units at Willow Oaks and an increase of \$50,000 in Professional Consultant and Contractual Services associated with Acquisition Fees for Yorkville Apartments. Funding for Yorkville was advanced from the Fund 946 Fund Balance and will be repaid at a later date.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# Fund 946 FCRHA Revolving Development

## FUND STATEMENT

Fund Type H94, FCRHA Development Support

Fund 946, FCRHA Revolving Development

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$3,943,346</b>	<b>\$4,004,764</b>	<b>\$5,004,285</b>	<b>\$3,689,334</b>
Revenue:				
Investment Income	\$88,205	\$63,805	\$63,805	\$124,799
Repayment of Advances	1,078,037	380,982	380,982	324,995
<b>Total Revenue</b>	<b>\$1,166,242</b>	<b>\$444,787</b>	<b>\$444,787</b>	<b>\$449,794</b>
<b>Total Available</b>	<b>\$5,109,588</b>	<b>\$4,449,551</b>	<b>\$5,449,072</b>	<b>\$4,139,128</b>
Expenditures:				
Advances	\$105,303	\$0	\$1,759,738	\$0
<b>Total Expenditures</b>	<b>\$105,303</b>	<b>\$0</b>	<b>\$1,759,738</b>	<b>\$0</b>
<b>Total Disbursements</b>	<b>\$105,303</b>	<b>\$0</b>	<b>\$1,759,738</b>	<b>\$0</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$5,004,285</b>	<b>\$4,449,551</b>	<b>\$3,689,334</b>	<b>\$4,139,128</b>

<sup>1</sup> Ending balances fluctuate due to increases and decreases in investment income and the repayment of advances.

# Fund 946

## FCRHA Revolving Development

### FY 2007 Summary of Capital Projects

#### Fund: 946 FCRHA Revolving Development

Project #	Description	Total Project Estimate	FY 2005 Actual Expenditures	FY 2006 Revised Budget	FY 2007 Advertised Budget Plan
003817	Bailey's Community Center	\$218,691	\$0.00	\$3,784.35	\$0
003844	Emergency Housing	124,999	0.00	0.00	0
003907	James Lee Community Center	700,000	1,000.00	1,155.12	0
013854	Founders Ridge/Kingstowne NV	376,281	0.00	8,293.71	0
013883	Old Mill Road	65,728	0.00	0.00	0
013889	Chain Bridge Gateway/Moriarty Place	765,894	0.00	0.00	0
013901	Tavener Lane	91,873	0.00	0.00	0
013905	Creighton Square/Lockheed Blvd.	641,673	0.00	434,821.39	0
013908	West Ox Group Home	861,464	0.00	0.00	0
013914	Cedar Ridge	109,995	0.00	14,069.00	0
013938	Fairfield House	1,303,211	0.00	0.00	0
013944	Gum Springs Community Center	308,384	0.00	8,743.44	0
013948	Little River Glen Phase II	156,424	4,296.79	13,281.32	0
013951	Patrick Street Transitional Group Home	20,337	0.00	0.00	0
013966	Telegraph Road Property	149,330	0.00	57,153.32	0
013969	Castellani Meadows	250,404	0.00	72,065.17	0
013983	Memorial Street	75,910	0.00	0.00	0
013985	Willow Spring Elementary School	92,122	8,000.00	792.25	0
013990	Washington Plaza	129,894	0.00	0.00	0
014002	Spring Street Site Working Singles	18,838	0.00	0.00	0
014023	Island Creek	10,602	0.00	0.00	0
014031	South Meadows Condominium	221,172	0.00	0.00	0
014050	Herndon Senior Center	668,852	0.00	101.33	0
014051	Mixed Greens	695,000	0.00	29,751.64	0
014056	Gum Springs Glen	405,136	54,185.05	70,603.68	0
014060	Elden Terrace Apts	25,000	0.00	12,808.43	0
014061	Leland Road	55,000	0.00	0.00	0
014062	Windsor Mews / Price Club	9,972	0.00	5,570.90	0
014063	Herndon Fortnightly	90,114	0.00	0.00	0
014064	The Enterprise School	30,000	0.00	30,000.00	0
014130	Southgate Community Center	150,000	37,821.36	3,313.02	0
014234	FCRHA Private Financing	943,430	0.00	943,430.00	0
014237	Yorkville Apartments	50,000	0.00	50,000.00	0
VA1942	Old Mill Site	368,421	0.00	0.00	0
VA1945	Ragan Oaks	255,749	0.00	0.00	0
VA1951	Tavener Lane Apartments	263,918	0.00	0.00	0
VA1956	Scattered ADU'S	736,052	0.00	0.00	0
<b>Total</b>		<b>\$11,439,869</b>	<b>\$105,303.20</b>	<b>\$1,759,738.07</b>	<b>\$0</b>

## Fund 947

### FCRHA Capital Contributions

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#### **Focus**

Fund 947, Fairfax County Redevelopment and Housing Authority (FCRHA) Capital Contributions, was established to provide equity, project improvements and write-down of development costs to make a project or program financially feasible. In the past, this fund has provided supplemental resources for federal housing or FCRHA sponsored construction projects by receiving funds from Fund 940, FCRHA Operating Fund.

Housing and Community Development capital construction and rehabilitation projects are also supported in Fund 946, FCRHA Revolving Development; Fund 948, FCRHA Private Financing; Fund 142, Community Development Block Grant; Fund 144, Housing Trust Fund; Fund 969, Public Housing Projects Under Modernization; Fund 340, Housing Assistance Program; and Fund 341, Housing General Obligation Bond Construction.

The increased use of these other funding sources over the years and the limited availability of operating funds reduced the use of Fund 947 as a funding mechanism for development projects. As a result, Fund 947 was closed-out in FY 2005 and the residual balance was transferred to Fund 948, FCRHA Private Financing.

# Fund 947

## FCRHA Capital Contributions

### FUND STATEMENT<sup>1</sup>

Fund Type H94, FCRHA Development Support

Fund 947, FCRHA Capital Contributions

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	\$21,521	\$0	\$0	\$0
Revenue:				
Miscellaneous Revenue	\$0	\$0	\$0	\$0
Interest on Investments	371	0	0	0
Total Revenue	\$371	\$0	\$0	\$0
<b>Total Available</b>	<b>\$21,892</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Expenditures:				
Authorized Project Contributions	\$0	\$0	\$0	\$0
Total Expenditures	\$0	\$0	\$0	\$0
<b>Total Disbursements</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Ending Balance</b>	<b>\$21,892</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Fund 947 was closed-out at the FY 2005 Carryover Review and the balance was transferred to Fund 948, FCRHA Private Financing.

# Fund 948

## FCRHA Private Financing

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### **Focus**

Fund 948, FCRHA Private Financing, was established to budget and report costs for capital projects which are supported in full or in part by funds borrowed by the Fairfax County Redevelopment and Housing Authority (FCRHA) through the FCRHA sale of notes or bonds, or through equity financing received through the sale of federal low-income housing tax credits. Housing development and improvement projects may be financed with funds borrowed from private lenders, the Virginia Housing Development Authority, or the federal government. At times, the County invests in short-term notes of the FCRHA to provide an interim source of financing until permanent financing from one of these sources can be secured. Fund 948, FCRHA Private Financing, permits accounting for the receipt of funds from the lender and disbursements made by the FCRHA so that the total cost of a project can be maintained in the County financial system and can be reflected on the FCRHA balance sheet.

An amount of \$929,760 is included in FY 2007 for payment of debt service for three Section 108 Loans (Loans 3, 4 and 5) paid by this fund. These debt service payments are budgeted in Fund 142, Community Development Block Grant (CDBG), and are received as revenue in Fund 948. The expenditures are made from Fund 948 to accommodate accounting requirements. In FY 2007, the revenue from debt service payments is \$880,154.

In FY 2007, necessary adjustments will be made to Fund 948 to track revenue and disbursements, as new projects and additional plans that require private financing are developed and approved by the FCRHA and the Board of Supervisors.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ **Carryover Adjustments** **\$8,231,341**  
As part of the *FY 2005 Carryover Review*, the Board of Supervisors approved an increase of \$8,231,341 due to carryover of unexpended project balances of \$8,209,449 and an adjustment for the closeout of Fund 947, FCRHA Capital Contributions of \$21,892. FY 2006 revenues increased \$5,879,870 primarily due to anticipated bond proceeds for Project 003907, James Lee Community Center and Project 014130, Southgate Community Center.

A Fund Statement, Summary of Capital Projects, and Project Detail Tables for the projects funded in FY 2007 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered “continuing” projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, sources of funding, and completion schedules

# Fund 948

## FCRHA Private Financing

### FUND STATEMENT

Fund Type H94, FCRHA Development Support

Fund 948, FCRHA Private Financing

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance<sup>1</sup></b>	<b>\$6,810,322</b>	<b>\$5,985,166</b>	<b>\$8,352,946</b>	<b>\$5,974,564</b>
Revenue:				
Section 108 Debt Service	\$1,205,580	\$1,173,825	\$1,173,825	\$880,154
Investment Income	85,201	0	0	0
Bond Proceeds	15,353,097	0	2,290,819	0
Miscellaneous Income	1,954,496	24,800	3,613,851	23,000
Total Revenue	\$18,598,374	\$1,198,625	\$7,078,495	\$903,154
<b>Total Available</b>	<b>\$25,408,696</b>	<b>\$7,183,791</b>	<b>\$15,431,441</b>	<b>\$6,877,718</b>
Expenditures:				
Capital Projects	\$17,077,642	\$1,225,536	\$9,456,877	\$929,760
Total Expenditures	\$17,077,642	\$1,225,536	\$9,456,877	\$929,760
<b>Total Disbursements</b>	<b>\$17,077,642</b>	<b>\$1,225,536</b>	<b>\$9,456,877</b>	<b>\$929,760</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$8,331,054</b>	<b>\$5,958,255</b>	<b>\$5,974,564</b>	<b>\$5,947,958</b>

<sup>1</sup> The FY 2006 Beginning Balance increased by \$21,892 from the FY 2005 Ending Balance due to the FY 2005 Ending Balance transfer associated with the close out of Fund 947, FCRHA Capital Contributions.

<sup>2</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.



# Fund 948

## FCRHA Private Financing

### FY 2007 Summary of Capital Projects

#### Fund: 948 FCRHA Private Financing

Project #	Total Project Estimate	FY 2005 Actual Expenditures	FY 2006 Revised Budget	FY 2007 Advertised Budget Plan
003817	\$4,468,781	\$0.00	\$0.00	\$0
003829	2,025,228	0.00	0.00	0
003907	18,653,097	9,404,545.87	328,903.13	0
003923		0.00	2,441,706.61	0
003928	115,579	0.00	0.00	0
003969	157,025	0.00	19,918.25	0
013808	3,400,391	0.00	0.00	0
013810		55,220.00	51,745.00	0
013846	8,874,469	0.00	0.00	0
013854	2,853,719	282.00	461,428.70	0
013883	2,439,025	0.00	0.00	0
013887		1,204,155.76	1,314,289.59	929,760
013889	2,989,731	0.00	0.00	0
013901	462,411	0.00	0.00	0
013905	1,040,000	0.00	60,703.19	0
013912	832,063	0.00	0.00	0
013944	3,499,771	0.00	0.00	0
013948	1,740,576	0.00	0.00	0
013952	265,299	0.00	0.00	0
013966	610,000	0.00	3,742.70	0
013969	2,580,000	0.00	0.00	0
013990	980,050	0.00	0.00	0
014013		0.00	16,894.00	0
014040	5,617,956	0.00	0.00	0
014050	7,400,000	4,364,031.31	1,199,630.39	0
014051	226,015	0.00	0.00	0
014056	7,768,094	0.00	0.00	0
014061	608,908	0.00	4,998.00	0
014063	2,673,964	0.00	0.00	0
014099	979,507	0.00	0.00	0
014123	5,060,000	0.00	0.00	0
014130	3,600,000	143,394.05	3,456,605.95	0
014170		0.00	50,000.00	0
014171		408,316.71	19,007.59	0
014188		782,708.52	17,291.48	0
014195		714,987.44	10,012.56	0
VA1942	640,249	0.00	0.00	0
<b>Total</b>	<b>\$92,561,908</b>	<b>\$17,077,641.66</b>	<b>\$9,456,877.14</b>	<b>\$929,760</b>

## Fund 948 FCRHA Private Financing

<b>013887</b>	<b>Section 108 Loan Repayment</b>
Countywide	Countywide
<p><b>Description and Justification:</b> FY 2007 funding of \$929,760 is provided for loan repayments used to fund a variety of capital projects as approved by HUD. The amount recommended is based on the repayment schedule for the three outstanding loans paid through Fund 948, FCRHA Private Financing.</p>	

	Total Project Estimate	Prior Expenditures	FY 2005 Expenditures	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Future Years
Land Acquisition		\$37,215	\$0	\$7,792	\$0	\$0
Design and Engineering		0	0	0	0	0
Construction		0	0	0	0	0
Other <sup>1</sup>		22,103,558	1,204,156	1,306,497	929,760	0
<b>Total</b>	Continuing	<b>\$22,140,773</b>	<b>\$1,204,156</b>	<b>\$1,314,290</b>	<b>\$929,760</b>	<b>\$0</b>

<sup>1</sup> Represents debt service for repayment of Section 108 Loans between the FCRHA and HUD.

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$929,760	\$929,760

## Fund 949

### FCRHA Internal Service Fund

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#### **Focus**

Fund 949, Fairfax County Redevelopment and Housing Authority (FCRHA) Internal Service Fund, was established in FY 1998 to charge for goods and services that are shared among several housing funds. These costs include items such as office supplies, telephones, postage, copying and audits, which have been budgeted in and expensed from one of the FCRHA's funds, and then allocated out to other funds proportionate to their share of the costs. It also includes costs associated with the maintenance and operation of FCRHA housing developments such as service contracts for extermination, custodial work, elevator maintenance and grounds maintenance. The fund allows one purchasing document to be established for each vendor, as opposed to multiple purchase orders in various funds.

The FY 2007 funding for both expenditures and revenues within Fund 949, FCRHA Internal Service Fund, is \$2,942,195. Reimbursed charges incurred on behalf of other Department of Housing and Community Development Funds will be recorded as revenue.

#### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ FY 2006 revenues and expenditures in Fund 949, FCRHA Internal Service Fund, were unchanged.

# Fund 949

## FCRHA Internal Service Fund

### FUND STATEMENT

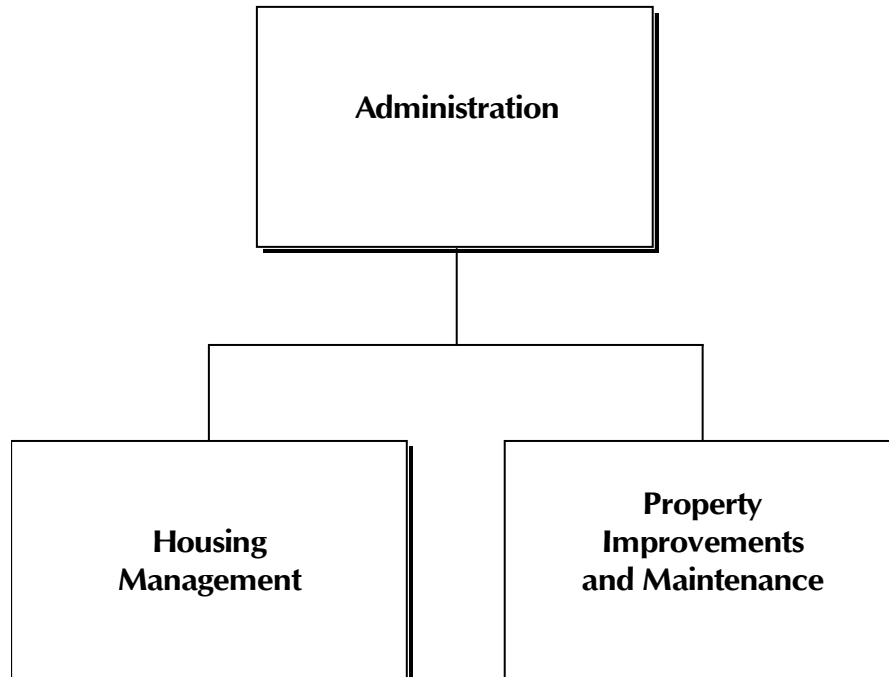
Fund Type H94, FCRHA Development Support

Fund 949, FCRHA Internal Service Fund

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	(\$1,263)	\$18,901	\$1,205	\$1,205
Revenue:				
Reimbursement from Other Funds	\$2,792,862	\$2,775,328	\$2,775,328	\$2,942,195
<b>Total Revenue</b>	\$2,792,862	\$2,775,328	\$2,775,328	\$2,942,195
<b>Total Available</b>	\$2,791,599	\$2,794,229	\$2,776,533	\$2,943,400
Expenditures:				
Operating Expenses	\$2,790,394	\$2,775,328	\$2,775,328	\$2,942,195
<b>Total Expenditures</b>	\$2,790,394	\$2,775,328	\$2,775,328	\$2,942,195
<b>Total Disbursements</b>	\$2,790,394	\$2,775,328	\$2,775,328	\$2,942,195
<b>Ending Balance<sup>1</sup></b>	\$1,205	\$18,901	\$1,205	\$1,205

<sup>1</sup> The Ending Balance is reserved for inventory and represents goods to be sold. The FY 2005 negative Beginning Balance represents the sale of goods and services in excess of reimbursements. These reimbursements are projected to be received in FY 2006 from other Department of Housing and Community Development Funds.

# Fund 950 Housing Partnerships



## Mission

To provide affordable rental housing through partnerships between the Fairfax County Redevelopment and Housing Authority (FCRHA) and private investors.

