

# Fairfax County, Virginia

## Fiscal Year 2008 Adopted Budget Plan

### Volume 2: Capital Construction and Other Operating Funds



1742

Prepared by the  
Fairfax County Department of Management and Budget  
12000 Government Center Parkway  
Suite 561  
Fairfax, Virginia 22035

<http://www.fairfaxcounty.gov/dmb>

The County of Fairfax is committed to a policy of nondiscrimination in all County programs, services and activities and will provide reasonable accommodations upon request. To request special accommodations, call 703-324-2391, TTY 711. Special accommodations/alternative information formats will be provided upon request. Please allow five working days in advance of events in order to make the necessary arrangements.

# Fairfax County Vision Elements

To protect and enrich the quality of life for the people, neighborhoods and diverse communities of Fairfax County by:



## Maintaining Safe and Caring Communities -

The needs of a diverse and growing community are met through innovative public and private services, community partnerships and volunteer opportunities. As a result, residents feel safe and secure, capable of accessing the range of services and opportunities they need, and are willing and able to give back to their community.



## Building Livable Spaces -

Together, we encourage distinctive “built environments” that create a sense of place, reflect the character, history and natural environment of the community, and take a variety of forms – from identifiable neighborhoods, to main streets, to town centers. As a result, people throughout the community feel they have unique and desirable places to live, work, shop, play and connect with others.



## Connecting People and Places -

Transportation, technology and information effectively and efficiently connect people and ideas. As a result, people feel a part of their community and have the ability to access places and resources in a timely, safe and convenient manner.



## Maintaining Healthy Economies -

Investments in the workforce, jobs, and community infrastructure and institutions support a diverse and thriving economy. As a result, individuals are able to meet their needs and have the opportunity to grow and develop their talent and income according to their potential.



## Practicing Environmental Stewardship -

Local government, industry and residents seek ways to use all resources wisely and to protect and enhance the County’s natural environment and open space. As a result, residents feel good about their quality of life and embrace environmental stewardship as a personal and shared responsibility.



## Creating a Culture of Engagement -

Individuals enhance community life by participating in and supporting civic groups, discussion groups, public-private partnerships and other activities that seek to understand and address community needs and opportunities. As a result, residents feel that they can make a difference and work in partnership with others to understand and address pressing public issues.



## Exercising Corporate Stewardship -

Fairfax County government is accessible, responsible and accountable. As a result, actions are responsive, providing superior customer service and reflecting sound management of County resources and assets.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**Fairfax County  
Virginia**

For the Fiscal Year Beginning

**July 1, 2006**

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to Fairfax County, Virginia for its annual budget for the fiscal year beginning July 1, 2006.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

# BUDGET CALENDAR

For preparation of the FY 2008 Budget

## July 1, 2006

Distribution of the FY 2008 budget development guide. Fiscal Year 2007 begins.



## August - September 2006

Agencies forward completed budget submissions to the Department of Management and Budget (DMB) for review.



## September - December 2006/ January 2007

DMB reviews agencies' budgets. Meetings with County Executive, Senior Management Team and budget staff for final discussions on the budget.



## February 7, 2007

School Board advertises its FY 2008 Budget.



## February 26, 2007

County Executive's presentation of the FY 2008 Advertised Budget Plan.



## March 1, 2007

Complete distribution of the FY 2008 Advertised Budget Plan.

## July 1, 2007

Fiscal Year 2008 begins.



## June 30, 2007

Distribution of the FY 2008 Adopted Budget Plan. Fiscal Year 2007 ends.



## April 30, 2007

Adoption of the FY 2008 budget plan, Tax Levy and Appropriation Ordinance by the Board of Supervisors.



## April 23, 2007

Board action on *FY 2007 Third Quarter Review*. Board mark-up of the FY 2008 proposed budget.



## April 9, 10, and 11, 2007

Public hearings on proposed FY 2008 budget, *FY 2007 Third Quarter Review* and FY 2008-2012 Capital Improvement Program (with Future Years to 2017) (CIP).



## March 2007

Board authorization for publishing FY 2008 tax and budget advertisement.



Fairfax County is committed to complying with the Americans with Disabilities Act (ADA). Special accommodations will be made upon request. Please call 703-324-2391 (Virginia Relay: 711).

# TABLE OF CONTENTS

## CAPITAL CONSTRUCTION AND OTHER OPERATING FUNDS

---

### How to Read the Budget

How to Read the Budget.....	1
-----------------------------	---

### Summary Schedules, All Funds

FY 2008 Revenue All Funds.....	9
FY 2008 Expenditures All Funds .....	10
Revenue and Receipts by Fund, Summary of Appropriated Funds.....	11
Expenditures by Fund, Summary of Appropriated Funds .....	15
Changes in Fund Balance, Summary of Appropriated Funds .....	18

### General Fund Group

Fund 002, Revenue Stabilization .....	21
---------------------------------------	----

### Special Revenue Funds

Special Revenue Funds Overview.....	25
Fund 090, Public School Operating.....	28
Fund 100, County Transit Systems.....	30
Fund 102, Federal/State Grant Fund .....	44
Fund 103, Aging Grants and Programs.....	62
Fund 104, Information Technology.....	73
Fund 105, Cable Communications .....	108
Fund 106, Fairfax-Falls Church Community Services Board (CSB) .....	122
Fund 111, Reston Community Center .....	201
Fund 113, McLean Community Center .....	214
Fund 115, Burgundy Village Community Center.....	226
Fund 116, Integrated Pest Management Program .....	230
Fund 118, Consolidated Community Funding Pool.....	238
Fund 119, Contributory Fund.....	252
Fund 120, E-911.....	283
Fund 121, Dulles Rail Phase I Transportation Improvement District .....	294
Fund 141, Elderly Housing Programs .....	(Refer to Housing Section)
Fund 142, Community Development Block Grant .....	(Refer to Housing Section)
Fund 143, Homeowner and Business Loan Programs .....	(Refer to Housing Section)
Fund 144, Housing Trust Fund.....	(Refer to Housing Section)
Fund 145, HOME Investment Partnership Grant .....	(Refer to Housing Section)
Fund 191, Public School Food and Nutrition Services Fund .....	298
Fund 192, Public School Grants and Self-Supporting Programs Fund.....	300
Fund 193, Public School Adult and Community Education Fund.....	302

# TABLE OF CONTENTS

## CAPITAL CONSTRUCTION AND OTHER OPERATING FUNDS

---

**Solid Waste Management:**

Solid Waste Management Program Overview.....	304
Unclassified Administrative Expenses - Solid Waste General Fund Programs .....	317
Fund 108, Leaf Collection .....	319
Fund 109, Refuse Collection and Recycling Operations .....	322
Fund 110, Refuse Disposal .....	332
Fund 112, Energy/Resource Recovery Facility .....	339
Fund 114, I-95 Refuse Disposal .....	343

**Debt Service Funds**

Fund 200 and 201, Consolidated County and Schools Debt Service Fund.....	349
--	-----

**Capital Project Funds**

Capital Projects Funds Overview .....	359
Fund 300, Countywide Roadway Improvement Fund .....	360
Fund 301, Contributed Roadway Improvement Fund.....	363
Fund 302, Library Construction .....	371
Fund 303, County Construction .....	376
Fund 304, Transportation Improvements .....	417
Fund 306, Northern Virginia Regional Park Authority.....	425
Fund 307, Pedestrian Walkway Improvements .....	428
Fund 309, Metro Operations and Construction .....	435
Fund 310, Storm Drainage Bond Construction.....	442
Fund 311, County Bond Construction .....	445
Fund 312, Public Safety Construction .....	448
Fund 314, Neighborhood Improvement Program.....	460
Fund 315, Commercial Revitalization Program .....	464
Fund 316, Pro Rata Share Drainage Construction .....	468
Fund 317, Capital Renewal Construction.....	473
Fund 318, Stormwater Management Program.....	486
Fund 319, The Penny for Affordable Housing Fund .....	(Refer to Housing Section)
Fund 340, Housing Assistance Program .....	(Refer to Housing Section)
Fund 341, Housing General Obligation Bond Construction .....	(Refer to Housing Section)
Fund 370, Park Authority Bond Construction .....	505
Fund 390, Public School Construction.....	508

# TABLE OF CONTENTS

## CAPITAL CONSTRUCTION AND OTHER OPERATING FUNDS

---

### Enterprise Funds

Wastewater Management Program Overview.....	511
Fund 400, Sewer Revenue.....	515
Fund 401, Sewer Operation and Maintenance.....	519
Fund 402, Sewer Construction Improvements .....	530
Fund 403, Sewer Bond Parity Debt Service.....	536
Fund 406, Sewer Bond Debt Reserve .....	538
Fund 407, Sewer Bond Subordinate Debt Service.....	540
Fund 408, Sewer Bond Construction .....	543

### Internal Service Funds

Internal Service Funds Overview.....	547
Fund 500, Retiree Health Benefits Fund.....	548
Fund 501, County Insurance Fund.....	552
Fund 503, Department of Vehicle Services (DVS).....	562
Fund 504, Document Services Division.....	582
Fund 505, Technology Infrastructure Services .....	589
Fund 506, Health Benefits Trust Fund .....	598
Fund 590, Public School Insurance Fund .....	602
Fund 591, Public School Health and Flexible Benefits .....	604
Fund 592, Public School Central Procurement.....	606

### Trust Funds

Trust Funds Overview .....	609
Employee Retirement Systems Overview.....	610
Retirement Administration Agency .....	613
Fund 600, Uniformed Employees Retirement Trust Fund .....	622
Fund 601, Fairfax County Employees Retirement Trust Fund.....	623
Fund 602, Police Retirement Trust Fund .....	624
Fund 603, OPEB Trust Fund .....	625
Fund 691, Educational Employees Supplementary Retirement System .....	628
Fund 700, Route 28 Taxing District .....	630

# TABLE OF CONTENTS

## CAPITAL CONSTRUCTION AND OTHER OPERATING FUNDS

---

### Housing and Community Development Programs

Housing Program Overview .....	635
Department of Housing and Community Development - Consolidated Fund Statement.....	655
Housing Programs - FY 2008 Source of Funds Chart .....	656
Housing Programs - FY 2008 Expenditures Chart.....	657
Department of Housing and Community Development - Budget Summary .....	658
Housing Fund Structure .....	661
Fund 001, General Operating .....	664
Fund 141, Elderly Housing Programs .....	671
Fund 142, Community Development Block Grant .....	676
Fund 143, Homeowner and Business Loan Programs .....	682
Fund 144, Housing Trust Fund.....	686
Fund 145, Home Investment Partnership Grant.....	693
Fund 319, The Penny for Affordable Housing Fund .....	697
Fund 340, Housing Assistance Program .....	705
Fund 341, Housing General Obligation Bond Construction .....	710
Fund 940, FCRHA General Operating .....	713
Fund 941, Fairfax County Rental Program .....	718
Fund 945, FCRHA Non-County Appropriated Rehabilitation Loan Program .....	723
Fund 946, FCRHA Revolving Development .....	725
Fund 948, FCRHA Private Financing .....	729
Fund 949, FCRHA Internal Service Fund.....	734
Fund 950, Housing Partnerships.....	736
Fund 965, Housing Grant Fund .....	740
Fund 966, Section 8 Annual Contribution.....	743
Fund 967, Public Housing Program - Projects Under Management.....	748
Fund 969, Public Housing Program - Projects Under Modernization .....	754

### Summary Schedules, Non-Appropriated Funds

Revenue and Receipts by Fund, Summary of Non-Appropriated Funds.....	759
Expenditures by Fund, Summary of Non-Appropriated Funds .....	761
Changes in Fund Balance, Summary of Non-Appropriated Funds .....	763
Summary of Expenditures for Programs with Appropriated and Non-Appropriated Funds .....	765

### Fairfax County Park Authority Trust Funds

Fairfax County Park Authority Trust Funds Overview.....	767
Fund 170, Park Revenue Fund .....	768
Fund 371, Park Capital Improvement Fund .....	783

### Alcohol Safety Action Program

Fund 117, Alcohol Safety Action Program.....	787
--	-----



# How to Read the Budget

Volume 2 contains information on non-General Fund budgets or “Other Funds.” A fund accounts for a specific set of activities that a government performs. For example, refuse disposal is an activity and therefore, a fund that is classified as a Special Revenue Fund.

Each County fund is represented with its own narrative that contains programming and budgetary information. The narratives have several elements including:

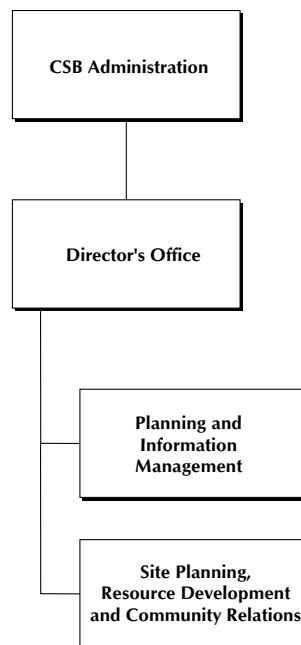
- Organization Chart
- Agency Mission and Focus
- New Initiatives and Recent Accomplishments in Support of the County Vision
- Budget and Staff Resources
- Funding Adjustments
- Cost Centers (funding and position detail)
- Cost Center Specific Goals, Objectives and Key Performance Measures
- Performance Measurement Results
- Fund Statement
- Summary of Capital Projects
- Project Detail Tables

Not all narratives will contain each of these components. For example, funds that are classified as Capital Funds will not have organization charts because staff positions are not budgeted in these funds; that is, they only provide funding for the purchase and construction of capital construction projects. However, Capital Funds do have a summary of capital projects that lists the cost of each project in a fund. A brief example of each section follows.

## **Organization Chart:**

The organization chart displays the organizational structure of each fund. An example depicting the organizational structure of the Community Services Board - Administration is shown below.

### COMMUNITY SERVICES BOARD ADMINISTRATION



# How to Read the Budget

## ***Agency Mission and Focus:***

The agency mission is a broad statement reflecting intended accomplishments for achievement of the agency's public purpose. It describes the unique contribution of the organization to the County government and residents receiving services and provides a framework within which an agency operates. The agency focus section includes a description of the agency's programs and services. The agency's relationship with County boards, authorities or commissions may be discussed here, as well as key drivers or trends that may be influencing how the agency is conducting business. The focus section is also designed to inform the reader about the strategic direction of the agency and the challenges that it is currently facing. Highlights of these challenges can be found in the "Thinking Strategically" box in the focus section.

## ***New Initiatives and Recent Accomplishments in Support of the County Vision:***

To further strengthen the link between the budget and the strategic direction of both the County and each agency, each agency's new initiatives and recent accomplishments are presented by County vision element. There are seven County vision elements which are depicted by small icons. The vision elements include:



Maintaining Safe and Caring Communities



Building Livable Spaces



Connecting People and Places



Maintaining Healthy Economies



Practicing Environmental Stewardship



Creating a Culture of Engagement



Exercising Corporate Stewardship

Individual agency narratives identify strategic issues, which were developed during the agency strategic planning efforts, link new initiatives and recent accomplishments, as well as core services to the vision elements, and expand the use of performance measures to clearly define how well the agency is delivering a specific service.

## ***Budget and Staff Resources:***

It is important to note that expenditures are summarized in three categories. *Personnel Services* consist of expenditure categories including regular pay, shift differential, limited and part-time salaries, and overtime pay. *Operating Expenses* are the day-to-day expenses involved in the administration of the agency, such as office supplies, printing costs, repair and maintenance for equipment, and utilities. *Capital Equipment* includes items that have a value that exceeds \$5,000 and an expected life of more than one year, such as an automobile or other heavy equipment. In addition, some agencies will also have a fourth expenditure category entitled *Recovered Costs*. Recovered Costs are reimbursements from other County agencies for specific services or work performed or reimbursements of work associated with capital construction projects. These reimbursements are reflected as a negative figure in the agency's budget, thus offsetting expenditures.

A Summary Table is provided including the agency's positions, expenditures less recovered costs, and income/revenue (if applicable).

# How to Read the Budget

## ***Funding Adjustments:***

This section summarizes changes to the budget. The first section includes adjustments from the *FY 2007 Revised Budget Plan* necessary to support the FY 2008 program. In addition, any adjustments resulting from the Board of Supervisors deliberations on the Advertised budget are highlighted here.

The second section includes revisions to the current year budget that have been made since its adoption. All adjustments as a result of the *FY 2006 Carryover Review*, *FY 2007 Third Quarter Review*, and any other changes through April 23, 2007 are reflected here. Funding adjustments are presented programmatically. For example, the entire cost to open a new facility is presented in one place and includes Personnel Services, Operating Expenses and other costs.

## ***Cost Centers:***

As an introduction to the more detailed information contained for each functional area or Cost Center, a list of the cost centers is included with a graphic representation of the FY 2008 budget by Cost Center. In addition, each Cost Center is highlighted by several icons which indicate the various vision elements that are supported by the programs and services within the Cost center. A listing of the staff resources for each cost center is also included.

## ***Key Performance Measures:***

Most cost centers include goals, objectives and performance indicators. Goals are broad statements of purpose, generally indicating what service or product is provided, for whom, and why. Objectives are outcome-based statements of specifically what will be accomplished during the budget year. Ideally, these objectives should support the goal statement, reflect the planned benefit(s) to customers, be written to allow measurement of progress and describe a quantifiable target. Indicators are the first-level data for reporting performance on those objectives.

A Family of Measures is provided to present an overall view of a program so that factors such as cost can be balanced with customer satisfaction and the outcome ultimately achieved. The concept of a Family of Measures encompasses the following types of indicators and serves as the structure for a performance measurement model that presents a comprehensive picture of program performance as opposed to a single-focus orientation.

- Input: Value of resources used to produce an output.
- Output: Quantity or number of units produced.
- Efficiency: Inputs used per unit of output.
- Service Quality: Degree to which customers are satisfied with a program, or the accuracy or timeliness with which the product/service is provided.
- Outcome: Qualitative consequences associated with a program.

## ***Performance Measurement Results:***

This section includes a discussion and analysis of how the agency's performance measures relate to the provision of activities, programs, and services stated in the agency mission. The results of current performance measures are discussed, as well as conditions that contributed to the level of performance achieved and action plans for future-year improvement of performance targets.



# How to Read the Budget

## **Summary of Capital Projects:**

A summary of capital projects is included in all Capital Project Funds, and selected Enterprise Funds, Housing Funds and Special Revenue Funds that support capital expenditures. The summary of capital projects provides detailed financial information about each capital project within each fund, including: total project estimates, prior year expenditures, revised budget plans, and proposed funding levels. The summary of capital projects may include some projects without a Total Project Estimate amount. These projects are considered "Continuing" projects, or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

## **FY 2008 Summary of Capital Projects**

### **Fund: 307 Pedestrian Walkway Improvements**

<b>Project #</b>	<b>Description</b>	<b>Total Project Estimate</b>	<b>FY 2006 Actual Expenditures</b>	<b>FY 2007 Revised Budget</b>	<b>FY 2008 Advertised Budget Plan</b>	<b>FY 2008 Adopted Budget Plan</b>
002136	Great Falls Street Trail	\$187,982	\$0.00	\$187,982.00	\$0	\$0
002200	Emergency Maint. Of Existing Trails		0.00	118,395.00	100,000	0
D00448	Plaza America Pedestrian Improvements	900,000	185,777.64	348,227.41	0	0
I00456	Belvedere Elementary Sidewalk	268,000	119,731.00	0.00	0	0
K00447	Richmond Highway Public Transportation Initiatives	1,165,000	455,191.09	362,359.07	0	0
K00448	Richmond Highway Pedestrian Improvements	375,000	0.00	375,000.00	0	0
W00100	Braddock District Walkways	660,577	420.86	48,254.67	0	0
W00200	Dranesville District Walkways	1,872,556	67,400.28	1,128,486.62	0	0
W00300	Hunter Mill District Walkways	605,898	29,063.78	260,586.01	0	0
W00400	Lee District Walkways	680,904	48,350.42	227,924.43	0	0
W00500	Mason District Walkways	1,489,672	16,732.35	64,472.69	0	0
W00600	Mount Vernon District Walkways	1,744,726	157,306.83	405,471.76	0	0
W00700	Providence District Walkways	949,579	60,373.91	350,766.48	0	0
W00800	Springfield District Walkways	926,787	172,106.08	151,202.30	0	0
W00900	Sully District Walkways	1,332,736	117,823.03	759,429.59	0	0
W01000	At-Large District Walkways	158,829	0.00	30,477.73	0	0
X00404	Sidewalk Contingency		0.00	3,835.91	0	0
X00407	Sidewalk Replacement/VDOT	2,400,000	227,847.11	594,486.18	300,000	300,000
X00408	Cross County Trail	916,577	736,760.27	21,572.00	0	0
<b>Total</b>		<b>\$16,634,822</b>	<b>\$2,394,884.65</b>	<b>\$5,438,929.85</b>	<b>\$400,000</b>	<b>\$300,000</b>

## How to Read the Budget

### **Project Detail Tables:**

Project detail tables are included for each capital project funded in FY 2008. This table includes financial information and a narrative description of the project, including project location, description, and the source of funding which will support the FY 2008 funded amount (i.e., general funds, general obligation bonds, transfers from other funds, or other). The example below is for Parks – Grounds Maintenance, and can be found in Fund 303, County Construction.

<b>009442</b>	<b>Parks – Grounds Maintenance</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for grounds maintenance at non-revenue producing countywide parks. Grounds maintenance includes the upkeep of sidewalks and parking lots, bridges, recreation and irrigation equipment, picnic equipment, tennis courts and trails. In addition, grounds maintenance includes contracted mowing of grassy areas at park sites. FY 2008 funding in the amount of \$987,076 is included for grounds maintenance needs at designated Park Authority sites throughout the County.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		5,269	0	0	0	0	0
Construction		0	0	1,132,993	0	987,076	0
Other		4,041,002	1,143,681	0	987,076	0	0
<b>Total</b>	Continuing	<b>\$4,046,271</b>	<b>\$1,143,681</b>	<b>\$1,132,993</b>	<b>\$987,076</b>	<b>\$987,076</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$987,076	\$0	\$0	\$0	\$987,076

# FOR ADDITIONAL INFORMATION

**Information** regarding the contents of this or other budget volumes can be provided by calling the Fairfax County Department of Management and Budget at 703-324-2391 from 8:00 a.m. to 4:30 p.m.

**Internet Access:** The Fairfax County budget is also available for viewing on the Internet at:



<http://www.fairfaxcounty.gov/dmb/>

**Reference** copies of all budget volumes are available at all branches of the Fairfax County Public Library:

**Fairfax City Regional**

3915 Chain Bridge Road  
Fairfax, VA 22030-3995  
(703) 293-6227

**Reston Regional**

11925 Bowman Towne Drive  
Reston, VA 20190-3311  
(703) 689-2700

**Centreville Regional**

14200 St. Germaine Drive  
Centreville, VA 20121-2299  
(703) 830-2223

**Great Falls**

9830 Georgetown Pike  
Great Falls, VA 22066-2617  
(703) 757-8560

**John Marshall**

6209 Rose Hill Drive  
Alexandria, VA 22310-6299  
(703) 971-0010

**Dolley Madison**

1244 Oak Ridge Avenue  
McLean, VA 22101-2818  
(703) 356-0770

**Thomas Jefferson**

7415 Arlington Boulevard  
Falls Church, VA 22042-7499  
(703) 573-1060

**George Mason Regional**

7001 Little River Turnpike  
Annandale, VA 22003-5975  
(703) 256-3800

**Sherwood Regional**

2501 Sherwood Hall Lane  
Alexandria, VA 22306-2799  
(703) 765-3645

**Tysons-Pimmit Regional**

7584 Leesburg Pike  
Falls Church, VA 22043-2099  
(703) 790-8088

**Herndon Fortnightly**

768 Center Street  
Herndon, VA 20170-4640  
(703) 437-8855

**Lorton**

9520 Richmond Highway  
Lorton, VA 22079-2124  
(703) 339-7385

**Richard Byrd**

7250 Commerce Street  
Springfield, VA 22150-3499  
(703) 451-8055

**Kingstowne**

6500 Landsdowne Centre  
Alexandria, VA 22315-5011  
(703) 339-4610

**Pohick Regional**

6450 Sydenstricker Road  
Burke, VA 22015-4274  
(703) 644-7333

**Chantilly Regional**

4000 Stringfellow Road  
Chantilly, VA 20151-2628  
(703) 502-3883

**Martha Washington**

6614 Fort Hunt Road  
Alexandria, VA 22307-1799  
(703) 768-6700

**Kings Park**

9000 Burke Lake Road  
Burke, VA 22015-1683  
(703) 978-5600

**Patrick Henry**

101 Maple Avenue East  
Vienna, VA 22180-5794  
(703) 938-0405

**Woodrow Wilson**

6101 Knollwood Drive  
Falls Church, VA 22041-1798  
(703) 820-8774

**Access Services**

12000 Government Center  
Parkway, Suite 123  
Fairfax, VA 22035-0012  
(703) 324-8380

**Additional** copies of budget documents are also available on CD ROM from the Department of Management and Budget (DMB) at no extra cost.

Please call DMB in advance to confirm availability of all budget publications.

Department of Management and Budget  
12000 Government Center Parkway, Suite 561  
Fairfax, VA 22035-0074  
(703) 324-2391

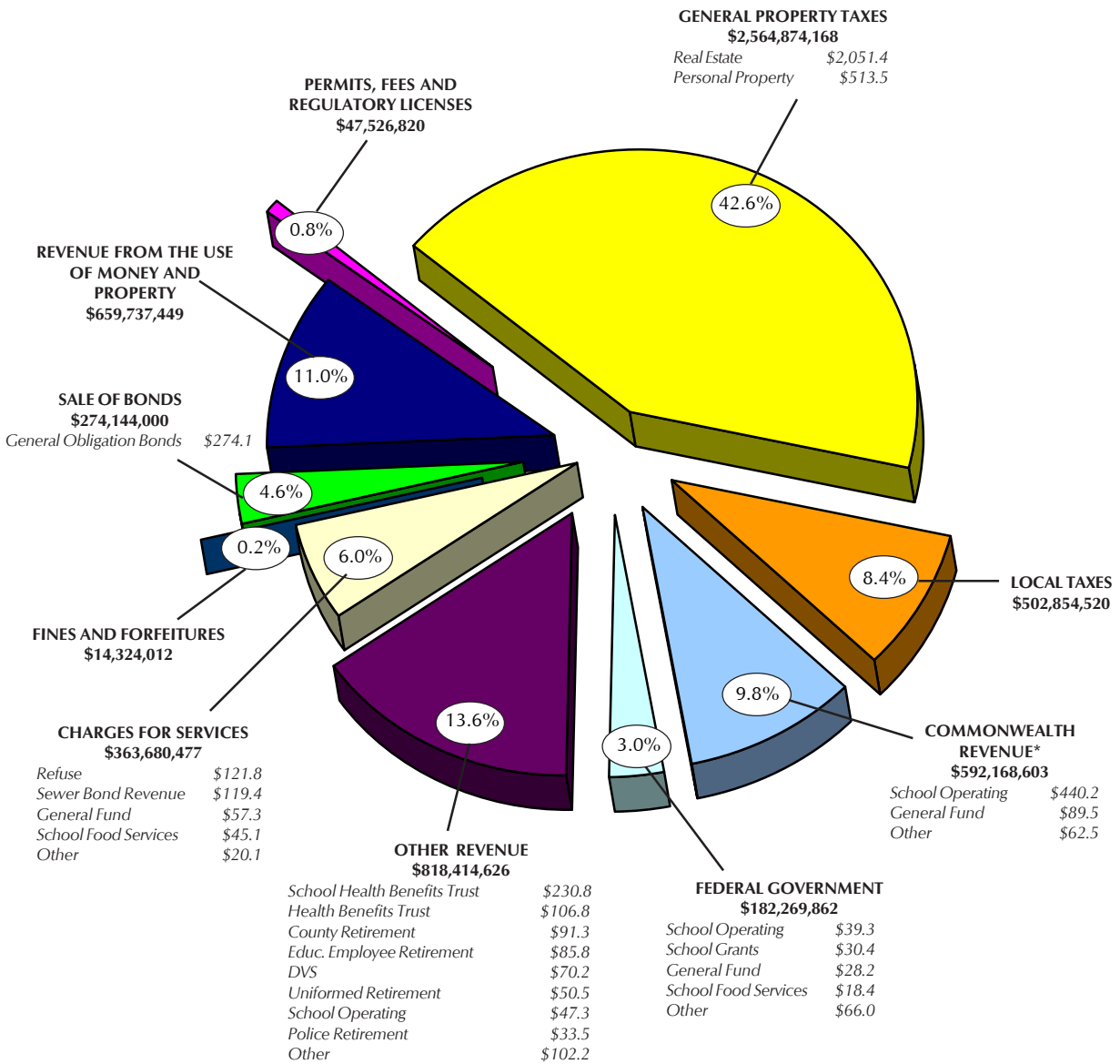


1742



# FY 2008 REVENUE ALL FUNDS

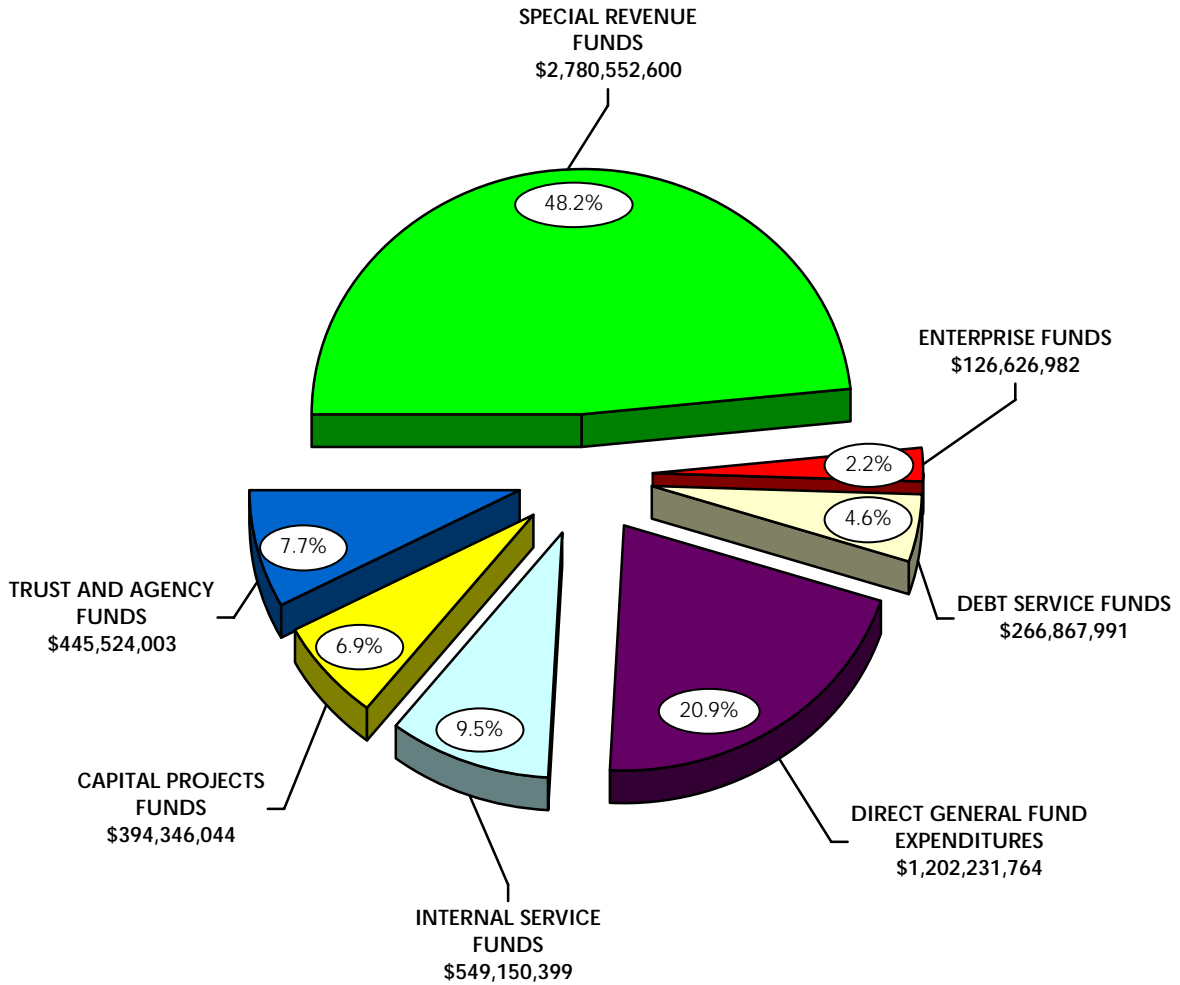
(subcategories in millions)



**TOTAL REVENUE = \$6,019,994,537**

\* For presentation purposes, Personal Property Taxes of \$211,313,944 that are reimbursed by the Commonwealth as a result of the Personal Property Tax Relief Act of 1998 are included in the Personal Property Taxes category.

# FY 2008 EXPENDITURES ALL FUNDS



**TOTAL EXPENDITURES = \$5,765,299,783**

## FY 2008 ADOPTED REVENUE AND RECEIPTS BY FUND SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	FY 2006 Actual <sup>1</sup>	FY 2007 Adopted Budget Plan <sup>2</sup>	FY 2007 Revised Budget Plan <sup>3</sup>	FY 2008 Advertised Budget Plan <sup>4</sup>	FY 2008 Adopted Budget Plan <sup>5</sup>	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
<b>GOVERNMENTAL FUNDS</b>							
<b>G00 General Fund Group</b>							
001 General Fund	\$3,102,651,378	\$3,212,069,060	\$3,211,821,042	\$3,289,483,289	\$3,287,102,102	\$75,281,060	2.34%
002 Revenue Stabilization Fund	2,539,504	2,528,371	4,279,686	1,243,810	1,243,810	(3,035,876)	(70.94%)
<b>Total General Fund Group</b>	<b>\$3,105,190,882</b>	<b>\$3,214,597,431</b>	<b>\$3,216,100,728</b>	<b>\$3,290,727,099</b>	<b>\$3,288,345,912</b>	<b>\$72,245,184</b>	<b>2.25%</b>
<b>G10 Special Revenue Funds</b>							
090 Public School Operating	\$464,650,442	\$528,167,719	\$532,011,339	\$526,788,162	\$526,788,162	(\$5,223,177)	(0.98%)
100 County Transit Systems	19,719,235	8,220,000	21,676,754	8,100,610	8,100,610	(13,576,144)	(62.63%)
102 Federal/State Grant Fund	70,246,241	61,880,090	141,151,500	54,298,559	54,298,559	(86,852,941)	(61.53%)
103 Aging Grants & Programs	2,818,380	2,708,759	3,947,833	3,130,640	3,130,640	(817,193)	(20.70%)
104 Information Technology	2,712,642	750,000	2,399,648	1,400,000	1,400,000	(999,648)	(41.66%)
105 Cable Communications	13,669,364	12,841,385	12,841,385	13,942,079	13,942,079	1,100,694	8.57%
106 Fairfax-Falls Church Community Services Board	38,003,721	39,566,397	44,112,935	44,940,721	45,188,122	1,075,187	2.44%
108 Leaf Collection	2,054,200	2,025,181	2,025,181	2,558,549	2,558,549	533,368	26.34%
109 Refuse Collection and Recycling Operations	15,952,441	18,025,319	18,127,844	19,155,738	19,155,738	1,027,894	5.67%
110 Refuse Disposal	55,194,255	59,844,956	59,844,956	61,753,572	61,753,572	1,908,616	3.19%
111 Reston Community Center	7,179,223	7,163,204	8,074,017	7,753,219	7,753,219	(320,798)	(3.97%)
112 Energy Resource Recovery (ERR) Facility	34,925,585	36,639,032	36,639,032	36,776,861	36,776,861	137,829	0.38%
113 McLean Community Center	5,209,562	4,971,120	6,688,575	5,941,391	5,941,391	(747,184)	(11.17%)
114 I-95 Refuse Disposal	8,110,510	6,487,597	6,487,597	7,104,403	7,104,403	616,806	9.51%
115 Burgundy Village Community Center	45,208	44,292	56,089	56,089	56,089	0	0.00%
116 Integrated Pest Management Program	1,934,974	2,082,328	2,082,328	2,290,745	2,290,745	208,417	10.01%
120 E-911 Fund	24,404,172	23,455,606	23,455,606	24,578,994	24,578,994	1,123,388	4.79%
121 Dulles Rail Phase I Transportation Improvement District	18,673,668	21,125,731	21,125,731	26,674,321	26,674,321	5,548,590	26.26%
141 Elderly Housing Programs	2,009,700	1,894,450	1,894,450	1,993,302	1,993,302	98,852	5.22%
142 Community Development Block Grant	9,081,691	6,905,321	13,777,987	6,192,316	6,192,316	(7,585,671)	(55.06%)
143 Homeowner and Business Loan Programs	1,024,593	1,597,723	2,489,647	1,388,983	1,388,983	(1,100,664)	(44.21%)
144 Housing Trust Fund	3,104,409	1,850,000	1,850,000	1,940,000	1,940,000	90,000	4.86%
145 HOME Investment Partnerships Grant	2,778,230	2,657,075	10,907,914	2,457,387	2,457,387	(8,450,527)	(77.47%)
191 School Food & Nutrition Services	60,778,677	62,372,938	62,372,938	64,626,998	64,626,998	2,254,060	3.61%
192 School Grants & Self Supporting	43,627,352	43,493,088	54,784,026	43,884,601	43,884,601	(10,899,425)	(19.90%)
193 School Adult & Community Education	9,174,795	9,844,322	10,010,618	9,629,080	9,629,080	(381,538)	(3.81%)
<b>Total Special Revenue Funds</b>	<b>\$917,083,270</b>	<b>\$966,613,633</b>	<b>\$1,100,835,930</b>	<b>\$979,357,320</b>	<b>\$979,604,721</b>	<b>(\$121,231,209)</b>	<b>(11.01%)</b>
<b>G20 Debt Service Funds</b>							
200/201 Consolidated Debt Service	\$656,142	\$1,022,810	\$1,022,810	\$1,093,918	\$1,093,918	\$71,108	6.95%
<b>Total Debt Service Funds</b>	<b>\$656,142</b>	<b>\$1,022,810</b>	<b>\$1,022,810</b>	<b>\$1,093,918</b>	<b>\$1,093,918</b>	<b>\$71,108</b>	<b>6.95%</b>

## FY 2008 ADOPTED REVENUE AND RECEIPTS BY FUND SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	FY 2006 Actual <sup>1</sup>	FY 2007 Adopted Budget Plan <sup>2</sup>	FY 2007 Revised Budget Plan <sup>3</sup>	FY 2008 Advertised Budget Plan <sup>4</sup>	FY 2008 Adopted Budget Plan <sup>5</sup>	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
<b>G30 Capital Project Funds</b>							
300 Countywide Roadway Improvement Fund	\$4,809	\$0	\$0	\$0	\$0	\$0	-
301 Contributed Roadway Improvement Fund	4,287,254	3,612,118	5,083,420	4,350,199	4,350,199	(733,221)	(14.42%)
302 Library Construction	8,123,851	27,168,000	38,440,982	1,064,000	1,064,000	(37,376,982)	(97.23%)
303 County Construction	9,178,098	6,429,526	9,771,374	1,908,656	1,908,656	(7,862,718)	(80.47%)
304 Transportation Improvements	27,749,918	1,000,000	51,752,288	2,100,000	2,100,000	(49,652,288)	(95.94%)
306 Northern Virginia Regional Park Authority	5,000,000	2,500,000	2,500,000	2,500,000	2,500,000	0	0.00%
307 Pedestrian Walkway Improvements	384,899	300,000	5,255,869	400,000	400,000	(4,855,869)	(92.39%)
308 Public Works Construction <sup>6</sup>	2,453,242	980,000	0	0	0	0	-
309 Metro Operations & Construction	18,000,000	13,735,000	2,961,943	21,900,000	21,900,000	18,938,057	639.38%
310 Storm Drainage Bond Construction	1,019	0	0	0	0	0	-
311 County Bond Construction	10,234,208	3,599,000	61,225,927	0	0	(61,225,927)	(100.00%)
312 Public Safety Construction	5,751,104	0	52,689,134	90,400,000	90,400,000	37,710,866	71.57%
313 Trail Construction <sup>7</sup>	0	100,000	0	0	0	0	-
314 Neighborhood Improvement Program	22,266	20,000	20,000	20,000	20,000	0	0.00%
315 Commercial Revitalization Program	45,425	0	3,690,017	0	0	(3,690,017)	(100.00%)
316 Pro Rata Share Drainage Construction	4,687,173	0	22,306,342	0	0	(22,306,342)	(100.00%)
317 Capital Renewal Construction	5,943,872	2,449,000	2,449,000	21,056,000	21,056,000	18,607,000	759.78%
318 Stormwater Management Program	381	21,900,000	21,900,000	22,700,000	22,700,000	800,000	3.65%
319 The Penny for Affordable Housing Fund	40,600,000	21,900,000	21,900,000	22,700,000	22,700,000	800,000	3.65%
340 Housing Assistance Program	26,873	0	12,716,085	0	0	(12,716,085)	(100.00%)
370 Park Authority Bond Construction	14,270,750	0	76,350,000	0	0	(76,350,000)	(100.00%)
390 School Construction	113,192,405	142,390,965	561,901,923	145,639,596	145,639,596	(416,262,327)	(74.08%)
<b>Total Capital Project Funds</b>	<b>\$269,957,547</b>	<b>\$248,083,609</b>	<b>\$952,914,304</b>	<b>\$336,738,451</b>	<b>\$336,738,451</b>	<b>(\$616,175,853)</b>	<b>(64.66%)</b>
<b>TOTAL GOVERNMENTAL FUNDS</b>	<b>\$4,292,887,841</b>	<b>\$4,430,317,483</b>	<b>\$5,270,873,772</b>	<b>\$4,607,916,788</b>	<b>\$4,605,783,002</b>	<b>(\$665,090,770)</b>	<b>(12.62%)</b>
<b>PROPRIETARY FUNDS</b>							
<b>G40 Enterprise Funds</b>							
400 Sewer Revenue	\$126,481,689	\$123,623,000	\$116,263,800	\$122,101,794	\$122,101,794	\$5,837,994	5.02%
406 Sewer Bond Debt Reserve	0	9,706,000	9,706,000	0	0	(9,706,000)	(100.00%)
408 Sewer Bond Construction	1,395,604	140,458,050	140,458,050	750,000	750,000	(139,708,050)	(99.47%)
<b>Total Enterprise Funds</b>	<b>\$127,877,293</b>	<b>\$273,787,050</b>	<b>\$266,427,850</b>	<b>\$122,851,794</b>	<b>\$122,851,794</b>	<b>(\$143,576,056)</b>	<b>(53.89%)</b>

## FY 2008 ADOPTED REVENUE AND RECEIPTS BY FUND SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	FY 2006 Actual <sup>1</sup>	FY 2007 Adopted Budget Plan <sup>2</sup>	FY 2007 Revised Budget Plan <sup>3</sup>	FY 2008 Advertised Budget Plan <sup>4</sup>	FY 2008 Adopted Budget Plan <sup>5</sup>	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
<b>G50 Internal Service Funds</b>							
500 Retiree Health Benefits Fund	\$401,927	\$968,000	\$968,000	\$968,000	\$968,000	\$0	0.00%
501 County Insurance Fund	2,058,605	1,716,489	2,091,489	2,235,429	2,235,429	143,940	6.88%
503 Department of Vehicle Services	68,344,206	65,498,042	68,698,042	71,244,109	71,244,109	2,546,067	3.71%
504 Document Services Division	5,362,113	3,971,423	4,278,239	4,076,880	4,076,880	(201,359)	(4.71%)
505 Technology Infrastructure Services	24,309,213	26,226,506	26,226,506	26,784,384	26,784,384	557,878	2.13%
506 Health Benefits Trust Fund	80,193,360	81,145,800	81,145,800	110,321,679	110,321,679	29,175,879	35.95%
590 School Insurance Fund	12,802,060	13,798,668	14,798,668	13,798,668	13,798,668	(1,000,000)	(6.76%)
591 School Health Benefits Trust	203,455,338	234,923,252	234,923,252	235,818,049	235,818,049	894,797	0.38%
592 School Central Procurement	12,820,836	14,000,000	14,000,000	14,000,000	14,000,000	0	0.00%
<b>Total Internal Service Funds</b>	<b>\$409,747,658</b>	<b>\$442,248,180</b>	<b>\$447,129,996</b>	<b>\$479,247,198</b>	<b>\$479,247,198</b>	<b>\$32,117,202</b>	<b>7.18%</b>
<b>TOTAL PROPRIETARY FUNDS</b>	<b>\$537,624,951</b>	<b>\$716,035,230</b>	<b>\$713,557,846</b>	<b>\$602,098,992</b>	<b>\$602,098,992</b>	<b>(\$111,458,854)</b>	<b>(15.62%)</b>
<b>FIDUCIARY FUNDS</b>							
<b>G60 Trust Funds</b>							
600 Uniformed Employees Retirement Trust Fund	\$150,572,668	\$114,936,261	\$137,928,262	\$125,110,081	\$125,572,219	(\$12,356,043)	(8.96%)
601 Fairfax County Employees' Retirement Trust Fund	304,339,315	265,594,583	332,651,333	281,654,096	281,839,738	(50,811,595)	(15.27%)
602 Police Retirement Trust Fund	104,863,978	86,811,781	110,858,703	96,167,086	96,167,086	(14,691,617)	(13.25%)
691 Educational Employees' Retirement	253,621,982	221,740,301	277,988,331	297,325,846	297,325,846	19,337,515	6.96%
<b>Total Trust Funds</b>	<b>\$813,397,943</b>	<b>\$689,082,926</b>	<b>\$859,426,629</b>	<b>\$800,257,109</b>	<b>\$800,904,889</b>	<b>(\$58,521,740)</b>	<b>(6.81%)</b>
<b>G70 Agency Funds</b>							
700 Route 28 Taxing District	\$7,528,645	\$10,215,052	\$10,215,052	\$11,207,654	\$11,207,654	\$992,602	9.72%
<b>TOTAL FIDUCIARY FUNDS</b>	<b>\$820,926,588</b>	<b>\$699,297,978</b>	<b>\$869,641,681</b>	<b>\$811,464,763</b>	<b>\$812,112,543</b>	<b>(\$57,529,138)</b>	<b>(6.62%)</b>
<b>TOTAL APPROPRIATED FUNDS</b>	<b>\$5,651,439,380</b>	<b>\$5,845,650,691</b>	<b>\$6,854,073,299</b>	<b>\$6,021,480,543</b>	<b>\$6,019,994,537</b>	<b>(\$834,078,762)</b>	<b>(12.17%)</b>
<b>Appropriated From (Added to) Surplus</b>	<b>(\$568,329,566)</b>	<b>(\$392,858,918)</b>	<b>\$177,030,745</b>	<b>(\$315,748,409)</b>	<b>(\$295,655,873)</b>	<b>(\$472,686,618)</b>	<b>(267.01%)</b>
<b>TOTAL AVAILABLE</b>	<b>\$5,083,109,814</b>	<b>\$5,452,791,773</b>	<b>\$7,031,104,044</b>	<b>\$5,705,732,134</b>	<b>\$5,724,338,664</b>	<b>(\$1,306,765,380)</b>	<b>(18.59%)</b>
<b>Less: Internal Service Funds</b>	<b>(\$392,940,768)</b>	<b>(\$499,132,267)</b>	<b>(\$538,399,962)</b>	<b>(\$549,150,399)</b>	<b>(\$24,456,112)</b>	<b>\$513,943,850</b>	<b>(95.46%)</b>
<b>NET AVAILABLE</b>	<b>\$4,690,169,046</b>	<b>\$4,953,659,506</b>	<b>\$6,492,704,082</b>	<b>\$5,156,581,735</b>	<b>\$5,699,882,552</b>	<b>(\$792,821,530)</b>	<b>(12.21%)</b>

# FY 2008 ADOPTED REVENUE AND RECEIPTS BY FUND

## SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	FY 2006 Actual <sup>1</sup>	FY 2007 Adopted Budget Plan <sup>2</sup>	FY 2007 Revised Budget Plan <sup>3</sup>	FY 2008 Advertised Budget Plan <sup>4</sup>	FY 2008 Adopted Budget Plan <sup>5</sup>	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
----------------	--------------------------------	--	--	---	--	---	---

**EXPLANATORY NOTE:**

The "Total Available" indicates the revenue in each fiscal year that is to be used to support expenditures. This amount is the total revenue adjusted by the amount of funding that is either appropriated from fund balance or added to fund balance. In some instances, adjustments to fund balance that are not currently reflected in the "Changes in Fund Balance" table also affect the "Total Available." Explanations for these adjustments are provided below. The "Total Available," plus (minus) the effect of these changes matches the expenditure totals by fiscal year on the "Expenditure by Fund/Summary of Appropriated Funds."

**<sup>1</sup> Not reflected are the following adjustments to balance which were carried forward from FY 2005 to FY 2006:**

- Fund 191, School Food and Nutrition Services, change in inventory of (\$182,276)
- Fund 403, Sewer Bond Parity Debt Service, non-appropriated amortization expense of (\$7,629)
- Fund 501, County Insurance, net change in accrued liability of \$700,941
- Fund 590, Public School Insurance, net change in accrued liability of (\$224,972)

**<sup>2</sup> Not reflected are the following adjustments to balance which were carried forward from FY 2006 to FY 2007:**

- Fund 191, Public School Food and Nutrition Services, assumes carryover of available FY 2006 balance of \$9,373,489 to balance the FY 2007 budget
- Fund 403, Sewer Bond Parity Debt Service, non-appropriated amortization expense of (\$14,129)
- Fund 590, Public School Insurance, net change in accrued liability of \$1,664,032
- Fund 591, School Health Benefits Trust, assumes carryover of premium stabilization reserve of \$33,795,995

**<sup>3</sup> Not reflected are the following adjustments to balance which were carried forward from FY 2006 to FY 2007:**

- Fund 403, Sewer Bond Parity Debt Service, non-appropriated amortization expense of (\$14,129)
- Fund 590, Public School Insurance, net change in accrued liability of \$1,664,032

**<sup>4</sup> Not reflected are the following adjustments to balance which were carried forward from FY 2007 to FY 2008:**

- Fund 090, Public School Operating, assumes carryover of available FY 2007 balance of \$10,000,000 to balance the FY 2008 budget
- Fund 191, Public School Food and Nutrition Services, assumes carryover of available FY 2007 balance of \$9,568,064 to balance the FY 2008 budget
- Fund 403, Sewer Bond Parity Debt Service, non-appropriated amortization expense of (\$7,629)
- Fund 591, School Health Benefits Trust, assumes carryover of premium stabilization reserve of \$30,634,821 and GASB 45 reserve of \$10,000,000

**<sup>5</sup> Not reflected are the following adjustments to balance which were carried forward from FY 2007 to FY 2008:**

- Fund 090, Public School Operating, assumes (\$10,000,000) differential between the Schools projected appropriation and the FY 2008 Adopted appropriation. This anticipates School action to appropriate FY 2007 available balance to be carried forward to fund the FY 2009 budget.
- Fund 191, Public School Food and Nutrition Services, assumes carryover of available FY 2007 balance of \$9,568,064 to balance the FY 2008 budget
- Fund 403, Sewer Bond Parity Debt Service, non-appropriated amortization expense of (\$7,629)
- Fund 591, School Health Benefits Trust, assumes carryover of premium stabilization reserve of \$30,634,821 and GASB 45 reserve of \$10,000,000

<sup>6</sup> Due to the small number of active projects in Fund 308, Public Works Construction, all revenues, expenditures, and fund balances have been reflected in Fund 303, County Construction, Fund 304, Transportation Improvements, and Fund 318, Stormwater Management Program, beginning in FY 2007. This action officially eliminated Fund 308 and allowed for similar projects to be accounted for in a more appropriate fund.

<sup>7</sup> Due to the small number of active projects in Fund 313, Trail Construction, all revenues, expenditures, and fund balances have been reflected in Fund 307, Pedestrian Walkway Improvements, beginning in FY 2007. This action officially eliminated Fund 313, allowed for all walkway, trail and sidewalk projects to be accounted for in one fund, and resulted in a name change for Fund 307 from Sidewalk Construction to Pedestrian Walkway Improvements.

## FY 2008 ADOPTED EXPENDITURES BY FUND SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	FY 2006 Estimate	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
<b>GOVERNMENTAL FUNDS</b>								
<b>G00 General Fund Group</b>								
001 General Fund	\$1,127,008,824	\$1,067,132,962	\$1,169,278,389	\$1,210,205,872	\$1,203,872,635	\$1,202,231,764	(\$7,974,108)	(0.66%)
<b>G10 Special Revenue Funds</b>								
090 Public School Operating <sup>1</sup>	\$1,951,226,783	\$1,867,861,711	\$2,019,818,405	\$2,066,649,558	\$2,104,321,481	\$2,104,321,481	\$37,671,923	1.82%
100 County Transit Systems	61,983,422	35,264,415	40,974,853	80,434,025	44,717,523	44,717,523	(35,716,502)	(44.40%)
102 Federal/State Grant Fund	170,885,044	70,266,335	67,356,294	168,608,537	58,592,050	58,592,050	(110,016,487)	(65.25%)
103 Aging Grants & Programs	6,890,767	5,194,101	6,245,922	8,665,187	6,914,080	6,914,080	(1,751,107)	(20.21%)
104 Information Technology	43,065,098	13,108,087	13,289,576	46,828,064	13,760,015	13,760,015	(33,068,049)	(70.62%)
105 Cable Communications	26,010,900	7,380,144	7,612,227	22,061,204	11,519,238	11,519,238	(10,541,966)	(47.79%)
106 Fairfax-Falls Church Community Services Board	132,306,299	129,391,245	137,047,237	143,337,712	146,923,076	147,170,477	3,832,765	2.67%
108 Leaf Collection	1,908,555	1,765,520	1,822,446	1,822,446	2,887,228	2,887,228	1,064,782	58.43%
109 Refuse Collection and Recycling Operations	18,638,156	15,551,890	18,152,220	20,302,336	20,340,232	20,340,232	37,896	0.19%
110 Refuse Disposal	64,117,449	57,625,036	66,024,970	68,384,254	64,548,447	64,548,447	(3,835,807)	(5.61%)
111 Reston Community Center	7,933,193	6,032,587	6,509,626	7,467,088	9,452,085	9,452,085	1,984,997	26.58%
112 Energy Resource Recovery (ERR) Facility	38,136,219	35,669,957	39,544,960	39,544,960	40,573,616	40,573,616	1,028,656	2.60%
113 McLean Community Center	4,833,563	3,560,815	3,799,261	5,299,953	4,004,263	4,004,263	(1,295,690)	(24.45%)
114 I-95 Refuse Disposal	39,143,298	11,944,525	8,229,849	34,973,076	8,322,491	8,322,491	(26,650,585)	(76.20%)
115 Burgundy Village Community Center	50,092	38,528	43,810	43,810	44,776	44,776	966	2.20%
116 Integrated Pest Management Program	2,554,620	1,583,252	2,499,332	2,698,025	2,544,198	2,544,198	(153,827)	(5.70%)
118 Consolidated Community Funding Pool	7,733,636	7,684,493	8,324,073	8,371,801	8,722,184	8,722,184	350,383	4.19%
119 Contributory Fund	12,103,301	11,008,046	11,661,539	13,307,853	13,151,882	13,151,882	(155,971)	(1.17%)
120 E-911 Fund	42,357,339	34,070,711	33,917,615	37,487,476	37,287,122	37,287,122	(200,354)	(0.53%)
121 Dulles Rail Phase I Transportation Improvement District	0	0	6,350,000	6,350,000	6,350,000	6,350,000	0	0.00%
141 Elderly Housing Programs	3,664,141	3,718,074	3,344,502	3,589,502	3,529,961	3,529,961	(59,541)	(1.66%)
142 Community Development Block Grant	16,898,006	9,593,276	6,905,321	14,143,786	6,192,316	6,192,316	(7,951,470)	(56.22%)
143 Homeowner and Business Loan Programs	7,393,280	843,776	1,597,723	7,421,136	1,388,983	1,388,983	(6,032,153)	(81.28%)
144 Housing Trust Fund	25,033,643	16,188,303	1,850,000	12,114,688	1,940,000	1,940,000	(10,174,688)	(83.99%)
145 HOME Investment Partnerships Grant	11,199,902	2,714,645	2,657,075	11,004,868	2,457,387	2,457,387	(8,547,481)	(77.67%)
191 School Food & Nutrition Services	70,304,013	61,672,069	71,746,427	71,781,722	74,195,062	74,195,062	2,413,340	3.36%
192 School Grants & Self Supporting <sup>2</sup>	90,405,922	70,005,541	75,698,934	92,953,472	74,322,206	74,322,206	(18,631,266)	(20.04%)
193 School Adult & Community Education	12,355,210	11,061,931	11,558,539	12,495,693	11,303,297	11,303,297	(1,192,396)	(9.54%)
<b>Total Special Revenue Funds</b>	<b>\$2,869,131,851</b>	<b>\$2,490,799,013</b>	<b>\$2,674,582,736</b>	<b>\$3,008,142,232</b>	<b>\$2,780,305,199</b>	<b>\$2,780,552,600</b>	<b>(\$227,589,632)</b>	<b>(7.57%)</b>
<b>G20 Debt Service Funds</b>								
200/201 Consolidated Debt Service	\$240,054,157	\$235,238,355	\$259,435,749	\$266,750,051	\$266,867,991	\$266,867,991	\$117,940	0.04%
<b>Total Debt Service Funds</b>	<b>\$240,054,157</b>	<b>\$235,238,355</b>	<b>\$259,435,749</b>	<b>\$266,750,051</b>	<b>\$266,867,991</b>	<b>\$266,867,991</b>	<b>\$117,940</b>	<b>0.04%</b>

## FY 2008 ADOPTED EXPENDITURES BY FUND SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	FY 2006 Estimate	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
<b>G30 Capital Project Funds</b>								
300 Countywide Roadway Improvement Fund	\$1,928,112	\$927,013	\$0	\$1,200,908	\$0	\$0	(\$1,200,908)	(100.00%)
301 Contributed Roadway Improvement Fund	34,827,169	3,621,659	3,502,118	36,700,208	4,240,199	4,240,199	(32,460,009)	(88.45%)
302 Library Construction	23,171,154	2,934,069	27,168,000	48,156,918	1,064,000	1,064,000	(47,092,918)	(97.79%)
303 County Construction	86,237,293	23,942,334	24,989,944	103,607,670	20,463,886	20,463,886	(83,143,784)	(80.25%)
304 Transportation Improvements	62,817,303	14,443,224	1,000,000	72,650,630	2,100,000	2,100,000	(70,550,630)	(97.11%)
306 Northern Virginia Regional Park Authority	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	0	0.00%
307 Pedestrian Walkway Improvements	6,924,302	2,395,312	300,000	7,261,345	400,000	400,000	(6,861,345)	(94.49%)
308 Public Works Construction <sup>3</sup>	10,820,347	3,533,120	3,565,000	0	0	0	0	-
309 Metro Operations & Construction	19,892,541	21,558,040	34,130,301	38,596,289	41,578,070	41,578,070	2,981,781	7.73%
310 Storm Drainage Bond Construction	2,612,912	1,315,520	0	1,298,411	0	0	(1,298,411)	(100.00%)
311 County Bond Construction	78,559,469	2,453,539	3,599,000	77,917,253	0	0	(77,917,253)	(100.00%)
312 Public Safety Construction	211,705,323	56,999,732	5,855,150	172,111,845	95,220,972	95,220,972	(76,890,873)	(44.67%)
313 Trail Construction <sup>4</sup>	210,503	4,126	100,000	0	0	0	0	-
314 Neighborhood Improvement Program	376,044	15,242	0	360,802	0	0	(360,802)	(100.00%)
315 Commercial Revitalization Program	4,385,036	607,450	0	4,484,011	0	0	(4,484,011)	(100.00%)
316 Pro Rata Share Drainage Construction	26,557,871	4,686,649	0	22,311,746	0	0	(22,311,746)	(100.00%)
317 Capital Renewal Construction	18,116,535	7,166,290	8,090,000	19,040,245	21,924,321	21,924,321	2,884,076	15.15%
318 Stormwater Management Program	17,900,000	4,328,584	21,900,000	39,147,079	22,700,000	22,700,000	(16,447,079)	(42.01%)
319 The Penny for Affordable Housing Fund	58,500,000	55,634,079	21,900,000	24,765,921	22,700,000	22,700,000	(2,065,921)	(8.34%)
340 Housing Assistance Program	15,408,344	3,976,088	935,000	13,376,819	935,000	935,000	(12,441,819)	(93.01%)
341 Housing General Obligation Bond Construction	13,657	0	0	13,657	0	0	(13,657)	(100.00%)
370 Park Authority Bond Construction	85,251,978	25,319,879	0	85,552,849	0	0	(85,552,849)	(100.00%)
390 School Construction	557,448,910	151,915,445	155,586,022	564,026,896	158,519,596	158,519,596	(405,507,300)	(71.90%)
<b>Total Capital Project Funds</b>	<b>\$1,326,164,803</b>	<b>\$390,277,394</b>	<b>\$315,120,535</b>	<b>\$1,335,081,502</b>	<b>\$394,346,044</b>	<b>\$394,346,044</b>	<b>(\$940,735,458)</b>	<b>(70.46%)</b>
<b>TOTAL GOVERNMENTAL FUNDS</b>	<b>\$5,562,359,635</b>	<b>\$4,183,447,724</b>	<b>\$4,418,417,409</b>	<b>\$5,820,179,657</b>	<b>\$4,645,391,869</b>	<b>\$4,643,998,399</b>	<b>(\$1,176,181,258)</b>	<b>(20.21%)</b>
<b>PROPRIETARY FUNDS</b>								
<b>G40 Enterprise Funds</b>								
401 Sewer Operation and Maintenance	\$79,323,979	\$73,282,994	\$78,237,206	\$79,932,006	\$84,510,924	\$84,510,924	\$4,578,918	5.73%
402 Sewer Construction Improvements	67,754,172	27,700,708	11,861,000	51,914,464	13,550,000	13,550,000	(38,364,464)	(73.90%)
403 Sewer Bond Parity Debt Service	6,622,770	6,565,364	11,460,572	11,460,572	6,642,531	6,642,531	(4,818,041)	(42.04%)
407 Sewer Bond Subordinate Debt Service	21,708,356	21,207,550	21,922,752	21,922,752	21,923,527	21,923,527	775	0.00%
408 Sewer Bond Construction	12,951,986	466,456	61,087,000	73,572,530	0	0	(73,572,530)	(100.00%)
<b>Total Enterprise Funds</b>	<b>\$188,361,263</b>	<b>\$129,223,072</b>	<b>\$184,568,530</b>	<b>\$238,802,324</b>	<b>\$126,626,982</b>	<b>\$126,626,982</b>	<b>(\$112,175,342)</b>	<b>(46.97%)</b>



## FY 2008 ADOPTED EXPENDITURES BY FUND SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	FY 2006 Estimate	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
<b>G50 Internal Service Funds</b>								
500 Retiree Health Benefits Fund	\$4,419,735	\$4,340,772	\$5,324,654	\$5,324,654	\$5,560,878	\$5,560,878	\$236,224	4.44%
501 County Insurance Fund	16,662,322	16,750,297	14,577,597	18,512,543	15,738,732	15,738,732	(2,773,811)	(14.98%)
503 Department of Vehicle Services	74,345,192	59,250,320	65,134,630	83,781,439	73,498,982	73,498,982	(10,282,457)	(12.27%)
504 Document Services Division	8,353,427	7,485,967	6,889,317	8,656,396	6,694,331	6,694,331	(1,962,065)	(22.67%)
505 Technology Infrastructure Services	33,199,700	28,077,222	28,134,032	32,301,029	29,312,501	29,312,501	(2,988,528)	(9.25%)
506 Health Benefits Trust Fund	80,516,037	59,974,563	80,890,090	87,222,499	106,093,437	106,093,437	18,870,938	21.64%
590 School Insurance Fund	12,314,059	8,437,462	15,462,700	16,521,438	13,798,668	13,798,668	(2,722,770)	(16.48%)
591 School Health Benefits Trust	245,889,259	196,607,187	268,719,247	277,767,547	284,452,870	284,452,870	6,685,323	2.41%
592 School Central Procurement	14,000,000	12,623,503	14,000,000	14,000,000	14,000,000	14,000,000	0	0.00%
<b>Total Internal Service Funds</b>	<b>\$489,699,731</b>	<b>\$393,547,293</b>	<b>\$499,132,267</b>	<b>\$544,087,545</b>	<b>\$549,150,399</b>	<b>\$549,150,399</b>	<b>\$5,062,854</b>	<b>0.93%</b>
<b>TOTAL PROPRIETARY FUNDS</b>	<b>\$678,060,994</b>	<b>\$522,770,365</b>	<b>\$683,700,797</b>	<b>\$782,889,869</b>	<b>\$675,777,381</b>	<b>\$675,777,381</b>	<b>(\$107,112,488)</b>	<b>(13.68%)</b>
<b>FIDUCIARY FUNDS</b>								
<b>G60 Trust Funds</b>								
600 Uniformed Employees Retirement Trust Fund	\$48,795,003	\$44,609,240	\$54,220,064	\$61,516,898	\$57,469,148	\$57,469,148	(\$4,047,750)	(6.58%)
601 Fairfax County Employees' Retirement Trust Fund	140,669,320	150,709,419	144,789,822	156,073,594	163,138,840	163,138,840	7,065,246	4.53%
602 Police Retirement Trust Fund	42,577,359	39,531,485	42,826,179	46,155,205	47,227,804	47,227,804	1,072,599	2.32%
691 Educational Employees' Retirement	147,846,859	134,800,217	159,204,200	156,486,035	166,478,685	166,478,685	9,992,650	6.39%
<b>Total Trust Funds</b>	<b>\$379,888,541</b>	<b>\$369,650,361</b>	<b>\$401,040,265</b>	<b>\$420,231,732</b>	<b>\$434,314,477</b>	<b>\$434,314,477</b>	<b>\$14,082,745</b>	<b>3.35%</b>
<b>G70 Agency Funds</b>								
700 Route 28 Taxing District	\$9,260,099	\$7,527,429	\$10,215,052	\$10,215,052	\$11,209,526	\$11,209,526	\$994,474	9.74%
<b>TOTAL FIDUCIARY FUNDS</b>	<b>\$389,148,640</b>	<b>\$377,177,790</b>	<b>\$411,255,317</b>	<b>\$430,446,784</b>	<b>\$445,524,003</b>	<b>\$445,524,003</b>	<b>\$15,077,219</b>	<b>3.50%</b>
<b>TOTAL APPROPRIATED FUNDS</b>	<b>\$6,629,569,269</b>	<b>\$5,083,395,879</b>	<b>\$5,513,373,523</b>	<b>\$7,033,516,310</b>	<b>\$5,766,693,253</b>	<b>\$5,765,299,783</b>	<b>(\$1,268,216,527)</b>	<b>(18.03%)</b>
<b>Less: Internal Service Funds <sup>5</sup></b>	<b>(\$489,699,731)</b>	<b>(\$393,547,293)</b>	<b>(\$499,132,267)</b>	<b>(\$544,087,545)</b>	<b>(\$549,150,399)</b>	<b>(\$549,150,399)</b>	<b>(\$5,062,854)</b>	<b>0.93%</b>
<b>NET EXPENDITURES</b>	<b>\$6,139,869,538</b>	<b>\$4,689,848,586</b>	<b>\$5,014,241,256</b>	<b>\$6,489,428,765</b>	<b>\$5,217,542,854</b>	<b>\$5,216,149,384</b>	<b>(\$1,273,279,381)</b>	<b>(19.62%)</b>

<sup>1</sup> FY 2008 Advertised Budget Plan expenditures for Fund 090, Public School Operating, are reduced by \$16,745,021 to offset the discrepancy between the proposed Transfer Out from the General Fund and the Superintendent's Proposed Transfer In to Fund 090.

<sup>2</sup> FY 2008 Advertised Budget Plan expenditures for Fund 192, School Grants & Self Supporting, are increased by \$507,838 to offset the discrepancy between the proposed Transfer Out from Fund 105, Cable Communications, and the Superintendent's Proposed Transfer In to Fund 192.

<sup>3</sup> Due to the small number of active projects in Fund 308, Public Works Construction, all revenues, expenditures, and fund balances have been reflected in Fund 303, County Construction, Fund 304, Transportation Improvements, and Fund 318, Stormwater Management Program, beginning in FY 2007. This action officially eliminated Fund 308 and allowed for similar projects to be accounted for in a more appropriate fund.

<sup>4</sup> Due to the small number of active projects in Fund 313, Trail Construction, all revenues, expenditures, and fund balances have been reflected in Fund 307, Pedestrian Walkway Improvements, beginning in FY 2007. This action officially eliminated Fund 313, allowed for all walkway, trail and sidewalk projects to be accounted for in one fund, and resulted in a name change for Fund 307 from Sidewalk Construction to Pedestrian Walkway Improvements.

<sup>5</sup> Total Appropriated Funds Expenditures are reduced by Internal Service Fund Expenditures, as the amounts are already included.

## FY 2008 ADOPTED CHANGES IN FUND BALANCE SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	Balance 6/30/05	Balance 6/30/06	Balance 6/30/07	Balance 6/30/08	Appropriated From/ (Added to) Surplus
<b>GOVERNMENTAL FUNDS</b>					
<b>G00 General Fund Group</b>					
001 General Fund	\$177,532,148	\$168,890,407	\$94,122,140	\$66,348,128	\$27,774,012
002 Revenue Stabilization Fund	47,044,889	94,390,235	98,669,921	99,913,731	(1,243,810)
<b>Total General Fund Group</b>	<b>\$224,577,037</b>	<b>\$263,280,642</b>	<b>\$192,792,061</b>	<b>\$166,261,859</b>	<b>\$26,530,202</b>
<b>G10 Special Revenue Funds</b>					
090 Public School Operating	\$116,619,331	\$103,795,137	\$54,794,333	\$0	\$54,794,333
100 County Transit Systems	13,577,848	26,104,310	110,824	0	110,824
102 Federal/State Grant Fund	13,766,400	23,237,963	257,130	257,130	0
103 Aging Grants & Programs	863,498	1,180,191	0	0	0
104 Information Technology	22,163,374	30,928,840	0	0	0
105 Cable Communications	25,160,511	27,227,265	13,277,856	10,264,939	3,012,917
106 Fairfax-Falls Church Community Services Board	2,897,878	2,487,575	1,198,638	307,512	891,126
108 Leaf Collection	1,711,884	2,000,564	2,203,299	1,874,620	328,679
109 Refuse Collection and Recycling Operations	5,078,441	5,688,992	3,604,500	2,420,006	1,184,494
110 Refuse Disposal	9,237,634	9,306,853	3,267,555	2,972,680	294,875
111 Reston Community Center	3,750,542	4,897,178	5,504,107	3,805,241	1,698,866
112 Energy Resource Recovery (ERR) Facility	19,860,693	20,694,378	19,154,087	15,357,332	3,796,755
113 McLean Community Center	4,093,122	5,741,869	7,130,491	9,067,619	(1,937,128)
114 I-95 Refuse Disposal	69,892,084	66,058,069	37,572,590	36,354,502	1,218,088
115 Burgundy Village Community Center	126,809	133,489	145,768	157,081	(11,313)
116 Integrated Pest Management Program	2,218,928	2,570,650	1,954,953	1,701,500	253,453
118 Consolidated Community Funding Pool	263,525	49,143	1,415	0	1,415
119 Contributory Fund	151,110	1,246,365	164,742	50,000	114,742
120 E-911 Fund	7,426,337	11,505,056	6,365,473	2,838,943	3,526,530
121 Dulles Rail Phase I Transportation Improvement District	7,512,571	26,186,239	40,961,970	61,286,291	(20,324,321)
141 Elderly Housing Programs	584,222	265,269	265,269	265,269	0
142 Community Development Block Grant	877,384	365,799	0	0	0
143 Homeowner and Business Loan Programs	4,750,672	4,931,489	0	0	0
144 Housing Trust Fund	23,577,642	10,493,748	229,060	229,060	0
145 HOME Investment Partnerships Grant	33,369	96,954	0	0	0
191 School Food & Nutrition Services	10,484,452	9,408,784	0	0	0
192 School Grants & Self Supporting	8,690,556	8,050,830	0	0	0
193 School Adult & Community Education	997,863	810,858	0	0	0
<b>Total Special Revenue Funds</b>	<b>\$376,368,680</b>	<b>\$405,463,857</b>	<b>\$198,164,060</b>	<b>\$149,209,725</b>	<b>\$48,954,335</b>
<b>G20 Debt Service Funds</b>					
200/201 Consolidated Debt Service	\$11,857,428	\$8,230,526	\$0	\$0	\$0
<b>Total Debt Service Funds</b>	<b>\$11,857,428</b>	<b>\$8,230,526</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## FY 2008 ADOPTED CHANGES IN FUND BALANCE SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	Balance 6/30/05	Balance 6/30/06	Balance 6/30/07	Balance 6/30/08	Appropriated From/ (Added to) Surplus
<b>G30 Capital Project Funds</b>					
300 Countywide Roadway Improvement Fund	\$1,894,649	\$1,005,908	\$0	\$0	\$0
301 Contributed Roadway Improvement Fund	30,641,193	31,296,788	0	0	0
302 Library Construction	957,272	9,715,936	0	0	0
303 County Construction	49,547,070	62,422,001	0	0	0
304 Transportation Improvements	5,154,175	19,480,685	0	0	0
306 Northern Virginia Regional Park Authority	(2,500,000)	0	0	0	0
307 Pedestrian Walkway Improvements	3,627,213	1,463,521	0	0	0
308 Public Works Construction <sup>1</sup>	6,778,841	6,029,807	0	0	0
309 Metro Operations & Construction	1,882,881	18,067,079	1,090,767	0	1,090,767
310 Storm Drainage Bond Construction	2,612,912	1,298,411	0	0	0
311 County Bond Construction	5,510,657	13,291,326	0	0	0
312 Public Safety Construction	143,621,189	111,817,561	0	0	0
313 Trail Construction <sup>2</sup>	41,081	36,955	0	0	0
314 Neighborhood Improvement Program	425,286	432,310	91,508	111,508	(20,000)
315 Commercial Revitalization Program	1,356,019	793,994	0	0	0
316 Pro Rata Share Drainage Construction	4,880	5,404	0	0	0
317 Capital Renewal Construction	0	10,950,245	0	0	0
318 Stormwater Management Program	0	13,571,797	0	0	0
319 The Penny for Affordable Housing Fund	0	2,865,921	0	0	0
340 Housing Assistance Program	2,393,611	(620,604)	3,662	3,662	0
341 Housing General Obligation Bond Construction	13,657	13,657	0	0	0
370 Park Authority Bond Construction	20,251,978	9,202,849	0	0	0
390 School Construction	11,358,258	(12,210,585)	0	0	0
<b>Total Capital Project Funds</b>	<b>\$285,572,822</b>	<b>\$300,930,966</b>	<b>\$1,185,937</b>	<b>\$115,170</b>	<b>\$1,070,767</b>
<b>TOTAL GOVERNMENTAL FUNDS</b>	<b>\$898,375,967</b>	<b>\$977,905,991</b>	<b>\$392,142,058</b>	<b>\$315,586,754</b>	<b>\$76,555,304</b>
<b>PROPRIETARY FUNDS</b>					
<b>G40 Enterprise Funds</b>					
400 Sewer Revenue	\$62,124,239	\$58,435,627	\$55,601,336	\$50,670,949	\$4,930,387
401 Sewer Operation and Maintenance	10,505,045	6,355,508	85,892	483,462	(397,570)
402 Sewer Construction Improvements	34,946,272	40,053,464	0	0	0
403 Sewer Bond Parity Debt Service	956,392	1,103,444	1,103,444	1,103,444	0
406 Sewer Bond Debt Reserve	6,900,348	6,900,348	16,606,348	16,606,348	0
407 Sewer Bond Subordinate Debt Service	441,560	742,909	920,157	920,157	0
408 Sewer Bond Construction	18,043,051	18,972,199	85,857,719	86,607,719	(750,000)
<b>Total Enterprise Funds</b>	<b>\$133,916,907</b>	<b>\$132,563,499</b>	<b>\$160,174,896</b>	<b>\$156,392,079</b>	<b>\$3,782,817</b>

## FY 2008 ADOPTED CHANGES IN FUND BALANCE SUMMARY OF APPROPRIATED FUNDS

Fund Type/Fund	Balance 6/30/05	Balance 6/30/06	Balance 6/30/07	Balance 6/30/08	Appropriated From/ (Added to) Surplus
<b>G50 Internal Service Funds</b>					
500 Retiree Health Benefits Fund	\$438,700	\$317,965	\$31,890	\$50,000	(\$18,110)
501 County Insurance Fund	29,972,218	34,224,884	38,037,371	37,682,811	354,560
503 Department of Vehicle Services	25,967,204	34,561,090	19,477,693	17,222,820	2,254,873
504 Document Services Division	476,479	1,502,625	24,468	307,017	(282,549)
505 Technology Infrastructure Services	6,397,996	7,646,278	3,388,046	2,674,032	714,014
506 Health Benefits Trust Fund	27,988,758	48,207,555	50,330,856	62,759,098	(12,428,242)
590 School Insurance Fund	17,701,911	21,841,537	21,782,799	21,782,799	0
591 School Health Benefits Trust	35,996,144	42,844,295	0	0	0
592 School Central Procurement	407,012	604,345	604,345	604,345	0
<b>Total Internal Service Funds</b>	<b>\$145,346,422</b>	<b>\$191,750,574</b>	<b>\$133,677,468</b>	<b>\$143,082,922</b>	<b>(\$9,405,454)</b>
<b>TOTAL PROPRIETARY FUNDS</b>	<b>\$279,263,329</b>	<b>\$324,314,073</b>	<b>\$293,852,364</b>	<b>\$299,475,001</b>	<b>(\$5,622,637)</b>
<b>FIDUCIARY FUNDS</b>					
<b>G60 Trust Funds</b>					
600 Uniformed Employees Retirement Trust Fund	\$836,684,846	\$942,648,274	\$1,019,059,638	\$1,087,162,709	(\$68,103,071)
601 Fairfax County Employees' Retirement Trust Fund	2,307,321,603	2,460,951,499	2,637,529,238	2,756,230,136	(118,700,898)
602 Police Retirement Trust Fund	735,092,033	800,424,526	865,128,024	914,067,306	(48,939,282)
691 Educational Employees' Retirement	1,647,713,156	1,766,534,921	1,888,037,217	2,018,884,378	(130,847,161)
<b>Total Trust Funds</b>	<b>\$5,526,811,638</b>	<b>\$5,970,559,220</b>	<b>\$6,409,754,117</b>	<b>\$6,776,344,529</b>	<b>(\$366,590,412)</b>
<b>G70 Agency Funds</b>					
700 Route 28 Taxing District	\$656	\$1,872	\$1,872	\$0	\$1,872
<b>TOTAL FIDUCIARY FUNDS</b>	<b>\$5,526,812,294</b>	<b>\$5,970,561,092</b>	<b>\$6,409,755,989</b>	<b>\$6,776,344,529</b>	<b>(\$366,588,540)</b>
<b>TOTAL APPROPRIATED FUNDS</b>	<b>\$6,704,451,590</b>	<b>\$7,272,781,156</b>	<b>\$7,095,750,411</b>	<b>\$7,391,406,284</b>	<b>(\$295,655,873)</b>

<sup>1</sup> Due to the small number of active projects in Fund 308, Public Works Construction, all revenues, expenditures, and fund balances have been reflected in Fund 303, County Construction, Fund 304, Transportation Improvements, and Fund 318, Stormwater Management Program, beginning in FY 2007. This action officially eliminated Fund 308 and allowed for similar projects to be accounted for in a more appropriate fund.

<sup>2</sup> Due to the small number of active projects in Fund 313, Trail Construction, all revenues, expenditures, and fund balances have been reflected in Fund 307, Pedestrian Walkway Improvements, beginning in FY 2007. This action officially eliminated Fund 313, allowed for all walkway, trail and sidewalk projects to be accounted for in one fund, and resulted in a name change for Fund 307 from Sidewalk Construction to Pedestrian Walkway Improvements.

## Fund 002 Revenue Stabilization

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Focus

The Board of Supervisors, during deliberations on the *FY 1999 Carryover Review*, approved the establishment of Fund 002, Revenue Stabilization Fund (RSF). The purpose of this fund is to provide a mechanism for maintaining a balanced budget without resorting to tax increases and expenditure reductions that aggravate the stresses imposed by the cyclical nature of the economy.

The Board of Supervisors established the Reserve under the directive that the Revenue Stabilization Fund will not be used as a method of addressing the demand for new or expanded services; it is solely to be used as a financial tool in the event of a significant economic downturn. Therefore, the Board of Supervisors established a policy for utilizing the Revenue Stabilization Fund that identified three specific criteria that must be met in order to make a withdrawal from the Fund:

- Projected revenues reflect a decrease greater than 1.5 percent from the current year estimate;
- Withdrawals from the Fund shall not exceed one-half of the fund balance in any fiscal year; and
- Withdrawals from the Reserve shall be used in combination with spending cuts or other measures.

The Revenue Stabilization Fund has a target balance of 3.0 percent of General Fund disbursements. The Fund shall be separate and distinct from the County's 2.0 percent Managed Reserve, which was initially established in FY 1983. However, the aggregate balance of both reserves shall not exceed 5.0 percent of General Fund disbursements.

The target balance of 3.0 percent of General Fund disbursements was to be accomplished by transferring funds from the General Fund over a multi-year period. The Board of Supervisors determined that a minimum of 40 percent of non-recurring balances identified at quarterly reviews would be transferred to the Revenue Stabilization Fund and the Fund would retain the interest earnings on the balance, and the retention of interest would continue until the Reserve is fully funded. It should be noted that as a result of Board of Supervisors' approved general fund transfers along with projected interest earnings the fund achieved fully funded status in FY 2006 by reaching its target level of 3.0 percent of General Fund disbursements. Based on the projected earnings on the balance in the fund and depending on the average yield for the portfolio, it is anticipated that the fund will remain fully funded by retaining its interest earnings. However, if adjustments to disbursements result in a target level which exceeds the amount of interest projected to be earned by the fund, a general fund transfer to this fund would be required to maintain the 3.0 percent of disbursements fully funded target level.

## Fund 002 Revenue Stabilization

---

### **Changes to FY 2007 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ There have been no revisions to this fund since approval of the FY 2007 Adopted Budget Plan.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ The Board of Supervisors made no adjustments to this fund.

# Fund 002 Revenue Stabilization

## FUND STATEMENT

Fund Type G00, General Fund

Fund 002, Revenue Stabilization

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$47,044,889</b>	<b>\$94,307,032</b>	<b>\$94,390,235</b>	<b>\$98,327,609</b>	<b>\$98,669,921</b>
Revenue:					
Interest Earnings	\$2,539,504	\$2,528,371	\$4,279,686	\$1,243,810	\$1,243,810
<b>Total Revenue</b>	<b>\$2,539,504</b>	<b>\$2,528,371</b>	<b>\$4,279,686</b>	<b>\$1,243,810</b>	<b>\$1,243,810</b>
Transfer In:					
General Fund (001)	\$44,805,842	\$0	\$0	\$0	\$0
<b>Total Transfer In</b>	<b>\$44,805,842</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Available</b>	<b>\$94,390,235</b>	<b>\$96,835,403</b>	<b>\$98,669,921</b>	<b>\$99,571,419</b>	<b>\$99,913,731</b>
Transfer Out:	\$0	\$0	\$0	\$0	\$0
<b>Total Disbursements</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$94,390,235</b>	<b>\$96,835,403</b>	<b>\$98,669,921</b>	<b>\$99,571,419</b>	<b>\$99,913,731</b>

<sup>1</sup> Fluctuations in the ending balance reflect the Board of Supervisors policy that a minimum of 40 percent of non-recurring balances identified at quarterly reviews would be transferred to the Revenue Stabilization Fund until it was fully funded and the policy that the fund will retain the interest earnings on this balance or will receive additional transfers from the General Fund to remain fully funded.



1742



# Special Revenue Funds

## Overview

Special Revenue Funds account for the proceeds of specific revenue sources that are restricted to expenditures for specified purposes. These proceeds include state and federal aid, income derived through activities performed by the Solid Waste Management Program, special levies, program activity revenue and operation of the public school system. The funds that are classified within the Special Revenue Funds group are listed below.

### STATE AND FEDERAL AID

These funds administer programs that benefit Fairfax County residents in accordance with County policy. Included are funds for programs that attempt to identify and alleviate the causes of poverty; manage grant resources for a variety of County programs ranging from public safety to human services issues; aid aging citizens within Fairfax County; and conserve and upgrade low and moderate-income neighborhoods.

- **Fund 102 - Federal/State Grant Fund**
- **Fund 103 - Aging Grants and Programs**
- **Fund 106 - Fairfax-Falls Church Community Services Board**
- **Fund 142 - Community Development Block Grant**
- **Fund 145 - HOME Investment Partnership Grant**

### CONSOLIDATED COMMUNITY FUNDING POOL

These grants enable community-based organizations to leverage their existing program funding to provide services that are most appropriately delivered by non-governmental organizations. Starting in FY 2001, the Consolidated Community Funding Pool initiated grant awards on a two-year funding cycle to provide increased stability for the community-based organizations. Prior to FY 2001, the County awarded grants from the pool on a one-year cycle.

- **Fund 118 - Consolidated Community Funding Pool**

### INFORMATION TECHNOLOGY (IT)

This fund supports the critical role of information technology in improving the County's business processes and customer service, and in recognition of the ongoing investment necessary to achieve such improvements.

- **Fund 104 - Information Technology**

### FAIRFAX-FALLS CHURCH COMMUNITY SERVICES BOARD (CSB)

Funding to support CSB programs in the areas of mental health, mental retardation, and alcohol and drug services is derived from a variety of sources including the cities of Fairfax and Falls Church, the state and federal governments, client/program fees and transfers from the General Fund.

- **Fund 106 - Fairfax-Falls Church Community Services Board**

# Special Revenue Funds

## **SOLID WASTE MANAGEMENT**

These funds provide for the collection and disposal of refuse within Fairfax County, as well as the disposal of refuse delivered by local jurisdictions. Revenue is derived from collection and disposal charges of the various program components.

- **Fund 108 - Leaf Collection**
- **Fund 109 - Refuse Collection and Recycling Operations**
- **Fund 110 - Refuse Disposal**
- **Fund 112 - Energy/Resource Recovery Facility (E/RRF)**
- **Fund 114 - I-95 Refuse Disposal**

## **COMMUNITY CENTERS**

These funds provide for the construction, operation, and maintenance of community centers for use by the residents within the special tax districts who pay a special levy based on assessed value of real property.

- **Fund 111 - Reston Community Center**
- **Fund 113 - McLean Community Center**
- **Fund 115 - Burgundy Village Community Center**

## **INTEGRATED PEST MANAGEMENT PROGRAM**

The Integrated Pest Management Program gains revenue through a special countywide tax levy on residential, commercial, and industrial properties to allow for the treatment of the gypsy moth, cankerworm and emerald ash borer population as well as the prevention of the West Nile Virus. It should be noted that upon Board of Supervisors' approval of the service district amendments in June 2003, this fund was renamed from Forest Integrated Pest Management Program to Integrated Pest Management Program.

- **Fund 116 - Integrated Pest Management Program**

## **CONTRIBUTORY AGENCIES**

This fund was established to reflect the General Fund support of contributory agencies. Funding for the County's contribution to various organizations and/or projects are reflected in this fund. Support of this program was previously included in the General Fund in Agency 88, Contributory Agencies. However, because the expenditures made to these organizations are typically not in direct support of County operations, a separate fund was established.

- **Fund 119 - Contributory Fund**

## **E-911 FUNDS**

This fund was created to satisfy a state legislative requirement that E-911 revenues and expenditures be accounted for separately. All expenditures associated with the Public Safety Communications Center (PSCC) are budgeted in this fund.

- **Fund 120 - E-911**

# Special Revenue Funds

## **DULLES RAIL PHASE I TRANSPORTATION IMPROVEMENT DISTRICT**

The District was formed by the Board of Supervisors on February 23, 2004 based on petition of the owners of commercial and industrial property in order to fund the extension of the Metro line in the vicinity of the West Falls Church station to a point in the vicinity of Wiehle Avenue, including construction of five new stations. The owners of industrial and commercial property within the District are subject to a maximum additional tax assessment of 22 cents per \$100 of assessed value before approval of a Full Funding Grant Agreement (FFGA) by the federal government. No expenditures from the District can be made prior to approval of the FFGA.

- **Fund 121 – Dulles Rail Phase I Transportation District Improvements**

## **PROGRAM ACTIVITY REVENUE**

The primary sources of revenue for program activity funds are derived from receipts generated through program operations. These funds support the County's bus and commuter rail service, and the County's cable operations.

- **Fund 100 - County Transit Systems**
- **Fund 105 - Cable Communications**

## **OPERATION OF THE PUBLIC SCHOOL SYSTEM**

These funds provide for recording expenditures required to operate, maintain, and support the Fairfax County Public School system programs, as well as the procurement, preparation, and serving of student breakfasts, snacks, and lunches. Primary sources of revenue include federal and state aid, transfers from the General Fund and receipts derived through food sales.

- **Fund 090 - Public School Operating**
- **Fund 191 - Public School Food and Nutrition Services**
- **Fund 192 - Public School Grants and Self-Supporting Programs**
- **Fund 193 - Public School Adult and Community Education**

## **DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT**

Narratives for Fund 141, Elderly Housing Programs; Fund 142, Community Development Block Grant; Fund 143, Homeowner and Business Loan Programs; Fund 144, Housing Trust Fund; and Fund 145, HOME Investment Partnership Grant can be found in the Housing and Community Development Programs section of this Volume.

## Fund 090 Public School Operating

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Focus

Expenditures required for operating, maintaining and supporting the instructional program of Fairfax County Public Schools (FCPS) are recorded in Fund 090, Public School Operating. These expenditures include the costs for salaries and related employee benefits, materials, equipment and services to continue current programs, as well as costs for projected changes in membership and inflation. Revenue to support these expenditures is provided by a transfer from the County General Fund, state and federal aid, tuition payments from the City of Fairfax, as well as other fees and transfers.

It should be noted that the following fund statement reflects the FY 2008 Fairfax County Public School Superintendent's Proposed Budget, which was released on January 11, 2007 and included a request for a 4.6 percent increase to the General Fund transfer. Adjustments to the Superintendent's Proposed Budget, adopted by the Fairfax County School Board on February 7, 2007 will be discussed in the Overview Volume of the County's FY 2008 Advertised Budget Plan. All financial schedules included in the FY 2008 Advertised Budget Plan reflect the funding level commensurate to a 3.5 percent increase in the General Fund transfer plus an additional \$8 million to fund the second phase of the Initiatives for Excellence to the Fairfax County Public Schools consistent with the FY 2008 Budget Guidelines reaffirmed and approved by the Board of Supervisors on July 31, 2006. The County General Fund transfer for school operations in FY 2008 totals \$1,586,600,722.

# Fund 090 Public School Operating

## FUND STATEMENT

### Fund Type G10, Special Revenue Funds

### Fund 090, Public School Operating Fund

	FY 2006 Actual <sup>1</sup>	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan <sup>2</sup>	FY 2008 Superintendent's Proposed	FY 2008 Adopted Budget Plan <sup>3</sup>
<b>Beginning Balance</b>	<b>\$116,619,331</b>	<b>\$30,000,000</b>	<b>\$103,795,137</b>	<b>\$44,794,333</b>	<b>\$54,794,333</b>
Revenue:					
Sales Tax	\$150,848,905	\$171,342,281	\$171,707,570	\$161,349,592	\$161,349,592
State Aid	230,010,482	270,236,608	268,619,358	278,838,906	278,838,906
Federal Aid	36,465,506	43,120,270	47,759,466	39,288,171	39,288,171
City of Fairfax Tuition	31,376,708	32,931,512	33,387,897	36,254,445	36,254,445
Tuition, Fees, and Other	15,948,841	10,537,048	10,537,048	11,057,048	11,057,048
<b>Total Revenue</b>	<b>\$464,650,442</b>	<b>\$528,167,719</b>	<b>\$532,011,339</b>	<b>\$526,788,162</b>	<b>\$526,788,162</b>
Transfers In:					
County General Fund (001)	\$1,431,337,820	\$1,525,218,089	\$1,533,218,089	\$1,603,345,743	\$1,586,600,722
<b>Total Transfers In</b>	<b>\$1,431,337,820</b>	<b>\$1,525,218,089</b>	<b>\$1,533,218,089</b>	<b>\$1,603,345,743</b>	<b>\$1,586,600,722</b>
<b>Total Available</b>	<b>\$2,012,607,593</b>	<b>\$2,083,385,808</b>	<b>\$2,169,024,565</b>	<b>\$2,174,928,238</b>	<b>\$2,168,183,217</b>
<b>Total Expenditures</b>	<b>\$1,867,861,711</b>	<b>\$2,019,818,405</b>	<b>\$2,066,649,558</b>	<b>\$2,121,066,502</b>	<b>\$2,114,321,481</b>
Transfers Out:					
School Construction Fund (390)	\$15,154,197	\$13,195,057	\$14,335,558	\$12,880,000	\$12,880,000
School Grants & Self- Supporting Fund (192)	22,137,706	29,884,306	27,797,076	27,532,146	27,532,146
School Adult & Community Education Fund (193)	1,700,131	1,714,217	1,674,217	1,674,217	1,674,217
Consolidated County & Schools Debt Fund (200 & 201)	1,958,711	3,773,823	3,773,823	3,775,373	3,775,373
School Health & Flexible Benefits Fund (591)	0	0	0	8,000,000	8,000,000
<b>Total Transfers Out</b>	<b>\$40,950,745</b>	<b>\$48,567,403</b>	<b>\$47,580,674</b>	<b>\$53,861,736</b>	<b>\$53,861,736</b>
<b>Total Disbursements</b>	<b>\$1,908,812,456</b>	<b>\$2,068,385,808</b>	<b>\$2,114,230,232</b>	<b>\$2,174,928,238</b>	<b>\$2,168,183,217</b>
<b>Ending Balance</b>	<b>\$103,795,137</b>	<b>\$15,000,000</b>	<b>\$54,794,333</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of \$3,800,645 have been reflected as decreases to FY 2006 revenues and audit adjustments in the amount of \$133,534 have been reflected as increases to FY 2006 expenditures. The audit adjustments have been included in the FY 2006 Comprehensive Annual Financial Report (CAFR).

<sup>2</sup> The FY 2007 Revised Budget Plan reflects adjustments adopted by the Fairfax County School Board on March 22, 2007, during their FY 2007 Third Quarter Review.

<sup>3</sup> Pending final School Board approval, \$10.0 million in projected FY 2007 ending balance to be carried over to fund the FY 2009 budget is reflected in total expenditures.

# Fund 100

## County Transit Systems

---

### **Mission**

To provide safe, reliable, clean and effective public transportation service that complements the other elements of the multi-modal transportation system in Fairfax County and provides a cost-saving alternative to Washington Metropolitan Area Transit Authority (WMATA) Metrobus service. To fund the County's share of operating costs for the Virginia Railway Express (VRE).

### **Focus**

#### **FAIRFAX CONNECTOR Bus System**

Fund 100, County Transit Systems, provides funding for operating and capital expenses for the FAIRFAX CONNECTOR bus system, comprising the Huntington and Reston-Herndon Divisions. The Fairfax County Department of Transportation (FCDOT) manages, oversees and coordinates the activities of the FAIRFAX CONNECTOR bus system, which in FY 2008 is expected to operate 57 routes providing both intra-county service and access to the County's six Metrorail stations. FAIRFAX CONNECTOR is operated by private contractors, who in FY 2008 will utilize 202 buses and two bus operation centers owned by the County. A third bus operations center, at the intersection of West Ox Road and Lee Highway, will be constructed in FY 2007 and FY 2008, with a planned FY 2009 opening. The new center will provide more optimal and effective service to the western portion of the county, housing new CONNECTOR services that will replace 15 of WMATA's non-regional Metrobus bus routes, as well as supporting some existing CONNECTOR operations.

FY 2008 service in the Huntington Division will consist of 25 routes providing local service to the Huntington, Van Dorn and Franconia-Springfield Metrorail Stations, express service to the Pentagon Metrorail Station and cross-county service between Springfield and Tysons Corner. As a result of recent years' service increases in the Huntington service area and the success of programs such as the Dulles Express Bus Initiative, *Metro Magazine* ranked FAIRFAX CONNECTOR as the 90<sup>th</sup> largest transit system in the nation.

FY 2008 service in the Reston-Herndon Division will consist of 32 routes. The operation includes express service from Reston and Herndon to the West Falls Church Metrorail Station, express service from Reston to the Pentagon, local service between Herndon, Reston, and Tysons Corner, local service within Reston, and cross-county service between Fair Oaks and Reston.

In order to provide assistance to customers who use public transit services, FCDOT opened two new CONNECTOR stores in FY 2006. One store is located at the new Reston Town Center Transit Station; the second is located on the mezzanine of the Franconia-Springfield Metrorail Station. The Franconia-Springfield Connector Store is the first store to be located in one of the five Metrorail Stations located within Fairfax County. Customers can purchase various forms of fare media at these sites.

In response to a facility audit, FCDOT has undertaken a facility restoration project at the Herndon Operations Center to meet current transit, safety, and Americans with Disabilities Act (ADA) requirements. Beginning in FY 2007, Phase I is addressing emergency electrical, plumbing and roof repairs. Phase II will renovate and expand the facility, adding a second level, providing storage for tires, and creating training space. Commencement of Phase II will begin after the opening of the West Ox Bus Operations Center.

FCDOT's Emission Reduction Program continues as an agency focus and comprises the following four components: 1) Converting the fleet to Ultra Low Sulfur Diesel fuel; 2) Reducing idling, and programming bus engines for auto shut-down; 3) Re-powering 30 foot buses to reduce horsepower and emission output; and 4) Installing Diesel Particulate Filters (DPF) on the existing fleet. In FY 2006 and FY 2007 FCDOT placed orders for 82 buses, including 53 replacement buses, 3 buses as approved by the Board of Supervisors at the *FY 2005 Carryover Review* to meet the Federal Transit Administration standard for spare ratio requirements, and 26 buses to support the FY 2009 opening of the West Ox Bus Operations Facility. These buses are the first ordered with state-of-the-art factory equipped emission reduction equipment. They also are FAIRFAX CONNECTOR's first low-floor buses. Beginning with this order, all new bus acquisitions will be in compliance with Environmental Protection Agency (EPA) mandates.

# Fund 100

## County Transit Systems

---

Timely replacement of aging CONNECTOR buses is ensured by following a Board approved FAIRFAX CONNECTOR Transit Bus Fleet Replacement Policy, which includes a CONNECTOR bus replacement schedule based on a 12-year useful life cycle. Approximately 7 percent of the fleet is replaced annually so that future bus service reliability is sustained, fluctuations in annual requirements are reduced, and the fleet stays fresh. Funding is included in the FY 2008 budget for the replacement of 15 CONNECTOR buses that will reach established replacement criteria.

### **Commuter Rail**

Fund 100, County Transit Systems, includes the County's share of the subsidy for commuter rail services operated by the Virginia Railway Express. The Board of Supervisors approved the County's participation in the regional rail service on August 1, 1988. The service is a joint effort among the Northern Virginia Transportation Commission, the Potomac and Rappahannock Transportation Commission, the Virginia Department of Rail and Public Transportation, and the participating jurisdictions of Fairfax County, Manassas, Manassas Park, Fredericksburg, Prince William County, and Stafford County. The City of Alexandria and Arlington County are also contributing jurisdictions.

The operation and maintenance costs associated with the commuter rail system are funded from a combination of ridership revenues (which accrue directly to VRE), state contributions and contributions from the participating and contributing local jurisdictions. According to the Master Agreement, at least 50 percent of the operating costs must be paid by passenger fares, with the remainder funded by the participating jurisdictions. In FY 2008 Fairfax County's anticipated share of the contributions from local jurisdictions is approximately 37.4 percent based on a formula which apportions financial responsibility to participating jurisdictions (90 percent by ridership and 10 percent by population). The FY 2008 subsidy is projected to be \$5.0 million, an increase of \$1.1 million or 28 percent over the previous year. Factors driving this increase include VRE-projected increases in fuel requirements; a VRE-projected decrease in system-wide fare revenue based on prior year experience; and the need to re-establish, over the next several years, prudent financial balances for ordinary and catastrophic occurrences within the VRE Insurance Trust Fund. Fund balance is now at approximately 60 percent of the level that the State feels is necessary, due to multi-year increases in insurance premiums, especially since September 11, 2001.




On April 4, 2007, the General Assembly approved the Governor's substitute for House Bill (HB) 3202. The bill, if fully implemented, provides a new source of VRE operating and capital support. Under the provisions of this legislation, the Northern Virginia Transportation Authority (NVTA) may levy a series of taxes and fees to support Northern Virginia transportation projects and services, including \$25 million in annual funding for VRE. NVTA is in the process of reviewing organizational issues associated with the implementation of the taxes and fees included in HB 3202.

### **General Fund Impact**

The FY 2008 General Fund Transfer to Fund 100 is \$34,667,083, an increase of \$3,671,573 or 11.9 percent over the *FY 2007 Revised Budget Plan* amount of \$30,995,510. This increase maintains current service levels of the FAIRFAX CONNECTOR, provides funding for a 4.0 percent personnel-based contractual adjustment, continues the annual bus replacement program, supports the increased Fairfax County subsidy to VRE, and includes \$1.2 million in additional estimated CONNECTOR fuel costs based on continuing increases in gasoline prices.

## Fund 100 County Transit Systems

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Ensured future railcar capacity for VRE. In FY 2006, VRE purchased an additional 11 new bi-level cab cars and then exercised the option to purchase 50 additional cars. Financing for the 50 cars was obtained from a Federal Railroad Administration (FRA) loan and was approved by all VRE members participating in funding debt service costs. Federal and state funds also support the financing.	<input checked="" type="checkbox"/>	
Address over-crowded conditions at the Burke Centre VRE Station by designing a 1,292 space parking garage and 221 surface space facility. The project is funded by a combination of federal Congestion Mitigation and Air Quality (CMAQ) funds and General Fund support. The new parking will be completed by the end of FY 2008.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Continue to support access to the Burke Centre VRE station through <i>VRE EZ Bus</i> service.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
 <b>Practicing Environmental Stewardship</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Continued to focus on environmentally friendly transit through the FCDOT Emission Reduction Program. This program is comprised of the following four components: 1) Converting the fleet to Ultra Low Sulfur Diesel fuel; 2) Reducing idling and programming bus engines for auto shut-down; 3) Re-powering 30 foot buses to reduce horsepower and emission output; and 4) Installing Diesel Particulate Filters on the existing fleet. This program is expected to be completed in FY 2007. FCDOT received the first order of new buses in FY 2007 equipped with emissions reduction equipment that comply with federal regulations.	<input checked="" type="checkbox"/>	
Continue the replacement of FAIRFAX CONNECTOR support vehicles with hybrid vehicles.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
 <b>Exercising Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
In order to provide the best bus service possible, continue to work both internally and with service provider contractors to implement driver safety, customer service, and vehicle maintenance programs with the goal of providing safe, timely and reliable service in a customer service-oriented culture.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>



# Fund 100 County Transit Systems

## Budget and Staff Resources

Agency Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Expenditures:					
FAIRFAX CONNECTOR Bus Services					
Huntington	\$15,487,632	\$16,985,842	\$26,393,701	\$23,507,906	\$23,507,906
Reston/Herndon	16,360,008	20,088,495	47,227,414	16,209,617	16,209,617
West Ox	0	0	2,912,394	0	0
Subtotal - Bus Services	\$31,847,640	\$37,074,337	\$76,533,509	\$39,717,523	\$39,717,523
Commuter Rail (VRE)	\$3,416,775	\$3,900,516	\$3,900,516	\$5,000,000	\$5,000,000
<b>Total Expenditures</b>	<b>\$35,264,415</b>	<b>\$40,974,853</b>	<b>\$80,434,025</b>	<b>\$44,717,523</b>	<b>\$44,717,523</b>
Income:					
Miscellaneous Revenue	\$339,019	\$470,000	\$470,000	\$330,610	\$330,610
State Reimbursement - Dulles	6,645,000	6,650,000	6,650,000	6,645,000	6,645,000
State Reimbursement - Other	0	800,000	1,624,000	800,000	800,000
Advertising on CONNECTOR					
Buses	323,152	300,000	300,000	325,000	325,000
Sale of Vehicles	7,064	0	0	0	0
Plaza America Proffer Revenue	284,000	0	295,360	0	0
NVTC Funds	12,121,000	0	12,337,394	0	0
<b>Total Income</b>	<b>\$19,719,235</b>	<b>\$8,220,000</b>	<b>\$21,676,754</b>	<b>\$8,100,610</b>	<b>\$8,100,610</b>
<b>Net Cost to the County</b>	<b>\$15,545,180</b>	<b>\$32,754,853</b>	<b>\$58,757,271</b>	<b>\$36,616,913</b>	<b>\$36,616,913</b>

## FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- ◆ **Increased Funding in Support of FAIRFAX CONNECTOR Services** **\$2,456,347**  
 An increase of \$2,456,347 is included to support \$1,231,652 for a 4.0 percent personnel-based contractual adjustment for FAIRFAX CONNECTOR contractors based on the Washington/Baltimore area inflation rates as required by the contract and measured by the Consumer Price Index (CPI), and \$1,224,695 for Department of Vehicle Services charges based on anticipated charges for fuel, vehicle replacement and maintenance costs.
- ◆ **Virginia Railway Express (VRE) Local Jurisdiction Subsidy Increase** **\$1,099,484**  
 An increase of \$1,099,484 is included to fund Fairfax County's estimated share of VRE expenses. The FY 2008 VRE subsidy total of \$5,000,000 is based on increased fuel requirements, the impact of multi-year growth in insurance premiums, and lower VRE-projected fare revenue to apply to operating expenses.
- ◆ **FAIRFAX CONNECTOR Bus Replacement** **\$186,839**  
 An increase of \$186,839 for an annual inflationary increase, combined with \$4,916,823 already included in the baseline FY 2007 budget, will allow for the purchase of 15 replacement FAIRFAX CONNECTOR buses in FY 2008. This is the fifth year of implementing a plan to more equally spread out the rate of bus replacement, targeting an amount of 15 buses each year.

# Fund 100

## County Transit Systems

- ◆ **Carryover Adjustments** **(\$32,626,418)**

A decrease of \$32,626,418 due to \$25,702,418 in encumbered carryover primarily associated with the purchase of 74 buses, and \$6,924,000 in administrative adjustments. The administrative adjustments include \$300,000 to support higher fuel prices, \$2,500,000 in Northern Virginia Transportation Commission (NVTC) funded capital improvements to restore the Reston-Herndon Operations Center, \$1,500,000 in NVTC funded support for the completion of a Transportation Development Plan encompassing bus and related services, and a total of \$2,624,000 for vehicle rebuilds, supported by NVTC funds, to keep approximately 20 aging buses in active service.

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Changes to FY 2007 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ **Carryover Adjustments** **\$32,626,418**

An increase of \$32,626,418 due to \$25,702,418 in encumbered carryover primarily associated with the purchase of 74 buses, and \$6,924,000 in administrative adjustments. The administrative adjustments include \$300,000 to support higher fuel prices, \$2,500,000 in NVTC funded capital improvements to restore the Reston-Herndon Operations Center, \$1,500,000 in NVTC funded support for the completion of a Transportation Development Plan encompassing bus and related services, and a total of \$2,624,000 for vehicle rebuilds, supported by NVTC funds, to keep approximately 20 aging buses in active service.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ **Third Quarter Adjustments** **\$6,832,754**

As part of the FY 2007 Third Quarter Review, the Board of Supervisors approved an increase of \$6,832,754. Of this amount \$295,360 in proffer support continues FY 2007 expanded mid-day service for CONNECTOR Route 505 in Reston. The remaining balance of \$6,537,394 reflects funds available at the Northern Virginia Transportation Commission and supports six CONNECTOR projects, including: \$2,912,394 associated with advance orders of specialized equipment for the new West Ox Bus Operations Center, which will open in FY 2009; \$1,500,000 to replace exhaust system liners on 57 buses with earlier model exhaust reductions systems that caused a premature deterioration of liners; \$750,000 for implementation of the regional Smart Card system, which will allow customers to travel seamlessly without cash and without transfers from Metrorail and Metrobus to County buses; \$525,000 for bike rack installation and staff training, in cooperation with a regional WMATA environmental program; \$300,000 for shop equipment for routine cleaning of bus engines and lots in compliance with EPA mandates; \$250,000 for branding 12 replacement buses for the Richmond Highway Express, and \$300,000 for the expansion of the FCDOT Trapeze transit planning system to incorporate detailed data on bus stops and improve the ease of public look-up of route information.

# Fund 100

## County Transit Systems

### Cost Centers

There are four main cost centers in Fund 100, County Transit Systems, three of which (Huntington, Reston-Herndon, and West Ox) are focused on FAIRFAX CONNECTOR bus service. The fourth cost center is focused on Commuter Rail, the Virginia Railway Express.

### Fairfax Connector – Summary Data

### Key Performance Measures

#### Objectives

- ◆ To provide service to 10,174,500 FAIRFAX CONNECTOR passengers in FY 2008. This amount reflects an increase of 5 percent from FY 2007.
- ◆ To provide an exemplary transit bus system, which is cost effective and competitive in the Washington Metropolitan Region by providing 530,804 platform hours of service and 8,797,944 platform miles of service in FY 2008.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Authorized fleet size	170	174	176 / 176	202	202
Routes served	55	56	57 / 56	56	57
Passengers transported	7,990,825	8,474,143	9,148,695 / 9,529,056	9,690,000	10,174,500
Timetables distributed	1,825,000	1,825,000	1,825,000 / 2,737,500	2,800,000	3,000,000
Information sites	120	125	125 / 217	227	250
Maps distributed	20,000	20,000	20,000 / 35,000	36,000	37,000
Platform hours provided	425,342	505,744	537,178 / 526,495	546,857	530,804
Platform miles provided	7,171,115	7,964,525	8,661,860 / 8,133,199	8,847,314	8,797,944
Revenue hours	379,781	447,893	492,000 / 467,759	496,000	496,000
Revenue miles generated	5,957,980	6,941,052	7,393,171 / 7,134,547	7,358,092	7,110,791
<b>Efficiency:</b>					
Operating cost/passenger	\$3.16	\$3.56	\$4.19 / \$3.84	\$4.85	\$3.92
Operating subsidy/passenger	\$2.75	\$3.03	\$3.68 / \$3.29	\$4.34	\$3.40
Passengers/revenue mile	1.34	1.22	1.24 / 1.34	1.32	1.43
Operating costs	\$25,228,511	\$30,208,289	\$38,306,875 / \$36,637,537	\$46,957,859	\$39,913,861
Farebox revenue	\$3,216,579	\$4,554,929	\$4,660,789 / \$5,296,977	\$4,936,500	\$5,300,000

# Fund 100

## County Transit Systems

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Efficiency:</b>					
Operating subsidy (1)	\$22,011,932	\$25,653,360	\$33,646,086 / \$31,340,560	\$42,021,359	\$34,613,861
Operating cost/platform hour	\$59.31	\$59.73	\$71.31 / \$69.59	\$85.87	\$75.20
Operating cost/platform mile	\$3.52	\$3.79	\$4.42 / \$4.50	\$5.31	\$4.54
Farebox revenue as a percent of operating costs	12.75%	15.08%	12.17% / 14.46%	10.51%	13.28%
<b>Service Quality:</b>					
Complaints per 100,000 passengers	17	16	14 / 13	13	15
<b>Outcome:</b>					
Percent change in FAIRFAX CONNECTOR passengers	5.21%	6.05%	7.96% / 12.45%	1.69%	5.00%
Percent change in service provided for platform hours	(0.73%)	18.90%	6.22% / 4.10%	3.87%	(2.94%)
Percent change in service provided for platform miles	0.77%	11.06%	8.76% / 2.12%	8.78%	(0.56%)

(1) Operating subsidy excludes the new West Ox division, scheduled to open in FY 2009. The County subsidizes operating costs from County General Fund dollars, bus advertising revenue, proffer funding, State reimbursements, and NVTC funds for one-time projects. The FY 2007 operating subsidy includes FY 2006 carryover of \$6.1 million for one-time projects, as well as FY 2007 Third Quarter Review adjustments of \$3.9 million to allocate NVTC and proffer funds for one-time projects.

### Performance Measurement Results

In late FY 2006 the Board of Supervisors approved an additional 26 buses to support the transition of Metrobus non-regional routes to the Fairfax CONNECTOR. When received in FY 2007, these buses will be operated from the Huntington and Reston-Herndon CONNECTOR Divisions, pending the opening of the new West Ox Operations Center in FY 2009.

In FY 2003, FCDOT completed an analysis of the FAIRFAX CONNECTOR Bus System to determine areas of improvement. The information acquired from this analysis was used to develop and implement facility restorations, bus upgrades, contract awards, consolidation of the Reston-Herndon Division and the Community Bus Services Division and a long-term plan for the FAIRFAX CONNECTOR.

The performance data is strong evidence that the FAIRFAX CONNECTOR is succeeding in its goal of providing safe, timely and reliable service with an emphasis on customer service. For example, the FAIRFAX CONNECTOR experienced a 12 percent increase in ridership from 8,474,143 in FY 2005 to 9,529,056 in FY 2006. At the same time, the FAIRFAX CONNECTOR's total number of adverse comments dropped from 16 per 100,000 passengers to 13 per 100,000 passengers. The FAIRFAX CONNECTOR, through internal efforts, has optimized existing service and increased ridership while sustaining the current level of service. Overall system ridership is projected to steadily grow in FY 2007 and FY 2008. Due to the elimination of several WMATA fare medias, farebox revenues are projected to decrease in FY 2007 but then increase in FY 2008 due to anticipated passenger growth. In FY 2008, the FAIRFAX CONNECTOR anticipates a slight decrease in both platform miles and platform hours due to route re-alignments.

# Fund 100

## County Transit Systems

### Fairfax Connector: Huntington Division

### Key Performance Measures

#### Objectives

- ◆ To provide service to 5,188,995 FAIRFAX CONNECTOR passengers in the Huntington Division in FY 2008, an amount that reflects a 5 percent increase from FY 2007.
- ◆ To provide an exemplary transit bus system, which is cost effective and competitive in the Washington Metropolitan Region by providing 281,326 platform hours of service and 4,047,054 platform miles of service in FY 2008.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Fleet size	80	84	87 / 85	91	97
Routes served	23	24	25 / 24	24	25
Passengers transported	3,898,769	4,049,019	4,468,223 / 4,790,632	4,941,900	5,188,995
Platform hours provided	192,418	265,011	279,233 / 287,279	287,279	281,326
Platform miles provided	2,706,362	3,615,705	4,002,099 / 3,806,547	4,063,331	4,047,054
Revenue hours	165,114	230,495	262,000 / 250,477	266,000	266,000
Revenue miles generated	2,163,178	3,067,214	3,242,354 / 3,280,525	3,291,962	3,270,964
<b>Efficiency:</b>					
Operating cost/passenger	\$2.63	\$3.72	\$4.06 / \$3.72	\$4.91	\$4.16
Operating subsidy/passenger	\$2.23	\$3.18	\$3.52 / \$3.15	\$4.40	\$3.55
Passengers/revenue mile	1.80	1.32	1.38 / 1.46	1.50	1.59
Operating costs	\$10,238,550	\$15,077,909	\$18,162,670 / \$17,812,983	\$24,281,534	\$21,584,244
Farebox revenue	\$1,557,824	\$2,208,208	\$2,422,277 / \$2,732,431	\$2,517,600	\$3,180,000
Operating subsidy (1)	\$8,680,726	\$12,869,701	\$15,740,393 / \$15,080,552	\$21,763,934	\$18,404,244
Operating cost/platform hour	\$53.21	\$56.90	\$65.04 / \$62.01	\$84.52	\$76.73
Operating cost/platform mile	\$3.78	\$4.17	\$4.54 / \$4.68	\$5.98	\$5.33
Farebox revenue as a percent of operating costs	15.22%	14.65%	13.34% / 15.34%	10.37%	14.73%

# Fund 100

## County Transit Systems

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Service Quality:</b>					
Complaints per 100,000 passengers	20	19	17 / 16	15	16
<b>Outcome:</b>					
Percent change in Huntington FAIRFAX CONNECTOR passengers	7.72%	3.85%	10.35% / 18.32%	3.16%	5.00%
Percent change in service provided for platform hours	1.93%	37.73%	5.37% / 8.40%	0.00%	(2.07%)
Percent change in service provided for platform miles	1.73%	33.60%	10.69% / 5.28%	6.75%	(0.40%)

(1) The County subsidizes operating costs from County General Fund dollars, bus advertising revenue, proffer funding, State reimbursements, and NVTC funds for one-time projects. The FY 2007 operating subsidy includes FY 2006 carryover of \$3.0 million for one-time projects, as well as *FY 2007 Third Quarter Review* adjustments of \$1.9 million to allocate NVTC funds for one-time projects.

### Performance Measurement Results

In late FY 2006 the Board of Supervisors approved additional buses to support the transition of Metrobus non-regional routes to the Fairfax CONNECTOR. When received in FY 2007, it is projected that six of these buses will be operated from the Huntington Division, pending the opening of the new West Ox Operations Center in FY 2009. In FY 2008, another six buses will be redirected to the Huntington Division to meet fleet spare requirements.

The Huntington Division performance data is strong evidence that the FAIRFAX CONNECTOR is succeeding in its goal of providing safe, timely and reliable service with an emphasis on customer service. For example, in FY 2006 the Huntington Division experienced a 18.3 percent increase in ridership from 4,049,019 in FY 2005 to 4,790,632 in FY 2006. At the same time, the FAIRFAX CONNECTOR's total number of adverse comments in the Huntington Division dropped from 19 per 100,000 passengers in FY 2005 to 16 per 100,000 passengers in FY 2006. Steady growth in ridership is projected for FY 2007 and FY 2008. Passenger revenue, estimated to be down slightly in FY 2007, is projected to grow in FY 2008. In FY 2008, the FAIRFAX CONNECTOR anticipates a slight decrease in both platform miles and platform hours due to route re-alignments.

### Fairfax Connector: Reston-Herndon Division

### Key Performance Measures

#### Objectives

- ◆ To provide service to 4,985,505 FAIRFAX CONNECTOR passengers in the Reston-Herndon Division in FY 2008, an amount that reflects a 5 percent increase over FY 2007.
- ◆ To provide an exemplary transit bus system, which is cost effective and competitive in the Washington Metropolitan Region by providing 249,478 platform hours of service, and 4,750,890 platform miles of service in FY 2008.

## Fund 100 County Transit Systems

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Fleet size	90	90	89 / 91	111	105
Routes served	32	32	32 / 32	32	32
Passengers transported	4,092,056	4,425,124	4,680,472 / 4,738,424	4,748,100	4,985,505
Platform hours provided	232,924	240,733	257,945 / 239,216	259,578	249,478
Platform miles provided	4,464,753	4,348,820	4,659,761 / 4,326,652	4,783,983	4,750,890
Revenue hours	214,667	217,398	230,000 / 217,282	230,000	230,000
Revenue miles generated	3,794,802	3,873,838	4,150,817 / 3,854,022	4,066,130	3,839,827
<b>Efficiency:</b>					
Operating cost/passenger	\$3.66	\$3.42	\$4.30 / \$3.97	\$4.78	\$3.68
Operating subsidy/passenger	\$3.26	\$2.89	\$3.83 / \$3.43	\$4.27	\$3.25
Passengers/revenue mile	1.08	1.14	1.13 / 1.23	1.17	1.30
Operating costs	\$14,989,961	\$15,130,380	\$20,144,205 / \$18,824,554	\$22,676,325	\$18,329,617
Farebox revenue	\$1,658,755	\$2,346,721	\$2,238,512 / \$2,564,546	\$2,418,900	\$2,120,000
Operating subsidy (1)	\$13,331,206	\$12,783,659	\$17,905,693 / \$16,260,008	\$20,257,425	\$16,209,617
Operating cost/platform hour	\$64.36	\$62.85	\$78.09 / \$78.69	\$87.36	\$73.47
Operating cost/platform mile	\$3.36	\$3.48	\$4.32 / \$4.35	\$4.74	\$3.86
Farebox revenue as a percent of operating costs	11.07%	15.51%	11.11% / 13.62%	10.67%	11.57%
<b>Service Quality:</b>					
Complaints per 100,000 passengers	13	12	12 / 10	10	12
<b>Outcome:</b>					
Percent change in Reston-Herndon FAIRFAX CONNECTOR passengers	2.92%	8.14%	5.77% / 7.08%	0.20%	5.00%
Percent change in service provided for platform hours	(2.82%)	3.35%	7.15% / (0.63%)	8.51%	(3.89%)
Percent change in service provided for platform miles	0.19%	(2.60%)	7.15% / (0.51%)	10.57%	(0.69%)

(1) The County subsidizes operating costs from County General Fund dollars, bus advertising revenue, proffer funding, State reimbursements, and NVTC funds for one-time projects. The FY 2007 operating subsidy includes FY 2006 carryover of \$3.1 million for one-time projects, as well as FY 2007 Third Quarter Review adjustments of \$2.0 million to allocate NVTC and proffer funds for one-time projects.

# Fund 100

## County Transit Systems

---

### Performance Measurement Results

In late FY 2006 the Board of Supervisors approved additional buses to support the transition of Metrobus non-regional routes to the Fairfax CONNECTOR. When received in FY 2007, it is projected that 20 of these buses will be operated from the Reston-Herndon Division, pending the opening of the new West Ox Operations Center in FY 2009. In FY 2008, six buses will be redirected from Reston-Herndon to the Huntington division to meet anticipated fleet spare requirements.

The Reston-Herndon Division performance data provides evidence that the FAIRFAX CONNECTOR is succeeding in its goal of providing safe, timely and reliable service with an emphasis on customer service. In FY 2006, the Reston-Herndon Division experienced a 7.08 percent increase in ridership from 4,425,124 in FY 2005 to 4,738,424 in FY 2006. At the same time, the Reston-Herndon Division's number of adverse comments dropped from 12 complaints per 100,000 passengers in FY 2005 to 10 complaints per 100,000 passengers in FY 2006.

FY 2007 estimated increases in platform miles and platform hours (non-passenger time) reflect the impact of routing adjustments in response to development and constraints on area roads. In FY 2008, the FAIRFAX CONNECTOR anticipates a slight decrease in both platform miles and platform hours due to route realignments. Ridership will continue to grow. Due to the elimination of several WMATA fare medias, farebox revenue is projected to decrease in FY 2007 and in FY 2008.

### Fairfax Connector: West Ox

The new West Ox Operations Center, jointly funded by the County and WMATA, is currently under construction and is due to open in the second half of FY 2009. The site could eventually support 300 buses and will be used jointly by Fairfax County CONNECTOR service and WMATA. It will initially support 100 buses for WMATA and 75 for the County. FAIRFAX CONNECTOR services replacing the previous Metrobus non-regional 12's and 20's service will be operated from this location, serving commuters traveling to and from the Vienna - Fairfax/GMU Metrorail Station. In the interest in creating a more efficient transit system, some CONNECTOR services will be relocated to the new facility from the existing Reston/Herndon and Huntington garages. Beginning in FY 2007 the agency will start to use funds available at the Northern Virginia Transportation Commission (NVTC) to advance order specialized equipment, including snow removal and support equipment, tools, office equipment, and systems management software. These costs are in addition to, and not included in, the capital project costs for the new facility.

### Commuter Rail

### Key Performance Measures

#### Objectives

- ◆ To provide a reliable alternative mode of transportation to Fairfax County residents utilizing the Virginia Railway Express (VRE).



# Fund 100

## County Transit Systems

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Annual Fairfax County VRE subsidy (\$ in millions)	\$2.97	\$3.27	\$3.42 / \$3.42	\$3.90	\$5.00
Daily trains operated	32	32	31 / 32	31	30
Stations maintained in Fairfax County	5	5	5 / 5	5	5
Parking spaces provided in Fairfax County (1)	2,030	2,090	2,090 / 2,090	2,090	3,603
Daily A.M. boardings at Fairfax County stations	1,595	1,659	1,692 / 1,680	1,680	1,780
Estimated annual boardings / alightings at Fairfax County stations	781,550	812,910	829,080 / 823,200	823,200	872,200
<b>Efficiency:</b>					
Cost per County VRE trip	\$3.80	\$4.02	\$4.13 / \$4.15	\$4.73	\$5.73
<b>Outcome:</b>					
Percent change in VRE passengers boarding at stations in Fairfax County	3.4%	4.0%	2.0% / 1.3%	0.0%	6.0%

(1) County construction of a new garage and additional surface parking at the Burke Center Station will provide a total of 1,513 additional parking spaces by the end of FY 2008.

### Performance Measurement Results

VRE ridership for Fairfax County grew slightly in FY 2006. Daily a.m. boardings at Fairfax County stations increased to 1,680 in FY 2006, an increase of 1.3 percent. Systemwide ridership declined six percent from August 2005 to August 2006, but VRE efforts to address on-time-performance issues is expected to boost ridership. Current systemwide ridership averages over 14,320 daily riders. VRE efforts to maintain a cost-effective system resulted in the elimination of one low performing non-peak hour train in FY 2007; VRE plans to eliminate another low performing non-peak hour train in FY 2008.

The commuter rail system needs more parking, rail cars, new stations and station improvements, rolling stock storage, and track improvements to keep pace with the existing and projected systemwide growth in demand. Parking is a particular issue for Fairfax County at the Burke Centre Station, where a multi-level parking structure and additional surface parking will be added by the close of FY 2008. The availability of a new garage and surface parking lot in the final months of FY 2008 will have a positive impact on Fairfax County ridership, which is projected to rise 6.0 percent to 872,200 annual boardings in FY 2008. Continuing examination of the Rolling Road Station parking lot will determine what improvements can be implemented at that facility. Development proposals continue to be offered at the Backlick and Lorton VRE stations for possible enhancements. The County annual VRE subsidy and subsequent cost per County VRE trip will rise in FY 2008 as a result of the impact of increased VRE fuel requirements, multi-year growth in insurance premiums, and lower VRE-projected FY 2008 fare revenue based on the revenue decline VRE experienced from August 2005 to August 2006.

Ensuring future capacity, VRE signed a contract with the Sumitomo Corporation of America for the purchase of 61 new bi-level railcars. Delivery will occur through FY 2009. The purchase of this equipment will help maximize the seating capacity of the VRE fleet to address the growing ridership demand and to operate a standardized bi-level high capacity fleet.

# Fund 100 County Transit Systems

## FUND STATEMENT

### Fund Type G10, Special Revenue Funds

### Fund 100, County Transit Systems

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$13,577,848</b>	<b>\$291,068</b>	<b>\$26,104,310</b>	<b>\$110,824</b>	<b>\$110,824</b>
Revenue:					
Miscellaneous Revenue <sup>1</sup>	\$339,019	\$470,000	\$470,000	\$330,610	\$330,610
State Reimbursement - Dulles	6,645,000	6,650,000	6,650,000	6,645,000	6,645,000
State Reimbursement - Other	0	800,000	1,624,000	800,000	800,000
Bus Advertising	323,152	300,000	300,000	325,000	325,000
Sale of Vehicles	7,064	0	0	0	0
Plaza America Proffer Revenue	284,000	0	295,360	0	0
NVTC Funds	12,121,000	0	12,337,394	0	0
<b>Total Revenue</b>	<b>\$19,719,235</b>	<b>\$8,220,000</b>	<b>\$21,676,754</b>	<b>\$8,100,610</b>	<b>\$8,100,610</b>
Transfers In:					
General Fund (001)	\$26,387,571	\$30,695,510	\$30,995,510	\$34,667,083	\$34,667,083
Metro Operations and Construction (309)	1,684,071	1,768,275	1,768,275	1,839,006	1,839,006
<b>Total Transfers In</b>	<b>\$28,071,642</b>	<b>\$32,463,785</b>	<b>\$32,763,785</b>	<b>\$36,506,089</b>	<b>\$36,506,089</b>
<b>Total Available</b>	<b>\$61,368,725</b>	<b>\$40,974,853</b>	<b>\$80,544,849</b>	<b>\$44,717,523</b>	<b>\$44,717,523</b>
Expenditures:					
<b>FAIRFAX CONNECTOR</b>					
Huntington Division					
Operating Expenses	\$15,080,552	\$16,985,842	\$21,763,934	\$18,404,244	\$18,404,244
Capital Equipment	0	0	4,629,767	5,103,662	5,103,662
Capital Projects	407,080	0	0	0	0
Subtotal - Huntington Division	\$15,487,632	\$16,985,842	\$26,393,701	\$23,507,906	\$23,507,906
Reston-Herndon Division					
Operating Expenses	\$16,260,008	\$15,171,672	\$20,257,425	\$16,209,617	\$16,209,617
Capital Equipment	100,000	4,916,823	24,469,989	0	0
Capital Projects	0	0	2,500,000	0	0
Subtotal - Reston-Herndon	\$16,360,008	\$20,088,495	\$47,227,414	\$16,209,617	\$16,209,617
West Ox Division					
Operating Expenses	\$0	\$0	\$2,912,394	\$0	\$0
Subtotal - West Ox Division <sup>2</sup>	\$0	\$0	\$2,912,394	\$0	\$0
<b>Total - FAIRFAX CONNECTOR</b>	<b>\$31,847,640</b>	<b>\$37,074,337</b>	<b>\$76,533,509</b>	<b>\$39,717,523</b>	<b>\$39,717,523</b>
Commuter Rail	\$3,416,775	\$3,900,516	\$3,900,516	\$5,000,000	\$5,000,000
<b>Total Expenditures</b>	<b>\$35,264,415</b>	<b>\$40,974,853</b>	<b>\$80,434,025</b>	<b>\$44,717,523</b>	<b>\$44,717,523</b>
<b>Total Disbursements</b>	<b>\$35,264,415</b>	<b>\$40,974,853</b>	<b>\$80,434,025</b>	<b>\$44,717,523</b>	<b>\$44,717,523</b>
<b>Ending Balance<sup>3</sup></b>	<b>\$26,104,310</b>	<b>\$0</b>	<b>\$110,824</b>	<b>\$0</b>	<b>\$0</b>
Transportation-Related					
Requirements	\$2,050,844	\$0	\$110,824	\$0	\$0
Bus Replacement	24,053,466	0	0	0	0
<b>Unreserved Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

# Fund 100

## County Transit Systems

---

<sup>1</sup> Miscellaneous revenue reflects reimbursement from the Washington Metropolitan Area Transit Authority (WMATA) for the value of WMATA tokens collected on FAIRFAX CONNECTOR routes.

<sup>2</sup> The new West Ox Operations Center is currently under construction and is due to open in FY 2009. FY 2007 Operating Expenses are included for advance ordering of specialized equipment, including snow removal and support equipment, tools, office equipment, and systems management software. These costs are not included in the capital project.

<sup>3</sup> The fund balance in Fund 100, County Transit Systems, is maintained at adequate levels relative to projected operating and capital equipment requirements. These costs change annually and a substantial percentage of unspent funding is carried forward each year, thus resulting in ending balances that fluctuate.

# Fund 102

## Federal/State Grant Fund

---

### **Mission**

To provide reserves for unanticipated and anticipated grants awarded to Fairfax County from federal, state, and other funding sources. The reserves enable Fairfax County to accept grant funding to enhance services provided to the residents of Fairfax County.

### **Focus**

In order to provide a comprehensive summary of grant awards to be received by the County in FY 2008, awards *already received* and awards *anticipated to be received* by the County for FY 2008 are included in the Federal/State Grant Fund budget. The total FY 2008 appropriation within Fund 102 is \$58,592,050, a decrease of \$8,764,244, or 13.0 percent, from the FY 2007 Adopted Budget Plan total of \$67,356,294 and includes both grant awards already received and grants that are anticipated. The total for grant awards already received and appropriated directly to the agency receiving the grant is \$667,495 in FY 2008. Funds for grants held in reserve until the grant award is received and approved by the Board of Supervisors total \$57,924,555 in FY 2008.

In order to secure grant funding, the grantor often requires that a certain percentage of funds be matched from local funding sources. In FY 2008, the total General Fund commitment for Local Cash Match totals \$4,945,912, a decrease of \$2,405,073, or 32.7 percent, from the FY 2007 Adopted Budget Plan total of \$7,350,985. This decrease is due primarily to a reduction in funding for Community Oriented Policing Services (COPS) grants in the Police Department and decreased funding in the Department of Transportation for projects through the Congestion Mitigation Air Quality (CMAQ) program, Job Access/Reverse Commute (JARC) program, and Federal Appropriations. The FY 2008 Local Cash Match total for grant awards already received and appropriated directly to the agency receiving the grant is \$652,421, while funds for grants held in reserve until the grant award is received and approved by the Board of Supervisors totals \$4,293,491.

Prior appropriation of the anticipated grants will allow for grants to be handled in an expeditious manner when actual awards are received. As specific grants are awarded and approved, a supplemental appropriation of the required funds is made to the specific agency or agencies administering a grant. This increase in a specific agency grant appropriation is offset by a concurrent decrease in the grant reserve. The list of anticipated grants to be received in FY 2008 was developed based on prior awards and the most recent information available concerning future awards. A detailed list of grant programs by agency, including a description of the grant programs funded, the number of positions supported, the residents served, and the funding sources (federal/state grant funds, General Fund support, and other support) is included. In addition, an amount of \$1,075,000, the same level as in FY 2007, is included as part of the reserve to allow for grant awards that cannot be anticipated.

Effective September 1, 2004, the Board of Supervisors established new County policy for grant applications and awards that meet certain requirements. If a grant is \$100,000 or less, with a required Local Cash Match of \$25,000 or less, with no significant policy implications, and if the grantor does not require Board of Supervisors' approval, the agency can work directly with the Department of Management and Budget to receive the award and reallocate funding from the anticipated/unanticipated reserve directly to the agency. If an award exceeds these limitations but was listed in the Anticipated Grant Awards table in the Adopted Budget for the current fiscal year, Board of Supervisors' approval is not required unless the actual funding received differs significantly from the projected funding listed in the budget. For any grant that does not meet all of the specified criteria, the agency must obtain Board of Supervisors' approval in order to apply for or accept the grant award.

### **Appropriated Grant Awards**

The Community Oriented Policing Services (COPS) Grants from the U.S. Department of Justice (DOJ) are appropriated directly to the Police Department in the amount of \$667,495. The COPS grants are multi-year federal awards to localities aimed at increased community policing. The FY 2008 appropriation includes the second year of a COPS in Schools award received in FY 2006 in the amount of \$667,495.

## Fund 102 Federal/State Grant Fund

FY 2008 APPROPRIATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2008 GRANT FUNDED POSITIONS/SYE	FY 2008 TOTAL PROJECTED FUNDING	GENERAL FUND <sup>1</sup>	FEDERAL/ STATE	OTHER
<b>Police Department</b>					
<b>Community Oriented Policing Services (COPS)</b>					
The U.S. Department of Justice (DOJ), Office of Community Oriented Policing funding is provided to support and expand community-policing efforts. Under this program, the DOJ makes direct grants to agencies and jurisdictions to hire or rehire additional sworn law enforcement officers as part of an overall plan to address crime and related problems through community policing.					
COPS in Schools (90030G) PY 07	0/0.0	\$667,495	\$652,421	\$15,074	\$0
The Board of Supervisors was notified of this three-year grant award on October 17, 2005. The three-year grant award of \$2,371,056 includes a total of \$750,000 in federal funding and \$1,621,056 in Local Cash Match. This grant supports 6/6.0 SYE merit regular positions in Agency 90, Police Department, in the General Fund. The Local Cash Match for the grant is also included in Agency 90 in the General Fund. FY 2008 reflects the second year of the grant award. Over the final year of this award, no federal funding will be received and Local Cash Match funding of \$668,635 is anticipated to be required.					
<b>TOTAL APPROPRIATED DIRECTLY TO AGENCIES</b>	<b>0/0.0</b>	<b>\$667,495</b>	<b>\$652,421</b>	<b>\$15,074</b>	<b>\$0</b>

<sup>1</sup> It should be noted that sufficient Local Cash Match funding has been included to cover the anticipated General Fund obligation for the COPS grants in Agency 90, Police Department. The FY 2008 Local Cash Match total in Agency 90 includes both new funding sources as well as funds carried over from previous fiscal years.

## Fund 102

### Federal/State Grant Fund

#### Funding in Reserve within Fund 102

An amount of \$57,924,555 is included in FY 2008 as a reserve for grant awards. Grant awards are principally funded by two general sources – federal/state grant funding and Local Cash Match. The FY 2008 reserves for each of these sources are estimated for anticipated grant awards and for unanticipated grant awards. The Reserve for Grant Funding and the Reserve for Local Cash Match are shown on the fund statement as both estimated revenue and estimated expenditures.

In FY 2008, the Reserve for Grant funding is \$53,631,064, including the Reserve for Anticipated Grant Funding of \$52,631,064 and the Reserve for Unanticipated Grant Funding of \$1,000,000. This reflects a decrease of \$5,639,319, or 9.5 percent, from the FY 2007 Adopted Budget Plan Reserve for Grant Funding of \$59,270,383. This decrease is primarily attributable to eliminated or decreased estimated funding for grants in the Department of Family Services, the Department of Transportation, and the Department of Community and Recreation Services.

In FY 2008, the Reserve for Local Cash Match is \$4,293,491, including the Reserve for Anticipated Local Cash Match of \$4,218,491 and the Reserve for Unanticipated Local Cash Match of \$75,000. This reflects a decrease of \$1,182,713, or 21.6 percent, from the FY 2007 Adopted Budget Plan Reserve for Local Cash Match of \$5,476,204. The decrease in Local Cash Match requirements is due primarily to decreased anticipated requirements in the Department of Transportation and the Department of Family Services. Correspondingly, \$4,293,491 is budgeted as a transfer from the General Fund for Local Cash Match contributions. This amount is a projection of the County contributions required for anticipated and unanticipated grant awards. It should be noted that an additional \$652,421 in Local Cash Match has been directly appropriated to the Police Department for a COPS grant award already received. This results in a FY 2008 total Local Cash Match commitment of \$4,945,912. The anticipated Local Cash Match required by agencies is as follows:

AGENCY	FY 2008 ADOPTED LOCAL CASH MATCH
Office of the County Executive, Office of Partnerships	\$44,000
Department of Transportation	\$1,799,263
Department of Community and Recreation Services	\$8,035
Department of Family Services	\$2,139,753
Police Department	\$77,440
Fire and Rescue Department	\$150,000
Reserve for Unanticipated Grant Awards	\$75,000
<b>Total</b>	<b>\$4,293,491</b>

The following table provides funding levels for the FY 2008 Adopted Budget Plan for the fund including the awards in the reserves for anticipated and unanticipated awards. Actual grant awards received in FY 2008 may differ from the attached list.

# Fund 102

## Federal/State Grant Fund

FY 2008 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2008 GRANT FUNDED POSITIONS/SYE	FY 2008 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
<b>Office of the County Executive/Office of Partnerships</b>					
Project Discovery (02003G)	1/1.0	\$66,000	\$44,000	\$22,000	\$0
The U.S. Department of Education and Project Discovery Inc. fund this community-based program that helps low-income and minority students in grades 6 through 12 prepare for access to post-secondary education. The Local Cash Match is the same as the total included in the <u>FY 2007 Adopted Budget Plan</u> for this program.					
21 <sup>st</sup> Century Community Learning Centers (02009G)	0/0.0	\$166,000	\$0	\$166,000	\$0
The Virginia Department of Education 21st Century Community Learning Centers Program (CLCP) provides funding for two CLCP sites and aims to transform them into 21st Century Community Learning Centers - places where children and their families work together to improve their literacy, education, and opportunity. The focus of the program is to provide expanded academic enrichment opportunities for children attending low performing schools. Tutorial services and academic enrichment activities are designed to help students meet local and state academic standards in subjects such as reading and math. In addition, 21st Century CLCPs provide youth development activities, technology education programs, art, music and recreation programs, counseling, and character education to enhance the academic component of the program.					
<b>TOTAL - OFFICE OF THE COUNTY EXECUTIVE/OFFICE OF PARTNERSHIPS</b>	<b>1/1.0</b>	<b>\$232,000</b>	<b>\$44,000</b>	<b>\$188,000</b>	<b>\$0</b>
<b>Office of Human Rights</b>					
<b>U.S. Equal Employment Opportunity Commission Contract (39005G)</b>	<b>4/4.0</b>	<b>\$125,000</b>	<b>\$0</b>	<b>\$125,000</b>	<b>\$0</b>
The U.S. Equal Employment Opportunity Commission (EEOC) program is the result of a contractual agreement reached between the Fairfax County Office of Human Rights and the Federal EEOC. This agreement requires the Office of Human Rights to investigate complaints of employment discrimination in Fairfax County. Any individual who applies for employment or is employed in Fairfax County is eligible to use these services.					
<b>Department of Transportation</b>					
Marketing and Ridesharing Program (40001G)	6/6.0	\$562,500	\$112,500	\$450,000	\$0
The Virginia Department of Transportation Marketing and Ridesharing grant encourages commuters to rideshare, assists commuters in their ridesharing efforts, and promotes the use of Fairfax County bus and rail services. Any County resident or any non-County resident working in Fairfax County may use this program. Required Local Cash Match for this program is 20 percent.					
Employer Outreach Program (40013G)	2/2.0	\$170,000	\$0	\$170,000	\$0
Congestion Mitigation Air Quality (CMAQ) funds provided via the Metropolitan Washington Council of Governments and the Virginia Department of Rail and Public Transportation for the Employer Outreach Program are used to decrease air pollution by promoting alternative commuting modes. Transportation Demand Management programs, customized for each participant employment site, are implemented in partnership between the employer and the County.					
Dulles Corridor Enhancements (40016G)	1/1.0	\$0	\$0	\$0	\$0
This grant provides funding for a position that provides technical support for quality control and customer service in Dulles Express Bus Corridor operations. The funding for this position is reflected in Fund 100, County Transit Systems.					
Springfield Mall Transit Store (40017G)	0/0.0	\$300,000	\$0	\$300,000	\$0
Transportation Efficiency Improvement funds provided by the Virginia Department of Rail and Public Transportation for the Springfield Mall Transit Store are used to provide an Information Center at the Springfield Mall. The Information Center provides information regarding the status of the interchange project and answers to residents' questions about the project.					

# Fund 102

## Federal/State Grant Fund

FY 2008 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2008 GRANT FUNDED POSITIONS/SYE	FY 2008 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
<b>Transportation Projects</b>					
The Department of Transportation receives funding for transportation projects from various sources, including the Congestion Mitigation Air Quality (CMAQ) program, Regional Surface Transportation Program (RSTP) , Job Access/Reverse Commute (JARC) program, and Federal Appropriations. Based on the most up-to-date information available, an amount of \$9,633,813 has been included in FY 2008, including \$7,947,050 in federal funding and \$1,686,763 in Local Cash Match. As in the past, the Department of Transportation will formally notify the Board of Supervisors and obtain the Board's concurrence prior to spending these funds.					
Local Cash Match for Transportation Projects	0/0.0	\$1,686,763	\$1,686,763	\$0	\$0
These funds may be used to meet the Local Cash Match requirements of transportation project funding received in FY 2008, including those projects listed below. If Local Cash Match requirements exceed this amount, staff will explore other available sources of matching funds or reprioritize available funding.					
Springfield CBD Park and Ride Facility	0/0.0	\$1,000,000	\$0	\$1,000,000	\$0
This CMAQ project includes the design, land acquisition, and construction of a multimodal transportation facility near Old Keene Mill Road and Interstate-95. This facility will include up to 1,000 parking spaces for commuters and others who ride buses or carpool, particularly using the Interstate-95/395 High-Occupancy-Vehicle lanes. A 20 percent Local Cash Match is required.					
Trail Projects	0/0.0	\$800,000	\$0	\$800,000	\$0
This CMAQ project includes the design, land acquisition, and construction of various trails and pedestrian improvements across the County. A 20 percent Local Cash Match is required.					
On-Road Bike Trails	0/0.0	\$400,000	\$0	\$400,000	\$0
This CMAQ project includes the design of on-road bicycle facilities in various locations across the County. A 20 percent Local Cash Match is required.					
Richmond Highway Bus Priority Project	0/0.0	\$500,000	\$0	\$500,000	\$0
This CMAQ project includes the implementation of Bus Priority/Preemption and Intelligent Transportation Systems (ITS)-related aspects of the Richmond Highway Public Transportation Initiative (RHPTI). A 20 percent Local Cash Match is required.					
Richmond Highway Traffic Synchronization Pilot Project	0/0.0	\$497,050	\$0	\$497,050	\$0
Included as a FY 2004 Federal Appropriation, this project includes funding for ITS projects targeted at improving the reliability and quality of bus service along the Richmond Highway Corridor. A 20 percent Local Cash Match is required.					
Richmond Highway Transit Improvements (FY 2006 Appropriation)	0/0.0	\$2,400,000	\$0	\$2,400,000	\$0
These funds, which were included as a FY 2006 Federal Appropriation, will be used to establish transit centers, bus stop improvements, and additional Park-and-Ride facilities based on the NVTC Route 1 Corridor Bus Study. A 20 percent Local Cash Match is required, which must be met in part through general obligation bonds. In FY 2008, \$300,000 in bond funds, available in Fund 304, Primary and Secondary Road Bond Construction, is estimated to be needed to meet Local Cash Match requirements.					
Reston Traffic Signal Prioritization	0/0.0	\$750,000	\$0	\$750,000	\$0
Included as a FY 2005 Federal Appropriation, this project includes funding for ITS projects targeted at improving the reliability and quality of traffic operations and bus service in the Reston area. A 20 percent Local Cash Match is required.					
Fairfax County Trail Improvements - Great Falls	0/0.0	\$1,000,000	\$0	\$1,000,000	\$0
Included as a FY 2005 Federal Appropriation, this project includes the design, land acquisition, and construction of trails and pedestrian improvements in the Great Falls area. A 20 percent Local Cash Match is required.					



## Fund 102 Federal/State Grant Fund

FY 2008 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2008 GRANT FUNDED POSITIONS/SYE	FY 2008 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
I-66 Vienna Metrorail Accessibility Improvements	0/0.0	\$600,000	\$0	\$600,000	\$0
Included as a FY 2005 Federal Appropriation, this project includes the design of a transit access ramp from I-66 to the Vaden Drive bridge, adjacent to the Vienna Metrorail Station. A 20 percent Local Cash Match is required.					
<b>Subtotal – Transportation Projects</b>	<b>0/0.0</b>	<b>\$9,633,813</b>	<b>\$1,686,763</b>	<b>\$7,947,050</b>	<b>\$0</b>
<b>TOTAL – DEPARTMENT OF TRANSPORTATION</b>	<b>9/9.0</b>	<b>\$10,666,313</b>	<b>\$1,799,263</b>	<b>\$8,867,050</b>	<b>\$0</b>
<b>Department of Community and Recreation Services</b>					
Summer Lunch Program (50001G)	0/0.0	\$111,108	\$8,035	\$103,073	\$0
The U. S. Department of Agriculture (USDA) Summer Lunch Program serves children between the ages of 5 and 18 at eligible centers throughout the County. Eligibility is based on at least 50 percent of the children in an area meeting income guidelines established by the USDA. The program distributes nutritious lunches to children. The USDA provides a set amount of funding yearly and local funding is used as a supplement to ensure that all eligible children are served.					
Local Government Challenge Grant (50004G)	0/0.0	\$5,000	\$0	\$5,000	\$0
The Virginia Commission for the Arts Local Government Challenge Grant is awarded to jurisdictions that support local arts programs for improving the quality of the arts. The funding awarded to Fairfax County will be provided to the Arts Council of Fairfax County for distribution.					
Youth Smoking Prevention Program (50009G)	1/1.0	\$73,885	\$0	\$0	\$73,885
The Virginia Tobacco Settlement Foundation awards funding for a comprehensive smoking prevention program for teens.					
Joey Pizzano Memorial Fund (50012G)	1/1.0	\$62,143	\$0	\$0	\$62,143
The Joey Pizzano Memorial Fund funds a swim and water safety program for school-aged children with disabilities that helps develop new leisure activities for beginning swimmers and enhance levels of more experienced swimmers.					
Evening Reporting Center Grant (81022G)	1/0.75	\$0	\$0	\$0	\$0
The Virginia Department of Criminal Justice Services has awarded funds to establish an Evening Reporting Center. The goal of the program is to provide a community-based alternative to detention for moderate and high-risk youth currently on probation who might otherwise be detained pending further court action. The 30 day program will provide highly structured group activities during the high-risk time period between 3 p.m. and 7 p.m., develop skills in youth that will support pro-social behaviors, and repair harm done to the community by providing community service opportunities. The project is collaboration between the Juvenile and Domestic Relations District Court, the Department of Community and Recreation Services, the Department of Systems Management, Adult Detention Services, and Fairfax County Public Schools. Funding for this position is located in Agency 81, Juvenile and Domestic Relations District Court.					
<b>TOTAL - DEPARTMENT OF COMMUNITY AND RECREATION SERVICES</b>	<b>3/2.75</b>	<b>\$252,136</b>	<b>\$8,035</b>	<b>\$108,073</b>	<b>\$136,028</b>
<b>Fairfax County Public Library</b>					
E-Rate Reimbursements (52011G)	0/0.0	\$108,957	\$0	\$108,957	\$0
The Federal Communications Commission (FCC) E-Rate Reimbursements program provides affordable access to modern telecommunications and information systems through reimbursements to vendors that participate in the Schools and Libraries Universal Service Program.					

# Fund 102

## Federal/State Grant Fund

FY 2008 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2008 GRANT FUNDED POSITIONS/SYE	FY 2008 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
<b>Department of Family Services</b>					
Women's Business Center (67201G)	0/0.0	\$90,000	\$90,000	\$0	\$0
<p>The Women's Business Center is the result of an agreement reached between the Fairfax County Office for Women and the U.S. Small Business Administration (SBA). This is a cooperative agreement with the Community Business Partnership, the Northern Virginia Small Business Development Center, and the Enterprise Center of George Mason University to establish the first Women's Business Center program in Virginia, which will provide technical assistance to women business owners. Although FY 2005 officially culminated the existing five-year agreement with the SBA, the agreement has been extended and it is expected that funding for FY 2008 will remain at \$90,000.</p>					
<b>Workforce Investment Act (WIA)</b>					
<p>Beginning in the 1980's, Fairfax County has received funding from the U.S. Department of Labor to operate the Job Training Partnership Act (JTPA) programs. On July 1, 2000, the Workforce Investment Act (WIA) of 1998 replaced the JTPA programs. WIA is a work-first approach to employment and training for adults, youth, and dislocated workers. Funding in the following programs is anticipated.</p>					
WIA Adult Program (67300G)	12/12.0	\$467,240	\$0	\$467,240	\$0
<p>The WIA Adult Program focuses on meeting needs of businesses for skilled workers and individuals' training and employment needs. Easy access to information and services is provided through a system of One-Stop centers. Services may include job search and placement assistance, labor market information, assessment of skills, follow-up services after employment, group and individual counseling, training services directly linked to job opportunities in the local area, and other services for dislocated workers.</p>					
WIA Youth Program (67302G)	7/7.0	\$368,794	\$0	\$368,794	\$0
<p>The WIA Youth Program focuses on preparation for post-secondary educational opportunities or employment by linking academic and occupational learning. Programs include tutoring, study skills training and instruction leading to completion of secondary school, alternative school services, mentoring by adults, paid and unpaid work experience, occupational skills training, leadership development, support services, and other services for disadvantaged youth ages 14 to 21.</p>					
WIA Dislocated Worker Program (67304G)	12/12.0	\$801,938	\$0	\$801,938	\$0
<p>The WIA Dislocated Worker Program focuses on meeting the business needs for skilled workers and individuals' training and employment needs. Easy access to information and services is provided through a system of One-Stop Centers. Services may include job search and placement assistance, labor market information, assessment of skills, follow-up services after employment, group and individual counseling, training services directly linked to job opportunities in the local area, and other services for dislocated workers.</p>					
<b>Subtotal - WIA</b>	<b>31/31.0</b>	<b>\$1,637,972</b>	<b>\$0</b>	<b>\$1,637,972</b>	<b>\$0</b>
Fraud FREE Program (67312G)	4/4.0	\$289,869	\$0	\$289,869	\$0
<p>The Fraud Recovery Special Fund, supported by state retained dollars from the collection of overpayments in all assistance programs, provides funding for a Fairfax County Fraud Investigation Unit. Staff assigned to this unit has the responsibility to assess any indications of fraud in a variety of County-administered welfare programs such as Temporary Assistance for Needy Families, Food Stamps, and Medicaid.</p>					
Fairfax Bridges to Success (67325G)	3/3.0	\$291,667	\$0	\$291,667	\$0
<p>The U.S. Department of Health and Human Services provides this funding through the Virginia Department of Social Services to facilitate successful employment and movement toward self-sufficiency for Temporary Assistance for Needy Families (TANF) participants who have disabilities. This program combines the former TANF Hard-to-Serve (67314G) and the TANF Job Retention/Wage Advancement (67318G) grants into a single award.</p>					
Independent Living Demonstration Project (67326G)	0/0.0	\$70,000	\$35,000	\$35,000	\$0
<p>Funding from the Virginia Department of Social Services allows the Department of Family Services to provide services in preparing foster care youth for a successful transition out of care as well as an analysis of the program design and the results achieved. The required Local Cash Match for this grant is 50 percent.</p>					
Department of Medical Assistance (67327G)	0/0.0	\$54,245	\$0	\$54,245	\$0
<p>With this funding from the Virginia Department of Medical Assistance, the Department of Family Services provides outreach services related to the promotion of medical careers to eligible employment and training customers. The focus is on medical careers as a Personal Care Assistant and Certified Nursing Assistant.</p>					

## Fund 102 Federal/State Grant Fund

FY 2008 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2008 GRANT FUNDED POSITIONS/SYE	FY 2008 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
NVRP Contribution (67328G)	0/0.0	\$48,847	\$0	\$0	\$48,847
The Northern Virginia Regional Partnership (NVRP) provides this undesignated funding in support of the workforce development programs of the Northern Virginia Workforce Investment Board. The funding is to be used for staffing needs.					
Inova Health System (67329G)	10/10.0	\$546,092	\$0	\$0	\$546,092
Funding under the Inova Health Systems grant covers the personnel costs of grant eligibility workers stationed at the Inova Fairfax and Inova Mount Vernon hospitals for the purposes of identifying, accepting, and processing applications for financial/medical assistance of County residents who are at the time hospitalized. Inova reimburses Fairfax County for 100 percent of all personnel services costs (salary and County benefits) on a monthly basis for the positions.					
Independent Living Initiatives Grant Program (67500G)	1/1.0	\$52,089	\$0	\$52,089	\$0
The U.S. Department of Health and Human Services Independent Living Initiatives Grant Program, administered through the Virginia Department of Social Services, provides comprehensive services for older youth in foster care to develop skills necessary to live productive, self-sufficient, and responsible adult lives. The program directly serves youth in foster care through the age of 20.					
Foster and Adoptive Parent Training Grant (67501G)	4/4.0	\$591,138	\$325,126	\$266,012	\$0
The Virginia Department of Social Services Foster and Adoptive Parent Training Grant provides for: the enhancement of community education regarding foster care and adoption; pre-service training, in-service training, and in-home support of agency-approved foster and adoptive parents and volunteers; training for child welfare staff; and employee educational stipends. The required Local Cash Match for this program is 55 percent.					
Community Housing and Resource Program - Award Three (67503G)	2/2.0	\$858,552	\$433,837	\$424,715	\$0
The U.S. Department of Housing and Urban Development (HUD) Community Housing and Resource Program assists homeless families in making the transition from living in shelters to permanent housing. The program offers 36 transitional housing units and various supportive services. Annual funding for the grant totals \$858,552, of which \$424,715 is HUD funding and \$433,837 is Local Cash Match.					
RISE Supportive Housing Grant (67505G)	0/0.0	\$507,271	\$67,000	\$440,271	\$0
The U.S. Department of Housing and Urban Development (HUD) RISE Supportive Housing Grant is a renewable grant that provides 20 units of transitional housing. Funding also provides support services for families through a partnership of private nonprofit organizations and County agencies. Annual funding for the grant totals \$507,271, of which \$440,271 is HUD funding and \$67,000 is Local Cash Match.					
VISSTA/VISSTA Day Care Training (67510G)	6/6.0	\$550,091	\$0	\$550,091	\$0
The Virginia Institute of Social Services Training Activities (VISSTA) program provides skills training for Adult Services, temporary assistance, and Comprehensive Services Act (CSA). This includes employment and day care training for Department of Family Services staff. The program also provides training to improve the quality of child care given by licensed and non-licensed day care providers.					
Foster Care and Adoption Staffing (67513G)	22/22.0	\$1,003,176	\$0	\$1,003,176	\$0
The General Assembly approved \$6.9 million statewide for new foster care and adoption staffing, effective July 1, 1999. This funding is a result of a staffing study conducted by the Virginia Department of Planning and Budget and the Virginia Department of Social Services that demonstrated the need for 201 additional staff for local jurisdictions. The additional staff is used to improve the agencies' ability to meet legal mandates with regard to foster care and adoption. The expected outcomes are to reduce the average length of time children spend in foster care; to lower the caseloads in order to meet new judicial time frames and to provide more intensive services; to accelerate the adoption process for older, special needs children; to reduce expenditures out of the Comprehensive Services Act pool; to return children to a family member or permanent placement more quickly; and to enable social workers to visit their children in foster care at the standard of once every month.					
Promoting Safe and Stable Families (67516G, formerly 67700G)	9/8.5	\$471,675	\$47,168	\$424,507	\$0
These Virginia Department of Social Services funds are used to develop, expand, and deliver family preservation and family support services. Required Local Cash Match for this program is 10 percent.					

# Fund 102

## Federal/State Grant Fund

FY 2008 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2008 GRANT FUNDED POSITIONS/SYE	FY 2008 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
Program Improvement Plan (PIP) (67517G)	3/3.0	\$333,096	\$66,619	\$266,477	\$0
The implementation of the PIP program is the result of the Child and Family Services Review (CFSR) and the subsequent allocation of additional state general funds by the Governor of Virginia and the General Assembly in an effort to strengthen Virginia's child welfare system and improve outcomes for children and families. The funds allow local departments of social services to improve the quality and quantity of face-to-face interactions between caseworkers, parents, and children. The required Local Cash Match is 20 percent.					
USDA Child and Adult Care Food Program (67600G)	8/7.25	\$3,359,148	\$0	\$3,359,148	\$0
The U.S. Department of Agriculture (USDA) Child and Adult Care Food Program provides partial reimbursement for snacks served to children in family day care homes. Funds also provide for nutrition training, monitoring, and technical assistance. The program serves children from ages infant to 12 in approved day care homes.					
USDA SACC Snacks (67601G)	0/0.0	\$270,000	\$0	\$270,000	\$0
The U.S. Department of Agriculture (USDA) provides partial reimbursement for snacks served to children in the School-Age Child Care program. The program serves school-aged children, grades K-6.					
<b><i>U.S. Department of Health and Human Services Head Start Programs</i></b>					
Head Start is a national child development program that serves income eligible families with very young children. Families served by Head Start grants receive assistance with child education and development, social and health services, and parent education including family literacy and English-as-a-Second-Language. The overall match requirements for Head Start grants are 20 percent. In addition to Local Cash Match, the agency uses in-kind services to meet this required match total.					
Head Start Federal Program Grant (67602G)	33/32.5	\$4,606,106	\$506,106	\$4,100,000	\$0
Head Start is a national child development program that serves income-eligible families with children 3 to 5 years of age. Families served by Head Start receive assistance with child education and development, social and health services, and parent education including family literacy and English-as-a-Second-Language. This funding will provide services to an estimated 434 children.					
Child Care Development Block Grant (67603G)	0/0.0	\$96,945	\$0	\$96,945	\$0
The Child Care Development Block Grant extends service hours and days of care for children enrolled in part-day Head Start classrooms at Gum Springs Head Start Center.					
Early Head Start Program (67610G)	25/25.0	\$3,090,680	\$290,680	\$2,800,000	\$0
The Early Head Start program is a national child development program that serves income eligible families with children 0 to 3 years of age. Families served by Head Start receive assistance with child education and development, social and health services, and parent education including family literacy and English-as-a-Second-Language. This funding will provide services to an estimated 212 children 0 to 3 years of age, as well as pregnant mothers. It should be noted that this grant reflects the totals formerly funded under two separate grants 67606G (Early Head Start) and 67608G (Early Head Start – South County).					
<b><i>Subtotal – Head Start Programs</i></b>	<b><i>58/57.5</i></b>	<b><i>\$7,793,731</i></b>	<b><i>\$796,786</i></b>	<b><i>\$6,996,945</i></b>	<b><i>\$0</i></b>
Virginia Preschool Initiative Grant (67604G)	1/1.0	\$1,045,508	\$0	\$1,045,508	\$0
The Virginia Department of Education Preschool Initiative allows Fairfax County to serve approximately 721 children in a statewide, comprehensive preschool program designed for at-risk four-year-olds.					

# Fund 102

## Federal/State Grant Fund

FY 2008 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2008 GRANT FUNDED POSITIONS/SYE	FY 2008 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
CCAR/Child Care Quality Initiative Program/VACCRRN (67605G)	43/42.5	\$1,862,946	\$250,000	\$1,612,946	\$0
<p>The Virginia Department of Social Services provides Child Care Development Fund (CCDF) funding for staff to support the provision of childcare services, which includes eligibility determination and childcare placement, as well as recruitment, resources, and referral activities through the Child Care Assistance and Referral (CCAR) program. For FY 2008, total projected funding for the CCAR program is \$1,735,651, including \$250,000 in Local Cash Match, for 42/41.5 SYE grant positions.</p> <p>Funds for the Child Care Quality Initiative Program are used to develop, expand, and deliver family preservation and family support services. The Virginia Department of Social Services allocates this funding to enhance the quality and supply of childcare services in the community. Total projected funding for the Child Care Quality Initiative Program for FY 2008 is \$101,406 for 1/1.0 SYE grant position.</p> <p>Funds for the Virginia Child Care Resource and Referral Network (VACCRRN), provided by the Virginia Department of Social Services, are used to enhance the quality of childcare resources and referral activities. Total projected funding for the VACCRRN program for FY 2008 is \$25,889.</p>					
VIEW Day Care (67607G)	4/4.0	\$282,177	\$28,217	\$253,960	\$0
<p>The Virginia Department of Social Services reimburses Fairfax County for childcare services provided by the School-Age Child Care program to families who are participating in VIEW, the state welfare reform program. The required Local Cash Match for this program is 10 percent.</p>					
<b>TOTAL – DEPARTMENT OF FAMILY SERVICES</b>	<b>209/206.75</b>	<b>\$22,009,290</b>	<b>\$2,139,753</b>	<b>\$19,274,598</b>	<b>\$594,939</b>
<b>Health Department</b>					
Immunization Action Plan (71006G)	0/0.0	\$74,797	\$0	\$74,797	\$0
<p>The U.S. Department of Health and Human Services Immunization Action Plan provides funding for outreach and education services regarding immunizations for children from low-income families within the community.</p>					
Women, Infants, and Children (71007G)	22/22.0	\$1,341,139	\$0	\$1,341,139	\$0
<p>The U.S. Department of Agriculture provides funding for the Women, Infants, and Children (WIC) Grant. This program provides food, nutrition education, and breastfeeding promotion for pregnant, postpartum, or breastfeeding women, infants, and children under the age of five.</p>					
Perinatal Health Services (71010G)	3/3.0	\$264,787	\$0	\$264,787	\$0
<p>The U.S. Department of Health and Human Services Perinatal Health Services Grant provides nutrition counseling for low-income pregnant women to reduce the incidence of low birth weight in Fairfax County. Funding is also used to support Alpha-fetal protein testing.</p>					
Anonymous Test Site (71011G)	0/0.0	\$18,000	\$0	\$18,000	\$0
<p>Funding from the Virginia Department of Health for the Anonymous Test Site Grant provides confidential information on HIV/AIDS and the location of facilities where HIV/AIDS tests are given. A testing clinic is held weekly where clients can receive testing and counseling without having to give their names.</p>					
Tuberculosis Grant (71014G)	2/2.0	\$120,000	\$0	\$120,000	\$0
<p>The Centers for Disease Control and Prevention Tuberculosis Control Program, administered by the Virginia Department of Health, Tuberculosis Control Division, provide funding to coordinate tuberculosis case investigation, case management, and reporting activity for Fairfax County. These efforts include timely reporting of newly diagnosed cases, monitoring the follow-up of tuberculosis suspects to ensure timely diagnosis and treatment, and assisting nursing staff with investigation of contact with active cases of tuberculosis in the County.</p>					
Family Planning – Title X (71024G)	0/0.0	\$30,000	\$0	\$30,000	\$0
<p>The Virginia Department of Health provides funding to cover the cost of pap smears for maternity clients. Pap smears screen for cervical cancer and vaginal/cervical infections.</p>					

## Fund 102 Federal/State Grant Fund

FY 2008 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2008 GRANT FUNDED POSITIONS/SYE	FY 2008 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
Emergency Preparedness and Response (EP&R) for Bioterrorism Grant (71025G)	2/2.0	\$191,404	\$0	\$191,404	\$0
<p>The Centers for Disease Control provide funding for Focus Area A of the Bioterrorism Grant through the Virginia Department of Health to fund a position that serves the Fairfax/Falls Church Health District. The major goal is to have an emergency response plan that is coordinated with local agencies, hospitals, physicians, and laboratories in the County and the region. For FY 2008, total projected funding for Focus Area A is \$111,788 for 1/1.0 SYE grant position.</p> <p>The Centers for Disease Control provide funding for Focus Area B of the Bioterrorism Grant through the Virginia Department of Health to fund a district epidemiologist who will provide surveillance and investigation of general communicable diseases, disease outbreaks, and other diseases of public health significance in the County and region. For FY 2008, total projected funding for Focus Area B is \$79,616 for 1/1.0 SYE grant position.</p>					
Community Arthritis Prevention and Control Project (71027G)	0/0.0	\$10,000	\$0	\$10,000	\$0
<p>The Centers for Disease Control provide funding through the Virginia Department of Health for a Community Arthritis Prevention and Control Project. The purpose of the project is to increase understanding of arthritis in some of its most common forms, to educate the community about the benefits of evidence-based intervention programs and select the interventions best suited for people with arthritis in Fairfax County, and to develop private and public partnerships to assist in promoting and marketing the availability of the programs.</p>					
Pandemic Influenza Grant (71028G)	0/0.0	\$292,976	\$0	\$292,976	\$0
<p>The Centers for Disease Control and Prevention provide funding through the Virginia Department of Health for the purpose of supporting pandemic influenza preparedness and response. The intended use of this funding is to enhance the current pandemic influenza planning activities in Fairfax County. Fairfax County has taken a coordinated approach in pandemic influenza planning, which includes planning and outreach activities and working with partners in hospitals and private practice.</p>					
<b>TOTAL – HEALTH DEPARTMENT</b>	<b>29/29.0</b>	<b>\$2,343,103</b>	<b>\$0</b>	<b>\$2,343,103</b>	<b>\$0</b>
<b>Circuit Court and Records</b>					
Circuit Court Preservation Grant (80002G)	0/0.0	\$11,328	\$0	\$11,328	\$0
<p>The Supreme Court of Virginia provides funding whereby loose court papers can be digitally reformatted and converted to security microfilm, allowing for preservation and permanent retention. The Library of Virginia is responsible for the conversion process, but as part of the grant, funding is awarded to the Circuit Court for supplies and limited-term support.</p>					
Alternative Dispute Resolution/Neutral Case Evaluation Grant (80003G)	1/1.0	\$40,426	\$0	\$40,426	\$0
<p>The Supreme Court of Virginia Alternative Dispute Resolution/Neutral Case Evaluation Grant provides funding for settlement conferences which allow judges and attorneys to settle lawsuits prior to trial.</p>					
<b>TOTAL – CIRCUIT COURT AND RECORDS</b>	<b>1/1.0</b>	<b>\$51,754</b>	<b>\$0</b>	<b>\$51,754</b>	<b>\$0</b>
<b>Juvenile and Domestic Relations District Court</b>					
Evening Reporting Center Grant (81022G)	1/1.0	\$185,731	\$0	\$185,731	\$0
<p>The Virginia Department of Criminal Justice Services has awarded funds to establish an Evening Reporting Center. The goal of the program is to provide a community-based alternative to detention for moderate and high-risk youth currently on probation who might otherwise be detained pending further court action. The 30 day program will provide highly structured group activities during the high-risk time period between 3 p.m. and 7 p.m., develop skills in youth that will support pro-social behaviors, and repair harm done to the community by providing community service opportunities. The project is collaboration between the Juvenile and Domestic Relations District Court, the Department of Community and Recreation Services, the Department of Systems Management, Adult Detention Services, and Fairfax County Public Schools. It should be noted that 1/0.75 SYE position supporting this grant is located in Agency 50, Department of Community and Recreation Services.</p>					

# Fund 102

## Federal/State Grant Fund

FY 2008 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2008 GRANT FUNDED POSITIONS/SYE	FY 2008 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
<b>General District Court</b>					
<b>Comprehensive Community Corrections Act Grant (85006G)</b>	9/9.0	\$651,838	\$0	\$651,838	\$0
The Court Services Division of the General District Court provides pre-trial and post-trial supervision of defendants and offenders in the community as mandated by the Comprehensive Community Corrections Act (CCCA) Grant. This award from the Virginia Department of Criminal Justice Services will continue to support 9/9.0 SYE grant positions that provide pretrial services, including supervision of staff in the Court Services Division and client services in the General District Court, and provide probation services in the General District Court and the Juvenile and Domestic Relations District Court.					
<b>Police Department</b>					
Seized Funds (90002G)	0/0.0	\$899,706	\$0	\$899,706	\$0
The Seized Funds Program provides additional funding for law enforcement activities under authority of the Comprehensive Crime Control Act of 1984 and the Anti-Drug Abuse Act of 1986. These funds are released by the Department of Justice from asset seizures stemming from illegal narcotics activity. The program serves residents of Fairfax County.					
Victim Witness Assistance (90016G)	5/5.0	\$178,460	\$17,846	\$160,614	\$0
The Virginia Department of Criminal Justice Services provides funding for the Victim Witness Assistance Program. This award provides funding to ensure that staffing levels are adequate to provide services. Required Local Cash Match for this program is 10 percent.					
Justice Assistance Grant (formerly Local Law Enforcement Block Grant) (90019G)	0/0.0	\$51,053	\$5,105	\$45,948	\$0
Formerly the Local Law Enforcement Block Grant program, the Justice Assistance Grant provides funding for the purpose of reducing crime and improving public safety. The program serves the residents of Fairfax County through the acquisition of equipment and technology and through personnel services funding to support law enforcement. Required Local Cash Match for this program is 10 percent.					
Someplace Safe (90025G)	1/1.0	\$59,570	\$14,893	\$44,677	\$0
The Virginia Department of Criminal Justice Services provides funding for the Victim Witness Unit's "Someplace Safe" Program, which provides a police response to domestic violence cases in Fairfax County. Required Local Cash Match for this program is 25 percent.					
Bulletproof Vest Program (90031G)	0/0.0	\$31,028	\$15,514	\$15,514	\$0
The U.S. Department of Justice, Bureau of Justice Assistance provides funding for the purchase of new or replacement ballistic vests for the protection of sworn law enforcement officers. One vest may be purchased per officer per year under the provisions of this program. Required Local Cash Match for this program is 50 percent.					
COPS Technology Program (90052G)	0/0.0	\$370,186	\$0	\$370,186	\$0
The U.S. Department of Justice provides grant funding for the continued development of technologies and automated systems that help law enforcement agencies prevent, respond to, and investigate crime.					
OJJDP Congressional Earmark-Gangs (90054G)	2/2.0	\$302,105	\$0	\$302,105	\$0
The U.S. Congress appropriates this funding for the Congressional District Gang Task Force. The purpose of the grant is to provide assistance to jurisdictions within the district in prosecuting and impacting gang activity through directed investigation and intelligence activity.					
DCJS-Byrne Grant for Crime Analysis (90058G)	0/0.0	\$76,325	\$19,082	\$57,243	\$0
The Virginia Department of Criminal Justice Services provides this funding for equipment to enhance the crime analysis function of the Fairfax County Police Department. There is a required Local Cash Match of 25 percent.					
DCJS-Byrne Grant for Recruiting and Retention (90064G)	0/0.0	\$20,000	\$5,000	\$15,000	\$0
The Virginia Department of Criminal Justice Services provides funding to improve recruitment and retention of law enforcement officers. There is a required Local Cash Match of 25 percent.					

## Fund 102 Federal/State Grant Fund

FY 2008 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2008 GRANT FUNDED POSITIONS/SYE	FY 2008 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
DMV Traffic Safety Programs (90067G)	0/0.0	\$100,000	\$0	\$100,000	\$0
<p>The Virginia Department of Motor Vehicles (DMV) provides funding to support the cost of an information and enforcement program targeting proper attention to traffic safety laws in Fairfax County. It should be noted that this grant reflects the totals formerly funded under seven separate grants, as the DMV chose to consolidate grant programs previously awarded separately into a single grant. The seven grants that have been consolidated include: 90022G (Smooth Operator), 90039G (District Challenge), 90043G (Click It or Ticket), 90044G (Speed/Racing Abatement), 90060G (Operation Strikeforce), 90061G (Pedestrian Safety), and 90063G (Traffic Safety Training Programs).</p>					
<b>TOTAL – POLICE DEPARTMENT</b>	<b>8/8.0</b>	<b>\$2,088,433</b>	<b>\$77,440</b>	<b>\$2,010,993</b>	<b>\$0</b>
<b>Fire and Rescue Department</b>					
Virginia Department of Fire Programs Fund Award (92001G)	8/8.0	\$2,265,000	\$0	\$2,265,000	\$0
<p>The Fire Programs Fund award provides funding for: fire services training; constructing, improving and expanding regional fire service training facilities; public fire safety education; purchasing firefighting equipment or firefighting apparatus; or purchasing protective clothing and protective equipment for firefighting personnel. Program revenues may not be used to supplant County funding for these activities. The program serves residents of Fairfax County, as well as the towns of Clifton and Herndon.</p>					
Two-for-Life/Four-for-Life (92004G)	0/0.0	\$800,000	\$0	\$800,000	\$0
<p>The Virginia Department of Health, Division of Emergency Services Two-for-Life Program is funded from the \$2 fee included as part of the annual Virginia motor vehicle registration. Funds are set aside by the Commonwealth for local jurisdictions for emergency medical services purposes, including the training of Emergency Medical Services (EMS) personnel and the purchase of necessary equipment and supplies. Funds are allocated based on the vehicle registrations processed in each locality. Effective July 2002, the amount collected was changed to \$4 per vehicle. However, all additional funds were retained by the Commonwealth for the first two disbursement periods. In FY 2006, the third disbursement period, the Commonwealth retained \$3.45 million, thereby only partially increasing the local share. In FY 2007, it is anticipated that approximately \$1.0 million will be retained. In FY 2008, it is anticipated that the full disbursement will be received.</p>					
Assistance to Firefighters Act Grant Program (92020G)	0/0.0	\$100,000	\$30,000	\$70,000	\$0
<p>The primary goal of the Assistance to Firefighters Grants is to meet the firefighting and emergency response needs of fire departments and nonaffiliated emergency medical services organizations. Awards are made to local fire departments on a competitive basis. Eligible categories for a specific award period are determined by the Federal Emergency Management Agency (FEMA). Categories include training, wellness and fitness programs, vehicles, equipment, personal protective equipment, and fire prevention programs. Required Local Cash Match for this program is 30 percent.</p>					
Urban Search and Rescue (92100G Series)	3/3.0	\$700,000	\$0	\$700,000	\$0
<p>The responsibilities and procedures for national urban search and rescue activities under the Robert T. Stafford Disaster Relief Emergency Act are set forth in a cooperative agreement between the Federal Emergency Management Agency (FEMA) and the County. Funding is provided to enhance, support, and maintain the readiness of the Department's Urban Search and Rescue Team, equipment cache, and medical supplies.</p>					
Urban Search and Rescue Activations (92200G Series)	0/0.0	\$1,500,000	\$0	\$1,500,000	\$0
<p>The responsibilities and procedures for national urban search and rescue activities provided by the Department's Urban Search and Rescue Team and National Medical Emergency Response Team are identified in memorandums of agreement with the Federal Emergency Management Agency (FEMA). Activities are performed at the request of a government agency and are provided at the option of the local jurisdiction. Upon activation, an appropriation is necessary to cover initial expenses for procuring or replacing emergency supplies and to cover Personnel Services expenditures. All expenditures related to activations are reimbursed by the appropriate agency requesting the deployment. This appropriation is restricted to the necessary expenditures resulting from the activation of the Fairfax County Urban Search and Rescue Team (VA-TF1) and the National Medical Emergency Response Team.</p>					



## Fund 102 Federal/State Grant Fund

FY 2008 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
PROGRAM	FY 2008 GRANT FUNDED POSITIONS/SYE	FY 2008 TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
International Urban Search and Rescue (92300G Series)	6/6.0	\$1,770,000	\$120,000	\$1,650,000	\$0
<p>A memorandum with the U.S. Agency for International Development (USAID), Office of Foreign Disaster Assistance (OFDA) exists to provide emergency urban search and rescue services internationally. Funding is provided to enhance, support, and maintain the readiness of the Department's Urban Search and Rescue Team, equipment cache, and medical supplies. The last year of a five-year agreement is anticipated to begin in FY 2007. The total value of this agreement over the five-year grant period (exclusive of deployment costs) exceeds \$3,000,000. Application will be made to enter into another multi-year agreement and it is anticipated that OFDA will make the base year award in FY 2008. Based on the current award, required Local Cash Match for this program is 25 percent of personnel-related costs, including overtime.</p>					
International Urban Search and Rescue Activations (92400G Series)	0/0.0	\$1,000,000	\$0	\$1,000,000	\$0
<p>The responsibilities and procedures for international urban search and rescue activities provided by the Department's Urban Search and Rescue Team are identified in a memorandum of agreement with the Office of Foreign Disaster Assistance (OFDA). Activities are performed at the request of a government agency and are provided at the option of the local jurisdiction. Upon activation, an appropriation is necessary to cover initial expenses for procuring or replacing emergency supplies and to cover Personnel Services expenditures. All expenditures related to an activation are reimbursed by the appropriate agency requesting the deployment. This appropriation is restricted to the necessary expenditures resulting from the activation of the Fairfax County Urban Search and Rescue Team (USAID SAR 1).</p>					
<b>TOTAL – FIRE AND RESCUE DEPARTMENT</b>	<b>17/17.0</b>	<b>\$8,135,000</b>	<b>\$150,000</b>	<b>\$7,985,000</b>	<b>\$0</b>
<b>Emergency Preparedness</b>					
<b>Department of Homeland Security First Responder Programs</b>	<b>0/0.0</b>	<b>\$10,000,000</b>	<b>\$0</b>	<b>\$10,000,000</b>	<b>\$0</b>
<p>The Department of Homeland Security (DHS) funds several initiatives to support state and local emergency preparedness efforts through its First Responder Programs, including the Urban Areas Security Initiative (UASI) program and Homeland Security Grant Program. The purpose of the UASI program is to allow local governments to enhance capabilities in the areas of law enforcement, emergency medical services, emergency management, fire service, public works, public safety communications, and public health through the purchase of response equipment that will be necessary to prepare for and respond to emergencies arising out of terrorist or other mass casualty events affecting public safety. The purpose of the Homeland Security Grant Program is to enhance the capacity of state and local emergency responders to prevent, respond to, and recover from a weapons of mass destruction terrorism incident involving chemical, biological, radiological, nuclear, and explosive devices and cyber attacks. The Homeland Security Grant Program combines several previous grants into one program, including the State Homeland Security Program, Law Enforcement Terrorism Prevention Program, and Citizens Corps Grant program. It is anticipated that Fairfax County will receive at least \$10,000,000 in FY 2008 through the DHS First Responder Programs. Agencies receiving these awards will formally notify the Board of Supervisors and obtain the Board's concurrence prior to spending funds.</p>					
<b>Fund 102 Summary</b>					
<i>Reserve for Anticipated Grants (subtotal of grants in above table)</i>	291/288.5	\$56,849,555	\$4,218,491	\$51,900,097	\$730,967
<i>Reserve for Unanticipated Grants</i>	0/0.0	\$1,075,000	\$75,000	\$1,000,000	\$0
<b>TOTAL RESERVES</b>	<b>291/288.5</b>	<b>\$57,924,555</b>	<b>\$4,293,491</b>	<b>\$52,900,097</b>	<b>\$730,967</b>
<i>TOTAL APPROPRIATED DIRECTLY TO AGENCIES</i>	0/0.0	\$667,495	\$652,421	\$15,074	\$0
<b>TOTAL FUND<sup>1</sup></b>	<b>291/288.5</b>	<b>\$58,592,050</b>	<b>\$4,945,912</b>	<b>\$52,915,171</b>	<b>\$730,967</b>

<sup>1</sup> The total number of grant positions in Fund 102, Federal/State Grant Fund, includes 2/2.0 SYE additional positions (1/1.0 SYE Training and Exercise Coordinator and 1/1.0 SYE NIMS Compliance Manager) that are not summarized in the *Anticipated Grant Awards* table. These positions in the Office of Emergency Management are associated with the Urban Areas Security Initiative Grant (02917G). Although additional grant funding for these positions is not anticipated in FY 2008, the grant periods for awards already received extend through FY 2008, thus allowing the positions to continue through FY 2008. Therefore, the overall position total in Fund 102, Federal/State Grant Fund, is 293/290.5 SYE.

# Fund 102 Federal/State Grant Fund

## Agency Position Summary

293 Grant Positions / 290.5 Grant Staff Years

### Position Detail Information

<p><b><u>OFFICE OF THE COUNTY EXECUTIVE</u></b>  <b>Project Discovery (02003G)</b>            1 Management Analyst III            1 Position            1.0 Staff Year</p>	<p><b>Evening Reporting Center (81022G)</b>            1 Park/Recreation Specialist I, PT            1 Position            0.75 Staff Year</p>	<p><b>Independent Living Initiatives (67500G)</b>            1 Social Worker III            1 Position            1.0 Staff Year</p>
<p><b><u>OFFICE OF HUMAN RIGHTS</u></b>  <b>EEOC (39005G)</b>            3 Human Rights Specialists II            1 Administrative Assistant I            4 Positions            4.0 Staff Years</p>	<p><b><u>DEPARTMENT OF FAMILY SERVICES</u></b>  <b>WIA Adult Program (67300G)</b>            1 Program Manager            2 Human Service Workers IV            6 Human Service Workers III            1 Administrative Assistant III            2 Administrative Assistants II            12 Positions            12.0 Staff Years</p>	<p><b>Foster and Adoptive Parent Training (67501G)</b>            2 Social Workers III            2 Social Workers II            4 Positions            4.0 Staff Years</p>
<p><b><u>DEPARTMENT OF TRANSPORTATION</u></b>  <b>Marketing and Ridesharing Program (40001G)</b>            1 Information Officer III            1 Transportation Planner II            1 Graphic Artist III            1 Planning Technician I            2 Administrative Assistants II            6 Positions            6.0 Staff Years</p>	<p><b>WIA Youth Program (67302G)</b>            1 Human Service Worker IV            5 Human Service Workers II            1 Administrative Assistant II            7 Positions            7.0 Staff Years</p>	<p><b>Community Housing and Resource Program (67503G)</b>            1 Management Analyst III            1 Administrative Assistant III            2 Positions            2.0 Staff Years</p>
<p><b>Employer Outreach Program (40013G)</b>            1 Transportation Planner II            1 Transportation Planner I            2 Positions            2.0 Staff Years</p>	<p><b>WIA Dislocated Worker Program (67304G)</b>            1 Management Analyst II            1 Human Service Worker IV            10 Human Service Workers III            12 Positions            12.0 Staff Years</p>	<p><b>VISSTA (67510G)</b>            1 Management Analyst III            5 Administrative Assistants IV            6 Positions            6.0 Staff Years</p>
<p><b>Dulles Corridor Enhancements (40016G)</b>            1 Transportation Planner II            1 Position            1.0 Staff Year</p>	<p><b>Fraud FREE Program (67312G)</b>            2 Human Service Workers III            2 Human Service Workers II            4 Positions            4.0 Staff Years</p>	<p><b>Foster Care and Adoption Staffing (67513G)</b>            1 Senior Social Work Supervisor            1 Management Analyst I            9 Social Workers III            7 Social Workers II            1 Human Services Coordinator II            3 Administrative Assistants III            22 Positions            22.0 Staff Years</p>
<p><b><u>DEPARTMENT OF COMMUNITY AND RECREATION SERVICES</u></b>  <b>Youth Smoking Prevention (50009G)</b>            1 Park/Recreation Specialist I            1 Position            1.0 Staff Year</p>	<p><b>Fairfax Bridges to Success (67325G)</b>            2 Human Service Workers III            1 Human Service Worker II            3 Positions            3.0 Staff Years</p>	<p><b>Promoting Safe and Stable Families (67516G)</b>            1 Management Analyst II, PT            3 Social Workers III            3 Social Workers II            1 Human Services Coordinator II            1 Administrative Assistant II            9 Positions            8.5 Staff Years</p>
<p><b>Joey Pizzano Memorial Fund (50012G)</b>            1 Park/Recreation Specialist I            1 Position            1.0 Staff Year</p>	<p><b>Inova Health System (67329G)</b>            1 Human Service Worker IV            1 Human Service Worker III            7 Human Service Workers II            1 Administrative Assistant II            10 Positions            10.0 Staff Years</p>	

# Fund 102

## Federal/State Grant Fund

**Program Improvement Plan (67517G)**

2 Social Workers III  
 1 Human Services Coordinator II  
 3 Positions  
 3.0 Staff Years

**USDA Child Care Food Program (67600G)**

1 Child Care Specialist III  
 3 Child Care Specialists I, 2 PT  
 1 Business Analyst II  
 1 Administrative Assistant V  
 1 Administrative Assistant III  
 1 Human Services Assistant  
 8 Positions  
 7.25 Staff Years

**Head Start Federal Program (67602G)**

1 Management Analyst III  
 1 Management Analyst II  
 1 Head Start Coordinator  
 1 Public Health Nurse III  
 3 Child Care Specialists II  
 1 Child Care Specialist I  
 3 Human Service Workers II  
 7 Day Care Center Teachers II  
 8 Day Care Center Teachers I  
 2 Day Care Center Aides, 1 PT  
 2 Administrative Assistants IV  
 1 Administrative Assistant III  
 1 Human Services Assistant  
 1 Cook's Aide  
 33 Positions  
 32.5 Staff Years

**Virginia Preschool Initiative (67604G)**

1 Child Care Specialist II  
 1 Position  
 1.0 Staff Year

**Child Care Assist. Program (67605G)**

1 Management Analyst III  
 1 Management Analyst II, PT  
 1 Child Care Program Adm. I  
 1 Business Analyst II  
 1 Business Analyst I  
 1 Child Care Specialist II  
 12 Child Care Specialists I  
 1 Human Service Worker II  
 14 Human Service Workers I  
 6 Human Services Assistants  
 1 Administrative Assistant III  
 3 Administrative Assistants II  
 43 Positions  
 42.5 Staff Years

**VIEW Day Care (67607G)**

2 Child Care Specialists III  
 2 Day Care Center Teachers I  
 4 Positions  
 4.0 Staff Years

**Early Head Start (67610G)**

1 Head Start Coordinator  
 1 Business Analyst I  
 1 Child Care Specialist III  
 3 Child Care Specialists II  
 6 Child Care Specialists I  
 5 Day Care Center Teachers II  
 6 Day Care Center Teachers I  
 1 Administrative Assistant III  
 1 Cook's Aide  
 25 Positions  
 25.0 Staff Years

**HEALTH DEPARTMENT**

**WIC (71007G)**

1 Nutrition Program Supervisor  
 1 Sr. Public Health Nutritionist  
 7 Public Health Nutritionists  
 7 Nutritionist Assistants  
 6 Administrative Assistants II  
 22 Positions  
 22.0 Staff Years

**Perinatal Health Services (71010G)**

3 Human Services Assistants  
 3 Positions  
 3.0 Staff Years

**Tuberculosis Grant (71014G)**

1 Public Health Nurse III  
 1 Human Services Assistant  
 2 Positions  
 2.0 Staff Years

**EP&R for Bioterrorism Grant (71025G)**

1 Management Analyst III  
 1 Management Analyst II  
 2 Positions  
 2.0 Staff Years

**CIRCUIT COURT AND RECORDS**

**Neutral Case Evaluation (80003G)**

1 Administrative Assistant IV  
 1 Position  
 1.0 Staff Year

**JUVENILE AND DOMESTIC**

**RELATIONS DISTRICT COURT**

**Evening Reporting Center (81022G)**

1 Probation Counselor III  
 1 Position  
 1.0 Staff Year

**GENERAL DISTRICT COURT**

**CCCA Grant (85006G)**

1 Probation Counselor III  
 6 Probation Counselors II  
 1 Probation Supervisor I  
 1 Administrative Assistant II  
 9 Positions  
 9.0 Staff Years

**POLICE DEPARTMENT**

**Victim Witness Assistance (90016G)**

1 Probation Counselor III  
 3 Probation Counselors II  
 1 Human Services Assistant  
 5 Positions  
 5.0 Staff Years

**Someplace Safe (90025G)**

1 Probation Counselor II  
 1 Position  
 1.0 Staff Year

**OJJDP Congressional Earmark-Gangs (90054G)**

1 Police Second Lieutenant  
 1 Police Officer II  
 2 Positions  
 2.0 Staff Years

**FIRE AND RESCUE DEPARTMENT**

**Fire Programs (92001G)**

1 Fire Battalion Chief  
 2 Fire Lieutenants  
 1 Management Analyst I  
 1 Fire Technician  
 2 Life Safety Education Specialists  
 1 Photographic Specialist  
 8 Positions  
 8.0 Staff Years

**Urban Search & Rescue (92105G)**

1 Accountant III  
 1 Fire Technician  
 1 Administrative Assistant III  
 3 Positions  
 3.0 Staff Years

**International Search & Rescue (92304G)**

1 Fire Battalion Chief  
 1 Program and Procedures Coord.  
 1 US&R Training Coordinator  
 1 US&R Data and Records Coord.  
 1 Administrative Assistant IV  
 1 Warehouse Specialist  
 6 Positions  
 6.0 Staff Years

**OFFICE OF EMERGENCY**

**MANAGEMENT**

**Urban Areas Security Initiative Grant (02917G)**

1 NIMS Compliance Manager  
 1 Training and Exercise Coord.  
 2 Positions  
 2.0 Staff Years

PT Denotes Part Time

# Fund 102

## Federal/State Grant Fund

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 102, Federal/State Grant Fund

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance<sup>1</sup></b>	<b>\$13,766,400</b>	<b>\$239,103</b>	<b>\$23,237,963</b>	<b>\$240,464</b>	<b>\$257,130</b>
Revenue:					
Federal Funds	\$53,867,176	\$734,926	\$92,178,826	\$15,074	\$15,074
State Funds	8,114,177	0	6,808,258	0	0
Local Cash Match	0	0	0	0	0
Other Match	5,789,405	1,874,781	7,532,415	652,421	652,421
Other Non-profit Grants	171,495	0	185,286	0	0
Seized Funds	1,327,947	0	280,000	0	0
Interest - Seized Funds	60,478	0	0	0	0
Interest - Fire Programs Funds	141,130	0	0	0	0
Miscellaneous Revenue	774,433	0	855,636	0	0
Funding	0	59,270,383	33,311,079	53,631,064	53,631,064
<b>Total Revenue</b>	<b>\$70,246,241</b>	<b>\$61,880,090</b>	<b>\$141,151,500</b>	<b>\$54,298,559</b>	<b>\$54,298,559</b>
Transfers In:					
General Fund (001)					
Local Cash Match	\$2,639,032	\$0	\$2,387,000	\$0	\$0
Reserve for Estimated Local Cash Match	6,852,625	5,476,204	2,089,204	4,293,491	4,293,491
<b>Total Transfers In</b>	<b>\$9,491,657</b>	<b>\$5,476,204</b>	<b>\$4,476,204</b>	<b>\$4,293,491</b>	<b>\$4,293,491</b>
<b>Total Available</b>	<b>\$93,504,298</b>	<b>\$67,595,397</b>	<b>\$168,865,667</b>	<b>\$58,832,514</b>	<b>\$58,849,180</b>

# Fund 102

## Federal/State Grant Fund

### FUND STATEMENT

#### Fund Type G10, Special Revenue Funds

#### Fund 102, Federal/State Grant Fund

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Expenditures:					
Emergency Preparedness <sup>2</sup>	\$24,504,503	\$0	\$20,706,542	\$0	\$0
Office of County Executive	318,299	0	446,752	0	0
Economic Development Authority	0	0	0	0	0
Capital Facilities	2,032,114	0	30,579,665	0	0
Department of Housing and Community Development	1,239,077	0	2,740,070	0	0
Office of Human Rights	54,879	0	540,309	0	0
Department of Transportation	780,786	0	1,481,021	0	0
Department of Community and Recreation Services	268,185	0	409,201	0	0
Fairfax County Public Library	174,457	0	98,140	0	0
Department of Family Services	23,799,434	0	35,198,958	0	0
Department of Systems Management for Human Services	13,820	0	36,180	0	0
Health Department	2,089,553	0	3,113,549	0	0
Circuit Court and Records	38,522	0	51,050	0	0
Juvenile and Domestic Relations District Court	234,771	0	2,751,692	0	0
Commonwealth's Attorney	0	0	277,812	0	0
General District Court	577,793	0	663,732	0	0
Police Department	8,604,224	2,609,707	15,027,612	667,495	667,495
Office of the Sheriff	33,517	0	82	0	0
Fire and Rescue Department	5,502,401	0	15,494,101	0	0
Unclassified Administrative Expenses	0	64,746,587	38,992,069	57,924,555	57,924,555
<b>Total Expenditures</b>	<b>\$70,266,335</b>	<b>\$67,356,294</b>	<b>\$168,608,537</b>	<b>\$58,592,050</b>	<b>\$58,592,050</b>
<b>Total Disbursements</b>	<b>\$70,266,335</b>	<b>\$67,356,294</b>	<b>\$168,608,537</b>	<b>\$58,592,050</b>	<b>\$58,592,050</b>
<b>Ending Balance<sup>3</sup></b>	<b>\$23,237,963</b>	<b>\$239,103</b>	<b>\$257,130</b>	<b>\$240,464</b>	<b>\$257,130</b>

<sup>1</sup> The FY 2007 Revised Budget Plan Beginning Balance reflects \$6,852,625 in Local Cash Match carried over from FY 2006, including \$3,260,839 in Local Cash Match previously appropriated to agencies but not yet expended and \$3,591,786 in the Reserve for Estimated Local Cash Match consisting of the balance of the Reserve not used during FY 2006 plus Local Cash Match returned to the Reserve as the result of grant closeouts. Thus, the total Reserve for Estimated Local Cash Match in FY 2007 is \$5,680,990.

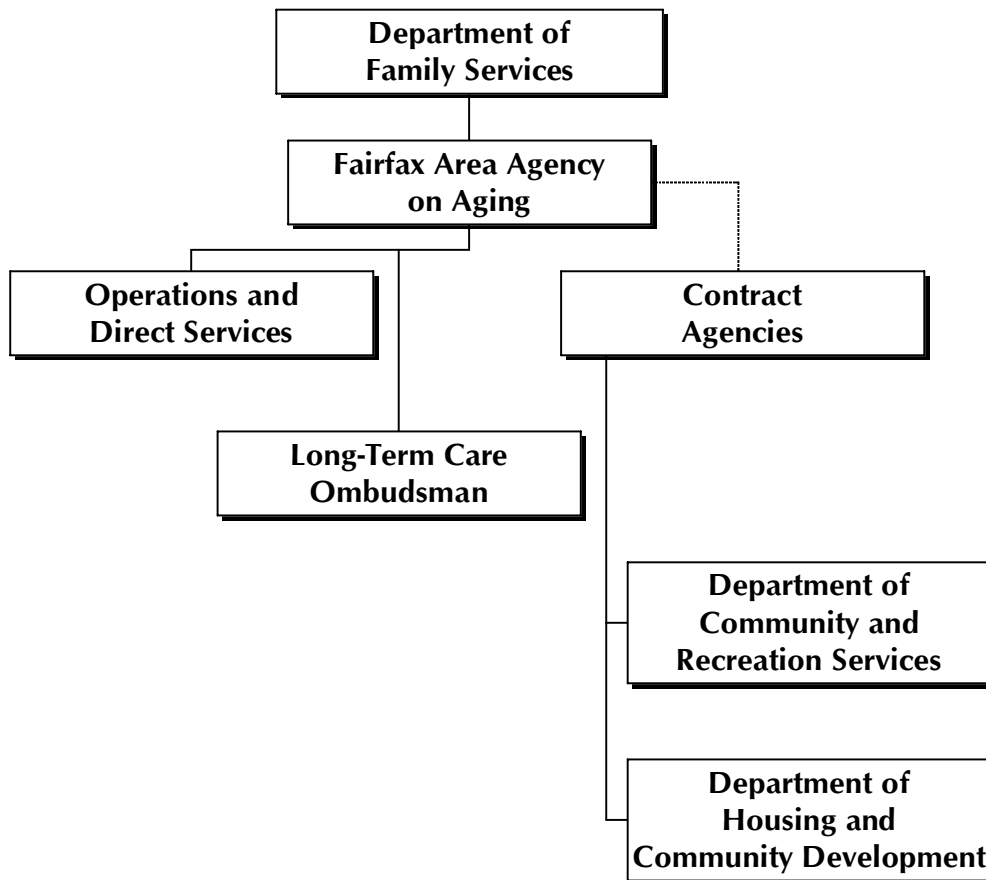
<sup>2</sup> Emergency Preparedness grant funding is reflected as a separate category in order to centrally identify grant funds earmarked for security and emergency preparedness requirements. Agencies involved in this effort include the Office of Public Affairs, Department of Purchasing and Supply Management, Facilities Management Department, Department of Public Works and Environmental Services, Department of Transportation, Department of Family Services, Department of Information Technology, Health Department, Police Department, Office of the Sheriff, Fire and Rescue Department, and the Office of Emergency Management.

<sup>3</sup> The Ending Balance in Fund 102, Federal/State Grant Fund, fluctuates primarily due to timing, as some revenues received late in the fiscal year have not been by spent by June 30 as the time period for spending grant funds often continues beyond the end of the fiscal year.

# Fund 103

## Aging Grants and Programs

---



To promote and sustain a high quality of life for older persons residing in Fairfax County by offering a mixture of services, provided through the public and private sectors, that maximize personal choice, dignity and independence.

### **Focus**

Fund 103, Aging Grants and Programs, serves as the fiscal entity for federal and state grants awarded to the County primarily through the Virginia Department for the Aging. Grant funds are received and administered by the Fairfax Area Agency on Aging (FAAA), part of the Adult and Aging Division within the Department of Family Services (DFS). Deriving its purpose and structure from the Federal Older Americans Act, which established local area agencies on aging, FAAA exists to provide community leadership on aging issues and to promote community-based programs and activities that enhance the quality of life for the elderly and their caregivers. In addition to playing a key role linking practice and policy, FAAA serves as the focal point for the network of county and private sector agencies serving the elderly. FAAA helps seniors remain in the community through the administration and coordination of social service programs for older persons whose needs are varied and may require intervention by one or more agency programs.

The Virginia Department for the Aging serves as the oversight agency for the FAAA as well as a pass-through entity for state general funds, federal Older Americans Act and United States Department of Agriculture funds. In addition, the FAAA receives funding from Fairfax County as well as the cities of Fairfax and Falls Church. It should be noted that one of FAAA's programs, the Northern Virginia Long-Term Care Ombudsman Program, is a regional program that also serves the City of Alexandria, Loudoun County, Arlington County and Prince William County. As such, these member jurisdictions also provide funding to support the Long-Term Care Ombudsman Program. FAAA program revenue is also generated from payments made for some grant

## Fund 103

# Aging Grants and Programs

program services such as Congregate Meals and Home-Delivered Meals, and from private corporate donations.

The Fairfax Area Commission on Aging (COA), appointed by the Board of Supervisors and the cities of Fairfax and Falls Church, serves as the official advisory body to the FAAA, the Board of Supervisors and the City Councils of Fairfax and Falls Church regarding local long-term care issues, legislative concerns, fiscal requirements, and program and policy issues. COA members are also involved in the Long-Term Care Coordinating Council charged with implementing the strategic plan of the Citizen's Task Force for Long-Term Care. In a study of long-term care issues, the Citizen's Task Force found that the greatest barrier to services is lack of information on existing services and how to access them. The Task Force strongly recommended in 2002 strategies to maximize service resources through information and communication. Improved awareness, information and communication are among FAAA's primary goals and the FAAA has been working closely with the Long Term Care Coordinating Council, the group implementing the Citizen Task Force's recommendations, on these issues.

### THINKING STRATEGICALLY

Strategic issues for the department include:

- Increasing public awareness;
- Connecting people to services;
- Promoting independent and supportive living;
- Improving an expanding long-term care workforce; and
- Creating a long-term care delivery system.

Given that the vast majority of seniors would prefer to remain in their own homes, as well as the high cost and limited supply of nursing homes and assisted living facilities, FAAA provides a continuum of free and affordable services so that individuals can remain living independently as long as possible. To this end, FAAA provides community-based services such as case management/consultation services; legal assistance; insurance counseling; transportation; information and referral; fan care and cooling assistance; volunteer home services; home-delivered meals; nutritional supplements; and congregate meals. For those seniors who cannot live independently in the community, staff and volunteers with FAAA's Long-Term Care Ombudsman Program work with residents, families, and area nursing and assisted living facilities to provide information, assistance and mediation to ensure that residents' rights are being upheld.

Key environmental components driving the FAAA's future direction and strategic planning are the rapidly increasing numbers of older adults in the Fairfax area; the changing needs and definition of the older adult population; the growing diversity of ethnicity, culture and language of older adults; emerging local and national initiatives to support the family caregiver; the shortage of long-term care providers; and the increasing demand for services to older adults given local, state and national budget constraints.

- ◆ *Rapidly increasing numbers of older adults as a portion of the Fairfax County overall population.* Fairfax County will experience a steady increase in the number and percentage of persons age 65 and older through 2010 due to longer life spans and the number of persons currently between 60 and 65 years old who are expected to remain County residents. Persons 65 years and older are projected to increase in number and as a proportion of Fairfax County's total population. By 2010, this age group will be 9.2 percent of the County's total population, increasing to 104,400. The number of older adults will expand more rapidly in the County after 2010 because the oldest baby boomers will reach age 65 in 2011, increasing the rate of growth of this age group. By 2020, it is projected that there will be 138,600 persons age 65 and older living in Fairfax County and they will be 11.6 percent of the total population.
- ◆ *Strong growth in the target population as well as a changing definitions and needs of Fairfax County's older adults.* The proportion of seniors with disabilities increases dramatically with age. In 2000, while only 7.1 percent of persons 5 to 20 years have one or more disabilities, over 22 percent of non-institutionalized persons age 65 to 74 have one or more disabilities; 41.4 percent of those ages 75 to 84 have one or more disabilities, and nearly three quarters of those age 85 and older have at least one disability. Of those age 85 years and older, one-third have a self-care disability and more than half have

## Fund 103

### Aging Grants and Programs

---


a disability that limits their ability to go outside their home. Society's definition of "senior" may evolve according to the changing expectations of different age groups and their ability to maintain their independence. This is seen in the changing age eligibility criteria to access "senior programs." Because the oldest baby boomers will turn 75 in 2021, the need for assistive services and programs will accelerate sometime after 2020. The most rapid growth of the 85 years and older population will occur between 2030 and 2050. It is this age group that needs the most assistance with daily living.

- ◆ *Growing diversity of ethnicity, culture, and language of persons age 65 and older in the Fairfax area.* Although the senior population is not as diverse as the general population in the County, it is becoming more so. In 2000, 18 percent of residents age 65 and older were racial and/or Hispanic minorities. However, among persons age 65 and older speaking a language other than English at home, more than a quarter lived in households that were linguistically isolated in 2000. Outreach to the County's diverse older adults is difficult, especially for those without identified leaders and those relatively small in number. Programs such as home-based and congregate meals have already undergone changes to reflect the diversity of nutritional needs, comfort foods, and health conditions and will continue to change to meet a growing need.
- ◆ *Supporting changing needs and population characteristics among family caregivers.* Recognizing the importance of the family caregiver in caring for a rapidly growing senior population, the federal government has provided funds enabling localities to provide enhanced services for family caregivers such as public information, support groups, adult day care, emergency services, respite care, and assisted transportation. With increasing life expectancies, more of the working-age population may find themselves a part of the "sandwich" generation, those caring for both children and elders. These caregivers may care for their elders for a longer period of time. Also, it is increasingly prevalent in the County that more grandparents are caring for a minor child. Services and support to meet the needs of these caregivers are different than those who are caregivers of older adult spouses and family members.
- ◆ *The shortage of long-term care providers requires new strategies for recruitment and retention of workers and a greater awareness and accessibility of assistive devices.* Low pay and lack of health insurance and available/affordable transportation as well as absence of a clear career ladder result in fewer service providers. Thus, new strategies are needed to recruit and retain home care workers/providers. Assistive technology is an increasing trend in meeting some of the needs of persons who could remain at home with the help of low-tech and high-tech solutions for reducing falls and injury in the home, improving safety for those living alone, monitoring health and assisting with daily living activities.
- ◆ *Budgetary constraints at the local, state and federal levels have resulted in flat or reduced funding levels at the same time demand for service is rising.* With the current and projected growth in the senior adult population, requests for adult day care services, congregate meals, home-delivered meals and home-based assistance with daily living activities are increasing at a faster rate than the funding available to provide these services. In addition, outreach to the underserved populations of elders, including minorities, increases the demand for services. In an effort to address the increased demand, in FY 2007 the Congregate Meals program began at the new Braddock Glen Assisted Living Facility and the new Braddock Glen Adult Day Health Care Center; two additional home-delivered meals routes were added; and an additional 1/1.0 SYE grant position was created focusing on expanding untapped volunteer opportunities. In FY 2008 two home-delivered ethnic meals routes will be added due to savings from the implementation of the cluster care model of service delivery. While FAAA will continue to maximize and diversify resources, such as recruiting more volunteers, applying for grant and corporate funding, accepting private donations, and charging fees on a sliding-scale basis for some services, additional demand for services may result in service caps and/or institution of waiting lists for services.






## Fund 103 Aging Grants and Programs



### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Continue to provide support for the new Committee on Aging of the Board of Supervisors by Area Agency on Aging staff, which focuses on creating and maintaining livable, aging-friendly communities.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Continue partnering with the Office of the Sheriff on the Project Lifesaver program to track (using wrist transmitters) and quickly locate at-risk consumers who persistently wander from their homes. Project Lifesaver, which was successful in its initial pilot phase, has become a public service to frequent wanderers, saving lives and alleviating caregiver distress.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Conducted training sessions to 2,221 individuals on the federal government's new Medicare Part D through the Virginia Insurance Counseling and Assistance Program (VICAP) within the Area Agency on Aging. Counseled 1,193 individuals on their specific insurance and prescription benefit options in FY 2006 and trained Human Services staff about the impact and opportunities through Medicare Part D.	<input checked="" type="checkbox"/>	
Received the 2006 National Association of Counties' (NACo) Acts of Caring Award for the Northern Virginia Long-Term Care Ombudsman Program for recruiting and supporting volunteers who assist persons in nursing and assisted living facilities.	<input checked="" type="checkbox"/>	
Received a national achievement award for Ombudsmen On-Line, administered by the Northern Virginia Long-Term Care Ombudsman Program, enabling seniors and their caregivers 24/7 access to information on issues in specific nursing homes in the area.	<input checked="" type="checkbox"/>	
Received an award from the National Association of Area Agencies on Aging as one of six of the most innovative programs in the country through the implementation of the cluster care volunteer model of service delivery.	<input checked="" type="checkbox"/>	
Initiate a program for Adult and Aging Services staff to accompany Emergency Medical Services workers as responders to calls from long-term care facilities.		<input checked="" type="checkbox"/>
Pilot a community outreach program to increase awareness of County services among seniors. The project will involve providing free in-home assessments to identify an individual's needs and provide initial referrals to maintain independence.		<input checked="" type="checkbox"/>

## Fund 103 Aging Grants and Programs

 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Updated and expanded a directory of the County's services. The directory is available in six languages and will help community organizations that assist culturally diverse older adult populations to refer them to County services.	<input checked="" type="checkbox"/>	
Developed a Family Caregiver program including support groups, respite care, assisted transportation services, and an Internet-based listserve for caregivers. Developing a caregiver seminar in Vietnamese. Will continue to partner with the Fairfax Caregiver Seminar Consortium to conduct a series of family caregiver seminars. Twelve seminars were held in spring 2006 and twelve in fall 2006.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Identify the impact on the senior and disabled populations of several recently completed transportation studies. Initiate next steps as part of a high level multi-agency transportation planning committee.		<input checked="" type="checkbox"/>
Continue to promote extensive information online about available resources and services through the SeniorNavigator Web site. The Fairfax Area Agency on Aging is the lead for this collaborative project, which is an initiative of the Long-Term Care Coordinating Council.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
 <b>Maintaining Healthy Economies</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Develop an informational presentation with accompanying materials to County employees about volunteering during retirement. The presentation will be part of the retirement planning seminar.		<input checked="" type="checkbox"/>
 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Implemented a Vietnamese Meals on Wheels program to improve the nutrition of homebound elderly. Received a national achievement award for the collaborative Korean Meals on Wheels program. Developing a Middle Eastern Meals On Wheels program.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Adding two new home-delivered ethnic meals routes to reflect the diversity of nutritional needs among seniors in the County.		<input checked="" type="checkbox"/>
Partnered with Korean Central Presbyterian Church to train volunteers to use SeniorNavigator and to identify and refer seniors who need County services.	<input checked="" type="checkbox"/>	
Developed support groups for grandparents raising minor children through a partnership of the Department of Family Services' Area Agency on Aging and Children, Youth, and Families divisions and Fairfax County Public Schools. The kinship care partnership is developing a new Kinship Care Guide, newsletter, and respite care program for grandparents raising minor children.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>

## Fund 103 Aging Grants and Programs

 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Received a national achievement award for Annual Legislative Breakfast Forums as part of the Northern Virginia Aging Network (NVAN) that encourages senior advocates to work with lawmakers on senior issues.	<input checked="" type="checkbox"/>	
Plan to offer a Respite Day to grandparents and other relatives caring for children to offer safe and fun child care so they are able to enjoy some free time. Community and Recreation Services is coordinating a full day of activities for the children.		<input checked="" type="checkbox"/>
 <b>Exercising Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Continue to provide volunteer opportunities, recruitment, screening, training and support for over 2,500 volunteers to meet the needs of older adults. The NACo Acts of Caring Award-winning volunteers provided 90,954 hours of service in FY 2006 valued at nearly \$2 million.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Due to recent success, continue the implementation of the cluster care model of service delivery that incorporates task-based home care, greater emphasis on home-delivered meals, and volunteer services. As a result, DFS has realized significant savings that have been reinvested in other programs serving seniors and adults with disabilities.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>

### Budget and Staff Resources

<b>Agency Summary</b>					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Grant	42/ 41	43/ 42	50/ 49	49/ 48	50/ 49
Expenditures:					
Personnel Services	\$2,539,677	\$2,948,883	\$4,486,967	\$3,501,107	\$3,501,107
Operating Expenses	2,654,424	3,297,039	4,178,220	3,412,973	3,412,973
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$5,194,101</b>	<b>\$6,245,922</b>	<b>\$8,665,187</b>	<b>\$6,914,080</b>	<b>\$6,914,080</b>
Revenue:					
Federal	\$1,342,701	\$1,341,189	\$1,928,225	\$1,569,013	\$1,569,013
State	799,026	790,478	1,236,837	988,872	988,872
Project Income	468,356	381,233	591,249	381,233	381,233
Other Jurisdictions' Share of the Ombudsman Program	120,203	120,203	120,203	120,203	120,203
City of Fairfax	33,013	33,013	33,013	33,013	33,013
City of Falls Church	36,306	36,306	36,306	36,306	36,306
Private Corporations	18,775	6,337	2,000	2,000	2,000
<b>Total Revenue</b>	<b>\$2,818,380</b>	<b>\$2,708,759</b>	<b>\$3,947,833</b>	<b>\$3,130,640</b>	<b>\$3,130,640</b>
<b>Net Cost to the County</b>	<b>\$2,375,721</b>	<b>\$3,537,163</b>	<b>\$4,717,354</b>	<b>\$3,783,440</b>	<b>\$3,783,440</b>

# Fund 103

## Aging Grants and Programs

<b>Position Summary</b>		
<p><b><u>OPERATIONS AND DIRECT SERVICES</u></b></p> <p><b><u>Community-Based Social Services</u></b></p> <p>2 Social Work Supervisors            1 Social Worker III            8 Social Workers II, 1 PT            1 Management Analyst II            1 Administrative Assistant II, PT            1 Paralegal</p> <p><b><u>Congregate Meals</u></b></p> <p>1 Management Analyst I</p> <p><b><u>Home-Delivered Meals</u></b></p> <p>1 Social Work Supervisor            1 Management Analyst II            1 Social Worker III            5 Social Workers II</p>	<p><b><u>Care Coordination for the Elderly Virginian</u></b></p> <p>1 Social Work Supervisor            1 Social Worker III            2 Social Workers II            1 Mental Health Therapist            2 Public Health Nurses II            1 Management Analyst II            1 Administrative Assistant II</p> <p><b><u>Family Caregiver Support</u></b></p> <p>1 Management Analyst III            1 Management Analyst II            1 Sr. Social Work Supervisor</p>	<p><b><u>LONG-TERM CARE OMBUDSMAN</u></b></p> <p>1 Social Work Supervisor            5 Social Workers III</p> <p><b><u>DEPARTMENT OF COMMUNITY AND RECREATION SERVICES</u></b></p> <p><b><u>Congregate Meals</u></b></p> <p>4 Park/Rec Specialists II            5 Park/Rec Assistants</p>
<p><b><u>TOTAL POSITIONS</u></b>            50 Grant Positions / 49.0 Grant Staff Years</p>		
		PT Denotes Part-Time Positions

### FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- ◆ **Employee Compensation** **\$186,277**  
 An increase of \$186,277 in salary adjustments is necessary to support the County's compensation program.
- ◆ **Federal and State Award Adjustments** **\$421,881**  
 A net increase of \$421,881 is due to changes from federal and state sources and other funding adjustments. There was a net increase of \$365,947 in Personnel Services due to new awards in Community-Based Social Services, Care Coordination for the Elderly Virginian, and Family Caregiver Support and a net decrease in Long-Term Care Ombudsman. There was a net increase of \$55,934 in Operating Expenses due to new awards for Community-Based Social Services, Homemaker Services, and Family Caregiver Support and award reductions in Congregate Meals and Home-Delivered Meals.
- ◆ **Program Enhancements due to Home Based Care Program Savings** **\$60,000**  
 General Fund savings in the Home Based Care Program due to the implementation of the cluster care model permits program enhancements in Fund 103, Aging Grants and Programs. As a result of these savings, \$60,000 has been transferred from the Department of Family Services General Fund to Fund 103 to support two new home-delivered ethnic meals routes.
- ◆ **Carryover Adjustment** **(\$2,285,330)**  
 A decrease of \$2,285,330 is attributable to the carryover of unexpended FY 2006 grant funds in Congregate Meals, Home-Delivered Meals and Community-Based Social Services to provide funding through Program Year 2006 which ended on September 30, 2006.

# Fund 103

## Aging Grants and Programs

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Changes to FY 2007 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ **Carryover Adjustments** **\$2,285,330**  
As part of the FY 2006 Carryover Review, the Board of Supervisors approved carryover funding of \$2,285,330, of which \$1,696,666 is unexpended grants for Program Year 2006 and a net increase of \$588,664 primarily due to additional federal and state funding received as the result of incorporating numbers from the 2000 Census into the distribution formula for all state and federal funds. This additional funding supports an additional 6/6.0 SYE merit grant positions approved at carryover.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ **Position Adjustment** **\$0**  
A 1/1.0 SYE Paralegal position, deployed to the Office of the County Attorney, will provide support for Adult Protective Services' guardianship activities. This position is fully supported by grant funds therefore no adjustment to the General Fund transfer is necessary.
- ◆ **Third Quarter Adjustment** **\$133,935**  
A net increase of \$133,935 is due to the appropriation of additional federal/state revenue. This net increase is primarily due to an increase of \$68,767 in the Home-Delivered Meals program, \$62,466 in the Care Coordination for the Elderly Virginian program, \$25,547 in the Community-Based Social Services program and \$13,698 in the Long-Term Care Ombudsman program, partially offset by a decrease of \$36,264 in the Congregate Meals program and \$279 in the Caregiver Support program.

## Key Performance Measures

### Goal

To promote and sustain a high quality of life for older persons by offering a mixture of services, provided through the public and private sectors, which maximize personal choice, dignity and independence.

### Objectives

- ◆ To maintain at 80 percent the percentage of elderly persons and adults with disabilities receiving case management services who continue to reside in their homes one year after receiving services.
- ◆ To maintain at 95 percent the percentage of seniors receiving community-based services who remain living in their homes rather than entering a long-term care facility after one year of service or information.

## Fund 103

### Aging Grants and Programs

- ◆ To maximize personal health by serving nutritious meals so that 40 percent of clients receiving home-delivered meals and 80 percent of clients receiving congregate meals score at or below a moderate risk category on the Nutritional Screening Initiative, a risk tool.
- ◆ To meet the state standard by maintaining the percent of Adult Protective Services (APS) completed within 45 days at 90 percent or more.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Adult and Aging/Long-Term Care clients served	2,057	2,231	2,231 / 2,187	2,187	2,187
Clients served with community-based services (CBS)	7,631	5,726	6,200 / 7,712	6,608	6,608
Meals provided	456,735	462,049	481,052 / 505,520	525,142	525,142
APS and Ombudsman Investigations conducted (1)	729	610	600 / 632	600	600
<b>Efficiency:</b>					
Cost per Adult and Aging/Long-Term Care client	\$4,697	\$4,200	\$4,832 / \$3,400	\$4,994	\$4,983
Cost per CBS client	\$113	\$152	\$146 / \$152	\$159	\$161
Cost per meal	\$11	\$12	\$12 / \$12	\$14	\$14
Cost per investigation (1)	\$2,139	\$2,066	\$2,367 / \$2,180	\$2,451	\$2,565
<b>Service Quality:</b>					
Percent of Adult and Aging/Long-Term Care clients satisfied with services	91%	93%	90% / 85%	90%	90%
Percent of CBS clients satisfied with the information and services	96%	100%	95% / 93%	95%	95%
Percent of clients satisfied with home-delivered meal quality and quantity (2)	96%	NA	90% / NA	NA	90%
Percent of clients satisfied with congregate meal quality and quantity	95%	96%	90% / 92%	90%	90%
Investigations completed within the State standard of 45 days (1)	663	581	540 / 620	540	540
<b>Outcome:</b>					
Percent of clients who remain in their homes after one year of services	84%	82%	80% / 85%	80%	80%
Percent of CBS clients who remain in their homes after one year of service or information	99%	100%	95% / 97%	95%	95%
Percent of clients served home-delivered meals who score at or below a moderate nutritional risk category	66%	46%	40% / 47%	40%	40%

## Fund 103 Aging Grants and Programs

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Outcome:</b>					
Percent of clients served congregate meals who score at or below a moderate nutritional risk category	89%	83%	80% / 87%	80%	80%
Percent of investigations completed within 45 days (1)	91%	93%	90% / 98%	90%	90%

(1) Ombudsman investigations are no longer included as of FY 2005.

(2) The home-delivered meal client satisfaction survey is administered every other year.

### Performance Measurement Results

In FY 2006, the Adult and Aging Services Division surpassed its goals related to helping seniors continue to reside in their own homes. The percent of elderly and disabled clients who continued to reside in their homes after one year of receiving case management services was 85 percent, which is five percentage points higher than the target. The percent of clients who remained in their homes rather than entering a long-term care facility after one year of receiving community-based services or information was 97 percent, which is two percentage points higher than the target. The Adult and Aging Services Division met these goals primarily by coordinating services across the organization and with community partners, including volunteers, and by improving access to services. The cost per long-term care client decreased by 19.1 percentage points in FY 2006 to \$3,400 due to the full implementation of cluster care task-based services, a new and more efficient model of service delivery that provides home-based care services based on the task to be performed rather than an hourly rate.

The number of clients served in community-based services in FY 2006 was 7,712, exceeding the estimate of 6,200 due to two factors: (1) the successful implementation of a new automated tracking and reporting system that more accurately captures the number of client contacts and the demand for education and assistance, and (2) an increase in calls concerning new enrollment into Medicare's new Part D coverage for prescription drugs directed to the Virginia Insurance Counseling and Assistance Program (VICAP). As a result, nearly 2,000 more clients were served in FY 2006 than in the previous year. Fewer clients will be served in the VICAP program in FY 2007 and FY 2008 since the initial enrollment date for Medicare Part D has passed.

The Adult and Aging Services Division also surpassed its goal for improving the nutritional health of persons receiving nutrition services, as 47 percent of clients who received home-delivered meals and 87 percent of clients who received congregate meals scored at or below moderate risk on the Nutritional Screening Initiative. In addition, the number of meals provided in the senior nutrition programs exceeded the estimate due to a more precise automated tracking system of meals in the Congregate Meals program. Client satisfaction with the Congregate Meals program surpassed the goal for service quality, with 92 percent of clients reporting satisfaction. The satisfaction rating of clients in the Home-Delivered Meals program is not available in FY 2006 because a random sampling could not be obtained. Staff is working on a reliable means of administering a survey to clients for the next interval for measuring client satisfaction, scheduled for FY 2008.