## Focus

Fund 950, Housing Partnerships, was created in FY 2002 to allow the Fairfax County Redevelopment and Housing Authority (FCRHA) to efficiently track partnership properties to the Federal Low Income Housing Tax Credit program, which promotes private investment in affordable housing through partnerships with nonprofit entities such as the FCRHA. The Housing Partnerships Fund supports a portion of the Operating Expenses for local rental-housing programs that are owned by limited partnerships of which the FCRHA is the managing general partner. In FY 2007, the FCRHA will directly manage four partnership properties: Castellani Meadows, The Green, Tavenner Lane and Murraygate Village. Some costs of the operation of these four properties are tracked through the County's mainframe Financial and Accounting Management Information System (FAMIS); however, a separate FCRHA software system is required to maintain partnership accounts and meet partnership calendar year reporting schedules. The operation of these developments is primarily supported by tenant rents with a County contribution for real estate taxes at Castellani Meadows, The Green, Murraygate, and the Public Housing portion of Tavenner Lane. The revenue collected from rents and property excess income is also monitored by the FCRHA software system and utilized by the partnerships to reimburse the FCRHA for expenses incurred to support salaries, maintenance and other Operating Expenses as identified in Fund 950.

Five other partnership properties receive a County contribution for real estate taxes, but are managed by private management companies and are not reported in FAMIS: Herndon Harbor I & II, Gum Springs Glen, Morris Glen, and Stonegate.

## Fund 950 Housing Partnerships

The following chart summarizes the total number of units in the Partnership Program in FY 2007 and the projected operating costs associated with the units:

<u>Project Name</u>	<u>Units</u>	<u>FY 2007 Cost</u>	<u>District</u>
Castellani Meadows	24	\$49,123	Providence
The Green <sup>1</sup>	24	149,752	Providence, Hunter Mill, and Sully
Tavenner Lane <sup>2</sup>	12	64,175	Lee
Murraygate Village	199	667,329	Lee
<b>Total Partnership Program</b>	<b>259</b>	<b>\$930,379</b>	

<sup>1</sup> An additional 50 units at The Green are part of the federally assisted Public Housing program and are reflected in Fund 967, Public Housing Projects Under Management. However, operating expenses for all 74 units are included in Fund 950 since they are all owned by a limited partnership.

<sup>2</sup> An additional 12 units at Tavenner Lane are part of the federally assisted Public Housing program and are reflected in Fund 967, Public Housing Projects Under Management. However, operating expenses for all 24 units are included in Fund 950 since they are all owned by a limited partnership.

### Budget and Staff Resources

Agency Summary				
<u>Category</u>	<u>FY 2005 Actual</u>	<u>FY 2006 Adopted Budget Plan</u>	<u>FY 2006 Revised Budget Plan</u>	<u>FY 2007 Advertised Budget Plan</u>
Authorized Positions/Staff Years				
Regular	10/ 10	10/ 10	10/ 10	10/ 10
Expenditures				
Personnel Services	\$302,115	\$417,881	\$417,881	\$400,497
Operating Expenses	383,710	529,882	529,882	529,882
Capital Equipment	0	0	0	0
<b>Total Expenditures</b>	<b>\$685,825</b>	<b>\$947,763</b>	<b>\$947,763</b>	<b>\$930,379</b>

Position Summary				
<u>HOUSING MANAGEMENT</u>	2	Housing Service Specialists I	2	Administrative Assistants III
2 Housing Service Specialists III	1	Refrigeration & A/C Supervisor	1	Plumber I
1 Housing Service Specialist II	1	General Building Maintenance Worker II		
<b>TOTAL POSITIONS</b>				
<b>10 Positions / 10.0 Staff Years</b>				

# Fund 950

## Housing Partnerships

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### **FY 2007 Funding Adjustments**

*The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:*

- ◆ **Housing Partnerships Project Adjustments** **(\$17,384)**  
A decrease of \$17,384 is primarily due to a decrease in Personnel Services requirements for Castellani Meadows and a reduction in Operating Expenses for Murraygate Village, offset by an increase in Operating Expenses for The Green.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ **Carryover Adjustments** **\$0**  
As part of the FY 2005 Carryover Review, FY 2006 expenditures in Fund 950, Housing Partnerships, were unchanged. FY 2006 revenues decreased \$21,486 due to the existence of a positive fund balance in FY 2005.

# Fund 950 Housing Partnerships

## FUND STATEMENT

Fund Type H94, FCRHA Development Support

Fund 950, Housing Partnerships

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$145,408</b>	<b>\$145,408</b>	<b>\$166,794</b>	<b>\$145,308</b>
Revenue:				
FCRHA Reimbursements	\$707,211	\$947,763	\$926,277	\$930,379
<b>Total Revenue</b>	<b>\$707,211</b>	<b>\$947,763</b>	<b>\$926,277</b>	<b>\$930,379</b>
<b>Total Available</b>	<b>\$852,619</b>	<b>\$1,093,171</b>	<b>\$1,093,071</b>	<b>\$1,075,687</b>
Expenditures:				
Personnel Services	\$302,115	\$417,881	\$417,881	\$400,497
Operating Expenses	383,710	529,882	529,882	529,882
<b>Total Expenditures</b>	<b>\$685,825</b>	<b>\$947,763</b>	<b>\$947,763</b>	<b>\$930,379</b>
<b>Total Disbursements</b>	<b>\$685,825</b>	<b>\$947,763</b>	<b>\$947,763</b>	<b>\$930,379</b>
<b>Ending Balance <sup>1</sup></b>	<b>\$166,794</b>	<b>\$145,408</b>	<b>\$145,308</b>	<b>\$145,308</b>
Replacement Reserve	\$145,408	\$145,408	\$145,308	\$145,308
Cash with Fiscal Agent	0	0	0	0
<b>Unreserved Ending Balance</b>	<b>\$21,386</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The Housing Partnerships Fund maintains fund balances at adequate levels relative to projected operating and maintenance requirements. These costs change annually, therefore, funding is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.



# Fund 965

## Housing Grants

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### Mission

To provide the residents of the County with safe, decent, and more affordable housing for low and moderate-income households

### Focus

Fund 965, Housing Grants, separately tracks grants which are awarded to the Fairfax County Redevelopment and Housing Authority (FCRHA). This fund currently provides accounting for the Resident Opportunity and Self Sufficiency (ROSS) Grant received by the FCRHA from the U.S. Department of Housing and Urban Development (HUD). The ROSS grant is a three-year grant that provides and coordinates supportive services that help public housing residents move toward self-sufficiency. Currently, the Department of Housing and Community Development and its partners, Psychiatric Rehabilitation Services, Inc., the Fairfax Area Christian Emergency and Transitional Services, Inc., and the Fairfax County Office of Partnerships are administering two ROSS programs – the Resident Service Delivery Model program and the Neighborhood Networks Program.

The Resident Service Delivery Model Program provides home-based residential support services, psychoeducational and vocational rehabilitation programming, tenant education, housing counseling, and case management to the elderly and disabled public housing residents in the Rosedale, Greenwood, and The Villages at Falls Church public housing communities. The Neighborhood Networks Program provides computer-based service to the public housing residents at Ragan Oaks, Barros Circle, Robinson Square and West Ford public housing communities.

The Housing Opportunities for Persons With AIDS (HOPWA) Grant was an annual award that provided rental subsidy assistance for low-to-moderate-income persons with HIV/AIDS. This grant expired at the end of FY 2005, was not provided in FY 2006, and will not be provided in FY 2007. However, unexpended FY 2005 grant balances were carried over into FY 2006.

### FY 2007 Funding Adjustments

*The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:*

- ◆ **Carryover Adjustments** **(\$296,448)**  
A decrease of \$296,448 is due to the carryover of one-time expenses as part of the *FY 2005 Carryover Review*, including \$245,615 in Operating Expenses, \$18,170 in Personnel Services, and \$32,663 in Improvements Expenses.

### Changes to FY 2006 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ **Carryover Adjustments** **\$296,448**  
As part of the *FY 2005 Carryover Review*, the Board of Supervisors approved an expenditure increase of \$296,448 due to the carryover of unexpended FY 2005 grant balances. FY 2006 revenues increased by \$296,448 due to carryover of unrealized FY 2005 grant revenues.

# Fund 965 Housing Grants

## FUND STATEMENT

Fund Type H94, FCRHA Development Support

Fund 965, Housing Grants

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance<sup>1</sup></b>	<b>\$42,413</b>	<b>\$40,382</b>	<b>\$0</b>	<b>\$0</b>
Revenue: <sup>2</sup>				
ROSS Grant	\$172,157	\$0	\$296,448	\$0
Housing Opportunities for Persons With AIDS	230,102	0	0	0
Total Revenue	\$402,259	\$0	\$296,448	\$0
<b>Total Available</b>	<b>\$444,672</b>	<b>\$40,382</b>	<b>\$296,448</b>	<b>\$0</b>
Expenditures: <sup>2</sup>				
ROSS Grant	\$172,157	\$0	\$296,448	\$0
Housing Opportunities for Persons With AIDS	230,102	0	0	0
Total Expenditures	\$402,259	\$0	\$296,448	\$0
<b>Total Disbursements</b>	<b>\$402,259</b>	<b>\$0</b>	<b>\$296,448</b>	<b>\$0</b>
<b>Ending Balance<sup>3</sup></b>	<b>\$42,413</b>	<b>\$40,382</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> As part of the *FY 2005 Carryover Review*, the FY 2006 Beginning Balance was reduced to \$0 as requested by the U.S. Department of Housing and Urban Development to close out the Public Housing Drug Elimination and HOPWA Grants that expired prior to FY 2006 and were not carried forward to FY 2006. All expenditure and revenue reimbursements were completed for these grants.

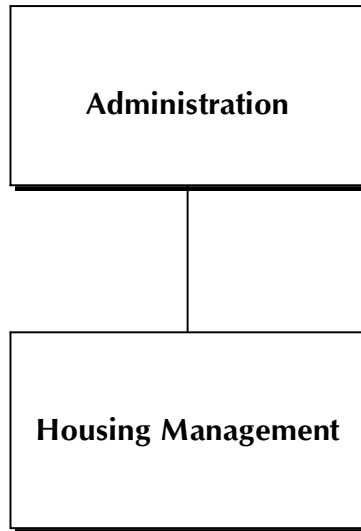
<sup>2</sup> Revenue and expenditure categories represent funding allocated for federal grants received from the U.S. Department of Housing and Urban Development.

<sup>3</sup> Grant projects are budgeted based on the total grant costs. Most grants span multiple years, therefore, funding for grant projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 966

## Section 8 Annual Contribution

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### **Mission**

To ensure that participants in the Federal Section 8 Program, Housing Choice Voucher (HCV) and New Construction, are provided with decent, safe and affordable private market housing.

### **Focus**

The Section 8 program is a Federal Housing Assistance Program for lower income families seeking housing in the private market place. The United States Department of Housing and Urban Development (HUD) provides funds to pay a portion of the family's rent. In most cases, this subsidy is the difference between 30 percent of the eligible family's income and a HUD-approved Fair Market Rent (FMR) for a housing unit, although FMR's are different for the Housing Choice Voucher (HCV) program and the project-based components of the program. The rent subsidy payments are made pursuant to a Housing Assistance Payments (HAP) Contract with the owner of the housing. Housing authorities administer the contract for these subsidy funds on behalf of HUD, which involves making the monthly subsidy payments, verifying that those benefiting from the subsidy are eligible and monitoring compliance with federal regulations. This is done pursuant to an Annual Contribution Contract between the Fairfax County Redevelopment and Housing Authority (FCRHA) and HUD. Administrative fees are established by HUD and earned from HUD by the FCRHA through leasing units. The administrative fee earned is used to cover expenses associated with administering the Section 8 program.

Under Fund 966, Annual Contribution, rental subsidies are provided by HUD to cover the difference between a market-established rent and the rent which is determined to be affordable at a given family's income level. In some cases, the subsidies are associated with a particular housing development and in other cases they are transferable with the tenant. Private developers, local housing authorities and state housing finance agencies all participate in different aspects of this program which include existing housing vouchers and new construction projects. In FY 2003, the FCRHA approved reinstatement of the Portability Program after there was 100 percent utilization of vouchers available to Fairfax County residents in the HCV Program. Through this program, a tenant from another locality finds housing in Fairfax County and the FCRHA pays the subsidy portion of their rent on behalf of the originating housing authority. A subsequent reimbursement from the originating housing authority is received by the FCRHA as Portability Program Revenue to cover the subsidy payment.

The FY 2007 funding level of \$41,882,198 consists of housing assistance payments of \$38,640,285 and administrative expenses of \$3,241,913 to support 3,396 Section 8 project units as part of the Federal Housing Assistance Program for lower income families. Effective January 2005, HUD converted the budget for the HCV program to a calendar year process. Therefore, the FY 2007 request for this program is based on the

## Fund 966

### Section 8 Annual Contribution

Calendar Year 2005 HUD budget for July 2005 through December 2005 and projected for the full fiscal year for HAP and Administrative Fees. A new HUD budget is anticipated beginning in Calendar Year 2006, and a revision will be submitted during the County's *FY 2006 Third Quarter Review*. The New Construction Annual Contributions budgets are based on the FY 2006 budgets approved by HUD. As of October 2004, HUD has authorized 3,168 housing choice vouchers to subsidize Fairfax County residents. Additional Section 8 programs administered by the FCRHA include 228 privately owned new construction units.

The FY 2007 revenue projection is \$41,573,790, an increase of \$456,373, from the *FY 2006 Revised Budget Plan* primarily due to revisions in the Recovered Costs associated with the Portability Program reimbursements.

In accordance with the revised HUD funding formula that became effective January 1, 2005, the administrative fees earned by the FCRHA for the lease-up of authorized FCRHA vouchers decreased. The revised formula decreased the per unit administrative fee earned for each unit leased. This trend is expected to continue through HUD's Federal Fiscal Year 2006 as part of the Congressional reviewing of the Federal Section 8 Choice Voucher Program Budget. It should be noted that an additional amount of \$267,801 is provided as a subsidy in Agency 38, Department of Housing and Community Development, for anticipated shortfalls as a result of the recent Congressional actions affecting the HCV Program. Adjustments, if necessary, will be made to Fund 966 upon receipt of the official award.

The current income limits for most components of the HCV Program as established by HUD, effective as of February 11, 2005, are shown below:

Household Size	Very Low Income	Lower Income
1	\$31,250	\$40,600
2	\$35,700	\$46,400
3	\$40,200	\$52,200
4	\$44,650	\$58,000
5	\$48,200	\$62,650
6	\$51,800	\$67,300
7	\$55,350	\$71,900
8+	\$58,950	\$76,550

FY 2006 SUMMARY OF PROJECTS	
PROJECTS	NUMBER OF UNITS
Consolidated Vouchers <sup>1</sup>	3,168
Strawbridge Square (New Construction)	127
Island Walk (New Construction)	101
<b>Subtotal Contract P-2509</b>	<b>3,396</b>
<b>Total Fund 966</b>	<b>3,396</b>

<sup>1</sup> Actual number of vouchers issued may be lower than HUD-approved count due to local market conditions.

# Fund 966

## Section 8 Annual Contribution

Fund 966 covers the following components in FY 2007:

◆ **New Construction - 228 units**

Under the New Construction component of the Section 8 housing program, 228 project based units have been made available for recipients of Section 8 housing assistance payments. FCRHA administers these payments, and the projects are privately owned.

◆ **Housing Choice Vouchers - 3,168 issued through the FCRHA**

Under this component of the Section 8 housing program, local or state housing authorities contract with HUD for housing assistance payment subsidy funds and issue vouchers to eligible households who may lease any appropriately sized, standard quality rental unit from a participating landlord.

The housing authority maintains a waiting list of those seeking a Housing Choice Voucher, verifies applicant income eligibility before issuing a voucher, inspects the unit the family selects to ensure compliance with HCV Housing Quality Standards, computes the portion of rent the family must pay or the maximum subsidy, contracts with the landlord to pay the subsidy, recertifies eligibility annually, and maintains required financial records and reports. The owner of the housing (landlord), not the housing authority, selects the families to whom the landlord will rent, and renews or terminates the family's lease in accordance with the terms of the lease.

The FY 2007 Advertised Budget Plan is based on the maximum funding available in FY 2006 under the Annual Contributions (ACC) contract with HUD for the Housing Choice Voucher and New Construction Programs at the time of budget preparation.

### Budget and Staff Resources

Agency Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	36/ 36	36/ 36	35/ 35	35/ 35
Grant	3/ 3	3/ 3	3/ 3	3/ 3
-----				
Expenditures:				
Personnel Services	\$2,247,309	\$2,581,255	\$2,581,255	\$2,721,255
Operating Expenses	37,660,101	37,082,855	38,744,316	39,160,943
Capital Equipment	0	0	0	0
<b>Total Expenditures</b>	<b>\$39,907,410</b>	<b>\$39,664,110</b>	<b>\$41,325,571</b>	<b>\$41,882,198</b>

Position Summary				
<u>ADMINISTRATION</u>		<u>HOUSING MANAGEMENT</u>		
1	Network/Telecom Analyst III	3	Housing Services Specialists IV 1G	4
1	Network/Telecom Analyst II	3	Housing Services Specialists III	2
2	Accountants I	20	Housing Services Specialists II 2G	1
<b>TOTAL POSITIONS</b>				
<b>38 Positions / 38.0 Staff Years</b>				<b>G Denotes Grant Positions</b>

# Fund 966

## Section 8 Annual Contribution

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### **FY 2007 Funding Adjustments**

*The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:*

- ◆ **Employee Compensation** **\$140,000**  
An increase of \$140,000 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program.
  
- ◆ **Housing Assistance Program** **\$468,153**  
An increase of \$468,153 in Operating Expenses is based on the United States Department of Housing and Urban Development's budget for the latter portion of 2005 for the Housing Choice Voucher and New Construction programs.
  
- ◆ **Other Operating Expenses** **\$88,269**  
An increase of \$88,269 in Operating Expenses is primarily associated with an anticipated increase in Audit Costs.
  