# Fund 103

## Aging Grants and Programs

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 103, Aging Grants and Programs

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$863,498</b>	<b>\$0</b>	<b>\$1,180,191</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
Federal Funds	\$1,342,701	\$1,341,189	\$1,928,225	\$1,569,013	\$1,569,013
State Funds	799,026	790,478	1,236,837	988,872	988,872
Project Income	468,356	381,233	591,249	381,233	381,233
Other Jurisdictions' Share of Ombudsman Program	120,203	120,203	120,203	120,203	120,203
City of Fairfax	33,013	33,013	33,013	33,013	33,013
City of Falls Church	36,306	36,306	36,306	36,306	36,306
Private Corporations	18,775	6,337	2,000	2,000	2,000
<b>Total Revenue</b>	<b>\$2,818,380</b>	<b>\$2,708,759</b>	<b>\$3,947,833</b>	<b>\$3,130,640</b>	<b>\$3,130,640</b>
Transfer In:					
General Fund (001)	\$2,692,414	\$3,537,163	\$3,537,163	\$3,783,440	\$3,783,440
<b>Total Transfer In</b>	<b>\$2,692,414</b>	<b>\$3,537,163</b>	<b>\$3,537,163</b>	<b>\$3,783,440</b>	<b>\$3,783,440</b>
<b>Total Available</b>	<b>\$6,374,292</b>	<b>\$6,245,922</b>	<b>\$8,665,187</b>	<b>\$6,914,080</b>	<b>\$6,914,080</b>
Grant Expenditures:					
<b>67450G</b> , Title III B, Community-Based Social Services	\$745,266	\$816,168	\$1,481,243	\$1,215,782	\$1,215,782
<b>67451G</b> , Title VII Ombudsman	369,302	441,531	567,182	464,161	464,161
<b>67452G</b> , Fee for Services/Homemaker Meals	199,030	226,931	411,627	270,190	270,190
<b>67454G</b> , Title III C(2) Home-Delivered Meals	1,788,808	2,452,837	2,968,754	2,373,941	2,373,941
<b>67455G</b> , Care Coordination for the Elderly Virginian	1,295,539	1,388,389	1,769,404	1,464,780	1,464,780
<b>67456G</b> , Caregiver Support	595,124	710,582	1,025,383	755,929	755,929
<b>67456G</b> , Caregiver Support	201,032	209,484	441,594	369,297	369,297
<b>Total Grant Expenditures</b>	<b>\$5,194,101</b>	<b>\$6,245,922</b>	<b>\$8,665,187</b>	<b>\$6,914,080</b>	<b>\$6,914,080</b>
<b>Total Disbursements</b>	<b>\$5,194,101</b>	<b>\$6,245,922</b>	<b>\$8,665,187</b>	<b>\$6,914,080</b>	<b>\$6,914,080</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$1,180,191</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The FY 2007 Revised Budget Plan ending fund balance is \$0 and reflects the utilization of the FY 2006 ending fund balance of \$1,180,191 to partially offset grant expenditures in FY 2007 based on program year requirements.



# Fund 104

## Information Technology

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Mission

Through the effective use of technology and service enhancements, provide quality customer service; improve the means of providing access to services electronically; expedite responses to citizen inquiries; improve operational efficiencies; increase performance capabilities; and ensure optimum management decisions.

### Focus

Fund 104, Information Technology, was established in FY 1995 to strengthen centralized management of available resources by consolidating major Information Technology (IT) projects in one fund. Based on the 1994 Information Technology Advisory Group (ITAG) study, this fund was created to account for spending by project and is managed centrally by the Department of Information Technology (DIT). A General Fund transfer, the State Technology Trust Fund, and interest earnings are sources for investment in Information Technology projects.

The County's technological improvement strategy has two key elements. The first element is to provide an adequate infrastructure of basic technology for agencies to use in making quality operational improvements and efficiencies. The second is to redesign business processes and apply technology to achieve large-scale improvements in service quality and achieve administrative efficiencies. The County's long-term commitment to provide quality customer service through the effective use of technology is manifested in service enhancements, expedited response to citizen inquiries, improved operational efficiencies, better information for management decisions and increased performance capabilities.

In addition, the Senior Information Technology Steering Committee, which is comprised of the County Executive and senior County managers, has adopted five IT priorities which guide the direction of this fund. They include:

- ◆ Mandated Requirements: Provide support for requirements enacted by the federal government, Commonwealth of Virginia or Board of Supervisors; are Court ordered or a result of County regulation changes.
- ◆ Completion of Prior Investments: Provide support for multi-year lease purchases, to implement a project phase or to complete a planned project.
- ◆ Enhanced County Security: Provide support for homeland security, physical security, information security and privacy requirements.

### THINKING STRATEGICALLY

Strategic issues for the department include:

- Supporting mandated requirements;
- Leveraging prior investments;
- Enhancing County security;
- Improving service quality and efficiency; and
- Ensuring a current and supportable technology infrastructure.

# Fund 104

## Information Technology

---

- ◆ **Improved Service and Efficiency:** Promote consolidated business practices; support more efficient government; optimize management and use of County assets and data; enhance systems to meet the expectations and needs of citizens; and promote service that can be provided through the Internet/e-government. Includes corporate and strategic initiatives that add demonstrable value to a broad sector of government or to the County as a whole, which also provide productivity benefits and/or effectively manages the County's information and knowledge assets.
  
- ◆ **Maintaining a Current and Supportable Technology Infrastructure:** Focus on technology infrastructure modernizations which upgrade, extend or enhance the overall architecture or major County infrastructure components, including hardware and software and its environment. Ensure that citizens, businesses and County employees have appropriate access to information and services.

In keeping with guidelines established for FY 2008, agencies were instructed that project requests must meet the following criteria: funding for new projects would be considered if the project met one of the five strategic priorities of the Fund and/or was low cost, short-term and small in scope; additional funding for existing projects would be considered for contractual obligations and/or to complete a phase of the project; and the project must be completed and maintained without additional staff.

A Project Review Team consisting of business and technical staff from the Department of Information Technology (DIT) and the Department of Management and Budget (DMB) reviewed all submissions. The project review included identification of projects that provide opportunities for improvement; those that help sustain the performance and reliability of the County technology infrastructure; and those poised to take advantage of technological advancements.

In addition, projects were reviewed from both a business and a technical perspective. On the business side, consideration included whether the implementation of the project would benefit citizens, the County or both. Benefits of the project were weighed against the cost of the project and several risk factors, including the risk of cost and scope escalation due to factors such as the type of technology chosen, organizational disruption, schedule viability and the impact of delaying the project.

On the technical side, factors examined included how closely the project matched, and its impact on, existing County IT infrastructure, and the technical uncertainty of the project as it pertained to the commercial availability of, and the organizational experience with, the proposed hardware, software and resource support. In addition, consideration was given to the availability of human resources both in DIT and the sponsoring agency to staff the project.

### **FY 2008 Initiatives**

In FY 2008, funding of \$13.8 million, which includes a General Fund transfer of \$12.4 million and interest income of \$1.4 million, is provided for initiatives that meet one or multiple priorities established by the Senior Information Technology Steering Committee. These initiatives include a mix of projects that provide benefits for both citizens and employees and that adequately balance continuing initiatives with the need for maintaining and strengthening the County's technology infrastructure. Funded projects will support initiatives in the Human Services, Planning and Development, General County Services and Public Safety program areas. Although many initiatives meet more than one of the technology priorities, for narrative purposes below, projects have been grouped into only one priority area.

# Fund 104

## Information Technology

Priority	FY 2008 Adopted Funding
Mandated Requirements	\$0.2 million
Completion of Prior Investments	\$1.5 million
Enhanced County Security	\$3.1 million
Improved Service and Efficiency	\$4.3 million
Maintaining a Current and Supportable Technology Infrastructure	<u>\$4.7 million</u>
<b>TOTAL</b>	<b>\$13.8 million</b>

### **Mandated Requirements - \$0.2 million**

The County is responsive to federal and state agencies' mandates, as well as to directives of the Board of Supervisors. Each year, agencies review mandates and directives to ensure compliance. In FY 2008, funding of \$217,200 is included for the development of a project to support data conversion from the Juvenile and Domestic Relations District Courts' legacy JUVARE system. The application currently contains historical, archived data and individual records that must be expunged according to the Code of Virginia. With the system upgrade, maintenance, expungement, and purging of data will be ongoing while still allowing for historical data archiving and inquiry.

### **Completion of Prior Investments - \$1.5 million**

The County's IT program focuses on using technology as an essential tool to enable cost-effective delivery of services, and continues to stress the need to build reliable, supportable projects for these services in a timely manner. Many projects are funded annually that can be completed within that fiscal year. Others are multi-phase projects that require more than one year of funding to reach completion.

FY 2008 funding of \$500,000 will allow for the final build-out of the Fairfax-Falls Church Community Services Boards' (CSB) SYNAPS environment, which is a client tracking, third-party billing, and data system. The final phase of the project will enable a maximum of 800 CSB employees to use the system, which will also be upgraded to current specifications with improved security technology to ensure continued data protection.

In FY 2008, funding of \$351,000 will provide for further enhancements to the Fairfax Inspections Database Online (FIDO) project, which supports commercial and residential land-use management operations, including the maintenance of permits, inspections, contractor licenses, and code enforcement information for the Department of Public Works and Environmental Services (DPWES), Fire and Rescue Department, Department of Planning and Zoning, and Health Department. Most notably, FY 2008 funding will enable the development of a Web-based portal for residents and building industry users to view the status of permits, inspections and complaints, as well as allow users to notify the County of alleged ordinance violations.

Funding of \$280,785 will provide for a back-up location for components of the Health Department's AVATAR system, used as the agency's central database for collecting and maintaining patient information. Funding will help to ensure that the Health Department's central information system remains operational and confidential patient information remains secure, in the event of an unforeseen catastrophic event.

FY 2008 funding of \$194,165 will allow for an upgrade to the Office for Children's Child Care Management system. This application is used to process over 2,500 home child care facility permits, connect families with child care providers in the Child Care Resource and Referral System, determine client eligibility, process provider payments, and track enrollments. The application software and supporting technology must be upgraded in order to ensure the application can maintain its operational integrity and will ensure system compliance with County IT requirements and standards.

# Fund 104

## Information Technology

---

In addition, funding of \$125,000 will allow for an upgrade to the Department of Housing and Community Development's financial and property portfolio management software system. The upgrade will promote compliance with Housing and Urban Development (HUD) requirements; include additional accounting, audit tracking, and compliance tools; and enhance security features.

### **Enhanced County Security - \$3.1 million**

Ensuring the security of the County's IT investments and information assets is of primary importance to the Department of Information Technology. Through many projects and initiatives, efforts are focused on the security of various levels of County data, from email to homeland security measures. During FY 2008, the County will continue to implement a multi-faceted approach to securing County data and assets.

FY 2008 funding of \$2,200,000 is included for the continuation of a multi-phase effort to replace the existing Police Department disparate information systems with an integrated Law Enforcement Records Management System (LERMS). The new system will improve the ability to prevent, respond to, manage, and analyze situations relating to the safety and property of County residents. Intelligence led policing, improved criminal justice, and overall strategic public safety resource deployment will be improved upon implementation. Improvement in the reliability, accuracy, and quality of data will be realized and the system will operate on the principles of "single point of data entry and query" for all functions. The system will expand the capacity of the Police Department, allowing it to better analyze – statistically and through geographic-based means – data on incidents and personnel. It will also aid in identifying trends, and assist in staffing decisions and monitoring departmental effectiveness. The system will integrate with the Computer Aided Dispatch (CAD) system in the Department of Public Safety Communications, ensuring a unified technology platform approach that facilitates the seamless sharing of processes and data across public safety functions and leverages available technologies.

Funding of \$632,166 is provided in FY 2008 for the fourth year of a seven year annual lease-purchase payment for the new Public Service Radio System network infrastructure. The project replaced a 20 year old Public Service Communications System, which provided two-way radio communications for all County non-public safety agencies, as well as the Fairfax County Public Schools Transportation Department (school buses), FASTRAN and Fairfax Water, with updated technology that meets the needs of user agencies. The system provides adequate call processing capacity and area coverage to more than 90 percent of the area within the jurisdictional boundaries of Fairfax County. The FY 2008 project cost is estimated to be \$1,844,805 and based on a portion of project costs, derived from the number of radios users will have operating on the system as a percent of the total number of radios, \$1,212,639 will be recovered from Non-General Fund Supported agencies, the Fairfax County Public Schools and Fairfax Water in FY 2008.

In addition, funding of \$244,160 is provided to continue implementation of additional internal network access controls, forensics tools, other security devices designed to detect viruses and worms, as well as applications to quarantine renegade devices and prevent unauthorized use of the County's IT systems. The County security architecture is designed to provide an appropriate level of protection for all County information processing resources regardless of technology platform. Aimed at ensuring the confidentiality of information in an evolving environment, new technologies will be employed to meet current and future security challenges.

### **Improved Service and Efficiency - \$4.3 million**

There are several projects funded in FY 2008 that provide for additional improvement in service and efficiency. These improvements are aimed at both external County interactions, such as with residents and the business community, as well as internal County processes, that result in improved results on the provision of direct services.

FY 2008 funding of \$1,145,000 is provided to support agencies that are currently implementing a document management activity or phase, or are ready to invest in a shared services solution. Imaging and workflow initiatives provide an opportunity for agencies to increase the security and integrity of records; reduce the labor intensive record retrieval and re-filing process; expedite workflow processes through an electronic workflow management system; provide simultaneous and instant access to records; and reduce the costs associated with space and shelving for storage of paper requirements. There are two separate initiatives

## **Fund 104**

### **Information Technology**

---

funded in FY 2008 in the Department of Housing and Community Development and the Department of Finance.

Funding of \$800,000 is included in order to begin an assessment for the eventual replacement of the County's legacy systems used to support core business functions including budget, purchasing, finance, and human resource management. The County's human resources system is the first in a phased approach to replace all of these legacy systems. A new system will enable more advanced human resource management capabilities, including workforce planning, analyses of personnel costs, and tracking of employee data. The project will transform the management of the County's human resources activities from a cumbersome, manual system to one that is dynamic and supports the new requirements of human resources management.

In addition, funding of \$450,000 is provided to modernize the capability for reporting on financial data in the County's financial systems. A Data Analysis Reporting Tool (DART) will replace existing ad-hoc, stovepipe reporting with a unified reporting methodology and capability. Financial information from the County's financial, procurement, and payroll systems will be integrated in a data warehouse, and reporting features will provide the users the capability to generate on-demand charts, reports, inquiries, and analyses.

In FY 2008, funding of \$392,000 is included for the further development of an Integrated Facilities and Grounds Management System used by the Facilities Management Department (FMD) and the Fairfax County Park Authority (FCPA). The system will increase the effectiveness and efficiency of staff and the utilization of capital resources required to maintain and manage County and Park facilities and properties. Funding in FY 2008 provides for integration services required for the implementation of a project management module that will help to manage the capital project process (including scheduling of labor, ordering materials, and creating reports) and the use of wireless technology on additional handheld devices.

Funding of \$386,680 will continue the regular process of updating the aerial imagery and digital orthophotography for the County. The original project to develop the GIS base map for the entire County began in 1996. Annual updates of this data are needed to reflect the changes that have occurred over the years. The current program provides for the update of 25 percent of the County's database each year and allows the County to keep up with the developmental changes and assure users that none of the imagery will be more than four years old. The funding will also continue to support viewing County land in a three-dimensional capacity at County staff desktops in agencies such as the Fire and Rescue Department, Department of Tax Administration, Police Department and Department of Planning and Zoning.

In FY 2008, funding of \$300,000 is provided to further enhance ongoing Land Use Information Accessibility Initiatives and address several of the Land Use Information Accessibility Advisory Group's recommendations including: expanding the initial "Search by Address" and "Search by Magisterial District" capabilities to also access rezoning/site plan history, and multiple plan types (the current inquiry capability is for a single plan type); summarizing key site and rezoning plan data in PDF downloadable formats for citizen access; utilizing a citizen notification technology (like the Community Emergency Alert Network, Listserv or other capability) to contact interested constituents about new land use activities in their nearby community (i.e., Site and Rezoning plan public hearings, approvals, etc.); enhancing the LDSNET and GIS integration to streamline end user navigation between the two systems; and evaluating and designing web tool capabilities that could include 3D imagery to help enable citizen analyses of proposed land use activities.

FY 2008 funding of \$275,000 will continue integration of e-government architectures (Interactive Voice Response (IVR), Kiosk, Web, Infoweb, and Wireless) in order to enhance the delivery of information and services, and provide new information and services to citizens. This project will continue to generate economies of scale by providing the needed infrastructure support for the ever-increasing demand for e-commerce/e-government services. Funding will allow for additional Web capabilities to be further integrated, such as new as new electronic payment services, including e-checks and scheduled ACH payments.

# Fund 104

## Information Technology

---

Funding of \$250,000 will continue efforts to establish a single access point with a common database for County government information and service requests by constituents by integrating and augmenting existing technologies (i.e., voice platform; e-government channels including IVR, Kiosk and Web; Fairfax Inspection Database Online (FIDO); GIS, Intranet Quorum (IQ); and Documentum). The project will provide a familiar, easy to remember telephone number (3-1-1), standardize call taking operations, and enable employees to answer citizen questions and log service requests through a standard interface. This will eliminate the need for citizens to navigate through hundreds of County telephone numbers to find the right one, reduce the number of transfer calls from one agency to another, and minimize the non-emergency help and assistance calls to 9-1-1.

Funding of \$150,000 is provided in FY 2008 to support various technology improvements that originated from the Land Development Process Improvement Initiative, a partnership among Fairfax County government, the Northern Virginia Building Industry Association, the National Association of Industrial and Office Properties, and the Engineers and Surveyors Institute. Some of these recommendations include the implementation of a queuing management system and customer flow software that can better manage the flow of transactions, maximizing efficiency and increasing throughput. The queuing system would not only be automated and provide a numbering system, but also would be linked to the Fairfax Inspections Database On-Line (FIDO) and would identify bottlenecks in the intake, site permit, zoning review, and plan review walk-through processes, enabling a redirection of staff and/or customers for faster service.

FY 2008 funding of \$96,648 provides for tactical initiatives which focus on immediate improvements to information technology functions performed in a limited capacity across the County. Efforts in FY 2008 include the implementation of a legislative tracking module which will allow for an automated way to track federal legislative issues and specific legislation of interest to the County.

In addition, funding of \$75,000 will be used to develop an interface between the Department of Community and Recreation Services' and the Fairfax County Public Schools' (FCPS) scheduling systems, used to schedule community use of public athletic facilities at both County and FCPS sites. The interface will enable the County and FCPS to share specialized data that are common between the two systems and increase scheduling efficiencies, eliminate duplication of data entry, and reduce scheduling conflicts that can sometimes occur. FY 2008 funding provides for the County's share of this joint County-FCPS project.

### **Maintain a Current and Supportable Technology Infrastructure - \$4.7 million**

In an ever changing technical environment, maintaining a current and supportable technology environment is a challenge that must be addressed. The County's technological improvement strategy strives to balance the need to pursue existing initiatives with the desire to adopt new industry technology, and previous infrastructure investments with the need to take advantage of newer features and functionality. Various projects are funded in FY 2008 supporting the goal of having consistent, reliable hardware and software, and ensuring that residents, the business community and County staff have appropriate access to information and services via technology.

In FY 2008, funding of \$2,687,750 supports an initiative to create the underlying architecture for the operational components of an integrated Computer Aided Dispatch (CAD) and Public Safety Records Management Systems (RMS), including public safety communications and Police, Fire and Rescue, and Emergency Medical Services records management. This initiative includes network development, augmentation of the enterprise GIS to meet public safety requirements, and provision of an interim commercial broadband wireless services pending completion of the regional broadband wireless network under development by the National Capital Region (NCR) Urban Areas Security Initiatives (UASI).

Funding of \$1,757,461 will support the modernization of the County's telecommunications infrastructure which will integrate voice, video and data communications onto a common structure. The multi-year project focuses on replacing the County's network of disparate voice technologies with an infrastructure platform based on current technology and integration into the Institutional Network (I-Net). This will ensure the County's voice, data and video network will meet future needs. This new network architecture will accommodate the projected growth in business applications requirements, and will allow cost savings through standardization and alignment with industry trends.

# Fund 104

## Information Technology

---

FY 2008 funding of \$250,000 has been included to provide for information technology training and certification in recognition of the challenges associated with maintaining skills at the pace of technological changes and to ensure that the rate of change in information technology does not out-pace the County's ability to maintain proficiency. As the County's workforce becomes increasingly dependent on information technology, training support has become more essential.

### **Changes to FY 2007 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

◆ **Carryover Adjustment** **\$32,238,840**

At the FY 2006 Carryover Review, the Board of Supervisors approved an increase of \$32,238,840 due to the carryover of unexpended project balances of \$29,957,011; the appropriation of higher than anticipated interest income of \$498,141 and an additional \$350,000 in interest income projected to be realized in FY 2007 based on FY 2006 receipts; the appropriation of \$473,688 in unanticipated State Technology Trust Fund revenue; the appropriation of \$330,000 from unexpended year-end balances in the Police Department; and the transfer of \$630,000 from the Office of the Sheriff and the Fire and Rescue Department to more appropriately reflect agency IT initiatives including the Sheriff Information Management System, the Police Department Automated Field Tracking Reporting System, and the Fire and Rescue Electronic Patient Care Reporting System. The higher than anticipated interest income in FY 2006 and FY 2007 will be used to begin to address the expansion of County telework capabilities should a pandemic or catastrophic event occur. The unanticipated State Technology Trust Fund income will be used for automation and technology improvements in either the land records or court modernization projects.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

◆ **Third Quarter Adjustment** **\$1,299,648**

At the FY 2007 Third Quarter Review, expenditures increased \$1,299,648 due to the appropriation of state Technology Trust Fund monies received during the year; this funding must be used for automation and technology improvements in either the land records or court modernization projects. In addition, there were various project adjustments due to project phase close outs.

The following table lists the projects contained in Fund 104, Information Technology. Descriptions for FY 2008 funded projects follow the Project Summary table. Information regarding technology initiatives can also be found in the FY 2008 Information Technology Plan prepared by the Department of Information Technology.

## Fund 104 Information Technology

FUNDING (FY 2006 through FY 2008)					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
IT0002, Human Services	\$112,823	\$0	\$696,056	\$75,000	\$75,000
IT0003, Planning and Development Business Process Redesign	52,630	0	0	0	0
IT0004, Geographic Information System (GIS)	501,579	411,000	1,256,965	386,680	386,680
IT0006, Tax/Revenue Administration	526,603	0	976,892	0	0
IT0008, Library Projects	71,832	0	430,504	0	0
IT0010, Information Technology Training	272,855	200,000	240,317	250,000	250,000
IT0011, Imaging and Workflow	1,715,448	1,351,629	5,768,621	1,145,000	1,145,000
IT0015, Health Management Information System (HMIS)	117,899	0	381,427	280,785	280,785
IT0020, Land Records Automated System (LRAS)	723,950	0	1,577,882	0	0
IT0022, Tactical Initiatives	646,377	276,539	1,822,284	96,648	96,648
IT0023, Electronic Data Interchange (EDI)	20,706	0	0	0	0
IT0024, Public Access to Information	912,886	475,000	1,225,502	275,000	275,000
IT0025, Criminal Justice Redesign	965,379	0	492,776	0	0
IT0031, Microsoft Product Application	371,492	0	79,682	0	0
IT0039, Court Modernization Projects	427,076	0	2,473,976	0	0
IT0041, Program Conversions and Replacements	55,939	0	43,436	0	0
IT0043, Human Resources Information System	24,000	0	437,956	0	0
IT0045, Enterprise Technology Center Modernization	1,530	0	0	0	0
IT0047, Upgrade Commodity/Service Codes	48,166	0	0	0	0
IT0048, Incident Reporting and Training System	239,223	0	3,803,465	0	0
IT0050, Public Service Communications Replacements	1,440,854	588,517	3,987,561	632,166	632,166
IT0054, SYNAPS	0	0	44,216	500,000	500,000
IT0055, Fairfax Inspection Database Online (FIDO)	805,605	285,376	2,877,985	351,000	351,000
IT0056, Pilot Courtroom Technologies	238,390	0	75,388	0	0
IT0057, Community Policing/Technology	1,497	0	0	0	0
IT0058, Remote Access	48,220	100,000	949,921	0	0
IT0059, Child Care Technology Systems	244,636	0	407,577	194,165	194,165



# Fund 104 Information Technology

FUNDING (FY 2006 through FY 2008)					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
IT0060, Telecommunications Modernization	51,140	4,495,000	8,285,860	1,757,461	1,757,461
IT0061, Information Technology Security	1,089,055	225,000	246,730	244,160	244,160
IT0062, Police Records Management System	169,893	500,000	1,030,107	2,200,000	2,200,000
IT0063, Facility Space Modernization	68,299	0	130,909	0	0
IT0064, Proffer Database and Status System (PRODSS)	63,635	137,715	712,949	0	0
IT0065, Facility Maintenance Management System	864,875	0	476,125	392,000	392,000
IT0066, Personal Property Tax System	83,855	0	216,145	0	0
IT0067, Stormwater Maintenance Management System	0	0	335,993	0	0
IT0068, Home Occupation Permitting System	0	0	163,800	0	0
IT0069, Integrated Housing Management System	49,170	222,500	333,330	0	0
IT0071, Electronic Summons and Court Scheduling	80,571	552,500	876,929	0	0
IT0072, Citizen Relationship Management	0	0	500,000	250,000	250,000
IT0073, UDIS Replacement Phase II	0	820,000	820,000	0	0
IT0074, Data Analysis Reporting Tool (DART)	0	238,000	238,000	450,000	450,000
IT0075, Participant Registration System	0	300,000	300,000	0	0
IT0076, Interactive Web Intake Program Enhancement	0	130,000	130,000	0	0
IT0077, Land Development Industry Enhancements	0	250,800	250,800	150,000	150,000
IT0078, Courthouse Expansion Technology	0	1,730,000	1,730,000		0
IT0079, Legacy System Replacement	0	0	0	800,000	800,000
IT0080, JUVARE Data Conversion and Expungement	0	0	0	217,200	217,200
IT0081, Housing and Community Development Information Management Systems	0	0	0	125,000	125,000
IT0082, Land Use Information Accessibility Initiatives	0	0	0	300,000	300,000
IT0083, Public Safety Architecture Modernization	0	0	0	2,687,750	2,687,750
<b>Total Funds</b>	<b>\$13,108,087</b>	<b>\$13,289,576</b>	<b>\$46,828,064</b>	<b>\$13,760,015</b>	<b>\$13,760,015</b>

## Fund 104 Information Technology

<b>IT0002, Human Services</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Improved Service and Efficiency;</li> <li>• Maintaining a Current and Supportable Technology Infrastructure</li> </ul>
-------------------------------	---

FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
\$112,823	\$696,056	\$75,000	<b>\$75,000</b>

**Description and Justification:** The Department of Community and Recreation Services (CRS) schedules community use of public athletic facilities (fields and gymnasiums), including both County and Fairfax County Public Schools (FCPS) sites. Scheduled athletic community use takes place during weekday evenings and on weekends. CRS currently uses the Athletic Facility Scheduling System (AFSS) to input facility requests, schedule events, issue permits and produce facility schedules in accordance with facility use policies while FCPS uses a separate product (FSDirect) as a facility management tool to input schedules.

To increase efficiencies, the possibility of both agencies migrating to the same system was explored. It was determined that the requirements of the two organizations and two systems were significantly different and therefore, it would not be possible to meet all needs within a single system. However, an interface between the two systems was a viable option that would enable the County and FCPS to share specialized data that are common between the two systems. In addition, it would increase scheduling efficiencies, eliminate the duplication of data entry, reduce scheduling conflicts, and enhance the quality of the athletic facility use experience for the residents of Fairfax County.

FY 2008 funding of \$75,000 is provided to allow CRS and FCPS to partner on this initiative.

**Return on Investment (ROI):** This effort will provide significant benefits to the athletic community. User dissatisfaction with community use of public athletic facilities can occur, primarily due to scheduling conflicts, last minute cancellations, double bookings, and staff unavailability for scheduled events. These conflicts result in lost community use time and potential financial impact on athletic organizations. An interface between the two systems would reduce the occurrence of both last minute cancellations and double bookings of events, as well as allow for CRS and FCPS to have access to real-time information, allowing for improved staff scheduling. This project will also reduce the amount of time that is currently spent by CRS and FCPS staff entering duplicate data and resolving community use problems that result from scheduling inefficiencies.

## Fund 104 Information Technology

<b>IT0004, Geographic Information System</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Completion of Prior Investments;</li> <li>• Enhanced County Security;</li> <li>• Improved Service and Efficiency;</li> <li>• Maintaining a Current and Supportable Technology Infrastructure</li> </ul>
--	--

FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
\$501,579	\$1,256,965	\$386,680	<b>\$386,680</b>

**Description and Justification:** This project provides continued funding for the County's planned multi-year implementation of a Geographic Information System (GIS), as well as related projects that build off of GIS data. GIS provides County staff the means to electronically access, analyze and display land related data. FY 2008 funding of \$386,680 will continue the regular process of updating the aerial imagery and digital orthophotography for the County. The original project to develop the GIS base map for the entire County began in 1996.

Aerial photography taken in prior years serves as the basis for preparing planimetric data (observable features such as building footprints, edges of roads, sidewalks) and orthoimagery (spatially corrected aerial imagery). Annual updates of this data are needed to reflect the changes that have occurred over the years. The current program provides for the update of 25 percent of the County's database each year and allows the County to keep up with developmental changes and assure users that none of the imagery will be more than four years old. The funding will also continue to support viewing County land in a three-dimensional capacity at County staff desktops in agencies such as the Fire and Rescue Department, Department of Tax Administration, Police Department and Department of Planning and Zoning.

**Return on Investment (ROI):** The orthoimagery effort provides a combination of cost-savings, enhanced revenue and non-quantifiable benefits. Orthoimagery has proven extremely valuable in a wide range of County operations. Orthoimagery is of great value and use by County residents and commercial real estate parties relative to the sales, rental, and relocation of residential and commercial properties. Potential buyers and sellers often view the property's location via web access from their homes and offices without having to drive to the actual site.

Oblique imagery is also providing the County with the ability to view field conditions from a desktop without having to travel to the site, providing significant savings to County staff in various agencies. Oblique imagery provides in-house staff the ability to perform more timely assessments by allowing them to view the façades of buildings at their desktop, allowing field staff the time necessary for property assessments and planning purposes.

## Fund 104 Information Technology

<b>IT0010, Information Technology Training</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Maintaining a Current and Supportable Technology Infrastructure</li> </ul>
--	---

FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
\$272,855	\$240,317	\$250,000	<b>\$250,000</b>

**Description and Justification:** This project provides funding for information technology training in recognition of the challenges associated with maintaining skills at the same pace as technology changes. The rate of change in information technology is an ongoing challenge for the County in maintaining relevant proficiencies for its technology workforce, and enabling quick adoption of technology that is beneficial in meeting the County’s mission, goals and objectives. As the County’s business has become increasingly dependent on information technology, training support has become more essential.

FY 2008 funding of \$250,000 will provide for the necessary training required for Department of Information Technology staff. In addition, a project management certification and training program has been developed for County staff that are assigned project manager roles for funded Information Technology projects, allowing for consistency and enhanced communications between agencies.

**Return on Investment (ROI):** Continued funding will address instruction in new technologies, network management, computer operations, and software applications development and maintenance to assist County staff and systems.

## Fund 104 Information Technology

<b>IT0011, Imaging and Workflow</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Completion of Prior Investments;</li> <li>• Improved Service and Efficiency;</li> <li>• Maintaining a Current and Supportable Technology Infrastructure</li> </ul>
-------------------------------------	---

FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
\$1,715,448	\$5,768,621	\$1,145,000	<b>\$1,145,000</b>

**Description and Justification:** This project provides for a structured enterprise approach to the development of imaging and workflow capabilities in agencies that have identified an opportunity to: provide increased security and integrity of their records; reduce the labor intensive record retrieval and re-filing process; expedite workflow processes through an electronic workflow management system; provide simultaneous and instant access to records; and reduce costs associated with space and shelving for storage of paper requirements.

FY 2008 funding of \$520,000 is included to continue the decentralization of the Department of Finance's Accounts Payable (AP) process. By using imaging software, e-signature capabilities and workflow technology, a countywide decentralized AP process will improve the operating efficiencies. This initiative requires the integration of the County's financial and procurement system and will result in a paperless work process and enhanced automated reporting.

FY 2008 funding of \$125,000 is included to complete a requirements analysis for the Department of Housing and Community Development (HCD) to improve and augment its housing management and financial programs. HCD serves over 10,000 clients each year, owns or manages nearly 3,000 housing units, financially assists an additional 3,100 properties currently in its portfolio as well as thousands in the past, and manages \$155 million of operating and capital programs annually. Due to the complex work of HCD, the number of entities it must report to (including the Fairfax County Redevelopment and Housing Authority, non-profits, federal entities, etc.), and the resulting number of reporting requirements and timelines HCD must comply with, the volume of paper copies and records needing to be kept makes HCD a suitable candidate for an imaging and workflow solution that will result in improved efficiency, security, and customer service.

In addition, funding of \$500,000 will support ongoing requirements in existing workflow and imaging initiatives as they continue to interface with the County's enterprise technology environment.

**Return on Investment (ROI):** These funded initiatives of the imaging and workflow project are expected to increase the security of records, protecting them from unauthorized access; reduce staff time required to retrieve and re-file documents; reduce processing time as many of the workflow efforts will streamline the reviews required; provide a viable, accurate document system for old and one-of-a-kind documents; promote telework; reduce error rates as much of the manual data entry will be eliminated; and reduce the space requirements for maintaining paper copies of documents. The General Services Administration estimates that a document that is misfiled costs \$200 to retrieve. Misfiling one less document or irretrievable file per day would produce an annual savings of \$50,000 per year (\$200/day x 250 working days). It is anticipated that several documents per day will be better managed and easily retrievable, and this savings per year will be compounded.

## Fund 104 Information Technology

<b>IT0015, Health Management Information System</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Completion of Prior Investments;</li> <li>• Enhanced County Security;</li> <li>• Improved Service and Efficiency;</li> <li>• Maintaining a Current and Supportable Technology Infrastructure</li> </ul>
---	--

FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
\$117,899	\$381,427	\$280,785	<b>\$280,785</b>

**Description and Justification:** This project supports the information management needs of the Health Department. Recently the fifteen-year old Fairfax County Health Department's Health Management Information System (HMIS) was replaced with a newer system (AVATAR), and required interfaces to link it to other health systems so as to provide a comprehensive set of services to the public was completed.

In FY 2008, funding of \$280,785 is included to provide for a backup location for the AVATAR system's hardware and software. The Health Department currently uses the AVATAR Patient Management System as the central database for collecting and maintaining patient information. The backup location will allow for continued operations in the event of a disaster or an emergency. Funding will be used to procure additional hardware, such as servers, for the application. In addition, the operating system, database, and application software will be upgraded to current specifications, and security technology will be enhanced to ensure continued data protection.

**Return on Investment (ROI):** The availability of the AVATAR system will be critical in the case of a natural or man-made emergency event that would compromise County network technology. If a catastrophic event were to occur, a backup facility will help to ensure that the Health Department's central systems remain operational and that confidential patient information is secured.

## Fund 104 Information Technology

<b>IT0022, Tactical Initiatives</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Improved Service and Efficiency;</li> <li>• Maintaining a Current and Supportable Technology Infrastructure</li> </ul>
-------------------------------------	---

FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
\$646,377	\$1,822,284	\$96,648	<b>\$96,648</b>

**Description and Justification:** This project provides for tactical initiatives which focus on immediate improvements to information technology functions performed in a limited capacity across the County.

FY 2008 funding of \$96,648 is provided to continue expansion and maintenance of the County's Correspondence Tracking Management (CTM) platform, currently Internet Quorum (IQ) in County agencies. The automated correspondence tracking platform is a full function and proven product that captures communications and tracks contacts, events and complaints. The County's CTM implementation provides an integrated approach to delivering services to citizens and staff, giving users the ability to link to other areas within the database and to extend to other systems outside of IQ for scheduling, scanned images, email, fax and incoming/outgoing postal mail. The solution provides a variety of data points for easy and complete reporting.

FY 2008 funding will also enable the implementation of a federal legislative tracking module which will provide an automated way to track federal legislative issues and specific legislation of interest to the County. This module will enable staff to better assess the impact of proposed federal legislation on the County, as well as provide a central repository for agency information related to specific issues and bills.

**Return on Investment (ROI):** Successful implementation of these service enhancement initiatives will provide enhanced communications between County agencies. With IQ, agencies will be able to share and monitor the status of projects, responses, and other issues and events as those items progress through the County processes. The sharing of information between agencies electronically will reduce duplication of information and efforts and increase the ability to track all participants and activities created by citizen contacts regardless of which agency received the original contact.

## Fund 104 Information Technology

<b>IT0024, Public Access to Information</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Improved Service and Efficiency;</li> <li>• Maintaining a Current and Supportable Technology Infrastructure</li> </ul>
---	---

FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
\$912,886	\$1,225,502	\$275,000	<b>\$275,000</b>

**Description and Justification:** This project provides funding for initiatives that improve public accessibility to government information and services. A comprehensive approach is employed to ensure efficient infrastructure capable of supporting multiple business solutions. In addition to the benefits to constituents by providing more opportunities for access to services and information on-line and improved customer service, public access technologies continue to be the means that County government uses to achieve greater internal efficiencies and support the expanding demand for services associated with County growth and diversity.

Funding of \$275,000 will continue integration of e-government architectures in order to ensure the continuity and efficient delivery of information and services, and provide new information, transactions and services to constituents. The project will continue to generate economies of scale by providing the needed support for the increasing demand for e-commerce/on-line government services. The project will develop and promote the aggregation of content and services provided across government agencies, will provide improved search options, and increase the ability to meet service requirements that cross jurisdictional lines. The result is improved information and services provided to citizens, and the ability to implement new, required services faster.

In FY 2008, *Web* enhancements include making information on the public Web site more accessible to users and easier to find. In addition, information templates will be developed to standardize the viewing of information across the site for different types of documents. Additional Web capabilities such as new electronic payment services will be implemented, including e-checks and scheduled ACH payments, thus providing the County the ability to collect revenue via check writing over the Web, as well as by credit card. Customer satisfaction surveys will continue to be offered, and staff will assist in the development of a web presence for those public service agencies that currently do not have information on the Internet, providing additional opportunities to add e-services.

*Kiosk* enhancements will include the integration of new information and applications available through the Web and Integrated Voice Response (IVR), deployment of additional kiosks, and redesigned kiosk information architecture based on new County Web site features.

*Interactive Voice Response* enhancements include the continued integration of Web and IVR via XML technology, creating a Wayfinder for the Courts Information line and developing a Polling Place Locator Application.

*Wireless* enhancements will allow for the continued integration of applications across platforms for new items such as "FAQ's", locating County facilities and providing directions.



## Fund 104 Information Technology

---

<b>IT0024, Public Access to Information (Continued)</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"><li>• Improved Service and Efficiency;</li> <li>• Maintaining a Current and Supportable Technology Infrastructure</li></ul>
---	---

**Return on Investment (ROI):** This project will continue to provide a single information architecture and supporting infrastructure for all platforms needed to provide new information and e-services to the public. The project will continue to generate economies of scale by providing the necessary support required for the increasing demand for e-commerce/e-government services. The project will develop and promote the sharing of data across jurisdictional lines, thereby increasing the scope and value of information and services provided to citizens, and facilitate new services. It will further expand the capabilities of the newly implemented content management system in order to improve automated workflow, revision control, indexing, and search and retrieval for countywide systems. The project will further improve the search capability for citizens and constituents. The County will be able to build applications quicker and more efficiently by maintaining reusable components. Public access technologies will minimize staff resources needed to provide basic information, thereby allowing staff to be deployed to more complex tasks, as well as to respond to requests requiring more detailed or specialized information.

## Fund 104 Information Technology

<b>IT0050, Public Service Communications Replacements</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Completion of Prior Investments;</li> <li>• Enhanced County Security;</li> <li>• Maintaining a Current and Supportable Technology Infrastructure</li> </ul>
---	--

FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
\$1,440,854	\$3,987,561	\$632,166	<b>\$632,166</b>

**Description and Justification:** This provides continuing funding for the project that replaced the Public Service Communications System, which provides two-way radio communications for all County non-public safety agencies, as well as the Fairfax County Public Schools Transportation Department (school buses), FASTRAN and Fairfax Water, with updated technology that meets the needs of user agencies. The completed system provides adequate call processing capacity and area coverage to more than 90 percent of the area within the jurisdictional boundaries of Fairfax County.

The previous 20-year old Public Service Communications System was based on a design that used two transmitter tower locations and 20 radio channels, with 10 channels at each tower. The transmitter tower sites were located in Lorton, on the Energy/Resource Recovery Facility smokestack, and in Fairfax City, on the rooftop of the Massey building. The system only provided geographical coverage for approximately 60 percent of the County and had limited call processing capacity, frequently resulting in unavailability for users. In addition, the previous design required users to manually select the correct radio channel based on their location within the County, requiring knowledge of the coverage each channel provided to the different parts of the County. There were large geographic areas where radio communications were not possible and many of these locations were heavily populated areas of the County. The network did not meet the user needs for additional coverage nor provide for future growth or for advanced features, such as mobile data communications.

The FY 2008 funding of \$1,844,805 includes the fourth year of a seven year annual lease-purchase payment for the new radio network infrastructure, including the increase of radio repeater locations from two to six sites, to ensure greater than 90 percent call coverage, and for operating costs during the year. The new network eliminates the two zones within the County and provides seamless coverage on one system regardless of location, as well as provides ample reserve capacity for peak use periods and future fleet expansion. Based on a portion of project costs, derived from the number of radios users will have operating on the system as a percent of the total number of radios, \$1,212,639 will be recovered from Non-General Fund Supported agencies, the Fairfax County Public Schools and Fairfax Water in FY 2008.

**Return on Investment (ROI):** The return on investment for this system upgrade will result from the enhanced reliability and coverage that will be obtained. The replacement system will provide reliable radio coverage to many areas of the County that are not covered by the current radio system. This will provide the necessary protection and safety for bus drivers and other staff that depend on reliable communications, improve customer service to County citizens and other County agencies, and reduce reliance on commercial wireless networks in addition to future cost avoidance and other non-quantifiable benefits. The completed system will be fully compatible with the mobile and portable radios used by the County's public safety radio system. This will allow for direct communication between public safety and public service users for incident or disaster management, as well as provide a separate backup system for the public safety system should that system fail. The County will realize a cost avoidance of over \$3 million by using the public service system to serve as the backup to the public safety system, rather than modifying the public safety system.

## Fund 104 Information Technology

<b>IT0054, SYNAPS</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Completion of Prior Investments;</li> <li>• Enhanced County Security;</li> <li>• Improved Service and Efficiency;</li> <li>• Maintaining a Current and Supportable Technology Infrastructure</li> </ul>
-----------------------	--

FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
\$0	\$44,216	\$500,000	<b>\$500,000</b>

<p><b>Description and Justification:</b> SYNAPS was developed for the Fairfax-Falls Church Community Services Board (CSB) to improve client tracking and client and third-party billing, enhance client demographic and staff productivity data, and provide for the opportunity to comply with the Health Insurance Portability and Accountability Act (HIPAA) of 1996.</p> <p>FY 2008 funding of \$500,000 will provide for the replacement of application servers and introduction of a more reliable environment to meet expected growth and increased utilization as the single Electronic Health Record for the CSB, with a maximum user population of 800 users. The enhanced system will be upgraded to current technology specifications and reflect improved security technology to ensure continued data protection.</p> <p><b>Return on Investment (ROI):</b> The enhanced system will provide greater system reliability and end user satisfaction upon implementation. The final phase will also produce a more reliable and less labor intensive application.</p>
--

## Fund 104 Information Technology

<b>IT0055, Fairfax Inspection Database Online (FIDO)</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Completion of Prior Investments;</li> <li>• Improved Service and Efficiency</li> </ul>
--	---

FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
\$805,605	\$2,877,985	\$351,000	<b>\$351,000</b>

**Description and Justification:** The Fairfax Inspections Database Online (FIDO) project replaced the legacy Inspection System Information Systems (ISIS) mainframe system in the Office of Building Code Services, replaced multiple stand alone databases in other agencies, and provides a foundation for future e-government applications related to land development, building construction, Fire Inspection Services, Environmental Health Services and complaints management. This multi-agency project enables data sharing between agencies and enhances one-stop-shopping for the customer.

FY 2008 funding of \$351,000 provides Web-based access for residents and industry users to view the status of permits, inspections and complaints, as well as allow users to notify the County of alleged ordinance violations on commercial and residential properties.

**Return on Investment (ROI):** Savings will be realized through a streamlined system that will enable the development and construction industry to work more productively within the County and in turn enhance the tax revenue base. The development and construction industry will recognize significant cost reductions that are presently incurred due to construction delays and delays in occupancy or use of buildings. The County's revenue stream is also enhanced by increasing the speed in which commercial and residential buildings are processed through the system and brought to completion, i.e. the sooner buildings, homes and tenant spaces are completed, the sooner they become a source of revenue for the County.

The development and construction process of the County will be perceived as being more business friendly and will attract additional businesses to bolster the tax base. It should also be noted, that the replacement of the ISIS system was necessary to create a platform for future e-permitting and e-government initiatives that may more directly enhance revenue (e.g. charges for access to data, charges for enhanced optional services, etc.) Additionally, national funds and grants for future applications may be available if the County has a permitting platform on which new technology can be implemented. In addition, FIDO will provide a more efficient and collaborative means of addressing property maintenance issues by the Department of Planning and Zoning, the Department of Public Works and Environmental Services and the Health Department, and will lead to improved code enforcement in areas of the County with blight issues.

## Fund 104 Information Technology

<b>IT0059, Child Care Technology Systems</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Completion of Prior Investments;</li> <li>• Improved Service and Efficiency;</li> <li>• Maintaining a Current and Supportable Technology Infrastructure</li> </ul>
--	---

FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
\$244,636	\$407,577	\$194,165	<b>\$194,165</b>

**Description and Justification:** The Child Care Management system determines client eligibility, tracks child enrollments, and processes approximately \$3 million per month in provider payments for the Child Care Assistance and Referral Program. This application processes over 2,500 home child care facility permits for Provider Services and connects families with child care providers participating in the Child Care Resource and Referral System. The application tracks current market rates for providers and interfaces with the County's financial system.

The current Child Care Management System software runs on a server and technology platform, which are no longer supported by the vendors. FY 2008 funding of \$194,165 is provided to upgrade the software for the Child Care Management system, including the coding of forms and reports for the upgrade, and the installation of more recent versions of supported technology.

**Return on Investment (ROI):** The return on investment for this project is operational integrity and continuity of service for the Office for Children's (OFC) Child Care Management System. This project will ensure system compliance with Department of Information Technology requirements and standards, and ensure a higher level of security than the current platforms. OFC's business functions depend on this database to issue family child care permits and support the Child Care Assistance and Referral program. This includes child care vendor payments and an online search capability for child care on the public Web site. This project will ensure the Child Care Management is operating on up-to-date, supported technology and will reduce associated support costs with the proper implementation.

## Fund 104 Information Technology

<b>IT0060, Telecommunications Modernization</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Improved Service and Efficiency;</li> <li>• Maintaining a Current and Supportable Technology Infrastructure</li> </ul>
---	---

FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
\$51,140	\$8,285,860	\$1,757,461	<b>\$1,757,461</b>

**Description and Justification:** The Telecommunications Modernization project is a multi-year effort to replace the County's current network of disparate voice systems with an enterprise-level infrastructure platform based on current technology implemented over the County's Institutional Network (I-Net). This new telephony network architecture will accommodate the projected growth in communications needs, integrate with business applications requirements, and will allow cost savings through standardization, streamlined maintenance, and consolidation of telephone line costs. Additionally, the new infrastructure will integrate with the other County communications platforms, and align Fairfax County's telephone network with industry trends.

Presently, the County relies on a telephone network based on outdated 1980's technology, equipment and standards for its communications needs. This includes a mix of 15 different models of Private Branch Exchanges (PBXs), telephone company-provided technology, and single-line telephones. Modernization of the County's telecommunications network is by necessity an ongoing and evolving process. As industry standards mature and inter-networking requirements change, the telephone communications network's capacity and configuration must do so as well. This multi-year project will provide proven, advanced technologies to streamline business processes, take advantage of economies of scale, enhance operational efficiency and reduce costs. An additional core benefit will be the use of distributed telecommunications applications with a centralized system management. The new platform will also provide secure communications to support telework, and will integrate with e-mail and other messaging systems. This change will ensure that the telecommunications infrastructure serves the needs of County agencies and advances service delivery to citizens, while maintaining flexibility to adopt future technologies with minimal need for new spending.

FY 2008 funding in the amount of \$1,757,461 will be used to continue implementation including additional telephony network equipment, and engineering and installation requirements.

**Return on Investment (ROI):** The benefits derived from the implementation of this project are quantifiable and substantial. Direct cost savings include: a reduction in leased circuit costs; a reduction in message unit costs for outside phone calls; and a reduction in overall maintenance costs, including moving phones, adding new phone lines and changes to existing phone service. In addition, the new voice infrastructure will allow Fairfax County to leverage embedded technology assets and to improve service delivery quality. Business processes will be streamlined because of the ability to share information over an integrated communications platform.

## Fund 104 Information Technology

<b>IT0061, Information Technology Security</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Enhanced County Security;</li> <li>• Mandated Requirements</li> </ul>
--	--

FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
\$1,089,055	\$246,730	\$244,160	<b>\$244,160</b>

**Description and Justification:** This project supports the County security architecture, designed to provide an appropriate level of protection for all County information processing resources regardless of technology platform. Aimed at ensuring the confidentiality of information in an evolving environment, new technologies need to be employed to meet current and future security challenges.

The Fairfax County Information Technology Security Policy, the mandated specifications of the Commonwealth of Virginia Information Technology Security Policy and Standards, and the Health Insurance Portability and Accountability Act (HIPAA) Security Rule, along with other mandated privacy laws and County internal audit priorities, are examples of governing legal precedence and policy that dictate a requirement for audit controls to record and examine activity in information systems. Such audit controls will protect the integrity and sensitivity control on the information contained within the County's technology infrastructure. This project will provide security analysts and managers with advanced tools to proactively build and measure comprehensive security best practices within agencies and across the County.

FY 2008 funding of \$244,160 is provided to continue implementation of additional internal network access controls and forensics tools, security devices against viruses and worms, as well as applications to quarantine renegade devices and prevent unauthorized use of the County's IT systems.

**Return on Investment (ROI):** This project will ensure system compliance with security policies, provide for centralized real-time auditing, provide a solution for managing users and their Web application access, ensure timely access to business assets through an authenticated identity, and provide for an immediate response to technology threats. The information security and internal audit offices will have the capability to perform security management audits and analysis centrally across platforms and verify progress in security management protection via software reporting capability. This product will significantly decrease the staff time required for manual auditing. It will provide enterprise monitoring capabilities for assessment that provide a safeguard that improves reliability and reduces downtime. It will identify non-standard and non-secure systems that are a threat to the security of the infrastructure and County data. This solution addresses multiple regulations with minimum resources by implementing and measuring compliance through automated analysis.

## Fund 104 Information Technology

<b>IT0062, Police Records Management System</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Improved Service and Efficiency;</li> <li>• Completion of Prior Investments;</li> <li>• Enhanced County Security</li> </ul>
---	--

FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
\$169,893	\$1,030,107	\$2,200,000	<b>\$2,200,000</b>

**Description and Justification:** Historically, this project included funding to automate manual processes and combine several stovepipe applications to improve data security and reliability. In prior years, efforts within the Police Department included the development of a graphical user interface (GUI) and the Universal Name Information System (UNIS) module, as well a browser-based GIS mapping component. In FY 2005, funding was provided to automate the Police Evidence Section, which is responsible for the cataloging, storage and security of all evidence collected by the Police Department; in FY 2006 the current manual crime analysis process was automated; and in FY 2007, this project began the first phase of a multi-phase effort to replace existing Police Department disparate information systems with an integrated Law Enforcement Records Management System (LERMS).

FY 2008 funding continues the investment into the new LERMS. The new system will improve the ability to prevent, respond to, manage, and analyze situations relating to the safety and property of County residents. Intelligence led policing, improved criminal justice, and overall strategic public safety resource deployment will be improved upon implementation. Improvement in the reliability, accuracy, and quality of data will be realized and the system will operate on the principles of "single point of data entry and query" for all functions. The system will expand the capacity of the Police Department, allowing it to better analyze - statistically and through geographic-based means - data on incidents and personnel. It will also aid in identifying trends, and assist in staffing decisions and monitoring departmental effectiveness. The system will integrate with the Computer Aided Dispatch (CAD) system in the Department of Public Safety Communications, ensuring a unified technology platform approach that seamlessly shares processes and data across public safety functions and leverages available technologies. FY 2008 funding of \$2,200,000 is provided to complete a business process mapping and make initial payments on a contract expected to be awarded by the beginning of FY 2008.

This project, as well as related Fire and Rescue Department (FRD) service projects, is highly reliant on the new Public Safety Architecture Modernization Project, which provides essential infrastructure components for these related initiatives. Executive project management will be provided by Department of Information Technology staff to insure that implementation of the records management systems funded in existing projects (IT0048 and IT0062) share integrated and coordinated work plans and leverage resources across phases and functional areas.

**Return on Investment (ROI):** A unified public safety architecture consisting of a modern LERMS integrated with CAD and other public safety agencies management systems will result in more cost effective public safety operations. The LERMS project will ultimately include all aspects of police work and police information linked through an integrated system. A new system that assures accurate, timely, reliable and accessible information on events, County geography and Police information will permit the Police Department to efficiently act upon events, from initial response through tracking, investigation and reporting. Additionally, having reliable and accessible data from the system will result in the ability to effectively address staffing, crime analysis, resource allocation, tactical planning and strategic planning. The new system will provide opportunities to increase effectiveness by eliminating redundant work and open up opportunities for information sharing and interoperability between law enforcement agencies. This is a significant tool in developing investigative leads, linking crimes across jurisdictional boundaries, and conducting crime analysis.



# Fund 104

## Information Technology

<b>IT0065, Facility Maintenance Management System</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Mandated Requirements;</li> <li>• Completion of Prior Investments;</li> <li>• Improved Service and Efficiency</li> </ul>
---	---

FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
\$864,875	\$476,125	\$392,000	<b>\$392,000</b>

**Description and Justification:** This project supports the acquisition of an Integrated Facilities and Grounds Management System as a single, integrated facilities information resource for the Facilities Management Department (FMD) and the Fairfax County Park Authority (FCPA). An updated system will increase the effectiveness and efficiency of staff and the utilization of capital resources required to maintain and manage County and Park facilities and properties. In FY 2005, FMD and FCPA partnered to pursue a joint system to replace the existing Maintenance Management System (work orders and asset inventory), update the current hardware and software capabilities, and enhance customer use of the data, while enabling the FCPA to retire its 16 year-old, out-dated facility management system. The new system provides enhanced data collection methods and tools, improved warranty tracking, elimination of redundant facilities information databases, user-friendly interfaces for internal and customer access, a strong reporting system, and the use of wireless technology to improve maintenance operations.

FY 2008 funding of \$392,000 provides for integration services required for the implementation of a project management module and the use of wireless technology. The project management module will automate the management of the capital project process, from planning and scheduling labor, to ordering materials and reporting functions. Funding will also provide for 75 wireless handheld devices, wireless capabilities for the handhelds, additional product software licenses, as well as the related software maintenance fees associated with the additional licenses.

**Return on Investment (ROI):** Savings will be realized through the streamlining of communications and processes throughout FMD and FCPA, with the most quantifiable savings being derived from time saved by field personnel (crafts, trades, and grounds personnel) and Work Control Center staff within the agencies. The new system provides enhanced data collection methods and tools, improved warranty tracking, elimination of redundant facilities information databases, user-friendly interfaces for internal and customer access, a strong reporting system, and the use of wireless technology to improve maintenance operations. The replacement system will provide bar coding and wireless technology, which will greatly improve the speed and consistency of data collection necessary to better utilize field staff by the elimination of excessive hand recording of information that is entered into the system at a later time and/or by a different individual. Duplicate work orders will be eliminated; work performed by vendors for inventory that is under warranty will be more efficiently monitored; and multiple tasks will be consolidated onto single work orders – all equating to savings through cost avoidance.

# Fund 104

## Information Technology

<b>IT0072, Citizen Relationship Management</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Improved Service and Efficiency;</li> <li>• Maintaining a Current and Supportable Technology Infrastructure</li> </ul>
--	---

FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
\$0	\$500,000	\$250,000	<b>\$250,000</b>

**Description and Justification:** This project is designed to improve the County's ability to provide information and services across County agencies by developing a communication gateway for residents and businesses to access County information and request non-emergency services with the establishment of a cost-effective, long-term Customer Relationship Management (CRM) solution. Currently County agencies, in response to information requests, use a variety of sources to retrieve information from multiple products. County agencies use different, non-integrated systems to complete requests including Web tools, individual contact tracking applications, legacy applications, and specialized business systems.

The project will use industry standard CRM, Call Center, and one call – known as 3-1-1 – technologies. It will standardize call taking operations and enable employees to answer citizen questions and log service requests through a standard interface. The easy to remember, three digit 3-1-1 number will eliminate the need for citizens to navigate through hundreds of County telephone numbers to find the right one, reduce the number of transferred calls from one agency to another, and minimize the number of non-emergency help and assistance calls to 9-1-1. A virtual single access point with a common database for County government information and service requests by constituents will be established. Through the use of technology, call-takers receiving calls on a phone line do not have to be co-located, nor do they have to be stationed at a County desk to receive the call.

FY 2008 funding of \$250,000 will complete the pilot to integrate and augment existing technologies, including voice platform, e-government channels (IVR, Kiosk and Web), Fairfax Inspection Database Online (FIDO), GIS, Intranet Quorum (IQ), and Documentum.

The CRM project aligns with the County's strategic initiatives to link agencies and communications to serve the residents of the County and to allow County agencies to work across agencies for maximum benefit. Citizens will be able to make a phone call to one number and County staff, using a central database, will service the request immediately or transfer the call to a specified business representative that is best able to handle the request. County management will have access to a number of tools that will allow them to manage the calls for service more efficiently and streamline processes, establish consistent service delivery standards in responding to telephone and Web requests, and track transactions. This will eliminate guesswork, improve workflow capabilities, and reduce paperwork transfers from one agency to another.

**Return on Investment (ROI):** With the CRM solution, citizens will be able to make a single phone call, while County staff, using a central database, will be able to either service the request immediately or transfer the call to a specified business representative. County management will have access to a number of tools that will allow them to manage service calls more efficiently, streamline processes, establish consistent service delivery standards, and track transactions. Industry reports indicate a 35 percent to 50 percent reduction in non-emergency calls to 9-1-1 due to implementation of a CRM call center. Based on research and industry reports, 70 percent of calls can be expected to be handled immediately by the first contact and only 10 percent will be referred to a business specialist. Other cost reduction opportunities and time savings will result from reduced phone calls and e-mails, and reduced time spent researching and providing responses to citizen requests, resulting in more staff time available for other tasks that require attention. The project will also provide enhanced communications between County agencies.

## Fund 104 Information Technology

<b>IT0074, Data Analysis Reporting Tool (DART)</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Improved Service and Efficiency;</li> <li>• Completion of Prior Investments</li> </ul>
--	---

FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
\$0	\$238,000	\$450,000	<b>\$450,000</b>

**Description and Justification:** This project provides a modern capability for reporting on financial data in the County's legacy financial systems. The Data Analysis Reporting Tool (DART) will replace existing ad-hoc, stovepipe reporting with a unified reporting methodology and capability. Financial information from the County's financial, procurement, and payroll systems will be integrated in a data warehouse, and reporting features will provide the users the capability to generate on-demand charts, reports, inquiries, and analyses.

FY 2008 funding of \$450,000 is provided to continue implementing a reporting product and development of a Web-enabled data warehouse. Current reporting capabilities within the County are limited to voluminous reports generated from the County's mainframe systems. These reports are difficult to download and format. Significant time is required to re-key and verify financial data, which impacts the timeliness and usefulness of information.

**Return on Investment (ROI):** Cost savings will be realized through a reduction in staff hours, which are now spent re-keying, compiling, and reconciling financial data. More timely and relevant data also will enhance decision making throughout the County. An integrated data warehouse will provide managers and staff with on-demand information to make better financial decisions. Managers will be able to access financial data through the Web 24 hours per day, seven days per week.

# Fund 104

## Information Technology

<b>IT0077, Land Development Industry Enhancements</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Improved Service and Efficiency;</li> <li>• Completion of Prior Investments</li> </ul>
---	---

FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
\$0	\$250,800	\$150,000	<b>\$150,000</b>

**Description and Justification:** In FY 2005 the Board of Supervisors approved a series of fee increases for Land Development Services (LDS). The industry supported these increases and requested that, as part of their support, the Land Development Process Improvement Initiative be created. The Initiative is a partnership among Fairfax County government, the Northern Virginia Building Industry Association, the National Association of Industrial and Office Properties, and the Engineers and Surveyors Institute. The partnership was tasked with evaluating and recommending improvements to the County's land development process. The Board's Development Process Committee has been updated periodically on the partnership's recommendations as requested by the Board of Supervisors.

These recommendations included technology and policy/programmatic improvements. They suggested exploring the implementation of queuing management system and customer flow software that can better manage the flow of transactions, maximizing efficiency and increasing throughput. The queuing system would provide automated numbering and help improve customer service while identifying any bottlenecks in the intake, site permit, zoning review, and plan review walk-through processes. The queuing system will also inform staff that someone is waiting for a particular category of service and begin to track the customer wait time. The customer will be directed by TV screens and monitors where to go next. If the system forecasts a back-up based on the types of applications in the queue, supervisors can re-allocate staff or even customers (i.e., to go through the process in a different order). The system will generate metrics on service levels which will assist in staffing decisions. Other recommendations included an online capability for Engineers/Developers to review comments online from Site Review in LDS and other review agencies. In addition, triggered and automatic e-mails will provide Engineers/Developers notification of site-related plans that have reached certain milestones in the life cycle of the plan. These changes would expedite the process by which site-related plans are cycled through plan intake, review, and multiple resubmissions.

FY 2008 funding of \$150,000 will be used to complete the implementation of the customer queuing system in the Permit Application Center. Members of the Land Development Process Improvement Initiative will continue to meet in FY 2008 and have developed both process and technology improvements that will be prioritized and considered for future funding.

**Return on Investment (ROI):** This project will enable staff to make continual innovative and incremental improvements, as well as substantial longer-term improvements, to the Land Development process. The queuing system will better manage the flow of customers and staff and will have a positive impact on wait times. In addition, the variability in types of permit applications that come in from day-to-day or at different times of the year can be difficult to manage due to the number of different types of permits and the knowledge level of customers and technicians. Furthermore, not all technicians are proficient in processing all permit types. There is a wide range in the complexity and processing time of individual permit types. Optimizing customer flow will improve customer service and will create a more relaxed atmosphere for all customers and for staff as well. Automatic notification will significantly streamline the process for industry and relieve some of the workload of County staff. Engineers/Developers and their staff must travel to the County to physically retrieve their comment letters from reviewers. This results in project delays and inefficient use of time. Enabling Engineers to download comments from the web will be a significant improvement to customer service. Currently, most outside agencies send their comments by courier. The courier generally operates only a few times a week. There are approximately 20 agencies involved in the review of site-related plans.

## Fund 104 Information Technology

<b>IT0079, Legacy Systems Replacement</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Enhanced County Security;</li> <li>• Improved Service and Efficiency;</li> <li>• Maintaining a Current and Supportable Technology Infrastructure</li> </ul>
---	--

FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
\$0	\$0	\$800,000	<b>\$800,000</b>

**Description and Justification:** FY 2008 funding of \$800,000 is provided to begin an assessment of the County's legacy systems, used to support core business functions including budget (BPREP), purchasing (CASPS), finance (FAMIS) and human resource management (PRISM). These systems are nearing the end of their useful life cycle and no longer maximize the benefits of today's technology standards which can better meet the demands of financial management and decision-making.

Of these systems, the County's human resources system, PRISM, is the most vulnerable to obsolescence and is the first in a phased approach to replace the County's legacy systems. The system operates on 20-year old technology and hinders County staff from performing advanced workforce planning, analyses of personnel costs, tracking of employee data, and cannot interface with the core financial system to support payroll processing. Additionally, as many in-house County technical staff supporting PRISM become eligible for retirement within the next several years, the ability to continue supporting the system will diminish significantly.

**Return on Investment (ROI):** The project seeks to transform the management of the County's human resources from an antiquated and cumbersome system that relies on manual processes to a system that is dynamic and supports the new requirements of human resources management. The project will provide a comprehensive system that will improve human resource needs and services including HIPAA privacy laws, succession planning, compensation and workforce analysis, payroll, benefits, employment, staff development and employee relations. The return on investment will be realized through a reduction of staff performing routine services by implementing a more robust employee self-service utility; a reduction in maintaining the various side systems currently used to provide the functionality that is lacking in the core legacy system; and a cost avoidance of an escalating expense required to manage and maintain old technology.

## Fund 104 Information Technology

<b>IT0080, JUVARE Data Conversion and Expungement</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Mandated Requirement;</li> <li>• Enhanced County Security;</li> <li>• Maintaining a Current and Supportable Technology Infrastructure</li> </ul>
---	---

FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
\$0	\$0	\$217,200	<b>\$217,200</b>

**Description and Justification:** This project will enable Juvenile and Domestic Relations District Court to manage their JUVARE mainframe data, dating back to the mid-1970's, through the use of expungement and purging activities, as well as data conversion so that it can be accessed by the current electronic records management system.

The JUVARE mainframe application contains data representative of its lifespan since the mid-1970s. Active data entry into JUVARE ceased in FY 2004, as Court functionality was redeployed to various other platforms including: an Electronic Records Management System (ERMS); a Web-based Residential Services Information System (RSIS); the Supreme Court of Virginia's Case Management System (CMS); and the Department of Juvenile Justice's Juvenile Tracking System (JTS). However, JUVARE contains historical, archived data that must be accessible by Court staff and to allow individual records to be expunged according to the Code of Virginia. FY 2008 funding of \$217,200 will enable the expunging and purging of data, as well as create a data repository that can be used by ERMS to allow for data query on archived and historical court actions.

**Return on Investment (ROI):** The need for dedicated staff and the associated development costs to deploy this solution on the mainframe with the existing data stores will be avoided. Staff to maintain the cumbersome mainframe interfaces also will not be required as mainframe backups of the JUVARE system can be eliminated, and processing cycles will be reduced. In addition, efficiencies will be realized by repositioning the data stored into a more modern repository and increasing ease of use with the ERMS solution.

## Fund 104 Information Technology

<b>IT0081, Housing and Community Development Information Management Systems</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Mandated Requirement;</li> <li>• Improved Service and Efficiency;</li> <li>• Maintaining a Current and Supportable Technology Infrastructure</li> </ul>
---	--

FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
\$0	\$0	\$125,000	<b>\$125,000</b>

**Description and Justification:** FY 2008 funding of \$125,000 is provided to upgrade existing Department of Housing and Community and Development (HCD) software used for management of its portfolio of properties and for financial reporting. The upgraded software will be a full-featured, financial accounting package that includes management and compliance tools for all federally-funded housing programs, as well as for commercial and tax credit properties.

**Return on Investment (ROI):** The upgrade will promote full Housing and Urban Development (HUD) compliance through use of a single, integrated application. In addition, the upgraded version will enhance security and audit tracking, as well as improve Web access. Furthermore, this upgrade will align HCD with current County technology development standards, and it will support improved HCD business processes among caseworkers.

## Fund 104 Information Technology

<b>IT0082, Land Use Information Accessibility Initiatives</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Improved Service and Efficiency;</li> <li>• Completion of Prior Investments</li> </ul>
---	---

FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
\$0	\$0	\$300,000	<b>\$300,000</b>

**Description and Justification:** During January 2006, the Board of Supervisors established the Land Use Information Accessibility Advisory Group (“Advisory Group”). The purpose of the Advisory Group was to review the ways in which land planning and development information is made available currently to the public, to make recommendations for accessibility improvements, and to develop a high level plan of action. The Advisory Group made a number of recommendations which were accepted by the Board of Supervisors in January 2007. FY 2008 funding for this project will further enhance some of the improvements begun in FY 2007, as well as address several of the Advisory Group recommendations.

Over the past year enhancements were made to enable two inquiries: the Search Land Use Information by Address and the Search Land Use Information by Magisterial District. Both of these functions also supported searching by and viewing spatial views of land development information on a map. To address the Advisory Group’s recommendation to further consolidate land use information in a single location, there is a plan to enhance the GIS My Neighborhood web pages to include information about activities such as rezonings, site plan submissions, and building permit information relevant to address-specific web inquiries. This will include summary reports and GIS map displays of active land use activities along with community information concerning elected officials, school pyramids, parks and recreation facilities, and public safety locations (i.e. police and fire/rescue stations), etc.

FY 2008 funding will also support several new planned enhancements to LDSNET (the land development system information on the Internet) and the GIS My Neighborhood application, based upon the Land Advisory group recommendations. These include: expanding the initial “Search by Address” and “Search by Magisterial District” capabilities to also access rezoning/site plan history, and multiple plan types (the current inquiry capability is for a single plan type); summarizing key site and rezoning plan data in PDF downloadable formats for citizen access; utilizing a citizen notification technology (like the Community Emergency Alert Network, Listserv or other capability) to contact interested constituents about new land use activities in their nearby community (i.e., Site and Re-zoning plan public hearings, approvals, etc.), enhancing the LDSNET and GIS integration to streamline end user navigation between the two systems, and evaluating and designing web tool capabilities that could include 3D imagery to help enable citizen analyses of proposed land use activities.

In addition to the above initiatives, staff will continue to assess and plan for the implementation of other Advisory Group recommendations over the 5-10 year implementation timeframe. Funding of \$300,000 is provided to implement recommendations adopted by the Board of Supervisors in FY 2008.



## Fund 104 Information Technology

<b>IT0082, Land Use Information Accessibility Initiatives (Continued)</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"><li>• Improved Service and Efficiency;</li><li>• Completion of Prior Investments</li></ul>
---	--

**Return on Investment (ROI):** These initiatives are undertaken to improve the ability for citizen and business constituents to access and be informed about land planning and development activity in their communities. The projects are intended to streamline the steps required for the constituent to get to relevant information, and make the navigation easier and more intuitive. Through these efforts, Fairfax County is showing its commitment to make the land use process and information even more open, inclusive, and citizen-oriented. These projects will further the ability of citizens to be aware of land use information affecting their neighborhoods, and to participate in the process. This information will be available 24/7 over the County's website. More intuitive access to this information will result in more informed citizens and potentially fewer phone calls requesting staff intervention to access and provide information.

The multiple projects to be funded in the Land Use Information Accessibility Initiatives will be setting the foundation for a central portal with access to land information, maps, and potentially even copies of submitted plans relevant to rezonings and site developments. As a result, constituents will be better informed and able to participate further in the land planning process.

## Fund 104 Information Technology

<b>IT0083, Public Safety Architecture Modernization</b>	<b>IT Priorities:</b> <ul style="list-style-type: none"> <li>• Enhanced County Security;</li> <li>• Improved Service and Efficiency;</li> <li>• Maintaining a Current and Supportable Technology Infrastructure</li> </ul>
---	--

FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
\$0	\$0	\$2,687,750	<b>\$2,687,750</b>

**Description and Justification:** The Public Safety Architecture Modernization project supports implementation of an integrated Computer Aided Dispatch (CAD) and Public Safety Records Management Systems (RMS), including public safety communications, as well as Police, Fire and Rescue, and Emergency Medical Services records management. The project will implement an integrated public safety information architecture enabling data sharing across functional areas of the CAD and RMS in order to support key public safety lines of businesses and provide flexibility to respond to both internal and external data sharing requirements. In a multi-track and multi-phase project, the legacy CAD, Police RMS and Fire and Rescue RMS will be replaced, and a new Fire Emergency Medical Services Incident Reporting system (EMSIR) will be implemented. Options for integrating with the existing Office of the Sheriff's information system will be evaluated as well.

This new project provides the underlying architecture for the operational components of a CAD and RMS including network development; augmentation of the enterprise Geographic Information System (GIS) to meet public safety requirements; and provision of an interim commercial broadband wireless service pending completion of the regional broadband wireless network under development by the National Capital Region (NCR) Urban Areas Security Initiatives (UASI). Wideband service will migrate from commercial services to the local government owned and operated NCR network when it is completed. Executive project management will be provided by the Department of Information Technology to ensure that implementation of RMS systems funded in existing projects (IT0048 and IT0062) share integrated and coordinated work plans and leverage resources across phases and functional areas.

FY 2008 funding of \$2,687,750 is provided to: complete business process mapping and GIS data development; define required network enhancements; and provide initial payments on a contract expected to be awarded by the beginning of FY 2008.

**Return on Investment (ROI):** The Public Safety Architecture Modernization project represents the first joint initiative undertaken by the public safety agencies in Fairfax County (Department of Public Safety Communications, Police Department, Fire and Rescue Department, Sheriff's Office and Office of Emergency Management) and provides an integrated public safety suite for CAD and RMS, with supporting network infrastructure to support robust GIS including automatic vehicle location (AVL), automatic vehicle routing recommendations (AVRR), broadband wireless data services and automated field reporting.

# Fund 104 Information Technology

## FUND STATEMENT

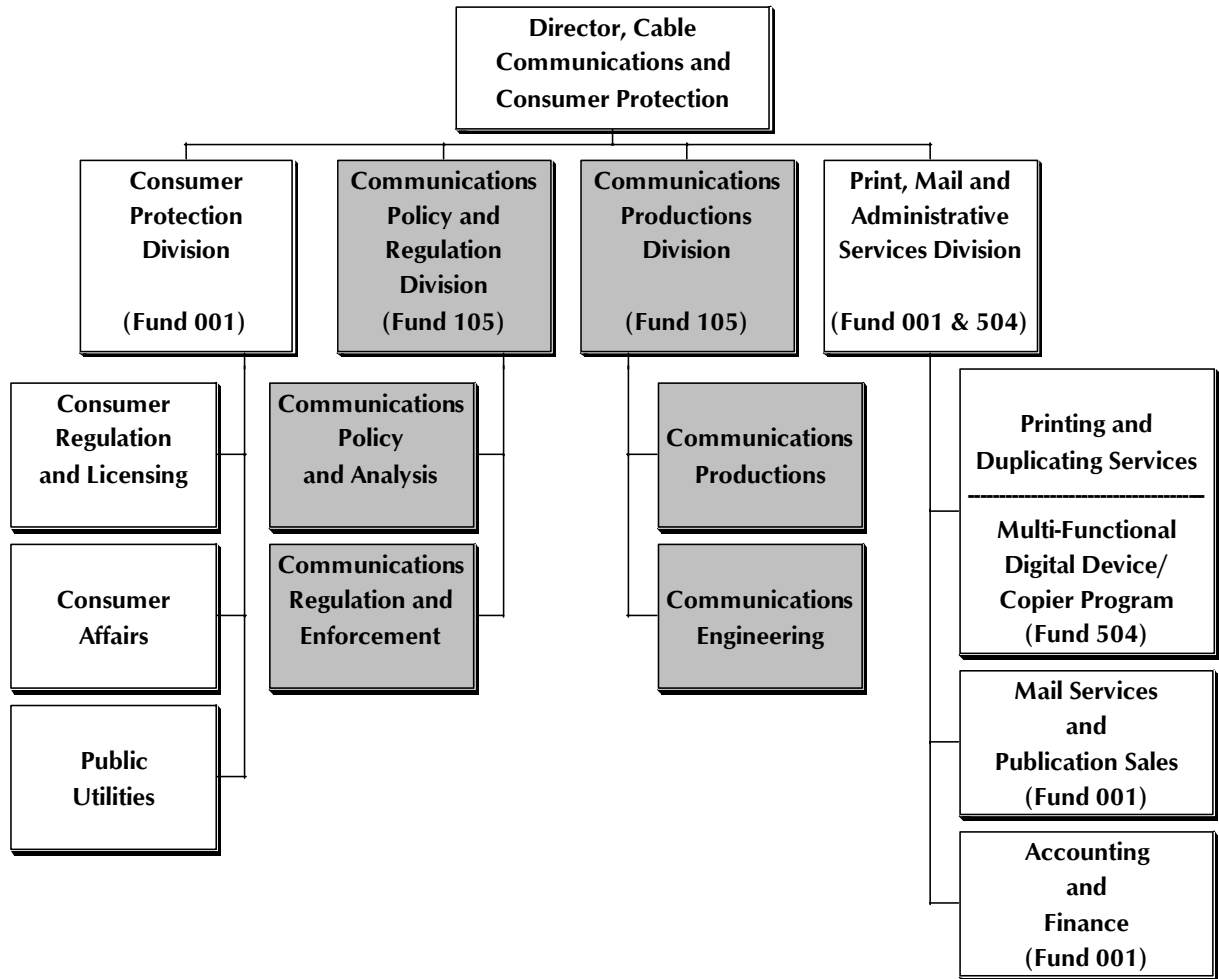
Fund Type G10, Special Revenue Funds

Fund 104, Information Technology

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$22,163,374</b>	<b>\$0</b>	<b>\$30,928,840</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
Interest	\$1,324,210	\$750,000	\$1,100,000	\$1,400,000	\$1,400,000
State Technology Trust Fund	1,388,432	0	1,299,648	0	0
<b>Total Revenue</b>	<b>\$2,712,642</b>	<b>\$750,000</b>	<b>\$2,399,648</b>	<b>\$1,400,000</b>	<b>\$1,400,000</b>
Transfers In:					
General Fund (001)	\$19,160,911	\$12,539,576	\$13,499,576	\$12,360,015	\$12,360,015
<b>Total Transfers In</b>	<b>\$19,160,911</b>	<b>\$12,539,576</b>	<b>\$13,499,576</b>	<b>\$12,360,015</b>	<b>\$12,360,015</b>
<b>Total Available</b>	<b>\$44,036,927</b>	<b>\$13,289,576</b>	<b>\$46,828,064</b>	<b>\$13,760,015</b>	<b>\$13,760,015</b>
Expenditures:					
IT Projects	\$13,108,087	\$13,289,576	\$46,828,064	\$13,760,015	\$13,760,015
<b>Total Expenditures</b>	<b>\$13,108,087</b>	<b>\$13,289,576</b>	<b>\$46,828,064</b>	<b>\$13,760,015</b>	<b>\$13,760,015</b>
<b>Total Disbursements</b>	<b>\$13,108,087</b>	<b>\$13,289,576</b>	<b>\$46,828,064</b>	<b>\$13,760,015</b>	<b>\$13,760,015</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$30,928,840</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Information Technology projects are budgeted based on the total project costs. Most projects span multiple years. Therefore, funding is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 105 Cable Communications



The Department of Cable Communications and Consumer Protection (DCCCP) is the umbrella agency for four distinct functions: Consumer Protection; Communications Policy and Regulation; Communications Productions; and Print, Mail and Administrative Services. The total agency staff of 92/92.0 SYE positions and a \$17.4 million budget is dispersed over three funding sources. The Consumer Protection Division, which educates consumers, responds to consumer complaints and ensures business compliance with applicable laws and regulations is presented within the Public Safety Program Area (Volume 1) and is fully supported by the General Fund. The Cable Communications function, which includes the Communications Policy and Regulation Division and Communications Productions Division, is responsible for television programming and for communications regulation, and is presented in Fund 105 (Volume 2). Fund 105 is supported principally by revenue received from local cable operators through franchise agreements. The department reorganized in FY 2006 and as a result created the Print, Mail and Administrative Services Division which administers countywide printing and duplicating services; mail and publication sales; and accounting and finance services. This new division replaces the previous Document Services Division. Mail Services and Publications Sales along with Accounting and Finance are programs presented in the Legislative-Executive Functions/Central Services Program Area in Volume 1. Printing and Duplicating Services, presented in Fund 504 (Volume 2), is funded by revenues received from County agencies and the Fairfax County Public Schools (FCPS) for printing and duplicating services. The Department of Information Technology is responsible for the management of the Multi-Functional Digital Device/Copier Program and the fiber Institutional Network (I-Net). While the functions of Cable Communications and Consumer Protection provide diverse services, they all provide quality customer service to the community and work collaboratively with County agencies, neighboring jurisdictions and professional organizations.

# Fund 105

## Cable Communications

### Mission

To encourage competition and innovation in the Countywide deployment of cable communications services; to provide regulatory oversight and enforcement of cable communications contracts, ordinances, statutes, and customer service policies; to protect the public by rigorously enforcing safety codes and construction procedures; to integrate community needs into future cable communications development proposals and related legislation; to ensure community access to local, public, educational, and governmental programming; to develop and maintain reliable means of mass communication of official information during public safety emergencies; to provide digital media production services to create informational programming for County residents accessible through a variety of distribution channels; and to support internal communications, including remote origination and viewing of training programs for County employees and emergency first-responders.

### Focus

The Cable Communications Fund (CCF) was established by the Board of Supervisors in 1982 to provide accurate and auditable accounting of revenues and costs associated with the administration of the County's Cable Communications Ordinance and Franchise Agreements (COFA), communications productions, and the provision of cable-related consumer and policy services. Revenue supporting this fund comes from Institutional Network (I-Net) and Public, Educational, and Governmental (PEG) access capital grants and franchise fees received from local cable operators based on the operators' gross revenues. In FY 2008, CCF revenue is estimated to be \$13.9 million based on FY 2006 actual revenues. Although total competition for cable communications services will continue to grow within the County, the total number of County cable subscribers is not expected to significantly increase, and thus, total CCF revenue is not likely to significantly increase.

The Communications Policy and Regulation Division (CPRD) is responsible for regulatory oversight of the three franchised cable television providers in the County. CPRD is responsible for ensuring that cable operators provide high quality customer service, safe construction and operations, and access to PEG programming and emergency information for over 244,000 County cable subscribers. With technology advances and significant changes in the competitive environment, CPRD continues to analyze the impact of competition on cable communications services, rates and deployment, and to proactively monitor legislative and regulatory activity at the state and federal levels. In addition, CPRD will continue to advise the Board of Supervisors of changes in federal and state laws or regulations that threaten the County's historical authority over land use decisions, negotiation and consummation of new contracts, enforcement of existing franchises, public safety, consumer protection, and the ability to ensure fair competition in the County.

Working with the Office of the County Attorney, CPRD successfully negotiated a competitive cable franchise agreement with Verizon Virginia Inc. (Verizon) that was approved by the Board of Supervisors on September 26, 2005. Although Comcast and Cox Communications do not serve in overlapping areas, the new Verizon agreement will ultimately provide 85 percent of residents with a more robust choice of cable and video service providers. As providers continue to offer more residents a "triple-play" of services (i.e., video, broadband Internet access, and voice), CPRD will increasingly be required to address a broader array of technical, legal, regulatory, policy, and resident concerns.

### THINKING STRATEGICALLY

Strategic issues for the department include:

- o Ensuring the development, compliance and enforcement of federal, state and local communications standards in a rapidly changing industry and uncertain regulatory environment;
- o Investigating and resolving resident complaints involving cable service and technical performance issues;
- o Providing quality educational and informational cable television programming that meets the needs of a diverse community;
- o Utilizing new cost-effective technologies to convey information to the public; and,
- o Maintaining a highly skilled and knowledgeable workforce that interacts with a dynamic communications industry.

## Fund 105

### Cable Communications

---

CPRD requires strict compliance with all federal, state, and County codes and standards pertaining to cable communications construction in public rights-of-way from all franchised providers on a competitively neutral basis. CPRD works to resolve construction complaints from residents; improve construction code and safety procedure compliance; promote a “safety-first” attitude among construction crews; and to inspect construction of rebuilt or newly deployed cable communications networks. Such actions ensure safety and compliance with federal, state, and local codes and standards, including work zone traffic controls, safe burying of cables, restoration of streets and sidewalks, control of soil erosion, and adherence to signal quality and interference-reduction standards. CPRD also worked with national organizations to develop a user-friendly handbook, designed to help construction crews understand how the National Electric Code applies to cable communications network construction. In FY 2006, new Verizon construction significantly increased the number of construction work sites in the County. However, CPRD inspectors, augmented by temporary staff, were able to inspect almost 7,000 more construction sites in FY 2006, or 47 percent more than in FY 2005, by utilizing a combination of efficient route planning and improved staff technical training. CPRD also made efficient use of portable communications devices to inspect 100 percent of homeowner complaints requiring inspection within one business day. Based on COFA requirements and Verizon’s projected construction schedule, CPRD anticipates the number of new cable communications construction work sites requiring inspection will peak in FY 2006 and FY 2007. Division staff estimates that the FY 2008 level will be slightly less than in the previous two years, but will still remain above the level completed prior to the peak years. CPRD will continue to provide technical training for engineering staff in the use of continuously evolving state-of-the-art field testing equipment for analog and digital channels on cable communications networks to ensure compliance with applicable technical and quality standards.

In FY 2006, CPRD worked to analyze a significant amount of newly-proposed state and federal communications legislation and regulation. Despite experiencing significant staffing shortages throughout the year, CPRD was able to respond in a timely manner to Board of Supervisors and consumer policy and regulatory inquiries. Working with the Office of the County Attorney and the County’s legislative liaison, CPRD was able to amend new Virginia legislation to grandfather protection of existing franchise agreements until the year 2013. CPRD anticipates significant legislative and regulatory activity will continue into FY 2008. CPRD will continue to work with the County’s legislative liaison to support Board positions to limit federal legislative and regulatory changes that would preempt the County’s ability and authority to provide local public safety information over cable systems; enact consumer protection regulations applicable to communications service providers; and negotiate and enforce franchise agreements. In FY 2006, CPRD also brokered a first-in-the-nation interconnection agreement between Cox Communications and Verizon to ensure that Public, Educational, and Governmental programming is available to all County cable subscribers, regardless of cable service provider. CPRD also implemented improved criteria for enforcement of federal customer service standards for all cable providers in the County as part of its efforts to improve the quality of customer complaint resolution by cable operators.

In addition, CPRD continues to administer financial support for video and data communications projects associated with connecting approximately 390 County and Fairfax County Public Schools (FCPS) sites to the County’s I-Net. The I-Net is a fiber optic cable network that established infrastructure for the provision of cost-effective digital transport of voice, video, and data services by interconnecting County and FCPS facilities. Currently the County supports these services using commercial telecommunications carriers at significantly greater expense. As part of CPRD’s oversight of the Comcast franchise agreement, CPRD worked with Comcast, its subcontractors and the Department of Information Technology (DIT) to ensure the on-time design and construction of the Reston portion of the Countywide I-Net infrastructure. In FY 2008, funding will be used to continue the implementation of the I-Net as the primary carrier of voice and data transmissions.

CPRD continues to be active with public safety and new technology initiatives. CPRD is working with DIT and the federal Department of Homeland Security in a cooperative initiative with other regional jurisdictions and state and federal agencies to establish inter-jurisdictional communications network links that improve public safety response during public emergencies, such as natural disasters and terrorist incidents. CPRD and the Communications Productions Division are continuing to work with all three franchised cable providers to ensure that all County cable subscribers will be able to receive local emergency messages in addition to national Emergency Alert System messages.


## Fund 105 Cable Communications

The Communications Productions Division (CPD) is responsible for the production of television programming for Fairfax County Government Channel 16, the public information channel, and the Fairfax County Training Network (FCTN). Channel 16 programming includes both Board-directed programming and the highest rated program proposals submitted by County agencies. In FY 2008, Channel 16 will televise and estimate 347 live Board of Supervisors and Planning Commission meetings, County Executive projects, Board-directed special programming, town meetings and monthly video newsletters for members of the Board of Supervisors. In addition, programs and teleconferences which describe the services of County agencies will be televised. The final number of informational programs produced in FY 2008 will be determined by the Fairfax County Communication Strategy quarterly program proposal process. In addition, all Channel 16 programming is now video streamed, reaching an even larger audience. Channel 16 reaches an estimated 600,000 residents with information programming about County programs and services that serve the community.

In addition to programming for the public, the CPD is responsible for programming on closed-circuit FCTN. In FY 2008, the CPD will televise training and internal communications productions, as well as national satellite conferences, telecommunication courses, video training, and lectures on areas such as leadership, team work, self improvement and management issues. FCTN programming reaches approximately 25,000 combined County and Fairfax County Public Schools' employees, providing the latest training and professional development programming to improve services to residents.

The Communications Productions Division will continue to operate an emergency message system for residents, serve as a centralized resource for loan pool equipment for County agencies, manage a satellite downlink for County teleconferencing, and support the video magistrate system, County kiosk system, video teleconferencing and video streaming of Channel 16 on the Internet to better serve County residents. CPD also provides engineering support services to County agencies and the demand for these services has continued to increase as new County facilities featuring complex audio and video installations have been developed.

In conjunction with the implementation of the Fairfax County Communication Strategy, the CPD will continue to evaluate and redesign Channel 16 and FCTN programming in FY 2008; develop an external/internal communications campaign to publicize County programs and initiatives; and enhance current operations and customer service through technology changes. The CPD will continue to maintain a national presence, be a leader in the quality of programming produced and research new services to enhance operations.




 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Coordinated with the Virginia Department Of Transportation (VDOT) and created a special task force to assist in the closure of open Cox construction-related permits to ensure compliance with federal, state and County construction standards.	☑	
Implemented new criteria for assessing liquidated damages on cable operator delays in answering the telephone that reflects the degree of severity of the infraction.	☑	
Continue to inspect Verizon's extensive new construction of its FTTP (Fiber-to-the-Premise) network, to ensure safety and compliance with federal, state and County construction standards. The FTTP network is Verizon's upgrade of its copper telephone network to a new fiber optic network.	☑	☑

## Fund 105 Cable Communications

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Continue to provide engineering for audio and video support services during the planning, design, construction and operational phases of the Public Safety and Transportation Operations Center, the Jennings Judicial Center Courthouse Expansion project and the County I-Net. The design and implementation support provided for the Government Center press briefing room was completed in FY 2006.	☑	☑
Create a "Safety First" program to increase awareness and compliance with applicable construction codes among new cable communications providers by recognizing exemplary cable communications construction crews in the County who utilize and promote safe construction practices.		☑
 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Introduced closed captions for all pre-recorded programming.	☑	
Facilitated interconnection of PEG channels with the Verizon FTTP network.	☑	
Worked with the National Association of Telecommunications Officers and Advisors and the Society for Cable Telecommunications Engineers to develop and issue a user-friendly handbook to assist construction crews in understanding how the National Electrical Code applies to construction of cable communications networks.	☑	
Continue to expand video on demand to include all Channel 16 pre-recorded programming.	☑	☑
Continue to enhance use of text on Channel 16 for improved news, agenda information during government meetings and emergency messaging.	☑	☑
Continue to expand language offerings of translated programming for Channel 16 (including Spanish, Korean, and Vietnamese) as requested by County agencies.	☑	☑
Produced the "Connecting Your Home" informational campaign including the program pamphlet, Web site and television program, providing information on telephone, broadband and cable TV choices. This campaign will expand to include information about digital television and HDTV choices.	☑	☑
 <b>Maintaining Healthy Economies</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Evaluate the state of competition in cable communications competition in Fairfax County and recommend initiatives to provide further benefits for County residents.		☑



## Fund 105 Cable Communications

 <b>Practicing Environmental Stewardship</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Continue to inspect Verizon's new FTTP construction to minimize soil erosion and to ensure restoration of public property.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Continue to upgrade and modernize the audio and video systems in the Board of Supervisors Auditorium in order to meet demands for new technical capabilities.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Evaluate new video programming and services for distribution over the County I-Net.		<input checked="" type="checkbox"/>
 <b>Exercising Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Named best government access station in the country by the Alliance for Community Media for the second year in a row and received three other awards from national organizations. Continue to maintain a national presence in the creation of high quality, award-winning informational programming for residents and employees.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Continue to interconnect and activate all portions of the County fiber optic I-Net to establish cost-effective transport of video, voice and data transmissions among approximately 390 County and FCPS facilities.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Facilitate design, construction and implementation of additional I-Net sites based on County and FCPS requirements, community needs and cost-effectiveness.		<input checked="" type="checkbox"/>

### Budget and Staff Resources

<b>Agency Summary</b>					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	40/ 40	40/ 40	39/ 39	39/ 39	39/ 39
Expenditures:					
Personnel Services	\$3,086,883	\$4,060,819	\$4,060,819	\$4,286,033	\$4,286,033
Operating Expenses	2,726,745	2,801,408	11,768,019	6,983,205	6,983,205
Capital Equipment	1,566,516	750,000	6,232,366	250,000	250,000
<b>Total Expenditures</b>	<b>\$7,380,144</b>	<b>\$7,612,227</b>	<b>\$22,061,204</b>	<b>\$11,519,238</b>	<b>\$11,519,238</b>

# Fund 105

## Cable Communications

### FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- ◆ **Employee Compensation** **\$225,214**  
An increase of \$225,214 in Personnel Services associated with salary adjustments necessary to support the County's compensation program.
  
- ◆ **Carryover Adjustments** **(\$11.1 million)**  
A decrease of \$11.1 million including \$7.3 million in Operating Expenses and \$3.8 million in Capital Equipment due to carryover from FY 2006 for costs associated with both encumbered carryover and implementing the I-Net.
  
- ◆ **Intergovernmental Charges** **\$51,739**  
A net increase of \$51,739 in Operating Expenses due to increased interagency charges, including an increase of \$17,289 for Department of Vehicle service charges based on the anticipated charges for fuel, vehicle replacement, and maintenance costs. Also included is an increase of \$34,450 in FY 2008 requested by the agency for interagency charges by Office of Public Affairs for limited term salaries and Facilities Management Department charges.
  
- ◆ **Capital Equipment** **\$250,000**  
An amount of \$250,000 is funded for replacement equipment to support the Board Auditorium audio and video technology update. The Board Auditorium is used for local government meetings and events by the Board of Supervisors, Planning Commission, Board of Zoning Appeals, County agencies and community groups, and guest speakers. Much of the Board Auditorium equipment was installed in 1992 and is no longer supported by the manufacturers nor can it fully support the multi-media technology needs of the numerous users.

### Board of Supervisors' Adjustments

The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:

- ◆ The Board of Supervisors made no adjustments to this fund.

### Changes to FY 2007 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:

- ◆ **Carryover Adjustment** **\$14,448,977**  
As part of the FY 2006 Carryover Review, \$14,448,977 was carried forward into FY 2007. Of this amount, \$3,356,712 was included as encumbered carryover and \$11,092,265 as unencumbered carryover.
  
- ◆ **Position Redirection** **\$0**  
During FY 2007, the agency redirected 1/1.0 SYE vacant position from Fund 105, Cable Communications to the Public Utilities Branch within the Public Safety Program Area of the DCCCP. The vacant position was used to establish 1/1.0 SYE Senior Utilities Analyst position. There were no funding adjustments associated with this position redirection.

# Fund 105

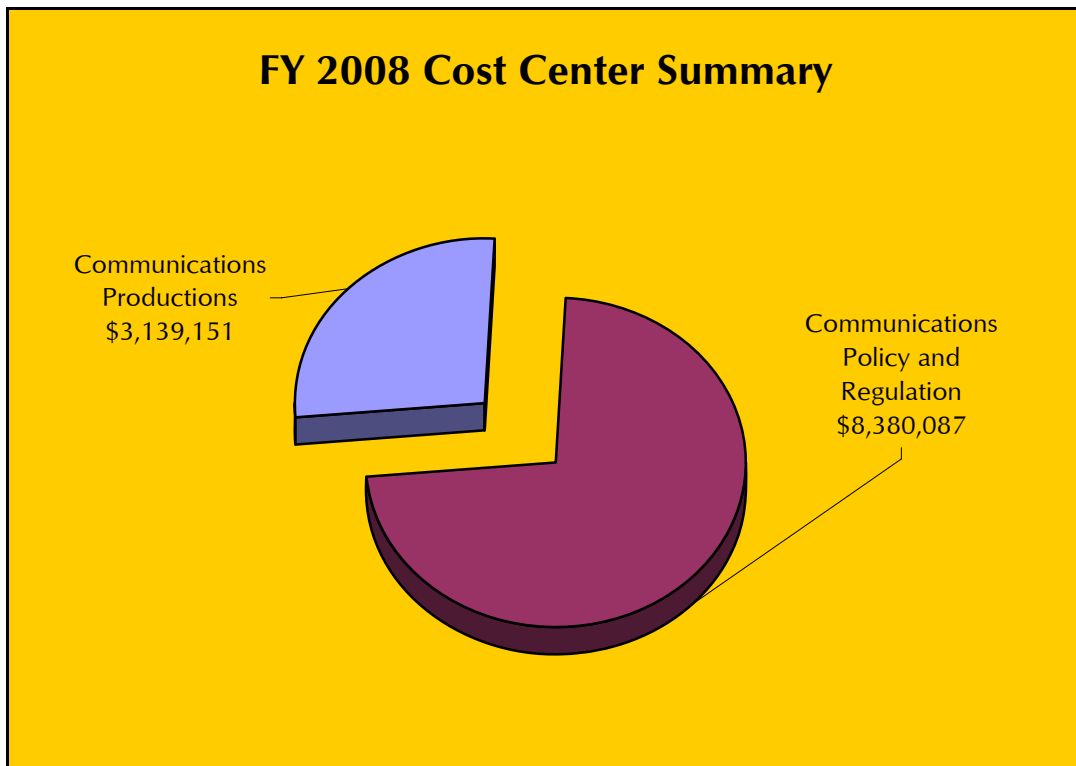
## Cable Communications

The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:

- ◆ The Board of Supervisors made no adjustments to this fund.

### Cost Centers

The two cost centers within Fund 105, Cable Communications that work together to achieve the mission of the Fund are the Communications Productions Division and the Communications Policy and Regulation Division. In FY 2008, approximately \$6.2 million of the \$8.4 million in the Communications Policy and Regulation Division is dedicated for I-Net initiatives.



# Fund 105 Cable Communications

## Communications Policy and Regulation Division

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	17/17	17/17	16/16	16/16	16/16
<b>Total Expenditures</b>	<b>\$4,874,681</b>	<b>\$4,617,231</b>	<b>\$18,819,056</b>	<b>\$8,380,087</b>	<b>\$8,380,087</b>

Position Summary		
<u><b>Office of the Director</b></u> 1 Director, DCCCP 1 Administrative Assistant V 1 Administrative Assistant IV	<u><b>Communications Policy and Regulation Division</b></u> 1 Director, Policy and Regulation 1 Administrative Assistant III  <u><b>Communications Policy and Analysis</b></u> 1 Management Analyst III	<u><b>Communications Regulation and Enforcement</b></u> 1 Management Analyst III 1 Engineer III 1 Engineering Technician III 1 Communications Engineer 4 Senior Electrical Inspectors  <u><b>Consumer Affairs</b></u> 1 Consumer Specialist I 1 Administrative Assistant II
<b>TOTAL POSITIONS</b>		
<b>16 Positions / 16.0 Staff Years</b>		

## Key Performance Measures

### Goal

To encourage competition and innovation in countywide deployment of cable communications services; to protect the public by rigorously enforcing cable communications construction safety codes and procedures, customer service regulations, consumer protection statutes, franchise agreements, the Fairfax County Communications Ordinance and applicable law; to respond to public and County agency inquiries regarding communications policy, statutes, regulations and technological developments; to support development of community networks to cost-effectively transport video and data; and to maintain reliable means of mass communication of official information during public safety emergencies.

### Objectives

- ◆ To enforce strict compliance with all federal, state, and County codes and standards pertaining to cable communications construction in the public rights-of-way and achieve 100 percent correction of identified deficient/non-compliant construction.
- ◆ To inspect 100 percent of all homeowner cable communications construction complaints requiring investigation by inspectors within 1 business day and to resolve 100 percent of such complaints.
- ◆ To achieve an 80 percent favorable resolution rate of cable communications service complaints.
- ◆ To meet the response time for all requests in the preparation of legislative, regulatory, and policy summaries and analyses, responses to resident inquiries, and Board of Supervisors inquiries, memos and meeting items at least 95 percent of the time.
- ◆ To activate 100 percent of the total number of Institutional Network (I-Net) hub locations for video transport.

## Fund 105 Cable Communications

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Cable communications construction work sites identified annually	45,899	44,507	31,000 / 77,268	70,000	60,000
Homeowner cable construction complaints investigated	NA	NA	NA / NA	160	160
Cable service complaints investigated	NA	NA	NA	NA	300
Legislative/regulatory/policy materials prepared	NA	NA	NA / NA	50	50
I-Net locations activated for video transport	NA	NA	330 / 0	414	0
<b>Efficiency:</b>					
Inspector hours per cable communications construction work site inspected	0.74	0.75	0.93 / 0.61	0.75	0.75
Inspector hours per inspected homeowner cable construction complaint	NA	NA	NA / NA	4.0	4.0
Staff hours per cable service complaint	NA	NA	NA	NA	4.5
Legislative/regulatory/policy materials prepared per staff	NA	NA	NA / NA	25	25
Staff hours per I-Net location activated	NA	NA	80 / 0	36	0
<b>Service Quality:</b>					
Percent of cable communications construction work sites inspected	21%	18%	19% / 19%	20%	20%
Percent of homeowner cable construction complaints inspected within one business day	NA	NA	NA / NA	100%	100%
Percent of cable service complaints responded to within 48 hours of receipt	NA	NA	NA	NA	100%
Percentage point change in legislative/regulatory/policy materials meeting timeliness standards	NA	NA	NA / NA	NA	0%
Percent of I-Net on-time activations	NA	NA	100% / 0%	100%	0%

## Fund 105 Cable Communications

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Outcome:</b>					
Percent of cable communications construction work sites deficiencies/non-compliance notices corrected	100%	100%	100% / 100%	100%	100%
Percent of homeowner cable construction complaints resolved	NA	NA	NA / NA	100%	100%
Percent of favorably resolved valid cable service complaints	NA	NA	NA	NA	80%
Percent of legislative/regulatory/policy materials meeting timeliness standards	NA	NA	NA / NA	NA	95%
Percent of total I-Net network locations activated - video	NA	NA	100% / 0%	100%	100%

### Performance Measurement Results

Continuing Verizon network construction, combined with Cox Communications and Comcast upgrades of existing cable drops, resulted in a 74 percent increase in the number of identified construction sites between FY 2005 and FY 2006. CPRD inspectors, augmented by temporary staff, were able to inspect 47 percent more construction sites in FY 2006 than in FY 2005 by utilizing a combination of efficient route planning and improved staff technical training. The goal of CPRD is to inspect at least 20 percent of all construction sites, which are selected on a random uniform basis throughout the County. To ensure compliance with construction safety codes, inspections of cable communications network connections originating in the public rights-of-way but terminating on residential property, also include inspection of such construction on residential property. "Cable communications" refers to cable/video, telecommunications/voice, and information/broadband/data services. Deficiency notices are issued for the majority of code infractions to provide the cable operators time to correct the infraction. If the infraction is not corrected, a violation notice is issued. In FY 2006, 986 construction code deficiency/non-compliance notices were issued and 100 percent were corrected through CPRD enforcement efforts. "Homeowner cable construction complaints investigated" include cable communications complaints submitted by renters and business properties, submitted by phone or e-mail to CPRD and Consumer Protection Division, or by DCCCP's new online complaint filing feature and that require an on-site inspection as part of the investigation. CPRD continues to strive to inspect 100 percent of such complaints within one business day, as it did in FY 2006, and to work with the consumer and cable providers to resolve these complaints efficiently.

In FY 2008, cable communications service complaints ("cable service complaints") addressed by the consumer specialists and administrative support positions that report to other DCCCP divisions but are in part funded by the CCF will be reported herein to better reflect consumer services supported by the CCF. CPRD also works to identify patterns of cable-related customer service issues and to work with the three cable providers to address systemic issues. Significant legislative activity in the Virginia statehouse and in the U.S. Congress occurred during FY 2006, and will likely continue into FY 2008. Additional federal regulatory activity is also likely to occur if new federal regulation is enacted.

The anticipated FY 2006 activation of video service on the I-Net was delayed due to protracted vendor negotiations; therefore staff hours spent preparing the I-Net for video service activation was zero in FY 2006 and will be reported in FY 2007. Future estimates for FY 2008 also reflect zero because all activations are to be completed at one time.

# Fund 105 Cable Communications

## Communications Productions Division

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	23/ 23	23/ 23	23/ 23	23/ 23	23/23
<b>Total Expenditures</b>	<b>\$2,505,463</b>	<b>\$2,994,996</b>	<b>\$3,242,148</b>	<b>\$3,139,151</b>	<b>\$3,139,151</b>

Position Summary					
<u>Communications Productions Division</u>		<u>Communications Productions</u>		<u>Communications Engineering</u>	
1	Director, Comm. Productions	1	Instructional Cable TV	1	Engineer IV
2	Administrative Assistants II		Specialist	1	Engineer III
		5	Producers/Directors	1	Engineer II
		4	Assistant Producers	1	Video Engineer
		4	Media Technicians		
					<u>Consumer Regulation and Licensing</u>
				2	Administrative Assistants II
<b>TOTAL POSITIONS</b>					
23 Positions / 23.0 Staff Years					

## Key Performance Measures

### Goal

To provide a centralized video production center and satellite conferencing facility for the Board of Supervisors, County Executive, and all County agencies in order to communicate critical County information to residents and training for employees, and to provide related production services in new technologies to benefit the public and County operations.

### Objectives

- ◆ To serve the public information needs of the County and the educational needs of the County workforce by completing 98 percent of live, studio and field program hours requested for both Channel 16 and FCTN while maintaining cost, quality and work hour efficiencies.

Indicator	Prior Year Actuals			Current Estimate FY 2007	Future Estimate FY 2008
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual		
<b>Output:</b>					
Original live program hours	685.5	656.5	717.0 / 700.5	716.0	664.0
Original studio program hours	43.5	43.5	68.0 / 101.5	52.0	52.0
Original field program hours	110.0	106.1	154.6 / 81.0	150.1	150.1
<b>Efficiency:</b>					
Live program work hours per program hour	5.1	5.2	5.2 / 5.2	5.2	5.2
Studio program work hours per program hour	40.2	44.3	50.0 / 49.8	49.8	49.8
Field program work hours per program hour	160.9	149.1	163.3 / 148.7	158.0	158.0

## Fund 105 Cable Communications

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Service Quality:</b>					
Percent of clients satisfied with live programs	NA	NA	NA / NA	97%	97%
Percent of clients satisfied with studio programs	NA	NA	NA / NA	97%	97%
Percent of clients satisfied with field programs	NA	NA	NA / NA	97%	97%
<b>Outcome:</b>					
Percent of requested live programs completed	NA	NA	NA / NA	98%	98%
Percent of requested studio programs completed	NA	NA	NA / NA	98%	98%
Percent of requested field programs completed	NA	NA	NA / NA	98%	98%

### Performance Measurement Results

While total program hours remains fairly constant from year to year, total hours of live, studio and field program hours varies as requested by the Board of Supervisors, the County Executive and as requested by County agencies through the Fairfax County Communication Strategy. Communications Productions Division staff manages resources as needed to meet the changing demands. The preliminary implementation of the Fairfax County Communication Strategy impacted total hours of programming produced by providing guidance for requesting television production services. Performance measures reflect a change in Service Quality and Outcomes measures instituted in FY 2007. Service quality and outcome data is now classified by live, studio and field programming instead of Channel 16 and FCTN programming for consistency with Output and Efficiency indicators.



# Fund 105 Cable Communications

## FUND STATEMENT

### Fund Type G10, Special Revenue Funds

### Fund 105, Cable Communications

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$25,160,511</b>	<b>\$7,069,579</b>	<b>\$27,227,265</b>	<b>\$13,277,856</b>	<b>\$13,277,856</b>
Revenue:					
Miscellaneous Revenue	\$3,944	\$2,800	\$2,800	\$2,800	\$2,800
Fines and Penalties	800	0	0	0	0
I-Net and Equipment Grant	3,452,296	3,341,450	3,341,450	3,521,687	3,521,687
Franchise Operating Fees	10,212,324	9,497,135	9,497,135	10,417,592	10,417,592
Total Revenue	\$13,669,364	\$12,841,385	\$12,841,385	\$13,942,079	\$13,942,079
<b>Total Available</b>	<b>\$38,829,875</b>	<b>\$19,910,964</b>	<b>\$40,068,650</b>	<b>\$27,219,935</b>	<b>\$27,219,935</b>
Expenditures:					
Personnel Services	\$3,086,883	\$4,060,819	\$4,060,819	\$4,286,033	\$4,286,033
Operating Expenses	2,726,745	2,801,408	11,768,019	6,983,205	6,983,205
Capital Equipment	1,566,516	750,000	6,232,366	250,000	250,000
Subtotal Expenditures	\$7,380,144	\$7,612,227	\$22,061,204	\$11,519,238	\$11,519,238
Transfers Out:					
General Fund (001) <sup>1</sup>	\$2,104,307	\$2,408,050	\$2,408,050	\$2,530,299	\$2,530,299
Schools Grants and Self Supporting Programs (192) <sup>2</sup>	1,868,159	2,071,540	2,071,540	2,655,459	2,655,459
Schools Grants and Self Supporting Programs (192) <sup>3</sup>	250,000	250,000	250,000	250,000	250,000
Total Transfers Out	\$4,222,466	\$4,729,590	\$4,729,590	\$5,435,758	\$5,435,758
<b>Total Disbursements</b>	<b>\$11,602,610</b>	<b>\$12,341,817</b>	<b>\$26,790,794</b>	<b>\$16,954,996</b>	<b>\$16,954,996</b>
<b>Ending Balance<sup>4</sup></b>	<b>\$27,227,265</b>	<b>\$7,569,147</b>	<b>\$13,277,856</b>	<b>\$10,264,939</b>	<b>\$10,264,939</b>
Reserve for PC Replacement	\$24,600	\$52,800	\$52,800	\$31,500	\$31,500
<b>Unreserved Ending Balance</b>	<b>\$27,202,665</b>	<b>\$7,516,347</b>	<b>\$13,225,056</b>	<b>\$10,233,439</b>	<b>\$10,233,439</b>

<sup>1</sup> The Transfer Out to the General Fund represents compensation for staff and services provided by the County for cable-related activities. The amount represents approximately one percent of the gross revenues of the cable operators in the County (20 percent of franchise fees).

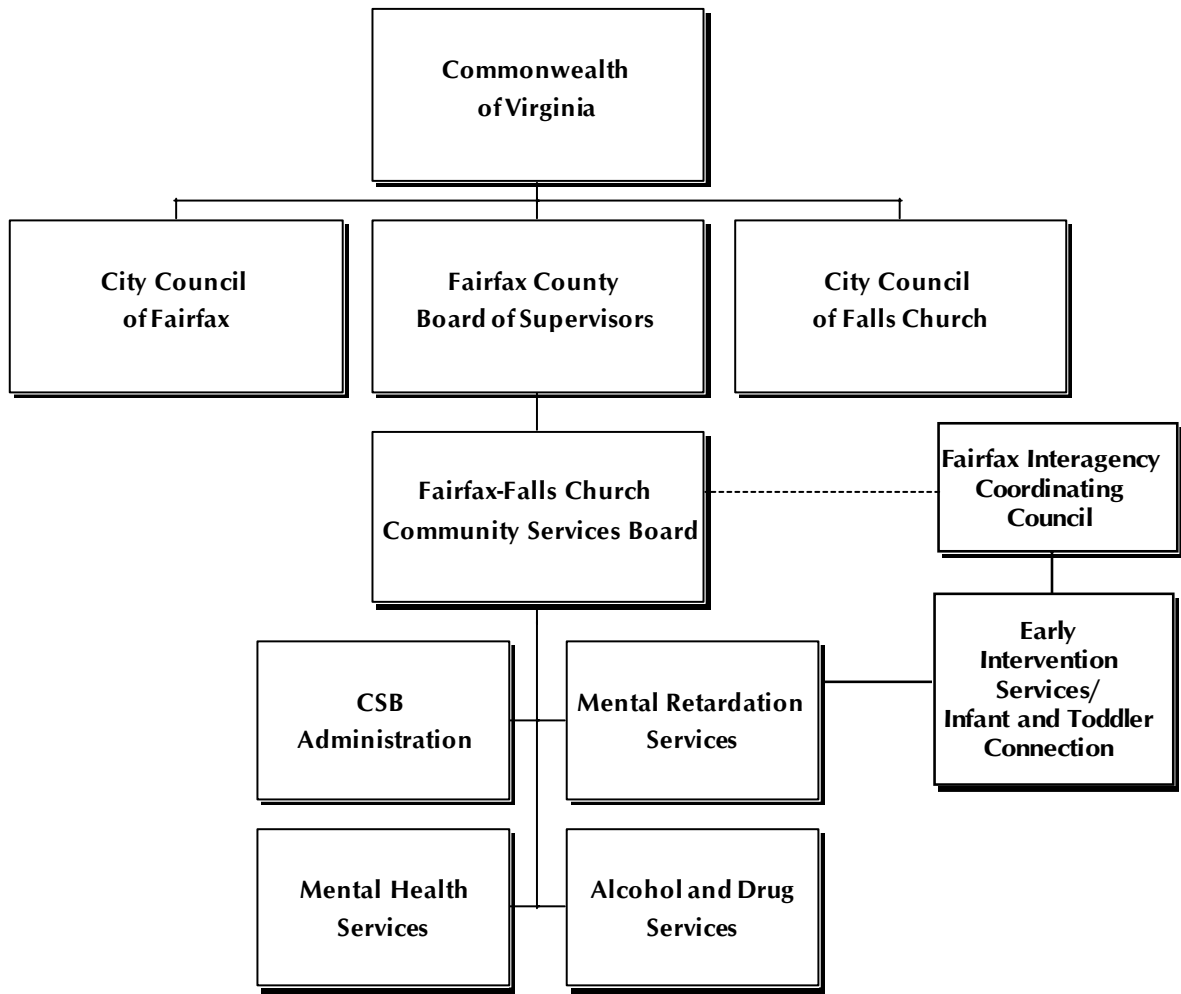
<sup>2</sup> This funding reflects a direct transfer to Fairfax County Public Schools (FCPS) to support the educational access grant. The amount is calculated as one percent of the gross revenues of all franchise operators. The actual amount to be transferred to the FCPS on an annual basis is based on actual gross receipts. Annual reconciliation of the revenue and subsequent transfer will be conducted and adjustments to the transfer level will be incorporated in next year's budget.

<sup>3</sup> This funding reflects a direct transfer to FCPS to support a replacement equipment grant of \$250,000.

<sup>4</sup> Ending balances have significantly decreased since FY 2006 as major delays by Cox Communications on the I-Net construction schedule up until this point have resulted in lower than anticipated expenditures on the equipment and services required to make the I-Net fully operational. However, equipment and services expenditures are projected to significantly increase now that the I-Net construction is complete.

# Fund 106

## Community Services Board (CSB) - Overview



### Mission

The mission of the Fairfax-Falls Church Community Services Board (CSB) is to:

- ◆ Serve Fairfax-Falls Church residents with, or at risk of, severe and persistent mental illness or acute psychiatric/emotional distress; mental retardation; alcohol or drug abuse or dependency; or cognitive developmental delays;
- ◆ Empower and support the people we serve to live self-determined, productive and valued lives within the community; and
- ◆ Identify, develop and offer programs on prevention, intervention, treatment, rehabilitation, residential and other support services in a personalized, and flexible manner appropriate to the needs of each individual and family served.

# Fund 106

## Community Services Board (CSB) - Overview

### Focus

The CSB was created in 1969 and is comprised of 16 members; 14 appointed by the Fairfax County Board of Supervisors and one each appointed by the Councils of the Cities of Fairfax and Falls Church. The CSB is established under the Code of Virginia; however, under a Memorandum of Agreement between the CSB and the local jurisdictions, the CSB carries out its roles and responsibilities under the Administrative Policy Board type of structure and observes County rules and regulations regarding financial management, personnel management and purchasing activities. The CSB directly operates and contracts with outside entities for the provision of many client services.

There are several factors that impact the type, level and cost of services provided by the CSB. These include: population growth, number of uninsured or underinsured residents, business costs, availability of affordable housing, and policy and funding decisions. In terms of demographic changes, population growth has increased demand for CSB services, while greater cultural diversity has generated a need for more culturally competent services. The CSB serves a very diverse service area where more than 100 languages are spoken. The County's population is also aging, and parents who have been caring for their young and middle-aged adult children who experience serious mental illness or who have been identified with mental retardation will find it increasingly difficult to provide sufficient care as they age. As a result, there will be a greater demand for mental health and mental retardation residential facilities and resources. The demand for substance abuse treatment services continues to climb due to similar factors. In addition, there are growing numbers of individuals that have other conditions which exacerbate the substance use disorder and increase client vulnerability, including pregnant women, women with children, persons who are homeless, and persons with HIV. The increasing numbers of individuals with co-occurring mental health and substance use disorders challenge the service delivery system to develop and implement integrated treatment models which have proven more effective. Finally, the number of eligible children served by the Infant and Toddler Connection program has been increasing by almost 11 percent per year since 2000.

The growing number of uninsured or underinsured individuals is also placing pressure on the CSB. According to the March 2006 *Anticipating the Future: A Discussion on Trends in Fairfax County*, 7.6 percent of Fairfax County households lacked health insurance coverage in 2004 and 4.4 percent of County residents had incomes which fell below the poverty level. In the 2005 *Self Sufficiency Standard for the Washington, D.C. Metropolitan Area*, Wider Opportunities for Women (WOW) reported that a single adult living in Fairfax County in 2005 would need an annual income of \$30,517 to meet basic needs for self-sufficiency, and that is more than three times the federal poverty guideline for 2005. This will continue to translate into an increase in the number of persons who seek publicly-funded care and a decrease in new consumers who can use insurance to pay for mental health services or substance abuse treatment, often resulting in a delay in treatment intervention opportunities and an exacerbation of conditions. In recent years, there has been a rise in the number of people seeking mental health or substance abuse treatment who have concurrent medical problems that impact general well-being and complicate psychiatric care or recovery efforts.

### THINKING STRATEGICALLY

Strategic issues for the department include:

- Providing an array of services that are comprehensive and effective and meet demands for service;
- Maximizing stakeholder involvement in planning the service delivery system;
- Providing infrastructure to support service delivery; and
- Securing funding to support quality programs.

All vendors in the health care arena – public and private – are faced with increased costs of doing business that frequently exceed the official rate of inflation. This is a result of the pressure to properly compensate qualified health care staff, higher staffing ratios needed to serve persons who have greater levels of need, and increased overhead costs related to mandated accountability standards and the maintenance and renovation of aging facilities. For example, in the mental health service area, there is a national and state trend of private sector psychiatric inpatient units either downsizing or closing. This psychiatric bed crisis impacts all facets of the service delivery system and results in people who need inpatient care getting sicker in the community and

## **Fund 106**

### **Community Services Board (CSB) - Overview**

---

becoming more at risk. The CSB has been a leader in the regional effort to address this crisis through the development of programs that are funded through state funds, such as Crisis Care, which provides intervention and stabilization services for individuals in crisis. While the supply of private sector psychiatric beds remains the same, Northern Virginia has experienced more demand for beds to serve persons referred to a hospital through the Civil Commitment process. In FY 2006, Northern Virginia averaged 170 Temporary Detention Orders per month. During the first quarter of FY 2007, the monthly average for Temporary Detention Orders in Northern Virginia rose to 194. The increased demand has been accommodated by shortening the length of stay at the Northern Virginia Mental Health Institute and by expanding Residential Crisis Stabilization Services. It is still possible that another 44 psychiatric beds for adults operated by the private sector will close.

The lack of affordable housing in the County continues to present a major barrier to consumers who have completed treatment and are trying to live independently. Consequently, psychiatric hospitals and intensive mental health and substance abuse treatment programs are unable to discharge clients to more appropriate levels of care. This increases the cost of serving clients and prevents others from entering treatment. In addition, the lack of affordable housing contributes to homelessness and impacts the ability of CSB consumers to experience stable lives in the community. The CSB may be forced to spend funds intended for treatment on housing. At present, for example, more than 650 adults are waiting for mental health residential services and 300 adults are waiting for substance abuse residential care. These lists will grow much longer unless additional Medicaid and/or state general funds are available in sufficient amounts.

Finally, the ability of the CSB system of public and private providers to meet the needs of Fairfax County residents will be significantly impacted by funding and policy decisions made at the federal and state levels. For instance, the increasing dependence on Medicaid funding means that any changes in policy or funding for this program, positive or negative, will have an immediate effect throughout this community. There have been proposals at the federal level to reduce Medicaid payments to states, which could result in reduced Medicaid funding from states to localities. Medicaid is a critical funding stream and any reduction would affect the CSB's capacity to provide services. A related concern is the inadequate reimbursement provided to all providers, including the CSB, by insurance companies and Medicaid for behavioral health care. This factor has a major impact on the ability of private providers to maintain quality services and serve individuals most in need. In particular, the inadequate Medicaid rates have had a damaging impact on non-profit agencies, especially those who provide services under the Mental Retardation Medicaid Waiver program. For example, since the inception of the program in 1991, rates have only increased marginally. However, effective July 1, 2007, the State has approved a geographic rate differential of 15 percent for Waiver services.

Staff is working closely with families, consumers, advocates and private partners to improve services and to seek efficiency and effectiveness in service provision. The CSB staff is implementing evidenced-based and best practices throughout all disability areas. Ongoing program evaluation is essential for continuous quality improvement, and the CSB is committed to maintaining quality services. These efforts will continue to be guided in part by the state System Transformation initiative. One component of this initiative is the growing emphasis on the awareness and treatment of co-occurring disorders (mental illness and substance use disorders) and the provision of integrated treatment as an effective intervention. System Transformation requires that all individuals with co-occurring disorders entering mental health or addiction treatment receive competent assessment and treatment that addresses the full range of services needed. The CSB was awarded funding to participate in the statewide Virginia Service Integration Project (VASIP). The CSB will conduct a full assessment of all Mental Health Services and Alcohol and Drug Services programming and will develop action plans for achieving dual diagnosis assessment and treatment capacity in all programs. Staff development, training, hiring, and mentoring are included in the process of achieving co-occurring disorders treatment capacity in all programs and co-occurring disorders specialty skills in designated programs. Another area crucial in the System Transformation is related to the recovery model. In FY 2007, Mental Health staff participated in training and is in the process of implementing recovery-based approaches to services. To support the important work of the CSB there have been targeted workforce efforts this year. Progress has been made in psychiatric salaries to assist with recruitment and retention. A nursing study was completed, which focused on recruitment and retention, and a review of the classification of nursing positions is underway with the Department of Human Resources.

## **Fund 106**

# **Community Services Board (CSB) - Overview**

---

In FY 2007 the Department of Mental Health, Mental Retardation and Substance Abuse Services (DMHMRSAS) provided additional funding for mental health services through the Regional Partnership composed of the five CSB's and the two state facilities located in Northern Virginia. This partnership also includes a wide array of stakeholders including consumers and private providers of service.

To ensure that Mental Health Services meets current and future community needs, the Board of Supervisors established the Josiah H. Beeman Commission in FY 2007, which is conducting an objective review and analysis of organizational operations and effectiveness. This Commission consists of locally and nationally recognized mental health service administrators/providers and community stakeholders, and their recommendations will establish a vision and framework for a future mental health delivery system grounded in best practices.

As directed by the Board of Supervisors in FY 2006, CSB staff (along with representatives from the Office of the County Executive, Office of the County Attorney, Department of Management and Budget, and Department of Administration for Human Services) recommended implementation of Self-Directed (SD) Services as an alternative model to traditional Mental Retardation Services day support and employment services. SD services will provide adults with mental retardation and their families (including recent graduates from local public and private school special education programs) the opportunity to self-direct day support or employment services to maximize self-determination, enhance personalized service delivery, promote greater community involvement, and reduce service costs. Three community-based forums provided information to prospective recipients of SD services and their families in the winter of 2006. A pilot SD services program with a single provider serving as service facilitator and fiscal intermediary is scheduled for development and implementation in FY 2007, with the goal of serving 10 individuals and their families. Continuation of the pilot program beyond FY 2007 is contingent upon evaluation of the pilot program's strengths and weaknesses.

In order to further improve internal operations, Infant and Toddler Connection (ITC) staff spent FY 2006 working with the Department of Systems Management for Human Services to analyze workflow processes and current data management systems. The result of their work was a Balanced Scorecard and the identification of four areas of focus including: Customer, Stewardship, Process, and Learning Growth and Innovation. Measurement criteria were developed in each area to help ITC monitor their performance in these areas, and to keep staff focused on ITC's Vision, Mission, and Values.

Revenue maximization efforts have been significant and successful, and the agency hopes to review and improve services, in partnership with all stakeholders through the strategic planning process. The CSB has used good business practices to analyze ways Medicaid dollars can be brought in and maximized for funding service delivery. In order to maximize Medicaid reimbursement and provide much needed services in FY 2008, the CSB has added 23/22.5 SYE new Medicaid grant positions: 16/15.5 SYE in Mental Health Services, 1/1.0 SYE in Mental Retardation Services, and 6/6.0 SYE in Alcohol and Drug Services. Of particular note is the addition of Substance Abuse Services to the State's list of Medicaid covered services effective July 1, 2007. The State authorized Substance Use Disorder as a primary diagnosis for purposes of establishing Medicaid eligibility assuming the person meets other eligibility requirements. The cost for the positions is \$1,634,746 and will be fully offset by an increase in Medicaid revenue. In addition, the CSB is awaiting notification of its share of \$2.4 million in new state general funds to expand adult and youth services for persons with Substance Use Disorders beginning July 1, 2007. Finally, the CSB continues to play a major role in educating and assisting consumers with Medicare Part D issues and is working toward full electronic connectivity with its implementation of the Electronic Health Record, a national initiative and mandate. This step, in concert with improved management of CSB knowledge through the use of appropriate technology, will improve the efficiency and effectiveness of service delivery. Improved availability of data, outcome measures that focus on both treatment effectiveness and consumer perception of service, and the availability of consumer information are instrumental to achieving positive outcomes for consumers.

# Fund 106

## Community Services Board (CSB) - Overview

### Budget and Staff Resources

Agency Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	887/ 876.35	887/ 876.35	895/ 890	890/ 885	895/ 890
Grant	85/ 82.75	86/ 83.75	91/ 88.75	106/ 103.25	114/ 111.25
Expenditures:					
Personnel Services	\$73,380,161	\$78,761,594	\$79,841,941	\$84,644,472	\$84,891,873
Operating Expenses	56,670,510	58,430,953	64,172,651	63,169,348	63,169,348
Capital Equipment	185,135	0	208,000	0	0
<b>Subtotal</b>	<b>\$130,235,806</b>	<b>\$137,192,547</b>	<b>\$144,222,592</b>	<b>\$147,813,820</b>	<b>\$148,061,221</b>
Less:					
Recovered Costs	(\$844,561)	(\$145,310)	(\$884,880)	(\$890,744)	(\$890,744)
<b>Total Expenditures</b>	<b>\$129,391,245</b>	<b>\$137,047,237</b>	<b>\$143,337,712</b>	<b>\$146,923,076</b>	<b>\$147,170,477</b>

Summary by Program Area					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>CSB Program Area Expenditures</b>					
CSB Administration	\$4,005,177	\$3,915,392	\$4,186,916	\$3,973,681	\$3,973,681
Mental Health Services	56,214,310	60,153,288	64,041,742	67,414,820	67,414,820
Mental Retardation Services	36,722,113	38,896,503	39,185,052	39,915,019	39,915,019
Alcohol and Drug Services	27,930,802	29,333,860	30,230,059	30,258,768	30,506,169
Early Intervention Services	4,518,843	4,748,194	5,693,943	5,360,788	5,360,788
<b>Total Expenditures</b>	<b>\$129,391,245</b>	<b>\$137,047,237</b>	<b>\$143,337,712</b>	<b>\$146,923,076</b>	<b>\$147,170,477</b>
<b>Non-County Revenue by Source</b>					
Fairfax City	\$1,335,963	\$1,370,565	\$1,370,565	\$1,411,682	\$1,411,682
Falls Church City	605,533	621,216	621,216	639,852	639,852
State DMHMRSAS	15,278,710	15,694,221	19,571,883	19,470,250	19,470,250
State Other	150,748	141,138	218,731	218,875	218,875
Federal Block Grant	4,842,915	4,737,424	4,915,768	4,744,947	4,744,947
Federal Other	1,623,190	1,480,763	2,475,413	1,500,722	1,500,722
Medicaid Waiver	1,737,147	1,533,586	1,533,586	1,533,586	1,533,586
Medicaid Option	7,440,699	7,487,555	7,689,316	9,795,883	10,043,284
Program/Client Fees	4,115,259	5,072,457	4,692,296	4,378,856	4,378,856
CSA Pooled Funds	768,842	1,302,029	861,718	1,035,625	1,035,625
Miscellaneous	104,715	125,443	162,443	210,443	210,443
Fund Balance	410,303	0	1,288,937	891,126	891,126
<b>Total Revenue</b>	<b>\$38,414,024</b>	<b>\$39,566,397</b>	<b>\$45,401,872</b>	<b>\$45,831,847</b>	<b>\$46,079,248</b>
<b>County Transfer to CSB</b>	<b>\$90,977,221</b>	<b>\$97,480,840</b>	<b>\$97,935,840</b>	<b>\$101,091,229</b>	<b>\$101,091,229</b>
<b>County Transfer as a Percentage of Total CSB Expenditures:</b>					
	<b>70.3%</b>	<b>71.1%</b>	<b>68.3%</b>	<b>68.8%</b>	<b>68.7%</b>

# Fund 106

## Community Services Board (CSB) - Overview

---

### FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- ◆ **Employee Compensation** **\$4,251,189**  
A net increase of \$4,251,189 is attributable to an additional \$4,257,053 in Personnel Services for salary adjustments necessary to support the County's compensation program, partially offset by an increase of \$5,864 in Recovered Costs for reimbursed mental health salaries.
  
- ◆ **Personnel Services Reduction** **(\$1,546,765)**  
A decrease of \$1,546,765 in Personnel Services is part of an across-the-board reduction to meet budget limitations based on available revenues as a result of a flattening residential real estate market.
  
- ◆ **Medicaid Grant Positions** **\$1,387,345**  
An increase of \$1,387,345 in Personnel Services is associated with the establishment of 18/17.5 SYE grant positions to provide services to Medicaid eligible consumers. These expenses are completely offset by additional Medicaid revenue and fully maximize the recovery of state Medicaid dollars for Mental Health, Alcohol and Drug, and Mental Retardation Services. In particular, 16/15.5 SYE grant positions are established in Mental Health Services, 1/1.0 SYE grant position is established in Alcohol and Drug Services and 1/1.0 SYE Case Manager position is established in Mental Retardation Services associated with the June 2007 Special Education graduates.
  
- ◆ **Contract Rate Adjustments** **\$932,848**  
An increase of \$932,848 in Operating Expenses supports a 2.66 percent contract rate increase for providers of contracted mental health, mental retardation, alcohol and drug abuse treatment, early intervention services and CSB-wide services.
  
- ◆ **Mental Health Waiting List** **\$891,126**  
An increase of \$891,126 is associated with ongoing efforts to reduce the waiting list for Mental Health Services and includes one-time increases of \$691,126 in Personnel Services and \$200,000 in Operating Expenses, supported by fund balance. Funding will ensure that access and caseload standards can be met by adding clinical capacity, continuing retiree and Exempt Limited Term employee options, utilization of the County's workforce planning strategies, and adding service capacity through contracting with private vendors.
  
- ◆ **Youth Crisis Care** **\$579,689**  
An increase of \$579,689 in Operating Expenses in Mental Health Services is associated with additional expenditures for Youth Crisis Care, an eight-bed facility providing mental health intervention and stabilization services for youth ages 12 to 17 that are in crisis, with a goal to return them to the community within 45 days. The facility opened in FY 2007 for services and the increase is due to the difference between the actual contract award and the amount originally budgeted for program operations in FY 2003. These expenditures are intended to be completely offset by Medicaid revenues and Comprehensive Services Act (CSA) Pooled Funds.
  
- ◆ **Leadership and Resiliency and Student Assistance Programs** **\$550,000**  
An increase of \$550,000 in Alcohol and Drug Services, comprised of \$410,466 in Personnel Services and \$139,534 in Operating Expenses, is associated with the expansion of the Leadership and Resiliency and Student Assistance Programs to a total of 12 Fairfax County public high schools. The Leadership and Resiliency Program is currently offered in six high schools and is a school- and community-based substance abuse and violence prevention program for high school students. The Student Assistance Program is currently implemented in eight high schools and is a school-based alcohol and drug screening, assessment and early intervention program that serves youth. Funding for an expansion through contracted services was included as part of the FY 2007 Adopted Budget Plan, but due to the time frame involved in approving the RFP and subsequent discussion concerning alternatives to contracted services,

# Fund 106

## Community Services Board (CSB) - Overview

---

the expansion has not occurred. Based on continued Board of Supervisors support of the expansion, 5/5.0 SYE positions have been included in the *FY 2007 Third Quarter Review* to allow the CSB to begin the expansion.

- ◆ **Intergovernmental Charges** **\$200,277**  
A net increase of \$200,277 in Operating Expenses is comprised of \$193,277 due to Department of Vehicle Services charges based on anticipated charges for fuel, vehicle replacement, and maintenance, and \$7,000 for the PC Replacement Program that is based on the number of PCs scheduled to be replaced in FY 2008, according to the four-year replacement cycle.
  
- ◆ **Hypothermia Response Program** **\$160,481**  
An increase of \$160,481 in Personnel Services is included for the 2/2.0 SYE Hypothermia Response Program positions. These positions support the efforts of the hypothermia services contractor and the faith-based volunteers in the expanded Hypothermia Response Program. This funding was previously included in the Department of Family Services. For more information on the Hypothermia Response Program, please refer to the DFS narrative in the Health and Welfare program area section of Volume 1.
  
- ◆ **Independent Evaluators** **\$35,000**  
An increase of \$35,000 in Operating Expenses is included for the current independent evaluator contracts in Mental Health Services, which are now entirely offset with revenue from the state courts. Independent Evaluators are psychologists assigned to interview and examine persons with mental illness who are in a psychiatric hospital with a temporary detention order. After the examination, the Independent Evaluator provides their assessment to the judge presiding at a civil commitment hearing to determine whether the individual should be hospitalized.
  
- ◆ **Grant Adjustments** **(\$122,666)**  
A net decrease of \$122,666 is due primarily to ongoing grant adjustments for the Regional Discharge Assistance and Diversion, Regional Discharge Assistance Project (DAP), Regional Crisis Stabilization, Regional Recovery, VSTOP, Ryan White, HIDTA, Al's Pals, Day Reporting, Infant and Toddler Connection Part C and Sexual Assault grants. More specifically, this is comprised of a decrease of \$330,496 in Personnel Services and an increase of \$207,830 in Operating Expenses.
  
- ◆ **Carryover and Other Adjustments** **(\$2,672,048)**  
A net decrease of \$2,672,048 in Operating Expenses is due to decreases for one-time funding for the Josiah H. Beeman Commission, encumbered carryover, non-recurring grant adjustments, and other miscellaneous adjustments.

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ **Medicaid Grant Positions** **\$247,401**  
An increase of \$247,401 in Personnel Services with a commensurate revenue adjustment is needed to appropriate additional Medicaid revenue in Alcohol and Drug Services to provide substance abuse treatment services for children and adults, including emergency services, evaluation and assessment, outpatient services, case management, opioid treatment, and day treatment. Funding will support 3/3.0 SYE grant Substance Abuse Counselor positions and 2/2.0 SYE grant Senior Clinician positions to provide the increased and/or enhanced substance abuse treatment services for Medicaid eligible consumers.



# Fund 106

## Community Services Board (CSB) - Overview

---

### **Changes to FY 2007 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ **Carryover Adjustments** **\$5,229,363**  
As part of the FY 2006 Carryover Review, a net increase of \$5,229,363 is attributable to the carryover of \$1,288,934 in encumbered funding, \$3,462,527 for various grant adjustments, and \$500,000 for the Josiah H. Beeman Commission, partially offset by a decrease of \$22,098 associated with various non-grant adjustments.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ **Grant and Miscellaneous Adjustments** **\$1,061,112**  
A total net increase of \$1,061,112 is comprised of \$844,185 in Mental Health Services, \$149,492 in Early Intervention Services, and \$67,435 in Alcohol and Drug Services. The net increase of \$844,185 in Mental Health Services with commensurate revenue adjustments, comprised of \$226,679 in Personnel Services and \$617,506 in Operating Expenses, is primarily attributable to adjustments to current year grant awards and new federal grant award funding. This is comprised of increases of \$783,674 for reconciliation of the Regional DAP program; \$75,000 for a new State Jail Diversion program; \$38,000 for a new state Mental Health Initiative program; \$37,000 for a new INOVA Crisis Stabilization program; \$34,796 for reconciliation of the Regional DAD program; \$4,400 for reconciliation of the VAN Sexual Assault Treatment program; and, \$4,000 to appropriate additional federal Block Grant funding to support additional emergency preparedness and response training expenses; offset by decreases of \$81,000 for reconciliation of the Regional Crisis Stabilization program; \$38,000 in the contracts budget to transfer to the newly-created state Mental Health Initiative program; and, \$13,685 for reconciliation of the Regional Community Recovery program. A total increase of \$149,492 in Early Intervention Services in Operating Expenses with commensurate revenue adjustments is attributable to increases of \$122,000 in federal Part C grant funding and \$27,492 in State COLA funding to support additional therapeutic services. An increase of \$67,435 in Alcohol and Drug Services in Operating Expenses with a commensurate revenue adjustment is required to appropriate additional federal Block Grant funding for Virginia Service Integration Program regional training and materials.
  
- ◆ **LRP and SAP Positions** **\$0**  
An increase of 5/5.0 SYE new counselor positions in Alcohol and Drug Services will help expand the Leadership and Resiliency and Student Assistance Programs to a total of 12 Fairfax County public high schools. The Leadership and Resiliency Program is a school- and community-based substance abuse and violence prevention program for high school students and is currently implemented in six high schools by 3/3.0 SYE counselors and 1/1.0 SYE supervisor. The Student Assistance Program is a school-based alcohol and drug screening, assessment and early intervention program that serves youth and is currently implemented in eight high schools by 8/8.0 SYE counselors and 1/1.0 SYE supervisor. As presented to the Human Services and Housing Committees of the Board of Supervisors on January 19, 2007, funding from the agency's current FY 2007 Revised Budget Plan will support these new positions.

# Fund 106

## Community Services Board (CSB) - Overview

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 106, Fairfax-Falls Church  
Community Services Board

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$2,897,878</b>	<b>\$958,943</b>	<b>\$2,487,575</b>	<b>\$1,198,377</b>	<b>\$1,198,638</b>
Revenue:					
Local Jurisdictions:					
Fairfax City	\$1,335,963	\$1,370,565	\$1,370,565	\$1,411,682	\$1,411,682
Falls Church City	605,533	621,216	621,216	639,852	639,852
Subtotal - Local	\$1,941,496	\$1,991,781	\$1,991,781	\$2,051,534	\$2,051,534
State:					
State DMHMRSAS <sup>1</sup>	\$15,278,710	\$15,694,221	\$19,571,883	\$19,470,250	\$19,470,250
State Other	150,748	141,138	218,731	218,875	218,875
Subtotal - State	\$15,429,458	\$15,835,359	\$19,790,614	\$19,689,125	\$19,689,125
Federal:					
Block Grant	\$4,842,915	\$4,737,424	\$4,915,768	\$4,744,947	\$4,744,947
Direct/Other Federal	1,623,190	1,480,763	2,475,413	1,500,722	1,500,722
Subtotal - Federal	\$6,466,105	\$6,218,187	\$7,391,181	\$6,245,669	\$6,245,669
Fees:					
Medicaid Waiver	\$1,737,147	\$1,533,586	\$1,533,586	\$1,533,586	\$1,533,586
Medicaid Option	7,440,699	7,487,555	7,689,316	9,795,883	10,043,284
Program/Client Fees	4,115,259	5,072,457	4,692,296	4,378,856	4,378,856
CSA Pooled Funds	768,842	1,302,029	861,718	1,035,625	1,035,625
Subtotal - Fees	\$14,061,947	\$15,395,627	\$14,776,916	\$16,743,950	\$16,991,351
Other:					
Miscellaneous	\$104,715	\$125,443	\$162,443	\$210,443	\$210,443
Subtotal - Other	\$104,715	\$125,443	\$162,443	\$210,443	\$210,443
<b>Total Revenue</b>	<b>\$38,003,721</b>	<b>\$39,566,397</b>	<b>\$44,112,935</b>	<b>\$44,940,721</b>	<b>\$45,188,122</b>
Transfers In:					
General Fund (001)	\$90,977,221	\$97,480,840	\$97,935,840	\$101,091,229	\$101,091,229
<b>Total Transfers In</b>	<b>\$90,977,221</b>	<b>\$97,480,840</b>	<b>\$97,935,840</b>	<b>\$101,091,229</b>	<b>\$101,091,229</b>
<b>Total Available</b>	<b>\$131,878,820</b>	<b>\$138,006,180</b>	<b>\$144,536,350</b>	<b>\$147,230,327</b>	<b>\$147,477,989</b>
Expenditures:					
CSB Administration	\$4,005,177	\$3,915,392	\$4,186,916	\$3,973,681	\$3,973,681
Mental Health Services	56,214,310	60,153,288	64,041,742	67,414,820	67,414,820
Mental Retardation Services	36,722,113	38,896,503	39,185,052	39,915,019	39,915,019
Alcohol and Drug Services <sup>2</sup>	27,930,802	29,333,860	30,230,059	30,258,768	30,506,169
Early Intervention Services	4,518,843	4,748,194	5,693,943	5,360,788	5,360,788
<b>Total Expenditures</b>	<b>\$129,391,245</b>	<b>\$137,047,237</b>	<b>\$143,337,712</b>	<b>\$146,923,076</b>	<b>\$147,170,477</b>
<b>Total Disbursements</b>	<b>\$129,391,245</b>	<b>\$137,047,237</b>	<b>\$143,337,712</b>	<b>\$146,923,076</b>	<b>\$147,170,477</b>
<b>Available Balance<sup>3</sup></b>	<b>\$2,487,575</b>	<b>\$958,943</b>	<b>\$1,198,638</b>	<b>\$307,251</b>	<b>\$307,512</b>

# Fund 106

## Community Services Board (CSB) - Overview

---

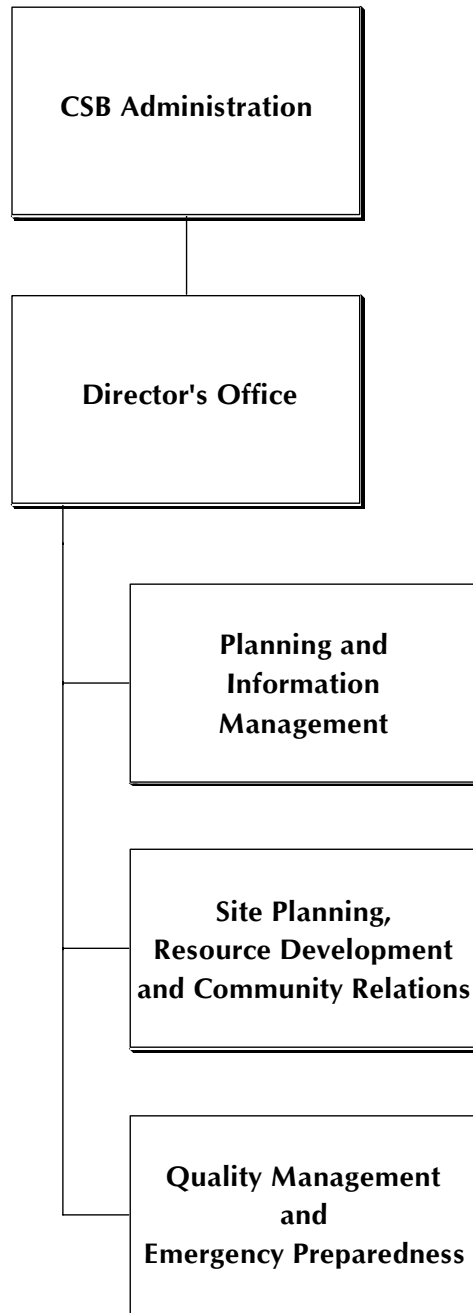
<sup>1</sup> This total does not include all of the state funds allocated to the Fairfax-Falls Church Community Services Board (CSB) that are used to provide services to CSB clients. In FY 2008, an estimated \$15 million in state funds will support \$31 million in community Medicaid services paid directly by the State to private providers. In addition, the above total does not include state support for atypical medications required by patients discharged from state mental health facilities to CSB-supported programs. In FY 2008, an estimated \$2.8 million in state funds will provide for these expensive medications for CSB clients.

<sup>2</sup> In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of \$260.63 has been reflected as a decrease to FY 2006 expenditures to correct travel liquidation. The audit adjustment has been included in the FY 2006 Comprehensive Annual Financial Report (CAFR). Details of the FY 2006 audit adjustments were included in the FY 2007 Third Quarter Package.

<sup>3</sup> The *FY 2007 Revised Budget Plan* Ending Balance of \$1,198,638 is a reduction of 52 percent and reflects utilization to offset FY 2007 program requirements and the General Fund Transfer. The FY 2008 Adopted Budget Plan Ending Balance of \$307,512 is a reduction of 74 percent and reflects utilization to offset FY 2008 program requirements and the General Fund Transfer.

**Fund 106**  
**Community Services Board (CSB) - Administration**

---



# Fund 106

## Community Services Board (CSB) - Administration

### Mission


To provide strategic management and direction to programs and services of the Fairfax-Falls Church Community Services Board (CSB), as well as to provide support services to the 16 members of the CSB Board.

### Focus




CSB Administration provides strategic management and direction to CSB programs and supports the 16 citizen members of the CSB Board. CSB Administration also serves as the liaison between the CSB, Fairfax County, the cities of Fairfax and Falls Church, the Virginia Department of Mental Health, Mental Retardation and Substance Abuse Services (DMHMRSAS), Northern Virginia Regional Planning and the federal government. In addition, CSB Administration staff is responsible for site planning and development, overseeing property management support, leasing and renovations for a growing inventory of over 158 residential, commercial and County properties.

CSB Administration includes two cost centers, CSB Administration and CSB-Wide Projects. The CSB Administration cost center includes County staff that provides overall leadership, policy direction and oversight of all programs and services. This includes an emphasis on identifying and implementing best practice programming throughout the service system. It also includes use of technology that maximizes efficiency and improves service delivery and statewide benchmarking of services to evaluate and adjust approaches. CSB Administration supports advocacy efforts at the state level to promote policy changes and increase funding for services. CSB Administration includes vital residential and facility development work to support treatment programs and to address unmet housing needs of CSB consumers. The CSB-Wide Projects cost center reflects centralized business costs associated with supporting all CSB programs and services, such as information technology, travel/training and insurance premiums for workers' compensation, as well as general liability, furniture, fixtures, appliances and property maintenance and repair for CSB program sites.


### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 Maintaining Safe and Caring Communities	Recent Success	FY 2008 Initiative
Designed and published <i>Planning for Pandemic Flu</i> and developed contingency plans for continuity of essential operations for all CSB programs.	✓	
Continue to work with the Department of Public Works and Environmental Services in three Capital Improvement programs: 1) large addition to accommodate service coordination and improve community access at the Mt. Vernon Community Mental Health Center; 2) new dual-diagnosis treatment residence built on the current Gregory Drive site; and, 3) substantial renovation or relocation of the Woodburn Community Mental Health Center.	✓	✓
Continue to design and implement changes identified in CSB's Risk Management Plan for Staff and Consumer Safety by working with the Risk Management Division and the Department of Human Resources (DHR) Site Planning, Operations and Repair Team.	✓	✓
Participated in the planning, development and services offered in the County's Hypothermia Initiative. This program serves the unsheltered homeless, in partnership with private providers and multiple faith-based organizations. The 2006 - 2007 Winter Program continued to expand medical, psychiatric and case management services with additional staff resources.	✓	

## Fund 106 Community Services Board (CSB) - Administration

 <b>Building Livable Spaces</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Developed a Residential Development and Facilities Site Plan to address immediate and long-term needs. The plan will continue to evolve to include a major emphasis on the design and development of barrier-free homes for consumers who are medically fragile or physically disabled.	✓	✓
Develop an architectural manual and floor plan design for the application of Universal Design to the group home environment resulting in a prototype for public and private sector site and space planning.		✓
Revise and continue distribution of the document: An Affordable Housing Solution for Low Income Single Residents: Single Resident Occupancy (SRO) Housing in Fairfax County, Virginia-Fairfax County SRO Task Force Final Report, July 2005, which provided research and recommendations for the development of affordable efficiency units to address the critical need for low-income housing options for single adults. CSB is working with state-level initiatives to promote this housing model through education and proposed changes to related zoning ordinances.	✓	✓
 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Continue to participate on an interagency team to review transportation services and focus on improving cost effectiveness through efficient geographic zoning, rider eligibility and Medicaid reimbursement.	✓	✓
 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Continue to build community awareness through news media and advocacy efforts of the CSB Board.	✓	✓
Implement the County's new Communication Strategy, meeting all goals and requirements.		✓
Continue to work on several interagency planning processes, including gaps analysis and needs forecasting, designed to successfully address domestic violence response and systemic prevention activities planning for targeted community needs.	✓	✓
Received a Virginia Service Integration Program grant (VASIP). Staff is piloting an integrated assessment instrument to be utilized in assessing the service needs of all Mental Health and Alcohol and Drug Services consumers. A systemic evaluation of the co-occurring disorder treatment capability of CSB staff and system will be launched in FY 2007- 2008.	✓	✓

## Fund 106 Community Services Board (CSB) - Administration

 Exercising Corporate Stewardship	Recent Success	FY 2008 Initiative
Continue to strengthen non-County revenue maximization efforts to offset County costs of providing services, particularly Medicaid, Medicare, direct client fees, and third party insurance. A major initiative will be assisting CSB consumers with informed enrollment into the Medicare Part D program.	✓	✓
Continue to apply Commission on Accreditation of Rehabilitation Facilities (CARF) standards in programs and services in all disability areas to ensure best clinical and business practices, continuous quality improvement, and maximization of resources through the pursuit of Medicaid and third party insurance reimbursement.	✓	✓
Continue work on achieving comprehensive electronic connectivity to health information no later than 2010. Efforts include identification and implementation of technological opportunities, training and support of staff, and ensuring sufficient and correct infrastructure to accomplish a fully electronic health record.	✓	✓
A study of the CSB Nursing workforce was completed by an outside consultant. One important finding was that CSB psychiatric and addiction nurses spend only 30 percent of their time in direct consumer care due to administrative and paperwork demands. Workforce planning efforts are underway to continue maximizing the use of nursing skills in direct consumer care.	✓	✓
Psychiatrist and Nurse recruitment pose significant challenges for the CSB. Progress has been made in psychiatric salaries to assist with recruitment and retention. Nurse recruitment strategies have been greatly improved with targeted assistance from DHR and a CSB Nurse Recruitment Workgroup. A review of the classification of nursing positions will continue with the DHR.	✓	✓

# Fund 106

## Community Services Board (CSB) - Administration

### Budget and Staff Resources

Agency Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	13/ 13	13/ 13	13/ 13	13/ 13	13/ 13
Expenditures:					
Personnel Services	\$1,184,771	\$1,245,300	\$1,245,300	\$1,292,162	\$1,292,162
Operating Expenses	2,820,406	2,670,092	2,853,616	2,681,519	2,681,519
Capital Equipment	0	0	88,000	0	0
<b>Total Expenditures</b>	<b>\$4,005,177</b>	<b>\$3,915,392</b>	<b>\$4,186,916</b>	<b>\$3,973,681</b>	<b>\$3,973,681</b>
Revenue:					
Fairfax County	\$3,409,646	\$3,661,405	\$3,661,405	\$3,719,694	\$3,719,694
Fairfax City	114,192	114,192	114,192	114,192	114,192
Falls Church City	52,800	52,800	52,800	52,800	52,800
State DMHMRSAS	76,995	76,995	76,995	76,995	76,995
Federal Block Grant	10,000	10,000	10,000	10,000	10,000
Fund Balance	341,544	0	271,524	0	0
<b>Total Revenue</b>	<b>\$4,005,177</b>	<b>\$3,915,392</b>	<b>\$4,186,916</b>	<b>\$3,973,681</b>	<b>\$3,973,681</b>

### FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- ◆ **Employee Compensation** **\$73,098**  
 An increase of \$73,098 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program.
- ◆ **Personnel Services Reduction** **(\$26,236)**  
 A decrease of \$26,236 in Personnel Services is part of an across-the-board reduction to meet budget limitations based on available revenues as a result of a flattening residential real estate market.
- ◆ **Intergovernmental Charges** **\$9,038**  
 A net increase of \$9,038 in Operating Expenses is comprised of \$7,000 for the PC Replacement Program based on the number of PCs scheduled to be replaced in FY 2008, according to the four-year replacement cycle, as well as \$2,038 for Department of Vehicle Services charges based on anticipated charges for fuel, vehicle replacement, and maintenance.
- ◆ **Contract Rate Increases** **\$2,389**  
 An increase of \$2,389 in Operating Expenses is due to a 2.66 percent contract rate increase for contracted CSB-wide service providers.
- ◆ **Carryover Adjustments** **(\$271,524)**  
 A decrease of \$271,524 is due to the carryover of one-time encumbered funding in Operating Expenses and Capital Equipment as part of the FY 2006 Carryover Review.



# Fund 106

## Community Services Board (CSB) - Administration

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this agency.

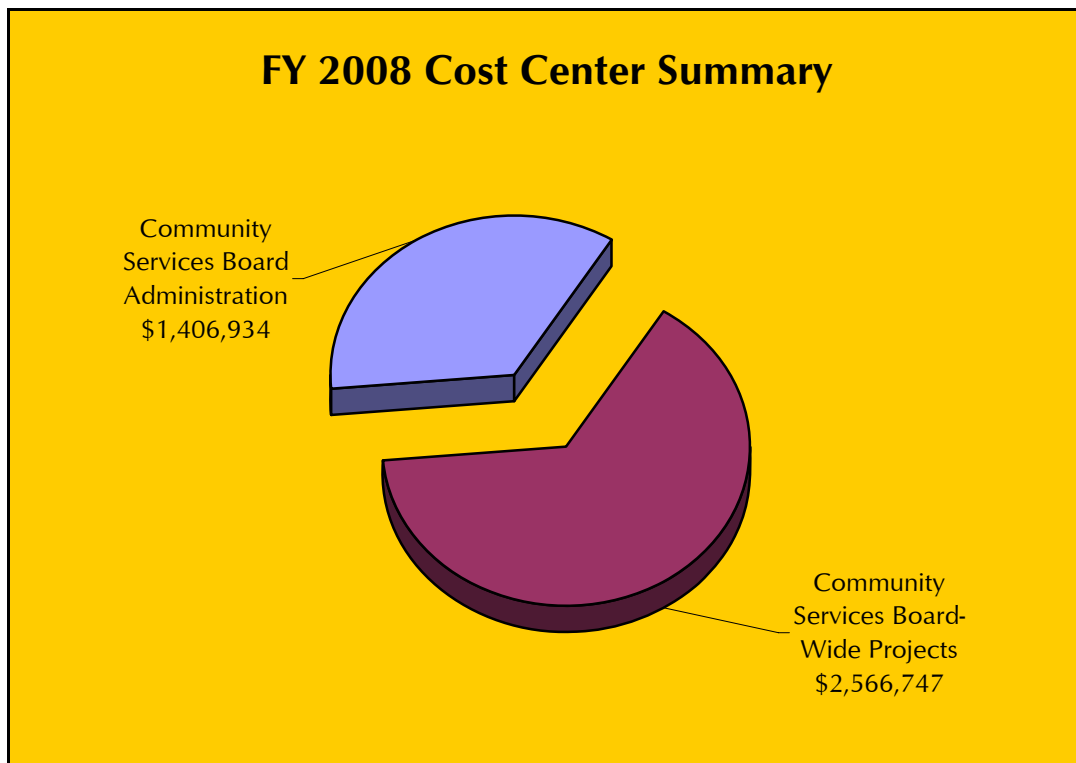
### Changes to FY 2007 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ **Carryover Adjustments** **\$271,524**  
As part of the FY 2006 Carryover Review, an increase of \$183,524 in Operating Expenses and \$88,000 in Capital Equipment is due to encumbered items.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ The Board of Supervisors made no adjustments to this agency.



# Fund 106

## Community Services Board (CSB) - Administration



Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	13/ 13	13/ 13	13/ 13	13/ 13	13/ 13
<b>Total Expenditures</b>	<b>\$1,393,937</b>	<b>\$1,360,072</b>	<b>\$1,360,072</b>	<b>\$1,406,934</b>	<b>\$1,406,934</b>

Position Summary		
<u>Director's Office</u>	<u>Planning and Management Information Systems</u>	<u>Site Planning, Resource Development, and Community Relations</u>
1 Executive Director		
1 Deputy Director	1 CSB Planning/Development Director	
2 Administrative Assistants IV	1 Business Analyst IV	1 Residential and Facilities Dev. Mgr
2 Administrative Assistants III	2 Business Analysts II	1 Housing/Community Developer III
		1 Information Officer II
<b><u>TOTAL POSITIONS</u></b>		
13 Positions / 13.0 Staff Years		

### Key Performance Measures

#### Goal

To provide overall leadership, policy direction and oversight of all programs and services supported by Fund 106, Fairfax-Falls Church Community Services Board (CSB).

#### Objectives

- ◆ To provide direction and management support to CSB programs so that 80 percent of service quality and outcome goals are achieved.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Outcome:</b>					
Percent of CSB service quality and outcome goals achieved	84%	81%	80% / 81%	80%	80%

### Performance Measurement Results

In FY 2006, CSB met 34 of 42, or 81 percent, of the service quality and outcome performance goals throughout the CSB system. This exceeded the goal of 80 percent. The Service Quality indicator established last year, "Maintain licensure and accreditation wherever applicable" with a target of 100 percent, was also achieved for the agency. CSB staff continues to be active in local, regional and state efforts related to outcomes and data integrity. Ongoing agencywide work on quality improvement and data management will support these initiatives.

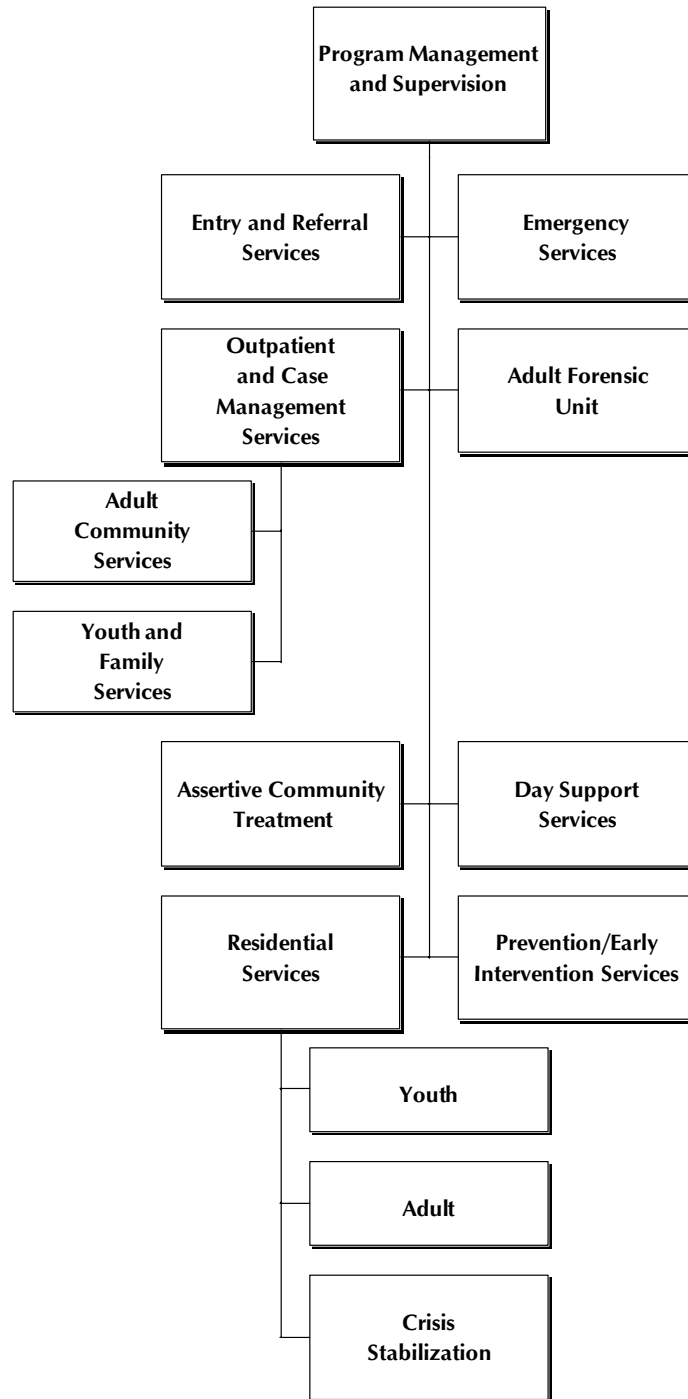
**Fund 106**  
**Community Services Board (CSB) - Administration**

**CSB-Wide Projects**

<b>Funding Summary</b>					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Total Expenditures</b>	<b>\$2,611,240</b>	<b>\$2,555,320</b>	<b>\$2,826,844</b>	<b>\$2,566,747</b>	<b>\$2,566,747</b>

# Fund 106

## Community Services Board (CSB) - Mental Health Services



# Fund 106

## Community Services Board (CSB) - Mental Health Services

---

### **Mission**

To partner with residents and service providers of Fairfax County and the cities of Fairfax and Falls Church in establishing a network of integrated, accessible, and recovery oriented mental health services that will ensure safety and promote wellness, compassion, respect and dignity for individuals and families. The goals of these services are to assist consumers to:

- ◆ Stabilize mental health crises and symptoms;
- ◆ Promote recovery in the community with the least restrictive setting;
- ◆ Prevent relapse of symptoms; and,
- ◆ Acquire adaptive living skills.

### **Focus**

Mental Health Services provides leadership in the management, supervision, planning, evaluation and resource allocation of local, state, federal and grant funds to ensure that consumers and families of persons with serious mental illness and serious emotional disturbance receive quality clinical and community support services. Mental Health Services manages service delivery at seven directly-operated community mental health sites, more than 10 24-hour residential treatment facilities, and a 24-hour emergency services program. In addition, contracted mental health services provided by private vendors are overseen by Mental Health Services. Services are provided through seven cost centers: Program Management and Supervision, Emergency, Day Support, Residential, Outpatient and Case Management, Prevention/Early Intervention and Assertive Community Treatment.

Program Management and Supervision Services provides management, programming, financial monitoring, training and general support services and the other six cost centers provide directly-operated and contracted mental health services to clients.

Emergency Services serves high-risk adults, adolescents and children who are in a psychiatric crisis. Through emergency walk-in sites and the Mobile Crisis Unit, Emergency Services takes crisis intervention into the community, working closely with consumers, families and public safety. The Mobile Crisis Unit includes a 24-hour-per-day rapid deployment team that responds to hostage/barricade incidents with the Special Weapons and Tactics (SWAT) team and police negotiators. The Adult Forensic Unit addresses the needs of Adult Detention Center inmates who have serious mental illnesses by providing forensic evaluations, risk screenings, crisis intervention, placement recommendations, and medication and release planning. The Court Independent Evaluators program provides the services of clinical psychologists to evaluate individuals who have been involuntarily hospitalized prior to a final commitment hearing, as required by the Code of Virginia. They assist the court in reaching decisions about the need and legal justification for longer-term involuntary hospitalization. The Entry and Referral Unit serves as the primary point of contact for individuals seeking services. Staff members gather information from callers, assess for immediate risk, connect persons with emergency needs to immediate care, and assure appointments for those requiring continuing services.

Day Support Services provides an intensive, highly-structured stabilization, evaluation and treatment setting for adults with serious mental illness and adolescents with serious emotional disturbance, including those who are experiencing the co-occurring disorders of mental illness and addiction. In addition to a directly-operated Comprehensive Day Treatment program, Day Support includes contracted all-day rehabilitative programs which place special emphasis on vocational preparation and placement.

For those requiring more support, Residential Services provides residential treatment and support services to adults with serious mental illness and youth with serious emotional disturbance. In addition to traditional residential services, Residential Services includes two acute care programs seeking to divert individuals from more restrictive and costly psychiatric hospitalization. These programs, Adult Crisis Care and Youth Crisis Care, provide short-term intensive crisis intervention and stabilization services in a residential setting. Likewise, the Women's Shelter is a short-term confidential crisis program providing crisis intervention, counseling and case management services for victims of domestic abuse and their children. The Youth Crisis Care program began providing services in FY 2007.

# Fund 106

## Community Services Board (CSB) - Mental Health Services

---

Outpatient and Case Management Services provides recovery-oriented individual and group treatment, case management and medication services to adults, children and their families. Prevention/Early Intervention provides consultation to community agencies, the public and other providers through Grief Counseling Services, the Victim Assistance Network program and the Anger and Domestic Abuse Prevention and Treatment (ADAPT) program. For those individuals with symptoms and impairments who, for reasons related to their mental illness, resist or avoid involvement with traditional office-based outpatient services, the Program for Assertive Community Treatment (PACT) team offers intensive outreach and mental health treatment and case-management services. These services are typically provided to individuals in their homes, work places or other environments of need. Additionally, active hospital discharge planning and discharge planning for jailed individuals who suffer from mental illnesses are available. Historically, many people with severe mental illness are arrested for status offenses such as disorderly conduct or trespassing. The new Jail Diversion Program is helping to break the cycle of criminalizing these individuals and to connect or re-connect them with intensive mental health services.

### **Trends in Mental Health Services**

Mental Health Services is currently undergoing significant system transformations. Consumer satisfaction, consumer feedback via focus groups, treatment surveys, and workgroups provide a blueprint for ongoing changes in treatment services that are both effective and responsive to the needs and preferences of those individuals receiving services.

A major factor in mental health system transformation is the concept of recovery and recovery-oriented services. Individuals with mental illness can build or restore a meaningful sense of belonging in the community and build a life that is positive and fulfilling despite or within the limitations imposed by mental illness. Some individuals can fully recover, others can achieve recovery with the assistance of ongoing medication and support, and still others can develop the skills they need to manage symptoms and define themselves beyond having a disability. All of these individuals can engage in meaningful activities, interests, and relationships. Mental health services are designed to support that recovery process with the consumer as a collaborative partner in treatment.

There is a growing emphasis in mental health on the recognition of co-occurring disorders (mental illness and substance use disorders) and the provision of integrated treatment as an effective intervention for both disorders. System transformation requires that no matter where or when an individual with co-occurring disorders enters mental health or addiction treatment, they receive competent assessment and treatment that addresses the full range of services needed.

The continuing reduction of available psychiatric beds, due to lack of profitability for hospitals, requires that hospitalizations focus on acute stabilization, which increases the importance of alternatives to psychiatric hospitalization being available in the community. Within this context, case management becomes an essential service to assist individuals with serious mental illness to manage in the community, receive needed medical and psychiatric services, and begin their recovery process.

### **Factors that may impact how business is conducted**

- ◆ To ensure that Mental Health Services meets current and future community needs, the Board of Supervisors established the Josiah H. Beeman Commission in FY 2007. This Commission consists of locally and nationally recognized mental health service administrators/providers and community stakeholders, and their recommendations will establish a vision and framework for a future mental health delivery system grounded in best practices.
  
- ◆ From November 2005 to June 2006, there was a large turnover of adult outpatient clinicians. Around mid-year 2006, there were more than 14 full-time vacancies to fill, approximately 25 percent of the adult clinical staff. The large number of vacancies had a direct impact on consumer services and significantly increased the wait time for an intake appointment. Initiatives are underway to successfully address waiting time, caseloads and paperwork.

## Fund 106

### Community Services Board (CSB) - Mental Health Services


---

- ◆ Northern Virginia has experienced more demand for beds to serve persons referred to a hospital through the Civil Commitment process. In FY 2006, Northern Virginia averaged 170 Temporary Detention Orders per month. During the first three quarters of FY 2007, the monthly average for Temporary Detention Orders in Northern Virginia rose to 196. The increased demand has been accommodated by shortening the length of stay at the Northern Virginia Mental Health Institute and by expanding Residential Crisis Stabilization Services. It is still possible that another 44 psychiatric beds for adults operated by the private sector will close.
- ◆ While bed availability has diminished, needs have increased. People seeking care from Mental Health Services are coming with increasingly severe illnesses and this magnifies the inpatient bed shortage crisis. When individuals need psychiatric hospitalization, they may be placed in beds at great distances from their homes or forced to manage in the community when there are no beds available, which impedes the recovery process for many individuals.
- ◆ Newer medications can make a difference in treatment outcomes, but they are very costly. More effective medications, reduced hospital stays and lower long-term health care costs have helped to improve the quality of life and periods between hospitalizations for many consumers; however, the newest medications are very expensive and are being used in the treatment of approximately 90 percent of adult consumers in Mental Health Services.
- ◆ More people find themselves looking to the public sector for care. The *Anticipating the Future* report, published by Fairfax County's Department of Systems Management for Human Services in March 2006, found that 7.6 percent of Fairfax County residents lacked health insurance coverage in 2004. Asians and Hispanics are more likely to lack health insurance than other races or ethnicities. If purchasing patterns for health insurance do not change among this population, Fairfax County can expect to have a growing proportion of uninsured residents if immigration trends and rates that occurred between 1990 and 2000 continue through 2010. This growth in uninsured residents means there is likely to be an increase in the number of persons who seek publicly-funded care.
- ◆ The viability of Medicaid has never been more critical to mental health service delivery. It has become a larger portion of state support of mental health service delivery as the State has been maximizing Medicaid reimbursement rates to localities while reducing state general fund contributions. The CSB has used good business practices to analyze ways Medicaid dollars can be brought in and maximized for funding clinical service delivery. For example, in order to maximize Medicaid reimbursement and provide much needed services, 7/7.0 SYE new grant positions, fully funded by Medicaid, were added in FY 2006. In FY 2008, 16/15.5 SYE new grant positions, fully funded by Medicaid, will be added.
- ◆ The lack of affordable housing remains one of the most critical issues facing low-income consumers who have a serious mental illness. The lack of housing frequently interferes with discharge planning and can put persons at risk of becoming homeless. In addition, the number of consumers waiting for a permanent place to live is increasing.

## Fund 106

### Community Services Board (CSB) - Mental Health Services



#### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 Maintaining Safe and Caring Communities	Recent Success	FY 2008 Initiative
Continue the Jail Diversion Program, which had a very successful first year of operation in FY 2006. Fifty-nine adults with serious and persistent mental illness received intensive community-based case management services, and many of them reported an improved quality of life. Consumers also experienced a reduction in the need for hospitalization as well as less involvement with the criminal justice system. The CSB will receive a Department of Mental Health, Mental Retardation, and Substance Abuse Services (DMHMRSAS) award of \$75,000 for a Mental Health merit grant position to provide post-booking jail diversion services to inmates with mental illness in the Adult Detention Center.	✓	✓
The Intensive Case Management Team began in July 2006 and is providing intensive community-based case management services to adults with serious and persistent mental illnesses. Consumers served in this program benefit from a flexible outreach model of intensive support and treatment because they have many complex needs.	✓	
A new state-funded Forensic Discharge Planner/Case Manager position is providing face-to-face assessments and discharge planning services to incarcerated adults with serious and persistent mental illnesses. Goals are to support consumers' successful return to the community, link them with appropriate community services and prevent future involvement with the criminal justice system.	✓	
During the past year, Mental Health Services engaged in a comprehensive effort to enroll all eligible consumers in Medicare Part D. Medicare Part D is the new Federal program that funds some prescription medications for consumers. The program is complex and consumers lose significant benefits if they do not understand how to access this program. In addition, program changes each year require consumers to research which insurance plans best fit their individual needs during the annual enrollment period. Mental Health staff provides assistance in research and enrollment. Mental Health Adult Residential Services enrolled 95 percent of their eligible consumers and Adult Community Services enrolled 90 percent of eligible consumers in FY 2006. As Mental Health Services continues the Medicare Part D initiative, it is expected that these percentages will increase.	✓	✓
The contract for Youth Crisis Care Center on Leland Road was awarded to United Methodist Family Services of Virginia (UMFS). Through this public/private partnership, youth, ages 12 to 17, and families in crisis will be able to receive short-term intensive psychological/psychiatric services and remain in the community. It will also allow for better stabilization of psychiatric symptoms and reduce the need for residential placements outside the family home and the community in which the family resides. The Youth Crisis Care Center is an eight-bed co-ed facility with stabilizing treatment lasting up to 45 days.	✓	




## Fund 106

### Community Services Board (CSB) - Mental Health Services

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
In FY 2006, Mental Health Emergency Services provided on-site crisis services for Fairfax County residents who had lost their homes and/or were displaced by storms in the Huntington area of the County. Emergency Services worked successfully with other departments, such as the Police and Fire and Rescue, to assure necessary psychiatric and supportive services were provided.	<input checked="" type="checkbox"/>	
 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
In response to a long and growing waiting list for outpatient services for adults, Mental Health Services designed an access/assessment (Access) function accessible to individuals seeking mental health services within 2 to 10 days from the point of the original contact. Access provides quick assessment of risk, vulnerability, and severity of symptoms so that necessary treatment services can be provided. Access was piloted at the Reston office with roll-out across all outpatient sites to follow throughout FY 2007 and FY 2008. The Access design will be subject to modification as the pilot is carried out at all locations.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
The CSB was awarded funding in FY 2007 to participate in the statewide Virginia Service Integration Project (VASIP). The CSB began to conduct a full assessment of Mental Health Services and Alcohol and Drug Services and will develop action plans for achieving dual diagnosis assessment and treatment capacity in all programs. Staff development, training, hiring, and mentoring are included in the process of achieving co-occurring disorders capacity in all programs and co-occurring disorders enhancement specialty skills in designated programs.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Mental Health Adult Residential Services' Unified Team, at Woodburn Center, launched a Wellness Recovery Action Plan (WRAP) group in FY 2007. WRAP is "self-help" which teaches concepts, skills and strategies to clients coping with their psychiatric symptoms. In keeping with the spirit of recovery, the group members are trained, supported and encouraged to continue to meet as a group, invite others to join and keep the recovery process going.	<input checked="" type="checkbox"/>	
In FY 2007, Adult Crisis Care staff participated in training in the recovery model and has already implemented a recovery group. Adult Crisis Care Program staff has also initiated an outreach effort to local homeless shelters to familiarize non-CSB staff with the program and resources that are available to the shelters and those who use them.	<input checked="" type="checkbox"/>	
Older Adults and their Families Services (OAFP), an outpatient and case management service targeting older adults, became available at the Springfield office in FY 2007; Springfield has one of the largest and fastest growing populations of older adults in the County. OAFP also collaborated with the Department of Community and Recreation Services to expand the Senior Plus Program from two to seven sites.	<input checked="" type="checkbox"/>	


## Fund 106

### Community Services Board (CSB) - Mental Health Services

 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
The Mental Health Multicultural and Older Adults teams brought consultation and clinical support to the domestic violence program at the Islamic organization, Foundation for Appropriate and Immediate Temporary Help (FAITH) in FY 2006 through its Multicultural Program. FAITH honored the program with an award for outstanding contributions. In addition, the Older Adults team will continue to conduct face-to-face outreach services to elders in the Arabic community through a weekly support group on stress and depression at the All Dulles Area Muslim Society (ADAMS) Islamic Center in Herndon. The Older Adults team has also collaborated with Boat People SOS to implement a 3-year Substance Abuse and Mental Health Services Administration (SAMHSA) grant to provide mental health services to Vietnamese elders and their families.	☑	☑
Spanish and Vietnamese Wellness Groups were implemented at the Woodburn Site in FY 2007. These structured groups help individuals work toward recovery and assist them with work/life balance. The Vietnamese group is a multi-family model which also connects consumers with social entitlement programs and links them to other available benefits.	☑	
Adult Community Services designed and completed an Adult Consumer Treatment Survey to ascertain what services clients value and what they identify as a continuing need. Results showed that clients valued structured groups designed to help them work toward recovery, achieve a work/life balance, and enhance vocational skills. Based upon information received, new Wellness, Transition and Vocational groups were developed in FY 2007.	☑	
In FY 2006, Adult Crisis Care developed supportive relationships with Marriott and Merrifield Nurseries. Marriott sponsored a Service Day in which its employees volunteered to clean Woodburn Place. Merrifield Nurseries donated plants and gardening supplies for the program's horticultural group, giving consumers the opportunity to participate in an activity that is enriching.	☑	
With the award of new State regional funds for Gero-psychiatric Services, the CSB will work with its regional partners and the private sector to provide intensive Mental Health Services in assisted living facilities, nursing homes and community settings to: divert people from Eastern State Hospital to community care with intensive support; create viable community options and placements for Northern Virginians at Eastern State Hospital in their own communities; and, assure sustainable community placements for elderly persons being discharged from local acute psychiatric units.		☑

# Fund 106

## Community Services Board (CSB) - Mental Health Services

 Building Livable Spaces	Recent Success	FY 2008 Initiative
Continue the Housing First Apartment Program, a collaborative effort of the CSB and Pathway Homes. In FY 2007, 12 individuals entered the program directly from “the streets” or shelter. Once housed, stress is reduced and individuals are able to accept the support and treatment necessary to assist them in transition from homelessness. Individuals served by this program have a long-term history of living in the woods, tents, cars, and abandoned buildings or homeless shelters. Additionally, they had multiple failed attempts at treatment and services. Once in an apartment, the team works to engage individuals with services and supports to address other needs.	☑	☑

### Budget and Staff Resources

Agency Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff					
Years					
Regular	442/ 434.35	442/ 434.35	444/ 442	444/ 442	444/ 442
Grant	17/ 15	17/ 15	23/ 21	36/ 33.5	39/ 36.5
-----					
Expenditures:					
Personnel Services	\$37,548,991	\$39,326,833	\$39,919,872	\$42,960,919	\$42,960,919
Operating Expenses	19,493,947	20,971,765	25,006,750	25,344,645	25,344,645
Capital Equipment	0	0	0	0	0
<b>Subtotal</b>	<b>\$57,042,938</b>	<b>\$60,298,598</b>	<b>\$64,926,622</b>	<b>\$68,305,564</b>	<b>\$68,305,564</b>
Less:					
Recovered Costs	(\$828,628)	(\$145,310)	(\$884,880)	(\$890,744)	(\$890,744)
<b>Total Expenditures</b>	<b>\$56,214,310</b>	<b>\$60,153,288</b>	<b>\$64,041,742</b>	<b>\$67,414,820</b>	<b>\$67,414,820</b>
Revenue:					
Fairfax County	\$34,272,407	\$37,626,972	\$37,945,176	\$39,211,703	\$39,211,703
Fairfax City	476,917	511,519	511,519	511,519	511,519
Falls Church City	239,561	255,244	255,244	255,244	255,244
State DMHMRSAS	11,520,339	12,162,350	15,337,717	15,269,923	15,269,923
State Other	9,945	10,101	21,074	21,074	21,074
Federal Block Grant	1,509,109	1,486,883	1,492,101	1,488,101	1,488,101
Federal Other	285,647	484,300	662,750	492,693	492,693
Medical Waiver	885	0	0	0	0
Medicaid Option	4,732,729	4,665,971	4,840,790	6,501,493	6,501,493
Program/Client Fees	2,023,913	2,067,106	1,680,195	1,680,195	1,680,195
CSA Pooled Funds	440,366	861,718	861,718	1,035,625	1,035,625
Miscellaneous	55,125	21,124	58,124	56,124	56,124
Fund Balance	647,367	0	375,334	891,126	891,126
<b>Total Revenue</b>	<b>\$56,214,310</b>	<b>\$60,153,288</b>	<b>\$64,041,742</b>	<b>\$67,414,820</b>	<b>\$67,414,820</b>

# Fund 106

## Community Services Board (CSB) - Mental Health Services

---

### FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- ◆ **Employee Compensation** **\$2,156,440**

A net increase of \$2,156,440 in Personnel Services is associated with \$2,162,304 in salary adjustments necessary to support the County's compensation program, partially offset by an increase of \$5,864 in personnel-related Recovered Costs due to a greater recovery of salary costs for services to other agencies.
  
- ◆ **Personnel Services Reduction** **(\$807,701)**

A decrease of \$807,701 in Personnel Services is part of an across-the-board reduction to meet budget limitations based on available revenues as a result of a flattening residential real estate market.
  
- ◆ **Medicaid Grant Positions** **\$1,254,921**

An increase of \$1,254,921 in Personnel Services is associated with the establishment of 16/15.5 SYE new Medicaid grant positions to address the mental health waiting list issue, as well as to provide support for residential intensive care and supported living. These expenses are completely offset by additional Medicaid revenue and maximize the recovery of state Medicaid dollars for mental health services.
  
- ◆ **Mental Health Waiting List** **\$891,126**

An increase of \$891,126 is associated with ongoing efforts to reduce the waiting list for Mental Health Services and includes one-time increases of \$691,126 in Personnel Services and \$200,000 in Operating Expenses, supported by fund balance. Funding will ensure that access and caseload standards can be met by adding clinical capacity, continuing retiree and Exempt Limited Term employee options, utilization of the County's workforce planning strategies, and adding service capacity through contracting with private vendors.
  
- ◆ **Youth Crisis Care** **\$579,689**

An increase of \$579,689 in Operating Expenses is associated with additional expenditures for Youth Crisis Care, an eight-bed facility providing mental health intervention and stabilization services for youth ages 12 to 17 that are in crisis, with a goal to return them to the community within 45 days. The facility opened in FY 2007 for services and the increase is due to the difference between the actual contract award and the amount originally budgeted for program operations in FY 2003. These expenditures are intended to be completely offset by Medicaid revenues and Comprehensive Services Act (CSA) Pooled Funds.
  
- ◆ **Grant Adjustments** **\$565,331**

A net increase of \$565,331 is associated with an increase of \$735,388 for ongoing grant adjustments for the Regional Discharge Assistance and Diversion (DAD), Regional Discharge Assistance Project (DAP), Regional Recovery, Regional Crisis Stabilization, and Sexual Assault grants; partially offset by decreases of \$39,591 for the VSTOP grant and \$130,466 for the Ryan White grant. In particular, this is comprised of a decrease of \$91,877 in Personnel Services and an increase of \$657,208 in Operating Expenses.
  
- ◆ **Contract Rate Increases** **\$342,936**

An increase of \$342,936 in Operating Expenses is due to a 2.66 percent contract rate increase for providers of contracted mental health services.

# Fund 106

## Community Services Board (CSB) - Mental Health Services

---

- ◆ **Hypothermia Response Program** **\$58,953**  
An increase of \$58,953 in Personnel Services is included for the 1/1.0 SYE Mental Health Therapist for the Hypothermia Response Program. This position, along with 1/1.0 SYE Substance Abuse Counselor III in Alcohol and Drug Services, supports the efforts of the hypothermia services contractor and the faith-based volunteers in the expanded Hypothermia Response Program. This funding was previously included in the Department of Family Services. For more information on the Hypothermia Response Program, please refer to the DFS narrative in the Health and Welfare program area section of Volume 1.
- ◆ **Independent Evaluators** **\$35,000**  
An increase of \$35,000 in Operating Expenses is included for the current independent evaluator contracts, which are now entirely offset with revenue from the state courts. Independent Evaluators are psychologists assigned to interview and examine persons with mental illness who are in a psychiatric hospital with a temporary detention order. After the examination, the Independent Evaluator provides their assessment to the judge presiding at a civil commitment hearing to determine whether the individual should be hospitalized.
- ◆ **Intergovernmental Charges** **\$15,902**  
An increase of \$15,902 in Operating Expenses is due to Department of Vehicle Services charges based on anticipated charges for fuel, vehicle replacement, and maintenance.
- ◆ **Carryover Adjustments** **(\$875,334)**  
A decrease of \$875,334 in Operating Expenses is attributable to \$375,334 associated with encumbered carryover and \$500,000 in one-time funding for the Josiah H. Beeman Commission.

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this agency.

### Changes to FY 2007 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ **Carryover Adjustments** **\$3,044,269**  
As part of the FY 2006 Carryover Review, an increase of \$3,044,269 is comprised of encumbered carryover of \$375,334 in Operating Expenses, \$500,000 in Operating Expenses for the Josiah H. Beeman Commission, grant adjustments totaling \$2,207,296, offset by a net decrease of \$38,361 due to various other adjustments. Grant adjustments of \$2,207,296 are comprised of \$1,699,586 in new grant awards, \$438,554 in adjustments to current grant awards, and \$69,156 for the carryover of unexpended FY 2006 grant funds necessary to provide funding for the remainder of Program Year 2006. Other funding adjustments totaling a net decrease of \$38,361 are attributable to increases of \$504,478 for Woodburn Place to meet regional mental health needs; \$148,154 for the Jail Diversion Program; \$23,000 to appropriate additional state revenue for a contracted Homeless Services initiative; \$22,077 to appropriate additional state revenue for an intensive community residential treatment program; and \$3,500 to appropriate additional state revenue for the Comprehensive Treatment and Recovery program; offset by a \$739,570 increase in Recovered Costs for Woodburn Place paid by the Regional Crisis Stabilization program.

# Fund 106

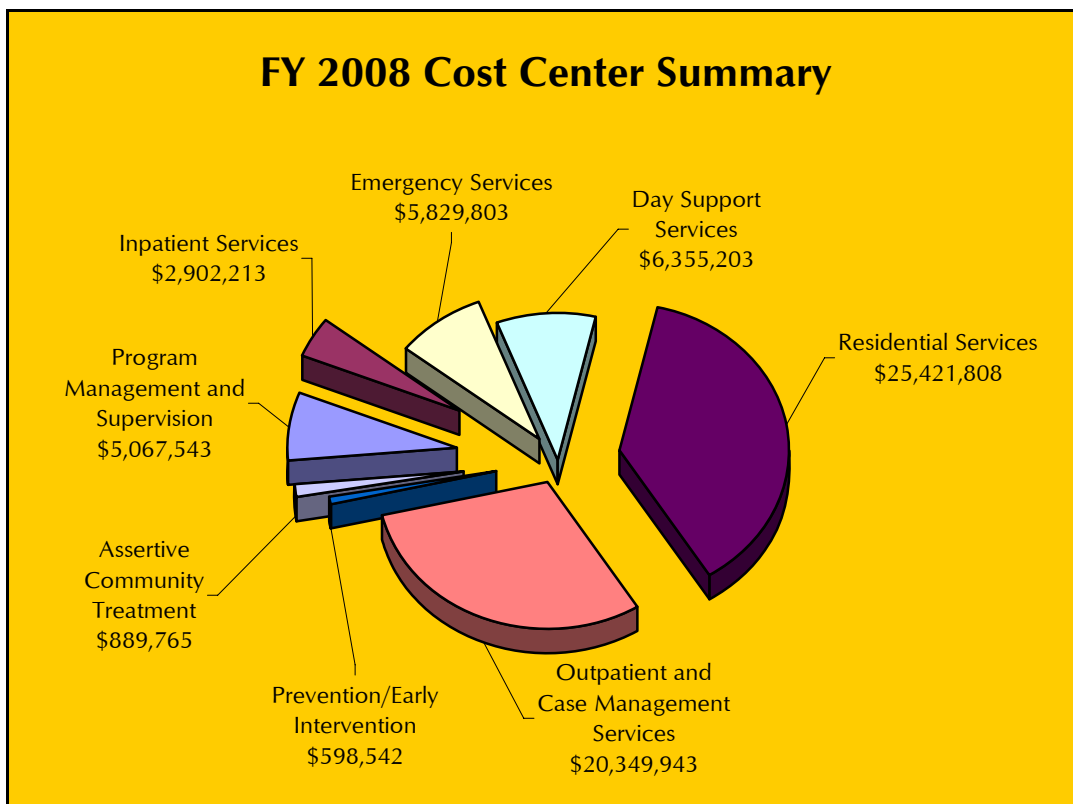
## Community Services Board (CSB) - Mental Health Services

The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:

◆ **Grant and Miscellaneous Adjustments** **\$844,185**

A net increase of \$844,185 with commensurate revenue adjustments, comprised of \$226,679 in Personnel Services and \$617,506 in Operating Expenses, is primarily attributable to adjustments to current year grant awards and new federal grant award funding. This is comprised of increases of \$783,674 for reconciliation of the Regional DAP program; \$75,000 for a new State Jail Diversion program; \$38,000 for a new state Mental Health Initiative program; \$37,000 for a new INOVA Crisis Stabilization program; \$34,796 for reconciliation of the Regional DAD program; \$4,400 for reconciliation of the VAN Sexual Assault Treatment program; and, \$4,000 to appropriate additional federal Block Grant funding to support additional emergency preparedness and response training expenses; offset by decreases of \$81,000 for reconciliation of the Regional Crisis Stabilization program; \$38,000 in the contracts budget to transfer to the newly-created state Mental Health Initiative program; and, \$13,685 for reconciliation of the Regional Community Recovery program.

### Cost Centers



# Fund 106

## Community Services Board (CSB) - Mental Health Services

### Program Management and Supervision

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	70/ 70	70/ 70	70/ 70	70/ 70	70/ 70
Grant	1/ 1	1/ 1	2/ 2	2/ 2	2/ 2
<b>Total Expenditures</b>	<b>\$5,477,715</b>	<b>\$4,810,079</b>	<b>\$5,381,852</b>	<b>\$5,067,543</b>	<b>\$5,067,543</b>

Position Summary					
1 Director - Mental Health Programs	2 Mental Health Managers	1 Medical Records Administrator			
1 Director - CSB Planning and Development	2 Mental Health Supervisors/ Specialists	1 Volunteer Services Coordinator II			
1 Senior Supervisory Psychiatrist	2 Management Analysts II	1 Administrative Assistant V			
7 Mental Health Division Directors	2 Business Analysts II	9 Administrative Assistants IV			
1 Director of Clinical Operations		7 Administrative Assistants III			
		31 Administrative Assistants II			
		1 Administrative Associate			
<b>Grant Positions</b>					
1 Mental Health Manager	1 Administrative Assistant IV				
<b>TOTAL POSITIONS</b>					
70 Positions / 70.0 Staff Years					
2 Grant Positions / 2.0 Staff Years					

## Key Performance Measures

### Goal

To provide management, programming, financial monitoring, training, and general support services to ensure that treatment interventions are delivered in an efficient and effective manner throughout Mental Health Services.

### Objectives

- ◆ To provide direction and management support to Mental Health programs so that 70 percent of service quality and outcome goals are achieved.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Outcome:</b>					
Percent of mental health performance indicators (service quality and outcome) achieved	86%	70%	70% / 80%	70%	70%

## Performance Measurement Results

In FY 2006, 12 out of 15, or 80 percent of service quality and outcome goals were met by Mental Health programs. The outcome measure for Supervised Apartments (percent of consumers able to move to a more independent residential setting within one year) was not met due to the housing shortage in Northern Virginia, an issue out of the control of Mental Health Services. The service quality measure for Adolescent Day Treatment (percent of clients and family members satisfied with services) and the outcome measure for Outpatient and Case Management Services (percent of consumers scheduled for an assessment within seven days of discharge) were also not met in FY 2006. This was due to the methodology used to collect the data and staff shortages in both programs. With the hiring of new staff and changes in collection methodology, it is

# Fund 106

## Community Services Board (CSB) - Mental Health Services

anticipated that there will be improvement in these indicators in FY 2008. The outcome measures that were met indicate that consumers are satisfied with services, that services are effective, and that these services improve the quality of life for consumers.

### Inpatient Services

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Total Expenditures</b>	<b>\$2,725,929</b>	<b>\$2,874,877</b>	<b>\$3,073,821</b>	<b>\$2,902,213</b>	<b>\$2,902,213</b>

Please note that the performance indicators for this cost center are being revised due to the renegotiation and reconfiguring of services provided in Inpatient Services. All funding reported reflects the contract with Inova Mount Vernon Hospital and the Regional Discharge Assistance and Diversion Program for the purchase of the private psychiatric hospital beds in Northern Virginia.

### Emergency Services

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	41/ 41	41/ 41	41/ 41	41/ 41	43/ 43
Grant	0/ 0	0/ 0	1/ 1	1/ 1	1/ 1
<b>Total Expenditures</b>	<b>\$5,798,463</b>	<b>\$5,593,570</b>	<b>\$5,665,570</b>	<b>\$5,829,803</b>	<b>\$5,829,803</b>

Position Summary		
<p><b><u>General Emergency</u></b></p> <p>1 Mental Health Manager</p> <p>2 Emergency/Mobile Crisis Supervisors</p> <p>10 Mental Health Supervisors/Specialists</p> <p>6 Psychiatrists</p>	<p><b><u>Forensic Services</u></b></p> <p>1 Mental Health Manager</p> <p>4 Senior Clinicians</p> <p>1 Mental Health Supervisor/Specialist</p> <p>3 Clinical Psychologists</p> <p>1 Psychiatrist</p> <p>1 Public Health Nurse III</p>	<p><b><u>Mobile Crisis Unit</u></b></p> <p>1 Mental Health Manager</p> <p>2 Emergency/Mobile Crisis Supervisors</p> <p>4 Mental Health Supervisors/Specialists</p> <p><b><u>Entry Services</u></b></p> <p>1 Mental Health Manager</p> <p>4 Mental Health Therapists</p> <p>1 Mental Health Counselor</p>
<p><b><u>Grant Positions</u></b></p> <p>1 Mental Health Supervisor/Specialist</p>		
<p><b><u>TOTAL POSITIONS</u></b></p> <p><b>43 Positions / 43.0 Staff Years</b></p> <p><b>1 Grant Position / 1.0 Staff Year</b></p>		

## Key Performance Measures

### Goal

To provide 24-hour per day comprehensive psychiatric emergency services which includes: providing all preadmission evaluations for voluntary and involuntary hospitalization and crisis residential services, providing evaluations for persons who have been temporarily detained at a hospital because they are a danger to themselves or others, and providing Mobile Crisis Unit services to assist individuals in crisis in the community.



# Fund 106

## Community Services Board (CSB) - Mental Health Services

### Objectives

- ◆ To provide stabilization services outside of the hospital to 95 percent of clients seen in General Emergency Services.
- ◆ To conduct 80 percent of evaluations within 24 hours after initial contact.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
General Emergency - Service hours provided	33,386	22,190	22,000 / 26,164	22,000	22,000
General Emergency - Persons seen	5,053	4,730	5,300 / 5,096	5,000	5,000
Independent Evaluators - Persons seen	483	542	464 / 598	464	464
Independent Evaluators - Service hours provided	1,322	1,552	1,294 / 1,738	1,294	1,294
<b>Efficiency:</b>					
General Emergency - Annual cost per client	\$460	\$568	\$521 / \$619	\$587	\$610
Independent Evaluators - Annual cost per client	\$288	\$278	\$284 / \$335	\$447	\$447
<b>Outcome:</b>					
General Emergency - Percent of consumers who receive stabilization services without admission to a psychiatric hospital	97%	96%	90% / 97%	95%	95%
Independent Evaluators - Percent of evaluations conducted within 24 hours of contact	98%	84%	80% / 96%	80%	80%

### Performance Measurement Results

General Emergency's 26,164 service hours provided exceeded the estimate for FY 2006 by almost 19 percent. The 5,096 persons seen in General Emergency did not meet the goal set in FY 2006 by almost 4 percent. Of the consumers seen through General Emergency Services in FY 2006, 97 percent received stabilization services outside of a hospital setting. This is slightly above the target of 95 percent.

Independent Evaluators are licensed Clinical Psychologists who evaluate persons temporarily detained at a hospital because they have been judged by Mental Health Emergency staff to be a danger to themselves or others due to their mental illness. Independent Evaluators make recommendations to a Special Justice at Commitment Hearings as to whether or not individuals should be committed to a hospital (against their will) for treatment of their mental illnesses. In FY 2006, 598 persons received 1,738 hours of service. This exceeds both the persons seen goal and service hour goal for this service. In FY 2006, 96 percent of consumers seen by the Independent Evaluators were seen within 24 hours of being detained. This exceeds the estimate and is more in line with years prior to FY 2005.

# Fund 106

## Community Services Board (CSB) - Mental Health Services

### Day Support Services

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	19/ 19	19/ 19	19/ 19	19/ 19	19/ 19
<b>Total Expenditures</b>	<b>\$5,263,389</b>	<b>\$6,198,791</b>	<b>\$6,395,018</b>	<b>\$6,355,203</b>	<b>\$6,355,203</b>

Position Summary	
<p><u>Adult Day Treatment</u></p> <p>1 Mental Health Manager</p> <p>2 Mental Health Supervisors/Specialists</p> <p>6 Senior Clinicians</p> <p>1 Mobile Clinic Driver</p> <p>2 Nurse Practitioners</p>	<p><u>Adolescent Day Treatment</u></p> <p>1 Mental Health Manager</p> <p>2 Senior Clinicians</p> <p>1 Mental Health Supervisor/Specialist</p> <p>2 Mental Health Therapists</p> <p>1 MR/MH/ADS Aide</p>
<b>TOTAL POSITIONS</b>	
19 Positions / 19.0 Staff Years	

### Key Performance Measures

#### Goal

To provide a continuum of services that will improve the community stabilization and functional capacity of adults who have serious mental illness (SMI) and children who have serious emotional disturbance (SED). Services include Adult Day Treatment, Adolescent Day Treatment, Adult Psychosocial Rehabilitation programs, Sheltered Employment, Supported Employment and Transitional Employment. Services will be coordinated seamlessly in partnership by CSB and contract providers.

#### Objectives

- ◆ To enable 75 percent of consumers in adult day treatment services for more than 30 days to avoid hospitalization for at least 6 months.
- ◆ To improve functioning of 70 percent of consumers served by the Adolescent Day Treatment Program.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Adult Day Treatment - Consumers served	210	190	172 / 203	172	172
Adult Day Treatment - Service hours provided	37,856	36,741	33,000 / 36,726	33,000	33,000
Adolescent Day Treatment - Consumers served	40	38	38 / 34	38	38
Adolescent Day Treatment - Service hours provided	19,642	15,277	15,000 / 12,380	15,000	15,000

## Fund 106

### Community Services Board (CSB) - Mental Health Services

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Efficiency:</b>					
Adult Day Treatment - Annual cost per consumer	\$4,953	\$5,096	\$6,965 / \$4,509	\$7,420	\$7,752
Adolescent Day Treatment - Annual cost per consumer	\$13,972	\$13,766	\$17,789 / \$16,160	\$18,895	\$19,713
<b>Service Quality:</b>					
Adolescent Day Treatment - Percent of clients and family members satisfied with services	92%	86%	90% / 76%	90%	90%
<b>Outcome:</b>					
Adult Day Treatment - Percent of consumers not hospitalized within 6 months of receiving more than 30 days of treatment.	NA	NA	75% / 85%	75%	75%
Adolescent Day Treatment - Percent of consumers that demonstrate improvements in school, family and community behaviors.	NA	NA	70% / 86%	70%	70%

### Performance Measurement Results

In FY 2006, Adult Day Treatment exceeded their estimate of consumers served by 18 percent while Adolescent Day Treatment was under its goal of 38 consumers by four consumers or 11 percent. Adult Day Treatment exceeded estimates of service hours provided while Adolescent Day Treatment fell short of the target by 2,620 hours. This was due to Adolescent Day Treatment being understaffed due to vacancies for all of FY 2006.

Adolescent Day Treatment was not able to meet the estimate in Service Quality due in part to a change in methodology of how this information is collected from consumers and their families. Strong conclusions about the service quality in FY 2006 cannot be made due to the small census and a very small number of responses from consumers and families. Given the new methodology the estimate may need to be re-evaluated in future years. Both programs exceeded their estimates for outcome measures.

### Residential Services

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	140/ 139.5	140/ 139.5	142/ 141.5	142/ 141.5	139/ 138.5
Grant	7/ 7	7/ 7	7/ 7	15/ 14.5	15/ 14.5
<b>Total Expenditures</b>	<b>\$18,315,167</b>	<b>\$21,188,496</b>	<b>\$23,504,828</b>	<b>\$25,421,808</b>	<b>\$25,421,808</b>

# Fund 106

## Community Services Board (CSB) - Mental Health Services

<b>Position Summary</b>		
<p><b><u>Supervised Apartments</u></b></p> <p>1 Mental Health Manager 4 Mental Health Supv./Specialists 9 Mental Health Therapists 1 Mental Health Counselor</p> <p><b><u>Res. Treatment Center - Adult Crisis Care</u></b></p> <p>1 Mental Health Manager 3 Mental Health Supv./Specialists 18 Mental Health Therapists 5 Mental Health Counselors 1 Cook 1 Nurse Practitioner</p> <p><b><u>Group Home - Franconia Road</u></b></p> <p>1 Mental Health Supv./Specialist 3 Mental Health Therapists 4 Mental Health Counselors</p> <p><b><u>Group Home - My Friend's Place</u></b></p> <p>1 Mental Health Supv./Specialist 2 Mental Health Therapists 2 Mental Health Counselors</p>	<p><b><u>Group Home - Sojourn House</u></b></p> <p>1 Mental Health Supv./Specialist 4 Mental Health Therapists 1 Senior Clinician 4 Mental Health Counselors</p> <p><b><u>Homeless Services - Shelter</u></b></p> <p>1 Mental Health Manager 4 Mental Health Supv./Specialists 10 Mental Health Therapists 1 Psychiatrist 1 Nurse Practitioner</p> <p><b><u>Transitional Group Home - Patrick Street</u></b></p> <p>1 Mental Health Manager 1 Mental Health Supv./Specialist 3 Mental Health Therapists 3 Mental Health Counselors</p> <p><b><u>Transitional Group Home - Beacon Hill</u></b></p> <p>3 Mental Health Therapists 2 Mental Health Counselors 1 Mental Health Supv./Specialist</p> <p><b><u>Emergency Shelter - Women's Shelter</u></b></p> <p>1 Mental Health Supv./Specialist 5 Mental Health Therapists 2 Senior Clinicians</p>	<p><b><u>Cornerstones Dual Diagnosis Facility</u></b></p> <p>1 Mental Health Supv./Specialist 1 Mental Health Therapist 3 Mental Health Counselors 1 Nurse Practitioner</p> <p><b><u>Residential Intensive Care</u></b></p> <p>1 Mental Health Manager 4 Mental Health Supv./Specialists 1 Public Health Nurse II 5 Mental Health Therapists 3 Mental Health Counselors, 1 PT</p> <p><b><u>Residential Extensive Dual Diagnosis</u></b></p> <p>1 Mental Health Supv./Specialist 2 Mental Health Therapists 2 Mental Health Counselors</p> <p><b><u>PACT Residential Assistance</u></b></p> <p>1 Mental Health Counselor</p> <p><b><u>Supportive Services</u></b></p> <p>1 Mental Health Supv./Specialist 3 Mental Health Therapists</p> <p><b><u>Extension Apartments</u></b></p> <p>3 Mental Health Therapists</p>
<b><u>Grant Positions</u></b>		
<p><b><u>Supportive Services</u></b></p> <p>3 Mental Health Therapist (2) 1PT</p> <p><b><u>Adult Crisis Care</u></b></p> <p>3 Mental Health Therapists (3)</p>	<p><b><u>Residential Intensive Care</u></b></p> <p>3 Mental Health Counselors 3 Mental Health Therapists (3)</p>	<p><b><u>PATH/Homeless Services - Outreach</u></b></p> <p>3 Mental Health Therapists</p>
<p><b><u>TOTAL POSITIONS</u></b>  <b>139 Positions / 138.5 Staff Years</b>  <b>15 Grant Positions (8) / 14.5 Staff Years (7.5)</b></p>		
		<p>( ) Denotes New Positions PT Denotes Part-Time Positions</p>

### Key Performance Measures

#### Goal

To provide treatment and support to adults with serious mental illness residing in group homes, apartments, domiciliary care and homeless shelters and to assist them with community living.

#### Objectives

- ◆ To enable 55 percent of consumers served in the Supervised Apartment program to move to a more independent residential setting within one year.
- ◆ To enable 90 percent of consumers served by Supportive Services to maintain stable housing for at least one year.

## Fund 106

### Community Services Board (CSB) - Mental Health Services

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Supervised Apartments - Consumers served	239	485	475 / 631	475	475
Supervised Apartments - Service days provided	66,055	85,791	75,000 / 97,154	75,000	75,000
Supportive Living - Consumers served	256	881	850 / 520	525	525
Supportive Living - Service hours provided	16,798	26,198	23,000 / 22,276	23,000	23,000
<b>Efficiency:</b>					
Supervised Apartments - Annual cost per consumer	\$5,336	\$2,862	\$3,148 / \$2,271	\$3,371	\$3,485
Supportive Living - Annual cost per consumer	\$1,021	\$1,774	\$1,199 / \$2,098	\$2,272	\$2,301
<b>Service Quality:</b>					
Supervised Apartments - Number of new consumers receiving services	NA	NA	50 / 76	50	50
Supportive Living - Number of new consumers receiving services	NA	NA	45 / 57	45	45
<b>Outcome:</b>					
Supervised Apartments - Percent of consumers able to move to a more independent residential setting within one year	55%	77%	55% / 17%	55%	55%
Supportive Living - Percent of consumers that maintain stable housing for one year or more	98%	91%	90% / 95%	90%	90%

### Performance Measurement Results

A major goal for individuals with serious mental illness is to have their own home and live in the community with appropriate clinical and residential support. Supervised Services provides residential treatment in a stable, supportive, therapeutic setting in which consumers with a serious mental illness learn and practice the life skills needed for successful community living. The ultimate goal is for these consumers to transition into the most manageable independent living environment. Supportive Services provides services that support consumers as they acquire their own long-term, permanent housing and maintain their independent long-term permanent residential arrangement. In FY 2006, Supportive Services reflects services directly run by the CSB and contract services provided by Pathway Homes.

Supervised Apartments exceeded persons served and service hour goals in FY 2006 while Supported Living did not. In terms of Service Quality, both programs exceeded their estimates by bringing in more new consumers than estimated. Supervised Apartments was unable to meet its outcome measure. In FY 2006, only 17 percent of clients served by the Supervised Apartment program were able to move to a more independent residential setting upon discharge. This was related to the lack of affordable housing in Fairfax County as well as the increased length of stay in the programs due to consumer need. In the Supportive Living program, 95 percent of consumers were able to stay in their own housing arrangement for one year or more, thereby surpassing the goal of 90 percent.

# Fund 106

## Community Services Board (CSB) - Mental Health Services

### Outpatient and Case Management Services

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	154/ 147.85	154/ 147.85	155/ 154.5	155/ 154.5	156/ 155.5
Grant	5/ 5	5/ 5	6/ 6	14/ 14	17/ 17
<b>Total Expenditures</b>	<b>\$17,174,303</b>	<b>\$18,002,466</b>	<b>\$18,460,930</b>	<b>\$20,349,943</b>	<b>\$20,349,943</b>

Position Summary		
<u>Adult Community Services</u>	<u>Youth and Family Services</u>	
8 Mental Health Managers	6 Mental Health Managers	
21 Mental Health Supervisors/Specialists	7 Mental Health Supervisors/Specialists	
46 Senior Clinicians	21 Senior Clinicians, 1 PT	
22 Mental Health Therapists	6 Mental Health Therapists	
2 Nurse Practitioners	2 Psychiatrists	
8 Psychiatrists	7 Clinical Psychologists	
	<u>Grant Positions</u>	
<u>Ryan White CARE Act</u>	<u>Services to Violent Offenders</u>	<u>Intensive Case Management</u>
2 Senior Clinicians	3 Mental Health Therapists	3 Mental Health Therapists
<u>Adult Outpatient &amp; Case Management Access Team</u>	<u>Jail Diversion</u>	
8 Mental Health Therapists (8)	1 Mental Health Manager	
<b>TOTAL POSITIONS</b>		
156 Positions / 155.5 Staff Years		
17 Grant Positions (8) / 17.0 Staff Years (8.0)		
( ) Denotes New Position PT Denotes Part-Time Position		

## Key Performance Measures

### Goals

**Adults:** To stabilize mental health crises and symptoms, facilitate optimal community integration, assist in managing reoccurrence of symptoms and building resilience, and promote self-management, self-advocacy and wellness.

**Youth and Family:** To provide assessment, evaluation, multi-modal treatment, case management, psycho-educational and pharmacological services to the children, youth and families (ages 3 to 18) of Fairfax County. These services will be provided through interagency collaboration and practice as mandated by the Comprehensive Services Act.

### Objectives

- ◆ To schedule 100 percent of consumers referred for an assessment within 7 days of discharge from the hospital.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Consumers served	3,346	3,020	3,000 / 3,161	3,000	3,000
Service hours provided	38,460	40,180	36,000 / 32,788	36,000	36,000

# Fund 106

## Community Services Board (CSB) - Mental Health Services

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Efficiency:</b>					
Annual cost per consumer	\$2,824	\$3,934	\$3,827 / \$3,959	\$4,213	\$4,489
<b>Service Quality:</b>					
Percent of consumers satisfied with services	85%	90%	85% / 85%	85%	85%
<b>Outcome:</b>					
Percent of consumers scheduled for an assessment within 7 days of discharge	NA	NA	100% / 64%	100%	100%

### Performance Measurement Results

In FY 2006, 3,161 consumers were served, which exceeded the target of 3,000. The service hours estimate was not met, due to staff shortages in Adult Outpatient Services in FY 2006. Working closely with the Department of Human Resources, this was addressed towards the end of FY 2006 and should improve in FY 2007 with the hiring of more staff.

In terms of service quality, provision of quality services is dependent on feedback from the consumers who receive the services. Outpatient Services has utilized a state-mandated consumer satisfaction instrument to solicit information from consumers about their experiences. The state consumer satisfaction survey indicated that 85 percent of consumers were generally satisfied with the outpatient services they received, meeting the goal. In FY 2006, 64 percent of consumers discharged from state-funded inpatient treatment received an assessment within 7 days, below the estimate of 100 percent. This was primarily due to staff shortages in Adult Outpatient Services resulting in an inadequate number of available timely assessment slots.

### Prevention/Early Intervention Services

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	7/ 6	7/ 6	6/ 5	6/ 5	6/ 5
Grant	4/ 2	4/ 2	4/ 2	4/ 2	4/ 2
<b>Total Expenditures</b>	<b>\$468,309</b>	<b>\$624,701</b>	<b>\$668,692</b>	<b>\$598,542</b>	<b>\$598,542</b>

Position Summary	
<b>Early Intervention</b>	<b>Prevention</b>
1 Mental Health Supervisor/Specialist	1 Mental Health Supervisor/Specialist
3 Mental Health Therapists, 1 PT	
1 Substance Abuse Counselor II, PT	
<b>Grant Positions</b>	
<b>Sexual Assault Prevention</b>	
3 Mental Health Therapists, 3 PT	
1 Volunteer Service Coordinator I, PT	
<b>TOTAL POSITIONS</b>	
6 Positions / 5.0 Staff Years	
4 Grant Positions / 2.0 Staff Years	PT Denotes Part-Time Positions

# Fund 106

## Community Services Board (CSB) - Mental Health Services

### Key Performance Measures

#### Goal

To offer prevention and early intervention services for at-risk populations, as well as educate families, community agencies, the public and other providers about the needs of individuals with mental illness.

#### Objectives

- ◆ To enable 70 percent of participants in the Men's Program (ADAPT) to successfully complete the program.
- ◆ To enable 98 percent of individuals completing the Men's Program (ADAPT) to avoid being returned to the program by the Courts.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Persons served	266	269	250 / 326	250	250
Service hours provided	1,790	2,738	2,596 / 4,416	2,596	2,596
<b>Efficiency:</b>					
Annual cost per client	\$560	\$387	\$842 / \$320	\$912	\$948
<b>Outcome:</b>					
Percent of participants who complete program	75%	70%	70% / 78%	70%	70%
Percent of clients not returned to program by the Courts	100%	99%	98% / 100%	98%	98%

### Performance Measurement Results

In FY 2006, 326 persons were served in Early Intervention Services receiving 4,416 hours of services, exceeding both estimates, due to high demand from the courts that refer consumers to Prevention/Early Intervention Services. In addition, 78 percent of participants completed the program in FY 2006, thereby exceeding the estimate, and 100 percent of the consumers were not returned to the program by the courts, exceeding the 98 percent target. When working with consumers that have been sent to treatment by the courts, it is especially important that consumers complete the treatment and internalize what they learn. Over three quarters of the consumers completed this program and none of these consumers were sent back by the courts for a similar infraction, indicating that they internalized what they learned.

### Program of Assertive Community Treatment (PACT)

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	11/ 11	11/ 11	11/ 11	11/ 11	11/ 11
<b>Total Expenditures</b>	<b>\$991,035</b>	<b>\$860,308</b>	<b>\$891,031</b>	<b>\$889,765</b>	<b>\$889,765</b>



# Fund 106

## Community Services Board (CSB) - Mental Health Services

Position Summary					
1	Mental Health Manager	3	Mental Health Therapists	1	Administrative Assistant III
3	Mental Health Supervisors/Specialists	3	Public Health Nurses III		
<b>TOTAL POSITIONS</b>					
11 Positions / 11.0 Staff Years					

### Key Performance Measures

#### Goal

To provide assertive, out of the office treatment, rehabilitation, crisis intervention and support services 365 days per year to adults with severe and persistent mental illness resulting in lowered hospitalization, incarceration and homelessness rates.

#### Objectives

- ◆ To improve community tenure for PACT consumers so that 90 percent reside outside of the jail or hospital for at least 330 days in a year.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Consumers served	119	107	100 / 101	100	100
Service hours provided	16,257	15,160	15,779 / 16,029	15,779	15,779
<b>Efficiency:</b>					
Annual cost per consumer	\$7,269	\$8,537	\$8,177 / \$9,812	\$8,910	\$8,968
<b>Service Quality:</b>					
Percent of consumers satisfied with services	91%	92%	90% / 98%	90%	90%
<b>Outcome:</b>					
Percent of consumers who remain out of jail or the hospital for at least 330 days in a year	92%	92%	90% / 92%	90%	90%

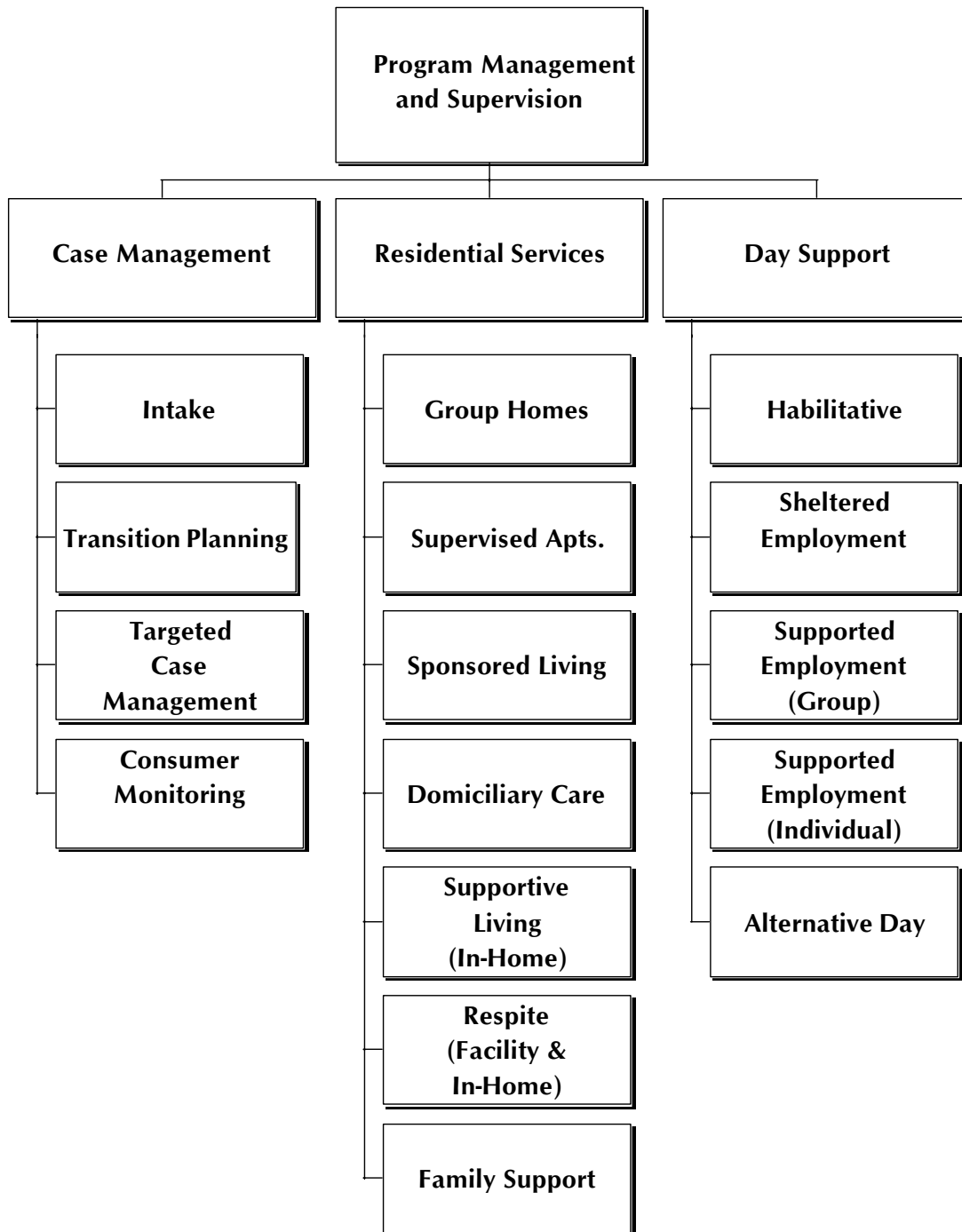
### Performance Measurement Results

During FY 2006, PACT maintained an emphasis on serving persons with prior psychiatric hospitalizations, prior periods of homelessness and past judicial system involvement. A high number of clients who participated in PACT for one year maintained a community residence for the majority of 12 months. More specifically, 92 percent of PACT consumers in FY 2006 resided in the community more than 330 days, without incidents of hospitalization, incarceration or homelessness. PACT asks consumers to provide feedback through a satisfaction survey, and 98 percent of PACT consumers surveyed in FY 2006 were satisfied with the services they received. This data illustrates the effectiveness of PACT's model in helping residents with serious mental illness achieve their goal of living successfully in the community.

# Fund 106

## Community Services Board (CSB) - Mental Retardation Services

---



# Fund 106

## Community Services Board (CSB) - Mental Retardation Services

---

### **Mission**

To support individuals with mental retardation in achieving self-determined and valued lives in the community. Through community partnerships with service providers and residents of Fairfax County, Fairfax City, and the City of Falls Church, Mental Retardation Services strives to ensure that persons with mental retardation receive appropriate, quality services that empower and support them in living, working and participating fully within their communities.

### **Focus**

Mental Retardation Services provides direct services to individuals with mental retardation and oversees services provided by private vendors. Services are provided through four cost centers: Program Management and Supervision, Case Management, Residential Services and Day Support.

Program Management and Supervision is provided to all mental retardation programs, both directly-operated and under contract, to ensure service quality, customer satisfaction, sound fiscal management and the appropriate allocation of resources. Agency senior managers continue to serve as leaders and participate in numerous collaborative efforts throughout the region and State. Primary areas of focus for these efforts currently include: public policy formulation; program planning and development; interagency collaboration (including efforts to expand the number of Medicaid MR and Day Support Waiver slots); statewide systems transformation and services expansion; transportation services planning for persons with disabilities; long-term care coordination; regional emergency preparedness planning for individuals with special needs; human rights and ethics; and mental health services access, coordination, and quality for individuals who are dually-diagnosed with mental retardation and mental illness (MR/MI). Leadership in these activities demonstrate and ensure that Mental Retardation Services continues to have significant influence and impact on the provision of services to individuals with disabilities throughout the Northern Virginia region and the entire Commonwealth of Virginia.

In order to address the increasing and more complicated medical needs of individuals with mental retardation who are aging, medically fragile, and/or facing serious behavioral challenges or psychiatric conditions, a Nurse Practitioner position was established within Program Management and Supervision in FY 2007. This Nurse Practitioner is responsible for conducting nursing and quality assurance assessments, overseeing the medical care of individuals in directly-operated programs, and being available to assist (in a consultant capacity) in the medical care of those individuals receiving services from contracted providers. Other duties include: medical consultation and training for staff (including conducting formal four-day medication administration classes and oversight of class content for classes taught by other nurse trainers), monitoring the effects of medications for consumers under treatment, communicating effectively with primary care physicians, and representing agency needs with other medical professionals within the CSB.

Case Management includes needs assessment and evaluation, eligibility determination, coordinated care planning and monitoring, as well as emergency services coordination. To ensure health and safety, and to maximize opportunities for successful community living, case managers assist individuals with mental retardation in accessing housing, employment, social service benefits, therapeutic support, social and educational resources, and other supports essential to meeting basic needs. Case management services were provided to approximately 1,800 persons with mental retardation in FY 2006. Of that total, 1,156 individuals received targeted case management, and over 600 people received consumer monitoring. Case management staff continues to coordinate not only County-funded services, but also approximately \$31 million in Medicaid-funded services paid directly to private providers providing covered services to residents of Fairfax County, Fairfax City, and the City of Falls Church. For all case management services, Medicaid reimbursed the CSB over \$2.6 million in FY 2006 — a 34.8 percent increase over the FY 2005 total of \$1.9 million. In order to further maximize Medicaid reimbursement and coordinate the perpetually increasing need for mental retardation services, 3/3.0 SYE new Medicaid case management grant positions were established in FY 2006 and 1/1.0 SYE new Medicaid case management grant position will be established in FY 2008.

## **Fund 106**

# **Community Services Board (CSB) - Mental Retardation Services**

---

Residential Services provides housing and residential support to approximately 600 individuals, with more than 300 of those individuals being served through directly-operated and contracted group homes. Residential services are provided in various settings: small group homes providing 24-hour staff support; small, community-based intermediate care facilities (ICFs/MR); supervised apartments; sponsored living arrangements; and family homes. Individuals served receive training and assistance with daily living activities, physical and behavioral health supervision, and community integration opportunities. A serious challenge confronting Residential Services is the number of individuals who are aging in place and require more physically-accessible, barrier-free living environments. In FY 2007, one directly-operated group home relocated to a site with fewer stairs to accommodate mobility needs and to provide essential health and safety. This same need exists for many individuals residing in other group homes, but there is a notable shortage of available, affordable, and accessible housing in Fairfax County. Residential Services continues to explore opportunities for the creation of barrier-free group homes and/or more accessible apartments, which provide better residential options for individuals requiring such living arrangements. In FY 2006, planning also began to privatize the directly-operated sponsored living program in order to redirect more County staff resources towards the maximization of Medicaid State Plan Option (SPO) revenue. This transition was completed in FY 2007 and is expected to generate an additional \$59,000 per year in Medicaid SPO revenue.