- ◆ **Carryover Adjustments** **(\$139,795)**  
A decrease of \$139,795 in Operating Expenses is due to the carryover of one-time expenses as part of the FY 2005 Carryover Review.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ **Housing Assistance Program** **\$1,661,461**  
As part of the FY 2005 Carryover Review, an increase of \$1,661,461 in Operating Expenses is due to an increase of \$1,521,666 in Housing Assistance Payments associated with revisions by the United States Department of Housing and Urban Development (HUD) for the Housing Choice Voucher and Portability Program. In addition, an increase of \$139,795 is due to the encumbered carryover of Operating Expenses. FY 2006 revenues were increased by \$1,643,498 based on the revised HUD Housing Choice Voucher Program.
  
- ◆ **Capital Fund Program Support** **\$0**  
Subsequent to the FY 2005 Carryover Review, 1/1.0 SYE Merit Grant Administrative Assistant II was abolished in this fund and re-established as a Merit Grant position in Fund 969, Public Housing Projects Under Modernization, to provide additional support for modernization programs.

# Fund 966

## Section 8 Annual Contribution

### FUND STATEMENT

Fund Type H96, Annual Contribution Contract

Fund 966, Section 8 Annual Contribution

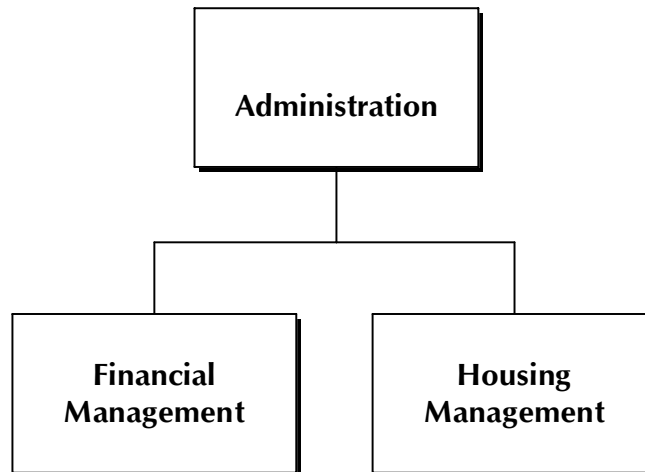
	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$521,873</b>	<b>\$510,115</b>	<b>\$759,736</b>	<b>\$551,582</b>
Revenue:				
Annual Contributions	\$36,436,829	\$35,036,879	\$36,680,377	\$36,734,051
Investment Income	3,320	13,544	13,544	13,544
Portability Program	3,622,313	4,393,020	4,393,020	4,805,224
Miscellaneous Revenue	82,811	30,476	30,476	20,971
<b>Total Revenue</b>	<b>\$40,145,273</b>	<b>\$39,473,919</b>	<b>\$41,117,417</b>	<b>\$41,573,790</b>
<b>Total Available</b>	<b>\$40,667,146</b>	<b>\$39,984,034</b>	<b>\$41,877,153</b>	<b>\$42,125,372</b>
Expenditures:				
Housing Assistance Payments	\$37,171,396	\$36,650,466	\$38,172,132	\$38,640,285
Ongoing Admin. Expenses	2,736,014	3,013,644	3,153,439	3,241,913
<b>Total Expenditures</b>	<b>\$39,907,410</b>	<b>\$39,664,110</b>	<b>\$41,325,571</b>	<b>\$41,882,198</b>
<b>Total Disbursements</b>	<b>\$39,907,410</b>	<b>\$39,664,110</b>	<b>\$41,325,571</b>	<b>\$41,882,198</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$759,736</b>	<b>\$319,924</b>	<b>\$551,582</b>	<b>\$243,174</b>

<sup>1</sup> The FY 2005 Ending Balance may be adjusted when the Year-End Settlement statements are approved by HUD. These statements were submitted to HUD on August 19, 2005.

# Fund 967

## Public Housing Program Projects Under Management

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### **Mission**

To ensure that all tenants of Fairfax County Redevelopment and Housing Authority's (FCRHA) owned and operated public housing units are provided with decent, safe and adequate housing; maintenance and management; social services referrals; and housing counseling.

### **Focus**

The Federal Public Housing Program is administered by the U.S. Department of Housing and Urban Development (HUD) to provide funds for rental housing serving low income households owned and operated by local housing authorities such as the Fairfax County Redevelopment and Housing Authority (FCRHA). There are two components of this program, with separate funding for operations and capital improvements. Fund 967, Public Housing Program Projects Under Management, is for management and maintenance of public housing properties and includes an annual federal operating subsidy from HUD. Fund 969, Public Housing Under Modernization, provides funds for capital improvements and repairs of existing public housing through an annual Capital Fund Grant (formerly the Comprehensive Grant).

Revenues are derived from dwelling rents, payments for utilities in excess of FCRHA established standards, investment income, maintenance charges, late fees and HUD provided contributions and subsidies. FY 2007 revenues of \$5,602,076, represent an increase of \$155,793 or 2.9 percent over the FY 2006 Adopted Budget Plan primarily due to an increase in the projected HUD Operating Subsidy, Investment Income, and Dwelling Rental Income. The HUD Operating Subsidy provides a mechanism to align expenditures and revenues for Public Housing Authorities. Effective January 1, 2006, the HUD Operating Subsidy will be based on HUD Final Rule (Revisions to Public Housing Operating Fund) published on September 19, 2005. The budget will be revised and updated with the new HUD Operating Subsidy which is expected to increase based on the new formula. The HUD Annual Contribution represents what HUD will pay on Federal Financing Bank (FFB) loan obligations for projects owned and operated by the FCRHA. This revenue offsets interest and principal expenses related to FFB loans.

In addition to the public housing support provided in this Fund, FY 2007 funds totaling \$959,658 are provided in the General Fund, Agency 38, Department of Housing and Community Development, in support of refuse-collection costs, painting expenses and townhouse/condominium-association fees for these properties. It should be noted that maintenance and administrative positions providing support for this program are funded in the General Fund.



## Fund 967

### Public Housing Program Projects Under Management

The current income limits for the program as established by HUD as of February 11, 2005 are as follows:

INCOME LIMITS		
Number of Persons	Very Low	Low
1	\$31,250	\$40,600
2	\$35,700	\$46,400
3	\$40,200	\$52,200
4	\$44,650	\$58,000
5	\$48,200	\$62,650
6	\$51,800	\$67,300
7	\$55,350	\$71,900
8	\$58,950	\$76,550

The Public Housing projects, as reflected in the following chart, are located throughout the County.

Project Name	HUD Number	Number of Units	Supervisory District
Audubon Apartments	VA 19-01	46	Lee
Rosedale Manor	VA 19-03	97	Mason
Newington Station	VA 19-04	36	Mt. Vernon
The Park	VA 19-06	24	Lee
Shadowood	VA 19-11	16	Hunter Mill
Atrium Apartments	VA 19-13	37	Lee
Villages of Falls Church <sup>1</sup>	VA 19-25	37	Mason
Heritage Woods I	VA 19-26	19	Braddock
Robinson Square	VA 19-27	46	Braddock
Heritage Woods South	VA 19-28	12	Braddock
Sheffield Village	VA 19-29	8	Mt. Vernon
Greenwood	VA 19-30	138	Mason
Briarcliff II	VA 19-31	20	Providence
West Ford II	VA 19-32	22	Mt. Vernon
West Ford I	VA 19-33	24	Mt. Vernon
West Ford III	VA 19-34	59	Mt. Vernon

## Fund 967

### Public Housing Program Projects Under Management

Project Name	HUD Number	Number of Units	Supervisory District
Barros Circle	VA 19-35	44	Sully
Belle View	VA 19-36	40	Mt. Vernon
Kingsley Park	VA 19-38	108	Providence
Scattered Sites	VA 19-39	25	Various
Reston Town Center	VA 19-40	30	Hunter Mill
Old Mill	VA 19-42	48	Lee
Ragan Oaks	VA 19-45	51	Sully
Tavenner Lane <sup>2</sup>	VA 19-51	12	Lee
Waters Edge	VA 19-52	9	Sully
West Glade <sup>2</sup>	VA 19-55	50	Hunter Mill
Scattered ADU Sites	VA 19-56	7	Various
<b>Total Units<sup>3</sup></b>		<b>1,065</b>	

<sup>1</sup> This HUD project includes one unit at Heritage Woods South in Braddock District.

<sup>2</sup> Properties are owned by limited partnerships of which the FCRHA is the managing general partner. Therefore, rental revenue and other expenses for these properties are not reported in Fund 967.

<sup>3</sup> There are projected to be 1,065 units of Public Housing; however, only 1,063 are income producing. There are two units off-line, one of which is used as an office and the other as a community room. Per HUD guidelines, the community room is not reported to HUD when requesting the HUD Operating Subsidy. Tavenner Lane and West Glade are reported separately when reporting to HUD, since they are partnership properties and have different reporting requirements. The FY 2007 vacancy rate is projected to be approximately one percent for public housing properties, primarily due to normal turnover.

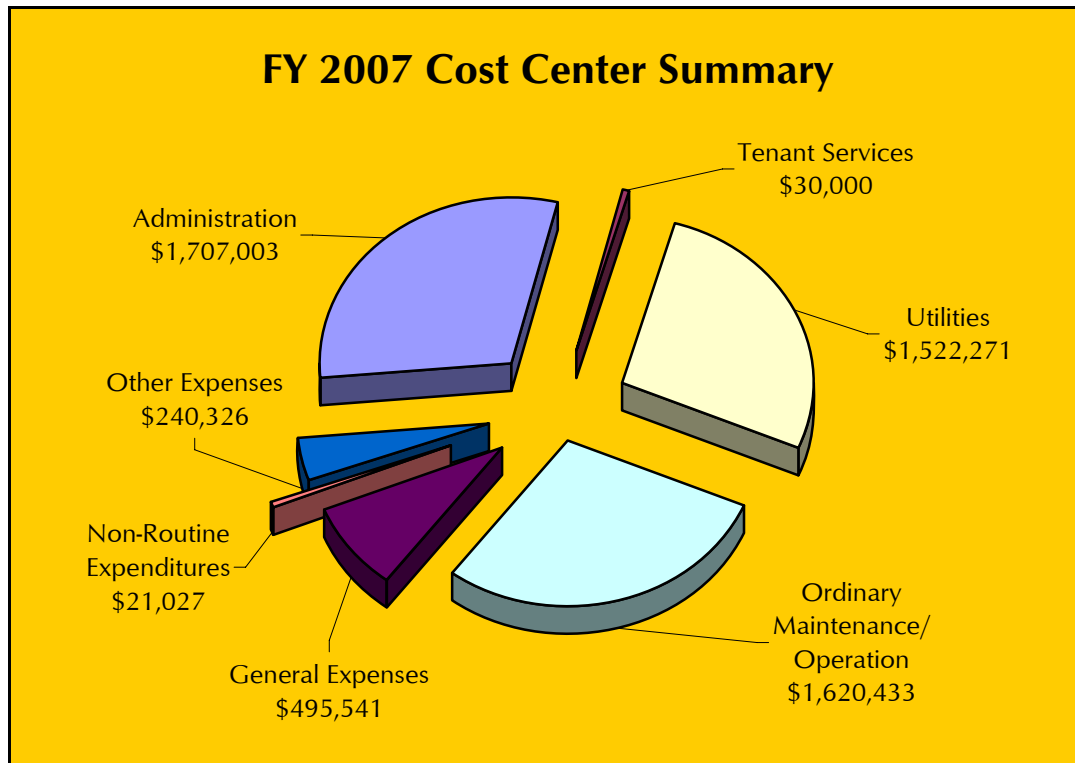
Admissions and Occupancy policies for this program are governed by the Quality Housing and Work Responsibility Act of 1998 (which amended the United States Housing Act of 1937) and are consistent with the objectives of Title VI of the Civil Rights Act of 1964. Eligibility for admission and occupancy to Low-Income Housing requires the applicants to fulfill the following general criteria: (1) qualify as a family, (2) have annual income which does not exceed the income limits for admission to a designated development, and (3) qualify under the Local Preference of working at least 30 hours per week in Fairfax County, being 62 years of age or older, or receiving disability payments based upon that person's ability to work.

# Fund 967

## Public Housing Program Projects Under Management

### Budget and Staff Resources

Agency Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	43/ 42.5	43/ 42.5	43/ 43	44/ 44
Expenditures				
Personnel Services	\$2,145,921	\$2,088,323	\$2,088,323	\$2,240,787
Operating Expenses	3,256,880	3,394,805	3,370,190	3,395,814
Capital Equipment	0	0	0	0
<b>Total Expenditures</b>	<b>\$5,402,801</b>	<b>\$5,483,128</b>	<b>\$5,458,513</b>	<b>\$5,636,601</b>



Position Summary		
<p><b>ADMINISTRATION</b></p> <p>1 Network/Telecom Analyst II</p> <p>1 Programmer Analyst I</p> <p><b>FINANCIAL MANAGEMENT</b></p> <p>1 Chief Accounting Fiscal Officer</p> <p>1 Accountant II</p> <p>5 Administrative Assistants III</p> <p>1 Administrative Associate</p> <p>1 Management Analyst I</p> <p>1 Business Analyst IV (1)</p>	<p><b>HOUSING MANAGEMENT</b></p> <p>1 DHCD Property Management Supervisor</p> <p>1 Housing Services Specialist V</p> <p>1 Housing Services Specialist IV</p> <p>1 Housing Services Specialist III</p> <p>7 Housing Services Specialists II</p> <p>2 Housing Services Specialists I</p> <p>3 Senior Maintenance Supervisors</p> <p>3 Air Conditioning Equipment Repairers</p>	<p>3 Carpenters II</p> <p>1 Carpenter I</p> <p>1 General Building Maintenance Worker II</p> <p>2 General Building Maintenance Workers I</p> <p>1 Painter I</p> <p>1 Administrative Assistant IV</p> <p>2 Administrative Assistants II</p> <p>1 Storekeeper</p> <p>1 Warehouse Worker-Driver</p>
<p><b>TOTAL POSITIONS</b></p> <p>44 Positions (1) / 44.0 Staff Years (1.0)</p>		<p>( ) Denotes New Position</p>

# Fund 967

## Public Housing Program Projects Under Management

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### **FY 2007 Funding Adjustments**

*The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:*

- ◆ **Employee Compensation** **\$152,464**  
An increase of \$152,464 in Personnel Services is necessary to support the County's compensation program.
  
- ◆ **Operating Requirements** **\$25,624**  
An increase of \$25,624 in Operating Expenses includes an increase of \$18,423 in utility requirements, based on HUD's historical-usage formula, an increase of \$5,200 for Tenant Services, and an increase of \$2,001 based on the amortized repayment schedule for the U.S. Department of Housing and Urban Development long-term mortgages and Federal Financing Bank bonds.
  
- ◆ **Transition to Project-Based Budgeting** **\$0**  
A 1/1.0 SYE Business Analyst IV was added to assist in the conversion of the Public Housing program and the Fairfax County Rental Program to a project-based budgeting and accounting system. One-time funding has been added to the General Fund for this position in FY 2007.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ **Carryover Adjustments** **(\$24,615)**  
A decrease of \$24,615 in expenses is due to revisions based on the U.S. Department of Housing and Urban Development (HUD) approved funding for resident services. FY 2006 revenues were increased by a net \$47,562 primarily due to an anticipated increase in both the HUD Operating Subsidy and the dwelling rental income, based on criteria developed by HUD utilizing their performance funding system, offset by decreases for tenant fees and charges based on historical trends.

# Fund 967

## Public Housing Program Projects Under Management

### FUND STATEMENT

Fund Type H96, Annual Contribution Contract                      Fund 967, Projects Under Management

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$982,572</b>	<b>\$912,496</b>	<b>\$1,320,535</b>	<b>\$1,355,867</b>
Revenue:				
Dwelling Rental Income	\$4,391,342	\$4,075,535	\$4,137,458	\$4,246,882
Excess Utilities	126,505	129,699	129,699	126,505
Interest on Investments	69,192	58,451	69,192	69,192
Other Operating Receipts	120,547	175,389	120,547	120,547
HUD Annual Contribution	239,205	238,325	238,325	240,326
HUD Operating Subsidy <sup>1</sup>	793,973	768,884	798,624	798,624
<b>Total Revenue</b>	<b>\$5,740,764</b>	<b>\$5,446,283</b>	<b>\$5,493,845</b>	<b>\$5,602,076</b>
<b>Total Available</b>	<b>\$6,723,336</b>	<b>\$6,358,779</b>	<b>\$6,814,380</b>	<b>\$6,957,943</b>
Expenditures: <sup>2</sup>				
Administration	\$1,659,110	\$1,661,368	\$1,661,368	\$1,707,003
Tenant Services	9,299	49,415	24,800	30,000
Utilities	1,514,674	1,503,848	1,503,848	1,522,271
Ordinary Maintenance and Operation	1,562,893	1,590,633	1,590,633	1,620,433
General Expenses	401,716	418,512	418,512	495,541
Non Routine Expenditures	20,495	21,027	21,027	21,027
Other Expenses	234,614	238,325	238,325	240,326
<b>Total Expenditures</b>	<b>\$5,402,801</b>	<b>\$5,483,128</b>	<b>\$5,458,513</b>	<b>\$5,636,601</b>
<b>Total Disbursements</b>	<b>\$5,402,801</b>	<b>\$5,483,128</b>	<b>\$5,458,513</b>	<b>\$5,636,601</b>
<b>Ending Balance<sup>3</sup></b>	<b>\$1,320,535</b>	<b>\$875,651</b>	<b>\$1,355,867</b>	<b>\$1,321,342</b>

<sup>1</sup> Category represents a U.S. Department of Housing and Urban Development (HUD) Operating Subsidy based on revenue and expenditure criteria developed by HUD utilizing their performance funding system criteria. Effective January 1, 2006, funding will be based on the Final Rule (revisions to public housing operating fund) published on September 19, 2005. It is anticipated that the HUD Operating Subsidy will increase based on this new formula. An adjustment will be made during the next budget cycle to reflect the increase once determined by HUD.

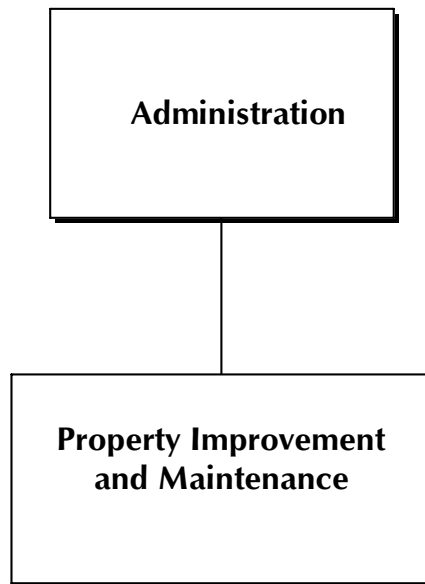
<sup>2</sup> Expenditure categories reflect HUD required cost groupings.

<sup>3</sup> The Ending Balance fluctuates due to adjustments for expenditures based on Pay for Performance criteria, salary cost adjustments, and revenue changes primarily due to HUD criteria for determining dwelling rental income.

# Fund 969

## Public Housing Program Projects Under Modernization

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### **Focus**

Fund 969, Public Housing Projects Under Modernization, receives an annual federal grant, determined by formula, to be used for major physical and management improvements to public housing properties owned by the Fairfax County Redevelopment and Housing Authority (FCRHA). This grant program fund which was called the Comprehensive Grant Program (CGP) or the Modernization Program is now referred to as the Capital Fund Program (CFP). It is one of the two components of the Public Housing Program. The other fund supporting this program is Fund 967, Public Housing Under Management, which supports the daily maintenance and management of public housing properties.

Local public housing authorities submit a five-year comprehensive capital and management improvement plan to the U.S. Department of Housing and Urban Development (HUD) as part of the housing authority's Five Year Plan. The plan is updated each year as part of the Annual Plan. HUD reviews the plan and releases the annual capital grant amount that supports administrative and planning expenses as well as improvements to one or more projects. Housing authorities may revise the annual plan/budget to substitute projects as long as they are part of the Five Year Plan.

Five grant positions are supported in this fund for the administration of the program to include monitoring of all construction in process for projects that have been approved by HUD.

The FCRHA submitted an improvement plan in June 2005 for Program Year 34 (FY 2006) funding and received HUD approval for \$1,650,048. Program Year 34 funding provides for staff administration, management improvements and capital improvements for four projects: VA0507, Capital Improvement Fund Year 34; VA1904, Newington Station; VA1932, Westford II; and VA1933, Westford I.

No FY 2007 funding is included for Fund 969 at this time. Funding will be allocated at the time of the award from HUD and will provide Program Year 35 funding for new and ongoing projects.

# Fund 969

## Public Housing Program Projects Under Modernization

Position Summary			
<b><u>PROPERTY MANAGEMENT AND IMPROVEMENT</u></b>			
1	Housing Community Developer IV, G	1	Management Analyst I, G
2	Housing Community Developers III, G	1	Administrative Assistant II, G
<b><u>TOTAL POSITIONS</u></b>			
5 Positions / 5.0 Staff Years		G Denotes Grant Positions	

### FY 2007 Funding Adjustments

The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:

- Capital Fund Program Adjustments** **(\$1,650,048)**  
 A decrease of \$1,650,048 is associated with the allocation provided for Program Year 34 funding for staff administration, management improvements and capital improvements.
- Carryover Adjustments** **(\$2,304,737)**  
 A decrease of \$2,304,737 due to the carryover of unexpended project balances as part of the FY 2005 Carryover Review.

### Changes to FY 2006 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:

- Carryover Adjustments** **\$2,304,737**  
 As part of the FY 2005 Carryover Review, the Board of Supervisors approved an expenditure increase of \$2,304,737 due to the carryover of unexpended project balances. In addition, FY 2006 revenues increased by \$131,163 due to the anticipated reimbursement of expenses for projects previously approved by HUD.
- Capital Fund Program Adjustments** **\$1,650,048**  
 Subsequent to the FY 2005 Carryover Review, an allocation of \$1,650,048 provided for Program Year 34 funding for staff administration, management improvements and capital improvements for four projects: VA0507, Capital Improvement Fund Year 34; VA1904, Newington Station; VA1932, Westford II; and VA1933, Westford I.
- Capital Fund Program Support** **\$0**  
 Subsequent to the FY 2005 Carryover Review, 1/1.0 SYE Merit Grant Administrative Assistant II was added to provide additional support for modernization programs.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# Fund 969

## Public Housing Program Projects Under Modernization

### FUND STATEMENT

Fund Type H96, Annual Contribution Contract	Fund 969, Projects Under Modernization			
	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	\$2,173,574	\$0	\$2,173,574	\$0
Revenue:				
HUD Authorizations <sup>1</sup>	\$0	\$0	\$1,650,048	\$0
HUD Reimbursements <sup>2</sup>	1,812,256	0	131,163	0
<b>Total Revenue</b>	\$1,812,256	\$0	\$1,781,211	\$0
<b>Total Available</b>	<b>\$3,985,830</b>	<b>\$0</b>	<b>\$3,954,785</b>	<b>\$0</b>
Expenditures:				
Capital/Related Improvements <sup>3</sup>	\$1,812,256	\$0	\$3,954,785	\$0
<b>Total Expenditures</b>	\$1,812,256	\$0	\$3,954,785	\$0
<b>Total Disbursements</b>	<b>\$1,812,256</b>	<b>\$0</b>	<b>\$3,954,785</b>	<b>\$0</b>
<b>Ending Balance<sup>3</sup></b>	<b>\$2,173,574</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Subsequent to the *FY 2005 Carryover Review*, an allocation of \$1,650,048 provided for Program Year 34 management improvements, administration, planning fees and capital improvements for four projects: VA0507, Capital Improvement Fund Year 34, \$613,848; VA1904, Newington Station, \$386,000; VA1932, Westford II, \$345,200; and VA1933, Westford I, \$305,000.

<sup>2</sup> This represents HUD reimbursements for capital improvements, major repairs/maintenance and modernization of Public Housing properties.

<sup>3</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.



# Fund 969

## Public Housing Program Projects Under Modernization

### FY 2007 Summary of Capital Projects

#### Fund: 969 Public Housing, Projects Under Modernization

Project #	Description	Total Project Estimate	FY 2005 Actual Expenditures	FY 2006 Revised Budget	FY 2007 Advertised Budget Plan
VA0501	Capital Improvement - Year 28	\$432,080	\$0.00	\$10,569.83	\$0
VA0502	Capital Improvement - Year 29	788,485	124,199.92	0.00	0
VA0503	Capital Improvement - Year 30	627,541	132,463.71	42,452.53	0
VA0504	Capital Improvement - Year 31	433,281	93,371.72	117,196.86	0
VA0505	Capital Improvement - Year 32	120,360	60,193.36	20,320.64	0
VA0506	Capital Improvements - Year 33	728,904	313,840.34	415,063.66	0
VA0507	Capital Improvement - Year 34		0.00	613,848.00	0
VA0701	Comp Grant - Year One	290,851	0.00	0.00	0
VA0702	Comp Grant - Year Two	346,829	0.00	0.00	0
VA0703	Comp Grant - Year Three	374,978	0.00	0.00	0
VA0704	Comp Grant - Year Four	386,386	0.00	0.00	0
VA0705	Comp Grant - Year Five	288,906	0.00	0.00	0
VA0706	Comp Grant - Year Six	276,087	0.00	0.00	0
VA0707	Comp Grant - Year Seven	267,251	0.00	0.00	0
VA0708	Comp Grant - Year Eight	391,601	0.00	0.00	0
VA1900	One University	19,939	0.00	0.00	0
VA1901	Audubon Apartments	443,156	0.00	0.00	0
VA1904	Newington Station	1,471,153	97,789.00	761,775.00	0
VA1905	Green Apartments	2,186,251	0.00	0.00	0
VA1906	Park	735,132	172,201.00	0.00	0
VA1913	Atrium	1,025,175	199,278.27	80,721.73	0
VA1925	Villages at Falls Church	261,985	0.00	0.00	0
VA1927	Robinson Square	973,512	72,193.00	748.00	0
VA1929	Sheffield Village Square	74,915	0.00	0.00	0
VA1930	Greenwood Apartments	3,189,502	37,150.50	781,849.50	0
VA1931	Briarcliff Phase II	465,692	0.00	0.00	0
VA1932	Westford Phase II	925,365	0.00	345,200.00	0
VA1933	Westford Phase I	1,084,894	0.00	305,000.00	0
VA1934	Westford Phase III	1,236,295	0.00	0.00	0
VA1935	Barros Circle	766,602	30,946.00	5,398.24	0
VA1936	Belle View Condominiums	359,712	0.00	0.00	0
VA1938	Kingsley Park	1,947,582	147,658.16	87,634.00	0
VA1940	Reston Towne Center	773,183	240,691.47	328,034.19	0
VA1952	Water's Edge	129,253	90,280.00	38,973.00	0
<b>Total</b>		<b>\$23,822,838</b>	<b>\$1,812,256.45</b>	<b>\$3,954,785.18</b>	<b>\$0</b>



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## FY 2007 ADVERTISED REVENUE & RECEIPTS BY FUND SUMMARY OF NON-APPROPRIATED FUNDS

Fund Type/ Fund	FY 2005 Actual <sup>1</sup>	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan <sup>2</sup>	FY 2007 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
<b>HUMAN SERVICES</b>						
<b>G10 Special Revenue Funds</b>						
117 Alcohol Safety Action Program	\$1,724,975	\$1,997,624	\$1,997,624	\$1,682,583	(\$315,041)	(15.77%)
<b>NORTHERN VIRGINIA REGIONAL IDENTIFICATION SYSTEM (NOVARIS)</b>						
<b>G70 Agency Funds</b>						
703 Northern Virginia Regional Identification System	\$594,119	\$650,325	\$650,325	\$652,630	\$2,305	0.35%
<b>HOUSING AND COMMUNITY DEVELOPMENT</b>						
<b>H94 Other Housing Funds</b>						
940 FCRHA General Operating	\$3,618,524	\$2,638,257	\$2,638,257	\$2,258,801	(\$379,456)	(14.38%)
941 Fairfax County Rental Program	3,264,873	3,285,590	3,285,590	3,567,128	281,538	8.57%
945 Non-County Appropriated Rehabilitation Loan	7,121	17,398	17,398	18,050	652	3.75%
946 FCRHA Revolving Development	1,166,242	444,787	444,787	449,794	5,007	1.13%
947 FCRHA Capital Contributions	371	0	0	0	0	-
948 FCRHA Private Financing	18,598,374	1,198,625	7,078,495	903,154	(6,175,341)	(87.24%)
949 Internal Service Fund	2,792,862	2,775,328	2,775,328	2,942,195	166,867	6.01%
950 Housing Partnerships	707,211	947,763	926,277	930,379	4,102	0.44%
965 Housing Grants Fund	402,259	0	296,448	0	(296,448)	(100.00%)
<b>Total Other Housing Funds</b>	<b>\$30,557,837</b>	<b>\$11,307,748</b>	<b>\$17,462,580</b>	<b>\$11,069,501</b>	<b>(\$6,393,079)</b>	<b>(36.61%)</b>
<b>H96 Annual Contribution Contract</b>						
966 Section 8 Annual Contribution	\$40,145,273	\$39,473,919	\$41,117,417	\$41,573,790	\$456,373	1.11%
967 Public Housing, Projects Under Management	5,740,764	5,446,283	5,493,845	5,602,076	108,231	1.97%
969 Public Housing, Projects Under Modernization	1,812,256	0	1,781,211	0	(1,781,211)	(100.00%)
<b>Total Annual Contribution Contract</b>	<b>\$47,698,293</b>	<b>\$44,920,202</b>	<b>\$48,392,473</b>	<b>\$47,175,866</b>	<b>(\$1,216,607)</b>	<b>(2.51%)</b>
<b>TOTAL HOUSING AND COMMUNITY DEVELOPMENT</b>	<b>\$78,256,130</b>	<b>\$56,227,950</b>	<b>\$65,855,053</b>	<b>\$58,245,367</b>	<b>(\$7,609,686)</b>	<b>(11.56%)</b>

## FY 2007 ADVERTISED REVENUE & RECEIPTS BY FUND SUMMARY OF NON-APPROPRIATED FUNDS

Fund Type/ Fund	FY 2005 Actual <sup>1</sup>	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan <sup>2</sup>	FY 2007 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
<b>FAIRFAX COUNTY PARK AUTHORITY</b>						
<b>P17 Special Revenue - Park Authority</b>						
170 Park Revenue Fund	\$28,447,754	\$33,189,442	\$33,189,442	\$35,137,126	\$1,947,684	5.87%
<b>P37 Capital Projects - Park Authority</b>						
371 Park Capital Improvement Fund	\$1,499,571	\$0	\$370,000	\$0	(\$370,000)	(100.00%)
<b>TOTAL FAIRFAX COUNTY PARK AUTHORITY</b>	<b>\$29,947,325</b>	<b>\$33,189,442</b>	<b>\$33,559,442</b>	<b>\$35,137,126</b>	<b>\$1,577,684</b>	<b>4.70%</b>
<b>TOTAL NON-APPROPRIATED FUNDS</b>						
	<b>\$110,522,549</b>	<b>\$92,065,341</b>	<b>\$102,062,444</b>	<b>\$95,717,706</b>	<b>(\$6,344,738)</b>	<b>(6.22%)</b>
<b>Appropriated from (Added to) Surplus</b>	<b>(\$1,490,616)</b>	<b>(\$1,397,868)</b>	<b>\$13,789,508</b>	<b>(\$1,145,990)</b>	<b>(\$14,935,498)</b>	<b>(108.31%)</b>
<b>TOTAL AVAILABLE</b>	<b>\$109,031,933</b>	<b>\$90,667,473</b>	<b>\$115,851,952</b>	<b>\$94,571,716</b>	<b>(\$21,280,236)</b>	<b>(18.37%)</b>

**EXPLANATORY NOTE:**

The "Total Available" indicates the revenue in each fiscal year that is to be used to support expenditures. This amount is the total revenue adjusted by the amount of funding that is either appropriated from fund balance or added to fund balance. In some instances, adjustments to fund balance that are not currently reflected in the "Changes in Fund Balance" table also affect the "Total Available." Explanations for these adjustments are provided below. The "Total Available," plus (minus) the effect of these changes matches the expenditure totals by fiscal year on the "Expenditure by Fund/Summary of Non-Appropriated Funds."

<sup>1</sup> Not reflected are the following adjustments to balance which were carried forward from FY 2004 to FY 2005:

Fund 170, Park Revenue Fund, assumption of cash basis accounting reflecting the net effect of deferred revenue of \$470,205 higher than reflected in the County's accounting system.

<sup>2</sup> Not reflected are the following adjustments to balance which were carried forward from FY 2005 to FY 2006:

Fund 947, FCRHA Capital Contributions, was closed out at the FY 2005 Carryover Review and the \$21,892 balance was transferred to Fund 948, FCRHA Private Financing.

Fund 965, Housing Grants, reduction of (\$42,413) to eliminate fund balance as requested by the U.S. Department of Housing and Urban Development to close out the Public Housing Drug Elimination and HOPWA Grants that expired prior to FY 2006 and were not carried forward to FY 2006.