Day Support provides assistance and training to improve individual independence and self-sufficiency, and/or to obtain vocational training and support to enter and remain in the workforce. In FY 2006, day support and employment services were provided to over 1,100 individuals with mental retardation. The average annual earnings for the 543 people surveyed in FY 2006 that received community-based group and individual employment services were \$8,305. The total gross earnings for these 543 people totaled \$4,509,413. In the directly-operated Cooperative Employment Program (CEP), a total of 132 persons were served and 19 new job placements or replacements occurred during FY 2006. Average hourly wages for these individuals increased 3 percent above their FY 2005 level to \$10.69/hour, and total wages earned increased to over \$1.77 million. In addition, 59 percent of the employed individuals served by CEP received full or partial benefits as part of the compensation package offered by their employers.

As directed by the Board of Supervisors in FY 2006, CSB staff (along with representatives from the Office of the County Executive, Office of the County Attorney, Department of Management and Budget, and Department of Administration for Human Services) recommended implementation of Self-Directed (SD) Services as an alternative model to traditional day support and employment services. SD services will provide adults with mental retardation and their families (including recent graduates from local public and private school special education programs) the opportunity to self-direct day support or employment services to maximize self-determination, enhance personalized service delivery, promote greater community involvement, and reduce service costs. Three community-based forums provided information to prospective recipients of SD services and their families in the winter of 2006. A pilot SD services program with a single provider serving as service facilitator and fiscal intermediary is scheduled for development and implementation in late FY 2007. The pilot is expected to serve 10 individuals and their families, and its continuation beyond FY 2008 is contingent upon evaluation of the program's strengths and weaknesses.

Working with Fairfax County Public Schools, Mental Retardation Services has determined that there are 64 special education students with mental retardation who will be leaving school in June 2007 and require day support or employment services. Through a combination of new Medicaid MR Waiver slot allocations, program attrition, efficient use of existing funding, and continuation of recently implemented management initiatives, Mental Retardation Services projects being able to offer day support or employment services to all 64 of these individuals in FY 2008.

# Fund 106


## Community Services Board (CSB) - Mental Retardation Services

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Continue to provide a safe and healthy environment for all individuals within residential program settings, and to develop viable, cost-effective residential options that support individuals with increasing and continually changing medical needs. These efforts will include assessing relocation properties for directly operated residential services sites for their ability to address the needs of persons requiring barrier-free, accessible homes.	✓	✓
Continue to develop and implement a self-directed services pilot program. This program will provide adults with mental retardation (and their families) the opportunity to self-direct day support or employment services, in order to maximize self-determination and reduce service costs.	✓	✓
Continue to utilize the Vocational Panel to implement guidelines assessing risk and prioritize individuals on the waiting list for day support services funding. Between July 1, 2005 and June 30, 2006, 14 people on the day support/vocational waiting list were placed in day support services. All June 2006 graduates of the local public and private school systems who wished to receive day support/vocational services were placed and received related funding. Through a combination of new Medicaid MR Waiver slots, program attrition, efficient use of existing funding, and continuation of recently implemented management initiatives, all June 2007 graduates who wish to receive day support/vocation services are similarly projected to be placed and receive related funding.	✓	✓
 <b>Maintaining Healthy Economies</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Continue to reinforce regional partnerships and support local area providers by emphasizing ongoing enrollment of all private providers, who are licensed by the Commonwealth of Virginia Department of Mental Health, Mental Retardation, and Substance Abuse Services (DMHHRAS), by the Virginia Department of Medical Assistance Services (DMAS). Enrollment by DMAS enables contractors to receive reimbursement for the provision of Medicaid Waiver services, thus allowing local funds to be used for other expenses.	✓	✓
 <b>Exercising Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Continue to collaborate with the State to maximize the number of Medicaid Waiver slots awarded to eligible Fairfax-Falls Church citizens. For FY 2007, Fairfax County received 19 new slots bringing the County's total to 528 Medicaid Waiver slots. For FY 2008, the CSB is anticipating that eligible Fairfax-Falls Church citizens will receive approximately 40 of the 330 new slots expected that fiscal year. In addition, the state budget now also provides for a 15 percent Northern Virginia rate differential for mental retardation and developmental disability Medicaid Waiver services.	✓	✓

# Fund 106

## Community Services Board (CSB) - Mental Retardation Services

 Exercising Corporate Stewardship	Recent Success	FY 2008 Initiative
Continue to maximize Medicaid revenue by converting eligible individuals from County-funded services to Medicaid State Plan Option (SPO) and Medicaid Waiver services. During FY 2006, all program areas in Mental Retardation Services collected \$4.3 million in Medicaid revenues – an increase of \$0.7 million above total FY 2005 Medicaid revenue collections of \$3.6 million. In FY 2008, \$4.4 million in Medicaid revenue is projected for Mental Retardation Services.	✓	✓
Continue to collaborate with private providers to seek service efficiencies and reduce system-wide costs. In February 2006, a regional Request for Proposals (RFP) was published seeking providers of day support, employment, and self-directed services for adults with mental retardation. The RFP was created in collaboration with four other Northern Virginia Community Services Boards (Alexandria City, Arlington County, Loudoun County, and Prince William County). Its objectives were to provide prospective vendors an opportunity to suggest alternative service models to address changing consumer needs, innovative ways to build community partnerships, and additional ways to contain costs. Review of the RFP will conclude in FY 2008 with implementation expected to commence during the second half of that fiscal year.		✓

### Budget and Staff Resources

Agency Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	100/ 99.5	100/ 99.5	100/ 99.5	100/ 99.5	100/ 99.5
Grant	38/ 38	39/ 39	39/ 39	40/ 40	40/ 40
Expenditures:					
Personnel Services	\$9,844,972	\$11,049,654	\$11,049,654	\$11,386,216	\$11,386,216
Operating Expenses	26,877,141	27,846,849	28,135,398	28,528,803	28,528,803
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$36,722,113</b>	<b>\$38,896,503</b>	<b>\$39,185,052</b>	<b>\$39,915,019</b>	<b>\$39,915,019</b>
Revenue:					
Fairfax County	\$32,213,185	\$32,596,680	\$32,596,680	\$33,543,364	\$33,543,364
Fairfax City	509,234	509,234	509,234	509,234	509,234
Falls Church City	194,817	194,817	194,817	194,817	194,817
Federal Block Grant	23,651	45,000	45,000	45,000	45,000
Medicaid Waiver	1,736,262	1,533,586	1,533,586	1,533,586	1,533,586
Medicaid Option	2,527,261	2,759,014	2,759,014	2,830,846	2,830,846
Program/Client Fees	983,015	1,258,172	1,258,172	1,258,172	1,258,172
Fund Balance	(1,465,312)	0	288,549	0	0
<b>Total Revenue</b>	<b>\$36,722,113</b>	<b>\$38,896,503</b>	<b>\$39,185,052</b>	<b>\$39,915,019</b>	<b>\$39,915,019</b>

# Fund 106

## Community Services Board (CSB) - Mental Retardation Services

---

### FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- ◆ **Employee Compensation** **\$439,432**  
A total increase of \$439,432 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program.
  
- ◆ **Personnel Services Reduction** **(\$174,702)**  
A decrease of \$174,702 in Personnel Services is part of an across-the-board reduction to meet budget limitations based on available revenues as a result of a flattening residential real estate market.
  
- ◆ **Contract Rate Increases** **\$517,659**  
An increase of \$517,659 in Operating Expenses is associated with a 2.66 percent contract rate increase for providers of contracted mental retardation services.
  
- ◆ **Intergovernmental Charges** **\$164,295**  
An increase of \$164,295 in Operating Expenses is due to Department of Vehicle Services charges based on anticipated charges for fuel, vehicle replacement, and maintenance.
  
- ◆ **Medicaid Grant Positions** **\$71,832**  
An increase of \$71,832 in Personnel Services is associated with the establishment of 1/1.0 SYE new grant position to provide case management services to the June 2007 special education graduates. These expenses are completely offset by additional Medicaid revenue and maximize the recovery of state Medicaid dollars for Mental Retardation Services.
  
- ◆ **Carryover Adjustments** **(\$458,549)**  
A decrease of \$458,549 in Operating Expenses is associated with the encumbered carryover of Operating Expenses.

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this agency.

### Changes to FY 2007 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ **Carryover Adjustments** **\$458,549**  
As part of the FY 2006 Carryover Review, an increase of \$458,549 in Operating Expenses is due to encumbered items.

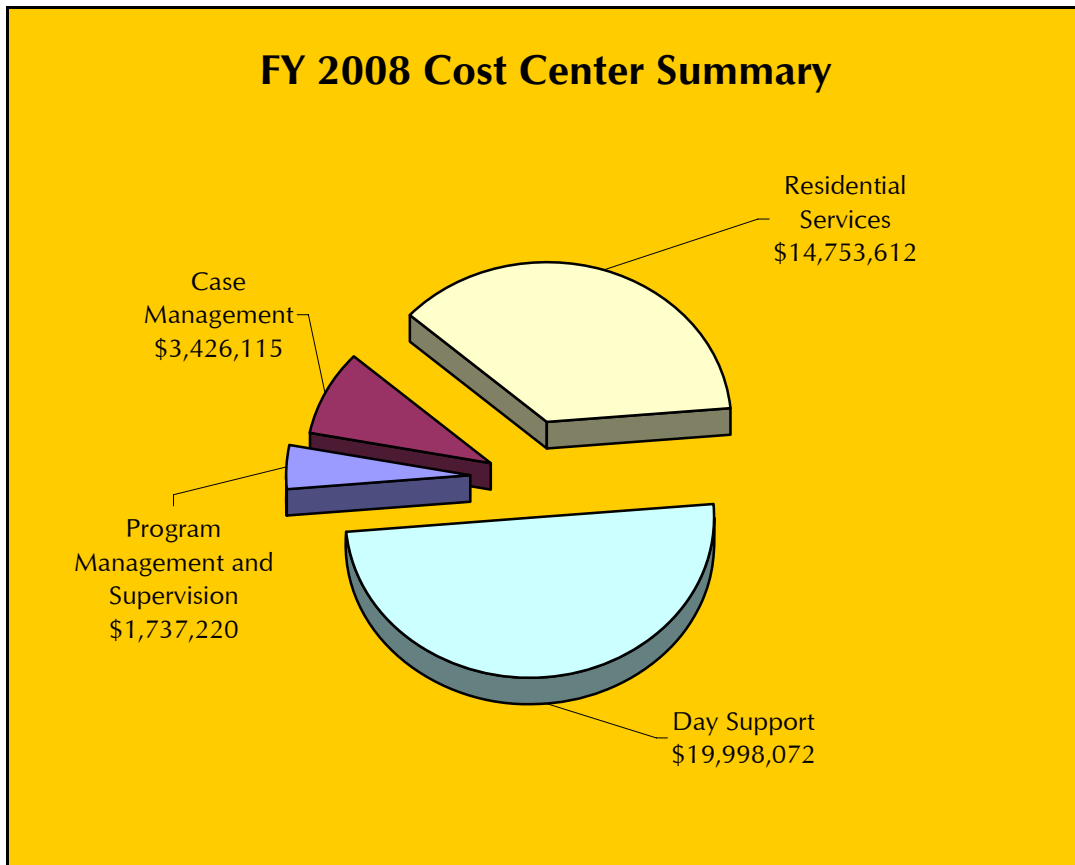
# Fund 106

## Community Services Board (CSB) - Mental Retardation Services

The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:

- ◆ **Internal Funding Adjustment and Realignment Between CSB Agencies** **(\$170,000)**  
A decrease of \$170,000 in Operating Expenses is due to funding adjustments and realignment between CSB agencies to reflect updated expenditure requirements for the remainder of FY 2007.

### Cost Centers





# Fund 106

## Community Services Board (CSB) - Mental Retardation Services

### Program Management and Supervision

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	15/ 15	15/ 15	15/ 15	15/ 15	15/ 15
<b>Total Expenditures</b>	<b>\$1,328,990</b>	<b>\$1,655,973</b>	<b>\$1,656,973</b>	<b>\$1,737,220</b>	<b>\$1,737,220</b>

Position Summary					
1 Director of MR Programs	2 MR Specialists III	1 Nurse Practitioner			
2 MR Specialists V	2 MR Specialists II	1 Administrative Assistant IV			
1 MR Specialist IV	1 Management Analyst III	4 Administrative Assistants II			
<b>TOTAL POSITIONS</b>					
15 Positions / 15.0 Staff Years					

### Key Performance Measures

#### Goal

To provide services to individuals with mental retardation to promote personal health, safety and welfare and to ensure sound fiscal management and distribution of resources.

#### Objectives

- ◆ To provide direction and management support to Mental Retardation programs so that 80 percent of service quality and outcome goals are achieved.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Outcome:</b>					
Percent of mental retardation program performance indicators (service quality and outcome) achieved	86%	75%	80% / 88%	80%	80%

### Performance Measurement Results

In FY 2006, seven of eight, or 88 percent, of Mental Retardation (MR) Services' service quality and outcome goals were met or exceeded. Overall, these results indicate that MR programs are operating effectively and meeting the needs of people receiving services. Service quality indicators in each service area exceeded FY 2006 targets by between 2 and 15 percentage points. Outcome indicators exceeded their FY 2006 targets by between 3 and 12 percentage points. The single shortfall was seen in the average wages reported by individuals enrolled in group-based supported employment programs. Below target performance on this indicator can be attributed to accommodating individuals with fewer skills into these programs, reducing overall productivity and wages. As this trend is expected to continue based on observations of students likely to enter MR programs over the next few years, the FY 2007 and FY 2008 targets have been adjusted to reflect this change.

# Fund 106

## Community Services Board (CSB) - Mental Retardation Services

### Case Management

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	7/ 7	7/ 7	8/ 7.5	8/ 7.5	8/ 7.5
Grant	38/ 38	39/ 39	39/ 39	40/ 40	40/ 40
<b>Total Expenditures</b>	<b>\$3,018,663</b>	<b>\$3,372,857</b>	<b>\$3,420,019</b>	<b>\$3,426,115</b>	<b>\$3,426,115</b>

Position Summary	
1 MR Specialist V	1 Management Analyst I
5 MR Specialists III	1 MR Specialist II, PT
<b>Grant Positions</b>	
1 MR Specialist III	10 MR Specialists I
29 MR Specialists II (1)	
<b>TOTAL POSITIONS</b>	
8 Positions / 7.5 Staff Years	( ) Denotes New Position
40 Grant Positions (1) / 40.0 Staff Years (1.0)	PT Denotes Part Time Position

## Key Performance Measures

### Goal

To provide service coordination and behavior management consultations to individuals with mental retardation to maximize their independence in the community.

### Objectives

- ◆ To support individuals' self-sufficiency in the community by ensuring that clients receiving Targeted Case Management services meet at least 95 percent of their individual service plan objectives.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Targeted Case Management - Individuals served	1,171	1,049	1,249 / 1,156	1,254	1,274
<b>Efficiency:</b>					
Targeted Case Management - Cost per individual served	\$2,277	\$2,600	\$2,400 / \$2,611	\$2,690	\$2,716
<b>Service Quality:</b>					
Targeted Case Management - Percent of individuals satisfied with services	99%	98%	80% / 95%	90%	90%
<b>Outcome:</b>					
Targeted Case Management - Percent of individual case management service plan objectives met	99%	99%	95% / 98%	95%	95%

# Fund 106

## Community Services Board (CSB) - Mental Retardation Services

### Performance Measurement Results

In FY 2006, 95 percent of individuals surveyed were satisfied with Case Management services, as compared to a goal of 80 percent. The goal of 95 percent of individual service plan objectives achieved was also exceeded with 98 percent. The FY 2006 number of individuals receiving targeted case management services increased by more than 10 percent above FY 2005 levels; however, the total number served was lower than projected due to definitional changes for targeted case management and consumer monitoring services in Virginia's Core Services Taxonomy that went into effect in FY 2006. Annual cost per individual served was \$2,611, or 8.8 percent higher than the originally projected amount of \$2,400. Yet this increase represents only a 0.4 percent change above the \$2,600 annual cost per individual receiving targeted case management amount incurred in FY 2005.

### Residential Services

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	72/ 71.5	72/ 71.5	71/ 71	71/ 71	71/ 71
<b>Total Expenditures</b>	<b>\$13,624,356</b>	<b>\$14,282,795</b>	<b>\$14,476,661</b>	<b>\$14,753,612</b>	<b>\$14,753,612</b>

Position Summary	
<u>Group Homes</u>	<u>Supervised Apartments</u>
1 MR Specialist IV	1 MR Specialist II
3 MR Specialists III	3 MR Specialists I
11 MR Specialists II	
52 MR Specialists I	
<b>TOTAL POSITIONS</b>	
71 Positions / 71.0 Staff Years	

### Key Performance Measures

#### Goal

To provide residential services to individuals with mental retardation to maximize their independence in the community.

#### Objectives

- ◆ To achieve a level of at least 90 percent of individuals who are able to remain living in group homes rather than more restrictive settings.

# Fund 106

## Community Services Board (CSB) - Mental Retardation Services

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Group Homes - Individuals served	311	320	305 / 311	305	305
<b>Efficiency:</b>					
Group Homes - Cost per client served	\$30,033	\$30,659	\$32,799 / \$33,230	\$34,228	\$35,798
<b>Service Quality:</b>					
Group Homes - Percent of individuals who are satisfied with support services	92%	94%	85% / 90%	88%	88%
<b>Outcome:</b>					
Group Homes - Percent of individuals living in group homes who maintain their current level of service	NA	98%	85% / 97%	85%	90%

### Performance Measurement Results

In a survey of individuals receiving residential services, 90 percent reported satisfaction with services, exceeding the FY 2006 goal of 85 percent. Individuals served met 61 percent of their individual service plan objectives related to community living skills, exceeding the FY 2006 goal of 50 percent and demonstrating a slight increase from the 58 percent of objectives met in FY 2005. This indicator has been discontinued after FY 2006 and replaced with a new indicator measuring the percentage of individuals living in group homes who are able to maintain their current level of services. In FY 2006, 97 percent of individuals living in group homes were able to maintain their current level of service, despite the fact that those served were more medically or behaviorally challenging. Eleven individuals were discharged from their current placements: five moved out of Fairfax County or returned home to live with their families, two moved into nursing facilities, and four were placed into other group homes where their needs are more appropriately being addressed. Overall, 311 individuals were served in group homes in FY 2006, which was slightly higher than a projected total of 305 individuals. This variance is most likely due to unanticipated turnover in the individuals served. The average FY 2006 cost to the County per client served in group homes increased to \$33,230, an 8.4 percent increase above the FY 2005 level; but only 1.3 percent above the FY 2006 projected amount.

### Day Support

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	6/6	6/6	6/6	6/6	6/6
<b>Total Expenditures</b>	<b>\$18,750,104</b>	<b>\$19,584,878</b>	<b>\$19,631,399</b>	<b>\$19,998,072</b>	<b>\$19,998,072</b>

Position Summary	
1	Manpower Specialist IV
5	Manpower Specialists II
<b>TOTAL POSITIONS</b>	
<b>6 Positions / 6.0 Staff Years</b>	

# Fund 106

## Community Services Board (CSB) - Mental Retardation Services

### Key Performance Measures

#### Goal

To maximize self-sufficiency and independence for individuals with mental retardation.

#### Objectives

- ◆ To achieve an annual increase of at least 1 percent in average wage earnings reported for individuals in Supported Employment services (both individual and group-based programs).

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Day Support - Total individuals served	1,188	1,092	1,171 / 1,174	1,231	1,293
Day Support - Non-Medicaid eligible individuals served	835	773	650 / 711	727	735
Supported Employment - Non-Medicaid eligible individuals served	NA	NA	NA / NA	539	570
<b>Efficiency:</b>					
Day Support - Cost per individual served with local funds	\$13,967	\$15,495	\$15,896 / \$17,302	\$18,750	\$18,481
Supported Employment - Cost per individual served with local funds	\$9,213	\$8,803	\$9,031 / \$10,871	\$11,709	\$11,113
<b>Service Quality:</b>					
Day Support - Percent of individuals satisfied with services	95%	95%	90% / 92%	90%	90%
<b>Outcome:</b>					
Supported Employment - Average wages reported by individuals in group-based programs	\$5,280	\$5,177	\$5,438 / \$4,957	\$5,007	\$5,057
Supported Employment - Average wages reported by individuals in individual-based programs	\$13,932	\$14,167	\$14,350 / \$15,113	\$15,264	\$15,417
Supported Employment - Percent change in average wages reported by individuals in all programs	NA	NA	NA / NA	1.00%	1.00%

# Fund 106

## Community Services Board (CSB) - Mental Retardation Services

---

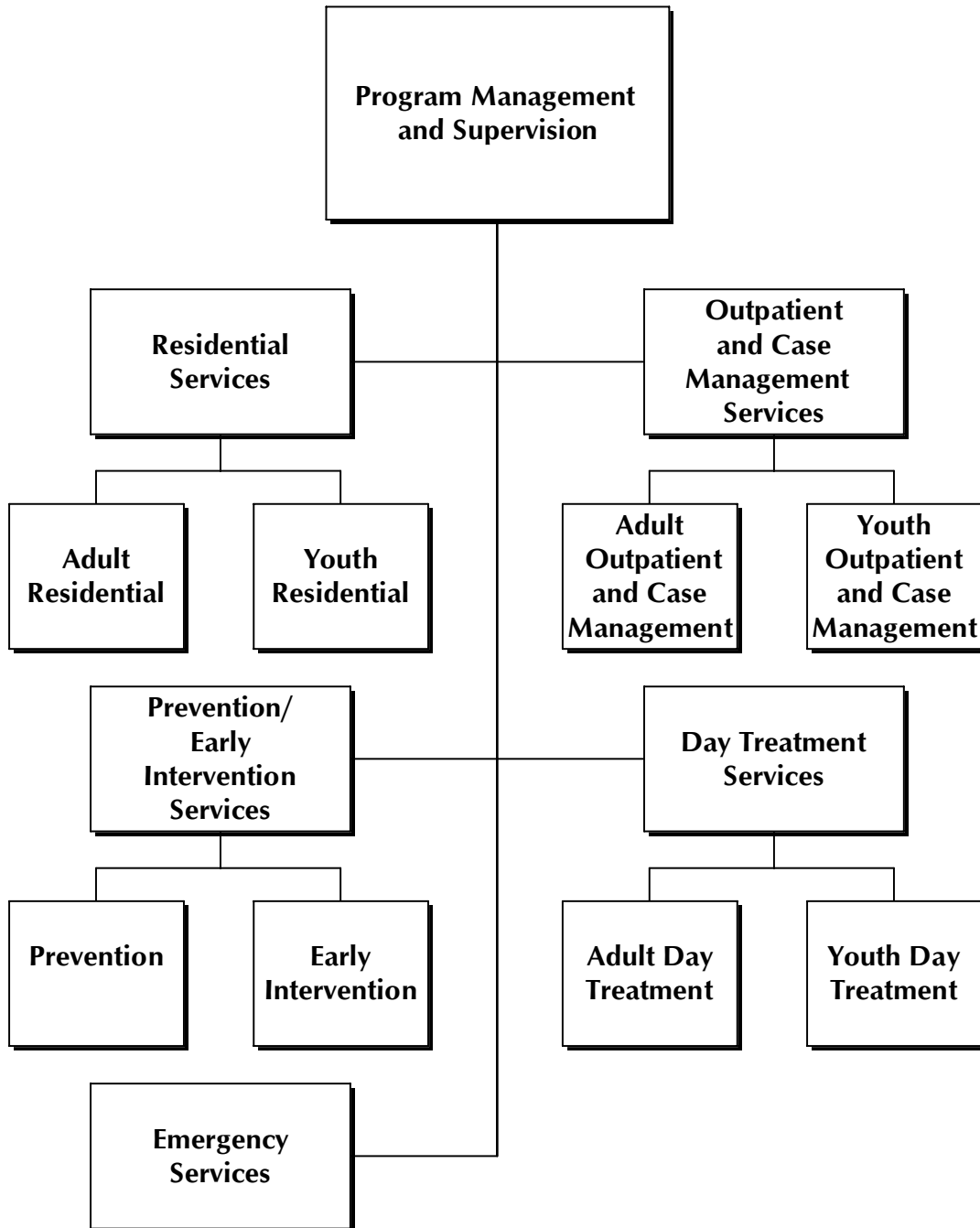
### **Performance Measurement Results**

According to an annual survey, in FY 2006, 92 percent of individuals receiving day support services reported satisfaction, thereby exceeding the goal of 90 percent. Total wages earned by the 364 people surveyed who received group supported employment services in FY 2006 was \$1,804,223, for average annual earnings of \$4,957. This FY 2006 average wage total was \$220 lower than this group's FY 2005 average wage total of \$5,177. This decrease can be attributed to accommodating individuals with fewer skills into these programs, which reduced overall productivity and wages. As this trend is expected to continue based on observations of students likely to enter MR programs over the next few years, the FY 2007 and FY 2008 targets have been adjusted to reflect this change. Total wages earned by the 179 people surveyed who received individual employment services in FY 2006 were \$2,705,189, for average annual wage earnings of \$15,113. This group's average annual wage earnings were \$946 higher than their FY 2005 average earnings of \$14,167, as well as more than 5 percent above the FY 2006 target.

The FY 2006 total of 711 non-Medicaid individuals receiving day support is actually a decrease from the FY 2005 total of 773; however it is higher than originally projected due to lower than anticipated attrition of non-Medicaid individuals receiving day support and fewer than anticipated Medicaid MR and Day Support Waiver slots being awarded to Fairfax County. The number of Medicaid MR and Day Support Waiver slots awarded to a jurisdiction is determined at the state level and is therefore difficult for the CSB to predict.

The cost per individual served with local funds for Day Support was \$17,302 in FY 2006, an 11.7 percent increase over the FY 2005 amount and 8.8 percent above the FY 2006 estimate. The cost per individual served with local funds for Supported Employment was \$10,871 in FY 2006, a 23.5 percent increase over the FY 2005 cost and 20.4 percent above the FY 2006 estimate. The annual costs per individual served reflects increases due primarily to higher expenses for private providers in the areas of: direct-care personnel; increased medical, behavioral and accessibility needs for aging consumers; energy and fuel costs for facilities and vehicles; higher insurance premiums; and, necessary provisions for emergency management. These estimates are determined up to two years ahead of time based on estimated state and local funding, number of projected consumers, expected program attrition, and foreseeable contract rate adjustments. Since these variables are continuously changing, the cost per individual for MR Day Support services is difficult to accurately estimate.

**Fund 106**  
**Community Services Board (CSB) - Alcohol and Drug Services**



# Fund 106

## Community Services Board (CSB) - Alcohol and Drug Services

---

### **Mission**

To reduce the incidence and prevalence of alcohol and drug abuse in Fairfax County and in the cities of Fairfax and Falls Church by providing prevention, treatment and rehabilitation services to individuals and their families who abuse and/or are addicted to alcohol and drugs.

### **Focus**

Alcohol and Drug Services (ADS) provides substance abuse prevention, early intervention and treatment services to residents of Fairfax County and the cities of Fairfax and Falls Church. Services are provided through directly-operated programs and contractual providers through six cost centers: Program Management and Supervision, Residential, Outpatient and Case Management, Prevention/Early Intervention, Day Treatment and Emergency Services.

Two new revenue sources will be available effective July 1, 2007 for the expansion of substance abuse treatment services. First, the State authorized Substance Use Disorder as a primary diagnosis for purposes of establishing Medicaid eligibility, assuming the person meets other eligibility requirements. This will result in ADS being able to seek Medicaid reimbursement for substance abuse treatment services for children and adults including emergency services, evaluation and assessments, outpatient services including intensive outpatient services, case management, opioid treatment and day treatment. In order to maximize Medicaid reimbursement and provide much needed services, 5/5.0 SYE new grant positions, fully funded by Medicaid, will be added. In addition, ADS is awaiting notification of its share of \$2.4 million in new state general funds to expand adult and youth services for substance use disorders.

**Program Management and Supervision** provides leadership in the management of services and staff; planning and development of programs; evaluation; quality assurance; and, resource allocation of local, state, federal and grant funds. This cost center also provides volunteer support services and administrative support.

**Residential Services** provides comprehensive services to include individual, group and family therapy; medication management; and case management. Residential treatment settings are matched to the level of care needed by adolescent and adult clients. Treatment services include detoxification, intermediate and long term treatment, supervised apartment programming, supported living services, and aftercare services. Specialized care is provided for clients with co-occurring substance use disorders and mental illness, pregnant and post-partum women, persons whose primary language is Spanish, and persons who are homeless. The CSB has used good business practices to analyze ways Medicaid dollars can be brought in and maximized for funding residential service delivery. For example, in order to maximize Medicaid reimbursement and provide much needed services, 1/1.0 SYE new grant position, fully funded by Medicaid, will be added to Residential Services.

**Outpatient and Case Management Services** provides case management and individual, group and family counseling for adult and adolescent clients, with specialized care for the dually diagnosed, pregnant and post-partum women, those whose primary language is Spanish and those with HIV/AIDS. Psychiatric consultation to assist in treatment planning and case management is provided. The Fairfax Adult Detention Center provides services that include court-ordered assessments, evaluations, referral to community treatment, as well as direct services within the jail. Services are provided through the Intensive Addictions Program and the True Freedom Program, which is designed for persons who have a co-occurring disorder. Education groups are also provided in English and Spanish. Psychiatric treatment and medication management are provided as needed through the psychiatrist assigned to the jail.

**Prevention/Early Intervention Services** provides education, consultation, training, screening and referral services, as well as specialized programming to at-risk and high-risk populations. Services are offered in the community and reach those that would not usually seek or access services in traditional manners. Early Intervention services are designed to interrupt the cycle of substance use in high-risk adolescents.



## Fund 106


# Community Services Board (CSB) - Alcohol and Drug Services

**Day Treatment Services** provides daily intensive case management, individual, group and family counseling to substance abusing adults and adolescents who need more intensive services than the standard outpatient treatment services. Psychiatric consultation to assist in treatment planning and case management is provided. Adolescents' services are provided at schools and at the Juvenile Detention Center.

**Emergency Services** provides crisis intervention, assessment, evaluation, case management and emergency substance abuse services for all adult Alcohol and Drug Services programs and provides referrals to private treatment programs when needed. Specialized services are offered to those whose primary language is Spanish and those who are dually diagnosed.


The individuals served throughout these programs include pregnant women, those diagnosed with HIV/AIDS, individuals needing intensive residential treatment services and high-risk youth. These services help the individuals attain recovery from abuse and addiction, increase positive pregnancy outcomes, reduce homelessness, increase work/school/social productivity, reduce criminal justice involvement and reunite families.

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Continue to host the annual Tim Harmon 5K Run to raise awareness of substance abuse, available services and the disease of Hepatitis.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
A three-year grant for over \$192,000 from the Virginia Tobacco Settlement Foundation (VTSF) was awarded and began on July 1, 2006. AI's Pals, a preschool substance abuse and violence prevention program, was implemented in 18 classrooms and in 4 preschools/Head Start Programs in Fall 2006. This initiative is expected to reach over 300 3 - 5 year old children annually in FY 2007, FY 2008 and FY 2009.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Continue the Road DAWG (Don't Associate With Gangs) Camp, which expanded in its third year from a single site in the central region of the County to include two new sites, one in the north and one in the south. Programming addresses risk factors associated with gang involvement, substance use and other delinquent behaviors. The Camp is a collaborative project among the Fairfax County Police Department, CSB, Community and Recreation Services, Juvenile and Domestic Relations District Court and Fairfax County Public Schools.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Continue Smart Kids/Safe Choices to deliver violence/gang prevention programming to older elementary-age children and to build community capacity to deliver prevention programming in general. CSB trains partner nonprofit organizations, and provides materials and a stipend for successful program completion. Funding is provided through the Office of the County Gang Prevention Coordinator with a grant from the Department of Criminal Justice Services. Five partners have successfully completed Smart Kids, and four more have implemented the program.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>


## Fund 106

### Community Services Board (CSB) - Alcohol and Drug Services

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Continue in tandem the multi-week programs Get Real About Violence (GRAV), targeting youth, and Guiding Good Choices (GGC), targeting parents. GRAV encourages youth to change norms that promote and perpetuate violence and addresses factors that put them at risk for violence. GGC teaches parents to set clear guidelines, to help their children develop healthy behaviors and to increase their involvement in the family. GRAV was provided at 12 sites throughout the County, serving 242 youth in FY 2006. Five GGC train-the-trainer sessions were conducted and significantly increased the capacity of the community to provide the program.	☑	☑
Continue <i>Over Time</i> , an after-school, multi-week program for youth focusing on media literacy and social norms to reduce availability and use of substances, including tobacco. Fifty-five young people were served in four groups in FY 2006. Evaluation results indicate significant gains in decision making, and understanding of the risks and perception of drug use. Outcomes also show a decrease in violent behavior.	☑	☑
Expand the Leadership and Resiliency Program (LRP) and the Student Assistance Program (SAP), which are intensive, school-based programs, to a total of 12 Fairfax County public high schools. LRP is currently offered in six high schools, and is a substance abuse and violence prevention program for high school students and participants discover and strengthen personal resiliency traits, including goal setting, healthy relationships, and coping skills. LRP held 329 sessions for 133 high school students in two alternative high schools and four mainstream high schools. SAP is currently implemented in eight high schools, and is an alcohol and drug screening, assessment, and early intervention program serving adolescents and their families.	☑	☑
Continue ADS Youth Drug Court, a collaborative effort between the Fairfax County Juvenile and Domestic Relations Court and Alcohol and Drug Services. Programming provides adolescent care for substance abuse disorder issues, with support and immediate sanctions for individual accomplishments and difficulties in treatment. Five adolescents graduated from the Youth Drug Court program in FY 2006. The Youth Drug Court program averages 10 youth in programming throughout the year.	☑	☑
Continue Youth Outpatient Services best practice incorporation of Solution Focused Therapy throughout the continuum of services. This approach focuses on strengths and abilities of youth and supports and encourages them in these areas to help identify a healthy lifestyle.	☑	☑



## Fund 106

### Community Services Board (CSB) - Alcohol and Drug Services

 Maintaining Safe and Caring Communities	Recent Success	FY 2008 Initiative
<p>Continue to redesign the delivery of psychiatric services to address the mental health needs of clients with co-occurring mental health and substance abuse disorders.</p> <ul style="list-style-type: none"> <li>• To achieve this goal, an ADS physician position was established to address client psychiatric needs and agency medical procedures.</li> <li>• In addition, ADS expanded the practice of prescribing psychiatric medications for individuals with co-occurring disorders to the Falls Church/Fairfax Outpatient sites and the Day Treatment Programs, with plans to expand the practice of prescribing psychiatric medications for individuals with co-occurring disorders to the South County Outpatient site.</li> <li>• Established a pilot program at the Crossroads Adult Residential Program for use of the medication, buprenorphine, to assist opiate dependent clients toward recovery.</li> </ul>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
<p>Completed the Outpatient 'Moving Forward Initiative' that established standardized and client-centered services that meet individual client needs consisting of education, counseling and relapse prevention. In addition, established a comprehensive orientation package for clients entering outpatient treatment.</p>	<input checked="" type="checkbox"/>	
<p>Implemented the evidence-based practice of motivational interviewing at A New Beginning residential treatment program. Evaluated the effectiveness of the programming by assessing client outcomes/improvements and made enhancements where appropriate.</p>	<input checked="" type="checkbox"/>	
<p>Established a continuum of women's services between Recovery Women's Center day treatment services and New Generations residential treatment services. Redesigned the New Generations residential treatment program for women who are pregnant or postpartum and their children to allow for an intermediate length of stay to address the needs of population.</p>	<input checked="" type="checkbox"/>	
<p>Re-established the Jail Diversion program to divert individuals in the community requiring alcohol and drug services from jail to treatment. This is a collaborative project with the Fairfax County Police Department and the Office of the Sheriff. In FY 2006, there were a total of 341 admissions to this program.</p>	<input checked="" type="checkbox"/>	


## Fund 106

### Community Services Board (CSB) - Alcohol and Drug Services

 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Continue to extensively collaborate with Mental Health Services on Systems Transformation, a service model redesign process, regarding services for clients with co-occurring disorders.	✓	✓
Concluded the third and final year of the Regional Tobacco Initiative (Alexandria, Arlington, Fairfax-Falls Church, Loudoun, and Prince William) to prevent tobacco use by children and to build overall prevention capacity in faith-based and community-based organizations. The initiative was funded by a Virginia Tobacco Settlement Foundation grant. The curriculum employed by the initiative was Get Real About Tobacco (GRAT), a model program designed to strengthen refusal skills as well as knowledge of and attitudes toward tobacco. In FY 2006, 20 GRAT groups were completed, serving 362 children.	✓	
Continue the transitional housing program for Latino men who complete the regional Latino residential treatment program. Continuing care services are offered for these individuals to assist them in their transition back into the community. It is expected that 10 to 13 clients will be served by this program in FY 2007.	✓	✓
 <b>Exercising Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
The Volunteer and Intern Program will continue recruiting qualified interns in FY 2008. The program recruited and placed 92 individuals in the agency in FY 2006. Sixty were interns from area colleges and universities, and 32 volunteers were members of the community seeking to augment services throughout the treatment continuum. The volunteers and interns provided 18,388 hours of service during the year, including curriculum development, trainings, workshops, transportation and clinical services.	✓	✓
Continue the liaison work with Department of Family Services; the Virginia Department of Corrections, Department of Parole and Probation; and the Alcohol Safety Action Program (ASAP) to ensure systemic collaboration and efficiency. Conducted Quality Assurance Utilization Review via an extensive inter-agency Focus Group Project.	✓	✓
Continue to establish the infrastructure and process for billing Medicare Part D and Medicaid for services for eligible clients, some with co-occurring disorders. Effective July 1, 2007, the State will provide Medicaid coverage of substance abuse treatment services for children and adults including emergency services, evaluation and assessments, outpatient services including intensive outpatient services, case management, opioid treatment and day treatment.	✓	✓
Continue to provide <i>Girl Power</i> programming and the provisions of technical assistance to service providers from private/nonprofit agencies facilitating the program for capacity building and sustainability. This effort will allow the CSB Prevention Division to collaborate with service providers in the areas of providing training and technical assistance for replication and expansion of services. Staff will play a vital role in increasing the public knowledge about substance abuse awareness and available resources.	✓	✓

## Fund 106

### Community Services Board (CSB) - Alcohol and Drug Services

 Exercising Corporate Stewardship	Recent Success	FY 2008 Initiative
Continue a contract with the Virginia Department of Corrections, Department of Parole and Probation to provide relapse prevention services for offenders in need of that specialized service.	✓	✓
After a need was identified in the Culmore community of Falls Church, work began with representatives of the Department of Family Services and the Culmore community for a pilot program offering substance abuse education, outreach and case management. Continue the pilot program as the effectiveness of this program will impact services to communities in need in the future.	✓	✓
Continue to assist Crossroads Adult and Youth Residential programs to meet accreditation standards outlined by the commission on Accreditation of Rehabilitation Facilities (CARF). CARF standards are best practices and could increase funding reimbursement from Medicaid and third-party payers. Sunrise Youth Residential program maintained CARF accreditation throughout FY 2006.	✓	✓
Through redesign of existing resources, continue a transitional living apartment program for clients of the Cornerstones Program, which allows them to transition to supportive, less restrictive, and more independent living arrangements.	✓	✓

# Fund 106

## Community Services Board (CSB) - Alcohol and Drug Services

### Budget and Staff Resources

Agency Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	312/ 309.5	312/ 309.5	318/ 315.5	313/ 310.5	318/ 315.5
Grant	9/ 8.75	9/ 8.75	8/ 7.75	9/ 8.75	14/ 13.75
Expenditures:					
Personnel Services	\$22,223,282	\$24,010,939	\$24,012,149	\$25,299,103	\$25,546,504
Operating Expenses	5,538,318	5,322,921	6,097,910	4,959,665	4,959,665
Capital Equipment	185,135	0	120,000	0	0
<b>Subtotal</b>	<b>\$27,946,735</b>	<b>\$29,333,860</b>	<b>\$30,230,059</b>	<b>\$30,258,768</b>	<b>\$30,506,169</b>
Less:					
Recovered Costs	(\$15,933)	\$0	\$0	\$0	\$0
<b>Total Expenditures</b>	<b>\$27,930,802</b>	<b>\$29,333,860</b>	<b>\$30,230,059</b>	<b>\$30,258,768</b>	<b>\$30,506,169</b>
Revenue:					
Fairfax County	\$18,645,580	\$21,028,386	\$21,165,182	\$21,996,700	\$21,996,700
Fairfax City	235,620	235,620	235,620	235,620	235,620
Falls Church City	118,355	118,355	118,355	118,355	118,355
State DMHMRSAS	3,152,232	3,139,116	3,273,508	3,272,668	3,272,668
State Other	140,803	131,037	197,657	197,801	197,801
Federal Block Grant	3,300,155	3,195,541	3,368,667	3,201,846	3,201,846
Federal Other	628,846	253,332	981,966	299,332	299,332
Medicaid Option	102,600	15,480	42,422	103,014	350,415
Program/Client Fees	764,776	672,363	679,113	679,113	679,113
CSA Pooled Funds	328,476	440,311	0	0	0
Miscellaneous	49,560	104,319	104,319	154,319	154,319
Fund Balance	463,799	0	63,250	0	0
<b>Total Revenue</b>	<b>\$27,930,802</b>	<b>\$29,333,860</b>	<b>\$30,230,059</b>	<b>\$30,258,768</b>	<b>\$30,506,169</b>

### FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- ◆ **Employee Compensation** **\$1,457,712**  
A total increase of \$1,457,712 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program.
  
- ◆ **Personnel Services Reduction** **(\$499,147)**  
A decrease of \$499,147 in Personnel Services as part of an across-the-board reduction to meet budget limitations based on available revenues as a result of a flattening residential real estate market.

## Fund 106

# Community Services Board (CSB) - Alcohol and Drug Services

---

- ◆ **Leadership and Resiliency and Student Assistance Programs** **\$550,000**  
An increase of \$550,000, comprised of \$410,466 in Personnel Services and \$139,534 in Operating Expenses, is associated with the expansion of the Leadership and Resiliency and Student Assistance Programs to a total of 12 Fairfax County public high schools. The Leadership and Resiliency Program is currently offered in six high schools and is a school- and community-based substance abuse and violence prevention program for high school students. The Student Assistance Program is currently implemented in eight high schools and is a school-based alcohol and drug screening, assessment and early intervention program that serves youth. Funding for an expansion through contracted services was included as part of the FY 2007 Adopted Budget Plan, but due to the time frame involved in approving the RFP and subsequent discussion concerning alternatives to contracted services, the expansion has not occurred. Based on continued Board of Supervisors support of the expansion, 5/5.0 SYE positions have been included in the *FY 2007 Third Quarter Review* to allow the CSB to begin the expansion.
- ◆ **Hypothermia Response Program** **\$101,528**  
An increase of \$101,528 in Personnel Services is included for the 1/1.0 SYE Substance Abuse Counselor III for the Hypothermia Response Program. This position, along with 1/1.0 SYE Mental Health Therapist in Mental Health Services, supports the efforts of the hypothermia services contractor and the faith-based volunteers in the expanded Hypothermia Response Program. This funding was previously included in the Department of Family Services. For more information on the Hypothermia Response Program, please refer to the DFS narrative in the Health and Welfare program area section of Volume 1.
- ◆ **Medicaid Grant Position** **\$60,592**  
An increase of \$60,592 in Personnel Services is associated with the establishment of a 1/1.0 SYE new Medicaid grant position for intensive case management, residential intensive care and supported living. These expenses are completely offset by additional Medicaid revenue and maximize the recovery of state Medicaid dollars for Alcohol and Drug Services.
- ◆ **Contract Rate Increases** **\$43,268**  
An increase of \$43,268 in Operating Expenses is associated with a 2.66 percent contract rate increase for providers of contracted alcohol and drug treatment services.
- ◆ **Intergovernmental Charges** **\$11,042**  
An increase of \$11,042 in Operating Expenses is due to Department of Vehicle Services charges based on anticipated charges for fuel, vehicle replacement, and maintenance.
- ◆ **Carryover and Other Adjustments** **(\$946,361)**  
A decrease of \$946,361 in Operating Expenses is attributable to encumbered carryover, non-recurring grant adjustments, and other miscellaneous adjustments.
- ◆ **Grant Adjustments** **(\$682,490)**  
A net decrease of \$682,490 for ongoing grant adjustments is comprised of decreases of \$682,633 for HIDTA and \$2,912 for AI's Pals, offset by an increase of \$3,055 for Day Reporting. More specifically, this is a decrease of \$244,197 in Personnel Services and a decrease of \$438,293 in Operating Expenses.

# Fund 106

## Community Services Board (CSB) - Alcohol and Drug Services

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ **Medicaid Grant Positions** **\$247,401**  
An increase of \$247,401 in Personnel Services with a commensurate revenue adjustment is needed to appropriate additional Medicaid revenue to provide substance abuse treatment services for children and adults, including emergency services, evaluation and assessment, outpatient services, case management, opioid treatment, and day treatment. Funding will support 3/3.0 SYE grant Substance Abuse Counselor positions and 2/2.0 SYE grant Senior Clinician positions to provide the increased and/or enhanced substance abuse treatment services for Medicaid eligible consumers.

### **Changes to FY 2007 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ **Carryover Adjustments** **\$828,764**  
As part of the FY 2006 Carryover Review, an increase of \$828,764 is comprised of a \$749,254 adjustment to grant awards and a non-grant adjustment of \$79,510. The grant adjustments include \$682,634 for the High Intensity Drug Trafficking Area grant and \$66,620 for Al's Pals. The non-grant net adjustment of \$79,510 is comprised of increases of \$315,348 for the Jail Diversion Program; \$77,226 to appropriate additional state revenue for regional co-occurring disorders services and postpartum women services; \$63,247 in Operating Expenses for encumbered items; \$46,000 to appropriate additional federal revenue for the Food Stamp/Paypoint electronic benefit program; \$40,000 to appropriate additional federal revenue for substance abuse/mental health co-occurring residential treatment; \$23,000 to appropriate additional federal revenue for VASIP training and consultative projects; offset by decreases of \$45,000 for Maury Place rental payments and \$440,311 due to a suspension of services at Sunrise II. More specifically, a \$1,210 adjustment is reflected in Personnel Services and \$827,554 is shown in Operating Expenses.

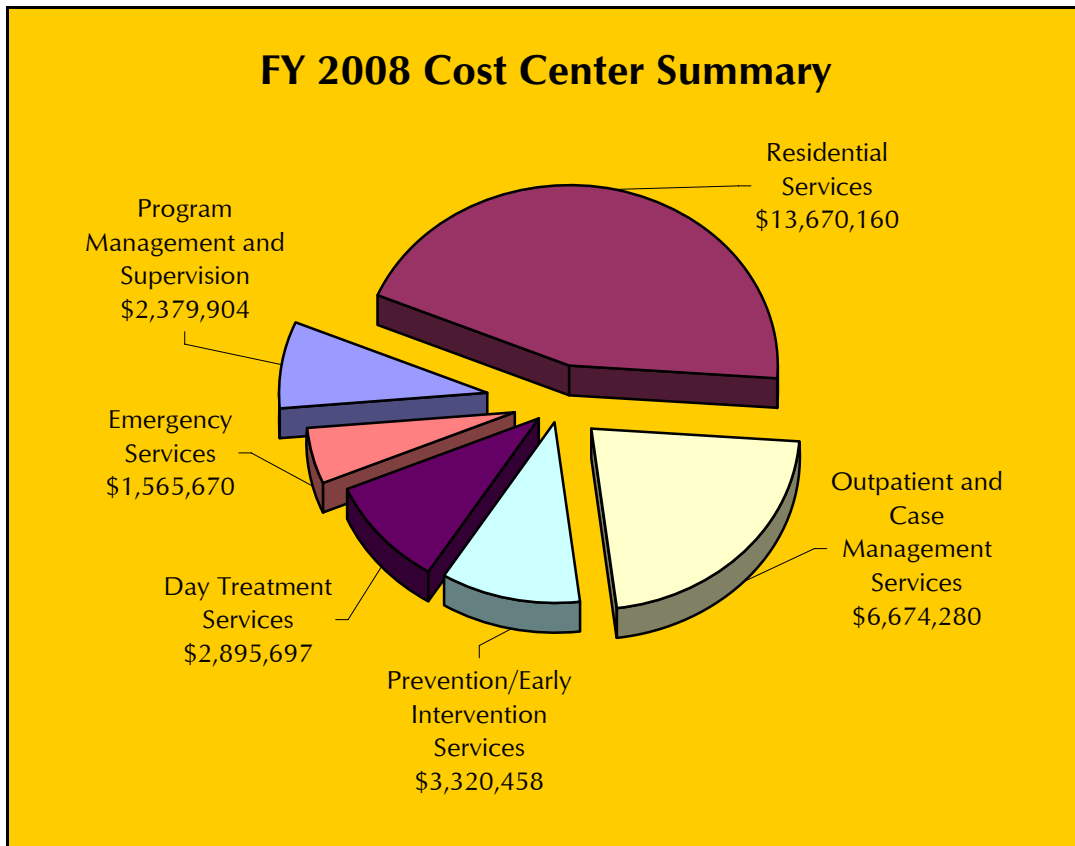
*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ **Grant Adjustments** **\$67,435**  
An increase of \$67,435 in Operating Expenses with a commensurate revenue adjustment is required to appropriate additional federal Block Grant funding for Virginia Service Integration Program regional training and materials.
- ◆ **LRP and SAP Positions** **\$0**  
An increase of 5/5.0 SYE new counselor positions will help expand the Leadership and Resiliency and Student Assistance Programs to a total of 12 Fairfax County public high schools. The Leadership and Resiliency Program is a school- and community based substance abuse and violence prevention program for high school students and is currently implemented in six high schools by 3/3.0 SYE counselors and 1/1.0 SYE supervisor. The Student Assistance Program is a school-based alcohol and drug screening, assessment and early intervention program that serves youth and is currently implemented in eight high schools by 8/8.0 SYE counselors and 1/1.0 SYE supervisor. As presented to the Human Services and Housing Committees of the Board of Supervisors on January 19, 2007, funding from the agency's current FY 2007 Revised Budget Plan will support these new positions.



# Fund 106 Community Services Board (CSB) - Alcohol and Drug Services

## Cost Centers



# Fund 106

## Community Services Board (CSB) - Alcohol and Drug Services

### Program Management and Supervision

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	32/ 31.5	32/ 31.5	33/ 32.5	33/ 32.5	33/ 32.5
<b>Total Expenditures</b>	<b>\$3,075,966</b>	<b>\$2,219,384</b>	<b>\$2,403,372</b>	<b>\$2,379,904</b>	<b>\$2,379,904</b>

Position Summary					
1	Director, Alcohol and Drug Programs	1	Volunteer Services Coordinator II	14	Administrative Assts. III, 1 PT
5	Substance Abuse Counselors V	1	Business Analyst II	1	Administrative Asst. II
1	Substance Abuse Counselor IV	1	Administrative Associate	1	SAS Aide
2	Substance Abuse Counselors III	5	Administrative Assistants IV		
<b>TOTAL POSITIONS</b>					
33 Positions / 32.5 Staff Years			PT Denotes Part-Time Position		

## Key Performance Measures

### Goal

To provide program management, quality assurance, evaluation, administrative support and volunteer support services for the agency's alcohol and substance abuse treatment programs.

### Objectives

- ◆ To provide direction and management support to Alcohol and Drug Services programs so that 80 percent of service quality and outcome goals are achieved.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Outcome:</b>					
Percent of ADS program performance indicators (service quality and outcome) achieved	81.3%	87.5%	80.0% / 87.5%	80.0%	80.0%

## Performance Measurement Results

In FY 2006, 14 out of 16 or 87.5 percent of service quality and outcome goals were met by Alcohol and Drug Services thereby exceeding the target of 80 percent. The performance measures are designed to measure service satisfaction, access to services, client service delivery, client productivity in school and/or work, and reduction of illegal substance use. ADS will use the results of the FY 2006 performance measures to engage in continuous quality improvement activities throughout FY 2008.

# Fund 106

## Community Services Board (CSB) - Alcohol and Drug Services

### Residential Services

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	148/ 147	148/ 147	147/ 146	147/ 146	147/ 146
Grant	2/ 2	2/ 2	1/ 1	2/ 2	2/ 2
<b>Total Expenditures</b>	<b>\$13,093,278</b>	<b>\$13,325,412</b>	<b>\$13,678,839</b>	<b>\$13,670,160</b>	<b>\$13,670,160</b>

Position Summary		
<p><b><u>Social Detoxification</u></b></p> <p>1 Public Health Doctor, PT 1 Public Health Nurse III 4 Public Health Nurses II 1 Nurse Practitioner 1 Substance Abuse Counselor IV 3 Substance Abuse Counselors III 8 Substance Abuse Counselors II 9 Substance Abuse Counselors I 1 SAS Aide 1 Psychiatrist</p> <p><b><u>Steps to Recovery</u></b></p> <p>1 Substance Abuse Counselor III 3 Substance Abuse Counselors II 1 Substance Abuse Counselor I</p> <p><b><u>Intermediate Rehabilitation - Sunrise House II</u></b></p> <p>3 Substance Abuse Counselors II 3 Substance Abuse Counselors I</p> <p><b><u>Dual Diagnosis Facility - Cornerstones</u></b></p> <p>1 Substance Abuse Counselor IV 1 Substance Abuse Counselor III 3 Substance Abuse Counselors II 1 Substance Abuse Counselor I 1 Food Service Specialist 1 Cook 1 SAS Aide</p> <p><b><u>Long-Term Rehabilitation - New Generations</u></b></p> <p>1 Substance Abuse Counselor I (1)</p>	<p><b><u>Long-Term Rehabilitation - Crossroads</u></b></p> <p>1 Substance Abuse Counselor IV 3 Substance Abuse Counselors III 10 Substance Abuse Counselors II 3 Substance Abuse Counselors I 1 Assistant Residential Counselor 1 Public Health Nurse II 2 Nurse Practitioners 1 Administrative Assistant V 1 Food Service Specialist 2 SAS Aides</p> <p><b><u>Supported Living</u></b></p> <p>1 Substance Abuse Counselor IV 3 Substance Abuse Counselors III 5 Substance Abuse Counselors II</p> <p><b><u>Long-Term Rehabilitation - New Generations</u></b></p> <p>1 Substance Abuse Counselor IV 1 Substance Abuse Counselor III 2 Substance Abuse Counselors II 4 Substance Abuse Counselors I 1 Senior Clinician 2 Day Care Center Teachers I, 1 PT 1 SAS Aide</p> <p><b><u>Grant Positions</u></b></p> <p><b><u>Steps to Recovery - HUD</u></b></p> <p>1 Substance Abuse Counselor II</p>	<p><b><u>Intermediate Rehabilitation - A New Beginning</u></b></p> <p>1 Substance Abuse Counselor IV 3 Substance Abuse Counselors III 7 Substance Abuse Counselors II 6 Substance Abuse Counselors I 1 Food Service Specialist 4 Cooks 1 Administrative Assistant V 2 SAS Aides</p> <p><b><u>Intermediate Rehabilitation - Sunrise House I</u></b></p> <p>1 Substance Abuse Counselor IV 2 Substance Abuse Counselors III 6 Substance Abuse Counselors II 2 Substance Abuse Counselors I 1 SAS Aide</p> <p><b><u>Long-Term Rehabilitation - Crossroads Youth</u></b></p> <p>1 Substance Abuse Counselor IV 2 Substance Abuse Counselors III 6 Substance Abuse Counselors II 5 Substance Abuse Counselors I</p>
<p><b>TOTAL POSITIONS</b> 147 Positions / 146.0 Staff Years 2 Grant Positions (1) / 2.0 Staff Years (1.0)</p>		
<p>( ) Denotes New Position PT Denotes Part-Time Position</p>		

### Key Performance Measures

#### Goal

To provide detoxification services, intermediate and long-term residential substance abuse treatment services for adults, adolescents, pregnant women and mothers with infant children in order to improve their overall functioning in the community.

# Fund 106

## Community Services Board (CSB) - Alcohol and Drug Services

### Objectives

- ◆ To provide substance abuse treatment to clients in the Crossroads program so that 80 percent of clients receiving at least 90 days of treatment are either employed or in school upon leaving the program.
  
- ◆ To provide substance abuse treatment to clients in the Intermediate Rehabilitation Services (Phoenix) program so that 80 percent of clients receiving at least 30 days of treatment are either employed or are in school upon leaving the program.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Crossroads - Clients served	146	163	155 / 155	155	155
Intermediate Rehabilitation - Clients served	30	24	24 / 38	24	23
<b>Efficiency:</b>					
Crossroads - Cost per client	\$12,098	\$10,797	\$13,209 / \$8,811	\$10,015	\$10,589
Intermediate Rehabilitation - Cost per client	\$4,324	\$6,037	\$7,864 / \$3,859	\$8,067	\$3,838
<b>Service Quality:</b>					
Crossroads - Percent of clients satisfied with services	96%	90%	90% / 97%	90%	90%
Intermediate Rehabilitation - Percent of clients satisfied with services	80%	91%	85% / 84%	85%	90%
<b>Outcome:</b>					
Crossroads - Percent of clients participating in at least 90 days of treatment who are either employed or in school upon leaving the program	91%	88%	80% / 93%	80%	80%
Intermediate Rehabilitation - Percent of clients receiving at least 30 days of treatment who are either employed or in school upon leaving the program	89%	78%	80% / 92%	80%	80%

### Performance Measurement Results

In FY 2006, the Crossroads program, which is a long-term residential program, served 155 individuals, meeting the program's projected goal. The program continues to serve individuals with complicated co-occurring mental health and substance use disorders. Individuals with co-occurring disorders generally require longer treatment episodes to adequately address their complex issues. The program has remained at full capacity throughout the year.

Intermediate Rehabilitation, which is a contracted service, served 38 adults. Utilization of this contracted service exceeded the estimate by 14 consumers. More clients were served than projected based on a shift in contract dollars from contracted long-term care to contracted intermediate care. The shift in services was based on presenting clinical placement needs. The estimate for FY 2007 will remain as projected in FY 2006 and decrease slightly in FY 2008 based on the formula used for projections.

# Fund 106

## Community Services Board (CSB) - Alcohol and Drug Services

Clients continue to report high levels of satisfaction with both the Crossroads and Intermediate Rehabilitation programs. In FY 2006, 97 percent of clients in the Crossroads program were satisfied with services, exceeding the goal of 90 percent. In the Intermediate Rehabilitation program, 84 percent of clients indicated that they were satisfied services, not reaching the goal of 85 percent by only one percentage point.

Of the clients participating in 90 days of service at Crossroads, the program surpassed its target with 93 percent demonstrating improvement in employment/school status. Of the clients that participated in 30 days of service in Intermediate Rehabilitation, 92 percent demonstrated improvement in employment/school status.

### Outpatient and Case Management Services

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	60/ 60	60/ 60	60/ 60	60/ 60	60/ 60
Grant	5/ 4.75	5/ 4.75	5/ 4.75	5/ 4.75	5/ 4.75
<b>Total Expenditures</b>	<b>\$6,149,523</b>	<b>\$6,283,133</b>	<b>\$6,314,472</b>	<b>\$6,674,280</b>	<b>\$6,674,280</b>

Position Summary					
<u>Adult Outpatient</u>		<u>Youth Outpatient</u>		<u>Community Corrections</u>	
3	Senior Clinicians	6	Senior Clinicians	1	Substance Abuse Counselor V
3	Substance Abuse Counselors IV	2	Substance Abuse Counselors IV	1	Substance Abuse Counselor III
5	Substance Abuse Counselors III	4	Substance Abuse Counselors III	4	Substance Abuse Counselors II
20	Substance Abuse Counselors II	11	Substance Abuse Counselors II		
<u>Grant Positions</u>					
		1	Substance Abuse Counselor II	2	Substance Abuse Counselors II, 1 PT
				1	Mental Health Therapist
				1	Mental Health Supv./Spec.
<b>TOTAL POSITIONS</b>			<b>PT Denotes Part-Time Positions</b>		
60 Positions / 60.0 Staff Years					
5 Grant Positions / 4.75 Staff Years					

## Key Performance Measures

### Goal

To provide outpatient and case management services that allow people to continue functioning and being productive in their homes, workplace, schools and neighborhoods while receiving treatment.

### Objectives

- ◆ To improve the employment and/or school status for 80 percent of adults who participate in at least 30 days of outpatient treatment.
- ◆ To improve the employment and/or school status for 80 percent of youth who participate in at least 30 days of outpatient treatment.

## Fund 106

### Community Services Board (CSB) - Alcohol and Drug Services

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Adult Outpatient - Clients served	2,372	2,106	2,200 / 1,598	2,000	2,000
Youth Outpatient - Clients served	1,024	1,030	1,000 / 1,066	1,000	1,000
<b>Efficiency:</b>					
Adult Outpatient - Cost per client	\$1,117	\$1,364	\$1,382 / \$1,637	\$1,401	\$1,467
Youth Outpatient - Cost per client	\$2,114	\$2,042	\$2,186 / \$1,066	\$2,236	\$1,888
<b>Service Quality:</b>					
Adult Outpatient - Percent of clients satisfied with services	93%	91%	90% / 95%	90%	90%
Youth Outpatient - Percent of clients satisfied with services	94%	96%	90% / 91%	90%	90%
<b>Outcome:</b>					
Adult Outpatient - Percent of clients showing improvement in their employment and/or school status after 30 days of treatment	78%	80%	80% / 84%	80%	80%
Youth Outpatient - Percent of clients showing improvement in their employment and/or school status after 30 days of treatment	96%	84%	80% / 97%	80%	80%

### Performance Measurement Results

In FY 2006, fewer adult clients were served than originally estimated in this cost center. Adult Outpatient Services re-tooled treatment programming to accommodate more individuals with co-occurring substance use and mental health disorders. Consumers with co-occurring disorders generally require a longer treatment episode because of the complexity of issues, resulting in a reduction of consumer turn-over and the capacity to serve fewer. The output goal has been adjusted to reflect the length of stay required for the consumers. In addition, the cost per client of Adult Outpatient Services exceeded the FY 2006 estimate by 18 percent due to fewer clients served, clients staying in treatment longer and low staff turnover. In contrast, the cost per client for Youth Outpatient Services was 51 percent below the FY 2006 estimate largely due to higher than expected staff vacancies.

Ninety-five percent of adult clients and 91 percent of youth clients were satisfied with services, exceeding the targets of 90 percent. This can be attributed to quality improvement initiatives within the agency that incorporated feedback from narrative portions of previous client satisfaction surveys.

In regards to outcome measures, 84 percent of adults achieved improvement in their employment and/or school status after 30 days of treatment. Ninety-seven percent of youth clients showed improvement, surpassing the target of 80 percent.

# Fund 106

## Community Services Board (CSB) - Alcohol and Drug Services

### Prevention/Early Intervention Services

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	29/ 29	29/ 29	35/ 35	30/ 30	35/ 35
<b>Total Expenditures</b>	<b>\$2,265,029</b>	<b>\$3,383,523</b>	<b>\$3,436,593</b>	<b>\$3,320,458</b>	<b>\$3,320,458</b>

Position Summary					
<u>Alcohol &amp; Drug Prevention</u>			<u>Early Intervention</u>		
1	Substance Abuse Counselor IV		1	Substance Abuse Counselor IV	
2	Substance Abuse Counselors III		2	Substance Abuse Counselors III	
13	Substance Abuse Counselors II		15	Substance Abuse Counselors II	
1	Mental Health Supv./Spec.				
<b>TOTAL POSITIONS</b>					
<b>35 Positions / 35.0 Staff Years</b>					

### Key Performance Measures

#### Goal

To reduce the incidence of substance abuse, as well as provide community prevention, education, consultation, training and information to business, schools, service providers and residents in order to prevent subsequent alcohol and/or drug abuse.

#### Objectives

- ◆ To increase knowledge of healthy lifestyles, substance abuse warning signs and available alcohol and drug abuse resources among 85 percent of participants in prevention education programs.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Units of service for prevention education services	2,689	2,914	2,800 / 3,541	2,800	3,000
<b>Service Quality:</b>					
Percent of clients satisfied with services	96%	90%	90% / 90%	90%	90%
<b>Outcome:</b>					
Percent of participants with higher post-test scores after completion of prevention education programs	88%	87%	85% / 87%	85%	85%

### Performance Measurement Results

In FY 2006, 3,541 units of service for prevention education services were provided. This is 26 percent higher than the projected goal of 2,800 units of service and is due to increased efficiency and system changes in the Commonwealth of Virginia's Prevention database system which allows staff to more accurately record activities and program delivery of services. Eighty-seven percent of clients demonstrated improved knowledge of healthy lifestyles and the warning signs of substance abuse, exceeding the goal of 85 percent.

# Fund 106

## Community Services Board (CSB) - Alcohol and Drug Services

### Day Treatment Services

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	25/ 24.5	25/ 24.5	25/ 24.5	25/ 24.5	25/ 24.5
Grant	2/ 2	2/ 2	2/ 2	2/ 2	7/ 7
<b>Total Expenditures</b>	<b>\$1,937,740</b>	<b>\$2,610,138</b>	<b>\$2,883,673</b>	<b>\$2,648,296</b>	<b>\$2,895,697</b>

Position Summary		
<u>Adult Day Treatment</u>	<u>Youth Day Treatment</u>	<u>Women's Day Treatment</u>
2 Substance Abuse Counselors III	3 Senior Clinicians	1 Substance Abuse Counselor III
4 Substance Abuse Counselors II	1 Substance Abuse Counselor III	4 Substance Abuse Counselors II
	7 Substance Abuse Counselors II	1 Day Care Center Teacher I, PT
	1 Mental Health Therapist	
	1 Clinical Psychologist	
<u>Grant Positions</u>		
5 Substance Abuse Counselors II (3)		
2 Senior Clinicians (2)		
<b>TOTAL POSITIONS</b>		
25 Positions / 24.5 Staff Years		
7 Grant Positions / 7.0 Staff Years		
PT Denotes Part-Time Position ( ) Denotes New Positions		

### Key Performance Measures

#### Goal

To provide intensive alcohol and drug day treatment services five days a week to keep people functional and productive in their homes, workplaces, schools and neighborhoods while receiving treatment.

#### Objectives

- ◆ To improve the employment and/or school status for 80 percent of adults who participate in at least 90 days of day treatment services.
- ◆ To improve the employment and/or school status for 85 percent of youth who participate in at least 90 days of day treatment services.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Adult Day Treatment - Clients served	192	154	150 / 132	140	140
Youth Day Treatment - Clients served	136	130	140 / 200	180	180
<b>Efficiency:</b>					
Adult Day Treatment - Cost per client	\$4,951	\$3,050	\$3,837 / \$3,401	\$4,310	\$4,506
Youth Day Treatment - Cost per client	\$6,554	\$6,892	\$6,974 / \$3,407	\$4,309	\$4,560



# Fund 106

## Community Services Board (CSB) - Alcohol and Drug Services

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Service Quality:</b>					
Adult Day Treatment - Percent of clients satisfied with services	84%	89%	80% / 95%	80%	80%
Youth Day Treatment - Percent of clients satisfied with services	96%	97%	80% / 91%	80%	80%
<b>Outcome:</b>					
Adult Day Treatment - Percent of adults showing improvement in employment and/or school status after 90 days of treatment	64%	61%	75% / 84%	80%	80%
Youth Day Treatment - Percent of youth showing improvement in employment and/or school status after 90 days of treatment	93%	92%	80% / 97%	85%	85%

### Performance Measurement Results

In FY 2006, fewer adult clients were served in day treatment programs and more adolescent were served in day treatment programs than originally projected. The estimate was based on a clarification related to billing issues and State Performance Contract definitions. It is believed that the baseline has been established and more realistic estimates have been projected for FY 2007.

Ninety-five percent of adult clients and 91 percent of youth clients were satisfied with services, exceeding the targets of 80 percent. This can be attributed to quality improvement initiatives within the agency that incorporated feedback from narrative portions of previous client satisfaction surveys.

For adult clients, 84 percent of those served demonstrated improvement in their employment/school status from admission to discharge. It should be noted that this is one of the most difficult populations that the agency serves. It is not unusual that individuals requiring residential care meet residential exclusionary criteria and are subsequently placed in day treatment, which is a lower level of care. Exclusionary criteria include issues related to criminal histories that have the potential of risk of jeopardy to other clients in a residential setting.

Ninety-seven percent of youth clients showed improvement in employment and/or school status, greatly surpassing the target of 80 percent. Youth tend not to present the same residential risk issues that adults do and are more likely to be placed in the level of care needed.

### Emergency Services

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	18/ 17.5	18/ 17.5	18/ 17.5	18/ 17.5	18/ 17.5
<b>Total Expenditures</b>	<b>\$1,409,266</b>	<b>\$1,512,270</b>	<b>\$1,513,110</b>	<b>\$1,565,670</b>	<b>\$1,565,670</b>

# Fund 106

## Community Services Board (CSB) - Alcohol and Drug Services

Position Summary			
2	Senior Clinicians	4	Substance Abuse Counselors III
1	Substance Abuse Counselor IV	11	Substance Abuse Counselors II , 1 PT
<b>TOTAL POSITIONS</b>			
18 Positions / 17.5 Staff Years		PT Denotes Part-Time Position	

### Key Performance Measures

#### Goal

To provide prompt responses to adult clients seeking crisis intervention, assessment, evaluation and/or emergency substance abuse services and provide centralized entry to all Alcohol and Drug Services programs, as well as referrals to private treatment programs when needed.

#### Objectives

- ◆ To improve emergency crisis intervention and assessment services so that 85 percent of assessed clients receive the appropriate level of care based on American Society of Addiction Medicines (ASAM) criteria.

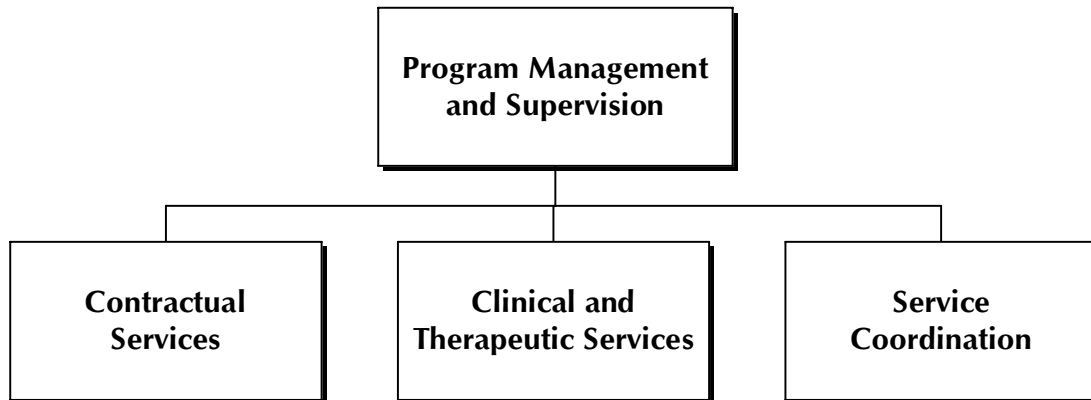
Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Clients served	1,837	1,987	2,000 / 2,208	2,000	2,271
<b>Efficiency:</b>					
Cost per client	\$669	\$693	\$706 / \$607	\$423	\$403
<b>Service Quality:</b>					
Percent of clients satisfied with services	97%	96%	95% / 98%	95%	95%
<b>Outcome:</b>					
Percent of clients who access the appropriate level of care based on ASAM criteria	89%	87%	85% / 82%	85%	85%

### Performance Measurement Results

In FY 2006, 2,208 clients were served, which exceeded the targeted amount of 2,000 clients. Scheduling of services was adjusted mid-year, which resulted in the increase. In addition, 98 percent of clients reported satisfaction with services, exceeding the goal of 95 percent. The goal for clients accessing the appropriate level of care based on their needs was 85 percent or 1,700 clients. Though the percentage target was not met at 82 percent, with the additional 208 clients served in FY 2006, 1,810 accessed the appropriate level of care based on their needs. The level of severity of individuals being assessed has significantly increased. More individuals with severe co-occurring disorders are being served through the Assessment and Referral Center and many of these individuals are unable to access community care until stabilized in hospitals or crisis care centers.

# Fund 106

## Community Services Board (CSB) - Early Intervention Services



### Mission

To support and serve eligible children and their families in order to enhance their day to day activities, facilitate community integration, and promote their overall development. Early Intervention Services (also known as Infant and Toddler Connection or ITC) collaborates with community stakeholders to identify every infant and toddler having a developmental delay, a diagnosis with a high probability of delay, and/or atypical development in a timely manner. ITC staff has the expertise to incorporate and advance best practices in the provision of federally-mandated early intervention services and support.

### Focus

Early Intervention Services supports the Infant and Toddler Connection (ITC), a statewide program that provides federally-mandated early intervention services to infants and toddlers as outlined in Part C of the Individuals with Disabilities Education Act (IDEA). ITC provides family-centered intervention to children ages birth to 3 years who need strategies to assist them in acquiring the skills they need such as sitting, crawling, walking and/or talking. Families are entitled to a multidisciplinary evaluation, service coordination and Individual Family Service Plan (IFSP) free of charge. Through a public/private partnership, ITC provides federally-mandated services including, but not limited to: physical, occupational and speech therapy; special instruction; medical, health and nursing services; hearing and vision services; assistive technology (e.g., hearing aids, adapted toys and mobility aids); family training and counseling; service coordination; and transportation. A local coordinating council, known as the Fairfax Interagency Coordinating Council, serves to advise and assist the local lead agency, while the Fairfax-Falls Church Community Services Board (CSB) serves as the fiscal agent and local lead agency. There has been significant growth in the demand for services over the last several years and this is expected to continue. From FY 2000 through FY 2006, for example, the annual number of children admitted for ITC services increased from 531 to 974, an average yearly growth rate of 10.6 percent. Further, according to state data, ITC of Fairfax-Falls Church accounted for 40.5 percent of the growth for new families receiving Part C services throughout the entire Commonwealth of Virginia between December 1, 2004 and December 1, 2005. Given the rising incidence of autism in Fairfax County, the ITC is also currently in the early stages of developing a relationship with the Virginia Autism Research Center and Fairfax County Public Schools (FCPS) to address the early identification of children who might need specialized preschool services for this particular disability.

ITC continues to provide high-quality evaluations, ongoing service delivery, and service coordination to a growing number of Medicaid families. Medicaid reimbursement rates have made home visits to Medicaid families cost prohibitive for private providers who are not employed by the CSB. Consequently, ITC therapeutic staff is the only provider of these services for all new children with Medicaid. In FY 2006, most Medicaid families served by ITC also had their coverage transferred into one of Virginia's Medicaid managed care organizations (MCO). This change drastically reduced the amount of potential revenues receivable by ITC for reimbursement of costs associated with each evaluation and direct intervention session provided to Medicaid families. In order to maximize Medicaid reimbursement and provide much needed early intervention services, eight new grant positions were added in January 2006. Due to increased costs and the reduced Medicaid MCO reimbursement rates, however, only one of those positions was filled during

# Fund 106



## Community Services Board (CSB) - Early Intervention Services

FY 2006. The remaining seven positions were filled in FY 2007. Ongoing funding for these positions is contingent upon continued availability of Medicaid reimbursements.

ITC staff also continues to strengthen outreach and support efforts by expanding collaborations with the Fairfax County Health Department, INOVA Fairfax Hospital, and Fairfax County Public Schools to ensure that infants and toddlers get appropriate services as soon as delays are expected or detected. The growing cultural diversity needs of families requiring ITC services across the County is addressed by a list of 43 interpreters maintained by ITC and under contract to provide translation services. These interpreters are fluent in 10 languages, including Spanish, Urdu, Mandarin Chinese, Korean and American Sign Language.

In order to further improve internal operations, ITC staff spent FY 2006 working with the Department of Systems Management for Human Services to analyze workflow processes and current data management systems. The result of their work was a Balanced Scorecard and the identification of four areas of focus including: Customer, Stewardship, Process, and Learning Growth and Innovation. Measurement criteria were developed in each area to help ITC monitor their performance in these areas, and to keep staff focused on ITC's Vision, Mission, and Values. Data collection on these specific measures commenced in FY 2007. Program staff is also continuing to assess the feasibility of a web-based patient data chart that will allow for Health Insurance Portability and Accountability Act (HIPAA) compliance and more effective and efficient patient service by clinicians and therapists in the field. This electronic record will assist with Office of Special Education Programs (OSEP) monitoring and Individuals with Disabilities Education Improvement Act (IDEA) regulations compliance.

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Continue to support a learning forum for public and private service providers to foster professional development and improve service delivery. Recent successes include hosting quarterly provider forums related to the early identification and treatment of autism, the impact of perinatal depression, substance abuse in pre- and post-partum mothers, and assessing the social and emotional development of toddlers. Ongoing work with the Child Protective Services Staff has allowed for continued implementation of the Child Abuse and Prevention Treatment Act (CAPTA) provisions that require substantiated cases of abuse and neglect be referred to ITC. ITC staff participates in a countywide Vulnerable Infants Workgroup that provides across agency trainings. In an attempt to increase compliance with OSEP regulations, more than 80 providers of early intervention attended a three-hour workshop developed and provided by ITC staff.	☑	☑
 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Maintain and increase the number of families participating in ITC sponsored parent support groups. Families receive mutual support and guidance from each other through attending events with other families who have children with developmental delays or disabilities. This source of support helps families feel they are better able to meet their children's needs. At the beginning of FY 2004, only eight families participated in the parent support groups. At the beginning of FY 2007, 33 families participated in parent support groups, more than four times the original number of participants.	☑	☑

# Fund 106

## Community Services Board (CSB) - Early Intervention Services

Exercising Corporate Stewardship	Recent Success	FY 2008 Initiative
Expand and restructure public/private partnerships to maximize reimbursement from third-party insurance providers and Medicaid, as well as to ensure that services are delivered in a timely manner to all eligible families.		<input checked="" type="checkbox"/>

### Budget and Staff Resources

Agency Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	20/ 20	20/ 20	20/ 20	20/ 20	20/ 20
Grant	21/ 21	21/ 21	21/ 21	21/ 21	21/ 21
Expenditures:					
Personnel Services	\$2,578,145	\$3,128,868	\$3,614,966	\$3,706,072	\$3,706,072
Operating Expenses	1,940,698	1,619,326	2,078,977	1,654,716	1,654,716
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$4,518,843</b>	<b>\$4,748,194</b>	<b>\$5,693,943</b>	<b>\$5,360,788</b>	<b>\$5,360,788</b>
Revenue:					
Fairfax County	\$2,436,403	\$2,567,397	\$2,567,397	\$2,619,768	\$2,619,768
Fairfax City	0	0	0	41,117	41,117
Falls Church City	0	0	0	18,636	18,636
State DMHMRSAS	529,144	315,760	883,663	850,664	850,664
Federal Other	708,697	743,131	830,697	708,697	708,697
Medicaid Option	78,109	47,090	47,090	360,530	360,530
Program/Client Fees	343,555	1,074,816	1,074,816	761,376	761,376
Miscellaneous	30	0	0	0	0
Fund Balance	422,905	0	290,280	0	0
<b>Total Revenue</b>	<b>\$4,518,843</b>	<b>\$4,748,194</b>	<b>\$5,693,943</b>	<b>\$5,360,788</b>	<b>\$5,360,788</b>

Position Summary		
<u>Program Management</u> 1 MR Specialist V 1 MR Specialist IV 1 MR Specialist I 1 Administrative Assistant IV	<u>Daytime Development Center</u> 1 MR Specialist IV 1 MR Specialist III 3 MR Specialists II 2 Physical Therapists II 2 Occupational Therapists II 2 Speech Pathologists II 1 Administrative Assistant II	<u>Service Coordination</u> 2 MR Specialists III 2 MR Specialists II
<u>Program Management</u> 1 Administrative Assistant III	<u>Grant Positions</u> <u>Daytime Development Center</u> 3 Physical Therapists II 3 Speech Pathologists II	<u>Service Coordination</u> 14 MR Specialists II
<b>TOTAL POSITIONS</b> <b>20 Positions / 20.0 Staff Years</b> <b>21 Grant Positions / 21.0 Staff Years</b>		

# Fund 106

## Community Services Board (CSB) - Early Intervention Services

---

### FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- ◆ **Employee Compensation** **\$124,507**  
An increase of \$124,507 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program.
  
- ◆ **Personnel Services Reduction** **(\$38,979)**  
A decrease of \$38,979 in Personnel Services is part of an across-the-board reduction to meet budget limitations based on available revenues as a result of a flattening residential real estate market.
  
- ◆ **Contract Rate Increases** **\$26,596**  
An increase of \$26,596 in Operating Expenses is associated with a 2.66 percent contract rate increase for providers of contracted early intervention services.
  
- ◆ **Grant Adjustments** **(\$5,507)**  
A net decrease of \$5,507 is due to grant adjustments for the Infant Toddler Connection (ITC) Part C grant, comprised of additional funding of \$5,578 in Personnel Services, offset by a decrease of \$11,085 in Operating Expenses.
  
- ◆ **Carryover Adjustments** **(\$120,280)**  
A decrease of \$120,280 in Operating Expenses is attributable to encumbered carryover.

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this agency.

### Changes to FY 2007 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ **Carryover Adjustments** **\$626,257**  
As part of the FY 2006 Carryover Review, an increase of \$626,257 is comprised of a \$505,977 adjustment to current grant awards, including \$486,098 in Personnel Services and \$19,879 in Operating Expenses; and \$120,280 in Operating Expenses for encumbered items.

# Fund 106

## Community Services Board (CSB) - Early Intervention Services

The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:

- ◆ **Internal Funding Adjustment and Realignment Between CSB Agencies** **\$170,000**  
An increase of \$170,000 in Operating Expenses is due to funding adjustments and realignment between CSB agencies to reflect updated expenditure requirements for the remainder of FY 2007.
  
- ◆ **Grant Adjustments** **\$149,492**  
A total increase of \$149,492 in Operating Expenses with commensurate revenue adjustments is attributable to increases of \$122,000 in federal Part C grant funding and \$27,492 in State COLA funding to support additional therapeutic services.

### Key Performance Measures

#### Goal

To provide early intervention services to infants and toddlers with disabilities and their families to reduce or eliminate the effects of disabling conditions.

#### Objectives

- ◆ To complete evaluations and develop an Individualized Family Service Plan (IFSP) for 100 percent of families within 45 days from intake call.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Individuals served	1,434	1,541	1,704 / 1,739	1,916	2,110
<b>Efficiency:</b>					
Annual cost per individual served	\$1,106	\$1,218	\$1,224 / \$1,635	\$1,403	\$1,466
<b>Service Quality:</b>					
Percent of families who agreed that early intervention services made them feel more confident in meeting their child's needs	NA	91%	95% / 96%	95%	95%
<b>Outcome:</b>					
Percent of families who received completed IFSP within 45 days of intake call	NA	92%	100% / 86%	100%	100%
Average number of days from referral to completion of IFSP	NA	42	37 / 35	32	32

# Fund 106

## Community Services Board (CSB) - Early Intervention Services

---

### **Performance Measurement Results**

In FY 2006, two of three (66.7 percent) of ITC's service quality and outcome goals were met or exceeded. The percentage of families who agreed that early intervention services made them feel more confident in meeting their child's needs was 96 percent in FY 2006, versus a goal of 95 percent. The average number of days from referral to completion of IFSP was 35 days in FY 2006, versus a goal of 37 days. The latter indicator was a new performance measure added in FY 2006 to evaluate the actual time required for completion of IFSPs. In combination with the indicator highlighting percentage of IFSPs completed within 45 days, this indicator allows more precise measurement of ITC's performance and efficiency.

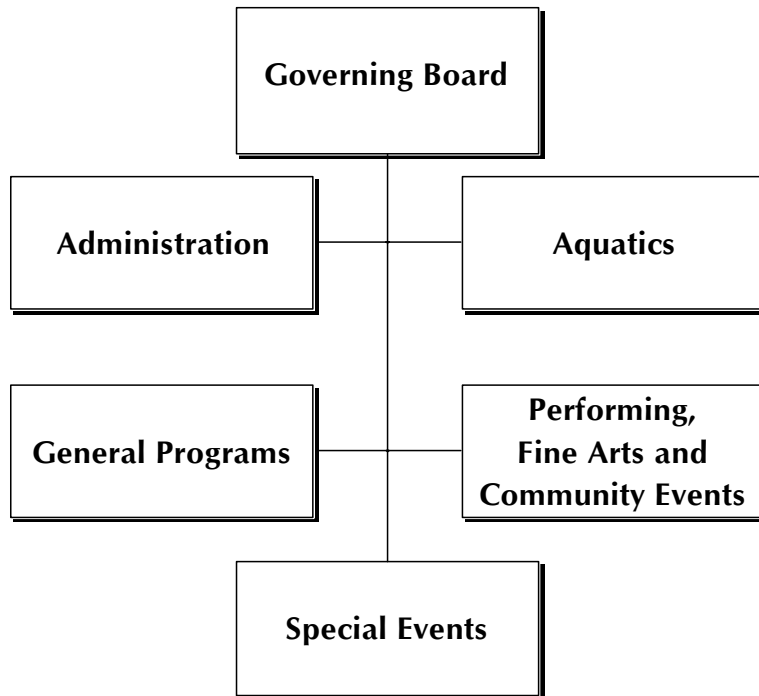
The percentage of families receiving a completed Individualized Family Service Plan (IFSP) within 45 days of intake call was 86 percent, versus a federally-mandated goal of 100 percent. During a State Part C monitoring visit for the federal Office of Special Education Programs (OSEP) in FY 2006, there were several areas where ITC of Fairfax-Falls Church was found to be out of compliance with the requirements of IDEA. ITC of Fairfax-Falls Church served 1,739 infants and toddlers in FY 2006. The continued increase in the number of children served is reflective of the large and rapid growth in demand for early intervention services consistently seen over the past several years. This trend is expected to continue in the future and, consequently, ITC was not able to maintain 100 percent compliance with the federally-mandated requirement that IFSPs be completed within 45 days of intake call. The rapidly increasing demand for early intervention services and staff vacancies arising from insufficient reimbursement rates or revenues from other sources contributed significantly to this shortfall. For FY 2007, additional revenues (including additional one-time Part C funding from the State) will allow all eight grant positions established in January 2006 to be filled. It is anticipated that filling these positions will enable compliance with all mandated objectives; however, funding for these positions is contingent upon continued availability of Medicaid reimbursements.

The actual annual cost per individual served in FY 2006 was \$1,635, thereby exceeding the anticipated annual cost of \$1,224 per individual served. This amount represents a 34.2 percent increase above the FY 2005 annual cost per individual served, which exceeds the percentage increase above prior years seen in earlier periods. This change is due to reduced Medicaid MCO reimbursement rates and lower revenues received from other non-governmental (i.e., non-Part C) sources in FY 2006 that increased the County's coverage of per individual ITC costs. ITC is looking at ways to control costs and maximize revenues in the future through increased staff efficiencies and contract renegotiations.



# Fund 111

## Reston Community Center



### Mission

To create positive leisure experiences which enhance the quality of life for all people living and working in Greater Reston by providing a broad range of programs in arts, aquatics, enrichment and life-long learning, and creating and sustaining community traditions through special events, outreach activities, and facility rentals.

### Focus

Reston Community Center (RCC) is a community leader, bringing the community together through enriching leisure time experiences that reach out to all and contribute to Reston's *sense of place*.

RCC provides four 'lines of programming' to the Reston community: Performing, Fine Arts and Community Events, Aquatics, General Programs (i.e., programming designed by age cohort), Special Events and Facility Rentals. The vast majority of programs and events are presented in RCC's two facilities, RCC Hunters Woods and RCC Lake Anne. Average program participation rates for both programming and rentals are well over 80 percent and facility utilization is near capacity.

RCC has continued to improve the processes that deliver programs and services to the community; in particular, program registration, booking of facility rentals and program planning. The result has been more informed and timely handling of patron queries, improved accuracy in program registration and significant improvements in the facility rental process.

### THINKING STRATEGICALLY

Strategic issues for the department include:

- Continuing a broad range of programs in arts, aquatics, enrichment and life-long learning;
- Increasing participation in offered programs and activities;
- Creating and sustaining community traditions through special events, outreach activities and facility rentals;
- Enhancing programming efforts by forming partnerships with non-profit organizations and businesses; and
- Increasing awareness of offered programs through community outreach.

# Fund 111


## Reston Community Center

RCC operations are supported by revenues from a special property tax collected on all residential and commercial properties within Small District 5. As part of their deliberations on the FY 2007 Advertised Budget Plan, the Board of Supervisors reduced the Small District 5 tax rate for FY 2007 to \$0.047 per \$100 of assessed property value, a decrease of \$0.005 from the FY 2006 rate of \$0.052 per \$100 of assessed value. In addition, the Board passed a resolution in March 2006 that changed the boundaries of Small District 5, resulting in a reduction of 274 parcels. It should be noted that in FY 2006, total property assessments in Small District 5 rose 22 percent over FY 2005 reflecting an assessment base that is 65 percent residential and 35 percent non-residential.

RCC also collects internal revenues generated by program registration fees, theatre box office receipts, gate admissions and facility rental fees. These activity fees are set at a level substantially below the actual cost of programming since Small District 5 property owners have already contributed tax revenues to fund RCC operations. Consequently, Small District 5 residents and employees enjoy RCC programs at a subsidized rate. RCC patrons residing outside Small District 5 pay a higher, non-resident activity fee. In 1986, the RCC Board of Governors adopted a policy that internally generated revenues will not recover more than 25 percent of RCC operating costs. In FY 2006, internally generated revenues recovered 11.2 percent of operating costs – well below the Governing Board’s established limit.




Beginning in 2002, the RCC Board of Governors adopted a managed reserve structure to provide long-term fiscal security and stability for the fund. Available fund balance is divided into three reserve accounts designated to provide funds for unforeseen catastrophic facility repairs, feasibility studies for future programming and future capital projects.

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision


 Maintaining Safe and Caring Communities	Recent Success	FY 2008 Initiative
Continue specific offerings and training efforts designed to proactively engage teens during after school hours and the summer months. Three examples of this include expansion of the Road Rulz summer day camp, more intense tutoring and skill building in the Students on Suspension program, and the agency’s artist residency work that engaged ESL students with professional artists. Administratively, staff completed training to become certified in CPR/AED to provide the capability to address health emergencies at both physical locations and while out in the field with program participants.	✓	✓
Continue to collaborate with a variety of partners throughout Small District 5 to enhance programming and maximize use of community resources. The Hunter Mill District Supervisor’s office, the Reston Association, Reston Interfaith, the YMCA-Reston, Reston Hospital, and the Greater Reston Chamber of Commerce are among the organizations that partnered with RCC during that period	✓	✓

# Fund 111

## Reston Community Center

 <b>Building Livable Spaces</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Replaced the theatre sound system, and remodeled the aquatics locker rooms in FY 2006. Major capital projects will be undertaken in FY 2008 to replace the HVAC system in the Hunters Woods building, and renovate the theatre dressing room bathrooms to bring them into ADA compliance as part of the continuing improvement of the RCC facilities and systems. Retiling work in the pool is also scheduled to take place in connection with major repairs to the building's Natatorium complex.	✓	✓
Continue with the Strategic Plan, as adopted by the RCC Board of Governors, creating a Capital Improvement Plan that accounts for buildings and systems as well as capital projects that relate to the community's recreational facility needs and RCC's role in meeting those needs.	✓	✓
 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Continue to publish award-winning materials to inform Reston residents and employees of its offerings. These include seasonal Program Guides, the annual Theatre Mailer, the Summer Camp Guide, and other marketing materials. In FY 2007, the guidelines for the County's Communications Strategy will be fully integrated into all RCC efforts. The Board of Governors will strengthen its approach to responding to community feedback and initiating community dialog about RCC operations.	✓	✓
Continue efforts to improve the RCC Web site navigation and access to information that will compliment the online customer service feature which enables patrons to inquire about room reservations, which debuted in 2005.	✓	✓
 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Continue the agency's annual Thanksgiving Food Drive that collects over 20,000 pounds of non-perishable food for a local pantry. The success of this effort resulted in the National Association of Counties presenting RCC with the <i>2004 Acts of Caring Award</i> .	✓	✓
Continue to conduct a Citizen Survey of Reston residents through the University of Virginia Center for Survey Research to determine patron satisfaction with RCC facilities, RCC programs and the value-for-tax-dollar provided by RCC.	✓	✓
Continue to offer more opportunities for pre or post performance dialogue by artists performing at the CenterStage Theatre concerning the art form or content of the performance or both. One specific community and student artist residence program involves writer Luis Rodriguez who has done landmark work with teens relating to gangs and resisting the lure of gang activity.	✓	✓

# Fund 111 Reston Community Center

 Exercising Corporate Stewardship	Recent Success	FY 2008 Initiative
Continue to utilize programmatic budgeting across the agency to accurately identify and track the actual cost of programs and services, and will exercise sound management of resources and assets.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>

## Budget and Staff Resources

Agency Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	37/ 37	37/ 37	37/ 37	37/ 37	37/ 37
Exempt	1/ 1	1/ 1	1/ 1	1/ 1	1/ 1
Expenditures:					
Personnel Services	\$3,208,062	\$3,759,439	\$3,759,439	\$3,884,533	\$3,884,533
Operating Expenses	2,242,792	2,619,932	2,683,715	2,618,755	2,618,755
Capital Equipment	42,782	130,255	130,255	0	0
<b>Subtotal</b>	<b>\$5,493,636</b>	<b>\$6,509,626</b>	<b>\$6,573,409</b>	<b>\$6,503,288</b>	<b>\$6,503,288</b>
Capital Projects	\$538,951	\$0	\$893,679	\$2,948,797	\$2,948,797
<b>Total Expenditures</b>	<b>\$6,032,587</b>	<b>\$6,509,626</b>	<b>\$7,467,088</b>	<b>\$9,452,085</b>	<b>\$9,452,085</b>

## FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- Employee Compensation** **\$125,094**  
 An increase of \$125,094 associated with salary adjustments necessary to support the County's compensation program.
- Other Adjustments** **(\$113,440)**  
 A decrease of \$113,440 in Operating Expenses is due to the carryover of \$112,263 in one-time expenses included in the FY 2006 Carryover Review and a decrease of \$1,177 in Department of Vehicle Services charges based on anticipated motor pool requirements.
- Capital Projects** **\$2,948,797**  
 Funding of \$2,948,797 is required to support RCC capital improvements including the replacement of aquatics deck tile, the replacement of the Heating Ventilation and Air Conditioning (HVAC) system and renovation of the theatre restroom.

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- The Board of Supervisors made no adjustments to this fund.

# Fund 111

## Reston Community Center

### Changes to FY 2007 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:

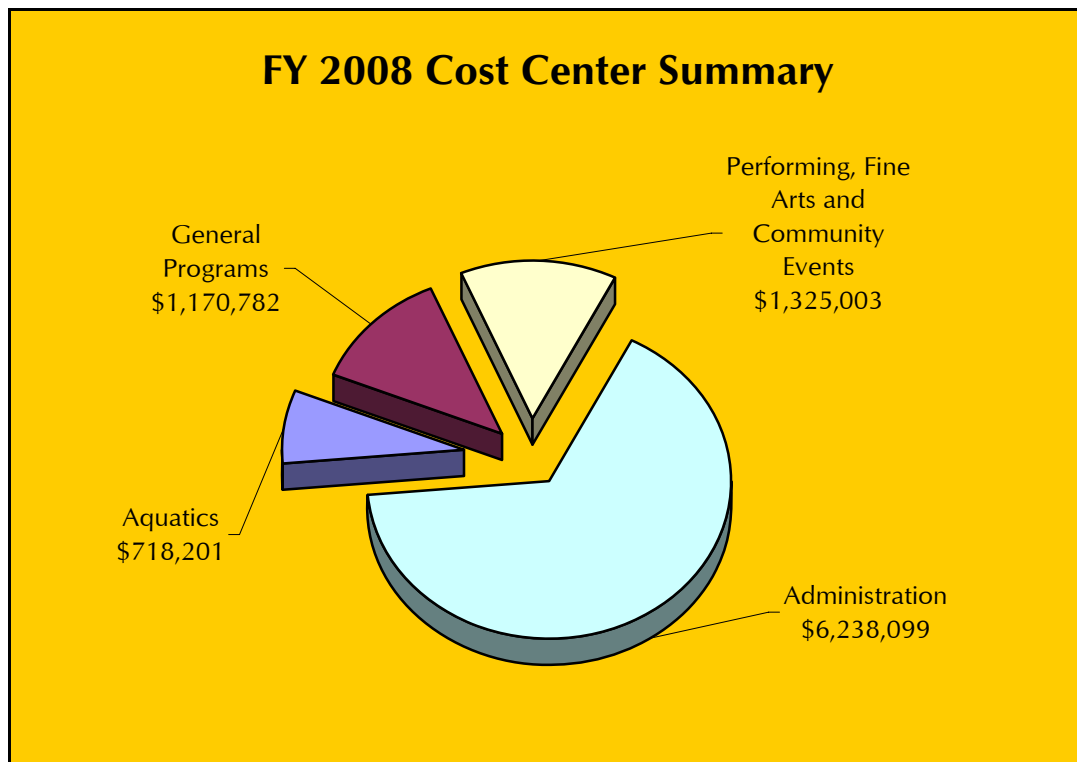
- ◆ **Carryover Adjustments** **\$957,462**  
As part of the FY 2006 Carryover Review, the Board of Supervisors approved encumbered funding of \$112,263 in Operating Expenses, and \$845,199 in unexpended Capital Projects balances.

The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:

- ◆ **Third Quarter Adjustments** **\$0**  
There are no changes to expenditures as part of the FY 2007 Third Quarter Review; however, FY 2007 revenues were increased \$910,813 due to revised tax and interest revenue estimates based on actual tax assessment data for Small District 5 and year-to-date collection data.

### Cost Centers

The four cost centers in Fund 111, Reston Community Center are Administration, Performing, Fine Arts and Community Events, Aquatics, and General Programs. These distinct program areas work to fulfill the mission and carry out the key initiatives of the Reston Community Center.



Note: The Administration Cost Center includes an amount of \$2,948,797 for FY 2008 Capital Projects.

# Fund 111

## Reston Community Center

Administration   

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	20/ 20	20/ 20	20/ 20	20/ 20	20/ 20
Exempt	1/ 1	1/ 1	1/ 1	1/ 1	1/ 1
<b>Total Expenditures</b>	<b>\$3,305,938</b>	<b>\$3,206,274</b>	<b>\$4,170,372</b>	<b>\$6,238,099</b>	<b>\$6,238,099</b>

Position Summary					
1 Executive Director, E	1 Chief, Bldg. Maintenance Section	2 Administrative Assistants V			
1 Deputy Community Center Director	2 Senior Bldg. Maintenance Workers	1 Administrative Assistant IV			
1 Accountant II	3 Maintenance Workers	3 Administrative Assistants III			
1 Network Telecom Analyst I	1 Facility Attendant II	2 Administrative Assistants II			
1 Information Officer II					
1 Graphic Artist III					
<b>TOTAL POSITIONS</b>					
21 Positions / 21.0 Staff Years			<b>E Denotes Exempt Position</b>		

### Key Performance Measures

#### Goal

To provide effective leadership, supervision and administrative support for Center programs in order to maintain and prepare the facilities of the Reston Community Center for residents of Small Tax District 5.

#### Objectives

- ◆ Achieve 95 percent public awareness and 90 percent patron satisfaction with RCC programs and facilities in Small District 5 of the Reston Community Center and its mission.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Outcome:</b>					
Patron satisfaction with RCC programs and facilities.	94.65%	NA	NA / NA	90.00%	90.00%
Public awareness of the Reston Community Center	94.80%	NA	NA / NA	95.00%	95.00%

### Performance Measurement Results

Modifications have been made to the previously stated objective to maintain the number of patrons attending private, non-RCC sponsored events at the level of 81,348. The revision was made to bring the objective into more strategic alliance with RCC's Strategic Plan.

RCC contracted with the UVA Center for Survey Research to develop and implement a customer satisfaction feedback instrument during FY 2005 and the Board of Governors has requested that similar surveys be conducted every two years. The FY 2005 survey allowed the board and staff to better determine patron satisfaction with their facility rental experience and overall RCC customer service. In addition, the survey results determined that Small District 5 patrons recognize the RCC name but do not always know the wide range of class and room rental offerings. As a result, RCC is undertaking a brand name development marketing effort to assure that the community is better informed about RCC programs and services.

# Fund 111

## Reston Community Center

It should be noted that the initial survey was conducted in FY 2005, but covered the period of calendar year 2004. The survey has been approved by the Board of Governors as a bi-annual project, and data for FY 2005 is not available. Furthermore, FY 2006 data will not be available due to a RCC Board decision to postpone the survey. The FY 2007 survey is pending approval by the new board.

### Performing, Fine Arts and Community Events

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	5/ 5	5/ 5	7/ 7	5/ 5	7/ 7
<b>Total Expenditures</b>	<b>978,379</b>	<b>\$1,166,079</b>	<b>\$1,168,407</b>	<b>\$1,091,684</b>	<b>\$1,325,003</b>

Position Summary					
1	Theatrical Arts Director	1	Asst. Theatre Technical Director	1	Administrative Assistant IV
2	Park/Recreation Specialists II	1	Theatre Technical Director	1	Park Recreation Assistant
<b>TOTAL POSITIONS</b>					
<b>7 Positions / 7.0 Staff Years</b>					

Note: The changes in FY 2007 Revised Budget Plan positions and FY 2008 Adopted Budget Plan positions and funding are associated with the agency's reorganization according to business areas.

### Key Performance Measures

#### Goal

To provide Performing Arts, Arts Education and Community Event presentations to the residents of Small Tax District 5 in order to increase the cultural awareness of the community in disciplines of dance, theatre, music and related arts as well as to create and sustain community traditions through special events.

#### Objectives

- ◆ To achieve attendance for Professional Artist events that averages 60 percent or better of capacity.
- ◆ To achieve enrollment in Arts offerings that averages 85 percent or better of capacity.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Professional Artist patrons served	4,134	4,022	NA / 4,475	4,872	4,872
Arts' patrons served	1,217	1,130	NA / 1,180	1,407	1,409
<b>Efficiency:</b>					
Cost per Professional Artist patron	\$80.97	\$75.96	NA / \$92.41	\$68.79	\$74.43
Cost per Arts' patron	\$125.00	\$117.13	NA / \$138.55	\$119.73	\$126.00
Professional Artist events capacity	8,120	8,120	NA / 8,120	8,120	8,120
Arts' offerings enrollment capacity	1,451	1,425	NA / 1,425	1,422	1,645

# Fund 111

## Reston Community Center

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Outcome:</b>					
Professional Artist events attendance as percent of capacity	50.91%	49.53%	NA / 55.11%	60.00%	60.00%
Arts' offerings enrollment as percent of capacity	83.9%	79.3%	NA / 82.8%	85.7%	85.7%

### Performance Measurement Results

In 2007, the agency restructured its departments to more appropriately align Community Events within the Performing and Fine Arts cost center. The cost center is renamed Performing, Fine Arts and Community Events. The relevant objective for the Community Events programming is to achieve participation levels of 85 percent in each event as determined by event-related capacities. Relevant to Performing and Fine Arts, the previously stated objective to achieve attendance for Professional Artists season events that averages 60 percent or better capacity was changed to reflect RCC's newly adopted strategic plan. Previous years' data reflected participation and activity encompassing both the community-based work presented by the theatre's rental clients as well as participation in the Professional Touring Artists Series programming underwritten by the RCC. The theatre rental policy and fee structure underwent review to examine the best way to revise rental fees and policies to better reflect the current fiscal climate of fee structures in similar facilities and to preserve the policy intentions of RCC operations. Since theatre rental rates have not been adjusted since 1987, they are far below current rates charged in similar facilities and will be increased. In order to allow for a graduated implementation of new rates that would not adversely impact current organizations' fiscal planning, a proposal to increase theatre rental revenue by 10 percent per year until it reaches an appropriate rental rate schedule was discussed with affected arts organizations. The proposal is pending review by RCC Board of Governors Program/Policy Committee and full RCC Board approval, which is also in line with the adopted strategic plan.

Figures in the Performance Indicators are therefore adjusted to reflect a more accurate assignment of costs to participants aligned with proportions of the Performing Arts Budget dedicated to each of the two service areas: The Professional Touring Artist Series, and the Community Arts (rental) season activity. In the past the Performance Indicators combined all costs and all participation. To better align with the strategic plan objectives, staff reviewed and assigned percentages of overall cost center expenditures that could be identified with relative precision as being exclusive to one area of the department activity or another. Thus the figures for participation are only for the Professional Touring Artist series and the participant cost is based on expenditures identified solely with that program area. Figures will be further adjusted in the FY 2009 presentation to reflect changes driven by the restructuring and the realigned department relationships and cost assignments.

### Aquatics

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	5/ 5	5/ 5	5/ 5	5/ 5	5/ 5
<b>Total Expenditures</b>	<b>\$548,347</b>	<b>\$678,226</b>	<b>\$680,231</b>	<b>\$718,201</b>	<b>\$718,201</b>



# Fund 111

## Reston Community Center

Position Summary			
1 Park/Recreation Specialist II	1 Park/Recreation Assistant		
1 Park/Recreation Specialist I	2 Administrative Assistants II		
<b>TOTAL POSITIONS</b>			
5 Positions / 5.0 Staff Years			

### Key Performance Measures

#### Goal

To provide a safe and healthy professional pool environment and balanced Aquatic program year round for all age groups in Small Tax District 5.

#### Objectives

- ◆ To achieve 90 percent enrollment/participation for Instructional, Recreational, and Lap Swimming/Competitive lines of programming.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Patrons served	77,414	74,840	NA / 60,104	69,300	69,300
<b>Efficiency:</b>					
Cost per patron	\$3.68	\$3.70	NA / \$5.24	\$5.00	\$4.45
Enrollment capacity	77,000	77,000	NA / 77,000	77,000	77,000
<b>Outcome:</b>					
Participation enrollment as percent of capacity	100.54%	97.19%	NA / 78.06%	90.00%	90.00%

### Performance Measurement Results

FY 2006 capacity and patrons served reflects actual impact of the renovation done to the natatorium. The renovation started in July of 2005 and was not completed until October 30, impacting the summer and fall seasons operation. FY 2008 projections are based on narrowing instructional offerings to historically desirable lesson times allowing a higher percentage of enrollment while maintaining a wide diversity of classes for all age cohorts. It should be noted that the projection does not address current discussions of the final phase of renovations for the department proposed for the summer of 2008.

### General Programs

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	7/7	7/7	5/5	7/7	5/5
<b>Total Expenditures</b>	<b>\$1,199,923</b>	<b>\$1,459,047</b>	<b>\$1,448,078</b>	<b>\$1,404,101</b>	<b>\$1,170,782</b>

# Fund 111

## Reston Community Center

Position Summary	
1 Park/Recreation Specialist III	4 Park/Recreation Specialists II
<b>TOTAL POSITIONS</b>	
5 Positions / 5.0 Staff Years	

Note: The changes in *FY 2007 Revised Budget Plan* positions and *FY 2008 Adopted Budget Plan* positions and funding are associated with the agency's reorganization according to business areas.

### Key Performance Measures

#### Goal

To provide recreational, educational, and social activities to all age groups in order to provide a community-wide, positive, and meaningful experience in Small Tax District 5.

#### Objectives

- ◆ To achieve participation rates of 80 percent of maximum enrollment in the Youth, Teen, Adult and Senior registered program offerings.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Patrons served	7,449	7,324	NA / 6,936	6,960	7,028
<b>Efficiency:</b>					
Cost per participant	\$92.08	\$83.39	NA / \$108.88	\$108.96	\$113.34
Enrollment capacity	8,700	8,700	NA / 8,700	8,700	8,784
<b>Outcome:</b>					
Participation enrollment as percent of capacity	85.62%	84.18%	NA / 79.72%	80.00%	80.00%

### Performance Measurement Results

The FY 2008 Performance Indicator objective for the General Programs department was revised in order to comply with the goals and objectives established in Reston Community Center's Strategic Plan. The RCC Strategic Plan was developed to guide the direction of RCC programs and establish strategies to achieve greater success in regard to overall activity enrollment and patron participation. Activity programming is forecasted on a two year budget cycle and refinement of proposed activities occurs annually in compliance with budget allocations and publication deadlines.

Market trends and room availability were the primary factors that affected program schedules and enrollment between FY 2005 and FY 2006 when the number of patrons served declined by 388 participants or 5.3 percent. Declining participation and rising production costs due to gas, labor and cost of living increases contributed to the increase in cost per participant from \$83.39 in FY 2005 to \$108.88 in FY 2006. The General Programs Department is making a concerted effort to closely review and scrutinize past enrollment patterns to ensure that the appropriate number and sizes of classes are offered. This ongoing refinement of services provided to the general public will result in an improved enrollment in individual classes while potentially reducing the overall number of classes and activities sponsored.

# Fund 111

## Reston Community Center

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 111, Reston Community Center

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$3,750,542</b>	<b>\$1,997,615</b>	<b>\$4,897,178</b>	<b>\$4,593,294</b>	<b>\$5,504,107</b>
Revenue:					
Taxes	\$6,325,976	\$6,279,942	\$6,973,836	\$6,647,836	\$6,647,836
Interest	240,410	54,291	271,210	240,000	240,000
Aquatics	208,348	275,000	275,000	288,000	288,000
General Programs	184,358	307,668	307,668	331,080	331,080
Rental	73,409	75,000	75,000	75,000	75,000
Vending	1,191	0	0	0	0
Theatre Box Office	75,664	70,400	70,400	70,400	70,400
Lake Anne	69,867	100,903	100,903	100,903	100,903
Total Revenue	\$7,179,223	\$7,163,204	\$8,074,017	\$7,753,219	\$7,753,219
<b>Total Available</b>	<b>\$10,929,765</b>	<b>\$9,160,819</b>	<b>\$12,971,195</b>	<b>\$12,346,513</b>	<b>\$13,257,326</b>
Expenditures:					
Personnel Services	\$3,208,062	\$3,759,439	\$3,759,439	\$3,884,533	\$3,884,533
Operating Expenses	2,242,792	2,619,932	2,683,715	2,618,755	2,618,755
Capital Equipment	42,782	130,255	130,255	0	0
Subtotal	\$5,493,636	\$6,509,626	\$6,573,409	\$6,503,288	\$6,503,288
Capital Projects	\$538,951	\$0	\$893,679	\$2,948,797	\$2,948,797
Total Expenditures	\$6,032,587	\$6,509,626	\$7,467,088	\$9,452,085	\$9,452,085
<b>Total Disbursements</b>	<b>\$6,032,587</b>	<b>\$6,509,626</b>	<b>\$7,467,088</b>	<b>\$9,452,085</b>	<b>\$9,452,085</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$4,897,178</b>	<b>\$2,651,193</b>	<b>\$5,504,107</b>	<b>\$2,894,428</b>	<b>\$3,805,241</b>
Maintenance Reserve	\$723,910	\$859,584	\$968,882	\$930,386	\$930,386
Feasibility Study Reserve	120,652	143,264	161,480	155,064	155,064
Capital Project Reserve <sup>2</sup>	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
<b>Unreserved Balance</b>	<b>\$3,052,616</b>	<b>\$648,345</b>	<b>\$3,373,745</b>	<b>\$808,978</b>	<b>\$1,719,791</b>
<b>Tax Rate per \$100 of Assessed Value</b>	<b>\$0.052</b>	<b>\$0.047</b>	<b>\$0.047</b>	<b>\$0.047</b>	<b>\$0.047</b>

<sup>1</sup> The fund balance in Fund 111, Reston Community Center, is maintained at adequate levels relative to projected personnel and operating requirements. Available fund balance is divided into three reserve accounts designated to provide funds for unforeseen catastrophic facility repairs, feasibility studies for future programming and funds for future capital projects.

<sup>2</sup> Funds reserved for capital projects are not encumbered based on normal accounting practices; however, they are allocated for future capital projects.

# Fund 111

## Reston Community Center

### FY 2008 Summary of Capital Projects

#### Fund: 111 Reston Community Center

Project #	Description	Total Project Estimate	FY 2006 Actual Expenditures	FY 2007 Revised Budget	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
003710	Reston Community Center Alterations	\$351,083	\$0.00	\$0	\$0	\$0
003716	Reston Community Center	3,825,632	538,950.83	67,108	2,948,797	2,948,797
003717	RCC HW Facility Renovations	826,571	0.00	826,571	0	0
<b>Total</b>		<b>\$5,003,286</b>	<b>\$538,950.83</b>	<b>\$893,679</b>	<b>\$2,948,797</b>	<b>\$2,948,797</b>

# Fund 111 Reston Community Center

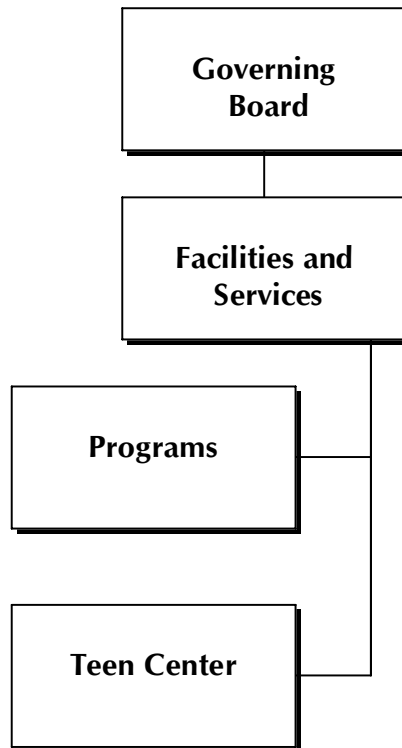
<b>003716</b>	<b>Reston Community Center Improvements</b>	
2310 Colts Neck Road		Hunter Mill
<p><b>Description and Justification:</b> This project provides support for the replacement of aquatics deck tile, the replacement of the Heating Ventilation and Air Conditioning (HVAC) system and renovation of the theatre restroom.</p>		

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	14,841	1,791	13,050	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	3,810,791	268,985	525,901	67,108	2,948,797	2,948,797	0
<b>Total</b>	<b>\$3,825,632</b>	<b>\$270,776</b>	<b>\$538,951</b>	<b>\$67,108</b>	<b>\$2,948,797</b>	<b>\$2,948,797</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$2,948,797	\$2,948,797

# Fund 113

## McLean Community Center



### Mission

The mission of the McLean Community Center is to provide a sense of community by undertaking programs; assisting community organizations; and furnishing facilities for civic, cultural, educational, recreational, and social activities apportioned fairly to all residents of Small District 1, Dranesville.

### Focus

McLean Community Center (MCC or the Center) fulfills its mission by offering a wide variety of civic, social and cultural activities to its residents including families, local civic organizations, and businesses.

MCC offers classes and activities for all ages at nominal fees such as aerobics, computers, acting and tours. Special events and seasonal activities such as McLean Day, Taste of the Town, Fourth of July, Summer Camp, and a Craft Show are held at MCC, schools and parks. The Alden Theater presents professional shows, travel films and entertainment for children. The Old Firehouse is a popular teenage social and recreation center in downtown McLean, operated by the Center. Drop-in activities sponsored by MCC are available such as open bridge games and children's cooperative play.

Facilities and operations of the MCC are supported primarily by revenues from a special property tax collected from all residential and commercial properties within Small District 1, Dranesville. The Small District 1 real estate tax rate for FY 2008 is \$0.028 per \$100 of assessed property value, the same rate as in FY 2007. Other revenue sources include program fees and interest on

### THINKING STRATEGICALLY

Strategic issues for the department include:

- Creating a strong central hub for McLean;
- Increasing community involvement of families and seniors;
- Creating greater awareness of community activities;
- Maintaining fiscal integrity and increasing community partnerships; and
- Expanding the Center's facility to meet the needs of the community.

# Fund 113

## McLean Community Center

investments. In FY 2006, total property assessments in Small District 1 rose 24.5 percent, reflecting an assessment base that is 95.0 percent residential and 5.0 percent nonresidential.

Financial and operational oversight of the Center is provided by the MCC Governing Board, elected annually, MCC receives its expenditure authority from the Fairfax County Board of Supervisors each fiscal year.



The MCC Governing Board and staff have developed and refined a strategic business plan which directs the expansion of the agency's functions for the next three years. MCC will renovate the theatre as part of the continuing improvements. MCC will train staff to provide information to enhance the Center's capability as a "one-stop shop" for printed and online information on community activities. MCC also seeks to develop programs that increase community involvement of all age groups. Residents and businesses will be included in identifying McLean's community needs and MCC staff will analyze those needs to determine potential areas of expanded programming facilities.

Over the last several years, MCC's Governing Board and staff members have been considering a possible expansion of the main facility, and a relocation or renovation of the Teen Center, a satellite program of MCC that provides after school programs, activities, events and a summer camp program for middle-school-age students. In FY 2007 a survey of Small District 1 residents and users was conducted to provide information concerning their experiences taking classes, attending performances and special events and renting meeting rooms at the Center. The results of the survey will be used to gather residents and users' opinions about the Center's plans to expand its facilities and programs.



Creating greater awareness of and participation in community activities is also a part of MCC's strategic business plan. MCC will continue to support outreach and marketing and community activities.

MCC will maintain fiscal integrity and expand partnerships in support of the strategic plan by obtaining contractual professional support for fundraising and increasing business partnerships and sponsors of MCC activities.

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Continue to expand summer camp program to extended care from 3:00 p.m. to 6:00 p.m., for approximately 80 additional youth.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Continue hosting events sponsored by the Safe Community Coalition, a nonprofit community organization, including a youth summit, parent workshops and lectures.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
 <b>Building Livable Spaces</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Replace theatre carpeting and theatre seats upholstery and hardware, design and engineer improved theatre sound system and replace wood window frames as part of the continuing improvement of the MCC.		<input checked="" type="checkbox"/>
Proceed with strategic plan to determine feasibility and scope of possible expansion of the Center facility.		<input checked="" type="checkbox"/>

## Fund 113 McLean Community Center

 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Continue the use of two passenger vans to transport students from the middle school (Longfellow) to the old firehouse teen center. Also transport students for the summer camp teen center program.	✓	✓
Continue to distribute the seasonal program guide three times a year. Continue to improve the Web site for ease of access and information. Continue to improve the e-flyer, which currently is sent to over 4,000 recipients.	✓	✓
 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Continue to provide information and activities about ethnic programming.	✓	✓
Hosted a Community Dialogues event, in conjunction with the Department of Family Services, to engage citizens in conversation regarding multi-cultural and multi-ethnic issues.	✓	
Hosted Celebrate Virginia in conjunction with Celebrate Virginia committee to provide activities and events highlighting the programs and talents of Virginians.	✓	

### Budget and Staff Resources

<b>Agency Summary</b>					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	30/ 25.95	31/ 27.45	31/ 27.45	31/ 27.45	31/ 27.45
Expenditures:					
Personnel Services	\$2,030,847	\$2,229,106	\$2,229,106	\$2,360,943	\$2,360,943
Operating Expenses	1,196,136	1,473,655	2,105,742	1,443,520	1,443,520
Capital Equipment	0	33,500	64,959	0	0
<b>Subtotal</b>	<b>\$3,226,983</b>	<b>\$3,736,261</b>	<b>\$4,399,807</b>	<b>\$3,804,463</b>	<b>\$3,804,463</b>
Capital Projects	\$333,832	\$63,000	\$900,146	\$199,800	\$199,800
<b>Total Expenditures</b>	<b>\$3,560,815</b>	<b>\$3,799,261</b>	<b>\$5,299,953</b>	<b>\$4,004,263</b>	<b>\$4,004,263</b>

### FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- ◆ **Employee Compensation** **\$131,837**  
An increase of \$131,837 in Personnel Services including \$92,517 associated with salary adjustments necessary to support the County's compensation program, and \$39,320 for a limited term Web Developer position to develop and enhance the McLean Community Center Web site for public relations and marketing activities.



# Fund 113

## McLean Community Center

---

- ◆ **After School and Camp Programs** **(\$34,801)**  
A decrease of \$34,801 in Operating Expenses due to funding for the Longfellow Middle School after school program being included in the Department of Community and Recreation Services budget as part of the expanded After School Program at Fairfax County Middle Schools.
  
- ◆ **Other Operating Expenses** **(\$213,421)**  
A decrease of \$213,421 is primarily due to the carryover of \$218,087 in one-time expenses as part of the *FY 2006 Carryover Review* partially offset by increases of \$1,004 for Department of Vehicle Services charges based on anticipated charges for fuel, vehicle replacement and maintenance costs and \$3,662 in other miscellaneous Operating Expenses.
  
- ◆ **Capital Projects** **\$199,800**  
Total Capital Projects funding of \$199,800 is included for the replacement of wood window frames, theatre carpet, theatre seat upholstery, theatre hardware, and theatre sound system design and engineering equipment.

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### **Changes to FY 2007 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ **Carryover Adjustments** **\$1,086,692**  
As part of the *FY 2006 Carryover Review*, the Board of Supervisors approved encumbered and unencumbered funding of \$1,086,692 including \$218,087 in Operating Expenses for repair and maintenance projects including termite treatment and replacement of an HVAC unit, for replacement of theater audiovisual equipment, and for delayed billings and purchases, including online registration software as well as \$31,459 in Capital Equipment for the Fargo Scan System for the Teen Center to keep statistical data on the number of times each member uses the center and for five computer-controlled theater spotlights and \$837,146 in unexpended Capital Project balances.

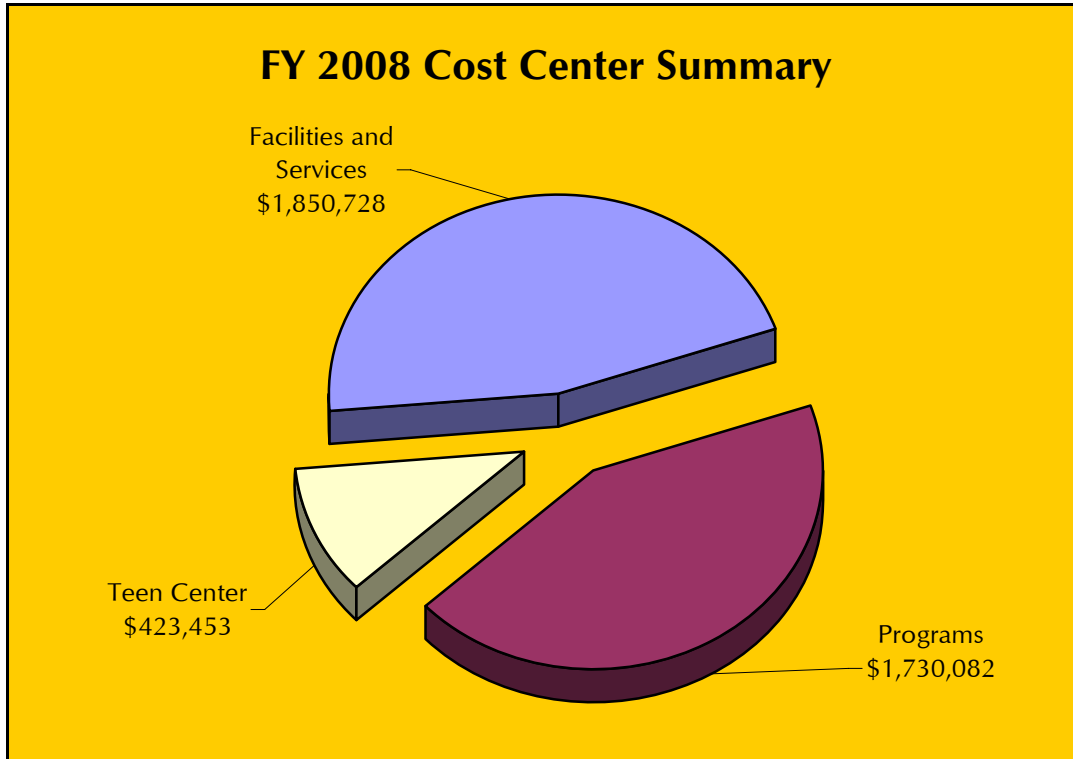
*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ **Third Quarter Adjustments** **\$414,000**  
As part of the *FY 2007 Third Quarter Review*, the Board of Supervisors approved an increase of \$414,000 due to increased contractual services for class instructors. In addition, FY 2007 revenues were increased \$1,717,455 including \$1,303,455 due to revised tax and interest revenue estimates based on actual tax assessment data for Small District 1 and year-to-date collection data, while the remaining \$414,000 in fee revenue is associated with the actual class schedules and associated costs.

# Fund 113 McLean Community Center

## Cost Centers

The three cost centers in Fund 113, McLean Community Center are Facilities and Services, Programs and Teen Center. These distinct program areas work to fulfill the mission and carry out the key initiatives of the McLean Community Center.



## Facilities and Services

<b>Funding Summary</b>					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	17/ 13.95	17/ 13.95	17/ 13.95	17/ 13.95	17/ 13.95
<b>Total Expenditures</b>	<b>\$1,809,127</b>	<b>\$1,702,508</b>	<b>\$2,754,648</b>	<b>\$1,850,728</b>	<b>\$1,850,728</b>

<b>Position Summary</b>					
1	Executive Director	1	Administrative Assistant V	1	Administrative Assistant IV, PT
1	Deputy Community Center Director	1	Information Officer II	2	Administrative Assistants III
1	Accountant II	6	Facility Attendants I, 6 PT	3	Administrative Assistants II
<b>TOTAL POSITIONS</b>					
17 Positions / 13.95 Staff Years				PT Denotes Part-Time Positions	

# Fund 113 McLean Community Center

## Key Performance Measures

### Goal

To administer the facilities and programs of the McLean Community Center, to assist local public groups' planning activities and to provide information to citizens in order to facilitate their integration in the life of the community.

### Objectives

- ◆ To increase the number of patrons attending events, activities and classes by 0.1 percent to 187,818.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Patrons served	176,682	185,016	188,895 / 182,140	187,545	187,818
<b>Efficiency:</b>					
Cost per patron	\$7.19	\$8.46	\$8.04 / \$8.10	\$9.50	\$8.79
<b>Service Quality:</b>					
Percent satisfied with service	99%	99%	99% / 99%	99%	99%
<b>Outcome:</b>					
Percent change in patrons using the Center	8.9%	4.7%	2.1% / (1.6%)	3.0%	0.1%

## Performance Measurement Results

The number of patrons calculated as the number of persons participating in classes or other activities in the facility, decreased 1.6 percent from 185,016 in FY 2005 to 182,140 in FY 2006 with no change in the number of complaints received through the Taxpayer and Participant Satisfaction Survey. The decrease in the number of patrons decreased the cost per patron from \$8.46 in FY 2005 to \$8.10 in FY 2006.

Programs 

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	10 / 9	11 / 10.5	11 / 10.5	11 / 10.5	11 / 10.5
<b>Total Expenditures</b>	<b>\$1,364,681</b>	<b>\$1,636,382</b>	<b>\$2,070,964</b>	<b>\$1,730,082</b>	<b>\$1,730,082</b>

Position Summary			
	<u>Instruction &amp; Senior Adult Activities</u>	<u>Performing Arts</u>	<u>Youth Activities</u>
1	Park/Recreation Specialist II	1 Theatrical Arts Director	1 Park/Recreation Specialist II
		1 Theater Technical Director	1 Park/Recreation Specialist I
		1 Asst. Theater Technical Director	
1	<u>Special Events</u> Park/ Recreation Specialist II	1 Park/Recreation Specialist I	
		1 Administrative Assistant III	
		1 Cashier, PT	
		1 Facility Attendant II	
<b>TOTAL POSITIONS</b>			
11 Positions / 10.5 Staff Years			PT Denotes Part-Time Position

# Fund 113

## McLean Community Center

### Key Performance Measures

#### Goal

To provide programs and classes to McLean Community Center district residents of all ages in order to promote personal growth and a sense of community involvement.

#### Objectives

- ◆ To maintain the number of patrons participating in classes and activities at 38,500.
- ◆ To maintain the number of patrons attending major community Special Events, such as July 4th fireworks, while improving the quality of the events. At many of the indoor events we are limited by capacity requirements.
- ◆ To maintain the number of patrons served by Performing Arts activities at 32,000.
- ◆ To increase the number of patrons participating in Youth Activities by 2.0 percent from 12,938 to 13,196.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Patrons participating in classes and Senior Adult activities	37,798	41,862	42,669 / 38,506	38,500	38,500
Patrons attending Special Events	28,050	25,300	28,050 / 26,040	28,000	28,000
Patrons at Performing Arts activities	30,073	31,598	32,325 / 30,110	32,000	32,000
Youth Activity patrons	11,554	12,555	12,869 / 12,684	12,938	13,196
<b>Efficiency:</b>					
Cost per patron in classes and Senior Adult activities	\$3.64	\$3.92	\$3.95 / \$4.38	\$4.69	\$4.80
Cost per patron at Special Events	\$7.39	\$8.30	\$8.30 / \$8.94	\$8.70	\$11.20
Cost per patron at Performing Arts activities	\$20.33	\$22.16	\$23.17 / \$24.87	\$25.41	\$25.36
Cost per patron at Youth Activities	\$21.14	\$21.79	\$22.70 / \$23.03	\$30.83	\$31.07
<b>Service Quality:</b>					
Percent satisfied with classes and Senior Adult activities	95%	95%	95% / 95%	95%	95%
Percent satisfied with Special Events	99%	99%	99% / 99%	99%	99%
Percent satisfied with Performing Arts activities	99%	99%	99% / 99%	99%	99%
Percent satisfied with Youth Activities	90%	90%	90% / 90%	90%	90%

# Fund 113 McLean Community Center

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Outcome:</b>					
Percent change in participation in classes and Senior Adult activities	18.0%	10.8%	1.9% / (8.0%)	0.0%	0.0%
Percent change in participation at Special Events	16.9%	(9.8%)	0.0% / 2.9%	7.5%	0.0%
Percent change in participation at Performing Arts activities	13.4%	5.1%	2.3% / (4.7%)	6.3%	0.0%
Percent change in participation at Youth Activities	5.8%	8.7%	2.5% / 1.0%	2.0%	2.0%

## Performance Measurement Results

The number of patrons has decreased in some of the programs offered by MCC and increased in others. This is due to variances in the anticipated participation and attendance in the activities and programs offered at the Center.

Service Quality is measured by customer satisfaction surveys. These are conducted at the conclusion of the classes and other activities, and on-site at special events that attract large crowds. A high level of approval has been noted in every aspect of operation, which is corroborated by the minimal number of complaints received.

## Teen Center

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	3/ 3	3/ 3	3/ 3	3/ 3	3/ 3
<b>Total Expenditures</b>	<b>\$387,007</b>	<b>\$460,371</b>	<b>\$474,341</b>	<b>\$423,453</b>	<b>\$423,453</b>

Position Summary		
1 Park/Recreation Specialist I	1 Park/Recreation Assistant	1 Facility Attendant I
<b>TOTAL POSITIONS</b>		
<b>3 Positions / 3.0 Staff Years</b>		

## Key Performance Measures

### Goal

To provide a facility for local youth in grades 7 through 12 in order to promote personal growth and provide a safe recreational and productive environment.

### Objectives

- ◆ To increase the number of weekend patrons by 2.0 percent, from 9,769 to 9,964.
- ◆ To increase the number of weekday participants by 2.0 percent from 9,804 to 10,000.

## Fund 113 McLean Community Center

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Weekend patrons at Teen Center	9,168	8,985	9,677 / 9,577	9,769	9,964
Weekday patrons at Teen Center	8,454	8,481	8,590 / 9,612	9,804	10,000
<b>Efficiency:</b>					
Cost per patron (including weekend and weekday)	\$14.02	\$20.06	\$21.93 / \$20.26	\$23.52	\$20.98
<b>Service Quality:</b>					
Percent of satisfied weekend patrons	90%	90%	90% / 90%	90%	90%
Percent of satisfied weekday patrons	90%	90%	90% / 90%	90%	90%
<b>Outcome:</b>					
Percent change in weekend patrons	(11.7%)	(2.0%)	7.7% / 6.6%	2.0%	2.0%
Percent change in weekday patrons	16.2%	0.3%	1.3% / 13.3%	2.0%	2.0%

### Performance Measurement Results

The number of patrons participating in Teen Center activities increased because of the addition of some new programs. Weekend activities increased 6.6 percent from 8,985 in FY 2005 to 9,577 in FY 2006. The number of weekday participants increased 13.3 percent from 8,481 in FY 2005 to 9,612 in FY 2006. The increase in the number of patrons increased the cost per patron from \$20.06 in FY 2005 to \$20.26 in FY 2006.

# Fund 113

## McLean Community Center

### FUND STATEMENT

#### Fund G10, Special Revenue Funds

#### Fund 113, McLean Community Center

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$4,093,122</b>	<b>\$3,724,410</b>	<b>\$5,741,869</b>	<b>\$5,827,036</b>	<b>\$7,130,491</b>
Revenue:					
Taxes	\$4,009,548	\$3,746,015	\$4,726,015	\$4,708,654	\$4,708,654
Interest	242,812	76,545	400,000	242,812	242,812
Rental Income	44,899	45,000	45,000	45,000	45,000
Instructional Fees	209,688	200,000	614,000	210,000	210,000
Performing Arts	95,432	159,950	159,950	133,800	133,800
Vending	1,495	1,200	1,200	1,500	1,500
Senior Adult Programs	6,015	10,000	10,000	10,000	10,000
Special Events	94,571	95,700	95,700	101,400	101,400
Theater Rentals	31,747	22,500	22,500	25,500	25,500
Youth Programs	204,871	317,735	317,735	237,050	237,050
Miscellaneous Income	142,037	116,325	116,325	78,075	78,075
Teen Center Income	103,500	165,150	165,150	124,600	124,600
Visual Arts	22,947	15,000	15,000	23,000	23,000
<b>Total Revenue</b>	<b>\$5,209,562</b>	<b>\$4,971,120</b>	<b>\$6,688,575</b>	<b>\$5,941,391</b>	<b>\$5,941,391</b>
<b>Total Available</b>	<b>\$9,302,684</b>	<b>\$8,695,530</b>	<b>\$12,430,444</b>	<b>\$11,768,427</b>	<b>\$13,071,882</b>
Expenditures:					
Personnel Services	\$2,030,848	\$2,229,106	\$2,229,106	\$2,360,943	\$2,360,943
Operating Expenses	1,196,135	1,473,655	2,105,742	1,443,520	1,443,520
Capital Equipment	0	33,500	64,959	0	0
Capital Projects	333,832	63,000	900,146	199,800	199,800
<b>Total Expenditures</b>	<b>\$3,560,815</b>	<b>\$3,799,261</b>	<b>\$5,299,953</b>	<b>\$4,004,263</b>	<b>\$4,004,263</b>
<b>Total Disbursements</b>	<b>\$3,560,815</b>	<b>\$3,799,261</b>	<b>\$5,299,953</b>	<b>\$4,004,263</b>	<b>\$4,004,263</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$5,741,869</b>	<b>\$4,896,269</b>	<b>\$7,130,491</b>	<b>\$7,764,164</b>	<b>\$9,067,619</b>
Equipment Replacement Reserve <sup>2</sup>	\$1,005,625	\$1,022,434	\$1,093,325	\$1,037,725	\$1,037,725
Capital Project Reserve <sup>3</sup>	1,200,000	3,570,738	4,874,193	5,269,844	5,269,844
Technology Improvement Fund	200,000	200,000	200,000	200,000	200,000
<b>Unreserved Balance</b>	<b>\$3,336,244</b>	<b>\$103,097</b>	<b>\$962,973</b>	<b>\$1,256,595</b>	<b>\$2,560,050</b>
<b>Tax Rate per \$100 of Assessed Value</b>	<b>\$0.028</b>	<b>\$0.028</b>	<b>\$0.028</b>	<b>\$0.028</b>	<b>\$0.028</b>

<sup>1</sup> The increasing ending balance is being set aside to fund a future expansion of the main facility and potentially a relocation or renovation of the Old Firehouse Teen Center, a satellite program of McLean Community Center, providing after school programs, activities, events and a summer camp program for middle-school-age students. In FY 2007 a survey of Small District 1 residents and users was conducted to provide information concerning their experiences taking classes, attending performances and special events and renting meeting rooms at the Center. It is anticipated that the survey will assist in determining the size and scope of the expansion and/or relocation. It is anticipated that the funding in the Capital Project Reserve will be directed to the expansion and relocation plans. By building up this reserve, the amount of bond funding required will be reduced accordingly.

<sup>2</sup> Funds reserved for equipment replacement are not encumbered based on normal accounting practices; however, they are allocated for future equipment replacement purchases.

<sup>3</sup> Funds reserved for capital projects are not encumbered based on normal accounting practices; however, they are allocated for future capital projects.

# Fund 113 McLean Community Center

---

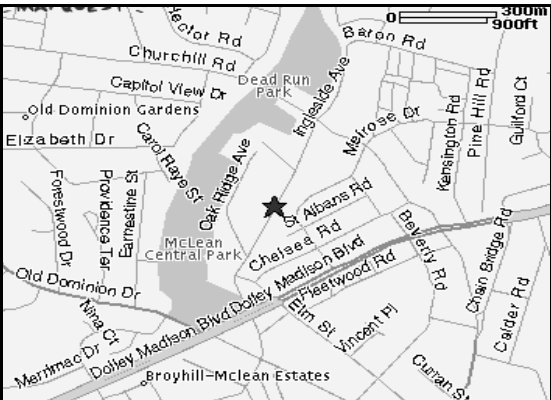
## FY 2008 Summary of Capital Projects

**Fund: 113 McLean Community Center**

<b>Project #</b>	<b>Description</b>	<b>Total Project Estimate</b>	<b>FY 2006 Actual Expenditures</b>	<b>FY 2007 Revised Budget</b>	<b>FY 2008 Advertised Budget Plan</b>	<b>FY 2008 Adopted Budget Plan</b>
	McLean Community Center					
003601	Improvements	\$2,367,834	\$333,831.53	\$900,146.44	\$199,800	\$199,800
<b>Total</b>		<b>\$2,367,834</b>	<b>\$333,831.53</b>	<b>\$900,146.44</b>	<b>\$199,800</b>	<b>\$199,800</b>



# Fund 113 McLean Community Center

<b>003601</b>	<b>McLean Community Center Improvements</b>	
---------------	---	--

1234 Ingleside Avenue  
1440 Old Chain Bridge Road

Dranesville

**Description and Justification:** Project 003601: Center improvements funded through this project in prior years included parking lot expansion, carpet purchase and installation, landscaping, Heating Ventilation and Air Conditioning (HVAC) modifications, a feasibility study to expand the facility and for the McLean Project for the Arts (MPA) renovation project. FY 2008 provides for the replacement of wood window frames, theatre carpet, theatre seat upholstery, theatre hardware and theatre sound system design and engineering equipment.

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	130,095	63,003	0	67,092	0	0	0
Construction	2,210,119	843,432	333,832	833,055	199,800	199,800	0
Other	27,620	27,620	0	0	0	0	0
<b>Total</b>	<b>\$2,367,834</b>	<b>\$934,056</b>	<b>\$333,832</b>	<b>\$900,146</b>	<b>\$199,800</b>	<b>\$199,800</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$199,800	\$199,800

**Operating Budget Impact:**

This project will have no measurable impact on the operating budget.

# Fund 115

## Burgundy Village Community Center

### Mission

To provide and maintain a facility for the citizens of the Burgundy Village district so they may have an opportunity to plan, organize, and implement recreational, social and civic activities.


### Focus

Fund 115, Burgundy Village Community Center, was established in 1970, along with a special tax district, to finance the operations and maintenance of the Burgundy Village Community Center for use by residents of the Burgundy Community. Residents of this district currently pay an additional \$0.02 per \$100 of assessed value on their real estate taxes to fund the Center. The subdivisions of Burgundy Village, Somerville Hill, and Burgundy Manor are included in the special tax district. Funding for Center operations and maintenance is derived from the tax district receipts, interest on Center funds invested by the County, and facility rentals. Increased revenues in recent years have been primarily due to increases in residential assessments based on current real estate market activity.

The Burgundy Village Community Center is used for meetings, public service affairs, and private parties. Residents of the Burgundy Community rent the facility for \$35 per event and non-residents are charged \$200 per event. There is no charge for community activities or meetings such as the Burgundy Civic Association, Neighborhood Watch, and community events sponsored by the Operations Board.

The Center is currently governed by a five-member Operations Board elected by the Burgundy Village Community residents.

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Burgundy Community residents used the center 16 times in FY 2006 for activities, events, and meetings that contributed to the community's cohesiveness and spoke to the usefulness of the facility for residents of the Village.	<input checked="" type="checkbox"/>	
Renovated for ADA compliance, the Center's entrances and public access areas now provide better accessibility for front and back ramps to include concrete pavers; relocated grills for better accessibility; and constructed rear entrance retaining wall.	<input checked="" type="checkbox"/>	
Installed new exterior lighting on building entrances and public access walkway.	<input checked="" type="checkbox"/>	
Continue to sponsor Community Oktoberfest, ice cream social, and plant exchange.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Replace wall sound panels; obtain consultation on floor cracks, replace boundary fence posts, and upgrade telecommunications equipment.		<input checked="" type="checkbox"/>
Implement marketing strategies to utilize no-charge announcements offered by various public media.		<input checked="" type="checkbox"/>

# Fund 115

## Burgundy Village Community Center

### Budget and Staff Resources

Agency Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	0/0	0/0	0/0	0/0	0/0
Expenditures:					
Personnel Services	\$13,735	\$18,164	\$18,164	\$19,130	\$19,130
Operating Expenses	24,793	25,646	25,646	25,646	25,646
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$38,528</b>	<b>\$43,810</b>	<b>\$43,810</b>	<b>\$44,776</b>	<b>\$44,776</b>

### FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- ◆ **Employee Compensation** **\$966**  
An increase of \$966 is associated with salary adjustments necessary to support the County's compensation program.

### Board of Supervisors' Adjustments

The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:

- ◆ The Board of Supervisors made no adjustments to this fund.

### Changes to FY 2007 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:

- ◆ There have been no revisions to this fund since the approval of the FY 2007 Adopted Budget Plan.

The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:

- ◆ **Third Quarter Adjustments** **\$0**  
As part of the FY 2007 Third Quarter Review, there are no changes to expenditures; however, FY 2007 revenues are increased \$11,797 due to revised tax and interest revenue estimates based on actual tax assessment data and year-to-date collection data.

# Fund 115

## Burgundy Village Community Center

### Key Performance Measures

#### Objectives

- ◆ To increase community center rentals by 15.0 percent, from 220 estimated in FY 2007 to 253 in FY 2008, in order to create a focal point in the community.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Rentals	265	186	212 / 176	220	253
<b>Efficiency:</b>					
Cost per rental (1)	\$15.93	\$15.84	\$17.81 / \$27.08	\$29.74	\$30.29
<b>Service Quality:</b>					
Percent of users satisfied with the use of the facility	92%	84%	90% / 96%	92%	92%
<b>Outcome:</b>					
Percent change in facility use to create a community focal point	2.7%	(29.8%)	14.0% / (5.4%)	25.0%	15.0%

(1) The methodology to calculate the cost per rental was revised to include operating costs less one time expenditures offset by rental revenue. Prior to the FY 2006 Actual, the calculation included interest revenue in the determination of the cost per rental.

### Performance Measurement Results

In FY 2006, actual rentals were lower than prior years due to lower than anticipated scheduled weekly events. The Center's cost per rental increased due primarily to a change in methodology to remove interest revenue from the determination of cost per rental. The customer satisfaction survey indicates continued satisfaction with the facility and meeting availability for civic and social activities including the community Oktoberfest, ice cream social, and plant exchange. It should be noted that the one time repair and maintenance renovation costs were not included in the calculation of the cost per rental to ensure a consistent methodology in calculating the cost or profit associated with Community Center rentals, allowing the efficiency measure to reflect comparable data from year to year. FY 2007 and FY 2008 rentals are projected to increase as the Center has a newly scheduled weekly rental program and the center will continue its advertising campaign to attract potential renters for the Center.

# Fund 115

## Burgundy Village Community Center

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

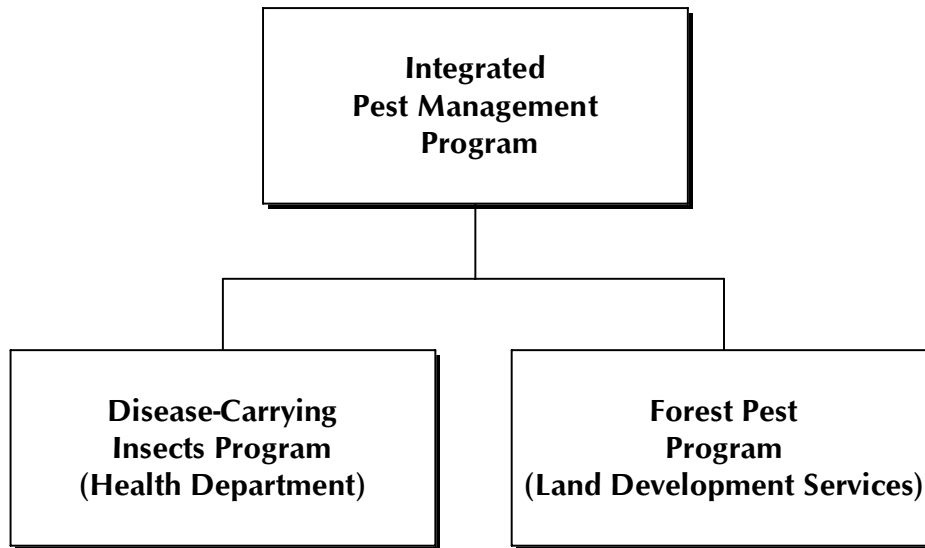
Fund 115, Burgundy Village Community Center

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$126,809</b>	<b>\$119,504</b>	<b>\$133,489</b>	<b>\$133,971</b>	<b>\$145,768</b>
Revenue:					
Taxes	\$20,484	\$18,976	\$27,353	\$27,353	\$27,353
Interest	5,869	2,580	6,000	6,000	6,000
Rent	18,855	22,736	22,736	22,736	22,736
Total Revenue	\$45,208	\$44,292	\$56,089	\$56,089	\$56,089
<b>Total Available</b>	<b>\$172,017</b>	<b>\$163,796</b>	<b>\$189,578</b>	<b>\$190,060</b>	<b>\$201,857</b>
Expenditures:					
Personnel Services	\$13,735	\$18,164	\$18,164	\$19,130	\$19,130
Operating Expenses	24,793	25,646	25,646	25,646	25,646
Total Expenditures	\$38,528	\$43,810	\$43,810	\$44,776	\$44,776
<b>Total Disbursements</b>	<b>\$38,528</b>	<b>\$43,810</b>	<b>\$43,810</b>	<b>\$44,776</b>	<b>\$44,776</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$133,489</b>	<b>\$119,986</b>	<b>\$145,768</b>	<b>\$145,284</b>	<b>\$157,081</b>
<b>Tax Rate per \$100 of Assessed Value</b>	<b>\$0.02</b>	<b>\$0.02</b>	<b>\$0.02</b>	<b>\$0.02</b>	<b>\$0.02</b>

<sup>1</sup> The Burgundy Village Community Center maintains fund balances at adequate levels relative to projected operation and maintenance requirements. These costs change annually; therefore, funding is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 116

## Integrated Pest Management Program



### Mission

To suppress forest pest infestation and insect transmitted human disease throughout the County through surveillance, pest and insect control, and public information and education, so that zero percent of the County tree cover is defoliated and human morbidity and mortality are minimized while protecting the environment.

### Focus

Fund 116, Integrated Pest Management Program, includes two separate programs – the Forest Pest Program managed by Land Development Services (Department of Public Works and Environmental Services) and the Disease-Carrying Insects Program managed by the Health Department. The Forest Pest Program currently focuses on preventing the spread of gypsy moth caterpillars, cankerworms, and emerald ash borers in the County. The Disease-Carrying Insects Program focuses on controlling the spread of the West Nile virus and Lyme disease, as the prevention of epidemics and the spread of disease is one of the core functions of the Health Department.

A countywide tax levy financially supports Fund 116 activities and this levy is subject to change annually due to funding requirements based on the level of infestation. Since FY 2001, the Board of Supervisors-approved tax rate has been \$0.001 per \$100 assessed value and has provided support for both the Forest Pest and the Disease-Carrying Insects Programs. In FY 2008, the same tax rate, along with the existing fund balance, will continue to support both programs.

### THINKING STRATEGICALLY

Strategic issues for the department include:

- Coordinating inter-jurisdictional and multi-agency activities to maximize program results;
- Preventing and/or minimizing the occurrence of West Nile virus cases through surveillance, management, public education activities and inter-jurisdictional cooperation ; and
- Preventing defoliation from forest pests while minimizing any resulting environmental impacts.

# Fund 116

## Integrated Pest Management Program

---

### **Forest Pest Program**

The Forest Pest Program is a cooperative program with the United States Department of Agriculture (USDA) Forest Service and the Virginia Department of Agriculture and Consumer Services (VDACS). VDACS maintains a list of insects that are eligible for control by this Program. Currently, three insects are listed – the gypsy moth, the cankerworm, and the emerald ash borer. The emerald ash borer was added to the list in 2003, following the emergence of this pest in Virginia. The cooperative program investigates tree damage due to forest pests by conducting annual insect monitoring surveys. The surveys check egg masses and larval densities, have an approximate 20 foot radius, are conducted every 2,000 feet throughout the County and are Forest Service approved. Forested areas with high gypsy moth and cankerworm populations are identified for possible treatment the following spring. The proposed treatment plan and resource requirements for those pests are submitted annually to the Board of Supervisors for approval in February; the County may also be eligible for reimbursement up to \$75,000 for aerial treatment costs from the federal government assuming funding. Treatment is conducted in late April through early May before the gypsy moth and cankerworm can damage trees. Throughout the year, staff conducts public hearings, displays information at fairs and exhibits, and distributes brochures, educating Fairfax County communities about pest suppression methods and measures that they may take to alleviate potential forest pest population infestations.

The emergence of the emerald ash borer in Fairfax County was identified by VDACS in late 2003. In an effort to ensure that the insects did not spread any further, guidance was given by the USDA Animal Plant Health Inspection Service (APHIS) regarding eradication. Eradication efforts took place in spring 2004 before the adult borers emerged. Those efforts were coordinated among Fairfax County Forest Pest program staff, APHIS, and VDACS; and, federal funding for eradication efforts was provided to the State. Forest Pest program staff continued to assist in eradication efforts through monitoring and surveying of the treated area; however, County financial assistance in these efforts is not expected to have a significant impact on Fund 116 due to the relatively low emerald ash borer populations found in monitoring years 2005 and 2006 and potential financial assistance from the Commonwealth of Virginia.

It is noted that the size of pest populations for gypsy moths and cankerworms is cyclical. Populations will be high for a period of years, and then drop for a period, only to rise again. For example, in the early to mid 1990s, annual treatment requirements for the gypsy moth fluctuated from 3,000 to 45,000 acres. Gypsy moth populations have moderated in recent years, with 1,800 acres treated in FY 2001, 5,500 acres in FY 2002, 2,100 acres in FY 2003, no treatment was necessary in FY 2004, 150 acres were treated in FY 2005 and 500 acres were treated in FY 2006. Based on field surveys conducted in the fall of 2005, staff estimates that 4,200 acres will require treatment in FY 2007. Cankerworm populations have also moderated, with 250 acres treated for cankerworm infestation in FY 2001, 300 acres in FY 2002 and 1,400 acres in FY 2003. Treatment was not necessary in FY 2004, FY 2005, and FY 2006 and does not appear to be necessary in FY 2007. The proposed FY 2008 budget plan provides sufficient capacity to treat 2,500 acres of gypsy moths and 2,500 acres for cankerworms, should the egg mass surveys conducted between August and January of that fiscal year indicate the need. Prior to treating, the confirmed number of acres requiring treatment will be presented to the Board of Supervisors for approval.

### **Disease-Carrying Insects Program**

The West Nile virus (WNV) is transmitted from birds to humans through the bite of infected mosquitoes, and it continues to be a public health concern. The first sign of the virus in Fairfax County was in 2000 when a positive bird was detected, and subsequently it has been found in mosquitoes, horses, and humans. To date, there have been 17 human cases detected in the County (13 in FY 2003, three in FY 2004, one in FY 2005 and zero in FY 2006), with two fatalities, one occurring in FY 2003 and one in FY 2005.

In order to address the presence of emerging diseases, the County established a multi-agency mosquito surveillance and management committee and the Health Department secured contract services in 2002 to carry out specialized activities in avian (bird) and mosquito surveillance and mosquito control. In FY 2003, the County hired a medical entomologist to further develop and guide the WNV program. Currently, the program consists of three major components: surveillance, control, and outreach and education. Inter-jurisdictional cooperation is also a key component of the WNV program, allowing for coordination of surveillance and management activities with surrounding jurisdictions and on public lands.

# Fund 116

## Integrated Pest Management Program


In the 2004 WNV season (May to October), avian and mosquito surveillance activities were performed by County staff in lieu of contracted services. However, contracted services were retained for the more labor-intensive preemptive control activities that require a significant fleet of vehicles and specialized equipment. The County continues to proactively treat the stormwater catch basins in an effort to reduce the populations of mosquitoes that transmit WNV. Catch basins are treated in multiple six-week cycles from May through October. Treatment cycles totaling 115,000 catch basins are projected to ensure the aggressive suppression of the disease. Weather conditions, primarily rainfall, are the principal factors that determine the number of catch basins that will be treated any given year. Inspection and larviciding activities are carried out in targeted areas of the County identified as significant mosquito breeding areas. A comprehensive larval surveillance program was carried out in FY 2005 and FY 2006 to evaluate the actual extent of breeding sites in the County. The cost per capita reflects the combined funding for West Nile virus activities provided under the Health Department (General Fund) and Fund 116, Integrated Pest Management Program.

As WNV is an emerging disease in the County, the response to the virus is relatively new and will be adjusted as time progresses. This has already been demonstrated by the adjustment of the timing of catch basin treatment cycles and larval surveillance program. Program activities will continue to be modified in order to better conform to new information and data as it becomes available, allowing the WNV program to have a more focused approach to managing WNV in the County.

The outreach and education component of the WNV program is aimed at increasing residents' awareness of actions that can be taken for self protection and reduction of potential mosquito breeding areas on private property. The program continues to produce and distribute outreach material in English, Chinese, Farsi, Korean, Spanish, Urdu and Vietnamese. In FY 2006, the program produced and printed a second 18-month calendar with complementary captions, facts, figures, important dates, and helpful reminders of things for readers to do around the home to manage mosquitoes and ticks and protect residents from mosquito and tick-borne diseases. General facts, local figures and brief descriptions of the County's efforts were included to educate the public about basic mosquito biology and inform them specifically about mosquitoes and West Nile virus in Fairfax County. The telephone number, Web site, and e-mail address for the Disease Carrying Insects Program were included on every page of the calendar.




A pilot tick surveillance program was added to the Disease Carrying Insects Program in FY 2005 and a more extensive surveillance program was implemented in FY 2006. The program operates in cooperation with the Virginia Department of Health. The objective is to understand the magnitude of tick-borne disease in the County and define the areas of greatest risk. The program involves the collection and identification of tick species in the County to determine their distribution and infection rate with Lyme disease, as well as an outreach and education component aimed at increasing public awareness of actions that can be taken for self protection.

### **New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision**

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
The Health Department will continue to closely monitor a comprehensive in-house mosquito surveillance program, serving as the first indicator for the presence of the West Nile virus, its distribution throughout the County, the mosquito species involved in transmission, as well as the magnitude of infection rate of these mosquitoes.	☑	☑



## Fund 116 Integrated Pest Management Program

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
In cooperation with the Virginia Department of Health, a tick surveillance program will be continued to understand the magnitude of tick-borne disease in the County and define the areas of greatest risk. The program began as a pilot in FY 2005 and involves the identification and distribution of tick species in the County, and seeks to improve the level of community understanding for how Lyme disease is transmitted to residents of the County.	☑	☑
 <b>Building Livable Spaces</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Continue to enhance the protection of forest cover in residential, public and urban environments of Fairfax County by continuing to eliminate dead trees and monitoring pests that contribute to forest infestation and safety. A healthy forest complex, in new and old neighborhoods, is critical in maintaining a quality of life that Fairfax County residents desire.	☑	☑
 <b>Practicing Environmental Stewardship</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Continue to utilize Integrated Pest Management (IPM) techniques for gypsy moth, emerald ash borer, and cankerworm control. IPM ensures that pesticide use is minimized and that residents are educated about alternative control options. Forest Pest Program staff monitors pest populations and determines the level of aerial pesticide application necessary, eliminating the need for individual homeowners to spray. The impact is that less spray material is delivered to an area because it is done in a controlled manner.	☑	☑
 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Continue to update and distribute an 18-month calendar that has proved successful as an outreach tool to educate the public about basic mosquito biology and provide specific information about mosquitoes and West Nile virus in the County.	☑	☑
Continue to enhance outreach campaign by conducting public meetings, promoting educational activities, and distributing materials on the Forest Pest and Disease Carrying Insects (DCI) programs. Public meetings help ensure that residents are aware of County treatment activities and that they have ample opportunity to provide input into the planning process. Activities involve interactive web pages, fair exhibits, and meetings tailored to citizens' informational needs. Educational materials for Forest Pest and DCI will be distributed in English and Spanish and will be disseminated through news releases, interviews, mailings, and public service announcements via several media outlets. In addition, DCI materials will be distributed in Chinese, Farsi, Korean, Urdu and Vietnamese.	☑	☑

# Fund 116

## Integrated Pest Management Program

### Budget and Staff Resources

Agency Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	10/ 10	10/ 10	10/ 10	10/ 10	10/ 10
Expenditures:					
Personnel Services	\$665,138	\$753,227	\$828,947	\$836,351	\$836,351
Operating Expenses	906,145	1,746,105	1,869,078	1,707,847	1,707,847
Capital Equipment	11,969	0	0	0	0
<b>Total Expenditures</b>	<b>\$1,583,252</b>	<b>\$2,499,332</b>	<b>\$2,698,025</b>	<b>\$2,544,198</b>	<b>\$2,544,198</b>

Summary by Program					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Forest Pest Program</b>					
Authorized Positions/Staff Years					
Regular	7/ 7	7/ 7	7/ 7	7/ 7	7/ 7
<b>Expenditures</b>	<b>\$554,838</b>	<b>\$976,159</b>	<b>\$976,159</b>	<b>\$1,005,952</b>	<b>\$1,005,952</b>
<b>Disease-Carrying Insects Program</b>					
Authorized Positions/Staff Years					
Regular	3/ 3	3/ 3	3/ 3	3/ 3	3/ 3
<b>Expenditures</b>	<b>\$1,028,414</b>	<b>\$1,523,173</b>	<b>\$1,721,866</b>	<b>\$1,538,246</b>	<b>\$1,538,246</b>

Position Summary	
<u><b>FOREST PEST PROGRAM</b></u> 1 Urban Forester III 1 Urban Forester II 3 Urban Foresters I 1 Information Technology Technician III 1 Administrative Assistant II	<u><b>DISEASE-CARRYING INSECTS PROGRAM</b></u> 1 Environmental Health Supervisor 2 Environmental Health Specialists II
<b>TOTAL POSITIONS</b>	
<b>10 Positions / 10.0 Staff Years</b>	

### FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- ◆ **Employee Compensation** **\$43,124**  
 An increase of \$43,124 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program.
- ◆ **Intergovernmental Charges** **\$1,742**  
 An increase of \$1,742 for Department of Vehicle Services charges is based on anticipated charges for fuel, vehicle replacement and maintenance costs.
- ◆ **Carryover Adjustments** **(\$198,693)**  
 A decrease of \$198,693 is due to the carryover of one-time Operating Expenses as part of the FY 2006 Carryover Review.

# Fund 116

## Integrated Pest Management Program

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Changes to FY 2007 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ **Carryover Adjustments** **\$198,693**  
As part of the FY 2006 Carryover Review, the Board of Supervisors approved encumbered funding of \$198,693 in Operating Expenses for arborvirus prevention and program supplies which had been ordered but not yet received.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Key Performance Measures

#### Objectives

- ◆ To control the infestation of gypsy moths, cankerworms, and emerald ash borers through detection and abatement programs so that zero percent of County tree cover is defoliated in a given year.
- ◆ To suppress the transmission of West Nile virus from infected mosquitoes to the human population, holding the number of human infections to three, which is the same number reported in FY 2004.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Gypsy moth/cankerworm field surveys completed annually in areas known or suspected to be infested	3,200	3,200	3,200 / 3,200	4,000	4,000
Mosquito larvicide treatments of catch basins to control West Nile virus	153,623	92,920	105,000 / 113,117	125,000	115,000
<b>Efficiency:</b>					
Gypsy moth/cankerworm field surveys conducted per staff	800	800	800 / 800	1,000	1,000
West Nile virus program cost per capita (1)	\$1.23	\$0.88	\$1.58 / \$1.05	\$1.10	\$1.12

# Fund 116

## Integrated Pest Management Program

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Service Quality:</b>					
Percent of County households in gypsy moth and cankerworm treatment areas notified of abatement efforts	100%	100%	100% / 100%	100%	100%
Percent of targeted catch basin areas treated with mosquito larvicide within the scheduled timeframe	100%	100%	100% / 100%	100%	100%
<b>Outcome:</b>					
Percent of County tree defoliation resulting from gypsy moth and cankerworm infestation	0%	0%	0% / 0%	0%	0%
Confirmed human cases of West Nile virus in Fairfax County, Fairfax City and Falls Church City as reported by VDH (2)	3	1	5 / 0	3	3

(1) Cost per capita in FY 2004, FY 2005, and FY 2006 was calculated by dividing the total WNV program budget by the service area population. Beginning in FY 2007, Cost per capita will be calculated based on estimated expenditures divided by the service area population.

(2) VDH = Virginia Department of Health

### Performance Management Results

**Forest Pest Program:** Staff surveys for caterpillars and egg masses conducted in mid-summer and early fall of 2005, indicated that gypsy moth populations were increasing and some aerial treatment was necessary. To adequately address this increase, aerial treatment for the gypsy moth was 300 acres in the spring of FY 2006. Surveys for the cankerworm completed this past winter indicated that no treatment was necessary during the spring. Defoliation surveys for both insects conducted in the summer of 2006 indicated that there was no defoliation in Fairfax County during this timeframe.

**Disease-Carrying Insects (DCI) Program:** The goal of the DCI Program in FY 2008 is to continue to hold the number of human cases of West Nile virus (WNV) as reported by the Virginia Department of Health to no more than three cases, the same number reported in FY 2004.

WNV program costs are based on the number and size of treatment rounds in a given year, as well as education, outreach, and surveillance activities carried out in-house. Treatment rounds even though dependent on weather conditions remain relatively constant throughout the years, maintaining a relatively stable program cost. The total DCI program cost per capita was \$1.05 in FY 2006. This was lower than the target of \$1.58 per capita. Cost per capita in future years may increase depending on environmental factors, insecticide treatments resulting from larval inspections and surveillance activities, as well as follow-up studies for the evaluation of the outreach program.

The pilot tick surveillance program initiated in late FY 2005 was expanded in FY 2006 in cooperation with the Virginia Department of Health. The objective of the pilot program is to understand the magnitude of tick-borne disease in the County and define the regions of greatest risk. Surveillance in FY 2006 indicated that, of the ticks collected, 65 percent are the lone star tick, 5 percent are the dog tick and 30 percent are deer ticks. Of the 313 deer ticks that were tested, 8.3 percent were found to be infected with *Borrelia burgdorferi*, the bacterium that causes Lyme disease. The increased testing of ticks as the program expands is also expected to impact the cost per capita in future years.

# Fund 116

## Integrated Pest Management Program

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 116, Integrated Pest Management Program

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	\$2,218,928	\$1,137,014	\$2,570,650	\$1,954,953	\$1,954,953
Revenue:					
General Property Taxes	\$1,774,634	\$2,051,438	\$2,051,438	\$2,161,158	\$2,161,158
Interest on Investments	117,539	30,890	30,890	129,587	129,587
State Reimbursement	42,801	0	0	0	0
Total Revenue	\$1,934,974	\$2,082,328	\$2,082,328	\$2,290,745	\$2,290,745
<b>Total Available</b>	<b>\$4,153,902</b>	<b>\$3,219,342</b>	<b>\$4,652,978</b>	<b>\$4,245,698</b>	<b>\$4,245,698</b>
Expenditures:					
Forest Pest Program	\$554,838	\$976,159	\$976,159	\$1,005,952	\$1,005,952
Disease-Carrying Insects Program	1,028,414	1,523,173	1,721,866	1,538,246	1,538,246
Total Expenditures	\$1,583,252	\$2,499,332	\$2,698,025	\$2,544,198	\$2,544,198
<b>Total Disbursements</b>	<b>\$1,583,252</b>	<b>\$2,499,332</b>	<b>\$2,698,025</b>	<b>\$2,544,198</b>	<b>\$2,544,198</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$2,570,650</b>	<b>\$720,010</b>	<b>\$1,954,953</b>	<b>\$1,701,500</b>	<b>\$1,701,500</b>
<b>Tax Rate Per \$100 of Assessed Value</b>	<b>\$0.001</b>	<b>\$0.001</b>	<b>\$0.001</b>	<b>\$0.001</b>	<b>\$0.001</b>

<sup>1</sup> Due to the cyclical nature of pest populations, the treatment requirements supported by this fund may fluctuate from year to year. Therefore, Ending Balances may also fluctuate depending on the level of treatment necessary to suppress gypsy moth, cankerworm, emerald ash borer or WNV-carrying mosquito populations in a given year.

# Fund 118

## Consolidated Community Funding Pool

### Mission

To provide a pool of funds to be awarded on a competitive basis for human service programs offered by community-based agencies. The Department of Systems Management for Human Services (DSMHS) and the Department of Administration for Human Services (DAHS) have oversight responsibility for this funding pool.

### Focus

Continued efforts have been made to streamline the funding process for both County and community-based agencies. FY 2008 will be the ninth year of a consolidated process for setting priorities and awarding funds from both the Consolidated Community Funding Pool (CCFP) and Community Development Block Grant (CDBG) processes.

Prior to FY 2000, the CCFP grant process and the CDBG process were similar activities that operated under different time frames, with separate application requirements and different evaluation criteria. With the December 1997 approval of the Board of Supervisors, these two processes were merged under the title of Consolidated Community Funding Pool. The CCFP is funded from federal CDBG funds for Targeted Public Services and Affordable Housing; federal Community Services Block Grant (CSBG) funds; and local Fairfax County General Funds. Although the process for setting priorities and awarding funds has been consolidated, Fund 118 contains only the local Fairfax County General Fund and CSBG portion of the funds. The federal CDBG funds remain in Fund 142, Community Development Block Grant, for grant accounting purposes. It should also be noted that the CSBG funding is not detailed separately from the General Fund Transfer. In FY 2008, these funding sources, along with appropriation of the fund balance, will provide \$10,759,999 to community organizations. A breakdown of this funding is shown in the following table:

Funding Source	FY 2008 Adopted Budget
General Fund Transfer (includes estimated CSBG revenue to General Fund)	\$8,720,769
CDBG (shown in Fund 142, CDBG) <sup>1</sup>	\$2,037,815
Fund Balance	\$1,415
<b>Total CCFP</b>	<b>\$10,759,999</b>

<sup>1</sup> The Fund 142, CDBG award and allocation of funding will be made as part of the *FY 2007 Carryover Review*; however, based on the anticipated allocation for CCFP as of April 30, 2007, an amount of \$2,037,815 is shown here.

FY 2008 Initiatives will include:

- ◆ Continue utilization of the two-year contract awards cycle for agencies receiving funds through the CCFP.
- ◆ Provide ongoing technical assistance and contract management oversight and support to nonprofit recipients of CCFP funds.
- ◆ Promote approaches which build community capacity and leadership and the involvement of residents and, where feasible, the population being served in the targeted communities.
- ◆ Review documented service needs and demographic trends and continue to gather relevant information from public meetings, reports and studies, and data from County and nonprofit human service agencies.

## Fund 118

### Consolidated Community Funding Pool

The Board of Supervisors approved the Consolidated Community Funding Advisory Committee's (CCFAC) FY 2007/FY 2008 recommended priorities on July 25, 2005. FY 2008 is the second year of the current two-year funding cycle. The CCFAC has organized the FY 2007/FY 2008 funding priorities according to four areas, and adopted corresponding goal statements. The CCFAC also recommended, and the Board approved, target percentage ranges for each priority area for FY 2007/FY 2008, which are intended to be used as guidelines for applicants and for the citizen Selection Advisory Committee.

Priority Area	Goal	Target
Self-Sufficiency	Families and individuals, including seniors and persons with disabilities, are healthy, stable and independent.	41 – 49%
Affordable Housing	Families and individuals, including seniors and persons with disabilities, have a home.	25 – 35%
Youth	Youth have knowledge, skills and abilities to make safe responsible decisions.	11 – 19%
Basic Needs	Families and individuals, including seniors and persons with disabilities, meet their basic needs.	7 – 13%

A Request for Proposal (RFP) was issued in the fall of 2005, utilizing these funding criteria as approved by the Board of Supervisors. Funds are awarded for a two-year period on a competitive basis after a citizen Selection Advisory Committee has reviewed responses from all eligible community organizations to the RFP. The citizen Selection Advisory Committee recommended two-year funding awards to the Board of Supervisors on April 24, 2006. These awards were approved by the Board of Supervisors on May 1, 2006.

The Department of Systems Management for Human Services and the Department of Administration for Human Services have administrative oversight responsibility for the CCFP. Together with the Fairfax County Department of Housing and Community Development, the Department of Family Services and the Department of Community and Recreation Services, they are responsible for planning, implementation and oversight of all facets of the CCFP process.

In FY 1997, the Board of Supervisors approved the development and the implementation of a competitive funding process to fund services best provided by community-based agencies and organizations, formerly funded through a contribution or through a contract with an individual County agency. In accordance with the Board's direction, this process was operational in FY 1998 and was guided by the following goals:

- ◆ Provide support for services that are an integral part of the County's vision and strategic plan for human services;
- ◆ Serve as a catalyst to community-based agencies, both large and small, to provide services and leverage resources;
- ◆ Strengthen the community's capacity to provide human services to individuals and families in need through effective and efficient use of resources; and
- ◆ Help build public/private partnerships and improve coordination, especially within the human services regions of the County.

# Fund 118

## Consolidated Community Funding Pool

Fund 118 was established in FY 1998 to provide a budget mechanism for this funding process. In FY 2000, CDBG funding for community-based organizations was incorporated to form the CCFP.

The CCFP process reflects significant strides to improve services to County residents and to usher in a new era of strengthened relations between the County and community private, nonprofit organizations. First, all programs funded through this process are required to develop and track program outcome measures. To aid agencies in meeting this requirement, the County (in partnership with the Fairfax-Falls Church United Way) has provided several performance measurement training opportunities for staff and volunteers from all interested community-based agencies. Second, the criteria used to evaluate the proposals explicitly encourage agencies to leverage County funding through strategies such as cash match from other non-County sources, in-kind services from volunteers, or contributions from the business community and others. Third, the criteria encourage agencies to develop approaches which build community capacity and involve residents and the target population in the neighborhoods being served. Fourth, the County has provided a nonprofit organizational development initiative to strengthen current and potential CCFP applicant organizations.

On July 26, 1999, the Board of Supervisors approved the CCFAC recommendation to change from one-year contract awards to two-year contract awards for agencies receiving funds through the Consolidated Community Funding Pool. The CCFAC evaluated the two-year award approach. This review included an extensive series of focus groups with nonprofit community-based organizations, both funded organizations and organizations that did not receive CCFP funding for programs they operated. These organizations strongly supported the two-year award cycle initiated in FY 2001/FY 2002. Based on this review, the CCFAC recommended, and the Board of Supervisors approved, the continuation of the two-year funding cycle in FY 2003/FY 2004 and again for FY 2005/FY 2006. The two-year funding cycle is continued again for FY 2007/FY 2008.

A major responsibility of the CCFAC is to recommend funding priorities for the Consolidated Community Funding Pool. The CCFAC maintains an ongoing process for the review and analysis of both data and community input that provides the information on which funding priority allocations are based. Community input processes include a variety of citizen and provider input activities conducted throughout the year around the County. The data that the CCFAC considers in setting funding priorities include County human services agency service delivery and demand data, general demographic and economic data and various assessment studies and other analyses conducted by the County government and others. In addition, the CCFAC also draws on the data provided by CCFP providers as part of their contract reporting process. Finally, the CCFAC publishes and broadly disseminates a proposed set of funding priorities and conducts a public hearing on the proposed priorities for the allocation of CCFP funds. Subsequent to the receipt and review of public comments, the CCFAC finalizes the funding priorities and forwards them to the Board of Supervisors for action.

### Budget and Staff Resources

Agency Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Expenditures:					
Operating Expenses	\$7,684,493	\$8,324,073	\$8,371,801	\$8,722,184	\$8,722,184
<b>Total Expenditures</b>	<b>\$7,684,493</b>	<b>\$8,324,073</b>	<b>\$8,371,801</b>	<b>\$8,722,184</b>	<b>\$8,722,184</b>



# Fund 118

## Consolidated Community Funding Pool

---

### FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- ◆ **Performance and Leverage Requirements** **\$398,111**  
An increase of \$398,111 is comprised of a \$396,696 increase, or 5 percent, in the General Fund Transfer and an appropriation of \$1,415 from fund balance, associated with performance and leverage requirements for nonprofit organizations, and provides additional funding to community organizations to meet human service needs in the County for the second year of the two-year funding cycle.
  
- ◆ **Carryover Adjustments** **(\$47,728)**  
A decrease of \$47,728 in Operating Expenses is due to carryover of funds to complete and settle all FY 2006 Consolidated Community Funding Pool (CCFP) contracts for 12 projects.

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Changes to FY 2007 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:

- ◆ **Carryover Adjustments** **\$47,728**  
As part of the FY 2006 Carryover Review, \$47,728 was added due to encumbered carryover. Encumbrances are required to be carried over to complete and settle all FY 2006 Consolidated Community Funding Pool (CCFP) contracts for 12 projects.

The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:

- ◆ The Board of Supervisors made no adjustments to this fund.

### Projected Allocation

The FY 2008 Adopted Budget Plan shows the funding allocations for Fund 118, Consolidated Community Funding Pool and the funding distribution for the Community Development Block Grant. The following chart summarizes the projected FY 2008 funding awards (the second year of a new two-year cycle) from the Consolidated Community Funding Pool as recommended by the CCFP Citizen Selection Advisory Committee and as approved by the Board of Supervisors on May 1, 2006. It should be noted that Fund 142, CDBG, amounts are based on the federal FY 2007 CDBG allocations from the United States Department of Housing and Urban Development (HUD), and reflect a reduction of \$4,477 from the estimated CDBG funding amount shown in the FY 2008 Advertised Budget Plan. The CDBG funding was approved by the Board of Supervisors as part of the Consolidated Plan One-Year Action Plan for FY 2008 pending approval of the final HUD award.

## Fund 118

### Consolidated Community Funding Pool

Organization	Project	Description	Fund 118 Award	Fund 142 Award
ACE Foundation	Education for Independent	Workforce development program for low-income single parents, single pregnant women and displaced homemakers to attain self-sufficiency.	\$40,000	
African American Adoptions, Inc.	Providing Recruitment & Supportive Services for Youth Adoptions	Recruitment and supportive services for special needs children eligible for adoption.	\$100,000	
Alliance for the Physically Disabled (APD)	APD Housing Administration	Housing with personal assistance services to care for low-income adults with severe physical disabilities.	\$50,000	
Alternative House	Culmore Safe Youth Project	Tutoring, computer training, individual and group counseling and recreational activities to at-risk youth.	\$50,900	
Alternative House	Annandale Safe Youth Project	Safe activities for youth including tutoring, computer training, recreational opportunities, substance abuse prevention groups, and counseling.	\$62,282	
Alternative House	Culmore Youth Outreach Project	Counseling, homework assistance, supervised recreation, and job training services to at-risk youth.	\$81,292	
Annandale Christian Community for Action (ACCA)	Family Emergency Assistance	Emergency financial assistance for rent, security deposits, utilities, medical services and other non-food essentials.	\$40,000	
ACCA	Food/Nutrition/Hygiene	Emergency food and household needs to low-income individuals and families.	\$20,000	
Beth El House	Beth El House	Mental health, health and social services for mothers and children in transitional housing.	\$15,000	
Big Brothers Big Sisters of the National Capital Area	Hermanos y Hermanas Mayores Latino	Mentoring services for at-risk Latino youth.	\$100,000	
Black Women United For Action	Family Preservation	Mentoring services, life skills education, tutoring, family enrichment and college preparatory assistance.	\$67,065	
Boat People	Asian Youth Empowerment	Provides a safe, adult supervised environment to prevent youth gang recruitment after school.	\$60,000	
Boat People	Victims of Violence, Exploitation, & Trafficking Assistance	Case management services and legal assistance for Vietnamese victims of domestic violence and sexual assault.	\$73,909	

## Fund 118

### Consolidated Community Funding Pool

Organization	Project	Description	Fund 118 Award	Fund 142 Award
Brain Injury Services Inc.	Transitional/ Employment Model for Persons with Brain Injuries	Identification, development and refinement of job skills.	\$20,000	
Business Development Assistance Group	Self Sufficiency through Self-Employment	Assistance and training for those who want to become self-sufficient through business ownership.	\$37,485	
Catholics for Housing, Inc.	Virginia Ely Senior Rental Assistance	Rental assistance to low income seniors.	\$100,250	
Center for Housing Counseling Training	Fairfax Housing Counseling Course 1 & 2	Prevention and intervention services aimed at reducing homelessness.	\$10,200	
Center for Multicultural Human Services (CMHS)	Multicultural Housing Program	Housing, counseling, and emergency rental or mortgage assistance for low-income language minority families.	\$36,600	
CMHS	Community & Family Initiatives	Emergency basic needs assistance, case management and educational assistance.	\$174,017	
CMHS	Multicultural Mental Health Services	Free or reduced-fee mental health and case management services to low-income language minority individuals.	\$143,100	
CMHS	Leadership, Education, Achievement & Diversity	School-based mental health services for at-risk students.	\$255,200	
CMHS	Multicultural Information Referral & Outreach Program	Culturally sensitive mental health services for low-income language minority individuals and families.	\$68,460	
Childhelp USA	Prevention, Intervention, & Treatment of Child Abuse Outreach Initiative	Comprehensive abuse prevention and intervention program.	\$28,000	
Christian Relief Services	Homeless Transitional Housing	Support services to individuals and families in transitional housing.		\$108,000
Clifton Presbyterian Church	Senior/Adult Respite Center	Respite center for frail and disabled individuals who need supervision.	\$15,455	
Community Mediation Services, Inc.	Court Supervised & Other At Risk Youth	Address the needs of youth under the supervision of the Fairfax County Juvenile Court system and youth who attend the alternative learning program.	\$72,500	
Community Preservation & Development Corporation (CPDC)	Buckman Road After School & Support Program	Assist children from low-income families and ESOL students to increase their reading and math skills.	\$106,385	

## Fund 118 Consolidated Community Funding Pool

Organization	Project	Description	Fund 118 Award	Fund 142 Award
CPDC	Buckman Road Career & Skills Program	Office skills training.	\$78,000	
CPDC	Island Walk After School Support	After school program for youth at Island Walk providing literacy and language support.	\$46,991	
Da Vinci's Attic	Facing Forward	Increase self awareness, accountability and connectivity of teens through art.	\$20,000	
ECDC African Community Center	Employment Services for Newcomers	Assist African newcomers secure and maintain employment.	\$42,000	
ECDC Enterprise Development Group	Microenterprise Development	Provide loans to low- and moderate-income persons starting or expand businesses.		\$77,316
Ecumenical Community Helping Others, Inc. (ECHO)	Emergency & Basic Human Needs Assistance	Emergency and basic needs assistance.	\$30,000	
Fairfax Area Christian Emergency & Transitional Service (FACETS)	Family Enrichment Services	Life skills training, employment and counseling supports needed to overcome barriers to self-sufficiency.		\$140,833
FACETS	Homeless Intervention Services	Intervention and support services to individuals and families experiencing homelessness.		\$126,966
Fairfax Court Appointed Special Advocates (CASA)	Meeting the Comprehensive Advocacy Needs of Fairfax County's Abused & Neglected Children	Advocacy and support services for abused and neglected children.	\$186,000	
Fairfax FISH	Immediate Sympathetic Help	Short-term emergency assistance with basic needs for families in crisis.	\$30,000	
Fairfax Law Foundation	Pro Bono Program	Pro bono civil legal services to low-income families and individuals to promote self-sufficiency.	\$50,000	
Falls Church Community Service Council (FCS)	Emergency Assistance & Furniture Assistance	Emergency financial assistance for rent, utilities, medicines, and special needs.	\$56,000	
FCS	Emergency Food	Food delivered to families and individuals in crisis.	\$17,000	
Food & Friends	Home Delivered Food & Nutritional Counseling	Free home delivered meals, groceries and nutritional counseling to individuals suffering from life threatening illnesses.	\$10,200	
Food for Others, Inc.	Food for Others/Fairfax	Emergency food services.	\$135,000	

## Fund 118

### Consolidated Community Funding Pool

Organization	Project	Description	Fund 118 Award	Fund 142 Award
Friends of Guest House, Inc.	Guest House	Transitional residence for female ex-offenders and support services to help transition from prison life.	\$20,000	
Good Shepherd Housing & Family Services, Inc.	Homes for the Working Poor Disabled and Elderly	Emergency assistance, rental and homeless transition services.	\$225,000	
Good Shepherd Housing & Family Services, Inc.	Emergency Services - Keeping Families at Home	Counseling and grants to allow clients in short-term crises to avoid eviction or utility disconnection.		\$45,000
Good Shepherd Housing & Family Services, Inc.	Mt. Vernon Village II - Scattered Site Homes	Affordable housing and supportive services to improve self-sufficiency to families on fixed incomes.		\$652,000
Herndon Free Clinic, Inc.	Screen, Treat, Educate Program (STEP)	Healthcare services to uninsured, low-income individuals in the Reston-Herndon area.	\$35,000	
Herndon-Reston Fish Inc	Herndon- Reston FISH	Referral services and financial assistance.	\$68,000	
Hispanic Committee of Virginia	Promoting Self - Sufficiency & Acculturation	Affordable immigration services, employment services, social services, information and referral, and youth educational programs.	\$289,578	
Hispanic Committee of Virginia	Promoting Community Development & Homeownership	English training for speakers of other languages, citizenship and civic participation, financial literacy and homebuyer counseling.	\$137,000	
Homestretch, Inc.	Aggressive Dynamic Debt Reduction Elimination & Savings Strategies	Financial education to help homeless families become self-sufficient.		\$23,600
Homestretch, Inc.	English as a Second Language (ESL)	ESL instruction for individuals enrolled in the transitional housing program.		\$33,000
Homestretch, Inc.	Transitional Housing	Comprehensive transitional housing services for homeless families.	\$319,155	\$15,845
Housing & Community Services of Northern Virginia	Housing Counseling Case Management & Supportive Services	Housing counseling and case management service to low income individuals and families.	\$190,000	
Infant/Toddler Family Day Care	Family Child Care Provider Training & Workforce Development	Assist emerging low-income immigrants develop the skills needed to become childcare providers.	\$70,000	
Jewish Social Services Agency	Helping Troubled Teens by Strengthening Families	Supportive counseling and educational services to troubled teens and their families.	\$49,000	
Joy of Sports Foundation	Healthy Kids	Sports based educational programming for children, parents and teachers.	\$15,750	

## Fund 118 Consolidated Community Funding Pool

Organization	Project	Description	Fund 118 Award	Fund 142 Award
Just Neighbors Ministry	Legal Services	Immigration-related legal services.	\$68,744	
Korean American Association of Northern Virginia	Self Sufficiency Training for Korean - Americans	Vocational training.	\$63,424	
Korean Community Service Center of Greater Washington	Strengthening Asian Families through Empowerment & Services (SAFE)	Social service, health care, employment, youth and elderly services for Korean families.	\$73,000	
Legal Aid Justice Center	Virginia Justice Center for Farm & Immigrant Workers	Legal service and education to low wage immigrants concerning employment rights.	\$81,900	
Legal Services of Northern Virginia	Legal Aid - Immigrant Law Project	Legal information, outreach, legal advice and representation to immigrants.	\$56,000	
Legal Services of Northern Virginia	Legal Aid - Housing & Employment	Legal services in the areas of housing and employment.	\$158,000	
Legal Services of Northern Virginia	Legal Aid - Families & Consumers	Legal services to low-income families and individuals.	\$407,000	
Legal Services of Northern Virginia	Legal Aid - Asian American Domestic Violence Project	Legal representation to Korean American victims of domestic violence.	\$20,000	
Legal Services of Northern Virginia	Legal Aid -Access to Justice - Route 1 Project	Free civil legal services to low-income families and individuals with a focus on family and housing issues.	\$99,907	
Lincoln-Lewis-Vannoy Comm. For Assistance & Improvement	Self Sufficiency	Emergency assistance with food, rent and utilities, as well as job counseling and transportation services.	\$185,000	
Literacy Council of Northern Virginia	Basic & ESL Tutoring/Family Learning Program Partnership	Basic literacy and ESL tutoring programs for adults who are functionally illiterate and low-income immigrant families.	\$70,998	
Lorton Community Action Center	Self Sufficiency	Self-sufficiency case management and basic needs assistance services.	\$49,183	
Lorton Community Action Center	Basic Needs	Basic needs to the low-income residents of the Lorton area.	\$42,844	
Lorton Community Action Center	Youth Programs	Recreational and educational opportunities for Lorton youth.	\$100,000	
National Rehabilitation & Rediscovery Foundation	Holistic Approaches to Achieving Independence for Individuals with Disabilities	Weekly neuromuscular training, movement therapy, motor skills and therapeutic dance/movement workshops.	\$40,200	

## Fund 118

### Consolidated Community Funding Pool

Organization	Project	Description	Fund 118 Award	Fund 142 Award
Newcomer Community Service Center	Self Sufficiency	Immigration services and citizenship counseling, employment services, ESL instruction, case management, and information and referral services.		\$67,127
Northern Virginia AIDS Ministry (NOVAM)	HIV Prevention Education for Youth	Train youth to serve as HIV Prevention Educators for their peers and provide outreach through prevention peer education training, skill building workshops, and community outreach.	\$47,408	
NOVAM	Pals Mentoring	Mentoring services for children affected by HIV/AIDS.	\$17,259	
NOVAM	Transportation for HIV Positive Persons	Transportation and emergency financial assistance for persons infected with AIDS.	\$21,488	
Northern Virginia Community College Educational Foundation	Rainbow for Healthier Community Restorative Dental Clinic	Routine and restorative dental care services.	\$75,000	
Northern Virginia Dental Clinic	Northern Virginia Dental Clinic	Oral health care services to low-income and uninsured adults.	\$94,100	
Northern Virginia Family Service (NVFS)	Fairfax Adult Health	Financial assistance with medical costs and information referral to affordable medical and dental services.	\$17,000	
NVFS	Fairfax Accessible Medication Program	Intensive targeted assistance in applying to pharmaceutical companies for free, ongoing medication for chronic illnesses.	\$20,000	
NVFS	Training Futures	Skills training to low-income adults.	\$118,000	
NVFS	Construction Training Opportunities Program (CTOP)	Construction related employment skills training and support services.	\$87,000	
Northern Virginia Urban League	Fairfax Resource Mothers	Pre and post natal intervention support services to teens at risk of delivering infants with low birth weight.	\$310,083	
NOVACO	Transitional Housing for Victims of Domestic Abuse	Meet basic needs, increase job skills and assistance in obtaining permanent housing.	\$51,500	
Opportunities Alternatives & Resources of Fairfax (OAR)	Challenge to Change	Employment skills training, mentoring, counseling and family assistance services for incarcerated individuals.	\$606,255	
Our Daily Bread	Food Outreach & Family Assistance	Emergency food, financial assistance and mentoring services.	\$77,325	

## Fund 118 Consolidated Community Funding Pool

Organization	Project	Description	Fund 118 Award	Fund 142 Award
Pathway Homes, Inc.	Self Sufficiency	Housing, case management and supportive services to persons with serious mental illness and/or dual diagnosed who are at risk of chronic homelessness.	\$52,000	
Progreso Hispano	Immigration and Citizenship Program	Immigration and citizenship case management services to residents along the Route One corridor.	\$26,000	
Progreso Hispano	ESL Program for Job Seekers	ESL classes to beginners, intermediate and advanced learners with a focus on employment.	\$15,000	
PRS, Inc.	Mental Health Homeless Prevention	Specialized services to individuals with serious mental health illnesses who are at risk of becoming homeless.	\$82,574	
Residential Youth Services, Inc.	LIFT One & LIFT Two	Affordable or transitional housing programs for homeless, at risk and aging-out foster care youth.	\$59,262	
Reston Interfaith, Inc.	Cedar Ridge Community Center Program	Low- and moderate-income housing management and social service assistance services.		\$63,000
Reston Interfaith, Inc.	Emergency and Self-Sufficiency Services Program: Resources for Moving Ahead	Emergency and supplemental food donations, financial assistance, case management, clothing, and holiday food baskets/gifts.	\$154,000	
Reston Interfaith, Inc.	Herndon Elementary Enrichment Program	Basic math, reading, and writing skills.	\$29,000	
Reston Interfaith, Inc.	Day Labor Project	Direct assistance, clothing, medical service, advocacy and training/apprenticeships.		\$47,460
Reston Interfaith, Inc.	Housing Administration Development	Preservation, management and asset management of affordable rental units.	\$138,720	
Robert Pierre Johnson (RPJ) Housing Development Corp.	Volunteer Home Repair	Home repair assistance for low-income families and individuals.	\$79,000	
RPJ Housing Development Corp.	Affordable Rental and Supportive Housing Program Administration	Acquisition/Rehabilitation – Supportive housing for persons with disabilities that have very low incomes.		\$450,000
RPJ Housing Development Corp.	Affordable Rental and Supportive Housing Program Administration	Safe, appropriate and affordable housing for individuals with special needs and small families.	\$25,500	



## Fund 118

### Consolidated Community Funding Pool

Organization	Project	Description	Fund 118 Award	Fund 142 Award
RPJ Housing Development Corp.	Transitional and Supportive Housing Program	Transitional and case management services and housing.		\$54,668
Stop Child Abuse Now of Northern Virginia	Padres Unidos Educational Parent Support Group	Information, education and assistance for Hispanic parents and activities to help children enhance their social skills, increase their self-esteem and pro-social behaviors.	\$11,250	
Senior Employment Resources	Older Job Seeker Assistant	Employment services for people over age 50.	\$29,400	
Service Source	TEC 2000	Information technology training to assist people with disabilities.	\$72,000	
Town of Herndon	Bilingual Housing Rehabilitation Specialists	Housing rehabilitation and neighborhood improvement for low-income individuals with limited English skills.		\$70,000
United Communities Ministries (UCM)	Family Renewal Program	Assist low-income families who are homeless or at risk of becoming homeless to achieve stable housing, prevent child abuse, improve parenting skills, improve life skills and promote well child care.	\$11,000	
UCM	Youth Empowerment & Leadership Program	After school services and activities for low-income children, and crisis intervention, counseling and resource access services for their parents.	\$81,000	
UCM	Bryant Early Learning Center	Childcare, quarterly service plans, health and developmental screenings, kindergarten readiness assessments, parent workshops, advisory council meetings, multicultural programming, field trips and special events, music and movement instruction and linkages to needed resources.	\$82,735	
UCM	Basic Needs Program	Emergency food, financial assistance and case management services to develop self-sufficiency.	\$106,260	
UCM	Workforce Development	Job development and computer training, as well as job placement.	\$133,695	
Wesley Housing Development Corporation	Supportive Services	Basic needs to ensure that seniors and persons with disabilities have their basic needs met and that they are healthy, stable, and independent.		\$63,000
Wesley Housing Development Corporation	Administration of Affordable Housing	Support on-going and future efforts to acquire, preserve, rehabilitate, and construct affordable housing.	\$175,000	
Wesley Housing Development Corporation	Promising Futures	Computer skills training to low-income individuals and families.	\$41,500	

## Fund 118 Consolidated Community Funding Pool

Organization	Project	Description	Fund 118 Award	Fund 142 Award
Wesley Housing Development Corporation	Building for the Future	Self sufficiency and basic needs through computer skills training.	\$94,500	
Western Fairfax Christian Ministries	Residential Assistance	Financial assistance and counseling services to families who are not receiving public support for housing.	\$31,000	
Western Fairfax Christian Ministries	Emergency Services	Emergency financial assistance, food, transportation, clothing and furnishings for low income families to prevent homelessness and hunger.	\$160,000	
		Undesignated	\$25,396	
		<b>Total FY 2008 Award (115 programs)<sup>1</sup></b>	<b>\$8,722,184</b>	<b>\$2,037,815</b>

<sup>1</sup>It should be noted that the County Executive is recommending FY 2008 funding in the amount of \$8,720,769 for the General Fund Transfer to Fund 118, Consolidated Community Funding Pool, and appropriation of \$1,415 from the fund balance. In addition, it is projected that the FY 2008 Fund 142, Community Development Block Grant funding award from the U.S. Department of Housing and Urban Development will be \$2,037,815.

# Fund 118

## Consolidated Community Funding Pool

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 118, Consolidated Community  
Funding Pool

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	\$263,525	\$0	\$49,143	\$1,415	\$1,415
Transfer In:					
General Fund (001)	\$7,470,111	\$8,324,073	\$8,324,073	\$8,720,769	\$8,720,769
<b>Total Transfer In</b>	\$7,470,111	\$8,324,073	\$8,324,073	\$8,720,769	\$8,720,769
<b>Total Available</b>	<b>\$7,733,636</b>	<b>\$8,324,073</b>	<b>\$8,373,216</b>	<b>\$8,722,184</b>	<b>\$8,722,184</b>
Expenditures:					
Operating Expenses	\$7,684,493	\$8,324,073	\$8,371,801	\$8,722,184	\$8,722,184
<b>Total Expenditures</b>	\$7,684,493	\$8,324,073	\$8,371,801	\$8,722,184	\$8,722,184
<b>Total Disbursements</b>	<b>\$7,684,493</b>	<b>\$8,324,073</b>	<b>\$8,371,801</b>	<b>\$8,722,184</b>	<b>\$8,722,184</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$49,143</b>	<b>\$0</b>	<b>\$1,415</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The FY 2007 and FY 2008 Ending Balances decrease by more than 10 percent due to the projected expenditure of carryover funds to complete and settle all Consolidated Community Funding Pool (CCFP) contracts.

# Fund 119 Contributory Fund

Agency Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Expenditures:					
Operating Expenses	\$11,008,046	\$11,661,539	\$13,307,853	\$13,151,882	\$13,151,882
<b>Total Expenditures</b>	<b>\$11,008,046</b>	<b>\$11,661,539</b>	<b>\$13,307,853</b>	<b>\$13,151,882</b>	<b>\$13,151,882</b>

## Contributory Overview

Fund 119, Contributory Fund, was established in FY 2001 to reflect General Fund support for agencies or organizations that receive County contributions. Funding for these organizations was previously included in the General Fund under Agency 88, Contributory Agencies. However, because the expenditures made to these organizations are not in support of direct County operations, the use of direct expenditures from the General Fund distorts the cost of County operations. Therefore, a separate fund was established to show the General Fund support of these organizations in the form of a transfer, rather than as a direct expenditure. FY 2008 funding totals \$13,151,882 and reflects a decrease of \$155,971 or 1.2 percent from the *FY 2007 Revised Budget Plan* funding level of \$13,307,853. The required Transfer In from the General Fund is \$13,037,140. Individual contributions are described in detail on the following pages.

Contributory funding is in compliance with the Board of Supervisors' policy to make General Fund appropriations of specified amounts to various nonsectarian, nonprofit or quasi-governmental entities for the purpose of promoting the general health and welfare of the community. Contributory agency positions are not part of the County merit system and funding for all contributory agencies is reviewed annually. Each request is reviewed on the basis of the benefit to Fairfax County citizens, contractual or regional commitments, the responsibilities of state agencies, and a prior County commitment of funding. When appropriate, a nonprofit agency that provides specific contractual partnership services may be referred to Fund 118, Consolidated Community Funding Pool, for funding consideration by the Consolidated Community Funding Advisory Committee.

Since public funds are being appropriated, disbursements provided to designated agencies are currently made contingent upon submission and review of quarterly, semiannual and/or annual reports. This oversight activity includes reporting requirements prescribed by the County Executive, requiring designated agencies to accurately describe the level and quality of services provided to County residents, as well as the overall financial strength and stability of the County's contributory agencies. Various County agencies may be tasked with oversight of program reporting requirements. Contributory agencies that do not file reports as requested, may, at the discretion of the County Executive, have payments withheld until appropriate reports are filed and reviewed.

It should be noted that population is used by several of the organizations as the basis for their requests for FY 2008 funding from Fairfax County. The population figures cited by the individual organizations for Fairfax County may differ somewhat from one another due to the particular projection service utilized.

The chart on the following pages summarizes the FY 2008 funding for the various contributory organizations.

# Fund 119

## Contributory Fund

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Legislative-Executive</b>					
<b>Functions/Central Service Agencies:</b>					
Dulles Area Transportation Association	\$9,000	\$9,000	\$9,000	\$9,000	\$9,000
Metropolitan Washington Council of Governments	810,406	838,706	838,706	868,217	868,217
National Association of Counties	17,498	19,294	19,294	20,259	20,259
Northern Virginia Regional Commission	493,115	552,769	552,769	562,739	562,739
Northern Virginia Transportation Commission	164,683	174,674	174,674	175,638	175,638
Public Technology Incorporated	25,000	20,000	20,000	20,000	20,000
Virginia Association of Counties	201,480	205,510	205,510	208,500	208,500
Virginia Innovation Group	6,000	6,000	6,000	6,000	6,000
Virginia Institute of Government	20,000	20,000	20,000	20,000	20,000
Virginia Municipal League	0	0	0	0	0
Washington Airports Task Force	40,500	40,500	40,500	40,500	40,500
<b>Subtotal Legislative-Executive</b>	<b>\$1,787,682</b>	<b>\$1,886,453</b>	<b>\$1,886,453</b>	<b>\$1,930,853</b>	<b>\$1,930,853</b>
<b>Public Safety:</b>					
NOVARIS	\$401,328	\$403,568	\$403,568	\$159,321	\$159,321
Partnership For Youth	50,000	50,000	50,000	50,000	50,000
<b>Subtotal Public Safety</b>	<b>\$451,328</b>	<b>\$453,568</b>	<b>\$453,568</b>	<b>\$209,321</b>	<b>\$209,321</b>
<b>Health and Welfare:</b>					
GMU Law and Mental Illness Clinic	\$51,678	\$51,678	\$51,678	\$51,678	\$51,678
Health Systems Agency of Northern Virginia	86,750	86,750	86,750	86,750	86,750
Northern Virginia Healthcare Center/District Home of Manassas	1,062,628	1,076,083	1,076,083	1,396,691	1,396,691
Volunteer Fairfax	282,247	302,247	302,247	305,247	305,247
<b>Subtotal Health and Welfare</b>	<b>\$1,483,303</b>	<b>\$1,516,758</b>	<b>\$1,516,758</b>	<b>\$1,840,366</b>	<b>\$1,840,366</b>
<b>Parks, Recreation and Cultural:</b>					
Arts Council of Fairfax County	\$212,880	\$216,606	\$216,606	\$220,602	\$220,602
Arts Council of Fairfax County - Arts Groups Grants	120,000	120,000	120,000	120,000	120,000
Challenge Grant Funding Pool for the Arts	0	550,000	550,000	550,000	550,000
Dulles Air and Space Museum	240,000	240,000	240,000	240,000	240,000
Fairfax Symphony Orchestra	302,518	265,723	265,723	278,613	278,613
Fort Belvoir Army Museum	240,000	240,000	240,000	240,000	240,000
Greater Reston Arts Center	50,000	0	0	0	0
Lorton Arts Foundation	500,000	0	1,000,000	1,000,000	1,000,000
Northern Virginia Regional Park Authority	1,918,739	2,035,315	2,035,315	2,076,143	2,076,143
Reston Historic Trust	20,000	20,000	20,000	20,000	20,000
Claude Moore Colonial Farm	31,500	31,500	31,500	31,500	31,500
Town of Vienna Teen Center	40,000	40,000	40,000	40,000	40,000
Virginia Opera Company	25,000	25,000	25,000	25,000	25,000
Wolf Trap Foundation for the Performing Arts	125,000	125,000	125,000	125,000	125,000
<b>Subtotal Parks, Recreation &amp; Cultural</b>	<b>\$3,825,637</b>	<b>\$3,909,144</b>	<b>\$4,909,144</b>	<b>\$4,966,858</b>	<b>\$4,966,858</b>

## Fund 119 Contributory Fund

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Community Development:</b>					
Architectural Review Board	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500
Celebrate Fairfax, Incorporated	27,083	27,876	27,876	28,289	28,289
Commission for Women	6,916	6,916	6,916	6,916	6,916
Convention and Visitors Corporation	2,000,000	2,425,522	3,016,323	2,717,701	2,717,701
Fairfax County History Commission	26,022	26,022	26,022	26,022	26,022
Greater Reston Incubator	0	30,000	30,000	30,000	30,000
Northern Virginia Community College	95,894	94,196	94,196	93,733	93,733
Northern Virginia Conservation Trust	258,120	266,380	266,380	275,437	275,437
Northern Virginia Soil and Water Conservation District	524,548	509,404	514,917	470,263	470,263
Northern Virginia 4-H Education Center	25,000	25,000	25,000	25,000	25,000
Occoquan Watershed Monitoring Program	100,108	106,635	106,635	113,787	113,787
Police and Fire World Games	25,000	0	50,000	0	0
Southeast Fairfax Development Corporation	184,641	190,550	190,550	198,363	198,363
VPI/UVA Education Center	50,000	50,000	50,000	50,000	50,000
Women's Center of Northern Virginia	29,942	29,942	29,942	29,942	29,942
Washington Area Housing Partnership	4,000	4,000	4,000	0	0
Washington Area Housing Trust Fund	31,665	32,016	32,016	32,874	32,874
Wildlife Rescue League	10,000	10,000	10,000	10,000	10,000
<b>Subtotal Community Development</b>	<b>\$3,402,439</b>	<b>\$3,837,959</b>	<b>\$4,484,273</b>	<b>\$4,111,827</b>	<b>\$4,111,827</b>
<b>Nondepartmental:</b>					
Fairfax Public Law Library	\$57,657	\$57,657	\$57,657	\$92,657	\$92,657
<b>Subtotal Nondepartmental</b>	<b>\$57,657</b>	<b>\$57,657</b>	<b>\$57,657</b>	<b>\$92,657</b>	<b>\$92,657</b>
<b>Total County Contributions</b>	<b>\$11,008,046</b>	<b>\$11,661,539</b>	<b>\$13,307,853</b>	<b>\$13,151,882</b>	<b>\$13,151,882</b>

### FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- ◆ The Legislative-Executive Functions/Central Service Agencies program area increases \$44,400 or 2.4 percent for several organizations based on per capita requirements and adjusted County population figures for which population is cited and used in the calculation. This increase is primarily attributable to the Metropolitan Washington Council of Governments (MWCOC) contribution, which increases \$29,511 or 3.5 percent due to the increase in County population and an increase in the FY 2008 per capita rate; the Northern Virginia Regional Commission (NVRC) contribution, which increases \$9,970 or 1.8 percent based on the increase in the County population; an increase of \$3,955 for the National Association of Counties and the Virginia Association of Counties for projected dues increases; and an increase of \$964 or 0.6 percent for the Northern Virginia Transportation Commission (NVTC) based on the share of revenue to be received by NVTC on behalf of the County. It should be noted that population, as determined by the County's own Urban Development Information System (UDIS), maintained by the Fairfax County Department of Systems Management for Human Services, may differ from other particular projection services, e.g., Weldon Cooper Center for Public Service, used by various contributory agencies as the basis for their contributions.

## Fund 119 Contributory Fund

---

- ◆ The Public Safety program area decreases \$244,247 or 53.9 percent due to a reduction in the County's share for the Northern Virginia Regional Identification System (NOVARIS) due to decreased lease and maintenance requirements based on obligations that have been met. Fairfax County's FY 2008 contribution to NOVARIS totals \$159,321 and consists of \$107,924 for the County's share of costs associated with operations and upgrades, as well as \$51,397 for lease agreements and other costs associated with equipment that is specific to Fairfax County operations.
- ◆ The Health and Welfare program area increases \$323,608 or 21.3 percent due to an increase of \$320,608 or 29.8 percent for the Northern Virginia Healthcare Center/Birmingham Green Adult Care Residence, known collectively as Birmingham Green, as well as \$3,000 for Volunteer Fairfax to cover the loss of in-kind support to host the Citizen Corps Council Web site and database. The increase for Birmingham Green is mainly attributable to an increase in the number of assisted living beds available for Fairfax County residents from 19 to 26 associated with construction of the new facility projected to open early FY 2008, as well as per diem increases of 14.7 percent in the subsidy rate for the Adult Care Residence, from \$54.49 per day to \$62.50 per day, and 20.4 percent for the Nursing Facility, from \$19.94 per day to \$24.00 per day based on higher labor costs, as well as increases in health insurance premiums, medical supplies and utility costs.
- ◆ The Parks, Recreation and Cultural program area increases \$57,714 or 1.2 percent due to an increase of \$40,828 or 2.0 percent for the Northern Virginia Regional Park Authority to support the County's annual per capita contribution; \$3,996 or 1.8 percent for the Arts Council of Fairfax which has historically received a Personnel Services adjustment; and \$12,890 or 4.9 percent for the Fairfax Symphony Orchestra, which also receives a Personnel Services adjustment.
- ◆ The Community Development program area decreases \$372,446 or 8.3 percent from the *FY 2007 Revised Budget Plan* primarily due to a decrease of \$298,622 for the Convention and Visitors Corporation based on an adjustment made to the FY 2007 revised allocation to recognize additional FY 2006 revenue; a decrease of \$50,000 for the Police and Fire World Games included as one-time, non-recurring funding as part of the *FY 2006 Carryover Review*; a decrease of \$44,654 or 8.7 percent for the Northern Virginia Soil and Water Conservation District based on a lower amount required in FY 2008 for the soils survey project; a reduction of \$4,000 for the Washington Area Housing Partnership, which will be addressed within the FY 2008 Metropolitan Washington Council of Governments administrative contribution; and \$463 or 0.5 percent less for Northern Virginia Community College primarily due to shifts in population among the contributing jurisdictions. These decreases are partially offset by increases totaling \$25,293 including inflationary adjustments for the Southeast Fairfax Development Corporation, resulting in an increase of \$7,813, and for the Northern Virginia Conservation Trust, resulting in an increase of \$9,057. In addition, the County's contribution to the Occoquan Watershed Monitoring Program increases \$7,152 or 6.7 percent based on Fairfax County's share of the cost; the contribution for Celebrate Fairfax, Inc. increases \$413 or 1.5 percent based on the cost of collection and disposal of waste for the annual Fairfax Fair; and the contribution to the Washington Area Housing Trust Fund increases \$858 or 2.7 percent based on the County's share.
- ◆ The Nondepartmental Program area funding includes \$92,657 for the Fairfax Public Law Library, an increase of \$35,000 over the FY 2007 contribution of \$57,657. The increase is associated with the Judicial Center expansion, where the Law Library will be moved to the first floor with more space to accommodate the increasing needs of a growing population, requiring additional funding for reference materials.

# Fund 119 Contributory Fund

## Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

## Changes to FY 2007 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ **Carryover Adjustments** **\$1,646,314**  
As part of the FY 2006 Carryover Review, the Board of Supervisors approved an expenditure increase of \$50,000 for the Police and Fire World Games, \$5,513 for the Northern Virginia Soil and Water Conservation District and \$590,801 for the Convention and Visitors Corporation based on higher than anticipated FY 2006 Transient Occupancy Tax revenues. In addition, \$1,000,000 in unencumbered funding was carried forward for the Lorton Arts Foundation to be disbursed upon evidence of satisfactory fund-raising.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ The Board of Supervisors made no adjustments to this fund.

## FY 2008 Adopted Budget Plan Contributions

### Legislative-Executive Functions/Central Service Agencies:

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Dulles Area Transportation Association	\$9,000	\$9,000	\$9,000	\$9,000	\$9,000

The Dulles Area Transportation Association (DATA) is a public-private, nonprofit, 501(c)(3) tax exempt transportation management association dedicated to improving transportation in a 150-square mile area around Dulles Airport including the Route 28, Route 50, Route 7 and Dulles Corridor (the Greater Dulles Area). Its membership is comprised of elected officials of the Commonwealth of Virginia, Fairfax County, Loudoun County, and the towns of Herndon and Leesburg; senior executives of the Metropolitan Washington Area Airports (MWAA) and the Washington Metropolitan Area Transit Authority (WMATA); and other employer firms, property owners and business professionals, with membership open to all. The Board of Supervisors approved the first contribution for DATA in the FY 1993 budget.

DATA currently has over 100 members; 50 are dues-paying individuals corporations and businesses, 10 are dues-paying governmental or quasi-governmental organizations, and the remainder are non-paying local representatives to the General Assembly, representatives of citizen associations, and affiliate members (e.g., Fairfax County Chamber of Commerce), none of whom are obligated to pay dues but allow similar memberships in their organizations.



## Fund 119 Contributory Fund

DATA provides a neutral public forum for identifying transportation needs within the Greater Dulles Area, as well as generating solutions to meet them. In Calendar Year 2006, DATA planned and conducted transportation seminars in support of efforts to improve transportation in the greater Dulles area in conjunction with regional members of the Commonwealth Transportation Board and other local governing bodies. During Calendar Year 2007, efforts are underway to expand the successful launch of transit-oriented development seminars to improve understanding of the concept by citizens and businesses in the region. Other programs will emphasize congestion management and mobility approaches including heavy and light rail, bus rapid transit, and highway improvements.

An amount of \$9,000 is funded for DATA for FY 2008, which is consistent with the *FY 2007 Revised Budget Plan*.

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Metropolitan Washington Council of Governments	\$810,406	\$838,706	\$838,706	\$868,217	\$868,217

The Metropolitan Washington Council of Governments (COG) is the regional planning organization of the Washington, D.C. area's local governments. COG works toward solutions to regional problems such as transportation, affordable housing, emergency preparedness and environmental issues. Currently, 20 area jurisdictions are members, including Fairfax County. Funding for COG is provided through federal and state grants, contributed services, special contributions (fees for services) and local government contributions.

Annual COG contributions are based on the per capita rate multiplied by the population estimates provided by member jurisdictions. The COG Board of Directors' Finance Committee endorsed a recommendation by the Executive Director to increase the FY 2008 per capita rate from \$0.62478 to \$0.63977 for member contributions. This is an increase of 2.4 percent, or half of the 4.8 percent increase in the annual CPI-U for the Washington-Baltimore-DC-MD-VA-WV area for calendar year 2005.

The FY 2008 Administrative Contribution totals \$701,395 and is an increase of \$34,620 or 5.2 percent over the *FY 2007 Revised Budget Plan* amount of \$666,775. COG calculates each jurisdiction's share based on the region's estimated population. The total FY 2008 County contribution to COG is \$1,121,173. In addition to the Administrative Contribution of \$701,395 and Special Contributions of \$166,822 including \$133,251 for the Regional Environmental Fund and \$33,571 for Water Resources, for a total Fund 119 contribution of \$868,217, an amount of \$24,950 is budgeted in Fund 114, I-95 Refuse Disposal, and \$228,006 (\$206,222 for Water Resource Planning and \$21,784 for Blue Plains Users) is budgeted in Fund 401, Sewer Operation Maintenance Fund - Wastewater Management. Funding of \$12,463 included in the *FY 2007 Adopted Budget Plan* for Airport Noise and Cooperative Purchasing contributions will be addressed within the projected FY 2008 Administrative Contribution, as will \$4,000 for the Washington Area Housing Partnership shown in the Community Development program area for this fund.

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
National Association of Counties	\$17,498	\$19,294	\$19,294	\$20,259	\$20,259

The National Association of Counties (NACo) is an organization that represents and informs participating governments of current developments and policies that affect services and operations. NACo acts as a liaison with other levels of government, works to improve public understanding of counties, serves as a national advocate for counties and provides them with resources to find innovative methods to meet the challenges they face. NACo is involved in a number of special projects that deal with issues such as homeland security, energy, environment, housing and land use, among others.

## Fund 119 Contributory Fund

An amount of \$20,259 is included for FY 2008 dues, which is an increase of \$965 or 5.0 percent over the *FY 2007 Revised Budget Plan*.

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Northern Virginia Regional Commission	\$493,115	\$552,769	\$552,769	\$562,739	\$562,739

The Northern Virginia Regional Commission (NVRC) is a regional council of local governments in Northern Virginia created in 1969 pursuant to the Virginia Area Development Act and a regionally-executed charter. In 1995, the Virginia Area Development Act was amended and renamed the Regional Cooperation Act. It sets forth the purpose of planning district commissions as follows: "...to encourage and facilitate local government cooperation in addressing, on a regional basis, problems of greater than local significance. The cooperation resulting from this Act is intended to assist local governments in meeting their own problems by enhancing their abilities to recognize and analyze regional opportunities and take account of regional influences in planning and implementing their public policies and services."

NVRC's policies and programs are established by a 25-member Board of Commissioners composed entirely of elected council and board members of NVRC's 14 member localities. The work of the Commission is supported in part by contributions from the member local governments and by appropriations from the Virginia General Assembly.

NVRC serves as a neutral forum for decision-making; provides member governments with the information and analyses necessary to make sound local and regionally beneficial decisions; provides professional and technical services to enable member governments to plan for their future individually and as a region; and carries out programs and functions at the request of member governments to supplement their own capacities or to achieve economies of scale through regional approaches. NVRC's services are divided into regional policy programs such as the legislative program; demographics and information services; environmental and land use; and human services programs.

The total FY 2008 Fairfax County contribution of \$562,739 is an increase of \$9,970 or 1.8 percent over the *FY 2007 Revised Budget Plan* of \$552,769. This amount provides for the annual contribution of \$503,823, as well as special contributions of \$42,302 to support the Occoquan Watershed Management Program and \$16,614 for the Four-Mile Run-off Program. After a three-year period in which the per capita dues rate was increased from \$0.32 to \$0.50 in six-cent increments, NVRC is holding the per capita rate at \$0.50 for FY 2008. Therefore, the increase is primarily attributable to the population increase. An additional \$7,636 for the Regional Waste Reduction Program is budgeted in Fund 114, I-95 Refuse Disposal.

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Northern Virginia Transportation Commission	\$164,683	\$174,674	\$174,674	\$175,638	\$175,638

The Northern Virginia Transportation Commission (NVTC) is the executive agency of the Northern Virginia Transportation District. It was established by state statute as a political subdivision of the Commonwealth of Virginia. The principal business activity of the Commission is to manage and control the functions, affairs and property of the Northern Virginia Transportation District, as defined in the Transportation Act of 1964. It represents its constituent jurisdictions (Alexandria, Falls Church, Fairfax City, Arlington County, Fairfax County and Loudoun County) on the Metro Board.

## Fund 119 Contributory Fund

Each NVTC jurisdiction is assigned a percentage of the local portion of NVTC's administrative budget based on the jurisdiction's share of state aid received from NVTC in the previous year. This is determined by the application of a subsidy allocation model that projects the total amount of state aid received by the region and local jurisdictions. This model contains seven formulas including such variables as Metro construction costs, Metrorail service costs, ridership volume and population. These calculated percentages for each jurisdiction are applied to NVTC's remaining administrative budget after other revenue sources such as state aid, interest earned and project chargebacks have been applied.

The NVTC projected expenditure base for FY 2008 is \$1,198,350, an increase of \$57,600 or 5.0 percent over the FY 2007 Budget of \$1,140,750. Fairfax County's contribution will increase based on its share of revenue received by NVTC on behalf of the County. The total FY 2008 Fairfax County funding for this agency is \$175,638, an increase of \$964 or 0.6 percent over the *FY 2007 Revised Budget Plan* of \$174,674.

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Public Technology Incorporated	\$25,000	\$20,000	\$20,000	\$20,000	\$20,000

Public Technology Incorporated (PTI) is the nonprofit, membership-based technology research, development and commercialization organization for all cities and counties in the United States. As the only technology organization created by and for cities and counties, PTI works with a core network of leading local government officials – the PTI membership – to identify opportunities for technology research, share best practices, offer consultancies and pilot demonstrations, promote technology development initiatives, and develop educational programming. Officials from PTI's member governments participate in councils and forums that address specific technology areas. Through a corporate partner program with leading technology companies and partnerships with federal agencies and other governmental organizations, PTI shares information about these activities, as well as the expertise of its members with the broader audience of thousands of cities and counties across the United States.

An amount of \$20,000 is included for County membership in PTI based on population, which is consistent with the amount in the *FY 2007 Revised Budget Plan*.

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Virginia Association of Counties	\$201,480	\$205,510	\$205,510	\$208,500	\$208,500

The Virginia Association of Counties (VACo) is an organization dedicated to improving county government in the Commonwealth of Virginia. To accomplish this goal, the association represents Virginia counties regarding state legislation that would have an impact on them. The association also produces conferences, publications and programs designed to improve county government and to keep county officials informed about recent developments in the state, as well as across the nation.

The FY 2008 Fairfax County contribution to VACo is \$208,500, an increase of \$2,990 or 1.5 percent over the *FY 2007 Revised Budget Plan* of \$205,510. It is anticipated that the governing board of VACo will approve that organization's final FY 2008 budget in May 2007.

## Fund 119 Contributory Fund

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Virginia Innovation Group	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000

The Virginia Innovation Group is part of the Innovation Groups (IG), a network of local government professionals seeking innovation and governmental excellence. IG, now in its 25<sup>th</sup> year of service, provides a national forum for those seeking to innovate and learn new approaches to providing public service. IG's purpose is to assist local governments to build and sustain the capacity to be innovative. It provides an 'organizational' membership, meaning that everyone at every level in member jurisdictions can utilize its services. These include an online document library, research inquiry service, national and regional networking opportunities, training and other learning events, two annual conferences, research and publications. Recently IG, the International City/County Management Association and Arizona State University founded the Alliance for Innovation to assist local governments across the country by identifying the major forces that will drive local government in the future; responding to those forces by identifying and accelerating innovations; identifying and documenting best practices; and reducing the time from when an innovation is identified to when it becomes practice.

During the development of the FY 1999 budget, \$5,000 was first included for membership dues to the Virginia Innovation Group for Fairfax County's share of costs based on population category. For FY 2008, these membership dues are \$6,000, which is consistent with the *FY 2007 Revised Budget Plan* amount.

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Virginia Institute of Government	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000

The Virginia Institute of Government was created by an act of the General Assembly in 1994, and is a nonprofit organization funded half by the Commonwealth of Virginia and half by local government membership contributions. It is part of the University of Virginia and its Weldon Cooper Center for Public Service. Local governments that join the Institute make annual contributions based on membership. While the Institute began with 60 members, it now has a roster of 223 Virginia member localities. The Institute operates with an advisory board of 18 members, each appointed for a single two-year term. It is made up of an equal number of members from the state's legislative and executive branches, as well as local governments.

The Institute is an ongoing informal gathering of organizational development staff from Virginia localities established to exchange ideas and strategies for developing high-performance governments and to help the Institute identify areas of needed assistance. Work products of the Virginia Institute of Government encompass four main areas: training, technical assistance, electronic information services, and select research projects. The Institute also provides staff support to certain state legislative and study committees.

The total Fairfax County FY 2008 funding for this agency is \$20,000, which is consistent with the *FY 2007 Revised Budget Plan*.

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Virginia Municipal League	\$0	\$0	\$0	\$0	\$0

Consistent with FY 2007, no funding is included for this organization for FY 2008.

## Fund 119 Contributory Fund

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Washington Airports Task Force	\$40,500	\$40,500	\$40,500	\$40,500	\$40,500

The Commonwealth of Virginia, Fairfax County and the private sector support the Washington Airports Task Force. Its purpose is to develop markets, as well as promote domestic and foreign usage of the Metropolitan Washington Airports. It has yielded hundreds of millions of dollars in economic return for the Washington region and the Commonwealth of Virginia, including investment, tourism income, trade opportunities and jobs. Both Dulles and National Airports continue their significant impact on Fairfax County's economy. The distribution of local direct tax impact from Dulles and National for Fairfax County in 2005 was in excess of \$20 million.

Total Fairfax County funding included for this agency for FY 2008 is \$40,500, which is consistent with the *FY 2007 Revised Budget Plan*. Fairfax County's FY 2008 contribution will be used to maintain a comprehensive, proactive marketing and sales program to promote the region's air service opportunities to the world's airlines and other air service providers; encourage improvement of airport access; ensure adequate Air Traffic Control, Homeland Security and Customs support services from the federal government; support the Airports Authority's \$3.4 million Dulles Improvement Program; encourage the growth of lower fare services, represent the business user in petitions to the federal government for approval of new international services to Washington Dulles; and work for federal international aviation policies, including Open Skies, which gives weight to the economic needs of communities, as well as to the mercantile needs of the air carriers.

<b>Subtotal Legislative-Executive</b>	<b>\$1,787,682</b>	<b>\$1,886,453</b>	<b>\$1,886,453</b>	<b>\$1,930,853</b>	<b>\$1,930,853</b>
---------------------------------------	--------------------	--------------------	--------------------	--------------------	--------------------

### **Public Safety:**

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
NOVARIS	\$401,328	\$403,568	\$403,568	\$159,321	\$159,321

The Northern Virginia Regional Identification System (NOVARIS) utilizes state-of-the-art computer equipment to identify criminals by categorizing and matching fingerprints. It enables police to match a fingerprint found at the scene of a crime with any individual who has been arrested in the Washington metropolitan area by comparing the print or partial print with all prints in the database. A new Automated Fingerprint Identification System (AFIS) will be installed in FY 2007 that will have enhanced technologies, including palm print and facial recognition capabilities. Funding of \$9.65 million was secured through an Urban Areas Security Initiative grant to cover the cost of AFIS system replacements for the National Capital Region, including NOVARIS, the District of Columbia, as well as Prince George's County and Montgomery County.