## FY 2007 ADVERTISED EXPENDITURES BY FUND SUMMARY OF NON-APPROPRIATED FUNDS

Fund Type/ Fund	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
<b>HUMAN SERVICES</b>						
<b>G10 Special Revenue Funds</b>						
117 Alcohol Safety Action Program	\$1,806,249	\$1,982,588	\$1,992,295	\$1,682,583	(\$309,712)	(15.55%)
<b>NORTHERN VIRGINIA REGIONAL IDENTIFICATION SYSTEM (NOVARIS)</b>						
<b>G70 Agency Funds</b>						
703 Northern Virginia Regional Identification System	\$635,630	\$647,761	\$647,761	\$657,718	\$9,957	1.54%
<b>HOUSING AND COMMUNITY DEVELOPMENT</b>						
<b>H94 Other Housing Funds</b>						
940 FCRHA General Operating	\$2,671,563	\$2,934,588	\$2,940,940	\$3,084,956	\$144,016	4.90%
941 Fairfax County Rental Program	2,949,714	3,179,332	3,199,568	3,378,841	179,273	5.60%
945 Non-County Appropriated Rehabilitation Loan	5,344	15,000	15,000	15,000	0	0.00%
946 FCRHA Revolving Development	105,303	0	1,759,738	0	(1,759,738)	(100.00%)
948 FCRHA Private Financing	17,077,642	1,225,536	9,456,877	929,760	(8,527,117)	(90.17%)
949 Internal Service Fund	2,790,394	2,775,328	2,775,328	2,942,195	166,867	6.01%
950 Housing Partnerships	685,825	947,763	947,763	930,379	(17,384)	(1.83%)
965 Housing Grants Fund	402,259	0	296,448	0	(296,448)	(100.00%)
<b>Total Other Housing Funds</b>	<b>\$26,688,044</b>	<b>\$11,077,547</b>	<b>\$21,391,662</b>	<b>\$11,281,131</b>	<b>(\$10,110,531)</b>	<b>(47.26%)</b>
<b>H96 Annual Contribution Contract</b>						
966 Section 8 Annual Contribution	\$39,907,410	\$39,664,110	\$41,325,571	\$41,882,198	\$556,627	1.35%
967 Public Housing, Projects Under Management	5,402,801	5,483,128	5,458,513	5,636,601	178,088	3.26%
969 Public Housing, Projects Under Modernization	1,812,256	0	3,954,785	0	(3,954,785)	(100.00%)
<b>Total Annual Contribution Contract</b>	<b>\$47,122,467</b>	<b>\$45,147,238</b>	<b>\$50,738,869</b>	<b>\$47,518,799</b>	<b>(\$3,220,070)</b>	<b>(6.35%)</b>
<b>TOTAL HOUSING AND COMMUNITY DEVELOPMENT</b>	<b>\$73,810,511</b>	<b>\$56,224,785</b>	<b>\$72,130,531</b>	<b>\$58,799,930</b>	<b>(\$13,330,601)</b>	<b>(18.48%)</b>

## FY 2007 ADVERTISED EXPENDITURES BY FUND SUMMARY OF NON-APPROPRIATED FUNDS

Fund Type/ Fund	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
<b>FAIRFAX COUNTY PARK AUTHORITY</b>						
<b>P17 Special Revenue - Park Authority</b>						
170 Park Revenue Fund	\$43,082,673	\$32,526,214	\$32,526,214	\$34,167,522	\$1,641,308	5.05%
<b>P37 Capital Projects - Park Authority</b>						
371 Park Capital Improvement Fund	\$1,557,315	\$0	\$11,511,828	\$0	(\$11,511,828)	(100.00%)
<b>TOTAL FAIRFAX COUNTY PARK AUTHORITY</b>	<b>\$44,639,988</b>	<b>\$32,526,214</b>	<b>\$44,038,042</b>	<b>\$34,167,522</b>	<b>(\$9,870,520)</b>	<b>(22.41%)</b>
<b>TOTAL NON-APPROPRIATED FUNDS</b>	<b>\$120,892,378</b>	<b>\$91,381,348</b>	<b>\$118,808,629</b>	<b>\$95,307,753</b>	<b>(\$23,500,876)</b>	<b>(19.78%)</b>

## FY 2007 ADVERTISED CHANGES IN FUND BALANCE SUMMARY OF NON-APPROPRIATED FUNDS

Fund Type/ Fund	Balance 6/30/04	Balance 6/30/05	Balance 6/30/06	Balance 6/30/07	From/(Added to) Surplus
<b>HUMAN SERVICES</b>					
<b>G10 Special Revenue Funds</b>					
117 Alcohol Safety Action Program	\$215,062	\$133,788	\$139,117	\$139,117	\$0
<b>NORTHERN VIRGINIA REGIONAL IDENTIFICATION SYSTEM (NOVARIS)</b>					
<b>G70 Agency Funds</b>					
703 Northern Virginia Regional Identification System	\$54,035	\$12,524	\$15,088	\$10,000	\$5,088
<b>HOUSING AND COMMUNITY DEVELOPMENT</b>					
<b>H94 Other Housing Funds</b>					
940 FCRHA General Operating	\$7,718,018	\$8,664,979	\$8,362,296	\$7,536,141	\$826,155
941 Fairfax County Rental Program	1,753,827	2,068,986	2,155,008	2,343,295	(188,287)
945 Non-County Appropriated Rehabilitation Loan	210,211	211,988	214,386	217,436	(3,050)
946 FCRHA Revolving Development	3,943,346	5,004,285	3,689,334	4,139,128	(449,794)
947 FCRHA Capital Contributions	21,521	21,892	0	0	0
948 FCRHA Private Financing	6,810,322	8,331,054	5,974,564	5,947,958	26,606
949 Internal Service Fund	(1,263)	1,205	1,205	1,205	0
950 Housing Partnerships	145,408	166,794	145,308	145,308	0
965 Housing Grants Fund	42,413	42,413	0	0	0
<b>Total Other Housing Funds</b>	<b>\$20,643,803</b>	<b>\$24,513,596</b>	<b>\$20,542,101</b>	<b>\$20,330,471</b>	<b>\$211,630</b>
<b>H96 Annual Contribution Contract</b>					
966 Section 8 Annual Contribution	\$521,873	\$759,736	\$551,582	\$243,174	\$308,408
967 Public Housing, Projects Under Management	982,572	1,320,535	1,355,867	1,321,342	34,525
969 Public Housing, Projects Under Modernization	2,173,574	2,173,574	0	0	0
<b>Total Annual Contribution Contract</b>	<b>\$3,678,019</b>	<b>\$4,253,845</b>	<b>\$1,907,449</b>	<b>\$1,564,516</b>	<b>\$342,933</b>
<b>TOTAL HOUSING AND COMMUNITY DEVELOPMENT</b>	<b>\$24,321,822</b>	<b>\$28,767,441</b>	<b>\$22,449,550</b>	<b>\$21,894,987</b>	<b>\$554,563</b>

## FY 2007 ADVERTISED CHANGES IN FUND BALANCE SUMMARY OF NON-APPROPRIATED FUNDS

Fund Type/ Fund	Balance 6/30/04	Balance 6/30/05	Balance 6/30/06	Balance 6/30/07	From/(Added to) Surplus
<b>FAIRFAX COUNTY PARK AUTHORITY</b>					
<b>P17 Special Revenue - Park Authority</b>					
170 Park Revenue Fund	\$4,614,280	\$4,578,797	\$5,032,025	\$5,239,266	(\$207,241)
<b>P37 Capital Projects - Park Authority</b>					
371 Park Capital Improvement Fund	\$13,498,597	\$14,805,853	\$3,874,025	\$3,874,025	\$0
<b>TOTAL FAIRFAX COUNTY PARK AUTHORITY</b>	<b>\$18,112,877</b>	<b>\$19,384,650</b>	<b>\$8,906,050</b>	<b>\$9,113,291</b>	<b>(\$207,241)</b>
<b>TOTAL NON-APPROPRIATED FUNDS</b>	<b>\$42,703,796</b>	<b>\$48,298,403</b>	<b>\$31,509,805</b>	<b>\$31,157,395</b>	<b>\$352,410</b>



## FY 2007 ADVERTISED SUMMARY OF EXPENDITURES FOR PROGRAMS WITH APPROPRIATED AND NON-APPROPRIATED FUNDS

Fund Type/ Fund	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
<b><u>HOUSING AND COMMUNITY DEVELOPMENT</u></b>						
<b>APPROPRIATED FUNDS</b>						
<b>G00 General Fund</b>						
Department of Housing and Community Development	\$5,159,649	\$5,775,045	\$6,229,826	\$6,971,863	\$742,037	11.91%
<b>G30 Capital Project Funds</b>						
319 The Penny for Affordable Housing Fund	\$0	\$17,900,000	\$17,900,000	\$21,900,000	\$4,000,000	22.35%
<b>H14 Special Revenue - Housing</b>						
141 Elderly Housing Programs	\$3,135,050	\$3,307,057	\$3,664,141	\$3,344,502	(\$319,639)	(8.72%)
142 Community Development Block Grant	9,919,718	7,310,000	16,898,006	6,905,321	(9,992,685)	(59.14%)
143 Homeowners and Business Loan Programs	873,220	1,743,567	7,393,280	1,597,723	(5,795,557)	(78.39%)
144 Housing Trust Fund	1,938,006	1,685,061	25,033,643	1,850,000	(23,183,643)	(92.61%)
145 HOME Investment Partnerships Grant	682,620	2,616,315	11,199,902	2,657,075	(8,542,827)	(76.28%)
<b>Total Special Revenue Funds</b>	<b>\$16,548,614</b>	<b>\$16,662,000</b>	<b>\$64,188,972</b>	<b>\$16,354,621</b>	<b>(\$47,834,351)</b>	<b>(74.52%)</b>
<b>H34 Capital Projects - Housing</b>						
340 Housing Assistance Program	\$1,410,139	\$935,000	\$15,408,344	\$935,000	(\$14,473,344)	(93.93%)
341 Housing General Obligation Bond Construction	28,895	0	13,657	0	(13,657)	(100.00%)
<b>Total Capital Project Funds</b>	<b>\$1,439,034</b>	<b>\$935,000</b>	<b>\$15,422,001</b>	<b>\$935,000</b>	<b>(\$14,487,001)</b>	<b>(93.94%)</b>
<b>TOTAL APPROPRIATED HOUSING AUTHORITY</b>	<b>\$23,147,297</b>	<b>\$41,272,045</b>	<b>\$103,740,799</b>	<b>\$46,161,484</b>	<b>(\$57,579,315)</b>	<b>(55.50%)</b>
<b>NON-APPROPRIATED FUNDS</b>						
<b>H94 Other Housing Funds</b>						
940 FCRHA General Operating	\$2,671,563	\$2,934,588	\$2,940,940	\$3,084,956	\$144,016	4.90%
941 Fairfax County Rental Program	2,949,714	3,179,332	3,199,568	3,378,841	179,273	5.60%
945 Non-County Appropriated Rehabilitation Loan	5,344	15,000	15,000	15,000	0	0.00%
946 FCRHA Revolving Development	105,303	0	1,759,738	0	(1,759,738)	(100.00%)
948 FCRHA Private Financing	17,077,642	1,225,536	9,456,877	929,760	(8,527,117)	(90.17%)
949 Internal Service Fund	2,790,394	2,775,328	2,775,328	2,942,195	166,867	6.01%
950 Housing Partnerships	685,825	947,763	947,763	930,379	(17,384)	(1.83%)
965 Housing Grants Fund	402,259	0	296,448	0	(296,448)	(100.00%)
<b>Total Other Housing Funds</b>	<b>\$26,688,044</b>	<b>\$11,077,547</b>	<b>\$21,391,662</b>	<b>\$11,281,131</b>	<b>(\$10,110,531)</b>	<b>(47.26%)</b>

## FY 2007 ADVERTISED SUMMARY OF EXPENDITURES FOR PROGRAMS WITH APPROPRIATED AND NON-APPROPRIATED FUNDS

Fund Type/ Fund	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
<b>H96 Annual Contribution Contract</b>						
966 Section 8 Annual Contribution	\$39,907,410	\$39,664,110	\$41,325,571	\$41,882,198	\$556,627	1.35%
967 Public Housing, Projects Under Management	5,402,801	5,483,128	5,458,513	5,636,601	178,088	3.26%
969 Public Housing, Projects Under Modernization	1,812,256	0	3,954,785	0	(3,954,785)	(100.00%)
<b>Total Annual Contribution Contract</b>	<b>\$47,122,467</b>	<b>\$45,147,238</b>	<b>\$50,738,869</b>	<b>\$47,518,799</b>	<b>(\$3,220,070)</b>	<b>(6.35%)</b>
<b>TOTAL NON-APPROPRIATED HOUSING AUTHORITY</b>	<b>\$73,810,511</b>	<b>\$56,224,785</b>	<b>\$72,130,531</b>	<b>\$58,799,930</b>	<b>(\$13,330,601)</b>	<b>(18.48%)</b>
<b>TOTAL HOUSING AND COMMUNITY DEVELOPMENT</b>	<b>\$96,957,808</b>	<b>\$97,496,830</b>	<b>\$175,871,330</b>	<b>\$104,961,414</b>	<b>(\$70,909,916)</b>	<b>(40.32%)</b>
<b><u>PARKS, RECREATION AND LIBRARIES</u></b>						
<b>APPROPRIATED FUNDS</b>						
<b>G00 General Fund</b>						
Fairfax County Park Authority	\$23,063,012	\$24,387,617	\$24,407,017	\$25,766,192	\$1,359,175	5.57%
<b>P37 Capital Projects - Park Authority</b>						
370 Park Authority Bond Construction	\$14,088,743	\$0	\$85,121,824	\$0	(\$85,121,824)	(100.00%)
<b>TOTAL APPROPRIATED PARK AUTHORITY</b>	<b>\$37,151,755</b>	<b>\$24,387,617</b>	<b>\$109,528,841</b>	<b>\$25,766,192</b>	<b>(\$83,762,649)</b>	<b>(76.48%)</b>
<b>NON-APPROPRIATED FUNDS</b>						
<b>P17 Special Revenue - Park Authority</b>						
170 Park Revenue Fund	\$43,082,673	\$32,526,214	\$32,526,214	\$34,167,522	\$1,641,308	5.05%
<b>P37 Capital Projects - Park Authority</b>						
371 Park Capital Improvement Fund	\$1,557,315	\$0	\$11,511,828	\$0	(\$11,511,828)	(100.00%)
<b>TOTAL NON-APPROPRIATED PARK AUTHORITY</b>	<b>\$44,639,988</b>	<b>\$32,526,214</b>	<b>\$44,038,042</b>	<b>\$34,167,522</b>	<b>(\$9,870,520)</b>	<b>(22.41%)</b>
<b>TOTAL PARKS, RECREATION AND LIBRARIES</b>	<b>\$81,791,743</b>	<b>\$56,913,831</b>	<b>\$153,566,883</b>	<b>\$59,933,714</b>	<b>(\$93,633,169)</b>	<b>(60.97%)</b>
<b>TOTAL EXPENDITURES</b>	<b>\$178,749,551</b>	<b>\$154,410,661</b>	<b>\$329,438,213</b>	<b>\$164,895,128</b>	<b>(\$164,543,085)</b>	<b>(49.95%)</b>

# Fairfax County Park Authority Trust Funds

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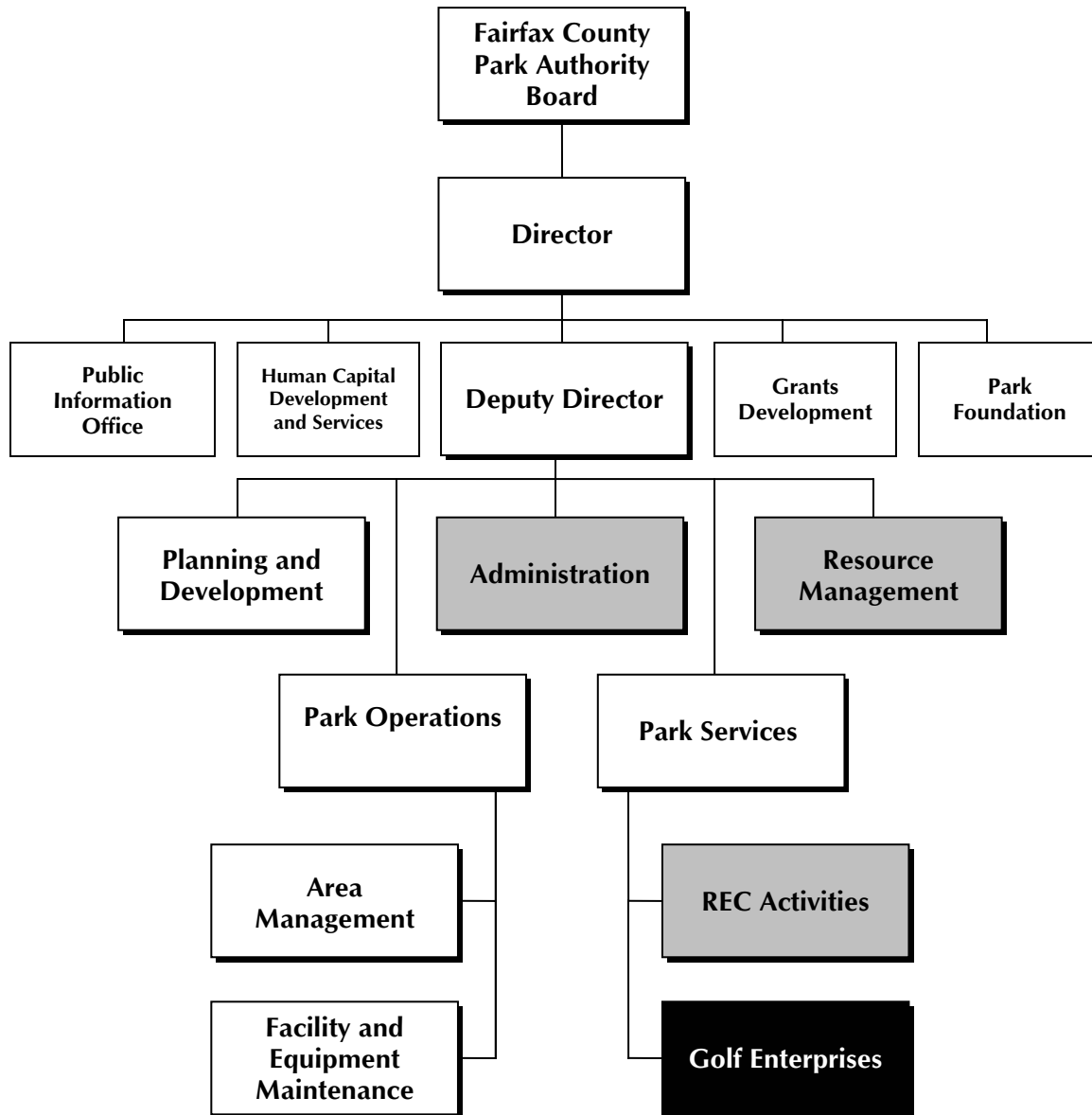
## Overview

The Fairfax County Park Authority operates two separate and distinct Trust Funds. All funds received by the Park Authority Board under these Trust Funds are held and applied solely to expenditures determined by the Park Authority Board as authorized under the Commonwealth's Park Authorities Act. These funds provide support for the Park Authority which currently maintains and operates 397 parks, and 23,517 acres of park land, including recreation centers, historic sites, nature centers, and golf courses.

The Park Authority, in its memorandum of agreement with the Fairfax County Board of Supervisors, adopted budgeting and reporting procedures for its Trust Funds which are used by the General County Government. These two Trust Funds are being published in accordance with this agreement.

- ◆ **Fund 170 - Park Revenue Fund**
- ◆ **Fund 371 - Park Capital Improvement Fund**

# Fund 170 Park Revenue Fund



Denotes Cost Centers that are included in both the General Fund and Fund 170, Park Revenue Fund.

Denotes Cost Center that is only in Fund 170, Park Revenue Fund.

## Mission

To set aside public spaces for, and assist citizens in, the protection and enhancement of environmental values, diversity of natural habitats and cultural heritage; to guarantee that these resources will be available to both present and future generations; to create and sustain quality facilities and services that offer residents opportunities for recreation, improvement of their physical and mental well-being, and enhancement of their quality of life.