Participating Washington metropolitan area jurisdictions share costs associated with NOVARIS based on the sworn police population of each jurisdiction as approved by the NOVARIS Advisory Board on July 30, 1997. In FY 2008, Montgomery and Prince George's counties will no longer participate in NOVARIS as those jurisdictions are joining a Maryland regional fingerprint system. However, it is anticipated that Loudoun County and the Virginia State Police will join NOVARIS in FY 2008. The system is housed in Fairfax County and is staffed by personnel contributed by the participating jurisdictions. Fairfax County exercises a fiduciary responsibility for the financial management and operation of NOVARIS, with the County contribution made through the Contributory Fund.

## Fund 119 Contributory Fund

The total Fairfax County FY 2008 contribution of \$159,321 is a decrease of \$244,247 or 60.5 percent from the *FY 2007 Revised Budget Plan* amount of \$403,568. The total contribution consists of \$107,924, which represents the County's annual share of costs associated with operations and upgrades of NOVARIS and \$51,397 in funding for lease agreements and other costs associated with equipment that is specific to Fairfax County operations. The decrease is due to reduced lease and maintenance requirements based on obligations that have been met.

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Partnership For Youth	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000

The Board of Supervisors first approved funding of \$50,000 for the Partnership for Youth's mentoring program in FY 2000. The Fairfax Partnership on Youth was created in 1997 as an outgrowth of the Community Initiative to Reduce Youth Violence (CIRYV). Its mission is to bring the community together to reduce youth violence and promote positive youth development. This agency seeks to reduce youth violence by facilitating a forum for public and private providers to collaborate, evaluate and create programs, activities and services to better integrate activities, fill gaps and avoid duplication of efforts in the provision of services to youth in the community.

Among the types of initiatives undertaken by the Partnership for Youth include coordination of the Fairfax Mentoring Partnership; provision of the Support on Suspension (S.O.S.) effort, a voluntary community-based program designed to provide students in grades 6-12 with an opportunity to stay abreast of academic work while out of school due to suspension; the Fairfax County After-School Network for middle school-aged youth to minimize involvement in violence or other risky behaviors; assistance to the County on youth survey analysis; youth services information to provide the community with needed resources; advocacy for youth on issues affecting them; and the Youth Suicide and Depression Prevention Task Force to study and reduce risk factors for young people.

The Fairfax County contribution for FY 2008 of \$50,000 is consistent with the *FY 2007 Revised Budget Plan* and will be used to supplement funds received from the Commonwealth of Virginia, as well as corporate and other private funding sources. In FY 2007, the Partnership received its first federal grant of \$100,000 to support a new S.O.S. site, Alternative House in the Culmore section of the County, and is seeking continued federal funding to expand that program.

<b>Subtotal Public Safety</b>	<b>\$451,328</b>	<b>\$453,568</b>	<b>\$453,568</b>	<b>\$209,321</b>	<b>\$209,321</b>
-------------------------------	------------------	------------------	------------------	------------------	------------------

### **Health and Welfare:**

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
GMU Law and Mental Illness Clinic	\$51,678	\$51,678	\$51,678	\$51,678	\$51,678

As part of their deliberations on the FY 2005 budget, the Board of Supervisors approved funding of \$51,678 for the George Mason University (GMU) Law and Mental Illness Clinic. In commitment proceedings, the individual against whom the commitment proceeding is brought is invariably represented by appointed counsel, while the family petitioning is rarely represented and is generally not familiar with the rules of evidence or the information required to persuade a judge to order commitment for the individual in severe mental distress. Each County resident who uses this program is assigned a supervising attorney, a third-year law student and a second-year law student to provide legal services. The supervising attorney oversees the general representation and is available to assist the students. The third-year law student acts as the

## Fund 119 Contributory Fund

petitioner's advocate, while the second-year student provides paralegal assistance for the third-year student in preparing for the commitment hearing.

The total Fairfax County FY 2008 funding for this agency is \$51,678, which is consistent with the *FY 2007 Revised Budget Plan*. This funding addresses the part-time salaries of one supervising attorney and two part-time assistant supervising attorneys who work with second- and third-year law students from George Mason University Law School. Their salaries total \$44,000, while the remaining \$7,678 is for indirect costs to the University.

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Health Systems Agency of Northern Virginia	\$86,750	\$86,750	\$86,750	\$86,750	\$86,750

The Health Systems Agency (HSA) of Northern Virginia is a regional body charged with coordinating and improving the health care system for Northern Virginia. To accomplish this, the agency establishes short-term objectives and long-range goals, as well as prepares annual implementation plans. In addition, HSA promotes and assists in community-oriented planning among and within local health care systems, documents and evaluates the need for new services in the region, and reviews health service and facility capital expenditure proposals subject to certificate of public need regulation filed by health service provider organizations in the region. Member jurisdictions include the counties of Fairfax, Arlington, Loudoun and Prince William, as well as the cities of Fairfax, Alexandria, Manassas and Falls Church. Funding contributions to HSA from local jurisdictions are encouraged but are not required.

The Health Systems Agency established a per capita contribution standard of \$0.10 approximately ten years ago. Although Fairfax County has grown significantly in population since that time, the Health Systems Agency's local jurisdiction contribution requests have remained constant due to contributions from other sources. In FY 2008, revenue of \$537,141 is projected to be received from four sources: the Virginia Department of Health, \$299,991 or 55.8 percent; grants and contracts, \$48,950 or 9.1 percent; local government contributions, \$185,600 or 34.6 percent; and interest earnings and miscellaneous income of \$2,600 or 0.5 percent. In FY 2008, Fairfax County is the largest local government contributor, providing \$86,750 or 46.7 percent of the support received from the local government units.

The FY 2008 Fairfax County funding amount for the Health Systems Agency is \$86,750, which is the same level as the *FY 2007 Revised Budget Plan*.

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Northern Virginia Healthcare Center/District Home of Manassas	\$1,062,628	\$1,076,083	\$1,076,083	\$1,396,691	\$1,396,691

The counties of Fairfax, Fauquier, Loudoun and Prince William, as well as the City of Alexandria established the Northern Virginia Healthcare Center Commission in 1987. Each jurisdiction is represented by a member on the Commission, which operates a long-term healthcare facility with 180 beds that opened in May 1991 known as the Northern Virginia Healthcare Center (Nursing Facility). The Northern Virginia Healthcare Center provides nursing care on a 24-hour basis, which includes professional observation, administration of medications and physician-prescribed treatments. Other services include special diets, recreational activities, physical and occupational therapy, and arrangements for physician, laboratory and radiology services.

## Fund 119 Contributory Fund

The nursing facility is adjacent to the adult care residence, which is operated through an agreement with Birmingham Green Adult Care Residence. This 64-bed facility is also under the auspices of the Commission. This facility primarily provides room and board, along with assistance in activities of daily living for the aged and homeless. Nursing consultation is available and medical services are arranged either through the staff of the nursing home or other community services. Residents are admitted based on sponsorship by their jurisdiction's Public Welfare/Social Services Department. The adult care residence is a shelter for the aged and homeless who are indigent but self-sufficient, mobile and independent in their activities. The combined facilities are commonly known as Birmingham Green.

Construction of a 92-unit facility that will replace the original 64-bed adult care residence began in early FY 2007. Financing for the new facility was primarily provided through the U.S. Department of Housing and Urban Development. The new apartment-style facility will provide an additional 28 beds for adult care residents. It is anticipated that this expansion will open in early FY 2008.

Operating costs for the facility are partially covered through the Medicaid and General Relief programs at the maximum rates established by the state. To the degree that these funds are inadequate to cover the full costs of the operation of the facility, the sponsoring jurisdictions then subsidize the home on a user formula basis. Each jurisdiction pays for Personnel Services and Operating Expenses at a level proportionate to the number of the jurisdiction's residents at the home. Effective for FY 2008, each jurisdiction's contribution is based on its utilization average for the two previous years.

The total FY 2008 Fairfax County recommended funding for these facilities is \$1,396,691, which is an increase of \$320,608 or 29.8 percent over the *FY 2007 Revised Budget Plan*. This is primarily due to an increase in the number of assisted living beds available to Fairfax County from 19 to 26, as well as per diem increases of 14.7 percent in the subsidy rate for the adult care residence, from \$54.49 per day to \$62.50 per day, and 20.4 percent for the nursing facility, from \$19.94 per day to \$24.00 per day based on higher labor costs, as well as increases in health insurance premiums, medical supplies and utility costs.

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Volunteer Fairfax	\$282,247	\$302,247	\$302,247	\$305,247	\$305,247

Volunteer Fairfax is a private, nonprofit corporation created in 1975 and incorporated in the Commonwealth of Virginia. The center promotes volunteerism through a network of over 700 nonprofit agencies by mobilizing people and other resources to improve the community. Its primary goals are: to assist private nonprofit and public agencies in developing strong, efficiently managed organizations and volunteer programs; to increase corporate and citizens' direct involvement in the community; to provide programs and services through partnerships that contribute to the resolution of community issues; and to increase the public's awareness of both the need for and the benefits of volunteer service to the community. The scope of the center's work also includes active participation in emergency preparedness activities and coordination through its support of the Citizen Corps, the County's Emergency Management Coordinating Council and Emergency Operations Center, the Northern Virginia Voluntary Organizations Active in Disaster, and the Metro Coalition of Volunteer Centers. Volunteer Fairfax responded to the Huntington Flood in June 2006 by mobilizing approximately 200 volunteers for a community clean-up day and played a key role in the County's response to this emergency situation.

As part of the FY 2007 Adopted Budget Plan, the Board of Supervisors increased the County's contribution to this organization by \$20,000, from \$282,247 to \$302,247 in order to provide additional staff support for the agency's Alternative Community Service (ACS) Program. The ACS Program works collaboratively with the County to divert individuals from incarceration by placing and monitoring court-referred clients in nonprofit and public agency community service positions. Funding supports the salary costs associated with a part-time case manager position to address a substantial increase in the number of clients referred to the ACS Program.



## Fund 119 Contributory Fund

The center receives funding from Fairfax County as its sole local government source. In addition to the annual contribution, Fairfax County provides in-kind office space to the center at 10530 Page Avenue, the value of which is estimated to be \$44,000. The Fairfax County FY 2008 funding amount for this agency is \$305,247, which is increase of \$3,000 or 1.0 percent over the *FY 2007 Revised Budget Plan* to address the loss of in-kind hosting of the Citizen Corps Council Web site and database. Through 2006, almost 7,000 citizens have registered through this Web site and have been referred to Citizen Corps programs.

<b>Subtotal Health and Welfare</b>	<b>\$1,483,303</b>	<b>\$1,516,758</b>	<b>\$1,516,758</b>	<b>\$1,840,366</b>	<b>\$1,840,366</b>
------------------------------------	--------------------	--------------------	--------------------	--------------------	--------------------

### **Parks, Recreation and Cultural:**

	<b>FY 2006 Actual</b>	<b>FY 2007 Adopted Budget Plan</b>	<b>FY 2007 Revised Budget Plan</b>	<b>FY 2008 Advertised Budget Plan</b>	<b>FY 2008 Adopted Budget Plan</b>
<b>Fairfax County</b>					
Arts Council of Fairfax County	\$212,880	\$216,606	\$216,606	\$220,602	\$220,602

Established in 1964, the Arts Council of Fairfax County is a private, nonprofit organization whose goals are to encourage, coordinate, develop and meet the needs of County residents and organizations for cultural programs. It develops and maintains a broad range of visual and performing arts programs designed to contribute to the growth of an integrated area-wide cultural community. It also supports and encourages the development of local artists and organizations by providing opportunities to reach new audiences through participation in Arts Council-sponsored activities.

The FY 2008 Fairfax County contribution of \$220,602 for this agency is an increase of \$3,996 or 1.8 percent over the *FY 2007 Revised Budget Plan* of \$216,606 in order to fund the County's share of salary adjustments. The County's contribution represents 22 percent of the total projected revenue of \$991,202. Other revenue sources include the Fairfax County Arts Group funding, \$120,000; the Virginia Commission Challenge Grant, \$30,500; the Virginia Commission Government Grant, \$5,000; contributions and other grants, \$270,000; membership fees, \$20,000; program fees, \$275,000; equipment/space rental, \$18,000; video production, \$30,000; interest, \$2,000; and other miscellaneous charges, \$100. In addition, as noted below, the Board of Supervisors approved additional funding of \$550,000 for a Challenge Arts Grant program as part of the *FY 2007 Adopted Budget Plan*.

	<b>FY 2006 Actual</b>	<b>FY 2007 Adopted Budget Plan</b>	<b>FY 2007 Revised Budget Plan</b>	<b>FY 2008 Advertised Budget Plan</b>	<b>FY 2008 Adopted Budget Plan</b>
<b>Fairfax County</b>					
Arts Council of Fairfax County - Arts Groups Grants	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000

In 1980, the Arts Council Advisory Panel was established to institute a grant system for County arts organizations. The Advisory Panel is the official entity established by the Arts Council for evaluating and ranking all art requests for funds, support services and facilities support from the Fairfax County government. This panel reviews all applications from local arts organizations, and based on eligibility and evaluating criteria, makes recommendations to the County Board of Supervisors for approving grants. It also encourages County arts organizations to seek contributions from a wide range of sources.

The total FY 2008 funding included for the Arts Council of Fairfax County - Arts Groups Grants is \$120,000, which is consistent with the *FY 2007 Revised Budget Plan*.

## Fund 119 Contributory Fund

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Challenge Grant Funding Pool for the Arts	\$0	\$550,000	\$550,000	\$550,000	\$550,000

As part of their deliberations on the FY 2007 Advertised Budget Plan, the Board of Supervisors included funding of \$550,000 for the establishment of a Challenge Grant Funding Pool for the Arts to be administered by the Council on the Arts. Funding of \$500,000 is available on a competitive basis to community arts organizations, with \$50,000 to support administrative costs of the Arts Council of Fairfax County.

The Challenge Grant Funding Pool is intended as a means to further leverage private funding and enable the arts to continue to flourish in the County. The grants are intended to leverage private funds by requiring a 2:1 dollar match. Funding will support arts in public spaces, as well as the performing arts.

The total FY 2008 funding included for the Challenge Grant Funding Pool for the Arts is \$550,000, which is consistent with the *FY 2007 Revised Budget Plan*.

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Dulles Air and Space Museum	\$240,000	\$240,000	\$240,000	\$240,000	\$240,000

Fairfax County made its first contribution to the Udvar-Hazy Center of the Smithsonian Institute's Dulles Air and Space Museum in FY 2000 and has provided a total of \$2,100,000 through FY 2007. Since the museum opened in December 2003, over 3.6 million people have visited the center, which brings income to the area. A sample showed that nearly 9 percent of visitors to this facility come from abroad, while 45 percent of the domestic audience drove over 100 miles to visit the center. This translates into overnight stays in the region, with the increased likelihood of visits to other nearby attractions.

Education is a vital part of the mission of the Center. There are classrooms and expanded programs for educators and students, particularly those from Fairfax County. The goal is to teach young people about America's aviation and space heritage, and emphasize the importance of technology.

The FY 2008 funding included for the Dulles Air and Space Museum is \$240,000, which is consistent with the *FY 2007 Revised Budget Plan*. The County's FY 2008 contribution will support the construction of Phase II of the Center, which will include the Restoration Hangar, the Archives and Collections Processing Center, and the Collections Storage area. The total cost to construct Phase II is approximately \$45 million, with over \$31 million secured to date.

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Fairfax Symphony Orchestra	\$302,518	\$265,723	\$265,723	\$278,613	\$278,613

The Fairfax Symphony Orchestra (FSO) is a nonprofit organization chartered by the Virginia State Commission in 1966. A mixture of public and private contributions supports the orchestra. The FSO provides County residents with the opportunity to hear and learn about symphonic and ensemble music. The orchestra sponsors a variety of programs, including its own concert series, programs in the public schools, master classes for young music students, chamber orchestra for young adults, and the special music collection in the Fairfax County Public Library.

## Fund 119 Contributory Fund

The County's contribution to the FSO supports all facets of the orchestra – Masterworks concerts, educational outreach, the restoration of the Holiday Pops concert and the community celebration in June 2007 of the “Golden Gala Concert” celebrating the 50<sup>th</sup> anniversary of the FSO. In addition, County support will allow the orchestra to continue its valuable partnership with the Fairfax County Public Schools and the Fairfax County Park Authority to provide music literacy and outreach programs in FY 2008.

Funding of \$278,613 is included for the FSO, which is an increase of \$12,890 or 4.9 percent over the *FY 2007 Revised Budget Plan*.

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Fort Belvoir Army Museum	\$240,000	\$240,000	\$240,000	\$240,000	\$240,000

During adoption of the FY 2005 Budget, the Board of Supervisors approved funding of \$240,000 to support construction of the U.S. Army Museum at Fort Belvoir in the southeastern part of Fairfax County. The capital campaign to raise \$200 million in private funds has been underway, managed by the Army Historical Foundation, a nonprofit organization dedicated to preserving the Army's heritage. The museum is expected to draw approximately 750,000 to 1 million visitors annually when it opens. The museum will feature unique educational programs and resources in the areas of technology, history, geography, political science, engineering and civics for students of all ages. The opening date is now tentatively set for June 14, 2012, a year later than previously anticipated.

All of the branches of the military either already have a centralized museum, or are in the process of building one. The Air Force Museum is at Wright-Patterson Air Force Base, Ohio; the Navy Museum is at the Washington Navy Yard; and the U.S. Marine Corps opened its National Heritage Center at Quantico Marine Base, less than 20 miles south of Fort Belvoir in Prince William County in November 2006. A County contribution of \$240,000 has been included for the U.S. Army Museum for FY 2008, which is the same level as FY 2007.

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Greater Reston Arts Center	\$50,000	\$0	\$0	\$0	\$0

As part of their deliberations on the FY 2006 Advertised Budget Plan, the Board of Supervisors included a non-recurring contribution of \$50,000 for the new Greater Reston Arts Center (GRACE) Arts and Cultural Center at Reston Towne Center in exchange for GRACE allowing Fairfax County exhibition space for mutually agreed times. GRACE is a nonprofit arts organization founded in 1974 to enrich community life by promoting involvement and excellence in the visual arts. In pursuit of this mission, GRACE provides a program of year-round exhibitions, lectures, children's workshops and a summer art program, Art in the Schools, the Northern Virginia Fine Arts Festival and other special events. No contribution is required for GRACE in FY 2008.

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Lorton Arts Foundation	\$500,000	\$0	\$1,000,000	\$1,000,000	\$1,000,000

As part of the *FY 2005 Carryover Review*, the Board of Supervisors approved \$500,000 to support the Lorton Arts Foundation (LAF) financing and capital renewal plan for operation of a center for the arts at the former Lorton Prison site. The Board had previously approved the negotiation of a lease of the former prison site with the Foundation, which proposed to use funds generated by leasing the various facilities to individual

## Fund 119 Contributory Fund

artists and performing arts groups. The Foundation's plan includes public restaurants, residential facilities for artists in residence, and a prison museum in addition to artist studios and a small theater.

Initially LAF believed that the project would be self-sustaining and could operate without additional resources from the County. However, after subsequent review and financial analysis by outside consultants knowledgeable in the creation and operation of facilities of this type, LAF found an underwriter willing to undertake financing of the renovations, but determined that County support would be needed during the first few years of renovation and operational start-up. LAF requested that Fairfax County provide \$1,000,000 annually as maintenance support. They also requested that the County agree to lease back a portion of the rental space if other tenants are not available, for a timeframe and lease rate to be negotiated between the County and LAF. The lease will provide for reducing or eliminating the County's cash support commensurate with the Foundation's ability to become self-sustaining.

Subsequent contributions are dependent on continuing fund-raising efforts which are evaluated each year. Funding of \$1,000,000 was approved by the Board of Supervisors as part of the *FY 2006 Third Quarter Review* for the County's FY 2007 contribution. Accordingly, \$1,000,000 is included for FY 2008 so it is available in that fiscal year when the required matching funds have been raised.

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Northern Virginia Regional Park Authority	\$1,918,739	\$2,035,315	\$2,035,315	\$2,076,143	\$2,076,143

The Northern Virginia Regional Park Authority (NVRPA) is a multi-jurisdictional, special-purpose agency established to provide a system of regional parks for the Northern Virginia area. The NVRPA currently operates 19 regional parks and owns 10,257 acres of land, of which more than 7,700 acres are in Fairfax County. Parklands within the system include: Bull Run, Bull Run Marina, Fountainhead, Sandy Run, Pohick Bay, Carlyle House Historic Park, Potomac Overlook, Upton Hill, Algonkian, Red Rock, the W&OD Trail, Occoquan, Hemlock Overlook, Cameron Run, Gateway, Meadowlark Gardens, Ball's Bluff, Temple Hall and Brambleton. In addition, the NVRPA administers extensive regional historic and conservation properties throughout Northern Virginia. These community resources are supported primarily from the annual contributions of its six member jurisdictions: the counties of Fairfax, Loudoun and Arlington, and the cities of Fairfax, Alexandria and Falls Church. Each member jurisdiction's contribution is in direct proportion to its share of the region's population. In the past decade, the entire population served by the NVRPA grew to 1.6 million residents and is expected to approach 2.0 million by 2020.

Current projections indicate that \$4,997,587 will be expended from the NVRPA's General Fund and \$11,236,508 will be expended from the NVRPA's Enterprise Fund for a total of \$16,234,095 in FY 2008. The NVRPA is asking member jurisdictions for \$3,354,027, which is an increase of \$129,000 or 4.0 percent over the FY 2007 amount of \$3,225,027. For FY 2008, NVRPA projects that 79 percent of operating costs will be funded with park revenues, with the remaining 21 percent coming from member jurisdictions. Fairfax County's share for the Northern Virginia Regional Park Authority in FY 2008 is \$2,076,143, which is \$40,828 or 2.1 percent over the *FY 2007 Revised Budget Plan* of \$2,035,315.

Fairfax County comprises 60.90 percent of the total population served by this agency projected for FY 2008, which is a decrease from the 63.11 percent figure for the FY 2007 budget. Localities' contributions are based upon their percentage of the total population as provided by the U.S. Bureau of the Census. It should be noted that in addition to the operating contribution, an amount of \$2,500,000 has been included in Fund 306, Northern Virginia Regional Park Authority, as the FY 2008 annual capital contribution.

## Fund 119 Contributory Fund

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Reston Historic Trust	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000

The Reston Historic Trust is a community-based 501(c)(3) organization located in the heart of the Lake Anne Revitalization District. It was founded in 1996 as an educational institution to promote the social and economic vitality of Reston through a program of history-based educational activities. Since FY 2000, Fairfax County has provided annual funding of \$20,000 to the Reston Historic Trust. This contribution assists in the operational costs of the Reston Museum, located at Lake Anne Plaza. The museum, which is now in its ninth year of operation, has evolved as a focal point in the community, hosting special events, weekend programs and lectures, and providing exhibits that depict Reston's past and future.

In FY 2008, the agency will continue its efforts on education and community outreach. The County's FY 2008 contribution to the Reston Historic Trust is \$20,000, which is consistent with the *FY 2007 Revised Budget Plan*.

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Claude Moore Colonial Farm	\$31,500	\$31,500	\$31,500	\$31,500	\$31,500

The Claude Moore Colonial Farm at Turkey Run, designated a historical site, is the only privately operated national park in the United States. The park's 18<sup>th</sup> Century living history family farm site authentically recreates the social, technological, environmental and cultural living conditions faced by Northern Virginians of ordinary means in 1771. For 33 years, it has offered a rare, hands-on learning experience about the basics of life, food, shelter and the environment during the Colonial period. Staff continues to enhance educational materials on colonial Virginia history and makes these materials available free on the Farm's Web site which is also available in eight different languages, making the Farm experience much more accessible to the County's diverse population. The Farm has received national recognition for its innovative educational programming, which reaches over 50,000 persons a year, including thousands of students in Fairfax County.

The FY 2008 level of support of \$31,500 is consistent with the *FY 2007 Revised Budget Plan*. This support provides a critical component in an operating budget generated primarily from weather-dependent, self-supporting programs and fundraising events. The contribution will help ensure continuation of Farm programs to Fairfax County residents – especially the Environmental Living Program, the Farm Skills Program, and school visits to the 18<sup>th</sup> Century Farm Site. The FY 2008 contribution will also assist the Farm in further developing materials that can be used in the home and classroom and adding much-needed visitor facilities at the Farm. The County's contribution represents 6.8 percent of the Farm's projected revenue of \$461,000 for FY 2008. Other revenue sources include program fees, pavilion rentals, membership dues, endowment income, contributions from the National Park Service and private donations.

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Town of Vienna Teen Center	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000

The Vienna Teen Center is operated by the Town of Vienna Parks and Recreation Department. The Center, known as Club Phoenix, provides local teenagers with positive, supervised recreational and educational programs and activities. The County's contribution assists the Town of Vienna in the operation and improvement of the Center, and helps provide funding for programs, staffing and the purchase of materials and other supplies.

## Fund 119 Contributory Fund

The Board of Supervisors first approved \$40,000 in funding for the Teen Center in FY 2001. The amount included \$20,000 to supplement operational expenses at the Center including the purchase of capital equipment and \$20,000 for the expansion of teen programs, activities and special events, as well as the staff required to plan, implement and supervise the expanded operations. The FY 2008 contribution of \$40,000 represents 26.0 percent of the Center's projected expenditure and revenue requirements of \$154,093 and is consistent with the *FY 2007 Revised Budget Plan*.

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Virginia Opera Company	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000

The Virginia Opera Company fosters appreciation of the arts through a variety of educational programs offered to school children. It has grown in recent years to become the eighteenth largest opera in the nation, based on budget and due in large part to its operations in Fairfax County. In the current 2006-2007 season, the Virginia Opera Company will present four fully staged operas at the George Mason University Center for the Arts. It anticipates continuing that level for FY 2008. Furthermore, the Virginia Opera's education program provides County students with access to age-appropriate opera presentations at their schools. In FY 2006, 57 performances were presented to public schools in Fairfax County.

The Virginia Opera Company first received a County contribution of \$25,000 in FY 1999. The FY 2008 contribution for the Virginia Opera Company continues that level of funding, which is also consistent with the *FY 2007 Revised Budget Plan*. The contribution represents approximately 2.8 percent of the Opera Company's projected revenue of \$892,071 for FY 2008.

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Wolf Trap Foundation for the Performing Arts	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000

A private/public partnership was established in 1968 between the Wolf Trap Foundation and the National Park Service for the operation of the Wolf Trap Farm Park for the Performing Arts in Vienna, Virginia. The partnership was founded through a gift of land to the United States Government. The National Park Service maintains the property and conducts parking and audience management.

The Foundation, with a \$26.8 million budget, is responsible for all other aspects of running the facility, including the presentation of a wide variety of performances and educational programs. Foundation programs reach approximately 600,000 people in Fairfax County each year at two sites: the Filene Center, a 7,000-seat outdoor amphitheater in a park-like setting, and the Barns of Wolf Trap, two 18<sup>th</sup> Century barns reconstructed at Wolf Trap using original building materials and techniques.

In FY 1999, Fairfax County began contributing \$25,000 to Wolf Trap to support the Foundation's efforts to provide Fairfax County citizens with access to the best possible performing arts, as well as position Fairfax County nationally as a leader in the arts and arts-in-education. The amount is not based on a formula, per capita, or any other formal agreement. As part of their deliberations on the FY 2005 budget, the Board of Supervisors approved an increase in the annual contribution from \$25,000 to \$125,000 to support education programs. The FY 2008 contribution remains at \$125,000.

<b>Subtotal Parks, Recreation &amp; Cultural</b>	<b>\$3,825,637</b>	<b>\$3,909,144</b>	<b>\$4,909,144</b>	<b>\$4,966,858</b>	<b>\$4,966,858</b>
--	--------------------	--------------------	--------------------	--------------------	--------------------

## Fund 119 Contributory Fund

### Community Development:

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Architectural Review Board	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500

The Architectural Review Board (ARB) administers the Historic Overlay District provisions in the County's Zoning Ordinance and advises the Board of Supervisors (BOS) on other properties that warrant historic preservation through historic district zoning, proffers or easements. There are now 13 Historic Overlay Districts, with the potential for several more. The BOS frequently requests advice on the preservation of historic structures as part of the County's development review process and the Open Space and Historic Preservation Easement program.

The ARB is comprised of 11 members who have demonstrated knowledge and interest in the preservation of historical and architectural landmarks. The amount funded for FY 2008 is \$3,500, which is consistent with the *FY 2007 Revised Budget Plan*.

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Celebrate Fairfax, Incorporated	\$27,083	\$27,876	\$27,876	\$28,289	\$28,289

Celebrate Fairfax, Incorporated was formed to develop educational or entertainment products, services and events that promote a sense of community among those who live or work in Fairfax County and to coordinate the annual Fairfax Fair. This urban fair symbolizes unity among the civic, business and governmental sectors and demonstrates how public and private partnerships can work together to provide the best for the residents of Fairfax County at a low cost. The Corporation also produces "Fairfax Fine ArtsFest," first introduced in 2003, as well as "Fall for Fairfax," Fairfax County's annual environmental festival sponsored by the Fairfax County Board of Supervisors.

An amount of \$28,289 is funded for FY 2008 for clean-up costs associated with the Fairfax Fair pursuant to the Memorandum of Agreement between the County Board of Supervisors and Celebrate Fairfax, Inc. This amount represents an increase of \$413 or 1.5 percent over the *FY 2007 Revised Budget Plan* of \$27,876 and is attributable to increased costs associated with the collection and disposal of waste tonnage collected at the Fairfax Fair. It should be noted that Celebrate Fairfax, Inc. also receives a high level of community and corporate support, both financial and in-kind. It is anticipated that the Corporation will also continue to receive significant in-kind support from various County agencies in FY 2008 for the Fair.

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Commission for Women	\$6,916	\$6,916	\$6,916	\$6,916	\$6,916

The Commission for Women was created by the Board of Supervisors in 1971 to promote the equality of women and girls in Fairfax County, to advise the Board on the concerns of Fairfax County's women and girls; to present possible solutions; and to effect long-term change through public education, policy reform and building community partnerships. The Commission is comprised of 11 members, nine of whom are appointed by members of the Board of Supervisors and two at-large members appointed by the Board's Chairman. There is also a student representative from a local college or university who is a non-voting member.

## Fund 119 Contributory Fund

In FY 2006, the Commission enhanced a *Living Health Calendar* that focused on tips for ensuring healthy lifestyles and was printed in both English and Spanish. The Commission also planned and implemented the second annual Women's Voices Forum that allowed participants throughout Northern Virginia to discuss issues affecting women in society, as well as provide suggestions for further development of policies concerning preventive health, domestic violence, personal safety, financial fitness, elder care and work.

The total FY 2008 Fairfax County contribution to the Commission for Women is \$6,916, which is consistent with the *FY 2007 Revised Budget Plan*.

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Convention and Visitors Corporation	\$2,000,000	\$2,425,522	\$3,016,323	\$2,717,701	\$2,717,701

As a result of enabling legislation approved by the 2004 General Assembly, the County was granted the authority to impose an additional two percent Transient Occupancy tax beginning July 1, 2004. As required by the new legislation, no less than 25 percent of the additional revenue is to be designated for and appropriated to a nonprofit Convention and Visitors Corporation located in Fairfax County.

The mission of the Convention and Visitors Corporation, known as Visit Fairfax, is "to create and effectively market exciting products, programs and activities that will distinguish Fairfax County as a premier tourism destination." Visit Fairfax is a 503(c)(3) organization with 25 board members appointed by the Board of Supervisors and the tourism industry.

FY 2008 funding of \$2,717,701, a decrease of \$298,622 or 9.9 percent from the FY 2007 amount based on an adjustment made to the FY 2007 revised allocation to recognize additional FY 2006 revenue, supports the nonprofit Convention and Visitors Corporation in its efforts to attract travelers to the County and generate tourism revenues in the County. This is based on projected Transient Occupancy tax collections associated with the additional two percent authorized for this purpose.

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Fairfax County History Commission	\$26,022	\$26,022	\$26,022	\$26,022	\$26,022

The History Commission was created by the Board of Supervisors in 1969 to advise County government and generally promote the public interest in matters concerning the history of Fairfax County. There are 20 members who are appointed by the Board of Supervisors for three-year terms and who may be reappointed. The Commission engages in educational, preservation and research activities to promote interest in the County's historical past and also provides advisory and liaison services to ensure preservation of historic County records and sites. Major programs include: educational activities, cooperative ventures with local universities in implementing history programs, liaison functions with state/national historic preservation organizations, historic record indexing projects, archaeology programs and expansion of photographic archives.

The FY 2008 Fairfax County funding included for this agency is \$26,022, which is consistent with the *FY 2007 Revised Budget Plan* amount.



## Fund 119 Contributory Fund

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Greater Reston Incubator	\$0	\$30,000	\$30,000	\$30,000	\$30,000

Included for FY 2008 is funding of \$30,000 for the Greater Reston Chamber of Commerce's (GRCC) Incubator Program. The GRCC's Incubator Program assists entrepreneurs in developing high-growth businesses in various sectors of the regional economy including technology, government services and supporting industries. The program provides business services, technical support and physical space to help emerging businesses grow. Job creation and increased regional prosperity are the program's primary goals. This volunteer-driven program has helped 41 companies over the past six years, produced 32 graduates, created over 160 jobs in the region, attracted \$30 million in investment, and occupied in excess of 52,000 square feet of commercial space in Fairfax County.

It should also be noted that funding of \$25,000 was previously included for the GRCC Incubator Program in the Economic Development Authority budget, but as of FY 2007, funding is now included in Fund 119 as this organization more appropriately fits the status of a contributory agency.

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Northern Virginia Community College	\$95,894	\$94,196	\$94,196	\$93,733	\$93,733

Northern Virginia Community College (NVCC) is a comprehensive institution of higher education offering programs of instruction generally extending not more than two years beyond the high school level. The College currently has six campuses (Alexandria, Annandale, Loudoun, Manassas, Springfield for medical education and Woodbridge) with permanent facilities constructed on each site. Each year, the College serves more than 60,000 students in credit-earning courses and more than 20,000 students in continuing education and training activities.

NVCC projects FY 2008 expenditures of \$190,632 for base operating requirements to be funded with \$187,429 from local jurisdictions and \$3,203 carried over from FY 2007. This amount includes \$177,192 for General Administration (President's Office, College Board travel and memberships, student scholarships, loans, and grants), \$12,000 for Community Services (community information), and \$1,440 for a contingency reserve. The base, which is funded by the governing bodies of the local jurisdictions served by the College, as well as any fund balances, supports additional services that cannot be provided under the College's annual state fiscal appropriations. For example, local funding provides for increased matching loan funds and support of community service activities. This local funding is for Operating Expenses only and is not applied toward Personnel Services. The local jurisdictions served by the College are requested to contribute their share of the College's base expenditure, which is calculated on a per capita basis as reported by the College using population figures from the Weldon Cooper Center for Public Service.

The FY 2008 Fairfax County contribution to this agency for operations and maintenance is \$93,733, a decrease of \$463 or 0.5 percent, due primarily to shifts in population among the contributing jurisdictions. This amount reflects the County's share of the services provided to Fairfax County residents as reported by the College and is 50 percent of the local jurisdictions' contributions totaling \$187,429 for FY 2008.

In addition, County funding of \$1,022,100 will be included in Fund 303, County Construction, for an annual capital contribution to the College based on a \$1 per capita population figure provided by the Weldon Cooper Center. Funding provides for the continued construction and maintenance of various capital projects on college campuses within the NVCC system.

## Fund 119 Contributory Fund

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Northern Virginia Conservation Trust	\$258,120	\$266,380	\$266,380	\$275,437	\$275,437

During their deliberations on the FY 2001 Advertised Budget Plan, the Board of Supervisors funded a non-recurring (one-time) amount of \$209,076 for the Northern Virginia Conservation Trust (NVCT) (formerly the Fairfax Land Preservation Trust). An amount of \$170,000 was funded to enable the County to further its conservation efforts and meet public need without creating new County positions. This amount included \$80,000 for land costs/purchases directly related to conservation easements, \$45,000 for public outreach funding to support staff and material for educating the public about conservation, and \$45,000 for administrative support for staff and materials for the management of Fairfax County conservation efforts. It was anticipated that the contribution amount would be partially matched by approximately \$75,000 in other contributions to the Trust in FY 2001. The County's total contribution also included \$39,076 that was paid to the Park Authority to eliminate the balance of a loan obligation associated with seed money for the Trust and office space provided by the Park Authority.

The primary purpose of the public/private partnership between NVCT and Fairfax County is for NVCT to assist the County in the preservation of natural areas and historic properties through the use of conservation/open space easements, land gifts and acquisition of open space. The Trust is also tasked with educating the public on the importance of conservation and the County's abundant natural resources through outreach programs. Through this partnership, NVCT has been able to permanently conserve over 568 acres in Fairfax County, recording 29 conservation easements, and attracting five fee-simple land gifts and one land purchase. The most notable recent easement was the joint effort with the County to preserve 41 acres of historic Salona in McLean.

The Trust also operates an "Adventures in Conservation" outreach program to bring hands-on volunteerism and environmental education opportunities to the public. In FY 2007, these activities include planting thousands of native trees, removing invasive plants, and conducting birding trips and guided hikes. FY 2008 funding of \$275,437 is included, which is an increase of \$9,057 or 3.4 percent over the *FY 2007 Revised Budget Plan* of \$266,380.

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Northern Virginia Soil and Water Conservation District	\$524,548	\$509,404	\$514,917	\$470,263	\$470,263

The Northern Virginia Soil and Water Conservation District (NVSWCD) is an independent subdivision of the Commonwealth of Virginia to provide leadership in the conservation and protection of Fairfax County's soil and water resources. It is governed by a five-member Board of Directors, three of whom are elected every four years by the voters of Fairfax County and two who are appointed by the Virginia Soil and Water Conservation Board. Accordingly, the work of NVSWCD supports many of the environmental efforts set forth in the Board of Supervisors' Environmental Excellence 20-year Vision Plan. Technical assistance and information are provided to state and local government agencies as well as private citizens. The goal of the NVSWCD is to continue to improve the quality of the environment and general welfare of the citizens of Fairfax County by providing them with a means of dealing with soil, water conservation and related natural resource problems. It provides County agencies with comprehensive environmental evaluations for proposed land use changes with particular attention to the properties of soils, erosion potential, drainage and the impact on the surrounding environment.

In FY 2001, Fairfax County entered into a partnership with the NVSWCD to support the cost of soil mapping the southeastern portion of the County. Under the agreement, the U.S. Department of Agriculture's Natural Resource Conservation Service (NRCS) provided a survey team. However, a delay in finalizing the agreement

## Fund 119 Contributory Fund

with the NRCS resulted in the actual expenditures not beginning until FY 2003. Over the past four years, Fairfax County has invested over \$750,000 to complete and entirely update the County's Soil Survey so that it is accurate, reliable and certified to the standards of the NRCS and the National Cooperative Soil Survey. In order to ensure that this valuable resource is used appropriately and effectively, the ongoing expertise of a soil scientist is needed. Subsequently, \$79,435 has been included for FY 2008 in addition to the County's base contribution to integrate the new survey maps and information into the County's Geographic Information System (GIS); create County-specific ratings for the new soils; identify necessary changes to County code; train County staff who deal with soil issues on the use of the new survey; educate the private sector on the new soil survey information and its use; and develop a process for maintaining and updating the soil survey as land uses change.

NVSWCD projects FY 2007 expenditures of \$509,808, for its base operating requirements. The FY 2008 County share for base operating requirements is \$390,828. With \$79,435 for the Soils Survey Project described above, the FY 2008 County contribution totals \$470,263 or 79.8 percent of the agency's expenditures totaling \$589,243. This represents a net decrease of \$44,654 or 8.7 percent from the *FY 2007 Revised Budget Plan*. In addition to County support, NVSWCD has been successful in leveraging state, federal, private and volunteer resources to benefit natural resources in the County. Other revenue sources include grants, interest and other miscellaneous revenues, as well as a beginning balance of \$161,216.

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Northern Virginia 4-H Education Center	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000

The Northern Virginia 4-H Educational Center was developed in cooperation with the Virginia Cooperative Extension Service. The Center currently serves 19 localities in Northern Virginia with approximately 50 percent of the program participants being Fairfax County residents. This educational and recreational complex for youth and adults residing in Northern Virginia is located in Front Royal, Virginia. County funding will be used toward capital improvements such painting and repairs to lodges, and making major swimming pool repairs, as well as striping all parking lots. The County contribution also helps minimize camping fees so more young people can attend.

The total FY 2008 Fairfax County funding included for this agency is \$25,000, which is consistent with the *FY 2007 Revised Budget Plan*.

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Occoquan Watershed Monitoring Program	\$100,108	\$106,635	\$106,635	\$113,787	\$113,787

The Occoquan Watershed Monitoring Program (OWMP) and the Occoquan Watershed Monitoring Laboratory (OWML) were established to ensure that water quality is monitored and protected in the Occoquan Watershed. The cost of the OWMP is equally divided between water supply and sewage users. As a result, 50 percent of Operating Expenses is supported by the Fairfax County Water Authority and 50 percent by the participants: Fairfax, Fauquier, Loudoun and Prince William counties, and the cities of Manassas and Manassas Park. The Watershed Monitoring Program Funding Agreement of 1988 requires that Fairfax County provide 12.5 percent of the direct costs.

Given the many diverse uses of the land and water resources in the Occoquan Watershed (agriculture, silviculture, urban residential development, commercial and industrial activity, water supply, and wastewater disposal), the OWMP provides a critical role as the unbiased interpreter of basin water quality information.

## Fund 119 Contributory Fund

The total amount included for Fairfax County's FY 2008 share is \$113,787 based upon agency expenditures. This represents an increase of \$7,152 or 6.7 percent over the *FY 2007 Revised Budget Plan* of \$106,635. In addition, it should be noted that with the waiver of the agency's budgeted indirect costs by Virginia Tech, the Fairfax County contribution represents 10.1 percent of the agency's total budget.

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Police and Fire World Games	\$25,000	\$0	\$50,000	\$0	\$0

As part of the *FY 2005 Carryover Review*, the Board of Supervisors approved \$25,000 in non-recurring funding as seed money for an organization comprised of representatives from the Police and Fire and Rescue Departments, the Office of the Sheriff, Convention and Visitors Corporation, among others, to prepare a bid to host the 2013 Police and Fire World Games. It was intended to enable preparations for a September 2006 site visit to Fairfax County by members of the World Police and Fire Games Federation to evaluate the County's potential as a future host site. It was anticipated that if the County was selected, it would generate considerable revenue through the thousands of visitors that would come to Fairfax County for the Games and stay in local hotels, as well as eat and shop at County establishments.

Following a September 2006 site visit, the County was subsequently notified that the World Police and Fire Games Federation narrowed its selection to the two European countries. As a result, the County team will focus its efforts on the 2015 games and plans to return \$25,000 to the County.

When the Board approved an additional contribution of \$50,000 as part of the *FY 2006 Carryover Review*, it was with the intent that this funding will be used to attract additional contributions from the private sector; therefore, no funding is included for FY 2008.

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Southeast Fairfax Development Corporation	\$184,641	\$190,550	\$190,550	\$198,363	\$198,363

The Southeast Fairfax Development Corporation (SFDC) is a private, nonprofit organization that operates under a Memorandum of Understanding between the Fairfax County Board of Supervisors and the SFDC. For almost 25 years, the Corporation has promoted, encouraged, facilitated and guided economic development and revitalization on the 7.5 mile length of Richmond Highway from the Capital Beltway to Fort Belvoir, the largest of the County's seven designated revitalization areas. It provides marketing and promotion aimed at business attraction and retention; direct assistance to developers and businesses; and to a lesser degree, land use planning and coordination with the Richmond Highway community. It is this community consensus that makes revitalization/redevelopment possible. SFDC is committed to improving the quality of life, creation and retention of jobs, community appearance and increased tax base. Its 18-member volunteer Board of Directors is representative of the community.

Total private investment in Richmond Highway in CY 2005-2006 is estimated at over \$627 million. SFDC continues to foster growth in existing businesses, while simultaneously promoting the physical renovation of the area through initiatives involving beautification, developmental planning, and ongoing market studies and needs assessments. SFDC sees an even greater need for its services as a result of the Department of Defense's (DoD) Base Realignment and Closure (BRAC) recommendations announced in May 2005. It is anticipated that over 22,000 DoD employees will be redeployed to Fort Belvoir and the Engineer Proving Grounds, with an additional 20,000 government contracting jobs also expected to relocate to the area.

The total FY 2008 Fairfax County contribution for SFDC is \$198,363, which represents an increase of \$7,813 or 4.1 percent over the *FY 2007 Revised Budget Plan* based on the CPI-U Index.

## Fund 119 Contributory Fund

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
VPI/UVA Education Center	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000

In FY 1995, Fairfax County entered into an agreement with the City of Falls Church, the Virginia Polytechnic Institute and State University (VPI), and the University of Virginia (UVA) to provide support for a new Education Center to be constructed in Falls Church. As part of this agreement, the Board of Supervisors agreed to waive all development/regulatory fees and costs, and provide review and inspection services necessary for the development of this center. In addition to one-time FY 1996 sewer availability and connection charges of \$70,881, the County agreed to contribute an annual amount of \$50,000 toward the facility, to be paid each year for 20 years, commencing in FY 1995. The total value of this 20-year contribution will be \$1,000,000.

The total FY 2008 Fairfax County contribution for the VPI/UVA Education Center is \$50,000, which is consistent with the *FY 2007 Revised Budget Plan*.

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Women's Center of Northern Virginia	\$29,942	\$29,942	\$29,942	\$29,942	\$29,942

The Women's Center is a private, nonprofit organization that provides personal and professional development services to women in Northern Virginia. Since FY 1978, the Board of Supervisors has contributed to this center in order to provide free or sliding-fee scale services to Fairfax County female residents who are unemployed, separated, abandoned or divorced, and the head of a household. Services include individual and group workshop sessions for women covering such areas as divorce, separation, financial planning and legal rights. It is anticipated that in FY 2008, 60 percent of requests for service will come from Fairfax County residents.

In FY 2008, the Center anticipates receiving approximately 55,000 requests for services from County residents to meet the interrelated psychological, practical, legal and financial needs of these County residents, many of whom are financially disadvantaged and require low-cost services. Access to these services enables community members to become self-sufficient and ultimately more productive community members.

The total FY 2008 Fairfax County contribution included for this agency is \$29,942, which is consistent with the *FY 2007 Revised Budget Plan*.

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Washington Area Housing Partnership	\$4,000	\$4,000	\$4,000	\$0	\$0

During deliberations on the FY 1999 Advertised Budget Plan, the Board of Supervisors first approved recurring funding in the amount of \$4,000 for membership fees in the Washington Area Housing Partnership. This contribution represents membership fees in the Washington Area Housing Partnership, a component of the Metropolitan Washington Council of Governments (COG). This organization is a regional, public/private housing partnership that addresses housing issues in the Washington Metropolitan Area. The Partnership undertakes a neighborhood initiative in each of the Northern Virginia, DC, and suburban Maryland regions annually.

## Fund 119 Contributory Fund

No funding is required for this organization for FY 2008 as COG has indicated it will be funded by general membership dues in the coming fiscal year.

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Washington Area Housing Trust Fund	\$31,665	\$32,016	\$32,016	\$32,874	\$32,874

As part of their deliberations on the FY 2005 budget, the Board of Supervisors approved funding of \$31,442 to provide a contribution to the Washington Area Housing Trust Fund (WAHTF). The general membership of the Council of Governments (COG) recommended that local governments support a voluntary per capita assessment of \$0.03 to fund WAHTF operations. Capital support is provided through the federal government and private sector grants. Operational funding provided by area local governments will be leveraged to attract capitalization dollars. It also allows the trust fund to loan money at a highly subsidized rate, which helps to lower the cost of housing in this region.

During a 2006 strategic planning process, WAHTF realized that its lending was not having a significant enough impact on regional affordable development and that there were opportunities to merge with another successful community development financial institution, the Unitarian Universalist Affordable Housing Corporation in order to maximize efficiency and both organizations' impact. In October 2006, boards of both organizations, which included representation by Fairfax County, approved combining both into one, which will be renamed in the near future.

WAHTF's mission, however, will remain unchanged, which is to provide flexible capital from a variety of sources including government, philanthropic and corporate entities to increase the supply of affordable and workforce housing for low and moderate income households and housing for various special needs populations in the Washington metropolitan area; to positively impact the delivery of affordable housing finance in this region; and provide technical assistance to help potential borrowers obtain financing and successfully complete affordable housing development.

In FY 2008, Fairfax County's share for the WAHTF is \$32,874, an increase of \$858 or 2.7 percent over the *FY 2007 Revised Budget Plan*.

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Wildlife Rescue League	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000

The Wildlife Rescue League (WRL) is a non-profit organization that provides care for sick, injured and orphaned wildlife in order to return them to the wild. Its volunteers work with licensed rehabilitators throughout Virginia and suburban Maryland, as well as with animal shelters, humane societies, wildlife groups, nature centers and veterinary hospitals to provide care. Approximately 75 percent of the calls received are from Fairfax County residents. The WRL is entirely run by volunteers and has no paid staff.

The WRL operates a hotline in Northern Virginia and surrounding areas to assist the public in obtaining information and help in locating a wildlife rehabilitator. They also educate the public about the natural history of native wildlife and how to coexist with it, as well as how to prevent the need for wildlife rehabilitation.

As part of the *FY 2004 Carryover Review*, the Board of Supervisors first approved funding of \$10,000 for this organization. The FY 2008 contribution remains at that level.

<b>Subtotal Community Development</b>	<b>\$3,402,439</b>	<b>\$3,837,959</b>	<b>\$4,484,273</b>	<b>\$4,111,827</b>	<b>\$4,111,827</b>
---------------------------------------	--------------------	--------------------	--------------------	--------------------	--------------------

## Fund 119 Contributory Fund

### Nondepartmental:

Fairfax County	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Fairfax Public Law Library	\$57,657	\$57,657	\$57,657	\$92,657	\$92,657

The mission of the Fairfax Public Law Library is to promote justice by providing all citizens with access to legal information. The legal resources available in the Law Library are not available to the public at any other single location within the County. In 2001, Fairfax County, the Clerk of the Court, and the Fairfax Bar Association (FBA) entered into an agreement with regard to the Law Library. The agreement provides that Fairfax County, through the Fairfax County Public Library (FCPL), shall have primary responsibility for the administration of the Law Library, while the FBA has primary responsibility for its management.

The Law Library receives over 66 percent of its funding from assessments of \$4 on civil case filings in the General District and Circuit Courts. This is projected at \$195,800 in FY 2008. The annual contribution of \$92,657 from the County is provided to assist the Law Library with operational costs. Other revenue projected for FY 2008 includes \$20,000 from the Fairfax Bar Foundation, \$400 from the Friends of the Law Library, \$18,600 earned for Library services including copier charges, and \$1,600 in miscellaneous income for a total of \$329,057.

Currently located in the Fairfax County Judicial Center, the Fairfax Public Law Library assists the public as well as members of the legal community with locating sources for legal information and provides bibliographic instruction. In addition to the collection, the Law Library has four work stations dedicated to providing general information on divorce, immigration, estate planning and employment for patrons, as well as five computer work stations where the public may access legal materials on CD-ROMs and online databases. In recent years, the Law Library has decreased its printed materials and increased subscriptions to online databases as a result of decreased filing fees.

In FY 2007, the Law Library will move from its current location to the the first floor of the expanded court house facility, due to be completed in April 2007. The Fairfax Public Law Library anticipates that it will serve over 60,000 patrons in FY 2008, approximately 46 percent of whom are legal professionals, while the remaining 54 percent are from the general public. Many are in need of legal information because they are unable to afford legal representation but do not qualify for free legal services.

The total FY 2008 Fairfax County funding for this agency is \$92,657, which is an increase of \$35,000 over *FY 2007 Revised Budget Plan* in order to provide additional Law Library reference materials to meet increased demand from a growing population and the opportunity associated with the expanded Judicial Center.

<b>Subtotal Nondepartmental</b>	<b>\$57,657</b>	<b>\$57,657</b>	<b>\$57,657</b>	<b>\$92,657</b>	<b>\$92,657</b>
<b>Total County Contributions</b>	<b>\$11,008,046</b>	<b>\$11,661,539</b>	<b>\$13,307,853</b>	<b>\$13,151,882</b>	<b>\$13,151,882</b>

# Fund 119 Contributory Fund

## FUND STATEMENT

### Fund Type G10, Special Revenue Funds

### Fund 119, Contributory Fund

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$151,110</b>	<b>\$151,110</b>	<b>\$1,246,365</b>	<b>\$164,742</b>	<b>\$164,742</b>
Transfer In:					
General Fund (001)	\$12,103,301	\$11,585,429	\$12,226,230	\$13,037,140	\$13,037,140
<b>Total Transfer In</b>	<b>\$12,103,301</b>	<b>\$11,585,429</b>	<b>\$12,226,230</b>	<b>\$13,037,140</b>	<b>\$13,037,140</b>
<b>Total Available</b>	<b>\$12,254,411</b>	<b>\$11,736,539</b>	<b>\$13,472,595</b>	<b>\$13,201,882</b>	<b>\$13,201,882</b>
Expenditures:					
Legislative-Executive Functions/Central Services					
Agencies	\$1,787,682	\$1,886,453	\$1,886,453	\$1,930,853	\$1,930,853
Public Safety	451,328	453,568	453,568	209,321	209,321
Health and Welfare	1,483,303	1,516,758	1,516,758	1,840,366	1,840,366
Parks, Recreational and Cultural	3,825,637	3,909,144	4,909,144	4,966,858	4,966,858
Community Development	3,402,439	3,837,959	4,484,273	4,111,827	4,111,827
Nondepartmental	57,657	57,657	57,657	92,657	92,657
<b>Total Expenditures</b>	<b>\$11,008,046</b>	<b>\$11,661,539</b>	<b>\$13,307,853</b>	<b>\$13,151,882</b>	<b>\$13,151,882</b>
<b>Total Disbursements</b>	<b>\$11,008,046</b>	<b>\$11,661,539</b>	<b>\$13,307,853</b>	<b>\$13,151,882</b>	<b>\$13,151,882</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$1,246,365</b>	<b>\$75,000</b>	<b>\$164,742</b>	<b>\$50,000</b>	<b>\$50,000</b>

<sup>1</sup> For several contributory agencies where Fairfax County funding is based upon actual usage that can fluctuate, unused appropriation falls to fund balance, which is then reappropriated after leaving a nominal balance for flexibility. The FY 2006 Ending Balance of \$1,246,365 included \$1,000,000 for the Lorton Arts Foundation, which was carried over for payment in FY 2007 upon demonstration of successful fundraising.



# Contributory Fund Fund 703 - NOVARIS

---

## **Non-Appropriated Funds**

Fairfax County exercises a fiduciary responsibility for the financial management and operation of the Northern Virginia Regional Identification System (NOVARIS). Therefore, this fund is displayed here for information. Participating Washington Metropolitan Area jurisdictions share costs associated with NOVARIS based on the sworn police population of each jurisdiction as approved by the NOVARIS Advisory Board on July 30, 1997. In FY 2008, Montgomery and Prince George's Counties will no longer participate in NOVARIS, as those jurisdictions are joining a Maryland regional fingerprint system. However, it is anticipated that Loudoun County and the Virginia State Police will join NOVARIS in FY 2008.

The Fairfax County contribution is made through the Contributory Fund. The total Fairfax County FY 2008 contribution is \$159,321. The total contribution consists of \$107,924, which represents the County's annual share of costs associated with operations and upgrades of NOVARIS and \$51,397 in funding for lease agreements and other costs associated with equipment that is specific to Fairfax County operations. The NOVARIS Fund Statement is shown on the next page.

NOVARIS utilizes state-of-the-art computer equipment to identify criminals by categorizing and matching fingerprints. It enables police to match a fingerprint found at the scene of a crime with any individual who has been arrested in the Washington metropolitan area by comparing the print or partial print with all prints in the database. In FY 2006, 63,250 fingerprint cards were entered into the system and the database, which helped to identify 700 aliases, 20 wanted individuals, and over 9,000 fingerprints.

A new Automated Fingerprint Identification System (AFIS) will be installed in FY 2007 that will have enhanced technologies, including palm print and facial recognition capabilities. Funding of \$8.65 million has been secured through an Urban Areas Security Initiative grant to cover the cost of AFIS system replacements for the National Capital Region, including for NOVARIS, the District of Columbia, as well as Prince George's County and Montgomery County. This funding is shown in Fund 102, Federal/State Grant Fund, and is reflected in the *FY 2007 Revised Budget Plan* amount for Emergency Preparedness Expenditures found on the fund statement for Fund 102 Federal/State Grant Fund. For further information, please refer to the Fund 102, Federal/State Grant Fund narrative in the Special Revenue section of Volume 2.

# Contributory Fund Fund 703 - NOVARIS

## FUND STATEMENT

Fund Type G70, Trust and Agency Funds

Fund 703, Northern Virginia Regional  
Identification System (NOVARIS)

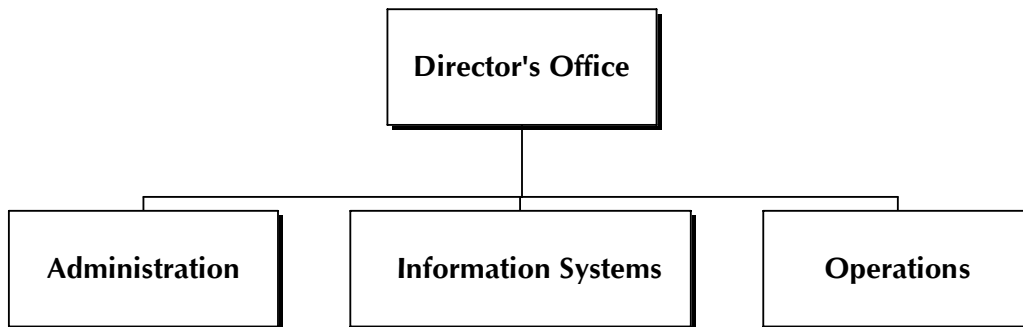
	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$12,524</b>	<b>\$15,088</b>	<b>\$25,893</b>	<b>\$20,805</b>	<b>\$20,805</b>
Revenue:					
Interest on Investments	\$6,042	\$529	\$529	\$529	\$529
Fairfax County (Police and Sheriff)	401,328	403,568	403,568	159,321	159,321
Arlington County	57,758	57,773	57,773	22,911	22,911
Prince William County	55,082	55,096	55,096	21,849	21,849
City of Fairfax	10,215	10,218	10,218	4,052	4,052
City of Falls Church	5,024	5,026	5,026	1,993	1,993
City of Alexandria	44,705	44,716	44,716	17,733	17,733
Montgomery County	37,842	37,852	37,852	0	0
Prince Georges County	37,842	37,852	37,852	0	0
Loudoun County	0	0	0	21,849	21,849
VA State Police/Bureau of Forensic Science	0	0	0	1,993	1,993
<b>Total Revenue:</b>	<b>\$655,838</b>	<b>\$652,630</b>	<b>\$652,630</b>	<b>\$252,230</b>	<b>\$252,230</b>
<b>Total Available</b>	<b>\$668,362</b>	<b>\$667,718</b>	<b>\$678,523</b>	<b>\$273,035</b>	<b>\$273,035</b>
Expenditures:					
Operating Expenses	\$250,171	\$263,246	\$263,246	\$179,880	\$179,880
Capital Equipment	247,469	247,469	247,469	31,758	31,758
Fairfax County Expenses Only <sup>1</sup>	144,829	147,003	147,003	51,397	51,397
<b>Total Expenditures</b>	<b>\$642,469</b>	<b>\$657,718</b>	<b>\$657,718</b>	<b>\$263,035</b>	<b>\$263,035</b>
<b>Total Disbursements</b>	<b>\$642,469</b>	<b>\$657,718</b>	<b>\$657,718</b>	<b>\$263,035</b>	<b>\$263,035</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$25,893</b>	<b>\$10,000</b>	<b>\$20,805</b>	<b>\$10,000</b>	<b>\$10,000</b>

<sup>1</sup> This represents the lease/purchase associated with digital photography equipment, and other maintenance expenses paid for by Fairfax County only.

<sup>2</sup> Ending balances fluctuate due to variable expenditure requirements and the carryover of unspent funds.

# Fund 120

## E-911



### **Mission**

To provide professional, responsive emergency and non-emergency communication services and coordination of the countywide 9-1-1 system to the residents of Fairfax County, Fairfax City, Town of Herndon, Town of Vienna and to County public safety agencies in a stable and supportive work environment that utilizes well trained and qualified staff. To deliver emergency and non-emergency communications by ensuring that public safety information systems and related supporting technology infrastructure are cost effective, sustainable, reliable, technologically innovative, and support the needs of the users and the community.

### **Focus**

The activities and programs in Fund 120, E-911 provide support to the operations of the Department of Public Safety Communications (DPSC) and various other public safety information technology projects. The DPSC is the designated 9-1-1 Public Safety Answering Point (PSAP) for all 9-1-1 calls originating within Fairfax County as well as the city and towns within it. The agency also provides Emergency Medical Dispatch (EMD)/Pre-Arrival Instruction (PAI), which is an emergency medical service (EMS) intervention program where DPSC call takers provide emergency medical instructions until fire-rescue units arrive on the scene. Due to the vital, mission-critical, and time sensitive service provided by DPSC personnel, they can, in many ways, be recognized as the first of the first responders. Additionally, DPSC receives all commercial and residential security, fire and medical alarm calls via private alarm companies. Non-emergency services provided include responding to police non-emergency calls received on non-emergency phone lines; reporting of towed vehicles and private vehicle impounds; and calls that ultimately get routed to the Animal Control Unit for resolution. The department also provides National Crime Information Computer (NCIC) and Virginia Criminal Information Network (VCIN) teletype operations related to property (e.g., stolen guns and vehicles), people (e.g., protective orders and missing persons), events (e.g., fatal accidents and security matters), and queries (e.g., wanted persons/warrant confirmation). These operations ensure information is shared with the appropriate authorities within the County and on a regional, state and federal level. Another role of the DPSC is as the official custodian of more than 8,700 hours of audio recordings of all telephone and radio traffic made annually and production of copies of audio tapes based on Freedom of Information Act (FOIA) requests and for evidence in court.

### **Department of Public Safety Communications**

In FY 2005, the County identified several operational issues within the existing Public Safety Communication Center (PSCC). Issues reviewed and addressed included: organizational placement of the PSCC within County government to ensure an effective representation of its broad public safety service role and broad client base; organizational leadership and management to both reframe the role of the Director position from a sworn officer in the Police Department chain of command structure to a civilian position who will work with additional management level staff to support and encourage innovation and improved efficiency and performance; operational and performance measurement to standardize the process for quality control and quality assurance, and to monitor a complex budget of multiple funding streams and the allocation of funds to the attainment of performance objectives; and recruitment and retention issues. Additionally, as a result of this internal review of existing operations, a change plan was developed to provide a framework for

## Fund 120 E-911

---

facilitating successful implementation of both current and future action steps. The reorganization of the existing Public Safety Communications Center was a first step in the change plan.

In FY 2006, the Center was moved from a division within the Police Department to independent agency status in Fund 120 as Agency 95, Department of Public Safety Communications. This agency now reports to the Deputy County Executive, along with the other public safety agencies. Early efforts of the new agency centered on reengineering the recruitment program; redesigning the new hire program; promoting programs to encourage retention; enhancing the management structure to provide leadership in the areas of client services and call center operations; and developing of business analyses to measure and monitor performance. The agency will continue to focus on these types of organizational issues into FY 2008 and beyond.

The first-responder positions within the department (primarily Public Safety Communicator positions performing call taking and call dispatch functions) were also moved from the Fairfax County Employees' Retirement System to the Uniformed Retirement System, reflecting consistency within County public safety agencies for front line, first-responder staff. The Uniformed Retirement System is structured to compensate employees who daily perform first-responder functions in a high stress environment. All new hires into first-responder positions within the department are part of the Uniformed Retirement System, and existing first-responder staff had the option of converting to that system in FY 2006.

The changes underway at the DPSC have already begun to have a positive impact on operations and agency leadership is focused on maintaining the momentum of positive change, with emphasis on improving call statistics, recruitment and retention, training, and proactive planning for the DPSC's move to the Public Safety and Transportation Operations Center (PSTOC), scheduled for completion in Spring/Summer 2008. As a critical operation in Fairfax County that affects the lives and safety of residents, the changes underway are intended to ensure that the DPSC is able to provide world-class public safety communication services.

### **Public Safety Information Technology Projects**

In 1995, an IT project was established to replace and upgrade the County's Public Safety Communications Network (PSCN) and its components. The PSCN supports emergency communications of the Police Department, Fire and Rescue Department, and Office of the Sheriff. This includes public safety call taking (E-911, cellular E-911, and non-emergency), dispatching, and all affiliated communications support. Two of the major technologies utilized are a Computer Aided Dispatch (CAD) system with an integrated mobile data communications component and a wireless radio network for voice communications. The CAD system is used to dispatch appropriate equipment and personnel to events and emergencies and to communicate and track up-to-date information in a rapidly changing environment. The mobile data communications component of CAD allows the dispatch of resources with minimal voice communications, provides field units direct access to local, state, and national databases, and allows continuous contact with the Department of Public Safety Communications.

Installation of the radio network was completed and brought online in October 2000. Subsequent to the September 11, 2001 terrorist attacks, a reevaluation of the network determined that three additional tower sites needed to be added to ensure proper coverage to areas of the County that had grown more populous since the original propagation studies were completed. This expansion was funded through a Homeland Defense grant and is now complete.

In FY 2008, IT Projects expenditure requirements are increasing from the FY 2007 funding level, primarily due to an increase in the number of public safety communications devices to be replaced as a result of additional public safety positions in the Police Department, Fire and Rescue Department, and Office of the Sheriff over the past several years and since the previous round of replacement cycles. In addition, on-going operational funding is often necessary for maintenance and support of these IT Projects systems. As in FY 2007, other IT Projects are also required to provide replacement and enhancement of existing systems and equipment. This is necessary to maintain performance, availability, reliability, and capacity for growth due to increases in County population and demand for public safety services. FY 2008 IT Project funding includes support for the replacement cycle of portable two-way radios (currently in use by the Police Department, Fire and Rescue

## Fund 120 E-911


Department and the Office of the Sheriff), continuation of the County's E-911 call answering system, continuation of Mobile Computer Terminal replacements, continuation of the radio system upgrades, and minor system software changes. The replacement and upgrade of these items is critical to the operation of the Public Safety Communications Network. IT Project funding reflects a prioritization of public safety communications needs. Continued future support for the PSCN's component systems and equipment is vital for ensuring immediate and systematic response to emergencies.

### Revenues





Prior to January 2007, Fund 120 was supported by revenue from estimated E-911 fees, Commonwealth reimbursement associated with Wireless E-911, and a General Fund Transfer supporting any difference between revenues and expenditures. The E-911 tax applied to eligible phone lines was adjusted in FY 2006 to match the state authorized maximum charge per line of \$3.00 per month. However, effective January 1, 2007, House Bill 568 as put forth by the Virginia General Assembly, replaces many of the current state and local communications taxes and fees with a centrally administered communications sales and use tax. As part of this restructuring, the \$3.00 E-911 tax has been repealed and replaced with a uniform statewide E-911 tax on landline telephone service. The new landline E-911 tax is administered by the Virginia Department of Taxation and will be imposed on the end user of each access line at the rate of \$0.75 per line. The new tax will appear as a line item on customers' bills.

Revenues from the communications sales and use tax, a public rights-of-way use fee imposed on cable television providers, and the landline E-911 tax is collected and remitted monthly by communications services providers into a new statewide fund, to be known as the Communications Sales and Use Tax Trust Fund. Revenue received into the fund will be distributed to localities based on their share of the total local revenues received in FY 2006. Revenues generated by the new landline E-911 tax, as well as other taxes and fees, will be collected by the Department of Taxation, deposited into the Communications Sales and Use Tax Trust Fund, and then allocated and distributed to localities. Although the exact impact of the new tax structure on Fund 120 is not yet known, it is not anticipated that it will have a negative effect on the Fund or on the General Fund Transfer supporting the Fund in the near future. Since the new tax structure took effect mid-way through FY 2007, County staff will be monitoring its impact and will make any necessary adjustment to FY 2008 estimates, if needed, at a regularly scheduled quarterly budget review. In addition, the Wireless E-911 monthly \$0.75 surcharge on all wireless lines will remain and be distributed to localities as part of the Wireless E-911 State Reimbursement.

### **New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision**

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Completed two certified training academy classrooms in FY 2007 to enhance recruiting, hiring, and on-going training. The first room will accommodate lectures and classroom instruction and the second room will accommodate training in a computer lab designed to instruct hands-on classes for computer aided dispatch, as well mobile computer terminal and 9-1-1 telephone answering.	☑	
Implemented a computer-based testing program that gauges an applicant's multi-tasking, logic, resource management, and deployment capabilities to screen applicants and aid in the selection process.	☑	

## Fund 120 E-911

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Changed the CAD system to allow continued access to the Virginia Crime Information Network (VCIN) as a result of state mandated security changes. Additional enhancements will be required in FY 2008 to meet newly identified operational needs.	☑	☑
Reorganize 9-1-1 and non-emergency call-taking capacity by adding six additional call-taker workstations and staff on an as-needed basis to lessen the number of times a caller is placed on hold awaiting availability of a call-taker.		☑
Reorganize fire call dispatch operations to have five DPSC dispatchers assigned and available so as to manage multiple simultaneous fire incidents and to provide one relief fire dispatcher.		☑
 <b>Building Livable Spaces</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Continue planning and design phases of the development of the Public Safety and Transportation Operations Center (PSTOC) in collaboration with the Commonwealth of Virginia. Site infrastructure construction began in Fall 2005, and construction of the facility commenced in Spring 2006. The PSTOC will house critical safety, transportation and security components of both County and state operations. These include the Department of Public Safety Communications (DPSC), the Emergency Operations Center (EOC), as well as the Virginia Department of Transportation (VDOT) Smart Traffic and Signal Centers and the State Police Communications Center.	☑	☑
 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Continue the development of a community outreach program to enhance residents' awareness of "who to call when."	☑	☑
 <b>Exercising Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Continue to assess the current recruiting program for Public Safety Communicator position and determine process improvements to reduce the hiring process time without lowering the quality of new hires. Revamp and redesign the program and implement marketing functions in order to succeed in an increasingly competitive job market.	☑	☑
Conduct a workload analysis to determine the appropriate number of Public Safety Communicator positions needed to serve the growing number of Fairfax County residents, and the volume of 9-1-1 and non-emergency calls, police and fire dispatches, as well as considering the new physical capacity in the PSTOC.		☑

# Fund 120 E-911

## Budget and Staff Resources

Agency Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	160/ 160	161/ 161	160/ 160	160/ 160	160/ 160
Expenditures:					
Personnel Services	\$15,287,062	\$18,629,968	\$18,629,968	\$19,951,566	\$19,951,566
Operating Expenses	8,123,896	9,379,568	11,009,464	10,032,477	10,032,477
Capital Equipment	6,664	0	55,606	70,000	70,000
IT Projects	10,653,089	5,908,079	7,792,438	7,233,079	7,233,079
<b>Total Expenditures</b>	<b>\$34,070,711</b>	<b>\$33,917,615</b>	<b>\$37,487,476</b>	<b>\$37,287,122</b>	<b>\$37,287,122</b>

### FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- ◆ **Employee Compensation** **\$1,232,816**  
 An increase of \$1,232,816 in Personnel Services associated with salary adjustments necessary to support the County's compensation program including merit increases for uniformed employees and pay for performance increases for non-uniformed staff.
- ◆ **Market Rate Adjustment** **\$484,911**  
 An increase of \$484,911 in Personnel Services based on the FY 2008 Market Index of 2.92 percent is included for employees on the public safety pay scales (C, F, O and P), effective the first full pay period of FY 2008. In addition, it should be noted that the FY 2008 net cost includes \$84,087 in fringe benefits funding, which is included in Agency 89, Employee Benefits. For further information on fringe benefits, please refer to the Agency 89, Employee Benefits, narrative in the Nondepartmental program area section of Volume 1.
- ◆ **Personnel Services Reduction** **(\$396,129)**  
 A decrease of \$396,129 in Personnel Services as part of an across-the-board reduction to meet budget limitations based on available revenues as a result of a flattening residential real estate market.
- ◆ **Public Safety Operating Expenses** **\$145,547**  
 A net increase of \$145,547 in Operating Expenses primarily associated with the agency's efforts to continue an aggressive recruitment and hiring program, as well as training and other initiatives aimed at improving employee retention.
- ◆ **Information Technology Operating Expenses** **\$507,362**  
 An increase of \$507,362 in Operating Expenses primarily associated with increased commercial telecommunications charges for 9-1-1 services; legal fees associated with ensuring the County's compliance with Federal Communications Commission (FCC) rebanding of radio spectrum in order to alleviate potential interference with public safety communications; and increased repair and maintenance costs for radio transmit sites, towers, and antenna systems used for the public safety radio system.

# Fund 120

## E-911

- ◆ **Capital Equipment** **\$70,000**  
Funding of \$70,000 in Capital Equipment is included for the purchase of a replacement Uninterruptible Power Supply (UPS) battery that provides critical emergency power in the event of an outage. The current unit will reach the end of its expected lifespan during FY 2008.
- ◆ **Carryover Adjustments** **(\$3,569,861)**  
A decrease of \$3,569,861 for one-time purchases carried forward at the *FY 2006 Carryover Review*.
- ◆ **IT Projects** **\$7,233,079**  
Funding of \$7,233,079 has been included in IT Projects, including \$3,733,000 for the fifth year of a five-year replacement cycle for portable two-way radios in use by the Police Department, the Fire and Rescue Department, and the Office of the Sheriff; \$3,220,000 for the first year of the new five-year replacement cycle for mobile computer terminals; \$220,079 for the fifth year of a five-year lease payment obligation for the E-911 call answering system at the Department of Public Safety Communications; and \$60,000 for software design applications. Details of specific projects are included on the Project Detail Table that follows.

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Changes to FY 2007 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ **Carryover Adjustments** **\$1,685,502**  
As part of the *FY 2006 Carryover Review*, \$1,685,502 was carried forward into FY 2007. Of this amount, \$739,780 was included as encumbered carryover and \$945,722 as unencumbered carryover.
- ◆ **IT Projects** **\$1,884,359**  
As part of the *FY 2006 Carryover Review*, unexpended project balances of \$1,884,359 were carried forward into FY 2007 to complete current projects.
- ◆ **Position Redirection** **\$0**  
In FY 2007, 1/1.0 SYE position was redirected from the Department of Public Safety Communications to the Police Department to support the agency's public safety-related technology communications needs.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

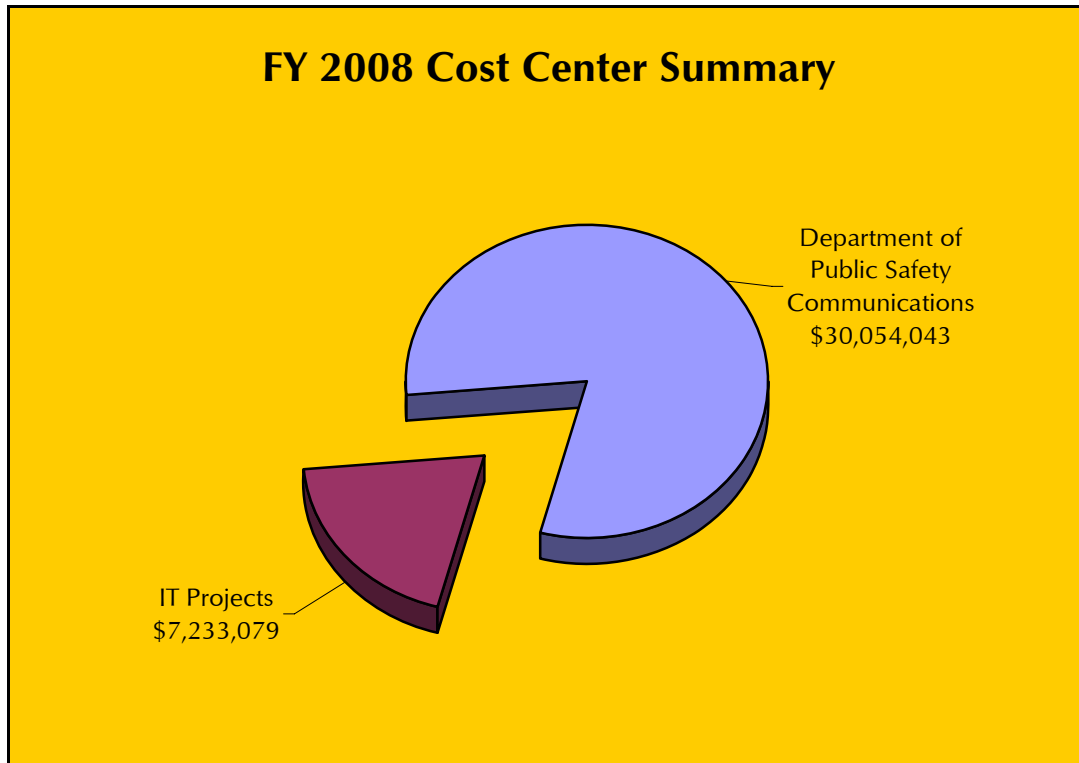
- ◆ The Board of Supervisors made no adjustments to this fund.



# Fund 120 E-911

## Cost Centers

The two cost centers of the Fund include the Department of Public Safety Communications and the Public Safety Information Technology Projects. Both programs work together to fulfill the mission of the Fund.



## Department of Public Safety Communications



Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	160/ 160	161/ 161	160/ 160	160/ 160	160/ 160
<b>Total Expenditures</b>	<b>\$23,417,622</b>	<b>\$28,009,536</b>	<b>\$29,695,038</b>	<b>\$30,054,043</b>	<b>\$30,054,043</b>

Position Summary					
1 Director	1 Programmer Analyst III	1 PSTOC General Manager			
1 Deputy Director	1 Programmer Analyst II	2 Geog. Info. Spatial Analysts I			
5 PSC Squad Supervisors	1 Business Analyst III	1 Administrative Assistant V			
20 PSC Asst. Squad Supervisors	2 Management Analysts III	1 Administrative Assistant IV			
116 PSCs III	1 Management Analyst II	2 Administrative Assistants III			
1 Operations Division Chief	2 Management Analysts I	1 Info Tech Program Manager I			
<b>TOTAL POSITIONS</b>					
<b>160 Positions / 160.0 Staff Years</b>					

# Fund 120

## E-911

### Key Performance Measures

#### Goal

To provide the telecommunications necessary for the rapid dispatch of Police and Fire and Rescue units to the scene of citizen or other agency requests for assistance. To maintain effective command, control, communications, and information support for public safety field personnel required for the safe, orderly conduct of public safety activities 24 hours a day, 365 days a year.

#### Objectives

- ◆ To contribute to the prompt response of field personnel by dispatching emergency calls for services (Priority I-life threatening) within 1.5 minutes (average).
- ◆ To contribute to the prompt response of field personnel by dispatching emergency calls for services (Priority II-serious threat to property or public order) within 1.9 minutes (average).
- ◆ To contribute to the prompt and efficient response of field personnel by dispatching non-emergency calls for services (Priority III-threat to public safety or convenience) within 8.0 minutes (average).

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Calls received on emergency lines	541,967	534,486	585,000 / 591,893	603,730	615,805
Calls received on non-emergency lines	516,045	482,851	530,000 / 550,164	561,167	572,391
<b>Efficiency:</b>					
Cost per call	\$17.84	\$28.73	\$32.74 / \$29.83	\$32.18	\$32.52
<b>Service Quality:</b>					
Average speed-to-answer emergency calls (in seconds)	6.0	5.0	5.0 / 8.0	8.0	8.0
Average speed-to-answer non-emergency calls (in seconds)	55.0	44.0	50.0 / 41.0	41.0	41.0
<b>Outcome:</b>					
Dispatch time (in minutes) for Priority I: emergency/life threat	0.6	0.6	0.6 / 1.5	1.5	1.5
Dispatch time (in minutes) for Priority II: emergency/serious threat to property or public order	1.8	1.8	1.9 / 3.8	1.9	1.9
Dispatch time (in minutes) for Priority III: non-emergency/threat to public safety or convenience	7.6	7.7	7.9 / 9.9	8.0	8.0

## **Fund 120**

### **E-911**

---

#### **Performance Measurement Results**

A number of changes in methodology have been made to DPSC's performance measures. Most significant is the change in reporting calendar year data, as was done through CY 2005, to fiscal year data for FY 2006 in order to conform to County norms (Note: The DPSC was previously a cost center within the Police Department before becoming an independent agency in FY 2006 and the Police Department typically reports data on a CY basis.). Established, reliable and consistent data sources were identified in order to improve the agency's confidence in the data reported as performance measures. The output, efficiency, and service quality measures were generated from DPSC's internal Telephone Call Statistics report while the outcome measures were generated from the Police Department's Record Management System and include only Police Dispatch data, not Fire Dispatch data because Fire Dispatch outcome measure data was not available. The change in methodology was a critical factor in the agency not meeting several performance targets. Other factors include the steady loss of experienced personnel to retirement and the diminishing pool of qualified Police and Fire and Rescue Department overtime personnel trained as Public Safety Communicators (PSCs).

# Fund 120 E-911

## FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 120, E-911

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$7,426,337</b>	<b>\$1,569,722</b>	<b>\$11,505,056</b>	<b>\$6,365,473</b>	<b>\$6,365,473</b>
Revenue:					
E-911 Fees <sup>1</sup>	\$19,947,399	\$19,725,705	\$0	\$0	\$0
Communications and Sales Use Tax Fees <sup>1</sup>	0	0	19,725,705	19,725,705	\$19,725,705
State Reimbursement (Wireless E-911)	3,804,896	3,558,598	3,558,598	4,353,289	4,353,289
Interest Income	651,877	171,303	171,303	500,000	500,000
<b>Total Revenue</b>	<b>\$24,404,172</b>	<b>\$23,455,606</b>	<b>\$23,455,606</b>	<b>\$24,578,994</b>	<b>\$24,578,994</b>
Transfer In:					
General Fund (001)	\$13,745,258	\$8,892,287	\$8,892,287	\$9,181,598	\$9,181,598
<b>Total Transfer In</b>	<b>\$13,745,258</b>	<b>\$8,892,287</b>	<b>\$8,892,287</b>	<b>\$9,181,598</b>	<b>\$9,181,598</b>
<b>Total Available</b>	<b>\$45,575,767</b>	<b>\$33,917,615</b>	<b>\$43,852,949</b>	<b>\$40,126,065</b>	<b>\$40,126,065</b>
Expenditures:					
Personnel Services	\$15,287,062	\$18,629,968	\$18,629,968	\$19,951,566	\$19,951,566
Operating Expenses	8,123,896	9,379,568	11,009,464	10,032,477	10,032,477
Capital Equipment	6,664	0	55,606	70,000	70,000
IT Projects	10,653,089	5,908,079	7,792,438	7,233,079	7,233,079
<b>Total Expenditures</b>	<b>\$34,070,711</b>	<b>\$33,917,615</b>	<b>\$37,487,476</b>	<b>\$37,287,122</b>	<b>\$37,287,122</b>
<b>Total Disbursements</b>	<b>\$34,070,711</b>	<b>\$33,917,615</b>	<b>\$37,487,476</b>	<b>\$37,287,122</b>	<b>\$37,287,122</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$11,505,056</b>	<b>\$0</b>	<b>\$6,365,473</b>	<b>\$2,838,943</b>	<b>\$2,838,943</b>

<sup>1</sup> The E-911 tax rate was increased from \$2.50 per line per month to \$3.00 per line per month on September 1, 2005. However, effective January 1, 2007 this fee was repealed under Virginia Assembly HB 568 and replaced by a statewide uniform landline E-911 tax at the rate of \$0.75 per line per month. The new tax will be administered by the Virginia Department of Taxation and deposited into a new Communications and Sales Use Tax Trust Fund, along with other communications and sales use taxes. Monies into the Fund will be distributed to localities on a monthly basis.

<sup>2</sup> IT projects are budgeted based on the total project costs and most projects span multiple years. Therefore, funding for IT projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 120

## E-911

IT0001	Public Safety Communications Network/Systems					
Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
TBD	\$54,250,380	\$10,653,089	\$7,792,438	\$7,233,079	<b>\$7,233,079</b>	TBD

This project was established in FY 1995 to replace and upgrade the County's critical Public Safety Communications Network (PSCN) and its component systems. The network's component systems are vital for ensuring immediate and systematic response to emergencies, and replacement and enhancement is necessary to maintain performance, availability, reliability, and capacity for growth due to increases in County population and demand for public safety services. The PSCN supports emergency communications of the Police, Fire and Rescue, and Sheriff's departments. This includes public safety call taking (E-911, Cellular E-911, non-emergency), dispatching, and all affiliated communications support. Two of the major technologies utilized are a Computer Aided Dispatch (CAD) system with an integrated mobile data communications component and a wireless digital radio network for voice communications.

The CAD system is used to dispatch appropriate equipment and personnel to events and emergencies and to communicate and track up-to-date information in a rapidly changing environment. The mobile data communications component of CAD allows the dispatch of resources with minimal voice communications, provides field units direct access to local, state, and national databases, and allows continuous contact with the Public Safety Communications Center (PSCC). As needed, this project provides funding for upgrades to the CAD and its mobile data communications component, originally implemented in 1986. The old systems were technologically obsolete, severely undersized, and at the end of their effective, supportable life cycle. Upgrades ensure continued reliable operation of these critical systems, incorporates software, hardware, and user functionality advances made since the 1980's, and allow for future migration in capability as new technologies emerge.

Fairfax County migrated to the new digital radio network in FY 2006 to accommodate growing public safety voice communications requirements and to remedy performance, coverage, fragmentation, and reliability problems associated with an aging, technologically obsolete system at the very end of its sustainable life cycle. Deficiencies in the old system severely impeded critical communications and safety in emergency situations. The new trunked wireless digital voice communications system consolidates all County public safety voice communication and is designed to address coverage, reliability, and operational limitations of the old system used by public safety agencies in the County. It provides capacity for growth and enhancement for the next twenty years.

FY 2008 funding is included for: the fifth year of a five-year replacement cycle for the portable two-way radios currently in use by the Police Department, the Fire and Rescue Department, and the Office of the Sheriff (\$3,733,000) and the first year of a five-year replacement cycle for Mobile Computer Terminals (MCTs) (\$3,220,000). Both the two-way portable radios and the MCTs have a useful life of five years. All of these projects are critical to the County's public safety emergency communications capabilities. Also included is funding for the fifth year lease purchase payment obligations of a five-year lease-purchase for the E-911 call-answering system at the DPSC (\$220,079) and to provide capacity for software design applications (\$60,000).

**Return on Investment (ROI):** The return on investment for this project is realized by the performance, productivity, and effectiveness of public safety services in Fairfax County. Replaced and upgraded technology for these systems is critical to the safety of the public and the public safety personnel they support. Upgraded technology preserves the investments in technology that have been made and allow increased functionality, performance, and reliability to be achieved to facilitate responses to, and management of, emergencies. It mitigates the need for extraordinarily large additions of personnel that would be necessary to provide the same level of service and results without this technology. The increased access to important information, improvements to maintenance and reliability, increased capacity for growth, and enhanced functionality for users now and in the future builds upon past investments, responds to critical existing requirements, and sets the stage for the next generation of public safety communications technology.

# Fund 121

## Dulles Rail Phase I Transportation Improvement District

---

### Focus

Metrorail service is planned to be extended approximately 23 miles from an area east of West Falls Church station, along the median of the Dulles International Airport Access Highway (DIAAH) through Tysons Corner, then further out the DIAAH, through Dulles International Airport, to Route 772 in Loudoun County. The total cost of the Rail to Dulles Project currently is estimated to be approximately \$4.0 to \$5.0 billion. Negotiations are on-going with the general contractor to determine a final construction cost for Phase I. Due to financial constraints imposed by the federal government, which are expected to limit federal funding to approximately \$900 million; the project is currently expected to be completed in two phases. Phase I is expected to cost approximately \$2.64 billion for the segment from the Metrorail Orange line to Wiehle Avenue in Reston, including construction of five new stations. Final cost estimates for Phase II, from Wiehle Avenue, through Dulles Airport to Route 772 in Loudoun County, will be developed during FY 2008.

The total project costs are expected to be shared by the federal government, the Commonwealth, and Fairfax County, Loudoun County and MWAA and operation of the Dulles Toll Road. It should be noted that the County's participation rate is determined on the basis of total project costs and sharing the cost of common features necessary to complete an operational line, such as soft costs, rail yards and power stations.

The primary source of revenue to support construction of the rail line is expected to be tolls from the Dulles Toll Road. There is currently an agreement to transfer control and operation of the Dulles Toll Road from the Commonwealth to the Metropolitan Washington Airports Authority (MWAA), contingent on the successful negotiation of an acceptable contract as well as other project conditions. The local funding partners, Fairfax County, Loudoun County, and MWAA are expected to enter into an agreement which will specify the level of funding responsibility for each partner. Based on current discussions the Fairfax share is expected to be approximately 16.1 percent of total costs. For Phase I, the Fairfax share is expected not to exceed \$400.0 million, the maximum permitted under the terms of the Phase I Tax District.

On January 21, 2004, a petition was filed with the Clerk to the Board of Supervisors (the Petition) by owners of commercial and industrial property (the Petitioners) asking the Board of Supervisors to create a Phase I Dulles Rail Transportation Improvement District (the Phase I District), as provided by Chapter 15 of Title 33.1 of the Code of Virginia, as amended (the Act). The Act is similar although not identical to the law that empowered the Board and the Board of Supervisors of Loudoun County to create the Route 28 Highway Transportation Improvement District (the Route 28 District) in both counties in 1988.

The Phase I District was approved and established by the Board of Supervisors on February 23, 2004, following a public hearing. The Phase I District is governed by a District Commission, consisting of four Board members and the Chairman of the Commonwealth Transportation Board (CTB) or his/her designee. The District Commission is advised by a District Advisory Board, composed of landowner representatives. This is the same basic governance structure used for the Route 28 District.

Commercial and industrial property within the district created pursuant to the Act can be taxed to raise funds for transportation improvements in the district. Such a district can be created upon the petition of the owners of at least 51 percent, measured by land area or assessed value, of the real property located within the proposed district that is zoned or used for commercial or industrial purposes. The properties listed on the signature pages of the Petition constituted over 64 percent of such property located within the Phase I District, measured by assessed value.

Per the Code of Virginia § 33.1-435, properties zoned to permit multi-unit residential use but not yet used for that purpose and multi-unit properties primarily leased or rented to residential tenants or other occupants by an owner who is engaged in such a business are deemed to be in commercial use for purposes of the Act. But no other residential properties are subject to any tax that may be levied on behalf of such a district, even if they are within the boundaries of such a district.

The boundaries, as proposed by the Petitioners, encompass most if not all of the Tysons Corner Urban Center, commercial and industrial properties near the proposed Metrorail station at Wiehle Avenue, and the necessary DAAR right-of-way.

# Fund 121

## Dulles Rail Phase I Transportation Improvement District

---

The proposed transportation improvements include that portion in the Phase I District of the capital improvements described as the Locally Preferred Alternative (LPA) in a resolution of the Board of Directors of the Washington Metropolitan Area Transit Authority (WMATA), adopted on November 21, 2002.

The Petitioners will contribute up to \$400.0 million of the County's share for Phase I through the imposition of a voluntary tax on commercial and industrial properties within the Phase I District. Included in the proposal is a provision for full coverage of the long-term financing costs for the County's net share of construction costs. At the maximum contribution, under the current plan, the total expected cost including interest costs over the life of the district to be provided by the tax on behalf of the Phase I District is approximately \$882.5 million. As of December 2006, funds for the tax district are expected to fully fund the County's expected share of Phase I costs. Funding requirements in excess of the amount to be provided by the District are expected to be funded by other available revenue sources.

The plan as set forth in the Petition contains specific provisions regarding timing, tax rates, total costs, and percentage of costs to be paid with Phase I District revenue. The plan contemplates the establishment of a Revenue Stabilization Fund (RSF) with early collection of taxes commencing in FY 2005 to build reasonable reserves to help maintain the rate parameters in view of the cyclic pattern of changes in assessed value from year to year. It is anticipated that the RSF and perhaps other rate or coverage covenants will be required by rating agencies to achieve an investment grade rating on bonds issued that are supported by Phase I District tax revenues.

Under the terms of the petition, before any Phase I District revenues are committed the tax rate is capped at 22 cents per \$100 of assessed value, and taxes collected accumulate in the RSF. If a federal Full Funding Grant Agreement (FFGA) for Phase I is not executed, then the owners of 51 percent of the commercial and industrial property within the Phase I District may petition for its dissolution, and individual property owners can ask for the return of taxes previously paid and accumulated in the RSF.

Before committing Phase I District tax revenues, the District Commission must determine that the District's actual share of the financing will not exceed \$400 million of construction funds for Phase I costs, and that a tax rate of no more than 29 cents per \$100 of assessed value will be sufficient to meet the Phase I District's obligations at an assumed rate of growth in assessed value of 1.5 percent. If at the time the District Commission expects either of those parameters to be exceeded, then they must seek approval from the owners of 51 percent of the commercial or industrial property within the Phase I District before proceeding to commit the revenues.

However, once Phase I District revenues have been committed, allowing the financing to be put into place for the sale of bonds supported by those revenues, there is no "hard" cap on the Phase I District tax rate other than the statutory cap of 40 cents per \$100 of assessed value. Thus there would be full latitude to set the tax rate up to the statutory maximum, if necessary, to meet the obligations of the Phase I District, e.g., if necessary to meet debt service requirements in the event assessed value growth rates cannot be sustained at 1.5 percent or greater.

### **FY 2008 Funding Adjustments**

*The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:*

- ◆ **Debt Service Payments** **\$6,350,000**  
Funding of \$6,350,000 is estimated for interim debt service financing based on total project expenditure projections and the percentage share for the District's contribution. A bond sale will be planned for FY 2008 or FY 2009 in order to provide the permanent financing.

# Fund 121

## Dulles Rail Phase I Transportation Improvement District

---

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### **Changes to FY 2007 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ There have been no revisions to this fund since approval of the FY 2007 Adopted Budget Plan.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ The Board of Supervisors made no adjustments to this fund.



# Fund 121

## Dulles Rail Phase I Transportation Improvement District

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 121, Dulles Rail  
Phase I Transportation Improvement District

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	\$7,512,571	\$24,782,537	\$26,186,239	\$40,961,970	\$40,961,970
Revenue:					
Real Estate Taxes-Current	\$17,849,886	\$20,610,469	\$20,610,469	\$24,398,029	\$24,398,029
Interest on Investments	823,782	515,262	515,262	2,276,292	2,276,292
<b>Total Revenue</b>	\$18,673,668	\$21,125,731	\$21,125,731	\$26,674,321	\$26,674,321
<b>Total Available</b>	\$26,186,239	\$45,908,268	\$47,311,970	\$67,636,291	\$67,636,291
Expenditures:					
Debt Service	\$0	\$6,350,000	\$6,350,000	\$6,350,000	\$6,350,000
<b>Total Expenditures</b>	\$0	\$6,350,000	\$6,350,000	\$6,350,000	\$6,350,000
<b>Total Disbursements</b>	\$0	\$6,350,000	\$6,350,000	\$6,350,000	\$6,350,000
<b>Ending Balance<sup>1</sup></b>	\$26,186,239	\$39,558,268	\$40,961,970	\$61,286,291	\$61,286,291
<b>Tax rate/per \$100 Assessed Value</b>	\$0.22	\$0.22	\$0.22	\$0.22	\$0.22

<sup>1</sup> The ending balance is accumulating in anticipation of the start of construction costs. Construction is expected to begin following approval of the Full Funding Grant Agreement in November 2007.

# Fund 191

## Public School Food and Nutrition Services

---

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Focus

Fund 191, Fairfax County Public Schools Food and Nutrition Services, totals \$74.2 million in FY 2008 for all Food Service's operational and administrative costs. This fund is totally self-supporting and is operated under the federally-funded National School Lunch and Child Nutrition Acts.

The Food and Nutrition Services program:

- Procures, prepares and serves lunches and a la carte items to over 145,000 customers daily;
- Offers breakfasts in 153 schools and centers;
- Contracts meal provision to day care centers, Family and Early Childhood Education Program (FECEP) centers and private schools, and snack provision to all School-Age Child Care (SACC) programs; and
- Provides meals and dietetic consultation at senior nutrition sites and Meals on Wheels programs.

Other responsibilities include nutrition education, enforcement of sanitary practices, specifications for food and equipment, and layout and design of kitchens in new schools.

No support from Fund 090, School Operating Fund, is required as sufficient revenues are derived from food sales and federal and state aid.

# Fund 191

## Public School Food and Nutrition Services

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 191, Public School Food  
and Nutrition Services

	FY 2006 Actual <sup>1</sup>	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan <sup>2</sup>	FY 2008 Superintendent's Proposed <sup>3</sup>	FY 2008 Adopted Budget Plan <sup>3</sup>
<b>Beginning Balance</b>	<b>\$10,484,452</b>	<b>\$9,373,489</b>	<b>\$9,408,784</b>	<b>\$9,568,064</b>	<b>\$9,568,064</b>
Revenue:					
Food Sales	\$42,475,095	\$43,644,550	\$43,644,550	\$45,088,278	\$45,088,278
Federal Aid	17,172,269	17,793,287	17,793,287	18,395,762	18,395,762
State Aid	790,793	785,101	785,101	799,958	799,958
Other Revenue	340,520	150,000	150,000	343,000	343,000
Total Revenue	\$60,778,677	\$62,372,938	\$62,372,938	\$64,626,998	\$64,626,998
<b>Total Available</b>	<b>\$71,263,129</b>	<b>\$71,746,427</b>	<b>\$71,781,722</b>	<b>\$74,195,062</b>	<b>\$74,195,062</b>
Total Expenditures	\$61,672,069	\$71,746,427	\$71,781,722	\$74,195,062	\$74,195,062
<b>Total Disbursements</b>	<b>\$61,672,069</b>	<b>\$71,746,427</b>	<b>\$71,781,722</b>	<b>\$74,195,062</b>	<b>\$74,195,062</b>
Inventory Change	(\$182,276)	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	<b>\$9,408,784</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of \$2,785 has been reflected as an increase to FY 2006 revenues and an audit adjustment in the amount of \$20,211 has been reflected as a decrease to FY 2006 expenditures. The audit adjustment has been included in the FY 2006 Comprehensive Annual Financial Report (CAFR).

<sup>2</sup> The *FY 2007 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on March 22, 2007, during their *FY 2007 Third Quarter Review*.

<sup>3</sup> The FY 2008 Superintendent's budget reflects an additional \$9.6 million in projected FY 2007 ending balance to be carried over to fund the FY 2008 budget.

## Fund 192

### Public School Grants and Self-Supporting Programs

---

#### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

#### **Focus**

Fund 192, Public School Grants and Self-Supporting Programs, totals \$74.3 million for FY 2008 and consists of two subfunds: the Grants Subfund and the Summer School and Standards of Learning (SOL) Remediation Subfund. FY 2008 revenue reflects federal, state and private industry grants, summer school fees and transfers from Fund 090, School Operating, and Fund 105, Cable Communications.

# Fund 192

## Public School Grants and Self-Supporting Programs

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 192, Public School Grants and  
Self-Supporting Programs

	FY 2006 Actual <sup>1</sup>	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan <sup>2</sup>	FY 2008 Superintendent's Proposed	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$8,690,556</b>	<b>\$0</b>	<b>\$8,050,830</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
State Aid	\$9,067,456	\$9,392,566	\$10,929,807	\$10,238,169	\$10,238,169
Federal Aid	29,389,111	30,930,354	38,870,524	30,424,313	30,424,313
Tuition	2,974,532	2,993,768	3,068,042	3,045,698	3,045,698
Industry, Foundation, Other	2,196,253	176,400	1,915,653	176,421	176,421
<b>Total Revenue</b>	<b>\$43,627,352</b>	<b>\$43,493,088</b>	<b>\$54,784,026</b>	<b>\$43,884,601</b>	<b>\$43,884,601</b>
Transfers In:					
School Operating Fund Grants (090)	\$7,168,998	\$10,101,846	\$10,101,846	\$8,874,216	\$8,874,216
School Operating Fund Summer School (090)	14,968,708	19,782,460	17,695,230	18,657,930	18,657,930
Cable Communications Fund (105) <sup>3</sup>	2,118,159	2,321,540	2,321,540	2,397,621	2,905,459
County General Fund (001) <sup>4</sup>	1,482,598	0	0	0	0
<b>Total Transfers In</b>	<b>\$25,738,463</b>	<b>\$32,205,846</b>	<b>\$30,118,616</b>	<b>\$29,929,767</b>	<b>\$30,437,605</b>
<b>Total Available</b>	<b>\$78,056,371</b>	<b>\$75,698,934</b>	<b>\$92,953,472</b>	<b>\$73,814,368</b>	<b>\$74,322,206</b>
Total Expenditures	\$70,005,541	\$75,698,934	\$92,953,472	\$73,814,368	\$74,322,206
<b>Total Disbursements</b>	<b>\$70,005,541</b>	<b>\$75,698,934</b>	<b>\$92,953,472</b>	<b>\$73,814,368</b>	<b>\$74,322,206</b>
<b>Ending Balance</b>	<b>\$8,050,830</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of \$246,389 has been reflected as a decrease to FY 2006 revenues and an audit adjustment of \$247,873 has been reflected as an increase to FY 2006 expenditures. The audit adjustment has been included in the FY 2006 Comprehensive Annual Financial Report (CAFR).

<sup>2</sup> The *FY 2007 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on March 22, 2007, during their *FY 2007 Third Quarter Review*.

<sup>3</sup> The *FY 2008 Adopted Budget Plan* transfer from the County Cable Communications Fund as well as the corresponding expenditures which it supports have been adjusted to reflect the final amount available from the County of \$2,905,459.

<sup>4</sup> In FY 2006, funding of \$1,482,598 was transferred to support technology replacement (\$1,000,000) and as the County match (\$482,598) for a homeland security grant to acquire generators.

## Fund 193 Public School Adult and Community Education

---

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### **Focus**

Fund 193, Public School Adult and Community Education, provides lifelong literacy and education opportunities for all residents and students of Fairfax County through adult education programs such as basic skill education, high school completion and English for Speakers of Other Languages (ESOL). FY 2008 expenditures are estimated at \$11.3 million.

The Fund also provides for pre-kindergarten through grade 12 support programs, including behind-the-wheel driver education, SAT preparation, summer school, before- and after-school enrichment activities and remediation support.

# Fund 193

## Public School Adult and Community Education

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

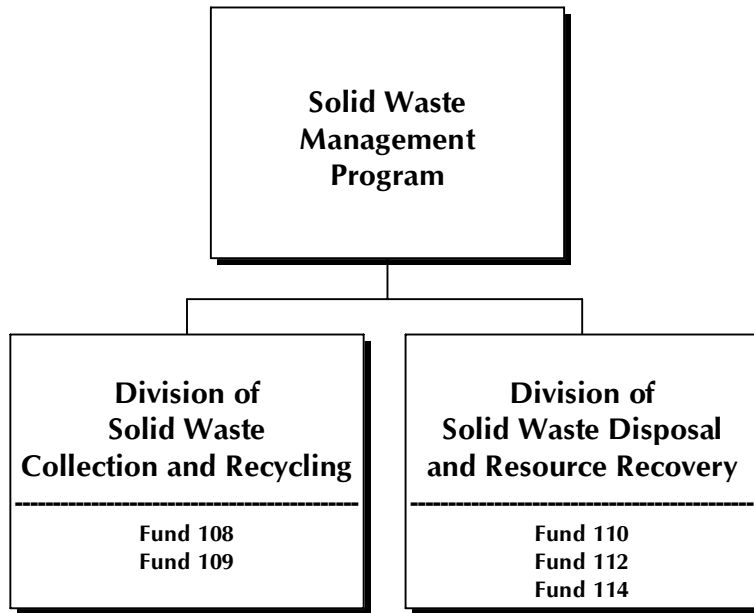
Fund 193, Public School Adult and  
Community Education

	FY 2006 Actual <sup>1</sup>	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan <sup>2</sup>	FY 2008 Superintendent's Proposed	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$997,863</b>	<b>\$0</b>	<b>\$810,858</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
State Aid	\$900,742	\$801,595	\$852,939	\$768,968	\$768,968
Federal Aid	1,118,234	888,751	1,086,376	741,896	741,896
Tuition	6,791,599	7,938,158	7,795,485	7,827,275	7,827,275
Industry, Foundation, Other	364,220	215,818	275,818	290,941	290,941
<b>Total Revenue</b>	<b>\$9,174,795</b>	<b>\$9,844,322</b>	<b>\$10,010,618</b>	<b>\$9,629,080</b>	<b>\$9,629,080</b>
Transfers In:					
School Operating Fund (090)	\$1,700,131	\$1,714,217	\$1,674,217	\$1,674,217	\$1,674,217
<b>Total Transfers In</b>	<b>\$1,700,131</b>	<b>\$1,714,217</b>	<b>\$1,674,217</b>	<b>\$1,674,217</b>	<b>\$1,674,217</b>
<b>Total Available</b>	<b>\$11,872,789</b>	<b>\$11,558,539</b>	<b>\$12,495,693</b>	<b>\$11,303,297</b>	<b>\$11,303,297</b>
Total Expenditures	\$11,061,931	\$11,558,539	\$12,495,693	\$11,303,297	\$11,303,297
<b>Total Disbursements</b>	<b>\$11,061,931</b>	<b>\$11,558,539</b>	<b>\$12,495,693</b>	<b>\$11,303,297</b>	<b>\$11,303,297</b>
<b>Ending Balance</b>	<b>\$810,858</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of \$40 has been reflected as an increase to FY 2006 revenue and an audit adjustment of \$18,818 has been reflected as an increase to FY 2006 expenditures. The audit adjustment has been included in the FY 2006 Comprehensive Annual Financial Report (CAFR).

<sup>2</sup> The *FY 2007 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on March 22, 2007, during their *FY 2007 Third Quarter Review*.

# Solid Waste Management Program



## Mission

To protect the public interest through solid waste management planning and regulatory oversight of the County's refuse ordinances by providing efficient and effective collection, recycling, and disposal of solid waste for customers in an environmentally responsible manner.

## Focus

The Solid Waste Management Program is responsible for the management and long-range planning for all refuse and recycling within the County and is comprised of a County-owned and operated refuse transfer station, an Energy/Resource Recovery Facility (E/RRF), a regional municipal landfill operated by the County, two citizens' disposal facilities, eight drop-off sites for recyclable materials, and equipment and facilities for refuse collection, disposal, and recycling operations. The operation of the Solid Waste Management Program is achieved through the Division of Solid Waste Collection and Recycling and the Division of Solid Waste Disposal and Resource Recovery in the Department of Public Works and Environmental Services.

### Division of Solid Waste Collection and Recycling

The Division of Solid Waste Collection and Recycling manages two funds including Fund 108, Leaf Collection, which provides for the collection and disposal of leaves within leaf collection sanitary districts, and Fund 109, Refuse Collection and Recycling Operations, which provides staff and administration for Funds 108 and 109; the collection and disposal of refuse from sanitary districts within the County, County Agency Routes (CAR) and the overall management and operation of the County's recycling programs. Fund 109 also provides the management and operational control for the Solid Waste General Fund (DSW-GF) Programs for services provided on behalf of the County. The DSW-GF Programs consist of Community Cleanup, Court/Board Directed Cleanups, Evictions, and Health Department Referral operations. Collection programs in Fund 109 have been impacted by higher disposal charges and increasing operating expenses such as labor and fuel requiring a rate change in the fund.

## THINKING STRATEGICALLY

Strategic issues for the program include:

- Developing and maintaining an efficient and effective regulatory program;
- Continuing external communications and collaboration;
- Maintaining and enhancing an integrated solid waste management system;
- Achieving financial viability through sound financial practices;
- Maintaining and improving internal management systems;
- Providing excellent customer service; and
- Enhancing the community and protecting the environment.



## Solid Waste Management Program

Fund 108, Leaf Collection, is responsible for the collection of leaves within Fairfax County's 34 approved leaf collection districts. In FY 2008, approximately 25,000 homes are included within these districts. Revenue is derived from a levy charged to homeowners within leaf collection districts. The FY 2008 leaf collection levy will remain at the FY 2007 rate of \$0.015 per \$100 of assessed real estate value which will generate an estimated \$2,341,892 in revenue.

Fund 109, Refuse Collection and Recycling Operations, is responsible for collection of refuse, as well as coordination of curbside recycling operations, from approximately 44,000 household units within Fairfax County's approved sanitary districts. Revenue to support operations is derived from the refuse collection fee. Similar to the leaf collection program, refuse collection services has seen an increase in petitions from citizens to receive refuse and recycling services from the County.

Due to increasing disposal fees for the waste collected, rising personnel expenses and lower fund balances, the annual fee has increased from \$210 to \$240 in FY 2005, \$270 in FY 2006, and \$315 in FY 2007. In FY 2008, the rate is recommended to increase by 4.8 percent to \$330 based on increases in operating expenditures resulting from increasing disposal tipping fees, maintenance and fuel charges, as well as accelerated replacement equipment cost. The accelerated equipment replacement program will replace certain capital equipment in refuse collection operations on a more frequent schedule, realizing a substantial maintenance savings as well as reducing equipment down-time. The proposed \$330 fee will result in an increase of \$15 to the typical household. It should be noted that the agency anticipates that continued increases in expenditure levels will require future rate adjustments.

### **Division of Solid Waste Disposal and Resource Recovery**

The Division of Solid Waste Disposal and Resource Recovery manages three funds. Fund 110, Refuse Disposal, is responsible for delivering refuse collected throughout Fairfax County to the E/RRF, the Prince William County Facility, or an appropriate landfill; transferring yard waste to compost facilities; coordinating the facility use agreement between Fairfax and Prince William Counties; operating the County's Battery, White Goods and Household Hazardous Waste programs; managing the Citizens' Disposal Facilities; and providing brush mulching services. Fund 112, Energy/Resource Recovery Facility, oversees the disposal of refuse at the E/RRF. Fund 114, I-95 Refuse Disposal, provides management and operational control at the I-95 Landfill for all regional participants. Fund 110 and Fund 112 continue to face significant financial pressures that result from adverse legal decisions against flow control and requirements pursuant to the agreement for the operation of the County's waste-to-energy incinerator, the Energy/Resource Recovery Facility (E/RRF).

Fund 110, Refuse Disposal has the primary responsibility for channeling refuse collected throughout Fairfax County to either the E/RRF, a private landfill, or to a Prince William County facility, as well as channeling yard debris to composting facilities. The County's solid waste disposal program has come under significant financial pressure due to a number of factors, most notably the adverse 1994 United States Supreme Court decision affecting solid waste flow control which allows waste to be hauled out of the County for disposal, as well as the development of several large landfills within Virginia and in neighboring states which are less expensive disposal options than those offered by the County.

Under the current industry environment, the County has implemented a competitive pricing system. The pricing has proved to be sufficient to cover all disposal costs; however public interest and non-revenue generating programs must receive at least partial funding through a General Fund transfer to subsidize the fund. In FY 2008, the system disposal charge is set at \$52 per ton, an increase of \$2 over the FY 2007 rate. A contractual disposal rate for FY 2008 will be negotiated with private waste haulers but is anticipated to be \$49.95 per ton, an increase of \$3 over the \$46.95 per ton in FY 2007. Revenue increases are therefore projected based on this disposal charge increase.

Programs including the County's Recycling Program, the Household Hazardous Waste Program, closed landfill maintenance and the Code Enforcement Program do not generate revenues. The net cost of these programs is estimated to be \$3.96 million in FY 2008. In order to meet FY 2008 expenditure requirements, a General Fund transfer of \$2,500,000 is required, the same as the FY 2007 transfer level. The transfer is included primarily to help support the expenditure requirements of the non-revenue generating programs noted above.

# Solid Waste Management Program

Fund 112, Energy/Resource Recovery Facility, funds the County's waste-to-energy facility which annually processes over 1 million tons of waste. This waste is used to fuel an 80 megawatt power facility. Expenditures in this fund are comprised primarily of a contractual payment made to Covanta Fairfax, Incorporated (CFI) who owns the facility and operates it on behalf of the County. The formula-driven contract between the County and CFI establishes a yearly per-ton estimate/tip fee that the County pays to CFI, based on support requirements for incinerator operations. The yearly estimate is calculated using expenses for plant operations and maintenance costs, bond retirement payments and other pass through costs such as landfilling ash, reagents and utilities that are offset somewhat by credits derived from the sale of electricity to Dominion Virginia Power and recovery of ferrous and non-ferrous metals from the ash. The County charges a tipping fee to all users of the E/RRF and subsequently pays the contractual disposal fee to Covanta from these revenues. In FY 2008, the payment to Covanta Fairfax is estimated to be \$37.9 million. Rate stabilization reserve funds will be used to keep the tip fee at \$33 per ton in FY 2008, the same fee that has been charged in FY 2006 and FY 2007.

Specific description, discussion, and funding requirements for each fund of the Solid Waste Management Program can be found in the subsequent pages.

## OPERATIONAL FEE STRUCTURE



### Solid Waste Operations Fee Structure<sup>1</sup>

	Fund 108, Leaf Collection	Fund 109, Refuse Collection and Recycling Operations	Fund 110, Refuse Disposal	Fund 112, E/RRF	Fund 114, I-95 Refuse Disposal
<b>FY 2008 Fee</b>	\$0.015/\$100 Assessed Property Value	\$330 Curbside	\$52/Ton, System Fee \$49.95 Estimate (to be negotiated) Contract/Discount  \$57/Ton, Citizens Disposal Facilities	\$33/Ton	\$11.50/Ton
<b>FY 2007 Fee</b>	\$0.015/\$100 Assessed Property Value	\$315 Curbside	\$50/Ton, System Fee \$46.95 Negotiated Contract/Discount  \$57/Ton, Citizens Disposal Facilities	\$33/Ton	\$11.50/Ton
<b>Who Pays</b>	Leaf District Residents	Sanitary District Residents	Private Collectors, Citizens and County Agencies through Fund 109	The County through Fund 110	E/RRF, Fund 110, and Participating Jurisdictions


<sup>1</sup> There are numerous special rates that have been negotiated and implemented as the need has risen which are not reflected in the structure above. Examples include varying miscellaneous charges for yard debris (brush, grass, and leaves), tires, and others.

## Solid Waste Management Program



### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>	<b>Fund</b>
Developed the Megabulk program to provide County residents with the opportunity to have oversized piles of refuse removed from the curb (the removal of oversized piles of refuse is not usually included in the price of weekly refuse collection service). This service is scheduled individually after the price for the service is provided to and paid for by the resident.	✓	✓	109
Continue coordinating and cooperating with local emergency agencies to assist the community during disaster events.	✓	✓	109, 110
Continue implementing the plan for successful renegotiation of the Service Agreement for continued use of the E/RRF beyond 2011.	✓	✓	112
Continue to implement the Debris Management Program in order to provide necessary planning, policies and procedures that enable the Solid Waste Management Program to execute its primary debris management mission and to remove disaster-generated debris under Fairfax County's Emergency Operations Plan.	✓	✓	109, 110
Developed the Clean Street Initiative (CSI) program in concert with the Fairfax County Health Department to abate and remove health/safety menaces when unsanitary or improper materials are not removed from the curbside within ten days as required by Fairfax County Code – Chapter 46, Section 109.1-5-5(f).	✓		109
 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>	<b>Fund</b>
Continue to provide updated leaf collection schedule information to customers via the County's website.	✓	✓	108
Continued partnership with Clean Fairfax Council to provide environmental grants to students in the Fairfax County Public Schools to assist in environmental education.	✓		109
Implemented an e-notification system to update Refuse Collection Customers on last minute schedule changes via an e-mail list server.	✓		109
Upgrade the customer service software and field communications equipment to allow special refuse collections' operations to provide immediate information to call takers at the Government Center. This will facilitate better communication to residents who call in with questions. Currently, the paper method requires at least one day of lag time.		✓	109
Continue creating new web content to explain and clarify any program changes undertaken due to the revisions to the County's solid waste code.	✓	✓	109, 110, 112

## Solid Waste Management Program

 <b>Practicing Environmental Stewardship</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>	<b>Fund</b>
Completed a revision to the County solid waste management code which improves the level of collection service provided to County customers, requires additional recycling from residents and businesses, adds new enforcement provisions and clarifies responsibilities during emergency situations.	✓	✓	109, 110
Worked with regional commissions to create the Know Toxics program, a web-based education tool directed at businesses to educate business owners about their responsibility to properly manage electronic waste and other hazardous wastes that they generate. The goal is to prevent businesses from illegally disposing of their hazardous waste in municipal solid waste.	✓	✓	109, 110
Worked with COG to create a pocket-sized directory, known as the Builder's Guide to Reuse and Recycling, of facilities in the metropolitan VA, DC, MD area where construction and demolition debris can be recycled.	✓		General Fund, 114
Continued to provide four computer recycling events to provide residents with the opportunity to recycle computers and related electronics through our partnership with ServiceSource, a non-profit organization that finds jobs for persons with disabilities.	✓	✓	General Fund
Conducted five Household Hazardous Waste (HHW) collection events at various locations around the County to provide residents with a convenient and free way to properly dispose of HHW.	✓		General Fund, 109, 110
Provided three business hazardous waste collection events to provide small businesses in Fairfax County with a way to conveniently and economically dispose of hazardous waste generated by their operations.	✓	✓	General Fund, 110
Completed the criteria to become E-2 compliant for the Virginia Department of Environmental Quality (DEQ) in FY 2004. E-2 represents Environmental Excellence and is a voluntary program for environmental commitment. Continuing the initiative to provide annual renewal.	✓	✓	109, 110, 114
Continue a public awareness program to explain environmental controls of the E/RRF, its method of producing electricity and its role in the Solid Waste Management Program.	✓	✓	112
Placed final cap on last section of Municipal Solid Waste (MSW) landfill and parts of ash landfill. This project has been completed by partnering with dirt hauling companies and it resulted in several million dollars of cost saving. The capping of ash landfill project will continue. The construction of the next phase of ash landfill will occur during FY 2007-08. Tire chips will be utilized in lieu of gravel to reduce the construction cost by approximately \$300,000.	✓	✓	114

## Solid Waste Management Program

 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>	<b>Fund</b>
Continue execution of the Solid Waste Management Plan (SWMP) via the Solid Waste Management Task Force and community meetings throughout the County to develop tactical plans to implement the approved recommendations in the SWMP.	✓	✓	All
Continue to implement the Community Recycling Road Show as an annual event to collect materials for recycling that are not recycled in the curbside program such as wireless telephones, computers, bicycles, eyeglasses and tennis shoes.	✓	✓	109
Continue to publish advertisements about recycling requirements in local print media to educate residents about the appropriate materials that can be recycled at the curb.	✓	✓	109
Renew discussions with the construction and building community in Fairfax County to determine the best approach for the management of construction and demolition debris including opportunities for recycling these materials.		✓	109
Continue the monthly outreach program to residents of the Lorton community, whereby residents meet with staff to discuss topics of mutual community/County interest.	✓	✓	110, 114
Continue quarterly meetings with collection companies to provide program information and gather feedback about County programs, permitting, revisions to Code and other matters.	✓	✓	All
Codified in Chapter 109.1 the new commercial cash program for small companies that generate waste as part of their businesses and who do not have to post a bond because they are able to pay cash/credit card for transactions. This innovative program was the result of County staff listening to how customers wanted to be served and designing a program that meets both customers' needs and the County information requirements.	✓		110, 114
 <b>Exercising Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>	<b>Fund</b>
Continue to monitor the performance of E/RRF operator Covanta Fairfax, Inc. to ensure that the County's interests are preserved, as well as continue renegotiation of the Service Agreement with Covanta Fairfax, Inc. which ends in 2011.	✓	✓	110, 112
Worked to improve the vacuum leaf collection program and reduce the cost of managing and recycling leaves by identifying more in-County uses and storage locations.	✓		108
Staff partnered with local road building contractors to obtain clay for landfill closure. Through this partnership, the County was able to acquire clay – a critical component in landfill closure – at virtually no cost, thereby saving millions of dollars.	✓		114

## Solid Waste Management Program

### Key Performance Measures – Division of Solid Waste Collection and Recycling Operations

#### Objectives

- ◆ To remove at least 95 percent of the leaves placed at the curb by citizens, within each leaf collection district, during the specified leaf collection period.
- ◆ To provide high quality refuse collection services ensuring the removal of trash in County sanitary districts while maintaining a customer service rating of good or better at 95 percent or above.
- ◆ To provide high quality refuse collection services to designated Fairfax County agencies while limiting program cost increases where possible in FY 2008.
- ◆ To continue to exceed the state-mandated recycling rate of 25 percent by at least 5 percent.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Tons of leaves collected	6,309	6,548	9,000 / 8,875	9,000	9,508
Tons of refuse collected from residential customers	83,797	74,185	74,370 / 71,254	75,857	76,617
Tons of refuse collected from County agencies	10,953	9,614	10,538 / 9,948	10,680	10,787
Total tons recycled (1)	514,220	437,235	454,090 / 424,923	456,000	456,000
<b>Efficiency:</b>					
Net cost per home for leaf collection	\$53.81	\$66.12	\$80.66 / \$65.27	\$77.21	\$111.15
Net cost per home per year for residential refuse collection	\$256.64	\$260.52	\$277.52 / \$264.09	\$310.48	\$319.03
Net cost per ton for refuse collected from County agencies	\$89.60	\$101.61	\$105.31 / \$102.57	\$103.22	\$106.89
Net cost per home per year for residential recycling collection	\$34.78	\$30.30	\$34.24 / \$32.42	\$38.66	\$40.40
<b>Service Quality:</b>					
Percent of leaf customers rating service good or better	68.3%	73.0%	75.0% / 85.0%	85.0%	88.0%
Percent of residential refuse customers rating service good or better	93.0%	93.0%	94.0% / 97.9%	95.0%	95.0%
Percent of County agencies rating services good or better	100.0%	100.0%	95.0% / 100.0%	95.0%	95.0%
Percent of residential recycling customers rating services good or better	89.0%	84.0%	89.0% / 95.8%	89.0%	89.0%

# Solid Waste Management Program

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Outcome:</b>					
Percent of customers' leaves removed from curb	95.0%	95.0%	95.0% / 95.0%	95.0%	95.0%
Percentage point change in residential refuse customers rating services good or better	(1.0%)	0.0%	1.0% / 4.9%	(2.9%)	0.0%
Percent change in cost per ton for County agencies	(9.70%)	13.40%	3.60% / 0.90%	0.60%	3.60%
Total County recycling rate (1)	37.0%	31.6%	31.6% / 30.0%	30.0%	30.0%

(1) The tonnage recycled by private haulers is only reportable on a calendar year basis. Therefore, the actual year reported is the calendar year preceding the fiscal year; that is, the FY 2006 actual reflects CY 2005 data. The total County recycling rate reported is consistent with the private hauler tonnage data.

## Performance Measurement Results

As in previous years, the net cost per home for leaf collection fluctuates due to changes in revenues, operating expenses and capital equipment purchases. In FY 2006, the net cost per home for leaf collection is \$65.27, a slight decrease from the FY 2005 total of \$66.12.

Due to the replacement of aging capital equipment, the net actual cost per home for leaf is projected to be significantly higher in FY 2007 and FY 2008. In addition, the agency anticipates a greater leaf customer base and higher operating expenses resulting from rising labor and fuel costs. This increase will be covered by reserves established for this purpose.

The net cost per ton of residential refuse collected in FY 2008 is anticipated to increase approximately 25 percent higher than the FY 2006 actual cost due to rising personnel and operating expenses including disposal and fuel costs, higher equipment costs associated with maintenance, and acquisition of new equipment. A small increase in the sanitary districts of 2 percent is anticipated for refuse collection services, yielding a slightly higher customer base. However, these fees remain competitive with other private haulers in the area and will allow the program to provide quality service to its customers, enhance the community and protect the environment. In addition, the division has implemented two new programs in FY 2006 to manage oversized quantities of materials placed at the curb by homeowners or through illegal dumping throughout the County.

The net cost per ton of refuse collected in FY 2006 from the County Agency Routes continues to increase slightly due to higher disposal costs for special collections including office paper, newspaper and cardboard. These increases will allow the division to support the requirements for refuse and recyclable material collections related to County agencies.

In FY 2006, the countywide recycling rate is 30 percent which exceeds the Commonwealth of Virginia's mandated goal of 25 percent of the solid waste stream. This percentage is expected to continue into FY 2007 and FY 2008 based on the agency's increased efforts to manage the reduction and recycling program, and increase the collection of mixed paper from all residential units countywide and expand business requirements for recycling. The Solid Waste Management Plan for the County calls for increased recycling to occur throughout the County in order to maintain processing capability at the Energy/Resource Recovery Facility. As the County's population grows so does the waste stream, processing capability can be maintained at the E/RRF through increased recycling efforts. If these efforts are not met, then insufficient processing capability will remain at the E/RRF, necessitating the County to rely on other landfill in other communities. These programmatic changes were approved by the Board of Supervisors, and are required as part of the County's Solid Waste Management Plan, which was approved by the Virginia Department of Environmental Quality in FY 2005. In addition, the division plans to increase its existing advertising and outreach campaign to local businesses and schools to increase overall recycling.

# Solid Waste Management Program

## Key Performance Measures – Division of Solid Waste Disposal and Resource Recovery

### Objectives

- ◆ To provide a sanitary facility for receiving, loading and transporting commercial and residential refuse by the most feasible and economical method available, while maintaining a 100 percent satisfactory rating from state inspections at the I-66 Transfer Station.
- ◆ To deliver no less than the Guaranteed Annual Tonnage (GAT) amount of 930,750 tons of municipal solid waste to the E/RRF as required under the contractual obligations of the Service Agreement between Covanta Fairfax, Inc. and Fairfax County.
- ◆ To manage the I-95 Landfill in an efficient, environmentally safe manner, meeting 100 percent of the regulatory standards; and to provide a permitted site where ash resulting from the E/RRF and other participating jurisdictions can be properly disposed.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Tons of material processed at the I-66 Transfer Station (1)	902,922	934,434	958,866 / 956,868	980,682	982,906
Tons of material delivered to the E/RRF	1,084,712	1,033,198	1,085,000 / 1,050,012	1,085,000	1,085,000
Tons of ash disposed at the I-95 Landfill	368,585	365,960	379,997 / 367,814	379,501	379,501
<b>Efficiency:</b>					
Cost per ton of material processed at the I-66 Transfer Station	\$14.87	\$14.51	\$15.34 / \$15.94	\$16.21	\$17.64
Cost per ton of material processed at the E/RRF	\$31.49	\$31.60	\$33.56 / \$33.97	\$36.45	\$37.46
Cost per ton to dispose ash at the I-95 Landfill (2)	\$11.50	\$11.50	\$11.50 / \$11.50	\$11.50	\$11.50
<b>Service Quality:</b>					
Number of satisfactory DEQ ratings at the I-66 Transfer Station	4	4	4 / 4	4	4
Tons delivered to the E/RRF in excess of GAT	153,962	102,448	154,250 / 119,262	154,250	154,250
Number of satisfactory DEQ ratings at the I-95 Landfill	6	6	6 / 6	6	6
<b>Outcome:</b>					
Percent satisfactory DEQ inspection ratings at the I-66 Transfer Station	100%	100%	100% / 100%	100%	100%
Percent of GAT met	116.54%	111.01%	116.57% / 112.81%	116.57%	116.57%
Percent satisfactory DEQ inspection ratings at the I-95 Landfill	100%	100%	100% / 100%	100%	100%

(1) Material includes combustible waste, yard waste, white goods, tires, debris and brush.

(2) Calculation includes operational cost of landfill and estimated cost necessary for landfill closure.



# Solid Waste Management Program

## Performance Measurement Results

The I-66 Complex (Fund 110) received satisfactory ratings, the highest possible, from the Virginia Department of Environmental Quality (DEQ) for all inspections conducted during FY 2006. The facility is in compliance with all provisions of the operating permits and the Virginia Solid Waste Management Regulations. The tonnage processed through the I-66 Complex has increased from 902,922 tons in FY 2004 to 934,434 tons in FY 2005, and to 956,868 tons in FY 2006. The current estimate for FY 2007 is 980,682 tons, and for FY 2008 is 982,906 tons. The cost per ton of solid waste processed through the I-66 Transfer Station was \$15.94 in FY 2006, compared to the budgeted amount of \$15.34. The estimated cost per ton processed is \$16.21 in FY 2007 and \$17.64 in FY 2008.

In FY 2006, a total of 1,050,012 tons were delivered to the Energy/Resource Recovery Facility (Fund 112) exceeding the Guaranteed Annual Tonnage (GAT) of 930,750 tons by 119,262 tons or 12.81 percent above the requirement. The extra tonnage resulted in savings of \$1 per ton for all the waste processed at the E/RRF site. The estimated tonnage delivery to the E/RRF is 1,085,000 tons for both FY 2007 and FY 2008. This is the practical maximum capacity of the facility. The corresponding estimated cost to process waste is \$36.45 per ton for FY 2007 and \$37.46 per ton for FY 2008.

The I-95 Landfill also received the highest satisfactory ratings by DEQ for all inspections conducted during FY 2006. It should be noted that DEQ reduced the number of inspections from 12 times per year to six times per year, four of which are waste facility inspections and two are air quality inspections.

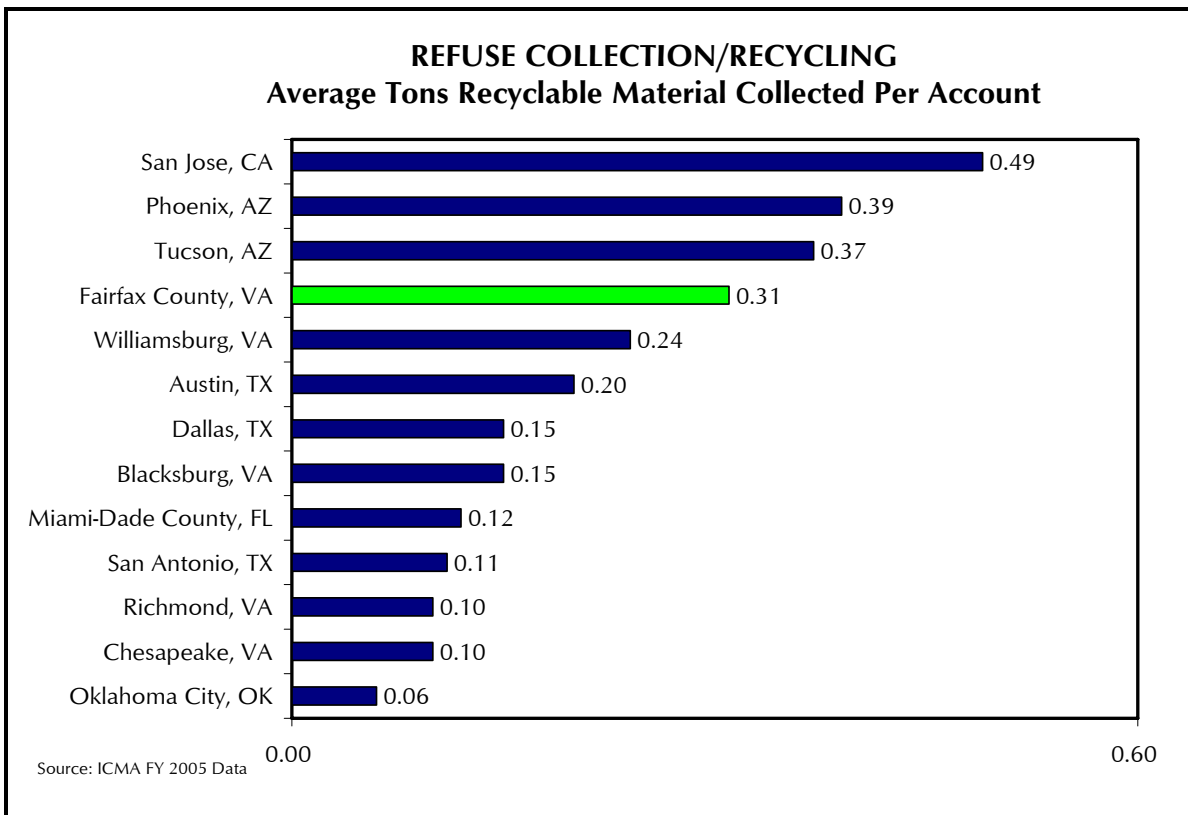
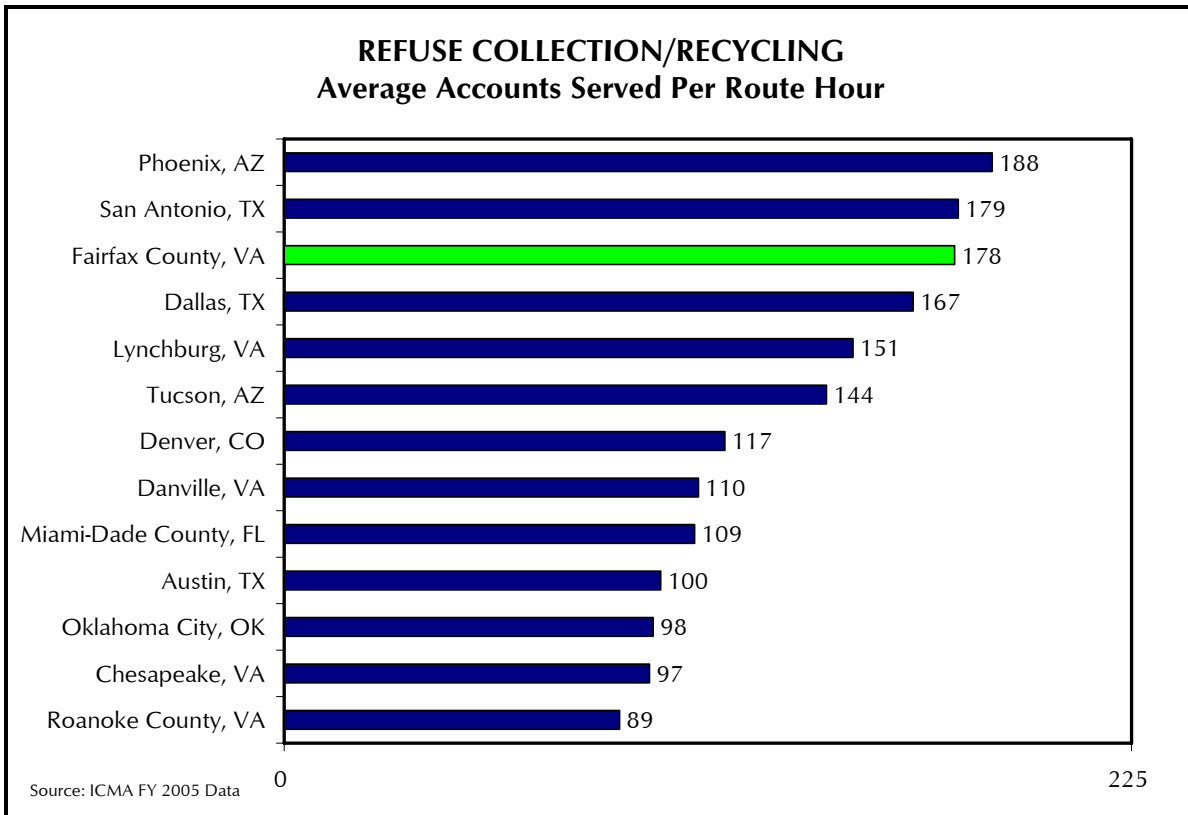
## Benchmarking

As a means of enhancing accountability, benchmarking data have been included in the annual budget since FY 2005. These data are included in each of the Program Area Summaries in Volume 1 and now in Other Funds (Volume 2) as available. Since 2000, Fairfax County has participated in the International City/County Management Association's (ICMA) benchmarking effort. Approximately 150 cities, counties and towns provide comparable data annually in 15 service areas. However, not all jurisdictions provide data for every service area.

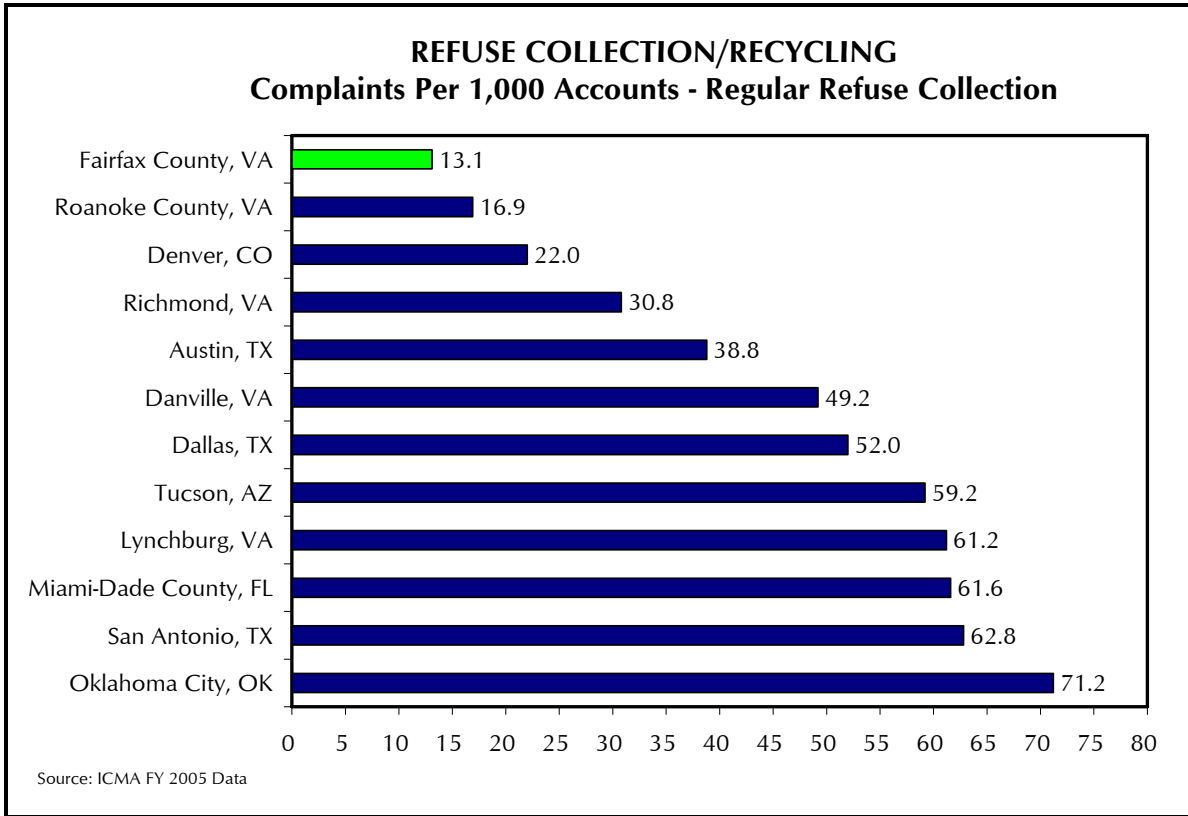
As part of the ICMA benchmarking effort, participating local governments (cities, counties and towns) provide data on standard templates provided by ICMA in order to ensure consistency. ICMA then performs extensive checking and data cleaning to ensure the greatest accuracy and comparability of data. As a result of the time necessary to collect the data and undergo ICMA's rigorous data cleaning processes, information is always available with a one-year delay. FY 2005 data represent the latest available information. The jurisdictions presented in the graphs on the following pages generally show how Fairfax County compares to other large jurisdictions (population over 500,000). In cases where other Virginia localities provided data, they are shown as well.

Refuse Collection/Recycling is one of the service areas for which Fairfax County provides data. An important point to note about the ICMA comparative data effort is that since participation is voluntary, the jurisdictions that provide data have demonstrated that they are committed to becoming/remaining high performance organizations. Therefore, comparisons made through this program should be considered in the context that the participants have self-selected and are inclined to be among the higher performers than a random sample among local governments nationwide. It is also important to note that not all jurisdictions respond to all questions. In some cases, the question or process is not applicable to a particular locality or data are not available. For those reasons, the universe of jurisdictions with which Fairfax County is compared is not always the same for each benchmark. However, as shown below, Fairfax County compares favorably in both efficiency and effectiveness.

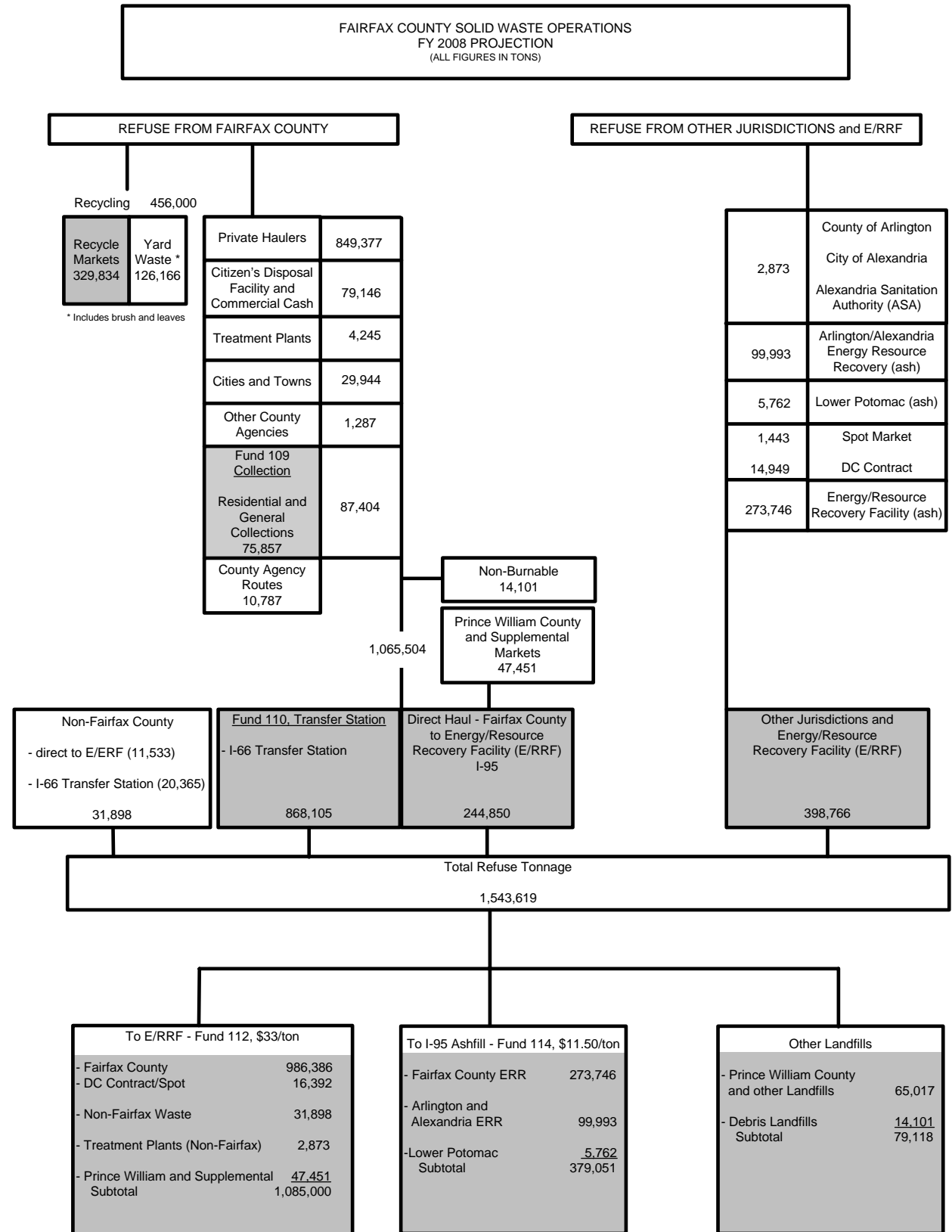
# Solid Waste Management Program



# Solid Waste Management Program



# Solid Waste Management Program



# Unclassified Administrative Expenses - Division of Solid Waste General Fund Programs

## Mission

To provide funding support for the elimination of unsanitary conditions that present a hazard to the environment and to the health, safety, and welfare of County residents.

## Focus

The General Fund provides funding to operate the Community Cleanup Program, Court/Board-directed Cleanups, the Health Department Referral Program and the Eviction Program.

The Division of Solid Waste Collection and Recycling (DSWCR) through Fund 109, Refuse Collection and Recycling Operations, provides equipment and personnel for program operations. The Community Cleanup Program supports community and civic associations' efforts to enhance and maintain the appearance of neighborhoods and the environment. In addition, the agency eliminates hazardous conditions identified by the Fairfax County Courts, the Fairfax County Board of Supervisors, the Fairfax County Health Department and the Fairfax County Sheriff's Office with regards to evictions.

All charges incurred by Fund 109 for providing collection and disposal services for these programs are billed to the General Fund. The overall cost to the General Fund is reduced by the cleanup fees recovered from property owners for cleanup work performed on their property at the direction of the Health Department or the County Courts. The recovered funds are returned to the General Fund.

Agency accomplishments, new initiatives and performance measures are done at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the [FY 2008 Adopted Budget Plan](#) for those items.

## Budget and Staff Resources

Solid Waste General Fund Programs					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Solid Waste General Fund Programs					
Community Cleanup	\$59,632	\$59,785	\$709,785	\$309,785	\$309,785
Health Department Referral	0	2,341	2,341	2,341	2,341
Evictions	5,927	14,380	14,380	14,380	14,380
Court/Board-Directed Cleanups	19,550	31,819	31,819	31,819	31,819
<b>Total Expenditures</b>	<b>\$85,109</b>	<b>\$108,325</b>	<b>\$758,325</b>	<b>\$358,325</b>	<b>\$358,325</b>
Income					
Cleanup Fees <sup>1</sup>	\$0	\$2,500	\$2,500	\$2,500	\$2,500
<b>Total Income</b>	<b>\$0</b>	<b>\$2,500</b>	<b>\$2,500</b>	<b>\$2,500</b>	<b>\$2,500</b>
<b>Net Cost to the County</b>	<b>\$85,109</b>	<b>\$105,825</b>	<b>\$755,825</b>	<b>\$355,825</b>	<b>\$355,825</b>

<sup>1</sup> The overall cost to the General Fund is reduced by fees recovered from property owners, who are charged for cleanup work performed on their property at the direction of the Health Department, or by sanctions imposed at the direction of the County Court for cleanups stemming from zoning violations.

# Unclassified Administrative Expenses - Division of Solid Waste General Fund Programs

## FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- ◆ **Storm Clean-up Costs** **(\$400,000)**  
A net decrease of \$400,000 for clean-up and disposal costs resulting from severe storms. Funding of \$650,000 was included as part of the FY 2006 Carryover Review for storm cleanup costs. Continued funding of \$250,000 is included for FY 2008 for future unanticipated events.

## Board of Supervisors' Adjustments

The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:

- ◆ The Board of Supervisors made no adjustments to this fund.

## Changes to FY 2007 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:

- ◆ **Carryover Adjustments** **\$650,000**  
Funding of \$650,000 was included to provide for clean-up and disposal costs resulting from severe water and tree-related damage experienced in various areas of the County and for unanticipated events in FY 2007.

The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:

- ◆ The Board of Supervisors made no adjustments to this fund.

# Fund 108 Leaf Collection

## Mission

To provide vacuum leaf collection service at the streetline for all customers within designated sanitary leaf districts on three separate occasions during the leaf collection season (the period from October through December) in order to enhance the County's aesthetic environment.

## Focus

The Division of Solid Waste Collection and Recycling provides for leaf collection and disposal within 34 Fairfax County Refuse Collection Districts. Leaf Districts are established and abolished through a petition process approved by the Board of Supervisors. This process could result in an increase or a decrease in the number of residential or commercial properties within a specific collection district, or a district could be totally eliminated. Petition approvals affect the number of units serviced in a given year.

All leaves collected are either transported to a composting facility in Loudoun County or Prince William County or mulched and provided to citizens. Revenue is derived from a collection levy (service fee) that is charged to homeowners and businesses within the districts. The FY 2008 levy is \$0.015 per \$100 of assessed real estate value, an amount that is unchanged from the FY 2007 level. This will generate an estimated \$2,341,892 in revenue in FY 2008.

Agency accomplishments, new initiatives and performance measures are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the [FY 2008 Adopted Budget Plan](#) for those items.

## Budget and Staff Resources

Agency Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Expenditures:					
Operating Expenses	\$1,750,168	\$1,805,446	\$1,805,446	\$2,155,228	\$2,155,228
Capital Equipment	15,352	17,000	17,000	732,000	732,000
<b>Total Expenditures</b>	<b>\$1,765,520</b>	<b>\$1,822,446</b>	<b>\$1,822,446</b>	<b>\$2,887,228</b>	<b>\$2,887,228</b>

## FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- ◆ **Leaf Disposal Costs** **\$329,717**  
 An increase of \$329,717 in Operating Expenses is associated with costs of leaf disposal. This increase includes \$179,894 for increased labor, maintenance, fuel costs and higher disposal charges and \$149,823 for increased contractual costs resulting from higher rates charged for truck rentals.
- ◆ **Intergovernmental Charges** **\$20,065**  
 An increase of \$20,065 for Department of Vehicle Services charges is based on anticipated charges for fuel, vehicle replacement and maintenance costs.
- ◆ **Capital Equipment** **\$732,000**  
 Funding of \$732,000 in Capital Equipment includes \$712,500 for the replacement of five open-body trucks, five leaf vacuum machines and one pickup truck based on age, mileage and repair costs. Funding of \$19,500 provides for an additional leaf vacuum machine required due to an increase in the number of Leaf Collection customers.

## Fund 108 Leaf Collection

---

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### **Changes to FY 2007 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ There have been no adjustments to this Fund since approval of the FY 2007 Adopted Budget Plan.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ The Board of Supervisors made no adjustments to this fund.



# Fund 108 Leaf Collection

## FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 108, Leaf Collection

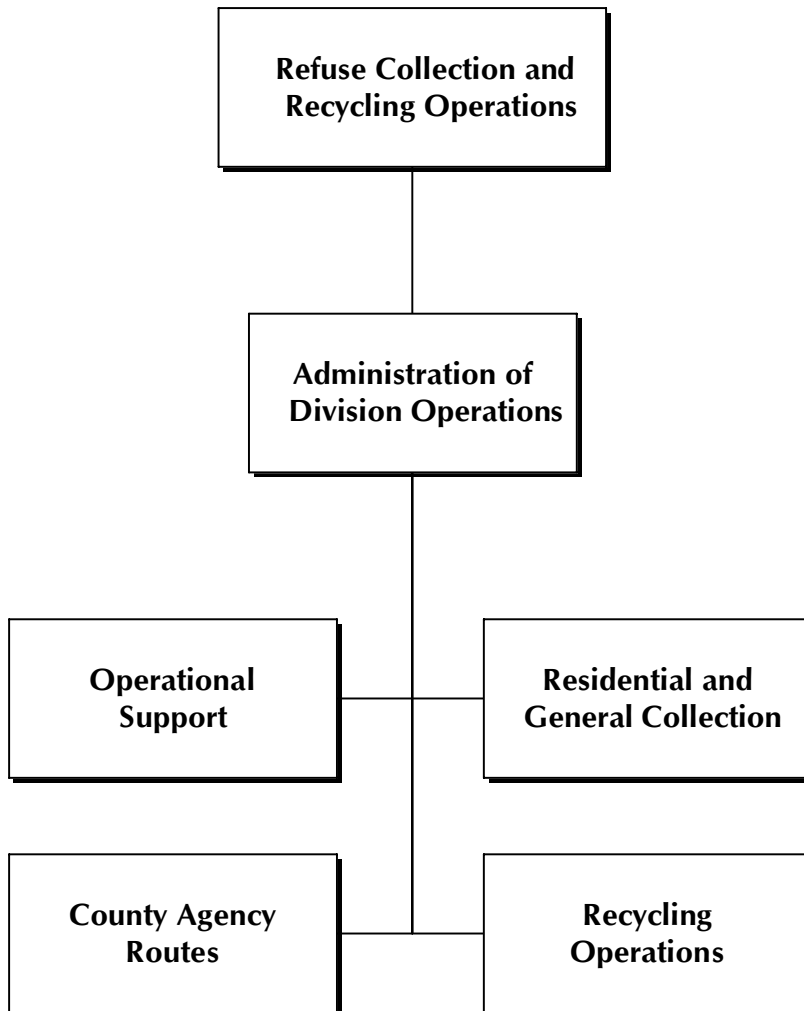
	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$1,711,884</b>	<b>\$1,804,949</b>	<b>\$2,000,564</b>	<b>\$2,203,299</b>	<b>\$2,203,299</b>
Revenue:					
Interest on Investments	\$97,760	\$22,079	\$22,079	\$104,657	\$104,657
Rental of Equipment	53,174	54,850	54,850	71,500	71,500
Sale of Equipment	292	10,312	10,312	40,500	40,500
Capital Equipment Reserve <sup>1</sup>	104,723	106,644	106,644	0	0
Leaf Collection Levy/Fee	1,798,251	1,831,296	1,831,296	2,341,892	2,341,892
<b>Total Revenue</b>	<b>\$2,054,200</b>	<b>\$2,025,181</b>	<b>\$2,025,181</b>	<b>\$2,558,549</b>	<b>\$2,558,549</b>
<b>Total Available</b>	<b>\$3,766,084</b>	<b>\$3,830,130</b>	<b>\$4,025,745</b>	<b>\$4,761,848</b>	<b>\$4,761,848</b>
Expenditures:					
Operating Expenses	\$1,750,168	\$1,805,446	\$1,805,446	\$2,155,228	\$2,155,228
Capital Equipment	15,352	17,000	17,000	732,000	732,000
<b>Total Expenditures</b>	<b>\$1,765,520</b>	<b>\$1,822,446</b>	<b>\$1,822,446</b>	<b>\$2,887,228</b>	<b>\$2,887,228</b>
<b>Total Disbursements</b>	<b>\$1,765,520</b>	<b>\$1,822,446</b>	<b>\$1,822,446</b>	<b>\$2,887,228</b>	<b>\$2,887,228</b>
<b>Ending Balance</b>	<b>\$2,000,564</b>	<b>\$2,007,684</b>	<b>\$2,203,299</b>	<b>\$1,874,620</b>	<b>\$1,874,620</b>
Equipment Replacement Reserve <sup>2</sup>	\$700,318	\$719,724	\$800,274	\$840,289	\$840,289
<b>Unreserved Balance</b>	<b>\$1,300,246</b>	<b>\$1,287,960</b>	<b>\$1,403,025</b>	<b>\$1,034,331</b>	<b>\$1,034,331</b>
Assessed Value	\$0.015	\$0.015	\$0.015	\$0.015	\$0.015

<sup>1</sup> In prior years, the Capital Equipment Replacement Reserve was shown as revenue but is actually part of the receipts from the Leaf Collection Levy/Fee. The Reserve will be continued as noted below.

<sup>2</sup> Funds reserved for equipment replacement are not encumbered based on normal accounting practices; however, they are allocated for future equipment replacement purchases.

**Fund 109**  
**Refuse Collection and Recycling Operations**

---



# Fund 109

## Refuse Collection and Recycling Operations

---

### **Mission**

To protect Fairfax County citizens against disease, pollution, and other contamination associated with the improper disposal of refuse, by providing efficient and economical refuse collection services to citizens in 74 refuse collection sanitary districts and to Fairfax County agencies. To reduce the County's municipal solid waste stream through the effective development, implementation and management of comprehensive waste reduction and recycling programs to ensure that Fairfax County meets or exceeds the Commonwealth of Virginia's mandated goal of recycling 25.0 percent of the solid waste stream.

### **Focus**

The Division of Solid Waste Collection and Recycling (DSWCR), (Fund 109, Refuse Collection and Recycling Operations), is responsible for the collection of refuse and recyclable materials within Fairfax County's sanitary districts and from County agencies. The agency coordinates the County's waste reduction and recycling program. It is also responsible for the administration and program operations of the Solid Waste General Fund Programs (e.g., Health Department Referrals, Community Cleanups, Evictions and Court-Ordered Cleanups) on behalf of the County.

DSWCR implemented two new programs in FY 2006 which are geared to managing oversized quantities of materials placed at the curb either by homeowners or through illegal dumping throughout the County. Both of these programs will continue into FY 2008.

The first program is entitled "Megabulk" and is intended to assist residents with the disposal of very large piles of refuse that is typically not included with normal curbside refuse collection service. This program is intended to provide customers with a convenient and cost competitive way to remove oversized piles of wastes while providing a revenue stream for the collection program. County sanitary district customers and all other County residents are provided with a cost for the service prior to collection and the resident may pay by check or credit card. This service is provided by DSWCR operational staff and is billed individually to each customer based on the size of the pile of refuse that is placed at the curb.

The second program is entitled "Clean Streets Initiative" (CSI) and serves as a partnership with the Fairfax County Health Department in responding to complaints about piles of wastes dumped at the curb or on properties throughout the County. The process involves contact by a resident to the Health Department about piles of trash that are deposited illegally at the curb. The Health Department refers the call to DSWCR where an inspector makes a site visit and determines who owns the property. If a property owner can be identified, then DSWCR contacts the person and the owner is given 10 days to remove the material. If the owner refuses to remove the waste, then DSWCR operational staff removes the material for appropriate disposal and the owner is billed for the service. If the owner still refuses to pay, then steps are taken to recover the costs from the property owner for the value of the service. Minimum costs for a CSI cleanup are \$250 and may increase due to additional materials encountered.

Residents within sanitary refuse collection districts, which are created by the Board of Supervisors upon citizen petition, are charged an annual fee for service through the semi-annual property tax collection system. From FY 2000 to FY 2004, the annual fee was maintained at an annual fee of \$210 per unit to draw down the unreserved fund balance. This balance was reduced from \$14.5 million in FY 2001 to \$5.7 million in FY 2006. Due to increasing disposal fees, rising personnel expenses and lower fund balances, the annual fee increased from \$210 to \$240 in FY 2005, \$270 in FY 2006 and \$315 in FY 2007. In FY 2008, the rate is recommended to increase by 4.8 percent to \$330 per unit as the division anticipates substantial increases in operating expenditures based on personnel adjustments, increasing disposal tipping fees, maintenance and fuel charges, and replacement equipment costs. It is anticipated that similar rate increases will be required for the next several years.

# Fund 109

## Refuse Collection and Recycling Operations

County Agency Routes (CAR) is responsible for the collection of refuse from County agencies and a small number of organizations associated with County agencies. Revenue is derived from billings to County agencies based on the cubic yard capacity of the containers assigned to individual agencies. The cost per cubic yard is formula-driven and is based on fiscal year operating requirements. For FY 2008, the calculated rate is \$4.54 per cubic yard, an increase of \$0.30 from the FY 2007 Adopted Budget Plan rate of \$4.24 per cubic yard. In FY 2008, the number of cubic yards collected on CAR is projected to be 286,724 cubic yards.

Recycling Operations is responsible for providing the overall management of solid waste reduction and recycling programs that are required by the County and for developing plans for future recycling programs and waste reduction systems. The goal for FY 2008 is to maintain the recycling rate in the municipal solid waste stream at or above the Commonwealth of Virginia mandated goal of 25 percent. Revenue is generated from the sale of recyclable materials (aluminum cans, newspaper, cardboard, glass and scrap metal) which serves to partially offset expenditure requirements. In addition, revenue and program support is provided by Fund 110, Refuse Disposal, through billings by Fund 109 for administration and coordination of recycling operations on behalf of Fund 110.

Agency accomplishments, new initiatives and performance measures are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2008 Adopted Budget Plan for those items.

### Budget and Staff Resources

Agency Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	137/ 137	137/ 137	138/ 138	137/ 137	138/ 138
Expenditures:					
Personnel Services	\$7,492,677	\$8,189,477	\$8,189,477	\$8,560,867	\$8,560,867
Operating Expenses	8,268,916	9,408,656	9,693,544	9,891,661	9,891,661
Capital Equipment	332,936	1,281,000	2,637,227	2,458,000	2,458,000
Capital Projects <sup>1</sup>	50,209	0	509,001	225,000	225,000
<b>Subtotal</b>	<b>\$16,144,738</b>	<b>\$18,879,133</b>	<b>\$21,029,249</b>	<b>\$21,135,528</b>	<b>\$21,135,528</b>
Less:					
Recovered Costs	(\$592,848)	(\$726,913)	(\$726,913)	(\$795,296)	(\$795,296)
<b>Total Expenditures</b>	<b>\$15,551,890</b>	<b>\$18,152,220</b>	<b>\$20,302,336</b>	<b>\$20,340,232</b>	<b>\$20,340,232</b>

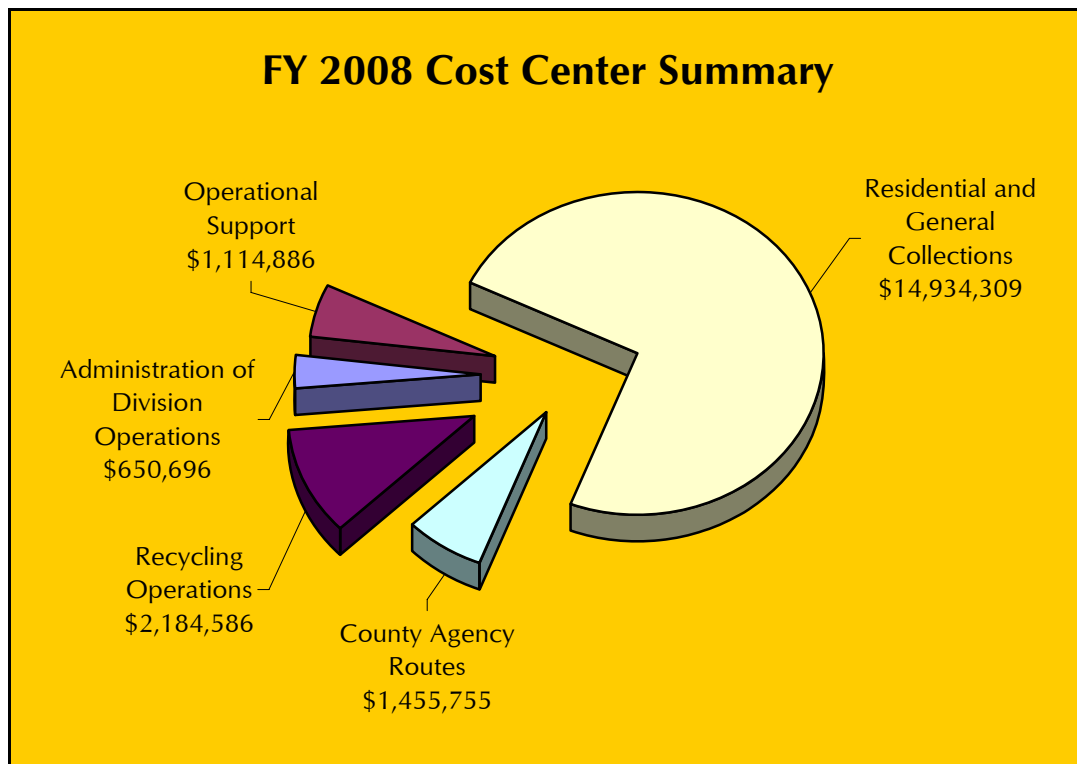
Summary By Cost Center					
Category <sup>1</sup>	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Administration of Division					
Operations	\$596,702	\$625,404	\$625,404	\$650,696	\$650,696
Operational Support	783,245	883,457	1,392,458	1,114,886	1,114,886
Residential and General					
Collections	11,660,100	13,171,162	14,718,477	14,934,309	14,934,309
County Agency Routes	1,127,992	1,580,953	1,580,953	1,455,755	1,455,755
Recycling Operations	1,383,851	1,891,244	1,985,044	2,184,586	2,184,586
<b>Total Expenditures</b>	<b>\$15,551,890</b>	<b>\$18,152,220</b>	<b>\$20,302,336</b>	<b>\$20,340,232</b>	<b>\$20,340,232</b>

<sup>1</sup> Capital Projects' expenditures are shown under the Operational Support Cost Center.

# Fund 109

## Refuse Collection and Recycling Operations

<b>Position Summary</b>		
<u><b>Administration of Division Operations</b></u> 1 Director of Refuse Collection and Recycling 1 Assistant Director/Engineer IV 1 Management Analyst III 1 Safety Analyst 1 Network/Telecommunication Analyst I 1 Engineering Technician II 3 Management Analysts II 1 Administrative Assistant IV 4 Administrative Assistants III	<u><b>Operational Support</b></u> 1 Refuse Superintendent 1 Assistant Refuse Superintendent 1 Management Analyst II 4 Administrative Assistants II 1 Welder II 1 Maintenance Trade Helper I  <u><b>Residential and General Collections</b></u> 2 Management Analysts II 1 Senior Refuse Supervisor 1 Assistant Refuse Supervisor 4 Heavy Equipment Supervisors 9 Heavy Equipment Operators 30 Motor Equipment Operators 46 Maintenance Workers 1 Vehicle Maint. Coordinator 1 Maintenance Trade Helper I	<u><b>County Agency Routes</b></u> 4 Heavy Equipment Operators 1 Engineering Technician I 1 Maintenance Trade Helper II 1 Welder I  <u><b>Recycling Operations</b></u> 1 Management Analyst IV 2 Management Analysts II 1 Internet/Intranet Architect I 2 Management Analysts I 1 Information Officer II 1 Heavy Equipment Supervisor 4 Heavy Equipment Operators 1 Maintenance Worker
<b>TOTAL POSITIONS</b>		
<b>138 Positions / 138.0 Staff Years</b>		



# Fund 109

## Refuse Collection and Recycling Operations

---

### FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- ◆ **Employee Compensation** **\$303,007**  
A net increase of \$303,007 due to \$371,390 in Personnel Services associated with salary adjustments necessary to support the County's compensation program partially offset by an increase of \$68,383 due to Recovered Costs adjustments to reflect increased recovery of salary costs.
  
- ◆ **Other Operating Adjustments** **\$158,575**  
A net increase of \$158,575 in Operating Expenses increase is primarily associated with \$340,938 for increased costs for services provided by other agencies and the proposed increase in fees for disposal of solid waste, partially offset by \$182,363 in one-time expenses that were included as part of the FY 2006 Carryover Review.
  
- ◆ **Intergovernmental Charges** **\$142,067**  
An increase of \$142,067 for Department of Vehicle Services charges is based on anticipated charges for fuel, vehicle replacement and maintenance costs.
  
- ◆ **Capital Equipment** **\$2,458,000**  
Funding for \$2,458,000 in Capital Equipment has been included primarily for replacement of items that have outlived their useful lifespan based on age, mileage and repair costs. Of this total, \$510,000 is for the accelerated replacement of collection vehicles that will result in long-term savings due to lower maintenance costs.

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Changes to FY 2007 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ **Carryover Adjustments** **\$2,047,591**  
As part of the FY 2006 Carryover Review, the Board of Supervisors approved encumbered carryover of \$1,538,590 including \$182,363 in Operating Expenses and \$1,356,227 in Capital Equipment. In addition, an amount of \$509,001 in unexpended project balances carryover was approved for the completion of the Newington Expansion.

## Fund 109

### Refuse Collection and Recycling Operations

---

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ **Redirection of Position** **\$0**  
The County Executive approved the redirection of 1/1.0 SYE position from Agency 23, Wastewater Management, to Fund 109, Refuse Collection and Recycling Operations, to establish an Engineering Technician position to assist with inspection and enforcement of the County's recycling of materials from businesses and schools in the County. A commensurate decrease will be reflected in Wastewater Management.
  
- ◆ **State Litter Grant** **\$102,525**  
An increase of \$102,525 in Operating Expenses is due to the appropriation of the State Litter Grant from the Department of Environmental Quality which provides funding for litter prevention and recycling program activities. An increase of \$102,525 in Revenue is due to the receipt of these funds.

A Fund Statement, a Summary of Capital Projects and a Project Detail Sheet are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# Fund 109

## Refuse Collection and Recycling Operations

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 109, Refuse Collection

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	\$5,078,441	\$2,552,861	\$5,688,992	\$3,604,500	\$3,604,500
Revenue:					
Interest on Investments	\$339,416	\$103,928	\$103,928	\$171,214	\$171,214
<b>Residential and General Collections:</b>					
Household Levy <sup>1</sup>	\$11,420,903	\$13,444,515	\$13,444,515	\$14,165,910	\$14,165,910
Miscellaneous	497,369	335,909	335,909	351,186	351,186
Sale of Equipment	81,120	89,400	89,400	82,000	82,000
Subtotal	\$11,999,392	\$13,869,824	\$13,869,824	\$14,599,096	\$14,599,096
<b>County Agency Routes:</b>					
Miscellaneous Agencies	\$1,091,762	\$1,204,756	\$1,204,756	\$1,302,560	\$1,302,560
Sale of Equipment	48,750	0	0	0	0
Miscellaneous	129,102	158,080	158,080	166,045	166,045
Subtotal	\$1,269,614	\$1,362,836	\$1,362,836	\$1,468,605	\$1,468,605
<b>General Fund Programs:</b>					
Community Cleanup	\$59,632	\$59,785	\$59,785	\$60,885	\$60,885
Health Department Referrals	0	2,341	2,341	2,368	2,368
Evictions	5,927	14,380	14,380	14,575	14,575
Court Ordered/Mandated	19,550	31,819	31,819	32,628	32,628
Subtotal	\$85,109	\$108,325	\$108,325	\$110,456	\$110,456
<b>Other Collection Revenue:</b>					
Leaf Collection	\$486,222	\$499,246	\$499,246	\$465,067	\$465,067
Miscellaneous	0	94,328	94,328	143,959	143,959
State Litter Funds	126,362	0	102,525	0	0
Fairfax Fair	27,083	27,876	27,876	28,289	28,289
Subtotal	\$639,667	\$621,450	\$723,975	\$637,315	\$637,315
<b>Recycling Operations:</b>					
Program Support <sup>2</sup>	\$1,255,603	\$1,677,506	\$1,677,506	\$1,759,204	\$1,759,204
Sale of Materials	195,065	108,192	108,192	65,763	65,763
Miscellaneous	168,575	173,258	173,258	344,085	344,085
Subtotal	\$1,619,243	\$1,958,956	\$1,958,956	\$2,169,052	\$2,169,052
Total Revenue	\$15,952,441	\$18,025,319	\$18,127,844	\$19,155,738	\$19,155,738
Transfers In:					
General Fund (001)	\$210,000	\$0	\$90,000	\$0	\$0
Total Transfer In	\$210,000	\$0	\$90,000	\$0	\$0
<b>Total Available</b>	<b>\$21,240,882</b>	<b>\$20,578,180</b>	<b>\$23,906,836</b>	<b>\$22,760,238</b>	<b>\$22,760,238</b>



# Fund 109

## Refuse Collection and Recycling Operations

### FUND STATEMENT

#### Fund Type G10, Special Revenue Funds

#### Fund 109, Refuse Collection

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Expenditures:					
Personnel Services	\$7,492,677	\$8,189,477	\$8,189,477	\$8,560,867	\$8,560,867
Operating Expenses	8,268,916	9,408,656	9,693,544	9,891,661	9,891,661
Recovered Costs <sup>3</sup>	(592,848)	(726,913)	(726,913)	(795,296)	(795,296)
Capital Equipment	332,936	1,281,000	2,637,227	2,458,000	2,458,000
Capital Projects	50,209	0	509,001	225,000	225,000
<b>Total Expenditures</b>	<b>\$15,551,890</b>	<b>\$18,152,220</b>	<b>\$20,302,336</b>	<b>\$20,340,232</b>	<b>\$20,340,232</b>
<b>Total Disbursements</b>	<b>\$15,551,890</b>	<b>\$18,152,220</b>	<b>\$20,302,336</b>	<b>\$20,340,232</b>	<b>\$20,340,232</b>
<b>Ending Balance</b>	<b>\$5,688,992</b>	<b>\$2,425,960</b>	<b>\$3,604,500</b>	<b>\$2,420,006</b>	<b>\$2,420,006</b>
Collection Equipment Reserve <sup>4</sup>	\$969,113	\$864,773	\$864,773	\$321,325	\$321,325
Recycling Equipment Reserve	397,971	329,931	329,931	339,835	339,835
PC Replacement Reserve <sup>5</sup>	28,138	46,937	46,937	46,937	46,937
Construction and Infrastructure Reserve <sup>6</sup>	381,056	381,056	1,050,413	381,056	381,056
Rate Stabilization Reserve <sup>7</sup>	0	500,000	1,000,000	530,853	530,853
Residential/General Equipment Reserve <sup>8</sup>	0	0	0	800,000	800,000
<b>Unreserved Balance</b>	<b>\$3,912,714</b>	<b>\$303,263</b>	<b>\$312,446</b>	<b>\$0</b>	<b>\$0</b>
Levy per Household Unit	\$270/unit	\$315/Unit	\$315/unit	\$330/unit	\$330/unit

<sup>1</sup> The FY 2008 levy/collection fee per household unit is set at \$330 per unit. Although the Refuse Collection levy is separate and not a Real Estate Tax, it is included on and collected as part of the County's Real Estate Tax bill. This amount does not include approximately 427 units which will be billed directly by the agency.

<sup>2</sup> The estimate for Program Support is calculated using the projected level of expenditures for recycling operations as conducted in Fund 109, Refuse Collection and Recycling Operations, and offset by revenue received from the sale of recycled materials.

<sup>3</sup> Recovered Costs represents billings to Fund 108, Leaf Collection, for its share of the total administrative costs for Agency 46, Division of Collection and Recycling. Also included is an amount billed to Fund 110, Refuse Disposal, for administrative costs for the recycling program which is coordinated by Fund 109, Refuse Collection and Recycling Operations.

<sup>4</sup> Funds reserved for equipment replacement are not encumbered based on normal accounting practices but are allocated at a future date for equipment purchases. The requirements for Collection Operations are funded through the collection revenue received in Fund 109, Refuse Collection and Recycling Operations, while requirements for Recycling Operations are provided as a component of the Program Support.

<sup>5</sup> The PC Replacement Reserve was established to provide funding for the timely replacement of obsolete computer equipment.

<sup>6</sup> The Construction and Infrastructure Reserve has been established to begin to fund repairs necessary at the Newington Solid Waste Facility. This 20 acre facility will soon require paving and other expensive infrastructure repairs.

<sup>7</sup> The Rate Stabilization Reserve has been established to set aside funds to mitigate against unusually large rate increases in future years.

<sup>8</sup> The Residential/General Equipment Reserve has been established in the Residential and General Collections Cost Center to set aside funds for future equipment purchases.

# Fund 109

## Refuse Collection and Recycling Operations

### FY 2008 Summary of Capital Projects

#### Fund: 109 Refuse Collection and Recycling Operations

Project #	Description	Total Project Estimate	FY 2006 Actual Expenditures	FY 2007 Revised Budget	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
109001	Newington Facility Enhancements	\$1,168,038	\$50,209.31	\$509,000.78	\$225,000	\$225,000
<b>Total</b>		<b>\$1,168,038</b>	<b>\$50,209.31</b>	<b>\$509,000.78</b>	<b>\$225,000</b>	<b>\$225,000</b>

## Fund 109

### Refuse Collection and Recycling Operations

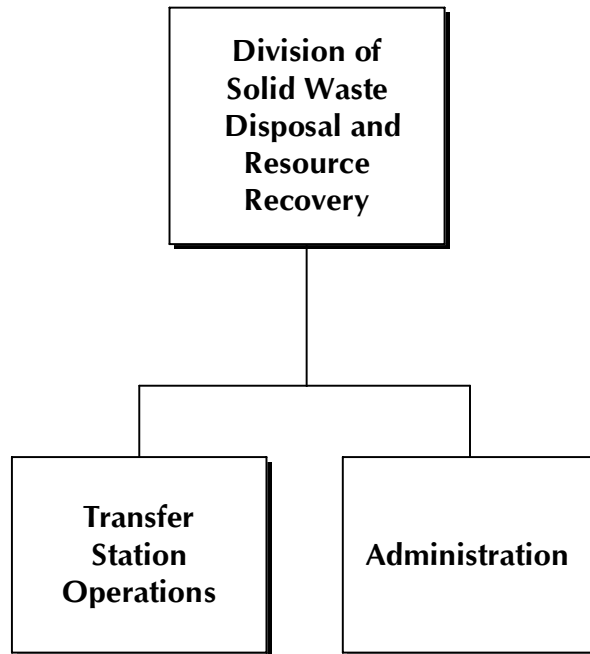
<b>109001</b>	<b>Newington Facility Enhancements</b>	
6901 Allen Park Road		Mount Vernon
<p><b>Description and Justification:</b> This project supports improvements and necessary maintenance of the Newington facility including building repairs, lighting and electrical system upgrades, the replacement/upgrade of the infrared heating system (including a new heating system in the storage building), waste oil heater installation and roof/skylight maintenance. This is an on-going project to conserve energy and improve the efficiency of the operations. The renovations are currently in the pre-construction phase and the construction is anticipated to begin during the second quarter of FY 2007 and be completed by fourth quarter FY 2009.</p> <p>FY 2008 includes an amount of \$225,000 as approved in the FY 2007 – FY 2011 Capital Improvement Program. Additionally, pavement maintenance will need to be performed at the facility over the next several years and the work will be done in three phases.</p>		

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$510,000	\$793	\$50,209	\$458,998	\$0	\$0	\$0
Design and Engineering	378,703	113,700	0	40,003	225,000	225,000	0
Construction	269,335	269,335	0	0	0	0	0
Other	10,000	0	0	10,000	0	0	0
<b>Total</b>	<b>\$1,168,038</b>	<b>\$383,828</b>	<b>\$50,209</b>	<b>\$509,001</b>	<b>\$225,000</b>	<b>\$225,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$225,000	\$225,000

# Fund 110 Refuse Disposal

---



## Mission

To protect Fairfax County citizens against disease, pollution and other contamination associated with the improper disposal of refuse, through safe and sanitary transportation of solid waste from the I-66 Transfer Station to the I-95 Sanitary Landfill and the Energy/Resource Recovery Facility (E/RRF). The agency also transports debris generated through the Yard Waste program to disposal facilities in Prince William and Loudoun Counties. In addition, this agency operates the Household Hazardous Waste program and the Citizen's Disposal Facilities, including all associated technical and administrative functions.

## Focus

Fund 110, Refuse Disposal, has the primary responsibility for coordinating the disposal of solid waste generated within Fairfax County by channeling the collected refuse to the E/RRF. Refuse that cannot be burned in the E/RRF is directed to a landfill or disposed of through a contractor. Yard debris is transported to Prince William County or a private compost facility. Other operations coordinated within this fund are the Citizen's Disposal Facilities (CDF), the Household Hazardous Waste (HHW) program, the Ordinance Enforcement program, the White Goods program and the Battery program. The Administrative Cost Center performs the tasks associated with the overall administrative, technical and management functions for those funds that comprise the Division of Solid Waste Disposal and Resource Recovery. These funds are: 110, Refuse Disposal; 112, E/RRF; and 114, I-95 Refuse Disposal.

The County's solid waste disposal program has come under significant financial pressure due to a number of factors, most notably the adverse 1994 United States Supreme Court decision affecting solid waste flow control which allows waste to be hauled out of the County for disposal, as well as the development of several large landfills within Virginia and in neighboring states which are less expensive disposal options than those offered by the County. Under the current industry environment, the County has implemented a competitive pricing system. The pricing has proved to be sufficient to cover a majority of disposal costs, however public interest and non-revenue generating programs must be funded through a General Fund transfer to subsidize the fund. The FY 2008 General Fund transfer remains unchanged at \$2.5 million. In FY 2008, the system disposal charge is set at \$52 per ton, an increase of \$2 over FY 2007. The Citizen Disposal Facility system fee will remain at \$57 per ton. In order to generate sufficient revenue to cover operational requirements in FY 2008, a contractual disposal rate for FY 2008 will be negotiated with private waste haulers but is anticipated to be \$49.95 per ton, an increase of \$3 over the \$46.95 per ton total in FY 2007. Revenue

# Fund 110 Refuse Disposal

increases are therefore projected based on this disposal charge increase. The total FY 2008 revenue for the fund is projected to be \$61,753,572, an increase of \$1,908,616 or 3.2 percent over the FY 2007 Adopted Budget Plan total of \$59,844,956.

Agency accomplishments, new initiatives and performance measures are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2008 Adopted Budget Plan for those items.

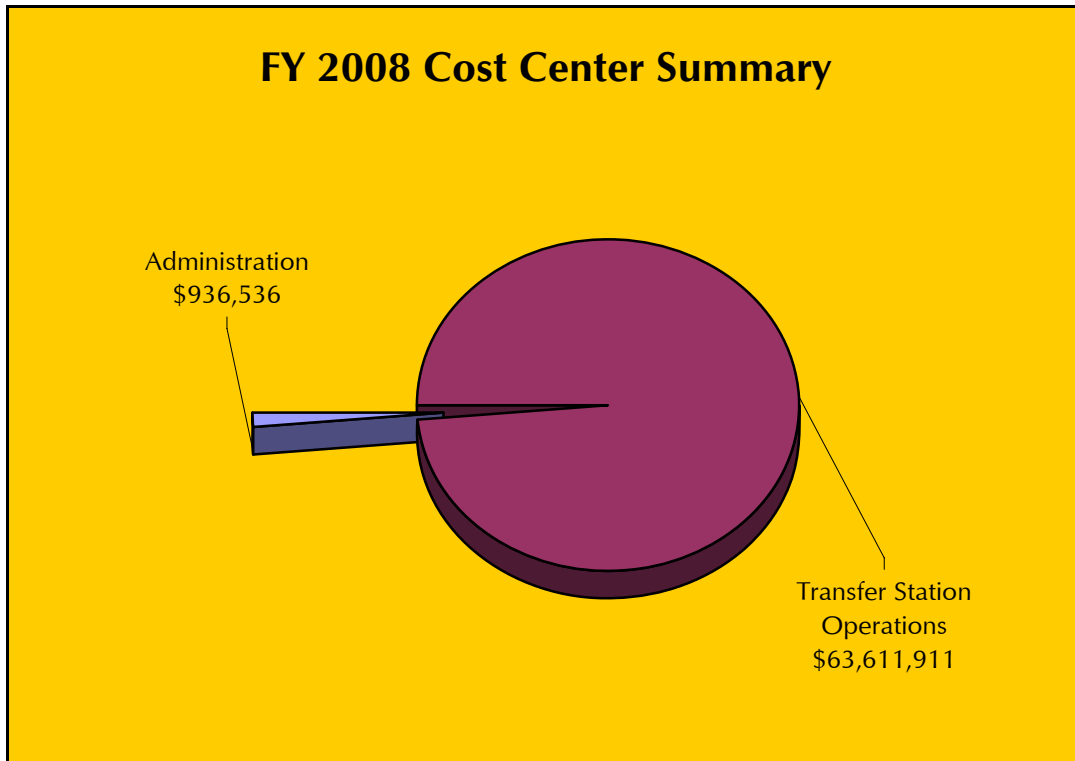
## Budget and Staff Resources

<b>Agency Summary</b>					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	138/ 138	138/ 138	138/ 138	138/ 138	138/ 138
Expenditures:					
Personnel Services	\$8,461,471	\$9,093,837	\$9,093,837	\$9,613,710	\$9,613,710
Operating Expenses	47,024,884	52,996,109	53,095,346	53,087,129	53,087,129
Capital Equipment	2,526,612	1,708,800	2,552,157	2,497,600	2,497,600
Capital Projects	132,183	2,800,000	4,216,690	0	0
<b>Subtotal</b>	<b>\$58,145,150</b>	<b>\$66,598,746</b>	<b>\$68,958,030</b>	<b>\$65,198,439</b>	<b>\$65,198,439</b>
Less:					
Recovered Costs	(\$520,114)	(\$573,776)	(\$573,776)	(\$649,992)	(\$649,992)
<b>Total Expenditures</b>	<b>\$57,625,036</b>	<b>\$66,024,970</b>	<b>\$68,384,254</b>	<b>\$64,548,447</b>	<b>\$64,548,447</b>

<b>Summary by Cost Center</b>					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Administration	\$782,868	\$924,124	\$924,124	\$936,536	\$936,536
Transfer Station Operations	56,709,985	62,300,846	63,243,440	63,611,911	63,611,911
<b>Subtotal</b>	<b>\$57,492,853</b>	<b>\$63,224,970</b>	<b>\$64,167,564</b>	<b>\$64,548,447</b>	<b>\$64,548,447</b>
Capital Projects	\$132,183	\$2,800,000	\$4,216,690	\$0	\$0
<b>Total Expenditures</b>	<b>\$57,625,036</b>	<b>\$66,024,970</b>	<b>\$68,384,254</b>	<b>\$64,548,447</b>	<b>\$64,548,447</b>

<b>Position Summary</b>					
<u>Administration</u>		<u>Transfer Station Operations</u>			
1	Director, DSWDRR	1	Supervisor of Facilities Support	1	Welder II
1	Deputy Director/Engineer IV	5	Assistant Refuse Superintendents	17	Maintenance Workers
2	Engineers II	3	Heavy Equipment Supervisors	1	Maintenance Trade Helper II
1	Management Analyst III	1	Management Analyst II	1	Administrative Assistant II
1	Management Analyst II	6	Engineering Technicians II		
1	Network/Telecom Analyst II	2	Engineering Technicians I		
1	Accountant II	3	Environmental Technicians II		
1	Administrative Assistant IV	8	Weighmasters		
4	Administrative Assistants III	71	Heavy Equipment Operators		
1	Administrative Assistant II	1	Motor Equipment Operator		
		3	Senior Maintenance Workers		
<b>TOTAL POSITIONS</b>					
<b>138 Positions / 138.0 Staff Years</b>					

# Fund 110 Refuse Disposal



## FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- ◆ **Employee Compensation** **\$443,657**  
An increase of \$519,873 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program partially offset by an increase of \$76,216 in Recovered Costs reflecting increased recovery of salary costs.
  
- ◆ **Operating Expenses** **(\$325,849)**  
A decrease of \$325,849 in Operating Expenses includes \$132,594 for one-time expenses as part of the FY 2006 Carryover Review and a decrease of \$193,255 primarily for disposal charges based on the most recent estimates for waste disposal requirements.
  
- ◆ **Intergovernmental Charges** **\$284,275**  
An increase of \$284,275 for Department of Vehicle Services charges is based on anticipated charges for fuel, vehicle replacement and maintenance costs.
  
- ◆ **Capital Equipment** **\$2,497,600**  
Funding of \$2,497,600 has been included for Capital Equipment for the replacement of items that have outlived their useful lifespan based on age, mileage and repair costs. Of the funding for replacement items, \$581,000 is for the replacement of seven refuse trailers, \$625,000 for the replacement of five road tractors, \$116,600 for the replacement of three pick-up trucks, \$525,000 for the replacement of three stationary cranes and \$650,000 is for the replacement of one tub grinder. Purchase expenses will be partially offset by \$256,000 in revenue associated with sale of the equipment being replaced.

# Fund 110

## Refuse Disposal

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### **Changes to FY 2007 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ **Carryover Adjustments** **\$2,359,284**  
As part of the FY 2006 Carryover Review, the Board of Supervisors approved encumbered carryover of \$942,594 including \$132,594 in Operating Expenses and \$810,000 in Capital Equipment as well as \$1,416,690 in unexpended capital project balances. A subsequent reallocation of \$27,000 from Operating Expenses to Capital Equipment was approved to replace a damaged vehicle.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ The Board of Supervisors made no adjustments to this fund.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# Fund 110 Refuse Disposal

## FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 110, Refuse Disposal

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$9,237,634</b>	<b>\$5,730,812</b>	<b>\$9,306,853</b>	<b>\$3,267,555</b>	<b>\$3,267,555</b>
Revenue:					
Interest on Investment	\$518,005	\$149,225	\$149,225	\$154,040	\$154,040
Refuse Disposal Revenue	53,332,046	58,578,677	58,578,677	60,293,510	60,293,510
Miscellaneous Revenue:					
White Goods	405,036	427,000	427,000	425,022	425,022
Rent of Equipment, Space	355,432	292,354	292,354	360,000	360,000
Sale of Equipment	307,725	245,700	245,700	256,000	256,000
Licensing Fees	45,200	42,000	42,000	50,000	50,000
Miscellaneous	230,811	110,000	110,000	215,000	215,000
Subtotal	\$1,344,204	\$1,117,054	\$1,117,054	\$1,306,022	\$1,306,022
Total Revenue	\$55,194,255	\$59,844,956	\$59,844,956	\$61,753,572	\$61,753,572
Transfers In: <sup>1</sup>					
General Fund (001)	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000
Total Transfers In	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000
<b>Total Available</b>	<b>\$66,931,889</b>	<b>\$68,075,768</b>	<b>\$71,651,809</b>	<b>\$67,521,127</b>	<b>\$67,521,127</b>
Expenditures:					
Personnel Services	\$8,461,471	\$9,093,837	\$9,093,837	\$9,613,710	\$9,613,710
Operating Expenses	47,024,884	52,996,109	53,095,346	53,087,129	53,087,129
Capital Equipment	2,526,612	1,708,800	2,552,157	2,497,600	2,497,600
Recovered Costs	(520,114)	(573,776)	(573,776)	(649,992)	(649,992)
Capital Projects	132,183	2,800,000	4,216,690	0	0
Total Expenditures	\$57,625,036	\$66,024,970	\$68,384,254	\$64,548,447	\$64,548,447
<b>Total Disbursements</b>	<b>\$57,625,036</b>	<b>\$66,024,970</b>	<b>\$68,384,254</b>	<b>\$64,548,447</b>	<b>\$64,548,447</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$9,306,853</b>	<b>\$2,050,798</b>	<b>\$3,267,555</b>	<b>\$2,972,680</b>	<b>\$2,972,680</b>
Reserves:					
Equipment Reserve <sup>3</sup>	\$1,843,204	\$2,002,138	\$2,019,113	\$2,015,907	\$2,015,907
Environmental Reserve <sup>4</sup>	1,000,000	0	0	0	0
Construction Reserve <sup>5</sup>	6,348,528	0	1,199,684	892,806	892,806
PC Replacement Reserve	34,366	48,660	48,758	63,967	63,967
<b>Unreserved Balance</b>	<b>\$80,755</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Disposal Rate/Ton	\$48.00	\$50.00	\$50.00	\$52.00	\$52.00
Discounted Disposal Rate/Ton <sup>6</sup>	\$44.95	\$46.95	\$46.95	\$49.95	\$49.95



# Fund 110

## Refuse Disposal

---

<sup>1</sup> The General Fund Transfer provides a subsidy allowing the County to continue to provide specific refuse disposal programs that do not fully recover costs. Subsidized programs include the County's Recycling Program, the Household Hazardous Waste Program, the Citizen Disposal Facilities and the Code Enforcement Program.

<sup>2</sup> Ending balance fluctuations are a result of operating and revenue requirements that change annually. Funding is carried forward each fiscal year to provide flexibility given the uncertainty of market conditions, tipping fee negotiations, and expenditure requirements.

<sup>3</sup> The Equipment Replacement Reserve provides for the timely replacement of equipment required to operate the I-66 Transfer Station. Funds are transferred from Refuse Disposal revenue to the Equipment Replacement Reserve, as are proceeds from the sale of equipment. The reserve requirement is based on a replacement schedule, comprised of yearly payments to the reserve, which is based on the useful life of the vehicle/equipment. The yearly estimated reserve amount includes the annual portion of the replacement cost for new vehicles/equipment, and continued contributions for previously acquired vehicles/equipment for which the replacement requirement has not been met.

<sup>4</sup> The Environmental Reserve provides contingency funds for future environmental control projects at the I-66 Transfer Station.

<sup>5</sup> The Construction Reserve provides for improvements at the I-66 Transfer Station. Planned projects include redesign and reconstruction of the Citizens Disposal Facility and expansion of employee facilities.

<sup>6</sup> In August 1998 (FY 1999), Fairfax County implemented a contractual rate discount that was offered to any hauler that guaranteed all of its collected refuse or a specified tonnage amount would be delivered to the Energy/Resource Recovery Facility (E/RRF) or other County disposal sites. The FY 2007 discounted rate is \$46.95 per ton, and the rate is projected to increase to \$49.95 per ton in FY 2008 subject to market conditions and negotiations.

# Fund 110 Refuse Disposal

## FY 2008 Summary of Capital Projects

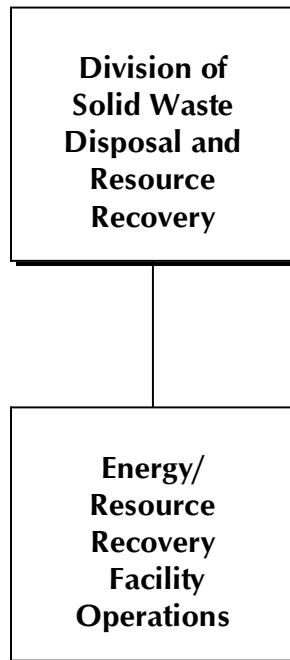
### Fund: 110 Refuse Disposal

Project #	Description	Total Project Estimate	FY 2006 Actual Expenditures	FY 2007 Revised Budget	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
174002	I-66 Transfer Station Expansion	\$13,464,900	\$96,563.20	\$749,368.98	\$0	\$0
174003	Drainage Downchutes	188,000	0.00	3,821.39	0	0
174004	Access Road Reconstruction	233,600	0.00	193,785.00	0	0
174005	Groundwater Well Installation	177,213	0.00	40,788.24	0	0
174006	Citizens Disposal Facility	3,774,875	35,620.07	3,228,925.89	0	0
<b>Total</b>		<b>\$17,838,588</b>	<b>\$132,183.27</b>	<b>\$4,216,689.50</b>	<b>\$0</b>	<b>\$0</b>

# Fund 112

## Energy/Resource Recovery Facility

---



### **Mission**

To serve Fairfax County citizens by providing effective and environmentally-sound solid waste disposal by converting waste-to-energy; by reducing the need for landfill space through volume reduction of solid waste; and by managing the operational contract in the best interests of the citizens.

### **Focus**

Fund 112 manages the contract for the I-95 Energy/Resource Recovery Facility (E/RRF), owned and operated by Covanta Fairfax, Inc. (CFI). Under the terms of the Service Agreement, the County is required to deliver at least 930,750 tons of municipal solid waste (MSW) per year for which it pays a disposal fee to CFI. The facility can dispose up to 1,095,000 tons of waste annually to produce approximately 80 megawatts of electricity that is sold to Dominion Virginia Power. This is enough electricity to power about 75,000 homes.

For the first time in FY 2006, Fairfax County residents generated all of the guaranteed annual tonnage (GAT) of waste required under the Service Agreement. The County also accepts additional MSW from other regional jurisdictions and through the Supplemental Waste program. Refuse is exchanged with Prince William County under a mutually beneficial agreement. Efforts by the fund to maximize revenues through additional MSW from other jurisdictions and the refuse exchange agreement with Prince William County have significantly increased revenues in those categories and have reduced the burden on Fairfax County ratepayers.

The County charges a disposal fee to all users of the E/RRF and subsequently pays the contractual disposal fee to CFI from these revenues. Revenues from the sale of electricity, recycled ferrous and nonferrous metals, and supplemental waste are used to offset the cost of the disposal fee paid to CFI. When the E/RRF is not able to handle the amount of waste available, some waste is diverted to Virginia landfills. Staff must be constantly vigilant in balancing waste as a commodity to ensure that it is disposed of efficiently and cost-effectively.

Pursuant to an agreement between Dominion Virginia Power and CFI signed in 1987 and amended in 1996, Dominion Virginia Power began purchasing electricity from CFI at a lower rate starting in May 2005. As a result, CFI may receive lower electricity revenues beginning in FY 2005 until the end of the power purchase agreement in 2015.

# Fund 112

## Energy/Resource Recovery Facility

Careful management of the operations contract with CFI has allowed the County to hold down disposal fee increases in recent years and the rate remains at \$33 per ton for FY 2008. Funding from the Rate Stabilization Reserve will be used, as planned, to supplement any difference between this revenue and the actual payments to CFI.

The June 2006 annual stack test indicated that the overall air emissions reductions from the E/RRF, resulting from the Clean Air Act retrofits in FY 2000, remained well below permit limits. The ash conditioning system that was added to the E/RRF in FY 2005 is providing the anticipated ash stabilization for ash that will be placed in the I-95 Landfill.

Execution of the Solid Waste Management Plan continues with recycling as a primary focus. The program has increased the amounts of cardboard, mixed paper and plastics being removed from the waste stream. Increased recycling is needed so that the capacity at the E/RRF can be maintained for waste that requires processing.

In addition, removal of materials from the waste stream that are constituents of concern has increased with the expanded partnership between the County and the Rechargeable Battery Recycling Corporation. The County also helped establish a program *KnowToxics* in conjunction with the Northern Virginia Regional Commission to educate citizens about removing pollutants from the waste stream. Removal of computers, other electronic equipment, and household hazardous waste through remote recycling/collection events is further improving the fuel source for the E/RRF.

A project management plan has been completed that addresses the research, analyses and other actions that are needed as part of the renegotiation of the Service Agreement with CFI between now and 2011. The renegotiation will address how the relationship with CFI will be structured after the facility bonds are paid.

Agency accomplishments, new initiatives and performance measures are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2008 Adopted Budget Plan for those items.

### Budget and Staff Resources

Agency Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	9/ 9	9/ 9	9/ 9	9/ 9	9/ 9
Expenditures:					
Personnel Services	\$544,881	\$647,371	\$647,371	\$666,197	\$666,197
Operating Expenses	35,125,076	38,897,589	38,884,762	39,907,419	39,907,419
Capital Equipment	0	0	12,827	0	0
<b>Total Expenditures</b>	<b>\$35,669,957</b>	<b>\$39,544,960</b>	<b>\$39,544,960</b>	<b>\$40,573,616</b>	<b>\$40,573,616</b>

Position Summary					
1	Management Analyst III	1	Engineering Technician II	1	Administrative Assistant II
1	Management Analyst II	1	Heavy Equipment Operator	4	Weighmasters
<b>TOTAL POSITIONS</b>					
<b>9 Positions / 9.0 Staff Years</b>					

# Fund 112

## Energy/Resource Recovery Facility

---

### **FY 2008 Funding Adjustments**

*The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:*

- ◆ **Employee Compensation** **\$18,826**  
An increase of \$18,826 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program.
  
- ◆ **Contractor Compensation** **\$1,009,830**  
An increase of \$1,009,830 in Operating Expenses is primarily associated with increased anticipated contractor compensation paid to CFI for the operation of the E/RRF.

### **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### **Changes to FY 2007 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ There have been no revisions to this fund since the approval of the FY 2007 Adopted Budget Plan.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ The Board of Supervisors made no adjustments to this fund.

# Fund 112

## Energy/Resource Recovery Facility

### FUND STATEMENT

#### Fund Type G10, Special Revenue Funds      Fund 112, Energy/Resource Recovery Facility (E/RRF)

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$19,860,693</b>	<b>\$20,216,836</b>	<b>\$20,694,378</b>	<b>\$19,154,087</b>	<b>\$19,154,087</b>
Revenue:					
Disposal Revenue <sup>1</sup>	\$34,066,143	\$36,078,901	\$36,078,901	\$35,979,498	\$35,979,498
Other Revenue:					
Interest on Investments	764,693	410,131	410,131	697,363	697,363
Miscellaneous <sup>2</sup>	94,749	150,000	150,000	100,000	100,000
Subtotal Other Revenue	\$859,442	\$560,131	\$560,131	\$797,363	\$797,363
Total Revenue	\$34,925,585	\$36,639,032	\$36,639,032	\$36,776,861	\$36,776,861
Transfers In:					
General Fund (001) <sup>3</sup>	\$1,578,057	\$0	\$1,365,637	\$0	\$0
Total Transfers In	\$1,578,057	\$0	\$1,365,637	\$0	\$0
<b>Total Available</b>	<b>\$56,364,335</b>	<b>\$56,855,868</b>	<b>\$58,699,047</b>	<b>\$55,930,948</b>	<b>\$55,930,948</b>
Expenditures:					
Personnel Services	\$544,881	\$647,371	\$647,371	\$666,197	\$666,197
Operating Expenses	35,125,076	38,897,589	38,884,762	39,907,419	39,907,419
Capital Equipment	0	0	12,827	0	0
Total Expenditures	\$35,669,957	\$39,544,960	\$39,544,960	\$40,573,616	\$40,573,616
<b>Total Disbursements</b>	<b>\$35,669,957</b>	<b>\$39,544,960</b>	<b>\$39,544,960</b>	<b>\$40,573,616</b>	<b>\$40,573,616</b>
<b>Ending Balance</b>	<b>\$20,694,378</b>	<b>\$17,310,908</b>	<b>\$19,154,087</b>	<b>\$15,357,332</b>	<b>\$15,357,332</b>
Tipping Fee Reserve	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000
Rate Stabilization Reserve <sup>4</sup>	13,466,155	10,415,821	12,259,000	8,525,166	8,525,166
Operations and Maintenance Reserve <sup>5</sup>	5,728,223	5,395,087	5,395,087	5,332,166	5,332,166
<b>Unreserved Ending Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Disposal Rate/Ton	\$33/Ton	\$33/Ton	\$33/Ton	\$33/Ton	\$33/Ton

<sup>1</sup> The fee for the I-95 Energy/Resource Recovery Facility will remain at \$33 per ton in FY 2008. It has remained at this level since being increased from \$32 per ton as part of the FY 2006 Adopted Budget Plan.

<sup>2</sup> Miscellaneous Revenue is generated by the excess amount that CFI charges to dispose of Supplemental Waste.

<sup>3</sup> CFI now incurs an annual tax assessment, due to the transfer of the property in July 2003 from the federal government to Fairfax County. The tax expense is considered a pass through cost by the Covanta Fairfax, Inc./Fairfax County contract and the General Fund will offset the tax liability by returning the amount paid by CFI to Fund 112.

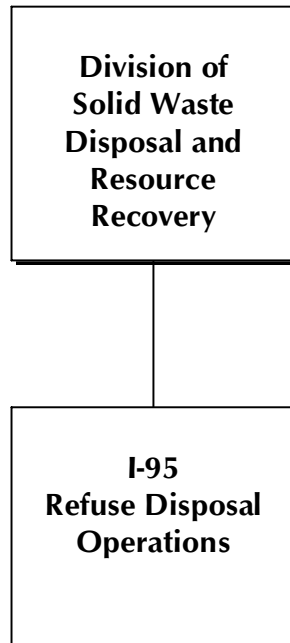
<sup>4</sup> The Rate Stabilization Reserve is used to buffer against sharp increases in tip fees annually. Potentially steep increases could result from issues such as tax changes regarding energy sales, power deregulation and state or EPA environmental fees.

<sup>5</sup> The Operations and Maintenance Reserve is necessary for ongoing improvements and enhancements to the E/RRF including emissions control efforts. Planned work for FY 2008 includes a potential wastewater reuse project and a back-up power plan for the Fairfax Water Authority. Future projects will include additional retrofits to the air pollution control systems. Additional reductions in nitrogen oxides are expected from regulatory authorities. The reserve will fund the initial capital expenditures of the improvement fund and absorb the associated operating and maintenance costs.

# Fund 114

## I-95 Refuse Disposal

---



### **Mission**

To manage the I-95 Landfill in a manner to provide a site where solid waste and recyclable materials from County citizens are gathered and properly disposed, and a deposit site where ash from the Energy/Resource Recovery Facility (E/RRF) and other participating municipalities can be properly disposed.

### **Focus**

The County has operated the I-95 Sanitary Landfill for more than two decades, and has served the solid waste disposal needs of the residents of the participating jurisdictions utilizing the facility. The municipal solid waste (MSW) section of the I-95 Landfill closed in December 1995, and since that time the facility has accepted only ash material for land burial. The I-95 Sanitary Landfill continues to operate as a model facility – meeting permit requirements, inspection criteria, and availability requirements for the participating jurisdictions and customers of the facility. The I-95 Complex also serves as the focal point for the management of non-combustible material, which is redirected to debris landfills for final disposal.

The fee for Fund 114, I-95 Refuse Disposal, will remain at \$11.50 per ton. The fee is expected to accommodate operating expenditures, as well as provide adequate reserve funding required for future landfill closure.

Agency accomplishments, new initiatives and performance measures are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the [FY 2008 Adopted Budget Plan](#) for those items.

# Fund 114 I-95 Refuse Disposal

## Budget and Staff Resources

Agency Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	37/ 37	37/ 37	38/ 38	37/ 37	38/ 38
Expenditures:					
Personnel Services	\$2,492,066	\$2,713,192	\$2,713,192	\$2,867,008	\$2,867,008
Operating Expenses	3,667,902	4,291,257	4,260,333	4,283,783	4,283,783
Capital Equipment	738,561	1,225,400	1,849,324	1,171,700	1,171,700
Capital Projects	5,045,996	0	26,150,227	0	0
<b>Total Expenditures</b>	<b>\$11,944,525</b>	<b>\$8,229,849</b>	<b>\$34,973,076</b>	<b>\$8,322,491</b>	<b>\$8,322,491</b>

Position Summary					
1	Engineer IV	1	Refuse Superintendent	1	Management Analyst I
2	Engineers III	3	Assistant Refuse Superintendents	1	Administrative Assistant II
2	Engineers II	2	Industrial Electricians II	1	Senior Maintenance Worker
2	Engineer Technicians III	7	Heavy Equipment Operators	5	Maintenance Workers
5	Engineer Technicians II	1	Motor Equipment Operator		
2	Engineer Technicians I	2	Weighmasters		
<b>TOTAL POSITIONS</b>					
<b>38 Positions / 38.0 Staff Years</b>					

### FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- Employee Compensation** **\$153,816**  
 An increase of \$153,816 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program.
- Operating Expenses** **\$23,450**  
 An increase of \$23,450 in Operating Expenses is primarily for increased charges from other agencies providing support services to Refuse Disposal.
- Capital Equipment** **\$1,171,700**  
 Funding of \$1,171,700 has been included for Capital Equipment for the replacement of items that have outlived their useful lifespan based on age, mileage and repair costs. Of the funding for replacement items, \$946,000 is for five pieces of heavy equipment while the remaining \$225,700 provides for the replacement of two mowers and a bushog, a light plant and four vehicles. Purchase expenses will be partially offset by \$215,000 in revenue associated with sale of the equipment being replaced.



# Fund 114

## I-95 Refuse Disposal

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Changes to FY 2007 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ **Carryover Adjustments** **\$26,743,227**  
As part of the FY 2006 Carryover Review, the Board of Supervisors approved encumbered carryover of \$26,743,227, of which \$26,150,227 reflects unexpended project balances and the remaining \$593,000 is primarily due to equipment which had not been received due to unanticipated delays in the procurement and technical review process.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ **Redirection of Position** **\$0**  
The County Executive approved the redirection of 1/1.0 SYE position from Agency 23, Wastewater Management, to Fund 114, Refuse Disposal, to establish an Engineer II position in order to develop and maintain the solid waste emergency operations plan, debris management plan and monitor the agency's compliance with required employee training. A commensurate decrease will be reflected in Wastewater Management.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# Fund 114 I-95 Refuse Disposal

## FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 114, I-95 Refuse Disposal

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$69,892,084</b>	<b>\$37,019,650</b>	<b>\$66,058,069</b>	<b>\$37,572,590</b>	<b>\$37,572,590</b>
Revenue:					
Interest on Investments	\$2,842,412	\$917,908	\$917,908	\$1,781,066	\$1,781,066
Refuse Disposal Revenue	4,838,528	4,981,116	4,981,116	4,900,100	4,900,100
Other Revenue:					
Fees, Landfill Permit	\$3,600	\$7,200	\$7,200	\$7,200	\$7,200
Sale of Equipment	219,022	380,336	380,336	215,000	215,000
Sale of Methane Gas	191,600	191,600	191,600	191,600	191,600
Miscellaneous Revenue	15,348	9,437	9,437	9,437	9,437
Subtotal	<u>\$429,570</u>	<u>\$588,573</u>	<u>\$588,573</u>	<u>\$423,237</u>	<u>\$423,237</u>
Total Revenue	\$8,110,510	\$6,487,597	\$6,487,597	\$7,104,403	\$7,104,403
<b>Total Available</b>	<b>\$78,002,594</b>	<b>\$43,507,247</b>	<b>\$72,545,666</b>	<b>\$44,676,993</b>	<b>\$44,676,993</b>
Expenditures:					
Personnel Services	\$2,492,066	\$2,713,192	\$2,713,192	\$2,867,008	\$2,867,008
Operating Expenses	3,667,902	4,291,257	4,260,333	4,283,783	4,283,783
Capital Equipment	738,561	1,225,400	1,849,324	1,171,700	1,171,700
Capital Projects	5,045,996	0	26,150,227	0	0
Total Expenditures	<u>\$11,944,525</u>	<u>\$8,229,849</u>	<u>\$34,973,076</u>	<u>\$8,322,491</u>	<u>\$8,322,491</u>
<b>Total Disbursements</b>	<b>\$11,944,525</b>	<b>\$8,229,849</b>	<b>\$34,973,076</b>	<b>\$8,322,491</b>	<b>\$8,322,491</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$66,058,069</b>	<b>\$35,277,398</b>	<b>\$37,572,590</b>	<b>\$36,354,502</b>	<b>\$36,354,502</b>
Reserves					
Active Cell Closure Liability Reserve <sup>2</sup>	\$9,711,118	\$9,711,118	\$9,711,118	\$9,711,118	\$9,711,118
Environmental Reserve <sup>3</sup>	5,298,957	3,556,705	3,556,705	5,000,000	5,000,000
Construction-Miscellaneous Reserve <sup>4</sup>	0	0	2,295,192	323,932	323,932
Post-Closure <sup>5</sup>	22,000,000	22,000,000	22,000,000	21,266,777	21,266,777
PC Replacement <sup>6</sup>	9,575	9,575	9,575	52,675	52,675
<b>Unreserved Ending Balance</b>	<b>\$29,038,419</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Disposal Rate/Ton <sup>7</sup>	\$11.50	\$11.50	\$11.50	\$11.50	\$11.50

# Fund 114

## I-95 Refuse Disposal

---

<sup>1</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

<sup>2</sup> Reserve necessary for the closure of active disposal cells of the Ash Landfill, required by the state to be established in order for landfilling activities to progress.

<sup>3</sup> The Environmental Reserve has been established primarily for future Environmental Projects.

<sup>4</sup> The Construction Reserve is established to provide funds to meet the requirements of current and future construction projects necessary for the operation of the I-95 Landfill, such as drainage and roads.

<sup>5</sup> Post Closure is required for a 30-year period after the landfill closes and is mandated by federal and state regulations. FY 2008 funding of \$21,266,777 represents 47.6 percent of the estimated requirements of \$44,674,800 and is not sufficient to cover all identified costs. Additional funds will be set aside in future years.

<sup>6</sup> The PC Replacement Reserve was established in FY 1995 in order to meet requirements for the timely replacement of obsolete computer equipment.

<sup>7</sup> Effective July 1, 2000, the jurisdictional rate was reduced from \$14/ton to \$11.50/ton. The FY 2008 rate remains at \$11.50/ton.

# Fund 114 I-95 Refuse Disposal

## FY 2008 Summary of Capital Projects

### Fund: 114 I-95 Refuse Disposal

Project #	Description	Total Project Estimate	FY 2006 Actual Expenditures	FY 2007 Revised Budget	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
174006	Citizens Disposal Facility		\$0.00	\$1,319.04	\$0	\$0
186420	Repair/Maint/Wash Facility	1,026,644	4,445.75	36,661.10	0	0
186435	Area 3 Lined Landfill Construction		218,292.41	3,297,195.92	0	0
186440	I-95 Landfill Leachate Facility		(31,139.75)	2,450,807.27	0	0
186450	I-95 Landfill Rd. Construction		0.00	7,606.86	0	0
186455	Perimeter Fence Construction		0.00	50,580.50	0	0
186460	Area 7 Roadway Construction	258,000	0.00	6,126.00	0	0
186470	Paved Ditch Extension Areas		0.00	362,818.00	0	0
186600	Methane Gas Recovery		194,780.59	1,369,245.82	0	0
186650	I-95 Landfill Closure	66,266,579	4,659,617.13	18,567,866.30	0	0
<b>Total</b>		<b>\$67,551,223</b>	<b>\$5,045,996.13</b>	<b>\$26,150,226.81</b>	<b>\$0</b>	<b>\$0</b>

# Consolidated County and Schools Debt Service Fund

## Focus

The Consolidated Debt Service Fund accounts for the general obligation bond debt service of the County as well as general obligation bond debt and loans of the Literary Funds of Virginia for the Fairfax County Public Schools (FCPS). In addition, debt service expenditures are included for the Economic Development Authority Lease Revenue bonds and Certificates of Participation (COPS) associated with County government and School facilities and payments for Fairfax County Redevelopment and Housing Authority (FCRHA) Lease Revenue bonds. Revenues for the debt service funds are derived principally from a transfer from the General Fund. It should be noted that debt service on sewer revenue bonds is reflected in the Enterprise Funds.

The following is a chart illustrating the debt service payments and projected fiscal agent fees required in FY 2008 as well as the sources of funding supporting these costs:

		FY 2008 Adopted Budget Plan
<b>Expenses</b>		
<b>County Debt Service</b>		\$98,532,772
Lease Revenue Bonds		14,944,858
School Administration Building		3,775,373
Park Authority (Laurel Hill Golf Course)		765,863
Fiscal Agent Fees/Cost of Issuance		594,252
	<b>Subtotal</b>	<b>\$118,613,118</b>
<b>School Debt Service</b>		\$142,903,517
Lease Revenue Bonds (South County High School)		4,955,188
Fiscal Agent Fees/Cost of Issuance		396,168
	<b>Subtotal</b>	<b>\$266,867,991</b>
<b>Total Expenses</b>		<b>\$266,867,991</b>
<b>Funding</b>		
General Fund Transfer		\$256,442,638
Beginning Balance Applied		0
School Operating Fund Transfer		3,775,373
FCRHA Lease Revenue		4,790,199
Park Authority (Laurel Hill Golf Course)		765,863
Fairfax City Revenue		103,498
Bond Proceeds to Offset Cost of Issuance		990,420
<b>Total Funding</b>		<b>\$266,867,991</b>

## General Obligation Bonds

Anticipated debt service payments associated with the FY 2007 bond sale have been incorporated into the FY 2008 projections. A 4.5 percent interest rate is being used for planning purposes. No additional debt service funding has been included for a General Obligation bond sale in FY 2008 as a spring sale is anticipated such that payments will begin in FY 2009.

# Consolidated County and Schools Debt Service Fund

## Capital Leases

Funding is included for the following Capital Leases which were issued by other entities, but are actually supported by the County and paid through County Debt Service subject to annual appropriation by the Board of Supervisors:

### **Economic Development Authority:**

Herrity and Pennino Buildings	\$ 8,083,000
South County Government Center	2,071,657
South County High School	4,955,188
Laurel Hill Golf Course	765,863*
School Administration Building	<u>3,775,373**</u>
<b>Subtotal</b>	<b>\$19,651,081</b>

### **Fairfax County Redevelopment and Housing Authority:**

Mott & Gum Springs Community Centers	\$530,430
Baileys Community Center	414,185
Herndon Harbor Adult Day Health Care Center	71,869
Gum Springs Head Start Facility	176,429
James Lee Community Center	1,079,988
Herndon Senior Center	1,027,485
Braddock Glen Senior Center and Southgate Community Center	<u>1,489,813</u>
<b>Subtotal</b>	<b>\$4,790,199</b>

<b>Total</b>	<b>\$24,441,280</b>
--------------	---------------------

\* Reimbursed by a transfer in from the Park Authority.

\*\*Reimbursed by a transfer in from the School Operating Fund.

## Debt Service Ratios

The Board of Supervisors has adopted specific debt indicators within the *Ten Principles of Sound Financial Management* to effectively manage the County's bonded indebtedness. The *Ten Principles* state that the County's debt ratios shall be maintained at the following levels:

- ◆ Net debt as a percentage of estimated market value should always remain less than 3.0 percent; and
- ◆ The ratio of debt service expenditures as a percentage of Combined General Fund disbursements should remain under 10.0 percent.

The Board of Supervisors annually reviews the cash requirements for capital project financing to determine the capacity to incur additional debt for construction of currently funded projects as well as capital projects in the early planning stages. In FY 1992 and FY 1994, bond projects were deferred in order to reduce planned sales and remain within capacity guidelines.

As a result of these policies, prudent fiscal management and a strong economy the County has been awarded the strongest credit ratings possible from the three major national rating services. The County holds a AAA from Moody's Investors Service (awarded 1975), a AAA from Standard and Poor's Ratings Service (awarded 1978), and a AAA from Fitch Ratings (awarded 1997). As of April 30, 2007, Fairfax County is one of only 7 states, 22 counties and 23 cities to hold a triple-A rating from all three services.

The FY 2008 debt service budget has been prepared on the basis of the construction and bond sale limitations set in place by the Board of Supervisors. The FY 2008 capital program supported by general obligation bonds will be reviewed in conjunction with the FY 2008 - FY 2012 Advertised Capital Improvement Program (With Future Years to 2017).

# Consolidated County and Schools Debt Service Fund

The following are ratios and annual sales reflecting debt indicators for FY 2004 - FY 2008:

## Net Debt as a Percentage of Market Value of Taxable Property

<u>Fiscal Year Ending</u>	<u>Net Bonded Indebtedness<sup>1</sup></u>	<u>Estimated Market Value<sup>2</sup></u>	<u>Percentage</u>
2004	1,814,517,662	143,225,100,000	1.27%
2005	1,931,008,940	158,261,300,000	1.22%
2006	1,963,217,876	192,187,300,000	1.02%
2007 (est.)	2,057,354,681	232,437,000,000	0.89%
2008 (est.)	2,145,370,511	240,962,900,000	0.89%

<sup>1</sup> The amount includes outstanding General Obligation Bonds and other tax supported debt obligations as of June 30 in the year shown and is from the Fairfax County Department of Management and Budget.

<sup>2</sup> Source: Fairfax County Department of Tax Administration and the Department of Management and Budget.

## Debt Service Requirements as a Percentage of Combined General Fund Disbursements

<u>Fiscal Year Ending</u>	<u>Debt Service Requirements<sup>1</sup></u>	<u>General Fund Disbursements<sup>2</sup></u>	<u>Percentage</u>
2004	213,027,136	2,597,650,034	8.2%
2005	224,543,583	2,799,591,368	8.0%
2006	234,392,854	3,113,897,426	7.5%
2007 (est.)	262,973,348	3,288,997,359	8.0%
2008 (est.)	265,877,571	3,317,406,413	8.0%

<sup>1</sup> The amount includes debt service expenditures from July 1-June 30 for each year shown above, excluding bond issuance costs and other expenses and is from the Fairfax County Department of Management and Budget.

<sup>2</sup> Source: Fairfax County Department of Tax Administration and the Department of Management and Budget.

## Annual Bond Sales

<u>Fiscal Year Ending</u>	<u>Sales (millions)</u>	<u>Total for the Five-Year Period Ending FY 2008</u>
2004	183.75	-
2005	185.40	-
2006	190.34	-
2007 (est.)	234.60	-
2008 (est.) <sup>1</sup>	258.65	1,052.74

<sup>1</sup> For projection purposes, a sale of \$258.65 million in FY 2008 has been included as reflected in the FY 2008 - FY 2012 Advertised Capital Improvement Program. Actual County and School bond sale amounts are based on the cash requirements for each project and municipal bond market conditions. Based on Board policy, annual sales will be \$275 million per year or \$1.375 billion over a five-year period with a technical limit of \$300 million in any given year.

# Consolidated County and Schools Debt Service Fund

## FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- ◆ **Disbursement Adjustment** **\$117,940**  
An increase in disbursements of \$117,940 is primarily attributed to scheduled requirements for existing debt service and anticipated debt service payments for projected bond sales.

## Board of Supervisors' Adjustments

The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:

- ◆ The Board of Supervisors made no adjustments to this fund.

## Changes to FY 2007 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:

- ◆ **Carryover Adjustments** **\$7,314,302**  
As part of the FY 2006 Carryover Review, FY 2007 expenditures increased \$7,314,302 or 2.8 percent over the FY 2007 Adopted Budget Plan associated with an appropriation of \$4,508,599 to support a possible fall bond sale and appropriation of the \$2,805,703 reserve for arbitrage rebate based on anticipated arbitrage payments.

The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:

- ◆ The Board of Supervisors made no adjustments to this fund.



# Consolidated County and Schools Debt Service Fund

## FUND STATEMENT

### Fund Type G20, Debt Service Funds

### Fund 200 and 201, Consolidated Debt Service

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$11,857,428</b>	<b>\$3,721,927</b>	<b>\$8,230,526</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
Miscellaneous Revenue	\$8,808	\$0	\$0	\$0	\$0
Bond Proceeds	595,524	971,000	971,000	990,420	990,420
Revenue from Fairfax City	51,810	51,810	51,810	103,498	103,498
<b>Total Revenue</b>	<b>\$656,142</b>	<b>\$1,022,810</b>	<b>\$1,022,810</b>	<b>\$1,093,918</b>	<b>\$1,093,918</b>
Transfers In:					
County Debt Service:					
General Fund (001) for County	\$95,660,539	\$106,172,540	\$106,172,540	\$108,583,934	\$108,583,934
FCRHA Lease Revenue					
Bonds (001)	3,054,618	4,518,621	4,518,621	4,790,199	4,790,199
School Admin Building (090)	1,958,711	3,773,823	3,773,823	3,775,373	3,775,373
Park Authority Lease Revenue					
Bonds (170)	0	762,363	762,363	765,863	765,863
<b>Subtotal County Debt Service</b>	<b>\$100,673,868</b>	<b>\$115,227,347</b>	<b>\$115,227,347</b>	<b>\$117,915,369</b>	<b>\$117,915,369</b>
General Fund (001) for Schools	\$130,281,443	\$142,269,368	\$142,269,368	\$147,858,704	\$147,858,704
<b>Subtotal Schools Debt Service</b>	<b>\$130,281,443</b>	<b>\$142,269,368</b>	<b>\$142,269,368</b>	<b>\$147,858,704</b>	<b>\$147,858,704</b>
<b>Total Transfers In</b>	<b>\$230,955,311</b>	<b>\$257,496,715</b>	<b>\$257,496,715</b>	<b>\$265,774,073</b>	<b>\$265,774,073</b>
<b>Total Available</b>	<b>\$243,468,881</b>	<b>\$262,241,452</b>	<b>\$266,750,051</b>	<b>\$266,867,991</b>	<b>\$266,867,991</b>
Expenditures:					
General Obligation Bonds:					
County Principal	\$61,011,742	\$64,097,825	\$64,097,825	\$60,489,311	\$60,489,311
County Interest	29,720,560	30,622,180	30,622,180	27,819,553	27,819,553
Debt Service on Projected					
County Sales <sup>1</sup>	0	2,705,720	4,238,644	10,223,910	10,223,910
<b>Subtotal County Debt Service</b>	<b>\$90,732,302</b>	<b>\$97,425,725</b>	<b>\$98,958,649</b>	<b>\$98,532,774</b>	<b>\$98,532,774</b>
Schools Principal	\$80,849,683	\$87,249,875	\$87,249,875	\$85,603,389	\$85,603,389
Schools Interest	47,325,306	49,791,934	49,791,934	45,315,522	45,315,522
Debt Service on Projected					
School Sales <sup>1</sup>	0	2,320,112	5,295,787	11,984,606	11,984,606
<b>Subtotal Schools Debt Service</b>	<b>\$128,174,989</b>	<b>\$139,361,921</b>	<b>\$142,337,596</b>	<b>\$142,903,517</b>	<b>\$142,903,517</b>
<b>Subtotal General Obligation</b>					
<b>Bonds</b>	<b>\$218,907,291</b>	<b>\$236,787,646</b>	<b>\$241,296,245</b>	<b>\$241,436,291</b>	<b>\$241,436,291</b>

# Consolidated County and Schools Debt Service Fund

## FUND STATEMENT

### Fund Type G20, Debt Service Funds

### Fund 200 and 201, Consolidated Debt Service

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Other Tax Supported Debt Service (County):					
EDA Lease Revenue					
Bonds/COPS	\$12,115,239	\$10,161,509	\$10,161,509	\$10,154,659	\$10,154,659
FCRHA Lease Revenue Bonds	3,370,323	4,518,621	4,518,621	4,790,198	4,790,198
Park Authority Lease Revenue					
Bonds	0	762,363	762,363	765,863	765,863
Other Tax Supported Debt Service (Schools):					
EDA Schools Leased					
Revenue Bonds	0	6,234,610	6,234,610	8,730,560	8,730,560
Subtotal Other Tax Supported					
Debt Service	\$15,485,562	\$21,677,103	\$21,677,103	\$24,441,280	\$24,441,280
Arbitrage Rebate	\$0	\$0	\$2,805,703	\$0	\$0
Other Expenses	845,502	971,000	971,000	990,420	990,420
Total Expenditures	\$235,238,355	\$259,435,749	\$266,750,051	\$266,867,991	\$266,867,991
<b>Total Disbursements</b>	<b>\$235,238,355</b>	<b>\$259,435,749</b>	<b>\$266,750,051</b>	<b>\$266,867,991</b>	<b>\$266,867,991</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$8,230,526</b>	<b>\$2,805,703</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Reserve for Arbitrage Rebate	\$0	\$2,805,703	\$0	\$0	\$0
<b>Unreserved Ending Balance</b>	<b>\$8,230,526</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The 2007A Bond Sale was conducted on January 18, 2007, and any necessary funding adjustments will be made at the FY 2007 Carryover Review.

<sup>2</sup> The change in ending fund balance is the result of use of fund balance to offset projected debt service requirements.

**COUNTY OF FAIRFAX, VIRGINIA**  
**SCHEDULE OF GENERAL OBLIGATIONS AND LEASE REVENUE BONDS FOR FY 2008**  
**COUNTY DEBT SERVICE**

Bond	Original Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/2007	Interest Outstanding as of 6/30/2007	Total Outstanding as of 6/30/2007	Principal Due FY 2008	Interest Due FY 2008	Total Payment Due FY 2008	Principal Outstanding as of 6/30/2008	Interest Outstanding as of 6/30/2008
Series1999A	54,200,000	4/1/1999	Adult Detention	193,500	7,982	201,482	193,500	7,982	201,482	-	-
			Commercial and Redevelopment	75,000	3,094	78,094	75,000	3,094	78,094	-	-
			Human Services	187,000	7,714	194,714	187,000	7,714	194,714	-	-
			Jail & Work Release Facilities	23,750	980	24,730	23,750	980	24,730	-	-
			Neighborhood Improvement	147,500	6,084	153,584	147,500	6,084	153,584	-	-
			Parks	533,720	22,016	555,736	533,720	22,016	555,736	-	-
			Parks - NVRPA	72,780	3,002	75,782	72,780	3,002	75,782	-	-
			Public Safety	141,500	5,837	147,337	141,500	5,837	147,337	-	-
			Transportation	1,335,250	55,079	1,390,329	1,335,250	55,079	1,390,329	-	-
<b>1999A Total</b>				<b>2,710,000</b>	<b>111,787</b>	<b>2,821,787</b>	<b>2,710,000</b>	<b>111,787</b>	<b>2,821,787</b>	-	-
Series1999A Refunding	76,043,000	4/1/1999	Adult Detention	2,229,460	371,429	2,600,889	382,200	98,050	480,250	1,847,260	273,379
			Commercial and Redevelopment	29,188	4,863	34,051	5,000	1,284	6,284	24,188	3,579
			Correctional Camp	90,425	15,056	105,481	15,500	3,977	19,477	74,925	11,079
			Human Services	2,573,113	428,680	3,001,793	441,100	113,164	554,264	2,132,013	315,516
			Jail & Work Release Facilities	177,201	29,519	206,720	30,400	7,793	38,193	146,801	21,726
			Juvenile Detention	58,180	9,696	67,876	10,000	2,559	12,559	48,180	7,137
			Library	2,924,458	487,214	3,411,672	501,300	128,616	629,916	2,423,158	358,598
			Neighborhood Improvement	3,415,928	569,094	3,985,022	150,230	585,600	2,830,328	418,864	622,987
			Parks	5,080,751	846,435	5,927,186	871,000	223,448	1,094,448	4,209,751	622,987
			Prim/2nd Road	3,184,887	530,594	3,715,481	546,000	140,069	686,069	2,638,887	390,525
			Public Safety	4,316,430	719,098	5,035,528	740,000	189,834	929,834	3,576,430	529,264
			Storm Drainage	1,370,966	228,399	1,599,365	235,000	60,294	295,294	1,135,966	168,105
			Transit	546,987	91,124	638,111	93,800	24,056	117,856	453,187	67,068
			Transportation	22,226,067	3,702,816	25,928,883	3,810,300	977,489	4,787,789	18,415,767	2,725,328
<b>1999A Refunding Total</b>				<b>48,224,041</b>	<b>8,034,017</b>	<b>56,258,058</b>	<b>8,267,200</b>	<b>2,120,863</b>	<b>10,388,063</b>	<b>39,956,841</b>	<b>5,913,154</b>
Series 1999B	3,600,000	12/1/1999	Neighborhood Improvement	105,000	2,888	107,888	105,000	2,888	107,888	-	-
			Parks	75,000	2,063	77,063	75,000	2,063	77,063	-	-
<b>1999B Total</b>				<b>180,000</b>	<b>4,950</b>	<b>184,950</b>	<b>180,000</b>	<b>4,950</b>	<b>184,950</b>	-	-
2000A	38,000,000	4/1/2000	Adult Detention	200,000	11,000	211,000	200,000	11,000	211,000	-	-
			Commercial and Redevelopment	75,000	4,125	79,125	75,000	4,125	79,125	-	-
			Human Services	35,000	1,925	36,925	35,000	1,925	36,925	-	-
			Library	280,000	15,400	295,400	280,000	15,400	295,400	-	-
			Neighborhood Improvement	75,000	4,125	79,125	75,000	4,125	79,125	-	-
			Parks	600,000	33,000	633,000	600,000	33,000	633,000	-	-
			Public Safety	200,000	11,000	211,000	200,000	11,000	211,000	-	-
			Transportation	435,000	23,925	458,925	435,000	23,925	458,925	-	-
<b>2000A Total</b>				<b>1,900,000</b>	<b>104,500</b>	<b>2,004,500</b>	<b>1,900,000</b>	<b>104,500</b>	<b>2,004,500</b>	-	-
Series 2000B	2,250,000	12/1/2000	Parks	230,000	10,709	240,709	115,000	7,978	122,978	115,000	2,731
<b>2000B Total</b>				<b>230,000</b>	<b>10,709</b>	<b>240,709</b>	<b>115,000</b>	<b>7,978</b>	<b>122,978</b>	<b>115,000</b>	<b>2,731</b>
Series 2001A	42,400,000	6/1/2001	Neighborhood Improvement	183,309	11,897	195,206	90,000	7,791	97,791	93,309	4,106
			Parks	570,294	37,013	607,307	280,000	24,238	304,238	290,294	12,776
			Public Safety	1,120,221	72,703	1,192,924	550,000	47,609	597,609	570,221	25,094
			Transportation	2,444,118	158,625	2,602,743	1,200,000	103,875	1,303,875	1,244,118	54,750
<b>2001A Total</b>				<b>4,317,942</b>	<b>280,238</b>	<b>4,598,180</b>	<b>2,120,000</b>	<b>183,513</b>	<b>2,303,513</b>	<b>2,197,942</b>	<b>96,726</b>
Series 2001A Refunding	82,238,000	6/1/2001	Adult Detention	51,121	3,742	54,863	21,980	2,173	24,153	29,141	1,569
			Commercial and Redevelopment	228,694	16,741	245,435	98,329	9,719	108,048	130,365	7,022
			Correctional Camp	85,081	6,228	91,309	36,581	3,616	40,197	48,500	2,612
			Human Services	102,498	7,503	110,001	44,070	4,356	48,426	58,428	3,147
			Jail & Work Release Facilities	825,605	60,437	886,042	354,977	35,088	390,065	470,628	25,349
			Juvenile Detention	34,068	2,494	36,562	14,648	1,448	16,096	19,420	1,046
			Library	290,112	21,237	311,349	124,737	12,330	137,067	165,375	8,907
			Neighborhood Improvement	1,196,378	87,579	1,283,957	514,395	50,846	565,241	681,983	36,733
			Parks	4,952,201	362,520	5,314,721	2,129,250	210,469	2,339,719	2,822,951	152,051
			Prim/2nd Road	7,777,695	569,357	8,347,052	3,344,100	330,552	3,674,652	4,433,595	238,805
			Public Safety	841,671	61,614	903,285	361,885	35,771	397,656	479,786	25,843
			Storm Drainage	709,487	51,937	761,424	305,051	30,153	335,204	404,436	21,784
			Transit	672,716	49,245	721,961	289,241	28,590	317,831	383,475	20,655
			Transportation	3,764,332	275,564	4,039,896	1,618,513	159,984	1,778,497	2,145,819	115,580
<b>2001A Refunding Total</b>				<b>21,531,659</b>	<b>1,576,198</b>	<b>23,107,857</b>	<b>9,257,537</b>	<b>915,095</b>	<b>10,172,852</b>	<b>12,273,902</b>	<b>661,103</b>
Series 2002A	68,000,000	6/1/2002	Library	577,500	57,750	635,250	192,500	28,875	221,375	385,000	28,875
			Neighborhood Improvement	78,750	7,875	86,625	26,250	3,938	30,188	52,500	3,938
			Parks	1,537,500	153,750	1,691,250	512,500	76,875	589,375	1,025,000	76,875
			Public Safety	4,050,000	405,000	4,455,000	1,350,000	202,500	1,552,500	2,700,000	202,500
			Transportation	3,956,250	395,625	4,351,875	1,318,750	197,813	1,516,563	2,637,500	197,813
<b>2002A Total</b>				<b>10,200,000</b>	<b>1,020,000</b>	<b>11,220,000</b>	<b>3,400,000</b>	<b>510,000</b>	<b>3,910,000</b>	<b>6,800,000</b>	<b>510,000</b>

**COUNTY OF FAIRFAX, VIRGINIA**  
**SCHEDULE OF GENERAL OBLIGATIONS AND LEASE REVENUE BONDS FOR FY 2008**  
**COUNTY DEBT SERVICE**

FY 2008 Adopted Budget Plan (Vol. 2) - 356

Bond	Original Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/2007	Interest Outstanding as of 6/30/2007	Total Outstanding as of 6/30/2007	Principal Due FY 2008	Interest Due FY 2008	Total Payment Due FY 2008	Principal Outstanding as of 6/30/2008	Interest Outstanding as of 6/30/2008
Series 2002A Refunding	26,149,000	6/1/2002	Adult Detention	263,095	50,870	313,965	33,488	11,809	45,297	229,607	39,061
			Commercial and Redevelopment	291,430	56,348	347,778	37,095	13,081	50,176	254,335	43,267
			Correctional Camp	15,482	774	16,256	15,482	774	16,256	-	-
			Human Services	283,334	54,783	338,117	36,064	12,717	48,781	247,270	42,066
			Jail & Work Release Facilities	46,079	2,304	48,383	46,079	2,304	48,383	-	-
			Juvenile Detention	485,716	93,913	579,629	61,826	21,801	83,627	423,890	72,112
			Library	716,798	130,997	847,795	137,482	32,444	169,926	579,316	98,553
			Neighborhood Improvement	1,507,840	273,829	1,781,669	299,756	68,311	368,067	1,208,084	205,518
			Parks	1,833,723	302,308	2,136,031	551,457	84,171	635,628	1,282,266	218,137
			Prim/2nd Road	585,950	29,298	615,248	585,950	29,298	615,248	-	-
			Public Safety	1,613,690	298,849	1,912,539	285,505	72,900	358,405	1,328,185	225,949
			Storm Drainage	1,522,049	278,601	1,800,650	289,237	68,877	358,114	1,232,812	209,724
			Transit	127,442	6,372	133,814	127,442	6,372	133,814	-	-
			Transportation	7,184,524	1,389,127	8,573,651	914,491	322,477	1,236,968	6,270,033	1,066,650
<b>2002A Refunding Total</b>				<b>16,477,152</b>	<b>2,968,372</b>	<b>19,445,524</b>	<b>3,421,354</b>	<b>747,336</b>	<b>4,168,690</b>	<b>13,055,798</b>	<b>2,221,037</b>
Series 2003A Refunding	82,407,000	6/1/2003	Adult Detention	1,721,000	237,400	1,958,400	390,000	86,050	476,050	1,331,000	151,350
			Commercial and Redevelopment	343,000	47,250	390,250	78,000	17,150	95,150	265,000	30,100
			Correctional Camp	737,000	101,700	838,700	167,000	36,850	203,850	570,000	64,850
			Human Services	1,429,000	197,100	1,626,100	324,000	71,450	395,450	1,105,000	125,650
			Jail & Work Release Facilities	18,000	2,500	20,500	4,000	900	4,900	14,000	1,600
			Juvenile Detention	105,000	14,400	119,400	24,000	5,250	29,250	81,000	9,150
			Neighborhood Improvement	4,436,000	612,000	5,048,000	1,005,000	221,800	1,226,800	3,431,000	390,200
			Parks	5,104,000	704,200	5,808,200	1,156,000	255,200	1,411,200	3,948,000	449,000
			Parks - NVRPA	92,000	12,650	104,650	21,000	4,600	25,600	71,000	8,050
			Prim/2nd Road	4,468,000	616,500	5,084,500	1,012,000	223,400	1,235,400	3,456,000	393,100
			Public Library Facilities	2,613,000	360,450	2,973,450	592,000	130,650	722,650	2,021,000	229,800
			Public Safety	2,270,000	313,200	2,583,200	514,000	113,500	627,500	1,756,000	199,700
			Storm Drainage	987,000	136,100	1,123,100	224,000	49,350	273,350	763,000	86,750
			Transportation	9,258,000	1,277,350	10,535,350	2,097,000	462,900	2,559,900	7,161,000	814,450
<b>2003A Refunding Total</b>				<b>33,581,000</b>	<b>4,632,800</b>	<b>38,213,800</b>	<b>7,608,000</b>	<b>1,679,050</b>	<b>9,287,050</b>	<b>25,973,000</b>	<b>2,953,750</b>
Series 2003B	66,490,000	5/15/2003	Adult Detention	1,600,000	603,000	2,203,000	100,000	71,625	171,625	1,500,000	531,375
			Commercial and Redevelopment	2,640,000	994,950	3,634,950	165,000	118,181	283,181	2,475,000	876,769
			Juvenile Detention	110,000	35,100	145,100	10,000	4,981	14,981	100,000	30,119
			Neighborhood Improvement	800,000	301,500	1,101,500	50,000	35,813	85,813	750,000	265,688
			Parks	18,450,000	6,947,200	25,397,200	1,155,000	825,988	1,980,988	17,295,000	6,121,213
			Public Safety	28,370,000	10,685,500	39,055,500	1,775,000	1,270,013	3,045,013	26,595,000	9,415,488
			Storm Drainage	560,000	211,050	771,050	35,000	25,069	60,069	525,000	185,981
			Transportation	640,000	241,200	881,200	40,000	28,650	68,650	600,000	212,550
<b>2003B Total</b>				<b>53,170,000</b>	<b>20,019,500</b>	<b>73,189,500</b>	<b>3,330,000</b>	<b>2,380,319</b>	<b>5,710,319</b>	<b>49,840,000</b>	<b>17,639,181</b>
Series 2004A	63,530,000	4/14/2004	Adult Detention	665,000	271,738	936,738	35,000	31,688	66,688	630,000	240,050
			Commercial and Redevelopment	3,535,000	1,440,013	4,975,013	205,000	168,225	373,225	3,330,000	1,271,788
			Juvenile Detention	765,000	311,625	1,076,625	45,000	36,394	81,394	720,000	275,231
			Neighborhood Improvement	1,550,000	636,550	2,186,550	90,000	73,644	163,644	1,460,000	562,906
			Parks	26,260,000	10,691,088	36,951,088	1,550,000	1,249,325	2,799,325	24,710,000	9,441,763
			Storm Drainage	3,360,000	1,361,975	4,721,975	200,000	160,044	360,044	3,160,000	1,201,931
			Transportation	17,870,000	7,284,550	25,154,550	1,050,000	850,044	1,900,044	16,820,000	6,434,506
<b>2004A Total</b>				<b>54,005,000</b>	<b>21,997,538</b>	<b>76,002,538</b>	<b>3,175,000</b>	<b>2,569,363</b>	<b>5,744,363</b>	<b>50,830,000</b>	<b>19,428,175</b>
Series 2004A Refunding	67,200,000	4/14/2004	Adult Detention	22,936,200	6,120,786	29,056,986	2,436,500	1,183,244	3,619,744	20,499,700	4,937,542
			Commercial and Redevelopment	687,500	181,486	868,986	74,200	35,538	109,738	613,300	145,947
			Human Services	853,300	225,741	1,079,041	91,800	44,092	135,892	761,500	181,649
			Jail & Work Release Facilities	112,600	30,980	143,580	11,400	5,776	17,176	101,200	25,204
			Juvenile Detention	3,077,600	834,905	3,912,505	319,000	158,279	477,279	2,758,600	676,626
			Library	849,800	231,427	1,081,227	87,600	43,673	131,273	762,200	187,754
			Neighborhood Improvement	1,908,300	500,327	2,408,627	207,900	98,768	306,668	1,700,400	401,559
			Parks	5,495,600	1,470,618	6,966,218	581,500	283,364	864,864	4,914,100	1,187,255
			Public Safety	5,843,100	1,577,233	7,420,333	610,400	300,791	911,191	5,232,700	1,276,442
			Storm Drainage	1,237,800	338,535	1,576,335	126,700	63,562	190,262	1,111,100	274,973
			Transit	288,500	79,365	367,865	29,300	14,798	44,098	259,200	64,567
			Transportation	10,114,700	2,691,899	12,806,599	1,078,700	522,066	1,600,766	9,036,000	2,169,833
<b>2004A Refunding Total</b>				<b>53,405,000</b>	<b>14,283,300</b>	<b>67,688,300</b>	<b>5,655,000</b>	<b>2,753,950</b>	<b>8,408,950</b>	<b>47,750,000</b>	<b>11,529,350</b>
Series 2004B	69,120,000	10/19/2004	Commercial and Redevelopment	4,050,000	1,659,797	5,709,797	225,000	185,906	410,906	3,825,000	1,473,891
			Parks	12,530,000	5,140,250	17,670,250	695,000	575,075	1,270,075	11,835,000	4,565,175
			Public Safety	45,630,000	18,700,378	64,330,378	2,535,000	2,094,544	4,629,544	43,095,000	16,605,834
<b>2004B Total</b>				<b>62,210,000</b>	<b>25,500,425</b>	<b>87,710,425</b>	<b>3,455,000</b>	<b>2,855,525</b>	<b>6,310,525</b>	<b>58,755,000</b>	<b>22,644,900</b>

**COUNTY OF FAIRFAX, VIRGINIA  
SCHEDULE OF GENERAL OBLIGATIONS AND LEASE REVENUE BONDS FOR FY 2008  
COUNTY DEBT SERVICE**

FY 2008 Adopted Budget Plan (Vol. 2) - 357

Bond	Original Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/2007	Interest Outstanding as of 6/30/2007	Total Outstanding as of 6/30/2007	Principal Due FY 2008	Interest Due FY 2008	Total Payment Due FY 2008	Principal Outstanding as of 6/30/2008	Interest Outstanding as of 6/30/2008
Series 2004B Refunding	30,375,000	10/19/2004	Adult Detention	5,535,000	1,647,675	7,182,675	305,000	267,525	572,525	5,230,000	1,380,150
			Commercial and Redevelopment	390,000	116,300	506,300	20,000	18,900	38,900	370,000	97,400
			Human Services	610,000	183,163	793,163	35,000	29,450	64,450	575,000	153,713
			Juvenile Detention	1,495,000	443,975	1,938,975	80,000	72,300	152,300	1,415,000	371,675
			Library	1,940,000	576,400	2,516,400	105,000	93,825	198,825	1,835,000	482,575
			Neighborhood Improvement	1,145,000	340,425	1,485,425	65,000	55,275	120,275	1,080,000	285,150
			Parks	2,420,000	721,100	3,141,100	135,000	116,925	251,925	2,285,000	604,175
			Public Safety	2,825,000	839,525	3,664,525	155,000	136,575	291,575	2,670,000	702,950
			Transit	4,680,000	1,393,050	6,073,050	255,000	226,275	481,275	4,425,000	1,166,775
			Transportation	7,750,000	2,306,525	10,056,525	425,000	374,625	799,625	7,325,000	1,931,900
<b>2004B Refunding Total</b>				<b>28,790,000</b>	<b>8,568,138</b>	<b>37,358,138</b>	<b>1,580,000</b>	<b>1,391,675</b>	<b>2,971,675</b>	<b>27,210,000</b>	<b>7,176,463</b>
Series 2005A	85,655,000	8/16/2005	Adult Detention	5,460,000	2,333,863	7,793,863	290,000	250,200	540,200	5,170,000	2,083,663
			Human Services	4,450,000	1,906,406	6,356,406	240,000	203,738	443,738	4,210,000	1,702,669
			Library	9,365,000	4,010,919	13,375,919	495,000	429,113	924,113	8,870,000	3,581,806
			Parks	17,710,000	7,574,919	25,284,919	940,000	811,513	1,751,513	16,770,000	6,763,406
			Transportation	44,360,000	18,984,275	63,344,275	2,350,000	2,032,600	4,382,600	42,010,000	16,951,675
<b>2005A Total</b>				<b>81,345,000</b>	<b>34,810,381</b>	<b>116,155,381</b>	<b>4,315,000</b>	<b>3,727,163</b>	<b>8,042,163</b>	<b>77,030,000</b>	<b>31,083,219</b>
Series 2005A Refunding	117,505,000	8/16/2005	Adult Detention	4,425,000	1,491,594	5,916,594	-	219,788	219,788	4,425,000	1,271,806
			Commercial and Redevelopment	1,685,000	570,344	2,255,344	-	83,688	83,688	1,685,000	486,656
			Human Services	2,415,000	799,844	3,214,844	-	120,488	120,488	2,415,000	679,356
			Jail & Work Release Facilities	260,000	86,500	346,500	-	13,000	13,000	260,000	73,500
			Library	5,545,000	2,091,313	7,636,313	-	271,100	271,100	5,545,000	1,820,213
			Neighborhood Improvement	3,830,000	1,361,081	5,191,081	-	189,063	189,063	3,830,000	1,172,019
			Parks	24,145,000	8,876,238	33,021,238	-	1,186,250	1,186,250	24,145,000	7,689,988
			Public Safety	26,175,000	10,501,631	36,676,631	-	1,270,538	1,270,538	26,175,000	9,231,094
			Transportation	49,025,000	18,446,838	67,471,838	-	2,402,575	2,402,575	49,025,000	16,044,263
<b>2005A Refunding Total</b>				<b>117,505,000</b>	<b>44,225,381</b>	<b>161,730,381</b>	<b>-</b>	<b>5,756,488</b>	<b>5,756,488</b>	<b>117,505,000</b>	<b>38,468,894</b>
<b>2007A</b>	<b>95,720,000</b>	<b>1/18/2007</b>	<b>General Government</b>	<b>107,780,000</b>	<b>50,264,213</b>	<b>158,044,213</b>	<b>5,388,800</b>	<b>5,616,100</b>	<b>11,004,900</b>	<b>102,391,200</b>	<b>44,648,113</b>
<b>Total County GO Debt</b>				<b>697,561,794</b>	<b>238,412,448</b>	<b>935,974,242</b>	<b>65,878,111</b>	<b>33,435,653</b>	<b>99,313,764</b>	<b>631,683,683</b>	<b>204,976,794</b>
<b>Lease Revenue Bonds</b>											
1996H	6,390,000	9/15/1996	Mott & Gum Springs Comm Ctr	4,005,000	1,308,880	5,313,880	310,000	220,430	530,430	3,695,000	1,088,450
1998H	5,500,000	12/1/1998	Baileys Community Center	3,480,000	1,053,793	4,533,793	255,000	159,185	414,185	3,225,000	894,608
1999H	1,000,000	5/27/1999	Adult Day Care/Herndon Harbor	885,000	637,963	1,522,963	25,000	46,869	71,869	860,000	591,094
2000COPS	29,000,000	11/1/2000	COPS-South Government Center	26,885,000	24,913,550	51,798,550	500,000	1,571,659	2,071,659	26,385,000	23,341,891
2003EDA-Ref	85,650,000	10/1/2003	EDA Gov't Ctr Properties Refunding	71,760,000	25,246,375	97,006,375	4,495,000	3,588,000	8,083,000	67,265,000	21,658,375
2003H	2,530,000	6/1/2003	Gum Springs Glen Head Start	2,179,481	687,496	2,866,978	101,470	74,960	176,429	2,078,012	612,537
2003LRL	15,530,000	6/1/2003	Laurel Hill Golf Course <sup>1</sup>	15,455,000	12,287,025	27,742,025	80,000	685,863	765,863	15,375,000	11,601,163
2004H	10,870,000	8/26/2004	James Lee Community Center	8,695,000	2,585,100	11,280,100	725,000	354,988	1,079,988	7,970,000	2,230,113
2005	8,105,000	6/22/2005	Herndon Senior Center	6,480,000	1,004,805	7,484,805	810,000	217,485	1,027,485	5,670,000	787,320
2006	8,065,000	8/8/2006	Braddock Glen/Southgate	7,125,000	1,079,550	8,204,550	1,190,000	299,813	1,489,813	5,935,000	779,738
<b>Total Lease Revenue Bonds</b>				<b>146,949,481</b>	<b>70,804,537</b>	<b>217,754,018</b>	<b>8,491,470</b>	<b>7,219,250</b>	<b>15,710,719</b>	<b>138,458,012</b>	<b>63,585,287</b>
<b>Total County Debt Service Fund 200/201<sup>2</sup></b>				<b>844,511,275</b>	<b>309,216,984</b>	<b>1,153,728,260</b>	<b>74,369,581</b>	<b>40,654,903</b>	<b>115,024,484</b>	<b>770,141,695</b>	<b>268,562,081</b>

<sup>1</sup> Principal and interest payments will be funded by a transfer in from the Park Authority.

<sup>2</sup> County debt service payments have been increased \$780,990 from \$10,223,910 to \$11,004,900 to reflect the actual FY 2008 cost for the 2007A bond sale. Fund 200/201 expenditures will be revised at the FY 2007 Carryover Review.

**COUNTY OF FAIRFAX, VIRGINIA  
SCHEDULE OF GENERAL OBLIGATIONS AND LITERARY LOANS FOR FY 2008  
SCHOOLS DEBT SERVICE**

Bond	Original Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/2007	Interest Outstanding as of 6/30/2007	Total Outstanding as of 6/30/2007	Principal Due FY 2008	Interest Due FY 2008	Total Payment Due FY 2008	Principal Outstanding as of 6/30/2008	Interest Outstanding as of 6/30/2008
<b>G.O. Bonds</b>											
1999A	100,000,000	4/1/1999	Schools	5,000,000.00	206,250.00	5,206,250.00	5,000,000.00	206,250.00	5,206,250.00	-	-
1999A Refunding	63,172,000	4/1/1999	Schools	40,060,958.25	6,674,076.39	46,735,034.64	6,867,800.00	1,761,855.76	8,629,655.76	33,193,158.25	4,912,220.63
1999B	80,000,000	12/1/1999	Schools	4,000,000.00	110,000.00	4,110,000.00	4,000,000.00	110,000.00	4,110,000.00	-	-
2000A	50,000,000	4/1/2000	Schools	2,500,000.00	137,500.00	2,637,500.00	2,500,000.00	137,500.00	2,637,500.00	-	-
2000B	50,000,000	12/1/2000	Schools	5,000,000.00	232,812.50	5,232,812.50	2,500,000.00	173,437.50	2,673,437.50	2,500,000.00	59,375.00
2001A	80,000,000	6/1/2001	Schools	8,147,058.82	528,750.00	8,675,808.82	4,000,000.00	346,250.00	4,346,250.00	4,147,058.82	182,500.00
2001A Refunding	57,227,000	6/1/2001	Schools	14,983,342.00	1,096,837.83	16,080,179.83	6,442,243.00	636,792.04	7,079,035.04	8,541,099.00	460,045.79
2002A	130,000,000	6/1/2002	Schools	19,500,000.00	1,950,000.00	21,450,000.00	6,500,000.00	975,000.00	7,475,000.00	13,000,000.00	975,000.00
2002A Refunding	34,786,000	6/1/2002	Schools	26,727,848.00	4,991,815.30	31,719,663.30	4,473,646.00	1,205,957.78	5,679,603.78	22,254,202.00	3,785,857.52
2003A Refunding	88,758,000	6/1/2003	Schools	36,174,000.00	4,991,200.00	41,165,200.00	8,192,000.00	1,808,700.00	10,000,700.00	27,982,000.00	3,182,500.00
2003B	128,680,000	5/15/2003	Schools	102,940,000.00	38,790,200.00	141,730,200.00	6,435,000.00	4,608,187.50	11,043,187.50	96,505,000.00	34,182,012.50
2004A	120,215,000	4/14/2004	Schools	102,170,000.00	41,614,100.14	143,784,100.14	6,015,000.00	4,860,581.26	10,875,581.26	96,155,000.00	36,753,518.88
2004A Refunding	78,165,000	4/14/2004	Schools	61,835,000.00	16,482,050.00	78,317,050.00	6,585,000.00	3,190,525.00	9,775,525.00	55,250,000.00	13,291,525.00
2004B	116,280,000	10/19/2004	Schools	104,650,000.00	42,883,206.25	147,533,206.25	5,815,000.00	4,803,812.50	10,618,812.50	98,835,000.00	38,079,393.75
2004B Refunding	96,035,000	10/19/2004	Schools	91,020,000.00	27,083,550.00	118,103,550.00	5,000,000.00	4,399,700.00	9,399,700.00	86,020,000.00	22,683,850.00
2005A	104,685,000	8/16/2005	Schools	99,410,000.00	42,553,606.25	141,963,606.25	5,270,000.00	4,554,837.50	9,824,837.50	94,140,000.00	37,998,768.75
2005A Refunding	235,740,000	8/16/2005	Schools	235,740,000.00	89,451,975.00	325,191,975.00	-	11,535,750.00	11,535,750.00	235,740,000.00	77,916,225.00
2007A	129,460,000	1/18/2007	Schools	126,820,000.00	59,143,696.00	185,963,696.00	6,341,200.00	6,608,759.00	12,949,959.00	120,478,800.00	52,534,937.00
1987 Literary Bond	148,000	10/1/1987	Science Lab # 2	7,700.00	385.00	8,085.00	7,700.00	385.00	8,085.00	-	-
<b>G.O Bond Total</b>				<b>1,086,685,907.07</b>	<b>378,922,010.66</b>	<b>1,465,607,917.73</b>	<b>91,944,589.00</b>	<b>51,924,280.84</b>	<b>143,868,869.84</b>	<b>994,741,318.07</b>	<b>326,997,729.82</b>
<b>Revenue Bonds</b>											
EDA 2003	55,300,000	6/1/2003	South County High School <sup>1</sup>	55,270,000.00	22,945,512.50	78,215,512.50	2,525,000.00	2,430,187.50	4,955,187.50	52,745,000.00	20,515,325.00
EDA 2005	60,690,000	1/27/2005	School Administration Building <sup>2</sup>	58,955,000.00	46,758,820.00	105,713,820.00	1,150,000.00	2,625,372.50	3,775,372.50	57,805,000.00	44,133,447.50
<b>Revenue Bond Total</b>				<b>114,225,000.00</b>	<b>69,704,332.50</b>	<b>183,929,332.50</b>	<b>3,675,000.00</b>	<b>5,055,560.00</b>	<b>8,730,560.00</b>	<b>110,550,000.00</b>	<b>64,648,772.50</b>
<b>Total Schools Debt Service<sup>3</sup></b>				<b>1,200,910,907.07</b>	<b>448,626,343.16</b>	<b>1,649,537,250.23</b>	<b>95,619,589.00</b>	<b>56,979,840.84</b>	<b>152,599,429.84</b>	<b>1,105,291,318.07</b>	<b>391,646,502.32</b>
<b>Total County Debt Service</b>				<b>844,511,275.00</b>	<b>309,216,984.00</b>	<b>1,153,728,259.00</b>	<b>74,369,581.00</b>	<b>40,654,903.00</b>	<b>115,024,484.00</b>	<b>770,141,695.00</b>	<b>268,562,081.00</b>
<b>Grand Total Debt Service Fund 200/201</b>				<b>2,045,422,182.07</b>	<b>757,843,327.16</b>	<b>2,803,265,509.23</b>	<b>169,989,170.00</b>	<b>97,634,743.84</b>	<b>267,623,913.84</b>	<b>1,875,433,013.07</b>	<b>660,208,583.32</b>
<b>Other County Debt Service</b>											
Salona 2005	12,900,000	12/27/2005	Parks	11,932,500	4,582,515	16,515,015	645,000	456,354	1,101,354	11,287,500.00	4,126,161
<b>Grand Total Debt Service All Funds</b>				<b>2,057,354,682</b>	<b>762,425,842</b>	<b>2,819,780,524</b>	<b>170,634,170</b>	<b>98,091,098</b>	<b>268,725,268</b>	<b>1,886,720,513</b>	<b>664,334,744</b>

<sup>1</sup> Principal and interest will be paid by County Debt Service.

<sup>2</sup> Principal and interest will be paid from a transfer in from the FCPS Operating Fund in connection with a capital lease.

<sup>3</sup> School debt service payments have been increased \$963,653 from \$11,984,606 to \$12,949,959 to reflect the actual FY 2008 cost for the 2007A bond sale. Fund 200/201 expenditures will be revised at the FY 2007 Carryover Review

# Capital Project Funds

## Overview

The Fairfax County Capital Construction Program (other than sanitary sewer construction and resource recovery projects) is primarily financed through transfers from the General Fund and the sale of General Obligation bonds. Supplementing the General Fund and General Obligation bond monies are additional funding sources including Federal and State grants, contributions, and tax revenues from special revenue districts.

The following pages provide a narrative description of all capital funds, including Capital Construction Contribution Funds. These narratives include a description of each fund, a Fund Statement, a Summary of Capital Projects, and a Project Detail Table for each project funded in FY 2008.

## Capital Project Funds

- **Fund 300 – Countywide Roadway Improvement Fund**
- **Fund 301 – Contributed Roadway Improvement Fund**
- **Fund 302 – Library Construction**
- **Fund 303 – County Construction**
- **Fund 304 – Transportation Improvements**
- **Fund 307 – Pedestrian Walkway Improvements**
- **Fund 310 – Storm Drainage Bond Construction**
- **Fund 311 – County Bond Construction**
- **Fund 312 – Public Safety Construction**
- **Fund 314 – Neighborhood Improvement Program**
- **Fund 315 – Commercial Revitalization Program**
- **Fund 316 – Pro Rata Share Drainage Construction**
- **Fund 317 – Capital Renewal Construction**
- **Fund 318 – Stormwater Management Program**
- **Fund 370 – Park Authority Bond Construction**
- **Fund 390 – Public School Construction**

## Capital Contribution Funds

◆ Fairfax County contributes to the Northern Virginia Regional Park Authority Capital Construction Program for maintenance and major renovation projects associated with 19 regional parks. The County also contributes to the Washington Metropolitan Area Transit Authority (WMATA) to support the 106-mile Metrorail System, as well as to maintain and/or acquire facilities, equipment, railcars and buses.

- **Fund 306 – Northern Virginia Regional Park Authority**
- **Fund 309 – Metro Operations and Construction**

# Fund 300

## Countywide Roadway Improvement Fund

---

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Focus

This fund serves as a reserve source of funding for required road construction and improvement needs for which funding from other sources is not available. Sources of funding consist primarily of Board-directed transfers from the General Fund or other capital construction funds. Excess funding from projects is held in a reserve for future road construction or improvement projects. Funds may also be transferred from Fund 300, Countywide Roadway Improvement Fund, to other County road construction funds as approved by the Board of Supervisors.

No funding is included for Fund 300, Countywide Roadway Improvement Fund, in FY 2008.

### Changes to FY 2007 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ At the FY 2006 Carryover Review, the Board of Supervisors approved an increase of increase \$1,200,908 due to the carryover of unexpended project balances in the amount of \$1,001,099, the appropriation of miscellaneous revenues received in FY 2006 in the amount of \$4,809, and a transfer of \$195,000 from Fund 304, Transportation Improvements, for construction associated with Project 006617, Fox Mill Road as approved by the Board of Supervisors on July 10, 2006.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ The Board of Supervisors made no adjustments to this fund.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).



# Fund 300

## Countywide Roadway Improvement Fund

### FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 300, Countywide Roadway  
Improvement Fund

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$1,894,649</b>	<b>\$0</b>	<b>\$1,005,908</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
Miscellaneous Revenues <sup>1</sup>	\$4,809	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$4,809</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Transfer In:					
Transportation Improvements (304) <sup>2</sup>	\$0	\$0	\$195,000	\$0	\$0
Pedestrian Walkway Improvements (307) <sup>3</sup>	153,279	0	0	0	0
<b>Total Transfer In:</b>	<b>\$153,279</b>	<b>\$0</b>	<b>\$195,000</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Available</b>	<b>\$2,052,737</b>	<b>\$0</b>	<b>\$1,200,908</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Expenditures</b>	<b>\$927,013</b>	<b>\$0</b>	<b>\$1,200,908</b>	<b>\$0</b>	<b>\$0</b>
Transfers Out:					
Transportation Improvements (304) <sup>4</sup>	\$119,816	\$0	\$0	\$0	\$0
<b>Total Transfers Out</b>	<b>\$119,816</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Disbursements</b>	<b>\$1,046,829</b>	<b>\$0</b>	<b>\$1,200,908</b>	<b>\$0</b>	<b>\$0</b>
<b>Ending Balance<sup>5</sup></b>	<b>\$1,005,908</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Represents receipt of revenue in the amount of \$4,333 for interest earnings on land acquisition settlements associated with Project 006616, Gallows/Annandale/Hummer and \$476 in revenue received for the sale of plans associated with Project 006617, Fox Mill at Reston Parkway.

<sup>2</sup> Represents the transfer of road bond funds from Fund 304, Transportation Improvements, associated with Project 006617, Fox Mill at Reston Parkway. On July 10, 2006 the Board of Supervisors approved a construction contract award for this project in the amount of \$945,000 of which \$750,000 was available in Fund 300 with the understanding that the shortfall of \$195,000 would be funded from road bond funds within Fund 304.

<sup>3</sup> Represents the transfer of funds from Fund 307, Pedestrian Walkway Improvements, to support trail and walkway improvements associated with Project 006617, Fox Mill at Reston Parkway.

<sup>4</sup> Reflects a Transfer Out from Project 006615, Telegraph Road/Florence Lane, to Fund 304, Primary and Secondary Road Bond Construction, based on project completion.

<sup>5</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 300

## Countywide Roadway Improvement Fund

### FY 2008 Summary of Capital Projects

**Fund: 300 Countywide Roadway Improvement Fund**

Project #	Description	Total Project Estimate	FY 2006 Actual Expenditures	FY 2007 Revised Budget	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
006616	Gallows/Annandale/Hummer	\$2,555,127	\$787,760.58	\$294,393.59	\$0	\$0
006617	Fox Mill Road at Reston Parkway	1,105,252	76,466.94	869,482.73	0	0
006618	Fairfax County Pkwy. at Sunrise Valley Road	125,000	62,785.15	37,032.17	0	0
<b>Total</b>		<b>\$3,785,379</b>	<b>\$927,012.67</b>	<b>\$1,200,908.49</b>	<b>\$0</b>	<b>\$0</b>

# Fund 301

## Contributed Roadway Improvement Fund

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Focus

This fund was created specifically to account for proffered developer contributions received for roadway improvements throughout the County. A separate reserve project has been established for each area for which contributions are received, and all receipts are earmarked for these specific areas. As roadway improvement projects are identified that conform to the appropriate funding parameters within each of these areas, funding is reallocated from the specific reserve project to finance the improvements. Estimates for the receipt of proffer funds are based on prior year receipts and anticipated levels of development.

In addition, this fund is sometimes used to provide matching funds to the state for projects identified by the Board of Supervisors in its consideration of the Virginia Department of Transportation (VDOT) Secondary Improvement Budget. Section 33:1-75.1 of the Code of Virginia enables the use of County funds for improvements to the secondary road system and requires that VDOT match up to \$500,000 in County funds as a priority before allocating funds to its road systems.

An amount of \$4,240,199 is included in Fund 301, Contributed Roadway Improvement Fund, in FY 2008. All projects funded in FY 2008 are supported by projected contributions and estimated pooled interest earnings. Pooled interest is projected on both the FY 2008 contribution and existing fund balances. An interest rate of 5 percent has been applied in FY 2008 based on current and forecasted interest rates. A list of projects funded in FY 2008 is included in the Summary of Capital Projects. In addition, an amount of \$110,000 is transferred from FY 2008 miscellaneous developer contributions in this fund to Fund 309, Metro Operations and Construction. This funding will support shuttle bus service in the area of the Franconia/Springfield Metrorail Station.

*Private contributions are currently provided for roadway improvements in the following areas:*

**Fairfax Center (Route 50/I-66) Area** - Developer contributions for this area are based on a developer rate schedule for road improvements in the Fairfax Center area. This schedule is revised periodically by the Board of Supervisors and has historically been based upon changes in the highway construction bid index. However, acts approved by the Virginia Legislature in 2005 now require that inflationary adjustments be based on the Consumer Price Index. Ten percent of the developer's contribution is paid to the County at the time of the site plan approval. The balance of the amount due is paid as building permits are issued. As negotiated in individual proffer agreements, in-kind contributions of an equivalent value for road improvements can also be made in lieu of cash payments. An amount of \$500,000 in contributions is estimated for the Fairfax Center area in FY 2008 based upon rezoning plans approved by the Board of Supervisors. In addition, \$23,500 is estimated from interest earnings on the FY 2008 contributions and \$98,069 is projected for interest earnings on the existing fund balance.

Major projects supported by this reserve include improvements to Route 50/Waples Mill Road, Tall Timbers Drive, Stringfellow Road, and Route 29 within the Fairfax Center area.

# Fund 301

## Contributed Roadway Improvement Fund

---

**Centreville Area** - Commitments from developers in the Centreville area are included in individual proffer agreements from zoning cases and rates of contributions vary by case. An amount of \$50,000 in contributions for the Centreville area is estimated in FY 2008 based on rezoning plans approved by the Board of Supervisors. In addition, \$2,350 is estimated from interest earnings on the FY 2008 contributions as well as \$52,557 from interest earnings on the existing fund balance.

Major projects supported by this reserve include improvements to sections of Stone Road, Poplar Tree Road and Route 29 within the Centreville area.

**Miscellaneous Contributions** - This project was created to serve as a source of funding for contributions received for miscellaneous roadway improvements throughout the County. Funds are reallocated to specific projects when required. An amount of \$1,700,000 is anticipated in FY 2008 based upon contributions from proffered commitments in rezoning actions approved by the Board of Supervisors. It should be noted that this anticipated revenue includes a contribution of \$110,000 to be transferred to Fund 309, Metro Operations and Construction, to support shuttle bus service in the Franconia/Springfield area. In addition, \$79,900 is estimated from interest earnings on the FY 2008 contributions and \$864,760 is projected for interest on the existing fund balance.

Many different projects are supported by this reserve throughout the County within the following major categories: primary and secondary road improvements, bridge design and construction, intersection/interchange improvements, signal improvements, and transit improvements.

**Tysons Corner Reserve** - This project accounts for private sector contributions received for the Tysons Corner Area. An amount of \$500,000 in contributions is estimated in FY 2008. In addition, \$23,500 is estimated from interest earnings on the FY 2008 contributions and \$455,563 is projected for interest earnings on the existing fund balance.

Major projects supported by this reserve include improvements to Dolley Madison Boulevard, proffered projects, and corridor/pedestrian improvements throughout the Tysons Corner area.

### **Changes to FY 2007 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ At the FY 2006 Carryover Review, the Board of Supervisors approved an increase of increase \$33,198,090 due to the carryover of unexpended balances in the amount of \$31,205,510, and a net increase of \$1,992,580. This net increase was based on higher than anticipated proffers received in the amount of \$10,627, higher than anticipated interest earnings of \$1,053,053, a transfer of \$430,000 from Fund 304, Transportation Improvements, and the appropriation of \$498,900 in anticipated revenue from the Federal Transportation Association (FTA).

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ The Board of Supervisors made no adjustments to this fund.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for each project funded in FY 2008 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, source of funding, and completion schedules.

# Fund 301

## Contributed Roadway Improvement Fund

### FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 301, Contributed Roadway Improvement Fund

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$30,641,193</b>	<b>\$0</b>	<b>\$31,296,788</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
VDOT Revenue <sup>1</sup>	\$182,269	\$0	\$972,402	\$0	\$0
Federal Transportation Administration <sup>2</sup>	0	0	498,900	0	0
Fairfax Center Developer Contributions	508,028	600,000	600,000	500,000	500,000
Centreville Developer Contributions	44,000	50,000	50,000	50,000	50,000
Miscellaneous Developer Contributions	1,485,247	1,400,000	1,400,000	1,700,000	1,700,000
Tysons Corner Reserve Contributions	423,352	500,000	500,000	500,000	500,000
Pooled Interest <sup>3</sup>	1,644,358	1,062,118	1,062,118	1,600,199	1,600,199
<b>Total Revenue</b>	<b>\$4,287,254</b>	<b>\$3,612,118</b>	<b>\$5,083,420</b>	<b>\$4,350,199</b>	<b>\$4,350,199</b>
Transfers In:					
Transportation improvements (304) <sup>4</sup>	\$100,000	\$0	\$430,000	\$0	\$0
<b>Total Transfers In</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$430,000</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Available</b>	<b>\$35,028,447</b>	<b>\$3,612,118</b>	<b>\$36,810,208</b>	<b>\$4,350,199</b>	<b>\$4,350,199</b>
Total Expenditures	\$3,621,659	\$3,502,118	\$36,700,208	\$4,240,199	\$4,240,199
Transfers Out:					
Metro Operations and Construction (309) <sup>5</sup>	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000
<b>Total Transfers Out</b>	<b>\$110,000</b>	<b>\$110,000</b>	<b>\$110,000</b>	<b>\$110,000</b>	<b>\$110,000</b>
<b>Total Disbursements</b>	<b>\$3,731,659</b>	<b>\$3,612,118</b>	<b>\$36,810,208</b>	<b>\$4,350,199</b>	<b>\$4,350,199</b>
<b>Ending Balance<sup>6</sup></b>	<b>\$31,296,788</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Represents VDOT Revenue associated with Project 009913, Dolley Madison Boulevard, for the widening of Route 123.

<sup>2</sup> Represents revenue associated with Project 009914, Job Access/Reverse Commute.

<sup>3</sup> Pooled interest is earned on the contributions as well as the accumulated fund balance in this fund.

<sup>4</sup> FY 2006 reflects a Transfer In from Fund 304, Transportation Improvements, to support matching funds associated with Project 009914, Job Access/Reverse Commute. FY 2007 reflects a Transfer In from Fund 304, of \$280,000 for Project 008801, Stone Road and \$150,000 for Project 009900, Miscellaneous Reserve, associated with the West Ox/Monroe Street project.

<sup>5</sup> Represents contributions to be transferred to Fund 309, Metro Operations and Construction, to support Metro shuttle bus service in the Franconia/Springfield area.

<sup>6</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 301

## Contributed Roadway Improvement Fund

### FY 2008 Summary of Capital Projects

#### Fund: 301 Contributed Roadway Improvement Fund

Project #	Description	Total Project Estimate	FY 2006 Actual Expenditures	FY 2007 Revised Budget	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
007700	Fairfax Center Reserve	\$7,883,203	\$64,859.24	\$2,206,438.25	\$621,569	\$621,569
007701	Route 50/Waples Mill Interchange	4,583,618	1,405,739.08	1,846,541.78	0	0
007702	Tall Timbers Drive	1,450,000	102,367.40	1,347,446.88	0	0
008800	Centreville Reserve	1,991,950	89.80	1,311,303.22	104,907	104,907
008801	Stone Road	1,284,903	204,058.53	848,817.59	0	0
008802	Clifton Road	5,128,595	1,150,020.11	212,379.33	0	0
008803	Route 29 Widening	1,210,851	121,196.47	834,856.38	0	0
008804	Poplar Tree Road	150,000	0.00	150,000.00	0	0
009900	Miscellaneous Contributions	20,272,264	283,528.29	13,361,745.83	2,534,660	2,534,660
009901	Primary Improvements	424,584	0.00	424,584.00	0	0
009902	Secondary Improvements	1,033,765	19,500.00	36,297.00	0	0
009903	Bridge Design/Construction	8,369	0.00	8,369.00	0	0
009904	Intersection/Interchange	385,282	0.00	311,975.00	0	0
009906	Signal Installations	501,707	31,000.00	15,137.57	0	0
009908	Transit Improvements	32,325	0.00	5,381.59	0	0
009909	Reston East Park-N-Ride	103,862	0.00	103,862.00	0	0
009911	Tysons Corner Reserve	12,843,873	198,096.58	11,366,308.85	979,063	979,063
009913	Dolley Madison Blvd	8,945,941	3,873.27	1,348,293.87	0	0
009914	Job Access/Reserve Commute Pedestrian Improvements	997,800	37,330.05	960,469.95	0	0
<b>Total</b>		<b>\$69,232,892</b>	<b>\$3,621,658.82</b>	<b>\$36,700,208.09</b>	<b>\$4,240,199</b>	<b>\$4,240,199</b>

## Fund 301 Contributed Roadway Improvement Fund

<b>007700</b>	<b>Fairfax Center Reserve</b>
Fairfax Center Area	Providence
<p><b>Description and Justification:</b> FY 2008 funding in the amount of \$621,569 is projected in developer contributions and interest earnings and will serve as a source of funding for Fairfax Center Area roadway improvements as identified by the Board of Supervisors. On July 31, 2006, the Board of Supervisors revised the developer rate schedule for road improvements in the Fairfax Center area from \$4.75 to \$4.91 per gross square foot of non-residential building structure and from \$1,053 to \$1,089 per residential unit.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$3,805,896	\$1,012,297	\$0	\$2,172,030	\$621,569	\$621,569	\$0
Design and Engineering	169,734	413,675	6,059	(250,000)	0	0	0
Construction	3,617,539	3,274,330	58,800	284,408	0	0	0
Other	290,034	290,034	0	0	0	0	0
<b>Total</b>	<b>\$7,883,203</b>	<b>\$4,990,336</b>	<b>\$64,859</b>	<b>\$2,206,438</b>	<b>\$621,569</b>	<b>\$621,569</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$621,569	\$621,569

## Fund 301 Contributed Roadway Improvement Fund

<b>008800</b>	<b>Centreville Reserve</b>
Centreville Area	Sully
<p><b>Description and Justification:</b> FY 2008 funding in the amount of \$104,907 is projected in developer contributions and interest earnings and will serve as a source of funding for Centreville Area roadway improvements as identified by the Board of Supervisors. On July 31, 2006, the Board of Supervisors revised the developer rate schedule for road improvements in the Centreville area from \$5.11 to \$5.28 per gross square foot of non-residential building structure and from \$2,017 to \$2,086 per residential unit.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$857,878	\$0	\$0	\$752,971	\$104,907	\$104,907	\$0
Design and Engineering	226,480	226,390	90	0	0	0	0
Construction	907,592	349,260	0	558,332	0	0	0
Other	0	0	0	0	0	0	0
<b>Total</b>	<b>\$1,991,950</b>	<b>\$575,650</b>	<b>\$90</b>	<b>\$1,311,303</b>	<b>\$104,907</b>	<b>\$104,907</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$104,907	\$104,907



## Fund 301 Contributed Roadway Improvement Fund

<b>009900</b>	<b>Miscellaneous Contributions</b>
Miscellaneous Areas	Countywide
<p><b>Description and Justification:</b> FY 2008 funding in the amount of \$2,534,660 is projected in developer contributions and interest earnings and will serve as a source of funding for miscellaneous roadway improvement projects. Commitments from developers in this funding category are included in individual proffer agreements from zoning cases and the level of contribution and location where funds can be spent vary by case. This project serves as a reserve project and funds are reallocated to specific projects when required. Many projects throughout the County are supported by this reserve and fall into the following major categories: primary and secondary road improvements, bridge design and construction, intersection/interchange improvements, signal improvements, and transit improvements.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$10,400,004	\$156,804	\$5,000	\$7,703,540	\$2,534,660	\$2,534,660	\$0
Design and Engineering	548,920	523,454	25,465	0	0	0	0
Construction	9,322,339	3,411,071	253,063	5,658,206	0	0	0
Other	1,001	1,001	0	0	0	0	0
<b>Total</b>	<b>\$20,272,264</b>	<b>\$4,092,330</b>	<b>\$283,528</b>	<b>\$13,361,746</b>	<b>\$2,534,660</b>	<b>\$2,534,660</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$2,534,660	\$2,534,660

## Fund 301 Contributed Roadway Improvement Fund

<b>009911</b>	<b>Tysons Corner Reserve</b>
Tysons Corner Area	Providence
<p><b>Description and Justification:</b> FY 2008 funding in the amount of \$979,063 is projected in developer contributions and interest earnings and will serve as a source of funding for Tysons Corner Area roadway improvements as identified by the Board of Supervisors. On July 31, 2006, the Board of Supervisors revised the developer rate schedule for road improvements in the Tysons Corner area from \$3.50 to \$3.62 per gross square foot of non-residential building structure and from \$778 to \$804 per residential unit.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$6,532,521	\$0	\$0	\$5,553,458	\$979,063	\$979,063	\$0
Design and Engineering	1,488	405	1,241	(158)	0	0	0
Construction	6,309,864	300,000	196,856	5,813,008	0	0	0
Other	0	0	0	0	0	0	0
<b>Total</b>	<b>\$12,843,873</b>	<b>\$300,405</b>	<b>\$198,097</b>	<b>\$11,366,309</b>	<b>\$979,063</b>	<b>\$979,063</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$979,063	\$979,063

# Fund 302

## Library Construction

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Focus

This fund supports the construction and renovation of a network of facilities operated by the Fairfax County Public Library that offer library services according to the needs of the community. Approved library construction projects have been primarily financed with General Obligation Bonds and are based on factors such as age and condition of buildings, long-range space needs, projected population growth, usage, and demand for services in underserved areas of the County. New library facilities must be designed to utilize new information resources delivery, with existing facilities from the early 1960s redesigned and renovated to maximize space as well as modern technology.

In the fall of 2004 the voters approved a Public Library Bond Referendum totaling \$52.5 million for library projects. Funding provides for two new libraries, four renovation projects, and prioritized capital renewal of libraries throughout the County. In order to ensure adequate facilities and address demands for services currently unmet, the new Burke Centre and Oakton libraries were approved. Programming and preliminary design work for these libraries is complete, with construction underway. The selection of libraries for renovation was based on the age, condition and usage at each facility. Four of the oldest libraries were included on the bond referendum for renovation and expansion. These libraries are between 30- and 40-years-old, cannot readily be adapted to the requirements of modern technology, need quiet study space, and consistently exceed the minimum standards of use. The design for the renovation and expansion of the Thomas Jefferson Community Library and Dolley Madison Community Library started in the fall of 2005. The preliminary design for the Richard Byrd Community and Martha Washington Community libraries will start in the fall of 2007. Capital renewal, including the replacement of building subsystems such as HVAC, roof repairs, electrical systems and other emergency repairs has begun at prioritized libraries throughout the County. Renewal projects are reflected in Fund 317, Capital Renewal Construction.

Funding of \$1,064,000 is included in Fund 302, Library Construction, in FY 2008. This amount is supported entirely by General Obligation Bonds approved as part of the Fall 2004 Public Library Bond Referendum. A list of all projects funded in FY 2008 is provided in the Summary of Capital Projects that follows.

### **Changes to FY 2007 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ As part of the *FY 2006 Carryover Review*, the Board of Supervisors approved an increase of \$20,988,918 due to the carryover of unexpended project balances in the amount of \$20,237,085 and an increase of \$751,833 to appropriate revenues received in FY 2006. Revenues received include an amount of \$740,000 associated with bond premium applied to this fund as part of the Summer 2005 bond sale and \$11,833 associated with miscellaneous revenues primarily for the sale of plans for various projects.

## Fund 302 Library Construction

---

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ The Board of Supervisors made no adjustments to this fund.

A Fund Statement, a Summary of Capital Projects and Project Detail Sheets for each project funded in FY 2008 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, source of funding and completion schedules.

# Fund 302 Library Construction

## FUND STATEMENT

### Fund Type G30, Capital Project Funds

### Fund 302, Library Construction

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	\$957,272	\$0	\$9,715,936	\$0	\$0
Revenue:					
Sale of Bonds <sup>1</sup>	\$7,360,000	\$27,168,000	\$38,353,000	\$1,064,000	\$1,064,000
Bond Premium <sup>1</sup>	740,000	0	0	0	0
Revenue from Fairfax City <sup>2</sup>	12,018	0	87,982	0	0
Miscellaneous	11,833	0	0	0	0
<b>Total Revenue</b>	\$8,123,851	\$27,168,000	\$38,440,982	\$1,064,000	\$1,064,000
Transfers In:					
General Fund (001) <sup>3</sup>	\$3,568,882	\$0	\$0	\$0	\$0
<b>Total Transfers In</b>	\$3,568,882	\$0	\$0	\$0	\$0
<b>Total Available</b>	\$12,650,005	\$27,168,000	\$48,156,918	\$1,064,000	\$1,064,000
<b>Total Expenditures</b>	\$2,934,069	\$27,168,000	\$48,156,918	\$1,064,000	\$1,064,000
<b>Total Disbursements</b>	\$2,934,069	\$27,168,000	\$48,156,918	\$1,064,000	\$1,064,000
<b>Ending Balance<sup>4</sup></b>	\$9,715,936	\$0	\$0	\$0	\$0

<sup>1</sup> The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. The Fall 2004 Public Library Facilities bond referendum approved by voters on November 2, 2004 included \$52.5 million to provide new library facilities as well as renovate existing libraries. Capital renewal bonds in the amount of \$2.5 million are reflected in Fund 317, Capital Renewal Construction. An amount of \$7.36 million was sold as part of the Summer 2006 Bond Sale. It should be noted that an additional \$.74 million has been applied to this fund in bond premium. An amount of \$42.64 million remains in authorized but unissued bonds from the November 2, 2004 bond referendum.

<sup>2</sup> Revenue of \$100,000 is anticipated to be received from the City of Fairfax as part of the Project Development Agreement to construct a new Fairfax City Regional Library. An amount of \$12,018 was received in FY 2006 and \$87,982 is anticipated in FY 2007.

<sup>3</sup> The FY 2006 General Fund transfer represents \$683,882 associated with Project 004841, Fairfax City Regional Library Renovation, \$2,510,000 associated with the relocation of the Dranesville District Supervisors office to the Dolley Madison Library, and \$375,000 associated with construction escalation costs for Project 004838, Burke Centre Community Library.

<sup>4</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 302

## Library Construction

### FY 2008 Summary of Capital Projects

#### Fund: 302 Library Construction

<b>Project #</b>	<b>Description</b>	<b>Total Project Estimate</b>	<b>FY 2006 Actual Expenditures</b>	<b>FY 2007 Revised Budget</b>	<b>FY 2008 Advertised Budget Plan</b>	<b>FY 2008 Adopted Budget Plan</b>
004822	Library Contingency		\$0.00	\$837,137.23	\$0	\$0
004836	Great Falls Comm. Library	6,698,787	796.69	23,414.47	0	0
004838	Burke Centre Library	12,576,192	958,459.02	9,166,087.90	0	0
004839	Oakton Community Library	7,565,000	1,284,174.15	6,059,813.39	0	0
004841	Fairfax City Regional Library Renovation - Phase 2	783,882	20,531.00	762,572.79	0	0
004842	Thomas Jefferson Community Library	6,158,198	243,108.85	5,862,891.15	0	0
004843	Richard Byrd Comm. Library	7,272,009	0.00	7,215,000.00	0	0
004844	Dolley Madison Comm. Library	11,754,209	426,999.43	10,203,000.57	1,064,000	1,064,000
004845	Martha Washington Comm. Library	8,077,278	0.00	8,027,000.00	0	0
<b>Total</b>		<b>\$60,885,556</b>	<b>\$2,934,069.14</b>	<b>\$48,156,917.50</b>	<b>\$1,064,000</b>	<b>\$1,064,000</b>

## Fund 302 Library Construction

<b>004844</b>	<b>Dolley Madison Community Library</b>
1244 Oak Ridge Avenue	Dranesville
<p><b>Description and Justification:</b> This project provides for the renovation and expansion of the existing library facility. The Dolley Madison Library opened in 1967 and is projected to have a 13.3 percent growth in population by 2020. Renovations will include expanding the current 10,630 square foot library to approximately 19,250 square feet to provide adequate space, address the need for additional quiet space, and provide for modern technology requirements. In addition, the Dranesville District Supervisors' office will be relocated to this facility. FY 2008 funding of \$1,064,000 provides for the construction of the library approved as part of the fall 2004 bond referendum.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	1,786,514	59,515	426,999	1,300,000	0	0	0
Construction	9,967,585	584	0	8,903,001	1,064,000	1,064,000	0
Other	110	110	0	0	0	0	0
<b>Total</b>	<b>\$11,754,209</b>	<b>\$60,209</b>	<b>\$426,999</b>	<b>\$10,203,001</b>	<b>\$1,064,000</b>	<b>\$1,064,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$1,064,000	\$0	\$0	\$1,064,000

<b>Completion Schedule</b>				
Land Acquisition Completion	Engineer/Architect Contract Award	Design Completion	Construction Contract Award	Construction Completion
N/A	Third Quarter FY 2005	First Quarter FY 2006	First Quarter FY 2007	Second Quarter FY 2009

# Fund 303

## County Construction

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Focus

This fund provides for critical park maintenance and repairs, as well as enhancements to County facilities, Park Authority facilities, and County and School athletic fields. This fund also supports payments and obligations such as lease-purchase agreements, the acquisition of properties, construction and renovation projects associated with County facilities, and the County's annual contributions to the School-Age Child Care (SACC) Center Program, and the Northern Virginia Community College.

Funding in the amount of \$20,463,886 is included in Fund 303, County Construction, in FY 2008. Funding includes an amount of \$18,555,230 supported by a General Fund Transfer, an amount of \$658,656 supported by the allocation of HB 599 state revenues, \$300,000 supported by revenue bonds, and \$950,000 supported by the Athletic Services fee. It should be noted that funding has been limited to the most critical priority projects which are listed on the Summary of Capital Projects that follows.

### Park Maintenance Projects

FY 2008 funding in the amount of \$2,182,076 has been included for Park maintenance of both facilities and grounds. The Park facilities maintained with General Fund monies include but are not limited to: field houses, boat houses, pump houses, maintenance facilities, sheds, shelters and office buildings. Park priorities are based on the assessment of current repair needs including safety and health issues, facility protection, facility renewal and improved services. In addition, Park maintenance requirements are generated through scheduled preventative maintenance or from user requests for facility alterations. Specific funding levels in FY 2008 include:

- ◆ An amount of \$425,000 for general park maintenance at non-revenue supported Park facilities. These maintenance requirements include major non-recurring repairs and stabilization of new properties, as well as repairs/replacements and improvements to roofs, electrical and lighting systems, sprinklers, HVAC systems, and the replacement of security and fire alarm systems. Details of specific Park facility improvements are included on the Project Detail Sheets that follow.
- ◆ An amount of \$987,076 to fund annual requirements for Parks grounds maintenance at non-revenue supported parks. Grounds maintenance includes the upkeep of sidewalks, mowing of wooded and grassy areas, parking lots, bridges, recreation and irrigation equipment, picnic equipment, tennis courts and trails at County parks.
- ◆ An amount of \$470,000 for minor routine preventive maintenance of non-revenue supported Park Authority structures. These repairs include the replacement of broken windows and doors, equipment repairs, and the scheduled inspection of HVAC, security, and fire alarm systems.
- ◆ An amount of \$300,000 to continue the implementation of Americans with Disabilities Act (ADA) compliance at Park facilities. FY 2008 funding will support continued mandated retrofits at Lake Fairfax Park including the outdoor restroom, parking spaces, and an accessible route to the picnic pavilion.



# Fund 303

## County Construction

---

### Athletic Field Maintenance Projects

FY 2008 funding in the amount of \$4,919,032 has been included for athletic field maintenance. In FY 2008 revenue generated from the Athletic Services Fee in the amount of \$950,000 will directly support athletic field maintenance, which in recent years has been identified as a critical need. Of this total, \$250,000 of Athletic Services Fee revenue will be dedicated to the enhanced maintenance of school athletic fields, \$500,000 will be dedicated to the Synthetic Turf Development Program, and \$200,000 to custodial support for indoor sports organizations. An effort has been made to provide continuous maintenance to maintain quality athletic fields at acceptable standards and improve safety for users. Maintenance of athletic fields includes: field lighting, fencing, irrigation, dugout covers, infield dirt, aeration, and seeding. These maintenance efforts will improve safety standards, enhance playing conditions, and increase user satisfaction. Specific funding levels in FY 2008 include:

- ◆ An amount of \$2,530,384 to continue athletic field maintenance efforts on Park Authority athletic fields. Athletic field costs include electricity for lighted facilities and maintenance of lighting systems, water and irrigation system maintenance, and minor ball field repairs. This level of funding reflects an increase of \$250,000 to continue funding that was approved as part of the *FY 2006 Carryover Review* in order to increase maintenance efforts by both County and school staff to ensure greater availability of fields for community use. This effort is being coordinated by the Fairfax County Park Authority.
- ◆ An amount of \$100,000 to continue the replacement and upgrading of Fairfax County Public Schools (FCPS) boys' athletic field lighting systems used by many County organizations. A standard of 30-foot candles of light in the infield and 20-foot candles of light in the outfield are the recommended levels of lighting. Currently all boys fields have lighting. Funding supports a replacement and repair schedule, as well as improvements to bring older lighting systems up to new standards. Lighting costs are shared with FCPS. FY 2008 funding represents the County's share of total costs and will provide for lighting improvements at Falls Church High School. Schools receiving improvements are prioritized by FCPS.
- ◆ Funding in the amount of \$100,000 to continue installing lights on FCPS athletic fields and identified County parks used for girls' softball. Staff from the Department of Community and Recreation Services (CRS) continues to work with community sports groups and coordinate with the FCPS and the Fairfax County Park Authority to identify, prioritize and develop plans for addressing girls' softball field lighting requirements. FY 2008 funding provides for softball field lighting installation at Madison High School. This effort is being coordinated by CRS.
- ◆ An amount of \$750,000 for enhanced maintenance of school athletic fields. This project will provide consolidated funding for an enhanced level of maintenance performed by the Park Authority on FCPS athletic fields, and will directly apply revenue generated by the Athletic Services Fee to the athletic field maintenance program. All funding previously included for spring clean-up of middle and elementary schools and other maintenance provided by the Department of Community and Recreation Services is now conducted by the Park Authority and accounted for in a single project. The enhanced level of maintenance will provide a consistent mowing frequency schedule for high school diamond fields, as well as diamond field infield preparation twice a week for all elementary, middle and high school fields. It will also establish post-season field treatment standards and a maintenance schedule for recently completed irrigation and lighting projects on FCPS fields. Of the total funding, an amount of \$250,000 is included for this program based on the FY 2008 projection of revenue generated from the Athletic Services Fee, and \$500,000 is supported by the General Fund.
- ◆ An amount of \$500,000 to support the Synthetic Turf Development Program. This program facilitates the development of synthetic turf fields in the County. Fields are chosen through a review process based on the need in the community, projected community use, and the field location and amenities. In addition, on November 7, 2006, the voters approved a \$25 million Park Bond Referendum of which \$10 million is earmarked to fund the conversion of up to 12 fields from natural turf to synthetic turf.

## Fund 303

### County Construction

---

- ◆ An amount of \$200,000 for custodial support for indoor gyms used by sports organizations. The use of FCPS indoor facilities on the weekend requires FCPS to schedule a school system employee to open and close the facility. Revenue generated from the Athletic Services Fee is used to provide payment for FCPS staff, eliminating the need for indoor sports organizations to pay the hourly rate previously charged. This project is entirely supported by revenue generated from the Athletic Services Fee and managed by the Department of Community and Recreation Services.
- ◆ An amount of \$738,648 to support general maintenance at designated FCPS athletic fields. This maintenance effort includes a consistent mowing frequency of 28 times per year at 473 athletic fields (approximately 160 school sites) and provides for aeration and over-seeding to improve turf coverage and reduce the chance of injury. This program was established in an effort to maintain consistent standards among all athletic fields, improve playing conditions and safety standards, and increase user satisfaction. This effort is managed by the Park Authority; however, all field maintenance will be coordinated between the Park Authority and CRS.

#### New and Renovated Facilities

FY 2008 funding in the amount of \$7,767,074 has been included for costs related to the renovation of existing facilities and the construction of new facilities.

- ◆ Funding of \$2,000,000 is included to provide for the acquisition of land or open space preservation throughout the County.
- ◆ Funding of \$2,459,074 is included to continue to address property management and development, as well as continued building stabilization mitigation efforts at the Laurel Hill property. Laurel Hill was transferred to the County by the federal government in early 2002. The property includes approximately 2,340 acres of land and 1.48 million square feet of building space. FY 2008 funding will continue to address needs at this site, including a security/maintenance contract, consulting services, structural maintenance and utilities at existing buildings, custodial, planning, engineering positions, asbestos abatement, and demolition of unserviceable buildings.
- ◆ An amount of \$1,323,000 is included to complete critical upgrades to the Enterprise and Technical Operations Center (Data Center) which houses all County mainframe computers, hardware and software, and communications infrastructure supporting County businesses. Funding will provide for prioritized upgrades including replacement of existing Liebert air handlers, wet-pipe sprinkler systems, additional A/C units to provide continuous cooling, server racks for phone systems, and replacement of smoke detectors.
- ◆ An amount of \$400,000 to continue recurring maintenance of capital improvements associated with the Commercial Revitalization Program as approved by the Board of Supervisors on December 2, 1996. Maintenance projects include landscaping, mowing, trash pickup, maintenance of bicycle racks, area signs and street furniture. Maintenance is provided in four major revitalization areas of Fairfax County including: Annandale, Route 1, Springfield and Baileys Crossroads.
- ◆ An amount of \$1,535,000 for telecommunications systems at several new facilities including: the Judicial Center (\$900,000), Wolftrap Fire Station (\$95,000), Girls Probation House (\$65,000), Burke Centre Community Library (\$95,000), Thomas Jefferson Community Library (\$95,000), Fairfax City Regional Library (\$110,000), Dolley Madison Community Library (\$95,000), and the Gregory Drive Treatment Facility (\$80,000).
- ◆ An amount of \$50,000 to continue the implementation of Americans with Disabilities Act (ADA) compliance at County facilities.

# Fund 303

## County Construction

---

### Road Improvement/Developer Default Projects

FY 2008 funding in the amount of \$925,000 has been included for road improvements and developer default projects. Specific funding levels in FY 2008 include:

n

- ◆ An amount of \$50,000 to support the Road Viewers Program. This maintenance effort includes upgrading roads for acceptance into the State Secondary Road System. Upgrades include survey, engineering, and construction projects within the Board of Reviewers Program.
- ◆ An amount of \$50,000 to continue maintenance on Fairfax County roads which are not currently in the Virginia Department of Transportation (VDOT) Secondary System. This program works to ensure the safe operation of motor vehicles by upgrading and maintaining existing County travelways.
- ◆ Funding in the amount of \$750,000 to support the Developer Default program. This project is necessitated by economic conditions surrounding the construction industry that result in some developers not completing required public facilities, including acceptance of roads by the state, walkways, and storm drainage improvements. Land Development Services (LDS) anticipates 18 to 20 new projects will be identified for resolution in FY 2008. In the past an average of five new projects has been identified each year. FY 2008 funding in the amount of \$750,000 is included for developer default projects that will be identified throughout the fiscal year. Of this amount, \$300,000 is projected in developer default revenue, and an additional \$450,000 is supported by the General Fund.
- ◆ An amount of \$75,000 to fund emergency and safety road repairs to County-owned service drives and County-owned stub streets which are currently not accepted by the Virginia Department of Transportation into the state highway system for maintenance. Emergency safety repairs supported through this project include pothole repair, drive surface overlays, sidewalk and curb repairs, traffic and pedestrian signage, and hazardous tree removal.

### Environmental Initiatives

FY 2008 funding in the amount of \$700,000 has been included for environmental programs.

- ◆ An amount of \$700,000 is included to provide funding for initiatives that directly support the Board of Supervisors Environmental Agenda. The Environmental Excellence 20-year Vision Plan (Environmental Agenda) includes six topic areas: Growth and Land Use; Air Quality and Transportation; Water Quality; Solid Waste; Parks, Trails and Open Space; and Environmental Stewardship. FY 2008 prioritized initiatives include: continued outreach materials for air quality awareness targeted at County employees, residents, school children and business owners (\$30,000); removal of invasive plants that threaten native plant communities and expansion of volunteer and outreach programs (\$200,000); an additional five remote household hazardous waste events (\$75,000); year of the tree campaign (\$50,000); litter campaign and other environmental initiatives (\$95,000); and construction of approximately 2,500 feet of Landfill Gas (LFG) pipeline to carry gas generated at the closed I-95 landfill to be used as a potential fuel source to heat County buildings at the new West Ox Campus (\$150,000). In addition, an amount of \$100,000 is included for energy efficiency and/or renewable energy projects in support of Fairfax County's efforts to support a global climate change strategy.

# Fund 303

## County Construction

---

### Payments and Obligations

FY 2008 funding in the amount of \$2,973,454 has been included for costs related to annual contributions and contractual obligations.

- ◆ Funding of \$1,101,354 is included for the third payment for the Salona property. Based on the Board of Supervisor's approval of the purchase of the conservation easement at the Salona property on September 26, 2005, an amount of \$1,101,354 will be dedicated to the FY 2008 payment. The total cost of the property is \$18.2 million with payments scheduled through FY 2026.
- ◆ Funding of \$750,000 is included for the County's annual contribution to offset school operating and overhead costs associated with new SACC Centers.
- ◆ Funding of \$1,022,100 is included for Fairfax County's contribution to the Northern Virginia Community College (NVCC). Funding provides for the continued construction and maintenance of various capital projects on college campuses within the NVCC system. The FY 2008 funding level reflects \$1.00 per capita based on a population figure provided by the Weldon Cooper Center.
- ◆ Funding of \$100,000 is included to support payments to developers for interest earned on conservation bond deposits. The County requires developers to contribute funds to ensure the conservation of existing natural resources. Upon satisfactory completion of projects, the developer is refunded the deposit with interest.

### Other Capital Projects

FY 2008 funding in the amount of \$997,250 has been included to support additional Countywide Capital Projects. Specific funding levels in FY 2008 include:

- ◆ An amount of \$125,000 is included to support the maintenance and establishment of geodetic survey control points for the GIS system. This project also supports the development and maintenance of an interactive, GIS-based Web site which will provide convenient and cost effective monumentation information to the County's land development customers.
- ◆ Funding of \$20,000 is included to provide minor upgrades and repairs to existing streetlights throughout the County.
- ◆ Funding of \$400,000 is included to provide funding for prioritized feasibility studies. These studies are needed to establish accurate total project estimates in preparation for the fall 2008 Public Facilities Bond Referendum.
- ◆ Funding of \$452,250 is included to install integrated digital surveillance systems at Fairfax County Police Department (FCPD) facilities. This system will standardize FCPD digital video systems, improve security, and allow remote view access that will aid first-responders in times of crisis.

# Fund 303

## County Construction

---

### **Changes to FY 2007 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ As part of the *FY 2006 Carryover Review*, the Board of Supervisors approved an increase of \$78,648,884 due to the carryover of unexpended project balances of \$62,900,917 and a net adjustment of \$15,747,967. This adjustment includes the appropriation of revenues in the amount of \$693,934 received during FY 2006 as well as an increase by an amount of \$3,703,518 due to project balances associated with Fund 308 projects, transferring to Fund 303. These increases are partially offset by a transfer out in the amount of \$74,444 to Fund 304, Transportation Improvements, associated with Project 064237, Roberts Road/Braddock Road improvements to fund estimated construction funding shortfalls. A decrease of \$50 in expenditures for the Mason District Amphitheatre is also necessary to reflect actual expenditures associated with the replacement of the Amphitheatre. This adjustment also includes an increase to the General Fund transfer of \$11,425,009 for various projects including: \$160,009 to support increased utility costs associated with athletic field maintenance; \$250,000 to support maintenance of the 90' and 60' diamond athletic fields at high school facilities; \$150,000 to support design and development of the Government Center Amphitheatre; \$450,000 to support an update to the County's current Emergency Operations Plan (EOP); \$1,500,000 to support necessary improvements in the County's Enterprise Technology and Operations Center (ETOC); \$1,500,000 to support various transportation studies associated with Tysons Corner development; \$2,630,000 to support multiple Community Planning studies; \$1,000,000 for prioritized Countywide Security Enhancements; \$100,000 to fund a feasibility study for Lorton Community Center; \$500,000 to support the Partners in Prevention Fund; \$450,000 for environmental projects to support the Board of Supervisors Environmental Agenda; and \$150,000 to support road maintenance and repairs necessary to correct damage sustained by the storm events in order to provide minimum maintenance service for safe travel of both property owners and emergency vehicles. The General Fund transfer is also increased by \$2,585,000 for projects previously funded in Fund 308, Public Works Construction, as part of the FY 2007 Adopted Budget Plan, that are now being accounted for in Fund 303 County Construction.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ **Third Quarter Adjustments** **\$574,800**  
At the *FY 2007 Third Quarter Review*, the Board of Supervisors approved an increase of \$574,800 due to the appropriation of revenues received in the amount of \$250,000 for the turf field development program and revenues received in the amount of \$207,800 associated with the establishment of a conservation easement for the Timblin property as approved by the Board of Supervisors on July 31, 2006. In addition, the General Fund transfer is increased \$117,000 to fully fund Compton Road Pedestrian Bridge construction costs.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for each project funded in FY 2008 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, source of funding, and completion schedules.

# Fund 303

## County Construction

### FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 303, County Construction

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$49,547,070</b>	<b>\$0</b>	<b>\$62,422,001</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
Micellaneous <sup>1</sup>	\$334	\$0	\$0	\$0	\$0
Sale of Land and Buildings <sup>2</sup>	200,000	0	0	0	0
Developer Payments-Streetlights <sup>3</sup>	0	0	75,003	0	0
Hunter Mill Streetlight Contributions <sup>4</sup>	0	0	95,000	0	0
Developer Defaults	0	0	1,367,203	300,000	300,000
State Aid <sup>5</sup>	5,905,747	5,485,369	6,475,369	658,656	658,656
Federal Aid <sup>6</sup>	0	0	235,121	0	0
Sale of Bonds <sup>7</sup>	1,317,319	0	0	0	0
Insurance Reimbursement <sup>8</sup>	353,229	0	121,721	0	0
Maintenance Fee Revenue <sup>9</sup>	1,401,469	944,157	944,157	950,000	950,000
National Oceanic and Atmospheric Agency (NOAA) Grant <sup>10</sup>	0	0	207,800	0	0
Turf Field Contributions <sup>11</sup>	0	0	250,000	0	0
<b>Total Revenue</b>	<b>\$9,178,098</b>	<b>\$6,429,526</b>	<b>\$9,771,374</b>	<b>\$1,908,656</b>	<b>\$1,908,656</b>
Transfer In:					
General Fund (001)	\$28,417,771	\$18,560,418	\$30,102,427	\$18,555,230	\$18,555,230
Public Works Construction (308) <sup>12</sup>	0	0	1,386,312	0	0
<b>Total Transfers In</b>	<b>\$28,417,771</b>	<b>\$18,560,418</b>	<b>\$31,488,739</b>	<b>\$18,555,230</b>	<b>\$18,555,230</b>
<b>Total Available</b>	<b>\$87,142,939</b>	<b>\$24,989,944</b>	<b>\$103,682,114</b>	<b>\$20,463,886</b>	<b>\$20,463,886</b>
Total Expenditures <sup>13</sup>	\$23,942,334	\$24,989,944	\$103,607,670	\$20,463,886	\$20,463,886
Transfers Out:					
Transportation Improvements (304) <sup>14</sup>	\$0	\$0	\$74,444	\$0	\$0
Capital Renewal Construction (317) <sup>15</sup>	778,604	0	0	0	0
<b>Total Transfers Out</b>	<b>\$778,604</b>	<b>\$0</b>	<b>\$74,444</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Disbursements</b>	<b>\$24,720,938</b>	<b>\$24,989,944</b>	<b>\$103,682,114</b>	<b>\$20,463,886</b>	<b>\$20,463,886</b>
<b>Ending Balance<sup>16</sup></b>	<b>\$62,422,001</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

# Fund 303

## County Construction

<sup>1</sup> Miscellaneous receipts include the sale of plans.

<sup>2</sup> Revenue of \$200,000 received in FY 2006 is associated with the release and removal of a covenant on property formerly owned by the County associated with the Groveton site.

<sup>3</sup> Reflects developer payments for Project Z00002, Developer Streetlight Program, previously anticipated in Fund 308, Public Works Construction, but reflected in Fund 303, County Construction, beginning in FY 2007. Due to the small number of active projects in Fund 308, Public Works Construction, revenues and expenditure balances are reflected in Fund 303, County Construction beginning in FY 2007.

<sup>4</sup> Revenue anticipated for Project Z00025, Hunter Mill District Streetlights, previously anticipated in Fund 308, Public Works Construction, but reflected in Fund 303, County Construction, beginning in FY 2007.

<sup>5</sup> FY 2006 represents \$5,905,747 in HB 599 state revenues. FY 2007 represents \$6,165,369 in HB 599 state revenues, \$210,000 from the Northern Virginia Transportation Commission associated with Project 009452, Burke Centre and Rolling Road VRE lots, and \$100,000 associated with Project V00000, Road Viewers Program. FY 2008 represents \$658,656 in HB 599 state revenues.

<sup>6</sup> Represents anticipated revenues from the General Services Administration to support asbestos mitigation efforts at identified Laurel Hill properties.

<sup>7</sup> The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 2, 2004, the voters approved a \$32.5 million Human Services Facilities Bond Referendum and a \$52.5 million Public Library Facilities Bond Referendum. An amount of \$2.5 million in each bond referendum was designated for capital renewal purposes. Beginning in FY 2006 all capital renewal projects were accounted for in Fund 317, Capital Renewal Construction. The FY 2006 amount of \$1,317,319 includes an amount of \$588,069 for expenditures that took place in Fund 303 in advance of FY 2006 due to the critical nature of the capital renewal needs. It also includes an amount of \$729,250 which represents revenue associated with reimbursement for a park easement purchased in FY 2004. In FY 2004 an open-space easement was purchased for the Oak Hill property with the understanding that reimbursement would be provided if the 2004 Park Bond Referendum was approved. Based on the approval of the 2004 Referendum, bonds were sold in August 2005 and Project 009400, Land Acquisition Reserve, was reimbursed at the *FY 2005 Carryover Review*.

<sup>8</sup> Represents anticipated insurance reimbursement for Project 009479, Mason District Amphitheater, for costs associated with reconstruction after fire damage. A portion of the reimbursement was paid in FY 2006, with the remaining amount anticipated in FY 2007.

<sup>9</sup> Represents revenue generated by the Athletic Field Application fee to support Project 005012, Athletic Services Fee - Field Maintenance, Project 005013, Athletic Services Fee - Turf Field Development, and Project 005014, Athletic Services Fee - Custodial Support.

<sup>10</sup> Represents revenue received for the establishment of a conservation easement on the Timblin property. Funding in the amount of \$207,800 is anticipated from a National Oceanic and Atmospheric Agency (NOAA) grant for Project 009525, Acquisition of Conservation Easements for the Timblin property.

<sup>11</sup> Represents contributions associated with the Turf Field Development Program.

<sup>12</sup> In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of \$14,000 has been reflected as a decrease to FY 2006 revenue for Fund 308 to reclassify deferred revenue. Fund 308 was closed as part of the *FY 2007 Carryover Review* due to the small number of active projects and revenue and expenditure balances were reflected in multiple funds. The corresponding adjustment of the deferred revenue for developer defaults to the *FY 2007 Revised Budget Plan* is reflected in Fund 303, County Construction.

<sup>13</sup> In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of \$605,958.64 has been reflected as an increase to the FY 2006 expenditures to reflect expenditure accruals. The projects affected by this adjustment are Project 009442, Park Ground Maintenance, and Project 005009, Athletic Field Maintenance. This impacts the amount carried forward resulting in a net decrease of \$605,958.64 to the *FY 2007 Revised Budget Plan*. The audit adjustment has been included in the FY 2006 Comprehensive Annual Financial Report (CAFR).

<sup>14</sup> Represents a Transfer Out to Project 064237, Roberts Road/Braddock Road, in Fund 304, Transportation Improvements to help support construction.

<sup>15</sup> Beginning in FY 2006 all capital renewal projects will be accounted for in Fund 317, Capital Renewal Construction. An amount of \$778,604 was transferred to Fund 317 in order to move remaining project balances out of Fund 303.

<sup>16</sup> Capital projects are budgeted based on total project costs. Most project span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 303

## County Construction

### FY 2008 Summary of Capital Projects

#### Fund: 303 County Construction

Project #	Description	Total Project Estimate	FY 2006 Actual Expenditures	FY 2007 Revised Budget	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
001008	South County Animal Shelter	\$20,000	\$0.00	\$9,942.10	\$0	\$0
001035	Data Center Reconfigurations	450,000	166,132.28	91,708.30	0	0
001037	General District Court Expansion	772,359	5,372.75	7,412.88	0	0
001038	Circuit Court Expansion II	3,810,787	10,321.67	93,173.38	0	0
004999	Boys' 90' Athletic Field Lighting		100,000.00	102,142.80	100,000	100,000
005000	Girls' Softball Field Lighting		125,718.00	168,071.02	100,000	100,000
005001	Girls' Fast Pitch Field Maintenance		100,341.53	0.00	0	0
005002	Athletic Field Development	50,000	0.00	50,000.00	0	0
005004	FCPS Athletic Fields - Matching Program		(17,570.75)	118,718.08	0	0
005006	Park Maintenance of FCPS Fields		652,282.86	882,620.03	738,648	738,648
005007	Wakefield Softball Complex	1,700,000	41,380.56	6,049.05	0	0
005009	Athletic Field Maintenance		2,308,430.51	2,422,728.58	2,530,384	2,530,384
005010	Annual FCPS Field Clean-Up & Maintenance		0.00	12,320.02	0	0
005012	Athletic Services Fee - Field Maintenance		486,122.69	1,281,612.31	750,000	750,000
005013	Athletic Services Fee - Turf Field Development		523,430.93	1,657,346.07	500,000	500,000
005014	Athletic Services Fee - Custodial Support		185,108.22	211,604.78	200,000	200,000
007012	School Aged Child Care Contribution		500,000.00	750,000.00	750,000	750,000
008000	Government Center	68,751,226	13,266.64	8,372.62	0	0
008043	Northern Virginia Community College		1,012,100.00	1,007,400.00	1,022,100	1,022,100
009152	Crossroads Relocation	321,503	0.00	0.00	0	0
009164	Jermantown Garage Renovation	1,040,850	110,600.39	64,271.61	0	0
009400	Land Acquisition Reserve		2,146,739.12	2,395,118.06	2,000,000	2,000,000
009406	ADA Compliance - Countywide		273,158.68	513,929.64	50,000	50,000
009416	ADA Compliance - FCPA		12,842.77	450,248.87	300,000	300,000
009417	Parks - General Maintenance		482,627.93	852,674.74	425,000	425,000
009422	Maintenance - CRP		381,552.56	453,528.70	400,000	400,000
009425	South County Government Center	7,748,712	1,541,656.61	366,326.65	0	0
009428	Maintenance - Non-CRP		0.00	95,673.58	0	0
009429	Security Improvements		171,342.14	478,657.86	0	0
009432	Phone Systems		56,094.36	360,836.95	1,535,000	1,535,000
009435	Mt. Vernon Health Center	7,225,000	1,114.11	0.00	0	0
009438	Forensics Facility	13,000,000	5,975.74	12,765,925.22	0	0
009441	Roberts Road Enhancements	90,467	10,105.64	0.00	0	0
009442	Parks - Grounds Maintenance		1,143,680.89	1,110,992.43	987,076	987,076
009443	Parks - Facility/Equip. Maint.		529,618.39	507,743.62	470,000	470,000
009444	Laurel Hill Development		7,909,087.58	7,990,757.33	2,459,074	2,459,074
009447	Inventory Of Civil War Sites	150,000	0.00	95.45	0	0
009451	Providence District Supv's Office	100,000	0.00	100,000.00	0	0
009452	Burke Centre & Rolling Rd. VRE Lots	471,709	28,088.00	0.37	0	0
009453	West County Recreation Center	1,000,000	434.31	0.01	0	0
009455	West Ox Complex Feasibility Study	327,740	186.12	0.00	0	0
009459	HIPAA Compliance		100,000.00	0.00	0	0



# Fund 303

## County Construction

Project #	Description	Total Project Estimate	FY 2006 Actual Expenditures	FY 2007 Revised Budget	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
009461	Public Facilities at Laurel Hill	18,200,000	0.00	18,200,000.00	0	0
009463	Hybla Valley Computer Learning Center	45,000	153.00	0.00	0	0
009464	Katherine K. Hanley Family Shelter	4,381,238	318,068.40	3,832,516.27	0	0
009465	Government Center Security Enhancements	150,000	41,690.43	0.00	0	0
009467	Mott Community Center	2,000,000	15,100.99	1,984,899.01	0	0
009468	Braddock District Capital Projects		183,877.99	133,515.38	0	0
009469	Dranesville District Capital Projects		10,071.39	437,816.73	0	0
009470	Hunter Mill District Capital Projects		115,792.41	333,861.09	0	0
009471	Lee District Capital Projects		201,341.51	243,284.24	0	0
009472	Mason District Capital Projects		105,978.47	337,395.72	0	0
009473	Mount Vernon District Capital Projects		101,954.89	308,906.93	0	0
009474	Providence District Capital Projects		108,673.81	336,732.75	0	0
009475	Springfield District Capital Projects		135,334.93	360,434.36	0	0
009476	Sully District Capital Projects		53,078.07	434,795.57	0	0
009477	At Large (Countywide) Capital Projects		28,928.27	205,578.68	0	0
009478	Laurel Hill Cemetery	75,000	0.00	75,000.00	0	0
009479	Mason District Amphitheater	724,950	2,982.88	0.00	0	0
009482	Franconia Museum	50,000	22,286.49	20,208.41	0	0
009483	Government Center Amphitheater	250,000	496.57	249,503.43	0	0
009484	Prioritized Feasibility Studies		322,467.26	300,935.19	400,000	400,000
009485	Animal Shelter Improvements	125,000	1,820.34	123,179.66	0	0
009487	Public Safety Center Security Enhancements	390,000	250,292.48	139,707.52	0	0
009489	Road Improvements - Wolf Trap FS	400,000	0.00	400,000.00	0	0
009491	Burke Station VRE Trails	1,184,291	55,002.12	1,129,288.88	0	0
009492	Mt. Gilead Site Stabilization		0.00	100,000.00	0	0
009494	Salona Property		574,398.30	1,122,267.70	1,101,354	1,101,354
009495	Emergency Management Initiatives	1,150,000	0.00	1,150,000.00	0	0
009496	Fairfax Family CARE Fund		0.00	500,000.00	0	0
009497	Strategic Planning for Long-Term Care		0.00	400,000.00	0	0
009498	Fairfax County Incentive Fund (FCIF)		0.00	300,000.00	0	0
009499	Invasives Management - Environmental Agenda Project	550,000	13,931.49	536,068.51	0	0
009500	Newington DVS Garage Renovation Feasibility Study	350,000	0.00	350,000.00	0	0
009501	Trail Mapping - Environmental Agenda Project	160,000	0.00	160,000.00	0	0
009502	Katherine K. Hanley Transitional	1,000,000	0.00	1,000,000.00	0	0
009503	Organizational Initiatives	500,000	0.00	500,000.00	0	0
009504	Enterprise and Technology Operations Center (ETOC) Renovation	3,953,000	0.00	2,630,000.00	1,323,000	1,323,000
009505	North County Human Services Center Expansion Feasibility Study	150,000	0.00	150,000.00	0	0
009506	Transportation Studies	2,250,000	0.00	2,250,000.00	0	0
009507	Community/Project Planning and Design	1,880,000	0.00	1,880,000.00	0	0
009508	Countywide Security Enhancements	1,000,000	0.00	1,000,000.00	0	0
009510	Construction Inflation Reserve		0.00	8,000,000.00	0	0
009520	Health Department Lab	6,500,000	867.48	6,499,132.52	0	0
009522	Lorton Community Center	100,000	0.00	100,000.00	0	0
009524	Prevention Incentive Fund	500,000	0.00	500,000.00	0	0
009525	Conservation Easement Acquisitions		0.00	207,800.00	0	0
009526	Police Video Surveillance Project	452,250	0.00	0.00	452,250	452,250
009700	Environmental Agenda Initiatives		0.00	0.00	700,000	700,000

## Fund 303 County Construction

Project #	Description	Total Project Estimate	FY 2006 Actual Expenditures	FY 2007 Revised Budget	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
009998	Payments Of Interest On Bonds		160,400.99	190,943.02	100,000	100,000
CG0046	Contingency Fund 303		0.00	678,427.28	0	0
U00005	Survey Control Network Monumentation		0.00	194,524.23	125,000	125,000
U00060	Developer Defaults		0.00	2,683,571.13	750,000	750,000
V00000	Road Viewer Program		0.00	297,014.00	50,000	50,000
V00001	Road Maintenance Program		0.00	247,454.00	50,000	50,000
V00002	Emergency Road Repairs		0.00	121,749.33	75,000	75,000
Z00001	Street Lights		0.00	137,401.54	0	0
Z00002	Developer Street Light Program		0.00	119,018.80	0	0
Z00005	Route 123 Bridge Streetlights	30,000	0.00	30,000.00	0	0
Z00015	Hunter Mill District St. Light Fund	52,390	0.00	52,390.00	0	0
Z00016	Minor Street Light Upgrades		0.00	44,344.86	20,000	20,000
Z00032	Safety Enhancement at Bus Shelters/Stops	2,500,000	0.00	2,500,000.00	0	0
<b>Total</b>		<b>\$158,083,472</b>	<b>\$23,942,334.19</b>	<b>\$103,607,669.85</b>	<b>\$20,463,886</b>	<b>\$20,463,886</b>

## Fund 303 County Construction

<b>004999</b>	<b>Boys' Athletic Field Lighting</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for continuing upgrades associated with boys' baseball field lighting at Fairfax County Public Schools (FCPS) middle and high schools. Currently all boys fields have lighting. Funding supports a replacement and repair schedule, as well as improvements to bring older lighting systems up to new standards. The school system's Office of Design and Construction Services recommends a standard of 30-foot candles of light in the infield and 20-foot candles of light in the outfield. FY 2008 funding in the amount of \$100,000 is included for the installation of baseball field lighting at Falls Church High School. This effort is being coordinated by the Department of Community and Recreation Services.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0	0
Construction		1,440,329	100,000	102,143	100,000	100,000	0
Other		12,569	0	0	0	0	0
<b>Total</b>	Continuing	<b>\$1,452,898</b>	<b>\$100,000</b>	<b>\$102,143</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$100,000	\$0	\$0	\$0	\$100,000

## Fund 303 County Construction

<b>005000</b>	<b>Girls' Softball Field Lighting</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for the installation of lights on Fairfax County Public Schools (FCPS) middle and high school athletic fields, as well as identified County park facilities used for girls' softball. Staff from the Department of Community and Recreation Services (CRS) continues to work with community sports groups and to coordinate with FCPS and the Fairfax County Park Authority to identify, prioritize and develop plans for addressing girls' softball field lighting requirements. FY 2008 funding in the amount of \$100,000 will address softball field lighting installation at Madison High School. This effort is being coordinated by the Department of Community and Recreation Services.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		14,304	0	0	0	0	0
Construction		739,000	125,718	168,071	100,000	100,000	0
Other		762	0	0	0	0	0
<b>Total</b>	Continuing	<b>\$754,066</b>	<b>\$125,718</b>	<b>\$168,071</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$100,000	\$0	\$0	\$0	\$100,000

## Fund 303 County Construction

<b>005006</b>	<b>Parks Maintenance of Fairfax County Public Schools' Athletic Fields</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for general maintenance of FCPS athletic fields. This maintenance effort includes a consistent mowing frequency of 28 times per year 473 athletic fields (approximately 160 school sites) and provides for aeration and over-seeding to improve turf coverage and reduce chance of injury. FY 2008 funding in the amount of \$738,648 is included for the continuation of the FCPS athletic field maintenance program. This effort is being coordinated by the Fairfax County Park Authority; however, all field maintenance will be coordinated between the Park Authority and the Department of Community and Recreation Services.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		23,033	0	0	0	0	0
Construction		331,854	0	882,620	0	0	0
Other		3,032,363	652,283	0	738,648	738,648	0
<b>Total</b>	Continuing	<b>\$3,387,250</b>	<b>\$652,283</b>	<b>\$882,620</b>	<b>\$738,648</b>	<b>\$738,648</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$738,648	\$0	\$0	\$0	\$738,648

## Fund 303 County Construction

<b>005009</b>	<b>Athletic Field Maintenance</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for the maintenance of all athletic fields managed by the Park Authority. FY 2008 funding in the amount of \$2,530,384 is included to provide for continued personnel and operating costs associated with the program, including electricity for lighted facilities and maintenance of lighting systems, water and irrigation system maintenance, and minor ball field repairs. This effort is being coordinated by the Fairfax County Park Authority.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		1,166,718	0	2,235,267	1,264,253	1,264,253	0
Construction		0	0	0	0	0	0
Other		3,030,946	2,308,431	187,462	1,266,131	1,266,131	0
<b>Total</b>	Continuing	<b>\$4,197,664</b>	<b>\$2,308,431</b>	<b>\$2,422,729</b>	<b>\$2,530,384</b>	<b>\$2,530,384</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$2,530,384	\$0	\$0	\$0	\$2,530,384

## Fund 303 County Construction

<b>005012</b>	<b>Athletic Services Fee – Field Maintenance</b>
Countywide	Countywide
<p><b>Description and Justification:</b> FY 2008 funding in the amount of \$750,000 is included to support enhanced maintenance of athletic fields. Of this total, \$500,000 is supported by the General Fund, and \$250,000 is supported by revenue generated by the Athletic Services Fee. This project provides funding for an enhanced level of maintenance performed by the Park Authority on Fairfax County Public School (FCPS) athletic fields, and directly applies all revenue generated by the Athletic Field Application fee to the athletic field maintenance program. The enhanced level of maintenance provides a consistent mowing frequency schedule for high school diamond fields, as well as diamond field infield preparation twice a week for all elementary, middle and high school fields. It also establishes post-season field treatment standards and a maintenance schedule for recently completed irrigation and lighting projects on FCPS fields.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	700,020	0	0	0
Construction		0	0	581,592	0	0	0
Other		0	486,123	0	750,000	750,000	0
<b>Total</b>	Continuing	\$0	\$486,123	\$1,281,612	<b>\$750,000</b>	<b>\$750,000</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$500,000	\$0	\$0	\$250,000	\$750,000

## Fund 303 County Construction

<b>005013</b>	<b>Athletic Services Fee – Turf Field Development</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides support for the Synthetic Turf Development Program. This program facilitates the development of synthetic turf fields in the County and is supported by the Athletic Services Fee. Fields are chosen through a review process based on the need in the community, project community use, and the field location and amenities. An amount of \$500,000 in the allocation of HB 599 state revenues is included for this program in FY 2008. In addition, on November 7, 2006, the voters approved a \$25 million Park Bond Referendum of which \$10 million is earmarked to fund the conversion of up to 12 fields from natural turf to synthetic turf.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	97,831	0	0	0	0
Construction		0	425,600	1,657,346	500,000	500,000	0
Other		0	0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$523,431	\$1,657,346	<b>\$500,000</b>	<b>\$500,000</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$500,000	\$500,000



## Fund 303 County Construction

<b>005014</b>	<b>Athletic Services Fee – Custodial Support</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides custodial support of indoor gyms used by sports organizations and is supported by the Athletic Services fee. The use of FCPS indoor facilities on the weekend requires FCPS to schedule a school system employee to open and close the facility. Revenue generated from the Athletic Services Fee has been used to provide payment for FCPS staff, eliminating the need for indoor sports organizations to pay the hourly rate previously charged. This project is entirely supported by revenue generated from the Athletic Services Fee and managed by the Department of Community and Recreation Services.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0	0
Construction		0	185,108	211,605	200,000	200,000	0
Other		0	0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$185,108	\$211,605	<b>\$200,000</b>	<b>\$200,000</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$200,000	\$200,000

## Fund 303 County Construction

<b>007012</b>	<b>School-Age Child Care (SACC) Contribution</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides funding for an annual contribution of \$750,000 to offset school operating and overhead costs associated with new SACC Centers. The construction and renovation costs for SACC centers are funded by the FCPS through General Obligation bonds for which the debt service costs are provided by the County General Fund.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0	0
Construction		11,855,399	500,000	750,000	750,000	750,000	0
Other		0	0	0	0	0	0
<b>Total</b>	Continuing	<b>\$11,855,399</b>	<b>\$500,000</b>	<b>\$750,000</b>	<b>\$750,000</b>	<b>\$750,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$750,000	\$0	\$0	\$0	\$750,000

## Fund 303 County Construction

<b>008043</b>	<b>Northern Virginia Community College</b>
Various locations in Northern Virginia	Countywide
<p><b>Description and Justification:</b> Fairfax County participates with eight other jurisdictions to provide funds for required capital improvements in the Northern Virginia Community College (NVCC) system. An amount of \$1,022,100 is included in FY 2008 for Fairfax County's contribution to the continued construction and maintenance of various capital projects on college campuses. NVCC has assessed \$1.00 per resident for each jurisdiction, based on census data. FY 2008 funding represents \$1 per capita using the Weldon Cooper Center population figure of 1,022,100.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0	0
Construction		0	0	0	0	0	0
Other		15,113,163	1,012,100	1,007,400	1,022,100	1,022,100	0
<b>Total</b>	Continuing	<b>\$15,113,163</b>	<b>\$1,012,100</b>	<b>\$1,007,400</b>	<b>\$1,022,100</b>	<b>\$1,022,100</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$1,022,100	\$0	\$0	\$0	\$1,022,100

## Fund 303 County Construction

<b>009400</b>	<b>Land Acquisition Reserve</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides monies earmarked for the acquisition of land or open space preservation for future County facilities and capital projects. Funding is specifically for land acquisition and is provided to improve the County's competitiveness in today's market.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$11,552,801	\$2,146,739	\$2,395,118	\$2,000,000	\$2,000,000	\$0
Design and Engineering	0	28,789	0	0	0	0	0
Construction		20,987	0	0	0	0	0
Other		0	0	0	0	0	0
<b>Total</b>	Continuing	\$11,602,577	\$2,146,739	\$2,395,118	<b>\$2,000,000</b>	<b>\$2,000,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$2,000,000	\$0	\$0	\$0	\$2,000,000

## Fund 303 County Construction

<b>009406</b>	<b>Countywide ADA Compliance</b>
Countywide	Countywide
<p><b>Description and Justification:</b> The project provides funding to ensure County compliance with the Americans with Disabilities Act (ADA) of 1990. Title II of the ADA prohibits discrimination on the basis of disability by public entities and requires that each program, service, or activity conducted by a public entity be readily accessible to and usable by individuals with disabilities. FY 2008 funding in the amount of \$50,000 has been included to support the upgrades of existing walkways to ADA standards, including curb cut ramps and accessibility at roadway crossings.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	0	207,825	68,744	19,802	0	0	0
Construction		2,781,780	198,697	494,409	50,000	50,000	0
Other		30,300	5,718	(281)	0	0	0
<b>Total</b>	Continuing	<b>\$3,019,905</b>	<b>\$273,159</b>	<b>\$513,930</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$50,000	\$0	\$0	\$0	\$50,000

## Fund 303 County Construction

<b>009416</b>	<b>Parks - ADA Compliance</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for Park Authority compliance with the Americans with Disabilities Act (ADA) of 1990. Title II of the ADA prohibits discrimination on the basis of disability by public entities and requires that each program, service, or activity conducted by a public entity be readily accessible to and usable by individuals with disabilities. The Park Authority continues to retrofit facilities in priority order. FY 2008 funding in the amount of \$300,000 is included to continue modifications at Lake Fairfax Park including the outdoor restroom, parking spaces, and an accessible route to the picnic pavilion.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		298,213	1,191	2,010	0	0	0
Construction		923,605	11,116	448,239	300,000	300,000	0
Other		35,096	535	0	0	0	0
<b>Total</b>	Continuing	<b>\$1,256,913</b>	<b>\$12,842</b>	<b>\$450,249</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$300,000	\$0	\$0	\$0	\$300,000

## Fund 303 County Construction

<b>009417</b>	<b>Parks - General Maintenance</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for major maintenance and repairs at non-revenue producing Park Authority facilities including electrical and lighting systems, security and fire alarm systems, sprinklers, and HVAC improvements. In addition, this project funds roof repairs and structural preservation of park historic sites. Facilities maintained include field houses, boat houses, pump houses, maintenance facility sheds, shelters, and office buildings. Priorities are based on an assessment of current repair needs associated with safety and health issues, facility protection, facility renewal, and improved services. FY 2008 funding in the amount of \$425,000 has been included to address structural stabilization at the following sites: the Sully Historic site (\$125,000), improvements necessary at the Green Spring Garden Park including site stabilization, interior repairs, and roof replacement (\$300,000).</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		66,291	0	0	0	0	0
Construction		3,365,656	469,612	824,201	425,000	425,000	0
Other		82,750	13,016	28,474	0	0	0
<b>Total</b>	Continuing	<b>\$3,514,697</b>	<b>\$482,628</b>	<b>\$852,675</b>	<b>\$425,000</b>	<b>\$425,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$425,000	\$0	\$0	\$0	\$425,000

## Fund 303 County Construction

<b>009422</b>	<b>Maintenance-Commercial Revitalization Program</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for recurring maintenance associated with Commercial Revitalization Program (CRP) capital improvements. The CRP was approved by the Board of Supervisors on December 2, 1996. Maintenance projects include landscaping, mowing, trash pick-up, maintenance of bicycle racks, area signs, street furniture, and drinking fountains. Maintenance will be provided in four major revitalization areas in Fairfax County including: Annandale, Route 1, Springfield, and Baileys Crossroads. The inventory of areas maintained in CRP districts continues to increase annually. FY 2008 funding in the amount of \$400,000 will address requests for maintenance at these commercial areas.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		483	0	0	0	0	0
Construction		1,378,280	369,996	445,828	400,000	400,000	0
Other		6,656	11,557	7,701	0	0	0
<b>Total</b>	Continuing	<b>\$1,385,419</b>	<b>\$381,553</b>	<b>\$453,529</b>	<b>\$400,000</b>	<b>\$400,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$400,000	\$0	\$0	\$0	\$400,000



## Fund 303 County Construction

<b>009432</b>	<b>Phone Systems</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides funding to support phone systems at new facilities. FY 2008 funding in the amount of \$1,535,000 is included for telecommunications systems at several new facilities including: the Judicial Center (\$900,000), Wolfrap Fire Station (\$95,000), Girls Probation House (\$65,000), Burke Center Community Library (\$95,000), Thomas Jefferson Community Library (\$95,000), Fairfax City Regional Library (\$110,000), Dolley Madison Community Library (\$95,000), and the Gregory Drive Treatment Facility (\$80,000).</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0	0
Construction		0	0	0	0	0	0
Other		917,544	56,094	360,837	1,535,000	1,535,000	0
<b>Total</b>	Continuing	\$917,544	\$56,094	\$360,837	<b>\$1,535,000</b>	<b>\$1,535,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$1,535,000	\$0	\$0	\$0	\$1,535,000

## Fund 303 County Construction

<b>009442</b>	<b>Parks – Grounds Maintenance</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for grounds maintenance at non-revenue producing countywide parks. Grounds maintenance includes the upkeep of sidewalks and parking lots, bridges, recreation and irrigation equipment, picnic equipment, tennis courts and trails. In addition, grounds maintenance includes contracted mowing of grassy areas at park sites. FY 2008 funding in the amount of \$987,076 is included for grounds maintenance needs at designated Park Authority sites throughout the County.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		5,269	0	0	0	0	0
Construction		0	0	1,132,993	0	0	0
Other		4,041,002	1,143,681	(22,001)	987,076	987,076	0
<b>Total</b>	Continuing	<b>\$4,046,271</b>	<b>\$1,143,681</b>	<b>\$1,110,992</b>	<b>\$987,076</b>	<b>\$987,076</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$987,076	\$0	\$0	\$0	\$987,076

## Fund 303 County Construction

<b>009443</b>	<b>Parks – Facility Maintenance</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for facility maintenance at non-revenue producing countywide parks. This includes 218 buildings totaling over 400,000 square feet and over 175 pieces of equipment (mowers, tractors, etc.). Facility maintenance includes minor routine preventive maintenance of Park Authority structures throughout the County such as the replacement of broken windows and doors, equipment repairs, and scheduled inspections of HVAC, security, and fire alarm systems. FY 2008 funding in the amount of \$470,000 is included for continued maintenance at prioritized Park sites.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0	0
Construction		4,437	0	457,741	0	0	0
Other		3,097,489	529,618	50,003	470,000	470,000	0
<b>Total</b>	Continuing	<b>\$3,101,926</b>	<b>\$529,618</b>	<b>\$507,744</b>	<b>\$470,000</b>	<b>\$470,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$470,000	\$0	\$0	\$0	\$470,000

## Fund 303 County Construction

<b>009444</b>	<b>Laurel Hill Development</b>
8400 Lorton Road	Mount Vernon
<p><b>Description and Justification:</b> This project addresses property management and development at the Laurel Hill property. Laurel Hill was transferred to the County by the federal government during 2002. The property includes approximately 2,340 acres of land and 1.48 million square feet of building space within 367 buildings. FY 2008 funding in the amount of \$2,459,074 will continue to address the needs at this site, including a security/maintenance contract, consulting services, structural maintenance and utilities at existing buildings, custodial, planning, and engineering positions, asbestos mitigation and demolition of unserviceable buildings.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$85,208	\$0	\$57,363	\$0	\$0	\$0
Design and Engineering		2,300,542	276,671	1,186,663	667,000	667,000	0
Construction		3,580,347	1,401,975	6,746,732	1,651,408	1,651,408	0
Other		651,254	6,230,441	0	140,666	140,666	0
<b>Total</b>	Continuing	<b>\$6,617,351</b>	<b>\$7,909,088</b>	<b>\$7,990,757</b>	<b>\$2,459,074</b>	<b>\$2,459,074</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$2,459,074	\$0	\$0	\$0	\$2,459,074

## Fund 303 County Construction

<b>009484</b>	<b>Prioritized Feasibility Study</b>
Countywide	Countywide
<p><b>Description and Justification:</b> Funding of \$400,000 is included to provide funding for prioritized feasibility studies. These studies are needed to establish accurate total project estimates in preparation for the fall 2008 Public Facilities Bond Referendum. Completing the feasibility studies in advance of the bond referendum is important in assessing accurate costs; ensuring future projects will have sufficient resources.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		1,344	321,228	300,935	400,000	400,000	0
Construction		0	0	0	0	0	0
Other		253	1,239	0	0	0	0
<b>Total</b>	Continuing	<b>\$1,598</b>	<b>\$322,467</b>	<b>\$300,935</b>	<b>\$400,000</b>	<b>\$400,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$400,000	\$0	\$0	\$0	\$400,000

## Fund 303 County Construction

<b>009494</b>	<b>Salona Property</b>
1235 Dolly Madison Blvd.	Dranesville
<p><b>Description and Justification:</b> Funding is included to support the third payment for the conservation easement at the Salona property. Based on the Board of Supervisor's approval of the purchase of a conservation easement associated with the Salona property on September 26, 2005, an amount of \$1,101,354 will be provided for the FY 2008 payment. The total cost of the property is \$18.2 million with payments scheduled through FY 2026.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$574,398	\$1,122,268	\$1,101,354	\$1,101,354	\$0
Design and Engineering		0	0	0	0	0	0
Construction		0	0	0	0	0	0
Other		0	0	0	0	0	0
<b>Total</b>	Continuing	<b>\$0</b>	<b>\$574,398</b>	<b>\$1,122,268</b>	<b>\$1,101,354</b>	<b>\$1,101,354</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$1,101,354	\$0	\$0	\$0	\$1,101,354

## Fund 303 County Construction

<b>009504</b>	<b>Enterprise &amp; Technical Operations Center</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for critical upgrades to the Enterprise and Technical Operations Center (Data Center) which houses all County mainframe computers, hardware and software, and communications infrastructure supporting County businesses. An amount of \$1,323,000 is included for replacement of the wet-pipe fire suppression system, voice/data/wireless cabling, data switch, security systems, and new telecommunications system. In addition to these upgradnificant technological advances in hardware, software and communications infrastructure resulting in significant additions to ETOC. FY 2008 funding in the amount of \$1,323,000 will provide for prioritized upgrades based on the results of the September 2006 Data Center Disaster Recovery Audit Report.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	0	0	0	2,630,000	1,323,000	1,323,000	0
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
<b>Total</b>	<b>\$3,953,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,630,000</b>	<b>\$1,323,000</b>	<b>\$1,323,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$1,323,000	\$0	\$0	\$0	\$1,323,000

## Fund 303 County Construction

<b>009526</b>	<b>Police Video Surveillance Project</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for critical upgrades of digital surveillance systems at Fairfax County Police Department (FCPD) facilities. These improved digital video management servers will enable a digital platform, so FCPD staff personnel can view, record, and store evidence from site security cameras and facility interview rooms. The system will also have the capacity to easily integrate a court-recognized, digital in-cruiser video component. This system will standardize FCPD digital video systems, improve security, and allow remote view access that will aid first-responders in time of crisis. FY 2008 funding in the amount of \$452,250 will provide for installation and integration of these new systems.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	0	0	0	0	0	0	0
Construction	452,250	0	0	0	452,250	452,250	0
Other	0	0	0	0	0	0	0
<b>Total</b>	<b>\$452,250</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$452,250</b>	<b>\$452,250</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$452,250	\$0	\$0	\$0	\$452,250



## Fund 303 County Construction

<b>009700</b>	<b>Environmental Agenda Initiatives</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides funding for initiatives that directly support the Board of Supervisors Environmental Agenda. The Environmental Excellence 20-year Vision Plan (Environmental Agenda) includes six topic areas: Growth and Land Use; Air Quality and Transportation; Water Quality; Solid Waste; Parks, Trails and Open Space; and Environmental Stewardship. FY 2008 prioritized initiatives include: continued outreach materials for air quality awareness targeted at County employees, residents, school children and business owners (\$30,000); removal of invasive plants that threaten native plant communities and expansion of volunteer programs (\$200,000); an additional five remote household hazardous waste events (\$75,000); year of the tree campaign (\$50,000); litter campaign and other environmental initiatives (\$95,000); and construction of approximately 2,500 feet of Landfill Gas (LFG) pipeline to carry gas generated at the closed I-95 landfill to be used as a potential fuel source to heat County buildings at the new West Ox Campus (\$150,000). In addition, an amount of \$100,000 is included for energy efficiency and/or renewable energy projects in support of Fairfax County's efforts to support a global climate change strategy. Total funding of \$700,000 is included in FY 2008 to continue to address the Board of Supervisors' Environmental agenda.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0	0
Construction		0	0	0	700,000	700,000	0
Other		0	0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$0	\$0	<b>\$700,000</b>	<b>\$700,000</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$700,000	\$0	\$0	\$0	\$700,000

## Fund 303 County Construction

<b>009998</b>	<b>Payment of Interest on Conservation Bonds</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for payments to developers for interest earned on conservation bond deposits. The County requires developers to make deposits to ensure the conservation of existing natural resources. Upon satisfactory completion of the project, the developer is refunded the deposit with interest. FY 2008 funding in the amount of \$100,000 is based on prior year actual expenditures and current interest rates.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0	0
Construction		0	0	0	0	0	0
Other		12,516,477	160,401	190,943	100,000	100,000	0
<b>Total</b>	Continuing	<b>\$12,516,477</b>	<b>\$160,401</b>	<b>\$190,943</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$100,000	\$0	\$0	\$0	\$100,000

## Fund 303 County Construction

<b>U00005</b>	<b>Survey Control Network Monumentation</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project supports the maintenance and establishment of geodetic survey control points for the GIS system. Monumentation is placed on the ground for the use of both the private and public sector for surveying and mapping control. More than 1,400 survey monuments have been established in the County; however, it is estimated that more than one-third of these no longer exist as a result of construction activities, erosion and vandalism. Funding is required to maintain existing and establish new monumentation as well as develop and maintain an interactive, GIS-based website to provide convenient and cost-effective monumentation information to the County's land development customers. FY 2008 funding in the amount of \$125,000 is included to continue the maintenance and upgrade of existing GIS control points and website.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	125,000	125,000	0
Construction		0	0	194,524	0	0	0
Other		0	0	0	0	0	0
<b>Total</b>	Continuing	<b>\$0</b>	<b>\$0</b>	<b>\$194,524</b>	<b>\$125,000</b>	<b>\$125,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$125,000	\$125,000

## Fund 303 County Construction

<b>U00060</b>	<b>Developer Default Program</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project supports the Developer Default program. This project is necessitated by economic conditions surrounding the construction industry that result in some developers not completing required public facilities, including acceptance of roads by the state, walkways, and storm drainage improvements. The receipt of monies from developer escrow and court judgments and/or compromise settlements is often not sufficient to offset the costs. It should be noted there has been an increased level of activity for this program in recent years and current projections this trend will continue. Land Development Services (LDS) anticipates 18 to 20 new projects will be identified for resolution in FY 2008. In the past an average of 5 new projects had been identified each year. FY 2008 funding in the amount of \$750,000 is included for developer default projects that will be identified throughout the fiscal year. Of this amount, \$300,000 is projected in developer default revenue, and \$450,000 is supported by the allocation of HB 599 state revenues.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0	0
Construction		0	0	2,683,571	750,000	750,000	0
Other		0	0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$0	\$2,683,571	<b>\$750,000</b>	<b>\$750,000</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$750,000	\$750,000

## Fund 303 County Construction

<b>V00000</b>	<b>Road Viewers Program</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for the upgrading of roads for acceptance into the State Secondary Road System. Funding provides for survey, engineering, and road construction of projects in Road Viewers Program. Once improvements are funded and completed, the need for ongoing County maintenance work on the roadway is eliminated. The Road Viewer Program is enabled under the <u>Code of Virginia</u> and has been adopted by the Board of Supervisors. FY 2008 funding in the amount of \$50,000 is included to continue upgrading roads for acceptance into State Secondary Road System.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0	0
Construction		0	0	297,014	50,000	50,000	0
Other		0	0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$0	\$297,014	<b>\$50,000</b>	<b>\$50,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$50,000	\$0	\$0	\$0	\$50,000

## Fund 303 County Construction

<b>V00001</b>	<b>Road Maintenance Program</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides funding to continue maintenance on Fairfax County roads which are not currently in the Virginia Department of Transportation (VDOT) Secondary Road System. This program works to ensure the safe operation of motor vehicles by upgrading and maintaining existing County travelways. The State law (Section 33.1-225.3) permits Fairfax County to expend funds on roadway maintenance and minor improvements on roads not within the State Secondary Road System, provided such roads have a right-of-way of 15 feet minimum dedicated to public use. The maximum amount of mileage to be maintained under state law shall not exceed 30 miles per year. Maintenance work includes, but is not limited to, grading snow and ice control, replacement of substandard materials, patching of existing travelways, minor ditching, and stabilization of shoulders, slopes and drainage facilities. FY 2008 funding in the amount of \$50,000 is included for continued road maintenance.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0	0
Construction		0	0	247,454	50,000	50,000	0
Other		0	0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$0	\$247,454	<b>\$50,000</b>	<b>\$50,000</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$50,000	\$0	\$0	\$0	\$50,000

## Fund 303 County Construction

<b>V00002</b>	<b>Emergency Road Repair</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for emergency and safety road repairs to County-owned service drives and County-owned stub streets which are currently not accepted by the Virginia Department of Transportation (VDOT) into the state highway system for maintenance. Emergency safety repairs include pothole repair, drive surface overlays, sidewalk and curb repairs, traffic and pedestrian signage, and hazardous tree removal. FY 2008 funding in the amount of \$75,000 is included for continued road maintenance and safety repairs.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0	0
Construction		0	0	121,749	75,000	75,000	0
Other		0	0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$0	\$121,749	<b>\$75,000</b>	<b>\$75,000</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$75,000	\$75,000

## Fund 303 County Construction

<b>Z00016</b>	<b>Minor Streetlight Upgrades</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for minor upgrades and repairs to existing streetlights that do not meet current Virginia Department of Transportation (VDOT) illumination standards for roadways. FY 2008 funding in the amount of \$20,000 is included for continued upgrades and repairs to existing streetlights. Of this amount \$11,344 is supported by the General Fund, and \$8,656 from the allocation of HB 599 state revenues.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0	0
Construction		0	0	44,345	0	0	0
Other		0	0	0	20,000	20,000	0
<b>Total</b>	Continuing	<b>\$0</b>	<b>\$0</b>	<b>\$44,345</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$11,344	\$0	\$0	\$8,656	\$20,000



# Fund 304

## Transportation Improvements

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Focus

This fund supports the land acquisition, design and construction of County roads. During the 1981 Session of the Virginia General Assembly, legislation was approved that authorized counties with a population over 125,000 to undertake secondary roadway improvements through the use of General Obligation bond revenues or General Fund revenues. Prior to this action, the construction and maintenance of all roadways in Fairfax County had been the exclusive responsibility of the Virginia Department of Transportation (VDOT). The road bond construction program was most recently financed by General Obligation bonds approved by the voters in November 2004 in the amount of \$55 million. The next Transportation Bond Referendum is scheduled for fall 2007.

This fund has been supplemented periodically with General Fund monies and state aid to support spot improvement projects as approved by the Transportation Advisory Commission (TAC) and the Board of Supervisors. These projects consist of intersection improvements such as turn lanes, sidewalk and trail connections, and bus stop improvements. Generally, these improvements are low-cost, quick-hit projects to improve mobility, enhance safety, and provide relief for transportation bottlenecks throughout the County.

Funding of \$2,100,000 is included in Fund 304, Transportation Improvements in FY 2008.

### Changes to FY 2007 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ As part of the FY 2006 Carryover Review, the Board of Supervisors approved an increase of \$54,685,844 due to the carryover of unexpended project balances in the amount of \$50,209,293 and an adjustment of \$4,476,551. This adjustment includes: the appropriation of \$13,069 in miscellaneous revenues received in FY 2006; the appropriation of \$1,235,825 in VDOT revenues associated with the County administering construction of pedestrian improvements using State Secondary funds; and the appropriation of \$2,010,000 associated with bond premium applied to this fund as part of the Summer 2005 bond sale. In addition, transfers in were increased: \$800,000 from the General Fund to replace bond funds utilized for local cash match requirements associated with FTA grants for the Richmond Highway Public Transportation Initiative and the Burke VRE Station Parking Expansion projects; \$968,213 from Fund 308, Public Works Construction due to the elimination of Fund 308 as part of the FY 2006 Carryover Review; and \$74,444 from Fund 303, County Construction, Project 009468, Braddock District Capital Projects to fund estimated construction funding shortfalls associated with Project 064237, Roberts Road/Braddock Road improvements. These increases were partially offset by transfers out in the amount of \$195,000 to Fund 300, Countywide Roadway Improvements associated with Project 006617, Fox Mill Road/Reston Parkway; and transfers out to Fund 301, Contributed Roadway Improvements in the amount of \$280,000 for Project 008801, Stone Road, and in the amount of \$150,000 for Project 009900, Miscellaneous Reserve based on a revised scope associated with the West Ox/Monroe Street project.

## Fund 304

### Transportation Improvements

---

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ As part of the *FY 2007 Third Quarter Review*, the Board of Supervisors approved an increase \$18,800,000 due to the appropriation of \$18,600,000 in remaining bond funds for roads and pedestrian improvements associated with the fall 2004 Transportation Bond Referendum. These bond funds will support the Centreville Road Widening and Stringfellow Road projects. In addition, a transfer from the General Fund of \$200,000 is required to replace bond funds utilized for local cash match requirements associated with an FTA grant for the Burke VRE Station Parking Expansion project as approved by the Board of Supervisors on September 11, 2006.

A Fund Statement, a Summary of Capital Projects, and a Project Detail Table for the projects funded in FY 2008 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Table includes project location, description, source of funding and completion schedules.

# Fund 304

## Transportation Improvements

### FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 304, Primary and Secondary  
Road Bond Construction

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	\$5,154,175	\$0	\$19,480,685	\$0	\$0
Revenue:					
Bond Sale <sup>1</sup>	\$20,710,000	\$0	\$34,290,000	\$0	\$0
Bond Premium <sup>1</sup>	2,010,000	0	0	0	0
State Aid <sup>2</sup>	0	1,000,000	1,000,000	2,100,000	2,100,000
VDOT Reimbursement <sup>3</sup>	5,016,849	0	13,259,043	0	0
VDOT State Secondary Road Funds <sup>4</sup>	0	0	1,235,825	0	0
Governor's Congestion Relief Program <sup>5</sup>	0	0	1,875,000	0	0
Developer Contributions <sup>6</sup>	0	0	92,420	0	0
Miscellaneous	13,069	0	0	0	0
<b>Total Revenue</b>	<b>\$27,749,918</b>	<b>\$1,000,000</b>	<b>\$51,752,288</b>	<b>\$2,100,000</b>	<b>\$2,100,000</b>
Transfer In:					
General Fund (001) <sup>7</sup>	\$1,000,000	\$0	\$1,000,000	\$0	\$0
Countywide Roadway Improvement (300) <sup>8</sup>	119,816	0	0	0	0
Public Works Construction (308) <sup>9</sup>	0	0	968,213	0	0
County Construction (303) <sup>10</sup>	0	0	74,444	0	0
<b>Total Transfers In</b>	<b>\$1,119,816</b>	<b>\$0</b>	<b>\$2,042,657</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Available</b>	<b>\$34,023,909</b>	<b>\$1,000,000</b>	<b>\$73,275,630</b>	<b>\$2,100,000</b>	<b>\$2,100,000</b>
Total Expenditures <sup>11</sup>	\$14,443,224	\$1,000,000	\$72,650,630	\$2,100,000	\$2,100,000
Transfer Out:					
Countywide Roadway Improvement (300) <sup>12</sup>	\$0	\$0	\$195,000	\$0	\$0
Contributed Roadway Improvement Fund (301) <sup>13</sup>	100,000	0	430,000	0	0
<b>Total Transfers Out</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$625,000</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Disbursements</b>	<b>\$14,543,224</b>	<b>\$1,000,000</b>	<b>\$73,275,630</b>	<b>\$2,100,000</b>	<b>\$2,100,000</b>
<b>Ending Balance<sup>14</sup></b>	<b>\$19,480,685</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

# Fund 304

## Transportation Improvements

<sup>1</sup> The sale of bonds is presented here for planning purposes only. Actual bonds sales are based on cash needs in accordance with Board policy. On November 2, 2004, voters approved a Transportation Bond Referendum in the amount of \$165 million, of which \$55 million was included for roadway and pedestrian improvements in Fund 304. An amount of \$20.71 million from the 2004 bond referendum was sold as part of the Summer 2005 Bond Sale for implementation of the Board of Supervisor's 4 Year Transportation Plan. In addition, an amount of \$2.01 million has been applied to this fund in bond premium. An amount of \$34.29 million remains in authorized but unissued bonds from the November 2, 2004 bond referendum.

<sup>2</sup> Represents House Bill 599 state revenues.

<sup>3</sup> A total of \$18,785,000 in revenue from the Virginia Department of Transportation (VDOT) is associated with Project 064233, Spring Hill Road (\$7,700,000), Project 064246, South Van Dorn/Franconia Interchange (\$7,585,000) and Project 064248, Fairfax County Parkway Widening (\$3,500,000). To date, an amount of \$5,525,957 has been received and \$13,259,043 is anticipated in FY 2007 and beyond.

<sup>4</sup> FY 2007 reflects anticipated revenue from VDOT State Secondary Road funds associated with Project 064267, Pedestrian Improvements - VDOT.

<sup>5</sup> Reflects revenue in the amount of \$1,875,000 from the Governor's Congestion Relief Program for improvements to County intersections to meet air quality standards and relieve traffic congestion.

<sup>6</sup> Developer contributions of \$92,420 are anticipated in FY 2007 associated with Project 064233, Spring Hill Road (\$12,420) and Project 4YP002, Route 1/Post Office Left Turn Lane (\$80,000).

<sup>7</sup> The FY 2007 General Fund transfer reflects the replacement of bond funds utilized to satisfy FTA grant Local Cash Match requirements associated with Project 064268, Richmond Highway Public Transportation Initiative and Project 064269, Burke VRE Station Parking Expansion. This increase to the General Fund transfer is totally offset by a decrease in the General Fund transfer to Fund 102, Federal/State Grants.

<sup>8</sup> Reflects a Transfer In from Project 006615, Telegraph Road/Florence Lane in Fund 300, Roadway Improvement Fund based on project completion.

<sup>9</sup> Reflects a transfer In from Project U00100, VDOT Participation in Fund 308, Public Works Construction based on the elimination of Fund 308 as part of the *FY 2006 Carryover Review*.

<sup>10</sup> Reflects a Transfer In from Project 009468, Braddock District Capital Projects in Fund 303, County Construction to help support construction of Project 064237, Roberts Road/Braddock Road.

<sup>11</sup> In order to accounty for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of \$1,835,214 has been reflected as an increase to FY 2006 expenditures to reflect expenditure accruals. The project effected by this adjustment is Project 4YP018, Centreville Road Widening. This impacts the amount carried forward resulting in a net decrease of \$1,835,214 to the *FY 2007 Revised Budget Plan*. The audit adjustment has been included in the FY 2006 Comprehensive Annual Financial Report (CAFR).

<sup>12</sup> Reflects an amount of \$195,000 in FY 2007 to support Project 006617, Fox Mill Road/Reston Parkway, in Fund 300, Countywide Roadway Improvements.

<sup>13</sup> FY 2006 reflects an amount of \$100,000 to support County matching funds associated with a Job Access/Reverse Commute Grant for pedestrian access improvements in the Tyson's area. FY 2007 reflects an amount of \$150,000 transferred back to project 009900, Miscellaneous Reserve associated with Project 064242, West Ox Road/Monroe Street and an amount of \$280,000 for Project 008801, Stone Road.

<sup>14</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 304

## Transportation Improvements

### FY 2008 Summary of Capital Projects

#### Fund: 304 Transportation Improvements

Project #	Description	Total Project Estimate	FY 2006 Actual Expenditures	FY 2007 Revised Budget	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
006474	Shirley Gate Rd.	\$10,410,339	\$13,450.17	\$0.00	\$0	\$0
006489	West Ox Road I	12,542,766	80,991.30	0.00	0	0
006490	Construction Reserve		10,000.00	1,108,852.89	0	0
006495	Wiehle Avenue	15,528,638	43,255.38	246,066.01	0	0
006497	Rt. 236/Beauregard	799,477	618.93	0.00	0	0
064103	S. Van Dorn /I-95 Interchange	11,300,211	19,965.64	370,000.95	0	0
064130	Advanced Preliminary Engineering		60,289.39	125,338.44	0	0
064134	S. Van Dorn St. Phase III	5,313,873	49,454.02	566,575.66	0	0
064138	Centreville Road	1,050,000	0.00	50,000.00	0	0
064143	South Van Dorn/Franconia Road	13,357	0.00	0.00	0	0
064146	FC PKWY - Rt. 123 to Hooes Rd./Pohick	28,090,345	131,275.69	638,556.20	0	0
064147	Pohick Road Connector	3,752,553	18,157.72	602,103.46	0	0
064150	FC PKWY - Rt. 29 ROW	4,672,721	31,162.95	0.00	0	0
064153	Burke Centre Parkway	950,000	72,484.12	75,000.00	0	0
064164	Centreville Road/Kinkross Circle	190,000	7,154.33	0.00	0	0
064182	Clarks Crossing Road	379,514	0.00	0.00	0	0
064193	Centreville Road/Fox Mill	165,000	0.00	163,920.80	0	0
064198	Westmoreland St./Kirby Road	329,968	30,459.57	0.00	0	0
064208	Stringfellow Rd./Chantilly HS	170,000	2,936.90	0.00	0	0
064209	Nutley Street	1,100,000	27,712.73	0.00	0	0
064210	Revenue Sharing Match	500,000	0.00	498,750.06	0	0
064212	TAC Spot Improvements		0.00	496,000.00	1,000,000	1,000,000
064228	Rt. 29/Bull Run Post Office	1,432,798	185,057.77	37,419.51	0	0
064231	Leesburg Pike/Pimmit Dr.	1,490,269	549,135.81	120,491.01	0	0
064232	Shawnee Road	573,277	11,988.52	0.00	0	0
064233	Spring Hill Road	7,712,420	2,622,477.93	4,564,379.35	0	0
064234	Rt. 1/Mt. Vernon Memorial Hwy.	351,796	267,847.60	0.00	0	0
064235	Route 50/Annandale Road	1,950,000	923,084.10	710,759.43	0	0
064236	Popes Head Rd., West of McDuffie Ln.	155,040	8,079.28	0.00	0	0
064237	Roberts Road/Braddock Road	444,444	3,041.33	359,124.28	0	0
064239	Balls Hill Rd./Old Dominion Drive	190,000	11,737.02	136,230.74	0	0
064240	Leesburg Pike/Glen Carlyn Road	90,000	727.88	84,526.47	0	0
064241	Beauregard Street Median	80,000	0.00	73,548.66	0	0
064242	West Ox Road/Monroe Street	350,000	81,225.13	167,796.60	0	0
064243	Poplar Tree Road	675,000	57,530.42	546,454.75	0	0
064244	Gallows Road/Idylwood Road	85,000	1,419.27	71,695.15	0	0
064245	Reston Parkway/South Lakes Drive	405,000	14,496.14	298,942.54	0	0
064246	South Van Dorn/Franconia Interchange	7,585,000	630,383.68	6,944,015.56	0	0
064248	Fairfax County Parkway Widening	3,500,000	1,507,209.13	1,467,423.09	0	0
064249	Planning for 4 Year Transportation Plan	2,305,332	0.00	2,305,331.68	0	0
064251	Guinea Road/Falmead Road	100,000	13,646.91	74,505.96	0	0
064252	Olley Lane Sidewalk	143,000	7,351.77	129,567.37	0	0
064253	Chain Bridge Road Turn Lane	28,062	23,449.42	0.00	0	0
064254	Great Falls Street/Chain Bridge Road	130,000	20,420.28	99,726.62	0	0
064255	North Shore Drive Trail	63,000	13,091.57	43,429.45	0	0
064256	Lawyers Road Warning Sign	42,000	3,674.92	34,729.44	0	0
064257	Centreville Road Trail at Dulles	30,000	11,681.13	17,721.12	0	0
064258	Colts Neck Road Trail/Sidewalk	366,000	23,152.79	325,986.43	0	0
064259	Prosperity Avenue Median Extension	50,000	0.00	50,000.00	0	0

# Fund 304

## Transportation Improvements

### FY 2008 Summary of Capital Projects

#### Fund: 304 Transportation Improvements

Project #	Description	Total Project Estimate	FY 2006 Actual Expenditures	FY 2007 Revised Budget	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
064260	Lee Highway Sidewalk	85,000	5,090.78	75,917.57	0	0
064261	Rolling Road Left Turn Lanes	300,000	49,696.34	247,957.84	0	0
064267	Pedestrian Improvements - VDOT	1,235,825	0.00	1,235,825.00	0	0
064268	FTA - Richmond Highway Public Transportation Initiative	500,000	0.00	500,000.00	0	0
064269	FTA - Burke VRE Station Parking	500,000	0.00	500,000.00	0	0
064270	Beverly Road/Fleetwood Road	120,000	0.00	120,000.00	0	0
064271	Annandale Road/Kerns Road	75,000	0.00	75,000.00	0	0
064272	South Van Dorn Street Walkway	325,000	0.00	325,000.00	0	0
064273	Silverbrook Hooes Road Intersection	130,000	0.00	130,000.00	0	0
064274	Route 29 Walkway	250,000	0.00	250,000.00	0	0
064275	Braddock Road/Rt 123 RTL	100,000	0.00	100,000.00	0	0
064276	West Ox Rd/FC Parkway	185,000	0.00	185,000.00	0	0
064277	SVD/Franconia Advanced RW	2,200,000	0.00	1,100,000.00	1,100,000	1,100,000
4YP001	S. Van Dorn/I-495 Extend SB Lane	530,000	237,718.61	207,616.99	0	0
4YP002	Route 1/Post Office LTL	772,600	353,552.10	336,386.98	0	0
4YP003	I-66/Rte. 7 Left Turn Lane	200,000	0.00	198,036.71	0	0
4YP004	Braddock Rd./GMU Right Turn Lane	725,000	348,864.91	233,748.73	0	0
4YP005	Old Keene Mill/Hillside Rd. Left Turn	83,638	69,095.89	0.00	0	0
4YP007	Backlick Rd./Franconia/Springfield	108,749	93,059.55	0.00	0	0
4YP008	Government Center Pkwy. Sidewalk	54,518	5,000.72	0.08	0	0
4YP009	Sydens Tricker/Hooes Road	70,000	46,316.59	0.00	0	0
4YP010	Ravensworth Road Sidewalk	151,927	109,641.46	0.00	0	0
4YP011	Route 234 Sidewalk	1,005,000	457,053.91	433,527.92	0	0
4YP012	South Kings Highway/Harrison Lane	2,400,000	62,184.74	2,305,544.13	0	0
4YP013	Route 236/Beauregard Street	1,000,000	137,348.19	838,396.08	0	0
4YP014	Braddock Road/Route 236	1,440,000	159,879.28	1,265,685.84	0	0
4YP015	South Lakes Drive Sidewalk	148,354	128,629.13	67.00	0	0
4YP016	Chain Bridge Road Sidewalk	60,688	13,837.31	33,411.48	0	0
4YP017	Stringfellow Road Widening	16,000,000	0.00	13,000,086.92	0	0
4YP018	Centreville Road Widening	29,000,000	4,335,522.02	23,812,533.90	0	0
4YP019	Dear Run Drive Sidewalk	143,000	29,289.81	113,524.47	0	0
4YP020	Hunter Mill Rd. Walkway	325,000	89,868.94	233,552.46	0	0
4YP021	Old Centreville Road Walkway	131,000	15,186.90	115,627.38	0	0
4YP022	Old Keene Mill Walkway	57,121	55,542.28	0.00	0	0
4YP023	Westmoreland Street Walkway	49,705	49,566.14	0.00	0	0
4YP024	I-66/Route 29 Trail	105,000	0.00	105,000.00	0	0
U00100	VDOT Participation Projects		0.00	968,213.00	0	0
<b>Total</b>		<b>\$188,153,324</b>	<b>\$14,443,224.24</b>	<b>\$72,650,630.16</b>	<b>\$2,100,000</b>	<b>\$2,100,000</b>

## Fund 304 Transportation Improvements

<b>064212</b>	<b>TAC Spot Improvement Program</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project supports small spot improvement projects as approved by the Transportation Advisory Commission and the Board of Supervisors. These projects consist of intersection improvements such as turn lanes, sidewalk and trail connections, and bus stop improvements. These improvements are low-cost, quick-hit projects to improve mobility, enhance safety, and provide relief for transportation bottlenecks throughout the County. Funding in the amount of \$1,000,000 is included in FY 2008 to continue this initiative.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	1,000,000	1,000,000	0
Construction		0	0	496,000	0	0	0
Other		0	0	0	0	0	0
<b>Total</b>	Continuing	<b>\$0</b>	<b>\$0</b>	<b>\$496,000</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$1,000,000	\$1,000,000

## Fund 304 Transportation Improvements

<b>064277</b>	<b>SVD/Franconia - Advanced RW</b>
Various	Lee
<p><b>Description and Justification:</b> This project supports interchange improvements at South Van Dorn and Franconia Road. The project is being managed by Fairfax County for the Virginia Department of Transportation (VDOT) and utilizes federal funding. Due to active construction and development at an adjacent site, advance land acquisition of two sites and redesign of the development was required in order to obtain the right-of-way necessary for road construction. The Board of Supervisors authorized land acquisition on January 22, 2007. FY 2008 funding of \$1,100,000 is included for land acquisition costs.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$2,200,000	\$0	\$0	\$1,100,000	\$1,100,000	\$1,100,000	\$0
Design and Engineering	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
<b>Total</b>	<b>\$2,200,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,100,000</b>	<b>\$1,100,000</b>	<b>\$1,100,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$1,100,000	\$1,100,000



# Fund 306

## Northern Virginia Regional Park Authority

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Focus

This fund supports Fairfax County's annual capital contribution to the Northern Virginia Regional Park Authority (NVRPA). The NVRPA was created in 1959 under the Virginia Park Authorities Act to provide a system of regional parks in the Northern Virginia area. The NVRPA currently operates 19 regional parks and owns more than 10,000 acres of land, of which more than 7,700 acres are in Fairfax County. Parklands within the system include: Bull Run, Bull Run Marina, Fountainhead, Sandy Run, Pohick Bay, Carlyle House Historic Park, Potomac Overlook, Upton Hill, Algonkian, Red Rock, the W&OD Trail, Occoquan, Hemlock Overlook, Cameron Run, Gateway, Meadowlark Gardens, Ball's Bluff, Temple Hall and Brambleton. In addition, the NVRPA administers extensive regional historic and conservation properties throughout Northern Virginia. These community resources are supported primarily from the annual contributions of its six member jurisdictions: the counties of Fairfax, Loudoun and Arlington, and the cities of Fairfax, Alexandria and Falls Church. Each member jurisdiction's contribution is in direct proportion to its share of the region's population. In the past decade, the entire population served by the NVRPA grew to 1.6 million residents.

The primary focus of NVRPA's capital program is to continue the restoration, renovation and modernization of existing park facilities, many of which were developed or constructed more than 20 years ago. Additional elements of the capital program include land acquisition, the development of interpretive and educational displays, and the adaptation of park features to meet the needs of the disabled. In its conservation efforts, NVRPA is also involved in implementing portions of the Environmental Quality Corridors concept, which defines an open space land system designated for long-term protection in the County. In this role, NVRPA continues to place emphasis on the acquisition of shoreline properties along the Potomac, Bull Run and Occoquan Rivers, while the Fairfax County Park Authority concentrates on acquiring land along the County's interior stream valleys.

Many accomplishments during recent years include: campground renovations at Pohick Bay Regional Park; campground and shooting center renovations at Bull Run Regional Park; meeting room, mini-golf and shelters/picnic area renovations at Algonkian Regional Park; a light show at Bull Run Special Event Center; lighting of the driving range at Brambleton Regional Park; and pool renovations at Cameron Run Regional Park and Upton Hill Regional Park. In addition to the above projects that impact revenue collections for the Regional Park Authority, several other projects are underway which serve the public, but have little or no impact on revenues. Some of these projects include: maintenance and safety improvements to the W&OD trail; renovations to the entrance area of the Potomac Overlook; and an irrigation system at Meadowland Botanical Gardens.

In FY 2008, General Obligation Bond funding in the amount of \$2,500,000 is included for several capital project initiatives. In the fall of 2004, the voters approved a \$10 million Park Bond Referendum for Fairfax County's capital contribution to the NVRPA. This referendum supports a level of \$2.5 million per year for four years. FY 2008 represents the fourth year of County contributions associated with the 2004 referendum. The next Park Bond referendum with a NVRPA component is currently scheduled for fall 2008. Some capital projects to be initiated in FY 2008 include: mini-golf renovations at Bull Run Regional; HVAC, fire suppression and roof renovations at the historic Carlyle House; expansion of the Algonkian Meeting and Event Center Parking lot; additional campground renovations at Fountainhead Park; garden development and expansion at Meadowlark Botanical Gardens; expansion of Boat/RV Storage at Occoquan Park; replacement of the miniature golf course at Bull Run Park; and continued trail improvements on the W&OD.

## Fund 306

# Northern Virginia Regional Park Authority

---

### **Changes to FY 2007 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ There have been no revisions to this fund since approval of the FY 2007 Adopted Budget Plan.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ The Board of Supervisors made no adjustments to this fund.

# Fund 306

## Northern Virginia Regional Park Authority

### FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 306, Northern Virginia  
Regional Park Authority

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	(\$2,500,000)	\$0	\$0	\$0	\$0
Revenue:					
Sale of Bonds <sup>1,2</sup>	\$5,000,000	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000
<b>Total Revenue</b>	\$5,000,000	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000
<b>Total Available</b>	<b>\$2,500,000</b>	<b>\$2,500,000</b>	<b>\$2,500,000</b>	<b>\$2,500,000</b>	<b>\$2,500,000</b>
Total Expenditures	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000
<b>Total Disbursements</b>	<b>\$2,500,000</b>	<b>\$2,500,000</b>	<b>\$2,500,000</b>	<b>\$2,500,000</b>	<b>\$2,500,000</b>
<b>Ending Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The fall 2004 Bond Referendum approved by voters on November 2, 2004 included an amount of \$10.0 million to sustain the County's contribution to the NVRPA at a rate of \$2.5 million each year for four years. Funding has been included in FY 2008 in the amount of \$2.5 million and represents the fourth year of County contributions associated with the 2004 referendum.

<sup>2</sup> An amount of \$2.5 million was appropriated in FY 2005 in anticipation of the approval of the Fall 2004 Bond Referendum. Based on voter approval, an amount of \$5.0 million was sold as part of the summer 2005 bond sale and will resolve the negative FY 2006 Beginning Balance which was carried forward from FY 2005.

# Fund 307

## Pedestrian Walkway Improvements

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Focus

This fund supports pedestrian and walkway improvements throughout the County, including the Fairfax County Sidewalk Program and the Fairfax County Trail Program. The Fairfax County Sidewalk Program, was originally established in coordination with the Fairfax County Public Schools, to ensure safe walking conditions for public school students in the County. In recent years, the scope of this program has been expanded to include providing critical walkway and trail segments in coordination with the Non-Motorized Transportation Committee to serve the recreation and transportation needs of pedestrians, bicyclists and equestrians in the County. This program includes projects that link residential areas and public schools, as well as missing walkway and trail segments to provide connections to completed portions of the Countywide trail network. The Fairfax County Trail Program was developed to serve the recreation and transportation needs of pedestrians, bicyclists and equestrians in the County. The County is currently responsible for the maintenance and upgrade of approximately 600 miles of walkways including the 50 miles of school walkways, improvements to existing trails and bridges, as well as additional trails and stream crossings.

Funding of \$400,000 is included in Fund 307, Pedestrian Walkway Improvements, in FY 2008, for the Virginia Department of Transportation (VDOT) participation project for sidewalk repairs and replacement and to continue the emergency maintenance of existing trails to address safety and hazardous conditions. The VDOT participation program allows the County to minimize construction costs by permitting VDOT to conduct repair and replacement of multiple sidewalks within one construction contract. The County is then responsible for reimbursing VDOT at the completion of the project. FY 2008 funding is supported by the allocation of House Bill 599 state revenues received by the County.

### Changes to FY 2007 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ As part of the FY 2006 Carryover Review, the Board of Supervisors approved an increase of \$5,138,930 due to the carryover of unexpended project balances in the amount of \$4,529,417 and adjustments of \$609,513. This adjustment includes: the appropriation of \$200,000 in anticipated revenue associated with a supplemental agreement for Transportation Enhancement grant funds for the Mason Neck Trail; the appropriation of developer contributions received in FY 2006 in the amount of \$100,875; and the appropriation of revenues received by the County in developer contributions but not yet posted to the fund in the amount of \$29,509. In addition, expenditures were increased \$306,377 based on the elimination of Fund 313. These increases are partially offset by a reduction of \$27,248 in anticipated CMAQ revenues based on actual costs for Project W00900, Route 29/I-66 Underpass.

## Fund 307

### Pedestrian Walkway Improvements

---

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ As part of the *FY 2007 Third Quarter Review*, the Board of Supervisors approved an increase of \$1,822,842 due to the appropriation of revenues in the amount of \$1,317,842 and an increase to the General Fund transfer of \$505,000. Revenues were increased to reflect Virginia Department of Transportation (VDOT) supplemental revenue sharing funds in the amount of \$648,921 and local cash match funds from the Northern Virginia Transportation Commission in the amount of \$668,921 based on a Revenue Sharing Program Amendment approved by the Board of Supervisors on February 27, 2006 for Project K00447, Richmond Highway Public Transportation Initiatives. The General Fund transfer was increased to complete construction of several pedestrian improvement projects in the Hunter Mill District.

A Fund Statement, a Summary of Capital Projects, and a Project Detail Table for the project funded in FY 2008 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Table includes project location, description, source of funding and completion schedules.

# Fund 307

## Pedestrian Walkway Improvements

### FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 307, Pedestrian Walkway Improvements

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	\$3,627,213	\$0	\$1,463,521	\$0	\$0
Revenue:					
State Aid <sup>1</sup>	\$300,000	\$300,000	\$965,000	\$400,000	\$400,000
Sharing/NVTC <sup>2</sup>	0	0	1,317,842	0	\$0
TEA-21 Grant <sup>3</sup>	11,272	0	339,792	0	0
CMAQ Grant <sup>4</sup>	(27,248)	0	784,640	0	0
FHWA Grant <sup>5</sup>	0	0	366,680	0	0
VDOT Grant <sup>6</sup>	0	0	415,678	0	0
VDOT Reimbursements <sup>7</sup>	0	0	3,782	0	0
Developer Contributions <sup>8</sup>	100,875	0	1,062,455	0	0
Miscellaneous	0	0	0	0	0
<b>Total Revenue</b>	\$384,899	\$300,000	\$5,255,869	\$400,000	\$400,000
Transfers In:					
General Fund (001)	\$0	\$0	\$505,000	\$0	\$0
Trail Construction (313) <sup>9</sup>	\$0	\$0	\$36,955	\$0	\$0
<b>Total Transfers In</b>	\$0	\$0	\$541,955	\$0	\$0
<b>Total Available</b>	\$4,012,112	\$300,000	\$7,261,345	\$400,000	\$400,000
Total Expenditures <sup>10</sup>	\$2,395,312	\$300,000	\$7,261,345	\$400,000	\$400,000
Transfers Out:					
Countywide Roadway					
Improvements Fund (300) <sup>11</sup>	\$153,279	\$0	\$0	\$0	\$0
<b>Total Transfers In</b>	\$153,279	\$0	\$0	\$0	\$0
<b>Total Disbursements</b>	\$2,548,591	\$300,000	\$7,261,345	\$400,000	\$400,000
<b>Ending Balance<sup>12</sup></b>	\$1,463,521	\$0	\$0	\$0	\$0

# Fund 307

## Pedestrian Walkway Improvements

---

<sup>1</sup> An amount of \$300,000 in HB599 State Aid is reflected in FY 2006 and FY 2007. FY 2007 HB599 State Aid includes an additional \$100,000 transferred from Fund 313, Trail Construction based on the elimination of this fund as part of the *FY 2006 Carryover Review*. In addition, an amount of \$565,000 in State Revenue Sharing funds associated with Project K00447, Richmond Highway Public Transportation Initiatives is anticipated to be received in FY 2007.

<sup>2</sup> Represents VDOT supplemental revenue sharing funds in the amount of \$648,921 and local cash match funds from the Northern Virginia Transportation Commission in the amount of \$668,921 based on a Revenue Sharing Program Amendment approved by the Board of Supervisors on February 27, 2006 for the Project K00447, Richmond Highway Public Transportation Initiatives.

<sup>3</sup> A total amount of \$1,225,000 is anticipated from a Transportation Enhancement Act (TEA-21) grant award. Of this amount, \$1,085,208 has been received. The remaining amount of \$139,792 is anticipated in FY 2007. This grant will support Project W00500 W5010, Columbia Pike Trail, Project W00600 W6070, Mason Neck Trail, Project W00200 W2120, Walker Road Trail, and Project W00200 W2020, Georgetown Pike Trail. In addition, FY 2007 revenues include an additional TEA-21 grant in the amount of \$200,000 anticipated for Project W00600 W6070, Mason Neck Trail.

<sup>4</sup> Represents anticipated Congestion Mitigation and Air Quality Improvement (CMAQ) grant funding of \$619,000 for Project W00900 W9030, Route 29/I-66 Underpass and a transfer in the amount of \$165,640 in anticipated CMAQ revenue from Fund 313, Trail Construction for Project 002136, Great Falls Street Trail. The negative revenue in FY 2006 represents an accrual adjustment to reflect actual receipts that results in a decrease to FY 2006 revenues and available project funding in FY 2007 for Project W00900, W9030, Route 29/I66 Underpass.

<sup>5</sup> An amount of \$366,680 is anticipated from a Federal Highway Administration National Scenic Byway Grant associated with Project W00200 W2020, Georgetown Pike Trail.

<sup>6</sup> An amount of \$415,678 is anticipated from a Virginia Department of Transportation Enhancement Grant based on actual eligible reimbursements associated with the following projects: Project W00200 W2020, Georgetown Pike Trail (\$233,678), Project W00300 W3110, Beulah Road Trail (\$80,000), and Project W00800 W8090, Union Mill Trail (\$102,000).

<sup>7</sup> Represents revenue reimbursement from Virginia Department of Transportation (VDOT) for Project 002136, Great Falls Street Trail.

<sup>8</sup> Represents developer contributions associated with several sidewalk projects.

<sup>9</sup> Due to the small number of active projects in Fund 313, Trail Construction, all revenues and expenditure balances are reflected in Fund 307, Pedestrian Walkway Improvements beginning in FY 2007. In addition, the ending balance of \$36,955 was transferred to Fund 307, as part of the *FY 2006 Carryover Review*. This action will officially close out Fund 313. This consolidation will allow all walkway, trail and sidewalk projects to be accounted for in one fund and results in a name change for Fund 307 from Sidewalk Construction to Pedestrian Walkway Improvements.

<sup>10</sup> In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of \$428 has been reflected as an increase to FY 2006 expenditures to reflect expenditure accruals. The project effected by this adjustment is Project X00408, Cross County Trail. This impacts the amount carried forward resulting in a net decrease of \$428 to the *FY 2007 Revised Budget Plan*. The audit adjustment has been included in the FY 2006 Comprehensive Annual Financial Report (CAFR).

<sup>11</sup> Represents a transfer to Fund 300, Countywide Roadway Improvement Fund to fund two trail segments associated with project 006617, Fox Mill/Reston Parkway road improvements.

<sup>12</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 307

## Pedestrian Walkway Improvements

### FY 2008 Summary of Capital Projects

#### Fund: 307 Pedestrian Walkway Improvements

Project #	Description	Total Project Estimate	FY 2006 Actual Expenditures	FY 2007 Revised Budget	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
002136	Great Falls Street Trail	\$187,982	\$0.00	\$187,982.00	\$0	\$0
002200	Emergency Maint. Of Existing Trails		0.00	118,395.00	100,000	100,000
D00448	Plaza America Pedestrian Improvements	1,250,000	185,777.64	698,227.41	0	0
I00456	Belvedere Elementary Sidewalk	268,000	119,731.00	0.00	0	0
K00447	Richmond Highway Public Transportation Initiatives	2,482,842	455,191.09	1,680,201.07	0	0
K00448	Richmond Highway Pedestrian Improvements	375,000	0.00	375,000.00	0	0
W00100	Braddock District Walkways	660,577	420.86	48,254.67	0	0
W00200	Dranesville District Walkways	1,872,556	67,400.28	1,128,486.62	0	0
W00300	Hunter Mill District Walkways	760,898	29,063.78	415,586.01	0	0
W00400	Lee District Walkways	680,904	48,350.42	227,924.43	0	0
W00500	Mason District Walkways	1,489,672	16,732.35	64,472.69	0	0
W00600	Mount Vernon District Walkways	1,744,726	157,306.83	405,471.76	0	0
W00700	Providence District Walkways	949,579	60,373.91	350,766.48	0	0
W00800	Springfield District Walkways	926,787	172,106.08	151,202.30	0	0
W00900	Sully District Walkways	1,332,736	117,823.03	759,429.59	0	0
W01000	At-Large District Walkways	158,829	0.00	30,477.73	0	0
X00404	Sidewalk Contingency		0.00	3,836.06	0	0
X00407	Sidewalk Replacement/VDOT	2,400,000	227,847.11	594,486.18	300,000	300,000
X00408	Cross County Trail	916,577	737,187.77	21,144.50	0	0
<b>Total</b>		<b>\$18,457,664</b>	<b>\$2,395,312.15</b>	<b>\$7,261,344.50</b>	<b>\$400,000</b>	<b>\$400,000</b>



## Fund 307 Pedestrian Walkway Improvements

<b>002200</b>	<b>Upgrade and Emergency Maintenance of Existing Trails</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This ongoing project provides emergency maintenance of existing trails. This maintenance addresses safety and hazardous conditions, including, deterioration of trail surfaces, and the replacement and repair of guardrails, handrails, and similar safety items. Prior year expenditures were captured in Fund 313, Trail Construction which was eliminated as part of the <i>FY 2006 Carryover Review</i>. FY 2008 funding of \$100,000 is provided to continue the safety program.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0	0
Construction		0	0	118,395	100,000	100,000	0
Other		0	0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$0	\$118,395	<b>\$100,000</b>	<b>\$100,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$100,000	\$100,000

## Fund 307 Pedestrian Walkway Improvements

<b>X00407</b>	<b>Sidewalk Replacement / VDOT Participation</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides funding for the Virginia Department of Transportation (VDOT) Sidewalk participation project. VDOT conducts repair and replacement of County-maintained sidewalks and is reimbursed by the County, subject to an agreement approved by the Board of Supervisors. This program allows the County to minimize construction costs by permitting VDOT to conduct repair and replacement of multiple sidewalks within one construction contract. The County is then responsible for reimbursing VDOT at the completion of the project. FY 2008 funding in the amount of \$300,000 will continue to provide for the repairs and replacement of prioritized sidewalks.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$20,129	\$20,086	\$42	\$0	\$0	\$0	\$0
Design and Engineering	167,675	150,207	17,467	0	0	0	0
Construction	2,212,197	1,107,373	210,337	594,486	300,000	300,000	0
Other	0	0	0	0	0	0	0
<b>Total</b>	<b>\$2,400,000</b>	<b>\$1,277,667</b>	<b>\$227,847</b>	<b>\$594,486</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$300,000	\$300,000

# Fund 309

## Metro Operations and Construction

---

### **Focus**

Fund 309, Metro Operations and Construction, contains the funds provided by Fairfax County to pay the County's allocated portion of the Washington Metropolitan Area Transit Authority's (WMATA) FY 2008 operating and capital budget. The County subsidizes Metrorail, Metrobus, and MetroAccess (paratransit) service, contributes to construction costs associated with the 106-mile Metrorail system, and contributes to the repair, maintenance, rehabilitation, and replacement of capital equipment and facilities for the Metrobus, Metrorail, and MetroAccess systems.

The WMATA budget presented here is based on initial FY 2008 information obtained from WMATA budget staff as well as Fairfax County Department of Transportation staff estimates. The WMATA interim General Manager issued the proposed FY 2008 WMATA budget in December 2006, and the WMATA Board Budget Committee is in the process of reviewing the proposed budget between January and May 2007. After this period of review, the WMATA Board of Directors will adopt the FY 2008 Budget in June 2007. In FY 2004, the base fare was raised from \$1.10 to \$1.20 for Metrobus and Metrorail; in FY 2005 a second fare increase in the base fare from \$1.20 to \$1.25 for Metrobus and \$1.20 to \$1.35 for Metrorail was approved.

The County's portion of the total WMATA budget is determined by using several formulas that include factors such as jurisdiction of residence of passengers, number of stations located in a jurisdiction, the amount of service in a jurisdiction, the jurisdiction's population, and the jurisdiction's population density.

Applied State Aid, Gas Tax Receipts, and State Transportation Bond Revenues are identified in Fund 309, Metro Operations and Construction, even though these funds are not directly received or disbursed by the County. These funds are used by Fairfax County to offset the County's share of WMATA's operating and capital costs. The County contributes a General Fund Transfer to Fund 309 to cover the remaining Operating Expenditures and General Obligation Bond revenues to cover the remaining Capital Construction Expenditures. These categories are summarized below.

On April 4, 2007, the General Assembly approved the Governor's substitute for House Bill 3202. The bill, if fully implemented, provides a new source of WMATA capital support. Under the provisions of this legislation, the Northern Virginia Transportation Authority (NVTA) may levy a series of taxes and fees to support Northern Virginia transportation projects and services, including \$50 million in annual funding for WMATA capital expenses. NVTA is in the process of reviewing organizational issues associated with the implementation of the taxes and fees included in HB 3202.

### **Operating Expenditures**

The total FY 2008 Fairfax County requirement (subsidy) for WMATA Operating Expenses totals \$64.9 million, of which \$36.7 million is supported by local funding sources. This funding level supports:

- Existing Metrorail and Metrobus service levels. The funded level includes a 7.0 percent increase over the WMATA operating subsidy in the *FY 2007 Revised Budget Plan*. The General Fund Transfer to Fund 309 will remain at the *FY 2007 Revised Budget Plan* level as a result of increases in State Aid, Gas Tax Receipts, interest earnings on County funds held by the Northern Virginia Transportation Commission (NVTC), and the use of FY 2008 beginning fund balance.
- Funding for MetroAccess, WMATA's Americans with Disabilities (ADA) paratransit service.
- Continuation of the Springfield Circulator Bus Service started in FY 2001.

On the basis of a Northern Virginia Transportation Commission (NVTC) formula, the County receives State Aid and Gas Tax Receipts to support operating requirements. In FY 2008, a total of \$27.0 million in State Aid and \$17.0 million in Gas Tax Receipts support the various Operating Expenses noted above. In addition, \$18.5 million in expenses is supported by a General Fund Transfer, \$1.2 million is funded from interest on funds at NVTC, and \$1.1 million is funded from available balance. A transfer of \$0.1 million from Fund 301, Contributed Roadway Improvement Fund, also contributes to the operating support of shuttle service in the Franconia/Springfield area.

# Fund 309

## Metro Operations and Construction

---

As a result of changes in the NVTC funding formula that became effective in FY 2000, State Aid and Gas Tax funds allocated to Fairfax County are higher than they would have been under the old formula. When the formula was updated, the NVTC required that additional formula funds that resulted from the change be used only for transit service enhancements, and could not be used to reduce the General Fund Transfer for current Operating Expenses. The FY 2008 amount attributable to the formula change is estimated to be \$1.8 million, which will be transferred from Fund 309 to Fund 100, County Transit Systems, for various FAIRFAX CONNECTOR service enhancements.

### **Capital Construction Expenditures**

An amount of \$26.5 million is required for Capital requirements, of which \$21.9 million is supported by Fairfax County General Obligation Bonds. The remaining total is funded through State Aid and Gas Tax Receipts. Capital expenditures are focused on the Metro Matters Program, which supports the acquisition of facilities, equipment, rail cars, and buses.

FY 2008 Capital Expenditures include \$22.9 million for the Metro Matters Program. Metro Matters addresses the acquisition of new rail cars and buses, infrastructure maintenance, and system security enhancements. An amount of \$0.4 million is included for the Beyond Metro Matters Program which addresses Capital requirements in addition to those covered by the Metro Matters Program. An additional \$3.2 million is included to fund Adopted Regional System (ARS) debt service requirements.

### **FY 2008 Funding Adjustments**

The following funding is necessary to support the FY 2008 program:

- ◆ **Metro Annual Operating Requirements** **\$64,894,008**

The FY 2008 subsidy requirement for WMATA Operating Expenses totals \$64,894,008, of which \$36,678,070 will be supported by local funding sources. This estimate is based on initial FY 2008 information obtained from WMATA budget staff, as well as Fairfax County Department of Transportation staff estimates. This funding level supports existing Metrorail and Metrobus service levels. The funded level includes a 7.0 percent increase in the operating subsidy over the *FY 2007 Revised Budget Plan*. Of this total, \$39,963,864 reflects the subsidy requirement for Metrobus and the Springfield Circulator service; and \$18,720,827 reflects the subsidy requirement for Metrorail. This funding also includes \$6,209,317 for MetroAccess service. The General Fund Transfer to Fund 309 remains the same as the *FY 2007 Revised Budget Plan* despite increases in Operating Expenses, because of increases in State Aid, Gas Tax Receipts, interest earnings, and the use of FY 2008 beginning fund balance.
  
- ◆ **Metro Capital Requirements** **\$26,485,928**

FY 2008 Capital Construction expenditures total \$26,485,928, of which \$21,900,000 will be supported by Fairfax County General Obligation Bonds. Of the total Capital Construction expenditures, \$22,900,000 is focused on the Metro Matters Program, which supports the acquisition of facilities, equipment, rail cars, and buses, as well as provides general infrastructure support to the 106-mile Metrorail system. An additional \$417,000 is to support the Beyond Metro Matters Program which addresses capital construction needs beyond those included in the Metro Matters Program. Finally, an amount of \$3,168,928 is included to fund Adopted Regional System (ARS) debt service requirements.
  
- ◆ **Transfer to Fund 100, County Transit Systems, for Transit Enhancements** **\$1,839,006**

An amount of \$1,839,006 is transferred to Fund 100, County Transit Systems, as a result of increased State Aid and Gas Tax receipts due to a funding formula change that became effective in FY 2000. These funds will be used for various mass transit enhancements.

# Fund 309

## Metro Operations and Construction

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Changes to FY 2007 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ **Carryover Adjustments** **\$4,465,988**  
As part of the FY 2006 Carryover Review, FY 2007 County supported disbursements increased by \$4,465,988. The increase can primarily be attributed to lower than projected availability of Virginia VTA 2000 bonds to be applied to FY 2007 Capital Construction costs, requiring the use of additional General Obligation bonds sold in FY 2006 and in FY 2007.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Key Performance Measures

#### Objectives

- ◆ To increase the annual number of trips taken on Metrobus routes serving Fairfax County by 3.0 percent from 9,272,000 in FY 2007 to 9,550,160 in FY 2008.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Trips originating in Fairfax County	9,180,000	9,272,000	9,272,000 / 9,272,000	9,272,000	9,550,160
Metrobus routes	87	87	87 / 87	87	87
Metrobus platform hours	383,285	391,493	370,000 / 370,000	370,000	370,000
Metrobus platform miles	6,773,256	6,918,305	6,538,489 / 6,538,489	6,538,489	6,538,489

## Fund 309 Metro Operations and Construction

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Efficiency:</b>					
Operating costs	\$32,076,494	\$34,437,579	\$36,808,794 / \$37,249,922	\$42,258,400	\$45,693,960
Farebox revenue	\$5,140,800	\$5,192,320	\$5,563,200 / \$5,563,200	\$5,563,200	\$5,730,096
Operating subsidy	\$26,935,694	\$29,245,259	\$31,245,594 / \$31,686,722	\$36,695,200	\$39,963,864
Operating cost/platform mile	\$4.74	\$4.98	\$5.63 / \$5.70	\$6.46	\$6.99
Operating cost/platform hour	\$83.69	\$87.96	\$99.48 / \$100.68	\$114.21	\$123.50
Revenue as a percent of operating cost	16.03%	15.08%	15.11% / 14.93%	13.16%	12.54%
Operating subsidy per Metrobus trip	\$2.93	\$3.15	\$3.37 / \$3.42	\$3.96	\$4.18
<b>Outcome:</b>					
Percent change in Fairfax County trips	0.2%	1.0%	0.0% / 0.0%	0.0%	3.0%

### Performance Measurement Results

Metrobus trips originating in Fairfax County have slightly increased from 9.18 million to 9.27 million over the past few years due primarily to factors such as population growth and traffic congestion. An additional annual growth of 278,160 trips is anticipated in FY 2008, to 9.55 million trips originating in Fairfax County. It should be noted that jurisdictional data provided by WMATA has been used to populate this chart.

### Key Performance Measures

#### Objectives

- ◆ To increase the number of Metrorail trips originating in Fairfax County by 4.0 percent from 30,100,000 in FY 2007 to 31,204,000 in FY 2008.

## Fund 309 Metro Operations and Construction

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Fairfax County ridership	27,100,000	29,300,000	29,793,000 / 29,793,000	30,100,000	31,304,000
<b>Efficiency:</b>					
Operating costs	\$71,893,136	\$80,386,977	\$83,172,448 / \$83,172,448	\$81,819,100	\$84,306,827
Farebox revenue	\$53,311,000	\$63,012,000	\$64,323,000 / \$64,323,000	\$64,323,000	\$65,586,000
Operating subsidy	\$18,582,136	\$17,374,977	\$18,849,448 / \$18,849,448	\$17,496,100	\$18,720,827
Revenue as a percent of operating cost	74.15%	78.39%	77.34% / 77.34%	78.62%	77.79%
Operating subsidy per Metrorail passenger	\$0.69	\$0.59	\$0.63 / \$0.63	\$0.58	\$0.60
<b>Outcome:</b>					
Percent change in Fairfax County ridership	(1.8%)	8.1%	1.7% / 1.7%	1.0%	4.0%

### Performance Measurement Results

Fairfax County Metrorail ridership has increased from 27.1 million riders to 29.8 million riders over the period from FY 2004 to FY 2006. This increase is attributable to factors such as population growth and traffic congestion. The Department of Transportation projects an increase of 1.0 percent from FY 2006 to FY 2007 and an increase of an additional 4.0 percent in FY 2008. It should be noted that jurisdictional data provided by WMATA has been used to populate this chart.

# Fund 309

## Metro Operations and Construction

### FUND STATEMENT

Fund Type G30, Capital Project Funds	Fund 309, Metro Operations and Construction				
	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$1,882,881</b>	<b>\$2,828,034</b>	<b>\$18,067,079</b>	<b>\$1,090,767</b>	<b>\$1,090,767</b>
Revenue:					
Revenue Applied to Operating Expenses					
State Aid Applied to Operating	\$19,808,839	\$26,466,882	\$25,993,499	\$27,015,938	\$27,015,938
Gas Tax Revenue Applied to Operating	17,971,301	14,000,000	14,000,000	17,000,000	17,000,000
Interest	1,200,000	250,000	250,000	1,200,000	1,200,000
Subtotal - Revenue Applied to Operating	\$38,980,140	\$40,716,882	\$40,243,499	\$45,215,938	\$45,215,938
Revenue Applied to Capital Construction					
State Aid Applied to ARS Debt Service	\$3,010,481	\$3,010,481	\$3,010,481	\$3,010,481	\$3,010,481
VTA 2000 Bonds Applied to Capital Construction <sup>1</sup>	13,933,751	4,950,000	484,012	0	0
Gas Tax Rev. Applied to ARS Debt Service	158,447	158,447	158,447	158,447	158,447
State Aid Applied to Metro Matters Capital	925,000	1,000,000	1,000,000	1,000,000	1,000,000
State Aid Applied to Beyond Metro Matters Capital	416,911	417,000	417,000	417,000	417,000
Subtotal - Revenue Applied to Capital Construction	\$18,444,590	\$9,535,928	\$5,069,940	\$4,585,928	\$4,585,928
County Bond Sales <sup>2</sup>	\$18,000,000	\$13,735,000	\$2,961,943	\$21,900,000	\$21,900,000
<b>Total Revenue</b>	<b>\$75,424,730</b>	<b>\$63,987,810</b>	<b>\$48,275,382</b>	<b>\$71,701,866</b>	<b>\$71,701,866</b>
Transfers In:					
General Fund (001)	\$21,316,309	\$20,316,309	\$20,316,309	\$20,316,309	\$20,316,309
Contributed Roadway Improvement Fund (301)	110,000	110,000	110,000	110,000	110,000
<b>Total Transfers In</b>	<b>\$21,426,309</b>	<b>\$20,426,309</b>	<b>\$20,426,309</b>	<b>\$20,426,309</b>	<b>\$20,426,309</b>
<b>Total Available</b>	<b>\$98,733,920</b>	<b>\$87,242,153</b>	<b>\$86,768,770</b>	<b>\$93,218,942</b>	<b>\$93,218,942</b>



# Fund 309

## Metro Operations and Construction

### FUND STATEMENT

Fund Type G30, Capital Project Funds	Fund 309, Metro Operations and Construction				
	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Expenditures:					
Operating Expenditures					
Bus Operating Subsidy <sup>3</sup>	\$31,686,722	\$33,950,768	\$36,695,200	\$39,963,864	\$39,963,864
Rail Operating Subsidy	18,849,448	20,244,307	17,496,100	18,720,827	18,720,827
ADA Paratransit - Metro	5,840,511	6,272,708	5,803,100	6,209,317	6,209,317
Springfield Circulator	0	644,400	644,400	0	0
Subtotal - Operating Expenditures	\$56,376,681	\$61,112,183	\$60,638,800	\$64,894,008	\$64,894,008
Capital Construction Expenditures					
Metro Matters Capital	\$19,020,250	\$19,685,000	\$19,685,000	\$22,900,000	\$22,900,000
Beyond Metro Matters Capital	416,911	417,000	417,000	417,000	417,000
ARS Debt Service	3,168,928	3,168,928	3,168,928	3,168,928	3,168,928
Subtotal - Capital Construction	\$22,606,089	\$23,270,928	\$23,270,928	\$26,485,928	\$26,485,928
Expenditures	\$22,606,089	\$23,270,928	\$23,270,928	\$26,485,928	\$26,485,928
Total Expenditures	\$78,982,770	\$84,383,111	\$83,909,728	\$91,379,936	\$91,379,936
Transfers Out:					
County Transit Systems (100)	\$1,684,071	\$1,768,275	\$1,768,275	\$1,839,006	\$1,839,006
Total Transfers Out	\$1,684,071	\$1,768,275	\$1,768,275	\$1,839,006	\$1,839,006
<b>Total Disbursements</b>	<b>\$80,666,841</b>	<b>\$86,151,386</b>	<b>\$85,678,003</b>	<b>\$93,218,942</b>	<b>\$93,218,942</b>
<b>Ending Balance<sup>4</sup></b>					
General Fund	\$2,828,034	\$1,090,767	\$1,090,767	\$0	\$0
Bond Funds	15,239,045	0	0	0	0
<b>Unreserved Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> No Virginia VTA 2000 bonds are projected to be available to apply to Capital Construction costs in FY 2008, as all VTA bonds have been applied in previous years.

<sup>2</sup> The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. The FY 2006 ending balance is due to the issuance of bonds in anticipation of cashflow requirements that were delayed. On November 3, 1992, the voters approved a \$50 million referendum for Metrorail construction expenses. All remaining bonds pertaining to this sale have been issued and allocated to Metro's Infrastructure Renewal Program and Dulles Corridor transit projects as directed by the Board of Supervisors on March 8, 1999. Bond sales for FY 2006 and FY 2007 are allocated from \$31 million of remaining authorized but unissued 1990 Transportation Improvement Bonds. In November 2, 2004, the voters approved a \$110 million referendum for the County's share of WMATA's capital improvement program, from which bonds are/will be issued to support FY 2007 and FY 2008 capital expenditures.

<sup>3</sup> FY 2008 expenditures for the Bus Operating Subsidy include \$644,000 in support for the Springfield Circulator service, the same level of support as in the previous year.

<sup>4</sup> The ending balance in Fund 309, Metro Operations and Construction, varies from year to year and is primarily related to differences between the preliminary budget presented by WMATA's General Manager and WMATA's Adopted budget.

# Fund 310

## Storm Drainage Bond Construction

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Focus

Fund 310, Storm Drainage Bond Construction, provides bond support for storm drainage improvement projects throughout the County. Projects include streambank stabilization of areas where severe bank and channel erosion have occurred, as well as the installation of improved storm drainage systems to correct house, yard and street flooding.

The County's stormwater control needs are funded by the 1988 Storm Drainage Bond Referendum, the General Fund, the Pro Rata Share Program (Fund 316), and the Stormwater Management Program (Fund 318). The Pro Rata Share Program, adopted in 1992, requires one-time payments from developers of new developments to pay for a portion of the cost of off-site improvements. In FY 2006, Fund 318, Stormwater Management Program, was created by the dedication of one penny of the Real Estate tax to address prioritized capital improvements in the County's stormwater system. Fund 318 is now the primary source of funding of stormwater capital improvements. As Watershed Management Plans are completed throughout the County, the list of stormwater capital projects will be updated, and revised funding requirements and strategies will be developed for the entire program.

No funding is included for Fund 310, Storm Drainage Bond Construction, in FY 2008. Existing projects will utilize remaining funds from the 1988 Storm Drainage Bond Referendum to support neighborhood drainage improvement projects and studies in order to determine the best course of action for existing storm drainage problems.

### Changes to FY 2007 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ At the FY 2006 Carryover Review, the Board of Supervisors approved an increase of \$1,298,411 due to the carryover of unexpended project balances of \$1,297,392 and an adjustment of \$1,019 due to the appropriation of miscellaneous revenue received in FY 2006.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ The Board of Supervisors made no adjustments to this fund.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# Fund 310

## Storm Drainage Bond Construction

### FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 310, Storm Drainage Bond Construction

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	\$2,612,912	\$0	\$1,298,411	\$0	\$0
Revenue:					
Sale of Bonds <sup>1</sup>	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	1,019	0	0	0	0
Total Revenue	\$1,019	\$0	\$0	\$0	\$0
<b>Total Available</b>	<b>\$2,613,931</b>	<b>\$0</b>	<b>\$1,298,411</b>	<b>\$0</b>	<b>\$0</b>
Total Expenditures	\$1,315,520	\$0	\$1,298,411	\$0	\$0
<b>Total Disbursements</b>	<b>\$1,315,520</b>	<b>\$0</b>	<b>\$1,298,411</b>	<b>\$0</b>	<b>\$0</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$1,298,411</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The sale of bonds is presented here for planning purposes. Actual bond sales are based on cash needs in accordance with Board policy. In the fall of 1988, the voters approved a \$12.0 million Storm Drainage bond referendum. All bonds from this referendum have now been sold.

<sup>2</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 310

## Storm Drainage Bond Construction

### FY 2008 Summary of Capital Projects

#### Fund: 310 Storm Drainage Bond Construction

Project #	Description	Total Project Estimate	FY 2006 Actual Expenditures	FY 2007 Revised Budget	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
X00056	New Alexandria Drainage	\$7,774,404	\$6,103.60	\$0	\$0	\$0
X00084	Indian Springs/Clearfield Phase II	949,902	590,555.97	0	0	0
X00087	Long Branch	1,211,948	5,109.38	0	0	0
X00093	Hayfield Farms	302,620	98,180.52	14,054.69	0	0
X00094	Storm Drainage Structural Projects		613,078.15	1,014,356.72	0	0
X00299	Stream Valley Erosion Projects		2,492.08	270,000.08	0	0
<b>Total</b>		<b>\$10,238,874</b>	<b>\$1,315,519.70</b>	<b>\$1,298,411.49</b>	<b>\$0</b>	<b>\$0</b>

# Fund 311

## County Bond Construction

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Focus

Fund 311, County Bond Construction, supports general County construction projects associated with Human Services facilities, Adult and Juvenile Detention facilities, and transportation related facilities. The primary source of funding is voter approved General Obligation bonds. In addition, this fund receives grant funding from the Federal Transportation Administration (FTA) for Park and Ride Facilities, the Wiehle Avenue Commuter Parking Area, Herndon/Monroe Transit Center, and several Dulles Corridor Improvement projects.

No funding is included for Fund 311, County Bond Construction, in FY 2008.

### Changes to FY 2007 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ As part of the *FY 2006 Carryover Review*, the Board of Supervisors approved an increase of \$76,155,138 due to the carryover of unexpended project balances in the amount of \$76,105,930, and a net adjustment of \$49,208. This adjustment is comprised of an increase of \$50,095 due to the appropriation of miscellaneous revenues in the amount of \$95 received in FY 2006 and \$50,000 to appropriate funding received in FY 2006 associated with a Public Private Education Facilities and Infrastructure Act (PPEA) proposal. All PPEA proposals required a processing fee for developers to support County staff review of their proposals. This increase is partially offset by a decrease of \$887 in anticipated Virginia Department of Transportation (VDOT) revenues based on actual costs of Project 90A011, Dulles Corridor Slip Ramps.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ As part of the *FY 2007 Third Quarter Review*, the Board of Supervisors approved a decrease in the amount of \$1,836,885 due to a decrease in revenues of \$5,236,885 associated with the elimination of the paint/body shop at the West Ox Bus Operations Garage, partially offset by an increase to the General Fund transfer of \$3,400,000 to fully fund the construction of the Mount Vernon Mental Health Center. The adjustment to the West Bus Operations Garage project is totally offset by a revenue decrease of \$5,234,943 anticipated from the Washington Metropolitan Area Transit Authority (WMATA) and the \$1,942 in the sale of County General Obligation bonds.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# Fund 311

## County Bond Construction

### FUND STATEMENT

#### Fund Type G30, Capital Project Funds

#### Fund 311, County Bond Construction

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$5,510,657</b>	<b>\$0</b>	<b>\$13,291,326</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
Sale of Bonds <sup>1</sup>	\$10,185,000	\$3,599,000	\$29,142,034	\$0	\$0
VDOT Funding <sup>2</sup>	(887)	0	1,450,401	0	0
Federal Transportation Administration <sup>3</sup>	0	0	1,176,725	0	0
WMATA Contribution <sup>4</sup>	0	0	29,456,767	0	0
Miscellaneous Revenues	50,095	0	0	0	0
<b>Total Revenue</b>	<b>\$10,234,208</b>	<b>\$3,599,000</b>	<b>\$61,225,927</b>	<b>\$0</b>	<b>\$0</b>
Transfers In:					
General Fund (001) <sup>5</sup>	\$0	\$0	\$3,400,000	\$0	\$0
<b>Total Transfers In</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,400,000</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Available</b>	<b>\$15,744,865</b>	<b>\$3,599,000</b>	<b>\$77,917,253</b>	<b>\$0</b>	<b>\$0</b>
Total Expenditures	\$2,453,539	\$3,599,000	\$77,917,253	\$0	\$0
<b>Total Disbursements</b>	<b>\$2,453,539</b>	<b>\$3,599,000</b>	<b>\$77,917,253</b>	<b>\$0</b>	<b>\$0</b>
<b>Ending Balance<sup>6</sup></b>	<b>\$13,291,326</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. As part of the summer 2005 bond sale, an amount of \$8 million was sold for transportation improvements, and \$1.185 million was sold for human services facilities. Including prior sales, \$7.8 million remains authorized but unissued for transportation improvements. Included in the transportation improvement bonds is an amount of \$3.71 million from the 1988 Transportation Bond Referendum to support renovations and expansions to the West Ox and Newington garage facilities. The fall 2004 Human Services Bond Referendum approved on November 2, 2004 included \$20 million for Mental Health Centers and \$10 million for Juvenile Services Facilities. As part of the summer 2005 bond sale an amount of \$1 million was sold for human services/juvenile facilities leaving a balance of \$29 million.

<sup>2</sup> A total of \$3,900,000 is anticipated from the Virginia Department of Transportation (VDOT) for Project 90A011, Dulles Corridor Slip Ramps. To date, \$2,449,599 has been received and \$1,450,401 is anticipated in FY 2007.

<sup>3</sup> Represents remaining Federal Transportation Administration (FTA) grant funding in FY 2007 in the amount of \$1,176,725. FTA funding is based on reimbursements of approximately 75 percent of expenditures which may fluctuate based on actual project scopes. Total FTA reimbursements equal \$39,158,860 and include \$5,205,000 for Wiehle Avenue Commuter Parking, \$25,661,845 for the Herndon/Monroe Transit Center, \$4,225,807 for Park and Ride facilities, and \$4,066,208 for several Dulles Corridor projects.

<sup>4</sup> Represents anticipated Washington Metro Area Transit Authority (WMATA) contribution for the construction of the West Ox Bus Operations Center.

<sup>5</sup> Represents a General Fund transfer of \$3,400,000 associated with Project 04A004, Mount Vernon Mental Health Center Renovation and Expansion project.

<sup>6</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 311

## County Bond Construction

### FY 2008 Summary of Capital Projects

#### Fund: 311 County Bond Construction

Project #	Description	Total Project Estimate	FY 2006 Actual Expenditures	FY 2007 Revised Budget	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
04A001	Girls Probation House	\$6,131,000	\$319,411.34	\$5,797,158.54	\$0	\$0
04A002	Gregory Drive Treatment Facility	3,850,000	66,830.26	2,250,965.07	0	0
04A003	Woodburn Mental Health Center	50,000	709.43	49,290.57	0	0
04A004	Mount Vernon Mental Health Cente	13,400,000	212,952.35	13,178,408.16	0	0
04A005	Less Secure Shelter II	4,399,000	4,819.47	4,394,180.53	0	0
88A002	West Ox Bus Operations Center	54,449,229	910,072.04	44,992,604.50	0	0
88A014	Newington Maint. Fac. Expansion	3,370,493	3,089.00	56,482.50	0	0
88A015	West Ox Maint. Fac. Expansion	5,719,766	534,705.44	600,583.65	0	0
88B007	Human Services Feasibility Studies	1,315,397	11,640.42	1,253,477.02	0	0
89A001	ADC Expansion II	81,190,286	44,953.30	419,619.67	0	0
89A003	JDC Expansion	9,615,000	49,102.72	260,253.63	0	0
89A015	Juvenile Facilities Feasibility Studies	79,583	2,214.98	14,833.05	0	0
90A005	Adult Home for the Mentally III	4,494,475	200,339.87	84,953.15	0	0
90A007	Herndon/Monroe Transit Center	32,243,000	507.62	1,096,923.22	0	0
90A008	Wiehle Avenue Park & Ride	7,289,000	0.00	733,529.64	0	0
90A011	Dulles Corridor Slip Ramps	8,399,113	90,500.32	1,359,014.41	0	0
90A013	Feasibility-Reston East Pkg. Deck	1,500,000	1,690.24	1,374,975.90	0	0
<b>Total</b>		<b>\$237,495,342</b>	<b>\$2,453,538.80</b>	<b>\$77,917,253.21</b>	<b>\$0</b>	<b>\$0</b>

# Fund 312

## Public Safety Construction

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Focus

This fund supports the construction of fire and police stations, governmental centers with police substations, the Public Safety and Transportation Operations Center (PSTOC), the Judicial Center Expansion, and other public safety facilities. These projects are funded by several public safety bond referenda approved by the voters, and the General Fund. The latest referendum was approved by voters on November 7, 2006. This referendum included \$125 million to support expansion and renovation of fire and rescue facilities including the Great Falls Volunteer Fire Station and the Fire & Rescue Academy Renovation and Expansion (Phase I) for enhanced training facilities and simulation training for new recruits. Additionally, police stations across Fairfax County will receive funding for expansion and renovation projects. They include Fair Oaks, Reston, and McLean Police Stations. Funding will also be provided for the West Ox Road Animal Shelter to expand current operations and provide additional kennel capacity for dogs, cats and exotic animals. In addition, this fund supports operating and equipment support associated with the opening of the Judicial Center and Public Safety and Transportation Operations Center.

In FY 2008 funding in the amount of \$95,220,972 is included in Fund 312, Public Safety Construction. Of this amount, \$4,820,972 is funded by the General Fund and \$90,400,000 is supported by General Obligation Bonds.

### Changes to FY 2007 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ As part of the *FY 2006 Carryover Review*, the Board of Supervisors approved an increase of \$153,585,576 due to the carryover of unexpended project balances in the amount of \$152,834,472 and adjustments of \$751,104. These adjustments include the appropriation of miscellaneous revenues of \$1,104 received in FY 2006 associated with the sale of plans and an increase in the General Fund transfer of \$750,000 to support design and construction costs associated with finishing the lower level of the Judicial Center Expansion building to further provide for additional filing space for court records.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ As part of the *FY 2007 Third Quarter Review*, the Board of Supervisors approved an increase of \$10,800,000 due to the appropriation of bond funds associated with the approval of the fall 2006 Public Safety Bond Referendum in the amount of \$9,800,000 and a General Fund transfer in the amount of \$1,000,000 for sanitary sewer connections for the Courthouse Expansion and Renovation project.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for projects funded in FY 2008 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Table includes project location, description, source of funding and completion schedules.



# Fund 312 Public Safety Construction

## FUND STATEMENT

### Fund Type G30, Capital Project Funds

### Fund 312, Public Safety Construction

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$143,621,189</b>	<b>\$0</b>	<b>\$111,817,561</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
Sale of Bonds <sup>1</sup>	\$5,750,000	\$0	\$52,689,134	\$90,400,000	\$90,400,000
Miscellaneous Revenues <sup>2</sup>	1,104	0	0	0	0
<b>Total Revenue</b>	<b>\$5,751,104</b>	<b>\$0</b>	<b>\$52,689,134</b>	<b>\$90,400,000</b>	<b>\$90,400,000</b>
Transfer In:					
General Fund (001) <sup>3</sup>	\$19,445,000	\$5,855,150	\$7,605,150	\$4,820,972	\$4,820,972
<b>Total Transfers In</b>	<b>\$19,445,000</b>	<b>\$5,855,150</b>	<b>\$7,605,150</b>	<b>\$4,820,972</b>	<b>\$4,820,972</b>
<b>Total Available</b>	<b>\$168,817,293</b>	<b>\$5,855,150</b>	<b>\$172,111,845</b>	<b>\$95,220,972</b>	<b>\$95,220,972</b>
<b>Total Expenditures<sup>4</sup></b>	<b>\$56,999,732</b>	<b>\$5,855,150</b>	<b>\$172,111,845</b>	<b>\$95,220,972</b>	<b>\$95,220,972</b>
<b>Total Disbursements</b>	<b>\$56,999,732</b>	<b>\$5,855,150</b>	<b>\$172,111,845</b>	<b>\$95,220,972</b>	<b>\$95,220,972</b>
<b>Ending Balance<sup>5</sup></b>	<b>\$111,817,561</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 5, 2002, the voters approved a \$60 million Public Safety Bond Referendum to support the construction of a new Public Safety and Transportation Operations Center (PSTOC) and a new fire station including space for the Hazardous Materials Response Unit, as well as the renovation of the Jennings Judicial Center and renovations to prioritized fire stations. An amount of \$49.75 million remains in authorized but unissued bonds from the November 5, 2002 Public Safety Referendum. In addition, on November 7, 2006, the voters approved a \$125 million Public Safety Bond Referendum to support renovations and priority expansions at public safety facilities.

<sup>2</sup> Miscellaneous receipts include the sale of plans for multiple projects.

<sup>3</sup> FY 2006 funding represents costs associated with Project 009211, Public Safety and Transportation Operations Center (\$15,000,000), Project 009217, Stonecroft Boulevard Widening (\$500,000), Project 009220, Public Safety Master Plan (\$600,000), Project 009218, Courthouse IT Equipment and Support (\$2,895,000), Project 009219, Old Courthouse Renovation (\$150,000), and Project 009222, Pine Ridge Feasibility Study (\$300,000). Funding in FY 2007 is associated with Project 009218, Courthouse IT Equipment and Support (\$5,505,150), Project 009223 Jennings Courtroom Renovations (\$1,100,000), and Project 009209, Judicial Center Expansion and Renovation (\$1,000,000). FY 2008 funding is associated with Project 009218, Courthouse IT Equipment and Support (\$1,800,000), Project 009223 Jennings Courtroom Renovations (\$1,200,000), and Project 009231, PSTOC Operating and Equipment Support (\$1,820,972).

<sup>4</sup> In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of \$1,871,119 has been reflected as a decrease to expenditures to reverse an over estimate of expenditure accrual. The project effected by this adjustment is Project 009209, Judicial Center Expansion. This impacts the amount carried forward resulting in a net increase of \$1,871,119 to the *FY 2007 Revised Budget Plan*. The audit adjustment has been included in the FY 2006 Comprehensive Annual Financial Report (CAFR).

<sup>5</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 312

## Public Safety Construction

### FY 2008 Summary of Capital Projects

#### Fund: 312 Public Safety Construction

Project #	Description	Total Project Estimate	FY 2006 Actual Expenditures	FY 2007 Revised Budget	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
009073	Fire & Rescue Academy	\$18,306,850	\$16,447.09	\$2,090,458.60	\$15,700,000	\$15,700,000
009079	Fairfax Center Fire Station	8,782,923	1,972,319.31	338,153.65	0	0
009088	Traffic Light Signalization	961,814	165.00	448,262.18	0	0
009090	Fire Station Improvements	3,095,000	0.00	137,982.42	0	0
009091	North Point Fire Station	4,852,776	79,317.78	5,948.00	0	0
009092	South Clifton Fire Station	20,017	15,919.71	0.00	0	0
009094	Wolftrap Fire Station	11,075,000	308,596.22	7,162,399.01	0	0
009102	Public Safety Academy	12,224,059	0.00	104,340.70	0	0
009203	Public Safety Contingency		0.00	5,651.09	0	0
009205	Parking - PS Complex	21,029,448	52,840.12	137,534.16	0	0
009206	Mt. Vernon Police Station	7,020,850	32,806.45	29,803.21	0	0
009207	W. Springfield Police Station	11,479,893	13,110.94	73,776.36	0	0
009208	Sully District Police Station	7,067,205	136,418.59	320,461.62	0	0
009209	Judicial Center Expansion and Renovation	116,736,000	35,704,297.51	51,906,629.13	0	0
009210	Crosspointe Fire Station	9,423,370	4,247,018.68	2,834,282.59	0	0
009211	Public Safety and Transportation Operations Center	102,522,130	14,003,651.91	85,798,928.38	0	0
009212	Alternate Emergency Operations Center	623,915	50,349.50	16,558.37	0	0
009213	PSCC Consoles	500,000	0.00	480,694.13	0	0
009214	Fire Station Condition Assessments	232,632	23,053.55	59,241.36	0	0
009215	Herndon Fire Station	950,000	1,819.46	935,871.70	0	0
009216	Vienna Volunteer Fire Station	1,500,000	75,000.00	0.00	0	0
009217	Stonecroft Boulevard Widening	550,000	39,006.75	502,312.26	0	0
009218	Courthouse IT Equipment and Support	10,200,150	160,757.20	8,239,392.80	1,800,000	1,800,000
009219	Old Courthouse Renovation	150,000	66,836.44	83,163.56	0	0
009220	Public Safety Master Plan	600,000	0.00	600,000.00	0	0
009222	Pine Ridge Feasibility Study	300,000	0.00	300,000.00	0	0
009223	Jennings Courtroom Renovations	2,300,000	0.00	1,100,000.00	1,200,000	1,200,000
009224	Great Falls Fire Station	12,000,000	0.00	2,400,000.00	9,600,000	9,600,000
009225	Fair Oaks Police Station	17,400,000	0.00	3,000,000.00	14,400,000	14,400,000
009226	Reston Police Station Renovation	18,800,000	0.00	3,000,000.00	15,800,000	15,800,000
009227	McLean Police Station Renovation	17,900,000	0.00	0.00	17,900,000	17,900,000
009228	West Ox Road Animal Shelter	17,000,000	0.00	0.00	17,000,000	17,000,000
009231	PSTOC Operating and Equipment Support	1,820,972	0.00	0.00	1,820,972	1,820,972
<b>Total</b>		<b>\$437,425,005</b>	<b>\$56,999,732.21</b>	<b>\$172,111,845.28</b>	<b>\$95,220,972</b>	<b>\$95,220,972</b>

## Fund 312 Public Safety Construction

<b>009073</b>	<b>Fire &amp; Rescue Academy Phase I</b>	
4600 West Ox Road		Springfield
<p><b>Description and Justification:</b> Funding supports Phase I of the expansion and renovation of the existing Fire and Rescue Academy. Renovations will include expanding the current facility by approximately 20,000 square feet to provide adequate training space, rappelling tower facility and search and rescue simulations. FY 2008 funding is for the construction of Phase I of the expansion and was approved as part of the fall 2006 bond referendum.</p>		

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	640,619	495,121	16,447	129,051	0	0	0
Construction	17,636,231	0	0	1,936,231	15,700,000	15,700,000	0
Other	30,000	4,823	0	25,177	0	0	0
<b>Total</b>	<b>\$18,306,850</b>	<b>\$499,944</b>	<b>\$16,447</b>	<b>\$2,090,459</b>	<b>\$15,700,000</b>	<b>\$15,700,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$15,700,000	\$0	\$0	\$15,700,000

## Fund 312 Public Safety Construction

<b>009218</b>	<b>Courthouse IT Equipment and Support</b>
4110 Chain Bridge Road	Providence
<p><b>Description and Justification:</b> Funding is included for loose furnishings and systems furniture required for the courthouse expansion project. An amount of \$1,000,000 is included for the second year of a two year program to fund loose furniture and \$800,000 is included for the second year of a 5 year lease purchase agreement associated with required systems furniture for the expanded courthouse.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	10,200,150	0	160,757	8,239,393	1,800,000	1,800,000	0
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
<b>Total</b>	<b>\$10,200,150</b>	<b>\$0</b>	<b>\$160,757</b>	<b>\$8,239,393</b>	<b>\$1,800,000</b>	<b>\$1,800,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$1,800,000	\$0	\$0	\$0	\$1,800,000

## Fund 312 Public Safety Construction

<b>009223</b>	<b>Jennings Courtroom Renovations</b>	
4110 Chain Bridge Road		Providence
<p><b>Description and Justification:</b> An amount of \$1,200,000 is included to begin to address required renovations to existing 25 courtrooms within Jennings building which are not being renovated or moved as part of the Judicial Center Expansion Project. Of the 25 existing courtrooms, 2 were funded for renovation in FY 2007. FY 2008 funding will provide for an additional 2 courtrooms, resulting in 21 courtrooms remaining to be funded in future years. These courtrooms require improved lighting, ductwork realignment, and technology upgrades to keep these existing court rooms operational. FY 2008 costs include construction escalation resulting in a cost of \$600,000 per courtroom.</p>		

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	200,000	0	0	0	200,000	200,000	0
Construction	2,100,000	0	0	1,100,000	1,000,000	1,000,000	0
Other	0	0	0	0	0	0	0
<b>Total</b>	<b>\$2,300,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,100,000</b>	<b>\$1,200,000</b>	<b>\$1,200,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$1,200,000	\$0	\$0	\$0	\$1,200,000

## Fund 312 Public Safety Construction

<b>009224</b>	<b>Great Falls Volunteer Fire Station</b>	
9916 Georgetown Pike		Dranesville
<p><b>Description and Justification:</b> Funding supports the expansion and renovation of the existing fire station. Renovations will include expanding the current facility by approximately 17,500 square feet to provide adequate space, larger equipment bays for modern apparatus, replacement HVAC and electrical systems, and expanded support staff areas. FY 2008 funding is for construction of the fire station and was approved as part of the fall 2006 bond referendum.</p>		

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	600,000	0	0	0	600,000	600,000	0
Construction	11,400,000	0	0	2,400,000	9,000,000	9,000,000	0
Other	0	0	0	0	0	0	0
<b>Total</b>	<b>\$12,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,400,000</b>	<b>\$9,600,000</b>	<b>\$9,600,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$9,600,000	\$0	\$0	\$9,600,000

## Fund 312 Public Safety Construction

<b>009225</b>	<b>Fair Oaks Police Station</b>	
12300 Lee Jackson Memorial Highway		Sully
<p><b>Description and Justification:</b> Funding supports the renovation and expansion of the existing police station. Renovations will include expanding the current facility from 25,500 square feet to 30,700 square feet to provide adequate space and address critical needs. FY 2008 funding provides for construction of major renovations of the police station and was approved as part of the fall 2006 bond referendum.</p>		

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	4,000,000	0	0	3,000,000	1,000,000	1,000,000	0
Construction	13,400,000	0	0	0	13,400,000	13,400,000	0
Other	0	0	0	0	0	0	0
<b>Total</b>	<b>\$17,400,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,000,000</b>	<b>\$14,400,000</b>	<b>\$14,400,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$14,400,000	\$0	\$0	\$14,400,000

## Fund 312 Public Safety Construction

<b>009226</b>	<b>Reston Police Station Renovation/Expansion</b>	
12000 Bowan Towne Drive		Hunter Mill
<p><b>Description and Justification:</b> Funding supports the expansion and renovation of the existing police station facility. Renovations will include expanding the current 16,000 square feet to approximately 34,600 square feet to provide adequate space, update major building systems and meet future staffing requirements of the station. FY 2008 funding is for construction of the police station and was approved as part of the fall 2006 bond referendum.</p>		

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	4,000,000	0	0	3,000,000	1,000,000	1,000,000	0
Construction	14,800,000	0	0	0	14,800,000	14,800,000	0
Other	0	0	0	0	0	0	0
<b>Total</b>	<b>\$18,800,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,000,000</b>	<b>\$15,800,000</b>	<b>\$15,800,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$15,800,000	\$0	\$0	\$15,800,000



## Fund 312 Public Safety Construction

<b>009227</b>	<b>McLean Police Station Renovation/Expansion</b>	
1437 Balls Hill Road		Dranesville
<p><b>Description and Justification:</b> Funding supports the renovation and expansion of the existing police station. Renovations will include expanding the current 21,500 square feet to approximately 31,000 square feet and provide prioritized renovations and infrastructure renewal. FY 2008 funding is for the full design and renovations and was approved as part of the fall 2006 bond referendum.</p>		

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	1,100,000	0	0	0	1,100,000	1,100,000	0
Construction	16,800,000	0	0	0	16,800,000	16,800,000	0
Other	0	0	0	0	0	0	0
<b>Total</b>	<b>\$17,900,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$17,900,000</b>	<b>\$17,900,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$17,900,000	\$0	\$0	\$17,900,000

## Fund 312 Public Safety Construction

<b>009228</b>	<b>West Ox Road Animal Shelter Complex Renovation/Expansion</b>	
4500 West Ox Road	Springfield	
<p><b>Description and Justification:</b> Funding supports the expansion and renovation of the existing animal shelter. The West Ox Road Animal shelter opened in 1975 and has experienced a 58 percent growth in the animal population in the last twenty years. Renovations will include expanding the current 15,600 square feet to 31,600 square feet to provide adequate space, address the need for an air handling system and support areas including material and food storage and medical/surgical space. FY 2008 funding is for full design and construction and was approved as part of the fall 2006 bond referendum.</p>		

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	1,000,000	0	0	0	1,000,000	1,000,000	0
Construction	16,000,000	0	0	0	16,000,000	16,000,000	0
Other	0	0	0	0	0	0	0
<b>Total</b>	<b>\$17,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$17,000,000</b>	<b>\$17,000,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$17,000,000	\$0	\$0	\$17,000,000

## Fund 312 Public Safety Construction

<b>009231</b>	<b>PSTOC Operating and Equipment Support</b>
TBD	Springfield
<p><b>Description and Justification:</b> This project provides for required equipment and furniture associated with the opening of the Public Safety and Transportation Operations Center (PSTOC), anticipated to be complete in Spring/Summer 2008. The PSTOC will be a new high-security, state-of-the-art facility intended to provide efficient and effective public safety and transportation services using coordinated technology and integrated data systems. The new facility will house the County's Department of Public Safety Communications (DPSC), the Emergency Operations Center (EOC), staff from the Police and Fire Departments, and VDOT's Smart Traffic and Signal Centers, and the State Police Communications Center. In addition, the building will be co-located with a new Forensics Facility to house technical and forensic units such as the Crime Scene Section, NOVARIS, Electronic Surveillance Unit, and Computer Forensic Unit. The new Forensics facility will meet the technical needs of these units and will provide the Police Department with programmatic efficiency by locating similar functions in one coordinated location. FY 2008 funding of \$1,820,972 is included for equipment and furniture for public spaces, conferences rooms, some office space, and other common areas.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	0	0	0	0	0	0	0
Construction	1,820,972	0	0	0	1,820,972	1,820,972	0
Other	0	0	0	0	0	0	0
<b>Total</b>	<b>\$1,820,972</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,820,972</b>	<b>\$1,820,972</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$1,820,972	\$0	\$0	\$0	\$1,820,972

# Fund 314

## Neighborhood Improvement Program

---

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Focus

This fund provides for improvements to public facilities including curbs and gutters, sidewalks, street widening, and storm drainage improvements to enhance the condition and appearance of participating neighborhoods. Neighborhoods were selected for participation in the program on the basis of their need for general community improvements due to problems of road and yard flooding, and/or traffic problems, as well as their willingness to share in the implementation of a Community Plan. The program focuses on the preservation and improvement of the County's older, yet stable neighborhoods of predominantly single-family homes which are currently vulnerable to deterioration.

Homeowners receiving improvements from the program reimburse the County for their share of actual construction costs. The County pays all engineering, administrative and overhead costs. Each homeowner's share is based on the length of street footage of their lot, the type of improvements installed and the average assessed value of housing in the neighborhood. Homeowners' payments, made once construction is completed, can be paid in one lump sum amount, or in semi-annual installments with interest over a ten-year period. For elderly or disabled homeowners, payment may be extended beyond the ten-year payback period. These homeowner payments are used to offset debt service costs associated with the issuance of General Obligation Bonds for the Neighborhood Improvement Program. Payments are transferred to the County's debt service fund periodically once contributions have accrued to a significant amount. The Neighborhood Improvement Program is also financed with General Obligation Bonds approved by the voters in November 1989 in the amount of \$24.0 million.

It should be noted that as part of the adoption of the FY 2007 - FY 2011 Capital Improvement Program, the Board directed staff to review the County's commercial and neighborhood revitalization programs and to provide recommendations on strategies to enhance the effectiveness of the programs, to identify and make available appropriate financing mechanisms, and to put in place the organizational supports necessary to sustain the programs.

No funding is included in Fund 314, Neighborhood Improvement Program for FY 2008 pending the review of the County's commercial and neighborhood revitalization programs.

# Fund 314

## Neighborhood Improvement Program

---

### **Changes to FY 2007 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ As part of the FY 2006 Carryover Review, the Board of Supervisors approved an increase of \$360,802 due to the carryover of unexpended project balances.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ The Board of Supervisors made no adjustments to this fund.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# Fund 314

## Neighborhood Improvement Program

### FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 314, Neighborhood Improvement Program

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	\$425,286	\$79,242	\$432,310	\$91,508	\$91,508
Revenue:					
Home Owner Contributions <sup>1</sup>	\$22,266	\$20,000	\$20,000	\$20,000	\$20,000
Sale of Bonds <sup>2</sup>	0	0	0	0	0
Total Revenue	\$22,266	\$20,000	\$20,000	\$20,000	\$20,000
<b>Total Available</b>	<b>\$447,552</b>	<b>\$99,242</b>	<b>\$452,310</b>	<b>\$111,508</b>	<b>\$111,508</b>
Total Expenditures	\$15,242	\$0	\$360,802	\$0	\$0
Transfer Out:					
County Debt Service (200) <sup>3</sup>	\$0	\$0	\$0	\$0	\$0
Total Transfer Out	\$0	\$0	\$0	\$0	\$0
<b>Total Disbursements</b>	<b>\$15,242</b>	<b>\$0</b>	<b>\$360,802</b>	<b>\$0</b>	<b>\$0</b>
<b>Ending Balance<sup>4</sup></b>	<b>\$432,310</b>	<b>\$99,242</b>	<b>\$91,508</b>	<b>\$111,508</b>	<b>\$111,508</b>

<sup>1</sup> Represents payments from homeowners for their contribution toward construction costs associated with improvements in their neighborhoods. Bond funds are used to finance these projects, and upon completion of construction, the improvements are assessed and the homeowners make their payments with interest. Funds received (i.e., both principal and interest) are periodically transferred to Fund 200, County Debt Service, to partially assist in paying the debt service costs associated with Neighborhood Improvement projects.

<sup>2</sup> The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 7, 1989, the voters approved \$24.0 million for the Neighborhood Improvement Program. No bonds remain to be sold from the fall 1989 referendum.

<sup>3</sup> The Transfer Out to Fund 200, County Debt Service Fund, offsets debt service costs associated with the issuance of General Obligation Bonds.

<sup>4</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 314

## Neighborhood Improvement Program

### FY 2008 Summary of Capital Projects

#### Fund: 314 Neighborhood Improvement Program

Project #	Description	Total Project Estimate	FY 2006 Actual Expenditures	FY 2007 Revised Budget	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
C00072	Brookland/Bush Hill Phase II	\$2,195,982	\$0.00	\$28,362.74	\$0	\$0
C00076	Engleside Phase I	1,515,508	0.00	0.00	0	0
C00091	Mt. Vernon Manor	3,788,696	14,183.48	0.00	0	0
C00093	Fairdale	1,886,097	21.40	39,191.58	0	0
C00097	Holmes Run Valley	50,000	0.00	42,544.30	0	0
C00098	Mount Vernon Hills	50,000	0.00	42,605.49	0	0
C00099	Planning Project Fund 314		1,037.00	208,098.25	0	0
<b>Total</b>		<b>\$9,486,282</b>	<b>\$15,241.88</b>	<b>\$360,802.36</b>	<b>\$0</b>	<b>\$0</b>

# Fund 315

## Commercial Revitalization Program

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Focus

The Commercial Revitalization Program funds the development and promotion of competitive, attractive and stable commercial centers leading to improved facilities for communities. Improvements include underground utilities, sidewalk construction, street lighting, tree planting and other pedestrian amenities. In the November 1988 bond referendum, Fairfax County voters approved \$22.3 million for public improvements in commercial and redevelopment areas of the County. Of this amount, \$17.1 million will fund utility and street landscaping projects in three designated revitalization districts: Central Annandale, Central Springfield and Baileys Crossroads. An amount of \$5.2 million is divided among the revitalization projects in the Town of Vienna, the McLean Central Business District and along a portion of the Route 1 corridor. In addition to bond proceeds, revenue from the Virginia Department of Transportation (VDOT) and developer contributions support improvement efforts within this fund.

Revitalization is one part of an overall County strategy to accomplish the economic rejuvenation of older retail and business centers. Through targeted efforts of the Revitalization Program, it is anticipated that these areas will become more competitive commercially, offer better services and improved shopping opportunities, and become viable candidates for private reinvestment.

It should be noted that as part of the adoption of the FY 2007 – FY 2011 Capital Improvement Program, the Board directed staff to review the County's commercial and neighborhood revitalization programs and to provide recommendations on strategies to enhance the effectiveness of the programs, to identify and make available appropriate financing mechanisms, and to put in place the organizational supports necessary to sustain the programs.

No funding is included in Fund 315, Commercial Revitalization Program, in FY 2008 pending the review of the County's commercial and neighborhood revitalization programs.

### Changes to FY 2007 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ At the *FY 2006 Carryover Review*, the Board of Supervisors approved an increase of \$4,484,011 due to the carryover of unexpended project balances of \$3,777,586 and the appropriation of \$706,425. Of this amount, \$41,700 in developer contributions and \$3,725 in miscellaneous revenues were received in FY 2006 and \$661,000 is anticipated from a Transportation Enhancement grant associated with the McLean Streetscape project approved by the Board of Supervisors on January 23, 2006.



## **Fund 315**

### **Commercial Revitalization Program**

---

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ The Board of Supervisors made no adjustments to this fund.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# Fund 315

## Commercial Revitalization Program

### FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 315, Commercial Revitalization Program

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	\$1,356,019	\$0	\$793,994	\$0	\$0
Revenue:					
Sale of Bonds <sup>1</sup>	\$0	\$0	\$2,124,243	\$0	\$0
VDOT Revenues <sup>2</sup>	0	0	1,101,553	0	0
Developer Contributions <sup>3</sup>	41,700	0	464,221	0	0
Miscellaneous	3,725	0	0	0	0
<b>Total Revenue</b>	\$45,425	\$0	\$3,690,017	\$0	\$0
<b>Total Available</b>	\$1,401,444	\$0	\$4,484,011	\$0	\$0
<b>Total Expenditures</b>	\$607,450	\$0	\$4,484,011	\$0	\$0
<b>Total Disbursements</b>	\$607,450	\$0	\$4,484,011	\$0	\$0
<b>Ending Balance<sup>4</sup></b>	\$793,994	\$0	\$0	\$0	\$0

<sup>1</sup> The sale of bonds is presented here for planning purposes. Actual bond sales are based on cash needs in accordance with Board policy. In the fall of 1988, the voters approved a \$22.3 million Commercial Revitalization bond referendum. Including prior sales, a balance of \$2.26 million remains in authorized but unissued bonds associated with the fall 1988 referendum.

<sup>2</sup> Represents funds anticipated in FY 2007 from Transportation Enhancement grants for Project 008912, McLean Streetscape.

<sup>3</sup> Developer contributions anticipated in FY 2007 include \$250,000 for undergrounding utilities along Chain Bridge Road within Project 008914, Route 1 Streetscape and \$214,221 for Project 008911, Baileys Crossroads Streetscape.

<sup>4</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 315

## Commercial Revitalization Program

### FY 2008 Summary of Capital Projects

#### Fund: 315 Commercial Revitalization Program

Project #	Description	Total Project Estimate	FY 2006 Actual Expenditures	FY 2007 Revised Budget	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
008903	Springfield Streetscape Phase I	\$3,169,236	\$264,011.49	\$233,276.85	\$0	\$0
008909	Annandale Streetscape	6,930,364	45,060.21	844,896.44	0	0
008911	Baileys Crossroads Streetscape	6,355,829	125,019.03	143,527.16	0	0
008912	McLean Streetscape	3,607,000	173,110.01	2,932,341.69	0	0
008914	Route 1 Streetscape	1,642,160	248.79	329,969.35	0	0
<b>Total</b>		<b>\$21,704,589</b>	<b>\$607,449.53</b>	<b>\$4,484,011.49</b>	<b>\$0</b>	<b>\$0</b>

# Fund 316

## Pro Rata Share Drainage Construction

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Focus

This fund supports storm drainage capital projects through contributions in accordance with the Pro Rata Share Program approved by the Board of Supervisors on December 16, 1991. The Pro Rata Share Program provides a funding source to correct drainage deficiencies by collecting a proportionate share of the total estimated cost of drainage improvements from the developers of the land. Pro Rata funds are used to finance projects within specific watershed areas. As projects are identified and prioritized during scheduled budgetary reviews, Pro Rata funds on deposit are appropriated to this fund.

Fund 316, Pro Rata Share Drainage Construction, is complemented by several other funding sources including, Fund 310, Storm Drainage Bond Construction, and Fund 318, Stormwater Management Program, in order to address the County's stormwater control needs. Fund 310 is supported by General Obligation Bonds approved by the voters in 1988. Fund 318 was created in FY 2006 by the dedication of one penny of the Real Estate tax to address prioritized capital improvements in the County's stormwater system. In the future, Fund 318 will be the primary source of stormwater management funding. This consolidation will allow Stormwater Management to better allocate resources and track funding. As Watershed Management Plans are completed throughout the County, the list of stormwater improvement projects will be updated, and revised funding requirements and strategies will be developed for the entire program.

Development of watershed management plans for the County is currently underway to restore the County's streams and to position the County to comply with various stormwater commitments and regulatory requirements. The physical stream assessment, which provides the fieldwork for the watershed management plans, was completed for the entire County in 2003. Work continues each year toward the completion of the countywide watershed management plans.

No funding is included for Fund 316, Pro Rata Share Drainage Construction, in FY 2008. All funding for this program is from private sources. Existing projects will utilize pro rata funds received to support watershed planning, regional pond development and other drainage improvement projects.

### Changes to FY 2007 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ As part of the FY 2006 Carryover Review, the Board of Supervisors approved an increase of \$22,111,746 due to the carryover of unexpended project balances in the amount of \$21,871,222 and an adjustment of \$240,524. This adjustment includes the appropriation of pro rata share funds in the amount of \$240,000 to support various on-going projects and \$524 in miscellaneous revenues received in FY 2006.

## **Fund 316**

### **Pro Rata Share Drainage Construction**

---

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ As part of the *FY 2007 Third Quarter Review*, the Board of Supervisors approved an increase of \$200,000 for pro rata share contributions received, associated with projects in the Difficult Run watershed.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# Fund 316

## Pro Rata Share Drainage Construction

### FUND STATEMENT

Fund Type G30, Capital Project Funds

Fund 316, Pro Rata Share  
Drainage Construction

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$4,880</b>	<b>\$0</b>	<b>\$5,404</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
Pro Rata Shares	\$4,686,649	\$0	\$21,631,655	\$0	\$0
Miscellaneous Revenue	524	0	0	0	0
Developer Contributions <sup>1</sup>	0	0	674,687	0	0
Total Revenue	\$4,687,173	\$0	\$22,306,342	\$0	\$0
<b>Total Available</b>	<b>\$4,692,053</b>	<b>\$0</b>	<b>\$22,311,746</b>	<b>\$0</b>	<b>\$0</b>
Total Expenditures	\$4,686,649	\$0	\$22,311,746	\$0	\$0
<b>Total Disbursements</b>	<b>\$4,686,649</b>	<b>\$0</b>	<b>\$22,311,746</b>	<b>\$0</b>	<b>\$0</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$5,404</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Represents anticipated developer contributions associated with Project DF1046, Regional Pond D-46.