# Fund 170

## Park Revenue Fund

### Focus

The Park Authority currently maintains and operates 397 parks on 23,517 acres of land, including recreation centers, historic sites, nature centers and natural areas, golf courses, athletic fields, public gardens, and neighborhood, community, district and countywide parks. Recent surveys have shown that 80 percent of County residents utilize the parks. Under the policy oversight of a 12-member Park Authority Board, in accordance with a Memorandum of Understanding with the Board of Supervisors, the Park Authority manages acquisition, preservation, development, maintenance and operation of these assets and activities through five funds: the General Fund, Park Revenue Fund, General County Construction Fund, Park Authority Bond Construction Fund, and Park Capital Improvement Fund. The Park Authority Board has direct fiduciary responsibility for the Park Revenue Fund, while the County has fiduciary responsibility for the four other funds. The Park Authority also aggressively seeks management initiatives and alternate funding sources to sustain the delivery of quality services and facilities. The Park Foundation, established to create a more structured method to seek gifts from foundations, corporations and individuals, collaborates with the Park Authority on potential funding opportunities. Grants, donations, the Adopt-A-Field and Adopt-A-Park programs, as well as many "friends groups" and other partnerships have provided over \$1 million in cash and in-kind contributions.

The Park Revenue Fund is primarily supported from user fees and charges generated at the agency's revenue supported facilities which include recreation centers, golf courses, lake parks, nature centers, historic sites and various other major parks. The Park Authority's enabling legislation states that revenues must be spent exclusively for park purposes. Revenue received from recreation centers and golf courses are designed to fully recover the annual operating and maintenance costs of these facilities, while the revenue received from the lake parks, nature centers, historic sites and various other major parks only cover a portion of the annual costs.

Overlap between the General Fund and Park Revenue Fund occurs in some park operations. The General Fund pays for the administrative salaries and some operating costs such as utility and general maintenance costs. The General Fund also pays for activities associated with the policy, communication and leadership activities of the Director's Office as well as funding administrative costs for purchasing, accounting, and payroll and risk management procedural compliance. The table on the next page summarizes the revenue-generating facilities administered by the Park Authority:

### THINKING STRATEGICALLY

Strategic issues for the Agency include:

- Promoting community involvement through partnerships, focus groups and Internet communication;
- Practicing education, environmental stewardship through preserving open space and protecting park resources;
- Providing leisure opportunities to citizens of all ages and abilities;
- Maintaining sound financial management practices and expanding alternative funding opportunities;
- Maintaining sound infrastructure of facilities;
- Building capacity for growth and change; and
- Capturing emerging issues as identified by the Park Authority Board, citizens or Park Authority staff.

## Fund 170 Park Revenue Fund

Recreation Centers	Golf Courses	Lake Parks	Nature Centers, Historic Sites and Other Major Parks <sup>1</sup>
<ul style="list-style-type: none"> <li>- Providence</li> <li>- Lee District</li> <li>- Audrey Moore</li> <li>- Mount Vernon</li> <li>- Oak Marr</li> <li>- South Run</li> <li>- Spring Hill</li> <li>- George Washington</li> <li>- Cub Run</li> </ul>	<ul style="list-style-type: none"> <li>- Twin Lakes</li> <li>- Burke Lake</li> <li>- Jefferson</li> <li>- Greendale</li> <li>- Pinecrest</li> <li>- Oak Marr</li> <li>- Laurel Hill</li> </ul>	<ul style="list-style-type: none"> <li>- Lake Accotink</li> <li>- Lake Fairfax</li> <li>- Burke Lake</li> </ul>	<ul style="list-style-type: none"> <li>- Hidden Oaks Nature Center</li> <li>- Hidden Pond Nature Center</li> <li>- Huntley Meadows Park</li> <li>- Riverbend Park</li> <li>- Walney Visitor Center</li> <li>- Cabell's Mill</li> <li>- Clark House</li> <li>- Dranesville Tavern</li> <li>- Great Falls Grange Hall</li> <li>- Hunter House</li> <li>- Old Schoolhouse</li> <li>- Stone Mansion</li> <li>- Wakefield Chapel</li> <li>- Colvin Run Mill</li> <li>- Sully Historic Site</li> <li>- Frying Pan Park</li> <li>- Green Spring Gardens Park</li> </ul>

<sup>1</sup> Primarily General Fund supported.

Because of the Park Authority Board's fiduciary responsibility for the Park Revenue Fund, management of these facilities must quickly respond to changing expectations in order to maintain customer loyalty. Changing customer expectations have resulted in continued fitness service expansions at recreation centers, improved practice/teaching facilities at golf courses, and greater emphasis on themed entertainment experiences such as the recently completed mini golf course at Burke Lake Park. The Park Authority opened Cub Run Recreation Center in FY 2005 and Laurel Hill Golf Course in FY 2006. The new facilities and service refinements come as a result of customer survey feedback and nationwide recreational trends.


The Revenue Fund continues to be healthy and capable of funding the annual operation of designated park facilities and services. The Park Authority sets aside net revenue from operations to supplement bond funding for major capital repairs and improvements to both physical facilities and information technology systems. Over the years, funding for operational and overhead support of facilities and services has been transferred from the General Fund to the Revenue Fund when appropriate. The opening of the new Laurel Hill Golf Course will bring with it the requirement to pay debt service on the Revenue Bond, that is funding its development. This additional financial responsibility, coupled with a trend of expenses rising faster than new revenue, will place challenges on the long-term stability of the Revenue Fund. While the Park Authority will continue to seek opportunities to enhance revenue streams and strengthen net return to re-invest in infrastructure, it is unlikely that it will have the ability to absorb negative or marginal revenue producing facilities and services into the Revenue Fund.

In another effort to address the growing and diverse needs of residents, in February 2004, the Park Authority completed a Needs Assessment Study. The study resulted in a 10-Year Action Plan including a phased-in 10-year Capital Improvement Plan. Based on projected resident demand, population growth, trends, and data analysis, the Fairfax County Park Authority Board adopted countywide facility standards that identify Fairfax County's additional recreational facilities and land acquisition needs through the year 2013 which are projected to cost \$376 million. This study was a significant part of the justification for the fall 2004 park bond program that was approved by 73 percent of the voters. In addition to funding for additional facilities and land acquisition, funding will be necessary to operate, support, sustain, and protect years of County investment in existing facilities which includes 505 athletic fields at Elementary and Middle Schools that are maintained by the Park Authority. A Condition Assessment of existing facilities and infrastructure also has been completed as part of the Needs Assessment. This study indicates that requirements may cost up to \$100 million (for the General Fund and Park Revenue Fund combined) over the next 10 years for repairs and renovations to existing facilities and infrastructure. The decline of these facilities and infrastructure is largely attributable to age, usage, and limited resources to perform required life-cycle maintenance. The desire of the




## Fund 170 Park Revenue Fund

community to preserve and maintain existing parks was evident in the qualitative and quantitative data gleaned from the Needs Assessment process. Although annual funding is provided to address maintenance issues, the Park Authority will explore additional funding opportunities to address the age of critical park infrastructure and the requirements outlined in the Needs Assessment.

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision



 Maintaining Safe and Caring Communities	Recent Success	FY 2007 Initiative
Continue to support and potentially expand the Cardiac Rehabilitation program currently being offered at only the Lee District RECenter in cooperation with Inova Mt. Vernon Hospital. Continue to work collaboratively with Inova Mt. Vernon Hospital to more accurately track customers once they leave the existing program.	☑	☑
Continue partnership with Fairfax County homeless shelters to offer free summer camps to their resident children. In FY 2005, the Parks and Community Together (PACT) Camp for Homeless Children program served 37 children from four shelters for a total of 96 weeks of camp. PACT, which is exclusively underwritten by contributions from local corporations, area businesses, major foundations and caring individuals, received \$25,000 for this purpose.	☑	☑
Continue to support gang awareness and prevention efforts through summer camp programs; staff training; participation on the Annandale Gang Task Force; and in park master plan efforts such as at Ossian Hall Park.	☑	☑
Improved the safety of RECenter visitors and staff through the deployment of video security systems, an automated drowning detection system, and staff emergency simulation exercises.	☑	
Expand exercise programs by continually researching emerging trends and designing more responsive methods of implementation. Continue to respond to customers needs in the area of personal training, specialized fitness and wellness programs and develop a formal customer retention and loyalty program.	☑	☑
Design and establish ways to explore partnerships for promoting physical fitness for youth and families and examine the possibility of sharing in service trainings opportunities for Park Authority Fitness Directors and Fairfax County Public Schools Physical Education Teachers.		☑
The Ellmore Farm Center has been extensively remodeled to preserve the Herndon area's historic structures, and fulfill unmet community needs for a social gathering place. The Center became available as a rental meeting facility in summer 2005 and will be utilized for classes and programs. In FY 2007, a new position was added to support revenue-generating activities at this facility.	☑	☑

## Fund 170 Park Revenue Fund


 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Riverbend Park has greatly expanded its recreational offerings by focusing on adventure based activities and taking advantage of its primary focal point, the Potomac River. The new offerings will include kayak and boat rentals, instruction and classes and other activities designed to meet the high public demand for these action oriented recreational pursuits. In FY 2007, a new position was added to support revenue-generating activities at this facility.	✓	✓
 <b>Building Livable Spaces</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Completed a Needs Assessment evaluation to address the recreation, open space and park needs of Fairfax County residents for the next 10 years. This assessment defines the Park Authority's role in future land acquisition, facility renovation and new capital improvements. A unique and valuable aspect of this Needs Assessment process is that the resulting community facility needs form the basis for a 10-year phased Capital Improvement Plan (CIP). The CIP provides the overall long-range framework with recommended allocation of capital resources by facility type to meet the citizen's projected park and recreation needs. The plan is a guide for decision makers to use in creating future bond programs and is tied directly to the demonstrated citizen needs. This plan was a significant part of the justification for the fall 2004 park bond program that was approved by 73 percent of the voters.	✓	✓
Continued development of the Laurel Hill Golf Course to offer recreational opportunities for citizens in the southern part of the County.	✓	✓
Opened a major public recreational facility, Cub Run RECenter, in May 2005.	✓	
Renovated the underutilized South Run Field House to better meet community needs.	✓	
 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Continue working on a strategic initiative to implement e-commerce functions such as on-line facility pass sales. An on-line reservation function is planned for FY 2007.		✓
Continue to promote employee health and wellness to businesses and organizations by providing opportunities to contract with the RECenters for their employee use. Businesses in the western part of the County will be targeted to utilize the new Cub Run RECenter.	✓	✓
Continue to support the county's many dual income and single parent families by providing access to healthy and wholesome child care services during school breaks. Recently added winter break camps and school holiday day activities to provide child care options for families.	✓	✓



## Fund 170 Park Revenue Fund

 <b>Practicing Environmental Stewardship</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
The environmentally friendly biological dredging program, piloted at Twin Lakes Golf Course in 2004, was expanded to Pinecrest and Oak Marr Golf Courses. The program has improved the condition of the water supply, thus helping to prolong the life of critical irrigation systems.	<input checked="" type="checkbox"/>	
Continue to provide additional opportunities for learning about the County's natural and cultural heritage by greatly expanding program offerings at nature centers and historic sites. Established a Naturalist position, based at the Cub Run RECenter and Ellanor C. Lawrence Park, which will be supported by revenues generated by natural and cultural resource based programming.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Added to <i>Parktakes</i> magazine general information on the park system and services in multiple languages (Spanish, Korean, Vietnamese and Farsi). Distributed concert flyers and posters in Spanish language through direct mail to targeted neighborhoods with significant Latino populations. Created public service announcements/paid ads produced in Spanish and Korean languages and distributed/placed in local Latino and Korean newspapers. Frequently asked questions and rate sheets translated into Spanish are offered for front desk staff at RECenters. Park Authority rules and regulations translated into five languages.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Completed the fourth year of operation for the Youth Golf Initiative. This program offers golf instruction, equipment, transportation and course access to at-risk youth in the Route 1 corridor and Annandale area. The program is funded in part through a grant from the United States Golf Association Foundation in partnership with the Fairfax County Department of Family Services.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Continue to implement a variety of teen fitness camps at various RECenters by collaborating with Fairfax County Public Schools and the Home School program to increase usage in fitness and aquatic venues.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Initiate formal discussions with local physical therapists and their professional organizations and related disciplines to increase usage of aquatic facilities during the hours of 11 a.m. through 3 p.m.		<input checked="" type="checkbox"/>
Initiate the first of two formal America on the Move programs and showcase them in diverse locations to include individuals with Disabilities who live in group homes and small neighborhoods. Work with Fairfax County Public Schools to introduce the program at Parent Teacher Association meetings on an annual basis.		<input checked="" type="checkbox"/>

## Fund 170 Park Revenue Fund

 Exercising Corporate Stewardship	Recent Success	FY 2007 Initiative
Continue to exercise sound management of resources and assets by encouraging Park Authority staff to use their creative talents to increase net revenue by developing new revenue fund programs. Through the Enterprise Fund Initiative program and the Net Revenue Initiative program, employees may receive seed money to start a program that was not included in the regular budget cycle. Once the seed money is recouped and the program becomes revenue-producing, the employee is eligible for a percentage of the net revenue.	☑	☑
As part of an annual campaign, 2,840 citizens donated a total of \$25,509 to the Class Scholarship Fund in FY 2005, helping to offset the cost of providing class fee waivers to those in financial need.	☑	
Conducted an annual household survey that measured citizen satisfaction with the park system and its primary facilities and services. REC Activities components included RECenters, classes, camps, lake parks and golf courses. Additional surveys are planned for FY 2007.	☑	☑
Completed second phase of a Strategic Plan strategy to develop retention statistics and retention strategies in key revenue areas. Additional strategies for improving RECenter pass holder retention are under development for FY 2006. A companion golf loyalty program is also under development and will be implemented by FY 2007.	☑	☑
Implemented a fund reserve to account for and a strategy to reduce deferred revenue liability associated with unused visits on fixed visit passes by adding expiration dates to passes. The effect will first be realized with a significant reduction in deferred revenue for FY 2006.	☑	

### Budget and Staff Resources

<b>Agency Summary</b>				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	232/ 231.75	232/ 231.75	232/ 231.75	234/ 233.75
Expenditures:				
Personnel Services	\$18,258,764	\$21,276,173	\$21,276,173	\$22,597,965
Operating Expenses	9,204,532	10,762,760	10,762,760	11,269,649
Recovered Costs	(767,008)	(1,094,511)	(1,094,511)	(1,141,684)
Capital Equipment	283,112	504,839	504,839	372,000
Bond Costs	16,103,273	1,076,953	1,076,953	1,069,592
<b>Total Expenditures</b>	<b>\$43,082,673</b>	<b>\$32,526,214</b>	<b>\$32,526,214</b>	<b>\$34,167,522</b>

# Fund 170

## Park Revenue Fund

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### FY 2007 Funding Adjustments

The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:

- ◆ **Employee Compensation** **\$1,208,585**  
An increase of \$1,208,585 in Personnel Services associated with salary adjustments necessary to support the County's compensation program and to provide additional limited term staff for RECenters as a result of expanded programming.
  
- ◆ **Positions for Ellmore Farm and Riverbend Park** **\$113,207**  
An increase of \$113,207 in Personnel Services associated with 2/2.0 SYE additional positions which will support revenue generating activities at the Ellmore Farm Center and Riverbend Park. These positions are funded by a commensurate increase in revenue.
  
- ◆ **Other Adjustments** **\$506,889**  
An increase of \$506,889 in Operating Expenses is primarily associated with the full-year costs of the Laurel Hill Golf Club and staff development training for employees.
  
- ◆ **Recovered Costs** **(\$47,173)**  
An increase of \$47,173 in Recovered Costs primarily associated with salary adjustments.
  
- ◆ **Capital Equipment** **\$372,000**  
Funding in the amount of \$372,000 is included for Capital Equipment. Of this total, \$65,500 is included for the replacement of a truck and five off-road utility vehicles. In addition, \$197,000 is included for the replacement of golf course equipment for maintenance of existing courses, including five mowers, a tractor, a top dresser, and an aerator. An amount of \$109,500 is also provided for recreation activities, including the replacement of exercise equipment, a minigolf permanent shade structure, and a digital camera, as well as, the addition of aquatic entertainment equipment, a skate park half pipe, and a picnic shelter.
  
- ◆ **Bond Costs** **(\$7,361)**  
A decrease of \$7,361 in Bond Costs due to a reduction in accrued bond interest payable.

### **Changes to FY 2006 Adopted Budget Plan**

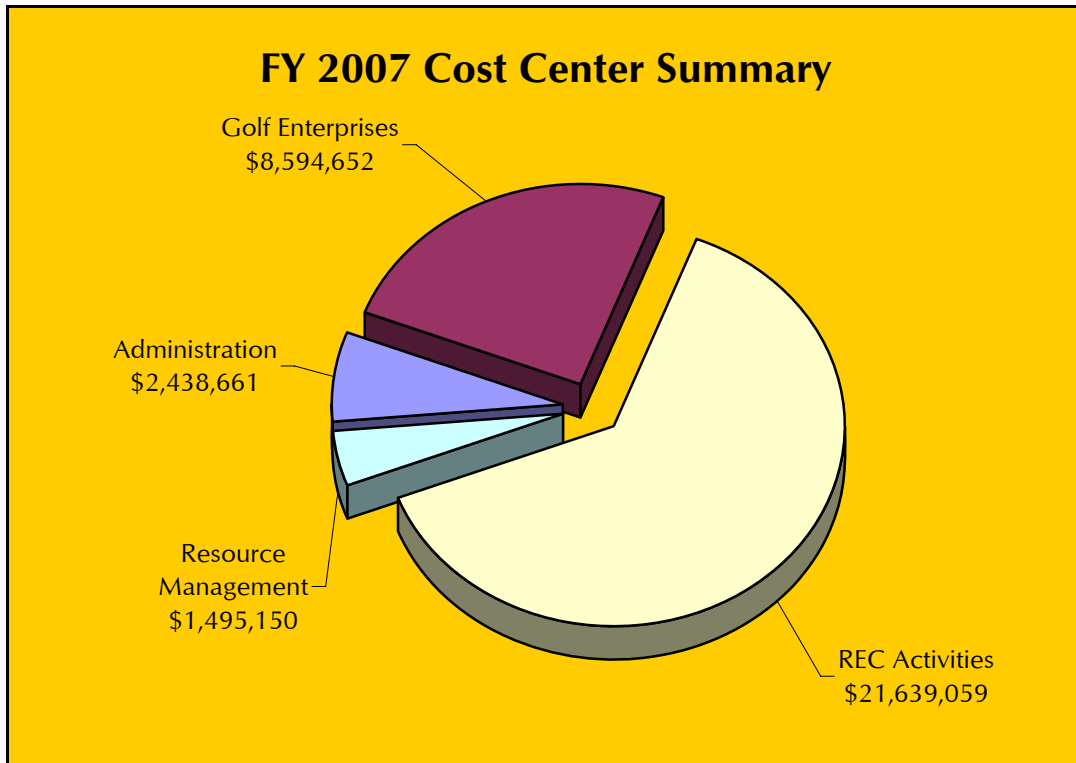
The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:

- ◆ There have been no revisions to this fund since approval of the FY 2006 Adopted Budget Plan.