<sup>2</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 316

## Pro Rata Share Drainage Construction

### FY 2008 Summary of Capital Projects

#### Fund: 316 Pro Rata Share Drainage Construction

Project #	Description	Total Project Estimate	FY 2006 Actual Expenditures	FY 2007 Revised Budget	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
AC0009	Regional Pond L-9	\$710,000	\$0.00	\$210,000.00	\$0	\$0
AC0286	Pleasant Ridge	176,400	9,779.30	108,118.24	0	0
AC0311	Long Branch Phase II	195,800	0.00	154,276.17	0	0
AC0352	Hunter Branch	100,000	35,725.72	64,274.28	0	0
AC1166	Accotink Regional Pond B	1,200,000	219.09	8,912.10	0	0
AC9999	Accotink Creek Watershed Study	2,400,000	12,872.56	884,430.18	0	0
BE0205	Fairview Drive	150,000	323.67	40,481.37	0	0
BE9999	Belle Haven Watershed Study	110,000	0.00	110,000.00	0	0
BN9999	Bullneck Run Watershed Study	210,000	26,800.00	17,681.04	0	0
BR0621	Bull Run Post Office Rd.	180,000	86.14	144,741.40	0	0
CA0235	Elmwood Drive	500,000	8,030.95	14,720.39	0	0
CA0252	Runnymede Subdivision	850,000	178,810.11	418,331.25	0	0
CA0289	Indian Run Phase IV	550,000	0.00	4,389.31	0	0
CA0451	Vine Street	370,000	39,710.92	281,224.35	0	0
CA0532	Falls Hill Subdivision	1,300,000	61,680.64	274,295.43	0	0
CU0018	Regional Pond C-18	1,196,800	167.68	603,346.61	0	0
CU0020	Regional Pond C-20	362,500	0.00	94,757.98	0	0
CU0023	Regional Pond C-23	1,652,000	0.00	30,000.00	0	0
CU0024	Regional Pond C-24	950,000	882.72	13,142.80	0	0
CU0028	Regional Pond C-28	44,711	0.00	0.00	0	0
CU0035	Regional Pond C-35	1,014,556	350.70	27,431.25	0	0
CU0037	Regional Pond C-37	0	0.00	0.00	0	0
CU0041	Regional Pond C-41	1,220,000	10,838.91	806,732.11	0	0
CU0054	Regional Pond C-54	867,500	35,286.17	123,991.79	0	0
CU0062	Regional Pond C-62		0.00	0.00	0	0
CU1030	Regional Pond C-30	460,990	186,370.29	47,703.10	0	0
CU8001	Cub Run Pro Rata Share Project	4,000,000	0.00	3,609,488.68	0	0
CU9999	Cub Run Watershed Study	2,015,000	675,995.14	656,615.48	0	0
DC0691	Hayfield Farms	468,000	26,100.11	193,937.23	0	0
DC9999	Dogue Creek Watershed Study	666,459	620.22	657,118.04	0	0
DE0203	Balmacara	570,000	5,085.06	141.15	0	0
DE9999	Dead Run Watershed Study	16,000	4,734.34	8,597.15	0	0
DF0002	Regional Pond D-2	60,000	0.00	9,415.30	0	0
DF0030	Regional Pond D-30	835,000	0.00	10,800.31	0	0
DF0106	Wolf Trap Pond Retrofit	2,120,000	0.00	57,904.96	0	0
DF0299	Governors Run Drainage Improvements	1,015,000	10,609.36	450,149.84	0	0
DF0361	Clarks Landing	1,470,000	93,884.80	590,525.67	0	0
DF0691	Gunder Vale	329,000	886.17	100,506.58	0	0
DF0913	Reston 913 Pond Retrofit	336,500	71.94	87,105.23	0	0
DF1014	Little Run Farm Reg. Pond D-14	430,000	0.00	6,359.34	0	0
DF1017	Regional Pond D-17	1,000,000	0.00	900,000.00	0	0
DF1036	Regional Pond D-36	907,000	0.00	5,000.00	0	0
DF1037	Yonder Hills Regional Pond D-37	200,000	0.00	83,196.72	0	0
DF1040	Regional Pond D-40	1,100,000	1,765.87	134,043.82	0	0
DF1046	Regional Pond-46	1,573,421	1,507,526.59	64,147.72	0	0
DF1047	Regional Pond D-47	825,500	0.00	322,044.71	0	0
DF1151	Regional Pond D-151	850,000	0.00	133,217.82	0	0
DF8001	Difficult Run Pro Rata Share Project	875,000	0.00	25,000.00	0	0
DF9999	Difficult Run Watershed Study	2,300,000	470,832.05	525,237.94	0	0
FM9999	Four Mile Run Watershed Study	250,000	0.00	52,000.00	0	0
HC0002	Regional Pond H-02	108,100	136.38	32,536.45	0	0

# Fund 316

## Pro Rata Share Drainage Construction

### FY 2008 Summary of Capital Projects

#### Fund: 316 Pro Rata Share Drainage Construction

Project #	Description	Total Project Estimate	FY 2006 Actual Expenditures	FY 2007 Revised Budget	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
HC0671	Viking Drive	18,000	0.00	5,236.88	0	0
HC1009	Regional Pond H-9	780,000	281,790.83	490,579.81	0	0
HC1018	Regional Pond H-18	681,241	434,649.15	0.00	0	0
HC1471	West Ox Detention Pond	166,696	53,727.25	31,209.85	0	0
HC9999	Horsepen Creek Watershed Study	760,000	0.00	757,735.43	0	0
HP9999	High Point Watershed Study	17,000	0.00	4,366.23	0	0
LH0232	Huntley Subdivision	165,500	0.00	14,778.03	0	0
LH9999	Little Hunting Creek Watershed Study	390,000	202,966.91	32,177.85	0	0
LR0017	Regional Pond R-17	1,530,000	110,632.26	840,039.69	0	0
LR1008	Regional Pond R-8	600,500	176.59	284,528.77	0	0
LR1016	Regional Pond R-16	1,100,000	0.00	205,000.00	0	0
LR1161	Regional Pond R-161	2,205,500	0.00	314,071.69	0	0
MB0201	Anita Drive	177,200	1,885.00	79,371.20	0	0
MB9999	Mill Branch Watershed Study	550,000	2,447.57	363,100.35	0	0
NI9999	Nichol Run Watershed Study	120,000	0.00	92,190.68	0	0
PC0005	Regional Pond P-5	550,000	0.00	25,000.00	0	0
PC0102	Dam Site #2 (Lake Barton)	100,000	0.00	40,746.29	0	0
PC0104	Dam Site #4	475,000	137.17	387,018.94	0	0
PC0281	Poplar Springs Court	280,000	19,762.72	243,943.11	0	0
PC9999	Pohick Creek Watershed Study	1,975,000	0.00	1,066,276.32	0	0
PH8001	Popes Head Pro Rata Share Project	500,000	0.00	300,000.00	0	0
PH9999	Popes Head Creek Watershed Study	370,000	9,361.64	62,738.77	0	0
PM0451	Great Falls Street	215,000	0.00	103,477.69	0	0
PM0652	Tucker Ave	270,971	6,118.26	37,443.99	0	0
PM9999	Pimmit Run Watershed Study	600,000	31,636.37	10,440.52	0	0
PN0211	Beach Mill Road	285,000	19,147.11	118,359.23	0	0
PN9999	Pond Branch Watershed Study	50,000	0.00	48,945.64	0	0
SA0251	Sandy Run	160,000	0.00	83,272.61	0	0
SC0213	Bridle Path Lane	553,500	8,380.58	330,938.04	0	0
SC0234	The Colonies At Scotts Run	400,000	0.00	40,000.00	0	0
SC0611	Swinks Mill Road	280,000	7,878.28	186,087.19	0	0
SC9999	Scott Run Watershed Study	280,000	5,402.34	19,205.95	0	0
SU0005	Regional Pond S-05	561,000	68,149.63	176,132.34	0	0
SU0007	Regional Pond S-07	892,000	927.54	662,144.05	0	0
SU9999	Pro Rata Study - Sugarland Run	725,000	15,288.38	530,562.64	0	0
WR0241	Wolf Run	64,000	0.00	13,005.68	0	0
ZZ0000	Reimbursement Contingency		0.00	1,113,548.76	0	0
<b>Total</b>		<b>\$59,939,346</b>	<b>\$4,686,649.18</b>	<b>\$22,311,745.51</b>	<b>\$0</b>	<b>\$0</b>



# Fund 317

## Capital Renewal Construction

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Focus

This fund supports the long-term needs of the County's capital assets to maximize the life of County facilities, avoid their obsolescence, and provide for planned repairs, improvements and restorations to make them suitable for organizational needs. Capital renewal is the planned replacement of building subsystems such as roofs, electrical systems, HVAC, plumbing systems, carpet replacement, parking lot resurfacing, fire alarm replacement and emergency generator replacement that have reached the end of their useful life. Without significant reinvestment in building subsystems, older facilities can fall into a state of ever decreasing condition and functionality, and the maintenance and repair costs necessary to operate the facilities increase.

Fairfax County has a facility inventory of 170 buildings (excluding schools, parks, housing and human services residential facilities), with over 8.0 million square feet of space throughout the County. This inventory is expanding both with the addition of newly constructed facilities and by the acquisition of additional property. With such a large inventory, and the acquisition of additional facilities, it is critical that a planned program of repairs and restorations be maintained. In addition, the age of a major portion of this inventory of facilities is reaching a point where major reinvestments are required in the building subsystems.

Many County facilities have outdated HVAC and electrical systems that are susceptible to failure or are highly inefficient energy users. Sites are identified and each individual project involves a two-step process to complete both design and construction. Roof repairs and waterproofing are conducted in priority order after a detailed evaluation of all roofs at County facilities. Based upon the results of that evaluation, critical requirements are prioritized and a five-year plan is established. Repairs and replacement of facility roofs are considered critical to avoid the serious structural deterioration that occurs from roof leaks. By addressing this problem in a comprehensive manner, a major backlog of roof problems can be avoided. Carpet replacement and parking lot resurfacing are evaluated annually and prioritized based on the most critical requirements for high traffic areas. In addition, emergency generators and fire alarm systems are replaced based on equipment age, coupled with maintenance and performance history. Emergency minor repairs and renovations, usually generated by customer requests, are accomplished under the category of emergency building and repair. These small projects abate building obsolescence and improve the efficiency and effectiveness of facilities and facility systems.

In order to better define the County's capital renewal needs, a comprehensive facilities condition assessment was conducted on 92 selected Fairfax County facilities (approximately 4.2 million square feet of space), representative of older facilities anticipated to have the most capital renewal requirements in the near future. The assessment included a complete visual inspection of roofs and all mechanical and electrical components for each facility. Maintenance and repair deficiencies were identified and funding requirements identified. The results indicate a multi-million investment is needed over time. Specifically, the facility condition assessment indicated an estimated total of \$80 million will be needed through 2010 to repair facilities and meet expected repair and equipment replacement needs. In preparation for the FY 2008 budget, the Facilities Management Department (FMD) further refined and prioritized the comprehensive facility assessment lists and classified projects into five categories. Projects were classified as Category F: urgent/safety related, or endangering life and/or property; Category D: critical systems beyond their useful life or in danger of possible failure; Category C: life-cycle repairs/replacements where repairs are no longer cost effective; Category B: repairs needed for improvements if funding is available, and Category A: good condition.

## Fund 317

### Capital Renewal Construction

---

Funding in the amount of \$21,924,321 is included in Fund 317, Capital Renewal Construction, in FY 2008. Funding includes an amount of \$7,056,000 supported by the allocation of HB 599 state revenues, \$868,321 supported by a General Fund transfer and \$14,000,000 supported by General Obligation Bonds approved as part of the Fall 2006 Public Safety Bond Referendum. Funding provides for the most critical prioritized renewal projects, most of which are categorized as category F, F/D, or D.

#### **Changes to FY 2007 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ As part of the *FY 2006 Carryover Review*, the Board of Supervisors approved an increase of \$10,950,245 due to the carryover of unexpended project balances.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ The Board of Supervisors made no adjustments to this fund.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for each project funded in FY 2008 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., contingency or planning project). The Project Detail Tables include project location, description, source of funding and completion schedule.

# Fund 317

## Capital Renewal Construction

### FUND STATEMENT

#### Fund Type G30, Capital Project Funds

#### Fund 317, Capital Renewal Construction

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$10,950,245</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
Sale of Bonds <sup>1</sup>	\$4,411,931	\$0	\$0	\$14,000,000	\$14,000,000
State Aid <sup>2</sup>	1,531,941	2,449,000	2,449,000	7,056,000	7,056,000
<b>Total Revenue</b>	<b>\$5,943,872</b>	<b>\$2,449,000</b>	<b>\$2,449,000</b>	<b>\$21,056,000</b>	<b>\$21,056,000</b>
Transfer In:					
General Fund (001)	\$11,394,059	\$5,641,000	\$5,641,000	\$868,321	\$868,321
Fund 303 County Construction <sup>3</sup>	778,604	0	0	0	0
<b>Total Transfers In</b>	<b>\$12,172,663</b>	<b>\$5,641,000</b>	<b>\$5,641,000</b>	<b>\$868,321</b>	<b>\$868,321</b>
<b>Total Available</b>	<b>\$18,116,535</b>	<b>\$8,090,000</b>	<b>\$19,040,245</b>	<b>\$21,924,321</b>	<b>\$21,924,321</b>
<b>Total Expenditures</b>	<b>\$7,166,290</b>	<b>\$8,090,000</b>	<b>\$19,040,245</b>	<b>\$21,924,321</b>	<b>\$21,924,321</b>
<b>Total Disbursements</b>	<b>\$7,166,290</b>	<b>\$8,090,000</b>	<b>\$19,040,245</b>	<b>\$21,924,321</b>	<b>\$21,924,321</b>
<b>Ending Balance<sup>4</sup></b>	<b>\$10,950,245</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 2, 2004, the voters approved a \$32.5 million Human Services Facilities Bond Referendum and a \$52.5 million Public Library Facilities Bond Referendum. An amount of \$2.5 million in each bond referendum was designated for capital renewal purposes. All bonds for the capital renewal portion of these two bond referendum have been sold. On November 7, 2006, the voters approved a \$125 million Public Safety Bond Referendum, of which \$14 million was designated for capital renewal purposes.

<sup>2</sup> Represents House Bill 599 state revenues.

<sup>3</sup> In FY 2006 an amount of \$778,604 represents the transfer of balances of capital renewal projects previously accounted for in Fund 303, County Construction.

<sup>4</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 317

## Capital Renewal Construction

### FY 2008 Summary of Capital Projects

**Fund: 317 Capital Renewal Construction**

Project #	Description	Total Project Estimate	FY 2006 Actual Expenditures	FY 2007 Revised Budget	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
003099	Emergency Building Repairs		\$479,310.49	\$501,017.83	\$418,321	\$418,321
003100	Fire Alarm Systems		135,022.03	334,167.71	1,940,000	1,940,000
009132	Roof Repairs and Waterproofing		158,104.45	864,895.55	350,000	350,000
009133	Carpet Replacement		150,000.00	275,000.00	200,000	200,000
009136	Parking Lot and Garage Repairs		418,246.32	1,057,088.61	0	0
009145	Emergency Systems Failures		155,914.78	1,844,085.22	500,000	500,000
009146	Transferred School Site		146,999.25	1,253,000.75	0	0
009151	HVAC/Electrical Systems		1,730,675.61	9,877,075.39	3,080,000	3,080,000
009431	Emergency Generator		26,262.17	587,737.83	410,000	410,000
009480	Library Capital Renewal		2,295,674.69	143,541.48	0	0
009481	Juvenile/Human Services Capital Renewal		1,470,080.23	502,634.19	0	0
009600	Elevator Replacement		0.00	1,800,000.00	1,026,000	1,026,000
009601	Public Safety Capital Renewal		0.00	0.00	14,000,000	14,000,000
<b>Total</b>			<b>\$7,166,290.02</b>	<b>\$19,040,244.56</b>	<b>\$21,924,321</b>	<b>\$21,924,321</b>

## Fund 317 Capital Renewal Construction

<b>003099</b>	<b>Emergency Building Repairs</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for emergency repairs, minor renovations, and critical upgrading of various buildings and facilities throughout the County. Projects include emergency repairs to buildings and building equipment, plumbing repairs, minor renovations to electrical and mechanical systems, structural repairs, vandalism abatement, and other non-recurring construction and repair projects. FY 2008 funding in the amount of \$418,321 is included for emergency repairs at various County facilities including a structural analysis of the Criminal Justice Academy (\$250,000), and glass block and caulking repairs at Tysons Pimmit Library (\$168,321).</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0	0
Construction		0	479,310	501,018	418,321	418,321	0
Other		0	0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$479,310	\$501,018	<b>\$418,321</b>	<b>\$418,321</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$368,321	\$0	\$0	\$50,000	\$418,321

## Fund 317 Capital Renewal Construction

<b>003100</b>	<b>Fire Alarm Systems</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for the replacement of fire alarm systems throughout the County. Fire alarm systems are replaced based on age and difficulty in obtaining replacement parts and service. FY 2008 funding in the amount of \$1,940,000 is included for the replacement of fire alarm systems at Braddock Glen Group Home (\$500,000), Springfield Warehouse (\$200,000), Juvenile Detention Center (\$300,000), Pohick Fire Station (\$70,000), Herndon Fire Station (\$70,000) and the Government Center (\$800,000), which are experiencing failure due to age and obsolete system parts.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0	0
Construction		0	135,022	334,168	1,940,000	1,940,000	0
Other		0	0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$135,022	\$334,168	<b>\$1,940,000</b>	<b>\$1,940,000</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$1,940,000	\$1,940,000

## Fund 317 Capital Renewal Construction

<b>009132</b>	<b>Roof Replacement</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides funding to support roof repairs and replacements at various County facilities. FY 2008 funding in the amount of \$350,000 is included for the Mason Government Center (\$200,000), and Sherwood Library (\$150,000).</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0	0
Construction		0	158,104	864,896	350,000	350,000	0
Other		0	0	0	0	0	0
<b>Total</b>	Continuing	<b>\$0</b>	<b>\$158,104</b>	<b>\$864,896</b>	<b>\$350,000</b>	<b>\$350,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$350,000	\$350,000

## Fund 317 Capital Renewal Construction

<b>009133</b>	<b>Carpet Replacement</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for carpet replacement at County facilities in which carpet has deteriorated and is in unserviceable condition. The project also includes new carpet installation where existing composition tile flooring requires replacement, and it is cost beneficial to install carpet as a replacement floor finish. FY 2008 funding in the amount of \$200,000 is included for carpet replacement projects at Joseph Willard (\$50,000), Annandale Day Care (\$50,000) and the Willston Center (\$100,000). Carpet in these facilities have exceeded their useful life and are in advanced state of deterioration.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0	0
Construction		0	150,000	275,000	200,000	200,000	0
Other		0	0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$150,000	\$275,000	<b>\$200,000</b>	<b>\$200,000</b>	\$0

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$200,000	\$200,000



## Fund 317 Capital Renewal Construction

<b>009145</b>	<b>Emergency Systems Failure</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for emergency repairs at County facilities in the event of a major systems failure such as a large HVAC system, or other unforeseen event. Currently, the County has no capacity to deal with potential system failures. The County's current capital renewal program emphasizes preventative maintenance primarily because investing in aging and deteriorating building systems and components can alleviate the need for future expenditures, often resulting in significant cost avoidance. If a system failure should occur, there is the potential that a County facility may shut down, suspending services to residents and disrupting County business. FY 2008 funding of \$500,000 will allow this project to be maintained at a level to allow potential disruptions to be corrected immediately.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0	0
Construction		0	155,915	1,844,085	500,000	500,000	0
Other		0	0	0	0	0	0
<b>Total</b>	Continuing	<b>\$0</b>	<b>\$155,915</b>	<b>\$1,844,085</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$500,000	\$0	\$0	\$0	\$500,000

## Fund 317 Capital Renewal Construction

<b>009151</b>	<b>HVAC/Electrical Systems</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for HVAC replacement at prioritized County facilities, based on the severity of problems including overloaded systems, fire hazards, costly repairs, and lack of alternative funding sources. This funding level of \$3,080,000 will provide for HVAC replacement and electrical repairs at Eleanor Kennedy Shelter (\$100,000), Springfield Warehouse (\$150,000), Chantilly Fire Station (\$150,000), Frying Pan Fire Station (\$240,000), Edsall Road Fire Station (\$210,000), Reston Fire Station (\$150,000), Woodlawn Fire Station (\$400,000), Centreville Library (\$450,000), Gunston Fire Station (\$340,000), Tysons Fire Station (\$190,000), Oakton Fire Station (\$275,000), McLean Fire Station (\$325,000), and Centreville Presbyterian Church (\$100,000). All of these repairs have been classified as safety-imminent repairs, or critical systems beyond their useful life in risk of failure, or life-cycle repairs/replacements where repairs are no longer cost effective.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0	0
Construction		0	1,730,676	9,877,075	3,080,000	3,080,000	0
Other		0	0	0	0	0	0
<b>Total</b>	Continuing	<b>\$0</b>	<b>\$1,730,676</b>	<b>\$9,877,075</b>	<b>\$3,080,000</b>	<b>\$3,080,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$3,080,000	\$3,080,000

## Fund 317 Capital Renewal Construction

<b>009431</b>	<b>Emergency Generator Replacement</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for the replacement of emergency generators at County facilities. This program was established to address the replacement of generators that have outlived their useful life of 25 years. FY 2008 funding is included to replace the generators at Reston Human Services Center (\$260,000), Pohick Fire Station (\$80,000), and County's Burke Station Road Public Works facility (\$70,000).</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0	0
Construction		0	26,262	587,738	410,000	410,000	0
Other		0	0	0	0	0	0
<b>Total</b>	Continuing	<b>\$0</b>	<b>\$26,262</b>	<b>\$587,738</b>	<b>\$410,000</b>	<b>\$410,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$410,000	\$410,000

## Fund 317 Capital Renewal Construction

<b>009600</b>	<b>Elevator Replacement</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for the emergency elevator replacement program. This program was established to address the replacement of elevators that have outlived their useful life. FY 2008 funding is included to replace elevators at the older portion of the Adult Detention Center (\$1,026,000). Funding supports replacement of the elevator equipment, architectural and engineering costs, and installation and modification of related systems. This new elevator equipment will satisfy all current code requirements for elevator safety devices.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0	0
Construction		0	0	1,800,000	1,026,000	1,026,000	0
Other		0	0	0	0	0	0
<b>Total</b>	Continuing	\$0	\$0	\$1,800,000	<b>\$1,026,000</b>	<b>\$1,026,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$1,026,000	\$1,026,000

## Fund 317 Capital Renewal Construction

<b>009601</b>	<b>Public Safety Facilities Bond</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project supports capital renewal, the planned program of repairs, improvements and restorations to make facilities suitable for organizational needs, at prioritized County Public Safety facilities. Capital renewal provides for the replacement of building subsystems that have reached the end of their useful lives. This funding is supported by General Obligation Bond funding, approved as part of the Fall 2006 Public Safety bond referendum.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0	0
Construction		0	0	0	14,000,000	14,000,000	0
Other		0	0	0	0	0	0
<b>Total</b>	Continuing	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$14,000,000</b>	<b>\$14,000,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$14,000,000	\$0	\$0	\$14,000,000

# Fund 318

## Stormwater Management Program

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Focus

This fund was established to support the long-term needs of the County's Stormwater capital program. Beginning in FY 2006 the Board of Supervisors designated the approximate value of one penny from the County's Real Estate tax, to Fund 318, Stormwater Management Program. In FY 2008 the estimated value of one penny from the County's Real Estate Tax, \$22.7 million, will again be dedicated to the Stormwater Management Program and funding is posted as revenue from the Real Estate Tax. Beginning in FY 2007 all stormwater projects were consolidated into three funds, including Fund 318. Fund 310, Storm Drainage Bond Construction, is supported by General Obligation Bonds approved by voters in 1988. Fund 316, Pro Rata Share Drainage Construction, is supported by the Pro Rata Share Program, adopted in 1992, requiring one-time payments from developers of new developments to pay for a portion of the cost of off-site improvements. The Capital Fund consolidation is anticipated to allow Stormwater Management to better allocate resources and track funding.

This funding is designated for prioritized stormwater projects, and is essential to protect public safety, preserve property values and support environmental mandates, such as those aimed at protecting the Chesapeake Bay and the water quality of other local waterways. Projects include: repairs to stormwater infrastructure and measures to improve water quality, such as stream stabilization, rehabilitation and safety upgrades of dams, repair and replacement of underground pipe systems and surface channels, structural flood proofing, and Best Management Practices (BMP) site retrofits. This funding also supports development of watershed master plans, increased public outreach efforts, and stormwater monitoring activities.

The County's stormwater system, which includes 1,800 miles of storm drainage conveyance systems, 45,000 stormwater drainage structures, 1,104 public maintained stormwater management ponds and 2,261 privately maintained stormwater management facilities, is strained by an aging infrastructure and rapid urbanization that has occurred over the last 20 years. This, in combination with state-mandated higher water quality standards that must now be addressed by local governments, necessitates a more significant, multiyear investment in terms of funding and staff resources. As part of the Municipal Separate Storm Sewer Systems (MS4) permit, the County has initiated a phased approach to completing watershed planning in its 30 watersheds. The current watersheds planning effort provides an in-depth review of existing watershed planning processes and provides recommendations for improvements to the internal procedures as well as, makes recommendations to improve external partnerships with public and special interest groups involved in the watershed planning efforts. In conjunction with an evaluation of the planning processes, an expedited planning schedule has begun. The result is that all 30 watersheds will be in an active planning stage by the end of FY 2007, and no additional funding for watershed planning is required as part of the FY 2008 budget recommendation for Fund 318. The benefit of expedited schedule will ensure that Fairfax County meets its commitment to the Chesapeake Bay 2000 Agreement, by completing the watershed planning process by the year 2010. As watershed management plans throughout the County are completed, the project implementation strategies and goals for the project list are developed.

Funding in FY 2008 is committed to complete construction projects necessary to implement the watershed management plans. The watershed planning process is anticipated to initiate an average of 300 water quality, storm drainage and flood control projects in each of the 30 watersheds. FY 2008 funding will also continue to support requirements associated with the MS4 permit. The MS4 permit is part of the Clean Water Act of 1987 and requires water quality testing, watershed master planning, improvement programs, and

# Fund 318

## Stormwater Management Program

---

development of the Geographic Information System (GIS)-based storm sewer system inventory. The current MS4 discharge permit was issued on January 24, 2002 for a five-year period, and required renewal in January 2007 (FY 2007). Additional permit requirements may also be impacted by other state and federal mandates, including Total Maximum Daily Loads, the Chesapeake 2000 Agreement, and the Virginia Tributary Strategies. The County is currently working with the Fairfax County Public Schools (FCPS) to assume the responsibility of the FCPS MS4 permit requirements. Additional staff and resources may be required to revise the County's current stormwater program and permit application process, complete the inventory of the School's facilities, and initiate joint contracting programs. It is anticipated that developing a consolidated program will result in more effective delivery of services. Specific resources requirements and workload will be determined during FY 2008.

In addition, there are currently 14 known water-impounding facilities (dams) in the County requiring state certification. There are 10 additional dams under consideration for state certification at this time. The Stormwater Planning Department (SPD) will continue to work toward bringing all state-regulated dams into compliance with state dam safety regulations. Based on the size of the dam and/or the volume of water impounded, a failure at one of these critical stormwater impoundment facilities could cause probable loss of life or serious damage to occupied buildings, industrial or commercial facilities, important public utilities, main highways or roads. The dam safety repair projects include funding to provide improvements to state regulated facilities necessary to meet state permit requirements, establish monitoring programs to assess dam integrity, implement dam repairs and repair failed detention pond facilities that are above and beyond the typical scope of maintenance for these types of facilities.

In FY 2008, an amount of \$22,700,000 in revenue from the Real Estate tax is included in Fund 318, to continue the implementation of the County's Stormwater Management Program.

### **Changes to FY 2007 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ As part of the *FY 2006 Carryover Review*, the Board of Supervisors approved an increase of \$17,247,079 due to the carryover of unexpended project balances in the amount of \$13,571,416, and adjustments of \$3,675,663. These adjustments include: the appropriation of \$381 in miscellaneous revenues associated with the sale of plans received in FY 2006 and a transfer of \$3,675,282 based on the elimination of Fund 308, Public Works Construction. Due to the small number of active projects in Fund 308, Public Work Construction, all stormwater related projects and project balances were transferred to Fund 318 as part of the *FY 2006 Carryover Review*. This consolidation will allow all stormwater management project not funded by pro-rate share contributions or bonds to be accounted for in a single fund.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ The Board of Supervisors made no adjustments to this fund.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for each project funded in FY 2008 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., contingency or planning project). The Project Detail Tables include project location, description, source of funding and completion schedules.

# Fund 318

## Stormwater Management Program

### FUND STATEMENT

#### Fund Type G30, Capital Project Funds

#### Fund 318, Stormwater Management Program

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	\$0	\$0	\$13,571,797	\$0	\$0
Revenue:					
Real Estate Tax Revenue Associated with One Penny for Stormwater	\$0	\$21,900,000	\$21,900,000	\$22,700,000	\$22,700,000
Miscellaneous <sup>1</sup>	381	0	0	0	0
<b>Total Revenue</b>	<b>\$381</b>	<b>\$21,900,000</b>	<b>\$21,900,000</b>	<b>\$22,700,000</b>	<b>\$22,700,000</b>
Transfer In:					
General Fund (001) Public Works	\$17,900,000	\$0	\$0	\$0	\$0
Construction (308) <sup>2</sup>	0	0	3,675,282	0	0
<b>Total Transfers In</b>	<b>\$17,900,000</b>	<b>\$0</b>	<b>\$3,675,282</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Available</b>	<b>\$17,900,381</b>	<b>\$21,900,000</b>	<b>\$39,147,079</b>	<b>\$22,700,000</b>	<b>\$22,700,000</b>
Total Expenditures	\$4,328,584	\$21,900,000	\$39,147,079	\$22,700,000	\$22,700,000
<b>Total Disbursements</b>	<b>\$4,328,584</b>	<b>\$21,900,000</b>	<b>\$39,147,079</b>	<b>\$22,700,000</b>	<b>\$22,700,000</b>
<b>Ending Balance<sup>3</sup></b>	<b>\$13,571,797</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> FY 2006 Miscellaneous Revenue represents revenue received for the sale of plans associated with Project FX5000, Stormwater Management Facilities.

<sup>2</sup> Due to the small number of active projects in Fund 308, Public Works Construction, all stormwater related project revenues and expenditure balances are reflected in Fund 318, Stormwater Management Program beginning in FY 2007. As a result a transfer of \$3,675,282 from Fund 308 was included as part of the *FY 2006 Carryover Review*. This consolidation allows stormwater related projects with the exception of bond and prorated funded projects to be accounted for in one fund.

<sup>3</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.



# Fund 318

## Stormwater Management Program

### FY 2008 Summary of Capital Projects

**Fund: 318 Stormwater Management Program**

Project #	Description	Total	FY 2006	FY 2007	FY 2008	FY 2008
		Project Estimate	Actual Expenditures	Revised Budget	Advertised Budget Plan	Adopted Budget Plan
AC8000	Accotink Creek Watershed Projects	\$2,825,000	\$103,313.89	\$2,721,686.11	\$0	\$0
AC9000	Accotink Creek Watershed Plan	950,000	0.00	950,000.00	0	0
BH8000	Belle Haven Creek Watershed Projects	340,000	11,352.35	328,647.65	0	0
BH9000	Belle Haven Creek Watershed Plan	100,000	0.00	100,000.00	0	0
CA8000	Cameron Run Watershed Projects	2,415,000	182,486.39	1,232,513.61	1,000,000	1,000,000
CA9000	Cameron Run Watershed Plan	121,735	0.00	121,734.81	0	0
CU8000	Cub Run Watershed Projects	1,805,000	0.00	805,000.00	1,000,000	1,000,000
DC8000	Kingstowne Monitoring	873,299	91,468.38	481,830.19	300,000	300,000
DC9000	Dogue Creek Watershed Plan	200,000	0.00	200,000.00	0	0
DE8000	Dead Run Watershed Projects	240,000	1,953.04	238,046.96	0	0
DF8000	Difficult Run Watershed Projects	1,650,000	0.00	650,000.00	1,000,000	1,000,000
DF9000	Difficult Rund Watershed Plan	7,383	0.00	7,383.01	0	0
FM9000	Four Mile Run Watershed Plan	100,000	0.00	100,000.00	0	0
FX0001	Interim Watershed Program	1,865,000	0.00	0.00	1,865,000	1,865,000
FX1000	Storm Drainage Improvements and	4,300,169	87,314.47	2,412,854.26	1,800,000	1,800,000
FX2000	Environmental Initiatives Projects	428,109	0.00	428,109.27	0	0
FX3000	Stormwater Program Support	500,000	0.00	250,000.00	250,000	250,000
FX4000	Dam Safety Projects	7,137,418	517,440.76	3,899,977.19	2,720,000	2,720,000
FX5000	Stormwater Management Facilities	4,980,381	288,823.61	3,691,557.35	1,000,000	1,000,000
FX6000	Infrastructure Reinvestment Program	16,246,326	1,205,774.56	8,210,551.44	6,830,000	6,830,000
FX7000	Municipal Separate Storm Sewer Permit	4,444,267	10,052.72	2,694,214.30	1,740,000	1,740,000
FX8000	Emergency Watershed Projects	1,261,307	8,176.65	1,058,130.13	195,000	195,000
LH8000	Little Hunting Creek Watershed Projects	3,030,070	608,329.08	1,421,740.92	1,000,000	1,000,000
LH9000	Little Huntington Creek Watershed Plan	16,083	0.00	16,083.10	0	0
MB9000	Mill Branch Watershed Plan	400,000	93,775.99	306,224.01	0	0
MP9000	Middle Potomac Watershed Plan	616,109	0.00	616,109.45	0	0
OC8000	Occoquan Watershed Projects	29,293	0.00	29,292.95	0	0
OC9000	Lower Occoquan Watershed Plan	3,263,604	62,091.37	3,201,512.63	0	0
PC8000	Pohick Creek Watershed Projects	490,000	0.00	490,000.00	0	0
PH8000	Popes Head Creek Watershed Projects	1,955,000	115,771.97	839,228.03	1,000,000	1,000,000
PH9000	Popes Head Creek Watershed Plan	65,110	0.00	65,110.00	0	0
PM8000	Pimmit Run Watershed Projects	2,620,000	940,458.44	679,541.56	1,000,000	1,000,000
PN9000	Pond Branch Watershed Plan	900,000	0.00	900,000.00	0	0
Z00030	Cleanup of Unauthorized Dumpsites		0.00	0.00	0	0
<b>Total</b>		<b>\$66,175,663</b>	<b>\$4,328,583.67</b>	<b>\$39,147,078.93</b>	<b>\$22,700,000</b>	<b>\$22,700,000</b>

## Fund 318 Stormwater Management Program

<b>CA8000</b>	<b>Cameron Run Watershed Projects</b>	
Various		Braddock, Lee, Mason, Mount Vernon, Providence
<p><b>Description and Justification:</b> As management plans are developed for each of the 30 watersheds within the County, projects are identified that will restore and protect the County's streams. These projects improve water quality, wildlife habitat, and provide increased community stewardship opportunities in support of state/federal requirements and the County's commitment to the Chesapeake Bay 2000 agreement. Implementation includes such practices as public education campaigns, street/parking lot sweeping, acquisition of conservation easements, buffer restoration, wetlands restoration, conversion of stormwater management ponds to Best Management Practice (BMP) facilities, stream restoration, and installation of Low Impact Development (LID) features. Implementation strategies and goals are developed on a watershed basis. An amount of \$1,000,000 is included in FY 2008 for improvements identified in the Cameron Run watershed management plan.</p>		

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$7,500	\$0	\$0	\$7,500	\$0	\$0	\$0
Design and Engineering	659,057	0	12,486	496,570	150,000	150,000	0
Construction	1,740,943	0	170,000	720,943	850,000	850,000	0
Other	7,500	0	0	7,500	0	0	0
<b>Total</b>	<b>\$2,415,000</b>	<b>\$0</b>	<b>\$182,486</b>	<b>\$1,232,514</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$1,000,000	\$0	\$0	\$0	\$1,000,000

## Fund 318 Stormwater Management Program

<b>CU8000</b>	<b>Cub Run Watershed Projects</b>
Various	Sully, Springfield
<p><b>Description and Justification:</b> As management plans are developed for each of the 30 watersheds within the County, projects are identified that will restore and protect the County's streams. These projects improve water quality, wildlife habitat, and provide increased community stewardship opportunities in support of state/federal requirements and the County's commitment to the Chesapeake Bay 2000 agreement. Implementation includes such practices as public education campaigns, street/parking lot sweeping, acquisition of conservation easements, buffer restoration, wetlands restoration, conversion of stormwater management ponds to Best Management Practice (BMP) facilities, stream restoration, and installation of Low Impact Development (LID) features. Implementation strategies and goals are developed on a watershed basis. An amount of \$1,000,000 is included in FY 2008 for improvements identified in the Cub Run watershed management plan.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$5,000	\$0	\$0	\$5,000	\$0	\$0	\$0
Design and Engineering	375,000	0	0	225,000	150,000	150,000	0
Construction	1,425,000	0	0	575,000	850,000	850,000	0
Other	0	0	0	0	0	0	0
<b>Total</b>	<b>\$1,805,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$805,000</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$1,000,000	\$0	\$0	\$0	\$1,000,000

## Fund 318 Stormwater Management Program

<b>DC8000</b>	<b>Kingstowne Monitoring</b>	
Kingstowne Development/Huntley Meadows Park		Lee
<p><b>Description and Justification:</b> This project supports the Kingstowne environmental program, established by the Board of Supervisors in June 1985 and intended to continue until completion of the Kingstowne Development. In FY 2002, the program was expanded to include the water quality monitoring requirements of the U.S. Army Corps of Engineers for the development of the South Van Dorn Street extension. An amount of \$300,000 is included in FY 2008 to support ongoing monitoring and maintenance requirements.</p>		

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$56,250	\$0	\$0	\$56,250	\$0	\$0	\$0
Design and Engineering	614,438	0	88,858	425,580	100,000	100,000	0
Construction	202,610	0	2,610	0	200,000	200,000	0
Other	0	0	0	0	0	0	0
<b>Total</b>	<b>\$873,299</b>	<b>\$0</b>	<b>\$91,468</b>	<b>\$481,830</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$300,000	\$0	\$0	\$0	\$300,000

## Fund 318 Stormwater Management Program

<b>DF8000</b>	<b>Difficult Run Watershed Projects</b>	
Various		Dranesville, Hunter Mill, Providence, Springfield, Sully
<p><b>Description and Justification:</b> As management plans are developed for each of the 30 watersheds within the County, projects are identified that will restore and protect the County's streams. These projects improve water quality, wildlife habitat, and provide increased community stewardship opportunities in support of state/federal requirements and the County's commitment to the Chesapeake Bay 2000 agreement. Implementation includes such practices as public education campaigns, street/parking lot sweeping, acquisition of conservation easements, buffer restoration, wetlands restoration, conversion of stormwater management ponds to Best Management Practice (BMP) facilities, stream restoration, and installation of Low Impact Development (LID) features. Implementation strategies and goals are developed on a watershed basis. An amount of \$1,000,000 is included in FY 2008 for improvements identified in the Difficult Run watershed management plan.</p>		

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	375,000	0	0	225,000	150,000	150,000	0
Construction	1,275,000	0	0	425,000	850,000	850,000	0
Other	0	0	0	0	0	0	0
<b>Total</b>	<b>\$1,650,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$650,000</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$1,000,000	\$0	\$0	\$0	\$1,000,000

## Fund 318 Stormwater Management Program

<b>FX0001</b>	<b>Interim Watershed Projects</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides funds to address watershed implementation plans in the future. Completion of all watershed plans is expected to be staggered in the next two to three years. Because plans are not yet complete and schedules are under development, this project will allow implementation of watershed plans to begin immediately after the plan is complete. An amount of \$1,865,000 is included for this project.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	280,000	0	0	0	280,000	280,000	0
Construction	1,585,000	0	0	0	1,585,000	1,585,000	0
Other	0	0	0	0	0	0	0
<b>Total</b>	<b>\$1,865,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,865,000</b>	<b>\$1,865,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$1,865,000	\$0	\$0	\$0	\$1,865,000

## Fund 318 Stormwater Management Program

<b>FX1000</b>	<b>Storm Drainage Improvements and Innovative Projects</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides funding to address significant potential storm drainage projects that are not initiated in advance through the watershed planning effort. These storm drainage projects typically arise from response to citizen requests for assistance, and provide for timely and effective response to address storm drainage deficiencies throughout the County. In addition, the project funds the retrofit of existing County owned buildings and facilities with innovative stormwater control projects in order to meet increasing water quality standards resulting from the County's MS4 permit requirements. The program allows the County to efficiently respond to Countywide storm drainage issues identified during the year that are not part of existing plans, as well as provide funding to support new environmental stormwater initiatives related to the treatment of stormwater runoff at County owned facilities. An amount of \$1,800,000 is included in FY 2008 for this project.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	4,020,958	0	29,052	2,191,906	1,800,000	1,800,000	0
Construction	265,242	0	44,294	220,948	0	0	0
Other	13,969	0	13,969	0	0	0	0
<b>Total</b>	<b>\$4,300,169</b>	<b>\$0</b>	<b>\$87,314</b>	<b>\$2,412,854</b>	<b>\$1,800,000</b>	<b>\$1,800,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$1,800,000	\$0	\$0	\$0	\$1,800,000

## Fund 318 Stormwater Management Program

<b>FX3000</b>	<b>Stormwater Program Support</b>
Countywide	Countywide
<p><b>Description and Justification:</b> The County's aggressive stormwater implementation program, and resulting increase in projects, requires additional field inspection, stormwater analysis, and construction quality control. Contract employees will be assigned to work under the direction of County staff, and perform inspection, testing, research and analysis, utility coordination, and project close-out. An amount of \$250,000 is included in FY 2008 to support these outsourced services.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	0	0	0	0	0	0	0
Construction	500,000	0	0	250,000	250,000	250,000	0
Other	0	0	0	0	0	0	0
<b>Total</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$250,000	\$0	\$0	\$0	\$250,000



## Fund 318 Stormwater Management Program

<b>FX4000</b>	<b>Dam Safety Projects</b>
Countywide	Countywide
<p><b>Description and Justification:</b> Funding will enable the County to meet state permit requirement, and to support assessment and monitoring of dams, and associated dam repair activities. In addition, the County also maintains in excess of 1,000 non-classified dams that require assessment and associated repair activities. Funding is included for dam safety related maintenance activities for all County-maintained dams. It is anticipated that as the level and frequency of inspections is increased, additional maintenance requirements will be identified. An amount of \$2,720,000 is included in FY 2008 for Dam Safety Projects.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$9,000	\$0	\$0	\$9,000	\$0	\$0	\$0
Design and Engineering	3,473,022	0	90,706	2,982,316	400,000	400,000	0
Construction	3,629,289	0	425,891	883,398	2,320,000	2,320,000	0
Other	26,107	0	844	25,263	0	0	0
<b>Total</b>	<b>\$7,137,418</b>	<b>\$0</b>	<b>\$517,441</b>	<b>\$3,899,977</b>	<b>\$2,720,000</b>	<b>\$2,720,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$2,720,000	\$0	\$0	\$0	\$2,720,000

## Fund 318 Stormwater Management Program

<b>FX5000</b>	<b>Stormwater Management Facilities</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project funds a comprehensive engineering and inspection assessment of the public and private stormwater management infrastructure as required under the County's MS4 permit. This work includes field inspection activities, punch list development, private owner training, coordination, and outreach, enforcement, and construction quality control of rehabilitation activities. An amount of \$1,000,000 is included in FY 2008 to support this project.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	2,556,286	0	222,511	1,333,776	1,000,000	1,000,000	0
Construction	2,424,095	0	66,313	2,357,782	0	0	0
Other	0	0	0	0	0	0	0
<b>Total</b>	<b>\$4,980,381</b>	<b>\$0</b>	<b>\$288,824</b>	<b>\$3,691,557</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$1,000,000	\$0	\$0	\$0	\$1,000,000

## Fund 318 Stormwater Management Program

<b>FX6000</b>	<b>Infrastructure Reinvestment Program</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project funds a comprehensive inspection, design, and contract administration program to rehabilitate, upgrade, and replace dilapidated County storm drainage infrastructure. The County storm drainage network consists of over 1,800 miles of pipe and in excess of 45,000 drainage structures. Much of this drainage system is nearing the end of its useful life. The continuation of this program includes assessment and upgrade of approximately 75 miles of pipe, which represent approximately 5 percent of the total infrastructure and a 20-year inspection cycle. In the future, it is estimated that 1.5 percent of the storm drainage system requires rehabilitation or replacement on an annual basis. An amount of \$6,830,000 is included in FY 2008 to support the Infrastructure Reinvestment Program.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$10,503	\$0	\$10,503	\$0	\$0	\$0	\$0
Design and Engineering	357,202	0	4,861	352,341	0	0	0
Construction	15,836,170	0	1,190,410	7,815,759	6,830,000	6,830,000	0
Other	42,452	0	0	42,452	0	0	0
<b>Total</b>	<b>\$16,246,326</b>	<b>\$0</b>	<b>\$1,205,775</b>	<b>\$8,210,551</b>	<b>\$6,830,000</b>	<b>\$6,830,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$6,830,000	\$0	\$0	\$0	\$6,830,000

## Fund 318 Stormwater Management Program

<b>FX7000</b>	<b>Municipal Separate Storm Sewer System Permit</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project supports activities associated with the Virginia Pollutant Discharge Elimination System Municipal Separate Storm Sewer System (MS4) permit, which is required as part of the Clean Water Act amendments of 1987. The permit mandates implementation of a stormwater quality management program. The MS4 discharge permit is considered a 5-year renewal cycle as part of the National Pollutant Discharge Elimination System permits and that was last approved for the County in January 2002. Activities include water quality testing, watershed master planning, capital improvement programs, outreach and education, and development of the GIS-based storm sewer system inventory. Permit activities are also affected by other state and federal mandates, including Total Maximum Daily Loads, the Chesapeake 2000 Agreement, and the Virginia Tributary Strategies. The County's MS4 permit expired in January 2007. Negotiations on permit renewal are underway, and the potential for program additions remains a possibility. An amount of \$1,740,000 is included in FY 2008 to support the MS4 permit requirements.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0					
Design and Engineering	868,333	0	9,066	859,267	0	0	0
Construction	3,574,947	0	0	1,834,947	1,740,000	1,740,000	0
Other	987	0	987	0	0	0	0
<b>Total</b>	<b>\$4,444,267</b>	<b>\$0</b>	<b>\$10,053</b>	<b>\$2,694,214</b>	<b>\$1,740,000</b>	<b>\$1,740,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$1,740,000	\$0	\$0	\$0	\$1,740,000

## Fund 318 Stormwater Management Program

<b>FX8000</b>	<b>Emergency Watershed Projects</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project supports the correction of emergency drainage problems, engineering studies, and construction to alleviate flooding problems of a recurring or emergency nature that arise during the fiscal year. Due to their emergency nature, these drainage problems cannot be identified in advance. An amount of \$195,000 is included in FY 2008 to support emergency watershed projects.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	898,130	0	0	703,130	195,000	195,000	0
Construction	363,177	0	8,177	355,000	0	0	0
Other	0	0	0	0	0	0	0
<b>Total</b>	<b>\$1,261,307</b>	<b>\$0</b>	<b>\$8,177</b>	<b>\$1,058,130</b>	<b>\$195,000</b>	<b>\$195,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$195,000	\$0	\$0	\$0	\$195,000

## Fund 318 Stormwater Management Program

<b>LH8000</b>	<b>Little Hunting Creek Watershed Projects</b>
Various	Lee, Mount Vernon
<p><b>Description and Justification:</b> As management plans are developed for each of the 30 watersheds within the County, projects are identified that will restore and protect the County's streams. These projects improve water quality, wildlife habitat, and provide increased community stewardship opportunities in support of state/federal requirements and the County's commitment to the Chesapeake Bay 2000 agreement. Implementation includes such practices as public education campaigns, street/parking lot sweeping, acquisition of conservation easements, buffer restoration, wetlands restoration, conversion of stormwater management ponds to Best Management Practice (BMP) facilities, stream restoration, and installation of Low Impact Development (LID) features. Implementation strategies and goals are developed on a watershed basis. An amount of \$1,000,000 is included in FY 2008 for improvements identified in the Little Hunting Creek watershed management plan.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$132,500	\$0	\$38,979	\$93,521	\$0	\$0	\$0
Design and Engineering	1,048,865	0	358,192	540,673	150,000	150,000	0
Construction	1,729,375	0	206,100	673,275	850,000	850,000	0
Other	119,330	0	5,059	114,272	0	0	0
<b>Total</b>	<b>\$3,030,070</b>	<b>\$0</b>	<b>\$608,329</b>	<b>\$1,421,741</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$1,000,000	\$0	\$0	\$0	\$1,000,000

## Fund 318 Stormwater Management Program

<b>PH8000</b>	<b>Popes Head Creek Watershed Projects</b>
	Braddock, Springfield
<p><b>Description and Justification:</b> As management plans are developed for each of the 30 watersheds within the County, projects are identified that will restore and protect the County's streams. These projects improve water quality, wildlife habitat, and provide increased community stewardship opportunities in support of state/federal requirements and the County's commitment to the Chesapeake Bay 2000 agreement. Implementation includes such practices as public education campaigns, street/parking lot sweeping, acquisition of conservation easements, buffer restoration, wetlands restoration, conversion of stormwater management ponds to Best Management Practice (BMP) facilities, stream restoration, and installation of Low Impact Development (LID) features. Implementation strategies and goals are developed on a watershed basis. An amount of \$1,000,000 is included in FY 2008 for improvements identified in the Popes Head Creek watershed management plan.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$75,000	\$0	\$0	\$75,000	\$0	\$0	\$0
Design and Engineering	593,818	0	115,772	328,046	150,000	150,000	0
Construction	1,286,182	0	0	436,182	850,000	850,000	0
Other	0	0	0	0	0	0	0
<b>Total</b>	<b>\$1,955,000</b>	<b>\$0</b>	<b>\$115,772</b>	<b>\$839,228</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$1,000,000	\$0	\$0	\$0	\$1,000,000

## Fund 318 Stormwater Management Program

<b>PM8000</b>	<b>Pimmit Run Watershed Projects</b>
Dranesville, Providence	
<p><b>Description and Justification:</b> As management plans are developed for each of the 30 watersheds within the County, projects are identified that will restore and protect the County's streams. These projects improve water quality, wildlife habitat, and provide increased community stewardship opportunities in support of state/federal requirements and the County's commitment to the Chesapeake Bay 2000 agreement. Implementation includes such practices as public education campaigns, street/parking lot sweeping, acquisition of conservation easements, buffer restoration, wetlands restoration, conversion of stormwater management ponds to Best Management Practice (BMP) facilities, stream restoration, and installation of Low Impact Development (LID) features. Implementation strategies and goals are developed on a watershed basis. An amount of \$1,000,000 is included in FY 2008 for improvements identified in the Pimmit Run watershed management plan.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$924,479	\$0	\$890,000	\$34,479	\$0	\$0	\$0
Design and Engineering	795,521	0	50,458	595,062	150,000	150,000	0
Construction	900,000	0	0	50,000	850,000	850,000	0
Other	0	0	0	0	0	0	0
<b>Total</b>	<b>\$2,620,000</b>	<b>\$0</b>	<b>\$940,458</b>	<b>\$679,542</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$1,000,000	\$0	\$0	\$0	\$1,000,000



# Fund 370

## Park Authority Bond Construction

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Focus

This fund provides for the continued design, construction and renovation of Fairfax County parks, and is supported by General Obligation bonds. Projects within this fund provide for improvements to a wide range of recreational facilities such as playgrounds, picnic areas, trails, and recreation center/swimming pool complexes. On November 7, 2006, the voters approved a \$25 million bond referendum to acquire new parks, develop and improve park facilities.

The Park Authority Board has adopted certain criteria for evaluating proposed acquisitions, including contiguity to existing parkland or stream valley areas, existing zoning and development conditions, reasonable development costs, and support within the Fairfax County Comprehensive Plan. The Park Authority also works with the private sector to acquire easements and donations of land and funding in an effort to use land acquisition monies more effectively.

No funding is included for Fund 370, Park Authority Bond Construction, in FY 2008.

### Changes to FY 2007 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ As part of the FY 2006 Carryover Review, the Board of Supervisors approved an increase of \$60,423,356 due to the carryover of unexpended project balances in the amount of \$59,802,606, and an increase of \$620,750 for several adjustments. These adjustments include an increase of \$1,350,000 due to the appropriation of bond premium associated with the summer 2005 bond sale, and a decrease of \$729,250 due to repayment of the Oak Hill easement. In FY 2004 an open-space easement was purchased for the Oak Hill property in Fund 303, County Construction, with the understanding that reimbursement would be provided if the 2004 Park Bond Referendum was approved.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ As part of the FY 2007 Third Quarter Review, the Board of Supervisors approved an increase of \$25,000,000 to appropriate bond funds associated with the Fall 2006 Park Bond Referendum. This increase supports the acquisition of new synthetic turf fields and the renovation of existing fields (\$10,000,000), improvements to existing trails and bridges, as well as additional trails and stream crossings (\$5,000,000), and the acquisition of new parkland (\$10,000,000).

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# Fund 370

## Park Authority Bond Construction

### FUND STATEMENT

Fund Type P37, Capital Project Funds

Fund 370, Park Authority Bond Construction

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance<sup>1</sup></b>	<b>\$20,251,978</b>	<b>\$0</b>	<b>\$9,202,849</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
Sale of Bonds <sup>1</sup>	\$12,920,750	\$0	\$76,350,000	\$0	\$0
Bond Premium	1,350,000	0	0	0	0
Total Revenue	\$14,270,750	\$0	\$76,350,000	\$0	\$0
<b>Total Available</b>	<b>\$34,522,728</b>	<b>\$0</b>	<b>\$85,552,849</b>	<b>\$0</b>	<b>\$0</b>
Total Expenditures <sup>2</sup>	\$25,319,879	\$0	\$85,552,849	\$0	\$0
<b>Total Disbursements</b>	<b>\$25,319,879</b>	<b>\$0</b>	<b>\$85,552,849</b>	<b>\$0</b>	<b>\$0</b>
<b>Ending Balance<sup>3</sup></b>	<b>\$9,202,849</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 6, 2006, the voters approved a \$25 million Park Authority Bond Referendum to continue land acquisition and park development. On November 2, 2004 voters approved a \$65 million Park Authority Referendum to continue land acquisition and the development of existing park facilities. As part of the summer 2005 bond sale an amount of \$14.27 million was sold for the Park Authority and \$.73 million sold to reimburse Fund 303. It should be noted that an additional \$1.35 million has been applied to this fund in bond premium. Following the summer 2005 sale, an amount of \$51,350,000 remains in authorized but unissued bonds associated with the 2004 Bond Referendum.

<sup>2</sup> In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of \$129,493.05 has been reflected as a decrease to FY 2006 expenditures to reflect expenditure accruals and debt issuance costs. The projects effected by this adjustment are Project 475504, Community Parks/Courts; Project 474404, Infrastructure Renovations; Project 475598, Community Park Development; Project 476104, Land Acquisition; Project 475004, Natural and Cultural Resources; and Project 474104, Athletic Fields. This impacts the amount carried forward resulting in a net increase of \$129,493 to the *FY 2007 Revised Budget Plan*. The audit adjustment has been included in the FY 2006 Comprehensive Annual Financial Report (CAFR).

<sup>3</sup> Capital Projects are budgeted based on total project cost. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 370

## Park Authority Bond Construction

### FY 2008 Summary of Capital Projects

#### Fund: 370 Park Authority Bond Construction

Project #	Description	Total Project Estimate	FY 2006 Actual Expenditures	FY 2007 Revised Budget	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
004745	Lane's Mill Restoration	\$50,000	\$0.00	\$1,739.69	\$0	\$0
474104	Athletic Fields -Fall 2004 Park Bonds	8,593,000	586,488.14	8,006,061.86	0	0
474106	Athletic Fields - Synthetic Turf	10,000,000	0.00	10,000,000.00	0	0
474198	Athletic Fields	7,400,000	228,267.33	467,232.62	0	0
474404	Infrastructure Renovations - 2004	3,212,000	224,416.81	2,987,583.19	0	0
474498	Infrastructure Renovations	4,900,000	373,295.73	254,914.64	0	0
474604	Trails and Stream Crossings - 2004	4,895,000	2,354,320.61	2,378,005.39	0	0
474606	Trails and Stream Crossings - 2006	5,000,000	0.00	5,000,000.00	0	0
474698	Trails & Stream Crossings	4,200,000	800,825.42	125,566.60	0	0
475004	Natural and Cultural Resources - 2004	3,830,000	423,437.04	3,352,869.96	0	0
475098	Natural & Cultural Facilities	10,000,000	1,029,997.65	4,883,309.96	0	0
475502	Community Park Development - 2002	5,000,000	1,045,313.15	189,638.62	0	0
475504	Community Parks/Courts - 2004	9,426,000	2,559,329.49	6,472,827.39	0	0
475598	Community Park Development - 1998	10,050,223	2,423,178.64	1,648,657.81	0	0
475804	Building Renovation and Expansion - 2004	19,184,000	4,756,751.23	14,193,192.83	0	0
475888	Park Building Renovation	10,463,039	0.00	0.00	0	0
475898	Building Renovations	5,000,000	1,376,009.01	712,754.45	0	0
475998	Playgrounds, Picnics, Etc.	2,500,000	32,284.07	146,282.11	0	0
476098	West County Recreation Center	15,000,000	198,552.08	45,802.85	0	0
476102	Land Acquisition - Fall 2002 Park Bonds	15,000,000	5,093,116.51	6,695.67	0	0
476104	Land Acquisition - Fall 2004 Park Bonds	12,030,750	1,779,422.52	10,251,327.48	0	0
476106	Land Acquisition - Fall 2006 Park Bonds	10,000,000	0.00	10,000,000.00	0	0
476198	Land Acquisition - 1998 Bonds	20,000,001	12,536.82	722.21	0	0
476204	Building New Construction	4,450,000	22,336.48	4,427,663.52	0	0
<b>Total</b>		<b>\$200,184,013</b>	<b>\$25,319,878.73</b>	<b>\$85,552,848.85</b>	<b>\$0</b>	<b>\$0</b>

## Fund 390 Public School Construction

---

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### **Focus**

Fund 390, Public School Construction, provides funding for new construction, facility renovation, expansion and improvements authorized by voter referendum, as well as funds for capital expenditures. Bond funding remaining from the 1999, 2001, 2003 and 2005 bond referenda support capital construction projects in this fund.

In FY 2008, progress will continue on the school bond referendum projects and projects funded by Fund 090, School Operating. Major projects for FY 2008 include facility modifications and renovation, expansion and improvement projects.

# Fund 390 Public School Construction

## FUND STATEMENT

### Fund Type G30, Capital Project Funds

### Fund 390, Public School Construction

	FY 2006 Actual <sup>1</sup>	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan <sup>2</sup>	FY 2008 Superintendent's Proposed	FY 2008 Adopted Budget Plan
<b>Beginning Balance<sup>3</sup></b>	<b>\$11,358,258</b>	<b>\$0</b>	<b>(\$12,210,585)</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
Sale of Bonds <sup>4</sup>	\$109,690,000	\$104,485,000	\$129,485,000	\$144,280,000	\$144,280,000
State Construction Grant	930,817	928,965	693,582	923,596	923,596
PTA/PTO Receipts	1,731,766	150,000	150,000	150,000	150,000
Fairfax City	752,528	150,000	150,000	150,000	150,000
Insurance Proceeds - Floris	0	0	0	0	0
Other Revenue	87,294	136,000	136,000	136,000	136,000
<b>Subtotal Revenue</b>	<b>\$113,192,405</b>	<b>\$105,849,965</b>	<b>\$130,614,582</b>	<b>\$145,639,596</b>	<b>\$145,639,596</b>
Authorized But Unissued Bonds	\$0	\$36,541,000	\$431,287,341	\$0	\$0
<b>Total Revenue</b>	<b>\$113,192,405</b>	<b>\$142,390,965</b>	<b>\$561,901,923</b>	<b>\$145,639,596</b>	<b>\$145,639,596</b>
Transfers In:					
School Operating Fund (090)					
Major Maintenance	\$9,400,000	\$9,400,000	\$9,400,000	\$9,400,000	\$9,400,000
Classroom Equipment	3,391,022	3,195,057	3,195,057	2,880,000	2,880,000
Facility Modifications	2,363,175	600,000	1,740,501	600,000	600,000
<b>Total Transfers In</b>	<b>\$15,154,197</b>	<b>\$13,195,057</b>	<b>\$14,335,558</b>	<b>\$12,880,000</b>	<b>\$12,880,000</b>
<b>Total Available</b>	<b>\$139,704,860</b>	<b>\$155,586,022</b>	<b>\$564,026,896</b>	<b>\$158,519,596</b>	<b>\$158,519,596</b>
Expenditures:					
Subtotal Expenditures	\$151,915,445	\$119,045,022	\$132,739,555	\$158,519,596	\$158,519,596
Contractual Commitments	0	36,541,000	431,287,341	0	0
<b>Total Expenditures</b>	<b>\$151,915,445</b>	<b>\$155,586,022</b>	<b>\$564,026,896</b>	<b>\$158,519,596</b>	<b>\$158,519,596</b>
<b>Total Disbursements</b>	<b>\$151,915,445</b>	<b>\$155,586,022</b>	<b>\$564,026,896</b>	<b>\$158,519,596</b>	<b>\$158,519,596</b>
<b>Ending Balance<sup>3</sup></b>	<b>(\$12,210,585)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of \$7,789,812 has been reflected as an increase to FY 2006 expenditures. The audit adjustment has been included in the FY 2006 Comprehensive Annual Financial Report (CAFR).

<sup>2</sup> The FY 2007 Revised Budget Plan reflects adjustments adopted by the Fairfax County School Board on March 22, 2007, during their FY 2007 Third Quarter Review.

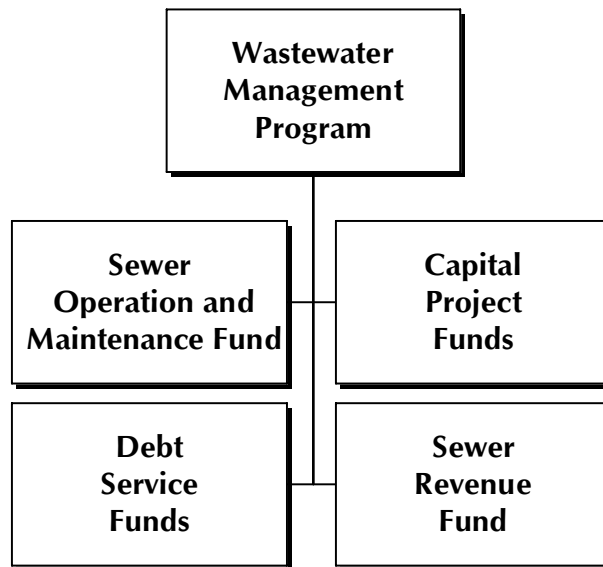
<sup>3</sup> The negative FY 2006 Actual Ending Balance and the FY 2007 Revised Beginning Balance will be adjusted by authorized but unissued bonds to be sold in FY 2007.

<sup>4</sup> The actual sale of bonds is based upon a review of cash needs rather than cash and encumbrances as presented here for planning purposes. This is consistent with Board policy to sell bonds on a cash basis. Including prior sales, there is a balance of \$450.7 million in authorized but unissued school bonds.



1742

# Wastewater Management Program Overview



## Focus

The Wastewater Management Program (WWM) is operated, maintained and managed within the Department of Public Works and Environmental Services (DPWES). The program currently includes the County-owned Noman M. Cole, Jr. Pollution Control Plant (67 million gallons per day (mgd) capacity), nearly 3,300 miles of sewer lines, 65 pump stations, 54 flow-metering stations, and covers approximately 234 square miles of the County's 407 square-mile area. Capacity entitlement at the other regional facilities totals 94 mgd. A total of 328/327.5 SYE positions will perform wastewater maintenance and operations in FY 2008. The WWM anticipates a total of 340,000 households (new and existing) in Fairfax County will be connected to public sewer in FY 2008.

In addition to providing County residents and businesses with sewer service, Fairfax County provides sewer service to other nearby entities through "Sales of Service" agreements with Arlington County, the cities of Falls Church and Fairfax, the towns of Herndon and Vienna, Fort Belvoir, the Covanta Fairfax, Inc. Waste-to-Energy facility and Fairfax Water. These entities share the capital and operating costs of the WWM based on actual wastewater flow and reserved treatment capacity.

The strategic planning and overall business monitoring is the responsibility of the Wastewater Management Leadership Team, whose responsibilities focus on long range planning, strategic thinking, continuous improvement processing, wastewater capacity, and financial management. This team is comprised of employees from three divisions within WWM, Collections, Treatment and Planning and Monitoring.

The Wastewater Collection Division (WCD) is responsible for the County's wastewater collection and conveyance system consisting of sewers, force mains, pumping stations and metering stations. The WCD has a proactive sewer system maintenance program that facilitates a safe and effective wastewater collection system. Each year, over 800 miles of sewer lines are inspected and about 400 miles of sewer lines are cleaned to ensure maximum flow carrying capacity and reduce sewer backups and overflows. Over the last five years, WCD has rehabilitated 120 miles of sewer lines to protect the environment and residents of Fairfax County.

# Wastewater Management Program Overview

The Wastewater Treatment Division (WTD) is responsible for operating and maintaining the County's wastewater treatment facility, the Noman M. Cole, Jr. Pollution Control Plant (NCPCP). The WTD continues to produce a quality effluent to meet regulatory and permit requirements, despite major construction occurring throughout the plant site. The NCPCP continues to make significant efforts to be a "good neighbor" by constructing an odor control system, which improves the air quality around the plant.

The Wastewater Planning and Monitoring Division (WPMD) is responsible for the agency's fiscal planning, engineering planning and wastewater monitoring. The WPMD continues to effectively monitor the long-term planning needs for the Wastewater Management Program in terms of infrastructure upgrades, maintenance and expansions. The WPMD ensures that all financial requirements are fulfilled by maintaining a rate structure to adequately recover all operating and maintenance costs, capital improvements and debt service obligations. The WPMD also plans for system capacity, both in the conveyance system and treatment facilities, by initiating expansion and improvement projects to keep pace with increased wastewater flows. The WPMD safeguards the environment by ensuring compliance with water quality standards and prevention of toxic discharges into the collection system.

WPMD is currently monitoring the new Chesapeake Bay water quality program requirements which require reductions in the amount of nutrient pollutants discharged from wastewater treatment facilities. In December 2004, the state notified the County that the renewal of County's National Pollutant Discharge Elimination System (NPDES) permit will include a requirement that nutrient removal be performed at the "Limits of Technology." Current technology allows for discharge limits of less than 3.0 milligrams per liter of nitrogen and 0.1 milligrams per liter for phosphorus. The County has the capability to meet the voluntary nitrogen standard of 8.0 milligrams per liter. A phased approach has been recommended to renovate and upgrade current plant facilities to accommodate new more stringent nutrient discharge requirements. The Sewer Service Charge rate will increase from \$3.50 to \$3.74 per 1,000 gallons of water consumption in FY 2008. This equates to a 6.75 percent increase in rates and will result in an anticipated increase in the annual cost to the typical household of \$18.24. The higher increase in Sewer Service Charges is a direct result of the Chesapeake Bay federally mandated requirements which will result in the renovation and rehabilitation of existing treatment facilities. Due to the significant level of requirements, the FY 2007 budget reflected an anticipated bond sale in FY 2007 in the amount of \$150 million to provide maximum flexibility to meet new state regulatory requirements at Wastewater Management facilities. However, based on revised project schedule timelines, a bond sale is no longer anticipated. Rather, projects will be financed on an as-needed basis with shorter-term financing options in FY 2008.

The system supplements the capacity of its own collections and treatment facilities through "Treatment by Contract" agreements with the District of Columbia Water and Sewer Authority (DCWASA), the Alexandria Sanitation Authority (ASA), the Upper Occoquan Sewage Authority (UOSA) and Arlington County. As stated in the individual agreements, the County pays its share of operating, capital and/or debt costs of each entity's system based on actual wastewater flows and allocated capacity, respectively.

The Wastewater Management Program has issued debt to fund major expansion and upgrade projects for both its own plant and its portion at the "Treatment by Contract" facilities. On the following page is a table showing the remaining debt service as of July 1, 2006.



## Wastewater Management Program Overview

<b>Wastewater Management Debt Service</b>			
<b>Years</b>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>
2007	\$10,858,630	\$17,630,491	\$28,489,121
2008	11,340,647	17,184,149	28,524,796
2009	11,778,398	16,753,728	28,532,126
2010	12,286,809	16,258,038	28,544,847
2011	13,416,593	15,753,339	29,169,932
2012	14,000,121	15,182,908	29,183,029
2013	14,606,910	14,591,034	29,197,944
2014-2029	298,494,893	122,981,918	421,476,811
<b>TOTAL</b>	<b>\$386,783,001</b>	<b>\$236,335,605</b>	<b>\$623,118,606</b>

In FY 2008, the County is projected to provide for the treatment of 111.15 million gallons of wastewater per day. Approximately 44 percent of this flow is treated at the NCPCP. The flow is distributed between the NCPCP and the interjurisdictional facilities as detailed in the table below. The table also includes the capacity utilization percentage and the available (unused) capacity for each plant.

<b>Treatment Plant</b>	<b>Capacity (MGD)</b>	<b>FY 2008 Projected Daily Average (MGD)</b>	<b>Capacity Utilization (%)</b>	<b>Available Capacity (MGD)</b>
DCWASA Blue Plains	31.0	28.93	93%	2.07
Noman M. Cole, Jr.	67.0	44.37	66.2%	22.63
Alexandria Sanitation Authority	32.4	22.80	70.4%	9.6
Arlington County	3.0	2.30	76.7%	.70
Upper Occoquan Sewage Authority	27.6	12.75	46.2%	14.85
<b>Total</b>	<b>161.0</b>	<b>111.15</b>	<b>69%</b>	<b>49.85</b>

To ensure that WWM remains competitive and provides a high performance operation including improvements to the technical and managerial capacities that will continue to enhance service quality, customer service and financial planning, WWM closely monitors the following areas:

	<b>FY 2006 (Actual)</b>	<b>FY 2007 (Estimate)</b>	<b>FY 2008 (Projection)</b>
Sewer Service Charge, \$/1,000 gallons	\$3.28	\$3.50	\$3.74
Treatment Plant Costs, \$/MGD	\$1,137	\$1,200	\$1,300
Sewer System Overflows, Number/1,000 Miles of Sewer	13	20	20
Odor Complaints per year	21	40	40

# Wastewater Management Program Overview

The WWM is comprised of seven separate funds under a self-supporting fund structure (Enterprise Funds) consistent with the Sewer Bond Resolution adopted by the Board of Supervisors in July 1985. For more detailed information of the operational aspects of the various programs, refer to the narrative of Fund 401, Sewer Operation and Maintenance, which immediately follows this Overview. The following is a brief description of the seven active funds:

- ◆ **Fund 400** - Sewer Revenue is used to credit all operating revenues of the system, as well as most of the interest on invested fund balances. Revenues recorded in this fund are transferred to the various funds to meet their operational requirements. The remaining fund balances are used to set aside funds for various reserves and future system requirements.
- ◆ **Fund 401** - Sewer Operation and Maintenance provides funding for the three divisions responsible for the management and operation of the program, supported by a transfer from Fund 400.
- ◆ **Fund 402** - Sewer Construction Improvements provides funding for the repair, rehabilitation and improvement requirements of the entire program's infrastructure.
- ◆ **Fund 403** - Sewer Bond Parity Debt Service is used to record principal, interest and fiscal agent fees for the 1996, 2004, and planned 2008 Sewer Revenue Bonds Series in accordance with the current Sewer Bond Resolution.
- ◆ **Fund 406** - Sewer Bond Debt Reserve provides debt reserve funds for the 2004 and planned 2008 Series of Sewer Revenue Bonds in accordance with the current Sewer Bond Resolution.
- ◆ **Fund 407** - Sewer Bond Subordinate Debt Service records all debt service payments on the UOSA revenue bonds, VRA Loans, and Manassas Debt payments. All future issues or refinancing of debt arising from interjurisdictional capacity rights may be treated as subordinate obligations of the system as provided by the General Bond Resolution for Sewer Revenue Bonds.
- ◆ **Fund 408** - Sewer Bond Construction provides for major program construction projects, which are funded from the issuance of sewer revenue bonds and/or program revenues.

# Fund 400 Sewer Revenue

## Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Focus

All availability fees and sewer service charges associated with the Wastewater Management Program are credited to this fund as operating revenues. The total receipts from all revenue sources are used to finance the following: Operation and Maintenance (Fund 401); Construction Improvement projects (Fund 402); Debt Service (Fund 403); Subordinate Debt Service (Fund 407); and, Bond Construction (Fund 408) associated with the Wastewater Management Program. Any remaining balance in Fund 400, Sewer Revenue is used for future year requirements and required reserves.

The Program's Availability Fee and Sewer Service Charge are based on staff analysis and consultant recommendations included in the Forecasted Financial Statement for July 1, 2006 through June 30, 2011.

### Current Availability Fee Rates

Availability Charges are fees charged to new customers for initial access to the system. In FY 2008, Availability Fees will increase from \$6,138 to \$6,506 for single-family homes based on current projections of capital requirements. The Availability Fee rates for all types of units are adjusted based on continued increases in expenses associated with treatment plant upgrades and interjurisdictional payments that result from population growth, more stringent treatment requirements, and inflation. The following table displays the resulting increase by category.

Category	FY 2007 Availability Fee	FY 2008 Availability Fee
Single Family	\$6,138	\$6,506
Townhouses and Apartments	\$4,910	\$5,205
Hotels/Motels	\$1,535	\$1,627
Nonresidential	\$318/fixture unit	\$337/fixture unit

### Current Sewer Service Charge

Sewer Service Charges are revenues received from existing customers and are used to fully recover program operation and maintenance costs, debt service payments and capital project requirements attributable to improving wastewater treatment effluent standards as mandated by state and federal agencies. The Sewer Service Charge rate will increase from \$3.50 to \$3.74 per 1,000 gallons of water consumption in FY 2008. This equates to a 6.75 percent increase in rates and will result in an anticipated increase in the annual cost to the typical household of \$18.24. This rate increase represents a departure for the rate schedules that have been projected in the past. The higher increase in Sewer Service Charges is adjusted based on federally mandated requirements which will result in the renovation and rehabilitation of existing treatment facilities. New Chesapeake Bay water quality program requirements include reductions in the amount of nutrient pollutants discharged from wastewater treatment facilities. In December 2004, the state notified the County that the renewal of County's National Pollutant Discharge Elimination System (NPDES) permit will include a requirement that nutrient removal be performed at the "Limits of Technology." Current technology allows for discharge limits of less than 3.0 milligrams per liter of nitrogen and 0.1 milligrams per liter for phosphorus. The County currently has the capability to meet a voluntary nitrogen removal standard of 8.0 milligrams per liter. A phased approach is recommended to renovate and upgrade current plant facilities to accommodate

## Fund 400 Sewer Revenue

these more stringent nutrient discharge requirements. Due to the significant level of requirements, the FY 2007 budget also reflected an anticipated bond sale in FY 2007 in the amount of \$150 million to provide maximum flexibility to meet new state regulatory requirements at Wastewater Management facilities. However, based on revised project schedule timelines, a bond sale is no longer anticipated. Rather, projects will be financed on an as-needed basis with shorter-term financing options in FY 2008.

Category	FY 2007 Sewer Service Charge	FY 2008 Sewer Service Charge
Per 1,000 gallons water consumed	\$3.50	\$3.74

The FY 2008 Sewer Service Charge will generate an additional \$5.8 million in revenues over the estimated *FY 2007 Revised Budget Plan* amount and will partially offset the increased costs associated with capital project construction, system operation and maintenance, debt service, and upgrades to effectively meet new, more stringent nitrogen discharge limitations from wastewater treatment plants. Other sources of revenue are projected to remain flat due to the moderation of new development and growth in the County as compared to previous years. The program will also utilize sewer fund balances to partially offset these higher costs. These FY 2008 rate increases are consistent with the recommendations of the Department of Public Works and Environmental Services and the analysis included in the Forecasted Financial Statement for July 1, 2006 through June 30, 2011.

### Availability Fees and Sewer Service Charges from FY 2004 through FY 2011

Fiscal Year	Availability Fee	Sewer Service Charge Per 1,000 gallons water used
2004	\$5,431	\$3.03
2005	\$5,621	\$3.20
2006	\$5,874	\$3.28
2007	\$6,138	\$3.50
2008	\$6,506	\$3.74
2009	\$6,896	\$4.10
2010	\$7,310	\$4.50
2011	\$7,750	\$4.94

### **Changes to FY 2007 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ At the *FY 2006 Carryover Review*, the Board of Supervisors approved a net decrease of \$7,359,200 in revenues based on FY 2006 actual revenues. The FY 2007 sewer fee revenues decreased \$8,600,000, partially offset by an increase in anticipated interest earnings of \$1,240,800. In addition, the transfer out to Fund 401, Sewer Operation and Maintenance, was decreased \$4,346,185 due to the anticipated decrease of sewer system revenues in Fund 400 in FY 2007 and the availability of fund balance within Fund 401.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ The Board of Supervisors made no adjustments to this fund.

# Fund 400 Sewer Revenue

## FUND STATEMENT

### Fund Type G40, Enterprise Funds

### Fund 400, Sewer Revenue

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$62,124,239</b>	<b>\$52,248,938</b>	<b>\$58,435,627</b>	<b>\$55,601,336</b>	<b>\$55,601,336</b>
Revenue:					
Lateral Spur Fees	\$21,600	\$20,000	\$20,000	\$20,000	\$20,000
Sales of Service	7,030,166	7,600,000	7,000,000	7,000,000	7,000,000
Availability Charges	36,144,561	28,000,000	20,000,000	20,000,000	20,000,000
Connection Charges	70,624	75,000	75,000	75,000	75,000
Sewer Service Charges	79,945,396	86,488,800	86,488,800	92,326,794	92,326,794
Delinquent Charges	0	0	0	0	0
Miscellaneous Revenue	146,048	150,000	150,000	150,000	150,000
Sale Surplus Property	69,862	30,000	30,000	30,000	30,000
Interest on Investments	3,053,432	1,259,200	2,500,000	2,500,000	2,500,000
<b>Total Revenue</b>	<b>\$126,481,689</b>	<b>\$123,623,000</b>	<b>\$116,263,800</b>	<b>\$122,101,794</b>	<b>\$122,101,794</b>
Transfers In:					
Sewer Bond Construction (408)	\$0	\$0	\$0	\$0	\$0
<b>Total Transfers In</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Available</b>	<b>\$188,605,928</b>	<b>\$175,871,938</b>	<b>\$174,699,427</b>	<b>\$177,703,130</b>	<b>\$177,703,130</b>
Transfers Out:					
Sewer Operation and Maintenance (401)	\$69,133,457	\$78,008,575	\$73,662,390	\$84,908,494	\$84,908,494
Sewer Construction Improvements (402)	32,807,900	11,861,000	11,861,000	13,550,000	13,550,000
Sewer Bond Parity Debt Service (403)	6,720,045	11,474,701	11,474,701	6,650,160	6,650,160
Sewer Bond Subordinate Debt Service (407)	21,508,899	22,100,000	22,100,000	21,923,527	21,923,527
Sewer Bond Construction (408)	0	0	0	0	0
<b>Total Transfers Out</b>	<b>\$130,170,301</b>	<b>\$123,444,276</b>	<b>\$119,098,091</b>	<b>\$127,032,181</b>	<b>\$127,032,181</b>
<b>Total Disbursements</b>	<b>\$130,170,301</b>	<b>\$123,444,276</b>	<b>\$119,098,091</b>	<b>\$127,032,181</b>	<b>\$127,032,181</b>
<b>Ending Balance <sup>1</sup></b>	<b>\$58,435,627</b>	<b>\$52,427,662</b>	<b>\$55,601,336</b>	<b>\$50,670,949</b>	<b>\$50,670,949</b>
Management Reserves:					
Operating and Maintenance Reserve <sup>2</sup>	\$18,840,955	\$19,504,866	\$19,504,866	\$21,225,000	\$21,225,000
Nitrification Reserve <sup>3</sup>	2,497,000	0	0	0	0
Future Debt Reserve <sup>4</sup>	6,637,072	6,637,072	6,637,072	6,637,072	6,637,072
<b>Total Reserves</b>	<b>\$27,975,027</b>	<b>\$26,141,938</b>	<b>\$26,141,938</b>	<b>\$27,862,072</b>	<b>\$27,862,072</b>
<b>Unreserved Balance</b>	<b>\$30,460,600</b>	<b>\$26,285,724</b>	<b>\$29,459,398</b>	<b>\$22,808,877</b>	<b>\$22,808,877</b>

# Fund 400

## Sewer Revenue

---

<sup>1</sup> The Wastewater Management Program maintains fund balances at adequate levels relative to projected debt service requirements, operation and maintenance expenses, and capital improvements. These costs change annually and funding for sewer projects is carried forward each fiscal year; therefore, ending balances fluctuate, reflecting the carryover of these funds.

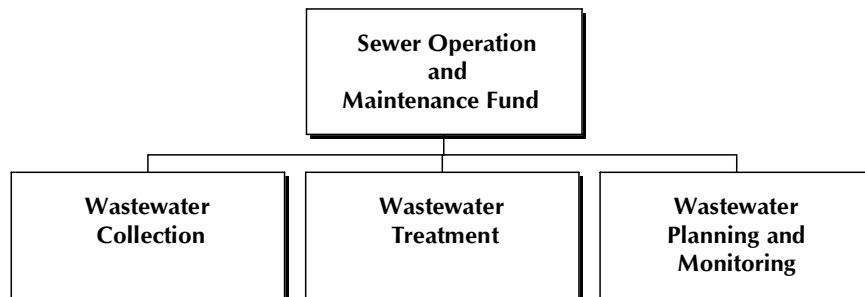
<sup>2</sup> The Operating and Maintenance Reserve was established to provide funding to offset expenses associated with sewer system emergencies occurring within Fund 401, Sewer Operation and Maintenance.

<sup>3</sup> The Nitrification Reserve was established to offset expenses occurring in Fund 402, Sewer Construction Improvements, associated with the nitrogen discharge upgrades at the Arlington Wastewater Treatment Plant. Beginning in FY 2007, no funding is required since all future nitrification expenses were appropriated in Fund 402, Sewer Construction Improvements.

<sup>4</sup> The Future Debt Reserve was established in anticipation of debt service reserve requirements for Virginia Resource Authority loans related to future treatment plant issues.

# Fund 401

## Sewer Operation and Maintenance



### Mission

To safely collect and treat wastewater in compliance with all regulatory requirements using state-of-the-art technology in the most cost-effective manner in order to improve the environment and enhance the quality of life in Fairfax County.

### Focus

The Wastewater Management Program includes wastewater collection and conveyance, wastewater treatment, and planning and monitoring program areas. The primary functions are to strategically plan, efficiently operate and effectively maintain the wastewater system in the best interest of the County and its customers. Funding for sewer operations and maintenance are financed by a transfer from Fund 400, Sewer Revenue which is used to credit all system revenues collected, including availability fees and sewer service charges associated with the program.

This program operates and maintains nearly 3,300 miles of sewer, 65 pump stations and 54 flow-metering stations. Treatment of wastewater generated is provided primarily through five regional wastewater collection and treatment plants. The regional treatment approach takes advantage of economies of scale in wastewater treatment and ensures the economical and efficient operation and management of the program.

One of the five regional plants is the County's owned and operated Noman M. Cole, Jr. Pollution Control Plant (NCPCP), which is currently permitted to treat 67 million gallons per day (mgd) of flow. Other regional facilities include the District of Columbia Water and Sewer Authority's Blue Plains Treatment Plant with 31 mgd capacity; Alexandria Sanitation Authority's Treatment Plant with 32.4 mgd capacity; Upper Occoquan Sewage Authority's Treatment Plant with 27.6 mgd capacity; and Arlington County's Treatment Plant with 3 mgd capacity. Fairfax County utilizes all of these facilities to accommodate a total capacity of 161 mgd.

The agency has identified a number of trends that influence the operation and maintenance of the sanitary sewer system. The major trends over the next two to five years include the following:

**Chesapeake Bay Water Quality Program Requirements** - The new Chesapeake Bay water quality program requires reductions in the amount of nutrient pollutants discharged from wastewater treatment facilities. In December 2004, the state notified the County that the renewal of County's National Pollutant Discharge Elimination System (NPDES) permit will include a requirement that nutrient removal be performed at the "Limits of Technology." Current technology allows for discharge limits of less than 3.0 milligrams per liter of nitrogen and 0.1 milligrams per liter for phosphorus. The County has the capability to meet the current nitrogen removal standard of 8.0 milligrams per liter. A phased approach is recommended to renovate and upgrade current plant facilities to accommodate new more stringent nutrient discharge requirements. The Sewer Service Charge rate will increase from \$3.50 to \$3.74 per 1,000 gallons of water consumption in FY 2008. This equates to a 6.75 percent increase in rates and will result in an anticipated increase in the annual cost to the typical household of \$18.24. The higher increase in Sewer Service Charges is a direct result of the Chesapeake Bay federally mandated requirements which will result in the renovation and rehabilitation of existing treatment facilities. Funding of \$150 million was recommended through the sale of bonds and was anticipated to occur in FY 2007 to meet new state regulatory requirements in the Wastewater Management

# Fund 401

## Sewer Operation and Maintenance

Program (WWM). However, based on the timing of revised project schedules and alternate shorter-term financing options, an FY 2007 bond sale is no longer anticipated. Rather, projects will be financed on an as needed basis to allow for flexibility in the timing of planned projects.

### **Capacity, Maintenance, Operation, and Management**

**(CMOM)** - The United States Environmental Protection Agency (USEPA) has been planning for several years to promulgate sanitary sewer overflow (SSO) regulations, which would require municipalities to develop and implement a CMOM program to eliminate any sewer overflows and backups from the wastewater collection systems. The proposed SSO rule and the CMOM program would significantly affect program costs.

**Integration of Information Technology** - The Geographic Information System (GIS), the Supervisory Control and Data Acquisition (SCADA) system and the Infrastructure Computerized Maintenance Management System (ICMMS) require integration for optimal use. Computing and information technology are an integral part of every aspect of the Wastewater Management Program operations. Today's high customer expectations and increasing reliance on consistent 24-hour services, lead to an increasing dependence on and expectation for stable and reliable integrated information technologies that infuse the business process. Presently, the GIS, the SCADA system, the ICMMS system and other critical business systems operate independently and do not share information. Future customer service needs will require a full enterprise integration of the critical information technology systems to reduce total cost of ownership, increase availability of critical business data in the right format, and improve the quality and delivery of services to sewer customers.

### **THINKING STRATEGICALLY**

Strategic issues for the department include:

- Providing superior wastewater services to achieve a pure and natural state of air and water;
- Improving customer service, customer strategy and satisfaction by providing more comprehensive employee training;
- Expanding the Health and Safety Program through the improvement of the Emergency Planning and Response areas to ensure a safe work environment;
- Evaluating the program's financial management strategies to ensure proper cash management and debt capacity; and
- Utilizing automated technologies to enhance the existing computer systems to increase infrastructure rehabilitation projects in the most effective manner.

**Capital Improvements** - Reinvestment in the sewer system infrastructure ensures optimum operation of all wastewater facilities. This initiative, closely related to CMOM endeavors, emphasizes capital improvements to wastewater collection and treatment facilities to meet requirements of the future sanitary sewer overflow regulations by the USEPA. The program continues to take a proactive stance toward infrastructure rehabilitation; however, CMOM regulations could greatly affect operations.

**Asset Management Program** - As a result of evaluating the program's financial management strategies, an Asset Management Program was developed. The first phase aligned the program's capital asset policies and procedures with the County's fixed asset policies and developed a process in which to evaluate the program's infrastructure. The second phase developed criteria to identify the program's critical assets. After the criteria was tested and accepted it was applied to all program assets. Phase three will be the condition assessment of all assets beginning with the most critical assets.


The Wastewater Management Program is funded by revenues generated by the customers of the sanitary sewer system and recorded in Fund 400, Sewer Revenue. Sewer service charges support system operation and maintenance costs, debt service payments, and capital projects that is attributable to supporting and improving wastewater treatment services for existing customers. Availability fees support a proportional share of system costs and capital projects attributable to growth of the system required to support new customers. Existing customers are defined as those who have paid an availability fee for access to the system and receive wastewater treatment services. New customers are those who have not paid the availability fee. Upon payment of the availability fee and connection to the system, a new customer becomes an existing customer.



## Fund 401 Sewer Operation and Maintenance



The County allocates expenses, interest income, bond proceeds, debt service payments, capital improvement project costs and funding, and operating transfers between existing and new users of the system. In accordance with the County's "Growth Pays for Growth Policy", both existing and new customers must pay for their share of the system's total annual revenue requirements.

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 Practicing Environmental Stewardship	Recent Success	FY 2008 Initiative
Continue to be a leader in protecting the Chesapeake Bay. Received the National Association of Clean Water Agencies (NACWA) Gold Award for 100 percent compliance with its NPDES discharge permit limits for Calendar Year 2004. Only 256 of the 16,000 wastewater treatment plants in the United States have received this award.	✓	✓
Received a Business for the Bay Environmental Excellence Award for the nutrient removal program at the Noman M. Cole, Jr. Pollution Control Plant.	✓	
Accepted by the Commonwealth of Virginia, Department of Environmental (DEQ) as an Environmental Enterprise (E2) participant into the Virginia environmental excellence program. The agency plans to seek an upgraded Exemplary Environmental Enterprise (E3) and Extraordinary Environmental Enterprise (E4) ratings in the future.	✓	✓
Conducted exemplary work in analytical monitoring for the protection of the environment and the Chesapeake Bay, resulting in the receipt of the Laboratory Analyst Excellence Award from Virginia Water Environment Association/Virginia Wastewater Association (VWEA/VWWA).	✓	
Continue to reduce nutrients discharged to the Chesapeake Bay by using the new Biological Nutrient Removal (BNR) facilities which reduces total nitrogen discharge concentration from 8 milligrams per liter to 3 milligrams per liter.	✓	✓
Maintain the sewer collection and conveyance system in accordance with the "best business practices" operating condition by rehabilitating, repairing and replacing failing pumps, sewer lines and force mains.	✓	✓
Achieved 100 percent compliance with the newly established regulatory requirements under Title V of the Clean Air Act.	✓	
Continue to fully treated wastewater to a level better than all state requirements.	✓	✓

# Fund 401

## Sewer Operation and Maintenance

 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Continue the "Adopt a School" program and "Sewer Science Program" to educate and inform the community about the role wastewater treatment plays in protecting the environment.	☑	☑
Participated in the Lorton Citizens' Alliance Team (LCAT) which consists of members from the community, Wastewater Program and the Solid Waste Management Program to address the community's environmental concerns.	☑	
Continue to participate in neighborhood sponsored activities such as Adopt-A-Highway Clean-Up and Pohick Creek Clean-Up.	☑	☑
 <b>Exercising Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Continue to implement the Capital Asset Management Program to identify major rehabilitation and replacement projects over the next five to ten years under the Capital Improvement Program.	☑	☑
Continue to maintain Standard and Poor's, as well as Fitch's, bond rating of Triple A, the best financial rating a utility can receive.	☑	☑
Continue to operate the program in a manner that ensures it remains one of the lowest cost pollution control service providers in the region.	☑	☑
Continue to seek and receive a Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting for the Wastewater Management Program's Comprehensive Annual Financial Report.	☑	☑

### Budget and Staff Resources

<b>Agency Summary</b>					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	331/ 330.5	331/ 330.5	326/ 325.5	328/ 327.5	326/ 325.5
Expenditures:					
Personnel Services	\$19,982,984	\$25,290,848	\$22,290,848	\$26,761,386	\$26,761,386
Operating Expenses	52,850,460	52,762,934	57,157,961	57,927,447	57,927,447
Capital Equipment	1,080,529	797,550	1,097,323	450,500	450,500
<b>Subtotal</b>	<b>\$73,913,973</b>	<b>\$78,851,332</b>	<b>\$80,546,132</b>	<b>\$85,139,333</b>	<b>\$85,139,333</b>
Less:					
Recovered Costs	(\$630,979)	(\$614,126)	(\$614,126)	(\$628,409)	(\$628,409)
<b>Total Expenditures</b>	<b>\$73,282,994</b>	<b>\$78,237,206</b>	<b>\$79,932,006</b>	<b>\$84,510,924</b>	<b>\$84,510,924</b>

# Fund 401

## Sewer Operation and Maintenance

---

### FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- ◆ **Employee Compensation** **\$1,470,538**  
An increase of \$1,470,538 in Personnel Services associated with salary adjustments necessary to support the County's compensation program.
  
- ◆ **Operating Expenses** **\$5,164,513**  
An increase of \$5,164,513 in Operating Expenses is due primarily to increased costs for utilities, interjurisdictional charges, and sewage treatment chemicals.
  
- ◆ **Recovered Costs** **(\$14,283)**  
An increase of \$14,283 in Recovered Costs is primarily due to the FY 2008 projected salaries of recoverable positions.
  
- ◆ **Capital Equipment** **\$450,500**  
Funding of \$450,500 is included for new and replacement Capital Equipment. Of this amount, funding of \$50,500 is for new equipment, including one high resolution plotter and printer, one testing system for E. Coli required by the USEPA, and one large-capacity laboratory glassware washer. Funding of \$400,000 is for the replacement of vehicles and equipment based on age, mileage and repair cost considerations.
  
- ◆ **Carryover Adjustments** **(\$1,694,800)**  
A decrease of \$1,694,800 due to the carryover of one-time expenses as part of the FY 2006 Carryover Review, including \$1,395,027 in Operating Expenses and \$299,773 in Capital Equipment.

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Changes to FY 2007 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:

- ◆ **Carryover Adjustments** **\$1,694,800**  
At the FY 2006 Carryover Review, the Board of Supervisors approved an increase of \$1,694,800 for encumbered carryover, including \$1,395,027 in Operating Expenses and \$299,773 in Capital Equipment.

# Fund 401

## Sewer Operation and Maintenance

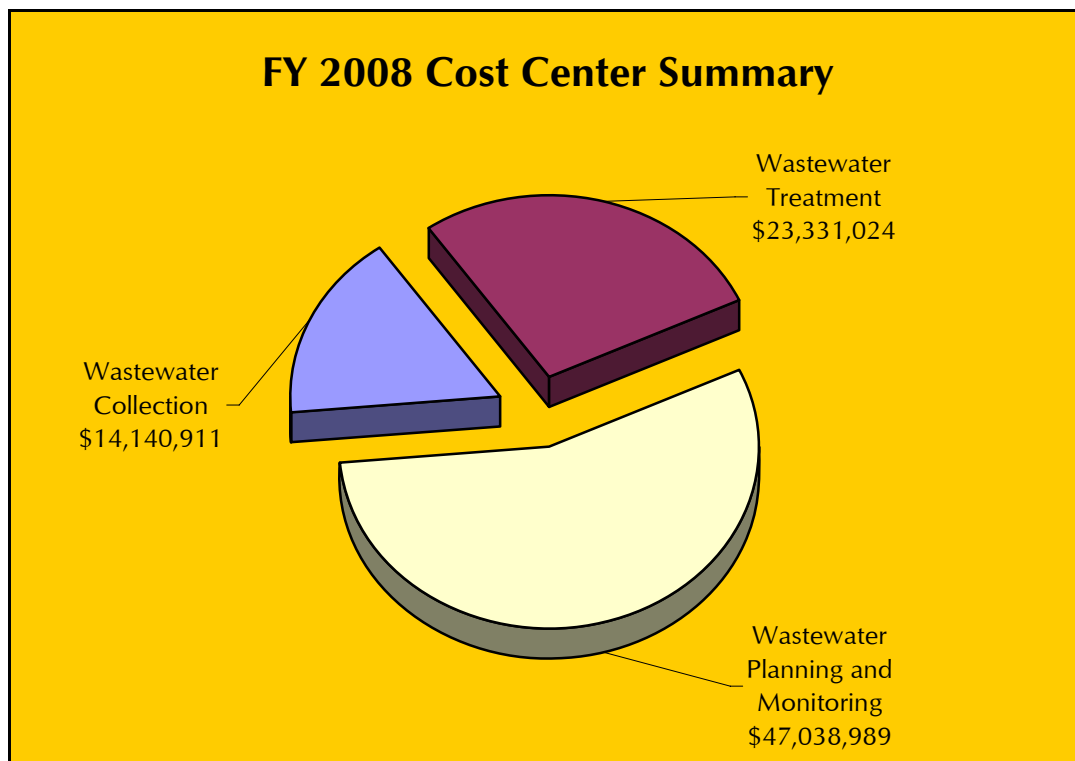
- ◆ **Position Redirections** **\$0**  
In FY 2007, the County Executive approved the redirection of 2/2.0 SYE positions from Fund 401, Sewer Operation and Maintenance to establish 2/2.0 SYE Engineer III positions in the Construction Management Division of Capital Facilities to oversee the implementation of Wastewater and Solid Waste projects, including Sanitary improvements, pump stations, sewer and landfill projects. In addition, the County Executive approved the redirection of 1/1.0 SYE positions from Fund 401, Sewer Operation and Maintenance to establish 1/1.0 SYE Engineer III in the Building and Design Branch within the Planning and Design Division of Capital Facilities to aid with project management responsibilities for new projects occurring throughout the County, including the Jennings Judicial Center expansion.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ **Position Redirections** **\$0**  
The County Executive approved the redirection of 1/1.0 SYE position from Fund 401, Sewer Operation and Maintenance, to Fund 114, Refuse Disposal, to establish an Engineer II position in order to develop and maintain the solid waste emergency operations plan, debris management plan and monitor the agency's compliance with required employee training. In addition, the County Executive approved the redirection of one position from Fund 401 to Solid Waste to establish 1/1.0 SYE Engineering Technician. This position will assist with inspection and enforcement of the County's recycling of materials from businesses and schools in the County.

### Cost Centers

The three cost centers within Fund 401, Sewer Operation and Maintenance, are Wastewater Collection, Wastewater Treatment and Wastewater Planning and Monitoring. These cost centers work together to fulfill the mission of the sanitary sewer system and carry out the designated initiatives for the fiscal year.



# Fund 401

## Sewer Operation and Maintenance

### Wastewater Collection

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	144/ 144	144/ 144	142/ 142	142/ 142	142/ 142
<b>Total Expenditures</b>	<b>\$11,325,449</b>	<b>\$13,957,389</b>	<b>\$13,173,314</b>	<b>\$14,140,911</b>	<b>\$14,140,911</b>

Position Summary		
<u>Collection Program</u>	<u>Gravity Sewers</u>	<u>Pumping Stations</u>
1 Director	1 Engineer IV	1 Engineer IV
2 Management Analysts III	1 Maintenance Superintendent	1 Engineer III
1 Network/Telecomm Analyst I	4 Senior Maintenance Supervisors	1 Industrial Electrician Supervisor
1 Network/Telecomm Analyst II	4 Engineering Technicians III	1 Instrumentation Supervisor
1 Safety Analyst	7 Engineering Technicians II	1 Pump Station Supervisor
1 Warehouse Supervisor	1 Map Drafter	1 Industrial Electrician III
1 Warehouse Specialist	12 Engineering Technicians I	3 Instrumentation Technicians III
1 Admin. Assistant IV	3 Heavy Equipment Operators	2 Industrial Electricians II
5 Admin. Assistants III	16 Maintenance Crew Chiefs	6 Plant Mechanics III
4 Admin. Assistants II	3 Motor Equipment Operators	3 Instrumentation Technicians II
1 Storekeeper	2 Truck Drivers	1 Welder II
1 Warehouse Worker-Driver-Helper	14 Senior Maintenance Workers	11 Plant Mechanics II
	19 Maintenance Workers	2 Instrumentation Technicians I
		1 Maintenance Trade Helper II
<b>TOTAL POSITIONS</b>		
142 Positions / 142.0 Staff Years		

### Goal

To operate, maintain, and repair the County's wastewater collection system in a manner that protects Fairfax County citizens and the environment.

### Wastewater Treatment

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	144/ 144	144/ 144	141/ 141	144/ 144	141/ 141
<b>Total Expenditures</b>	<b>\$18,066,646</b>	<b>\$20,796,823</b>	<b>\$19,150,905</b>	<b>\$23,331,024</b>	<b>\$23,331,024</b>

# Fund 401

## Sewer Operation and Maintenance

Position Summary		
<u><b>Noman M. Cole, Jr., Pollution Control Plant</b></u> 1 Director 1 Info. Tech. Prog. Manager I 1 Database Administrator I 1 Engineer III 1 Engineer II 1 Safety Analyst 2 Network/Telecom Analysts II 1 Engineering Technician III 1 Warehouse Supervisor 1 Heavy Equipment Supervisor 3 Inf. Technology Technicians II 1 Inter/Intra. Architect III 1 Administrative Assistant IV 1 Warehouse Specialist 2 Heavy Equipment Operators 3 Administrative Assistants III 1 Warehouse Worker-Driver 2 Storekeepers	<u><b>Operations</b></u> 1 Engineer IV 1 Engineer III 1 Engineer II 1 Plant Operations Superintendent 6 Plant Operations Supervisors 8 Senior Plant Operators 16 Lead Plant Operators 32 Plant Operators  <u><b>Maintenance</b></u> 1 Engineer IV 1 Plant Maintenance Superintendent 1 Industrial Electrician Supervisor 1 Instrumentation Supervisor 1 Plant Maintenance Supervisor	1 Chief Building Maintenance 3 Industrial Electricians III 3 Instrumentation Technicians III 1 Senior Maintenance Supervisor 3 Industrial Electricians II 7 Plant Mechanics III 5 Instrumentation Technicians II 2 Welders II 8 Plant Mechanics II 3 Painters I 2 Industrial Electricians I 1 Maintenance Trade Helper II 1 Senior Maintenance Worker 2 Maintenance Workers 2 Custodians II 1 Heating/Elect. Maint. Worker
<b>TOTAL POSITIONS</b>		
<b>141 Positions / 141.0 Staff Years</b>		

### Goal

To ensure efficient and effective operation and maintenance of the County's wastewater treatment facilities within the laws and standards established by the Congress of the United States in Public Law 92-500 which designates regulatory powers to the USEPA and the Virginia Department of Environmental Quality.

## Wastewater Planning and Monitoring

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	43/ 42.5	43/ 42.5	43/ 42.5	42/ 41.5	43/ 42.5
<b>Total Expenditures</b>	<b>\$43,890,899</b>	<b>\$43,482,994</b>	<b>\$47,607,787</b>	<b>\$47,038,989</b>	<b>\$47,038,989</b>

Position Summary		
<u><b>Financial Management and Planning</b></u> 1 Director 1 Management Analyst IV 1 Fiscal Administrator 1 Management Analyst III 1 Programmer Analyst III 1 Accountant II 1 Engineering Technician II 1 Administrative Assistant IV 1 Administrative Assistant III, PT 2 Administrative Assistants II	<u><b>Engineering Planning and Analysis</b></u> 1 Engineer IV 1 Engineer III 1 Geog. Info. Spatial Analyst II 2 Geog. Info. System Techs. 4 Engineers II 2 Engineering Technicians III 2 Engineering Technicians II	<u><b>Environmental Monitoring</b></u> 1 Environmental Services Director 2 Asst. Environmental Services Directors 3 Environmental Health Specialists II 2 Environmental Technologists III 3 Environmental Technologists II 7 Environmental Technologists I 1 Administrative Assistant II
<b>TOTAL POSITIONS</b>		
<b>43 Positions / 42.5 Staff Years</b>		<b>PT Denotes Part-Time Position</b>

# Fund 401

## Sewer Operation and Maintenance

### Goal

To manage sewer revenue collection; to monitor and report County sewage flows treated at non-County facilities; to control, plan, and develop the Wastewater Management Program; and to environmentally monitor County treatment facilities, other publicly and privately-owned treatment facilities in the program, and nearby embayments.

### Key Performance Measures

#### Objectives

- ◆ To comply with Title V air permit and state water quality permit requirements 100 percent of the time in order to contribute to a pure and natural state of air and water in Fairfax County.
- ◆ To maintain sewer infrastructure effectively in order to experience no more than 25 sewer back-ups, which is less than the 5-year rolling annual average of 34.
- ◆ To ensure efficient wastewater collection and treatment services by providing service to customers at rates that are the lowest in the area.
- ◆ To provide excellent financial and asset management by ensuring a debt coverage ratio of 1.30 or greater.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Total average daily wastewater flow treated (million gallons)	108.3	104.2	109.6 / 102.4	110.5	112.0
Emergency repair work orders processed	2,299	2,465	2,100 / 99	2,100	150
Service trouble calls received	1,584	1,222	1,500 / 1,404	1,500	1,500
Operating Reserve maintained (millions)	\$17.9	\$18.7	\$18.8 / \$18.8	\$19.5	\$21.0
<b>Efficiency:</b>					
Percent of treatment capacity available for growth	27%	35%	33% / 36%	33%	33%
Emergency repairs, as a percent of total work orders	4.5%	9.7%	10.0% / 0.5%	0.5%	0.5%
Sewer Service Billing Rate, \$/1,000 gallons	\$3.03	\$3.20	\$3.28 / \$3.28	\$3.50	\$3.74
<b>Service Quality:</b>					
Sanitary sewer overflows (SSOs) per year (FY 2005, 5-yr. avg. = 20)	16	17	20 / 13	20	20
Percent of customers responded to within 24 hours	100%	100%	100% / 100%	100%	100%
Percentage of sewage back-ups responded to within 2 hours	100%	100%	100% / 100%	100%	100%
Odor complaints per year (FY 2005, 5-yr. avg. = 45)	25	33	40 / 21	40	40
Percent Capital Improvement Program funded	100%	100%	100% / 100%	100%	100%

# Fund 401

## Sewer Operation and Maintenance

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Outcome:</b>					
Compliance with Title V air permit and State water quality permit	100%	100%	100% / 100%	100%	100%
Blockages causing sewer back-ups per year (FY 2005, 5-yr. avg. = 34)	27	13	25 / 7	25	25
Average household sewer bill compared to other providers in the area	Lowest	Lowest	Lowest / Lowest	Lowest	Lowest
Debt Coverage Ratio: (Revenue - Operating Cost/Debt)	1.50	1.90	1.70 / 1.90	1.30	1.30

### Performance Measurement Results

In FY 2006, there were 347,801 (households and businesses) connections to the sanitary sewer system, an increase of 1,514 connections over FY 2005. Approximately 87 percent of Fairfax County households are connected to the sewer system. Approximately 855,000 of the County's estimated 1,050,000 residents are served by public sewer. Odor complaints, particularly around the Noman M. Cole, Jr., Pollution Control Plant, have been reduced significantly with the addition of new odor containment and treatment facilities. These odor control facilities include tank covers for gravity thickeners and packed tower scrubbers on sludge storage tanks, nine carbon absorption odor control scrubbers at various locations on the plant, tank covers for the primary settling tanks and packed tower scrubbers to treat the odorous air from the tanks, and afterburners for the incineration exhaust.

Wastewater flows decreased slightly due to reduced water consumption from the County's water conservation efforts. Sanitary sewer overflows decreased from FY 2005 mainly due to the increased efforts by the Wastewater Collection including staff monitoring trouble areas, replacing sewer line sags and realigning sewer lines, and utilizing temporary pumps in place to divert flow during severe storm events. Similarly, the decrease in sanitary sewage blockages was based on the agency's efforts to monitor the sewer program and keep the sewer system clean of grease and debris.

When comparing average annual sewer service billings for the regional jurisdictions, Fairfax County has the lowest average annual sewer service billings at \$266. Other regional jurisdictions range from \$270 to \$475. Rates are effective as of October 1, 2006. The average sewer service billings for the other regional jurisdictions have been developed by applying each jurisdiction's sewer service rate to appropriate Single Family Residence Equivalents (SFRE) water usage determined from an analysis of Fairfax Water's historical average water usage records for SFREs. Based on the latest rate comparison, Fairfax County had the lowest annual sewer service charge. The program is able to maintain its competitive rates while providing quality service to its customers, protecting the environment, and maintaining sufficient financial resources to fully fund the program's initiatives.



# Fund 401

## Sewer Operation and Maintenance

### FUND STATEMENT

Fund Type G40, Enterprise Funds

Fund 401, Sewer Operation and Maintenance

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$10,505,045</b>	<b>\$314,523</b>	<b>\$6,355,508</b>	<b>\$85,892</b>	<b>\$85,892</b>
Transfer In:					
Sewer Revenue (400)	\$69,133,457	\$78,008,575	\$73,662,390	\$84,908,494	\$84,908,494
Total Transfer In	\$69,133,457	\$78,008,575	\$73,662,390	\$84,908,494	\$84,908,494
<b>Total Available</b>	<b>\$79,638,502</b>	<b>\$78,323,098</b>	<b>\$80,017,898</b>	<b>\$84,994,386</b>	<b>\$84,994,386</b>
Expenditures:					
Personnel Services	\$19,982,984	\$25,290,848	\$25,290,848	\$26,761,386	\$26,761,386
Operating Expenses	52,850,460	52,762,934	54,157,961	57,927,447	57,927,447
Recovered Costs	(630,979)	(614,126)	(614,126)	(628,409)	(628,409)
Capital Equipment	1,080,529	797,550	1,097,323	450,500	450,500
Total Expenditures	\$73,282,994	\$78,237,206	\$79,932,006	\$84,510,924	\$84,510,924
<b>Total Disbursements</b>	<b>\$73,282,994</b>	<b>\$78,237,206</b>	<b>\$79,932,006</b>	<b>\$84,510,924</b>	<b>\$84,510,924</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$6,355,508</b>	<b>\$85,892</b>	<b>\$85,892</b>	<b>\$483,462</b>	<b>\$483,462</b>
PC Replacement Reserve <sup>2</sup>	\$314,523	\$85,892	\$85,892	\$98,000	\$98,000
<b>Unreserved Balance</b>	<b>\$6,040,985</b>	<b>\$0</b>	<b>\$0</b>	<b>\$385,462</b>	<b>\$385,462</b>

<sup>1</sup> The Wastewater Management Program maintains fund balances at adequate levels relative to projected operation and maintenance expenses. These costs change annually; therefore, funding for sewer operations and maintenance is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

<sup>2</sup> The PC Replacement Reserve was established for the timely replacement of computer equipment.

# Fund 402

## Sewer Construction Improvements

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Focus

Fund 402, Sewer Construction Improvements, provides for wastewater management construction projects through a transfer of funds from Fund 400, Sewer Revenue. All projects in Fund 402 are fully supported by sewer system revenues and are included in the Summary of Capital Projects.

In FY 2008, an amount of \$13,550,000 is included in Fund 402, Sewer Construction Improvements. Funding will provide for the installation of 12,000 linear feet of sanitary sewer lines in the River Oaks Road area; replacement of power generators at several pumping stations; the upgrade and replacement of aging pumping stations equipment throughout the County; the replacement of the Dogue Creek Force Main; and the installation, repair, replacement and renovation of 20 miles of sewer lines using predominantly "no dig" technologies.

### **Changes to FY 2007 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ At the FY 2006 Carryover Review, the Board of Supervisors approved an increase of \$40,053,464 due to the carryover of unexpended project balances.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ The Board of Supervisors made no adjustments to this fund.

A Fund Statement, a Summary of Capital Projects and Project Detail Tables for each project funded in FY 2008 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, source of funding, and completion schedules.

# Fund 402

## Sewer Construction Improvements

### FUND STATEMENT

Fund Type G40, Enterprise Funds

Fund 402, Sewer Construction Improvements

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	\$34,946,272	\$0	\$40,053,464	\$0	\$0
Transfer In:					
Sewer Revenue (400)	\$32,807,900	\$11,861,000	\$11,861,000	\$13,550,000	\$13,550,000
Total Transfer In	\$32,807,900	\$11,861,000	\$11,861,000	\$13,550,000	\$13,550,000
<b>Total Available</b>	<b>\$67,754,172</b>	<b>\$11,861,000</b>	<b>\$51,914,464</b>	<b>\$13,550,000</b>	<b>\$13,550,000</b>
Total Expenditures	\$27,700,708	\$11,861,000	\$51,914,464	\$13,550,000	\$13,550,000
<b>Total Disbursements</b>	<b>\$27,700,708</b>	<b>\$11,861,000</b>	<b>\$51,914,464</b>	<b>\$13,550,000</b>	<b>\$13,550,000</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$40,053,464</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The capital projects in this sewer fund are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 402

## Sewer Construction Improvements

### FY 2008 Summary of Capital Projects

#### Fund: 402 Sewer Construction Improvements

<b>Project #</b>	<b>Description</b>	<b>Total Project Estimate</b>	<b>FY 2006 Actual Expenditures</b>	<b>FY 2007 Revised Budget</b>	<b>FY 2008 Advertised Budget Plan</b>	<b>FY 2008 Adopted Budget Plan</b>
G00901	DC Treatment Center - Blue Plains	\$91,105,605	\$5,954,948.40	\$10,569,615.39	\$0	\$0
G00903	Arlington Wastewater Treatment	23,487,392	154,026.00	9,407,426.00	0	0
I00351	Pump Station Renovations		3,451,639.81	4,490,611.03	3,000,000	3,000,000
I00904	ASA Wastewater Treatment Plant	238,751,218	4,734,196.06	467,057.70	0	0
L00117	Dogue Creek Rehab/Replacement		67,647.83	1,842,925.30	0	0
N00321	Lower Potomac Exp. 54 MGD	95,949,000	461,936.80	653,589.12	0	0
T00124	Rocky Run Pump Station	4,335,926	0.00	303,413.98	0	0
X00445	Integrated Sewer Metering		0.00	130,597.86	0	0
X00823	Extension Projects FY 1993	4,009,003	0.00	147,449.28	0	0
X00826	Extension Project FY 1996	22,938,799	1,915,956.61	7,841,893.66	2,050,000	2,050,000
X00900	Replacement Transmission		515,020.00	261,705.19	0	0
X00905	Replacement & Transmission		5,389,524.82	8,848,575.41	8,500,000	8,500,000
X00906	Sewer Line Enlargement		792,311.21	337,388.46	0	0
X00908	Sewer Line Replacement - 5 Inch		0.00	136,920.04	0	0
X00910	Replacement and Renewal		4,262,063.05	5,661,696.10	0	0
X00930	Sewer Relocation - VADOT		1,437.76	178,677.43	0	0
X00940	Developer Projects County Costs		0.00	396,663.35	0	0
X00998	Sewer Contingency Project		0.00	185,686.27	0	0
X00999	Sewer Revolving Fund		0.00	52,572.00	0	0
<b>Total</b>		<b>\$480,576,943</b>	<b>\$27,700,708.35</b>	<b>\$51,914,463.57</b>	<b>\$13,550,000</b>	<b>\$13,550,000</b>

## Fund 402

### Sewer Construction Improvements

<b>I00351</b>	<b>Pump Station Renovations</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for the renovation of pumping stations within the Wastewater Management Program. FY 2008 funding in the amount of \$2,039,000 is for repair, renovation, and replacement of various pumping station equipment. FY 2008 funding of \$961,000 provides for the replacement and upgrade of back-up generators at pumping stations throughout the county. This funding will ensure proper operations in the wastewater treatment plant during power outages.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$35,640	\$974	(\$974)	\$0	\$0	\$0
Design and Engineering		3,507,408	209,190	(100,920)	0	0	0
Construction		9,573,937	3,155,903	4,604,922	3,000,000	3,000,000	0
Other		406,353	85,573	(12,417)	0	0	0
<b>Total</b>	Continuing	<b>\$13,523,339</b>	<b>\$3,451,640</b>	<b>\$4,490,611</b>	<b>\$3,000,000</b>	<b>\$3,000,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Sewer Revenue	Total Funding
\$0	\$0	\$0	\$3,000,000	\$3,000,000

**Operating Budget Impact:** The completion of this project will have no measurable impact on the operating budget.

## Fund 402

### Sewer Construction Improvements

<b>X00826</b>	<b>Extension Projects</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for the completion of sewer extension and improvement projects in those areas of the County with chronic septic systems failures. FY 2008 funding of \$2,050,000 provides for the second year of costs to install approximately 12,000 linear feet of eight-inch sanitary sewer line. This funding will partially address septic failures for eighty-seven dwellings on River Oaks Road as recommended by the Health Department. It is anticipated that additional funding will be required in FY 2009 to complete this project.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$1,020,458	\$1,020,458	\$167,689	(\$167,689)	\$0	\$0	\$0
Design and Engineering	4,105,586	3,563,324	533,078	9,184	0	0	0
Construction	17,241,113	5,988,957	1,136,192	8,065,965	2,050,000	2,050,000	0
Other	571,641	558,210	78,998	(65,567)	0	0	0
<b>Total</b>	<b>\$22,938,799</b>	<b>\$11,130,949</b>	<b>\$1,915,957</b>	<b>\$7,841,894</b>	<b>\$2,050,000</b>	<b>\$2,050,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$2,050,000	\$2,050,000

**Operating Budget Impact:** The completion of this project will have no measurable impact on the operating budget.

## Fund 402 Sewer Construction Improvements

<b>X00905</b>	<b>Replacement and Transmission</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides for the systematic rehabilitation of the County's more than 3,300 miles of sanitary sewer lines. Funding of \$8,500,000 includes \$6,500,000 for the recurring repair, replacement and renovation of 20 miles of sewer lines using predominantly "no dig" technologies. In addition, \$2,000,000 is included for the replacement of the Dogue Creek Force Main.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$138,472	\$517	\$20,377	\$0	\$0	\$0
Design and Engineering		2,049,601	128,625	134,479	0	0	0
Construction		74,006,291	5,222,658	8,694,594	8,500,000	8,500,000	0
Other		365,791	37,725	(875)	0	0	0
<b>Total</b>	Continuing	<b>\$76,560,155</b>	<b>\$5,389,525</b>	<b>\$8,848,575</b>	<b>\$8,500,000</b>	<b>\$8,500,000</b>	\$0

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Sewer Revenue	Total Funding
\$0	\$0	\$0	\$8,500,000	\$8,500,000

**Operating Budget Impact:** The completion of this project will eliminate costly operation and maintenance costs for the wastewater collection facilities.

## Fund 403 Sewer Bond Parity Debt Service

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Focus

Fund 403, Sewer Bond Parity Debt Service, records debt service obligations incurred from bonds issued in accordance with the 1986 Sewer Bond Resolution. Bond proceeds are used to fund capital improvement requirements in the Wastewater Management Program including upgrades to the treatment facilities serving the County, and construction of nutrient removal facilities for the removal of nitrogen as required by the State Water Control Board. The removal of nitrogen will improve the quality of the effluent produced at all of the treatment plants.

An amount of \$6,642,531 is required for this fund in FY 2008 including \$2,560,000 in principal payments and \$4,077,531 in interest payments for the outstanding 2004 Sewer Revenue Refunding Bonds, and \$5,000 in fiscal agent fees. Fiscal agent fees are included for the maintenance of all sewer bond accounts. All debt service payments are supported by Sewer System Revenues.

	Principal	Interest	Total
<b>Sewer Revenue Bonds:</b>			
2004	\$2,560,000	\$4,077,531	\$6,637,531
<b>Total</b>	<b>\$2,560,000</b>	<b>\$4,077,531</b>	<b>\$6,637,531</b>

### Changes to FY 2007 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ The Board of Supervisors made no adjustments to this fund.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ The Board of Supervisors made no adjustments to this fund.



# Fund 403

## Sewer Bond Parity Debt Service

### FUND STATEMENT

Fund Type G40, Enterprise Funds

Fund 403, Sewer Bond Parity Debt Service

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$956,392</b>	<b>\$1,421,633</b>	<b>\$1,103,444</b>	<b>\$1,103,444</b>	<b>\$1,103,444</b>
Revenue:					
Sale of Bonds	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Transfer In:					
Sewer Revenue (400)	\$6,720,045	\$11,474,701	\$11,474,701	\$6,650,160	\$6,650,160
<b>Total Transfer In</b>	<b>\$6,720,045</b>	<b>\$11,474,701</b>	<b>\$11,474,701</b>	<b>\$6,650,160</b>	<b>\$6,650,160</b>
<b>Total Available</b>	<b>\$7,676,437</b>	<b>\$12,896,334</b>	<b>\$12,578,145</b>	<b>\$7,753,604</b>	<b>\$7,753,604</b>
Expenditures:					
Principal Payment <sup>1</sup>	\$2,320,000	\$3,528,000	\$3,528,000	\$2,560,000	\$2,560,000
Interest Payments <sup>1</sup>	4,244,092	7,927,572	7,927,572	4,077,531	4,077,531
Fiscal Agent Fees	1,272	5,000	5,000	5,000	5,000
<b>Total Expenditures</b>	<b>\$6,565,364</b>	<b>\$11,460,572</b>	<b>\$11,460,572</b>	<b>\$6,642,531</b>	<b>\$6,642,531</b>
Non Appropriated:					
Amortization Expense <sup>2</sup>	\$7,629	\$14,129	\$14,129	\$7,629	\$7,629
<b>Total Disbursements</b>	<b>\$6,572,993</b>	<b>\$11,474,701</b>	<b>\$11,474,701</b>	<b>\$6,650,160</b>	<b>\$6,650,160</b>
<b>Ending Balance<sup>3</sup></b>	<b>\$1,103,444</b>	<b>\$1,421,633</b>	<b>\$1,103,444</b>	<b>\$1,103,444</b>	<b>\$1,103,444</b>

<sup>1</sup> The bond principal and interest payments are shown as expenditures. However, for accounting purposes, the Comprehensive Annual Financial Report will show these disbursements as "Construction in Progress" to be capitalized. The increase in bond principal payments between FY 2006 and FY 2007 was due to the planned 2007 Sewer Revenue Bonds. However, based on revised project schedules and financing options, the 2007 bond series is no longer anticipated, resulting in the decrease between FY 2007 and FY 2008.

<sup>2</sup> In order to capitalize the bond costs, this category is designated as an annual non-appropriated amortization expense. A total of \$14,129 in FY 2007 issuance costs included \$7,629 for the 2004 bond series which began in FY 2006 and \$6,500 for the planned 2007 bond series. However, based on revised project schedules and financing options, the 2007 bond series is no longer anticipated. As a result, \$7,629 is included in FY 2008 associated with only the 2004 bond series.

<sup>3</sup> The Wastewater Management Program maintains fund balances at adequate levels relative to projected debt service requirements. Fund Balances fluctuate from year to year based on actual debt requirements and are used to cover amortization of issuance costs.

## Fund 406 Sewer Bond Debt Reserve

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Focus

Fund 406, Sewer Bond Debt Reserve, fulfills the County's requirement to maintain a Reserve Fund for the 2004 Sewer Revenue Refunding Bonds. As outlined in the 1986 Bond Resolution, this reserve is required to be the lesser of the maximum principal and interest requirements for any bond year or 125 percent of the average annual principal and interest requirements for the bonds.

No funding is required for Fund 406, Sewer Bond Debt Reserve in FY 2008. The recommended reserve is \$6,893,125 to satisfy the existing reserve requirement for the 2004 Sewer Revenue Refunding Bonds. Funding of \$9,706,000 was included in FY 2007 for the planned 2007 Sewer Revenue Bonds; however, due to revised project timelines and other shorter-term financing options that will be pursued for funding projects in FY 2008, a bond sale is no longer anticipated.

### **Changes to FY 2007 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ The Board of Supervisors made no adjustments to this fund.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ The Board of Supervisors made no adjustments to this fund.

# Fund 406

## Sewer Bond Debt Reserve

### FUND STATEMENT

Fund Type G40, Enterprise Funds

Fund 406, Sewer Bond Debt Reserve

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$6,900,348</b>	<b>\$6,900,348</b>	<b>\$6,900,348</b>	<b>\$16,606,348</b>	<b>\$16,606,348</b>
Revenue:					
Bond Proceeds <sup>1</sup>	\$0	\$9,706,000	\$9,706,000	\$0	\$0
Total Revenue	\$0	\$9,706,000	\$9,706,000	\$0	\$0
<b>Total Available</b>	<b>\$6,900,348</b>	<b>\$16,606,348</b>	<b>\$16,606,348</b>	<b>\$16,606,348</b>	<b>\$16,606,348</b>
Total Expenditures	\$0	\$0	\$0	\$0	\$0
<b>Total Disbursements</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$6,900,348</b>	<b>\$16,606,348</b>	<b>\$16,606,348</b>	<b>\$16,606,348</b>	<b>\$16,606,348</b>

<sup>1</sup> An amount of \$9,706,000 budgeted in FY 2007 represents a portion of the planned FY 2007 bond sale receipts that was to be set aside to satisfy reserve requirements. However, based on revised project timelines and financing options, a bond sale is no longer anticipated and therefore, the requirement is \$0.

<sup>2</sup> The fund balance provides a sufficient level to satisfy the legal reserve requirements of \$6,893,125 for the 2004 Sewer Revenue Refunding bonds. This reserve provides for one year of principal and interest as required by the Sewer System's General Bond Resolution.

## Fund 407 Sewer Bond Subordinate Debt Service

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Focus

Fund 407, Sewer Bond Subordinate Debt Service, provides debt service funding for the Upper Occoquan Sewage Authority (UOSA) Bond Series, the Virginia Resources Authority (VRA) loans and the Manassas Park debt payment. The UOSA Bond Series is based on the County's portion of the plant expansion from 27.0 million gallons per day (mgd) to 54 mgd. Two low-interest VRA loans from the State Revolving Fund Program were used to fund the County's share of construction costs for the Alexandria Sanitation Authority treatment plant upgrade for ammonia removal as required by the State Water Control Board.

All debt service payments are supported by Sewer System Revenues through a transfer from Fund 400, Sewer Revenue. Pursuant to the Sewer Bond resolution and respective agreements, these debt obligations are subordinate to the County's Sewer Revenue Bonds and therefore, the payments are made from this fund.

Funding in the amount of \$21,923,527 will provide for the FY 2008 principal and interest requirements, including an amount of \$36,260 for the Manassas Park debt payment, \$15,250,194 for the UOSA plant requirements, and \$6,637,073 for the VRA debt requirements.

The following table identifies the payments required in FY 2008.

	Principal	Interest	Total
<b>MANASSAS PARK DEBT PAYMENT:</b>	<b>\$31,325</b>	<b>\$4,935</b>	<b>\$36,260</b>
<b>UOSA PLANT EXPANSION:</b>			
1995A	\$0	\$4,332,325	\$4,332,325
1995B	1,077,407	169,724	1,247,131
2003	1,796,465	1,694,855	3,491,320
2004	2,087,017	1,432,341	3,519,358
2005	0	2,660,060	2,660,060
<b>Subtotal – UOSA</b>	<b>\$4,960,889</b>	<b>\$10,289,305</b>	<b>\$15,250,194</b>
<b>VRA DEBT PAYMENTS:</b>			
FY 2001 VRA Loan	\$1,716,652	\$1,282,632	\$2,999,284
FY 2002 VRA Loan	2,103,107	1,534,682	3,637,789
<b>Subtotal – VRA</b>	<b>\$3,819,759</b>	<b>\$2,817,314</b>	<b>\$6,637,073</b>
<b>Total</b>	<b>\$8,811,973</b>	<b>\$13,111,554</b>	<b>\$21,923,527</b>

## Fund 407

### Sewer Bond Subordinate Debt Service

---

#### **Changes to FY 2007 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ The Board of Supervisors made no adjustments to this fund.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ The Board of Supervisors made no adjustments to this fund.

# Fund 407

## Sewer Bond Subordinate Debt Service

### FUND STATEMENT

Fund Type G40, Enterprise Funds

Fund 407, Sewer Bond Subordinate  
Debt Service

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	\$441,560	\$242,103	\$742,909	\$920,157	\$920,157
Transfer In:					
Sewer Revenue (400)	\$21,508,899	\$22,100,000	\$22,100,000	\$21,923,527	\$21,923,527
Total Transfer In	\$21,508,899	\$22,100,000	\$22,100,000	\$21,923,527	\$21,923,527
<b>Total Available</b>	<b>\$21,950,459</b>	<b>\$22,342,103</b>	<b>\$22,842,909</b>	<b>\$22,843,684</b>	<b>\$22,843,684</b>
Expenditures:					
Principal Payment <sup>1</sup>	\$7,590,029	\$8,463,445	\$8,463,445	\$8,811,973	\$8,811,973
Interest Payment <sup>1</sup>	13,617,521	13,459,307	13,459,307	13,111,554	13,111,554
Fiscal Agent Fees	0	0	0	0	0
Total Expenditures	\$21,207,550	\$21,922,752	\$21,922,752	\$21,923,527	\$21,923,527
<b>Total Disbursements</b>	<b>\$21,207,550</b>	<b>\$21,922,752</b>	<b>\$21,922,752</b>	<b>\$21,923,527</b>	<b>\$21,923,527</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$742,909</b>	<b>\$419,351</b>	<b>\$920,157</b>	<b>\$920,157</b>	<b>\$920,157</b>

<sup>1</sup> The bond principal and interest payments are shown here as expenditures. However, for accounting purposes, the Comprehensive Annual Financial Report will show these disbursements as "Construction in Progress" to be capitalized.

<sup>2</sup> The Wastewater Management Program maintains fund balances at adequate levels relative to projected debt service requirements. These costs change annually and therefore, fund balances fluctuate from year to year based on actual debt service requirements.

## Fund 408 Sewer Bond Construction

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Focus

Fund 408, Sewer Bond Construction, provides for major sewer system construction projects including upgrades and expansions of sewer treatment plants utilized by Fairfax County residents that are funded from the sale of sewer revenue bonds, other shorter-term financing, and/or sewer system revenues. In FY 2007, funding of \$61,087,000 was included in Fund 408, Sewer Bond Construction to begin to meet new state regulatory requirements for nitrogen removal and plant upgrades at the District of Columbia Water and Sewer Authority (DCWASA), the Alexandria Sanitation Authority (ASA), the Arlington County Treatment Plant, the Loudon County Sanitation Authority (LCSA) treatment plant; and the Noman M. Cole Cr. Pollution Control Plant. Initial design expenditures were funded in Fund 402, Sewer Construction Improvements. Construction requirements were to be offset by the planned sale of sewer bonds in FY 2007. However, based on revised project schedules for the planned projects, it is unlikely that funding will be required to begin projects in FY 2007 and the anticipated bond sale will not occur. Instead, shorter-term financing options will be pursued in FY 2008 once projects are ready to begin in order to maximize flexibility. The necessary adjustments will be made to Fund 408, Sewer Bond Construction at an upcoming quarterly review when more definitive project schedules and financing options have been determined.

Funding in Fund 408, Sewer Bond Construction will help the County to meet new state regulatory requirements in the Wastewater Management Program (WWM). The new Chesapeake Bay water quality program requires reductions in the amount of nutrient pollutants. In December 2004, the state notified the County that the renewal of County's National Pollutant Discharge Elimination System (NPDES) permit will include a requirement that nutrient removal be performed at the "Limits of Technology." Current technology allows for discharge limits of less than 3.0 milligrams per liter of nitrogen and 0.1 milligrams per liter for phosphorus. The County has the capability to meet voluntary nitrogen removal standard of 8.0 milligrams per liter. A phased approach is recommended to renovate and upgrade current plant facilities to accommodate new more stringent nutrient discharge requirements.

As noted, a Sewer Revenue Bond sale in the amount of \$150 million was planned to support the Chesapeake Bay water quality program requirements for the operations of the Wastewater Management Program. This included bond proceeds of \$140,294,000 in this fund and \$9,706,000 reserved in Fund 406, Sewer Bond Debt Reserve for legal requirements. As outlined in the 1986 Bond Resolution, this reserve is required to be the lesser of the maximum principal and interest requirements for any bond year or 125 percent of the average annual principal and interest requirements for the bonds. However, as the Sewer Revenue Bond sale is no longer anticipated for FY 2007 and other financing options will be pursued for FY 2008, the appropriation of funding is not required for the debt reserve in FY 2008. In addition, interest is earned on the fund balance in this fund, and an amount of \$750,000 is anticipated in interest earnings in FY 2008.

## Fund 408 Sewer Bond Construction

---

### **Changes to FY 2007 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ As part of the FY 2006 Carryover Review, the Board of Supervisors approved an increase of \$12,485,530 due to the carryover of unexpended project balances.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ The Board of Supervisors made no adjustments to this fund.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).



# Fund 408

## Sewer Bond Construction

### FUND STATEMENT

#### Fund Type G40, Enterprise Funds

#### Fund 408, Sewer Bond Construction

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$18,043,051</b>	<b>\$5,126,582</b>	<b>\$18,972,199</b>	<b>\$85,857,719</b>	<b>\$85,857,719</b>
Revenue:					
Sale of Bonds <sup>1</sup>	\$0	\$140,294,000	\$140,294,000	\$0	\$0
Interest on Investments	1,395,604	164,050	164,050	750,000	750,000
<b>Total Revenue</b>	<b>\$1,395,604</b>	<b>\$140,458,050</b>	<b>\$140,458,050</b>	<b>\$750,000</b>	<b>\$750,000</b>
<b>Total Available</b>	<b>\$19,438,655</b>	<b>\$145,584,632</b>	<b>\$159,430,249</b>	<b>\$86,607,719</b>	<b>\$86,607,719</b>
Total Expenditures	\$466,456	\$61,087,000	\$73,572,530	\$0	\$0
Transfers Out:					
Sewer Revenue (400)	\$0	\$0	\$0	\$0	\$0
<b>Total Transfers Out</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Disbursements</b>	<b>\$466,456</b>	<b>\$61,087,000</b>	<b>\$73,572,530</b>	<b>\$0</b>	<b>\$0</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$18,972,199</b>	<b>\$84,497,632</b>	<b>\$85,857,719</b>	<b>\$86,607,719</b>	<b>\$86,607,719</b>

<sup>1</sup> An amount of \$150 million in revenue bonds was anticipated to be issued in FY 2007 to support capital program requirements for the operations of the Wastewater Management Program including \$140.3 million in this fund and \$9.7 million to be reserved in Fund 406, Sewer Bond Debt Reserve for legal requirements. However, based on the timing of revised project schedules, it is not likely that funding will be required to begin projects in FY 2007. Therefore, the planned 2007 Sewer Revenue Bond Sale is no longer anticipated. Projects in FY 2008 will instead be funded using other shorter-term financing mechanisms. The necessary adjustments will be made to Fund 408, Sewer Bond Construction and Fund 406, Sewer Bond Debt Reserve at an upcoming quarterly review when more definitive project schedules and financing options have been determined.

<sup>2</sup> The capital projects in this sewer fund are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 408

## Sewer Bond Construction

### FY 2008 Summary of Capital Projects

#### Fund: 408 Sewer Bond Construction

Project #	Description	Total Project Estimate	FY 2006 Actual Expenditures	FY 2007 Revised Budget	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
G00902	DC Blue Plains Exp 309 MGD		\$0.00	\$8,743,000.00	\$0	\$0
G00904	Arlington Treatment Plant Upgrade	6,750,000	0.00	6,750,000.00	0	0
I00906	ASA Plant Improvements		0.00	12,351,000.00	0	0
J00901	LCSA Plant Upgrade	1,500,000	0.00	1,500,000.00	0	0
N00322	Lower Potomac 67 MGD	142,366,502	466,455.85	29,728,530.49	0	0
X00911	Noman M. Cole, Jr. Pollution Control Plant Renovations	106,829,000	0.00	14,500,000.00	0	0
<b>Total</b>		<b>\$257,445,502</b>	<b>\$466,455.85</b>	<b>\$73,572,530.49</b>	<b>\$0</b>	<b>\$0</b>

# Internal Service Funds

## Overview

Internal Service Funds account for services provided by specific County agencies to other County agencies on a cost reimbursement basis. The services consist of insurance, central acquisition of commonly used supplies and equipment, vehicle fleet maintenance, communications, and data processing. Revenues of these funds consist primarily of charges to County agencies for these services. Specific funds included in this group are:

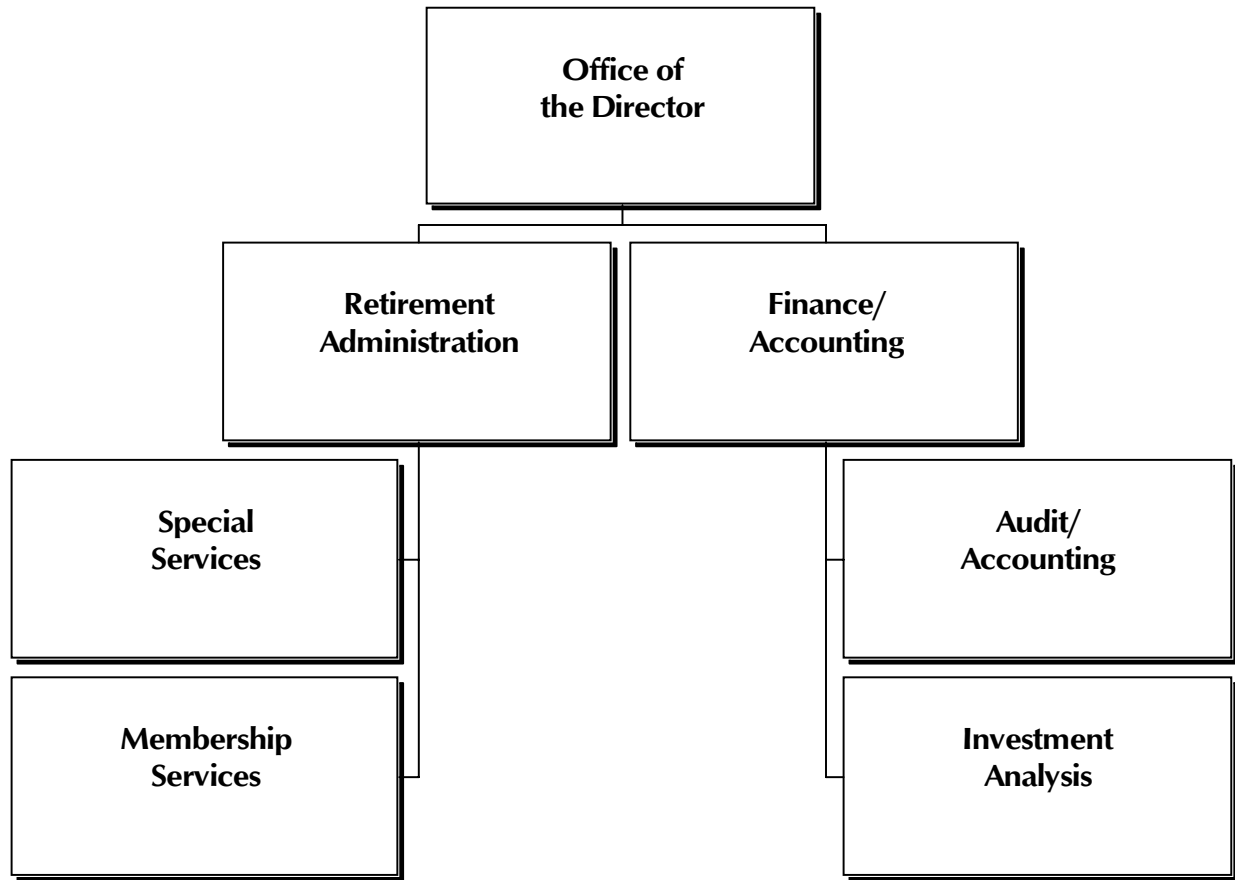
### FAIRFAX COUNTY INTERNAL SERVICE FUNDS

- ◆ **Fund 500, Retiree Health Benefits**, provides for monthly subsidy payments, based on age and years of service at the time of retirement, to eligible retirees of the County to help pay for health insurance. Participants who become eligible to receive benefits are paid based on the period of eligibility within the fiscal year, which may or may not comprise a full year of payments.
- ◆ **Fund 501, County Insurance Fund**, is utilized to meet the County's casualty obligations, liability exposures, and worker's compensation requirements.
- ◆ **Fund 503, Department of Vehicle Services**, ensures that the County, School and Park Authority vehicle fleet is responsive to the transportation needs of all customer agencies and is operated in a safe and cost-effective manner.
- ◆ **Fund 504, Document Services Division**, supports the printing, copier, and micrographic services to County and School agencies.
- ◆ **Fund 505, Technology Infrastructure Services**, is managed by the Department of Information Technology and provides Data Center and Network Services to County agencies. Infrastructure costs associated with the operation and maintenance of the mainframe, data communications, PC replacements, and radio networks are billed to user agencies.
- ◆ **Fund 506, Health Benefits Trust Fund**, is the County's self-insurance fund which provides health insurance benefits to Fairfax County employees.

### FAIRFAX COUNTY PUBLIC SCHOOLS INTERNAL SERVICE FUNDS

- ◆ **Fund 590, Public School Insurance Fund**, is an insurance fund that provides administration of workers' compensation accounts, centralization of self-insurance accounts for automobile and general liability, and commercial insurance for other liabilities.
- ◆ **Fund 591, Public School Health and Flexible Benefits Fund**, is the Fairfax County Public Schools self-insurance fund which provides health insurance benefits to its employees.
- ◆ **Fund 592, Public School Central Procurement**, facilitates accounting of orders for textbooks, supplies, and equipment for the Fairfax County Public Schools (FCPS).

# Fund 500 Retiree Health Benefits Fund



## **Focus**

Fund 500, Retiree Health Benefits, provides monthly subsidy payments to eligible retirees of the County to help pay for health insurance. Prior to July 2003, the monthly subsidy was \$100 for all eligible retirees. The current monthly subsidy, approved in FY 2006, commences at age 55 and varies by length of service as detailed in the following table. It should be noted that for those retired prior to July 2003, the monthly subsidy is the greater of \$100 and the amounts below. There is not a reduction in subsidy payments for employees who retired prior to July 1, 2003 but do not meet the revised requirements for years of service. However, those employees who retired prior to July 1, 2003 with 15 or more years of service were eligible for the increased subsidy as of July 1, 2003. It should be noted that the retiree health benefit subsidy is provided to retirees on a discretionary basis, and the Board of Supervisors reserves the right to reduce or eliminate the benefit in the future if the cost of the subsidy becomes prohibitive or an alternative is chosen to aid retirees in meeting their health insurance needs.

<b>Retiree Health Benefit Subsidy</b>	
<b>Years of Service at Retirement</b>	<b>Monthly Subsidy</b>
5 to 9	\$30
10 to 14	\$65
15 to 19	\$155
20 to 24	\$190
25 or more	\$220

## Fund 500

### Retiree Health Benefits Fund

---

The current subsidy structure became effective January 1, 2006 and includes a 25 percent increase approved by the Board of Supervisors in response to the implementation of the new Medicare Part D prescription drug benefit. This increase qualified the County's self-insured health insurance plan to be deemed as actuarially equivalent to the Medicare Part D program. Employers who offer an actuarially equivalent program are eligible to receive a subsidy from the Centers for Medicare and Medicaid Services (CMS) based on retiree enrollment in their plans. The County receives the CMS subsidy on retirees and spouses enrolled in the County's self-insured health plan who do not enroll in Medicare Part D. The anticipated federal funding from CMS is expected to completely offset the cost of the 25 percent increase to the retiree subsidy. In addition to the increase, the subsidy structure was changed so that retirees no longer receive a reduced subsidy upon reaching the age of Medicare eligibility. It should be noted that County staff are working to develop a long-term County strategy for Medicare Part D, which may include elimination of the 25 percent increase in the subsidy. Final recommendations regarding Medicare Part D options will be presented to the Board of Supervisors upon a thorough examination of Medicare Part D plans. However, it is not anticipated that this examination will be completed until the market for Medicare Part D products further matures.

During FY 2008, the average number of subsidy recipients, including new retirees who are eligible to receive the retiree health benefit subsidy, is expected to increase by 129, or 5.9 percent, from 2,201 in FY 2007 to 2,330 in FY 2008. Estimates of the average number of subsidy recipients are based on a review of the projected number of retirements and health subsidy eligibility for personnel already retired from the Fairfax County Employees', Uniformed, and Police Officers Retirement Systems. Retirees who become eligible to receive the subsidy are paid based on the period of eligibility within the fiscal year, which may or may not comprise a full year of payments. It should be noted that in FY 2006, the Board of Supervisors approved an additional benefit to Health Department employees who remained in the Virginia Retirement System (VRS) after their conversion from state to County employment in 1995. Current and future retirees who participate in a County health plan are eligible to receive the differential between the County retiree health benefit subsidy for which the employee is eligible based on years of service, which currently has a maximum of \$220 per month, and that provided by VRS, which has a maximum of \$120 per month. Furthermore, effective July 1, 2006, the County began providing the maximum retiree health benefit subsidy of \$220 per month to those Police officers who were hired before July 1, 1981 and retired or will retire with full retirement benefits with 20, but less than 25, years of service. These Police officers previously received a subsidy of \$190 per month.

In FY 2008, the General Fund Transfer will increase by \$540,409, or 13.3 percent, over the *FY 2007 Revised Budget Plan* level of \$4,070,579, to \$4,610,988.

Beginning in FY 2008, the County's financial statements are required to implement Governmental Accounting Standards Board (GASB) Statement No. 45 for other post-employment benefits (OPEBs) including health care, life insurance, and other non-pension benefits offered to retirees. This new standard addresses how local governments should account for and report their costs related to post-employment health care and other non-pension benefits, such as the County's retiree health benefit subsidy. Historically, the County's subsidy was funded on a pay-as-you-go basis. GASB 45 requires that the County accrue the cost of the retiree health subsidy and other post-employment benefits during the period of employees' active employment, while the benefits are being earned, and disclose the unfunded actuarial accrued liability in order to accurately account for the total future cost of post-employment benefits and the financial impact on the County. This funding methodology mirrors the funding approach used for pension/retirement benefits. The County has established Fund 603, OPEB Trust Fund, to fund the cost of post-employment health care and other non-pension benefits. Fund 603 will allow the County to capture long-term investment returns and make progress towards reducing the unfunded liability. For more information on GASB 45 requirements, please refer to the Fund 603, OPEB Trust Fund, narrative in the Trust Funds section of Volume 2.

# Fund 500

## Retiree Health Benefits Fund

---

### Initiatives

- ◆ Provide appropriate funding level to support the retiree health insurance benefit subsidy.
- ◆ Continue to allow for the timely and accurate distribution of retiree health insurance subsidy payments.
- ◆ Estimate actuarial liabilities to comply with the Governmental Accounting Standards Board's new accounting requirements for post-employment benefits other than pensions.
- ◆ Continue to develop a long-term County strategy for Medicare Part D, which may include elimination of the 25 percent increase in the subsidy.

### FY 2008 Funding Adjustments

*The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:*

- ◆ **Employee Compensation** **\$10,484**  
An increase of \$10,484 in Personnel Services associated with salary adjustments necessary to support the County's compensation program. Note: 1/1.0 SYE position in the Retirement Administration Agency is financed by this fund. For more information on positions in the Retirement Administration Agency, refer to Fund 600, Uniformed Retirement, Fund 601, Fairfax County Employees' Retirement, and Fund 602, Police Officers Retirement, in Volume 2 of the FY 2008 Adopted Budget Plan.
- ◆ **Benefit Payments** **\$225,740**  
An increase of \$225,740 in benefit payments based on the current and projected rate of participation.

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Changes to FY 2007 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ The Board of Supervisors made no adjustments to this fund.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ The Board of Supervisors made no adjustments to this fund.

# Fund 500 Retiree Health Benefits Fund

## FUND STATEMENT

Fund Type G50, Internal Service Funds

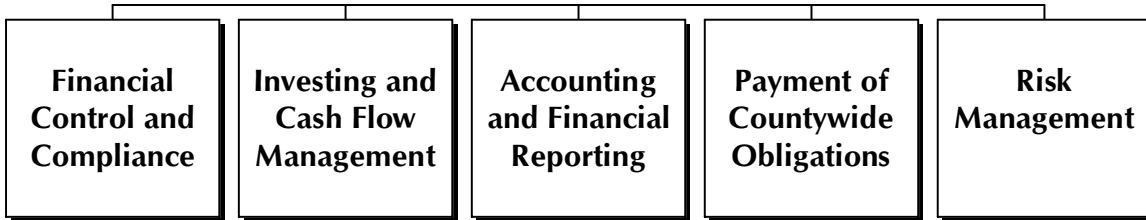
Fund 500, Retiree Health Benefits

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$438,700</b>	<b>\$321,075</b>	<b>\$317,965</b>	<b>\$31,890</b>	<b>\$31,890</b>
Revenue:					
CMS Medicare Part D Subsidy	\$401,927	\$968,000	\$968,000	\$968,000	\$968,000
<b>Total Revenue</b>	<b>\$401,927</b>	<b>\$968,000</b>	<b>\$968,000</b>	<b>\$968,000</b>	<b>\$968,000</b>
Transfer In:					
General Fund (001)	\$3,818,110	\$4,070,579	\$4,070,579	\$4,610,988	\$4,610,988
<b>Total Transfer In</b>	<b>\$3,818,110</b>	<b>\$4,070,579</b>	<b>\$4,070,579</b>	<b>\$4,610,988</b>	<b>\$4,610,988</b>
<b>Total Available</b>	<b>\$4,658,737</b>	<b>\$5,359,654</b>	<b>\$5,356,544</b>	<b>\$5,610,878</b>	<b>\$5,610,878</b>
Expenditures:					
Benefits Paid	\$4,246,529	\$5,232,930	\$5,232,930	\$5,458,670	\$5,458,670
Administrative	94,243	91,724	91,724	102,208	102,208
<b>Total Expenditures</b>	<b>\$4,340,772</b>	<b>\$5,324,654</b>	<b>\$5,324,654</b>	<b>\$5,560,878</b>	<b>\$5,560,878</b>
<b>Total Disbursements</b>	<b>\$4,340,772</b>	<b>\$5,324,654</b>	<b>\$5,324,654</b>	<b>\$5,560,878</b>	<b>\$5,560,878</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$317,965</b>	<b>\$35,000</b>	<b>\$31,890</b>	<b>\$50,000</b>	<b>\$50,000</b>

<sup>1</sup> The Ending Balance fluctuates based on the use of balance to fund retiree health subsidy payments and to offset General Fund requirements. This policy reflects the recognition that the General Fund should receive credit for any balances that are available at year-end.

# Fund 501

## County Insurance Fund



### Mission

To ensure the health and safety of County citizens, employees and public officials, and to protect the County's financial assets. The agency is committed to providing the highest quality of customer service in managing the County's risks and exposures.

### Focus

Fairfax County has a statutory responsibility to provide workers' compensation benefits, including medical treatment and loss of wages due to related disability, to employees who sustain occupational injuries and illnesses. The County Insurance Fund was established to fulfill this obligation. The Fund also provides for countywide commercial insurance and self-insurance. The County self-insures automobile and general liability claims. Special commercial coverage is provided for activation insurance on County helicopters, real property coverage, and Fire and Rescue Department vehicle damage insurance. Administrative expenses of risk management programs are paid through this Fund.

Fairfax County provides a wide range of services to its employees and citizens, which in turn create potential risks and exposures to the County. Some of these risks include injuries involving County employees or damage to County property; injuries to citizens or damage to citizen property, automobile accidents; incidents arising from police activity; the actions of public officials; and the operation and maintenance of sewage and storm management systems.

The Risk Management Division approaches its mission from both internal and external perspectives. Recognizing that an organization the size of the County will experience losses, Risk Management staff work to mitigate losses and manage financial liabilities through a combination of self-insurance (which generally applies to losses expected to occur regularly, such as workers' compensation, automobile and general liability, and police professional and public officials liability) and commercial insurance (for losses which occur infrequently but tend to be large exposures, such as real property losses, aircraft liability, and damage to high-value vehicles). Recognizing the importance of prompt and fair resolution of claims against the County, claims administration utilizes both in-house staff and a contract claims administrator. Finally, Risk Management staff focuses on building and utilizing partnerships with other County agencies, the community, and neighboring jurisdictions to mitigate risks and to ensure excellent communication with the residents of Fairfax County.

### THINKING STRATEGICALLY



Strategic issues for the department include:

- o Raising awareness of potential risk scenarios;
- o Exploring options for efficiencies in managing financial liabilities; and
- o Continuing to cultivate strong relationships with agencies.



## Fund 501 County Insurance Fund

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Continue to develop outreach programs to educate citizens on County risk management initiatives. Focus on communication tools, such as a risk management brochure, on-site risk management education programs, and other training.	✓	✓
Created a risk management critical incident response team for catastrophic, security and significant incidents, with staff trained in all areas and working closely with local, state and federal contacts. In FY 2006, added a business continuity piece, provided additional training, and improved and expanded existing tools. In FY 2008, expand the agency emergency support role for the County's critical infrastructure.	✓	✓
Implemented the Automated External Defibrillator (AED) program. The County is in the process of installing several hundred AED devices – 137 AEDs in County buildings and 580 AEDs in County school facilities. In FY 2008 the program will focus on community outreach and education on the purpose and use of these devices.	✓	✓
In FY 2007 Risk Management took over the oversight and employee training of the Commercial Driver's License (CDL) Program, transferred from Human Resources. CDL now becomes part of Risk Management's larger program aimed at reducing and preventing vehicle accidents involving County employees. FY 2007 and FY 2008 initiatives also include training for the operation of 10- and 15-passenger vans, and the Fire and Rescue Driver Improvement Program.	✓	✓
 <b>Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Develop and continue to refine the online reporting process for automobile claims, reducing the timeframe to settle claims.	✓	✓
Implemented an automobile accident review team to address accidents involving County employees and to identify drivers who need additional education.	✓	
Develop the Risk Management web site to provide full access to Risk Management programs, training, policies, and procedures.		✓

# Fund 501 County Insurance Fund

## Budget and Staff Resources

Agency Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	14/ 14	14/ 14	14/ 14	14/ 14	14/ 14
Expenditures:					
Personnel Services	\$1,050,526	\$1,269,639	\$1,269,639	\$1,315,567	\$1,315,567
Operating Expenses	16,088,342	13,682,958	17,617,904	14,798,165	14,798,165
Capital Equipment	0	0	0	0	0
<b>Subtotal</b>	<b>\$17,138,868</b>	<b>\$14,952,597</b>	<b>\$18,887,543</b>	<b>\$16,113,732</b>	<b>\$16,113,732</b>
Less:					
Recovered Costs	(\$388,571)	(\$375,000)	(\$375,000)	(\$375,000)	(\$375,000)
<b>Total Expenditures</b>	<b>\$16,750,297</b>	<b>\$14,577,597</b>	<b>\$18,512,543</b>	<b>\$15,738,732</b>	<b>\$15,738,732</b>

Position Summary					
1 Risk Manager	1 Claims Manager	1 Safety Manager			
1 Insurance Manager	1 Claims and Rehabilitation Supervisor	1 Safety Analyst			
1 Management Analyst III	1 Public Health Nurse III	1 Risk Analyst			
1 Management Analyst II	2 Claims Specialists	1 Administrative Assistant IV			
		1 Administrative Assistant III			
<b>TOTAL POSITIONS</b>					
<b>14 Positions / 14.0 Staff Years</b>					

## FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- ◆
**Employee Compensation** **\$72,640**  
 A net increase of \$72,640 in Personnel Services associated with salary adjustments necessary to support the County's compensation program.
- ◆
**Personnel Services Reduction** **(\$26,712)**  
 A decrease of \$26,712 in Personnel Services as part of an across-the-board reduction to meet budget limitations based on available revenues as a result of a flattening residential real estate market.
- ◆
**General Insurance Costs** **\$1,049,447**  
 A net increase of \$1,049,447 in Operating Expenses is primarily due to an increase in costs associated with workers' compensation, and premium increases for real property and other insurance coverage.
- ◆
**Commercial Drivers License Program** **\$65,760**  
 An increase of \$65,760 for the transfer of the management and oversight of the Commercial Driver's License Program from the Department of Human Resources to the Risk Management Division, where it is consolidated and operated under the Risk Management driver safety program.
- ◆
**Carryover Adjustments** **(\$1,187,513)**  
 A decrease of \$1,187,513 is due to the one time carryover of encumbered and unencumbered items for operating expenses, including costs related to the carryover of funds for the FY 2007 installation of Automated External Defibrillators (AEDs) in all County facilities.

# Fund 501

## County Insurance Fund

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Changes to FY 2007 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ **Carryover Adjustments** **\$1,187,513**  
A total increase of \$1,187,513, including encumbered carryover of \$950,973, an additional \$114,819 to support the County Public Access Automated External Defibrillator (AED) Program, and \$121,721 for the final restoration costs of the Mason District Park amphitheater destroyed by a fire.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ **Third Quarter Adjustments** **\$2,747,433**  
As part of the FY 2007 Third Quarter Review, the Board of Supervisors approved an expenditure increase of \$2,747,433 for a \$1.12 million increase associated with private property damage claims related to the June 2006 flooding event in the Huntington area; \$0.54 million in increased fire and property claims, including the Mason District Theater fire and deductible costs for the June 2006 flooding damage to County property; \$0.47 million in increased workers' compensation claims and insurance, covering serious cancer cases and the May 2006 Sully Station shooting of two police officers; and \$0.62 million in additional auto liability expenses resulting from two significant settlements for prior year automobile accidents.

## Key Performance Measures

### Goal

To identify and limit potential financial losses to the County arising in the normal course of business or as a result of accidents, acts of nature, and any action for which the County can be held liable; to provide prompt and efficient resolution of claims resulting from such losses; and to manage financial resources and commercial insurance options so as to limit the impact of losses on current operations.

### Objectives

- ◆ To process 98 percent of all claims within 30 business days from date of incident.
- ◆ To reduce the overall rate of preventable automobile accidents from 0.71 to 0.69 per 100,000 miles driven through an aggressive program of driver education.
- ◆ To maintain the ratio of premium paid to the value of assets covered at 0.185 percent or less in order to maximize the value of County assets insured in relation to the total premium dollars expended.

# Fund 501

## County Insurance Fund

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Claims requiring investigation	2,646	2,620	2,600 / 2,652	2,600	2,600
County drivers receiving training	NA	272	600 / 760	700	800
Total insurance premiums paid (1)	\$1,949,094	\$3,040,632	\$3,311,501 / \$3,215,944	\$3,238,889	\$3,608,501
<b>Efficiency:</b>					
Cost per claim processed	\$114	\$101	\$106 / \$113	\$106	\$114
Cost per driver trained	NA	\$216	\$101 / \$99	\$101	\$107
Cost per insurance policy	\$646	\$537	\$655 / \$787	\$790	\$800
<b>Service Quality:</b>					
Average claims processing time (days)	7	7	7 / 7	7	7
Preventable accidents	261	300	275 / 231	250	245
Value of County assets covered (in billions) (2)	\$1.572	\$1.728	\$1.791 / \$1.947	\$1.947	\$1.950
<b>Outcome:</b>					
Percentage of claims processed within 30 days	98%	96%	98% / 96%	98%	98%
Preventable accidents per 100,000 miles driven	0.89	1.00	0.91 / 0.65	0.71	0.69
Ratio of premium paid to value of assets covered (1)	0.124%	0.176%	0.185% / 0.165%	0.166%	0.185%

(1) Estimates are based on market projections; therefore, previous years' data are not indicative of future year costs. In FY 2004 several large policies were put on a different renewal cycle, resulting in a onetime savings for that year.

(2) In FY 2006, HVAC, boilers and IT equipment were added to the County's fixed asset list, resulting in a significant increase in the overall value of assets.

### Performance Measurement Results

Over the last several years, the division has successfully processed 96 percent to 98 percent of claims within 30 days. In FY 2005, the Risk Management Division created a multi-year objective to reduce the rate of automobile accidents through an aggressive program of driver education. The program is evaluated on the basis of achieving fewer preventable accidents per 100,000 miles driven. The Division put in place an automobile accident review team in FY 2005 to identify County drivers who need additional education, with the expectation that the number of preventable accidents would decrease. In FY 2006, the rate of preventable accidents per 100,000 miles driven was reduced from 1.00 to 0.65, due in part to the efforts of this division.

Following the sharp insurance cost increases resulting from September 11, 2001, the County began a program of consolidation and reassessment of insurance needs. The division was able to merge a number of large insurance policies from different agencies into single policies with significant savings. By FY 2003, the insurance market began to settle and rates became even more favorable. In FY 2004 premiums began to rise steadily, and during FY 2004 and FY 2005, the division began a program of updating property appraisals resulting in increased property values of \$198 million. In FY 2005, premiums were affected when properties of the Fairfax County Redevelopment and Housing Authority were included in County insurance. In FY 2006, premiums were further affected when a number of high dollar properties came into the County's possession. Other significant FY 2006 insurance increases resulted from collision coverage for the Fire and Rescue Department fleet, and workers' compensation excess coverage.

# Fund 501

## County Insurance Fund

---

### **Benchmarking**

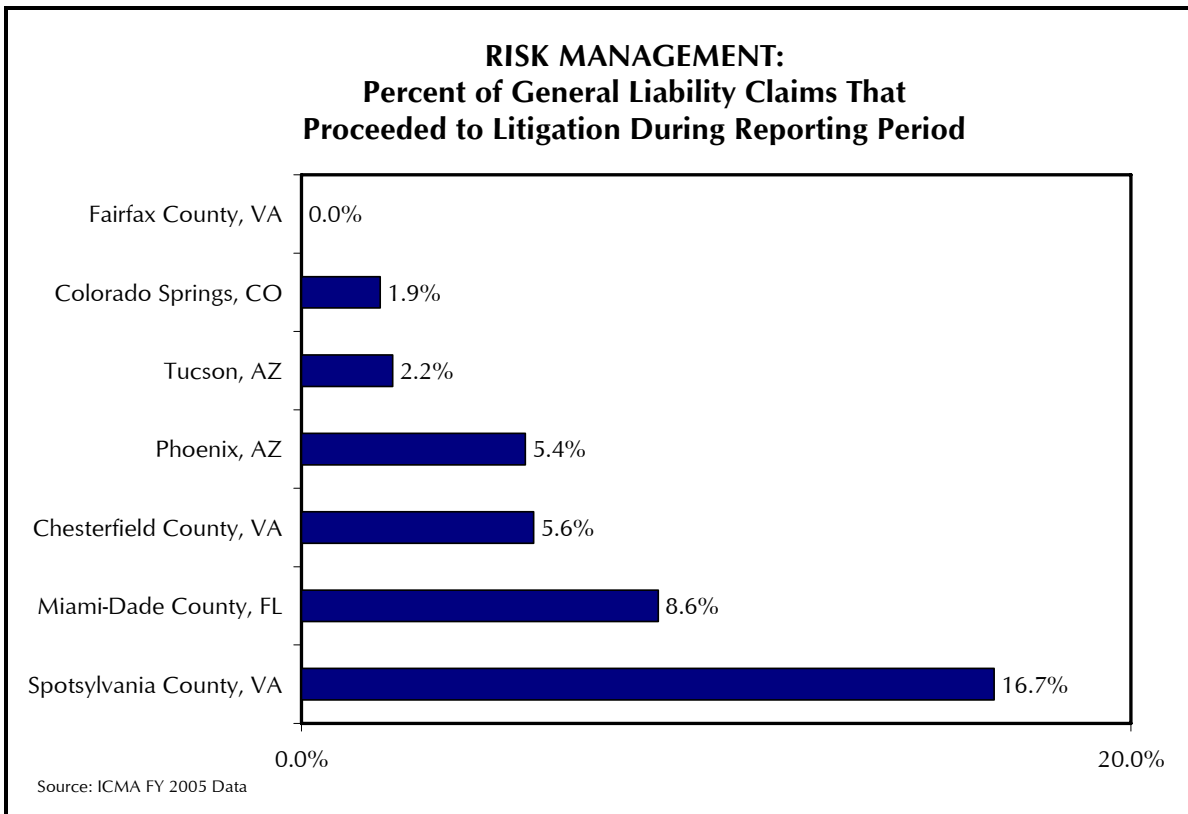
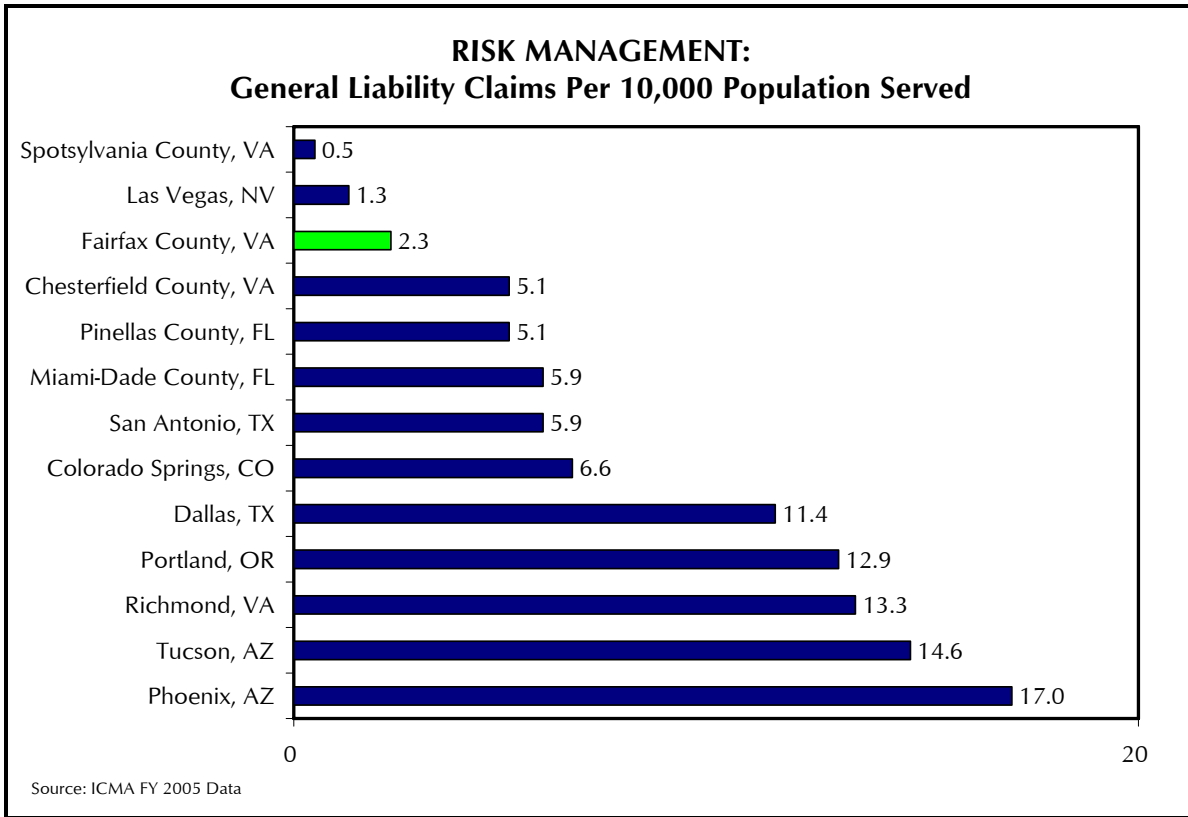
As a means of enhancing accountability, benchmarking data have been included in the annual budget since FY 2005. These data are included in each of the Program Area Summaries in Volume 1 and now in Other Funds (Volume 2) as available. The majority of this benchmarking data come from the International City/County Management Association's (ICMA) benchmarking effort in which Fairfax County has participated since 2000. Approximately 150 cities, counties and towns provide comparable data annually in 15 service areas. However, not all jurisdictions provide data for every service area.

As part of the ICMA benchmarking effort, participating local governments (cities, counties and towns) provide data on standard templates provided by ICMA in order to ensure consistency. ICMA then performs extensive checking and data cleaning to ensure the greatest possible accuracy and comparability of data. As a result of the time required to collect the data and undergo ICMA's comprehensive data cleaning processes, information is always available with a one-year delay. FY 2005 data represent the latest available information. The jurisdictions presented in the graphs on the following pages generally show how Fairfax County compares to other large jurisdictions (population over 500,000). In cases where other Virginia localities provided data, they are shown as well.

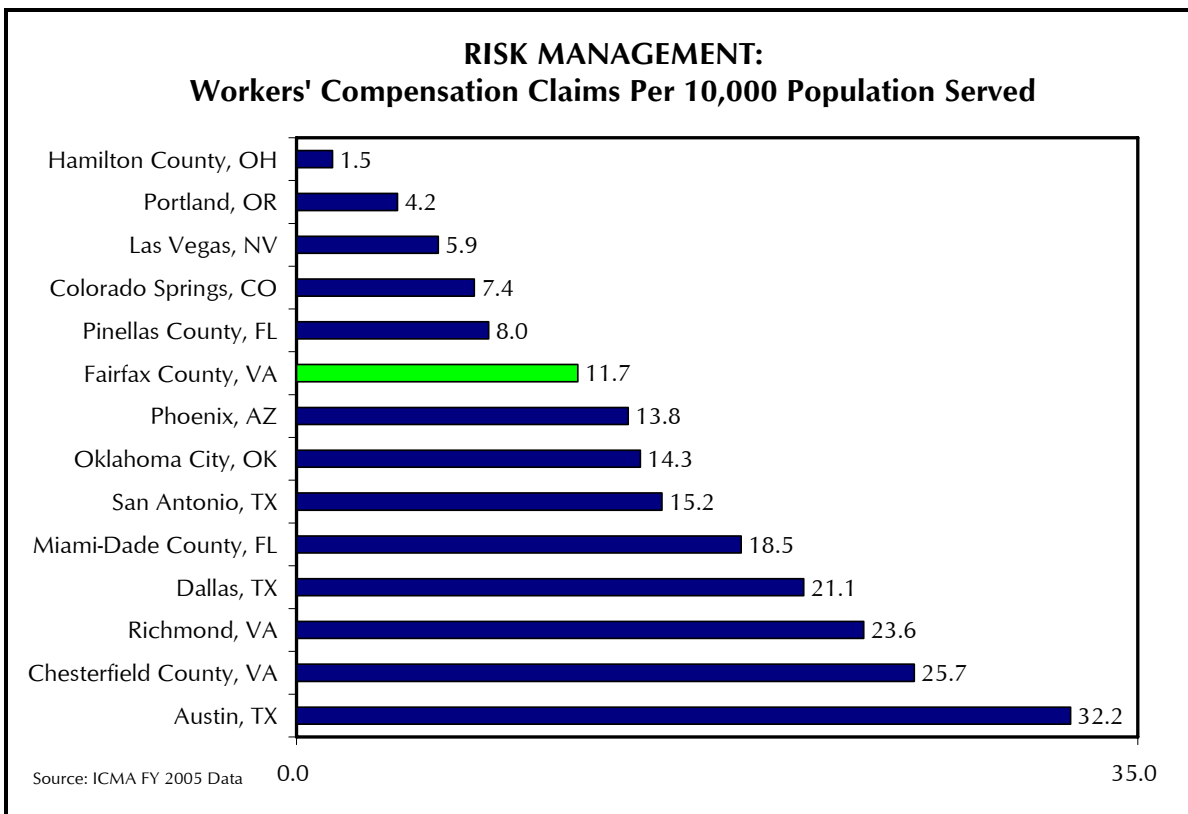
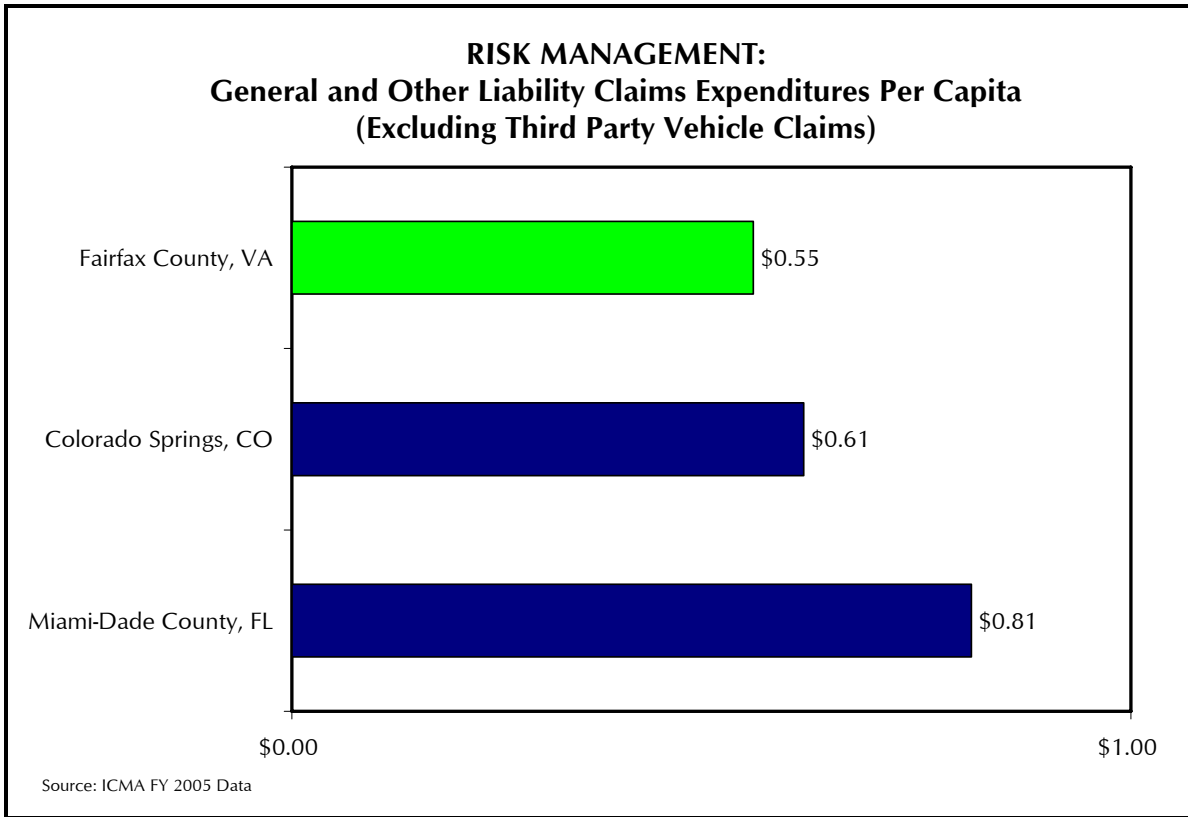
Risk Management is one of the service areas for which Fairfax County provides data. As can be seen on the following pages, Fairfax County compares favorably to the other large jurisdictions that provided data for this template. The County's General Liability claims, expenditures and percent that proceeded to litigation during the reporting period are all relatively low compared to the other responding cities and counties.

An important point to note about the ICMA comparative data effort is that since participation is voluntary, the jurisdictions that provide data have demonstrated that they are committed to becoming/remaining high performance organizations. Therefore, comparisons made through this program should be considered in the context that the participants have self-selected and are inclined to be among the higher performers than a random sample among local governments nationwide. It is also important to note that not all jurisdictions respond to all questions. In some cases, the question or process is not applicable to a particular locality or data are not available. For those reasons, the universe of jurisdictions with which Fairfax County is compared is not always the same for each benchmark.

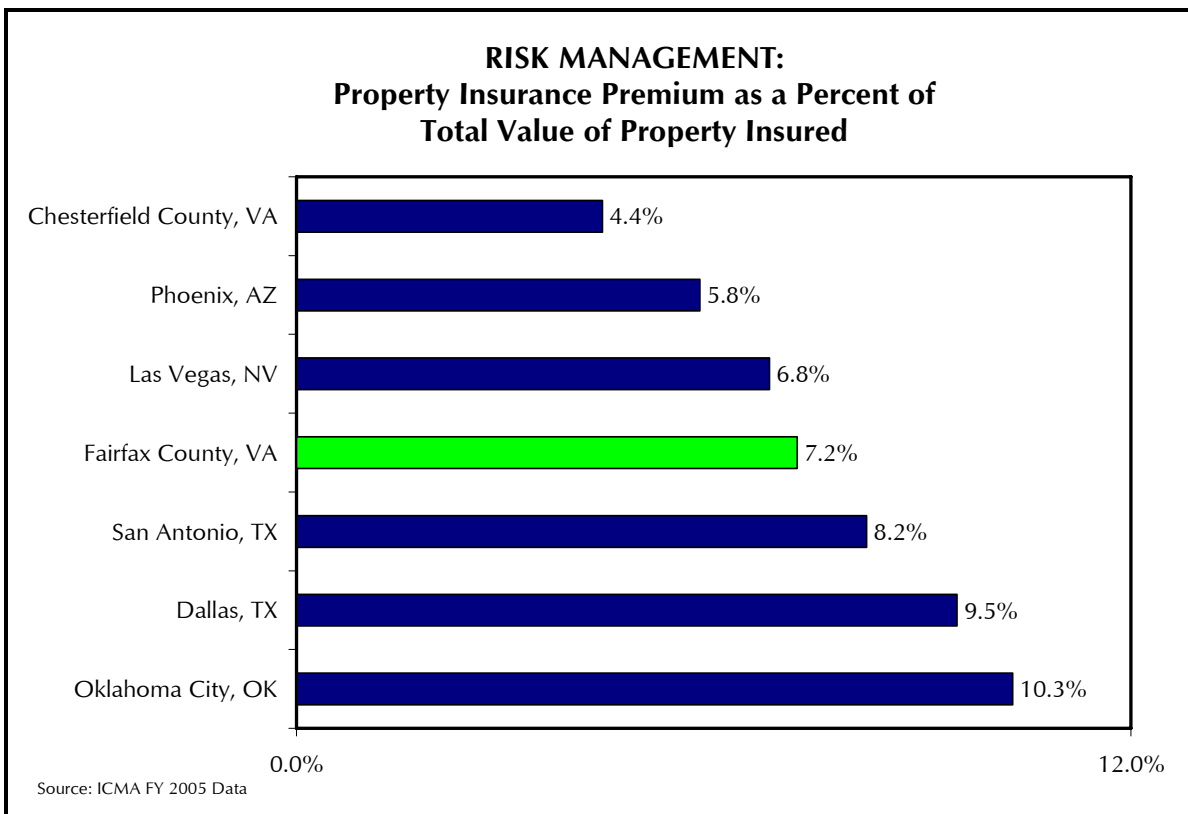
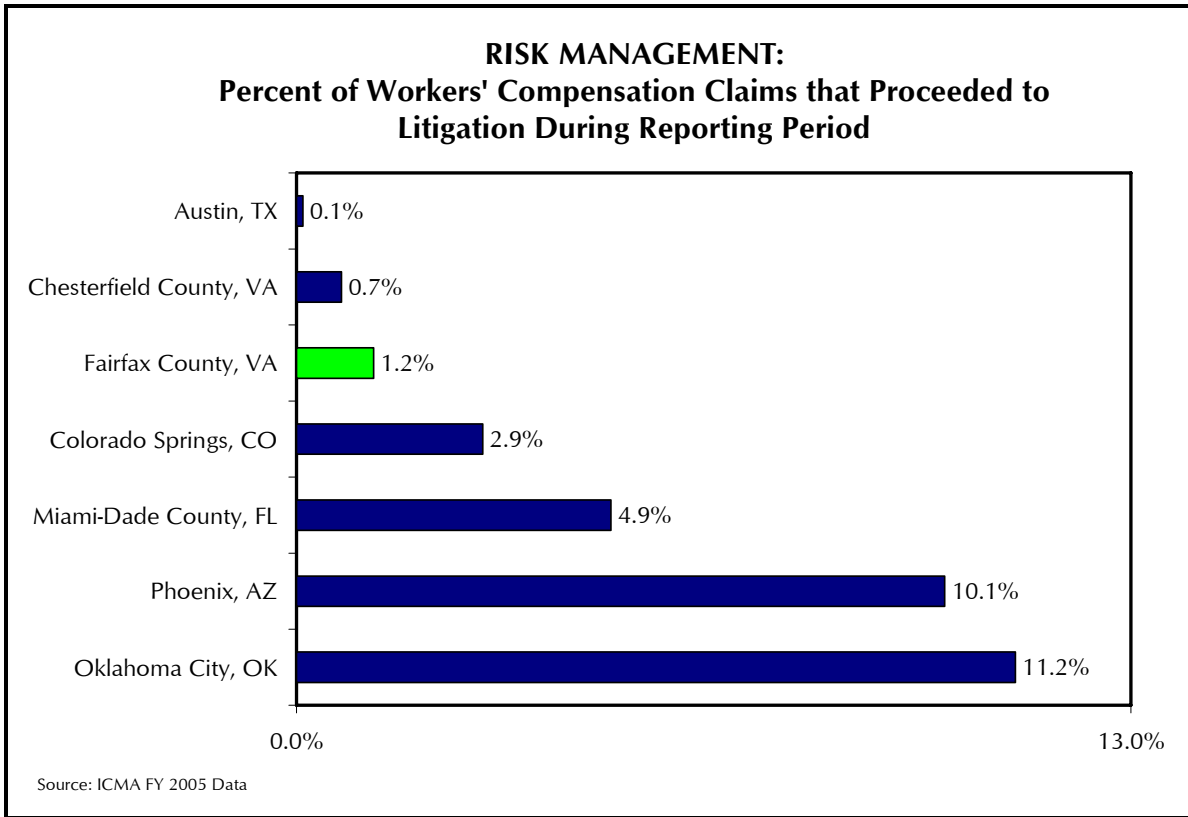
# Fund 501 County Insurance Fund



# Fund 501 County Insurance Fund



# Fund 501 County Insurance Fund





# Fund 501 County Insurance Fund

## FUND STATEMENT

Fund Type G50, Internal Service Funds

Fund 501, County Insurance Fund

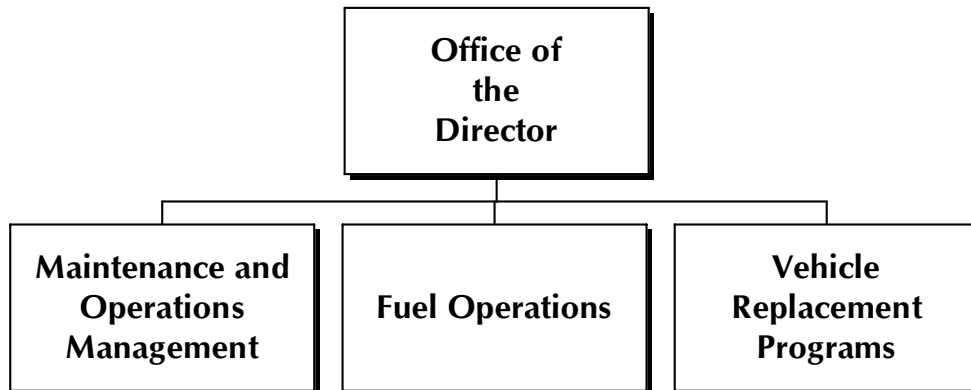
	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$29,972,218</b>	<b>\$32,878,007</b>	<b>\$34,224,884</b>	<b>\$38,037,371</b>	<b>\$38,037,371</b>
Revenue:					
Interest	\$1,413,300	\$930,472	\$1,305,472	\$1,590,124	\$1,590,124
Workers' Compensation	547,925	662,184	662,184	547,925	547,925
Other Insurance	97,380	123,833	123,833	97,380	97,380
<b>Total Revenue</b>	<b>\$2,058,605</b>	<b>\$1,716,489</b>	<b>\$2,091,489</b>	<b>\$2,235,429</b>	<b>\$2,235,429</b>
Transfer In:					
General Fund (001)	\$18,243,417	\$12,861,108	\$20,233,541	\$13,148,743	\$13,148,743
<b>Total Transfer In</b>	<b>\$18,243,417</b>	<b>\$12,861,108</b>	<b>\$20,233,541</b>	<b>\$13,148,743</b>	<b>\$13,148,743</b>
<b>Total Available</b>	<b>\$50,274,240</b>	<b>\$47,455,604</b>	<b>\$56,549,914</b>	<b>\$53,421,543</b>	<b>\$53,421,543</b>
Expenditures:					
Administration	\$1,280,026	\$1,483,194	\$1,483,194	\$1,594,882	\$1,594,882
Workers' Compensation	8,506,422	7,793,514	8,140,874	8,233,349	8,233,349
Self Insurance Losses <sup>1</sup>	3,036,063	1,662,000	4,063,947	2,122,000	2,122,000
Commercial Insurance Premium	3,215,944	3,238,889	3,358,736	3,608,501	3,608,501
Automated External Defibrillator	10,901	400,000	1,465,792	180,000	180,000
<b>Total Expenditures<sup>1</sup></b>	<b>\$16,049,356</b>	<b>\$14,577,597</b>	<b>\$18,512,543</b>	<b>\$15,738,732</b>	<b>\$15,738,732</b>
Expense for Net Change in Accrued Liability <sup>2</sup>	\$700,941	\$0	\$0	\$0	\$0
<b>Total Disbursements</b>	<b>\$16,750,297</b>	<b>\$14,577,597</b>	<b>\$18,512,543</b>	<b>\$15,738,732</b>	<b>\$15,738,732</b>
<b>Ending Balance</b>	<b>\$34,224,884</b>	<b>\$32,878,007</b>	<b>\$38,037,371</b>	<b>\$37,682,811</b>	<b>\$37,682,811</b>
Restricted Reserves:					
Accrued Liability	\$23,571,748	\$22,870,807	\$23,571,748	\$23,571,748	\$23,571,748
AED Replacement Reserve	0	0	0	220,000	220,000
PC Replacement Reserve	7,200	7,200	7,200	7,200	7,200
Reserve for Catastrophic Occurrences	10,645,936	10,000,000	14,458,423	13,883,863	13,883,863

<sup>1</sup> FY 2006 actuals reflect expenditure adjustments of \$574,560 made after the close of the fiscal year. These adjustments are included in the FY 2006 Comprehensive Annual Financial Report (CAFR). These adjustments result in a corresponding adjustment to the FY 2008 Reserve for Catastrophic Occurrences.

<sup>2</sup> FY 2006 actuals reflect accrued liability adjustments of \$700,941 based on an annual independent actuarial valuation. This adjustment results in a corresponding adjustment to the FY 2006 total Disbursements, total Accrued Liability Ending Balance, and Reserve for Catastrophic Occurrences, but it does not affect the cash balance or the Ending Balance, which is calculated using Total Available less Total Expenditures, not Disbursements.

# Fund 503

## Department of Vehicle Services



### Mission

To establish efficient and effective delivery of fleet services by providing customer agencies with safe, reliable, economical, and environmentally-sound transportation and related support services which are responsive to the needs of customer departments, and which conserve the value of the vehicle and equipment investment.

### Focus

The Department of Vehicle Services (DVS) provides management and maintenance services to the County's vehicle fleet and maintenance support to the Fairfax County Public Schools (FCPS). At the end of 2006, there was a combined County and School fleet of approximately 5,810 units. Of these units, approximately 2,270 units belong to FCPS. The remaining 3,540 County units consist of approximately 1,430 units with specialized equipment (i.e., dump trucks, wreckers) or a police package, 730 vehicles over one half ton in capacity, 750 "light fleet" vehicles supporting programs and services, and 630 non-motorized units (trailers, mowers, snow plow blades). Not included in the County fleet count are vehicles owned by the Fairfax County Water Authority, FASTRAN programs, or FAIRFAX CONNECTOR buses.

The department has four maintenance facilities. The Jermantown and West Ox facilities are located on the western side of the County, and the Newington and Alban facilities are on the south end of the County. These facilities provide timely, responsive and efficient vehicle repairs/services, including effective towing and road services at competitive prices. In order to increase efficiency, productivity, health, morale, and to accommodate future fleet growth at DVS maintenance facilities, the Facility Infrastructure/Renewal Reserve was created as part of the *FY 2005 Carryover Review*. This reserve continues to fund critical FY 2008 renewal projects in the third year of the plan. Examples of items accomplished with funding in FY 2006 and FY 2007 include: upgrading lighting at the Alban, Newington, and Jermantown facilities; expanding the Parts Window at the Newington Facility to allow more mechanics access to the parts room; installing a new Fluid Control Inventory (FCI) System at the West Ox and Jermantown facilities to increase efficiencies; and planned modifications to the Alban Facility to allow the use of three maintenance bays which now cannot be effectively used due to building design. In FY 2008, 17 renewal projects are planned, including expanding the parking lots at Alban and West Ox to accommodate more buses and the new larger transit style school buses; applying an epoxy floor coating at Jermantown to improve safety and to provide a cleaner

### THINKING STRATEGICALLY

Strategic issues to be addressed by the Department include:

- Providing high quality vehicle maintenance/repair and fleet management services at a competitive price;
- Ensuring the workforce is properly trained to maintain vehicles with new technology and fuel sources;
- Practicing environmental stewardship through various methods such as using alternative fuels, purchasing lower emission vehicles, and pursuing retrofit and fuel treatment technologies to reduce emissions from the current fleet; and
- Establishing inventory management data and analysis procedures that ensure needed parts are available when required.

## Fund 503

### Department of Vehicle Services

---

environment; and adding a bay and office for the body shop at the Newington facility to improve efficiency and customer safety.

DVS manages the County's Vehicle Replacement Fund, which accumulates funding over a vehicle's life in order to pay for the replacement of that vehicle when it meets replacement criteria. The current replacement criteria include the age, mileage, and condition of the vehicle. This fund is intended primarily for General Fund agencies. As of July 2006, 30 agencies participate in the fund, which includes approximately 2,200 units. Additionally, DVS manages funds for Helicopter, Boat, and Police Specialty Vehicle Replacement for the Police Department; an Ambulance and a Large Apparatus Replacement Fund for the Fire and Rescue Department; and a FASTRAN Bus Replacement Fund for the Department of Community and Recreation Services. These funds allow the Police Department, Fire and Rescue Department, and Department of Community and Recreation Services to make fixed annual payments to ensure the availability of future funds for a regular replacement program.

DVS manages the County's fuel program, including maintenance of the County's 47 fuel sites. These sites are primarily located at police stations, fire stations, schools, DVS maintenance facilities and Public Works facilities. During FY 2006, DVS removed and replaced fuel tanks at Thomas Jefferson, Falls Church, and West Springfield High Schools, and in FY 2007 DVS will replace tanks at Marshall and Herndon High Schools. DVS upgraded its Fuelforce software in FY 2006, allowing easier access to and downloading of data regarding fuel issues to vehicles. It also installed this software at three additional County fuel sites, bringing the total number of automated sites to 34 of 47 total sites. DVS tightened controls over fuel charges to ensure agencies charge fuel directly to their agency vehicle codes and minimize the use of miscellaneous fuel codes. In FY 2006, DVS provided customer agencies with the Voyager Fleet Card to procure fuel outside County boundaries. This card is accepted by most major and regional companies in all 50 states, and offers the benefit of downloadable transaction data.

Other services provided by DVS include: emergency roadside repair; oversight and records maintenance, including security administration for the County's Fleet Maintenance System; analysis of current fleet mileage and usage; evaluation of new technologies; operation of the County's motor pool; technical support/review of specifications; and initiating purchase requests for approved County vehicles and related equipment.

In FY 2006, DVS began an aggressive approach to notify agencies when their vehicles were past due for preventive maintenance, emissions, or state inspections. Information on "past dues" is now being sent to department directors and vehicle coordinators on a monthly basis. This approach has resulted in increased compliance with mandated inspections. DVS also continues to explore and expand system capabilities within the Fleet Maintenance System (M4). In FY 2006, DVS installed a parts warranty module into the system, which when fully implemented will allow DVS to easily track parts covered under manufacturer's warranty, increasing warranty claims to vendors and achieving cost savings to customer agencies. In FY 2007 and FY 2008, DVS will work closely with customer agencies to customize reports for their use. In FY 2008, DVS also will introduce a M4-web-based training system on the County's Infoweb for use by DVS employees and customer agencies.



In FY 2005, DVS and the Department of Management and Budget finalized a procedural memorandum for a fleet utilization policy with the goal of balancing the investment in the fleet while ensuring that departments and agencies have the fleet means to support their missions. This policy established a Fleet Utilization Management Committee (FUMC) with the responsibility to routinely review the vehicle and equipment fleet to ensure that fleet use and practices are in compliance with the procedural memorandum. In FY 2008, the FUMC will continue its annual review of the County fleet to ensure that fleet levels currently in place within each agency are appropriate to actual program and service requirements. It should be noted that a total of 167 vehicles have been rotated, reassigned, or sold as part of previous reviews. The FUMC also routinely reviews agency requests for fleet additions to ensure a legitimate need for fleet growth. Beginning in FY 2007, the FUMC will apply a break-even model to judge if the use of County vehicles, as opposed to leased vehicles or mileage reimbursement to individual employees using their own vehicles, is cost effective for various categories of "light fleet" vehicles supporting programs and services.

## Fund 503 Department of Vehicle Services


DVS actively searches for ways to take advantage of new technologies and to manage County resources soundly. DVS works cooperatively with Risk Management to evaluate and incorporate new vehicle technologies to minimize damage claims for backing accidents. DVS currently is evaluating nitrogen inflation for tires to extend tire life and maximize fuel economy, is examining ways to adapt current hybrid technologies into light duty trucks and vans, and is planning to replace part of the 15 passenger van fleet with smaller, more stable and fuel efficient Sprinter vans. DVS also has provided demonstration alternative vehicles to FASTRAN, so FASTRAN can evaluate applications which achieve twice the current miles per gallons achieved by the existing fleet.

The Washington Metropolitan area continues to be designated by the Environmental Protection Agency (EPA) as in non-attainment of the National Ambient Air Quality Standards for ground-level ozone and particulate matter. As noted to the Board of Supervisors as part of the *FY 2003 Carryover Review* and in a Board Administrative Item on September 13, 2004, the total cost of the emissions reduction strategy is estimated between \$7 million and \$8 million, and implementation would take place over a multi-year period, as funding is available. As part of the County's numerous environmental efforts, DVS is completing the phase in of ultra low sulfur diesel fuel in FY 2007 and continuing to retrofit the County and FCPS diesel fleets with diesel oxidation catalysts (DOCs). The DOCs reduce the emissions of particulate matter, hydrocarbons (an ozone precursor) and carbon monoxide. In bid evaluations DVS favors the cleanest diesel engines. DVS converted one hybrid drive Prius to a plug-in configuration, increasing current fuel economy. DVS also is seeking grant funding to complete the purchase of a hybrid electric school bus as part of a national buyers' consortium. DVS will continue to explore other grant opportunities as they become available.

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 <b>Practicing Environmental Stewardship</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Continue to expand the hybrid fleet as older vehicles are replaced, as well as explore the use of other fuel-efficient vehicles in order to promote cleaner air.	☑	☑
Converted one hybrid drive Prius to a plug-in configuration, increasing current fuel economy. Continue to seek grant funding to complete the purchase of a hybrid electric school bus as part of a national buyers' consortium.	☑	☑
Continue to implement a plan to reduce vehicle emissions in the County by retrofitting the County and FCPS Diesel Fleets with diesel oxidation catalysts (DOCs). The DOCs will reduce the emissions of particulate matter, hydrocarbons (an ozone precursor) and carbon monoxide.	☑	☑
Completed the phase-in the use of ultra low sulfur diesel fuel. Effective October 1, 2006, all diesel purchases are ultra low sulfur, in accordance with EPA regulations.	☑	
 <b>Exercising Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Implement, on the County's Infoweb, web-based training on the County's fleet maintenance system, for use by DVS employees and customer agencies.		☑
Continue to explore and expand system capabilities within the fleet maintenance system, including implementing the recently installed parts warranty module. Improved scheduled maintenance capabilities and vehicle replacement modeling are planned for the future.	☑	☑

## Fund 503 Department of Vehicle Services

 <b>Exercising Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Continuing the refinement of the fleet utilization policy, in coordination with the Department of Management and Budget and the Office of the County Executive, to balance investment in the fleet while ensuring departments and agencies have the fleet means to support their missions. This policy established a Fleet Utilization Management Committee, which in three separate reviews of the County fleet recommended that 167 vehicles be rotated, reassigned, or sold, resulting in significant savings to the County. Additional annual reviews of the fleet will continue. Beginning in FY 2007, the FUMC will apply a break-even model to judge if the use of County vehicles, as opposed to leased vehicles or mileage reimbursement to individual employees using their own vehicles, is cost effective for various categories of "light fleet" vehicles supporting programs and services.	☑	☑
Prioritized agency notification of vehicles past due for preventive maintenance, emission, and state inspections, helping to conserve the value of the County's investment in equipment and vehicles.	☑	
Increased accountability for fuel transactions through installing software updates, and tightened controls on agencies' fuel billings, ensuring the use of vehicle specific codes rather than miscellaneous fuel codes where possible. DVS will continue to update fuel codes and to send details on miscellaneous fuel issues to department heads on a monthly basis for their review.	☑	☑
Began a phased-in process to use funds available in the Vehicle Replacement Reserve to replace light vehicles not currently in the vehicle replacement program. This will increase the safety and reliability of the fleet as well as reduce the high maintenance cost of older vehicles.	☑	☑
Continue the renewal of DVS's four maintenance facilities, committing third year funding to 17 projects in FY 2008. As part of the <i>FY 2005 Carryover Review</i> , a Facility Infrastructure/Renewal Reserve was established from existing reserves to increase efficiency, productivity, health, morale and accommodate future fleet growth at DVS maintenance facilities.	☑	☑

### Budget and Staff Resources

<b>Agency Summary</b>					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	261/ 261	261/ 261	261/ 261	261/ 261	261/ 261
Expenditures:					
Personnel Services	\$16,612,769	\$18,100,221	\$18,100,221	\$18,780,486	\$18,780,486
Operating Expenses	33,917,871	34,123,927	38,795,623	38,947,841	38,947,841
Capital Equipment	7,861,903	12,910,482	23,451,459	13,581,505	13,581,505
Capital Projects	857,777	0	3,434,136	2,189,150	2,189,150
<b>Total Expenditures</b>	<b>\$59,250,320</b>	<b>\$65,134,630</b>	<b>\$83,781,439</b>	<b>\$73,498,982</b>	<b>\$73,498,982</b>

# Fund 503

## Department of Vehicle Services

---

### FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- ◆ **Employee Compensation** **\$1,061,584**  
An increase of \$1,061,584 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program.
  
- ◆ **Personnel Services Reduction** **(\$381,319)**  
A decrease of \$381,319 in Personnel Services as part of an across-the-board reduction to meet budget limitations based on available revenues as a result of a flattening residential real estate market.
  
- ◆ **Fuel Related Expenditures** **\$1,623,914**  
A net increase of \$1,623,914 in operating costs is primarily due to revised price estimates for diesel and unleaded fuel based on the most up-to-date information, as well as to a moderate increase in the number of gallons to be consumed.
  
- ◆ **Other Operating Adjustments** **(\$1,471,696)**  
A decrease of \$1,471,696 is due primarily to the one-time carryover of funds earmarked for the retrofitting of diesel vehicles to meet more stringent air quality requirements and for the completion of prior year projects of the Facility Infrastructure Renewal plan.
  
- ◆ **Capital Equipment and Capital Projects** **\$15,770,655**  
Capital Equipment and Capital Projects funding of \$15,770,655 is due to \$6,431,096 for the purchase of 281 replacement vehicles that have met established age and mileage criteria; \$7,135,529 for the replacement of Fire and Rescue Department large apparatus, FASTRAN buses, ambulances, and a Police helicopter; \$2,189,150 for the capital needs at the four DVS maintenance facilities addressed under the third year of the Infrastructure Renewal Plan; and \$14,880 for vehicle maintenance equipment.

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Changes to FY 2007 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ **Carryover Adjustments** **\$17,571,809**  
An increase of \$17,571,809 due in part to the carryover of \$6,066,373 for encumbered items, including vehicles, fire apparatus and FASTRAN buses. In addition, an amount of \$8,305,436 is for unencumbered carryover to complete infrastructure renewal projects for DVS maintenance facilities, to continue the retrofitting of diesel vehicles to meet more stringent air quality requirements, and to replace fire large apparatus and ambulances. The remaining amount of \$3,200,000 supports higher than projected fuel prices.

# Fund 503

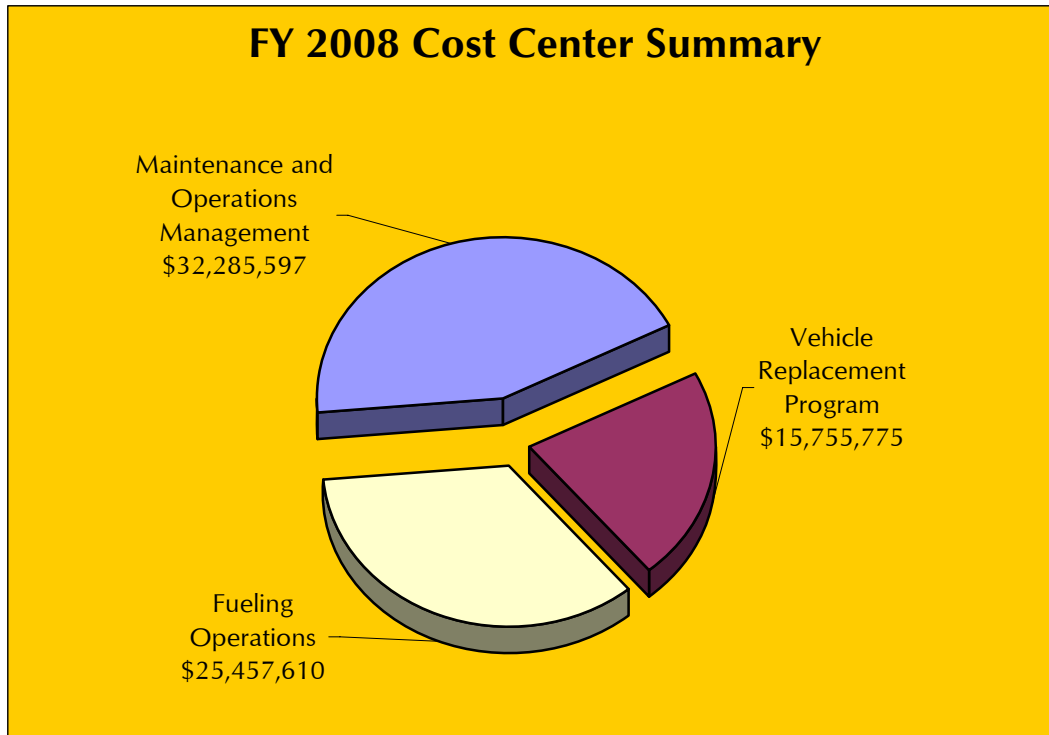
## Department of Vehicle Services

The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:

- ◆ **Third Quarter Adjustments** **\$1,075,000**  
As part of the FY 2007 Third Quarter Review, the Board of Supervisors approved an increase of \$1,075,000 for the purchase of thermal imaging video detection and surveillance equipment for two Police helicopters, fully supported by existing balances within the DVS Helicopter Replacement Reserve. The equipment offers improved stability, resolution and zoom levels over previous detection equipment, and it will be used to extend the usefulness of current helicopter units before being transferred to planned replacement helicopters in FY 2008 and FY 2009.

### Cost Centers

The Department of Vehicle Services provides services in support of the County's fleet under three distinct cost centers: Maintenance and Operations Management, Vehicle Replacement Program, and Fueling Operations. The majority of the agency's positions and funding is centered in maintenance and operations.



# Fund 503

## Department of Vehicle Services

### Maintenance and Operations Management

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	259 / 259	259 / 259	259 / 259	259 / 259	259 / 259
<b>Total Expenditures</b>	<b>\$31,099,478</b>	<b>\$31,925,037</b>	<b>\$33,637,921</b>	<b>\$32,285,597</b>	<b>\$32,285,597</b>

Position Summary					
1 Director	12	Auto Parts Specialists I	3	Maintenance Trade Helpers II	
2 Assistant Directors	6	Assistant Superintendents	1	Business Analyst III	
3 Administrative Assistants IV	1	Inventory Mgmt. Supervisor	1	Network Telecom Analyst II	
2 Administrative Assistants III	2	Management Analysts III	1	Information Technology Tech. II	
9 Administrative Assistants II	1	Management Analyst II	18	Senior Motor Mech. Supervisors	
3 Auto Body Repairers II	1	Management Analyst I	5	Motor Equipment Superintendents	
3 Auto Body Repairers I	102	Mechanics II	3	Warehouse Supervisors	
8 Auto Parts Specialists II	69	Mechanics I	1	Warehouse Specialist	
			1	Warehouse Worker Driver Helper	
<b>TOTAL POSITIONS</b>					
<b>259 Positions / 259.0 Staff Years</b>					

### Key Performance Measures

#### Goal

To provide timely, responsive, and efficient vehicle repairs/services, including effective towing and road services, at competitive prices for County-owned vehicles.

#### Objectives

- ◆ To maintain a vehicle availability rate of at least 98 percent on 100 percent of operating days.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Units maintained (1)	5,815	5,767	5,790 / 5,762	5,813	5,820
Vehicle equivalents maintained	21,803	21,984	22,131 / 21,957	22,161	22,180
<b>Efficiency:</b>					
Maintenance cost per vehicle equivalent	\$1,289	\$1,369	\$1,485 / \$1,388	\$1,454	\$1,453
Parts inventory value per vehicle	\$246	\$272	\$271 / \$238	\$236	\$236
Parts inventory fill rate	93.6%	92.3%	92.3% / 89.9%	92.3%	92.3%
Parts inventory turnover	4.62	4.65	4.65 / 4.75	4.65	4.65



# Fund 503

## Department of Vehicle Services

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Service Quality:</b>					
Parts inventory accuracy	99.8%	99.5%	99.5% / 97.2%	99.5%	99.5%
Percent of customers satisfied	95.5%	95.4%	95.4% / 95.0%	95.0%	95.0%
<b>Outcome:</b>					
Vehicle availability rate	97.6%	98.0%	98.0% / 98.1%	98.0%	98.0%
Percent of days 98% target was achieved	100.0%	100.0%	100.0% / 100.0%	100.0%	100.0%

(1) "Units maintained" in any given year may include vehicles authorized as additions in a previous year, but not received until the indicated year.

### Performance Measurement Results

In FY 2006, DVS was able to ensure, on a countywide basis, that customer agency vehicles were available for use 98.1 percent of the time and were in safe operational condition. A total of 5,762 County and School units (motorized and non-motorized) were maintained, a number slightly lower than the estimate resulting from some vehicles being turned in due to low utilization. The FY 2007 and FY 2008 increases in maintained units and in vehicle equivalents maintained is primarily due to an increase in school buses and police cruisers.

DVS kept the FY 2006 maintenance cost per vehicle equivalent below the rate estimated. Due to an aggressive inventory management campaign, the parts inventory value per vehicle was down while the inventory turnover increased. The inventory fill rate and inventory accuracy were down slightly that year, and both areas will receive more agency focus in FY 2007 and FY 2008. FY 2006 customer satisfaction was highly rated at 95 percent.

### Vehicle Replacement Program

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	1/1	1/1	1/1	1/1	1/1
<b>Total Expenditures</b>	<b>\$7,312,328</b>	<b>\$12,163,012</b>	<b>\$25,850,857</b>	<b>\$15,755,775</b>	<b>\$15,755,775</b>

Position Summary	
1	Engineer II
<b>TOTAL POSITIONS</b>	
<b>1 Position / 1.0 Staff Year</b>	

### Key Performance Measures

#### Goal

To provide administrative and financial oversight for the Vehicle Replacement, Large Apparatus, Ambulance, Vehicle Specialty, FASTRAN, and other replacement funds and to ensure that vehicles are replaced within the established criteria (i.e., miles, years and condition).

#### Objectives

- ◆ To order 100 percent of vehicles that meet replacement criteria within the fiscal year.

## Fund 503 Department of Vehicle Services

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Vehicles in Vehicle Replacement Reserve (VRR)	2,121	2,127	2,157 / 2,248	2,285	2,291
Technical reviews processed	183	175	185 / 166	185	180
Vehicles meeting VRR criteria	234	265	277 / 322	288	281
Vehicles ordered/replaced	234	265	277 / 322	288	281
<b>Efficiency:</b>					
VRR administrative cost per vehicle	\$30.67	\$31.53	\$32.15 / \$26.28	\$25.61	\$26.72
<b>Service Quality:</b>					
Percent of customers satisfied	95.5%	95.4%	95.4% / 95.0%	95.0%	95.0%
<b>Outcome:</b>					
Percent of vehicles meeting criteria that are replaced	100.0%	100.0%	100.0% / 100.0%	100.0%	100.0%

### Performance Measurement Results

The number of vehicles in the Vehicle Replacement Reserve (VRR) continued to grow in FY 2006, particularly due to the addition of vehicles that were not previously in the fund, but were in classes and agencies eligible to participate. The total number of vehicles in the fund increased from 2,127 to 2,248 in FY 2006, a number which will increase slightly in FY 2007 and FY 2008 with new vehicle additions. DVS replaced 100 percent of FY 2006 VRR vehicles that met the established criteria. The VRR administrative cost per vehicle decreased from \$31.53 in FY 2005 to \$26.28 in FY 2006 partly due to the increased number of replacement fund vehicles and partly due to lower overhead. Customer satisfaction was highly rated in FY 2006 at 95 percent.

### Fueling Operations

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	1/1	1/1	1/1	1/1	1/1
<b>Total Expenditures</b>	<b>\$20,838,514</b>	<b>\$21,046,581</b>	<b>\$24,292,661</b>	<b>\$25,457,610</b>	<b>\$25,457,610</b>

Position Summary	
1	Heavy Equipment Operator
<b>TOTAL POSITIONS</b>	
1 Position / 1.0 Staff Year	

### Key Performance Measures

#### Goal

To provide County-owned vehicle operators with effective and efficient fueling services in accordance with all federal, state, and County regulations.

# Fund 503

## Department of Vehicle Services

### Objectives

- ◆ To provide in-house fueling services that support fleet operations in order to achieve a cost savings of 5.0 cents per gallon for unleaded gasoline and 15.0 cents per gallon for diesel fuel compared to commercial fuel stations.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Gallons of unleaded gasoline purchased	2,468,750	2,537,946	2,444,166 / 2,462,032	2,498,521	2,482,128
Gallons of diesel purchased	6,290,581	6,688,660	7,066,600 / 7,024,258	7,446,368	7,868,702
<b>Efficiency:</b>					
Average cost per gallon (all fuel types) (1)	\$1.02	\$1.59	\$2.22 / \$2.21	\$2.47	\$2.54
<b>Service Quality:</b>					
Percent of customers satisfied	98.0%	95.4%	95.4% / 95.0%	95.0%	95.0%
<b>Outcome:</b>					
Price savings between in-house and commercial stations: unleaded gasoline	\$0.148	\$0.158	\$0.050 / \$0.131	\$0.050	\$0.050
Price savings between in-house and commercial stations: diesel	\$0.280	\$0.159	\$0.150 / \$0.199	\$0.150	\$0.150

(1) Includes appropriate mark-up to cover overhead.

### Performance Measurement Results

The Fueling Operations measures examine the cost savings between County contracts and private providers, as well as how satisfied County vehicle drivers are with fueling operations. Given the amount of fuel gallons used by the County, the savings are significant, while customer satisfaction ratings remain high at 95 percent. FY 2006 was a difficult year for fuel prices. Similar to the private market, the average fuel cost per gallon for County customers increased, from \$1.59 in FY 2005 to \$2.21 in FY 2006. However, County customers purchasing unleaded gasoline saved \$0.131 per gallon and diesel fuel purchasers saved \$0.199 per gallon compared to commercial prices. The *FY 2007 Revised Budget Plan* assumes an agency average cost per gallon of \$2.47, and FY 2008 assumes an agency cost of \$2.54, with an average annual savings of \$0.05 for unleaded and \$0.15 for ultra low sulfur diesel.

### Benchmarking

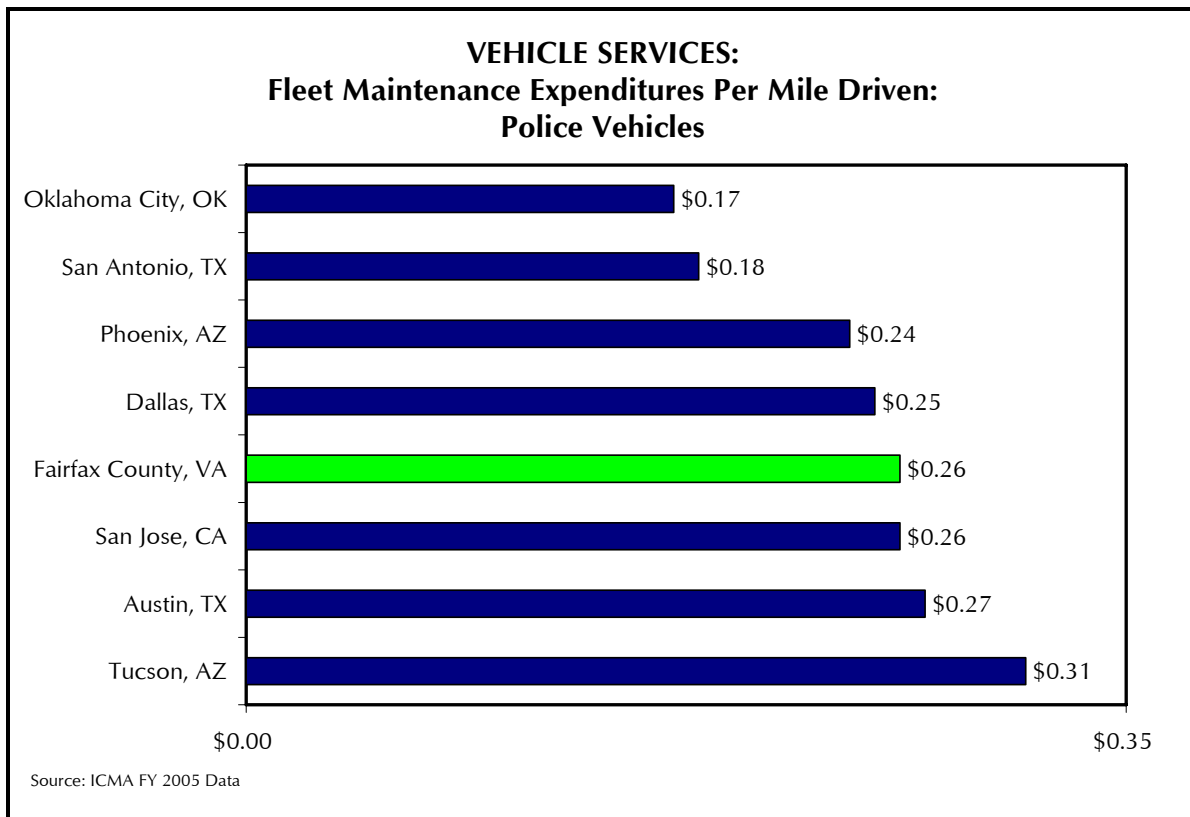
As a means of enhancing accountability, benchmarking data have been included in the annual budget since FY 2005. These data are included in each of the Program Area Summaries in Volume 1 and now in Other Funds (Volume 2) as available. The majority of this benchmarking data come from the International City/County Management Association's (ICMA) benchmarking effort in which Fairfax County has participated since 2000. Approximately 150 cities, counties and towns provide comparable data annually in 15 service areas. However, not all jurisdictions provide data for every service area. An example of which is the Roads/Highways template that Fairfax County does not complete since the Commonwealth has primary responsibility for roadways in Virginia counties.

# Fund 503

## Department of Vehicle Services

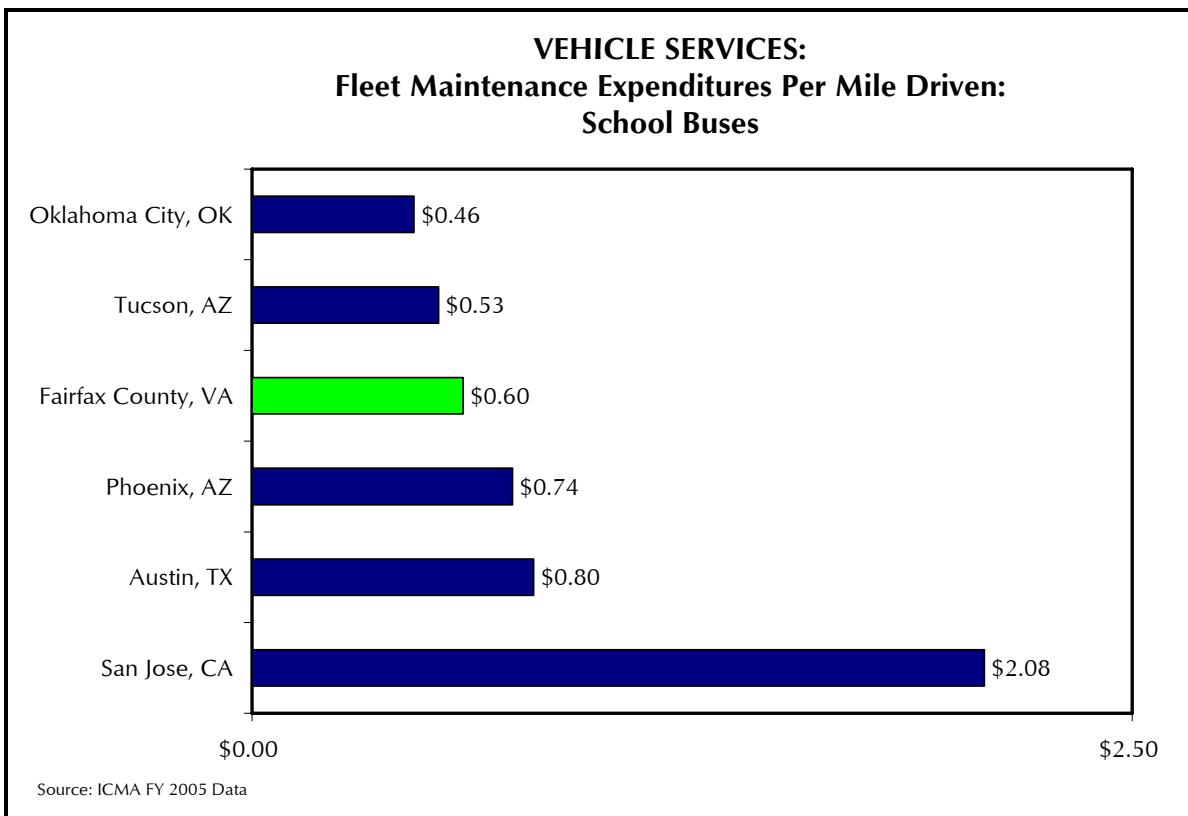
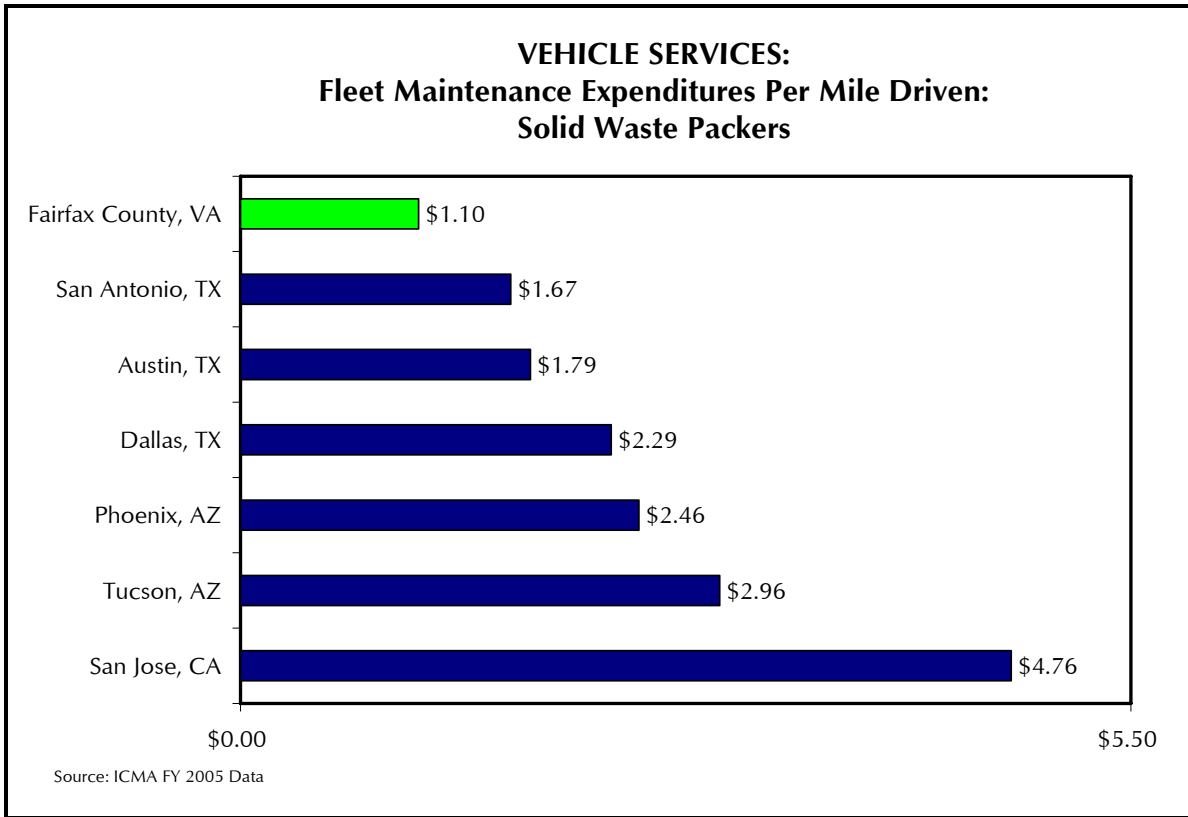
As part of the ICMA benchmarking effort, participating local governments (cities, counties and towns) provide data on standard templates provided by ICMA in order to ensure consistency. ICMA then performs extensive checking and data cleaning to ensure the greatest accuracy and comparability of data. As a result of the time to collect the data and undergo ICMA's rigorous data cleaning processes, information is always available with a one-year delay. FY 2005 data represent the latest available information. The jurisdictions presented in the graphs on the following pages generally show how Fairfax County compares to other large jurisdictions (population over 500,000). In cases where other Virginia localities provided data, they are shown as well.

Fleet Management is one of the service areas for which Fairfax County provides data. An important point to note about the ICMA comparative data effort is that since participation is voluntary, the jurisdictions that provide data have demonstrated that they are committed to becoming/remaining high performance organizations. Therefore, comparisons made through this program should be considered in the context that the participants have self-selected and are inclined to be among the higher performers than a random sample among local governments nationwide. It is also important to note that not all jurisdictions respond to all questions. In some cases, the question or process is not applicable to a particular locality or data are not available. For those reasons, the universe of jurisdictions with which Fairfax County is compared is not always the same for each benchmark.



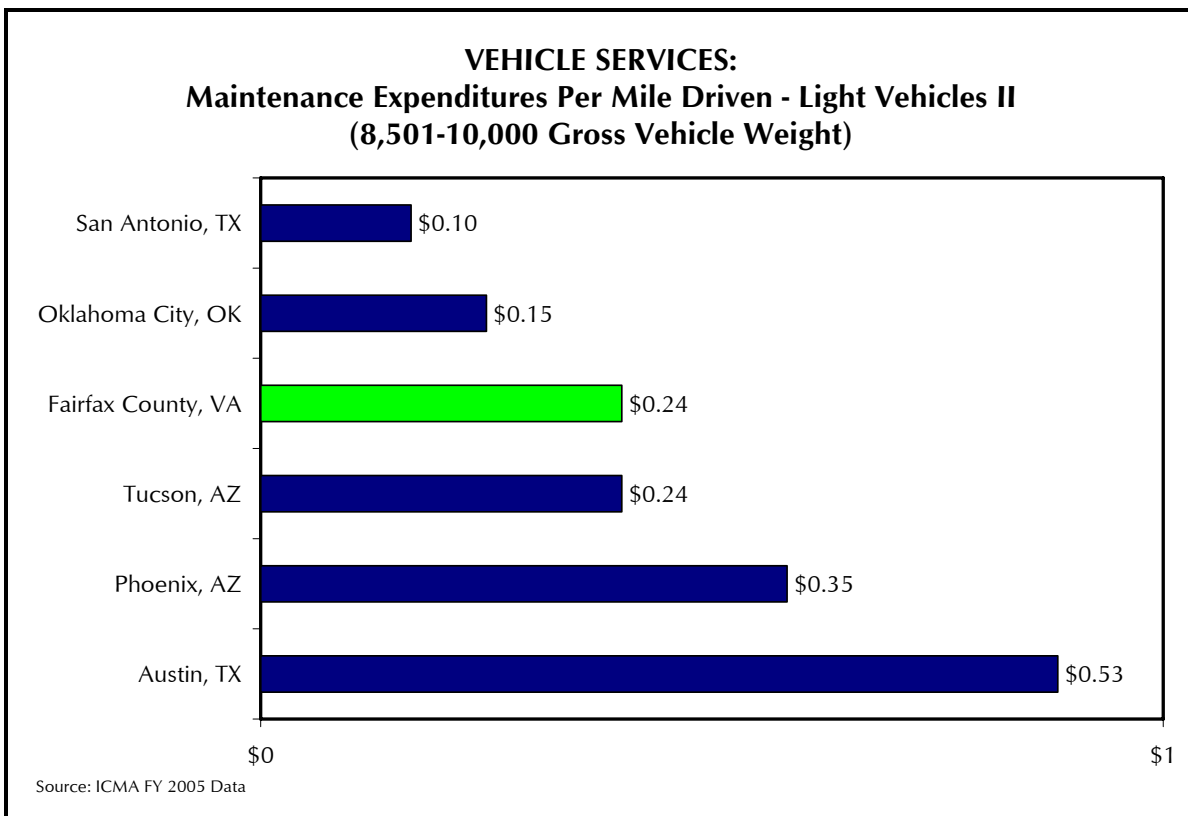
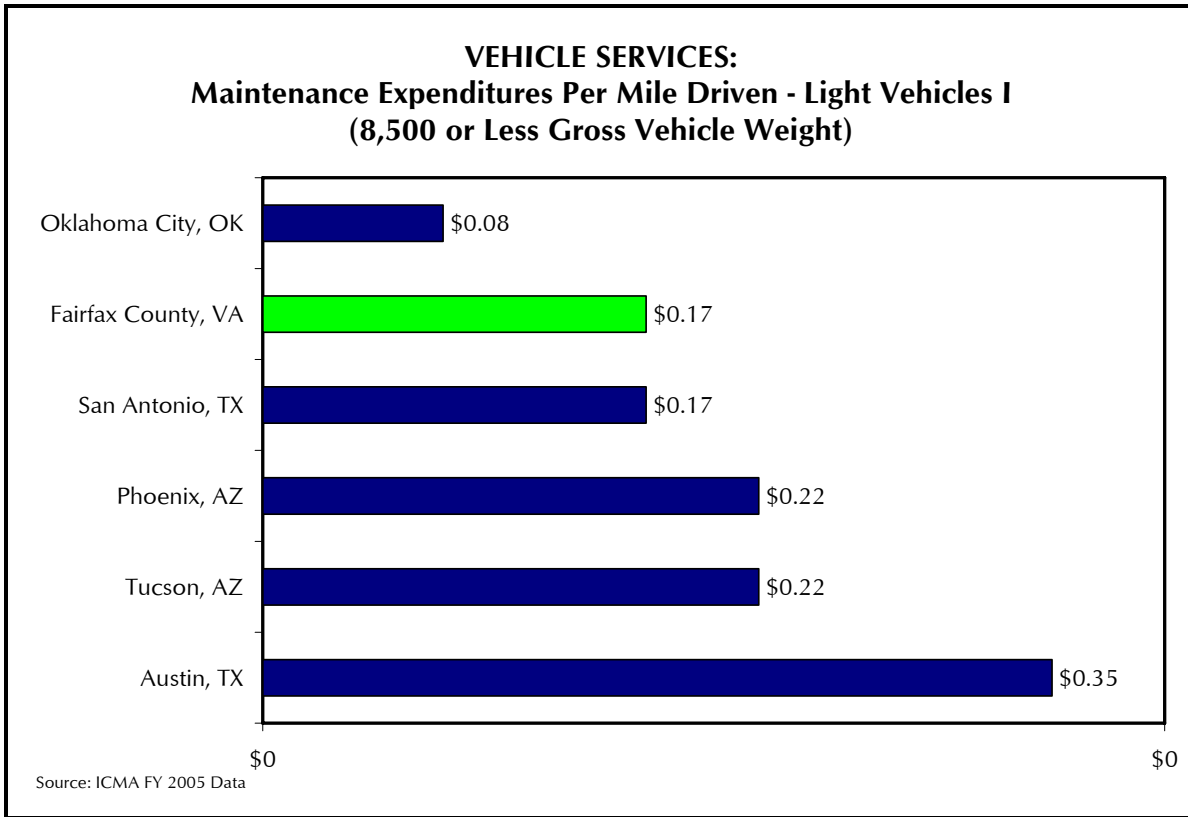
# Fund 503

## Department of Vehicle Services



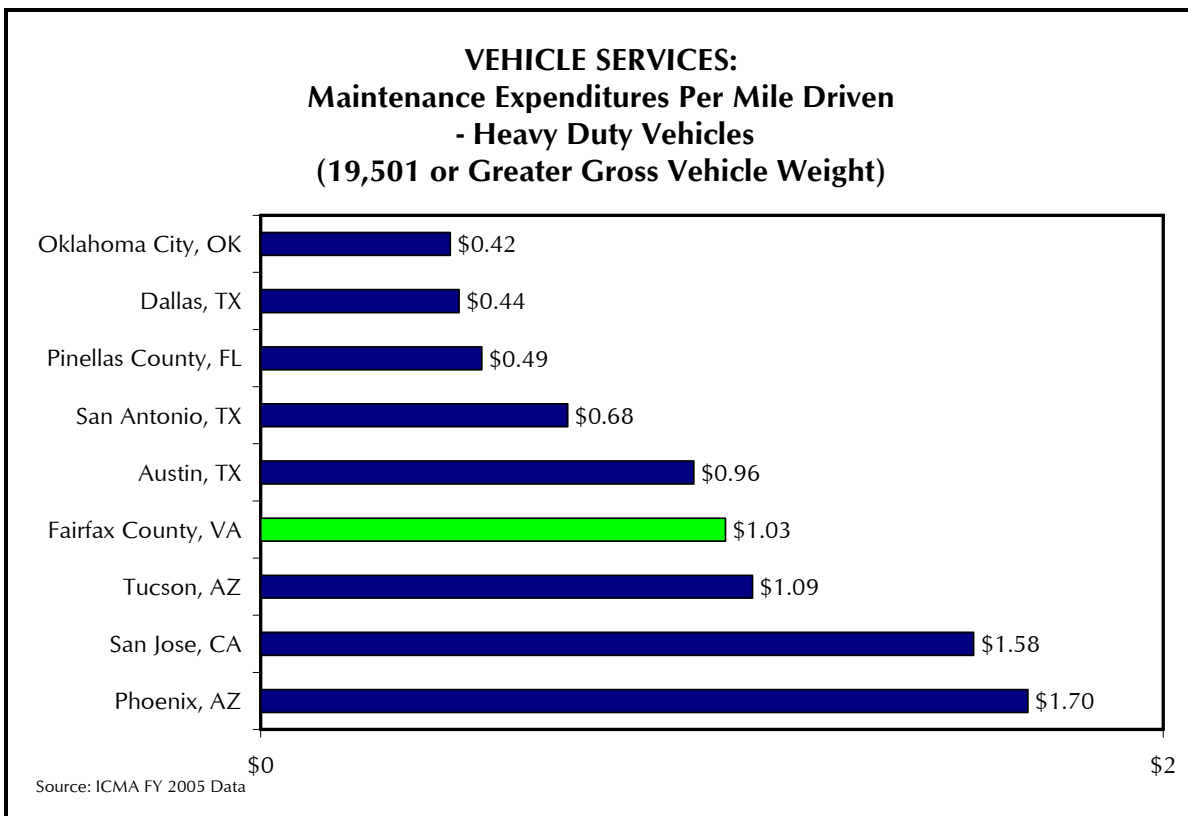
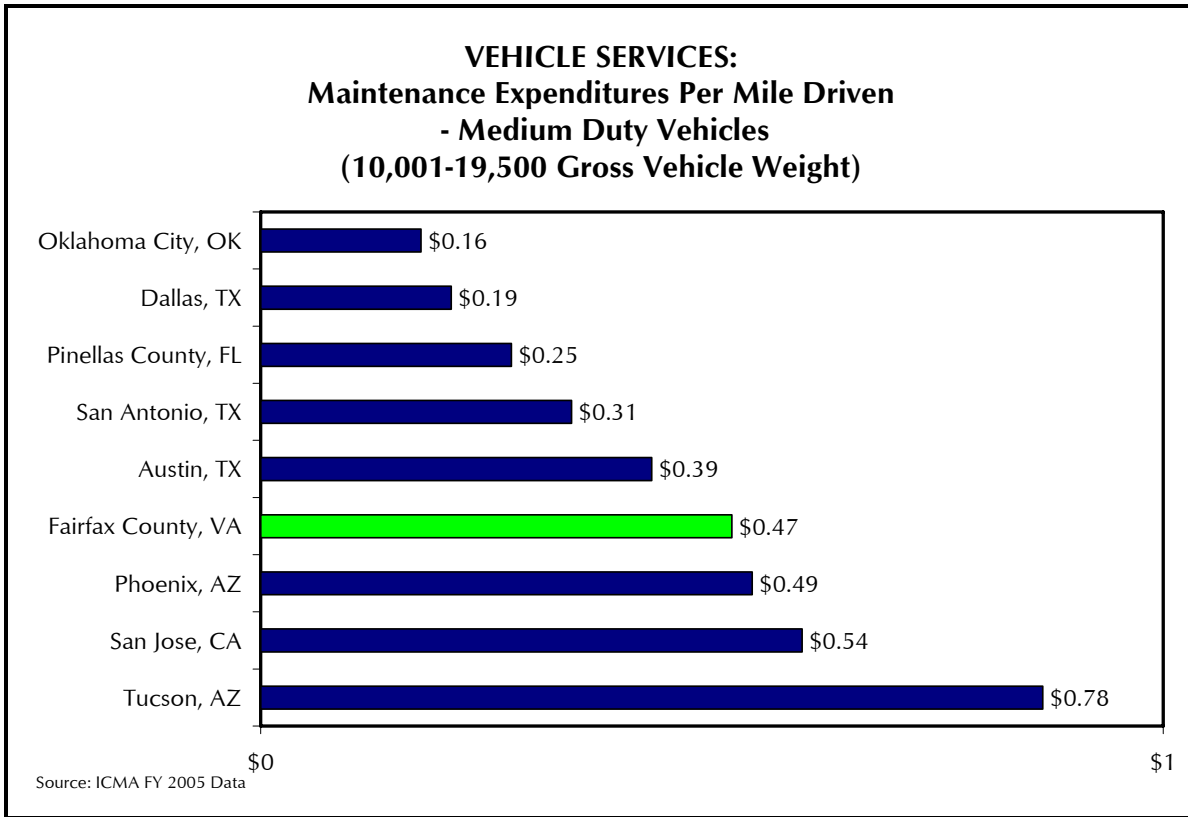
# Fund 503

## Department of Vehicle Services

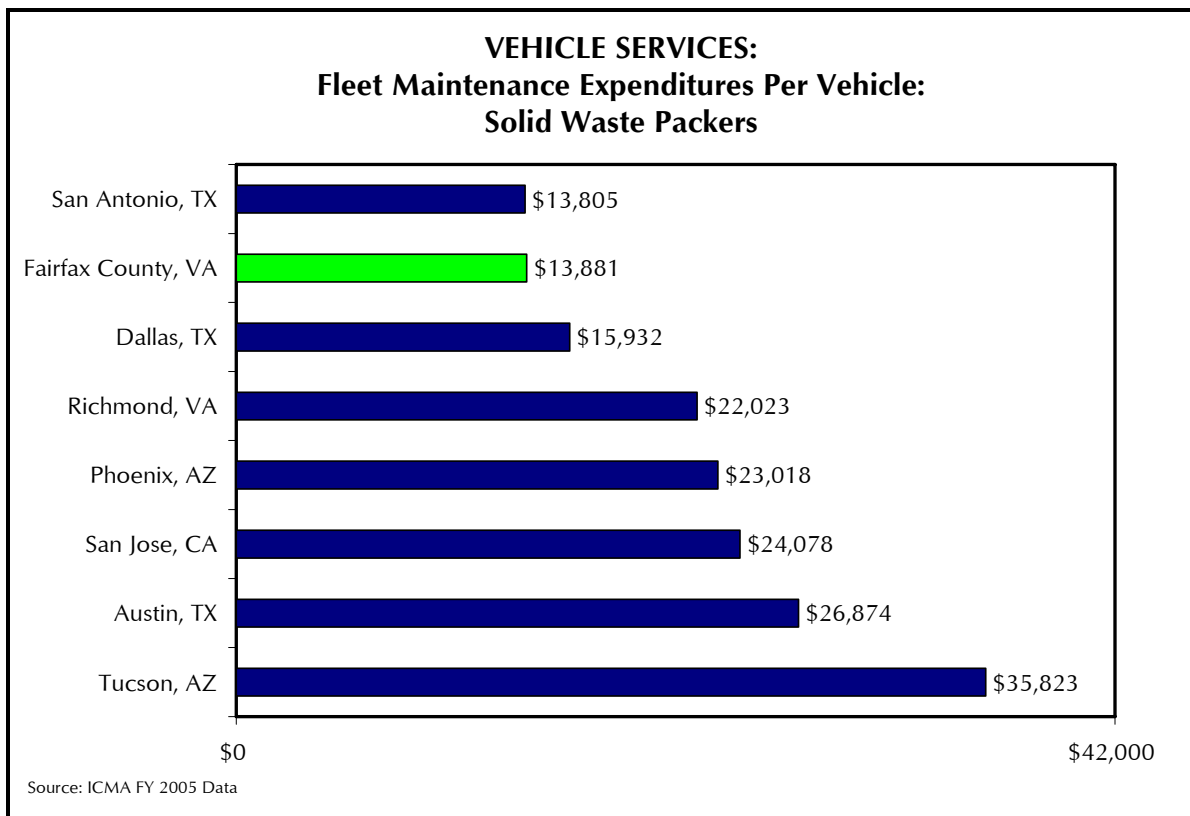
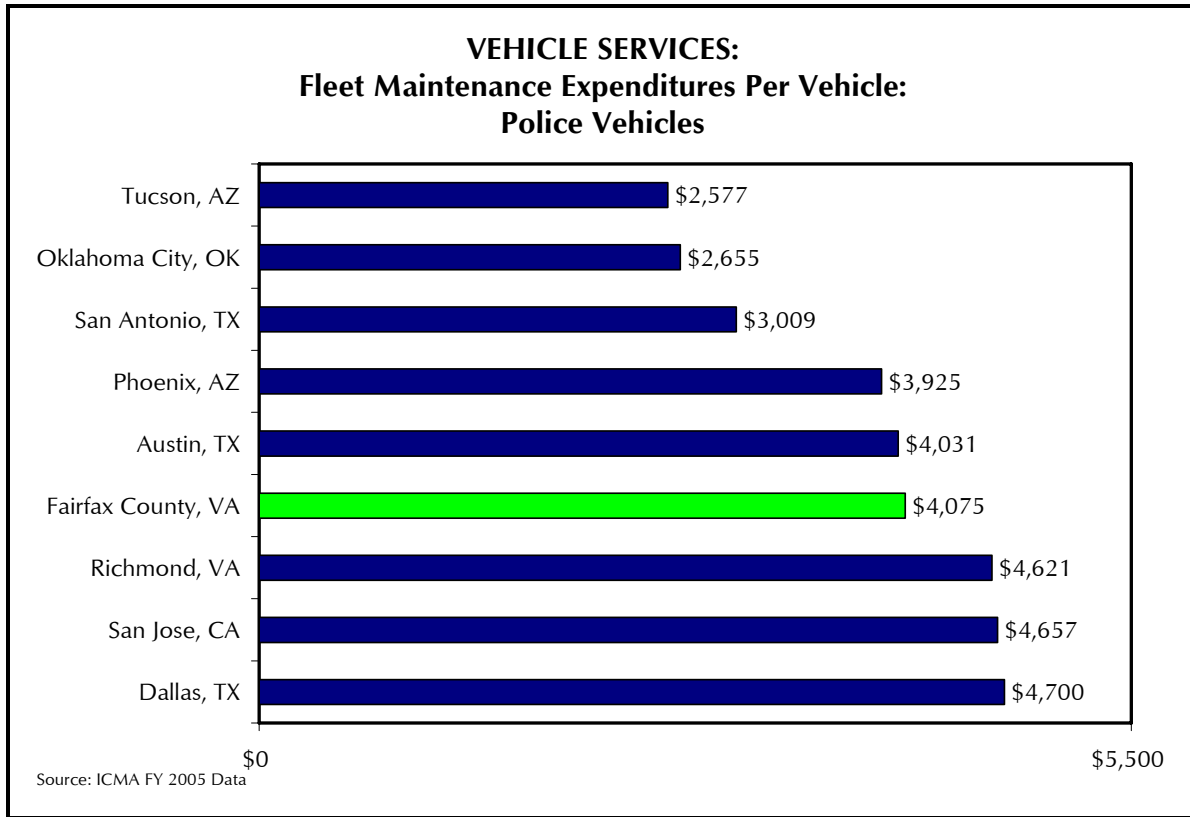


# Fund 503

## Department of Vehicle Services

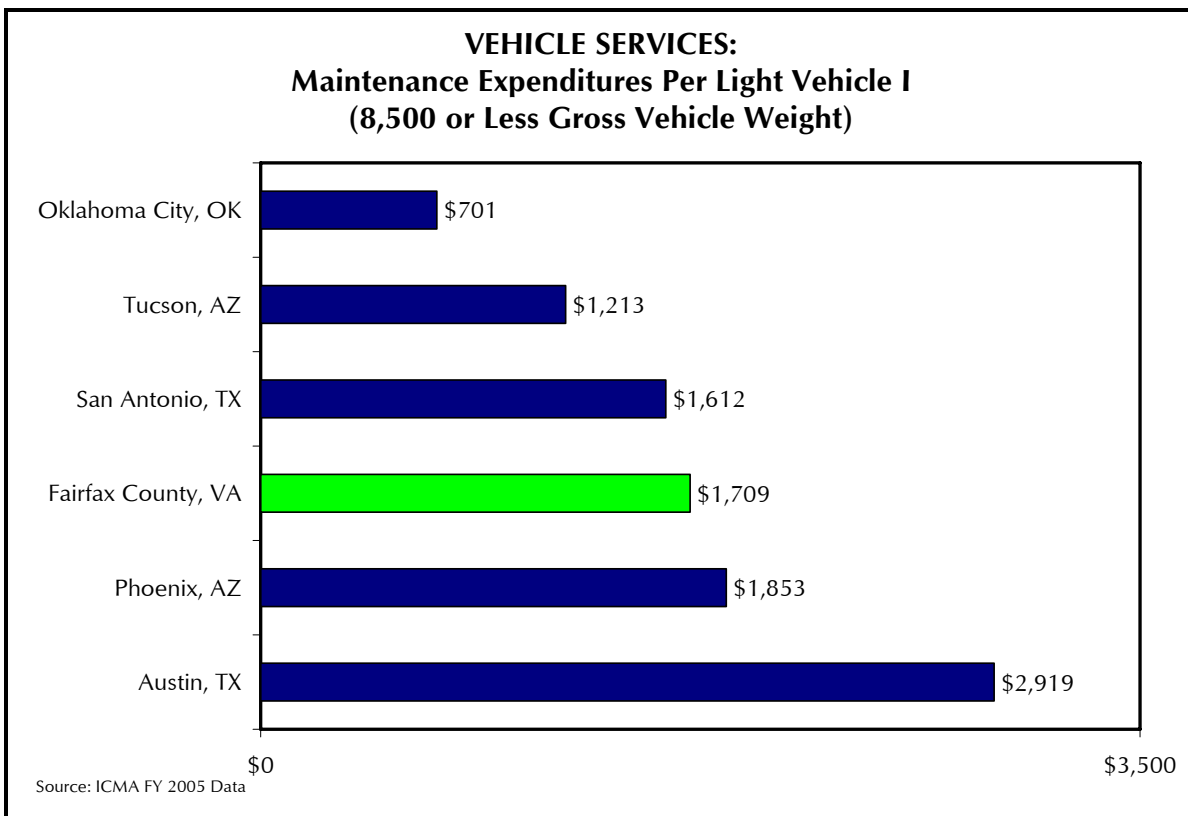
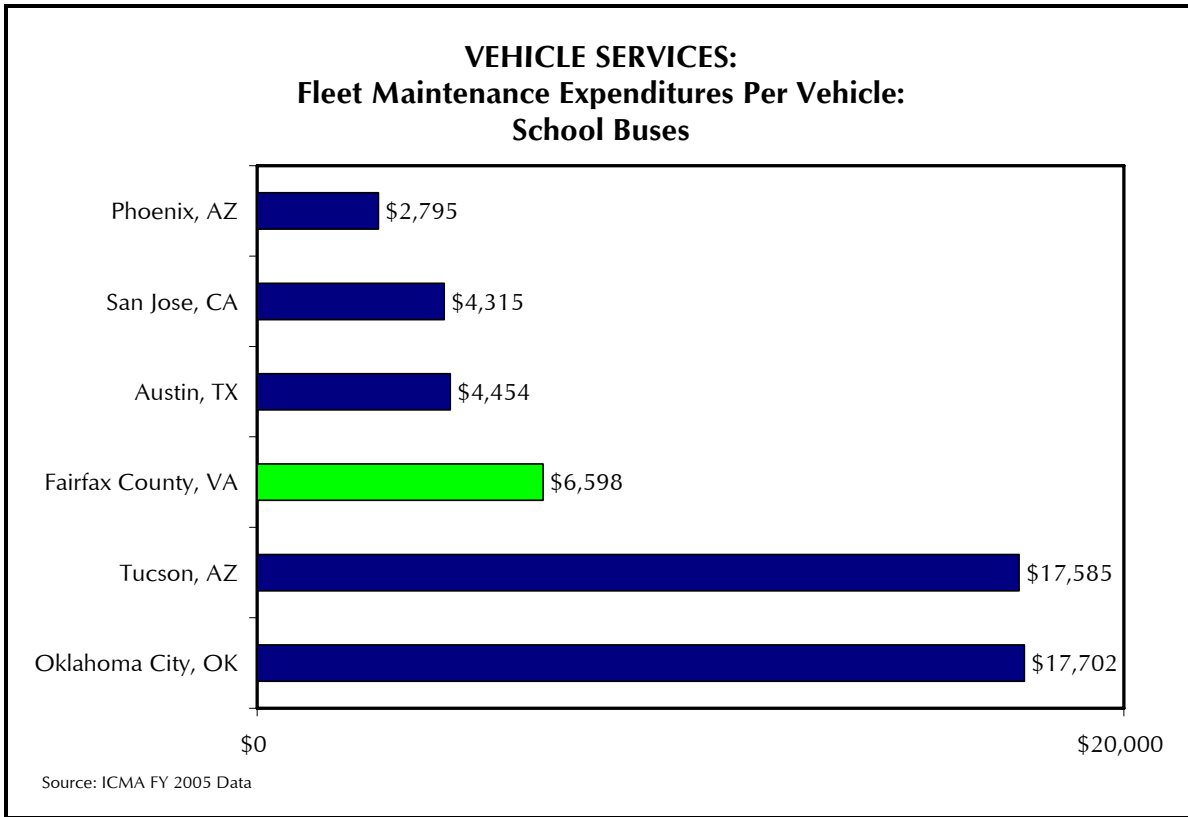


## Fund 503 Department of Vehicle Services

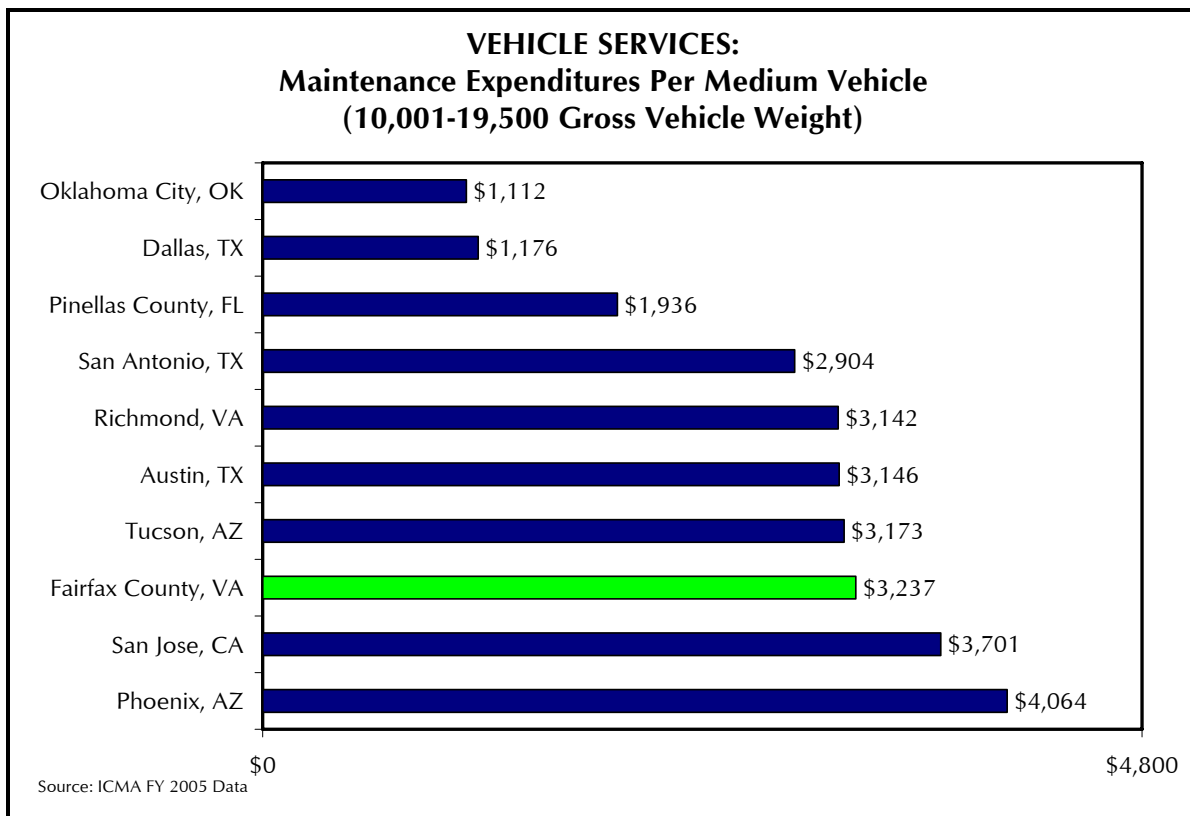
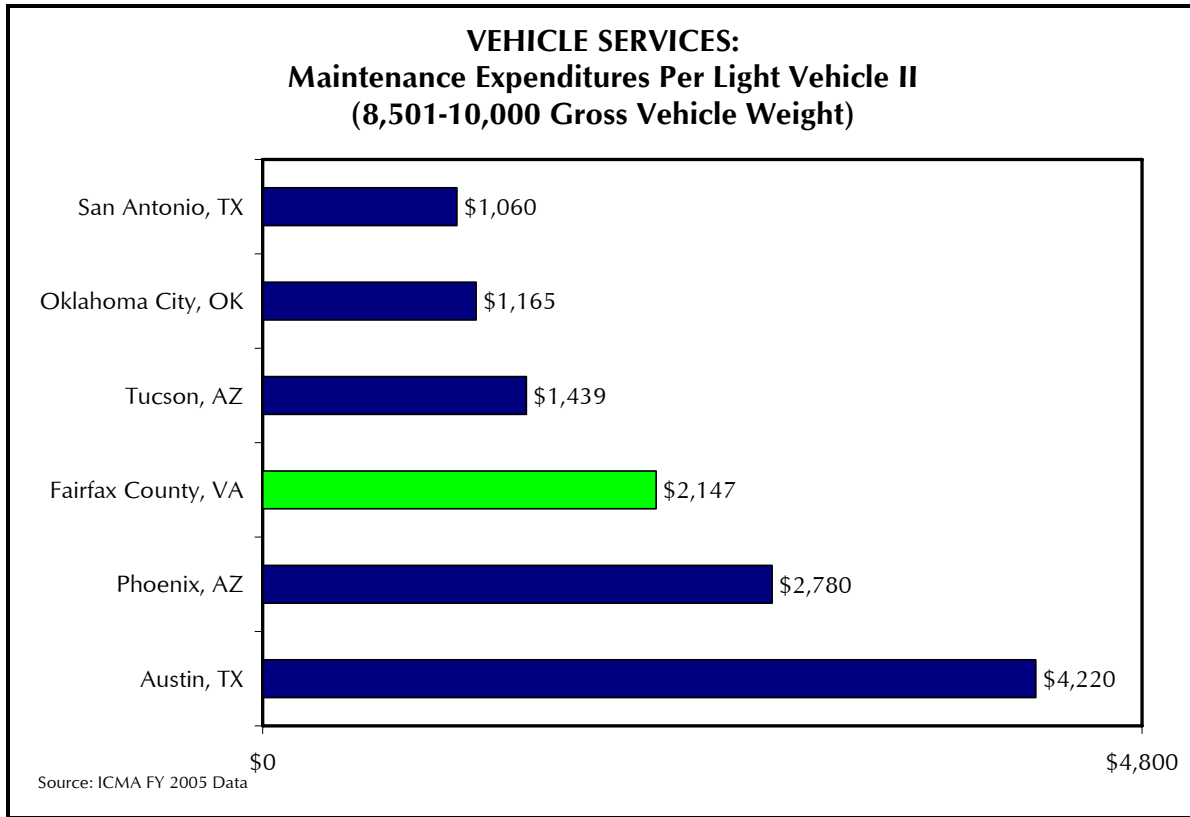




# Fund 503 Department of Vehicle Services

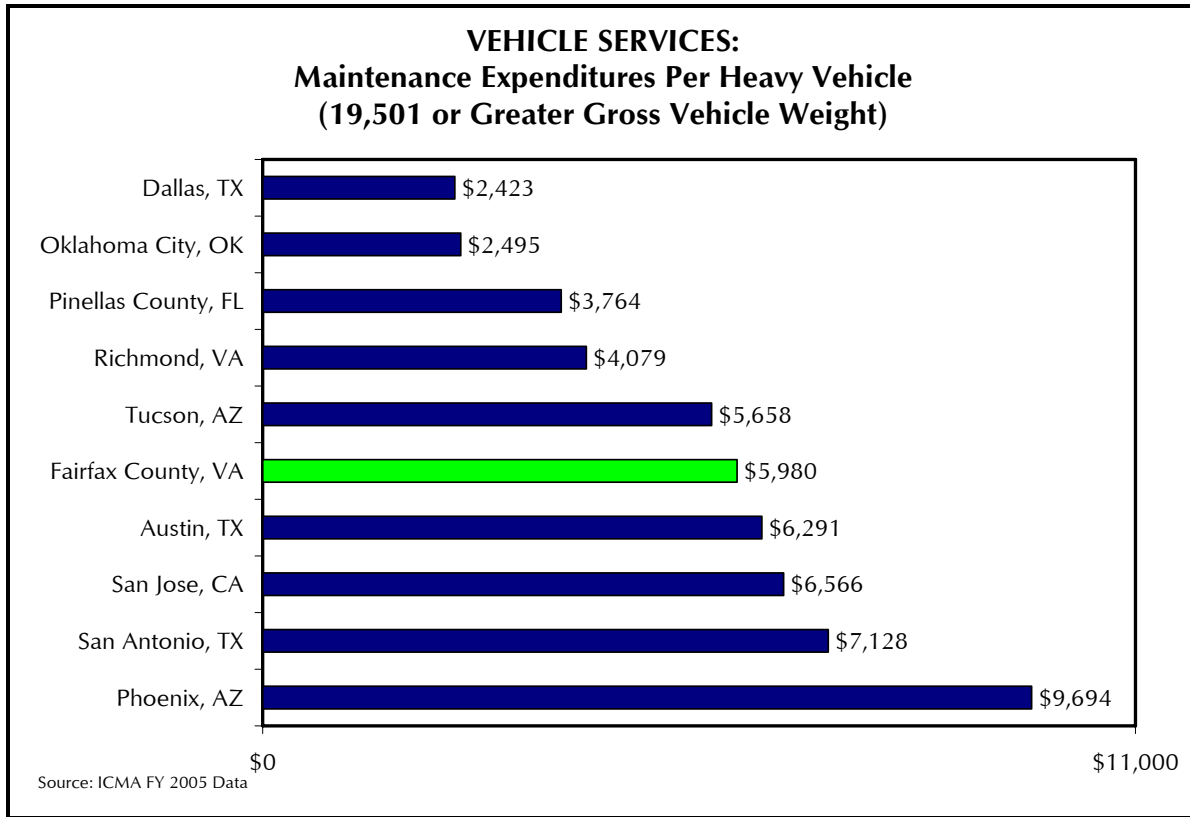


# Fund 503 Department of Vehicle Services



# Fund 503

## Department of Vehicle Services



# Fund 503

## Department of Vehicle Services

### FUND STATEMENT

Fund Type G50, Internal Service Funds

Fund 503, Department of Vehicle Services

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$25,967,204</b>	<b>\$18,164,861</b>	<b>\$34,561,090</b>	<b>\$20,552,693</b>	<b>\$19,477,693</b>
Vehicle Replacement Reserve	\$10,406,986	\$8,215,857	\$11,172,674	\$7,687,342	\$7,687,342
Facility Infrastructure/Renewal Reserve <sup>1</sup>	4,200,000	2,200,000	3,563,958	2,409,150	2,409,150
Ambulance Replacement Reserve	779,662	593,662	2,993,662	1,618,362	1,618,362
Fire Apparatus Replacement Reserve	1,553,129	353,374	6,663,906	802,129	802,129
School Bus Replacement Reserve	17,019	17,019	17,019	17,019	17,019
FASTRAN Bus Replacement Reserve	1,282,936	403,667	1,239,067	594,802	594,802
Helicopter Replacement Reserve	3,124,630	3,819,181	4,819,181	5,513,732	4,438,732
Boat Replacement Reserve	150,000	175,000	175,000	200,000	200,000
Police Specialty Vehicle Reserve	1,101,433	1,315,175	1,348,712	1,636,395	1,636,395
Fuel Operations Reserve	163,257	65,865	82,406	69,313	69,313
Other	3,188,152	1,006,061	2,485,505	4,449	4,449
<b>Unreserved Beginning Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
Vehicle Replacement Charges	\$7,575,936	\$8,642,765	\$8,642,765	\$8,263,297	\$8,263,297
Ambulance Replacement Charges	2,214,000	224,700	224,700	214,000	214,000
Fire Apparatus Replacement Charges	5,400,000	2,884,000	2,884,000	2,884,000	2,884,000
FASTRAN Bus Replacement Charges	600,000	700,000	700,000	735,000	735,000
Helicopter Replacement Charges	1,694,551	694,551	694,551	694,551	694,551
Boat Replacement Charges	25,000	25,000	25,000	25,000	25,000
Police Specialty Vehicle Charges	247,279	287,683	287,683	327,026	327,026
Vehicle Fuel Charges	20,757,664	21,079,568	24,279,568	25,800,695	25,800,695
Other Charges	29,829,776	30,959,775	30,959,775	32,300,540	32,300,540
Total Revenue	\$68,344,206	\$65,498,042	\$68,698,042	\$71,244,109	\$71,244,109
<b>Total Available</b>	<b>\$94,311,410</b>	<b>\$83,662,903</b>	<b>\$103,259,132</b>	<b>\$91,796,802</b>	<b>\$90,721,802</b>

# Fund 503

## Department of Vehicle Services

### FUND STATEMENT

#### Fund Type G50, Internal Service Funds

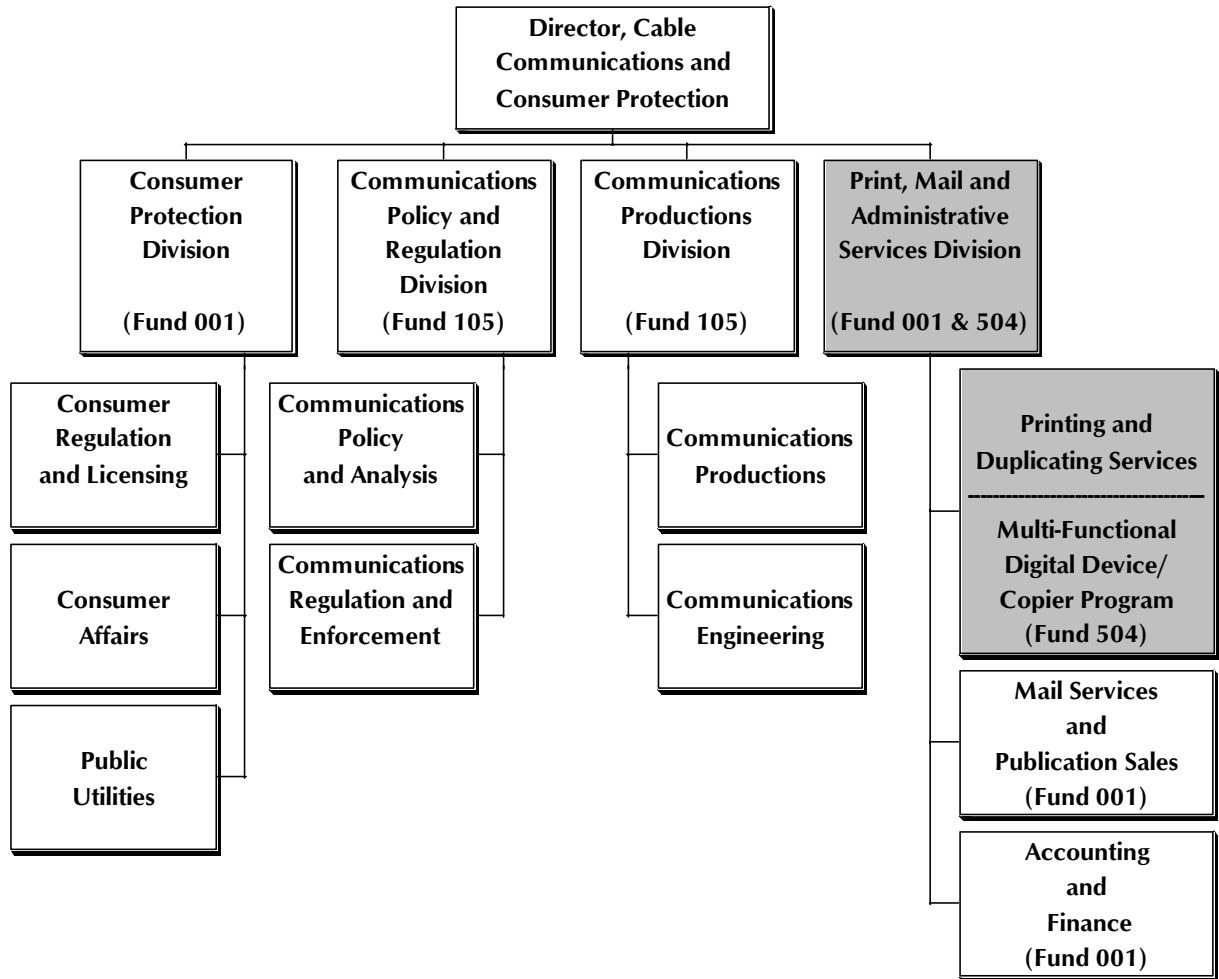
#### Fund 503, Department of Vehicle Services

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Expenditures:					
Vehicle Replacement	\$6,310,248	\$6,976,153	\$9,938,947	\$6,431,096	\$6,431,096
Facility Infrastructure/Renewal <sup>1</sup>	636,042	1,980,000	3,343,958	2,189,150	2,189,150
Ambulance Replacement	0	0	1,600,000	1,400,000	1,400,000
Fire Apparatus Replacement	289,223	2,461,700	8,745,777	2,400,000	2,400,000
FASTRAN Bus Replacement	643,869	745,159	1,344,265	735,529	735,529
Helicopter Replacement	0	0	1,075,000	2,600,000	2,600,000
Fuel Operations:					
Fuel	19,941,060	19,881,810	23,081,811	24,728,516	24,728,516
Other Fuel Related Expenses	897,455	1,164,771	1,210,850	729,702	729,702
Other:					
Personnel Services	16,551,128	18,042,139	18,042,139	18,719,615	18,719,615
Operating Expenses	13,453,050	13,495,428	14,921,044	13,550,494	13,550,494
Capital Equipment	306,510	387,470	387,470	14,880	14,880
Building Equipment	221,735	0	90,178	0	0
<b>Total Expenditures</b>	<b>\$59,250,320</b>	<b>\$65,134,630</b>	<b>\$83,781,439</b>	<b>\$73,498,982</b>	<b>\$73,498,982</b>
Transfers Out:					
General Fund (001)	\$500,000	\$0	\$0	\$0	\$0
<b>Total Transfers Out</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Disbursements</b>	<b>\$59,750,320</b>	<b>\$65,134,630</b>	<b>\$83,781,439</b>	<b>\$73,498,982</b>	<b>\$73,498,982</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$34,561,090</b>	<b>\$18,528,273</b>	<b>\$19,477,693</b>	<b>\$18,297,820</b>	<b>\$17,222,820</b>
Vehicle Replacement Reserve	\$11,172,674	\$9,882,469	\$9,876,492	\$9,519,543	\$9,519,543
Facility Infrastructure/Renewal Reserve	3,563,958	220,000	220,000	220,000	220,000
Ambulance Replacement Reserve	2,993,662	818,362	1,618,362	432,362	432,362
School Bus Replacement Reserve	6,663,906	775,674	802,129	1,286,129	1,286,129
Helicopter Replacement Reserve	17,019	17,019	17,019	17,019	17,019
Boat Replacement Reserve	1,239,067	358,508	594,802	594,273	594,273
Police Specialty Vehicle Reserve	4,819,181	4,513,732	4,438,732	3,608,283	2,533,283
Fuel Operations Reserve	175,000	200,000	200,000	225,000	225,000
Other	1,348,712	1,602,858	1,636,395	1,963,421	1,963,421
Other	82,406	98,852	69,313	411,790	411,790
<b>Unreserved Ending Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> As part of the FY 2008 Adopted Budget Plan, an amount of \$2,189,150, previously reflected in the Vehicle Replacement Reserve at the end of FY 2007 was directed to Facility Infrastructure/Renewal Reserve.

<sup>2</sup> The Ending Balance in Fund 503, Department of Vehicle Services, fluctuates based on vehicle replacement requirements in a given year. Except in rare cases, vehicles are not replaced until they have met both established age and mileage criteria. In years where more vehicles meet their criteria and are replaced, the ending balance will be lower (and vice versa).

# Fund 504 Document Services



The Department of Cable Communications and Consumer Protection (DCCCP) is the umbrella agency for four distinct functions: Consumer Protection; Communications Policy and Regulation; Communications Productions and Print, Mail and Administrative Services. The total agency staff of 92/92.0 SYE positions and a \$17.4 million budget is dispersed over three funding sources. The Consumer Protection Division, which educates consumers, responds to consumer complaints and ensures business compliance with applicable laws and regulations is presented within the Public Safety Program Area (Volume 1) and is fully supported by the General Fund. The Cable Communications function, which includes the Communications Policy and Regulation Division and Communications Productions Division, is responsible for television programming and for communications regulation, and is presented in Fund 105 (Volume 2). Fund 105 is supported principally by revenue received from local cable operators through franchise agreements. The department reorganized in FY 2006 and as a result created the Print, Mail and Administrative Services Division which administers countywide printing and duplicating services; mail and publication sales; and accounting and finance services. This new division replaces the previous Document Services Division. Mail Services and Publications Sales along with Accounting and Finance are programs presented in the Legislative-Executive Functions/Central Services Program Area in Volume 1. Printing and Duplicating Services, presented in Fund 504 (Volume 2), is funded by revenues received from County agencies and the Fairfax County Public Schools (FCPS) for printing and duplicating services. The Department of Information Technology is responsible for the management of the Multi-Functional Digital Device/Copier Program and the fiber Institutional Network (I-Net). While the functions of Cable Communications and Consumer Protection provide diverse services, they all provide quality customer service to the community and work collaboratively with County agencies, neighboring jurisdictions and professional organizations.

# Fund 504 Document Services

## Mission

To provide and coordinate high speed production printing services to County agencies as well as to the Fairfax County Public School System.

## Focus

The Department of Cable Communications and Consumer Protection's Print Shop is responsible for providing high speed digital black and white and color printing, offset printing and bindery services. In FY 2006, Printing and Duplicating Services produced over 26.2 million digital black and white, an increase of 1.8 million impressions or 7.4 percent more than in FY 2005. The Print Shop also generated 6,563 billable hours in offset printing with 97 percent of all jobs meeting requested deadlines. The Print Shop also conducts printing consultations to assist County and School staff with their printing requirements and provides recommendations on available printing methods, document layout and bindery options. All direct labor and material costs associated with these services, as well as an equipment replacement reserve fee, are recovered from customer agencies.



### THINKING STRATEGICALLY

Strategic issues for the department include:


- Improving our competitive advantage, based on cost and service quality, compared to alternative document service providers in the market; and
- Utilizing new technologies to improve and enhance printing and copying services.

The Department of Information Technology is responsible for managing the County's Multi-Functional Digital Device (MFDD) Program which provides copier service to all County agencies. The County replaced its copier inventory in recent years with new state-of-the-art digital multi-functional devices (DMFD) through an operating lease. These devices are capable of copying, printing, faxing and scanning (to email or scan to a desk-top). The replacement and upgrade included new job-based accounting and tracking software, which eliminates the old system.

## New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 <b>Maintaining Healthy Economies</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Worked in conjunction with the Fairfax County Public Schools to successfully replace analog copy machines with digital multi-functional devices capable of copying, printing, faxing and scanning.	<input checked="" type="checkbox"/>	
 <b>Exercising Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Developed a Request for Proposal for the lease of new digital color and black and white high speed production printers. Awarded contract in FY 2007.	<input checked="" type="checkbox"/>	
Established and hired a Digital Print Analyst position using existing staff resources to provide network support and analysis for digital printing.	<input checked="" type="checkbox"/>	
Conducted random focus group sessions with customers to obtain feedback on Print Shop services in an effort to meet and exceed customer expectations.	<input checked="" type="checkbox"/>	
Develop and implement a method to receive continual customer service feedback on printing services.		<input checked="" type="checkbox"/>

# Fund 504 Document Services

 Exercising Corporate Stewardship	Recent Success	FY 2008 Initiative
Develop marketing plan to educate customers on printing services offered in order to generate additional business.		☑
Establish a pool of temporary staff who are qualified as printing technicians to supplement peak work load times in the Print Shop.		☑
Expedite customer requests while reducing the outsourcing of jobs by replacing obsolete equipment with automated printing equipment.		☑
Expanded the Enterprise Printing networking of 458 digital multi-function copiers that included a new job-based accounting and tracking system which allows for accurate program management.	☑	

## Budget and Staff Resources

Agency Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	17/ 17	17/ 17	17/ 17	17/ 17	17/ 17
Expenditures:					
Personnel Services	\$990,795	\$1,105,860	\$1,105,860	\$1,178,138	\$1,178,138
Operating Expenses	4,492,369	5,783,457	4,791,791	3,137,911	3,137,911
Capital Equipment	2,002,803	0	2,758,745	2,378,282	2,378,282
<b>Total Expenditures</b>	<b>\$7,485,967</b>	<b>\$6,889,317</b>	<b>\$8,656,396</b>	<b>\$6,694,331</b>	<b>\$6,694,331</b>

Position Summary					
1	Printing Services Manager	2	Printing Shift Supervisors	4	Print Shop Operators I
2	Customer Services Specialists	6	Print Shop Operators II	1	Print Shop Helper
1	Digital Printing Analyst				
<b>TOTAL POSITIONS</b>					
<b>17 Positions / 17.0 Staff Years</b>					

## FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- ◆ **Employee Compensation** **\$72,278**  
An increase of \$72,278 for salary adjustments necessary to support the County's compensation program.
- ◆ **Other Operating Adjustments** **(\$545,545)**  
A decrease of \$545,545 in Operating Expenses primarily associated with savings resulting from a renegotiated contract for the digital copying equipment leased by the Print Shop, as well as transferring a portion of Copier Program expenses to Capital Equipment, as required by the Department of Finance.
- ◆ **Capital Equipment** **\$2,378,282**  
Funding of \$2,378,282 in Capital Equipment for capitalized lease payments associated with MFDD Program copier equipment.



# Fund 504

## Document Services

- ◆ **Carryover Adjustments** **(\$706,881)**  
A decrease of \$706,881 due to the carryover of one-time expenses as part of the *FY 2006 Carryover Review*, including \$48,137 in Operating Expenses and \$658,744 in Capital Equipment. Of this amount, \$223,485 was included as encumbered carryover and \$438,396 was included as unencumbered carryover for the MFDD Program to cover ongoing requests from County agencies for additional devices due to increased program requirements, workload, and the opening of new facilities.

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Changes to FY 2007 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ **Carryover Adjustments** **\$706,881**  
An increase of \$706,881 due to the carryover of one-time expenses as part of the *FY 2006 Carryover Review*, including \$48,137 in Operating Expenses and \$658,744 in Capital Equipment. Of this amount, \$223,485 was included as encumbered carryover and \$483,396 was included as unencumbered carryover for the MFDD Program to cover ongoing requests from County agencies for additional devices due to increased program requirements, workload, and the opening of new facilities.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ **Third Quarter Adjustments** **\$1,060,198**  
During the *FY 2007 Third Quarter Review*, Operating Expenses were increased by \$1,060,198. In addition to the \$306,816 in additional revenue, \$753,382 in existing fund balance was appropriated to support the increase in expenditures. The increase for the Operating Expenses was primarily due to expenses associated with an increase in the amount of commercial printing requested by County agencies and the Fairfax County Public Schools (FCPS). In addition, the increased revenues are primarily due to higher than anticipated request for Print Shop work from both County agencies and the FCPS.

### Key Performance Measures

#### Goal

To provide high speed production printing services to all County agencies and the Fairfax County Public Schools in order to fulfill their informational and educational objectives with printed material.

#### Objectives

- ◆ To provide quality printing and duplicating services in a cost-effective and timely manner by recovering 100 percent of offset and digital expenses.
- ◆ To provide an efficient cost per copy charge by managing the MultiFunctional Digital Device program, while maintaining customer satisfaction at 85 percent.

## Fund 504 Document Services

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Offset printing hours billed	NA	NA	NA / 6,563	6,474	6,500
Digital black and white impressions produced (in millions)	27.0	24.4	25.0 / 26.2	25.0	25.0
Digital color impressions produced	920,263	1,498,895	1,500,000 / 2,427,527	2,000,000	2,000,000
Office copies made (in millions) (1)	67.0	65.8	75.0 / 68.1	75.0	68.1
<b>Efficiency:</b>					
Cost per offset printing hour billed	NA	NA	NA / \$213.11	\$122.60	\$169.34
Cost per digital black and white impression produced	\$0.045	\$0.059	\$0.049 / \$0.046	\$0.055	\$0.061
Cost per digital color impression produced	\$0.280	\$0.159	\$0.160 / \$0.172	\$0.229	\$0.195
Cost per office copy (1)	\$0.045	\$0.045	\$0.045 / \$0.045	\$0.045	\$0.045
Client charge per office copy (1)	\$0.045	\$0.045	\$0.045 / \$0.045	\$0.045	\$0.045
<b>Service Quality:</b>					
Percent of clients satisfied with offset printing services	NA	NA	NA / 97%	97%	97%
Percent of clients satisfied with digital black and white jobs	NA	NA	NA / NA	95%	95%
Percent of clients satisfied with digital color jobs	NA	NA	NA / NA	95%	95%
Percent of office copier clients satisfied with services (1)	85%	85%	85% / 85%	85%	85%
<b>Outcome:</b>					
Percent of offset expenses recovered	NA	NA	NA / NA	100%	100%
Percent of digital black and white expenses recovered	NA	NA	NA / NA	100%	100%
Percent of digital color expenses recovered	NA	NA	NA / NA	100%	100%
Percent change in cost per copy (1)	0.00%	0.00%	0.00% / 0.00%	0.00%	0.00%

(1) This indicator measures performance of the Multi-Functional Digital Device Program which is a function of the Department of Information Technology.

## **Fund 504**

### **Document Services**

---

#### **Performance Measurement Results**

In FY 2006, the Print Shop produced 9.6 million impressions of offset printing, as well as 26.2 million impressions of digital black and white printing, with 97 percent of jobs meeting scheduled deadlines. In FY 2006, 2,427,527 digital impressions were produced in color, an increase of 928,632 impressions or 62 percent more than in FY 2005. The increase in the number of digital color printing jobs reflects industry trends in the shift in workload from offset printing to digital color printing.

While the customer satisfaction survey will first be used in FY 2007, at the request of the Print Shop, the Department of Human Resources facilitated four focus group sessions with Print Shop customers during FY 2006 and estimated the customer satisfaction rate to be 97 percent.

In FY 2007, the Print Shop will begin to track offset printing performance by the number of hours billed, which is the benchmark used by the printing industry. The agency was also able to ascertain actuals in FY 2006 for some of the related indicators. Realignment of personnel is expected to generate a decrease in the cost per offset hour billed and an increase in the cost per digital impression in FY 2008 as compared to FY 2006 actuals.

# Fund 504

## Document Services

### FUND STATEMENT

#### Fund Type G50, Internal Service Funds

#### Fund 504, Document Services Division

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$476,479</b>	<b>\$42,362</b>	<b>\$1,502,625</b>	<b>\$777,850</b>	<b>\$24,468</b>
Revenue:					
County Receipts	\$3,126,748	\$2,499,407	\$2,637,474	\$2,147,513	\$2,147,513
School Receipts	2,115,093	1,346,153	1,514,902	1,753,970	1,753,970
Reserve	120,272	125,863	125,863	175,397	175,397
<b>Total Revenue</b>	<b>\$5,362,113</b>	<b>\$3,971,423</b>	<b>\$4,278,239</b>	<b>\$4,076,880</b>	<b>\$4,076,880</b>
Transfer In:					
General Fund (001) <sup>1</sup>	\$3,150,000	\$2,900,000	\$2,900,000	\$2,900,000	\$2,900,000
<b>Total Transfer In</b>	<b>\$3,150,000</b>	<b>\$2,900,000</b>	<b>\$2,900,000</b>	<b>\$2,900,000</b>	<b>\$2,900,000</b>
<b>Total Available</b>	<b>\$8,988,592</b>	<b>\$6,913,785</b>	<b>\$8,680,864</b>	<b>\$7,754,730</b>	<b>\$7,001,348</b>
Expenditures:					
Personnel Services	\$990,795	\$1,105,860	\$1,105,860	\$1,178,138	\$1,178,138
Operating Expenses	4,492,369	5,783,457	4,791,791	3,137,911	3,137,911
Capital Equipment	2,002,803	0	2,758,745	2,378,282	2,378,282
<b>Total Expenditures</b>	<b>\$7,485,967</b>	<b>\$6,889,317</b>	<b>\$8,656,396</b>	<b>\$6,694,331</b>	<b>\$6,694,331</b>
<b>Total Disbursements</b>	<b>\$7,485,967</b>	<b>\$6,889,317</b>	<b>\$8,656,396</b>	<b>\$6,694,331</b>	<b>\$6,694,331</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$1,502,625</b>	<b>\$24,468</b>	<b>\$24,468</b>	<b>\$1,060,399</b>	<b>\$307,017</b>
Print Shop Replacement					
Equipment Reserve	\$1,478,025	\$16,160	\$16,160	\$191,557	\$191,557
PC Replacement Reserve <sup>3</sup>	24,600	8,308	8,308	5,000	5,000
Print Shop Operating Reserve <sup>4</sup>	0	0	0	863,842	110,460
<b>Unreserved Ending Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> The \$2.9 million General Fund Transfer In supports the equipment lease in the County's Copier Program. The current lease is for three years and is due to expire in mid FY 2009. In addition, as the County Print Shop faced unanticipated increased commercial printing and paper costs in FY 2006, an increase to the General Fund Transfer was included in the FY 2006 *Third Quarter Review* to support Print Shop Operations for the remainder of year.

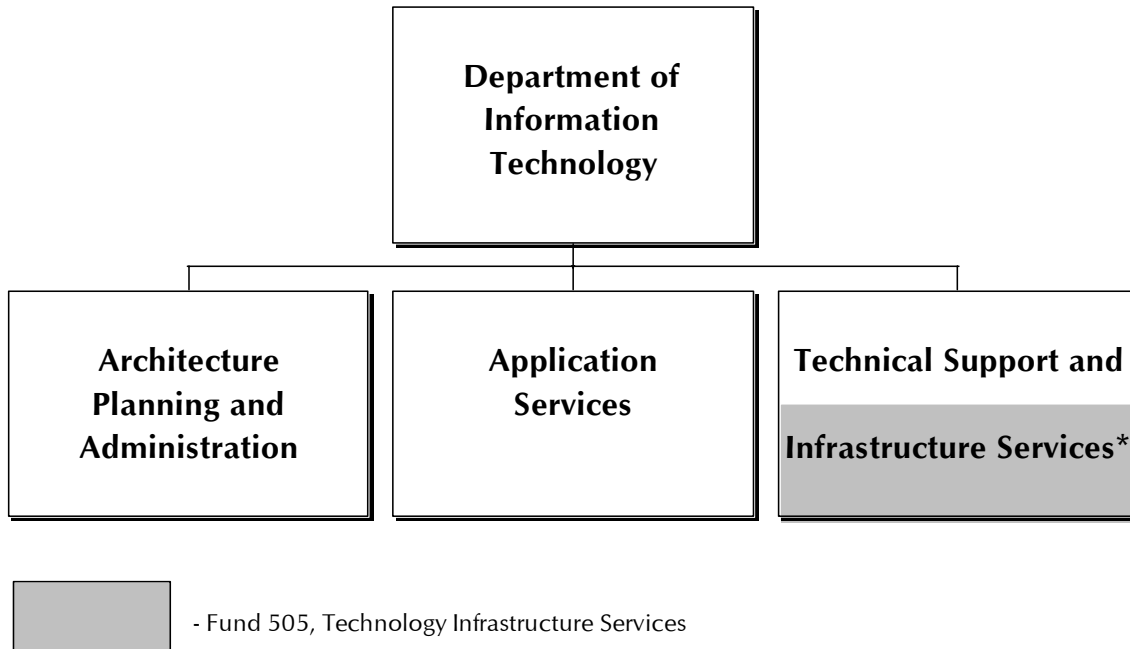
<sup>2</sup> The ending balance supports two reserves for the agency and fluctuates depending upon the needs of the fund in a given year.

<sup>3</sup> The PC Replacement Reserve provides for the timely replacement of computer equipment for the activities in this fund.

<sup>4</sup> The Print Shop Operating Reserve is used to provide financial support to the Print Shop program as the technical and business practices in the industry evolve.

# Fund 505

## Technology Infrastructure Services



\* All staffing and operating support for Infrastructure Services is found in Volume 2, Fund 505.

### Mission

To provide a reliable and secure technology infrastructure foundation required to support County business processes and systems that strengthen the public service commitment of Fairfax County.

### Focus

The infrastructure activity in the Department of Information Technology (DIT) provides the underlying technology foundation supporting information systems and communications for County government. DIT coordinates all aspects of information technology for the County and plays an enabling role in advancing the strategic value of technology to transform work processes and provide quality services to customers. Funding for DIT activities is included in the General Fund, two Funds that DIT manages (Funds 505 and 104), and in Fund 120, E-911 which supports public safety information technology projects. Fund 505, Technology Infrastructure Services, includes technology activities performed for County agencies such as replacement of County desktop computers and servers, operation of the County computer center (Enterprise Technology Operation Center, or ETOC), monitoring and maintenance of the enterprise data communications network, and Radio Center services. Fund 104, Information Technology, funds major information technology projects, including those with countywide strategic importance, such as infrastructure and application system modernization initiatives. Fund 120, E-911 funds DIT activities that support the County's emergency communications and emergency dispatch systems. These activities are reviewed by the Public Safety Policy Governance Board, established in FY 2005, to ensure the integration of public safety initiatives. One of the major infrastructure improvements for the County is the fiber Institutional Network (I-Net), which is currently being implemented. DIT staff are in the process of migrating the County's data and video functions to the I-Net, and have responsibility to plan for, authorize and manage the expenditures and implementation of this program. The equipment associated with this initiative is directly supported from the I-Net program funds within Fund 105, Cable Communications Fund.

# Fund 505

## Technology Infrastructure Services

Support for Fund 505 is derived from its customers (County agencies and other entities such as the Fairfax County Public Schools) and a General Fund Transfer, which helps support the new Public Service Radio System; expenditures are primarily driven by customer requests for information technology services (i.e., public safety radio system maintenance, enhanced telecommunications services, use of the data center infrastructure utility-like system for data processing and data storage requirements, and required software maintenance and licenses, etc.).

DIT's Technology Infrastructure Division provides intra-governmental services including the operation and maintenance of the County computer center and server platforms 24 hours a day, seven days per week; the safeguarding of County software license obligations, data repositories and information assets; the maintenance of County data and radio communication networks; and the provision of integrated communication service to all County agencies and other government customers. The County's enterprise network provides bandwidth securely connecting over 200 facilities to the vast array of business applications available on the County mainframe or server platforms. A General Fund Transfer is provided to maintain reserves for the replacement and upgrade of enterprise computer equipment.

### THINKING STRATEGICALLY

Strategic issues for the department include:




- Maintaining communication interoperability within the County and with other government entities; and
- Providing adequate storage, backup and security for County data.

DIT also manages a PC replacement fund in Fund 505, ensuring funding is available for scheduled desktop device technology refresh to remain consistent with advancements in technology required for services. A comprehensive review conducted in FY 2004 resulted in recommendations to continue a four year replacement cycle, provide options for restructuring the end-user training, further review various service options for deploying equipment, increase the number of PCs in the program to account for additional purchases by agencies in prior years, and broaden the types of PCs that are provided for replacement to better match needs of users to types of available desktop technology. In addition, increasing demands on security at the desktop level and client software licensing are included in the cost to deploy PCs. This optimizes both allocation of IT assets and provides more efficient and predictable desktop maintenance and support. The annual amount collected per PC for FY 2008 remains \$500/year, so that the future year cash flow will be sufficient to support the hardware and software components of this essential program.


DIT is also responsible for coordinating radio repair and engineering support to County agencies and the Fairfax County Public School system. Operational maintenance of the radio network is of primary importance to the County public safety agencies, public works agencies, Fairfax County Public Schools (FCPS), and other County agencies. With the deployment of both the new public safety and public service radio systems, the operations of the Radio Center now include interoperability management to ensure 24/7 communication with other jurisdictions. To support the operational and maintenance requirements of the systems, costs will be recovered from user entities such as the FCPS and Fairfax Water, and with a General Fund Transfer.

## Fund 505 Technology Infrastructure Services

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Ongoing implementation of radio system infrastructure and radio refresh, as well as support for the public safety and public service radio systems, ensuring network monitoring, system performance, database management, inter-jurisdictional compatibility coordination and interoperability, identity tracking, radio reprogramming, compliance with FCC band modifications (re-banding), and contingency and redundancy testing consistent with emergency management plans.	☑	☑
 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Continue to implement the equipment required for 'lighting up' the County's fiber optic Institutional Network (I-Net), which will, over the next several years, replace most of the commercial carrier provided wide area network and provide the transport layer for the County and Schools voice, data and video traffic.	☑	☑
Continue to expand the use of remote access technology for providing secure, less bandwidth-intensive access to County systems for the County's workforce at small remote sites, and for supporting the expansion of telework.	☑	☑
 <b>Exercising Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Continue the implementation of a new enterprise-wide security architecture that: <ul style="list-style-type: none"> <li>▪ uses a multi-pronged approach to providing internal government, business partners and public access to appropriate electronic transactions and services;</li> <li>▪ provides for an advanced authentication process to comply with security and privacy concerns supporting e-government programs; and</li> <li>▪ provides improved monitoring, intrusion detection, and auditing capability.</li> </ul>	☑	☑
Continue to implement a multi-phase Network Security Perimeter that uses a multiple firewall strategy to safeguard corporate data, facilitating expansion of e-government transactions and fulfilling the Electronic Protected Health Information (ePHI) requirements of the Health Insurance Portability and Accountability Act (HIPAA).	☑	☑
Improved network security through implementation of Network Address Translation (NAT), which "hides" internal IP addresses from display to outside sources, and employ Open Standards.	☑	

## Fund 505 Technology Infrastructure Services

 Exercising Corporate Stewardship	Recent Success	FY 2008 Initiative
Continue server consolidation initiative to optimize allocation of server processing resources, reduce server footprint, operating and software licensing costs, and balance server resources across applications providing increased effectiveness and efficiency of the management and utility of the County's server farm.	☑	☑
Continue to provide additional storage capacities in the County's Storage Area Networks (SAN) that support the increasing portfolio of systems and data. Also provide local "Hot Site" backup capabilities for critical systems data. This initiative will strengthen the County's disaster recovery posture and provide recovery capabilities locally.	☑	☑
Continue on-going improvements to the County's critical Enterprise Technology Operations Center (ETOC) as part of a multi-year facility modernization initiative to ensure that the ETOC remains a highly reliable and secure resource supporting the technology systems critical to County business operations, thus improving operational effectiveness within an optimized fail-safe environment.	☑	☑
Continue to refresh desktop and laptop computers under the PC Replacement Program, thereby replacing obsolete equipment. PCs in the program are replaced at the end of a four-year cycle. Incorporate 'software assurance' coverage for all PCs on the County network to ensure software licensing obligation and ability to implement enhancements without having to purchase individual software upgrades.	☑	☑
Continue to improve utility and efficiency of corporate and agency specific business applications through the County's Enterprise Application Integrator (EAI) tool 'Webmethods', a middleware product that creates a seamless process between disparate applications.	☑	☑
Implemented automated tools within the mainframe processing environment to reduce manual intervention of systems processing, automate first tier problem notification, automated restarts, and escalation processes. The long-term goal is to move toward a "lights out" operation environment that would streamline processes and reduce the dependence of personnel resources for operations and redirect the focus to the growing area of server and network monitoring.	☑	☑



# Fund 505

## Technology Infrastructure Services

### Budget and Staff Resources

Agency Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	67/ 67	67/ 67	67/ 67	67/ 67	67/ 67
Expenditures:					
Personnel Services	\$5,715,342	\$6,329,658	\$6,329,658	\$6,614,660	\$6,614,660
Operating Expenses	18,607,028	21,340,874	22,079,355	21,297,841	21,297,841
Capital Equipment	3,754,852	463,500	3,892,016	1,400,000	1,400,000
<b>Total Expenditures</b>	<b>\$28,077,222</b>	<b>\$28,134,032</b>	<b>\$32,301,029</b>	<b>\$29,312,501</b>	<b>\$29,312,501</b>

Position Summary		
<u>Network/Data Communication Services</u>	<u>Data Center Services</u>	<u>Radio Center Services</u>
1 Info. Tech. Program Director I	1 Info. Tech. Program Director II	1 Network/Telecom Analyst IV
1 Info. Tech. Program Manager I	3 Info. Tech. Program Managers II	3 Network/Telecom Analysts III
2 Network/Telecom Analysts IV	4 Systems Programmers III	1 Communications Engineer
12 Network/Telecom Analysts III	5 Systems Programmers II	2 Communications Technicians
4 Network/Telecom Analysts II	3 Systems Programmers I	2 Electronic Equipment Technicians II
1 Network/Telecom Analyst I	2 Programmer Analysts III	1 Administrative Assistant III
1 Management Analyst I	1 Programmer Analyst II	
	1 Programmer Analyst I	
	5 IT Technicians III	
	8 IT Technicians II	
	1 IT Technician I	
	1 Business Analyst I	
<b>TOTAL POSITIONS</b>		
<b>67 Positions / 67.0 Staff Years</b>		

### FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- Employee Compensation** **\$417,963**  
 An increase of \$417,963 associated with salary adjustments necessary to support the County's compensation program.
- Personnel Services Reduction** **(\$132,961)**  
 A decrease of \$132,961 in Personnel Services as part of an across-the-board reduction to meet budget limitations based on available revenues as a result of a flattening residential real estate market.
- Infrastructure Services** **(\$1,226,204)**  
 A net decrease of \$1,226,204 due to the savings of \$2,430,372 in telecommunication charges resulting from implementation of the I-Net and the concurrent termination of commercial data circuits. The I-Net is the mechanism to transmit data across and between County and school sites in lieu of paying a commercial vendor for these services. This decrease is partially offset by an increase of \$1,204,168 to purchase software license and maintenance contract renewals; support the replacement of network switches that will no longer be supported by the manufacturer and are necessary to maintain the County's Wide Area network; and augment security measures for daily application operations and incident investigation required to further protect the County from unauthorized entry into County systems, attacks, viruses, data destruction and other cyber threats.

## Fund 505 Technology Infrastructure Services

---

- ◆ **Replacement and Upgrade of Computer Equipment** **\$1,400,000**  
A net increase of \$1,400,000 to continue implementing the County's disaster recovery program for non-mainframe applications. As part of the County's Continuity of Operations Plan (COOP), the \$1.4 million will be used to continue to develop and implement a disaster recovery process for the critical server-based applications that must remain operational in order for the County to perform its essential functions. Examples of these types of applications include the document imaging and automated clearing house payment applications in the Department of Finance, wireless applications supporting inspectors in the Department of Public Works and Environmental Services and GIS applications across the County.
  
- ◆ **PC Replacement Program** **\$719,671**  
A net increase of \$719,671 in the PC Replacement Program based on the number of PCs scheduled to be replaced in FY 2008, according to the four-year replacement cycle.
  
- ◆ **Carryover Adjustments** **(\$4,166,997)**  
A decrease of \$4,166,997 as a result of one-time funding at the *FY 2006 Carryover Review*.

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### **Changes to FY 2007 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ **Carryover Adjustments** **\$4,166,997**  
As part of the *FY 2006 Carryover Review*, FY 2007 expenditures increased \$4,166,997 due to encumbered carryover of \$3,462,879 and unencumbered carryover of \$704,118 to complete purchases towards the development of a disaster recovery program for non-mainframe applications.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ The Board of Supervisors made no adjustments to this fund.

# Fund 505

## Technology Infrastructure Services

### Key Performance Measures

#### Objectives

- ◆ To maintain the number of business days to fulfill Telecommunications service requests for a) non-critical requests at a standard of 4 days; b) critical requests at a standard of next business day; and c) emergency requests at a standard of the same day.
- ◆ To maintain the percentage of LAN/PC workstation calls to Technical Support Services closed within 72 hours by at 92 percent.
- ◆ To maintain the resolution rate for the average first-call problem for the Technical Support Center (TSC), DIT Help Desk at 80 percent.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Responses to calls for repairs on voice devices	4,836	4,139	4,600 / 4,351	4,500	4,500
Moves, adds or changes (voice and data)	2,498	2,858	2,400 / 2,919	2,300	2,300
Calls resolved	29,117	22,557	24,800 / 24,610	24,800	24,800
Customer requests for service fulfilled by Technical Support Center (TSC)	74,872	66,538	73,000 / 75,649	79,431	79,431
<b>Efficiency:</b>					
Cost per call	\$102	\$92	\$105 / \$98	\$105	\$105
Average number of hours annually spent per staff member to resolve calls	1,407	1,042	1,042 / 1,034	1,042	1,042
Customer requests for service per TSC staff member	6,239	5,545	6,100 / 6,304	6,619	6,619
<b>Service Quality:</b>					
Customer satisfaction with telecommunication services	90.0%	90.0%	95.0% / 93.5%	95.0%	95.0%
Percent of customers reporting satisfaction with resolution of LAN/PC workstation calls	80%	75%	80% / 79%	82%	82%
Percent satisfaction of County employees with support from Technical Support Center	86%	85%	89% / 85%	89%	89%

## Fund 505 Technology Infrastructure Services

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Outcome:</b>					
Business days to fulfill service requests from initial call to completion of request for non-critical requests	4	4	4 / 4	4	4
Business days to fulfill service requests from initial call to completion of request for critical calls	2	2	2 / 2	2	2
Business days to fulfill Telecommunications service requests for emergencies	2	1	1 / 1	1	1
Percent of calls closed within 72 hours	78%	85%	88% / 95%	92%	92%
Percent of first-contact problem resolution	80%	63%	70% / 76%	80%	80%

### Performance Measurement Results

This fund provides critical infrastructure services, including integrated communication service to all County agencies and other government customers; response to service requested through the help desk; and maintenance of the County data communication networks. The performance measures for this fund focus on delivering and securing a stable IT environment.

Overall, many factors continue to affect agency performance, including more calls seeking assistance with complex technology; new agency-specific applications that the Technical Support Center had not been trained to help with; increased use of remote access for telework; older generation PCs on the network; and many customized desk-top configurations in agencies.

DIT expects that customer requests for service will continue to increase in FY 2007 and FY 2008. Recent changes in TSC help desk software have contributed to streamlined call-processing and call-escalation workflows. These improvements have been combined with improved system monitoring and greater reliance on remote interventions to resolve service problems. As a result, in FY 2006 both the percentage of LAN/PC calls resolved within 72 hours and the percentage of all calls resolved on first contact exceeded the performance objectives set. It is also worth noting that these better-than-expected results occurred at the same time that the number of customer requests per staff member were slightly above the total number originally projected.

# Fund 505

## Technology Infrastructure Services

### FUND STATEMENT

#### Fund Type G50, Internal Service Funds

#### Fund 505, Technology Infrastructure Services

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$6,397,996</b>	<b>\$2,454,182</b>	<b>\$7,646,278</b>	<b>\$3,388,046</b>	<b>\$3,388,046</b>
Revenue:					
Radio Services Charges	\$634,034	\$584,949	\$584,949	\$621,490	\$621,490
PC Replacement Charges	5,184,138	5,580,000	5,580,000	6,180,000	6,180,000
DIT Infrastructure Charges					
County Agencies and Funds	17,077,812	18,596,119	18,596,119	18,463,158	18,463,158
Fairfax County Public Schools	1,305,229	1,357,438	1,357,438	1,411,736	1,411,736
Outside Customers	108,000	108,000	108,000	108,000	108,000
Subtotal DIT Infrastructure Charges	\$18,491,041	\$20,061,557	\$20,061,557	\$19,982,894	\$19,982,894
Total Revenue	\$24,309,213	\$26,226,506	\$26,226,506	\$26,784,384	\$26,784,384
Transfer In:					
General Fund (001) <sup>1</sup>	\$5,016,291	\$1,816,291	\$1,816,291	\$1,814,103	\$1,814,103
Total Transfer In	\$5,016,291	\$1,816,291	\$1,816,291	\$1,814,103	\$1,814,103
<b>Total Available</b>	<b>\$35,723,500</b>	<b>\$30,496,979</b>	<b>\$35,689,075</b>	<b>\$31,986,533</b>	<b>\$31,986,533</b>
Expenditures:					
Infrastructure Services	\$17,694,688	\$20,069,461	\$22,572,799	\$19,085,441	\$19,085,441
Radio Center Services	833,713	901,240	923,366	935,593	935,593
Computer Equipment Replacement Program	6,173,629	5,663,331	5,677,745	6,391,467	6,391,467
Upgrade/Replacement of Technology Infrastructure Equipment	3,375,192	1,500,000	3,127,119	2,900,000	2,900,000
Total Expenditures	\$28,077,222	\$28,134,032	\$32,301,029	\$29,312,501	\$29,312,501
<b>Total Disbursements</b>	<b>\$28,077,222</b>	<b>\$28,134,032</b>	<b>\$32,301,029</b>	<b>\$29,312,501</b>	<b>\$29,312,501</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$7,646,278</b>	<b>\$2,362,947</b>	<b>\$3,388,046</b>	<b>\$2,674,032</b>	<b>\$2,674,032</b>
Infrastructure Replacement Reserve (CERF) <sup>3</sup>	\$4,871,948	\$115,114	\$711,461	\$208,914	\$208,914
PC Replacement Reserve <sup>4</sup>	2,774,330	2,247,833	2,676,585	2,465,118	2,465,118
<b>Unreserved Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> A General Fund Transfer will support the system wide charges of the new Public Safety and Public Service radio program for General Fund and General Fund Supported agencies, as well as to maintain funding for the replacement and upgrade of enterprise computer equipment.

<sup>2</sup> The fluctuation in ending balance is primarily due to the operation of the PC Replacement and Computer Equipment Reserve Programs. The programs collect funding each year, hold it in reserve until needed, and then expend the funds for replacement equipment. The time period for this action varies based on the needs of the programs.

<sup>3</sup> A reserve program to assist in the scheduled replacement of mainframe computer and network assets. The funds are held in this Computer Equipment Replacement Fund (CERF).

<sup>4</sup> The balance in the PC Replacement Reserve fluctuates annually based on scheduled PC replacements which are on a four-year replacement cycle.

# Fund 506

## Health Benefits Trust Fund

---

### **Focus**

Fairfax County Government offers its employees and retirees health insurance options providing choices and competitive premium rates. The County health insurance alternatives include a self-insured point-of-service (POS) plan, a self-insured preferred provider plan (PPO), a self-insured open access plan (OAP), and a fully insured Health Maintenance Organization (HMO) for both active employees and retirees. The County's current health insurance program is a result of revisions enacted in FY 2007. On December 31, 2006, the County's contracts with the current HMO providers expired, and the contract for the self-insured products was scheduled to expire as of December 31, 2007. Therefore, the County partnered with Fairfax County Public Schools and completed a selection process in calendar year 2006 to choose new providers for all health insurance products in order to leverage the County's position in the marketplace and achieve competitive rates. This process resulted in changing one of the County's HMO options to an OAP, a hybrid plan combining aspects of both a POS and PPO, and changing the plan from a fully-insured to self-insured plan. Self-insurance allows the County to more fully control all aspects of the plan, including setting premiums to smooth out the impact of increases on employees while maintaining adequate funding to cover claims expenses and reserves. In addition, enhanced self-insured vision benefits were added to all health insurance plans with no impact to premium rates for the self-insured plans. These changes to the health insurance options were effective January 1, 2007. It should be noted that the County also intends to examine plans related to Medicare Part D to aid in finalizing an approach to the implementation of this new prescription drug benefit product. However, this examination will not be completed until the market for Medicare Part D products further matures.

Fund 506, Health Benefits Trust Fund, is the administrative unit for the self-insured alternatives. For the self-insured plans, the County pays only for claims and third party administrative fees. The cost to fund claims expenses is covered by premiums from active employees, the employer, retirees and retention of interest earnings.

The self-insured plans (POS, PPO, and OAP) provide in-network and out-of-network options. The POS plan combines the best features of an HMO and a traditional indemnity plan. The second option provides the choice of a PPO, combining an in-network benefit and an out-of-network benefit for those employees and retirees who live outside of the managed care network area. The OAP plan provides a third alternative which combines aspects of both a POS and a PPO.

After significant increases in medical costs at the beginning of the decade, cost growth has begun to moderate in the last few years. On average, most employers nationwide are experiencing single digit cost increases, and the County's experience mirrors this trend. As a result of lower than anticipated medical and prescription claims in recent years, along with prudent management of the plan and aggressive contract negotiations, staff estimates that on average the County's self-insured plans will raise premiums by a moderate 5 percent effective January 1, 2008 for the final six months of FY 2008. The 5 percent premium increase will allow the fund to remain solvent while maintaining a revenue stream that will cover the cost of health claims and maintain reserve funding. Actual premium increases will vary by plan based on each plan's claims experience.

Advances in medical technology, the increasing cost of medical malpractice and liability insurance, and increased utilization continue to drive increases in medical costs. To mitigate the impact of unanticipated cost increases in future years, the County created a premium stabilization reserve in FY 2005. This reserve allows the County to maintain premium increases at manageable levels and smooth out the employer and employee impact of dramatic cost growth swings.

In addition, the targeted ending balance for the fund is based on a balance as a percent of claims paid of at least 10 percent to ensure that the fund balance is adequate to support any unanticipated high cost claims. It should be noted that an ending balance of 10 to 15 percent of claims paid is the targeted industry standard.

# Fund 506

## Health Benefits Trust Fund

---

The County continues to contribute 85 percent of the total premium for employees enrolled as an individual and 75 percent of the total premium for employees enrolled under either the two-party or family plan. Retirees over the age of 55 currently receive a subsidy from the County toward the cost of health insurance. The current monthly subsidy, approved in FY 2006, commences at age 55 and varies by length of service. Note: There is not a reduction in subsidy payments for employees who retired prior to July 1, 2003 but do not meet the revised requirements for years of service. Details on the retiree health subsidy can be found in the narrative for Fund 500, Retiree Health Benefits, in Volume 2 of the FY 2008 Adopted Budget Plan.

It should be noted that as part of the *FY 2005 Carryover Review*, a reserve was established to begin to address the County's unfunded liability for postemployment benefits as a result of the Governmental Accounting Standards Board (GASB) Statement No. 45. An amount of \$10 million was available for the creation of this reserve from excess revenues received from employer contributions. In FY 2007, the County allocated an additional \$8.2 million as a transfer from the General Fund for this reserve as part of the FY 2007 Adopted Budget Plan as well as an additional \$21.8 million as part of the *FY 2006 Carryover Review*. The FY 2008 Adopted Budget Plan maintains the \$8.2 million General Fund transfer to the reserve, bringing the balance to \$48.2 million. On March 8, 2007, the Virginia General Assembly passed legislation to provide the necessary legal authority to counties, cities, towns, school divisions, and certain political subdivisions to establish trust funds to pre-fund OPEBs. The Governor signed the legislation into law on March 21, 2007. Final actions required by the County to establish a trust fund are underway and are anticipated to be complete by early summer 2007. Therefore, funding set aside in the reserve will be transferred from Fund 506 to Fund 603, OPEB Trust Fund, at the *FY 2007 Carryover Review*. This \$48.2 million in initial funding will reduce the unfunded liability and, consequently, reduce the annual required contribution made to Fund 603. Any balances identified in Fund 506 at future quarterly reviews as a result of excess revenues received from employer contributions will also be considered for possible transfer to Fund 603 to assist in addressing the County's unfunded OPEB liability. For more information on GASB 45, please refer to Fund 603, OPEB Trust Fund, in Volume 2 of the FY 2008 Adopted Budget Plan.

### FY 2008 Funding Adjustments

*The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:*

- ◆ **Health Insurance Requirements** **\$666,132**  
An increase of \$666,132 is primarily attributable to an increase of \$9,045,553 in benefits paid due to an 11.5 percent cost growth assumption and anticipated employee participation in the POS and PPO plans, \$544,724 in administrative expenses and \$327,599 for Incurred But Not Reported (IBNR) claims based on anticipated requirements. This is partially offset by a decrease of \$9,251,744 for the premium stabilization buffer.
  
- ◆ **Addition of OAP and Enhanced Vision Benefits to Self-Insured Fund** **\$18,204,806**  
An increase of \$18,204,806 is attributable to an increase of \$16,273,262 in benefits paid, \$901,788 in administrative expenses, and \$1,029,756 for Incurred But Not Reported (IBNR) claims based on the addition of the Open Access Plan (OAP) and enhanced vision benefits to the self-insured fund. It should be noted that the expenditure increase is entirely offset by increased revenues as premiums are paid directly to the self-insured fund rather than to the vendor as under the prior fully-insured arrangement.

## Fund 506 Health Benefits Trust Fund

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### **Changes to FY 2007 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ **Carryover Adjustments** **\$6,332,409**  
*As part of the FY 2006 Carryover Review, the Board of Supervisors approved an increase of \$6,332,409 to reflect an appropriation from fund balance to increase the premium stabilization buffer which allows the fund flexibility in maintaining premium increases at manageable levels.*

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ The Board of Supervisors made no adjustments to this fund.



# Fund 506

## Health Benefits Trust Fund

### FUND STATEMENT

Fund Type G50, Internal Service Funds	Fund 506, Health Benefits Trust Fund				
	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$27,988,758</b>	<b>\$20,075,146</b>	<b>\$48,207,555</b>	<b>\$50,330,856</b>	<b>\$50,330,856</b>
Revenue:					
Employer Share of Premiums- County Payroll	\$48,148,488	\$47,814,676	\$47,814,676	\$64,468,330	\$64,468,330
Employee Share of Premiums- County Payroll	14,080,907	14,332,619	14,332,619	22,531,622	22,531,622
Retiree Premiums <sup>1</sup>	15,976,406	17,592,687	17,592,687	19,778,354	19,778,354
Interest Income	1,942,965	1,364,475	1,364,475	3,493,942	3,493,942
Administrative Service Charge/COBRA Premiums	44,594	41,343	41,343	49,431	49,431
<b>Total Revenue</b>	<b>\$80,193,360</b>	<b>\$81,145,800</b>	<b>\$81,145,800</b>	<b>\$110,321,679</b>	<b>\$110,321,679</b>
Transfer In:					
General Fund (001)	\$0	\$8,200,000	\$8,200,000	\$8,200,000	\$8,200,000
<b>Total Transfer In</b>	<b>\$0</b>	<b>\$8,200,000</b>	<b>\$8,200,000</b>	<b>\$8,200,000</b>	<b>\$8,200,000</b>
<b>Total Available</b>	<b>\$108,182,118</b>	<b>\$109,420,946</b>	<b>\$137,553,355</b>	<b>\$168,852,535</b>	<b>\$168,852,535</b>
Expenditures:					
Benefits Paid	\$56,682,905	\$61,861,411	\$61,861,411	\$87,180,226	\$87,180,226
Administrative Expenses	3,388,810	3,173,526	3,173,526	4,620,038	4,620,038
Premium Stabilization Reserve Incurred but not Reported	0	15,305,274	21,637,683	12,385,939	12,385,939
Claims (IBNR)	(97,152)	549,879	549,879	1,907,234	1,907,234
<b>Total Expenditures</b>	<b>\$59,974,563</b>	<b>\$80,890,090</b>	<b>\$87,222,499</b>	<b>\$106,093,437</b>	<b>\$106,093,437</b>
<b>Total Disbursements</b>	<b>\$59,974,563</b>	<b>\$80,890,090</b>	<b>\$87,222,499</b>	<b>\$106,093,437</b>	<b>\$106,093,437</b>
Ending Balance:					
Fund Equity	\$54,610,403	\$35,954,225	\$57,754,225	\$73,220,725	\$73,220,725
IBNR	6,402,848	7,423,369	7,423,369	10,461,627	10,461,627
<b>Ending Balance<sup>2</sup></b>	<b>\$48,207,555</b>	<b>\$28,530,856</b>	<b>\$50,330,856</b>	<b>\$62,759,098</b>	<b>\$62,759,098</b>
Premium Stabilization Reserve	\$6,941,510	\$0	\$0	\$0	\$0
GASB 45 Liability Reserve <sup>3</sup>	31,800,000	18,200,000	40,000,000	48,200,000	48,200,000
<b>Unreserved Ending Balance</b>	<b>\$9,466,045</b>	<b>\$10,330,856</b>	<b>\$10,330,856</b>	<b>\$14,559,098</b>	<b>\$14,559,098</b>
<b>Percent of Claims</b>	<b>16.7%</b>	<b>16.7%</b>	<b>16.7%</b>	<b>16.7%</b>	<b>16.7%</b>

<sup>1</sup> Formerly Other Funds Premiums, renamed to more accurately reflect accounting treatment and revenues posted in this line item.

<sup>2</sup> The FY 2006 Actual Ending Balance increases over the FY 2006 Actual Beginning Balance based on better than anticipated experience during the fiscal year. Fluctuations in the ending balance in budget years are due to the Fund's policy of maintaining the ending balance as a percent of claims at the targeted industry standard.

<sup>3</sup> At the FY 2005 Carryover Review, a reserve was created to address the unfunded liability for post-employment benefits as a result of the Governmental Accounting Standards Board (GASB) Statement No. 45. It is anticipated that funding set aside in this reserve will be transferred to Fund 603, OPEB Trust Fund, as part of the FY 2007 Carryover Review.

## Fund 590 Public School Insurance Fund

---

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### **Focus**

Fund 590, Public School Insurance Fund, provides administration for workers' compensation insurance, self-insurance funds for automobile and general liability, and the purchase of commercial insurance for other liabilities. FY 2008 expenditures are estimated at \$13.8 million.

# Fund 590

## Public School Insurance Fund

### FUND STATEMENT

#### Fund Type G50, Internal Service Funds

#### Fund 590, Public School Insurance Fund

	FY 2006 Actual <sup>1</sup>	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan <sup>2</sup>	FY 2008 Superintendent's Proposed	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$17,701,911</b>	<b>\$17,682,969</b>	<b>\$21,841,537</b>	<b>\$22,135,439</b>	<b>\$21,782,799</b>
Revenue:					
Workers' Compensation:					
School Operating Fund (090)	\$5,266,150	\$6,771,502	\$6,771,502	\$6,771,502	\$6,771,502
School Food & Nutrition Serv. Fund (191)	277,166	277,166	277,166	277,166	277,166
Other Insurance					0
School Operating Fund (090)	6,700,000	6,700,000	7,700,000	6,700,000	6,700,000
Insurance Proceeds	558,744	50,000	50,000	50,000	50,000
<b>Total Revenue</b>	<b>\$12,802,060</b>	<b>\$13,798,668</b>	<b>\$14,798,668</b>	<b>\$13,798,668</b>	<b>\$13,798,668</b>
<b>Total Available</b>	<b>\$30,503,971</b>	<b>\$31,481,637</b>	<b>\$36,640,205</b>	<b>\$35,934,107</b>	<b>\$35,581,467</b>
Expenditures:					
Administration	\$594,976	\$736,951	\$736,951	\$736,951	\$736,951
Workers' Compensation	3,784,137	5,636,717	5,636,717	5,636,717	5,636,717
Other Insurance	3,729,639	675,000	7,808,738	6,750,000	6,750,000
Claims Management	553,682	6,750,000	675,000	675,000	675,000
<b>Subtotal Expenditures</b>	<b>\$8,662,434</b>	<b>\$13,798,668</b>	<b>\$14,857,406</b>	<b>\$13,798,668</b>	<b>\$13,798,668</b>
Net Change in Accrued Liabilities					
Workers' Compensation	\$70,000	\$1,664,032	\$1,414,427	\$0	\$0
Other Insurance	(294,972)	0	249,605	0	0
<b>Net Change in Accrued Liabilities</b>	<b>(\$224,972)</b>	<b>\$1,664,032</b>	<b>\$1,664,032</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Expenditures</b>	<b>\$8,437,462</b>	<b>\$15,462,700</b>	<b>\$16,521,438</b>	<b>\$13,798,668</b>	<b>\$13,798,668</b>
<b>Total Disbursements</b>	<b>\$8,437,462</b>	<b>\$15,462,700</b>	<b>\$16,521,438</b>	<b>\$13,798,668</b>	<b>\$13,798,668</b>
<b>Ending Balance</b>	<b>\$21,841,537</b>	<b>\$17,682,969</b>	<b>\$21,782,799</b>	<b>\$22,135,439</b>	<b>\$21,782,799</b>
Restricted Reserves:					
Workers' Comp Accrued Liability	(\$13,443,000)	(\$15,037,032)	(\$14,857,427)	(\$14,857,427)	(\$14,857,427)
Other Insurance Accrued Liability	(2,350,965)	(2,645,937)	(2,600,570)	(2,600,570)	(2,600,570)
Reserve for Catastrophic Occurrences	(6,047,572)	0	(4,324,802)	(4,677,442)	(4,324,802)
<b>Unreserved Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of \$291,501 has been reflected as an increase to FY 2006 expenditures to reflect accrual adjustments for legal fees. The audit adjustment has been included in the FY 2006 Comprehensive Annual Financial Report (CAFR).

<sup>2</sup> The FY 2007 Revised Budget Plan reflects adjustments adopted by the Fairfax County School Board on March 22, 2007, during their FY 2007 Third Quarter Review.

# Fund 591

## Public School Health and Flexible Benefits

---

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### **Focus**

Fund 591, Health and Flexible Benefits, is a self-insurance fund that provides the administration for health care and a dental benefit plan for employees and retirees. In addition, the fund provides for the payment of eligible health care and dependent care expenses for employees participating in the flexible spending account program. FY 2008 expenditures are estimated at \$284.5 million.

# Fund 591

## Public School Health and Flexible Benefits

### FUND STATEMENT

Fund Type G50, Internal Service Funds

Fund 591, Public School Health  
and Flexible Benefits

	FY 2006 Actual <sup>1</sup>	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan <sup>2</sup>	FY 2008 Superintendent's Proposed	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$35,996,144</b>	<b>\$33,795,995</b>	<b>\$42,844,295</b>	<b>\$40,634,821</b>	<b>\$40,634,821</b>
Revenue:					
Employer/Employee Premiums	\$168,135,397	\$199,068,177	\$199,068,177	\$193,446,974	\$193,446,974
Retiree/Other Health Premiums	27,121,128	26,282,000	26,282,000	31,048,000	31,048,000
Interest Income	2,655,157	1,350,000	1,350,000	3,000,000	3,000,000
Medicare Part D	0	1,900,000	1,900,000	2,000,000	2,000,000
Flexible Account Withholdings	5,543,656	6,323,075	6,323,075	6,323,075	6,323,075
<b>Total Revenue</b>	<b>\$203,455,338</b>	<b>\$234,923,252</b>	<b>\$234,923,252</b>	<b>\$235,818,049</b>	<b>\$235,818,049</b>
Transfers In:					
School Operating Fund (090) <sup>3</sup>	\$0	\$0	\$0	\$8,000,000	\$8,000,000
<b>Total Transfers In</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$8,000,000</b>	<b>\$8,000,000</b>
<b>Total Available</b>	<b>\$239,451,482</b>	<b>\$268,719,247</b>	<b>\$277,767,547</b>	<b>\$284,452,870</b>	<b>\$284,452,870</b>
Expenditures:					
Health Benefits Paid	\$134,405,916	\$167,810,392	\$167,810,392	\$176,284,650	\$176,284,650
Premiums Paid	43,488,667	50,335,000	50,335,000	52,603,352	52,603,352
Health Administration Expenses	8,701,662	9,819,645	9,902,382	11,166,245	11,166,245
Flexible Accounts					
Reimbursements	4,953,807	6,206,937	6,206,937	6,000,000	6,000,000
FSA Administrative Expenses	273,581	116,138	116,138	120,000	120,000
IBNR	16,019,554	19,119,000	19,119,000	19,119,000	19,119,000
IBNR Prior Year Credit	(11,236,000)	(16,332,000)	(15,000,000)	(19,119,000)	(19,119,000)
Premium Stabilization <sup>4</sup>	0	31,644,135	29,277,698	20,278,623	20,278,623
GASB 45 Reserve <sup>3</sup>	0	0	10,000,000	18,000,000	18,000,000
<b>Total Expenditures</b>	<b>\$196,607,187</b>	<b>\$268,719,247</b>	<b>\$277,767,547</b>	<b>\$284,452,870</b>	<b>\$284,452,870</b>
<b>Total Disbursements</b>	<b>\$196,607,187</b>	<b>\$268,719,247</b>	<b>\$277,767,547</b>	<b>\$284,452,870</b>	<b>\$284,452,870</b>
<b>Ending Balance</b>	<b>\$42,844,295</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of \$254,386 has been reflected as an increase to FY 2006 expenditures. The audit adjustment has been included in the FY 2006 Comprehensive Annual Financial Report (CAFR).

<sup>2</sup> The FY 2007 Revised Budget Plan reflects adjustments adopted by the Fairfax County School Board on March 22, 2007, during their FY 2007 Third Quarter Review.

<sup>3</sup> Represents the beginning of a multi-year plan to fund a new liability resulting from implementation of the Governmental Accounting Standards Board Statement 45 (GASB 45). GASB 45 requires public entities to disclose the actuarially determined accrued liability for post-employment benefits, other than pensions, promised to employees in retirement. For FCPS, health and dental insurance are the benefits governed by these new rules. Currently, \$10.0 million has been set aside to meet GASB 45 obligations. The proposed \$8.0 million transfer represents the actuarial requirement for FY 2008 and the total amount set aside will be \$18.0 million.

<sup>4</sup> The Premium Stabilization reserve is appropriated for budgeting purposes to offset any fluctuations in health insurance costs during the fiscal year. However, it should be noted that the reserve is assumed to be carried forward as beginning balance for FY 2008. A future adjustment will be made by the School Board to bring the FY 2008 Beginning Balance in line with the FY 2007 Premium Stabilization Reserve.

## Fund 592 Public School Central Procurement

---

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### **Focus**

Fund 592, Public School Central Procurement, facilitates accounting of orders for textbooks, supplies, library materials, printing and equipment for the Fairfax County Public Schools (FCPS). Central purchases processed through this fund will be charged to individual school accounts; therefore, this Internal Service clearing account does not increase the total FCPS budget. FY 2008 expenditures are estimated at \$14 million.

# Fund 592

## Public School Central Procurement

### FUND STATEMENT

Fund Type G50, Internal Service Funds

Fund 592, Public School Central Procurement

	FY 2006 Actual <sup>1</sup>	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan <sup>2</sup>	FY 2008 Superintendent's Proposed	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$407,012</b>	<b>\$407,012</b>	<b>\$604,345</b>	<b>\$664,983</b>	<b>\$604,345</b>
Revenue:					
Sales to Schools/Departments	\$12,820,836	\$14,000,000	\$14,000,000	\$14,000,000	\$14,000,000
<b>Total Revenue</b>	<b>\$12,820,836</b>	<b>\$14,000,000</b>	<b>\$14,000,000</b>	<b>\$14,000,000</b>	<b>\$14,000,000</b>
<b>Total Available</b>	<b>\$13,227,848</b>	<b>\$14,407,012</b>	<b>\$14,604,345</b>	<b>\$14,664,983</b>	<b>\$14,604,345</b>
Expenditures:					
Purchase for Resale	\$12,623,503	\$14,000,000	\$14,000,000	\$14,000,000	\$14,000,000
<b>Total Expenditures</b>	<b>\$12,623,503</b>	<b>\$14,000,000</b>	<b>\$14,000,000</b>	<b>\$14,000,000</b>	<b>\$14,000,000</b>
<b>Total Disbursements</b>	<b>\$12,623,503</b>	<b>\$14,000,000</b>	<b>\$14,000,000</b>	<b>\$14,000,000</b>	<b>\$14,000,000</b>
Inventory Change	\$0	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	<b>\$604,345</b>	<b>\$407,012</b>	<b>\$604,345</b>	<b>\$664,983</b>	<b>\$604,345</b>

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of \$60,638 has been reflected as an increase to FY 2006 expenditures. The audit adjustment has been included in the FY 2006 Comprehensive Annual Financial Report (CAFR).

<sup>2</sup> The *FY 2007 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on March 22, 2007, during their *FY 2007 Third Quarter Review*.



1742



# Trust Funds

## Overview

Trust Funds account for assets held by the County in a trustee capacity and include four retirement trust funds, a trust fund to pre-fund other post-employment benefits, and a holding fund for revenue collected for the Route 28 Tax District.

## Retirement Trust Funds

- ◆ Each of the four retirement funds derives income from employer contributions, employee contributions, and returns on investments. Payments are made from these funds to eligible retirees based on established benefit formulas. Three retirement trust funds comprise the Fairfax County Employee Retirement Systems and are administered by the Fairfax County Retirement Administration Agency. The fourth retirement fund is for educational employees and is administered by Fairfax County Public Schools.
  - **Fund 600 - Uniformed Retirement System**
  - **Fund 601 - Fairfax County Employees' Retirement System**
  - **Fund 602 - Police Officers Retirement System**
  - **Fund 691 - Educational Employees Supplementary Retirement**

## Other Post-Employment Benefits (OPEB) Trust Fund

- ◆ Beginning in FY 2008 the County's financial statements are required to implement Governmental Accounting Standards Board (GASB) Statement No. 45 for other post-employment benefits. GASB 45 requires that the County accrue the cost of the County's retiree health subsidy and other post-employment benefits during the period of employees' active employment, while the benefits are being earned, and disclose the unfunded actuarial accrued liability in order to accurately account for the total future cost of post-employment benefits and the financial impact on the County. This funding methodology mirrors the funding approach used for pension benefits. Fund 603, OPEB Trust Fund, will allow the County to capture long-term investment returns, make progress towards reducing the unfunded liability, and pre-fund the cost of post-employment health care and other non-pension benefits. It should be noted the legal authority to establish a trust fund to pre-fund OPEBs was provided by the Virginia General Assembly and Governor in March 2007.
  - **Fund 603 - OPEB Trust Fund**

## Route 28 Tax District

- ◆ Fairfax County, in partnership with Loudoun County, formed the Route 28 Highway Transportation Improvement District in 1987. The District was formed to provide improvements to State Route 28 to accelerate planned highway improvements. The owners of industrial and commercial property within the District are subject to a maximum additional tax assessment of 20 cents per \$100 of assessed value.
  - **Fund 700 - Route 28 Tax District**

## Employee Retirement Systems Overview

Fairfax County employee retirement systems include the Uniformed Retirement System (Fund 600), the Fairfax County Employees' Retirement System (Fund 601), and the Police Officers Retirement System (Fund 602). Each of these systems is funded from employees' contributions based on a fixed percentage of pay, County contributions based on a variable percentage of employee pay as determined by actuarial analysis, and return on investments. In order to assure the continued soundness of each fund, an actuarial valuation is conducted annually and, if appropriate, an adjustment is made to the employer's contribution rate.

For the Uniformed Retirement Trust Fund, the employer's contribution comes from two sources: Agency 89, Employee Benefits, in the County's General Fund, for uniformed public safety employees in General Fund agencies and Fund 120, E-911, for the non-administrative staff in the Department of Public Safety Communications. For the Fairfax County Employees' Retirement Trust Fund, the employer's contribution comes from two sources: Agency 89, Employee Benefits, for County employees and Fairfax County Public Schools (FCPS) for school employees. For the Police Officers Retirement Trust Fund, the full amount of the employer's contribution comes from Agency 89, Employee Benefits, in the County's General Fund.

The employer's contribution rate for FY 2008 for each of the three funds is as follows:

Fund	FY 2007 Rates (%)	FY 2008 Adopted Rates (%)	Percentage Point Change (%)	Net General Fund Impact
<b>Uniformed</b>	26.01	26.33	0.32	\$444,782
<b>Employees'</b>	9.25	9.59	0.34	\$1,030,949
<b>Police Officers</b>	19.55	21.00	1.45	<u>\$1,438,237</u>
<b>Total</b>				<b>\$2,913,968</b>

Following the current effective actuarial funding policy, contribution rates are adjusted only to fund approved benefit enhancements, to acknowledge changes in actuarial assumptions, both financial and demographic, and to recognize funding adjustments required when the funding ratio falls below 90 percent or rises above 120 percent.

- ◆ The employer contribution rate for the Uniformed system is required to increase by 0.32 percentage points due to a reduction in the Social Security offset multiplier from 64 percent to 40 percent for service-connected disability benefits, approved by the Board of Supervisors on April 30, 2007 and effective July 1, 2007.
- ◆ The employer contribution rate for the Employees' system is required to increase by 0.34 percentage points. An increase of 0.30 percentage points is due to the funding ratio falling further below the 90 percent funding ratio threshold, which requires an increase in the employer contribution rate to amortize the additional unfunded liability amount below 90 percent. An additional increase in the employer contribution rate of 0.04 percent is due to a reduction in the Social Security offset multiplier from 64 percent to 40 percent for service-connected disability benefits, approved by the Board of Supervisors on April 30, 2007 and effective July 1, 2007.
- ◆ The employer contribution rate for the Police Officers system is required to increase by 1.45 percentage points. An increase of 0.45 percentage points is based on a retiree cost of living increase benefit enhancement approved by the system's Board of Trustees effective July 1, 2006. An additional increase in the employer contribution rate of 1.00 percentage point is the result of a corresponding decrease in the employee contribution rate of 1.00 percentage point, from 12.00 percent to 11.00 percent of pay. This decrease in the employee contribution rate will reduce Police Officers' out-of-pocket costs and make the Police benefits package more competitive with surrounding jurisdictions. It is anticipated that additional adjustments will be made in subsequent years to continue to reduce the employee contribution rate for the Police Officers system.

# Employee Retirement Systems Overview

It should be noted that the Police Officers and Uniformed systems retain funding ratios within the 90 to 120 percent corridor at 90.8 and 91.2 percent, respectively. The funding ratio for the Employees' system decreased from 85.6 percent to 85.2 percent. For more information on the General Fund impact of these employer contribution rate changes, please refer to the Agency 89, Employee Benefits, narrative in the Nondepartmental program area section of Volume 1.

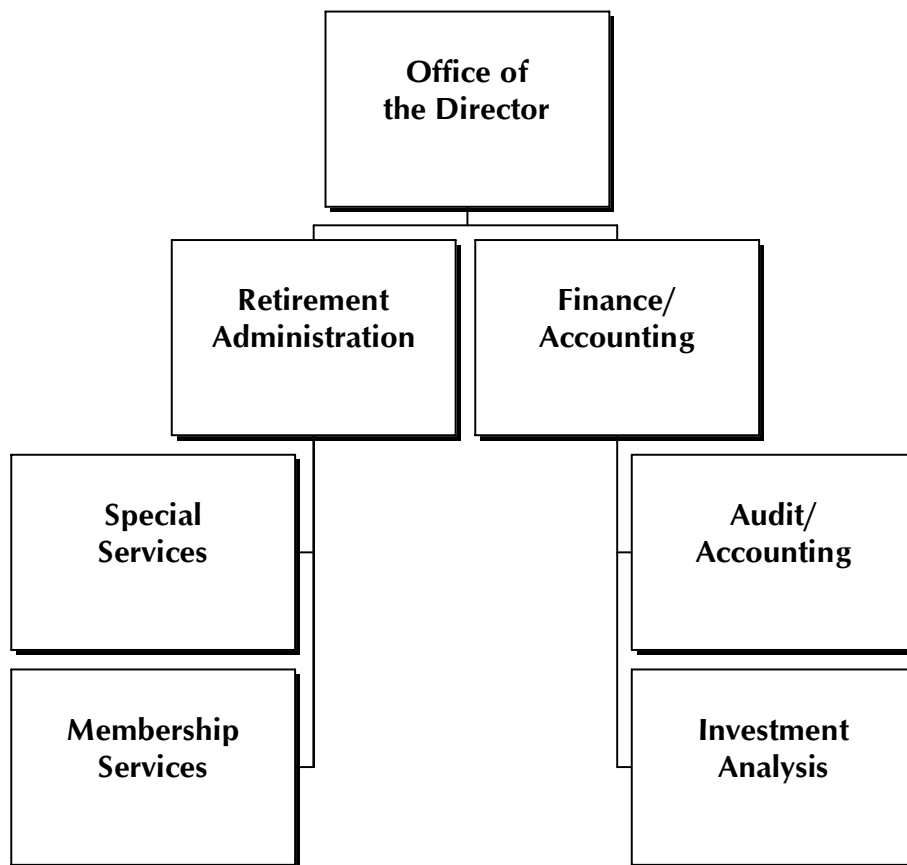
The following table displays relevant information about each retirement system:

<b>EMPLOYEES COVERED</b>					
<b>Uniformed Retirement</b>		<b>Fairfax County Employees' Retirement</b>		<b>Police Officers Retirement</b>	
Fire and Rescue Personnel; Uniformed Office of Sheriff employees; Animal Control Officers; Helicopter Pilots; Non-administrative staff in the Department of Public Safety Communications.		County employees not covered under Uniformed or Police Officers system; certain FCPS employees including food service, custodial, bus drivers, part-time and substitute teachers, maintenance staff.		Fairfax County Police Officers.	
<b>CONDITIONS OF COVERAGE</b>					
<b>Uniformed Retirement</b>		<b>Fairfax County Employees' Retirement</b>		<b>Police Officers Retirement</b>	
At age 55 with 6 years of service or after 25 years of service.		At age 65 with 5 years of service or earlier when age and years of service combined equal 80 or, for reduced "early retirement" benefits, 75. Not before age 50.		At age 55 or after 20 years of police service if hired before 7/1/81; or 25 years of service if hired on or after 7/1/81.	
<b>EMPLOYEE CONTRIBUTION</b>					
	<b>Uniformed Retirement</b>		<b>Fairfax County Employees' Retirement</b>		<b>Police Officers Retirement</b>
	Plan A	Plan B	Plan A	Plan B	
Up to Wage Base	4.00%	7.08%	4.00%	5.33%	11.00% of Pay
Above Wage Base	5.33%	8.83%	5.33%	5.33%	
Plan C	4.00%				
Plan D	7.08%				
<b>EMPLOYER CONTRIBUTION Rate Structure / FY 2008</b>					
<b>Uniformed Retirement</b>		<b>Fairfax County Employees' Retirement</b>		<b>Police Officers Retirement</b>	
26.33% \$39,097,529		County 9.59% / \$44,404,197 Schools 9.59% / \$16,292,155		21.00% \$21,562,870	

# Employee Retirement Systems Overview

<b>INVESTMENT MANAGERS AS OF JUNE 30, 2006</b>		
<b>Uniformed Retirement</b>	<b>Fairfax County Employees' Retirement</b>	<b>Police Officers Retirement</b>
<ul style="list-style-type: none"> <li>▪ Acadian Asset Management</li> <li>▪ Barclays Global Investors</li> <li>▪ The Boston Company</li> <li>▪ Brandywine Asset Management</li> <li>▪ Bridgewater Associates</li> <li>▪ Cohen &amp; Steers Capital Management</li> <li>▪ Frontpoint Partners</li> <li>▪ Harbourvest Partners</li> <li>▪ J.L Kaplan Associates</li> <li>▪ JP Morgan Investment Management</li> <li>▪ Lazard Asset Management</li> <li>▪ Marathon Asset Management</li> <li>▪ Optima Management</li> <li>▪ Orbimed Advisors</li> <li>▪ Pacific Investment Management Co.</li> <li>▪ Pantheon Ventures</li> <li>▪ Payden &amp; Rygel Investment Counsel</li> <li>▪ Peregrine Capital Management</li> <li>▪ Standish Mellon Asset Management</li> <li>▪ Trust Company of the West</li> <li>▪ UBS Realty Advisors</li> <li>▪ Wasatch Advisors</li> </ul>	<ul style="list-style-type: none"> <li>▪ Barclays Global Investors</li> <li>▪ Brandywine Asset Management</li> <li>▪ Bridgewater Associates</li> <li>▪ The Clifton Group</li> <li>▪ Cohen &amp; Steers Capital Management</li> <li>▪ DePrince, Race &amp; Zollo</li> <li>▪ Deerfield Capital Management</li> <li>▪ Enhanced Investment Technologies</li> <li>▪ Frontpoint Partners</li> <li>▪ JP Morgan Investment Management</li> <li>▪ Julius Baer Investment Management</li> <li>▪ LSV Asset Management</li> <li>▪ MacKay Shields</li> <li>▪ Peregrine Capital Management</li> <li>▪ Pacific Investment Management Co.</li> <li>▪ Post Advisory Group</li> <li>▪ Sands Capital Management</li> <li>▪ Shenkman Capital Management</li> <li>▪ Standish Mellon Asset Management</li> <li>▪ Robert E. Torray &amp; Co.</li> <li>▪ Trust Company of the West</li> <li>▪ Wanger Asset Management</li> </ul>	<ul style="list-style-type: none"> <li>▪ Acadian Asset Management</li> <li>▪ Barclays Global Investors</li> <li>▪ Cohen &amp; Steers Capital Management</li> <li>▪ Dodge &amp; Cox Investment Managers</li> <li>▪ Grantham, Mayo, Van Otterloo</li> <li>▪ Janus Capital</li> <li>▪ McKinley Capital Management</li> <li>▪ Pacific Investment Management Co.</li> <li>▪ Peregrine Capital Management</li> <li>▪ Standish Mellon Asset Management</li> <li>▪ Systematic Financial Management</li> <li>▪ Robert E. Torray &amp; Co.</li> <li>▪ Trust Company of the West</li> <li>▪ Veredus Asset Management</li> </ul>

# Retirement Administration Agency



## Mission

As an agent of the Boards of Trustees of the Employees', Police Officers, and Uniformed Retirement Systems, the mission of the Retirement Administration Agency is to administer the systems according to the terms established by the County of Fairfax and to do so in a manner that:

- ◆ Safeguards and invests the assets of the systems;
- ◆ Maximizes cost effectiveness of the retirement programs by optimizing long-term investment returns within an acceptable level of variation in required funding and by maintaining efficient administrative operations;
- ◆ Maximizes the value of retirement plans in retaining County personnel through communications, education, and counseling programs and by providing quality service;
- ◆ Fulfills the obligations of the systems to retirees by providing timely and accurate payments and by providing quality service; and
- ◆ Provides technical support and advice to County management and the Board of Supervisors regarding retirement benefits.

# Retirement Administration Agency

## Focus

The Retirement Administration Agency contributes to the County's corporate stewardship through sound management of County resources and assets. To accomplish its specific mission, the Retirement Agency will focus on:

- ◆ Support for the Boards of Trustees;
- ◆ Services to active employees and retirees;
- ◆ Accurate accounting and control of plan assets;
- ◆ Accuracy of data;
- ◆ Cost efficiency of processes; and
- ◆ Investment return and risk control.

Under the direction of the Boards of Trustees for the Police Officers Retirement, Fairfax County Employees' Retirement, and Uniformed Retirement Systems, the Retirement Administration Agency processes benefit payments to eligible Fairfax County retirees and beneficiaries. The agency also processes payments for the retiree health benefit subsidy from Fund 500, Retiree Health Benefits, and provides counseling and comprehensive information pertaining to benefits to active and retired County employees.

### THINKING STRATEGICALLY

Strategic issues for the department include:


- Re-evaluating investment strategies in response to volatile capital markets and an uncertain economic environment;
- Monitoring the success of the corridor policy to make certain that plans are adequately funded for the long term; and
- Reviewing processes to identify opportunities to streamline operations and improve efficiency of services.

The agency receives revenues from various sources, including employee and employer contributions to the various retirement systems, employee payback, and return on investments, to finance the three employee retirement systems. Employee contributions are based on a fixed percentage of pay. In FY 2008, the Police employee contribution rate will be lowered by 1.00 percentage point, from 12.00 percent to 11.00 percent of pay, in order to reduce Police Officers' out-of-pocket costs and make the Police benefits package more competitive with surrounding jurisdictions. More specifically, the percentage of pay that Police Officers contribute to the retirement system is higher in Fairfax County than in several surrounding localities. Moreover, because Police Officers do not participate in Social Security, nor receive Social Security benefits unless they qualify through other employment, Police Officers' net income replacement ratio at retirement is lower than that of other County retirees who do participate in Social Security. Lowering the employee contribution rate will provide Police with a more equitable and competitive benefits package. This requires a corresponding 1.00 percentage point increase in the employer contribution rate to make up for lost revenues. It is anticipated that additional adjustments will be made in subsequent years to continue to reduce the employee contribution rate for the Police Officers system. Employer contributions are based on a variable percentage of employee pay as determined by actuarial analysis. For the Uniformed Retirement System, employer contributions come from two sources: Agency 89, Employee Benefits, in the County's General Fund, for uniformed public safety employees in General Fund agencies and Fund 120, E-911, for the non-administrative staff in the Department of Public Safety Communications. For the Employees' Retirement System, employer contributions come from Agency 89, Employee Benefits, for County employees and Fairfax County Public Schools (FCPS) for school employees. Employer contributions for the Police Officers Retirement System come solely from Agency 89, Employee Benefits, in the County's General Fund. Adjustments are made to the employer's contribution rate only to fund approved benefit enhancements, to acknowledge changes in actuarial assumptions, both financial and demographic, and to recognize funding adjustments required when the funding ratio falls out of the 90 to 120 percent funding corridor. Some revenues are also generated through employee payback, a process by which employees who have left the County can make a "payback" contribution and return to their previous standing in the retirement system upon their return to County employment. Additionally, significant revenues are achieved through returns on fund investments. Revenue projections are based on an assumed actuarial rate of return of 7.5 percent. An actuarial valuation is conducted annually for each of the three funds to assure the continued soundness of the

# Retirement Administration Agency

retirement systems. In addition, an experience study – which compares actual experience to actuarial assumptions, both economic and demographic – is conducted once every five years to ensure that the plan is being valued appropriately. Such an experience study was last conducted in FY 2006, with assumption changes made that impacted the employer contribution rates in FY 2007.

## New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 Exercising Corporate Stewardship	Recent Success	FY 2008 Initiative
Achieved strong investment returns in FY 2006: <ul style="list-style-type: none"> <li>▪ Employees' System 9.0%</li> <li>▪ Police Officers System 9.6%</li> <li>▪ Uniformed System 10.7%</li> </ul>	☑	
Advise and support the Boards of Trustees in the development and implementation of investment strategies designed to improve risk adjusted returns and to minimize the long-term funding required to provide competitive retirement benefits.	☑	☑
Upgraded and replaced databases and processing systems required to maintain records, calculate benefits, and issue benefit payments.	☑	

## Budget and Staff Resources

Agency Summary <sup>1</sup>					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	24/ 24	24/ 24	24/ 24	24/ 24	24/ 24
Expenditures:					
Personnel Services	\$5,926,861	\$7,246,565	\$7,246,565	\$7,686,191	\$7,686,191
Operating Expenses	233,264,055	239,914,154	261,823,786	265,710,479	265,710,479
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$239,190,916</b>	<b>\$247,160,719</b>	<b>\$269,070,351</b>	<b>\$273,396,670</b>	<b>\$273,396,670</b>

<sup>1</sup> The table above includes all of the three County retirement funds (Funds 600, 601, and 602) as well as the Retiree Health Benefits Fund (Fund 500) which are administered by this agency and to which all costs of agency administration are apportioned. Further details on Fund 500, including the fund statement, may be found under the Internal Service Fund section in this volume.

# Retirement Administration Agency

Position Summary		
<p><b><u>OFFICE OF THE DIRECTOR</u></b></p> <p>1 Executive Director 1 Administrative Assistant III</p> <p><b><u>RETIREMENT ADMINISTRATION</u></b></p> <p>1 Deputy Director 1 Administrative Assistant II</p>	<p><b><u>Special Services</u></b></p> <p>1 Programmer Analyst III 1 Programmer Analyst II 1 Information Officer II</p> <p><b><u>Membership Services</u></b></p> <p>1 Accountant II 1 Management Analyst II 4 Retirement Counselors 4 Administrative Assistants III 1 Administrative Assistant II</p>	<p><b><u>FINANCE/ACCOUNTING</u></b></p> <p>1 Investment Manager</p> <p><b><u>Audit/Accounting</u></b></p> <p>1 Accountant II<sup>1</sup> 1 Administrative Assistant IV</p> <p><b><u>Investment Analysis</u></b></p> <p>1 Senior Investment Manager 1 Investment Manager 1 Investment Analyst</p>
<p><b><u>TOTAL POSITIONS</u></b> 24 Positions / 24.0 Staff Years</p>		

<sup>1</sup>1/1.0 SYE Accountant II is financed by Fund 500, Retiree Health Benefits. All remaining 23/23.0 SYE positions are financed jointly by the three retirement trust funds (Fund 600, Fund 601, and Fund 602).

## FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- ◆ **Employee Compensation**

An increase of \$213,886 in Personnel Services includes salary adjustments necessary to support the County's compensation program, including an increase of \$10,484 associated with the 1/1.0 SYE position supported by Fund 500, Retiree Health Benefits.

**\$213,886**
- ◆ **Retiree Health Subsidy Payments**

An increase of \$225,740 in Personnel Services associated with retiree health benefit payments. For further information please refer to Fund 500, Retiree Health Benefits, in the Internal Service Fund section of Volume 2.

**\$225,740**
- ◆ **Benefit Payments**

An increase of \$24,772,517 in Operating Expenses reflects increased payments of \$22,024,616 to retirees due to a higher number of retirees and higher individual payment levels, an increase in the allowance for refunds of \$2,153,000 based on projected turnover of active members, and an increase in payments to beneficiaries of \$594,901.

**\$24,772,517**
- ◆ **Investment Management Fees**

An increase of \$931,276 in Operating Expenses reflects an increase in investment management fees due to the projected growth in assets and the investment strategies adopted by the Boards of Trustees.

**\$931,276**
- ◆ **Actuarial Services**

An increase of \$64,353 in Operating Expenses due to higher actuarial costs as a result of an actuarial audit that is performed once every five years and will be conducted in FY 2008.

**\$64,353**
- ◆ **Banking Services**

A decrease of \$30,000 in Operating Expenses for custodial banking services due to lower projected out-of-pocket transaction expenses.

**(\$30,000)**
- ◆ **Computer Hardware and Software**

An increase of \$27,476 in Operating Expenses for the ongoing maintenance cost of the new pension administration system.

**\$27,476**
- ◆ **Rent**

An increase of \$12,443 in Operating Expenses due to an escalation in the office lease.

**\$12,443**



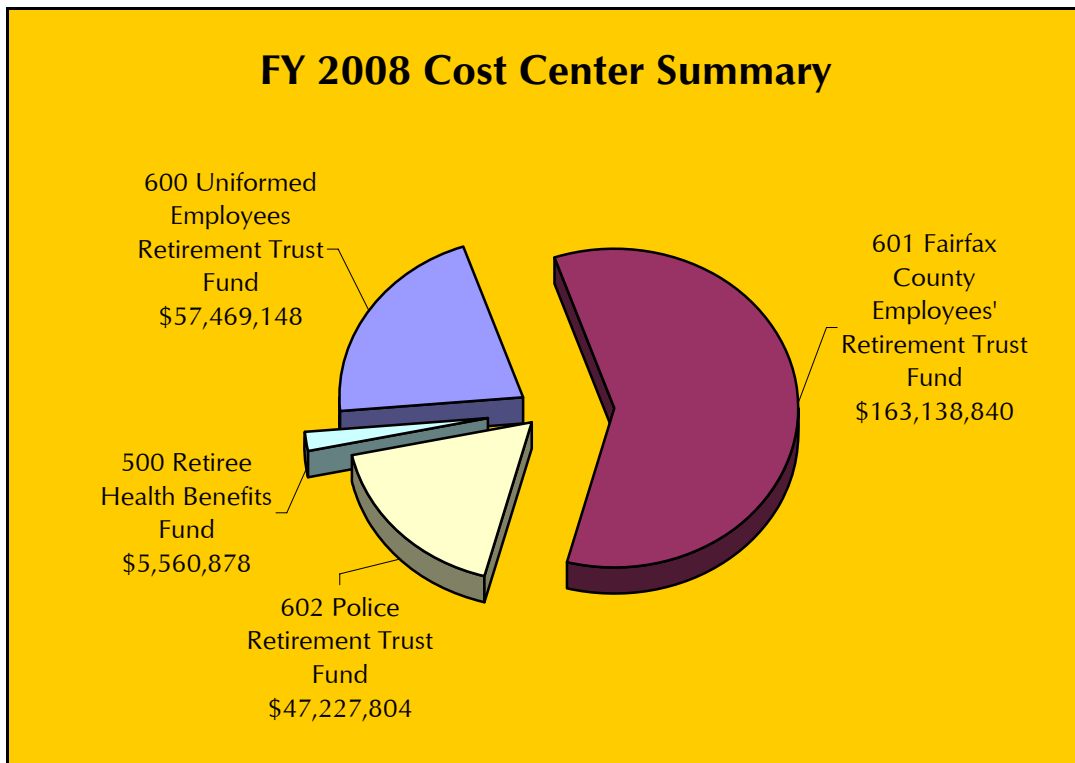
# Retirement Administration Agency

- ◆ **Other Operating Expenses** **\$18,260**  
A net increase of \$18,260 in all other Operating Expenses.
- ◆ **Carryover Adjustments** **(\$1,309,632)**  
A decrease of \$1,309,632 as a result of one time funding at the *FY 2006 Carryover Review*.

## Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.



## **Changes to FY 2007 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ **Carryover Adjustments** **\$1,309,632**  
As part of the *FY 2006 Carryover Review*, the Board of Supervisors approved encumbered carryover in Operating Expenses of \$1,285,366 to cover the cost of a new pension administration system and \$24,266 for equipment and contracts for clerical assistance that had not yet been billed.

# Retirement Administration Agency

The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:

- ◆ **Third Quarter Adjustments** **\$20,600,000**  
 As part of the FY 2007 Third Quarter Review, the Board of Supervisors approved additional funding of \$14,600,000 to cover anticipated securities lending fees, including \$2,100,000 for Fund 600, Uniformed Retirement System, \$10,400,000 for Fund 601, Employees' Retirement System, and \$2,100,000, for Fund 602, Police Officers Retirement System. The Board also approved additional funding of \$6,000,000 to cover higher than anticipated benefit payments, including \$5,000,000 for Fund 600 and \$1,000,000 for Fund 602.

## Key Performance Measures

### Objectives

- ◆ To maintain at 100 percent the number of retiree benefit payments processed on time.
- ◆ To achieve at least a 7.5 percent return on investment over rolling three year periods.
- ◆ To achieve realized return on investment commensurate with the S&P 500 Index and the Lehman Brothers Aggregate Bond Index.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Members: Fairfax County Employees (1)	18,447	19,346	18,938 / 19,694	19,989	20,240
Members: Uniformed	2,437	2,497	2,535 / 2,785	2,601	2,936
Members: Police Officers	2,008	2,018	2,073 / 2,089	2,079	2,151
Return on investment: Fairfax County Employees	\$329,845,783	\$282,233,800	\$159,935,982 / \$214,800,850	\$178,540,179	\$190,576,302
Return on investment: Uniformed	\$98,067,456	\$82,806,493	\$59,572,839 / \$93,737,747	\$66,394,070	\$75,065,644
Return on investment: Police Officers	\$94,681,757	\$65,054,840	\$52,822,997 / \$73,481,627	\$57,553,118	\$62,683,690
<b>Efficiency:</b>					
Cost per member: Fairfax County Employees	\$44	\$53	\$56 / \$52	\$60	\$73
Cost per member: Uniformed	\$108	\$87	\$105 / \$80	\$114	\$118
Cost per member: Police Officers	\$111	\$117	\$140 / \$105	\$152	\$169
Investment costs as a percent of assets: Fairfax County Employees (2)	0.49%	0.47%	0.61% / 0.47%	0.58%	0.56%
Investment costs as a percent of assets: Uniformed	0.53%	0.49%	0.70% / 0.52%	0.64%	0.60%
Investment costs as a percent of assets: Police Officers	0.52%	0.51%	0.70% / 0.47%	0.66%	0.61%

## Retirement Administration Agency

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Service Quality:</b>					
Percent of retiree checks issued within schedule time frame: Fairfax County Employees	100%	100%	100% / 100%	100%	100%
Percent of retiree checks issued within schedule time frame: Uniformed	100%	100%	100% / 100%	100%	100%
Percent of retiree checks issued within schedule time frame: Police Officers	100%	100%	100% / 100%	100%	100%
Return compared to assumed actuarial rate (7.5%): Fairfax County Employees	18.42%	13.55%	7.50% / 8.99%	7.50%	7.50%
Return compared to assumed actuarial rate (7.5%): Uniformed	15.02%	10.97%	7.50% / 10.71%	7.50%	7.50%
Return compared to assumed actuarial rate (7.5%): Police Officers	16.07%	9.63%	7.50% / 9.57%	7.50%	7.50%
Large cap domestic equity return compared to S&P 500 Index: S&P 500 Index	19.11%	6.32%	NA / 8.63%	NA	NA
Large cap domestic equity return compared to S&P 500 Index: Fairfax County Employees	20.83%	3.32%	NA / 8.30%	NA	NA
Large cap domestic equity return compared to S&P 500 Index: Uniformed	18.48%	8.17%	NA / 11.06%	NA	NA
Large cap domestic equity return compared to S&P 500 Index: Police Officers	18.72%	3.29%	NA / 7.26%	NA	NA
Fixed income return compared to the Lehman Aggregate Bond Index: Lehman Aggregate Bond Index	0.32%	6.80%	NA / (0.81%)	NA	NA
Fixed income return compared to the Lehman Aggregate Bond Index: Fairfax County Employees	6.14%	10.55%	NA / 0.08%	NA	NA
Fixed income return compared to the Lehman Aggregate Bond Index: Uniformed	0.87%	7.55%	NA / (1.93%)	NA	NA
Fixed income return compared to the Lehman Aggregate Bond Index: Police Officers	1.68%	7.25%	NA / (1.85%)	NA	NA

# Retirement Administration Agency

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Outcome:</b>					
Percent of retiree payments processed on time: Fairfax County Employees	100%	100%	100% / 100%	100%	100%
Percent of retiree payments processed on time: Uniformed	100%	100%	100% / 100%	100%	100%
Percent of retiree payments processed on time: Police Officers	100%	100%	100% / 100%	100%	100%
Deviation from actuarial rate of return (total plan): Fairfax County Employees	10.9%	6.1%	0.0% / 1.5%	0.0%	0.0%
Deviation from actuarial rate of return (total plan): Uniformed	7.5%	3.5%	0.0% / 3.2%	0.0%	0.0%
Deviation from actuarial rate of return (total plan): Police Officers	8.6%	2.1%	0.0% / 2.1%	0.0%	0.0%
Deviation from S&P 500 (large cap equities): Fairfax County Employees	1.7%	(3.0%)	0.0% / (0.3%)	0.0%	0.0%
Deviation from S&P 500 (large cap equities): Uniformed	(0.6%)	1.9%	0.0% / 2.4%	0.0%	0.0%
Deviation from S&P 500 (large cap equities): Police Officers	(0.4%)	(3.0%)	0.0% / (1.4%)	0.0%	0.0%
Deviation from Lehman Aggregate (fixed income): Fairfax County Employees	5.8%	3.8%	0.0% / 0.9%	0.0%	0.0%
Deviation from Lehman Aggregate (fixed income): Uniformed	0.6%	0.8%	0.0% / (1.1%)	0.0%	0.0%
Deviation from Lehman Aggregate (fixed income): Police Officers	1.4%	0.5%	0.0% / (1.0%)	0.0%	0.0%

(1) This indicator was previously reported separately as number of retirees and number of active members. Beginning in FY 2001, these indicators were combined and are now shown as the total number of members.

(2) This indicator was previously reported as investment costs as a percentage of earnings. However, beginning in FY 2001, the indicator was revised and now reflects the costs as a percentage of assets.

# Retirement Administration Agency

---

## Performance Measurement Results

For the third year in a row, investment returns for each of the three retirement systems were above the long-term average rate of 7.5 percent assumed for actuarial purposes. Returns were 9.0 percent for the Employees' system, 9.6 percent for the Police Officers system, and 10.7 percent for the Uniformed system in FY 2006. These returns were achieved in a year in which returns in the equity markets were positive, but bond returns were negative. The S&P 500 Index was up 8.6 percent and the Lehman Brothers Aggregate Bond Index was down 0.8 percent. The diversification strategies of the three different systems continued to contribute to the total returns achieved. U.S. Small Cap stocks with a return of 14.6 percent outperformed the large-cap S&P 500. Returns in non-U.S. equities were particularly strong, with stocks in developed markets returning 27.1 percent and stocks in emerging market countries returning 35.9 percent. Real estate returns were also strong, with private real estate returning 18.2 percent and equity real estate (REITs) returning 19.1 percent.

These overall returns in the capital markets and each system's asset allocation strategy, combined with the value added by the investment management firms employed by each system, resulted in the strong investment results for FY 2006.

In the universe of public funds used to assess relative performance, results for the Employees' system ranked at the 80<sup>th</sup> percentile, the Uniformed return ranked at the 53<sup>rd</sup> percentile, and the Police Officers return ranked at the 68<sup>th</sup> percentile. Public Fund universe rankings for the five-year period ending June 30, 2006 for the Employees', Uniformed, and Police Officers systems were 19, 35, and 62 respectively.

# Retirement Administration Agency

## FUND STATEMENT

### Fund Type G60, Pension Trust Funds

### Fund 600, Uniformed Retirement

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$836,684,846</b>	<b>\$894,367,643</b>	<b>\$942,648,274</b>	<b>\$1,003,167,637</b>	<b>\$1,019,059,638</b>
Revenue:					
Employer Contributions	\$32,135,984	\$39,690,793	\$39,690,793	\$38,635,391	\$39,097,529
Employee Contributions	9,021,391	8,788,398	8,788,398	11,209,046	11,209,046
Employee Payback	839,038	63,000	63,000	200,000	200,000
Return on Investments <sup>1</sup>	72,498,406	66,394,070	89,386,071	75,065,644	75,065,644
<b>Total Realized Revenue</b>	<b>\$114,494,819</b>	<b>\$114,936,261</b>	<b>\$137,928,262</b>	<b>\$125,110,081</b>	<b>\$125,572,219</b>
Unrealized Gain (Loss) <sup>1</sup>	\$36,077,849	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$150,572,668</b>	<b>\$114,936,261</b>	<b>\$137,928,262</b>	<b>\$125,110,081</b>	<b>\$125,572,219</b>
<b>Total Available</b>	<b>\$987,257,514</b>	<b>\$1,009,303,904</b>	<b>\$1,080,576,536</b>	<b>\$1,128,277,718</b>	<b>\$1,144,631,857</b>
Expenditures:					
Administrative Expenses	\$666,109	\$815,773	\$1,012,607	\$866,148	\$866,148
Investment Services	7,569,782	5,460,291	7,560,291	5,935,000	5,935,000
Payments to Retirees	35,579,346	46,835,775	51,835,775	49,749,076	49,749,076
Beneficiaries	444,431	642,225	642,225	533,924	533,924
Refunds	349,572	466,000	466,000	385,000	385,000
<b>Total Expenditures</b>	<b>\$44,609,240</b>	<b>\$54,220,064</b>	<b>\$61,516,898</b>	<b>\$57,469,148</b>	<b>\$57,469,148</b>
<b>Total Disbursements</b>	<b>\$44,609,240</b>	<b>\$54,220,064</b>	<b>\$61,516,898</b>	<b>\$57,469,148</b>	<b>\$57,469,148</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$942,648,274</b>	<b>\$955,083,840</b>	<b>\$1,019,059,638</b>	<b>\$1,070,808,570</b>	<b>\$1,087,162,709</b>

<sup>1</sup> Unrealized gain/loss will be reflected as an actual revenue at the end of each fiscal year.

<sup>2</sup> The Uniformed Retirement Fund maintains fund balances at adequate levels relative to projected requirements. The fund balance fluctuates annually primarily due to interest on investments.

# Retirement Administration Agency

## FUND STATEMENT

**Fund Type G60, Pension Trust Funds**

**Fund 601, Fairfax County  
Employees' Retirement**

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$2,307,321,603</b>	<b>\$2,419,993,787</b>	<b>\$2,460,951,499</b>	<b>\$2,580,872,488</b>	<b>\$2,637,529,238</b>
Revenue:					
County Employer Contributions	\$35,022,701	\$41,016,851	\$41,016,851	\$44,218,555	\$44,404,197
County Employee Contributions	19,911,953	21,907,719	21,907,719	21,721,967	21,721,967
School Employer Contributions	14,413,762	15,112,500	15,112,500	16,292,155	16,292,155
School Employee Contributions	7,450,481	8,517,334	8,517,334	8,445,117	8,445,117
Employee Payback	243,500	500,000	500,000	400,000	400,000
Return on Investments	258,527,998	178,540,179	245,596,929	190,576,302	190,576,302
<b>Total Realized Revenue</b>	<b>\$335,570,395</b>	<b>\$265,594,583</b>	<b>\$332,651,333</b>	<b>\$281,654,096</b>	<b>\$281,839,738</b>
Unrealized Gain (Loss) <sup>1</sup>	(\$31,231,080)	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$304,339,315</b>	<b>\$265,594,583</b>	<b>\$332,651,333</b>	<b>\$281,654,096</b>	<b>\$281,839,738</b>
<b>Total Available</b>	<b>\$2,611,660,918</b>	<b>\$2,685,588,370</b>	<b>\$2,793,602,832</b>	<b>\$2,862,526,584</b>	<b>\$2,919,368,976</b>
Expenditures:					
Administrative Expenses	\$1,852,237	\$2,391,877	\$3,275,649	\$2,585,839	\$2,585,839
Investment Services	22,311,760	13,643,462	24,043,462	14,100,000	14,100,000
Payments to Retirees	106,298,914	121,711,119	121,711,119	136,855,492	136,855,492
Beneficiaries	2,436,827	2,539,364	2,539,364	2,916,509	2,916,509
Refunds	17,809,681	4,504,000	4,504,000	6,681,000	6,681,000
<b>Total Expenditures</b>	<b>\$150,709,419</b>	<b>\$144,789,822</b>	<b>\$156,073,594</b>	<b>\$163,138,840</b>	<b>\$163,138,840</b>
<b>Total Disbursements</b>	<b>\$150,709,419</b>	<b>\$144,789,822</b>	<b>\$156,073,594</b>	<b>\$163,138,840</b>	<b>\$163,138,840</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$2,460,951,499</b>	<b>\$2,540,798,548</b>	<b>\$2,637,529,238</b>	<b>\$2,699,387,744</b>	<b>\$2,756,230,136</b>

<sup>1</sup> Unrealized gain/loss will be reflected as an actual revenue at the end of each fiscal year.

<sup>2</sup> The Employees' Retirement Fund maintains fund balances at adequate levels relative to projected requirements. The fund balance fluctuates annually primarily due to interest on investments.

# Retirement Administration Agency

## FUND STATEMENT

### Fund Type G60, Pension Trust Funds

### Fund 602, Police Retirement

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$735,092,033</b>	<b>\$775,937,695</b>	<b>\$800,424,526</b>	<b>\$844,181,102</b>	<b>\$865,128,024</b>
Revenue:					
Employer Contributions	\$16,727,287	\$19,360,390	\$19,360,390	\$21,562,870	\$21,562,870
Employee Contributions	10,789,593	9,873,273	9,873,273	11,895,526	11,895,526
Employee Payback	110,066	25,000	25,000	25,000	25,000
Return on Investments	77,165,394	57,553,118	81,600,040	62,683,690	62,683,690
Total Realized Revenue	\$104,792,340	\$86,811,781	\$110,858,703	\$96,167,086	\$96,167,086
Unrealized Gain (Loss) <sup>1</sup>	\$71,638	\$0	\$0	\$0	\$0
Total Revenue	\$104,863,978	\$86,811,781	\$110,858,703	\$96,167,086	\$96,167,086
<b>Total Available</b>	<b>\$839,956,011</b>	<b>\$862,749,476</b>	<b>\$911,283,229</b>	<b>\$940,348,188</b>	<b>\$961,295,110</b>
Expenditures:					
Administrative Expenses	\$614,064	\$780,207	\$1,009,233	\$831,804	\$831,804
Investment Services	7,085,897	4,935,971	7,035,971	4,936,000	4,936,000
Payments to Retirees	29,706,083	34,717,374	35,717,374	38,684,316	38,684,316
Beneficiaries	1,596,723	1,866,627	1,866,627	2,192,684	2,192,684
Refunds	528,718	526,000	526,000	583,000	583,000
Total Expenditures	\$39,531,485	\$42,826,179	\$46,155,205	\$47,227,804	\$47,227,804
<b>Total Disbursements</b>	<b>\$39,531,485</b>	<b>\$42,826,179</b>	<b>\$46,155,205</b>	<b>\$47,227,804</b>	<b>\$47,227,804</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$800,424,526</b>	<b>\$819,923,297</b>	<b>\$865,128,024</b>	<b>\$893,120,384</b>	<b>\$914,067,306</b>

<sup>1</sup> Unrealized gain/loss will be reflected as an actual revenue at the end of each fiscal year.

<sup>2</sup> The Police Retirement Fund maintains fund balances at adequate levels relative to projected requirements. The fund balance fluctuates annually primarily due to interest on investments.



# Fund 603

## OPEB Trust Fund

---

### Focus

Fund 603, OPEB Trust Fund, funds the cost of other post-employment benefits (OPEBs) including health care, life insurance, and other non-pension benefits offered to retirees.

Beginning in FY 2008 the County's financial statements are required to implement Governmental Accounting Standards Board (GASB) Statement No. 45 for other post-employment benefits. This standard addresses how local governments should account for and report their costs related to post-employment health care and other non-pension benefits, such as the County's retiree health benefit subsidy. Historically, the County's subsidy was funded on a pay-as-you-go basis. GASB 45 requires that the County accrue the cost of the retiree health subsidy and other post-employment benefits during the period of employees' active employment, while the benefits are being earned, and disclose the unfunded actuarial accrued liability in order to accurately account for the total future cost of post-employment benefits and the financial impact on the County. This funding methodology mirrors the funding approach used for pension benefits.

The County has established Fund 603, OPEB Trust Fund, which allows the County to capture long-term investment returns, make progress towards reducing the unfunded liability, and pre-fund the cost of post-employment health care and other non-pension benefits. The initial actuarial valuation calculated the County's actuarial accrued liability (excluding the Schools portion) at approximately \$191 million. This liability will be recalculated at the next valuation and will include adjustments due to benefit enhancements, medical trend experience, and normal growth assumptions.

As part of the *FY 2005 Carryover Review*, a reserve was established in Fund 506, Health Benefits Trust Fund, to begin to address the unfunded liability, and an amount of \$10.0 million was set aside in this reserve from excess revenues received from employer contributions. In FY 2007, the County allocated an additional \$8.2 million as a transfer from the General Fund for this reserve as part of the FY 2007 Adopted Budget Plan, as well as an additional \$21.8 million as part of the *FY 2006 Carryover Review*. The FY 2008 Adopted Budget Plan maintains the \$8.2 million General Fund transfer to the reserve in Fund 506, Health Benefits Trust Fund, bringing the balance to \$48.2 million.

On March 8, 2007, the Virginia General Assembly passed legislation to provide the necessary legal authority to counties, cities, towns, school divisions, and certain political subdivisions to establish trust funds to pre-fund OPEBs. The Governor signed the legislation into law on March 21, 2007. Final actions required by the County to establish a trust fund are underway and are anticipated to be complete by early summer 2007. Therefore, funding set aside in the reserve will be transferred from Fund 506 to Fund 603 at the *FY 2007 Carryover Review*. The \$40.0 million in initial funding, in addition to the transfer of \$8.2 million budgeted in FY 2008, will reduce the unfunded liability and, consequently, reduce the annual required contribution to Fund 603. The annual required contribution will be calculated at each valuation and may change as a result of fluctuations in assets and liabilities. In addition to the annual General Fund transfer, any balances identified in Fund 506 at future quarterly reviews as a result of excess revenues received from employer contributions will also be considered for possible transfer to Fund 603 to assist in addressing the County's unfunded OPEB liability.

It should be noted that the benefit and administrative costs of the County's retiree health benefit subsidy are currently paid out of Fund 500, Retiree Health Benefits. It is anticipated that these costs will begin to be paid out of Fund 603 in the future. For more information on the retiree health benefit subsidy, please refer to the Fund 500, Retiree Health Benefits, narrative in the Internal Service Funds section of Volume 2.

### Initiatives

- ◆ Provide an appropriate funding level to make progress towards reducing the County's unfunded OPEB liability.
- ◆ Estimate actuarial liabilities to comply with GASB's accounting requirements for post-employment benefits other than pensions.
- ◆ Invest fund assets appropriately in order to facilitate the capture of long-term investment returns.

## Fund 603 OPEB Trust Fund

---

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### **Changes to FY 2007 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ The Board of Supervisors made no adjustments to this fund.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ The Board of Supervisors made no adjustments to this fund.

# Fund 603 OPEB Trust Fund

## FUND STATEMENT

Fund Type G60, Trust Funds

Fund 603, OPEB Trust Fund<sup>1</sup>

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	\$0	\$0	\$0	\$0	\$0
Revenue:					
Interest on Investment	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	\$0	\$0	\$0	\$0	\$0
Transfer In:					
General Fund (001)	\$0	\$0	\$0	\$0	\$0
Health Benefits Trust Fund (506)	0	0	0	0	0
<b>Total Transfer In</b>	\$0	\$0	\$0	\$0	\$0
<b>Total Available</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Expenditures:					
Benefits Paid	\$0	\$0	\$0	\$0	\$0
Administrative	0	0	0	0	0
<b>Total Expenditures</b>	\$0	\$0	\$0	\$0	\$0
<b>Total Disbursements</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Ending Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Enabling legislation to establish a trust fund was passed by the General Assembly in March 2007 and final actions required by the County to establish the trust fund are anticipated to be complete in early summer 2007. Therefore, funding adjustments will be made at the *FY 2007 Carryover Review*.

# Fund 691

## Educational Employees' Supplementary Retirement

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Focus

Fund 691, Educational Employees' Supplementary Retirement, funds retirement benefits for contributing members. Funding is provided from employee and employer contributions and return on investment of the Fund's assets. FY 2008 expenditures are estimated at \$166.5 million.

# Fund 691

## Educational Employees' Supplementary Retirement

### FUND STATEMENT

Fund Type G60, Trust and Agency Funds

Fund 691, Educational Employees'  
Supplementary Retirement

	FY 2006 Actual <sup>1</sup>	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan <sup>2</sup>	FY 2008 Superintendent's Proposed	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$1,647,713,156</b>	<b>\$1,708,463,342</b>	<b>\$1,766,534,921</b>	<b>\$1,790,139,852</b>	<b>\$1,888,037,217</b>
Receipts:					
Contributions	\$76,941,746	\$80,862,168	\$81,250,327	\$85,832,492	\$85,832,492
Investment Income	176,680,236	140,878,133	196,738,004	211,493,354	211,493,354
Total Revenue	\$253,621,982	\$221,740,301	\$277,988,331	\$297,325,846	\$297,325,846
<b>Total Available</b>	<b>\$1,901,335,138</b>	<b>\$1,930,203,643</b>	<b>\$2,044,523,252</b>	<b>\$2,087,465,698</b>	<b>\$2,185,363,063</b>
Total Expenditures	\$134,800,217	\$159,204,200	\$156,486,035	\$166,478,685	\$166,478,685
<b>Total Disbursements</b>	<b>\$134,800,217</b>	<b>\$159,204,200</b>	<b>\$156,486,035</b>	<b>\$166,478,685</b>	<b>\$166,478,685</b>
<b>Ending Balance</b>	<b>\$1,766,534,921</b>	<b>\$1,770,999,443</b>	<b>\$1,888,037,217</b>	<b>\$1,920,987,013</b>	<b>\$2,018,884,378</b>

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of \$33,906,749 has been reflected as an increase to FY 2006 revenues and an audit adjustment of \$5,024,421 has been reflected as a decrease to FY 2006 expenditures. The audit adjustment has been included in the FY 2006 Comprehensive Annual Financial Report (CAFR).

<sup>2</sup> The *FY 2007 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on March 22, 2007, during their *FY 2007 Third Quarter Review*.

# Fund 700

## Route 28 Tax District

---

### **Focus**

Fairfax County, in partnership with Loudoun County, formed the Route 28 Highway Transportation Improvement District on December 21, 1987. Under Virginia law such a district may be formed only upon the joint petition of owners of at least 51 percent of the land area in each county which is within the boundaries of the proposed district and which has been zoned or is used for commercial or industrial purposes. The District was formed to provide improvements to State Route 28 which connects State Route 7 in eastern Loudoun County to U.S. Route 50 and Interstate 66 in western Fairfax County, running approximately parallel to the County's western border. State Route 28 provides access to Dulles International Airport, along with the Dulles Access Road, which connects the Capital Beltway to Dulles International Airport. This District was formed upon landowner petition to accelerate planned highway improvements proposed by the state which relied primarily on slower pay-as-you-go financing from the Northern Virginia region's share of the state primary road fund allocation. Under the terms of the agreement with the state, the District will fund 75 percent of defined Phase I and Phase II improvements and the state will fund 25 percent.

The District, administered by a Commission appointed by the Board of Supervisors of both counties, may subject the owners of industrial and commercial property within the District to a maximum additional tax assessment of 20 cents per \$100 of assessed value. These funds, in addition to funds received through the State Primary Road Fund allocation formula, are to be used for the road improvements and debt service on bonds issued by the state. Improvements completed for Phase I of the Route 28 project included widening the existing road from two to six lanes and upgrading three major intersections. Legislation authorizing the issuance of Commonwealth Transportation Board (CTB) revenue bonds up to \$160.7 million plus issuance expenses to finance the Phase I improvements to Route 28 was enacted during the 1988 Virginia General Assembly and became effective July 1, 1988. This legislation stipulates that the additional tax assessment in the District and funds allocated to the highway construction district, in which Route 28 lies, would reimburse the state for its debt service payments on its bonds. The Commonwealth issued \$138.5 million in revenue bonds for the District in September 1988.

Fairfax County and Loudoun County have entered into a contract with the District and agreed to levy an additional tax assessment, as requested by the District, collect the tax, and pay all tax revenues to a Fiscal Agent for distribution. The contract specifies that the counties shall pay all revenues collected on behalf of the District to Trustees jointly designated by the CTB and the counties, and the District in turn shall notify the County of the required payment and request a rate sufficient to collect that amount, up to a maximum of 20 cents per \$100 of assessed value. The rate is set at 20 cents per \$100 dollars of assessed value and to date; the District Commission has not proposed a rate reduction in anticipation of expenditure requirements for the next and final phase of planned improvements.

In FY 2008, an amount of \$11,209,526 has been included for Fairfax County collections based on estimated tax collections plus an allowance for potential property buy-outs, late payments and penalties and the appropriation of all funds available in fund balance remaining from prior year collections.

In August 2002 Fairfax County, Loudoun County, the Commonwealth Transportation Board and the Fairfax County Economic Development Authority (EDA) entered into contractual agreements to provide for construction of a portion of additional improvements on Route 28 (Phase II improvements). Specifically, six separated grade interchanges to be constructed to ease traffic congestion. Funding totaling \$201.7 million was made available from a joint financing plan providing \$75.4 million from CTB funds allocated from the state six-year primary and secondary road plan, approximately \$36.4 million of remaining CTB Route 28 bond authorization, and \$90 million of bond funds to be issued by the EDA and supported by the two counties.

The funded Phase II improvements are expected to cost \$198.3 million to complete. The remaining \$3.5 million surplus is available as contingency or for future improvements. Remaining unfunded Phase II improvements include the completion of four other interchanges and widening a portion of the highway to eight lanes. It should be noted that on June 29, 2005 the Route 28 Tax District Commission voted unanimously to recommend that the Loudoun County and Fairfax County Boards of Supervisors authorize the use of up to \$1.5 million from the Route 28 Highway Transportation Improvements Project Completion Fund and request the Virginia Department of Transportation (VDOT) to contract with the Route 28 Corridor

# Fund 700

## Route 28 Tax District

Improvements LLC to prepare ten percent conceptual design plans for interchanges at Willard Road, Frying Pan Park Road, Center for Innovative Technology (CIT)/Innovation Drive and Nokes Boulevard. Plans completed to this level will allow for identification of needed rights of way and provide more accurate cost estimates needed to assess future financing options. This recommendation was approved by the Fairfax Board of Supervisors on September 12, 2005 and by the Loudoun Board of Supervisors on September 6, 2005.

In October 2006, the CTB, the Counties and the Fairfax County EDA approved the financing plan for the construction of the final four interchanges at Willard Road, Frying Pan Park Road, CIT/Innovation Drive and Nokes Boulevard. The plan includes acceptance of a \$5.0 million grant and a \$20.0 million loan from the State Transportation Partnership Opportunity Fund (TPOF); issuance of Route 28 District revenue bonds; and use of surplus District tax revenues to fund the \$111.1 million project estimate. Fairfax County EDA Revenue bonds are planned to be issued in two series. A total of \$41.505 million was issued on February 27, 2007 and an issue of approximately \$45.0 million is anticipated for later in 2007 or early in 2008.

All bond issues will be fully supported by District tax revenue. In order to maximize revenues available for new debt service, the CTB refunded its outstanding 1992 bonds in October 2002. At the same time the CTB issued \$36.4 million of new bonds for construction, representing the balance of bond authorization remaining from the 1988 acts of the General Assembly. The Fairfax County EDA issued Transportation Contract Revenue bonds in the amount of \$33.375 million in October 2003 and issued \$57.4 million in August 2004. In the event that District revenues are not sufficient to make debt service payments, the state bonds are backed by the appropriated state allocations to the Northern Virginia Transportation District. The EDA bonds will be supported by a Revenue Stabilization Fund (RSF) equal to maximum annual EDA debt service created from surplus revenue collections. As a further credit enhancement for the proposed EDA bonds, both Fairfax and Loudoun Counties have pledged a joint moral obligation in the event that tax revenues and the RSF are not sufficient to support EDA debt service. Also, the Series 2004 Bonds are guaranteed under a separate insurance policy by MBIA Insurance Corporation. The following chart depicts the financing structure as of April 1, 2007:

### Current Bonds

Bond Year (April 1)	District Revenues <sup>1</sup>	Series 2002 CTB Annual Debt Service <sup>2</sup>	Series 2003 & 2004 EDA Annual Debt Service <sup>3</sup>	Series 2007A Annual Debt Service <sup>4</sup>	Projected Annual Debt Service on TPOF Loan	Total Annual Debt Service	Excess Revenues	Cumulative Excess Revenues <sup>5</sup>
Balance Fwd								\$6,408,259
2003	\$5,836,398	\$4,656,294	\$0			\$4,656,294	\$1,180,104	7,588,363
2004	12,679,429	7,523,176	3,127,943			10,651,119	2,028,310	9,616,673
2005	13,367,270	7,531,145	3,676,138			11,207,283	2,159,987	11,776,660
2006	14,486,968	7,528,145	4,169,446			11,697,591	2,789,377	13,066,037 <sup>6</sup>
2007	20,912,782	7,529,845	4,169,445			11,699,290	9,213,492	22,279,529
2008	21,925,881	7,524,883	4,169,445	1,865,227		13,559,555	8,366,326	30,645,855
2009		7,530,712	4,169,445	1,781,119		13,481,276		
2010		7,528,150	4,529,445	1,781,119	2,857,143	16,695,857		
2011		7,528,835	5,148,565	1,781,119	2,857,143	17,315,662		
2012		7,529,625	5,601,700	1,781,119	2,857,143	17,769,587		
2013		7,530,300	5,837,713	1,781,119	2,857,143	18,006,275		
2014		7,528,050	5,630,263	1,781,119	2,857,143	17,796,575		
2015		7,531,800	5,672,350	1,781,119	2,857,143	17,842,412		
2016		7,530,550	5,716,810	1,781,119	2,857,142	17,885,621		
2017		7,528,800	5,888,810	1,781,119		15,198,729		
2018		7,525,800	6,270,000	1,781,119		15,576,919		

# Fund 700

## Route 28 Tax District

Bond Year (April 1)	District Revenues <sup>1</sup>	Series 2002 CTB Annual Debt Service <sup>2</sup>	Series 2003 & 2004 EDA Annual Debt Service <sup>3</sup>	Series 2007A Annual Debt Service <sup>4</sup>	Projected Annual Debt Service on TPOF Loan	Total Annual Debt Service	Excess Revenues	Cumulative Excess Revenues <sup>5</sup>
2019		8,100,000	6,406,763	1,781,119		16,287,882		
2020		8,100,000	7,122,200	1,781,119		17,003,319		
2021		8,105,000	7,117,375	1,781,119		17,003,494		
2022		8,105,000	7,119,325	1,781,119		17,005,444		
2023		8,105,000	7,120,975	1,781,119		17,007,094		
2024		8,105,000	7,121,000	1,781,119		17,007,119		
2025		8,105,000	7,117,250	1,781,119		17,003,369		
2026		8,105,000	7,122,750	1,781,119		17,008,869		
2027		8,105,000	7,116,500	1,781,119		17,002,619		
2028		8,105,000	7,118,500	1,781,119		17,004,619		
2029		8,105,000	7,117,750	1,781,119		17,003,869		
2030		8,105,000	7,119,500	1,781,119		17,005,619		
2031		8,105,000	7,117,250	1,781,119		17,003,369		
2032		8,105,000	7,120,500	1,781,119		17,006,619		
2033			7,118,250	3,821,119		10,939,369		
2034				10,944,319		10,944,319		
2035				10,940,981		10,940,981		
2036				10,944,013		10,944,013		
2037				10,941,038		10,941,038		
<b>Total</b>	N/A	<b>\$231,046,110</b>	<b>\$179,853,406</b>	<b>\$92,203,553</b>	<b>\$20,000,000</b>	<b>\$523,103,069</b>	N/A	N/A

<sup>1</sup> FY 2003 represents partial year tax revenue and interest collections from October 1, 2002 to April 1, 2003. Tax district revenues for FY 2004 and FY 2005 represent all revenue collected from April 2, 2003 through April 1, 2004 and April 2, 2004 through April 1, 2005, respectively. FY 2006 and FY 2007 are estimates of combined Fairfax and Loudoun collections plus estimated interest earnings on revenue, debt service reserve and revenue stabilization fund accounts. Actual revenues may also include district buy-out proceeds.

<sup>2</sup> CTB Revenue Refunding and Revenue Bond Debt Service issue of September 26, 2002.

<sup>3</sup> Based on completion of EDA bond issues in 2003 and 2004 for an aggregate amount of \$90,785,000. Sale of the Series 2003 bonds in the amount of \$33,375,000 was completed on October 29, 2003. Sale of the Series 2004 bonds in the amount of \$57,410,000 was completed on August 19, 2004.

<sup>4</sup> Fairfax County EDA Transportation Contract Revenue Bonds (Route 28 Project) 2007 A in the amount of \$41,505,000 was completed on February 27, 2007.

<sup>5</sup> Balance Forward represents funds on account with CTB and transferred to the Fiscal Agent upon refunding the 1992 bonds and new money bonds issued October 2002. An amount of \$10.9 million is reserved to fund the Revenue Stabilization Fund (RSF). Excess revenues available after achieving full RSF funding are held with the Fiscal Agent and may be used to fund deficiencies in the Debt Service Fund, additional Phase II improvements or reduce the tax rate in accordance with the District Contract. The tax rate may not be reduced until the District has recorded at least two successive years of excess revenues.

<sup>6</sup> An amount of \$1.5 million was transferred to VDOT in September 2005 for 10 percent design of the last four interchanges.



# Fund 700

## Route 28 Tax District

---

### **FY 2008 Funding Adjustments**

*The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:*

- ◆ **Fiscal Agent Payments** **\$994,474**  
An increase of \$994,474 in estimated payments to the fiscal agent which includes taxes due of \$10,207,654 based on the anticipated January 1, 2007 assessment, an allowance for one time buyouts and late payments of \$1,000,000 and appropriation of \$1,872 available in fund balance remaining from prior year collections.

### **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### **Changes to FY 2007 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ There have been no revisions to this fund since approval of the FY 2007 Adopted Budget Plan.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ The Board of Supervisors made no adjustments to this fund.

# Fund 700

## Route 28 Tax District

### FUND STATEMENT

Fund Type G70, Agency Funds

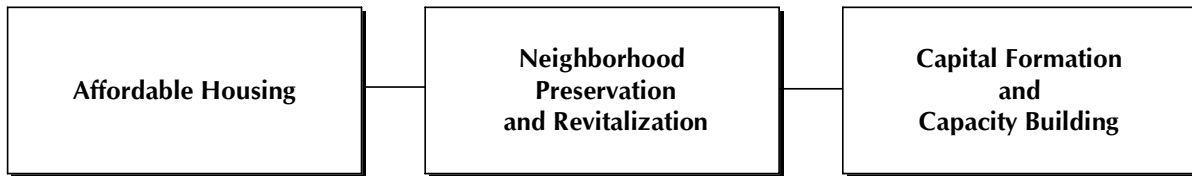
Fund 700, Route 28 Tax District

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	\$656	\$0	\$1,872	\$1,872	\$1,872
Revenue:					
Real Estate Taxes-Current <sup>1</sup>	\$7,515,613	\$8,715,052	\$8,715,052	\$10,207,654	\$10,207,654
Revenue from Buy Outs	0	1,500,000	1,500,000	1,000,000	1,000,000
Interest on Investments	13,032	0	0	0	0
Total Revenue	\$7,528,645	\$10,215,052	\$10,215,052	\$11,207,654	\$11,207,654
<b>Total Available</b>	<b>\$7,529,301</b>	<b>\$10,215,052</b>	<b>\$10,216,924</b>	<b>\$11,209,526</b>	<b>\$11,209,526</b>
Expenditures:					
Payments to the Fiscal Agent	\$7,527,429	\$10,215,052	\$10,215,052	\$11,209,526	\$11,209,526
Total Expenditures	\$7,527,429	\$10,215,052	\$10,215,052	\$11,209,526	\$11,209,526
<b>Total Disbursements</b>	<b>\$7,527,429</b>	<b>\$10,215,052</b>	<b>\$10,215,052</b>	<b>\$11,209,526</b>	<b>\$11,209,526</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$1,872</b>	<b>\$0</b>	<b>\$1,872</b>	<b>\$0</b>	<b>\$0</b>
Tax rate/per \$100 Assessed Value	\$0.20	\$0.20	\$0.20	\$0.20	\$0.20

<sup>1</sup> Estimate to provide for sufficient appropriation includes projected tax collections based on assessments, and allowances for late payments, penalties and permitted property buy-outs. All monies collected are required to be remitted to the Fiscal Agent monthly as collected.

<sup>2</sup> As all monies collected are required to be remitted to the Fiscal Agent monthly as collected the ending balance should be zero unless as of the closing period there were pending remittances to the Fiscal Agent.

# Housing and Community Development Program Overview



## Introduction

The Housing Overview section describes the programs and projects operated by the Fairfax County Department of Housing and Community Development (HCD) and the multiple sources of funds that support these activities.

As a County agency, HCD undertakes many programs on behalf of the Board of Supervisors. HCD also serves as the administrative arm of the Fairfax County Redevelopment and Housing Authority (FCRHA), a separate legal entity that was established in 1966 pursuant to Chapter 1, Title 36 of the Code of Virginia. FCRHA's roles include planning, design, production, rehabilitation and maintenance of housing, for low- and moderate-income households, and assisting in the revitalization of neighborhoods in Fairfax County. Eleven Commissioners are appointed to the FCRHA for four-year terms by the Board of Supervisors. A chairman and vice-chairman are then selected by a vote of the commissioners.

The sources supporting HCD's operations include County funds, General Obligation Bonds, federal grants, private capital, revenue from program operations (e.g., developer fees, rent from tenants of housing owned by the FCRHA and income from repayment of loans) and, interest income. As a result of these multiple, complex funding streams, HCD has 20 funds. Some funds are appropriated by the Board of Supervisors, while others are allocated by the FCRHA. All are included in this budget in order to provide a complete financial overview. These 20 funds encompass all of the operations of HCD/FCRHA with the exception of several housing developments that are operated by outside management companies under contract with the FCRHA and/or are owned by the FCHRA in partnership with private investors. Separate financial records are maintained for these developments.

FY 2008 anticipated expenditures supporting the HCD and FCRHA activities total \$104,479,966 including \$9,485,924 in General Fund support, \$36,671,988 in other County appropriated funds, and \$58,322,054 in non-County appropriated funds. Total revenue for FY 2008 is anticipated to be \$105,148,932 as shown on the Consolidated Fund Statement. Receipts from federal/state sources are anticipated to be \$50,655,177, or 48 percent of total funding sources. More detailed descriptions of FY 2008 funding levels may be found in the narratives for each fund following this Overview.

Because HCD's programs are supported by multiple sources of funds, the Agency Mission and Focus, Program Goals, Key Accomplishments, FY 2008 Initiatives, and Performance Measures are consolidated in this Overview rather than appearing with each fund. Performance measures for FY 2008 are generally consistent with FY 2007 performance measures. These measures do not include statistics on the developments that are privately managed and/or owned by partnerships. In addition, it should be noted that the performance measures originally developed for FY 2006 did not include affordable housing preservation and the advent of The Penny for Affordable Housing Fund. This Overview also provides summary information on the organization, staffing and consolidated budget for HCD.

# Housing and Community Development Program Overview

## Mission

To preserve and increase opportunities for affordable housing in Fairfax County based on need, community priorities and the policy of the Board of Supervisors and the FCHRA. Driven by a community vision, to lead efforts to revitalize older areas of Fairfax County, to spur private reinvestment, maximize existing infrastructure and public investment, reverse negative perceptions, and create employment opportunities.

## Focus

HCD connects with the residents of Fairfax County at their roots – home, neighborhood and community. All HCD programs, activities and services revolve around this important link and can be grouped in three service areas: **Affordable Housing, Neighborhood Preservation and Revitalization, and Capital Formation and Capacity Building.**

**Affordable Housing** supports individuals and families in their effort to find homes that are safe, affordable, and stable.

**Neighborhood Preservation and Revitalization** focuses on preserving and improving neighborhoods. In addition, HCD links residential and commercial neighbors to revitalize the entire community and bring new vitality to aging areas.

**Capital Formation and Capacity Building** focuses on development of partnerships with private investors and other public agencies resulting in capital investment and financial support for the HCD and FCRHA mission.

These service areas encompass all of the activities of the 20 HCD funds. The total FY 2008 Adopted Budget Plan of \$104.5 million can be distributed to these service areas and the general costs of running the department. It should be noted that many of the functional areas of HCD cross these service areas, so an exact allocation to the service areas is not possible. The FY 2008 Adopted Budget Plan is \$63.6 million less than the *FY 2007 Revised Budget Plan* due to previously allocated balances that have been carried over into FY 2007 to allow for continuation of the capital projects.

Highlighted below are the main functions included in each of the service areas. Additional information concerning the goals, accomplishments and key initiatives in each of these areas can be found after this summary.

### THINKING STRATEGICALLY

Strategic issues for the department include:

- Fulfilling its purpose of providing opportunities for affordable housing and economic vitality in thriving diverse communities;
- Generating resources through the identification of new resources, new capital and new partnerships to support and enhance programs that serve the missions of HCD and the FCRHA;
- Producing, retaining, acquiring and restoring quality affordable residences, neighborhoods and communities;
- Ensuring the efficient management and maintenance of affordable housing in FCRHA programs in a manner consistent with or exceeding community standards;
- Providing opportunities to preserve, restore and improve the economic vitality of affordable residential neighborhoods and commercial neighborhoods; and
- Promoting the planning and implementation of technological innovations in HCD.

# Housing and Community Development Program Overview

## **Affordable Housing:**

### **Affordable Housing Preservation**

As of April 20, 2007, a total of 1,364 affordable units have been preserved for both homeownership and rental purposes in a variety of large and small projects via FCRHA acquisitions and financing, and negotiated agreements. Of that number, 252 units are preserved as affordable housing for periods of five years or less, and 1,112 units are preserved for 20 years or longer. The FCRHA's major affordable housing preservation successes include Janna Lee Village, 319 units (Lee District); Madison Ridge, 216 units (Sully District); Crescent Apartments, 180 units (Hunter Mill District); Sunset Park Apartments, 90 units (Mason District); and, Hollybrooke II, 98 units and Hollybrooke III, 50 units (Mason District).

### **First-Time Homebuyers Program and Moderate Income Direct Sales Program**

This function offers new and resale homes at below market prices. These homes are built by private developers and are located within neighborhoods throughout the County. HCD markets the homes and, in most cases, provides financing assistance to first-time homebuyers. In FY 2006, a total of 92 families purchased homes via the Fairfax County First-Time Homebuyers program. Through FY 2006, 1,649 homes have been sold to first-time homebuyers as a result of these programs.

### **Below-Market Mortgages and Down-payment and Closing Costs Loans**

The Homeownership branch facilitated the administration of \$15,391,241 of below market mortgage funds in FY 2006. This included 69 loans to families through the Virginia Housing Development Authority's (VHDA) SPARC first-trust mortgage program, 61 loans through the VHDA HOME STRIDE below-market second trust, and 5 loans totaling \$47,700 in federal American Dream Down-payment Initiative (ADDI) funds.

### **Homeownership Resource Center**

The Homeownership Resource Center, located on the first floor of the FCRHA headquarters building on Pender Drive (Providence District) serves approximately 600 persons per month and provides information on homeownership, homeownership education, one-on-one and group counseling sessions, opportunities to meet with lenders, required applicant briefings, and coordination of resources for current and prospective first-time homebuyers. In FY 2006, the Homeownership Resource Center responded to over 6,000 telephone calls and nearly 2,000 walk-in clients.

### **Homeownership Education**

Through a partnership with VHDA, local lenders and housing professionals, six-hour homeownership education classes were provided to potential Fairfax County homebuyers in FY 2006. Completion of the class qualifies graduates to participate in the First-Time Homebuyers Program and the ability to access below-market financing, down payment and closing cost assistance. Classes have been offered in English, Spanish, Vietnamese, Korean, and American Sign Language. During FY 2006, the Fairfax County First-Time Homebuyers Program conducted 21 orientation sessions serving 1,968 attendees, and 41 application sessions serving 342 attendees. Thirty VHDA homebuyer classes were held, serving over 750 participants. In addition, first-time homebuyers learn about maintaining their home and their responsibilities as homeowners living within their community. In FY 2006, post-purchase education and counseling was provided in three developments that housed 116 households and 24 recent Housing Choice Voucher homebuyers.

### **Foreclosure Prevention**

Affordable housing units were preserved by the FCRHA intervention to stop foreclosures, which would have extinguished the affordability covenants.

### **Compliance Monitoring**

Compliance monitoring continues on over 1,400 First-Time Homebuyer properties and Housing Choice Voucher Homeownership voucher participants, as well as the Employee Homeownership Assistance Program and the Down Payment and Closing Cost Assistance program loans. The goal of compliance monitoring is to ensure that participants are utilizing housing programs in accordance with governing local, state, and federal rules and regulations.

# Housing and Community Development Program Overview

## **FCRHA Rental Housing**

This function provides housing with rents commensurate with income. It includes properties under the Fairfax County Rental Program (FCRP) for those with modest means, as well as properties owned by limited partnerships affiliated with the FCRHA. In addition, it encompasses properties under the Fairfax County Public Housing Program and rental subsidies under the Fairfax County Housing Choice Voucher Program for those with very low incomes. These resources provide housing for nearly 5,800 low-and moderate-income households.

## **FCRHA Development Activities**

HCD, in conjunction with the FCRHA, facilitates the development of affordable housing by non-profit and for-profit developers through incentives and financing. HCD and FCRHA also build and own housing for low-and moderate-income families and individuals, and households with special needs. In addition, FCRHA partners with private investors, through limited partnerships, to develop and operate affordable housing.

## **Senior Housing and Assisted Living**

This activity provides 408 affordable independent living rental apartments in Fairfax, Herndon, Springfield, Lincolnia, in McLean and the Mount Vernon/Gum Springs areas of Fairfax County, and 112 beds of assisted living at Braddock Glen in Fairfax and at The Lincolnian in Alexandria (Fairfax County).

## **Relocation Monitoring for Federally Funded Projects**

This program provides technical assistance and monitoring for preservation initiatives. This activity also includes relocation services for all federally-funded projects throughout the agency. Staff conducted 128 relocation reviews to support appropriate spending of CDBG and HOME funds in FY 2006.

## **Relocation Advisory Services for Condominium Conversion**

These services provide technical assistance to developers under both the Fairfax County Relocation Guidelines and [Fairfax County Code](#) for projects where there is substantial rehabilitation and condominium conversion. Technical assistance under the federally mandated Uniform Relocation Act is provided if federal funds are involved in the project.

## **Affordable/Workforce Housing**

This initiative is based on the recommendation of the Preservation Action Committee, a resident task force appointed by the Board of Supervisors, to address the loss of affordable/workforce housing in the County. Strategies include providing incentives to owners of affordable units and financing projects which preserve affordable housing. The Board of Supervisors has dedicated revenue equivalent to the value of one penny on the Real Estate Tax for this purpose in Fund 319, The Penny for Affordable Housing Fund.

## **Neighborhood Preservation and Revitalization:**

### **Fairfax County Revitalization Activities**

These activities focus on overseeing preparation and implementation of revitalization strategies in seven designated commercial revitalization areas. They involve planning for a community vision and sense of place, design and creative approaches to redevelopment, marketing of local business, and attracting private development and investment.

### **Home Improvement Loan Program and Home Repair for the Elderly**

These activities provide loans to homeowners and some landlords to fix up their properties. In addition, there is a crew to assist qualified elderly homeowners in making minor repairs at no charge. In FY 2006, over \$457,000 was lent to homeowners for repairs and improvements to their property and 98 qualified disabled or elderly homeowners received free repairs.

### **Neighborhood Improvements**

This activity is targeted at preservation and improvement in residential neighborhoods designated under the Community Improvement Program and in designated Conservation and Redevelopment areas. Following a community planning process and adoption of plans, the program also focuses on improvements to street, sidewalk, storm drainage and other infrastructure designed and constructed in conjunction with the Department of Public Works and Environmental Services (DPWES).

# Housing and Community Development Program Overview

## **Blight Abatement**

This activity addresses resident concerns about specific properties which are abandoned, dilapidated or otherwise unsafe. Efforts are made to encourage property owners to abate identified blight. If these efforts fail, the County may take direct action to repair or demolish the property. During FY 2006, HCD facilitated the abatement or remediation of 39 properties deemed to be blighted throughout the County.

## **Capital Formation and Capacity Building:**

### **Funding Opportunities**

This activity focuses on identifying and applying for available funding opportunities to leverage and supplement County funds for projects and programs. It includes federal entitlement grants such as Community Development Block Grant (CDBG) and HOME Investment Partnership Grant (HOME), other federal, state and local grants and loans, and private financing.

### **Partnering**

This activity links the FCRHA financing abilities with those of the private sector (non-profit and for-profit) to generate additional financial resources. Non-profit corporations or limited liability corporations (LLC) formed by the FCRHA partner with private investors benefit from Federal Low Income Housing Tax Credits to fund FCRHA affordable housing for families and seniors. In addition, FCRHA issues revenue bonds to raise funds from private investors to fund affordable housing and community facilities.

### **Consolidated Plan/Consolidated Community Funding Advisory Committee (CCFAC)**

HCD provides leadership in developing and implementing the County's annual Consolidated Plan in conjunction with the CCFAC, a residents' committee. The Consolidated Plan is the required annual application for several entitlement grants to the County from the U.S. Department of Housing and Urban Development (HUD), which provided about \$10 million for local housing and community development programs in FY 2007.

### **Human Services**

This activity provides resources to the County's non-profit partners through the Consolidated Community Funding Pool (CCFP) for critical human services such as youth programs, housing support services, and services targeted toward the County's immigrant population. A significant portion of the funding comes from CDBG, administered by HCD, which also supports CCFP planning and administers contract awards. CCFP will provide approximately \$10.8 million in total funding for these services in FY 2008.

## **FY 2008 Funding Adjustments**

*The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:*

- ◆ Refer to specific Department of Housing and Community Development fund budgets in Volume 2 for FY 2008 funding adjustments.

## **Changes to FY 2007 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made through April 23, 2007 as part of the FY 2006 Carryover Review and the FY 2007 Third Quarter Review:*

- ◆ Refer to specific Department of Housing and Community Development fund budgets in Volume 2 for changes to the FY 2007 Adopted Budget Plan.


# Housing and Community Development Program Overview

## Affordable Housing Service Area

### Goal

To implement the Board of Supervisors' Affordable Housing Goal that "opportunities should be available to all who live or work in Fairfax County to purchase or rent safe, decent, affordable housing within their means." This goal will be achieved through providing development, technical assistance, and financing services in conjunction with the FCRHA and both for- and non-profit community partners; managing and maintaining quality affordable rental housing; administering rental housing subsidies in accordance with federal regulations and local policies; and providing homeownership opportunities to eligible households.

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision\*



 Maintaining Safe and Caring Communities	Recent Success	FY 2008 Initiative	Fund
Continue to implement strategies to address the loss of affordable/workforce housing in the County, including providing incentives to owners of affordable units and financing projects which preserve affordable housing. Ensure preservation of existing ADU's through the aggressive pursuit of over-financing and foreclosure prevention techniques. Pursue strategies to serve more individuals and families earning 50 percent or less of the Area Median Income and persons with disabilities.	☑	☑	144,319
Convert 46 FCRHA Public Housing units at Audubon to single resident occupancy (SRO) housing. In partnership with the Community Services Board, assist with voluntary moves of seniors to senior-friendly properties through voucher assistance. (Lee District)		☑	144,969,966
Work with members of the Yorkville Cooperative to pursue the acquisition and preservation of 237 affordable units by the FCRHA. (Providence District)		☑	144,319
Provided post-purchase education and counseling in three developments, including 116 households plus 24 recent Housing Choice Voucher homebuyers.	☑		143,966
Provided technical assistance in relocation reviews of 128 projects using CDBG and HOME funds.	☑		142,145
Administered a Housing Choice Voucher Homeownership pilot program for 25 households and recommended revisions for the future expansion of the program.	☑		142,145,966
Updated Fairfax County Relocation Guidelines.	☑		142
Provide rehabilitation grants for Affordable Dwelling Units and Moderate Income Direct Sales properties.		☑	145
Continue to implement two major workflow projects and technological support (Yardi) aimed at improving effectiveness and efficiency in the Housing Choice Voucher (HCV), Public Housing, and FCRP programs.	☑	☑	941,966,967





## Housing and Community Development Program Overview

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>	<b>Fund</b>
Continue to improve the property security audit program through greater involvement and coordination with residents, managers, and the Property Improvement and Maintenance Division.	☑	☑	941, 967
Provided emergency time-sensitive assistance and housing counseling to Hurricane Katrina evacuees relocated to Fairfax County through FCRHA rental assistance programs (HOME, Housing Choice Voucher, Public Housing, and the Fairfax County Rental Program).	☑		145, 941, 966, 967
Continue to explore new funding sources to increase and expand services to provide flexibility to respond to emergencies. For example, in FY 2006, HCD used Tenant-Based Rental Assistance (TBRA) funds to help house Hurricane Katrina evacuees, in addition to FCRHA-established programs.	☑	☑	145
Continue to upgrade property security and monitoring systems and enhance security resources. Recent successes include Old Mill Gardens, Murraygate, and Audubon.	☑	☑	967
Provided construction technical services to a nonprofit for the preservation of Island Walk.	☑		144
Continue predevelopment efforts to support the construction of 90 units of Senior Independent Living and associated site improvements at Olley Glen (formerly Little River Glen III). (Braddock District)		☑	340, 948, TBD
Completed construction of Braddock Glen (formerly Little River Glen II), which consists of 60 units of Assisted Living Facility, on the Little River Glen Campus. (Braddock District)	☑		144, 948
Construct the Lewinsville Senior Complex which includes: 1) a new 59,000 square foot building containing 60 beds of Assisted Living; 2) a commercial kitchen and dining facility; 3) a wing to include 22 units of Independent Living; 4) renovation of the existing 38,000 square foot building to accommodate up to 80 seniors in an expanded Senior Center, two adult day health care centers to serve up to 40 seniors each, two child day care facilities with upgraded playgrounds to serve approximately 200 children, and site improvements to improve parking, lighting and landscaping; and 5) providing associated road improvements. (Dranesville District)		☑	TBD
Continue to provide financing and consultation to the District Home in development of Birmingham Green, an affordable assisted living facility that is adjacent to the existing nursing home previously developed by the FCRHA.	☑	☑	145
Continue to expand the Magnet Housing program, including construction of Glenwood Mews townhouses (15 units of Magnet Housing) and predevelopment of West Ox Road project (approximately 30 units of Magnet Housing plus on-site training facility).	☑	☑	948

## Housing and Community Development Program Overview

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>	<b>Fund</b>
Provided technical assistance to a County task force responsible for developing Single Room Occupancy (SRO) housing in Fairfax County. Continue to design and develop 12 units of "Housing First" Single Room Occupancy (SRO) housing with supportive services potentially on County-owned land and identify opportunities to replicate SRO model.	☑	☑	144
As part of the County's initiative to end homelessness in 10 years, continue a Partnership for Permanent Housing program, which provides Tenant-Based Rental Assistance (TBRA) funds to move up to 25 homeless families from the County's shelters and transitional housing into stable affordable rental housing, and eventually to homeownership.	☑	☑	145
Continue to assist low-income first-time homebuyers through the Home Equity Loan Program (HELP) to close the gap between an affordable first mortgage and the sales price of a market rate home in the County. HELP participants receive up to \$91,767 in homebuyer assistance; up to \$21,767 in down payment/closing cost assistance and up to \$70,000 in a second mortgage.	☑	☑	142, 145
 <b>Building Livable Spaces</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>	<b>Fund</b>
Encourage public/private partnerships for the development of workforce and affordable housing on County-owned land.		☑	319
Purchased the 180-unit Crescent Apartment complex on 16.5 acres in Reston to preserve affordable rental units for lower-income families in the County. Continue to evaluate the potential for additional development on the site, in coordination with the Lake Anne revitalization area.	☑	☑	319
Continue to leverage federal and state funds for low- and moderate-income homeownership in Fairfax County. Total leveraged in FY 2006 was \$15,391,241.	☑	☑	142
Continue to provide opportunities for families to purchase their first home. In FY 2006, 92 low- and moderate-income families purchased homes using the Fairfax County First-Time Homebuyer Program.	☑	☑	142
Continue to use American Dream Down Payment Initiative Program funds to assist first-time homebuyers.	☑	☑	142, 145
Continue operation of the Homeownership Resource Center to assist low- and moderate-income households who are interested in becoming homeowners. In FY 2006, the Center served nearly 2,000 walk-ins and over 6,100 telephone inquiries.	☑	☑	142
Implemented accessibility and senior housing priorities for newly available accessible First Time Homebuyer units.	☑		142
Explore lease to purchase options for FCRHA tenants.		☑	145

# Housing and Community Development Program Overview

 <b>Building Livable Spaces</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>	<b>Fund</b>
Completed renovations of 34 FCRP units and 112 Public Housing units in FY 2006 to ensure that DCHD properties provide a safe and decent living environment for tenants.	☑		969
Rehabilitate and modernize 154 units of Public Housing at the Kingsley Park (Providence District) and Audubon (Lee District) properties in FY 2008.		☑	967, 969
 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>	<b>Fund</b>
Continue to provide innovative, residential support services to disabled Fairfax County residents participating in the Housing Choice Voucher and Public Housing programs in partnership with a local non-profit, Psychiatric Rehabilitation Services. Services are made possible through a HUD Resident Opportunity and Supportive Services Grant.	☑	☑	965, 967
Continue to be recognized as a HUD High Performer for HCD's performance in the Housing Choice Voucher (HCV) program under the Section 8 Management Assessment Program (SEMAP).	☑	☑	966
Continue to be recognized as a HUD High Performer for HCD's performance in the Public Housing Program under the Public Housing Assessment Program (PHAS).	☑	☑	967
Continue to maintain 95 percent or better funding utilization in the Housing Choice Voucher Program.	☑	☑	966
Initiate a Magnet Housing partnership with INOVA Health Care to provide affordable housing close to hospitals for nursing program students.		☑	144
Implement a Language Access Initiative to provide information on FCRHA rental assistance programs (Housing Choice Voucher, Public Housing, and Fairfax County Rental Program) to households where English is not the primary language and the ability to read, write and understand English is limited.		☑	941, 966, 967
Continue to increase size and scope of the Family Self-Sufficiency program as HUD funding becomes available.	☑	☑	966, 967
Updated the HUD Annual Plan for Public Housing to include the resident survey follow-up plan and continue to solicit recommendations from the community, the FCRHA, and the Resident Advisory Council on Plan revisions.	☑	☑	966, 967
Completed construction for Southgate Community Center. (Hunter Mil District)	☑		340, 948

\* A complete listing and description of the Department of Housing and Community Development (HCD) funds may be found at the end of the HCD Program Overview.

# Housing and Community Development Program Overview

## Key Performance Measures

### Public Housing

#### Objectives

- ◆ To obtain a Public Housing Assessment System (PHAS) rating of 85 percent or better on a 100-point scale in the categories of vacant unit turnaround time, capital fund administration, work order completion, security, unit inspections, self-sufficiency and resident satisfaction.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Clients housed (1)	2,940	3,165	3,136 / 2,933	2,940	2,940
<b>Efficiency:</b>					
Cost per client (2) (3)	\$2,184	\$2,037	\$2,085 / \$2,131	\$2,293	\$2,293
<b>Service Quality:</b>					
Occupancy rate	99%	99%	99% / 99%	96%	96%
<b>Outcome:</b>					
HUD's PHAS rating (4)	97%	97%	93% / NA	85%	85%

(1) In FY 2006, the average size of households served by public housing decreased to 2.8 persons/household from 3.0 persons/household in 2005.

(2) Since the average size of households served decreased, the price per client increased in FY 2006.

(3) Efficiency indicators being redeveloped for FY 2008.

(4) This rating covers the fiscal year and is awarded within six months at the end of the fiscal year. A PHAS rating above 90 percent earns the FCRHA a rating of "High Performer."

## Performance Measurement Results

In FY 2006, the Public Housing program continued to provide high quality housing to nearly 3,000 Fairfax County residents and maintained a high occupancy rate of 99 percent at the properties. Agency indicators in nearly every area of the Public Housing Assessment System (PHAS) are rated very highly, resulting in an overall PHAS rating of 97 percent in FY 2005, the most recent assessment awarded. The cost per client in FY 2006 increased only slightly over the FY 2005 cost, but still remained below FY 2004 costs. In FY 2006, the average size of households served by public housing decreased to 2.8 persons per household, from 3.0 persons per household in FY 2005, causing the increase in cost per client. This is due in part to an increase in the number of reasonable accommodations for live-in aides and/or additional bedrooms for necessary medical devices, which also results in less rental revenue being collected for these units.

# Housing and Community Development Program Overview

## Fairfax County Rental Program (FCRP)

### Objectives

- ◆ To obtain a Program Assessment rating of 85 percent or better on a 100-point scale in the categories of vacant unit turnaround time, work order completion, security, unit inspections, self-sufficiency and resident satisfaction.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Clients housed (1)	1,494	1,378	1,437 / 1,355	1,355	1,355
<b>Efficiency:</b>					
Cost per client (2) (3)	\$2,000	\$1,985	\$1,959 / \$2,248	\$2,380	\$2,380
<b>Service Quality:</b>					
Occupancy rate	98.9%	99.0%	98.0% / 98.8%	96.0%	96.0%
<b>Outcome:</b>					
FCRP assessment rating (4)	86%	78%	86% / 88%	85%	85%

(1) Number reflects a decrease in average household size from 2.4 persons/household in 2005 to 2.2 persons/household in 2006.

(2) Data also includes some operating costs for new units that were not fully online throughout the fiscal year. For existing units, data includes increases in homeowner association fees (over which the FCRHA has no control), as well as an increase in maintenance costs for upgrade of aging FCRP housing stock.

(3) Efficiency indicator being redeveloped for FY 2008.

(4) This assessment is applied to units which are managed by the FCRHA. The FCRHA did not include units that are privately managed. In order to do so, the performance indicators will need to be changed to accurately track the information.

### Performance Measurement Results

In FY 2006, 88 percent of the residents residing in FCRP properties indicated that they were satisfied or very satisfied with the FCRP program. Occupancy remained at 98.8 percent. Despite the fact that there was some program growth due to additional ADU/FCRP units purchased by the FCRHA, the cost per client increased and the number of clients housed decreased due to the decrease in the average household size served by the program. The average FCRP household size decreased from 2.4 persons in FY 2005 to 2.2 persons in FY 2006. This is due in part to an increase in the number of reasonable accommodations for live-in aides and/or additional bedrooms for necessary medical devices, which also results in less rental revenue being collected for these units.

# Housing and Community Development Program Overview

## Section 8

### Objectives

- ◆ To obtain a Section 8 Management Assessment rating of 85 percent or better on a 100-point scale in the categories of timeliness and quality of inspections, rent calculations, lease-ups and contract enforcement, as well as in nine other areas specified by HUD.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Clients housed	10,185	10,140	10,123 / 8,676	8,665	8,665
<b>Efficiency:</b>					
Cost per client (1)	\$3,485	\$3,985	\$3,973 / \$4,594	\$4,865	\$4,865
<b>Service Quality:</b>					
Utilization rate	98%	99%	95% / 96%	95%	95%
<b>Outcome:</b>					
SEMAP rating	93%	93%	92% / 86%	85%	85%

(1) Efficiency indicator being redeveloped for FY 2008.

### Performance Measurement Results

HUD changed its Housing Choice Voucher funding methodology from the number of vouchers available to budget authority. As a result, an increase in the average rents as well as an increase in payment standards from 90 percent of the Fair Market Rent (FMR) to 100 percent FMR increased the amount of subsidy per client. This caused a decrease in the number of clients able to be served within the HUD budget authority provided.

## Elderly Housing Programs

### Objectives

- ◆ To accurately track the cost of subsidized assisted living for a 52-bed facility.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Clients housed	52	52	52 / 52	52	52
<b>Efficiency:</b>					
Cost per client (1)	\$29,012	\$29,534	\$29,012 / \$26,176	\$24,104	\$26,514
<b>Service Quality:</b>					
Occupancy rate	98%	96%	98% / 98%	96%	96%
<b>Outcome:</b>					
Elderly program assessment (2)	NA	NA	NA / NA	NA	NA

(1) Efficiency indicator being redeveloped for FY 2008.

(2) Currently working on a relevant elderly program assessment tool for the assisted living facility.

# Housing and Community Development Program Overview

## Performance Measurement Results

This performance measure addresses performance of one assisted living development with 52 beds/units. New performance measures are being developed during FY 2007, which will more accurately capture the performance of all senior housing properties owned by the Fairfax County Redevelopment and Housing Authority; therefore, no targets have been set using current indicators.

## Homeownership

### Objectives

- ◆ To obtain a Program Assessment rating of 95 percent or better on indicators addressing sales rate, foreclosures and rate of participation.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
First-time homebuyers	97	114	120 / 92	100	100
<b>Efficiency:</b>					
Cost per new homeowner	\$1,664	\$1,838	\$1,838 / \$2,337	\$2,000	\$2,100
<b>Service Quality:</b>					
Participant satisfaction survey scores	99%	95%	95% / 95%	95%	95%
<b>Outcome:</b>					
Assessment rating	99%	95%	95% / 95%	95%	95%

## Performance Measurement Results

The number of new and resale units varies from year to year, due to a variety of factors such as real estate market conditions and the economy, which are outside HCD's control. The pace of real estate development in the County determines the timing of the production of affordable dwelling units (ADUS) within new residential developments. In FY 2006, 92 first time homebuyers achieved homeownership utilizing HCD programs, which is less than the FY 2006 estimate of 120. In FY 2006, the service delivery satisfaction rate was 95 percent, the same level as the FY 2005 rate.



# Housing and Community Development Program Overview

## Neighborhood Preservation and Revitalization Service Area

### Goal



To provide opportunities to preserve, restore and improve the economic vitality of affordable residential neighborhoods and commercial service areas.

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision \*

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>	<b>Fund</b>
Continue the neighborhood improvement program in the Jefferson Manor Conservation Area and ongoing activities associated with neighborhood improvement projects in Bailey's Crossroads, Fairhaven, Gum Springs and James Lee.	✓	✓	144, 340
Improved 98 residences through the Home Repair for the Elderly Housing Program.	✓		142
Received 67 applications and made 10 loans in FY 2006 for the Home Improvement Loan Program (HILP). Anticipate making 25 HILP loans in FY 2008.	✓	✓	142
Remediated or abated 39 blighted properties in FY 2006 through voluntary compliance by property owners.	✓		340
Provide "fast track" of reported blight cases to enhance ability to facilitate abatement.		✓	340, 940
 <b>Building Livable Spaces</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>	<b>Fund</b>
Implement a façade improvement program for the Annandale Commercial Business Center.		✓	340
In FY 2006, the FCRHA approved \$600,000 for streetscape improvements and another \$500,000 was leveraged using 1998 bond funds.	✓		
Determine feasibility of a multi-cultural center for the Annandale Town Center, including land acquisition/design and predevelopment activities. (Mason District)		✓	TBD
Completed a development study of revitalization concepts and implementation strategies for the southeast quadrant of Bailey's Crossroads/Seven Corners Commercial Revitalization District	✓		340
Create plans for detailed streetscape improvements within the Merrifield Suburban Center along the east side of Gallows Rd. between Providence Forest Dr. and Prescott Dr. Streetscape standards will include hardscape and landscape amenities.		✓	340
Purchased site for parkland in the Merrifield Town Center. (Urban Park)	✓		340



## Housing and Community Development Program Overview

 <b>Building Livable Spaces</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>	<b>Fund</b>
Completed consulting services for an Economic Analysis of the Lake Anne Village Center along with community focus groups and charrette.	☑		340
Completed several projects and continue to revitalize the Richmond Highway Corridor, including façade improvements for five businesses with the allocation of \$250,000 to the program, over \$750 million in mixed use real estate developments, and an Urban Land Institute (ULI) Technical Assistance Panel initiative.	☑		142, 340
Continue to facilitate special exception application for "Midtown Springfield" a 9-acre site being developed by a private developer (formerly Commerce Street). The project is valued at approximately \$500 million, and is expected to produce 100,000 square feet of commercial/retail space; 40,000 feet of office space, and about 800 condominium units.	☑	☑	340
Continue to advise and assist the owner of the Springfield Mall in their interest in pursuing Community Development Authority/Tax Increment Financing (CDA/TIF) financing, and in examining other financial tools and incentives that might be considered. While not part of the designated Springfield Commercial Revitalization District, the mall property is central to the success of the community's overall revitalization efforts. (Lee District)	☑	☑	340
 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>	<b>Fund</b>
Created and published a solicited Public-Private Education Facilities and Infrastructure Act (PPEA) for 1,000-space park and ride facility with potential of a mixed used development in the Springfield Commercial Revitalization District.	☑		340
Assisted the Annandale Commercial Revitalization Committee to submit extensive Annual Plan Review (APR) nomination to fundamentally change the comprehensive plan for the Annandale Commercial Revitalization District.	☑		340
Funded \$1,250,000 in Investing in Communities Program projects (ICP), including \$150,000 in wayfaring signage for five revitalization areas - Bailey's Crossroads, Annandale, Springfield, Lake Anne, and Richmond Highway (Mason, Lee, Mount Vernon, and Hunter Mill Districts).	☑		142

\* A complete listing and description of the Department of Housing and Community Development (HCD) funds may be found at the end of the HCD Program Overview.

# Housing and Community Development Program Overview

## Key Performance Measures

### Neighborhood Preservation

#### Objectives

- ◆ To preserve 1,000 units of affordable housing by the end of calendar year 2007 and to leverage each County "The Penny for Affordable Housing Fund" and Housing Trust Fund dollar with \$3 in non-County resources.
- ◆ To leverage and/or obtain \$13 in additional funds per \$1 of County funds for affordable housing, housing preservation, neighborhood improvement, and public service and to improve County residential properties utilizing the Blight Abatement Program, Home Improvement Loan Program, Home Repair for the Elderly, and the Neighborhood Improvement Program.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Affordable housing units preserved	114	186	NA / 581	275	275
Properties improved and enhanced	NA	311	310 / 257	273	287
<b>Efficiency:</b>					
General County funds per affordable housing unit preserved	NA	NA	NA / \$37,750	\$78,736	\$52,444
General County funds per property improved or enhanced (1)	NA	\$525	\$525 / \$396	\$1,630	\$391
<b>Service Quality:</b>					
Funds leveraged per \$1 of County funds for units preserved (2)	NA	NA	NA / \$3	\$3	\$3
Leveraged funds per \$1 of County funds	NA	\$13	\$13 / \$18	\$13	\$13
<b>Outcome:</b>					
Cumulative number of affordable units preserved since April 2004	114	300	NA / 881	1,156	1,431
Cumulative number of properties improved or enhanced since 2000 through County programs	NA	311	620 / 568	841	1,128

(1) Note that the increase in County funds expended per property in FY 2007 is due to the use of County resources via HILP to assist victims of the Huntington flooding.

(2) The \$3:\$1 ratio includes both The Penny for Affordable Housing Fund (Fund 319) and Housing Trust Fund (Fund 144) dollars. The average leveraging ratio for The Penny for Affordable Housing Fund dollars in FY 2006 was \$4.26:\$1.

# Housing and Community Development Program Overview

## Performance Measurement Results

In FY 2006, a total of 581 affordable units were preserved via the Fairfax County Redevelopment and Housing Authority's (FCRHA) acquisition, financing, and/or negotiated agreements. Of the 581 units preserved, 494 were acquired or financed using The Penny for Affordable Housing Fund (Fund 319). In FY 2006, 99.2 percent of these funds were either spent or encumbered by Board action (95.1 percent spent, 4.1 percent encumbered). For every County dollar expended, a minimum of \$3 was leveraged. This performance measure is new for the FY 2008 budget and reflects the Board of Supervisors' goal to preserve 1,000 units of affordable housing by the end of FY 2007.

The agency developed new, more comprehensive indicators starting in FY 2006 to track the agency's ability to leverage funds per County dollar expended to improve and enhance identified blighted properties. 257 properties were improved or enhanced and \$18 was leveraged for every \$1 in County funds expended.

## Commercial Area Revitalization

### Objectives

- ◆ To leverage and/or obtain \$69 in additional funds for every \$1 in County funds spent in commercial service areas.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Annual County funding budgeted	NA	\$633,150	\$642,424 / \$671,000	\$668,121	\$701,527
Federal and State funding obtained	NA	\$1,410,000	\$300,000 / \$1,201,000	\$600,000	\$630,000
Private investment (1)	NA	\$41,332,132	\$42,477,364 / \$57,015,000	\$45,450,779	\$47,723,317
<b>Efficiency:</b>					
Dollars of private investment for every County \$1 expended	NA	\$68	\$66 / \$85	\$68	\$68
Total dollars for every County \$1 expended	NA	\$65	\$66 / \$87	\$69	\$69
<b>Service Quality:</b>					
Visits to businesses	NA	NA	360 / 203	100	100
Web page requests (www.fcrevit.org)	NA	5,285	100,000 / 333,013	150,000	157,500
<b>Outcome:</b>					
Percent change in private investment	NA	NA	3% / 28%	7%	5%

(1) The Department of Tax Administration and DPWES have changed their system for reporting building permits, which is the source of the "Private Investment Funding" number. The actual for FY 2006 is an estimate based on a recent survey of developers conducted by HCD staff. The FY 2007 and FY 2008 Private Investment Funding estimates assume using building permit information, which was the methodology used to develop the estimates and report actual data in FY 2005.

## Performance Measurement Results

The agency developed new, more comprehensive, indicators starting in FY 2006 to track the agency's ability to leverage funds against the various funding sources used to promote commercial revitalization. \$85 of private investment was leveraged in FY 2006 for every \$1 of County funds expended for operations. 203 visits were made to businesses and 333,013 web pages were requested at www.fcrevit.org.


# Housing and Community Development Program Overview

## Capital Formation and Capacity Building Service Area



### Goal

To pursue partnerships with investors, the philanthropic community, the Commonwealth and state and federal government that will result in capital investment and financial support for the DHCD and FCRHA mission. In addition, to enhance the potential for successful development and preservation by helping to increase the number of viable development organizations, and assisting these organizations in increasing their development capacity.


### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision \*

 Maintaining Safe and Caring Communities	Recent Success	FY 2008 Initiative	Fund
Provided funding for the acquisition, rehabilitation, preservation of 98 units by nonprofit Wesley Housing and the purchase of 10 condo units by the FCRHA. (Sully District)	☑		144, 319
Provided financing to nonprofit AHC for acquisition of 98 units at Hollybrooke II using The Penny for Affordable Housing Fund and FCRHA Tax-Exempt Bonds. (Mason District)	☑		319, 144
Provide financing to AHC for acquisition of 50 units at Hollybrooke III using The Penny for Affordable Housing Fund. (Mason District)		☑	319
Provided second phase of funding for acquisition and preservation of 319 affordable rental units at Janna Lee Village by AHP Virginia, LLC. The FCRHA will own the land on which the project sits, ensuring long-term affordability. (Lee District)	☑		319
Financed the acquisition of eight units by Homestretch to serve homeless families with children, as well as persons with disabilities or transitional housing.	☑		142, 145
Provided funding to nonprofit Wesley Housing to purchase six Affordable Dwelling Units for seniors at Hiddenbrooke.	☑		144,319
Provided financing to nonprofit Reston Interfaith to purchase two units for families with very low incomes holding Housing Choice Vouchers.	☑		142
Financed two units for nonprofit Good Shepherd Housing to be rented to low income households.	☑		142, 145

## Housing and Community Development Program Overview

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>	<b>Fund</b>
Financed the rehabilitation of Springdale Housing, a shared property owned by nonprofit Wesley Housing, with six beds for elderly and disabled adults.	<input checked="" type="checkbox"/>		144, 319
Financed the acquisition and rehabilitation of a 6-bedroom house by nonprofit RPJ Housing to serve individuals with disabilities.	<input checked="" type="checkbox"/>		142, 144
Provide financing for the rehabilitation of Forest Glen, a low-income senior housing project.		<input checked="" type="checkbox"/>	144
Refund or refinance high-interest rate financing for FCRHA-owned projects.		<input checked="" type="checkbox"/>	948
 <b>Building Livable Spaces</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>	<b>Fund</b>
Develop various financing plans to promote affordable housing, which includes: financing for the Lewinsville Assisted Living Facility; construction of Olley Glen (formerly Little River Glen III); predevelopment funds to the projects that apply to the Affordable Housing Partnership Program Tier 1 and Tier 2; and, permanent financing for the rental units acquired through the Affordable Dwelling Unit program.		<input checked="" type="checkbox"/>	142, 144, 145, 948
Continue to develop various financing plans to promote affordable housing, which includes: predevelopment funds and financing to a nonprofit for the development of Chesterbrook Residences, an assisted living facility; and, permanent financing through the Affordable Housing Partnership Program to Birmingham Green for gap financing to develop an assisted living facility.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	142, 144, 145
Pursue additional funding for affordable housing projects through the Federal Home Loan Bank Board.		<input checked="" type="checkbox"/>	948
Pursue projects where the FCRHA is the conduit issuer of tax-exempt bonds.		<input checked="" type="checkbox"/>	948
Consistent with the Magnet Housing Program goal of collocating community essential workforce with safe and affordable housing, financial support was provided for several projects in FY 2006: permanent financing for Glenwood Mews Magnet Housing Project; financing plan for West Ox 30 one-bedroom unit and Training Center facility; temporary financing for the procurement of 10 Affordable Dwelling Units (ADU) at Westcott Ridge; and permanent financing for additional units purchased through the ADU program for Magnet Housing. Construction of the 15-unit Glenwood Mews project is expected to be completed in FY 2008. The West Ox Magnet Housing project is anticipated to be in construction in FY 2008, pending funding availability.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	142, 144, 145, 319 941, 948

# Housing and Community Development Program Overview

 <b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>	<b>Fund</b>
Facilitated the preparation of the <u>Consolidated Plan One-Year Action Plan for FY 2006</u> by the Consolidated Community Funding Advisory Committee (CCFAC), and processed it through public review and approval by the Board of Supervisors and HUD.	<input checked="" type="checkbox"/>		142,143, 144,145
Facilitate preparation of the required <u>Five Year Consolidated Plan FY 2006-2010</u> (for CDBG, HOME, ESG and HOPWA federal funding) that includes support to the CCFAC, the public input process and review and approval by the Board of Supervisors and HUD.		<input checked="" type="checkbox"/>	142,143, 144,145
Support planning and implementation of the FY 2007/2008 Request for Proposals process for the Consolidated Community Funding Pool (CCFP) and administration of contract awards for services provided by community based nonprofits. CCFP provided \$9.6 million in funding for services in FY 2006 to the County's non-profit partners for critical human services such as youth programs, affordable housing and support services, and services targeted toward the County's immigrant population.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	142
Finance various projects through Bond Anticipation Notes, tax-exempt bonds, and other leveraging opportunities.		<input checked="" type="checkbox"/>	340, 948

\* A complete listing and description of the Department of Housing and Community Development (DHCD) funds may be found at the end of the DHCD Program Overview.

# Housing and Community Development Program Overview

## CONSOLIDATED FUND STATEMENT

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance<sup>1</sup></b>	<b>\$60,847,500</b>	<b>\$22,820,649</b>	<b>\$46,277,380</b>	<b>\$23,128,080</b>	<b>\$24,212,804</b>
Revenue:					
Federal/State	\$56,553,794	\$53,020,775	\$75,961,763	\$50,655,177	\$50,655,177
General Fund Contributions <sup>2</sup>	26,203,225	9,356,915	10,107,081	9,485,924	9,485,924
Program Income	11,616,692	11,133,737	11,133,737	12,034,329	12,034,329
Sale of Bonds	40,600,000	0	4,486,833	0	0
Investment Income	1,824,354	611,576	704,172	958,625	958,625
Monitoring/Service Fees	496,700	466,566	466,566	1,248,392	1,248,392
Utility Reimbursements	114,081	126,505	126,505	114,081	114,081
Repayment of Advances	545,981	324,995	324,995	266,837	266,837
Proffered Contributions	1,984,962	1,600,000	1,600,000	1,800,000	1,800,000
Real Estate Tax Revenue <sup>3</sup>	0	21,900,000	21,900,000	22,700,000	22,700,000
Miscellaneous/Other	9,858,893	5,865,782	19,161,026	5,885,567	5,885,567
<b>Total Revenue<sup>4</sup></b>	<b>\$149,798,682</b>	<b>\$104,406,851</b>	<b>\$145,972,678</b>	<b>\$105,148,932</b>	<b>\$105,148,932</b>
<b>Total Available</b>	<b>\$210,646,182</b>	<b>\$127,227,500</b>	<b>\$192,250,058</b>	<b>\$128,277,012</b>	<b>\$129,361,736</b>
Expenditures:					
Personnel Services	\$12,647,265	\$14,453,620	\$13,908,118	\$15,180,543	\$15,180,543
Operating Expenses	51,960,277	55,330,638	60,475,300	54,182,103	54,182,103
Capital Equipment	0	0	245,000	0	0
Grant Projects	12,487,610	9,562,396	25,328,412	8,649,703	8,649,703
Capital Projects	87,273,650	25,614,760	68,080,424	26,467,617	26,467,617
<b>Total Expenditures<sup>4,5</sup></b>	<b>\$164,368,802</b>	<b>\$104,961,414</b>	<b>\$168,037,254</b>	<b>\$104,479,966</b>	<b>\$104,479,966</b>
<b>Total Disbursements</b>	<b>\$164,368,802</b>	<b>\$104,961,414</b>	<b>\$168,037,254</b>	<b>\$104,479,966</b>	<b>\$104,479,966</b>
<b>Ending Balance</b>	<b>\$46,277,380</b>	<b>\$22,266,086</b>	<b>\$24,212,804</b>	<b>\$23,797,046</b>	<b>\$24,881,770</b>

<sup>1</sup>As part of the *FY 2005 Carryover Review*, the FY 2006 Beginning Balance in Fund 965, Housing Grants, was reduced to \$0 from \$42,413 as requested by the U.S. Department of Housing and Urban Development to close out the Public Housing Drug Elimination and HOPWA Grants that expired prior to FY 2006 and were not carried forward to FY 2006. All expenditure and revenue reimbursements were completed for these grants.

<sup>2</sup>In FY 2006, the General Fund Contributions include the General Fund Transfers to Fund 141, Elderly Housing Programs; Fund 319, The Penny for Affordable Housing Fund; and, Fund 340, Housing Assistance Program, with the remainder reflecting Agency 38 funding within the General Fund. Due to a change in the way Fund 319 is accounted for, starting in FY 2007, the total only includes the General Fund Transfers to Fund 141 and Fund 340, as well as Agency 38 funding within the General Fund.

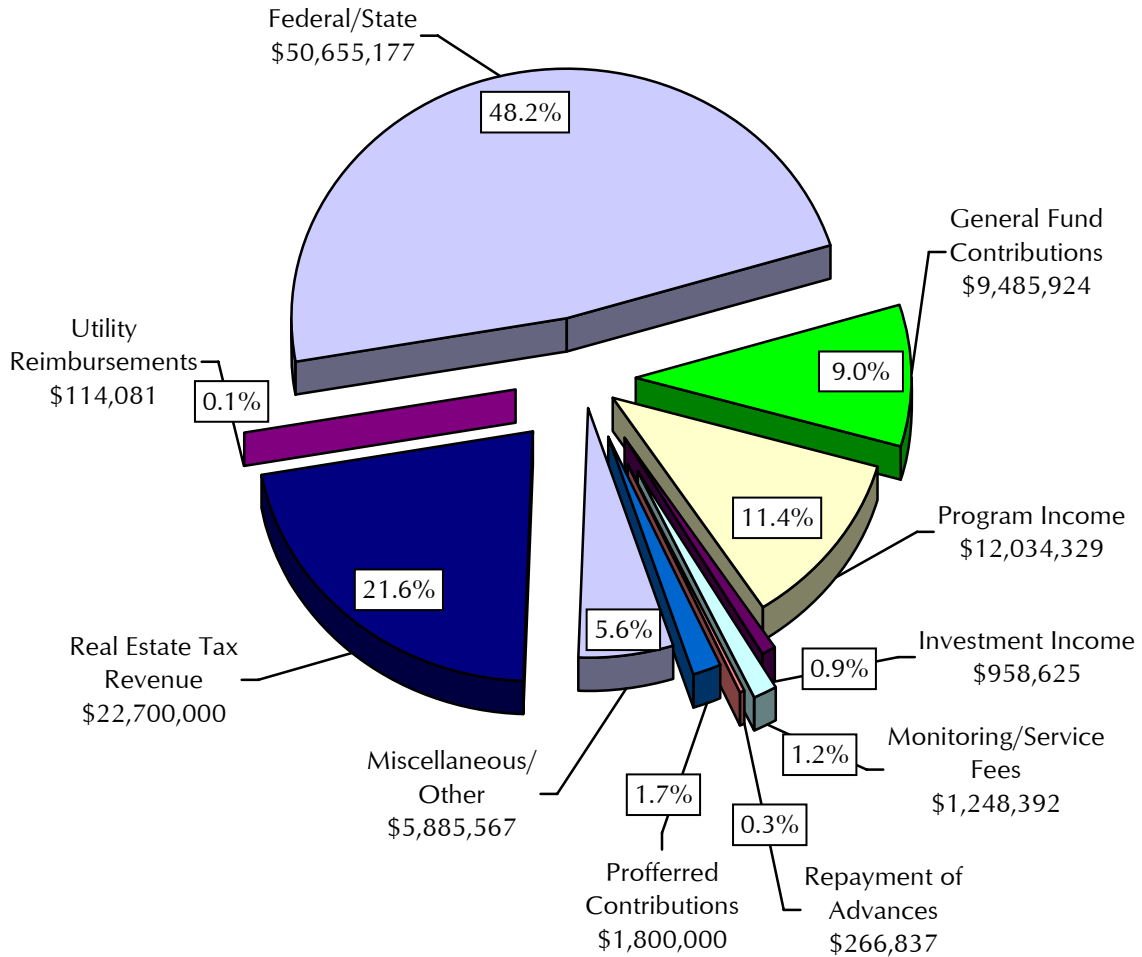
<sup>3</sup> FY 2007 and FY 2008 Real Estate Tax Revenue reflects funding in Fund 319, The Penny for Affordable Housing Fund, formerly listed under General Fund Contributions in FY 2006.

<sup>4</sup> Designations are based on fund category, for example, Fund 340, Housing Assistance Programs is included in Capital Projects although some funding is used to support Personnel Services. Fund 949, FCRHA Internal Service Fund, was included as a separate housing fund beginning in FY 1998. Revenues and expenditures for this fund are included in the Consolidated Fund Statement, but do not increase total funding available to the agency. As such, this funding is netted out of the Program Area Summary by Fund.

<sup>5</sup> As directed by the Board of Supervisors during its revitalization retreat in December 2006, a new Office of Community Revitalization and Reinvestment has been created in the Office of the County Executive. Funding adjustments, including reallocations from the Department of Housing and Community Development, will be made as part of the *FY 2007 Carryover Review*.

# Housing and Community Development Program Overview

## HOUSING PROGRAMS FY 2008 SOURCE OF FUNDS

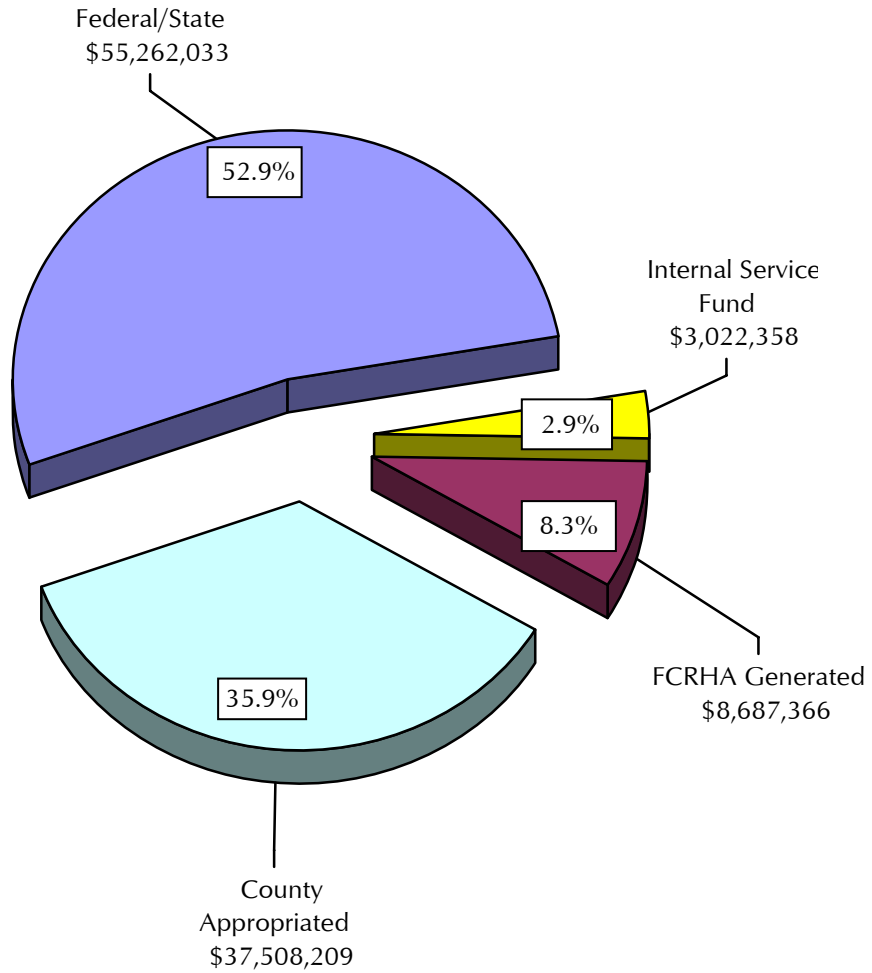


**TOTAL REVENUES = \$105,148,932**



# Housing and Community Development Program Overview

## HOUSING PROGRAMS FY 2008 EXPENDITURES



**TOTAL EXPENDITURES = \$104,479,966**

# Housing and Community Development Program Overview

## Budget and Staff Resources

Program Area Summary by Fund					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	226/226	228/228	230/230	229/229	230/230
Grant	8/8	8/8	9/9	9/9	9/9
Total Positions	234/234	236/236	239/239	238/238	239/239
<b>County Appropriated Funds:</b>					
Operating:					
Department of Housing and Community Development					
141 Elderly Housing Programs	3,718,074	3,344,502	3,589,502	3,529,961	3,529,961
143 Homeowner and Business Loan Programs	843,776	1,597,723	7,421,136	1,388,983	1,388,983
<b>Total Operating Expenditures</b>	<b>\$10,540,654</b>	<b>\$11,914,088</b>	<b>\$18,137,667</b>	<b>\$11,933,209</b>	<b>\$11,933,209</b>
Capital:					
144 Housing Trust Fund	\$16,188,303	\$1,850,000	\$12,114,688	\$1,940,000	\$1,940,000
319 The Penny for Affordable Housing Fund	55,634,079	21,900,000	24,765,921	22,700,000	22,700,000
340 Housing Assistance Program	3,976,088	935,000	13,376,819	935,000	935,000
341 Housing General Obligation Bond Construction	0	0	13,657	0	0
<b>Total Capital Expenditures</b>	<b>\$75,798,470</b>	<b>\$24,685,000</b>	<b>\$50,271,085</b>	<b>\$25,575,000</b>	<b>\$25,575,000</b>
<b>Total County Appropriated Fund Expenditures</b>	<b>\$86,339,124</b>	<b>\$36,599,088</b>	<b>\$68,408,752</b>	<b>\$37,508,209</b>	<b>\$37,508,209</b>
<b>Federal/State Support:</b>					
965 Housing Grants Fund	\$179,689	\$0	\$179,758	\$0	\$0
966 Section 8 Annual Contribution	39,244,024	41,882,198	40,294,267	40,605,690	40,605,690
967 Public Housing, Projects Under Management	5,563,468	5,636,601	5,661,432	6,006,640	6,006,640
969 Public Housing, Projects Under Modernization	1,716,816	0	3,722,874	0	0
142 Community Development Block Grant	9,593,276	6,905,321	14,143,786	6,192,316	6,192,316
145 HOME Investment Partnerships Grant	2,714,645	2,657,075	11,004,868	2,457,387	2,457,387
<b>Total Federal/State Support</b>	<b>\$59,011,918</b>	<b>\$57,081,195</b>	<b>\$75,006,985</b>	<b>\$55,262,033</b>	<b>\$55,262,033</b>

# Housing and Community Development Program Overview

Program Area Summary by Fund					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
FCRHA Generated Funds:					
940 FCRHA General Operating	\$2,470,540	\$3,084,956	\$3,106,438	\$3,210,388	\$3,210,388
941 Fairfax County Rental Program	3,294,596	3,378,841	3,417,000	3,615,446	3,615,446
945 Non-County Appropriated Rehabilitation Loan	320	15,000	16,467	15,000	15,000
946 FCRHA Revolving Development	1,231,133	0	3,161,306	0	0
948 FCRHA Private Financing	8,527,231	929,760	10,925,159	892,617	892,617
949 Internal Service Fund	2,745,440	2,942,195	3,059,150	3,022,358	3,022,358
950 Housing Partnerships	748,500	930,379	935,997	953,915	953,915
<b>Subtotal, FCRHA Funds</b>	<b>\$19,017,760</b>	<b>\$11,281,131</b>	<b>\$24,621,517</b>	<b>\$11,709,724</b>	<b>\$11,709,724</b>
Less:					
949 Internal Service Fund	\$2,745,440	\$2,942,195	\$3,059,150	\$3,022,358	\$3,022,358
<b>Total, FCRHA Funds</b>	<b>\$16,272,320</b>	<b>\$8,338,936</b>	<b>\$21,562,367</b>	<b>\$8,687,366</b>	<b>\$8,687,366</b>
<b>Total, All Sources</b>	<b>\$164,368,802</b>	<b>\$104,961,414</b>	<b>\$168,037,254</b>	<b>\$104,479,966</b>	<b>\$104,479,966</b>
Less:					
949 Internal Service Fund	\$2,745,440	\$2,942,195	\$3,059,150	\$3,022,358	\$3,022,358
<b>Net Total, All Sources</b>	<b>\$161,623,362</b>	<b>\$102,019,219</b>	<b>\$164,978,104</b>	<b>\$101,457,608</b>	<b>\$101,457,608</b>

Note: Fund 142, Community Development Block Grant, and Fund 145, HOME Investment Partnership Grant, are federally-supported County Appropriated funds and have been reflected under the Federal/State Support Category. While the Board of Supervisors appropriates funding in these Funds by project, the source of revenue is the federal government. The FY 2008 preliminary estimated federal funding for Fund 142, Community Development Block Grant (CDBG), is \$6,192,316 and for Fund 145, HOME Investment Partnership Grant (HOME), is \$2,457,387.

Position Summary		
<p><b><u>ADMINISTRATION</u></b> <b>General Fund:</b></p> <p>1 Director 1 Deputy Director 1 HCD Division Director 1 Management Analyst III 1 Management Analyst II 1 Info. Tech. Prog. Mgr. I 1 Programmer Analyst I 1 Info. Tech. Technician II 2 Administrative Assistants IV</p> <p><b>CDBG:</b></p> <p>1 Management Analyst III</p> <p><b>FCRHA:</b></p> <p>1 H/C Developer V 1 Information Officer III 1 Information Officer II 2 Administrative Assistants IV</p> <p><b>Section 8:</b></p> <p>1 Network Tele. Analyst III 1 Network Tele. Analyst II</p> <p><b>Public Housing:</b></p> <p>1 Network Tele. Analyst II 1 Programmer Analyst I</p>	<p><b><u>REVITALIZATION</u></b> <b>General Fund:</b></p> <p>1 Deputy Director 2 HCD Division Directors 5 H/C Developers IV 1 GIS Analyst II 1 Administrative Assistant IV</p> <p><b><u>DESIGN, DEVELOPMENT AND CONSTRUCTION</u></b> <b>General Fund:</b></p> <p>1 HCD Division Director 2 H/C Developers IV 1 Administrative Assistant IV</p> <p><b>CDBG:</b></p> <p>1 H/C Developer IV</p> <p><b>HOME:</b></p> <p>1 H/C Developer IV</p> <p><b>FCRHA:</b></p> <p>3 H/C Developers V 1 H/C Developer IV 3 H/C Developers III 2 H/C Developers II</p>	<p><b><u>FINANCIAL MANAGEMENT</u></b> <b>General Fund:</b></p> <p>1 HCD Division Director 1 Fiscal Administrator 1 Accountant III 2 Accountants II 1 Administrative Assistant V 1 Administrative Assistant III</p> <p><b>CDBG:</b></p> <p>1 Accountant II 1 Administrative Assistant III</p> <p><b>FCRHA:</b></p> <p>1 Fiscal Administrator 2 Accountants III 1 Accountant II 1 Administrative Assistant IV 1 Administrative Assistant III 1 Administrative Assistant II</p> <p><b>Section 8:</b></p> <p>2 Accountants I</p> <p><b>Public Housing:</b></p> <p>1 Chief Acctg. Fiscal Officer 1 Accountant II 5 Administrative Assistants III 1 Fiscal Administrator</p>

# Housing and Community Development Program Overview

<p><b><u>HOUSING MANAGEMENT:</u></b></p> <p><b>General Fund:</b></p> <ul style="list-style-type: none"> <li>2 HCD Division Directors</li> <li>1 Programmer Analyst II</li> <li>1 Housing Svcs. Spec. IV</li> <li>1 Housing Svcs. Spec. III</li> <li>5 Housing Svcs. Specs. II</li> <li>1 Human Svcs. Coord. II</li> <li>1 H/C Developer II</li> <li>1 Warehouse Supervisor</li> <li>1 A/C Equipment Repairer</li> <li>1 Locksmith II</li> <li>2 Plumbers II</li> <li>1 Carpenter I</li> <li>1 Painter I</li> <li>1 Human Services Assistant</li> <li>1 Housing Manager</li> <li>1 Administrative Assistant IV</li> <li>1 Administrative Assistant II</li> <li>1 Management Analyst III</li> </ul> <p><b>Elderly Housing Programs:</b></p> <ul style="list-style-type: none"> <li>1 Director of Senior Housing</li> <li>1 Housing Svcs. Spec. V</li> <li>1 Housing Svcs. Spec. IV</li> <li>2 Housing Svcs. Specs. II</li> <li>1 Housing Svcs. Spec. I</li> <li>1 Sr. Mech. Sys. Supvr.</li> <li>1 Asst. Supvr. Fac. Support</li> <li>1 Electrician II</li> <li>4 Facility Attendants II</li> <li>1 General Bldg. Maint. Wkr. I</li> <li>1 Administrative Assistant V</li> <li>1 Maint. Trade Helper II</li> </ul> <p><b>CDBG:</b></p> <ul style="list-style-type: none"> <li>1 Housing Svcs. Spec. V</li> <li>1 Housing Svcs. Spec. IV</li> <li>2 Housing Svcs. Specs. II</li> </ul> <p><b>FCRHA:</b></p> <ul style="list-style-type: none"> <li>1 Housing Svcs. Spec. IV</li> <li>1 Housing Svcs. Spec. III</li> <li>1 Housing Svcs. Spec. II</li> <li>1 Administrative Assistant II</li> </ul> <p><b>Rental Program:</b></p> <ul style="list-style-type: none"> <li>3 Housing Services Specialists II</li> <li>1 Electrician II</li> <li>1 Engineering Tech. II</li> <li>1 Painter I</li> <li>1 Plumber II</li> <li>2 General Bldg. Maint. Wrkrs. II</li> <li>3 General Bldg. Maint. Wrkrs. I</li> <li>1 Administrative Assistant IV</li> <li>1 Administrative Assistant II</li> <li>1 Refr. &amp; A/C Supvr.</li> </ul>	<p><b>Housing Partnerships:</b></p> <ul style="list-style-type: none"> <li>2 Housing Svcs. Specs. III</li> <li>1 Housing Svcs. Spec. II</li> <li>2 Housing Svcs. Specs. I</li> <li>1 Refr. &amp; A/C Supvr.</li> <li>1 Gen. Bldg. Maint. Wrkr. II</li> <li>1 Plumber I</li> <li>2 Administrative Assistants III</li> </ul> <p><b>Section 8:</b></p> <ul style="list-style-type: none"> <li>3 Housing Svcs. Specs. IV 1G</li> <li>3 Housing Svcs. Specs. III</li> <li>21 Housing Svcs. Specs. II 3G</li> <li>4 Human Services Assistants</li> <li>2 Administrative Assistants IV</li> <li>1 Administrative Assistant III</li> <li>1 Administrative Assistant II</li> </ul> <p><b>Public Housing:</b></p> <ul style="list-style-type: none"> <li>1 HCD Division Property Management Supervisor</li> <li>1 Housing Services Specialist V</li> <li>1 Housing Services Specialist IV</li> <li>1 Housing Services Specialist III</li> <li>7 Housing Services Specialists II</li> <li>2 Housing Services Specialists I</li> <li>2 Sr. Maintenance Supervisors</li> <li>3 A/C Equipment Repairers</li> <li>2 Carpenters II</li> <li>1 Carpenter I</li> <li>3 General Bldg. Maint. Workers II</li> <li>2 General Bldg. Maint. Workers I</li> <li>1 Administrative Assistant IV</li> <li>2 Administrative Assistants II</li> <li>1 Storekeeper</li> <li>1 Warehouse Specialist</li> <li>1 Administrative Associate</li> <li>1 Management Analyst I</li> <li>1 H/C Developer II</li> </ul> <p><b>Public Housing/Modernization:</b></p> <ul style="list-style-type: none"> <li>1 H/C Developer IV G</li> <li>2 H/C Developers III 2G</li> <li>1 Management Analyst I G</li> <li>1 Administrative Assistant II G</li> </ul>	<p><b><u>REAL ESTATE FINANCE AND GRANTS MANAGEMENT</u></b></p> <p><b>General Fund:</b></p> <ul style="list-style-type: none"> <li>1 H/C Developer IV</li> <li>1 H/C Developer I</li> </ul> <p><b>CDBG:</b></p> <ul style="list-style-type: none"> <li>1 Real Estate/Grants Manager</li> <li>2 H/C Developers IV</li> <li>3 H/C Developers III</li> <li>1 Sr. Maintenance Supervisor</li> <li>2 Carpenters I</li> <li>3 Administrative Assistants IV</li> <li>1 Maint. Trade Helper II</li> </ul> <p><b>FCRHA:</b></p> <ul style="list-style-type: none"> <li>1 H/C Developer IV</li> <li>3 H/C Developers II</li> <li>1 Management Analyst III</li> <li>1 Administrative Assistant III</li> </ul>
<p><b><u>TOTAL POSITIONS</u></b>  <b>230 Positions / 230.0 Staff Years</b></p>		<p><b>G Denotes Grant Positions</b></p>
<p><b>9/9.0 SYE Grant Positions in Fund 966, Section 8, and Fund 969, Public Housing Projects Under Modernization</b></p>		

# Housing and Community Development Program Overview

## Housing Fund Structure

In many cases HCD service areas span multiple elements of the fund structure which follows. For example, staff in the General Fund and the FCRHA Operating support most of the activities of the Department.