# Fund 170 Park Revenue Fund

## Cost Centers

The four Cost Centers of the Park Revenue Fund are Administration, Golf Enterprises, REC Activities and Resource Management. The Cost Centers work together to fulfill the mission of the Fund and carry out the key initiatives for the Fiscal Year.



## Administration

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	11/ 11	11/ 11	14/ 14	14/ 14
<b>Total Expenditures<sup>1</sup></b>	<b>\$17,113,402</b>	<b>\$2,364,614</b>	<b>\$2,364,614</b>	<b>\$2,438,661</b>

<sup>1</sup> The FY 2005 Actual reflects an allocation of bond proceeds related to the refunding of the Park Facilities Revenue Bonds, Series 1995.

Position Summary	
1 Network Telecom Analyst II	4 Engineers III
2 Network Telecom Analysts I	3 Engineers II
1 Planner III	1 Senior Right-of-Way Agent
2 Park/Rec Specialists I	
<b>TOTAL POSITIONS</b>	
<b>14 Positions / 14.0 Staff Years</b>	

# Fund 170

## Park Revenue Fund

### Key Performance Measures

#### Goal

To implement Park Authority Board policies and provide high quality administrative and business support to all levels of the Park Authority in order to assist division management in achieving Park Authority mission-related objectives.

#### Objectives

- ◆ To manage expenditures, revenues, and personnel and to provide safety and information technology services for the Park Authority, with at least 75 percent customer satisfaction, while achieving at least 80 percent of the approved administration division's work plan objectives.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Annual budget expenditures administered	\$19,933,554	\$21,315,310	\$24,261,303 / \$22,772,089	\$24,573,907	\$25,342,957
Employees served	2,109	2,623	2,724 / 2,967	2,749	2,800
PC's, servers, and printers	538	553	568 / 644	670	680
<b>Efficiency:</b>					
Expenditure per Purchasing/Finance SYE	\$830,565	\$926,753	\$1,078,280 / \$1,012,093	\$1,092,174	\$1,126,354
Agency employees served per HR SYE	234	309	320 / 371	344	350
IT Components per IT SYE	89.67	92.17	94.67 / 107.33	111.67	111.33
<b>Service Quality:</b>					
Customer satisfaction	94%	96%	75% / 91%	75%	75%
<b>Outcome:</b>					
Percent of annual work plan objectives achieved	90%	85%	80% / 77%	80%	80%

### Performance Measurement Results

Workloads will continue to increase as a result of the opening of Cub Run RECenter in May 2005 and the opening of Laurel Hill Golf Course in September 2005. Customer satisfaction for FY 2005 was 91 percent and is expected to level off for FY 2006 and FY 2007 as workload increases without increases to administrative support staff. The division accomplished 77 percent of its work plan objectives for FY 2005, and the division will make every effort to achieve its objective target of 80 percent for FY 2006 and FY 2007.

# Fund 170 Park Revenue Fund

## Golf Enterprises

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	77/ 77	77/ 77	77/ 77	77/ 77
<b>Total Expenditures</b>	<b>\$6,418,307</b>	<b>\$7,915,465</b>	<b>\$7,915,465</b>	<b>\$8,594,652</b>

Position Summary				
3 Park/Rec Specialists IV	5 Facility Attendants II	3 Golf Course Supts. III		
3 Park/Rec Specialists III	1 Park Management Spec. II	1 Golf Course Supt. II		
3 Park/Rec Specialists II	1 Maintenance Crew Chief	3 Golf Course Supts. I		
7 Park/Rec Specialists I	10 Senior Maintenance Workers	4 Motor Equip. Operators		
8 Park/Rec Assistants	22 Maintenance Workers	2 Automotive Mechs. II		
1 Administrative Assistant III				
<b>TOTAL POSITIONS</b>				
77 Positions / 77.0 Staff Years				

## Key Performance Measures

### Goal

To operate and maintain quality golf facilities, programs, and services for the use and enjoyment of Fairfax County citizens and visitors; plan for future golf needs countywide; and provide opportunities and programs that enhance the growth of the sport as a life-long leisure activity.

### Objectives

- ◆ To increase the number of golf rounds played to nearly 335,000, while increasing the overall satisfaction rating for golfers from 59 percent to 64 percent.
- ◆ To maintain cost recovery at a minimum of 123 percent.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Rounds played	298,963	322,526	347,652 / 296,307	322,233	332,677
Gross revenue	\$7,480,898	\$8,145,188	\$9,925,433 / \$7,871,665	\$9,904,875	\$10,574,708
<b>Efficiency:</b>					
Expense/rounds played	\$20.37	\$18.90	\$21.32 / \$21.66	\$24.56	\$25.83
Revenue per round	\$25.02	\$25.25	\$28.55 / \$26.57	\$30.74	\$31.79
<b>Service Quality:</b>					
Percent "Very" Satisfied	59%	62%	65% / 59%	64%	64%
<b>Outcome:</b>					
Percent change in rounds played	(20.4%)	7.9%	7.8% / (8.1%)	8.7%	3.2%
Cost recovery percentage	122.81%	133.59%	133.89% / 122.60%	125.13%	123.04%

# Fund 170

## Park Revenue Fund

### Performance Measurement Results

In FY 2005, rounds played decreased by 8.1 percent due primarily to an unusually wet summer. Staff for the new Laurel Hill Golf Club, began coming on board to prepare for the opening without any associated revenue. As a result, the cost recovery estimate of 133.9 percent was not met and is being adjusted in FY 2006 and FY 2007 to account for the startup of the Laurel Hill Golf Club. Management adjustments to staff levels and expenses were initiated to offset the loss of revenue, but could not compensate for the entire amount.

The Service Quality outcome of this survey reflects the percent of respondents who rated their satisfaction as 8, 9, or 10 on a scale of 1 to 10, with 1 as "worst" and 10 as "best" quality. The satisfaction rating at the end of FY 2005 is 59 percent, 6 percent below the target and 3 percent below the FY 2004 results. The Park Authority will strive to achieve the 64 percent target by being more responsive to customer input and needs as identified in the survey results. Information derived from recent focus groups will provide the foundation on which to build plans for improvement.

### REC Activities

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	135/ 135	135/ 135	132/ 132	132/ 132
<b>Total Expenditures</b>	<b>\$18,473,279</b>	<b>\$20,907,628</b>	<b>\$20,907,628</b>	<b>\$21,639,059</b>

Position Summary				
1 Recreation Division Supervisor I	1 Management Analyst III	8 Custodians II		
1 Park Management Specialist II	2 Management Analysts II	3 Custodians I		
2 Park Management Specialists I	1 Information Officer II	1 Electronic Equipment Tech. II		
7 Park/Rec Specialists IV	3 Facility Attendants II	1 Painter II		
4 Park/Rec Specialists III	2 Facility Attendants I	1 Producer/Director		
15 Park/Rec Specialists II	12 Administrative Assistants III	1 Business Analyst II		
16 Park/Rec Specialists I	1 Naturalist/Historian Senior Interpreter	1 Graphic Artist III		
38 Park/Rec Assistants	8 Preventative Maintenance Specialists	1 Publications Assistant		
1 Photographic Specialist				
<b>TOTAL POSITIONS</b>				
<b>132 Positions / 132.0 Staff Years</b>				

### Key Performance Measures

#### Goal

To provide financially self-sufficient recreational facilities and services that meet the expectations of the citizens of Fairfax County in order to enhance their quality of life by providing opportunities to develop lifetime leisure pursuits.

#### Objectives

- ◆ To achieve and maintain a rate of at least 5.3 service contacts per household, and a customer satisfaction rating of 75 percent in order to provide opportunities for Fairfax County citizens to enhance their recreational, fitness, health, and leisure activities while learning about linkages between these resources and a healthy community and personal life.

## Fund 170 Park Revenue Fund

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Service contacts	1,822,901	2,022,795	2,004,990 / 2,129,905	2,167,903	2,206,142
<b>Efficiency:</b>					
Service contacts per household	4.93	5.38	5.30 / 5.64	5.64	5.64
<b>Service Quality:</b>					
Percent "Very" Satisfied	69%	71%	75% / 70%	75%	75%
<b>Outcome:</b>					
Percent of households indicating parks/recreation services are "very" important or "extremely" important to their quality of life	77%	72%	75% / 78%	75%	75%

### Performance Measurement Results

Service Quality data is collected via household surveys. The external survey tool is designed to measure how important various park resources or services are in the lives of Fairfax County households. The Service Quality outcome of this survey reflects the percent of respondents who rated their satisfaction as 8, 9 or 10 on a scale of 1 to 10, with 1 as "worst" and 10 as "best" quality. The satisfaction rating at the end of FY 2005 is 70 percent, 5 percent below the target of 75 percent and 1 percent below the FY 2004 results. The Park Authority will strive to achieve the 75 percent target for FY 2006 and FY 2007 by being more responsive to customer input and needs as identified in the survey results. Specific strategies will be developed using information from a recent customer satisfaction survey. In FY 2005, The Park Authority achieved a rate of 5.64 service contracts per household, higher than the goal of 5.30, and will continue to try to maintain this level in future years.

### Resource Management

Funding Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	9/ 8.75	9/ 8.75	9/ 8.75	11/ 10.75
<b>Total Expenditures</b>	<b>\$1,077,685</b>	<b>\$1,338,507</b>	<b>\$1,338,507</b>	<b>\$1,495,150</b>

Position Summary					
1	Historian II	1	Assistant Historian	1	Administrative Assistant V
1	Historian I	1	Park/Rec Specialist III	1	Administrative Assistant III (1)
2	Facility Attendants II, 1 PT	2	Park/Rec Specialists I (1)	1	Custodian II
<b>TOTAL POSITIONS</b>				<b>( ) Denotes New Positions</b>	
<b>11 Positions (2) / 10.75 Staff Years (2.0)</b>				<b>PT Denotes Part-Time Position</b>	



# Fund 170

## Park Revenue Fund

### Key Performance Measures

#### Goal

To maintain and expand the availability of division services, programs, publications and facilities for citizens of Fairfax County and visitors of our parks in order to provide opportunities for education and appreciation of their natural and cultural heritage.

#### Objectives

- ◆ To increase visitor contacts by 2.6 percent, while maintaining a customer satisfaction rating of 75 percent in response to residents' requests for information and education regarding Fairfax County's natural, cultural, and horticultural resources and heritage.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Visitor contacts	162,199	197,489	214,217 / 202,523	207,465	212,909
<b>Efficiency:</b>					
Visitors contacts per household	0.44	0.55	0.56 / 0.54	54.00	54.00
<b>Service Quality:</b>					
Percent of visitors "very" satisfied with programs and services	76%	74%	75% / 72%	75%	75%
<b>Outcome:</b>					
Percent of households indicating that natural, cultural and horticultural resources, facilities and services are "extremely" or "very" important to quality of life	68%	63%	65% / 69%	70%	70%
Percent change in number of visitor contacts	1.7%	21.8%	8.5% / 2.5%	2.4%	2.6%

### Performance Measurement Results

The number of Visitor Contacts represents actual counts of those visitors participating in Resource Management division (RMD) programs, events or other services and does not include other visitors who use RMD parks and facilities in unstructured activities.

The Park Authority's Performance Measurement Satisfaction survey is designed to measure the importance of various park resources or services in the lives of Fairfax County households. The Service Quality outcome of this survey reflects the percent of respondents who rated their satisfaction as 8, 9 or 10 on a scale of 1 to 10, with 1 as "worst" and 10 as "best" quality. The percentage of visitors who were "very" satisfied with programs and services in FY 2005 was 72 percent and is expected to increase to 75 percent in FY 2006 and FY 2007. The Quality of Life outcome reflects the percent of respondents who indicated that park resources or services were "extremely" or "very" important, when given the choices of "extremely, very, somewhat or not at all" important. The percent of households indicating that natural, cultural and horticultural resources, facilities and services are "extremely" or "very" important to quality of life is 69 percent for FY 2005 and is expected to increase slightly for FY 2006 and FY 2007.

# Fund 170 Park Revenue Fund

## FUND STATEMENT

Fund Type P17, Non-Appropriated Funds

Fund 170, Park Revenue Fund

	FY 2005 Actual <sup>1</sup>	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$4,614,280</b>	<b>\$3,903,033</b>	<b>\$4,578,797</b>	<b>\$5,032,025</b>
Revenue:				
Interest on Bond Proceeds	\$21,760	\$13,199	\$13,199	\$21,000
Park Fees	28,590,088	32,921,391	32,909,391	34,804,126
Interest	65,371	30,569	42,569	72,000
Donations	240,740	224,283	224,283	240,000
<b>Total Revenue<sup>2</sup></b>	<b>\$28,917,959</b>	<b>\$33,189,442</b>	<b>\$33,189,442</b>	<b>\$35,137,126</b>
Transfers In:				
County Construction (303) <sup>3</sup>	\$15,029,231	\$0	\$0	\$0
<b>Total Transfers In</b>	<b>\$15,029,231</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Available</b>	<b>\$48,561,470</b>	<b>\$37,092,475</b>	<b>\$37,768,239</b>	<b>\$40,169,151</b>
Expenditures:				
Personnel Services	\$18,258,764	\$21,276,173	\$21,276,173	\$22,597,965
Operating Expenses	9,204,532	10,762,760	10,762,760	11,269,649
Recovered Costs	(767,008)	(1,094,511)	(1,094,511)	(1,141,684)
Capital Equipment	283,112	504,839	504,839	372,000
Debt Service:				
Fiscal Agent Fee	3,233	2,000	2,000	2,000
Accrued Bond Interest Payable	1,070,809	1,074,953	1,074,953	1,067,592
Debt Service for RAN	15,029,231	0	0	0
<b>Total Expenditures</b>	<b>\$43,082,673</b>	<b>\$32,526,214</b>	<b>\$32,526,214</b>	<b>\$34,167,522</b>
Transfers Out:				
County Debt Service (200) <sup>4</sup>	\$0	\$0	\$0	\$762,363
Park Capital Improvement Fund (371)	900,000	0	210,000	0
<b>Total Transfers Out</b>	<b>\$900,000</b>	<b>\$0</b>	<b>\$210,000</b>	<b>\$762,363</b>
<b>Total Disbursements</b>	<b>\$43,982,673</b>	<b>\$32,526,214</b>	<b>\$32,736,214</b>	<b>\$34,929,885</b>
<b>Ending Balance<sup>5</sup></b>	<b>\$4,578,797</b>	<b>\$4,566,261</b>	<b>\$5,032,025</b>	<b>\$5,239,266</b>
Debt Service Reserve	\$1,068,788	\$1,671,296	\$1,830,955	\$1,831,953
Managed Reserve <sup>6</sup>	3,264,314	2,636,276	2,745,572	3,178,478
Set Aside Reserve <sup>7</sup>	60,552	258,689	455,498	228,835
<b>Unreserved Ending Balance</b>	<b>\$185,143</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

# Fund 170

## Park Revenue Fund

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<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of \$24,857.91 has been reflected as an increase to FY 2005 expenditures. The audit adjustment has been included in the FY 2005 Comprehensive Annual Financial Report (CAFR). Details of the FY 2005 audit adjustments will be included in the FY 2006 Third Quarter Package.

<sup>2</sup> The fund statement above reflects cash basis accounting. This method differs from the Park Authority's Comprehensive Annual Financial Report (CAFR-FAMIS) which records revenue for unused Park passes in order to be in compliance with Generally Accepted Accounting Principles. The difference in the amount of revenue recognized under the cash basis accounting method used above and not recognized in the Park Authority's CAFR is \$3,370,892. The net effect of deferred revenue is that the FY 2005 Actual column shown above is \$470,205 higher than reflected in the County's accounting system.

<sup>3</sup> Represents revenue from the sale of County land received in Fund 303, County Construction in FY 2005. This revenue is transferred to Fund 170, Park Revenue Fund to pay the debt service associated with a Revenue Anticipation Note (RAN) utilized to acquire the Hunter Tract property.

<sup>4</sup> Debt service payments of \$762,363 for the Laurel Hill Golf Club will be made from Fund 200, County Debt Service.

<sup>5</sup> The Park Revenue Fund maintains fund balances at adequate levels relative to projected operation and maintenance expenses, as well as debt service requirements. These costs change annually; therefore, funding is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

<sup>6</sup> The Managed Reserve includes set aside cash flow and emergency reserves for operations as a contingency for unanticipated operating expenses or a disruption in the revenue stream, as well as revenue set aside as part of the deferred liability plan scheduled to convert to a full accrual Fund Statement in FY 2009.

<sup>7</sup> The Set Aside Reserve is used to fund renovations and repairs at various park facilities as approved by the Park Authority Board.

# Fund 371

## Park Capital Improvement Fund

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### **Focus**

This fund was established under the provisions of the Park Authority Act to provide for capital improvements to the agency's revenue facilities and parks, as well as various park sites where grants, proffers and donations have been received for specific park improvements. Funding is also derived through transfers from Fund 170, Park Revenue Fund; lease payments; and revenue bonds for golf course development. In recent years, transfers from Fund 170 have supported improvements to park facilities; however, the amount of funding received from Fund 170 fluctuates from year to year.

No funding is included for Fund 371, Park Capital Improvement Fund, in FY 2007.

### **Changes to FY 2006 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:*

- ◆ As part of the *FY 2005 Carryover Review*, the Board of Supervisors approved an increase of \$11,511,828 due to the carryover of unexpended project balances in the amount of \$9,856,777 and the appropriation of \$1,655,051 including \$202,782 in interest earnings, and \$1,242,269 in easement fees, donations, park proffers, and contributions. In addition, a transfer of \$210,000 from Fund 170, Park Revenue Fund, was included to support general park improvements.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# Fund 371

## Park Capital Improvement Fund

### FUND STATEMENT

Fund Type P37, Non-Appropriated Funds	Fund 371, Park Capital Improvement Fund			
	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$13,498,597</b>	<b>\$3,819,505</b>	<b>\$14,805,853</b>	<b>\$3,874,025</b>
Revenue:				
Interest	\$202,782	\$0	\$0	\$0
Capital Grants and Contributions <sup>1</sup>	0	0	370,000	0
Other Revenue	1,296,789	0	0	0
<b>Total Revenue</b>	<b>\$1,499,571</b>	<b>\$0</b>	<b>\$370,000</b>	<b>\$0</b>
Transfers In:				
Park Revenue Fund (170) <sup>2</sup>	\$900,000	\$0	\$210,000	\$0
General Fund (001) <sup>3</sup>	465,000	0	0	0
<b>Total Transfers In:</b>	<b>\$1,365,000</b>	<b>\$0</b>	<b>\$210,000</b>	<b>\$0</b>
<b>Total Available</b>	<b>\$16,363,168</b>	<b>\$3,819,505</b>	<b>\$15,385,853</b>	<b>\$3,874,025</b>
Total Expenditures	\$1,557,315	\$0	\$11,511,828	\$0
<b>Total Disbursements</b>	<b>\$1,557,315</b>	<b>\$0</b>	<b>\$11,511,828</b>	<b>\$0</b>
<b>Ending Balance<sup>4</sup></b>	<b>\$14,805,853</b>	<b>\$3,819,505</b>	<b>\$3,874,025</b>	<b>\$3,874,025</b>
Lawrence Trust Reserve <sup>5</sup>	\$1,507,926	\$1,507,926	\$1,507,926	\$1,507,926
Repair and Replacement Reserve <sup>6</sup>	700,000	700,000	700,000	700,000
Facilities and Services Reserve <sup>7</sup>	1,611,579	1,611,579	1,666,099	1,666,099
<b>Unreserved Ending Balance</b>	<b>\$10,986,348</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> An amount of \$370,000 reflects revenues from a Recreation Access Program grant awarded by the Commonwealth of Virginia Transportation Board on December 19, 2002 for improvements at Stratton Woods Park (Project 004567), anticipated to be received in FY 2006.

<sup>2</sup> As part of the *FY 2005 Third Quarter Review*, an amount of \$900,000 was transferred from Fund 170, Park Revenue Fund, for the following projects: \$150,000 for park rental buildings, \$200,000 for ParkNet, and \$550,000 to increase the balance in the Facilities and Services Reserve. As part of the *FY 2005 Carryover Review*, an amount of \$210,000 was transferred from Fund 170 for General Park Improvements.

<sup>3</sup> In FY 2005 a General Fund transfer in the amount of \$465,000 was necessary to support implementation of the Board of Supervisor's Environmental Agenda. Three critical environmental initiatives received funding including, \$150,000 to study Low Impact Development, \$135,000 for Stewardship Education, and \$180,000 to support expanded use of GIS for natural resource management.

<sup>4</sup> Capital projects are budgeted based on total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

<sup>5</sup> This reserve separately accounts for the Ellanor C. Lawrence monies received for maintenance and renovation at this site. In accordance with the FCPA Board, the principal amount of \$1,507,926 received from the donation will remain intact and any interest earned will be used according to the terms of the Trust.

<sup>6</sup> The Golf Revenue Bond Indenture requires that a security reserve and capital repair reserve be maintained in the Capital Improvement Plan for repairs to park facilities.

<sup>7</sup> This reserve supports the maintenance and renovation of revenue-generating facilities and services. At the *FY 2005 Carryover Review*, the Reserve was increased by \$54,520 due to interest received in Project 004765, Facilities and Services.

# Fund 371

## Park Capital Improvement Fund

### FY 2007 Summary of Capital Projects

#### Fund: 371 Park Capital Improvement Fund

Project #	Description	Total Project Estimate	FY 2005 Actual Expenditures	FY 2006 Revised Budget	FY 2007 Advertised Budget Plan
004102	Low Impact Development	\$150,000	\$0.00	\$150,000.00	\$0
004103	Stewardship Education	135,000	400.00	134,600.00	0
004105	GIS/Data/Green Infrastructure	180,000	0.00	180,000.00	0
004146	Fox Mill Park	11,945	0.00	11,945.00	0
004349	South Run Park	194,672	1,000.00	56,195.30	0
004380	Beulah Road Park	7,670	0.00	7,670.00	0
004391	Greenbriar Park	40,000	40,000.00	0.00	0
004493	Robert E. Lee Recreation Center	472,349	832.50	56,832.35	0
004503	Cub Run S. V. Park	172,865	0.00	67,735.74	0
004522	Frying Pan Park	64,734	0.00	48,890.21	0
004528	Riverbend Park	45,200	13,075.67	26,524.33	0
004534	Park Contingency		0.00	461,865.80	0
004538	Park Easement Admin.	1,518,463	42,070.00	416,808.10	0
004558	Park Collections	49,141	66.76	4,067.24	0
004564	History Special Events	8,000	0.00	2,994.65	0
004567	Stratton Woods	1,128,950	240,549.96	289,374.06	0
004584	Nottoway Park	57,969	0.00	3,040.00	0
004592	Sully Plantation	562,489	2,490.01	304,590.35	0
004595	Mason District Park	388,343	18,224.36	126,100.07	0
004596	Wakefield	1,884,085	12,837.73	12,722.27	0
004626	Stuart Ridge/Sugarland Run Park	24,886	0.00	14,896.00	0
004638	Lake Braddock School Park	12,000	8,703.36	3,296.64	0
004701	Lake Accotink Park	200,000	0.00	200,000.00	0
004748	Gen. Park Improvements		57,310.52	822,621.94	0
004749	Site Information Management	2,642,000	0.00	685,262.05	0
004750	Park Proffers	7,097,146	446,406.26	4,218,617.32	0
004751	Park Rental Bldg. Maint.	1,222,081	66,134.37	444,708.50	0
004755	Union Mills Civil War Site	24,500	0.00	3,291.00	0
004758	Archaeology Proffers	134,632	548.21	77,999.76	0
004759	Stewardship Publications	46,223	4,460.00	36,656.78	0
004760	Stewardship Exhibits	13,325	0.00	12,466.81	0
004761	Lawrence Trust	223,141	0.00	76,410.16	0
004762	Golf Improvements	2,662,740	385.16	11,184.66	0
004763	Grants	568,279	1,962.42	302,078.34	0
004764	Mt. Air	46,701	0.00	4,942.92	0
004769	Mastenbrook Volunteer Grant Program	244,785	27,072.05	76,595.18	0
004771	Historic Huntley	420,602	0.00	404,710.83	0
004774	Gabrielson Gardens	2,000	0.00	2,000.00	0
004775	Open Space Preservation Contributions	402,059	0.00	252,059.00	0
004778	Land Acquisition Support	156,420	66,598.54	75,163.93	0
004780	Lake Fairfax Train Replacement	10,500	0.00	10,500.00	0
004782	CLEMYJONTRI	617,085	0.00	617,068.00	0
004783	Linway Terrace	5,000	0.00	5,000.00	0
004785	Providence Area Park Improvements	83,050	0.00	60,000.00	0
004787	McLean Central Park	12,000	0.00	5,295.28	0
004788	West County Recenter	435,000	111,845.50	323,154.50	0
004791	Popes Head Estate	5,055	0.00	5,055.00	0
004792	Hooes Road Park	735,000	161,036.25	306,892.75	0
004793	Great Falls Nike Community Park	51,780	8,787.39	0.00	0
004795	Pohick Stream Valley (Hidden Pond)	100,000	100,000.00	0.00	0
004796	South Run S.V. - Mt. Vernon	34,463	0.00	34,463.00	0
004797	Arrowhead Park	158,000	102,987.51	55,012.49	0
004799	Wolf Trap	24,000	21,530.81	2,469.19	0
<b>Total</b>		<b>\$25,486,328</b>	<b>\$1,557,315.34</b>	<b>\$11,511,827.50</b>	<b>\$0</b>

# Fund 117

## Alcohol Safety Action Program

### Alcohol Safety Action Program

### Mission

To reduce the incidence of driving under the influence of alcohol (DUI) in Fairfax County through completion of a rehabilitative alcohol/drug education program, case management, public education, and referral to alcohol/drug treatment programs when necessary.

### Focus

The Fairfax County Alcohol Safety Action Program (ASAP) serves a probationary function for the Circuit and General District Courts under the supervision of the ASAP Policy Board. The core program provides intake, classification, rehabilitative alcohol/drug education, referral to treatment, and case management to individuals charged with, or convicted of, driving under the influence of alcohol (DUI). In addition, ASAP provides alcohol/drug education programs for habitual offenders, a drug education program for first-time drug possession offenders, and programs for adolescent substance abusers. Programs are available in English, Spanish, and Korean.


#### THINKING STRATEGICALLY

Strategic issues for the Department include:

- Providing educational programs to reduce the incidents of driving under the influence of alcohol or drugs; and
- Continuing efforts to maintain a fund balance sufficient to avoid deficit status during periods where referrals, and therefore client fee revenues to ASAP, decline.



The County is the fiscal agent for the Fairfax ASAP which is administered through the Department of Administration for Human Services. ASAP is expected to be a self-supporting agency, funded entirely by client fees with the County providing indirect support through office space, utilities, and maintenance. The state imposes a \$400 fee ceiling on per client costs. The agreement between the ASAP Policy Board and the Board of Supervisors provides that ASAP will endeavor to develop a reserve fund balance sufficient to avoid deficit status during periods where referrals, and therefore client fee revenues to ASAP, decline. Should surplus client fees above and beyond the balance required for a sufficient reserve fund become available in any fiscal year, the ASAP Policy Board will reimburse the County for the indirect costs noted above, or may request permission from the Board of Supervisors to expend such funds on the program. It should be noted that the number of clients has declined since peaking in FY 2004 due to decreased referrals to ASAP coming from the courts. The lower referrals (and resulting lower client fee revenues) combined with ongoing expenditure requirements will challenge the agency to maintain a positive balance in FY 2007 and beyond.

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 Maintaining Safe and Caring Communities	Recent Success	FY 2007 Initiative
Continue to serve the community by offering alcohol education programs, referral to treatment, and probation supervision to individuals convicted of driving under the influence, over 90 percent of whom, according to DMV records, have not recidivated over a two year period.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>

# Fund 117

## Alcohol Safety Action Program

 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Served over 4,000 individuals in FY 2005 in the core alcohol/drug education program.	<input checked="" type="checkbox"/>	
 <b>Exercising Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2007 Initiative</b>
Continue efforts to maintain a sufficient fund balance in order to retain the staff necessary to ensure public safety, maximize program benefits, and avoid deficits when client fee revenues decline. This will be closely watched in FY 2007 as the number of clients has declined since peaking in FY 2004 due to decreased referrals to ASAP coming from the courts.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>

### Budget and Staff Resources

Agency Summary				
Category	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
Authorized Positions/Staff Years				
Regular	16/ 16	16/ 16	16/ 16	16/ 16
Expenditures:				
Personnel Services	\$1,594,350	\$1,693,251	\$1,693,251	\$1,453,183
Operating Expenses	211,899	289,337	299,044	229,400
Capital Equipment	0	0	0	0
<b>Total Expenditures</b>	<b>\$1,806,249</b>	<b>\$1,982,588</b>	<b>\$1,992,295</b>	<b>\$1,682,583</b>

Position Summary			
1 Probation Supervisor II	1 Probation Counselor III	1 Accountant I	
1 Probation Supervisor I	6 Probation Counselors II	2 Administrative Assistants IV	
	1 Administrative Associate	3 Administrative Assistants II	
<b>TOTAL POSITIONS</b>			
<b>16 Positions / 16.0 Staff Years</b>			

### FY 2007 Funding Adjustments

The following funding adjustments from the FY 2006 Revised Budget Plan are necessary to support the FY 2007 program:

- ◆ **Employee Compensation** **(\$240,068)**  
A decrease of \$240,068 is due primarily to reduced expenditures on limited term salaries resulting from lower client referrals to ASAP from the courts.
  
- ◆ **Operating Expenses** **(\$69,644)**  
A decrease of \$69,644 is due primarily to savings in professional/consultant services, lower mandated payments to the state based on the number of clients served in a given fiscal year, and the one-time carryover of encumbered items included in the FY 2006 Revised Budget Plan total.



# Fund 117

## Alcohol Safety Action Program

### Changes to FY 2006 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2006 Revised Budget Plan since passage of the FY 2006 Adopted Budget Plan. Included are all adjustments made as part of the FY 2005 Carryover Review and all other approved changes through December 31, 2005:

- ◆ **Carryover Adjustments** **\$9,707**  
 An increase of \$9,707 is due to encumbered carryover, primarily for payment of outstanding invoices for furniture/fixtures and contractual support.

### Key Performance Measures

#### Objectives

- ◆ To provide a comprehensive alcohol/drug education program to individuals charged with driving under the influence of alcohol (DUI) that results in 92 percent of clients who have successfully completed the probationary period two years prior and have not recidivated.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2003 Actual	FY 2004 Actual	FY 2005 Estimate/Actual	FY 2006	FY 2007
<b>Output:</b>					
Individuals served in ASAP education program	3,931	4,298	4,599 / 4,031	3,424	3,606
<b>Efficiency:</b>					
Cost per individual served	\$323	\$313	\$328 / \$372	\$408	\$387
<b>Service Quality:</b>					
Percent of individuals satisfied	97%	97%	97% / 97%	97%	97%
<b>Outcome:</b>					
Percent of individuals completing the program two years prior who have not recidivated based on Department of Motor Vehicles (DMV) records	92%	92%	92% / 92%	92%	92%

### Performance Measurement Results

It should be noted that clients referred by the Court systems who are referred to ASAP's additional ancillary programs and not required to pay the full state-mandated fee are not counted in the above table. Service Quality, a measurement of client satisfaction with ASAP education classes, has remained at the 97 percent level since FY 2001, and is projected to remain at this high level. The percentage of individuals completing the program two years prior who have not recidivated has remained at 92 percent and is expected to remain at that level in FY 2007. The number of individuals served peaked in FY 2004 and is projected to decline through FY 2006 due to lower referrals coming from the courts. This lower total of referrals combined with ongoing expenditure requirements have resulted in a steady increase in the cost per individual served over this time period. A level over \$400 per individual is not sustainable as the state has imposed a \$400 per client maximum fee. ASAP is taking measures to control expenditures during this extended period of lower referrals from the courts.

# Fund 117

## Alcohol Safety Action Program

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 117, Alcohol Safety Action Program

	FY 2005 Actual	FY 2006 Adopted Budget Plan	FY 2006 Revised Budget Plan	FY 2007 Advertised Budget Plan
<b>Beginning Balance</b>	<b>\$215,062</b>	<b>\$191,288</b>	<b>\$133,788</b>	<b>\$139,117</b>
Revenue:				
Client Fees	\$1,653,478	\$1,914,231	\$1,914,231	\$1,547,958
ASAP Client Intake	6,149	5,980	5,980	5,500
ASAP Client Out	(19,741)	(16,010)	(16,010)	(18,000)
ASAP Restaff	1,425	2,000	2,000	2,125
Interest Income	3,381	5,000	5,000	5,000
Other Fees	80,283	86,423	86,423	140,000
<b>Total Revenue</b>	<b>\$1,724,975</b>	<b>\$1,997,624</b>	<b>\$1,997,624</b>	<b>\$1,682,583</b>
<b>Total Available</b>	<b>\$1,940,037</b>	<b>\$2,188,912</b>	<b>\$2,131,412</b>	<b>\$1,821,700</b>
Expenditures:				
Personnel Services	\$1,594,350	\$1,693,251	\$1,693,251	\$1,453,183
Operating Expenses	211,899	289,337	299,044	229,400
Capital Equipment	0	0	0	0
<b>Total Expenditures</b>	<b>\$1,806,249</b>	<b>\$1,982,588</b>	<b>\$1,992,295</b>	<b>\$1,682,583</b>
<b>Total Disbursements</b>	<b>\$1,806,249</b>	<b>\$1,982,588</b>	<b>\$1,992,295</b>	<b>\$1,682,583</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$133,788</b>	<b>\$206,324</b>	<b>\$139,117</b>	<b>\$139,117</b>

<sup>1</sup> Ending Balance fluctuations are the result of the uncertain nature of client referrals to ASAP-sponsored programs. The agreement between the ASAP Policy Board and the Board of Supervisors provides that ASAP will endeavor to develop a reserve fund balance sufficient to avoid deficit status during periods where referrals, and therefore client fee revenues to ASAP, decline. The agency is currently experiencing a decline in referrals, thus a significant downward adjustment in both expenditures and revenues will be made to the *FY 2006 Revised Budget Plan* as part of the *FY 2006 Third Quarter Review* that will result in a projected ending balance in both FY 2006 and FY 2007 of \$10,000.