- ◆ County General Fund
  - Fund 001, General Operating

This fund supports positions in Agency 38, HCD, and provides subsidies for the operation of some rental housing programs. Subsidies include support for expenses such as refuse collection, painting, maintenance positions, real estate taxes, and homeowner/condominium fees charged for condominium units owned by the FCRHA.
- ◆ FCRHA General Operating
  - Fund 940, FCRHA General Operating

This fund includes all FCRHA revenues generated by financing fees earned from issuance of bonds, monitoring and service fees charged to developers, investment income, project reimbursements, consultant fees, and ground rents on land leased to developers. Revenues support operating expenses for the administration of the private activity bonds, the Home Improvement Loan Program staff, and other administrative costs, which crosscut many of the housing programs.
- ◆ Local Rental Housing Program
  - Fund 941, Fairfax County Rental Program (FCRP)

Fund 941 covers the operation of housing developments that are owned or managed by the FCRHA, other than federally-assisted public housing and certain County-supported rental housing. This includes operating costs for the FCRP units, the Woodley-Hills Estate Mobile Home Park, and projects regulated by the Virginia Housing Development Authority, including group homes for the disabled and mentally handicapped. These latter units are owned and maintained by FCRHA; however, programs for the residents are administered by the Fairfax-Falls Church Community Services Board.
  - Fund 950, FCRHA Housing Partnerships

Fund 950 was established in FY 2002 to budget and account for revenue and expenditures related to the housing developments owned by partnerships between FCHRA and private investors. Financial records for these partnerships are maintained separately, outside the County financial systems, in order to meet accounting and reporting requirements. However, HCD provides staff support to some of these developments and procures goods and services on behalf of these partnerships which are reflected in Fund 950. Previously, these items were included in Fund 941.
- ◆ Federal Section 8 Rental Assistance
  - Fund 966, Section 8 Annual Contribution

The Section 8 program is a federal housing rental assistance program for lower income families to assist them in leasing housing in the private marketplace. A portion of rent payments is provided by HUD and is calculated under various formulas, incorporating family income and the fair market rent for various types of housing in the Washington Metropolitan Area. The FCRHA administers the program, providing rental vouchers to eligible participants and rental subsidies to certain housing developments.

# Housing and Community Development Program Overview

## ◆ Public Housing Program

- Fund 967, Public Housing, Projects Under Management
- Fund 969, Public Housing, Projects Under Modernization

These funds represent the Federal Public Housing Program that supports the operation, modernization, or acquisition of rental housing to be owned and operated by local housing authorities such as the FCRHA. The Public Housing Program had been divided into two separate components: projects in operation and modernization of existing Public Housing facilities. Under the program qualifications for Public Housing, units are leased to low-income tenants, and tenants pay no more than 30 percent of adjusted income toward dwelling rent or a minimum of \$50 per month.

## ◆ Special Revenue Funds

- Fund 141, Elderly Housing Programs
- Fund 142, Community Development Block Grant (CDBG)
- Fund 143, Homeowner and Business Loan Programs
- Fund 144, Housing Trust Fund
- Fund 145, HOME Investment Partnership Grant (HOME)
- Fund 945, Non-County Appropriated Rehabilitation Loan Program

These funds include housing programs which have a special source of revenue, including rental income, federal/state support, bank funds, or proffered contributions. Elderly Housing Programs in Fund 141 provide for the operation of FCRHA-owned affordable housing for the low- and moderate-income elderly of the County. The CDBG program in Fund 142 is a federal grant that is used to conserve and upgrade neighborhoods through the provision of public facilities, support for community services and stimulation of development of low- and moderate-income housing. The Homeowner and Business Loan Programs in Fund 143 support homeowner assistance, such as the Moderate Income Direct Sales Program, which aids homeowners in the purchase of homes, as well as a federal grant aimed at providing loans to small and minority businesses. Fund 144, Housing Trust Fund, utilizes proffered contributions from private developers, County contributions, and investment earnings to encourage the preservation, development, and redevelopment of affordable housing by the FCRHA, non-profit sponsors, and the private sector. The HOME program in Fund 145 is a federal grant program that supports provision of affordable housing through acquisition, rehabilitation, new construction, and tenant-based rental assistance. Fund 945, Non-County Appropriated Rehabilitation Loan Fund, represents funds raised from private sources for the rehabilitation and upgrading of housing, and works in conjunction with County-appropriated funds in the CDBG and the Homeowner and Business Loan Program funds.

## ◆ Capital Projects

- Fund 319, The Penny for Affordable Housing Fund
- Fund 340, Housing Assistance Program
- Fund 341, Housing General Obligation Bond Construction

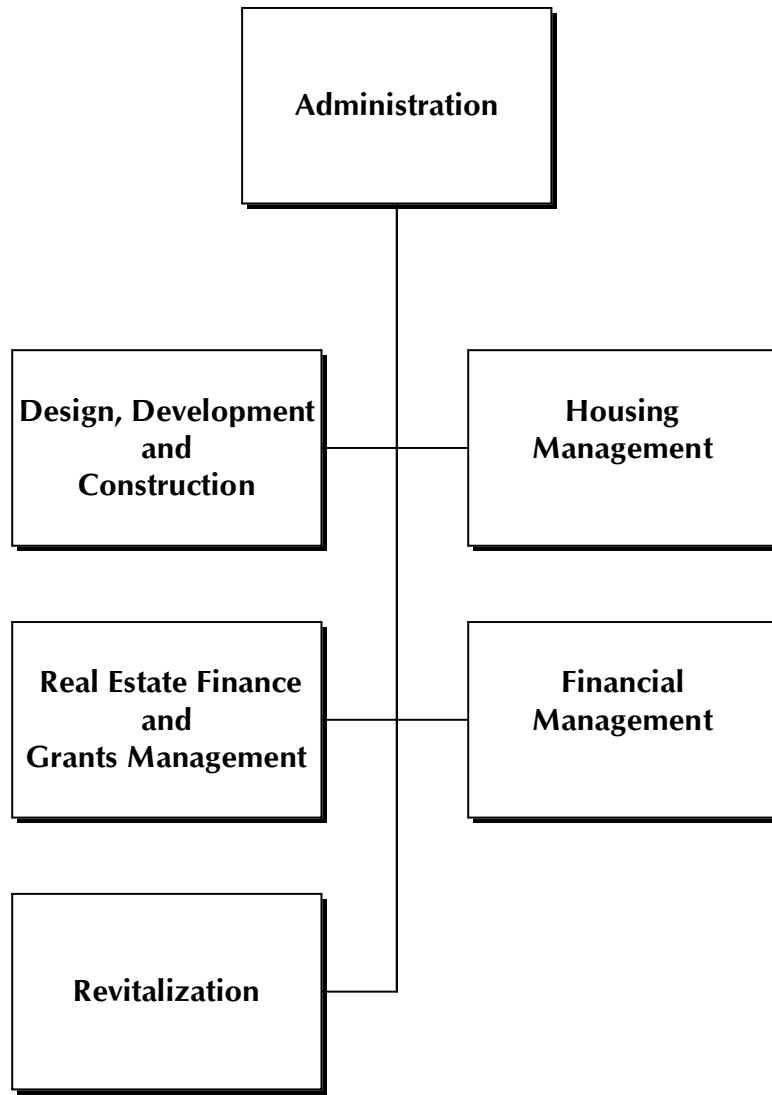
These funds provide County support for both affordable housing and community revitalization capital projects. Fund 319, The Penny for Affordable Housing Fund, is designed to provide funds to quickly and significantly impact the availability of affordable housing in the County within established criteria. The fund was established in FY 2005 based on the Board of Supervisor's approval to dedicate one penny of the real estate tax revenue to preserving affordable housing in the County. Fund 340, Housing Assistance Program, supports the Commercial Revitalization Program, including staff resources, marketing, consultant services and capitalized projects, as well as the Blight Abatement Program. In addition, funding was also included in Fund 340 from Section 108 loan proceeds to be used to preserve and improve five conservation areas. Fund 341, Housing General Obligation Bond Construction, is used to budget and report costs for housing and community development and capital projects that are supported wholly or in part by general obligation bond proceeds.

# Housing and Community Development Program Overview

- ◆ FCRHA Development Support
  - Fund 946, FCRHA Revolving Development
  - Fund 948, FCRHA Private Financing

Fund 946 provides development support for site investigation for proposed new projects and provides temporary advances for architectural and engineering plans, studies, or fees for which federal, state, County, or private funds will reimburse the FCRHA at a later date. Funding capital improvement projects for existing FCRP units is also provided. Fund 948, FCRHA Private Financing, is used to budget and report costs for two types of funds: those borrowed by the FCRHA from private lenders and other sources, and funds for FCRHA projects which are generated through the sale of FCRHA bonds.
  
- ◆ FCRHA Internal Service Fund
  - Fund 949, FCRHA Internal Service Fund, was established in FY 1998 to charge for goods and services that are shared among several housing funds. These costs include items such as office supplies, telephones, postage, copying, insurance, and audits which have been budgeted and paid from one of the FCRHA's funds and then allocated to the other funds proportionate to their share of the costs. This fund also includes costs associated with the maintenance and operation of FCRHA housing development, such as service contracts for extermination, custodial work, elevator maintenance, and grounds maintenance. The fund allows one contract to be established for goods and services, as opposed to multiple contracts in various funds.
  
- ◆ FCRHA Grant Fund
  - Fund 965, Housing Grants, was established in FY 2000 to administer grants awarded to the FCRHA. The grants currently in this fund are awarded by the U.S. Department of Housing and Urban Development (HUD), based on competitive applications for funding, and provide for rent subsidies, counseling services, support services, operating expenses, and property improvements.

# Department of Housing and Community Development



## Mission

To provide the residents of the County with safe, decent and more affordable housing for low- and moderate-income households. In addition, the Department of Housing and Community Development seeks to preserve, upgrade and enhance existing neighborhoods through conservation and rehabilitation of housing, and through the provision of public facilities and services.

## Focus

The Fairfax County Department of Housing and Community Development (HCD) will continue to provide housing opportunities for low- and moderate-income residents in Fairfax County and to assist in the revitalization and renovation of neighborhoods. The HCD programs include numerous activities that support Fairfax County Redevelopment and Housing Authority (FCRHA) rental housing, housing for the elderly/group homes, loans for home ownership and home improvement, tenant assistance, community development, community revitalization and the development and administration of these programs.

County resources within the General Fund provide support for positions in Agency 38, Housing and Community Development (HCD). These positions coordinate the County's revitalization and community development programs, support the development and operation of FCRHA assisted housing, and provide critical support in financial management, computer network operations and strategic planning.



# Department of Housing and Community Development

The General Fund also supports the federal public housing and local rental programs by funding a portion of the administrative and maintenance staff costs, as well as refuse collection charges, condominium fees, limited partnership real estate taxes and building maintenance. Funding is also included in FY 2008 to paint various housing projects owned and managed by the FCRHA as part of an ongoing maintenance program.

The preservation of affordable housing in the County is another major focus of HCD. For many residents, living in Fairfax County is a significant financial struggle, requiring, on average, 50 percent above Area Median Income to afford a two-bedroom apartment at the fair market rate. The Center for Regional Analysis at George Mason University estimates that there is an affordable housing deficit of 30,000 units currently, and this is projected to rise to 60,000 by 2020. Fund 319, The Penny for Affordable Housing Fund, represents the County's financial commitment to preserving and creating affordable housing opportunities by dedicating a portion of its revenue specifically for affordable and workforce housing. This fund was established in FY 2006 and receives as revenue the value of one cent on the Real Estate Tax to the preservation of affordable housing. As of April 2007, approximately 1,364 affordable units have been preserved for both homeownership and rental purposes in a variety of large and small projects using money from Fund 319 as a primary resource. For more information on Fund 319, The Penny for Affordable Housing Fund, please see the specific Fund 319 budget narrative in the Housing and Community Development Programs section of Volume 2.

This narrative only includes funding and related issues for the General Fund portion of the HCD budget. **The Department of Housing and Community Development Overview includes Key Accomplishments, FY 2008 Initiatives and Performance Indicators for the entire organization.**

## Budget and Staff Resources

Agency Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	56/ 56	57/ 57	57/ 57	57/ 57	57/ 57
Expenditures:					
Personnel Services	\$3,853,054	\$4,418,899	\$4,141,899	\$4,451,479	\$4,451,479
Operating Expenses	2,125,750	2,552,964	2,985,130	2,562,786	2,562,786
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$5,978,804</b>	<b>\$6,971,863</b>	<b>\$7,127,029</b>	<b>\$7,014,265</b>	<b>\$7,014,265</b>

# Department of Housing and Community Development

## FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- ◆ **Employee Compensation** **\$201,739**  
An increase of \$201,739 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program.
- ◆ **Personnel Services Reduction** **(\$91,170)**  
A decrease of \$91,170 in Personnel Services is part of an across-the-board reduction to meet budget limitations based on available revenues as a result of a flattening residential real estate market.
- ◆ **Transition to Project-Based Budgeting** **(\$81,489)**  
A decrease of \$81,489, including \$77,989 in Personnel Services and \$3,500 in Operating Expenses, is associated with the one-time FY 2007 funding that supported 1/1.0 SYE Fiscal Administrator, in Fund 967, Public Housing Projects Under Management. The position coordinates the HUD mandated conversion of the Public Housing program as well as the Fairfax County Rental Program to project-based budgeting and accounting, and funding for the position in FY 2008 and future fiscal years will come from Fund 967, Public Housing Projects Under Management.
- ◆ **Intergovernmental Charges** **\$13,322**  
A net increase of \$13,322 in Operating Expenses is comprised of an increase of \$19,000 for the PC Replacement Program that is based on the number of PCs scheduled to be replaced in FY 2008, according to the four-year replacement cycle, partially offset by a decrease of \$5,678 for Department of Vehicle Services charges that are based on anticipated charges for fuel, vehicle replacement and maintenance costs.
- ◆ **Carryover Adjustments** **(\$155,166)**  
A decrease of \$155,166 is due to one-time carryover of FY 2006 Operating Expenses primarily for consultant services.

### Board of Supervisors' Adjustments

The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:

- ◆ The Board of Supervisors made no adjustments to this agency.

# Department of Housing and Community Development

## Changes to FY 2007 Adopted Budget Plan

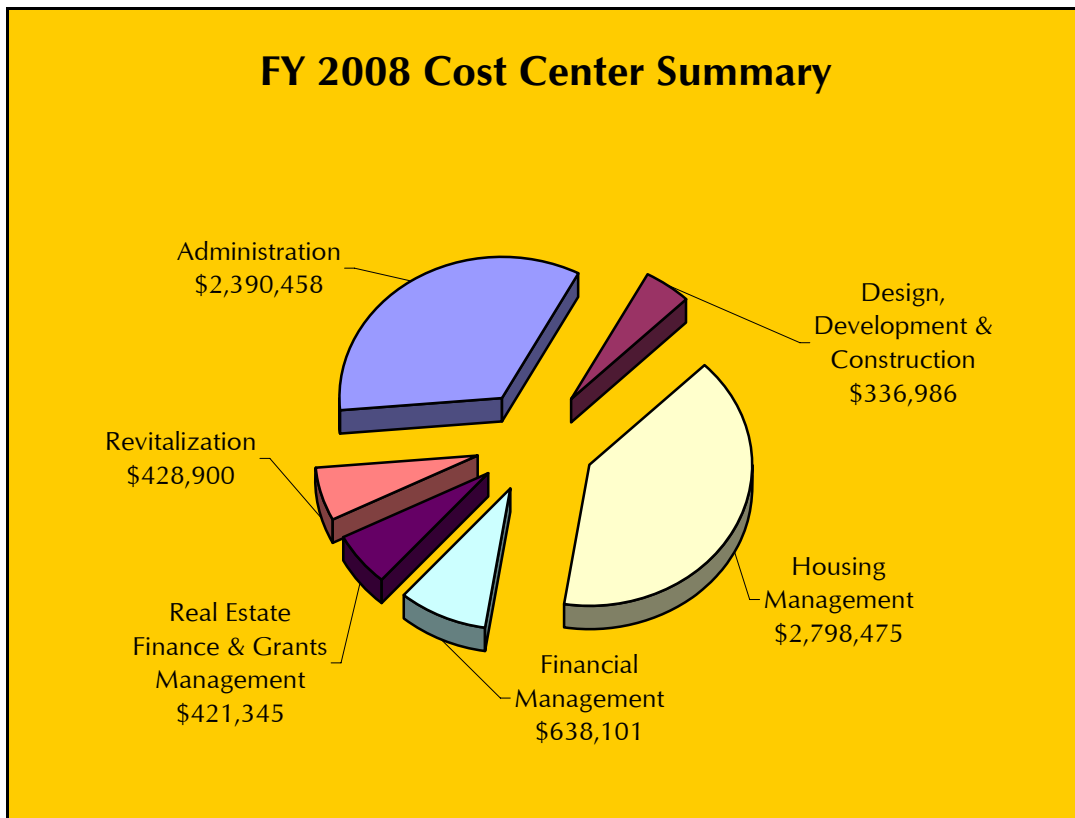
The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:

- ◆ **Carryover Adjustments** **\$155,166**  
As part of the FY 2006 Carryover Review, the Board of Supervisors approved encumbered funding of \$155,166 primarily for professional consultant services for public housing budget training and with the Yardi Affordable system purchase, conversion and installation.

The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:

- ◆ The Board of Supervisors made no adjustments to this agency.

## Cost Centers



# Department of Housing and Community Development

## Administration

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	11/ 11	11/ 11	11/ 11	10/ 10	10/ 10
<b>Total Expenditures</b>	<b>\$1,784,034</b>	<b>\$2,336,699</b>	<b>\$2,481,688</b>	<b>\$2,390,458</b>	<b>\$2,390,458</b>

Position Summary					
1	Director	1	Management Analyst III	1	Programmer Analyst I
1	Deputy Director	1	Management Analyst II	1	Info Technology Tech. II
1	HCD Division Director	1	Info. Tech. Prog. Mgr. I	2	Administrative Assistants IV
<b>TOTAL POSITIONS</b>					
<b>10 Positions / 10.0 Staff Years</b>					

Note: In FY 2008, 1/1.0 SYE position was redirected to Revitalization to better align with the agency's organizational structure.

### Goal

To provide administrative and computer systems support to the core business areas of the Fairfax County Redevelopment and Housing Authority and the Department of Housing and Community Development by responding to computer network requests from agency employees and public information requests from citizens, agencies and other interested individuals and groups.

## Design, Development and Construction

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	4/ 4	4/ 4	4/ 4	4/ 4	4/ 4
<b>Total Expenditures</b>	<b>\$191,808</b>	<b>\$328,977</b>	<b>\$318,977</b>	<b>\$336,986</b>	<b>\$336,986</b>

Position Summary					
1	HCD Division Director			1	Administrative Assistant IV
2	Housing/Community Developers IV				
<b>TOTAL POSITIONS</b>					
<b>4 Positions / 4.0 Staff Years</b>					

### Goal

To provide development and financing services to facilitate the availability of affordable housing for low- and moderate-income residents and to implement public improvement projects, and support revitalization efforts in the County.

# Department of Housing and Community Development

## Housing Management

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	24/ 24	24/ 24	24/ 24	24/ 24	24/ 24
<b>Total Expenditures</b>	<b>\$2,588,570</b>	<b>\$2,770,359</b>	<b>\$2,894,917</b>	<b>\$2,798,475</b>	<b>\$2,798,475</b>

Position Summary					
2	HCD Division Directors	1	Warehouse Supervisor	1	Carpenter I
1	Housing Services Specialist IV	1	Housing/Community Developer II	1	Human Services Coordinator II
1	Housing Services Specialist III	1	Air Conditioning Equipment Repairer	1	Human Services Assistant
5	Housing Services Specialists II	1	Locksmith II	1	Housing Manager
1	Management Analyst III	2	Plumbers II	1	Administrative Assistant IV
1	Programmer Analyst II	1	Painter I	1	Administrative Assistant II
<b>TOTAL POSITIONS</b>					
<b>24 Positions / 24.0 Staff Years</b>					

### Goal

To manage and maintain affordable housing that is decent, safe and sanitary for eligible families and to maintain FCRHA housing in accordance with community standards and to provide homeownership opportunities to eligible households.

## Financial Management

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	7/ 7	7/ 7	7/ 7	7/ 7	7/ 7
<b>Total Expenditures</b>	<b>\$576,614</b>	<b>\$703,199</b>	<b>\$596,199</b>	<b>\$638,101</b>	<b>\$638,101</b>

Position Summary					
1	HCD Division Director	1	Accountant III	1	Administrative Assistant V
1	Fiscal Administrator	2	Accountants II	1	Administrative Assistant III
<b>TOTAL POSITIONS</b>					
<b>7 Positions / 7.0 Staff Years</b>					

### Goal

To provide management information for controls and compliance reporting to external oversight entities as required by policies and regulations; to collect revenues, process expenditures, and service loans on a timely basis; to provide budgetary preparation and control of all agency funds; to maintain accounting records and prepare financial reports in conformance with generally accepted accounting principles to ensure accurate and auditable financial statements.

# Department of Housing and Community Development

## Real Estate Finance and Grants Management

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	2/ 2	2/ 2	2/ 2	2/ 2	2/ 2
<b>Total Expenditures</b>	<b>\$229,087</b>	<b>\$412,666</b>	<b>\$414,801</b>	<b>\$421,345</b>	<b>\$421,345</b>

Position Summary	
1 Housing/Community Developer IV	
1 Housing/Community Developer I	
<b>TOTAL POSITIONS</b>	
<b>2 Positions / 2.0 Staff Years</b>	

### Goal

To plan, implement and maintain public improvements and support services designed to improve the quality of life for residents in low- and moderate-income communities, and to provide financial services in order to facilitate the development of affordable housing and support ongoing revitalization efforts.

### Revitalization

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	8/ 8	9/ 9	9/ 9	10/ 10	10/ 10
<b>Total Expenditures</b>	<b>\$608,691</b>	<b>\$419,963</b>	<b>\$420,447</b>	<b>\$428,900</b>	<b>\$428,900</b>

Position Summary	
1 Deputy Director	5 Housing/Community Developers IV
2 HCD Division Directors	1 GIS Analyst II
<b>TOTAL POSITIONS</b>	
<b>10 Positions / 10.0 Staff Years</b>	

Note: In FY 2008, 1/1.0 SYE position was redirected from Administration to better align with the agency's organizational structure. Also, as directed by the Board of Supervisors during its revitalization retreat in December 2006, a new Office of Community Revitalization and Reinvestment has been created in the Office of the County Executive. Funding adjustments, including reallocations from the Department of Housing and Community Development, will be made as part of the FY 2007 Carryover Review.

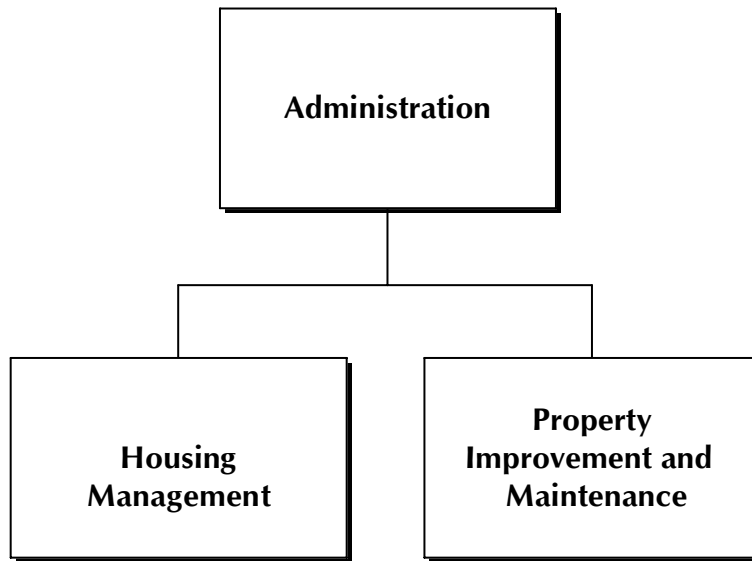
### Goal

To improve the physical appearance, function and economic health of targeted areas through the encouragement of private sector reinvestment, the facilitation of information exchange and the strengthening of community groups and organizations.

# Fund 141

## Elderly Housing Programs

---



### **Mission**

To manage affordable rental housing acquired by the FCRHA for the benefit of the elderly, and to maintain and preserve the units for long-term rental availability

### **Focus**

Fund 141, Elderly Housing Programs, accounts for personnel, operating and equipment costs related to the County's support of the operation of the three locally funded elderly housing developments owned or leased by the Fairfax County Redevelopment and Housing Authority (FCRHA). The three elderly housing developments funded in Fund 141 are: Lewinsville Senior Residences, Little River Glen and Lincolnia Center. Funding for three facilities, Gum Springs, Morris Glen and Herndon Harbor House, are not presented in Fund 141. Although they are owned by a limited partnership of which the FCRHA is the managing general partner, the facilities are operated by a private firm. The newly opened Braddock Glen 60-unit assisted living campus is owned by the FCRHA and managed by a private firm. Housing and Community Development staff administers the contract between the FCRHA and the private firm hired to manage the facilities. Together, in FY 2008, these seven facilities will provide for 408 congregate housing units, four adult day health care centers, a 52-bed adult care residence, and a 60-unit assisted living facility that is affordable to low-income elderly. Phase III of Little River Glen will include 90 units undergoing design and an additional 60 units in the planning phase for independent elderly. When completed, the Little River Glen campus will include 270 units for independent elderly, 60 units for assisted-living elderly, two senior centers and an adult day health care center.

In FY 2008, the operation of the Elderly Housing Programs will be supported in part with rental income, a state auxiliary grant for indigent care in the adult care residence component at the Lincolnia Center, County support and federal HOME funds. The County's General Fund transfer of \$1.5 million supports approximately 44 percent of expenditures in Fund 141. The Gum Springs, Morris Glen, Herndon Harbor and Braddock Glen facilities are self-supporting and do not require County General Fund support in Fund 141.

Other costs related to the County's housing program at these sites, including the operating and capital costs of senior centers, adult day health care centers, and a congregate meal program, are reflected in the agency budgets for the Department of Community and Recreation Services; the Health Department; Fund 103, Aging Grants and Programs; and the County and Schools Consolidated Debt Service Fund.

# Fund 141

## Elderly Housing Programs

---

The elderly projects are briefly described below:

- ◆ **Lewinsville Senior Residences** is a housing facility in McLean (Dranesville District) comprised of 22 efficiency units and a congregate living area serving the residential needs of low-to-moderate income elderly. The Department of Housing and Community Development (HCD) manages the residential facility, reviews applications to determine eligibility requirements, and provides maintenance services. A congregate meal program is funded through Fund 103, Aging Grants and Programs. The FCRHA leases a portion of this facility for the elderly housing program from the County. In addition, the facility also houses a senior recreation program serving an average of 55 senior citizens, which is run by the County's Department of Community and Recreation Services, and an adult day health care program run by the Health Department serving an average of 35 senior citizens. FY 2008 funding provided in Fund 141 for the operation of the elderly housing component of this facility is \$293,518.
- ◆ **Little River Glen** is a 120-unit facility which opened in the fall of 1990. The facility is spread over five buildings on an eight-acre site in the Braddock District and serves the residential needs of low-to-moderate income elderly. Four different models of one-bedroom units are available. The space is designed for senior citizens who are capable of living independently and desire participation in the social and recreational opportunities provided on-site. There is a senior center with lounges, recreation/activity rooms and a commercial kitchen. The Department of Community and Recreation Services runs the senior center and Fund 103, Aging Grants and Programs, funds the congregate meal program. FY 2008 funding provided in Fund 141 for the operation of this facility is \$1,446,649.
- ◆ **Braddock Glen** (formerly known as Little River Glen II) is a 60-unit affordable, assisted living facility that opened in July 2006. This facility is privately managed by Sunrise Assisted Living and the Adult Day Health Care Center is managed by the Fairfax County Health Department.
- ◆ **Lincolnia Center** is a multi-purpose facility which opened in January 1990 in the Mason District in response to the residential needs of low-income and indigent elderly. It consists of two separate residential areas: a congregate residence of 26 units which provides independent living for senior citizens with limited means and a 52-bed Adult Care Residence for elderly residents who require assistance with the activities of daily living. Funding for a management contract in the amount of \$895,181 for the Lincolnia Adult Care Residence will cover staff costs for 24 hour care coverage. The Lincolnia Center also houses a senior center with recreation/activity rooms, a commercial kitchen, lounges and an adult day health care center. The Department of Community and Recreation Services administers the senior center and the Health Department staffs and operates the adult day health care center. A congregate meal program is administered by HCD and funded by Fund 103, Aging Grants and Programs, for all program participants and residents. FY 2008 funding provided in Fund 141 for the operation of this facility is \$1,789,794.
- ◆ **Morris Glen** is a 60-unit garden apartment community located in the Lee District in the Manchester Lakes Community. The facility was completed in December 1995 for moderate-income seniors capable of independent living. Morris Glen consists of two two-story buildings and a small community building. Four different models of one-bedroom units are available as well as a large amount of common area in each residential building. This facility is managed and maintained by a private contractor, with HCD staff serving as contract administrator and expenditures are completely supported by rental income.
- ◆ **Herndon Harbor House** is an adult care community developed in three phases. Opened in October 1998, Herndon Harbor House I is a 60-unit community that includes two 30-unit residential buildings and is located in the Town of Herndon in the Dranesville District. The facility is managed and maintained by a private contractor with HCD staff serving as contract administrator. Expenditures are supported by rental income. Herndon Harbor House II includes an additional 60 units of congregate housing, for a total of 120 units, and an Adult Day Health Care Center, both of which were opened in FY 2001. Phase III is a senior center which was completed in May 2005.



# Fund 141

## Elderly Housing Programs

- ◆ **Gum Springs Glen** is a 60-unit garden retirement community for independent seniors which opened in May 2003, in the Mount Vernon District. Gum Springs Glen consists of two two-story buildings with 30 apartments plus common space in each building. There are 56 one-bedroom apartments of approximately 425 square feet and four two-bedroom apartments with approximately 550 square feet. This facility is managed and maintained by a private contractor, with HCD staff serving as contract administrator, and expenditures are completely supported by rental income. In addition to the residential units, the lower level of Gum Springs Glen provides space for a Head Start program and training center which is operated by the Department of Family Services, Office for Children.

Certain expenses reflected in this fund are not directly related to housing operations. The FCRHA, as landlord of these facilities, has inter-agency agreements, which provide for budgeting by HCD for common area expenses for utilities, telecommunications, maintenance, custodial services and contracts. The facilities provide space for general community use as well as for services provided by other County agencies.

### Budget and Staff Resources

Agency Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	15/ 15	15/ 15	16/ 16	16/ 16	16/ 16
Expenditures:					
Personnel Services	\$1,073,994	\$1,045,903	\$1,045,903	\$1,186,317	\$1,186,317
Operating Expenses	2,644,080	2,298,599	2,298,599	2,343,644	2,343,644
Capital Equipment	0	0	245,000	0	0
<b>Total Expenditures</b>	<b>\$3,718,074</b>	<b>\$3,344,502</b>	<b>\$3,589,502</b>	<b>\$3,529,961</b>	<b>\$3,529,961</b>

Position Summary					
<b>HOUSING MANAGEMENT</b>					
1	Director of Senior Housing	1	Housing Services Specialist I	1	General Building Maintenance Worker I
1	Housing Services Specialist V	1	Asst. Spvrs. Facilities Support	1	Administrative Assistant V
1	Housing Services Specialist IV	1	Electrician II	1	Maintenance Trade Helper II
2	Housing Services Specialists II	4	Facility Attendants II		
<b>TOTAL POSITIONS</b>					
<b>16 Positions / 16.0 Staff Years</b>					

### FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- ◆ **Employee Compensation** **\$62,903**  
An increase of \$62,903 in Personnel Services is associated with salary and fringe benefit adjustments necessary to support the County's compensation program.
- ◆ **Personnel Services Reduction** **(\$22,489)**  
A decrease of \$22,489 in Personnel Services as part of an across-the-board reduction to meet budget limitations based on available revenues as a result of a flattening residential real estate market.
- ◆ **Senior Housing Staffing** **\$100,000**  
An increase of \$100,000 in Personnel Services is associated with the pool deployment to create a Director of Senior Housing. Half of this position is funded by non-County Elderly Housing Program revenues.

# Fund 141

## Elderly Housing Programs

---

- ◆ **Maintenance Costs** **\$45,045**  
A total increase of \$45,045 in Operating Expenses is due to increased maintenance costs of \$33,697 at Little River Glen, \$9,012 at the Lincolnia Center, and \$2,336 at Lewinsville Senior Residences.
  
- ◆ **Carryover Adjustments** **(\$245,000)**  
A decrease of \$245,000 in Capital Equipment is due to the encumbered carryover of \$245,000 to purchase additional backup power generators for Lincolnia Center approved as part of the *FY 2006 Carryover Review*.

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### **Changes to FY 2007 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ **Professional Contracts and Maintenance** **\$245,000**  
As part of the *FY 2006 Carryover Review*, \$245,000 in Capital Equipment was added to purchase additional back-up power generators for Lincolnia Center in order to provide adequate support in the event of a sustained power outage.
  
- ◆ **Senior Housing Staffing** **\$0**  
1/1.0 SYE position was redeployed to establish a Director of Senior Housing to oversee the County's growing inventory of senior housing.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ The Board of Supervisors made no adjustments to this fund.

# Fund 141

## Elderly Housing Programs

### FUND STATEMENT

#### Fund Type H14, Special Revenue Funds

#### Fund 141, Elderly Housing Programs

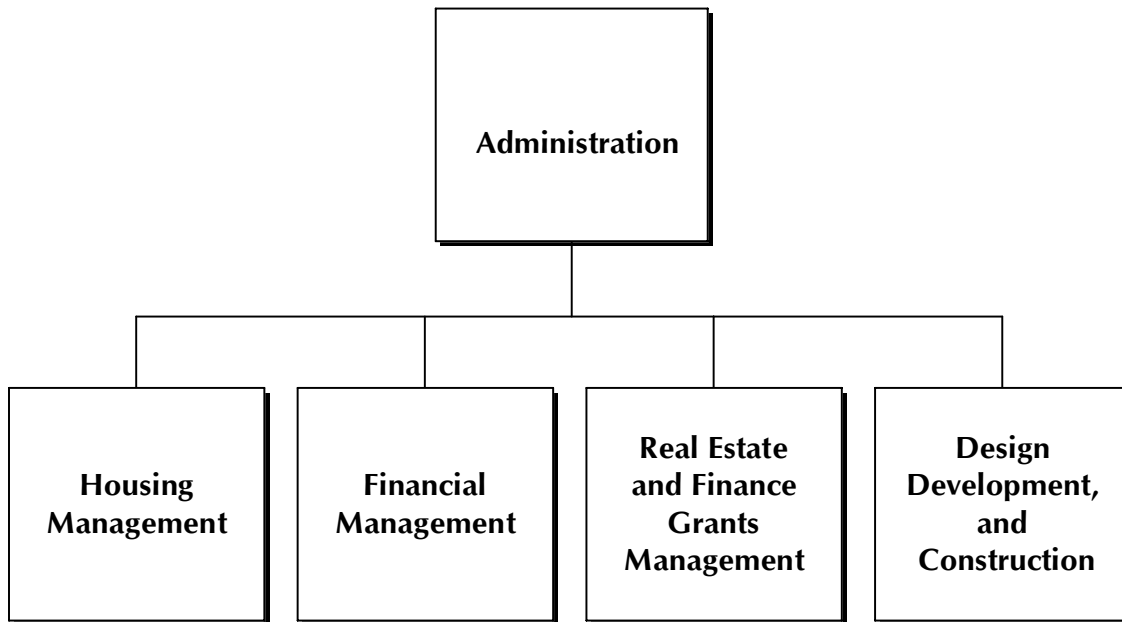
	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	\$584,222	\$186,113	\$265,269	\$252,708	\$265,269
Revenue:					
Rental Income	\$1,636,755	\$1,637,381	\$1,637,381	\$1,715,241	\$1,715,241
Miscellaneous Revenue <sup>1</sup>	120,461	18,002	18,002	18,002	18,002
HOME Rental Assistance	252,484	239,067	239,067	260,059	260,059
<b>Total Revenue</b>	<b>\$2,009,700</b>	<b>\$1,894,450</b>	<b>\$1,894,450</b>	<b>\$1,993,302</b>	<b>\$1,993,302</b>
Transfer In:					
General Fund (001)	\$1,389,421	\$1,450,052	\$1,695,052	\$1,536,659	\$1,536,659
<b>Total Transfer In</b>	<b>\$1,389,421</b>	<b>\$1,450,052</b>	<b>\$1,695,052</b>	<b>\$1,536,659</b>	<b>\$1,536,659</b>
<b>Total Available</b>	<b>\$3,983,343</b>	<b>\$3,530,615</b>	<b>\$3,854,771</b>	<b>\$3,782,669</b>	<b>\$3,795,230</b>
Expenditures:					
Personnel Services <sup>1</sup>	\$1,073,994	\$1,045,903	\$1,045,903	\$1,186,317	\$1,186,317
Operating Expenses <sup>1</sup>	2,644,080	2,298,599	2,298,599	2,343,644	2,343,644
Capital Equipment	0	0	245,000	0	0
<b>Total Expenditures</b>	<b>\$3,718,074</b>	<b>\$3,344,502</b>	<b>\$3,589,502</b>	<b>\$3,529,961</b>	<b>\$3,529,961</b>
<b>Total Disbursements</b>	<b>\$3,718,074</b>	<b>\$3,344,502</b>	<b>\$3,589,502</b>	<b>\$3,529,961</b>	<b>\$3,529,961</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$265,269</b>	<b>\$186,113</b>	<b>\$265,269</b>	<b>\$252,708</b>	<b>\$265,269</b>
Replacement Reserve	\$252,708	\$186,113	\$252,708	\$252,708	\$265,269
<b>Unreserved Ending Balance</b>	<b>\$12,561</b>	<b>\$0</b>	<b>\$12,561</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> In order to account for revenue and expenditures in the proper fiscal year, audit adjustments totaling a net increase of \$12,561 was reflected as an increase of \$100,000 to FY 2006 revenues associated with grant awards, and as an increase of \$87,439 in FY 2006 expenditures due to accrued leave and allowances for bad debt expenditures. The audit adjustments have been included in the FY 2006 Comprehensive Annual Financial Report (CAFR). Details of the FY 2006 audit adjustments were included in the FY 2007 Third Quarter Package.

<sup>2</sup> Ending Balances fluctuate due to Pay for Performance program increments, carryover of operating expenditures, audit adjustments and adjustments in the General Fund Transfer.

# Fund 142

## Community Development Block Grant



### Mission

To conserve and upgrade low- and moderate-income neighborhoods through the provision of public facilities, home improvements, public services, and economic development, and to stimulate the development and preservation of low- and moderate-income housing.

### Focus

Fund 142, Community Development Block Grant (CDBG), seeks to stimulate the development and preservation of low- and moderate-income housing and the provision of loans, public facilities, and improvements directed toward conserving and upgrading low- and moderate-income neighborhoods. It also supports the provision of special outreach and assistance services to low- and moderate-income households. Fairfax County receives an annual Community Development Block Grant through the U.S. Department of Housing and Urban Development (HUD). The use of these funds is subject to eligibility criteria established by Congress for the program and must meet one of three national objectives: (1) benefit to low- and moderate-income populations of the County; (2) elimination of slums and blight; and (3) meet urgent needs. Specific uses of each annual grant are outlined in the Consolidated Plan One-Year Action Plan. The Board of Supervisors has designated the Consolidated Community Funding Advisory Committee, (CCFAC) as the citizen advisory group charged with overseeing the Consolidated Plan process. The Consolidated Plan also incorporates the recommendations of the Fairfax County Redevelopment and Housing Authority (FCRHA) concerning the use of the CDBG funds. The CCFAC forwards the Plan to the Board of Supervisors (BOS) for a public hearing and adoption. The Plan is then forwarded to HUD for approval and a final grant award.

Historically, CDBG funds have been used for:

- development and preservation of affordable housing;
- neighborhood improvements in communities designated as Conservation or Redevelopment Areas by the BOS;
- programs providing needed services to the low- and moderate- income population;
- financial and technical assistance to homeowners for housing rehabilitation and repair;
- payments on loans used for affordable housing development; and
- costs to administer this grant and related programs.

# Fund 142

## Community Development Block Grant

---

### **FY 2008 Initiatives**

Funding in the amount of \$6,192,316 is estimated for FY 2008. It should be noted, however, that recent information indicates a reduction of \$29,844 in CDBG funding from HUD. These adjustments will be incorporated into the County's budget during the *FY 2007 Carryover Review*.

The following identifies some of the projected funding initiatives:

- ◆ A portion of the County's CDBG entitlement will be combined with County General Funds and the Community Services Block Grant into a Consolidated Community Funding Pool (CCFP), providing funds through a competitive process to non-profit organizations for human services and affordable housing development and preservation. In FY 2008, it is projected that an amount of \$2,037,815 will be available for the CCFP.
- ◆ An amount of \$57,514 is currently projected for the Fair Housing Program to conduct and report on fair housing tests, file fair housing complaints when necessary, train rental agents and housing counselors in the County's rental market, establish and staff the Fair Housing Task Force, and continue studying and reporting on the County's fair housing needs.
- ◆ An amount of \$329,241 is projected to support staff and operating costs for the Home Repair for the Elderly Program. This program provides minor home repairs to low-income elderly or disabled residents to enable these individuals to live in safe and sanitary housing.
- ◆ Funding of \$1,062,587 is projected to be available for payments in Section 108 Loans. These loans, approved by the BOS and HUD, are designated for affordable housing preservation and development, the reconstruction of Washington Plaza, and road and storm drainage improvements in five conservation areas: Bailey's, Fairhaven, Gum Springs, James Lee, and Jefferson Manor.
- ◆ Also included is support for staff and operating costs to provide federally-mandated relocation and advisory services to individuals affected by federally-funded County and FCRHA programs. In addition, funding is provided for staff support and operating costs for overall program management and planning for CDBG and Section 108 Loan programs. This includes preparation of the annual HUD Consolidated Plan and other program reports, administration and monitoring of non-profit contracts, evaluation of program performance, and planning of the development of affordable housing in the County. In FY 2008, funding for these services is estimated to be \$1,513,528 (Planning and Urban Design, General Administration and Housing Program Relocation).
- ◆ The Homeownership Assistance Program provides funding of \$286,194 for the support of staff in the Relocation Services Branch who provide support to the First-Time Homebuyers and Moderate Income Direct Sales Programs. The main duties of these positions include application data entry, waiting list maintenance, application processing, conducting lotteries, annual occupancy certifications, and counseling applicants.
- ◆ Upon approval of the final HUD award in Spring 2007, it is anticipated that funding of \$900,960 (Contingency, Child Care Center Grant, and Neighborhood Revitalization) will be available for rehabilitation, revitalization and loan programs which will be outlined in the Consolidated Plan One-Year Action Plan for FY 2008.

# Fund 142

## Community Development Block Grant

### Budget and Staff Resources

Agency Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	21/ 21	21/ 21	21/ 21	21/ 21	21/ 21
Home Improvement Loan Program	\$502,299	\$0	\$677,711	\$0	\$0
Housing Development Corporation	0	0	19,710	0	0
Home Repair for the Elderly	220,314	312,798	439,445	329,241	329,241
United Community Ministries	0	0	820	0	0
Contingency Fund	0	0	0	682,310	682,310
Planning and Urban Design	412,435	411,971	861,353	420,915	420,915
General Administration	709,149	744,923	1,079,168	819,093	819,093
Northern Virginia Family Services	0	0	90	0	0
Fairfax City Rehabilitation	0	0	329	0	0
Good Shepherd Housing	(359,631)	695,000	695,000	0	0
Housing Program Relocation	231,507	279,380	326,566	273,520	273,520
RPJ Transitional Housing	153,782	52,065	52,665	0	0
Section 108 Loan Payments	1,327,870	1,098,656	1,148,964	1,062,587	1,062,587
Jefferson Manor Public Imp.	0	0	124,147	0	0
Homestretch	1,095,708	98,992	99,000	0	0
Reston Interfaith Townhouses	0	0	2	0	0
IndoChinese Community Center	44,596	0	20,000	0	0
FACETS Family Enrichment	(49,583)	263,565	308,520	0	0
DCRS Teen Services	0	0	2,498	0	0
Reston Interfaith	25,447	105,200	105,201	0	0
Ethopian Development Council	14,723	77,316	83,454	0	0
Fair Housing Program	25,995	63,904	197,008	57,514	57,514
Wesley/Coppermine	47,583	60,000	70,338	0	0
Bilingual Rehabilitation Specialist	(3,849)	70,000	96,142	0	0
Homeownership Assistance Program	270,815	280,409	521,761	286,194	286,194
Magnet Housing	104,235	0	263,582	0	0
Southgate Community Center	0	0	657	0	0
Club Phoenix / Vienna Teen Center	6,667	0	15,400	0	0
Rehabilitation of FCRHA Properties	299,109	500,000	931,690	0	0
Woodley Park Community Center	0	0	100,000	0	0
Madison Ridge	0	0	180,000	0	0
Parc Reston	2,226,525	0	2,500,000	0	0

# Fund 142

## Community Development Block Grant

<b>Agency Summary</b>					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Capital Projects:</b>					
Other <sup>1</sup>	\$2,042,292	\$106,950	\$0	\$2,042,292	\$2,042,292
Huntington Community Center	95,871	0	12,311	0	0
Bailey's Road Improvements	11,800	0	107,406	0	0
Fairhaven Public Improvements	5,056	0	164,375	0	0
Gum Springs Public Improvements	5,447	0	116,801	0	0
James Lee Road Improvements	22,240	0	219,749	0	0
Cedar Ridge	0	0	126,150	0	0
Glenwood Mews	67,638	0	139,228	0	0
Christian Relief Services	40,073	105,000	127,570	0	0
LLVCAI	0	0	192	0	0
Little River Glen III	46,297	0	44,718	0	0
Homestretch Housing	(298,000)	450,000	450,000	0	0
Child Care Center Grant Program	0	44,890	142,836	44,890	44,890
Habitat at Stevenson Street	248,809	0	0	0	0
Lewinsville Expansion	0	529,148	152,876	0	0
Revitalization	6,197	140,000	347,023	0	0
Neighborhood Revitalization	59,012	350,000	370,771	173,760	173,760
Home Buyer Education/Storefront	0	0	28	0	0
Chesterbrook Residences Inc.	0	0	255,000	0	0
Jewish Foundation	0	0	380,380	0	0
Newcomer Community Service	(65,154)	65,154	65,154	0	0
<b>Total Expenditures</b>	<b>\$9,593,276</b>	<b>\$6,905,321</b>	<b>\$14,143,786</b>	<b>\$6,192,316</b>	<b>\$6,192,316</b>

<sup>1</sup> Please note that FY 2008 funding will be combined with County General Funds and the Community Services Block Grant into a Consolidated Community Funding Pool to provide funds through a competitive process to non-profit organizations for human services and affordable housing development and preservation.

<b>Position Summary</b>		
<u><b>ADMINISTRATION</b></u> 1 Management Analyst III  <u><b>HOUSING MANAGEMENT</b></u> 1 Housing Services Specialist V 1 Housing Services Specialist IV 2 Housing Services Specialists II	<u><b>FINANCIAL MANAGEMENT</b></u> 1 Accountant II 1 Administrative Assistant III  <u><b>DESIGN, DEVELOPMENT AND CONSTRUCTION</b></u> 1 Housing/Community Developer IV	<u><b>REAL ESTATE FINANCE AND GRANTS MANAGEMENT</b></u> 1 Real Estate/Grants Manager 2 Housing/Community Developers IV 3 Housing/Community Developers III 1 Senior Maintenance Supervisor 2 Carpenters I 3 Administrative Assistants IV 1 Maintenance Trade Helper II
<u><b>TOTAL POSITIONS</b></u> <b>21 Positions / 21.0 Staff Years</b>		

# Fund 142

## Community Development Block Grant

---

### FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- ◆ **U. S. Department of Housing and Urban Development (HUD) Award** **(\$713,005)**  
A decrease of \$713,005 is associated with the FY 2007 HUD award that was used to project expenditures for this fund in FY 2008.
  
- ◆ **Carryover Adjustments** **(\$7,238,462)**  
A decrease of \$7,238,462 is associated with the one-time FY 2006 carryover of unexpended project balances and appropriation of program and investment income.

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Changes to FY 2007 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:

- ◆ **Carryover Adjustments** **\$7,238,462**  
As part of the FY 2006 Carryover Review, the Board of Supervisors approved a net increase of \$7,238,462 due to the carryover of \$7,304,727 in unexpended project balances and appropriation of \$644,376 in program income and \$2,364 in investment income, offset by a \$713,005 reduction in the U.S. Department of Housing and Urban Development (HUD) award as approved by the Board of Supervisors on May 1, 2006. FY 2007 revenues increased by \$6,872,666 due to the carryover of \$7,585,671 in anticipated reimbursements from HUD for capital projects and rental rehabilitation, offset by a \$713,005 reduction due to the amended HUD award.

The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:

- ◆ The Board of Supervisors made no adjustments to this fund.



# Fund 142

## Community Development Block Grant

### FUND STATEMENT

Fund Type H14, Special Revenue Funds

Fund 142, Community Development  
Block Grant

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	\$877,384	\$0	\$365,799	\$0	\$0
Revenue:					
Block Grant (CDBG)	\$8,434,951	\$6,905,321	\$13,777,987	\$6,192,316	\$6,192,316
Investment Income	2,364	0	0	0	0
CDBG Program Income	644,376	0	0	0	0
<b>Total Revenue</b>	\$9,081,691	\$6,905,321	\$13,777,987	\$6,192,316	\$6,192,316
<b>Total Available</b>	\$9,959,075	\$6,905,321	\$14,143,786	\$6,192,316	\$6,192,316
Expenditures:					
CDBG Projects <sup>1</sup>	\$9,593,276	\$6,905,321	\$14,143,786	\$6,192,316	\$6,192,316
<b>Total Expenditures</b>	\$9,593,276	\$6,905,321	\$14,143,786	\$6,192,316	\$6,192,316
<b>Total Disbursements</b>	\$9,593,276	\$6,905,321	\$14,143,786	\$6,192,316	\$6,192,316
<b>Ending Balance<sup>2</sup></b>	\$365,799	\$0	\$0	\$0	\$0

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of \$3.62 has been reflected as a decrease to FY 2006 expenditures to adjust cost allocations for FY 2006. This impacts the amount carried forward resulting in a net increase of \$3.62 to the *FY 2007 Revised Budget Plan*. The audit adjustment has been included in the FY 2006 Comprehensive Financial Report (CAFR). Details of the FY 2006 audit adjustments were included in the FY 2007 Third Quarter Package.

<sup>2</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 143

## Homeowner and Business Loan Programs

---

### **Mission**

The goals of the Homeowner and Business Loan Programs are to enhance the quality of life and economic base of the County by providing support for homeownership, to repair and upgrade existing housing, and to assist small and minority businesses. One focus is to provide a means and opportunity for low- and moderate-income households to become homeowners in the County through the First-Time Homebuyers Program operated by the Fairfax County Redevelopment and Housing Authority (FCRHA) and offering units through the Moderate Income Direct Sales (MIDS) program and Fairfax County's Affordable Dwelling Unit (ADU) ordinance. A second focus is to provide affordable loans for housing improvement and rehabilitation to qualifying low-income homeowners or homeowners living in areas targeted for improvement, resulting in the elimination of health and safety code violations, enhancing the quality and appearance of existing housing, and retaining existing affordable housing. A third focus is to provide business assistance and counseling services as well as direct loans to qualified small and minority-owned businesses.

### **Focus**

Fund 143, Homeowner and Business Loan Programs, is comprised of three programs designed to meet the agency mission as detailed below:

- ◆ The *First-Time Homebuyers Program* is designed to provide affordable homeownership opportunities for low- to moderate-income families who otherwise could not afford to purchase a home. The MIDS program that was established in 1978, allows units acquired or constructed by the FCRHA to be sold to moderate-income families, with the purchase made possible by the provision of second trust loans. The resale price of the unit is limited, and the FCRHA has the right of first refusal when the home is resold. Since 1993, the FCRHA has marketed units that are provided under provisions of Fairfax County's ADU ordinance. These units also serve low- and moderate-income households that are comprised of first-time homebuyers earning at least \$25,000. Restrictive covenants apply that limit the sales price and require owners to occupy the home. Homes currently range in price from \$70,000 to \$160,000 and have a 30-year control period. The FCRHA has the right of repurchase or the right to assign the purchase to a new homebuyer. Applicants for both MIDS and ADU units must take homeownership education classes and obtain pre-conditional approval from a lender to participate in drawings to purchase these homes.
  
- ◆ The *Home Improvement Loan Program (HILP)* provides loans to low- and moderate-income individuals to repair, modernize or expand the living space for their families to help alleviate overcrowded conditions. Funds are also loaned to homeowners who are cited for health and housing code violations, and for replacement housing, if necessary. Grants are provided to low-income elderly or disabled residents through the Elderly Home Repair Program to make needed repairs and provide for handicapped accessibility, to prevent displacement, and to allow these individuals to live in safe and sanitary housing. All work shall comply with all federal, state and local laws and regulations. County appropriated funds within Fund 143, Homeowner and Business Loan Programs, are used in conjunction with bank funds budgeted in Fund 945, Non-Appropriated Rehabilitation Loans, and federal funding in Fund 142, Community Development Block Grant, to increase the assistance available to County residents.
  
- ◆ The *Small and Minority Business Loan Program* was initiated in FY 1996, and Fund 143, Homeowner and Business Loan Programs, was expanded to include the receipt of federal funds for operation of this program that provides loans to qualified small and minority-owned businesses. Program funds are administered by the Community Business Partnership (formerly the South Fairfax Regional Business Partnership, Inc.) through an agreement with the Department of Housing and Community Development. Loan repayments from the business loans will be received as revenue in Fund 143, Homeowner and Business Loan Programs, and will be used to pay debt service on the Section 108 Loan 7.

Program income from the MIDS and HILP programs will provide direct loans, as well as administrative support, for the five positions in Fund 940, FCRHA General Operating, that administer the programs, consistent with the business plan approved by the FCRHA and the Board of Supervisors.

# Fund 143

## Homeowner and Business Loan Programs

### Budget and Staff Resources

Agency Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Expenditures:					
Operating Expenses	\$843,776	\$1,597,723	\$7,421,136	\$1,388,983	\$1,388,983
<b>Total Expenditures</b>	<b>\$843,776</b>	<b>\$1,597,723</b>	<b>\$7,421,136</b>	<b>\$1,388,983</b>	<b>\$1,388,983</b>

### FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- Small and Minority Business Loan Program** **(\$942)**  
 A decrease of \$942 is due to lower expenditures for U. S. Department of Housing and Urban Development Section 108 Loan 7 repayments based on the repayment schedule.
- Moderate Income Direct Sales (MIDS) Program** **(\$85,375)**  
 A decrease of \$85,375 is due to lower expenditures for estimated repurchases and loan repayments based on prior year actuals.
- Homeowners Improvement Loan Program (HILP)** **(\$122,423)**  
 A decrease of \$122,423 is due to lower expenditures for loan repayments and administrative costs based on a previous three-year average of activity.
- Carryover Adjustments** **(\$5,823,413)**  
 A decrease of \$5,823,413 is associated with the carryover of unexpended FY 2006 program balances for the Moderate Income Direct Sales Program (MIDS), Rehabilitation Loans and Grants, Water Extension and Improvement Projects, and Business Loan Program as part of the FY 2006 Carryover Review.

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- The Board of Supervisors made no adjustments to this fund.

## Fund 143

### Homeowner and Business Loan Programs

---

#### **Changes to FY 2007 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ **Carryover Adjustments** **\$5,823,413**  
*As part of the FY 2006 Carryover Review, the Board of Supervisors approved an increase of \$5,823,413 due to the carryover of unexpended FY 2006 program balances for the Moderate Income Direct Sales Program (MIDS), Rehabilitation Loans and Grants, Water Extension and Improvement Projects, and Business Loan Program. FY 2007 revenues increased by \$891,924 due to the carryover of FY 2006 unrealized revenue in the Business Loan Program.*

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ The Board of Supervisors made no adjustments to this fund.

# Fund 143

## Homeowner and Business Loan Programs

### FUND STATEMENT

Fund Type H14, Special Revenue Funds

Fund 143, Homeowner and Business Loan Programs

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$4,750,672</b>	<b>\$0</b>	<b>\$4,931,489</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
Program Income (MIDS)	\$415,290	\$866,511	\$866,511	\$781,136	\$781,136
County Rehabilitation Loan					
Repayments	548,478	678,230	678,230	555,807	555,807
Business Loan Program	60,825	52,982	944,906	52,040	52,040
<b>Total Revenue</b>	<b>\$1,024,593</b>	<b>\$1,597,723</b>	<b>\$2,489,647</b>	<b>\$1,388,983</b>	<b>\$1,388,983</b>
<b>Total Available</b>	<b>\$5,775,265</b>	<b>\$1,597,723</b>	<b>\$7,421,136</b>	<b>\$1,388,983</b>	<b>\$1,388,983</b>
Expenditures:					
Moderate Income Direct					
Sales (MIDS) Program	\$568,927	\$866,511	\$3,135,654	\$781,136	\$781,136
Rehabilitation Loans and					
Grants	171,395	678,230	3,182,809	555,807	555,807
Water Extension and					
Improvement Projects	0	0	52,867	0	0
Business Loan Program	103,454	52,982	1,049,806	52,040	52,040
<b>Total Expenditures</b>	<b>\$843,776</b>	<b>\$1,597,723</b>	<b>\$7,421,136</b>	<b>\$1,388,983</b>	<b>\$1,388,983</b>
<b>Total Disbursements</b>	<b>\$843,776</b>	<b>\$1,597,723</b>	<b>\$7,421,136</b>	<b>\$1,388,983</b>	<b>\$1,388,983</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$4,931,489</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Projects are budgeted based on the total program costs and most programs span multiple years. Therefore, funding is carried forward each fiscal year and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 144

## Housing Trust Fund

### Focus

Fund 144, Housing Trust Fund, was created in FY 1990 to reflect the expenditures and revenues of funds earmarked to encourage and support the preservation, development and redevelopment of affordable housing by the Fairfax County Redevelopment and Housing Authority (FCRHA), non-profit sponsors and private developers. The fund is intended to promote endeavors that will furnish housing to low- and moderate-income individuals in Fairfax County by providing low cost debt and equity capital in the form of loans, grants and equity contributions. Only capitalized costs are eligible for funding from the Housing Trust Fund.

Under the criteria approved by the FCRHA and the Board of Supervisors for the Housing Trust Fund, highest priority is assigned to projects which enhance existing County and FCRHA programs, produce or preserve housing which will be maintained for lower income occupants over the long term, promote affordable housing and leverage private funds.

In FY 1996, the Board of Supervisors authorized the FCRHA to implement a pre-development fund as a component of the Housing Trust Fund.

On behalf of the County, the FCRHA administers the Housing Trust Fund, and on an on-going basis, accepts and reviews applications from non-profit corporations and private developers for contributions from this source. The FCRHA forwards its recommendations of projects to be funded to the Board of Supervisors based on this review. The FCRHA itself may submit proposals meeting the Housing Trust Fund criteria to the Board of Supervisors at any time for the Board's approval.

In FY 2008, revenues are estimated to be \$1,940,000, an increase of \$90,000 or 4.9 percent over the FY 2007 Adopted Budget Plan. This increase is primarily attributable to higher anticipated proffered contributions based on an average of the past seven years' actuals, offset by slightly less investment income due to the expectation that the portfolio will be smaller. FY 2008 expenditures of \$1,940,000 will be allocated to three projects: Undesignated Housing Trust Fund Projects, Chesterbrook Residences, and Transitional Housing/Katherine K. Hanley Family Shelter Campus.

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Changes to FY 2007 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ **Carryover Adjustments** **\$10,264,688**  
As part of the *FY 2006 Carryover Review*, the Board of Supervisors approved an increase in the amount of \$10,264,688 due to the carryover of unexpended project balances of \$8,845,340, an adjustment of \$584,962 to appropriate additional proffer income received in FY 2006, an adjustment of \$514,697 to appropriate program income, and an adjustment of \$319,689 to appropriate additional miscellaneous revenue received in FY 2006.

## **Fund 144**

### **Housing Trust Fund**

---

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ The Board of Supervisors made no adjustments to this fund.

A Fund Statement, a Summary of Capital Projects and Project Detail Tables for the capital projects funded in FY 2008 are provided on the following pages. The Summary of Capital Projects includes projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, sources of funding and completion schedules.

# Fund 144 Housing Trust Fund

## FUND STATEMENT

Fund Type H14, Special Revenue Funds

Fund 144, Housing Trust Fund

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$23,577,642</b>	<b>\$229,060</b>	<b>\$10,493,748</b>	<b>\$229,060</b>	<b>\$229,060</b>
Revenue:					
Proffered Contributions	\$1,984,962	\$1,600,000	\$1,600,000	\$1,800,000	\$1,800,000
Investment Income	799,758	250,000	250,000	140,000	140,000
Miscellaneous Revenue	319,689	0	0	0	0
<b>Total Revenue</b>	<b>\$3,104,409</b>	<b>\$1,850,000</b>	<b>\$1,850,000</b>	<b>\$1,940,000</b>	<b>\$1,940,000</b>
Transfer In:					
General Fund (001)	\$0	\$0	\$0	\$0	\$0
<b>Total Transfers In</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Available</b>	<b>\$26,682,051</b>	<b>\$2,079,060</b>	<b>\$12,343,748</b>	<b>\$2,169,060</b>	<b>\$2,169,060</b>
Expenditures:					
Capital Projects	\$16,188,303	\$1,850,000	\$12,114,688	\$1,940,000	\$1,940,000
<b>Total Expenditures</b>	<b>\$16,188,303</b>	<b>\$1,850,000</b>	<b>\$12,114,688</b>	<b>\$1,940,000</b>	<b>\$1,940,000</b>
<b>Total Disbursements</b>	<b>\$16,188,303</b>	<b>\$1,850,000</b>	<b>\$12,114,688</b>	<b>\$1,940,000</b>	<b>\$1,940,000</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$10,493,748</b>	<b>\$229,060</b>	<b>\$229,060</b>	<b>\$229,060</b>	<b>\$229,060</b>
Reserved Fund Balance <sup>2</sup>	\$229,060	\$229,060	\$229,060	\$229,060	\$229,060
<b>Unreserved Ending Balance</b>	<b>\$10,264,688</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

<sup>2</sup> The Reserved Fund Balance reflects revenue receivable to the Housing Trust Fund for interest owed by Reston Interfaith on an equity lien held by the FCRHA.



# Fund 144 Housing Trust Fund

## FY 2008 Summary of Capital Projects

### Fund: 144 Housing Trust Fund

Project #	Description	Total Project Estimate	FY 2006 Actual Expenditures	FY 2007 Revised Budget	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
003875	Island Walk Cooperative	\$548,634	\$0.00	\$0.00	\$0	\$0
003892	Briarcliff Phase I	500,000	0.00	0.00	0	0
003969	Lewinsville Elderly Facility	159,947	0.00	0.00	0	0
013808	Herndon Harbor House Phase I	2,060,617	946.11	10,239.32	0	0
013854	Founders Ridge/Kingstowne NV	600,000	943.00	1,182.66	0	0
013889	Chain Bridge Gateway/Moriarty Place	1,595,984	0.00	0.00	0	0
013901	Tavener Lane	503,331	0.00	0.00	0	0
013906	Undesignated Housing Trust Fund Projects		0.00	71,011.99	790,000	790,000
013908	West Ox Group Home	1,200,000	65,378.80	1,100,342.04	0	0
013914	Cedar Ridge	38,053	0.00	0.00	0	0
013935	Mt. Vernon Mental Group Home	123,847	0.00	0.00	0	0
013939	Wesley Housing Development Corporation	225,700	0.00	0.00	0	0
013948	Little River Glen Phase II	8,196,694	7,678,844.97	320,036.36	0	0
013951	Patrick Street Transitional Group Home	22,000	0.00	0.00	0	0
013966	Glenwood Mews	3,220,878	0.00	3,220,878.00	0	0
014013	Tier One Predevelopment		0.00	186,736.52	0	0
014040	Herndon Harbor Phase II	577,075	0.00	47,520.30	0	0
014042	Tier Two Predevelopment		0.00	215,000.00	0	0
014046	Little River Glen III	554,129	80,686.87	277,373.37	0	0
014049	Rogers Glen	13,917	0.00	0.00	0	0
014051	Mixed Greens	881,789	0.00	0.00	0	0
014056	Gum Springs Glen	2,431,326	0.00	0.00	0	0
014098	HTF Magnet Housing		0.00	50,000.00	0	0
014134	Habitat at Stevenson Street	300,000	0.00	0.00	0	0
014136	Housing Preservation Strategy		1,000,000.00	0.00	0	0
014138	Chesterbrook Residences		494,824.00	734,176.00	150,000	150,000
014140	Lewinsville Expansion	2,173,747	182,274.50	1,921,654.61	0	0
014142	HTF RSRV/Emergencies & Opportunities		0.00	150,000.00	0	0
014143	HTF Land Acquisition		10,223.46	124,999.54	0	0
014144	Transitional Housing		0.00	0.00	1,000,000	1,000,000
014148	Westbriar Plaza Condominiums	107,457	0.00	0.00	0	0
014165	Single Resident Occupancy		0.00	333,803.00	0	0
014166	Katherine K. Hanley Family Shelter	2,100,000	666,646.21	1,067,906.34	0	0
014191	Rehabilitation of FCRHA Properties	1,624,000	257,401.63	1,274,244.38	0	0
014197	Saintsbury Plaza		283,253.68	0.00	0	0
014198	Madison Ridge	5,100,000	5,100,000.00	0.00	0	0
014199	Route 50 / West Ox Magnet Housing Project		94,449.80	812,583.20	0	0
014234	Willow Oaks	272,430	272,430.00	0.00	0	0
014240	Sunset Park Apartments		0.00	0.00	0	0
014250	Fairfield at Fair Chase	195,000	0.00	195,000.00	0	0
014252	Janna Lee Village I		0.00	0.00	0	0
014253	Janna Lee Village II		0.00	0.00	0	0
VA1951	Tavener Lane Apartments	271,934	0.00	0.00	0	0
VA1952	Water's Edge	780,551	0.00	0.00	0	0
<b>Total</b>		<b>\$36,379,040</b>	<b>\$16,188,303.03</b>	<b>\$12,114,687.63</b>	<b>\$1,940,000</b>	<b>\$1,940,000</b>

## Fund 144 Housing Trust Fund

<b>013906</b>	<b>Undesignated Housing Trust Fund Projects</b>
Countywide	Countywide
<p><b>Description and Justification:</b> FY 2008 funding of \$790,000 is included as a planning factor for the Undesignated Project, based on anticipated proffer and interest income in FY 2008 in the Housing Trust Fund. Funding will be retained in the Undesignated Project until designated to specific projects by the FCRHA and the Board of Supervisors.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$71,012	\$790,000	\$790,000	\$0
Design and Engineering		0	0	0	0	0	0
Construction		0	0	0	0	0	0
Other		0	0	0	0	0	0
<b>Total</b>	Continuing	<b>\$0</b>	<b>\$0</b>	<b>\$71,012</b>	<b>\$790,000</b>	<b>\$790,000</b>	<b>\$0</b>

Source of Funding				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$790,000	\$790,000

## Fund 144 Housing Trust Fund

<b>014138</b>	<b>Chesterbrook Residences</b>
Countywide	Countywide
<b>Description and Justification:</b> FY 2008 funding of \$150,000 is included as a planning factor for funding to be used for the completion of Chesterbrook Residences, a 97-unit assisted living facility to be located in Falls Church.	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0	0
Construction		0	0	0	0	0	0
Other		100,000	494,824	734,176	150,000	150,000	0
<b>Total</b>	Continuing	<b>\$100,000</b>	<b>\$494,824</b>	<b>\$734,176</b>	<b>\$150,000</b>	<b>\$150,000</b>	\$0

Source of Funding				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$150,000	\$150,000

## Fund 144 Housing Trust Fund

<b>014144</b>	<b>Transitional Housing/Katherine K. Hanley Family Shelter</b>
Countywide	Countywide
<p><b>Description and Justification:</b> FY 2008 funding of \$1,000,000 is included as a planning factor to construct six units of transitional housing at the Katherine K. Hanley Family Shelter site which will be occupied by families leaving the shelter and awaiting permanent housing opportunities. The new transitional housing units will be located on Lee Highway in western Fairfax County, and are part of a broader countywide effort to end homelessness.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0	0
Construction		0	0	0	1,000,000	1,000,000	0
Other		0	0	0	0	0	0
<b>Total</b>	Continuing	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$0</b>

Source of Funding				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$1,000,000	\$1,000,000

# Fund 145

## HOME Investment Partnership Grant

### Real Estate Finance and Grants Management

### Mission

The goal of the HOME Investment Partnership Program (HOME) is to provide affordable housing through acquisition, rehabilitation, new construction and tenant-based rental assistance.

### Focus

In FY 2008, funding of \$2,457,387 represents an estimated award from the U.S. Department of Housing and Urban Development (HUD). FY 2008 funding will provide for the Tenant Based Rental Assistance program and various other new and ongoing projects. Details for specific projects in Program Year 16 (FY 2008) were approved by the Board of Supervisors (BOS) and submitted to HUD as part of the Consolidated Plan Action Plan: Use of Funds for FY 2008 in April 2007. After HUD approval, necessary project adjustments will be made. It should be noted, however, that recent information indicates a reduction of \$17,812 in HOME funding. This adjustment will be incorporated into the County's budget during the *FY 2007 Carryover Review*.

The HOME Program was established as part of the Cranston-Gonzalez National Affordable Housing Act of 1990. HOME funds are allocated on an annual basis to eligible participating jurisdictions based on a formula allocation system. The HOME Program requires a 25 percent local match from the participating jurisdiction. The local match can come from any Housing and Community Development project that is HOME eligible, regardless of funding source. Any expenditure beginning in October 1992 in qualifying projects can be considered as part of the required matching funds. In FY 2008, the County will have adequate matching funds from all eligible projects to satisfy the requirement. Therefore, no additional local funds will need to be allocated to meet this requirement.

### Budget and Staff Resources

Agency Summary					
Category <sup>1</sup>	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	1/ 1	1/ 1	1/ 1	1/ 1	1/ 1
Expenditures:					
New Construction <sup>2</sup>	\$847,396	\$1,642,747	\$7,646,029	\$1,005,530	\$1,005,530
Tenant Based Rental Assistance	423,661	260,059	1,032,327	720,059	720,059
Community Housing Development Project Specific					
Loans	1,118,986	398,561	1,243,182	441,308	441,308
American Dream					
Downpayment Initiative	47,700	90,000	367,290	44,751	44,751
Administration	276,902	265,708	716,040	245,739	245,739
<b>Total Expenditures</b>	<b>\$2,714,645</b>	<b>\$2,657,075</b>	<b>\$11,004,868</b>	<b>\$2,457,387</b>	<b>\$2,457,387</b>

<sup>1</sup> Categories as required by the U.S. Department of Housing and Urban Development (HUD) for reporting purposes.

<sup>2</sup> Funding will be moved to specific projects when approved by the Board of Supervisors. Projects may include rehabilitation and acquisition, as well as construction.

# Fund 145

## HOME Investment Partnership Grant

### Position Summary

#### DESIGN, DEVELOPMENT AND CONSTRUCTION

1 Housing Community Developer IV

#### TOTAL POSITION

1 Position / 1.0 Staff Year

### FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- ◆ **U. S. Department of Housing and Urban Development (HUD) Award** **(\$199,688)**  
A decrease of \$199,688 is associated with the FY 2007 HUD award that was used to project expenditures for this fund in FY 2008.
- ◆ **Carryover Adjustments** **(\$8,347,792)**  
A decrease of \$8,747,480 is primarily associated with the one-time FY 2006 carryover of unexpended project balances.

### Board of Supervisors' Adjustments

The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:

- ◆ The Board of Supervisors made no adjustments to this fund.

### Changes to FY 2007 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:

- ◆ **Carryover Adjustments** **\$8,347,792**  
As part of the FY 2006 Carryover Review, the Board of Supervisors approved a net increase of \$8,347,792 due to the carryover of \$8,485,256 in unexpended project balances and appropriation of \$62,224 for program income, offset by a \$199,688 reduction in the U.S. Department of Housing and Urban Development (HUD) award as approved by the Board of Supervisors on May 1, 2006. FY 2007 revenues increased by \$8,250,839 primarily due to anticipated reimbursements from HUD for capital projects as expenses are incurred, offset by a \$199,688 reduction due to the amended HUD award.

The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:

- ◆ The Board of Supervisors made no adjustments to this fund.

A Fund Statement and a Summary of Capital Projects for the capital projects funded in FY 2008 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# Fund 145

## HOME Investment Partnership Grant

### FUND STATEMENT

Fund Type H14, Special Revenue Funds

Fund 145, HOME Investment  
Partnership Grant

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	\$33,369	\$0	\$96,954	\$0	\$0
Revenue:					
HOME Grant Funds	\$2,716,006	\$2,657,075	\$10,907,914	\$2,457,387	\$2,457,387
HOME Program Income	62,224	0	0	0	0
<b>Total Revenue</b>	\$2,778,230	\$2,657,075	\$10,907,914	\$2,457,387	\$2,457,387
<b>Total Available</b>	\$2,811,599	\$2,657,075	\$11,004,868	\$2,457,387	\$2,457,387
Expenditures:					
HOME Projects <sup>1, 2</sup>	\$2,714,645	\$2,657,075	\$11,004,868	\$2,457,387	\$2,457,387
<b>Total Expenditures</b>	\$2,714,645	\$2,657,075	\$11,004,868	\$2,457,387	\$2,457,387
<b>Total Disbursements</b>	\$2,714,645	\$2,657,075	\$11,004,868	\$2,457,387	\$2,457,387
<b>Ending Balance<sup>3</sup></b>	\$96,954	\$0	\$0	\$0	\$0

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of \$0.32 has been reflected as a decrease to FY 2006 expenditures to adjust cost allocations for FY 2006. This impacts the amount carried forward resulting in a net increase of \$0.32 to the FY 2007 Revised Budget Plan; it should be noted that due to rounding, the impact of the audit adjustment results in a net increase of \$1. The audit adjustment has been included in the FY 2006 Comprehensive Annual Financial Report (CAFR). Details of the FY 2006 audit adjustments were included in the FY 2007 Third Quarter Package.

<sup>2</sup> FY 2008 HOME funding projections include \$1,005,530 for the Homebuyers Assistance Program; a planning factor of \$720,059 for Tenant-Based Rental Assistance; a set-aside of at least 15 percent, \$441,308, mandated under HOME regulations, from the County's total HOME allocation for eligible Community Housing Development Organizations (CHDOs); up to a 10 percent set-aside of \$245,739 for administrative expenses as permitted under HOME regulations (including \$21,928 for the Fair Housing Program); and \$44,751 for the American Dream Downpayment Initiative.

<sup>3</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 145

## HOME Investment Partnership Grant

### FY 2008 Summary of Capital Projects

#### Fund: 145 HOME Investment Partnerships Grant

Project #	Description	Total	FY 2006	FY 2007	FY 2008	FY 2008
		Project Estimate	Actual Expenditures	Revised Budget	Advertised Budget Plan	Adopted Budget Plan
003875	Island Walk Cooperative	\$1,000,000	\$0.00	\$0.00	\$0	\$0
013808	Herndon Harbor House Phase I	553,853	0.00	0.00	0	0
013854	Founders Ridge/Kingstowne NV	32,321	0.00	393.79	0	0
013856	Birmingham Green	1,250,000	0.00	1,250,000.00	0	0
013868	Good Shepherd Housing		158,000.00	84,202.00	0	0
013883	Old Mill Road	59,500	0.00	0.00	0	0
013901	Tavenner Lane	735,336	0.00	736.50	0	0
013912	Stevenson Street	570,000	0.00	0.00	0	0
013919	Homestretch		330,066.00	32,328.00	0	0
013933	Reston Interfaith Townhouses		383,778.00	73,042.00	0	0
013954	CHDO Undesignated		0.00	1,053,610.40	441,308	441,308
013966	Glenwood Mews	40,000	0.00	40,000.00	0	0
013969	Castellani Meadows	1,039,961	0.00	0.00	0	0
013971	Tenant-Based Rental Assistance		239,969.00	756,019.00	720,059	720,059
013974	HOME Development Costs		0.00	226,492.69	0	0
013975	HOME Administration		187,997.40	660,044.72	223,811	223,811
014034	Fair Housing Program		88,905.00	55,995.00	21,928	21,928
014040	Herndon Harbor Phase II	2,547,799	72,509.60	13,997.74	0	0
014056	Gum Springs Glen	2,613,242	0.00	576.58	0	0
014107	Wesley/Coppermine		0.00	207,851.00	0	0
014129	Senior/Disabled Housing Development		0.00	267,490.00	0	0
014134	Habitat at Stevenson Street	216,000	0.00	0.00	0	0
014137	Little River Glen III		30,883.80	866,116.20	0	0
014140	Lewinsville Expansion	1,559,005	0.00	1,559,005.00	0	0
014143	HTF Land Acquisition		270,000.00	22,365.00	0	0
014144	Transitional Housing		0.00	200,000.00	0	0
014153	Neighborhood Revitalization		0.00	5,348.00	0	0
014167	Home Ownership - MIDS Revitalization Prgm.		0.00	8,370.00	0	0
014168	Senior HSG - Rehab & Maint. FCRHA		33,872.43	11,099.05	0	0
014173	Internet for Efficiency		0.00	6,269.00	0	0
014190	American Dream Initiative		47,700.00	367,290.00	44,751	44,751
014191	Rehabilitation of FCRHA Properties	1,240,593	440,130.00	770,417.98	0	0
014236	Circle Properties		247,142.00	0.00	0	0
014237	Yorkville Apartments	500,000	0.00	500,000.00	0	0
014238	Holly Acres	144,500	0.00	144,500.00	0	0
014254	East Market	145,000	0.00	145,000.00	0	0
014256	Homebuyers Assistance Program		0.00	1,400,000.00	1,005,530	1,005,530
EMER09	Hurricane Katrina Expenses		183,692.00	276,308.00	0	0
<b>Total</b>		<b>\$14,247,111</b>	<b>\$2,714,645.23</b>	<b>\$11,004,867.65</b>	<b>\$2,457,387</b>	<b>\$2,457,387</b>



# Fund 319

## The Penny for Affordable Housing Fund

---

### **Focus**

Fund 319, The Penny for Affordable Housing Fund, formerly known as the Housing Flexibility Fund, was established in FY 2006 and is designed to serve as a readily available source of funding for the preservation of affordable housing in the County. The Board of Supervisors has dedicated revenue commensurate with the value of one cent on the Real Estate Tax rate to the Preservation of Affordable Housing, a major County priority. Beginning in FY 2007, this funding will be recorded as Real Estate Tax revenue directly posted to the fund rather than as a transfer from the General Fund.

Between 1997 and 2004, the County lost 1,300 affordable units due to condo conversions and prepayments by owners of federally-subsidized apartment complexes. The rapid pace of converting affordable units and selling them as market-rate condominiums accelerated through 2005 due to the significant appreciation of property values in Fairfax County. Between 1980 and 2005, the assessed value of dwellings in Fairfax County rose more than 300 percent. Similarly, rents have been driven up by the significant and growing demand for housing in the County. In fact, the annual income needed to afford a two bedroom apartment at the fair market rate of \$1,259 per month was estimated to be \$50,360 in FY 2006. This is just over 50 percent of the Area Median Income, meaning that there are many wage earners for whom living in Fairfax County is a significant financial struggle. The Center for Regional Analysis at George Mason University estimates that there is an affordable housing deficit of 30,000 units currently, and this is projected to rise to 60,000 by 2020.

In light of these trends, the Board of Supervisors set a County goal to preserve 1,000 units of affordable housing, as well as to create 200 new affordable units, by the end of FY 2007. Given the cost of land and that the value of existing property in Fairfax County is at an all-time high, County funding and financing are critical to achieving these goals. Fund 319, The Penny for Affordable Housing Fund, represents the County's financial commitment to preserving and creating affordable housing opportunities by dedicating a portion of its revenue specifically for affordable and workforce housing. To maximize the effectiveness of these funds, the Board of Supervisors recommended a minimum leverage ratio of 3:1 with non-County funds and that units funded by Fund 319 remain affordable at a minimum for a period of time consistent with the County's Affordable Dwelling Unit Ordinance, which was amended to be 30 years effective February 2006. The Affordable Housing Preservation Action Committee also recommends that timely response to preservation opportunities is essential to maintain affordable housing in a market driven by rising demand and dwindling supply.

As of April 20, 2007, a total of 1,364 affordable units have been preserved for both homeownership and rental purposes in a variety of large and small projects. Of that number, 252 units are preserved as affordable housing for periods of five years or less, and 1,112 units are preserved for 20 years or longer. A variety of funding sources were used to preserve these units; however, Fund 319 funds were critical for the preservation efforts associated with four large multifamily complexes that were purchased by private nonprofits: Madison Ridge in Centreville (Sully District), Hollybrooke II and III in the Seven Corners area of Falls Church (Mason District), Sunset Park Apartments in Falls Church (Mason District), and Janna Lee Villages in the Hybla Valley area (Lee District). At Madison Ridge, 98 rental apartments have been preserved using Fund 319 for long-term affordability (40 years), while 108 condominiums will be sold to first-time homebuyers with controls to maintain affordability for at least the first two years and 10 additional condominiums were purchased by the FCRHA for rental to very low-income households. Similarly, Fund 319 funds were committed to preserve 98 affordable apartments at Hollybrooke II and 50 units at the Hollybrooke III condominium in the Seven Corners area of the County. An additional 90 units at the Sunset Park Apartments, located in Falls Church, were preserved using funds from Fund 319, and a total of 319 units were preserved at Janna Lee Village in the Hybla Valley area.

In FY 2008, expenditures are estimated at \$22,700,000, the current estimate for the value of one penny. Funding will be allocated to four projects: Affordable/Workforce Housing Projects, Crescent Apartments, Janna Lee Village I, and Janna Lee Village II.

# Fund 319

## The Penny for Affordable Housing Fund

---

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### **Changes to FY 2007 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ **Carryover Adjustments** **\$2,865,921**  
As part of the FY 2006 Carryover Review, the Board of Supervisors approved an increase of \$2,865,921 due to the carryover of unexpended project balances and encumbered carryover. FY 2007 revenues remained unchanged.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ The Board of Supervisors made no adjustments to this fund.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for the capital projects funded in FY 2008 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, sources of funding and completion schedules.

# Fund 319

## The Penny for Affordable Housing Fund

### FUND STATEMENT

Fund Type G30, Capital Project Funds	Fund 319, The Penny for Affordable Housing Fund				
	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,865,921</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
Bond Proceeds	\$40,600,000	\$0	\$0	\$0	\$0
Real Estate Tax Revenue Associated with The Penny for Affordable Housing	0	21,900,000	21,900,000	22,700,000	22,700,000
<b>Total Revenue</b>	<b>\$40,600,000</b>	<b>\$21,900,000</b>	<b>\$21,900,000</b>	<b>\$22,700,000</b>	<b>\$22,700,000</b>
Transfer In:					
General Fund (001)	\$17,900,000	\$0	\$0	\$0	\$0
<b>Total Transfers In</b>	<b>\$17,900,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Available</b>	<b>\$58,500,000</b>	<b>\$21,900,000</b>	<b>\$24,765,921</b>	<b>\$22,700,000</b>	<b>\$22,700,000</b>
Expenditures:					
Capital Projects	\$55,634,079	\$21,900,000	\$24,765,921	\$22,700,000	\$22,700,000
<b>Total Expenditures</b>	<b>\$55,634,079</b>	<b>\$21,900,000</b>	<b>\$24,765,921</b>	<b>\$22,700,000</b>	<b>\$22,700,000</b>
<b>Total Disbursements</b>	<b>\$55,634,079</b>	<b>\$21,900,000</b>	<b>\$24,765,921</b>	<b>\$22,700,000</b>	<b>\$22,700,000</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$2,865,921</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Capital projects are budgeted based on the total project costs. Many projects span multiple years, and therefore, funding for those projects are carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 319

## The Penny for Affordable Housing Fund

### FY 2008 Summary of Capital Projects

**Fund: 319 The Penny for Affordable Housing Fund**

Project #	Description	Total Project Estimate	FY 2006 Actual Expenditures	FY 2007 Revised Budget	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
014196	Affordable/Workforce Housing Projects		\$31,910.75	\$3,704,238.25	\$11,297,190	\$11,297,190
014198	Madison Ridge	2,500,000	2,500,000.00	0.00	0	0
014232	Hollybrooke II Apartments	3,350,000	3,350,000.00	0.00	0	0
014237	Yorkville Apartments	250,000	15,342.58	234,657.42	0	0
014239	Crescent Apartments	56,027,326	49,736,825.88	3,290,500.12	3,000,000	3,000,000
014240	Sunset Park Apartments	5,000,000	0.00	5,000,000.00	0	0
014250	Fairfield at Fair Chase	961,525	0.00	961,525.00	0	0
014252	Janna Lee Village I	13,000,000	0.00	6,783,000.00	6,217,000	6,217,000
014253	Janna Lee Village II	5,377,810	0.00	3,192,000.00	2,185,810	2,185,810
014258	Hollybrooke III Apartments	1,600,000	0.00	1,600,000.00	0	0
<b>Total</b>		<b>\$88,066,661</b>	<b>\$55,634,079.21</b>	<b>\$24,765,920.79</b>	<b>\$22,700,000</b>	<b>\$22,700,000</b>

## Fund 319

### The Penny for Affordable Housing Fund

<b>014196</b>	<b>Affordable/Workforce Housing Projects</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project will provide funding for the preservation of affordable housing. This funding is supported by real estate revenue, or the approximate value of one penny from the County's Real Estate tax. Funding is provided to meet the Board of Supervisors' goal to preserve 1,000 units of affordable housing and create 200 new affordable units by the end of FY 2007. Between 1997 and 2004, the County lost 1,300 affordable units that have been converted into luxury condominiums or market-rate apartments.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0	0
Construction		0	0	0	0	0	0
Other		0	31,911	3,704,238	11,297,190	11,297,190	0
<b>Total</b>	Continuing	<b>\$0</b>	<b>\$31,911</b>	<b>\$3,704,238</b>	<b>\$11,297,190</b>	<b>\$11,297,190</b>	<b>\$0</b>

Source of Funding				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$11,297,190	\$0	\$0	\$0	\$11,297,190

## Fund 319 The Penny for Affordable Housing Fund

<b>014239</b>	<b>Crescent Apartments</b>
Cameron Crescent Drive, Reston, VA.	
Hunter Mill District	
<b>Description and Justification:</b> This project provides FY 2008 funding of \$3,000,000 for the annual debt service for the Crescent Apartment complex that was acquired in FY 2006.	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	56,027,326	0	49,736,826	3,290,500	3,000,000	3,000,000	0
<b>Total</b>	<b>\$56,027,326</b>	<b>\$0</b>	<b>\$49,736,826</b>	<b>\$3,290,500</b>	<b>\$3,000,000</b>	<b>\$3,000,000</b>	<b>\$0</b>

Source of Funding				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$3,000,000	\$0	\$0	\$0	\$3,000,000

## Fund 319

### The Penny for Affordable Housing Fund

<b>014252</b>	<b>Janna Lee Village Phase I</b>	
Janna Lee Avenue, Alexandria, VA		Lee District
<p><b>Description and Justification:</b> This project will provide FY 2008 funding of \$6,217,000 to partially finance the acquisition, rehabilitation, revitalization and preservation of Janna Lee Village, a 319 unit affordable rental complex located in the Hybla Valley area. Ownership of the project will be divided between two limited partnerships, JLV Partners I and JLV Partners II.</p>		

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$13,000,000	\$0	\$0	\$6,783,000	\$6,217,000	\$6,217,000	\$0
Design and Engineering	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
<b>Total</b>	<b>\$13,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,783,000</b>	<b>\$6,217,000</b>	<b>\$6,217,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$6,217,000	\$0	\$0	\$0	\$6,217,000

## Fund 319

### The Penny for Affordable Housing Fund

<b>014253</b>	<b>Janna Lee Village Phase II</b>	
Janna Lee Avenue, Alexandria, VA		Lee District
<p><b>Description and Justification:</b> This project will provide FY 2008 funding of \$2,185,810 to partially finance the acquisition, rehabilitation, revitalization and preservation of Janna Lee Village, a 319 unit affordable rental complex located in the Hybla Valley area. Ownership of the project will be divided between two limited partnerships, JLV Partners I and JLV Partners II.</p>		

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition	\$3,192,000	\$0	\$0	\$3,192,000	\$0	\$0	\$0
Design and Engineering	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	2,185,810	0	0	0	2,185,810	2,185,810	0
<b>Total</b>	<b>\$5,377,810</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,192,000</b>	<b>\$2,185,810</b>	<b>\$2,185,810</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Funding	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$2,185,810	\$0	\$0	\$0	\$2,185,810



# Fund 340

## Housing Assistance Program

---

### Focus

The Housing Assistance Program has been a source of funds for the development of low- and moderate-income housing and support of public improvement projects in low- and moderate-income neighborhoods. In recent fiscal years, the primary use of the fund is to support the Commercial Revitalization Program, including staff resources, marketing, consultant services and capital projects. The fund also supports the Blight Abatement Program. In addition, proceeds from the U.S. Department of Housing and Urban Development (HUD) Section 108 Loan provide for public improvement projects in five of the County's Conservation Areas: Bailey's, Fairhaven, Gum Springs, James Lee and Jefferson Manor.

In FY 2008, a General Fund Transfer provides \$935,000 for Commercial Revitalization activities to address current program needs for staffing and other efforts associated with countywide revitalization projects.

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Changes to FY 2007 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ **Carryover Adjustments** **\$11,455,064**  
As part of the FY 2006 Carryover Review, the Board of Supervisors approved an expenditure increase of \$11,455,064 due to the carryover of unexpended project balances. FY 2007 revenues increased \$10,079,330 for anticipated proceeds from the U.S. Department of Housing and Urban Development (HUD) reimbursements for Section 108 projects and grant projects, and from the 1988 Bond Referendum for Commercial and Redevelopment Areas bonds.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ **Economic Development Initiative (EDI) Grant Funding** **\$636,755**  
Subsequent to the FY 2007 Third Quarter Review, an expenditure increase of \$636,755 was necessary to appropriate additional EDI grant funding for the Annandale Community Cultural Center, Richmond Highway Town Center, Magnet Housing, and Lorton Arts Center projects.
- ◆ **Huntington Flood Insurance Program** **\$350,000**  
As part of the FY 2007 Third Quarter Review, the Board of Supervisors approved a one-time expenditure increase of \$350,000, with a commensurate increase in the General Fund transfer, to support the reimbursement of flood insurance premiums for qualified residential properties in the Huntington community for a period of one year.

A Fund Statement, a Summary of Capital Projects, and Project Detail Tables for the capital projects funded in FY 2008 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description and source of funding and completion schedules.

# Fund 340

## Housing Assistance Program

### FUND STATEMENT

#### Fund Type H34, Capital Project Funds

#### Fund 340, Housing Assistance Program

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	\$2,393,611	\$3,662	(\$620,604)	\$3,662	\$3,662
Revenue:					
Miscellaneous Revenues	\$22,808	\$0	\$0	\$0	\$0
Bond Proceeds <sup>1</sup>	0	0	4,486,833	0	0
Grant Proceeds	4,065	0	1,229,252	0	0
Section 108 Proceeds	0	0	7,000,000	0	0
<b>Total Revenue</b>	\$26,873	\$0	\$12,716,085	\$0	\$0
Transfer In:					
General Fund (001)	\$935,000	\$935,000	\$1,285,000	\$935,000	\$935,000
<b>Total Transfer In</b>	\$935,000	\$935,000	\$1,285,000	\$935,000	\$935,000
<b>Total Available</b>	<b>\$3,355,484</b>	<b>\$938,662</b>	<b>\$13,380,481</b>	<b>\$938,662</b>	<b>\$938,662</b>
Expenditures:					
Capital Projects	\$3,976,088	\$935,000	\$13,376,819	\$935,000	\$935,000
<b>Total Expenditures</b>	\$3,976,088	\$935,000	\$13,376,819	\$935,000	\$935,000
<b>Total Disbursements</b>	<b>\$3,976,088</b>	<b>\$935,000</b>	<b>\$13,376,819</b>	<b>\$935,000</b>	<b>\$935,000</b>
<b>Ending Balance<sup>2,3</sup></b>	<b>(\$620,604)</b>	<b>\$3,662</b>	<b>\$3,662</b>	<b>\$3,662</b>	<b>\$3,662</b>

<sup>1</sup> It should be noted that in the Fall of 1988 a Commercial and Development Bond Referendum was approved, of which \$9.7 million was designated for the redevelopment of the Woodley-Nightingale mobile home park. An amount of \$4.4 million remains authorized but unissued for this project, of which \$2.5 million has been designated for Project 014100, Commerce Street Redevelopment.

<sup>2</sup> In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of \$2,000,000 has been reflected as a decrease to FY 2006 revenues due to a deferral of the bond sale. This results in a negative FY 2006 Ending Balance and impacts the amount carried forward resulting in a net increase of \$2,000,000 to the *FY 2007 Revised Budget Plan*. The audit adjustment has been included in the FY 2006 Comprehensive Annual Financial Report (CAFR). Details of the FY 2006 audit adjustments were included in the FY 2007 Third Quarter Package.

<sup>3</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 340

## Housing Assistance Program

### FY 2008 Summary of Capital Projects

#### Fund: 340 Housing Assistance Program

Project #	Description	Total Project Estimate	FY 2006 Actual Expenditures	FY 2007 Revised Budget	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
003817	Bailey's Community Center	\$121,378	\$0.00	\$0.00	\$0	\$0
003844	Emergency Housing	578,449	0.00	128,584.80	0	0
003846	Bailey's Road Improvements	1,395,410	236.43	854,451.82	0	0
003848	Fairhaven Public Improvements	1,864,692	600,118.33	551,472.16	0	0
003875	Island Walk Cooperative	49,997	0.00	0.00	0	0
003884	Chatham Towne	62,350	0.00	62,350.00	0	0
003905	Gum Springs Public Improvements	2,232,527	(1,317.00)	416,113.07	0	0
003907	James Lee Community Center	665,509	0.00	26,221.20	0	0
003910	James Lee Road Improvements	352,092	20,466.59	28,179.62	0	0
003978	Lincolnia Elementary School	7,777,651	0.00	34,584.00	0	0
013808	Herndon Harbor House Phase I	25,180	0.00	0.00	0	0
013817	McLean Hills	22,666	0.00	22,666.00	0	0
013846	Murraygate Village	1,038,750	0.00	0.00	0	0
013905	Creighton Square/Lockheed Blvd.	53,365	0.00	0.00	0	0
013912	Stevenson Street	64,863	0.00	0.00	0	0
013914	Cedar Ridge	13,250	0.00	0.00	0	0
013918	Jefferson Manor Public Imp.	6,927,115	281,019.77	2,934,821.89	0	0
013944	Gum Springs Community Center	9,785	0.00	0.00	0	0
013948	Little River Glen Phase II	9,384	0.00	0.00	0	0
013963	Section 108 Loan Issuance Costs		0.00	115,808.00	0	0
013966	Glenwood Mews	36,908	0.00	0.00	0	0
013969	Castellani Meadows	9,875	0.00	0.00	0	0
014010	Commercial Revitalization		138,960.60	1,415,954.57	190,000	190,000
014020	Stonegate Village Phase II	13,379	0.00	0.00	0	0
014045	McLean Revitalization	100,000	0.00	0.00	0	0
014047	Lake Anne Reston	50,000	0.00	0.00	0	0
014048	Revitalization Spot Blight Abatement		20,382.24	388,519.10	0	0
014050	Herndon Senior Center	55,876	1.00	(1.00)	0	0
014100	Commerce Street Redevelopment	3,333,000	11,398.61	3,259,019.09	0	0
014101	Kings Crossing Redevelopment	575,000	0.00	547,021.13	0	0
014102	Gallows Road Streetscape	200,000	586.09	196,274.48	0	0
014103	Richmond Hwy. Facade Improvements	295,000	54,352.00	126,302.02	0	0
014104	Revitalization Program Costs		748,127.02	757,901.01	745,000	745,000
014115	Sacramento Community Center	712,000	0.00	711,118.36	0	0
014117	Richmond Highway Corridor	100,000	259.77	74,445.23	0	0
014122	Allen Street	75,000	0.00	0.00	0	0
014125	David R. Pinn Community Center	97,417	0.00	0.00	0	0
014141	Mason District Park - EDI	89,802	0.00	3,111.67	0	0
014156	Merrifield Town Center Urban Park	2,000,000	2,000,000.00	0.00	0	0
014157	Annandale Façade Imp. Program	100,000	8,160.00	16,110.00	0	0
014158	Annandale Marketing	40,000	0.00	40,000.00	0	0
014159	Baileys 7 Corners Streetscape Imp.	150,000	0.00	14,958.75	0	0
014160	Baileys SE Quad. Town Ctr. Comm.	75,000	66,399.72	8,600.28	0	0
014161	Revitalization Field Services		26,936.99	5,476.60	0	0
014242	Richard Highway Town Center	99,410	0.00	99,410.00	0	0
014244	Annandale Community Cultural Center	90,000	0.00	90,000.00	0	0
014245	Lorton Arts Center	99,410	0.00	99,410.00	0	0
014247	Magnet Housing	347,935	0.00	347,935.00	0	0
VA1940	Reston Towne Center	615,000	0.00	0.00	0	0
<b>Total</b>		<b>\$32,624,424</b>	<b>\$3,976,088.16</b>	<b>\$13,376,818.85</b>	<b>\$935,000</b>	<b>\$935,000</b>

## Fund 340 Housing Assistance Program

<b>014010</b>	<b>Commercial Revitalization Studies Program</b>
Countywide	Countywide
<p><b>Description and Justification:</b> This project provides FY 2008 funding of \$190,000 for contracted and/or part-time staffing that provides support for the Department of Housing and Community Development on revitalization activities, marketing materials for countywide revitalization activities, consultant services and training.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$4,278	\$0	\$157,799	\$0	\$0	\$0
Design and Engineering		697,274	0	0	0	0	0
Construction		795	0	0	0	0	0
Other		559,108	138,961	1,258,155	190,000	190,000	0
<b>Total</b>	Continuing	<b>\$1,261,455</b>	<b>\$138,961</b>	<b>\$1,415,955</b>	<b>\$190,000</b>	<b>\$190,000</b>	<b>\$0</b>

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$190,000	\$0	\$0	\$0	\$190,000

## Fund 340 Housing Assistance Program

<b>014104</b>	<b>Revitalization Program Costs</b>
Countywide	Countywide
<p><b>Description and Justification:</b> In FY 2008, funding of \$745,000 is provided for staff and administrative costs associated with revitalization projects, and 3/3.0 SYE Merit Regular positions responsible for marketing and business activities associated with revitalization activities.</p> <p>Staff costs in Fund 940, FCRHA General Operating, will also be reimbursed from this project and will be realized in Fund 940 as revenue. These positions have been responsible for housing development efforts producing financing fee income. However, the Department of Housing and Community Development is transitioning from a sole emphasis on housing development to broaden the scope of activity to include revitalization and redevelopment activities.</p> <p>The 3/3.0 SYE Merit Regular positions are included on the organization chart in the Agency 38, Housing and Community Development General Fund, and are reimbursed from Fund 340 for revitalization related activities. These positions participate in public/private business partnerships, area marketing, real estate marketing, organizational development, graphics and grant activities.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0	0
Construction		0	0	0	0	0	0
Other		3,312,501	748,127	757,901	745,000	745,000	0
<b>Total</b>	Continuing	<b>\$3,312,501</b>	<b>\$748,127</b>	<b>\$757,901</b>	<b>\$745,000</b>	<b>\$745,000</b>	<b>\$0</b>

<b>Source of Funding</b>				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$745,000	\$0	\$0	\$0	\$745,000

# Fund 341

## Housing General Obligation Bond Construction

---

### Focus

Fund 341, Housing General Obligation Bond Construction, was established in FY 1990 to budget and report costs for capital projects which are supported wholly or in part by general obligation bond proceeds. In the fall of 1989, voters approved a \$6 million bond referendum for the five neighborhoods designated by the Board of Supervisors as Conservation Areas: Gum Springs; Fairhaven; Bailey's; James Lee; and Jefferson Manor. Funds remaining from that allocation will be used in conjunction with a federal Section 108 loan in Fund 340, Housing Assistance Program, and available Fund 142, Community Development Block Grant, funds to complete or continue the road, storm drainage and sidewalk improvements planned for these communities.

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Changes to FY 2007 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ There have been no revisions to this fund since approval of the FY 2007 Adopted Budget Plan.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ **Jefferson Manor Road** **\$13,657**  
As part of the *FY 2007 Third Quarter Review*, the Board of Supervisors approved an appropriation of \$13,657 from fund balance to support community improvement projects at Jefferson Manor Road.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# Fund 341

## Housing General Obligation Bond Construction

### FUND STATEMENT

Fund Type H34, Capital Project Funds

Fund 341, Housing General  
Obligation Bond Construction

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	\$13,657	\$0	\$13,657	\$13,657	\$0
Revenue:					
Sale of Bonds	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	\$0	\$0	\$0	\$0	\$0
<b>Total Available</b>	\$13,657	\$0	\$13,657	\$13,657	\$0
Expenditures:					
Capital Projects	\$0	\$0	\$13,657	\$0	\$0
<b>Total Expenditures</b>	\$0	\$0	\$13,657	\$0	\$0
<b>Total Disbursements</b>	\$0	\$0	\$13,657	\$0	\$0
<b>Ending Balance<sup>1</sup></b>	\$13,657	\$0	\$0	\$13,657	\$0

<sup>1</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 341

## Housing General Obligation Bond Construction

### FY 2008 Summary of Capital Projects

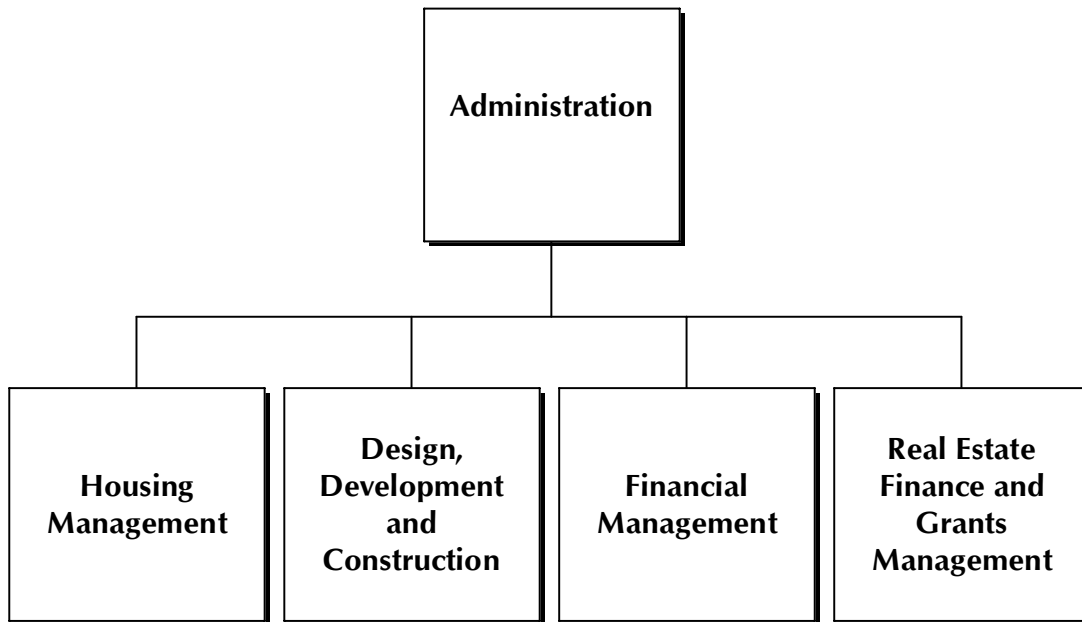
#### Fund: 341 Housing General Obligation Bond Construction

Project #	Description	Total Project Estimate	FY 2006 Actual Expenditures	FY 2007 Revised Budget	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
003846	Bailey's Road Improvements	\$1,380,951	\$0.00	\$0.00	\$0	\$0
003848	Fairhaven Public Improvements	1,477,366	0.00	0.00	0	0
003905	Gum Springs Public Improvements	1,986,330	0.00	0.00	0	0
003910	James Lee Road Improvements	1,157,800	0.00	0.00	0	0
013918	Jefferson Manor Public Imp.	13,657	0.00	13,657.00	0	0
<b>Total</b>		<b>\$6,016,104</b>	<b>\$0.00</b>	<b>\$13,657.00</b>	<b>\$0</b>	<b>\$0</b>



# Fund 940

## Fairfax County Redevelopment and Housing Authority General Operating



### Mission

To preserve and increase opportunities for affordable housing in Fairfax County based on need, community priorities and the policy of the Board of Supervisors and the Fairfax County Redevelopment and Housing Authority (FCHRA). Driven by community vision, to lead efforts to revitalize older areas of Fairfax County, to spur private reinvestment, maximize existing infrastructure and public investment, reverse negative perceptions and create employment opportunities.

### Focus

This fund includes all FCRHA revenues generated by financing fees earned from the issuance of bonds, monitoring and service fees charged to developers, management fees, investment income, project reimbursements, consultant fees and ground rents on land leased to developers. Revenue supports operating expenses for the administration of the private activity bonds, Home Improvement Loan Program (HILP) staff, and other administrative costs, which crosscut many or all of the housing programs.

In FY 2008, revenue projections for Fund 940, FCRHA General Operating, are \$3,210,388, an increase of \$951,587, or 42 percent over the FY 2007 Adopted Budget Plan amount. The revenue increase is primarily attributable to a projected increase in developer fee income from the Glenwood Mews and Cedar Ridge projects. Expenditures are \$3,210,388, an increase of \$125,432, or 4 percent over the FY 2007 Adopted Budget Plan due primarily to salary adjustments to support the County's compensation program.

Staff costs in the FCRHA Home Improvement Loan Program are supported by revenues from that program. Staff costs associated with FCRHA real estate development and financing activities are supported by the financing and development fees generated by these activities. The Department of Housing and Community Development (HCD) has been expanding the scope of activities associated with revitalization and redevelopment activities. The activities are reimbursed from Fund 340, Housing Assistance Program, which will cover anticipated expenditures associated with staff and administrative costs.

The FCRHA will continue to make tax-exempt financing available and earn related financing fees. The financing will be used for the agency's own development as well as for the construction or preservation of qualified multi-family housing owned by other developers. However, because many types of projects must

# Fund 940

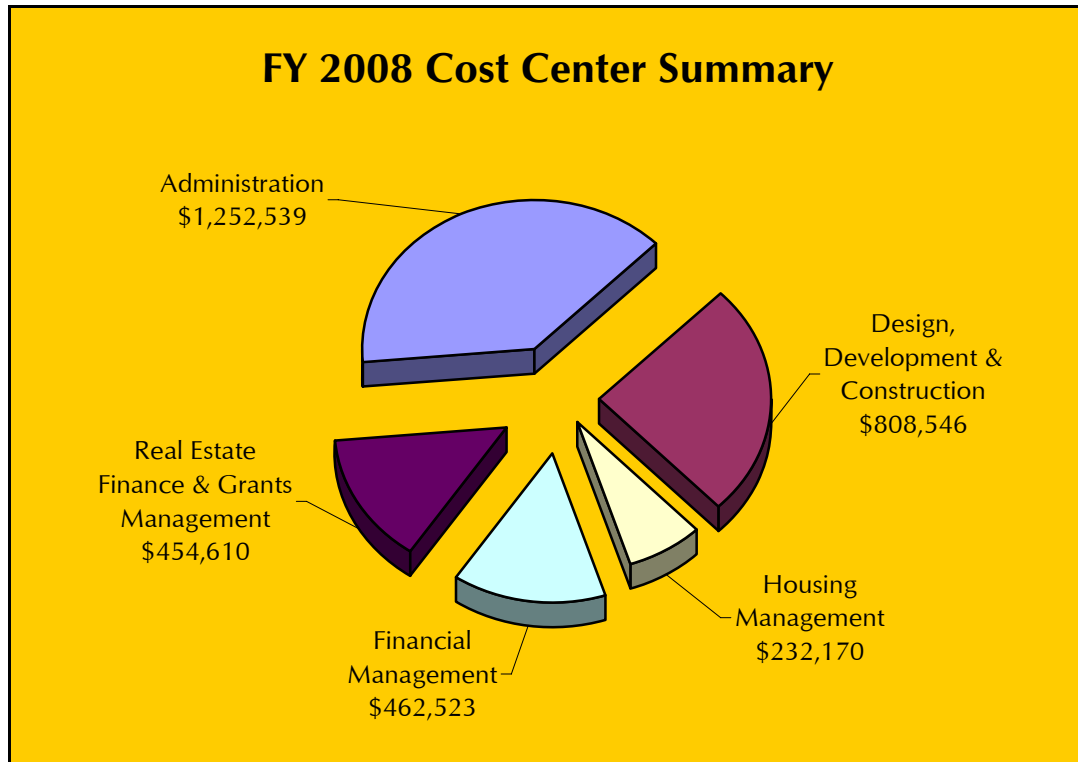
## Fairfax County Redevelopment and Housing Authority General Operating

compete for an allocation of tax-exempt bond authority from the limited pool of such authority available in the Commonwealth of Virginia, the number of FCRHA tax-exempt bond issues in any year is limited and will vary significantly from year to year. Under this financing mechanism, a percentage of the units in a housing development must meet lower income occupancy requirements. Since 1986, there have been two alternate standards for meeting these requirements. Either 20 percent of the units must be occupied by households with incomes at 50 percent or less of the Washington D.C./Baltimore Metropolitan Statistical Area (MSA) median income (adjusted for household size), or 40 percent of the units must be occupied by households with 60 percent or less of the MSA median income.

The FCRHA will also utilize its financing capabilities to support revitalization activities in the designated Revitalization Districts in the County. In addition to work on new developments and revitalization, the FCRHA will continue to monitor existing tax-exempt financed multi-family housing projects to assure continuing developer compliance with program guidelines.

### Budget and Staff Resources

<b>Agency Summary</b>					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	30/ 30	30/ 30	31/ 31	30/ 30	31/ 31
Expenditures:					
Personnel Services	\$1,637,397	\$2,236,145	\$2,236,145	\$2,361,577	\$2,361,577
Operating Expenses	833,143	848,811	870,293	848,811	848,811
<b>Total Expenditures</b>	<b>\$2,470,540</b>	<b>\$3,084,956</b>	<b>\$3,106,438</b>	<b>\$3,210,388</b>	<b>\$3,210,388</b>



# Fund 940

## Fairfax County Redevelopment and Housing Authority General Operating

<b>Position Summary</b>		
<u><b>ADMINISTRATION</b></u> 1 Information Officer III 1 Information Officer II 2 Administrative Assistants IV 1 Housing/Community Developer V  <u><b>FINANCIAL MANAGEMENT</b></u> 1 Fiscal Administrator 2 Accountants III 1 Accountant II 1 Administrative Assistant IV 1 Administrative Assistant III 1 Administrative Assistant II	<u><b>DESIGN, DEVELOPMENT AND CONSTRUCTION</b></u> 3 Housing/Community Developers V 1 Housing/Community Developer IV 3 Housing/Community Developers III 2 Housing/Community Developers II  <u><b>HOUSING MANAGEMENT</b></u> 1 Housing Services Specialist IV 1 Housing Services Specialist III 1 Housing Services Specialist II 1 Administrative Assistant II	<u><b>REAL ESTATE FINANCE AND GRANTS MANAGEMENT</b></u> 1 Housing/Community Developer IV 3 Housing/Community Developers II 1 Management Analyst III 1 Administrative Assistant III
<b>TOTAL POSITIONS</b>		
<b>31 Positions / 31.0 Staff Years</b>		

### FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- ◆ **Employee Compensation**

An increase of \$125,432 in Personnel Services associated with salary adjustments to support the County's compensation program.

**\$125,432**
- ◆ **Operating Expenses**

A decrease of \$21,482 in Operating Expenses is due to encumbered carryover.

**(\$21,482)**

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

# Fund 940

## Fairfax County Redevelopment and Housing Authority General Operating

---

### **Changes to FY 2007 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ **Carryover Adjustments** **\$21,482**  
*As part of the FY 2006 Carryover Review, \$21,482 was added due to encumbered carryover primarily for consultant costs and various program expenses.*

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ **Huntington Flood Insurance Program** **\$0**  
*Subsequent to the FY 2007 Third Quarter Review, 1/1.0 SYE Housing Community Developer II was added to administer the Huntington Flood Insurance Program in Fund 340, Housing Assistance Program, and other home improvement loan programs. This position will be equally supported by existing resources within Fund 940, Fairfax County Redevelopment and Housing Authority General Operating, and Fund 142, Community Development Block Grant.*

# Fund 940

## Fairfax County Redevelopment and Housing Authority General Operating

### FUND STATEMENT

	Fund Type H94, FCRHA General Revenue		Fund 940, FCRHA General Operating		
	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$8,960,854</b>	<b>\$8,658,171</b>	<b>\$9,641,272</b>	<b>\$8,401,206</b>	<b>\$8,793,635</b>
Revenue:					
Investment Income <sup>1,2</sup>	\$299,858	\$89,074	\$89,074	\$280,607	\$280,607
Monitoring/Developer Fees <sup>3</sup>	496,700	466,566	466,566	1,248,392	1,248,392
Rental Income	56,008	63,912	63,912	63,912	63,912
Program Income	1,211,352	1,243,687	1,243,687	1,219,309	1,219,309
Other Income <sup>1</sup>	1,087,040	395,562	395,562	398,168	398,168
<b>Total Revenue</b>	<b>\$3,150,958</b>	<b>\$2,258,801</b>	<b>\$2,258,801</b>	<b>\$3,210,388</b>	<b>\$3,210,388</b>
<b>Total Available</b>	<b>\$12,111,812</b>	<b>\$10,916,972</b>	<b>\$11,900,073</b>	<b>\$11,611,594</b>	<b>\$12,004,023</b>
Expenditures:					
Personnel Services <sup>1</sup>	\$1,637,397	\$2,236,145	\$2,236,145	\$2,361,577	\$2,361,577
Operating Expenses <sup>1</sup>	833,143	848,811	870,293	848,811	848,811
<b>Total Expenditures</b>	<b>\$2,470,540</b>	<b>\$3,084,956</b>	<b>\$3,106,438</b>	<b>\$3,210,388</b>	<b>\$3,210,388</b>
<b>Total Disbursements</b>	<b>\$2,470,540</b>	<b>\$3,084,956</b>	<b>\$3,106,438</b>	<b>\$3,210,388</b>	<b>\$3,210,388</b>
<b>Ending Balance</b>	<b>\$9,641,272</b>	<b>\$7,832,016</b>	<b>\$8,793,635</b>	<b>\$8,401,206</b>	<b>\$8,793,635</b>
Debt Service Reserve on					
One University Plaza	\$278,106	\$278,106	\$278,106	\$278,106	\$278,106
Cash with Fiscal Agent	4,926,236	5,011,666	5,011,666	5,011,666	5,011,666
<b>Unreserved Ending Balance</b>	<b>\$4,436,930</b>	<b>\$2,542,244</b>	<b>\$3,503,863</b>	<b>\$3,111,434</b>	<b>\$3,503,863</b>

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, audit adjustments have been made which increase the FY 2006 ending balance by \$392,428.87. A commensurate impact is reflected on the balance carried forward to FY 2007. In particular, revenues are increased \$517,038.24 and expenditures are increased \$124,609.37. These adjustments were included in the FY 2006 Comprehensive Annual Financial Report (CAFR). Details of the FY 2006 audit adjustments were included in the FY 2007 Third Quarter Package.

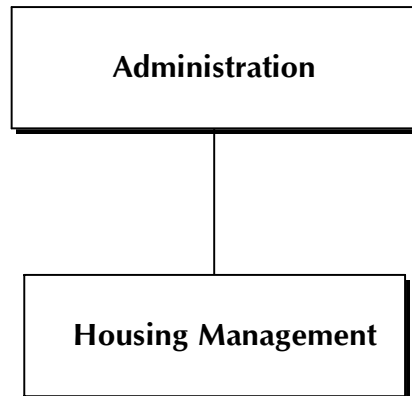
<sup>2</sup> The FY 2008 increase is due to anticipated increases in interest income for the investment and pooled cash accounts.

<sup>3</sup> The FY 2008 budgeted amount is due primarily to anticipated revenue from developer fees of \$686,287 for Cedar Ridge and \$328,400 for Glenwood Mews.

# Fund 941

## Fairfax County Rental Program

---



### **Mission**

To manage affordable rental housing acquired by the Fairfax County Redevelopment and Housing Authority (FCRHA) and to maintain and preserve the units for long term rental availability.

### **Focus**

The Fairfax County Rental Program (FCRP) is a local rental-housing program developed and managed by the Department of Housing and Community Development (HCD) for the Fairfax County Redevelopment and Housing Authority (FCRHA). The FCRP is designed to provide affordable rental housing in the County for low- and moderate-income families. In addition, the seven group home properties provide housing for persons with disabilities in conjunction with the Fairfax-Falls Church Community Services Board (CSB) and the Virginia Housing and Development Authority (VHDA).

In FY 2008 879 units, including 739 currently-owned units and 25 estimated unit acquisitions, and a 115-space mobile home park will be supported under the FCRP for low- to moderate-income residents. In addition, 68 beds will be maintained in group homes. The FCRP includes projects developed by the FCRHA and other privately developed or rehabilitated housing units acquired by the FCRHA. The privately developed and rehabilitated sites are located throughout Fairfax County, primarily in converted condominium projects.

The operation of this program is primarily supported by tenant rents. Recently added units include acquisitions of 180 units at Crescent Apartments, 13 units at Legato Corner, 10 units at ParcReston and two units at Holly Acres. This addition of the 25 units at Legato Corner, ParcReston and Holly Acres results in higher Dwelling Rent revenues and Operating Expenses. Please note that Crescent Apartments is managed and maintained by a private contractor so the operating expenses are not reflected in this fund. In FY 2008, the County's General Fund is being charged directly for payments in support of condominium fees in the amount of \$493,293. In addition, debt service contributions are received from Fund 141, Elderly Housing, to provide support for the debt service costs of Little River Glen, a FCRHA elderly housing development. Accounting procedures require that the debt service for this project be paid out of Fund 941, Fairfax County Rental Program, although the operating costs are reflected in Fund 141, Elderly Housing. Fund 941 is also used to account for debt service payments on two facilities owned by the FCRHA and leased to Fairfax County: the United Communities Ministries (UCM) offices and the replacement Mondloch I emergency shelter (Creighton Square project).

In addition, HCD staff administers the contract between the FCRHA and private firms hired to manage two rental properties, Hopkins Glen and Cedar Ridge, which are owned by the FCRHA.

# Fund 941

## Fairfax County Rental Program

The following charts summarize the total number of units in the Rental Program and group homes in FY 2008 and the projected costs associated with the units:

<u>Project Name</u>	<u>Units</u>	<u>FY 2008 Cost</u>	<u>District</u>
Chatham Town	10	\$65,018	Braddock
Little River Square	45	292,567	Braddock
McLean Hills	25	204,071	Providence
Springfield Green	14	113,636	Lee
Colchester Towne	24	179,561	Lee
Penderbrook	48	426,155	Providence
Island Creek	8	52,013	Lee
Cedar Lakes	3	19,505	Hunter Mill
Westbriar	1	6,502	Providence
Faircrest	6	39,010	Sully
Wescott Ridge	10	65,016	Springfield
Laurel Hill	6	39,010	Mt. Vernon
Willow Oaks	7	45,511	Springfield
Saintsbury Plaza	6	39,010	Providence
ParcReston	10	65,016	Hunter Mill
Holly Acres	2	13,004	Lee
Legato Corner	13	84,520	Springfield
FCRP FY 2007 (Estimated Acquisitions)	12	78,018	Various
FCRP FY 2008 (Estimated Acquisitions)	25	162,533	Various
Working Singles Housing Program	20	13,325	Providence
FCRHA Operating	NA	170,122	Various
Woodley Homes Mobile Home Park	115	400,021	Mt. Vernon
Cedar Ridge <sup>1</sup>	198	0	Hunter Mill
Hopkins Glen <sup>1</sup>	91	0	Providence
Crescent Apartments <sup>1</sup>	180	0	Hunter Mill
United Community Ministries (Debt Service)	NA	37,970	Lee
Creighton Square (Debt Service)	NA	65,000	Providence
Little River Glen (Debt Service)	NA	524,166	Braddock
<b>Subtotal FCRP Operating</b>	<b>879</b>	<b>\$3,200,280</b>	

<sup>1</sup> The units at Crescent Apartments, Cedar Ridge and Hopkins Glen are part of the FCRP Program. The properties are managed and maintained by a private contractor. All funding for these units will be reported by the property management firm and reported to the agency on a regular basis.

# Fund 941

## Fairfax County Rental Program

The Group Homes program is summarized in the following table including the number of beds and the level of FY 2008 funding:

<u>Project Name</u>	<u>Beds/Units</u>	<u>FY 2008 Cost</u>
Minerva Fisher Group Home <sup>1</sup>	12	\$91,354
Rolling Road Group Home <sup>2</sup>	5	37,817
Patrick Street Group Home <sup>2</sup>	8	36,751
First Stop Group Home <sup>2</sup>	8	62,597
Mount Vernon Group Home <sup>2</sup>	8	14,714
West Ox Group Home <sup>3</sup>	19	116,963
Leland Group Home <sup>4</sup>	8	54,970
<b>Subtotal Group Homes</b>	<b>68</b>	<b>\$415,166</b>
<b>Total Beds/Fund Expenditures</b>	<b>947</b>	<b>\$3,615,446</b>
<b>Less: Debt Service</b>	<b>NA</b>	<b>(\$627,136)</b>
<b>Total Program Operations</b>	<b>947</b>	<b>\$2,988,310</b>

<sup>1</sup> Includes all Operating Expenses including utilities.

<sup>2</sup> Includes emergency Operating Expenses.

<sup>3</sup> Includes emergency Operating Expenses and grounds maintenance.

<sup>4</sup> Includes debt service payments.

### Budget and Staff Resources

<b>Agency Summary</b>					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	15/ 15	15/ 15	15/ 15	15/ 15	15/ 15
Expenditures:					
Personnel Services	\$1,306,422	\$1,390,134	\$1,390,134	\$1,507,131	\$1,507,131
Operating Expenses	1,988,174	1,988,707	2,026,866	2,108,315	2,108,315
<b>Total Expenditures</b>	<b>\$3,294,596</b>	<b>\$3,378,841</b>	<b>\$3,417,000</b>	<b>\$3,615,446</b>	<b>\$3,615,446</b>

<b>Position Summary</b>					
<b>HOUSING MANAGEMENT</b>	1	Painter I	2	General Building Maintenance Workers II	
3 Housing Services Specialists II	1	Plumber II	3	General Building Maintenance Workers I	
1 Electrician II	1	Refrig. and A/C Supervisor	1	Administrative Assistant IV	
1 Engineering Technician II			1	Administrative Assistant II	
<b>TOTAL POSITIONS</b>					
<b>15 Positions / 15.0 Staff Years</b>					



# Fund 941

## Fairfax County Rental Program

### FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- ◆ **Employee Compensation** **\$116,997**  
An increase of \$116,997 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program.
  
- ◆ **Other Operating Expenses** **\$119,608**  
An increase of \$119,608 in Operating Expenses is primarily due to the projected expenditures associated with the acquisition of an additional 13 units at Legato Corner, 10 units at ParcReston and two units at Holly Acres, along with the anticipated acquisition of 25 FCRP units. A net increase of \$754,682 in revenues is primarily due to the increase in Dwelling Rents associated with these acquisitions and a 2 percent rent increase.
  
- ◆ **Carryover Adjustments** **(\$38,159)**  
A decrease of \$38,159 in Operating Expenses is due to encumbered carryover for repair, maintenance, and utility expenses as part of the FY 2006 Carryover Review.

### Board of Supervisors' Adjustments

The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:

- ◆ The Board of Supervisors made no adjustments to this fund.

### Changes to FY 2007 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:

- ◆ **Carryover Adjustments** **\$38,159**  
As part of the FY 2006 Carryover Review, an increase of \$38,159 in Operating Expenses was approved as encumbered carryover primarily for repair, maintenance, and utility expenses.

The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:

- ◆ The Board of Supervisors made no adjustments to this fund.

# Fund 941

## Fairfax County Rental Program

### FUND STATEMENT

Fund Type H94, Local Rental Housing Program

Fund 941, Fairfax County Rental Program

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$2,118,436</b>	<b>\$2,204,458</b>	<b>\$2,658,585</b>	<b>\$2,937,846</b>	<b>\$2,808,713</b>
Revenue:					
Dwelling Rents <sup>1</sup>	\$2,803,769	\$2,831,297	\$2,831,297	\$3,455,238	\$3,455,238
Investment Income <sup>1</sup>	218,087	61,917	61,917	218,087	218,087
Other Income <sup>1</sup>	304,571	152,725	152,725	124,319	124,319
Debt Service Contribution (Little River Glen)	508,318	521,189	521,189	524,166	524,166
Total Revenue	<u>\$3,834,745</u>	<u>\$3,567,128</u>	<u>\$3,567,128</u>	<u>\$4,321,810</u>	<u>\$4,321,810</u>
<b>Total Available</b>	<b>\$5,953,181</b>	<b>\$5,771,586</b>	<b>\$6,225,713</b>	<b>\$7,259,656</b>	<b>\$7,130,523</b>
Expenditures:					
Personnel Services <sup>1</sup>	\$1,306,422	\$1,390,134	\$1,390,134	\$1,507,131	\$1,507,131
Operating Expenses <sup>1</sup>	1,988,174	1,988,707	2,026,866	2,108,315	2,108,315
Total Expenditures	<u>\$3,294,596</u>	<u>\$3,378,841</u>	<u>\$3,417,000</u>	<u>\$3,615,446</u>	<u>\$3,615,446</u>
<b>Total Disbursements</b>	<b>\$3,294,596</b>	<b>\$3,378,841</b>	<b>\$3,417,000</b>	<b>\$3,615,446</b>	<b>\$3,615,446</b>
<b>Ending Balance <sup>2</sup></b>	<b>\$2,658,585</b>	<b>\$2,392,745</b>	<b>\$2,808,713</b>	<b>\$3,644,210</b>	<b>\$3,515,077</b>
Replacement Reserve	\$2,074,898	\$1,809,058	\$2,225,026	\$3,060,523	\$2,931,390
Cash with Fiscal Agent	583,687	583,687	583,687	583,687	583,687
<b>Unreserved Ending Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, audit adjustments totalling a net increase of \$129,133 has been reflected as an increase of \$71,490 to FY 2006 revenue due to accrued revenue and interest income and an increase of \$200,623 to FY 2006 expenditures due to expenditure reclassifications, leave accrual and other miscellaneous expenditure adjustments. The audit adjustments have been included in the FY 2006 Comprehensive Annual Financial Report (CAFR). Details of the FY 2006 audit adjustments were included in the FY 2007 Third Quarter Package.

<sup>2</sup> The Ending Balance increases by more than 10 percent in FY 2008 due to an increase in revenues due to the acquisition of units and a rent increase which more than offsets the increase in expenditures.

# Fund 945

## FCRHA Non-County Appropriated Rehabilitation Loan Program

### Mission

To enhance the quality and economic life of existing housing in the County through the provision of affordable loans for housing improvement and rehabilitation to qualifying low-income homeowners or homeowners living in areas targeted for improvement.

### Focus

Fund 945, FCRHA Non-County Appropriated Rehabilitation Loan Program, provides the Fairfax County Redevelopment and Housing Authority (FCRHA) portion of funding for the Home Improvement Loan Program (HILP). The Home Improvement Loan Program provides financial and technical assistance to low- and moderate-income homeowners for rehabilitation of their property. The program is designed to preserve the affordable housing stock in the County and to upgrade neighborhoods through individual home improvements. Resources in Fund 945 include bank loans, homeowners' contributions to the cost of rehabilitation and payments on outstanding home improvement loans made through this fund. Additional funding for the Home Improvement Loan Program is provided in Fund 142, Community Development Block Grant, and Fund 143, Homeowner and Business Loan Programs.

### Budget and Staff Resources

Agency Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Expenditures:					
Operating Expenses	\$320	\$15,000	\$16,467	\$15,000	\$15,000
<b>Total Expenditures</b>	<b>\$320</b>	<b>\$15,000</b>	<b>\$16,467</b>	<b>\$15,000</b>	<b>\$15,000</b>

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Changes to FY 2007 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ **Carryover Adjustments** **\$1,467**  
As part of the FY 2006 Carryover Review, the Board of Supervisors approved encumbered funding of \$1,467 in Operating Expenses, primarily for outstanding contractual obligations.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ The Board of Supervisors made no adjustments to this fund.

# Fund 945

## FCRHA Non-County Appropriated Rehabilitation Loan Program

### FUND STATEMENT

Fund Type H94, Rehabilitation Loan Funds

Fund 945, Non-County Appropriated  
Rehabilitation Loan Program

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	\$211,988	\$214,386	\$218,157	\$219,740	\$219,740
Revenue:					
Other (Pooled Interest, etc.)	\$6,489	\$3,050	\$3,050	\$4,499	\$4,499
Homeowners Loan Payments <sup>1</sup>	0	0	0	0	0
Homeowners Contributions	0	5,000	5,000	5,000	5,000
Fairfax City Rehab. Loans	0	10,000	10,000	10,000	10,000
<b>Total Revenue</b>	\$6,489	\$18,050	\$18,050	\$19,499	\$19,499
<b>Total Available</b>	\$218,477	\$232,436	\$236,207	\$239,239	\$239,239
Expenditures:					
Banks <sup>1</sup>	\$0	\$0	\$0	\$0	\$0
Homeowners Contributions	320	5,000	6,467	5,000	5,000
Fairfax City Rehab. Loans	0	10,000	10,000	10,000	10,000
<b>Total Expenditures</b>	\$320	\$15,000	\$16,467	\$15,000	\$15,000
<b>Total Disbursements</b>	\$320	\$15,000	\$16,467	\$15,000	\$15,000
<b>Ending Balance</b>	\$218,157	\$217,436	\$219,740	\$224,239	\$224,239

<sup>1</sup> The category of receipts and expenditures is received in FAMIS, the County's financial system, via journal entries from mortgage servicing reports. Cash transactions are handled by the respective commercial banks servicing each homeowner loan and are not processed by the County.

# Fund 946

## FCRHA Revolving Development

### Focus

Fund 946, Fairfax County Redevelopment and Housing Authority (FCRHA) Revolving Development, provides initial funds in the form of advances for projects for which federal, state or private financing is available later. Initial project costs, such as development support for new site investigations, architectural and engineering plans, studies and fees are advanced from this fund and are later included in permanent financing plans for repayment to this fund. This funding mechanism ensures that sufficient funding is available to provide adequate plans and proposals for individual projects prior to obtaining construction and permanent project financing.

This fund is supported by multiple revenue sources, including income from investments, miscellaneous income (late fees, development fees), and repayment of advances on behalf of Cedar Ridge, Braddock Glen (Little River Glen II) and Gum Springs Community Center.

No funding for advances is currently required for Fund 946 in FY 2008. As projects that require Revolving Development funds are identified and approved by the FCRHA, adjustments will be made through allocations during the year. Repayment of three previously advanced loans totaling \$266,837 is anticipated in FY 2008.

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### FY 2008 Funding Adjustments

*The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:*

- ◆ **Funding Adjustments** **(\$2,861,306)**  
A total decrease of \$2,861,306 includes a decrease of \$1,508,628 in Advances due to the one-time carryover of unexpended capital balances as part of the *FY 2006 Carryover Review*, a decrease of \$200,000 associated with Professional Consultant and Contractual Services in FY 2007 and a decrease of \$1,152,678 associated with Building Expenses in FY 2007.

# Fund 946

## FCRHA Revolving Development

---

### **Changes to FY 2007 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ **Carryover Adjustment** **\$1,508,628**  
As part of the FY 2006 Carryover Review, an increase of \$1,508,628 in Advances is due to carryover of unexpended capital balances.

- ◆ **Out of Cycle Adjustment** **\$1,352,678**  
A total increase of \$1,352,678 includes an increase of \$200,000 in Professional Consultant and Contractual Services associated with the acquisition and rehabilitation of the Cedar Ridge Apartments and \$1,152,678 in Buildings Expenses associated with interim financing for the Glenwood Mews magnet housing project. Funding for Glenwood Mews was advanced from the Fund 946 Fund Balance and will be repaid at a later date.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ **Out of Cycle Adjustment for the Crescent Redevelopment Project** **\$300,000**  
An increase of \$300,000 in Advances is due to the Crescent Redevelopment Project for Architecture and Engineering Fees. Funding for the project was allocated from Fund Balance and will be repaid at a later date.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# Fund 946 FCRHA Revolving Development

## FUND STATEMENT

Fund Type H94, FCRHA Development Support

Fund 946, FCRHA Revolving Development

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	\$5,058,470	\$3,389,334	\$4,552,937	\$2,141,425	\$1,841,425
Revenue:					
Investment Income	\$179,619	\$124,799	\$124,799	\$140,100	\$140,100
Repayment of Advances	545,981	324,995	324,995	266,837	266,837
Total Revenue	\$725,600	\$449,794	\$449,794	\$406,937	\$406,937
<b>Total Available</b>	<b>\$5,784,070</b>	<b>\$3,839,128</b>	<b>\$5,002,731</b>	<b>\$2,548,362</b>	<b>\$2,248,362</b>
Expenditures:					
Advances	\$1,231,133	\$0	\$3,161,306	\$0	\$0
Total Expenditures	\$1,231,133	\$0	\$3,161,306	\$0	\$0
<b>Total Disbursements</b>	<b>\$1,231,133</b>	<b>\$0</b>	<b>\$3,161,306</b>	<b>\$0</b>	<b>\$0</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$4,552,937</b>	<b>\$3,839,128</b>	<b>\$1,841,425</b>	<b>\$2,548,362</b>	<b>\$2,248,362</b>

<sup>1</sup> Ending balances fluctuate due to increases and decreases in investment income and the repayment of advances.

# Fund 946

## FCRHA Revolving Development

### FY 2008 Summary of Capital Projects

#### Fund: 946 FCRHA Revolving Development

Project #	Description	Total Project Estimate	FY 2006 Actual Expenditures	FY 2007 Revised Budget	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
003817	Bailey's Community Center	\$218,691	\$0.00	\$3,784.35	\$0	\$0
003844	Emergency Housing	124,999	0.00	0.00	0	0
003907	James Lee Community Center	700,000	0.00	1,155.12	0	0
013831	FCRHA Office Building	108,420	0.00	0.00	0	0
013854	Founders Ridge/Kingstowne NV	376,281	0.00	8,293.71	0	0
013883	Old Mill Road	65,728	0.00	0.00	0	0
013889	Chain Bridge Gateway/Moriarty Place	765,894	0.00	0.00	0	0
013901	Tavener Lane	91,873	0.00	0.00	0	0
013905	Creighton Square/Lockheed Blvd.	641,673	0.00	434,821.39	0	0
013908	West Ox Group Home	861,464	0.00	0.00	0	0
013914	Cedar Ridge	309,995	0.00	214,069.00	0	0
013938	Fairfield House	1,303,211	0.00	0.00	0	0
013944	Gum Springs Community Center	308,384	0.00	8,743.44	0	0
013948	Little River Glen Phase II	156,424	6,398.87	6,882.45	0	0
013951	Patrick Street Transitional Group Home	20,337	0.00	0.00	0	0
013966	Glenwood Mews	1,302,008	0.00	1,209,831.32	0	0
013969	Castellani Meadows	250,404	(48.15)	72,113.32	0	0
013983	Memorial Street	75,910	0.00	0.00	0	0
013985	Willow Spring Elementary School	92,122	0.00	792.25	0	0
013990	Washington Plaza	129,894	0.00	0.00	0	0
014002	Spring Street Site Working Singles	18,838	0.00	0.00	0	0
014023	Island Creek	10,602	0.00	0.00	0	0
014031	South Meadows Condominium	221,172	0.00	0.00	0	0
014050	Herndon Senior Center	668,852	0.00	101.33	0	0
014051	Mixed Greens	695,000	0.00	29,751.64	0	0
014056	Gum Springs Glen	405,136	0.00	70,603.68	0	0
014060	Elden Terrace Apts	25,000	0.00	12,808.43	0	0
014061	Leland Road	55,000	0.00	0.00	0	0
014062	Windsor Mews / Price Club	9,972	0.00	5,570.90	0	0
014063	Herndon Fortnightly	90,114	0.00	0.00	0	0
014064	The Enterprise School	30,000	0.00	30,000.00	0	0
014130	Southgate Community Center	150,000	1,747.08	1,565.94	0	0
014234	Willow Oaks	943,430	922,241.00	21,189.00	0	0
014237	Yorkville Apartments	50,000	17,272.13	32,727.87	0	0
014238	Holly Acres	300,000	283,522.41	16,477.59	0	0
014250	Fairfield at Fair Chase	115,023	0.00	115,023.00	0	0
014254	East Market	565,000	0.00	565,000.00	0	0
014257	Crescent Redevelopment	300,000	0.00	300,000.00	0	0
VA1942	Old Mill Site	368,421	0.00	0.00	0	0
VA1945	Ragan Oaks	255,749	0.00	0.00	0	0
VA1951	Tavener Lane Apartments	263,918	0.00	0.00	0	0
<b>Total</b>		<b>\$14,180,990</b>	<b>\$1,231,133.34</b>	<b>\$3,161,305.73</b>	<b>\$0</b>	<b>\$0</b>



# Fund 948

## FCRHA Private Financing

### Focus

Fund 948, FCRHA Private Financing, was established to budget and report costs for capital projects which are supported in full or in part by funds borrowed by the Fairfax County Redevelopment and Housing Authority (FCRHA) through the FCRHA sale of notes or bonds, or through equity financing received through the sale of federal low-income housing tax credits. Housing development and improvement projects may be financed with funds borrowed from private lenders, the Virginia Housing Development Authority, or the federal government. At times, the FCRHA invests in short-term notes of the County to provide an interim source of financing until permanent financing from one of these sources can be secured. Fund 948, FCRHA Private Financing, permits accounting for the receipt of funds from the lender and disbursements made by the FCRHA so that the total cost of a project can be maintained in the County's financial system and can be reflected on the FCRHA balance sheet.

An amount of \$892,617 is included in FY 2008 for payment of debt service for three Section 108 Loans (Loans 3, 4 and 5) paid by this fund. Debt service payments, in the amount of \$871,417, are budgeted in Fund 142, Community Development Block Grant (CDBG), and are received as revenue in Fund 948. The expenditures are made from Fund 948 to accommodate accounting requirements. The remaining debt service of \$21,200 will be received from a scheduled repayment on Loan 5.

In FY 2008, necessary adjustments will be made to Fund 948 to track revenue and disbursements, as new projects and additional plans that require private financing are developed and approved by the FCRHA and the Board of Supervisors.

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Changes to FY 2007 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ **Carryover Adjustments** **\$4,511,198**  
As part of the FY 2006 Carryover Review, the Board of Supervisors approved an increase of \$4,511,198 due to carryover of unexpended project balances. FY 2007 revenues increased \$6,750,133 primarily due to anticipated bond proceeds and reimbursement for expenditures related to Project 014130, Southgate Community Center and Project 014241, Braddock Glen Adult Day Health Care Center.

## Fund 948 FCRHA Private Financing

---

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ **Janna Lee Village** **\$5,500,000**  
Prior to the *FY 2007 Third Quarter Review*, an allocation provided funding of \$5,500,000 for Project 014253, Janna Lee Village II to acquire, rehabilitate and preserve the 319-unit affordable apartment complex. Revenues were increased by \$5,500,000 from the FCRHA line of credit.

A Fund Statement, Summary of Capital Projects, and Project Detail Tables for the projects funded in FY 2008 are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered “continuing” projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The Project Detail Tables include project location, description, sources of funding, and completion schedules.

# Fund 948

## FCRHA Private Financing

### FUND STATEMENT

Fund Type H94, FCRHA Development Support

Fund 948, FCRHA Private Financing

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	\$7,912,874	\$5,974,564	\$3,868,205	\$6,096,333	\$6,096,333
Revenue:					
Section 108 Debt Service	\$1,173,825	\$880,154	\$880,154	\$892,617	\$892,617
Investment Income	148,375	0	0	0	0
Miscellaneous Income	3,160,362	23,000	12,273,133	0	0
<b>Total Revenue</b>	\$4,482,562	\$903,154	\$13,153,287	\$892,617	\$892,617
<b>Total Available</b>	<b>\$12,395,436</b>	<b>\$6,877,718</b>	<b>\$17,021,492</b>	<b>\$6,988,950</b>	<b>\$6,988,950</b>
Expenditures:					
Capital Projects <sup>1</sup>	\$8,527,231	\$929,760	\$10,925,159	\$892,617	\$892,617
<b>Total Expenditures</b>	\$8,527,231	\$929,760	\$10,925,159	\$892,617	\$892,617
<b>Total Disbursements</b>	<b>\$8,527,231</b>	<b>\$929,760</b>	<b>\$10,925,159</b>	<b>\$892,617</b>	<b>\$892,617</b>
<b>Ending Balance<sup>2</sup></b>	<b>\$3,868,205</b>	<b>\$5,947,958</b>	<b>\$6,096,333</b>	<b>\$6,096,333</b>	<b>\$6,096,333</b>

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of \$15,799 has been reflected as an increase to FY 2006 expenditures to record an expenditure accrual. This impacts the amount carried forward resulting in a corresponding decrease of \$15,799 to the *FY 2007 Revised Budget Plan*. The audit adjustment has been included in the FY 2006 Comprehensive Annual Financial Report (CAFR). Details of the FY 2006 audit adjustments were included in the FY 2007 Third Quarter Package.

<sup>2</sup> Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 948

## FCRHA Private Financing

### FY 2008 Summary of Capital Projects

#### Fund: 948 FCRHA Private Financing

Project #	Total Project Estimate	FY 2006 Actual Expenditures	FY 2007 Revised Budget	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
003817	Bailey's Community Center	\$4,468,781	\$0.00	\$0.00	\$0
003829	Mott Community Center	2,025,228	0.00	0.00	0
003907	James Lee Community Center	18,653,097	130,202.06	198,701.07	0
003923	Undesignated Projects		533.00	2,091,988.56	0
003928	Springfield Green	115,579	0.00	0.00	0
003969	Lewinsville Elderly Facility	157,025	0.00	19,918.25	0
013808	Herndon Harbor House Phase I	3,400,391	0.00	0.00	0
013810	Colchester Town		51,745.00	0.00	0
013831	FCRHA Office Building	3,793,010	0.00	0.00	0
013846	Murraygate Village	8,874,469	0.00	0.00	0
013854	Founders Ridge/Kingstowne NV	2,853,719	0.00	461,428.70	0
013883	Old Mill Road	2,439,025	0.00	0.00	0
013887	Section 108 Loan Payments		1,173,790.76	1,070,258.83	892,617
013889	Chain Bridge Gateway/Moriarty Place	2,989,731	0.00	0.00	0
013901	Tavenner Lane	462,411	0.00	0.00	0
013905	Creighton Square/Lockheed Blvd.	1,040,000	8,297.00	52,406.19	0
013912	Stevenson Street	832,063	0.00	0.00	0
013944	Gum Springs Community Center	3,499,771	0.00	0.00	0
013948	Little River Glen Phase II	1,740,576	0.00	0.00	0
013952	Special Tenant Equity Program (STEP)	265,299	0.00	0.00	0
013966	Glenwood Mews	610,000	0.00	3,742.70	0
013969	Castellani Meadows	2,580,000	0.00	0.00	0
013990	Washington Plaza	980,050	0.00	0.00	0
014013	Tier One Predevelopment		0.00	16,894.00	0
014040	Herndon Harbor Phase II	5,617,956	0.00	0.00	0
014050	Herndon Senior Center	7,400,000	441,570.65	758,059.74	0
014051	Mixed Greens	226,015	0.00	0.00	0
014056	Gum Springs Glen	8,117,279	0.00	0.00	0
014061	Leland Road	608,908	0.00	4,998.00	0
014063	Herndon Fortnightly	2,673,964	0.00	0.00	0
014099	Herndon Adult Day Care Center	979,507	0.00	0.00	0
014123	Gum Springs Headstart	5,060,000	0.00	0.00	0
014130	Southgate Community Center	3,846,938	3,165,222.75	426,321.20	0
014170	Contract Review Fees		0.00	50,000.00	0
014171	Faircrest ADU		19,007.59	0.00	0
014188	Westcott Ridge		16,333.64	957.84	0
014195	Laurel Hill		10,012.56	0.00	0
014251	Braddock Glen Adult Day Health Care Center	3,780,000	3,510,516.00	269,484.00	0
014253	Janna Lee Village II	5,500,000	0.00	5,500,000.00	0
<b>Total</b>		<b>\$106,231,041</b>	<b>\$8,527,231.01</b>	<b>\$10,925,159.08</b>	<b>\$892,617</b>

## Fund 948 FCRHA Private Financing

<b>013887</b>	<b>Section 108 Loan Repayment</b>
Countywide	Countywide
<p><b>Description and Justification:</b> FY 2008 funding of \$892,617 is provided for loan repayments used to fund a variety of capital projects as approved by HUD. The amount recommended is based on the repayment schedule for the three outstanding loans paid through Fund 948, FCRHA Private Financing.</p>	

	Total Project Estimate	Prior Expenditures	FY 2006 Expenditures	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Future Years
Land Acquisition		\$37,215	\$0	\$0	\$0	\$0	\$0
Design and Engineering		0	0	0	0	0	0
Construction		0	0	0	0	0	0
Other <sup>1</sup>		23,307,713	1,173,791	1,070,259	892,617	892,617	0
<b>Total</b>	Continuing	<b>\$23,344,928</b>	<b>\$1,173,791</b>	<b>\$1,070,259</b>	<b>\$892,617</b>	<b>\$892,617</b>	<b>\$0</b>

<sup>1</sup> Represents debt service for repayment of Section 108 Loans between the FCRHA and HUD.

Source of Funding				
General Fund	General Obligation Bonds	Transfers from Other Funds	Other	Total Funding
\$0	\$0	\$0	\$892,617	\$892,617

# Fund 949

## FCRHA Internal Service Fund

---

### Focus

Fund 949, Fairfax County Redevelopment and Housing Authority (FCRHA) Internal Service Fund, was established in FY 1998 to charge for goods and services that are shared among several housing funds. These costs include items such as office supplies, telephones, postage, copying and audits, which have been budgeted in and expensed from one of the FCRHA's funds, and then allocated out to other funds proportionate to their share of the costs. It also includes costs associated with the maintenance and operation of FCRHA housing developments such as service contracts for extermination, custodial work, elevator maintenance and grounds maintenance. The fund allows one purchasing document to be established for each vendor, as opposed to multiple purchase orders in various funds. Reimbursed charges incurred on behalf of other Department of Housing and Community Development funds will be recorded as revenue.

The FY 2008 funding for both expenditures and revenues within Fund 949, FCRHA Internal Service Fund, is \$3,022,358. Reimbursed charges incurred on behalf of other Department of Housing and Community Development funds will be recorded as revenue.

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Changes to FY 2007 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ **Carryover Adjustments** **\$116,955**  
As part of the FY 2006 Carryover Review, the Board of Supervisors approved an expenditure increase of \$116,955, with a commensurate increase in revenues, due to encumbered carryover that is primarily associated with consultant services, telecommunications, and building materials and supplies.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ The Board of Supervisors made no adjustments to this fund.

# Fund 949

## FCRHA Internal Service Fund

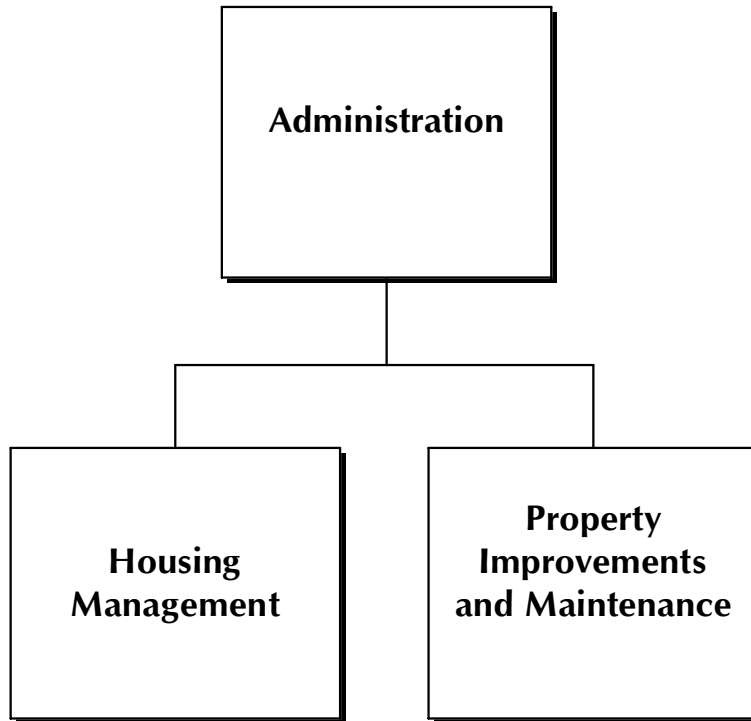
### FUND STATEMENT

Fund Type H94, FCRHA Development Support	Fund 949, FCRHA Internal Service Fund				
	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	(\$2,940)	\$0	(\$2,940)	\$0	\$0
Revenue:					
Reimbursement from Other Funds <sup>1</sup>	\$2,745,440	\$2,942,195	\$3,062,090	\$3,022,358	\$3,022,358
<b>Total Revenue</b>	\$2,745,440	\$2,942,195	\$3,062,090	\$3,022,358	\$3,022,358
<b>Total Available</b>	\$2,742,500	\$2,942,195	\$3,059,150	\$3,022,358	\$3,022,358
Expenditures:					
Operating Expenses	\$2,745,440	\$2,942,195	\$3,059,150	\$3,022,358	\$3,022,358
<b>Total Expenditures</b>	\$2,745,440	\$2,942,195	\$3,059,150	\$3,022,358	\$3,022,358
<b>Total Disbursements</b>	\$2,745,440	\$2,942,195	\$3,059,150	\$3,022,358	\$3,022,358
<b>Ending Balance<sup>1, 2</sup></b>	(\$2,940)	\$0	\$0	\$0	\$0

<sup>1</sup> In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of \$2,939.92 has been reflected as a decrease to record revenue adjustments in FY 2006. This results in a negative FY 2006 Ending Balance and a commensurate impact is reflected in the balance carried forward to FY 2007. The audit adjustment has been included in the FY 2006 Comprehensive Annual Financial Report (CAFR). Details of the FY 2006 audit adjustments were included in the FY 2007 Third Quarter Package.

<sup>2</sup> The Ending Balance is reserved for inventory and represents goods to be sold. The FY 2006 negative Ending Balance represents the sale of goods and services in excess of reimbursements. These reimbursements are projected to be received in FY 2007 from other Department of Housing and Community Development funds.

# Fund 950 Housing Partnerships



## Mission

To provide affordable rental housing through partnerships between the Fairfax County Redevelopment and Housing Authority (FCRHA) and private investors.

## Focus

Fund 950, Housing Partnerships, was created in FY 2002 to allow the Fairfax County Redevelopment and Housing Authority (FCRHA) to efficiently track partnership properties in the Federal Low Income Housing Tax Credit program, which promotes private investment in affordable housing through partnerships with nonprofit entities such as the FCRHA. The Housing Partnerships Fund supports a portion of the operating expenses for local rental-housing programs that are owned by limited partnerships of which the FCRHA is the managing general partner. In FY 2008, the FCRHA will directly manage four partnership properties: Castellani Meadows, The Green, Tavenner Lane and Murraygate Village. Some costs of the operation of these four properties are tracked through the County's mainframe Financial and Accounting Management Information System (FAMIS); however, a separate FCRHA software system is required to maintain partnership accounts and meet partnership calendar year reporting schedules. The operation of these developments is primarily supported by tenant rents with a County contribution for real estate taxes at Castellani Meadows, The Green, Murraygate and the Public Housing portion of Tavenner Lane. The revenue collected from rents and property excess income is also monitored by the FCRHA software system and utilized by the partnerships to reimburse the FCRHA for expenses incurred to support salaries, maintenance and other operating expenses as identified in Fund 950.

Five other partnership properties receive a County contribution for real estate taxes, but are managed by private management companies and are not reported in FAMIS: Herndon Harbor I & II, Gum Springs Glen, Morris Glen and Stonegate.



# Fund 950 Housing Partnerships

The following chart summarizes the total number of units in the Partnership Program in FY 2008 and the projected operating costs associated with the units:

<u>Project Name</u>	<u>Units</u>	<u>FY 2008 Cost</u>	<u>District</u>
Castellani Meadows	24	\$49,931	Providence
The Green <sup>1</sup>	24	152,913	Providence, Hunter Mill and Sully
Tavenner Lane <sup>2</sup>	12	66,064	Lee
Murraygate Village	199	685,007	Lee
<b>Total Partnership Program</b>	<b>259</b>	<b>\$953,915</b>	

<sup>1</sup> The Green consists of several housing units in geographically separate locations. An additional 50 units are part of the federally assisted Public Housing program and are reflected in Fund 967, Public Housing Projects Under Management in the West Glade project, which is a component of The Green. However, operating expenses for all 74 units are included in Fund 950 since they are all owned by a limited partnership.

<sup>2</sup> An additional 12 units at Tavenner Lane are part of the federally assisted Public Housing program and are reflected in Fund 967, Public Housing Projects Under Management. However, operating expenses for all 24 units are included in Fund 950 since they are all owned by a limited partnership.

## Budget and Staff Resources

<b>Agency Summary</b>					
<u>Category</u>	<u>FY 2006 Actual</u>	<u>FY 2007 Adopted Budget Plan</u>	<u>FY 2007 Revised Budget Plan</u>	<u>FY 2008 Advertised Budget Plan</u>	<u>FY 2008 Adopted Budget Plan</u>
Authorized Positions/Staff Years					
Regular	10/ 10	10/ 10	10/ 10	10/ 10	10/ 10
Expenditures					
Personnel Services	\$342,462	\$400,497	\$400,497	\$424,033	\$424,033
Operating Expenses	406,038	529,882	535,500	529,882	529,882
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$748,500</b>	<b>\$930,379</b>	<b>\$935,997</b>	<b>\$953,915</b>	<b>\$953,915</b>

<b>Position Summary</b>					
<b>HOUSING MANAGEMENT</b>	2	Housing Services Specialists I	2	Administrative Assistants III	
2 Housing Services Specialists III	1	Refrigeration & A/C Supervisor	1	Plumber I	
1 Housing Services Specialist II	1	General Building Maintenance Worker II			
<b>TOTAL POSITIONS</b>					
<b>10 Positions / 10.0 Staff Years</b>					

# Fund 950

## Housing Partnerships

---

### **FY 2008 Funding Adjustments**

*The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:*

- ◆ **Employee Compensation** **\$23,536**  
An increase of \$23,536 in Personnel Services is associated with salary and fringe benefit adjustments necessary to support the County's compensation program.
  
- ◆ **Carryover Adjustments** **(\$5,618)**  
A decrease of \$5,618 in Operating Expenses is due to encumbered carryover as part of the FY 2006 Carryover Review.

### **Board of Supervisors' Adjustments**

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### **Changes to FY 2007 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ **Carryover Adjustments** **\$5,618**  
As part of the FY 2006 Carryover Review, FY 2007, the Board of Supervisors approved an increase of \$5,618 as encumbered carryover.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ The Board of Supervisors made no adjustments to this fund.

# Fund 950 Housing Partnerships

## FUND STATEMENT

Fund Type H94, FCRHA Development Support

Fund 950, Housing Partnerships

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	\$166,534	\$145,308	\$172,143	\$167,174	\$166,525
Revenue:					
FCRHA Reimbursements	\$754,109	\$930,379	\$930,379	\$953,915	\$953,915
<b>Total Revenue</b>	\$754,109	\$930,379	\$930,379	\$953,915	\$953,915
<b>Total Available</b>	\$920,643	\$1,075,687	\$1,102,522	\$1,121,089	\$1,120,440
Expenditures:					
Personnel Services <sup>1</sup>	\$342,462	\$400,497	\$400,497	\$424,033	\$424,033
Operating Expenses	406,038	529,882	535,500	529,882	529,882
<b>Total Expenditures</b>	\$748,500	\$930,379	\$935,997	\$953,915	\$953,915
<b>Total Disbursements</b>	\$748,500	\$930,379	\$935,997	\$953,915	\$953,915
<b>Ending Balance<sup>2</sup></b>	\$172,143	\$145,308	\$166,525	\$167,174	\$166,525
Replacement Reserve	\$172,143	\$145,308	\$166,525	\$167,174	\$166,525
<b>Unreserved Ending Balance</b>	\$0	\$0	\$0	\$0	\$0

<sup>1</sup> In order to account for revenue and expenditures in the proper fiscal year, an audit adjustment in the amount of \$649 has been reflected as an increase to FY 2006 expenditures to reflect a payroll adjustment. The audit adjustment has been included in the FY 2006 Comprehensive Annual Financial Report (CAFR). Details of the FY 2006 audit adjustment were included in the FY 2007 Third Quarter Package.

<sup>2</sup> The Housing Partnerships Fund maintains fund balances at adequate levels relative to projected operating and maintenance requirements. These costs change annually, therefore, funding is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 965

## Housing Grants

### Mission

To provide the residents of the County with safe, decent, and more affordable housing for low and moderate-income households.

### Focus

Fund 965, Housing Grants, separately tracks grants which are awarded to the Fairfax County Redevelopment and Housing Authority (FCRHA). This fund currently provides accounting for the Resident Opportunity and Self Sufficiency (ROSS) Grant received by the FCRHA from the U.S. Department of Housing and Urban Development (HUD). The ROSS grant is a three-year grant that provides and coordinates supportive services that help public housing residents move toward self-sufficiency. Currently, the Department of Housing and Community Development and its partners, Psychiatric Rehabilitation Services, Inc., the Fairfax Area Christian Emergency and Transitional Services, Inc, and the Fairfax County Office of Partnerships are administering three ROSS programs - the Resident Service Delivery Model Program, the Public Housing Family Self-Sufficiency Program (PH FSS) and the Neighborhood Networks Program.

The Resident Service Delivery Model Program provides home-based residential support services, psychoeducational and vocational rehabilitation programming, tenant education, housing counseling, and case management to the elderly and disabled public housing residents in the Rosedale, Greenwood, and The Villages at Falls Church public housing communities.

The Neighborhood Networks Program provides computer-based service to the public housing residents at Ragan Oaks, Barros Circle, Robinson Square and West Ford public housing communities.

HUD's Public Housing Family Self-Sufficiency program will provide funds for the FCRHA to hire a program coordinator. This coordinator will be responsible for leveraging public and private support services for selected Public Housing families to help them achieve economic independence and self-sufficiency.

### FY 2008 Funding Adjustments

*The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:*

- ◆ **Out of Cycle Adjustment** **(\$63,000)**  
A decrease of \$63,000 is due to a ROSS grant award for the Public Housing Family Self-Sufficiency Program, which was awarded in July 2006.
  
- ◆ **Carryover Adjustments** **(\$116,758)**  
A decrease of \$116,758 is due to the carryover of unexpended grant balances as part of the FY 2006 Carryover Review, including \$70,778 for Operating Expenses, \$13,317 for Personnel Services, and \$32,663 in Improvement Expenses.

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

## Fund 965 Housing Grants

---

### **Changes to FY 2007 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ **Out of Cycle Adjustment** **\$63,000**  
An increase of \$63,000 is due to a new ROSS grant award for the Public Housing Family Self-Sufficiency Program that was awarded in July 2006.
  
- ◆ **Carryover Adjustments** **\$116,758**  
As part of the FY 2006 Carryover Review, the Board of Supervisors approved an expenditure increase of \$116,758 due to the carryover of unexpended FY 2006 grant balances. FY 2007 revenues increased by \$116,758 due to carryover of unrealized FY 2006 grant revenues.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ The Board of Supervisors made no adjustments to this fund.

# Fund 965 Housing Grants

## FUND STATEMENT

Fund Type H94, FCRHA Development Support

Fund 965, Housing Grants

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance<sup>1</sup></b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Revenue:					
ROSS Grant	\$179,689	\$0	\$179,758	\$0	\$0
<b>Total Revenue</b>	<b>\$179,689</b>	<b>\$0</b>	<b>\$179,758</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Available</b>	<b>\$179,689</b>	<b>\$0</b>	<b>\$179,758</b>	<b>\$0</b>	<b>\$0</b>
Expenditures:					
ROSS Grant	\$179,689	\$0	\$179,758	\$0	\$0
<b>Total Expenditures</b>	<b>\$179,689</b>	<b>\$0</b>	<b>\$179,758</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Disbursements</b>	<b>\$179,689</b>	<b>\$0</b>	<b>\$179,758</b>	<b>\$0</b>	<b>\$0</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

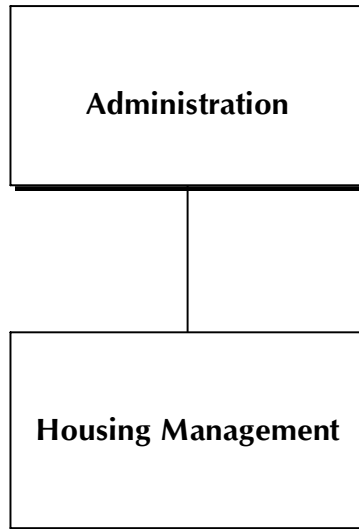
<sup>1</sup> As part of the *FY 2005 Carryover Review*, the FY 2006 Beginning Balance was reduced to \$0 as requested by the U.S. Department of Housing and Urban Development (HUD) to close out the Public Housing Drug Elimination and the Housing Opportunities for Persons Living with AIDS (HOPWA) grants that expired prior to FY 2006 and were not carried forward to FY 2006. All expenditure and revenue reimbursements were completed for these grants.

<sup>2</sup> Grant projects are budgeted based on the total grant costs. Most grants span multiple years, therefore, funding for grant projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 966

## Section 8 Annual Contribution

---



### **Mission**

To ensure that participants in the Federal Section 8 Program, Housing Choice Voucher (HCV) and New Construction, are provided with decent, safe and affordable private market housing.

### **Focus**

The Section 8 program is a Federal Housing Assistance Program for lower income families seeking housing in the private market place. The United States Department of Housing and Urban Development (HUD) provides funds to pay a portion of the family's rent. In most cases, this subsidy is the difference between 30 percent of the eligible family's income and a HUD-approved Fair Market Rent (FMR) for a housing unit, although FMRs are different for the Housing Choice Voucher (HCV) program and the project-based components of the program. The rent subsidy payments are made pursuant to a Housing Assistance Payments (HAP) Contract with the owner of the housing. Housing authorities administer the contract for these subsidy funds on behalf of HUD, which involves making the monthly subsidy payments, verifying that those benefiting from the subsidy are eligible and monitoring compliance with federal regulations. This is done pursuant to an Annual Contribution Contract between the Fairfax County Redevelopment and Housing Authority (FCRHA) and HUD. Administrative fees are established by HUD and earned from HUD by the FCRHA through leasing units. The administrative fee earned is used to cover expenses associated with administering the Section 8 program.

Under Fund 966, Section 8 Annual Contribution, rental subsidies are provided by HUD to cover the difference between a market-established rent and the rent which is determined to be affordable at a given family's income level. In some cases, the subsidies are associated with a particular housing development and in other cases they are transferable with the tenant. Private developers, local housing authorities and state housing finance agencies all participate in different aspects of this program which include existing housing vouchers and new construction projects. In FY 2003, the FCRHA approved reinstatement of the Portability Program after there was 100 percent utilization of vouchers available to Fairfax County residents in the HCV Program. Through this program, a tenant from another locality finds housing in Fairfax County and the FCRHA pays the subsidy portion of the rent on behalf of the originating housing authority. A subsequent reimbursement from the originating housing authority is received by the FCRHA as Portability Program Revenue to cover the subsidy payment.

## Fund 966

### Section 8 Annual Contribution

The FY 2008 funding level of \$40,605,690 consists of housing assistance payments of \$37,254,078 and administrative expenses of \$3,351,612 to support 3,432 Section 8 project units as part of the Federal Housing Assistance Program for lower income families. Effective January 2005, HUD converted the budget for the HCV program to a calendar year process. Therefore, the FY 2008 request for this program is based on the Calendar Year 2006 HUD budget for July 2006 through December 2006 and projected for the full fiscal year for HAP and Administrative Fees. The New Construction Annual Contributions budgets are based on the FY 2007 budgets approved by HUD. As of September 2005, HUD has authorized 3,204 housing choice vouchers to subsidize Fairfax County residents. Additional Section 8 programs administered by the FCRHA include 228 privately owned new construction units.

The FY 2008 revenue projection is \$40,108,354, a decrease of \$703,541 from the *FY 2007 Revised Budget Plan* due to the temporary absorption of Portability Program tenants from non-local housing authorities as they transition into the FCHRA.

In accordance with the revised HUD funding formula that became effective January 1, 2005, the administrative fees earned by the FCRHA for the lease-up of authorized FCRHA vouchers decreased. The revised formula decreased the per unit administrative fee earned for each unit leased. This trend is expected to continue through HUD's Federal Fiscal Year 2006 as part of the Congressional reviewing of the Federal Section 8 Choice Voucher Program Budget. It should be noted that an additional amount of \$221,594 is provided as a subsidy in Agency 38, Department of Housing and Community Development, for anticipated shortfalls as a result of the recent Congressional actions affecting the HCV Program. Adjustments, if necessary, will be made to Fund 966 upon receipt of the official award.

The current income limits for most components of the HCV Program as established by HUD, effective as of March 8, 2006, are shown below:

Household Size	Very Low Income	Lower Income
1	\$31,600	\$41,700
2	\$36,100	\$47,700
3	\$40,650	\$53,650
4	\$45,150	\$59,600
5	\$48,750	\$64,350
6	\$52,350	\$69,150
7	\$56,000	\$73,900
8+	\$59,600	\$78,650

FY 2007 SUMMARY OF PROJECTS	
PROJECTS	NUMBER OF UNITS
Consolidated Vouchers <sup>1</sup>	3,204
Strawbridge Square (New Construction)	127
Island Walk (New Construction)	101
<b>Subtotal Contract P-2509</b>	<b>3,432</b>
<b>Total Fund 966</b>	<b>3,432</b>

<sup>1</sup> Actual number of vouchers issued may be lower than HUD-approved count due to local market conditions.



# Fund 966

## Section 8 Annual Contribution

Fund 966 covers the following components in FY 2008:

◆ **New Construction - 228 units**

Under the New Construction component of the Section 8 housing program, 228 project based units have been made available for recipients of Section 8 housing assistance payments. FCRHA administers these payments, and the projects are privately owned.

◆ **Housing Choice Vouchers – 3,204 issued through the FCRHA**

Under this component of the Section 8 housing program, local or state housing authorities contract with HUD for housing assistance payment subsidy funds and issue vouchers to eligible households who may lease any appropriately sized, standard quality rental unit from a participating landlord.

The housing authority maintains a waiting list of those seeking a Housing Choice Voucher, verifies applicant income eligibility before issuing a voucher, inspects the unit the family selects to ensure compliance with HCV Housing Quality Standards, computes the portion of rent the family must pay or the maximum subsidy, contracts with the landlord to pay the subsidy, recertifies eligibility annually, and maintains required financial records and reports. The owner of the housing (landlord), not the housing authority, selects the families to whom the landlord will rent, and renews or terminates the family's lease in accordance with the terms of the lease.

The FY 2008 Adopted Budget Plan is based on the maximum funding available in FY 2007 under the Annual Contributions (ACC) contract with HUD for the Housing Choice Voucher and New Construction Programs at the time of budget preparation.

### Budget and Staff Resources

<b>Agency Summary</b>					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	35/ 35	35/ 35	35/ 35	35/ 35	35/ 35
Grant	3/ 3	3/ 3	4/ 4	4/ 4	4/ 4
Expenditures:					
Personnel Services	\$2,379,741	\$2,721,255	\$2,521,080	\$2,776,141	\$2,776,141
Operating Expenses	36,864,283	39,160,943	37,773,187	37,829,549	37,829,549
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$39,244,024</b>	<b>\$41,882,198</b>	<b>\$40,294,267</b>	<b>\$40,605,690</b>	<b>\$40,605,690</b>

<b>Position Summary</b>		
<u>ADMINISTRATION</u>	<u>HOUSING MANAGEMENT</u>	1 Administrative Assistant III
1 Network/Telecom Analyst III	3 Housing Services Specialists IV 1G	1 Administrative Assistant II
1 Network/Telecom Analyst II	3 Housing Services Specialists III	
	21 Housing Services Specialists II 3G	
<u>FINANCIAL MANAGEMENT</u>	4 Human Services Assistants	
2 Accountants I	2 Administrative Assistants IV	
<b>TOTAL POSITIONS</b>		
<b>39 Positions / 39.0 Staff Years</b>		
<b>G Denotes Grant Positions</b>		

# Fund 966

## Section 8 Annual Contribution

---

### FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- ◆ **Employee Compensation** **\$54,886**  
An increase of \$54,886 in Personnel Services is associated with salary adjustments necessary to support the County's compensation program.
  
- ◆ **Housing Assistance Program** **(\$1,331,394)**  
A decrease of \$1,331,394 in Operating Expenses is based on the United States Department of Housing and Urban Development's budget for the latter portion of 2006 for the Housing Choice Voucher and New Construction programs and the reduced lease count anticipated for the Portability program.
  
- ◆ **Carryover Adjustments** **(\$61,999)**  
A decrease of \$61,999 in Operating Expenses is due to the carryover of one-time expenses as part of the FY 2006 Carryover Review.

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Changes to FY 2007 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:

- ◆ **Carryover Adjustments** **\$61,999**  
As part of the FY 2006 Carryover Review, the Board of Supervisors approved an increase of \$61,999 in Operating Expenses is due encumbered carryover.
  
- ◆ **Out of Cycle Grant Position Adjustment** **\$0**  
Due to available funding within the existing budget, 1/1.0 SYE grant position was created to coordinate family self-sufficiency activities in the Housing Choice Voucher program.

The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:

- ◆ **Third Quarter Adjustments** **(\$1,649,930)**  
As part of the FY 2007 Third Quarter Review, the Board of Supervisors approved a \$1,649,930 decrease in Operating Expenses associated with absorbing portability clients that lease in Fairfax County.

Also as part of the FY 2007 Third Quarter Review, the Board of Supervisors approved a \$2,168,977 decrease in revenue. This is due to a decrease in Portability Program revenue as a result of absorbing portability clients that lease in Fairfax County.

# Fund 966

## Section 8 Annual Contribution

### FUND STATEMENT

Fund Type H96, Annual Contribution Contract	Fund 966, Section 8 Annual Contribution				
	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$791,560</b>	<b>\$600,176</b>	<b>\$2,863,817</b>	<b>\$530,872</b>	<b>\$1,974,363</b>
Revenue: <sup>1</sup>					
Annual Contributions <sup>2</sup>	\$37,549,290	\$36,734,051	\$37,923,880	\$37,863,599	\$37,863,599
Investment Income	8,016	13,544	13,544	13,544	13,544
Portability Program <sup>2,3</sup>	3,704,712	4,805,224	1,413,126	2,176,948	2,176,948
Miscellaneous Revenue	54,263	20,971	54,263	54,263	54,263
<b>Total Revenue</b>	<b>\$41,316,281</b>	<b>\$41,573,790</b>	<b>\$39,404,813</b>	<b>\$40,108,354</b>	<b>\$40,108,354</b>
<b>Total Available</b>	<b>\$42,107,841</b>	<b>\$42,173,966</b>	<b>\$42,268,630</b>	<b>\$40,639,226</b>	<b>\$42,082,717</b>
Expenditures:					
Housing Assistance Payments <sup>2,3</sup>	\$36,358,064	\$38,640,285	\$37,190,530	\$37,254,078	\$37,254,078
Ongoing Admin. Expenses <sup>2</sup>	2,885,960	3,241,913	3,103,737	3,351,612	3,351,612
<b>Total Expenditures</b>	<b>\$39,244,024</b>	<b>\$41,882,198</b>	<b>\$40,294,267</b>	<b>\$40,605,690</b>	<b>\$40,605,690</b>
<b>Total Disbursements</b>	<b>\$39,244,024</b>	<b>\$41,882,198</b>	<b>\$40,294,267</b>	<b>\$40,605,690</b>	<b>\$40,605,690</b>
<b>Ending Balance<sup>4</sup></b>	<b>\$2,863,817</b>	<b>\$291,768</b>	<b>\$1,974,363</b>	<b>\$33,536</b>	<b>\$1,477,027</b>
<b>HAP Reserve<sup>5</sup></b>	<b>\$1,105,846</b>	<b>\$0</b>	<b>\$1,105,846</b>	<b>\$0</b>	<b>\$1,105,846</b>
<b>Operating Reserve</b>	<b>1,757,971</b>	<b>291,768</b>	<b>868,517</b>	<b>33,536</b>	<b>371,181</b>
<b>Unreserved Ending Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Effective January 2005 the United States Department of Housing and Urban Development (HUD) converted the budget cycle for the Housing Choice Voucher program to a calendar year budget cycle. The FY 2008 Adopted Budget Plan is based on the calendar year 2006 HUD budget from July 2006 through December 2006, and projected for the full fiscal year.

<sup>2</sup> In order to account for revenues and expenditures in the proper fiscal year, audit adjustments totaling a net increase of \$1,962,537 have been reflected as an increase of \$1,990,997 to FY 2006 revenues to reflect remaining Housing Assistance Program (HAP) revenue from prior years and an increase of \$28,460 in FY 2006 expenditures to reflect the spread of expenditure costs. The audit adjustments have been included in the FY 2006 Comprehensive Annual Financial Report (CAFR). Details of the FY 2006 audit adjustments were included in the FY 2007 Third Quarter Package.

<sup>3</sup> A reduction in Portability Program revenue is due to the temporary absorption of Portability Program tenants from non-local housing authorities as they transition into the FCHRA.

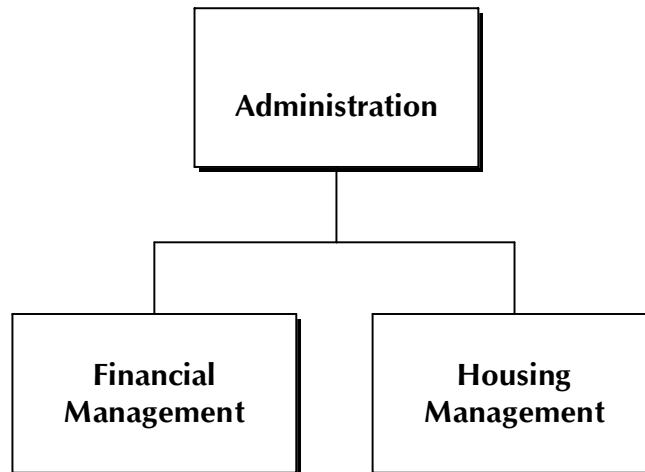
<sup>4</sup> Fluctuation in ending balances is as a result of federal funding reimbursements lost due to the temporary absorption of Portability Program tenants from non-local housing authorities as they transition into the FCHRA.

<sup>5</sup> Under new guidelines from HUD, housing agencies have been instructed to keep unused HAP revenue in restricted reserve for future HAP payments.

# Fund 967

## Public Housing Program Projects Under Management

---



### **Mission**

To ensure that all tenants of Fairfax County Redevelopment and Housing Authority's (FCRHA) owned and operated public housing units are provided with decent, safe and adequate housing; maintenance and management; social services referrals; and housing counseling.

### **Focus**

The Federal Public Housing Program is administered by the U.S. Department of Housing and Urban Development (HUD) to provide funds for rental housing serving low income households owned and operated by local housing authorities such as the Fairfax County Redevelopment and Housing Authority (FCRHA). There are two components of this program with each having separate funding for operations and capital improvements. Fund 967, Public Housing Program Projects Under Management, is for management and maintenance of public housing properties and includes an annual federal operating subsidy from HUD. Fund 969, Public Housing Under Modernization, provides funds for capital improvements and repairs of existing public housing through an annual Capital Fund Grant (formerly the Comprehensive Grant).

Revenues are derived from dwelling rents, payments for utilities in excess of FCRHA established standards, investment income, maintenance charges, late fees and HUD provided contributions and subsidies. FY 2008 revenues of \$6,055,142 represent an increase of \$453,066 or 8.1 percent over the FY 2007 Adopted Budget Plan primarily due to an increase in the projected Dwelling Rental Income and Investment Income. The Operating Subsidy is calculated based on a formula developed by HUD to provide a mechanism to align expenditures and revenues for Public Housing Authorities. Effective January 1, 2007, the HUD Operating Subsidy will be based on HUD Final Rule (Revisions to Public Housing Operating Fund) published on September 19, 2005. The budget will be revised and updated with the calculation of operating subsidy under the Final Rule for the next HUD budget submission. The HUD Annual Contribution represents what HUD will pay on Federal Financing Bank (FFB) loan obligations for projects owned and operated by the FCRHA. This revenue offsets interest and principal expense related to FFB Loans budgeted in the Other Expenses cost center.

In addition to the public housing support provided in this Fund, FY 2008 funds totaling \$959,658 are provided in the General Fund, Agency 38, Department of Housing and Community Development, in support of refuse-collection costs, painting expenses and townhouse/condominium-association fees for these properties. It should be noted that maintenance and administrative positions providing support for this program are funded in the General Fund.

## Fund 967

### Public Housing Program Projects Under Management

The current income limits for the program as established by HUD as of February 11, 2005 are as follows:

INCOME LIMITS		
Number of Persons	Very Low	Low
1	\$31,600	\$41,700
2	\$36,100	\$47,700
3	\$40,650	\$53,650
4	\$45,150	\$59,600
5	\$48,750	\$64,350
6	\$52,350	\$69,150
7	\$56,000	\$73,900
8	\$59,600	\$78,650

The Public Housing projects, as reflected in the following chart, are located throughout the County.

Project Name	HUD Number	Number of Units	Supervisory District
Audubon Apartments	VA 19-01	46	Lee
Rosedale Manor	VA 19-03	97	Mason
Newington Station	VA 19-04	36	Mt. Vernon
The Park	VA 19-06	24	Lee
Shadowood	VA 19-11	16	Hunter Mill
Atrium Apartments	VA 19-13	37	Lee
Villages of Falls Church <sup>1</sup>	VA 19-25	37	Mason
Heritage Woods I	VA 19-26	19	Braddock
Robinson Square	VA 19-27	46	Braddock
Heritage Woods South	VA 19-28	12	Braddock
Sheffield Village	VA 19-29	8	Mt. Vernon
Greenwood	VA 19-30	138	Mason
Briarcliff II	VA 19-31	20	Providence
West Ford II	VA 19-32	22	Mt. Vernon
West Ford I	VA 19-33	24	Mt. Vernon
West Ford III	VA 19-34	59	Mt. Vernon

## Fund 967

### Public Housing Program Projects Under Management

Project Name	HUD Number	Number of Units	Supervisory District
Barros Circle	VA 19-35	44	Sully
Belle View	VA 19-36	40	Mt. Vernon
Kingsley Park	VA 19-38	108	Providence
Scattered Sites	VA 19-39	25	Various
Reston Town Center	VA 19-40	30	Hunter Mill
Old Mill	VA 19-42	48	Lee
Ragan Oaks	VA 19-45	51	Sully
Tavenner Lane <sup>2</sup>	VA 19-51	12	Lee
Waters Edge	VA 19-52	9	Sully
West Glade <sup>2</sup>	VA 19-55	50	Hunter Mill
Scattered ADU Sites	VA 19-56	7	Various
<b>Total Units<sup>3</sup></b>		<b>1,065</b>	

<sup>1</sup> This HUD project includes one unit at Heritage Woods South in Braddock District.

<sup>2</sup> Properties are owned by limited partnerships of which the FCRHA is the managing general partner. Therefore, rental revenue and other expenses for these properties are not reported in Fund 967.

<sup>3</sup> There are projected to be 1,065 units of Public Housing; however, only 1,063 are income producing. There are two units off-line, one of which is used as an office and the other as a community room. Per HUD guidelines, the community room is not reported to HUD when requesting the HUD Operating Subsidy. Tavenner Lane and West Glade are reported separately when reporting to HUD, since they are partnership properties and have different reporting requirements. The FY 2008 vacancy rate is projected to be approximately one percent for public housing properties, primarily due to normal turnover.

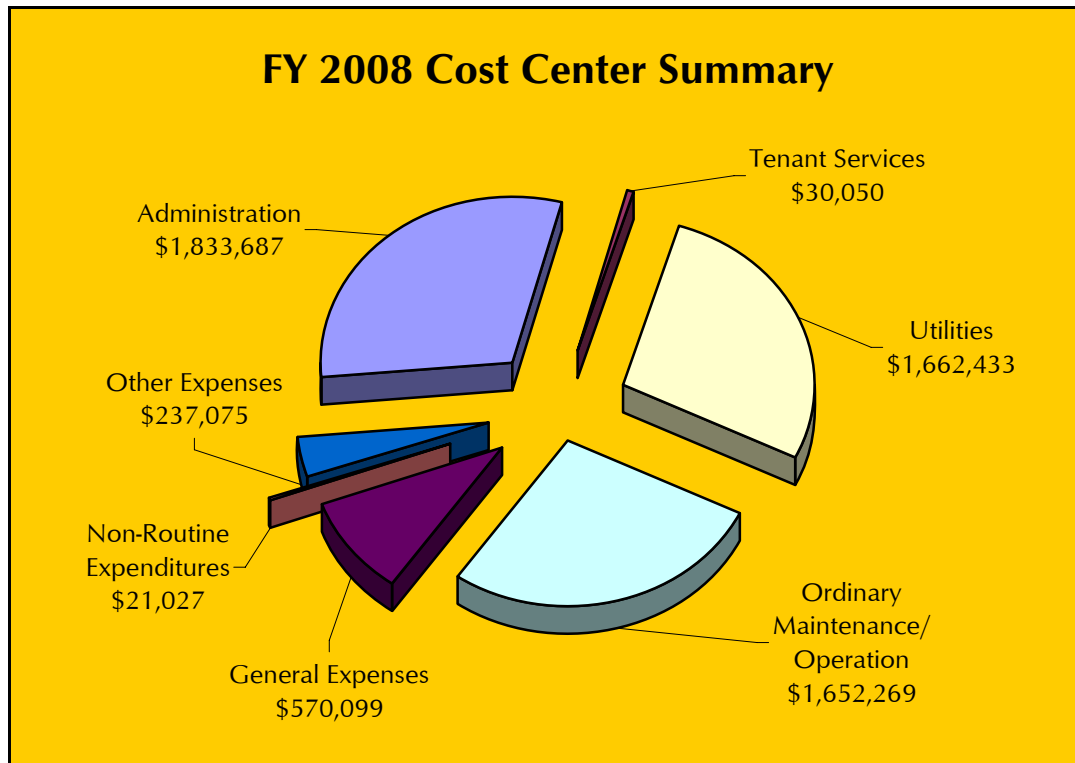
Admissions and Occupancy policies for this program are governed by the Quality Housing and Work Responsibility Act of 1998 (which amended the United States Housing Act of 1937) and are consistent with the objectives of Title VI of the Civil Rights Act of 1964. Eligibility for admission and occupancy to Low-Income Housing requires the applicants to fulfill the following general criteria: (1) qualify as a family, (2) have annual income which does not exceed the income limits for admission to a designated development, and (3) qualify under the Local Preference if head or spouse is employed, attending school or participating in a job training program, a combination thereof at least 30 hours per week; or is 62 or older; or is a primary caretaker of a disabled dependent; or meets HUD's definition of being disabled. Also, applicants must be from households that pay more than 30 percent of gross income for rent and utilities for the past 90 days (excluding telephone and cable costs) and who live or work in Fairfax County, City of Fairfax, City of Falls Church or Town of Herndon.

# Fund 967

## Public Housing Program Projects Under Management

### Budget and Staff Resources

Agency Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	43/ 43	44/ 44	44/ 44	44/ 44	44/ 44
<b>Expenditures</b>					
Personnel Services	\$2,054,195	\$2,240,787	\$2,172,460	\$2,473,865	\$2,473,865
Operating Expenses	3,509,273	3,395,814	3,488,972	3,532,775	3,532,775
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$5,563,468</b>	<b>\$5,636,601</b>	<b>\$5,661,432</b>	<b>\$6,006,640</b>	<b>\$6,006,640</b>



Position Summary		
<p><b>ADMINISTRATION</b></p> <p>1 Network/Telecom Analyst II</p> <p>1 Programmer Analyst I</p> <p><b>FINANCIAL MANAGEMENT</b></p> <p>1 Chief Accounting Fiscal Officer</p> <p>1 Accountant II</p> <p>5 Administrative Assistants III</p> <p>1 Fiscal Administrator</p>	<p><b>HOUSING MANAGEMENT</b></p> <p>1 HCD Division Property Management Supervisor</p> <p>1 Housing/Community Developer II</p> <p>1 Housing Services Specialist V</p> <p>1 Housing Services Specialist IV</p> <p>1 Housing Services Specialist III</p> <p>7 Housing Services Specialists II</p> <p>2 Housing Services Specialists I</p> <p>2 Senior Maintenance Supervisors</p> <p>3 Air Conditioning Equipment Repairers</p> <p>1 Storekeeper</p>	<p>2 Carpenters II</p> <p>1 Carpenter I</p> <p>3 General Building Maintenance Workers II</p> <p>2 General Building Maintenance Workers I</p> <p>1 Management Analyst I</p> <p>1 Administrative Associate</p> <p>1 Administrative Assistant IV</p> <p>2 Administrative Assistants II</p> <p>1 Warehouse Specialist</p>
<p><b>TOTAL POSITIONS</b> 44 Positions / 44.0 Staff Years</p>		

# Fund 967

## Public Housing Program Projects Under Management

---

### FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- ◆ **Employee Compensation** **\$132,862**  
An increase of \$132,862 in Personnel Services is necessary to support the County's compensation program.
  
- ◆ **Operating Requirements** **\$136,961**  
A net increase of \$136,961 in Operating Expenses includes an increase of \$140,212 in utility requirements based on HUD's historical-usage formula and maintenance costs, and a decrease of \$3,251 based on the amortized repayment schedule for the U.S. Department of Housing and Urban Development long-term mortgages and Federal Financing Bank bonds.
  
- ◆ **Transition to Project-Based Budgeting** **\$100,216**  
An increase of \$100,216 in Personnel Services is associated with 1/1.0 SYE Fiscal Administrator that was previously supported by Agency 38, Housing and Community Development in FY 2007. It is anticipated that a commensurate increase in the HUD Operating Subsidy will be sufficient to support the position. The position coordinates the HUD mandated conversion of the Public Housing program as well as the Fairfax County Rental Program to project-based budgeting and accounting.

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Changes to FY 2007 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ There have been no revisions to this fund since approval of the FY 2007 Adopted Budget Plan.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ **Third Quarter Adjustments** **\$24,831**  
As part of the FY 2007 Third Quarter Review, the Board of Supervisors approved an increase of \$24,831 due to increases in the cost of utilities and general expenses. In addition, FY 2007 revenues increased \$24,831 due to an increase in the U.S. Department of Housing and Urban Development (HUD) Operating Subsidy to cover the increase in utility costs.



# Fund 967

## Public Housing Program Projects Under Management

### FUND STATEMENT

Fund Type H96, Annual Contribution Contract	Fund 967, Projects Under Management				
	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$1,225,593</b>	<b>\$1,215,417</b>	<b>\$1,719,397</b>	<b>\$2,134,397</b>	<b>\$1,814,079</b>
Revenue:					
Dwelling Rental Income	\$4,534,434	\$4,246,882	\$4,246,882	\$4,534,434	\$4,534,434
Excess Utilities	114,081	126,505	126,505	114,081	114,081
Interest on Investments	161,788	69,192	161,788	161,788	161,788
Other Operating Receipts	172,529	120,547	120,547	172,529	172,529
HUD Annual Contribution	239,205	240,326	240,326	237,075	237,075
HUD Operating Subsidy <sup>1</sup>	835,235	798,624	860,066	835,235	835,235
<b>Total Revenue</b>	<b>\$6,057,272</b>	<b>\$5,602,076</b>	<b>\$5,756,114</b>	<b>\$6,055,142</b>	<b>\$6,055,142</b>
<b>Total Available</b>	<b>\$7,282,865</b>	<b>\$6,817,493</b>	<b>\$7,475,511</b>	<b>\$8,189,539</b>	<b>\$7,869,221</b>
Expenditures: <sup>2,3</sup>					
Administration	\$1,622,960	\$1,707,003	\$1,674,265	\$1,833,687	\$1,833,687
Tenant Services	9,787	30,000	30,000	30,050	30,050
Utilities	1,662,433	1,522,271	1,615,429	1,662,433	1,662,433
Ordinary Maintenance and Operation	1,550,718	1,620,433	1,575,551	1,652,269	1,652,269
General Expenses	457,974	495,541	504,834	570,099	570,099
Non Routine Expenditures	25,087	21,027	21,027	21,027	21,027
Other Expenses	234,509	240,326	240,326	237,075	237,075
<b>Total Expenditures</b>	<b>\$5,563,468</b>	<b>\$5,636,601</b>	<b>\$5,661,432</b>	<b>\$6,006,640</b>	<b>\$6,006,640</b>
<b>Total Disbursements</b>	<b>\$5,563,468</b>	<b>\$5,636,601</b>	<b>\$5,661,432</b>	<b>\$6,006,640</b>	<b>\$6,006,640</b>
<b>Ending Balance<sup>4</sup></b>	<b>\$1,719,397</b>	<b>\$1,180,892</b>	<b>\$1,814,079</b>	<b>\$2,182,899</b>	<b>\$1,862,581</b>

<sup>1</sup> Category represents a U.S. Department of Housing and Urban Development (HUD) Operating Subsidy based on revenue and expenditure criteria developed by HUD utilizing their performance funding system criteria. Effective January 1, 2007, funding is based on the Final Rule (revisions to public housing operating fund) published on September 19, 2005. It is anticipated that operating subsidy will increase based on this new formula. An adjustment will be made in subsequent budget cycles to reflect changes approved by HUD.

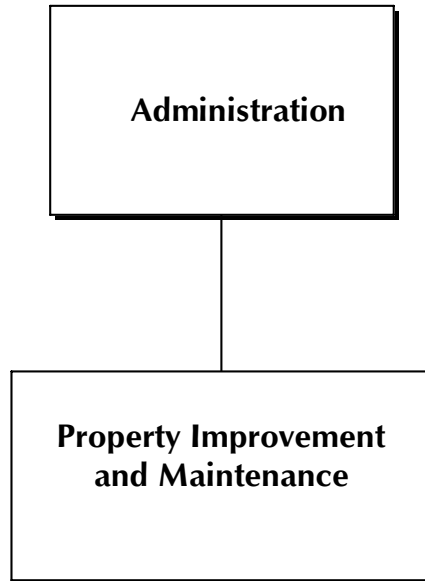
<sup>2</sup> Expenditure categories reflect HUD required cost groupings.

<sup>3</sup> In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment of \$320,318 has been reflected as an increase to FY 2006 expenditures to reflect accrued leave, adjust allowances to the appropriate level and reclassify expenditures. The audit adjustment has been included in the FY 2006 Comprehensive Annual Financial Report (CAFR). Details of the FY 2006 audit adjustment were included in the FY 2007 Third Quarter Package.

<sup>4</sup> The Ending Balance fluctuates due to adjustments for expenditures based on Pay for Performance criteria, salary cost adjustments, and revenue changes primarily due to HUD criteria for determining dwelling rental income.

# Fund 969

## Public Housing Program Projects Under Modernization



### Focus

Fund 969, Public Housing Projects Under Modernization, receives an annual federal grant, determined by formula, to be used for major physical and management improvements to public housing properties owned by the Fairfax County Redevelopment and Housing Authority (FCRHA). This grant program fund which was called the Comprehensive Grant Program (CGP) or the Modernization Program is now referred to as the Capital Fund Program (CFP). It is one of the two components of the Public Housing Program. The other fund supporting this program is Fund 967, Public Housing Under Management, which supports the daily maintenance and management of public housing properties.

Local public housing authorities submit a five-year comprehensive capital and management improvement plan to the U.S. Department of Housing and Urban Development (HUD) as part of the FCRHA's Five-Year Plan. The plan is updated each year as part of the Annual Plan. HUD reviews the plan and releases the annual capital grant amount that supports administrative and planning expenses as well as improvements to one or more projects. Housing authorities may revise the annual plan/budget to substitute projects as long as they are part of the Five-Year Plan.

Five grant positions are supported in this fund for the administration of the program to include monitoring of all construction in process for projects that have been approved by HUD.

The FCRHA submitted an improvement plan in June 2006 for Program Year 35 (FY 2007) funding and received HUD approval for \$1,484,905. Program Year 35 funding provides for staff administration, management improvements and capital improvements for four projects: VA0508, Capital Improvement Fund Year 35; VA1901, Audubon; VA1927, Robinson Square; and VA1938, Kingsley Park.

No FY 2008 funding is included for Fund 969 at this time. Funding will be allocated at the time of the award from HUD and will provide Program Year 36 funding for new and ongoing projects.

<b>Position Summary</b>	
<b><u>HOUSING MANAGEMENT</u></b>	
1 Housing/Community Developer IV, G	1 Management Analyst I, G
2 Housing/Community Developers III, 2 G	1 Administrative Assistant II, G
<b><u>TOTAL POSITIONS</u></b>	
5 Positions / 5.0 Staff Years	G Denotes Grant Positions

# Fund 969

## Public Housing Program Projects Under Modernization

---

### FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- ◆ **Capital Fund Program Adjustments** **(\$1,484,905)**  
A decrease of \$1,484,905 is associated with the allocations provided for Program Year 35 funding for staff administration, management improvements and capital improvements for four projects: VA0508, Capital Improvement Fund Year 35; VA1901, Audubon; VA1927, Robinson Square; and VA1938, Kingsley Park
  
- ◆ **Carryover Adjustments** **(\$2,278,630)**  
A decrease of \$2,278,630 due to the carryover of unexpended project balances as part of the FY 2006 Carryover Review.

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Changes to FY 2007 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:

- ◆ **Carryover Adjustments** **\$2,278,630**  
As part of the FY 2006 Carryover Review, the Board of Supervisors approved an expenditure increase of \$2,278,630, of which \$2,116,805 resulted from unexpended project balances and \$161,825 in additional appropriations from HUD.
  
- ◆ **Capital Fund Program Adjustment** **\$1,484,905**  
Subsequent to the FY 2006 Carryover Review, an allocation of \$1,484,905 provided for Program Year 35 funding for staff administration, management improvements and capital improvements for four projects: VA0508, Capital Improvement Fund Year 35; VA1901, Audubon; VA1927, Robinson Square; and VA1938, Kingsley Park.

The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:

- ◆ The Board of Supervisors made no adjustments to this fund.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# Fund 969

## Public Housing Program Projects Under Modernization

### FUND STATEMENT

Fund Type H96, Annual Contribution Contract	Fund 969, Projects Under Modernization				
	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	\$2,173,574	\$0	\$2,173,574	\$0	\$0
Revenue:					
HUD Authorizations <sup>1</sup>	\$0	\$0	\$1,484,905	\$0	\$0
HUD Reimbursements <sup>2,3</sup>	1,716,816	0	64,395	0	0
<b>Total Revenue</b>	\$1,716,816	\$0	\$1,549,300	\$0	\$0
<b>Total Available</b>	\$3,890,390	\$0	\$3,722,874	\$0	\$0
Expenditures:					
Capital/Related Improvements	\$1,716,816	\$0	\$3,722,874	\$0	\$0
<b>Total Expenditures</b>	\$1,716,816	\$0	\$3,722,874	\$0	\$0
<b>Total Disbursements</b>	\$1,716,816	\$0	\$3,722,874	\$0	\$0
<b>Ending Balance<sup>4</sup></b>	\$2,173,574	\$0	\$0	\$0	\$0

<sup>1</sup>Subsequent to the *FY 2006 Carryover Review*, an allocation of \$1,484,905 was provided for Program Year 35 management improvements, administration, planning fees and capital improvements. Funding includes: \$583,405 for VA0508, Capital Improvement Fund Year 35; \$300,000 VA1901, Audobon Apartments; \$546,500 for VA1938 Kingsley Park; and \$55,000 for VA1927, Robinson Square.

<sup>2</sup>This represents the U.S. Department of Housing and Urban Development (HUD) reimbursements for capital improvements, major repairs/maintenance and modernization of public housing properties.

<sup>3</sup>In order to account for revenue and expenditures in the proper fiscal year, audit adjustments totaling a net increase of \$56,769 have been reflected as an increase of \$97,430 in FY 2006 revenues due to revenue accruals and an increase in FY 2006 expenditures of \$40,661 due to accrued leave. The audit adjustments have been included in the FY 2006 Comprehensive Annual Financial Report (CAFR). Details of the FY 2006 audit adjustments were included in the FY 2007 Third Quarter Package.

<sup>4</sup>Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

# Fund 969

## Public Housing Program Projects Under Modernization

### FY 2008 Summary of Capital Projects

#### Fund: 969 Public Housing, Projects Under Modernization

Project #	Description	Total Project Estimate	FY 2006 Actual Expenditures	FY 2007 Revised Budget	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
VA0501	Capital Improvement - Year 28	\$432,080	\$0.00	\$10,569.83	\$0	\$0
VA0502	Capital Improvement - Year 29	788,485	0.00	0.00	0	0
VA0503	Capital Improvement - Year 30	692,526	107,437.26	0.00	0	0
VA0504	Capital Improvement - Year 31	398,661	58,520.82	58,676.04	0	0
VA0505	Capital Improvement - Year 32	100,726	108.29	20,212.35	0	0
VA0506	Capital Improvement - Year 33	944,779	269,589.54	361,348.69	0	0
VA0507	Capital Improvement - Year 34	813,848	287,913.09	525,934.91	0	0
VA0508	Capital Improvement - Year 35	583,405	0.00	583,405.00	0	0
VA0701	Comp Grant - Year One	290,851	0.00	0.00	0	0
VA0702	Comp Grant - Year Two	346,829	0.00	0.00	0	0
VA0703	Comp Grant - Year Three	374,978	0.00	0.00	0	0
VA0704	Comp Grant - Year Four	386,386	0.00	0.00	0	0
VA0705	Comp Grant - Year Five	288,906	0.00	0.00	0	0
VA0706	Comp Grant - Year Six	276,087	0.00	0.00	0	0
VA0707	Comp Grant - Year Seven	267,251	0.00	0.00	0	0
VA0708	Comp Grant - Year Eight	391,601	0.00	0.00	0	0
VA1900	4500 University Drive	19,939	0.00	0.00	0	0
VA1901	Audubon Apartments	743,156	0.00	300,000.00	0	0
VA1904	Newington Station	1,271,153	374,118.00	187,657.00	0	0
VA1905	Green Apartments	2,186,251	0.00	0.00	0	0
VA1906	Park	735,132	0.00	0.00	0	0
VA1913	Atrium	960,190	15,737.00	0.00	0	0
VA1925	Villages at Falls Church	261,985	0.00	0.00	0	0
VA1927	Robinson Square	1,028,512	0.00	55,748.00	0	0
VA1929	Sheffield Village Square	74,915	0.00	0.00	0	0
VA1930	Greenwood Apartments	2,973,627	127,912.23	438,062.70	0	0
VA1931	Briarcliff Phase II	465,692	0.00	0.00	0	0
VA1932	Westford Phase II	925,365	8,580.00	336,620.00	0	0
VA1933	Westford Phase I	1,084,894	21,891.00	283,109.00	0	0
VA1934	Westford Phase III	1,236,295	0.00	0.00	0	0
VA1935	Barros Circle	766,602	0.00	5,398.24	0	0
VA1936	Belle View Condominiums	359,712	0.00	0.00	0	0
VA1938	Kingsley Park	2,494,082	87,634.00	546,500.00	0	0
VA1940	Reston Towne Center	773,183	328,034.19	0.00	0	0
VA1952	Water's Edge	129,253	29,341.00	9,632.00	0	0
<b>Total</b>		<b>\$25,867,337</b>	<b>\$1,716,816.42</b>	<b>\$3,722,873.76</b>	<b>\$0</b>	<b>\$0</b>



1742

## FY 2008 ADOPTED REVENUE & RECEIPTS BY FUND SUMMARY OF NON-APPROPRIATED FUNDS

Fund Type/Fund	FY 2006 Actual <sup>1</sup>	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
<b>HUMAN SERVICES</b>							
<b>G10 Special Revenue Funds</b>							
117 Alcohol Safety Action Program	\$1,651,632	\$1,682,583	\$1,682,583	\$1,738,124	\$1,738,124	\$55,541	3.30%
<b>NORTHERN VIRGINIA REGIONAL IDENTIFICATION SYSTEM (NOVARIS)</b>							
<b>G70 Agency Funds</b>							
703 Northern Virginia Regional Identification System	\$655,838	\$652,630	\$652,630	\$252,230	\$252,230	(\$400,400)	(61.35%)
<b>HOUSING AND COMMUNITY DEVELOPMENT</b>							
<b>H94 Other Housing Funds</b>							
940 FCRHA General Operating	\$3,150,958	\$2,258,801	\$2,258,801	\$3,210,388	\$3,210,388	\$951,587	42.13%
941 Fairfax County Rental Program	3,834,745	3,567,128	3,567,128	4,321,810	4,321,810	754,682	21.16%
945 Non-County Appropriated Rehabilitation Loan	6,489	18,050	18,050	19,499	19,499	1,449	8.03%
946 FCRHA Revolving Development	725,600	449,794	449,794	406,937	406,937	(42,857)	(9.53%)
948 FCRHA Private Financing	4,482,562	903,154	13,153,287	892,617	892,617	(12,260,670)	(93.21%)
949 Internal Service Fund	2,745,440	2,942,195	3,062,090	3,022,358	3,022,358	(39,732)	(1.30%)
950 Housing Partnerships	754,109	930,379	930,379	953,915	953,915	23,536	2.53%
965 Housing Grants Fund	179,689	0	179,758	0	0	(179,758)	(100.00%)
<b>Total Other Housing Funds</b>	<b>\$15,879,592</b>	<b>\$11,069,501</b>	<b>\$23,619,287</b>	<b>\$12,827,524</b>	<b>\$12,827,524</b>	<b>(\$10,791,763)</b>	<b>(45.69%)</b>
<b>H96 Annual Contribution Contract</b>							
966 Section 8 Annual Contribution	\$41,316,281	\$41,573,790	\$39,404,813	\$40,108,354	\$40,108,354	\$703,541	1.79%
967 Public Housing, Projects Under Management	6,057,272	5,602,076	5,756,114	6,055,142	6,055,142	299,028	5.19%
969 Public Housing, Projects Under Modernization	1,716,816	0	1,549,300	0	0	(1,549,300)	(100.00%)
<b>Total Annual Contribution Contract</b>	<b>\$49,090,369</b>	<b>\$47,175,866</b>	<b>\$46,710,227</b>	<b>\$46,163,496</b>	<b>\$46,163,496</b>	<b>(\$546,731)</b>	<b>(1.17%)</b>
<b>TOTAL HOUSING AND COMMUNITY DEVELOPMENT</b>	<b>\$64,969,961</b>	<b>\$58,245,367</b>	<b>\$70,329,514</b>	<b>\$58,991,020</b>	<b>\$58,991,020</b>	<b>(\$11,338,494)</b>	<b>(16.12%)</b>

FY 2008 Adopted Budget Plan (Vol. 2) - 759

## FY 2008 ADOPTED REVENUE & RECEIPTS BY FUND SUMMARY OF NON-APPROPRIATED FUNDS

Fund Type/Fund	FY 2006 Actual <sup>1</sup>	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
<b>FAIRFAX COUNTY PARK AUTHORITY</b>							
<b>P17 Special Revenue - Park Authority</b>							
170 Park Revenue Fund	\$33,430,077	\$35,137,126	\$35,929,653	\$37,748,142	\$37,748,142	\$1,818,489	5.06%
<b>P37 Capital Projects - Park Authority</b>							
371 Park Capital Improvement Fund	\$4,189,613	\$0	\$370,000	\$0	\$0	(\$370,000)	(100.00%)
<b>TOTAL FAIRFAX COUNTY PARK AUTHORITY</b>	<b>\$37,619,690</b>	<b>\$35,137,126</b>	<b>\$36,299,653</b>	<b>\$37,748,142</b>	<b>\$37,748,142</b>	<b>\$1,448,489</b>	<b>3.99%</b>
<b>TOTAL NON-APPROPRIATED FUNDS</b>							
	<b>\$104,897,121</b>	<b>\$95,717,706</b>	<b>\$108,964,380</b>	<b>\$98,729,516</b>	<b>\$98,729,516</b>	<b>(\$10,234,864)</b>	<b>(9.39%)</b>
<b>Appropriated from (Added to) Surplus</b>	<b>(\$560,140)</b>	<b>(\$683,993)</b>	<b>\$16,260,244</b>	<b>(\$1,089,922)</b>	<b>(\$683,993)</b>	<b>(\$16,944,237)</b>	<b>(104.21%)</b>
<b>TOTAL AVAILABLE</b>	<b>\$104,336,981</b>	<b>\$95,033,713</b>	<b>\$125,224,624</b>	<b>\$97,639,594</b>	<b>\$98,045,523</b>	<b>(\$27,179,101)</b>	<b>(21.70%)</b>

**EXPLANATORY NOTE:**

The "Total Available" indicates the revenue in each fiscal year that is to be used to support expenditures. This amount is the total revenue adjusted by the amount of funding that is either appropriated from fund balance or added to fund balance. In some instances, adjustments to fund balance that are not currently reflected in the "Changes in Fund Balance" table also affect the "Total Available." Explanations for these adjustments are provided below. The "Total Available," plus (minus) the effect of these changes matches the expenditure totals by fiscal year on the "Expenditure by Fund/Summary of Non-Appropriated Funds."

<sup>1</sup> Not reflected are the following adjustments to balance which were carried forward from FY 2005 to FY 2006:

Fund 170, Park Revenue Fund, assumption of cash basis accounting reflecting the net effect of deferred revenue of \$113,523 higher than reflected in the County's accounting system.



## FY 2008 ADOPTED EXPENDITURES BY FUND SUMMARY OF NON-APPROPRIATED FUNDS

Fund Type/Fund	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
<b>HUMAN SERVICES</b>							
<b>G10 Special Revenue Funds</b>							
117 Alcohol Safety Action Program	\$1,717,439	\$1,682,583	\$1,682,583	\$1,738,124	\$1,738,124	\$55,541	3.30%
<b>NORTHERN VIRGINIA REGIONAL IDENTIFICATION SYSTEM (NOVARIS)</b>							
<b>G70 Agency Funds</b>							
703 Northern Virginia Regional Identification System	\$642,469	\$657,718	\$657,718	\$263,035	\$263,035	(\$394,683)	(60.01%)
<b>HOUSING AND COMMUNITY DEVELOPMENT</b>							
<b>H94 Other Housing Funds</b>							
940 FCRHA General Operating	\$2,470,540	\$3,084,956	\$3,106,438	\$3,210,388	\$3,210,388	\$103,950	3.35%
941 Fairfax County Rental Program	3,294,596	3,378,841	3,417,000	3,615,446	3,615,446	198,446	5.81%
945 Non-County Appropriated Rehabilitation Loan	320	15,000	16,467	15,000	15,000	(1,467)	(8.91%)
946 FCRHA Revolving Development	1,231,133	0	3,161,306	0	0	(3,161,306)	(100.00%)
948 FCRHA Private Financing	8,527,231	929,760	10,925,159	892,617	892,617	(10,032,542)	(91.83%)
949 Internal Service Fund	2,745,440	2,942,195	3,059,150	3,022,358	3,022,358	(36,792)	(1.20%)
950 Housing Partnerships	748,500	930,379	935,997	953,915	953,915	17,918	1.91%
965 Housing Grants Fund	179,689	0	179,758	0	0	(179,758)	(100.00%)
<b>Total Other Housing Funds</b>	<b>\$19,197,449</b>	<b>\$11,281,131</b>	<b>\$24,801,275</b>	<b>\$11,709,724</b>	<b>\$11,709,724</b>	<b>(\$13,091,551)</b>	<b>(52.79%)</b>
<b>H96 Annual Contribution Contract</b>							
966 Section 8 Annual Contribution	\$39,244,024	\$41,882,198	\$40,294,267	\$40,605,690	\$40,605,690	\$311,423	0.77%
967 Public Housing, Projects Under Management	5,563,468	5,636,601	5,661,432	6,006,640	6,006,640	345,208	6.10%
969 Public Housing, Projects Under Modernization	1,716,816	0	3,722,874	0	0	(3,722,874)	(100.00%)
<b>Total Annual Contribution Contract</b>	<b>\$46,524,308</b>	<b>\$47,518,799</b>	<b>\$49,678,573</b>	<b>\$46,612,330</b>	<b>\$46,612,330</b>	<b>(\$3,066,243)</b>	<b>(6.17%)</b>
<b>TOTAL HOUSING AND COMMUNITY DEVELOPMENT</b>	<b>\$65,721,757</b>	<b>\$58,799,930</b>	<b>\$74,479,848</b>	<b>\$58,322,054</b>	<b>\$58,322,054</b>	<b>(\$16,157,794)</b>	<b>(21.69%)</b>

# FY 2008 ADOPTED EXPENDITURES BY FUND SUMMARY OF NON-APPROPRIATED FUNDS

Fund Type/Fund	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
<b>FAIRFAX COUNTY PARK AUTHORITY</b>							
<b>P17 Special Revenue - Park Authority</b>							
170 Park Revenue Fund	\$32,512,537	\$34,167,522	\$34,960,049	\$36,550,518	\$36,550,518	\$1,590,469	4.55%
<b>P37 Capital Projects - Park Authority</b>							
371 Park Capital Improvement Fund	\$1,887,801	\$0	\$13,539,140	\$0	\$0	(\$13,539,140)	(100.00%)
<b>TOTAL FAIRFAX COUNTY PARK AUTHORITY</b>	<b>\$34,400,338</b>	<b>\$34,167,522</b>	<b>\$48,499,189</b>	<b>\$36,550,518</b>	<b>\$36,550,518</b>	<b>(\$11,948,671)</b>	<b>(24.64%)</b>
<b>TOTAL NON-APPROPRIATED FUNDS</b>	<b>\$102,482,003</b>	<b>\$95,307,753</b>	<b>\$125,319,338</b>	<b>\$96,873,731</b>	<b>\$96,873,731</b>	<b>(\$28,445,607)</b>	<b>(22.70%)</b>

## FY 2008 ADOPTED CHANGES IN FUND BALANCE SUMMARY OF NON-APPROPRIATED FUNDS

Fund Type/ Fund	Balance 6/30/05	Balance 6/30/06	Balance 6/30/07	Balance 6/30/08	From/(Added to) Surplus
<b>HUMAN SERVICES</b>					
<b>G10 Special Revenue Funds</b>					
117 Alcohol Safety Action Program	\$133,788	\$67,981	\$67,981	\$67,981	\$0
<b>NORTHERN VIRGINIA REGIONAL IDENTIFICATION SYSTEM (NOVARIS)</b>					
<b>G70 Agency Funds</b>					
703 Northern Virginia Regional Identification System	\$12,524	\$25,893	\$20,805	\$10,000	\$10,805
<b>HOUSING AND COMMUNITY DEVELOPMENT</b>					
<b>H94 Other Housing Funds</b>					
940 FCRHA General Operating	\$8,960,854	\$9,641,272	\$8,793,635	\$8,793,635	\$0
941 Fairfax County Rental Program	2,118,436	2,658,585	2,808,713	3,515,077	(706,364)
945 Non-County Appropriated Rehabilitation Loan	211,988	218,157	219,740	224,239	(4,499)
946 FCRHA Revolving Development	5,058,470	4,552,937	1,841,425	2,248,362	(406,937)
948 FCRHA Private Financing	7,912,874	3,868,205	6,096,333	6,096,333	0
949 Internal Service Fund	(2,940)	(2,940)	0	0	0
950 Housing Partnerships	166,534	172,143	166,525	166,525	0
965 Housing Grants Fund	0	0	0	0	0
<b>Total Other Housing Funds</b>	<b>\$24,426,216</b>	<b>\$21,108,359</b>	<b>\$19,926,371</b>	<b>\$21,044,171</b>	<b>(\$1,117,800)</b>
<b>H96 Annual Contribution Contract</b>					
966 Section 8 Annual Contribution	\$791,560	\$2,863,817	\$1,974,363	\$1,477,027	\$497,336
967 Public Housing, Projects Under Management	1,225,593	1,719,397	1,814,079	1,862,581	(48,502)
969 Public Housing, Projects Under Modernization	2,173,574	2,173,574	0	0	0
<b>Total Annual Contribution Contract</b>	<b>\$4,190,727</b>	<b>\$6,756,788</b>	<b>\$3,788,442</b>	<b>\$3,339,608</b>	<b>\$448,834</b>
<b>TOTAL HOUSING AND COMMUNITY DEVELOPMENT</b>	<b>\$28,616,943</b>	<b>\$27,865,147</b>	<b>\$23,714,813</b>	<b>\$24,383,779</b>	<b>(\$668,966)</b>

## FY 2008 ADOPTED CHANGES IN FUND BALANCE SUMMARY OF NON-APPROPRIATED FUNDS

Fund Type/ Fund	Balance 6/30/05	Balance 6/30/06	Balance 6/30/07	Balance 6/30/08	From/(Added to) Surplus
<b>FAIRFAX COUNTY PARK AUTHORITY</b>					
<b>P17 Special Revenue - Park Authority</b>					
170 Park Revenue Fund	\$4,578,797	\$5,399,860	\$5,607,101	\$6,038,862	(\$431,761)
<b>P37 Capital Projects - Park Authority</b>					
371 Park Capital Improvement Fund	\$14,690,653	\$17,202,465	\$4,033,325	\$4,033,325	\$0
<b>TOTAL FAIRFAX COUNTY PARK AUTHORITY</b>	<b>\$19,269,450</b>	<b>\$22,602,325</b>	<b>\$9,640,426</b>	<b>\$10,072,187</b>	<b>(\$431,761)</b>
<b>TOTAL NON-APPROPRIATED FUNDS</b>	<b>\$48,032,705</b>	<b>\$50,561,346</b>	<b>\$33,444,025</b>	<b>\$34,533,947</b>	<b>(\$1,089,922)</b>

# FY 2008 ADOPTED SUMMARY OF EXPENDITURES FOR PROGRAMS WITH APPROPRIATED AND NON-APPROPRIATED FUNDS

Fund Type/ Fund	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
<b><u>HOUSING AND COMMUNITY DEVELOPMENT</u></b>							
<b>APPROPRIATED FUNDS</b>							
<b>G00 General Fund</b>							
Department of Housing and Community Development	\$5,978,804	\$6,971,863	\$7,127,029	\$7,014,265	\$7,014,265	(\$112,764)	(1.58%)
<b>G30 Capital Project Funds</b>							
319 The Penny for Affordable Housing Fund	\$55,634,079	\$21,900,000	\$24,765,921	\$22,700,000	\$22,700,000	(\$2,065,921)	(8.34%)
<b>H14 Special Revenue - Housing</b>							
141 Elderly Housing Programs	\$3,718,074	\$3,344,502	\$3,589,502	\$3,529,961	\$3,529,961	(\$59,541)	(1.66%)
142 Community Development Block Grant	9,593,276	6,905,321	14,143,786	6,192,316	6,192,316	(7,951,470)	(56.22%)
143 Homeowner and Business Loan Programs	843,776	1,597,723	7,421,136	1,388,983	1,388,983	(6,032,153)	(81.28%)
144 Housing Trust Fund	16,188,303	1,850,000	12,114,688	1,940,000	1,940,000	(10,174,688)	(83.99%)
145 HOME Investment Partnerships Grant	2,714,645	2,657,075	11,004,868	2,457,387	2,457,387	(8,547,481)	(77.67%)
<b>Total Special Revenue Funds</b>	<b>\$33,058,074</b>	<b>\$16,354,621</b>	<b>\$48,273,980</b>	<b>\$15,508,647</b>	<b>\$15,508,647</b>	<b>(\$32,765,333)</b>	<b>(67.87%)</b>
<b>H34 Capital Projects - Housing</b>							
340 Housing Assistance Program	\$3,976,088	\$935,000	\$13,376,819	\$935,000	\$935,000	(\$12,441,819)	(93.01%)
<b>Total Capital Project Funds</b>	<b>\$3,976,088</b>	<b>\$935,000</b>	<b>\$13,390,476</b>	<b>\$935,000</b>	<b>\$935,000</b>	<b>(\$12,455,476)</b>	<b>(93.02%)</b>
<b>TOTAL APPROPRIATED HOUSING AUTHORITY</b>	<b>\$98,647,045</b>	<b>\$46,161,484</b>	<b>\$93,557,406</b>	<b>\$46,157,912</b>	<b>\$46,157,912</b>	<b>(\$47,399,494)</b>	<b>(50.66%)</b>
<b>NON-APPROPRIATED FUNDS</b>							
<b>H94 Other Housing Funds</b>							
940 FCRHA General Operating	\$2,470,540	\$3,084,956	\$3,106,438	\$3,210,388	\$3,210,388	\$103,950	3.35%
941 Fairfax County Rental Program	3,294,596	3,378,841	3,417,000	3,615,446	3,615,446	198,446	5.81%
945 Non-County Appropriated Rehabilitation Loan	320	15,000	16,467	15,000	15,000	(1,467)	(8.91%)
946 FCRHA Revolving Development	1,231,133	0	3,161,306	0	0	(3,161,306)	(100.00%)
948 FCRHA Private Financing	8,527,231	929,760	10,925,159	892,617	892,617	(10,032,542)	(91.83%)
949 Internal Service Fund	2,745,440	2,942,195	3,059,150	3,022,358	3,022,358	(36,792)	(1.20%)
950 Housing Partnerships	748,500	930,379	935,997	953,915	953,915	17,918	1.91%
965 Housing Grants Fund	179,689	0	179,758	0	0	(179,758)	(100.00%)
<b>Total Other Housing Funds</b>	<b>\$19,197,449</b>	<b>\$11,281,131</b>	<b>\$24,801,275</b>	<b>\$11,709,724</b>	<b>\$11,709,724</b>	<b>(\$13,091,551)</b>	<b>(52.79%)</b>

## FY 2008 ADOPTED SUMMARY OF EXPENDITURES FOR PROGRAMS WITH APPROPRIATED AND NON-APPROPRIATED FUNDS

Fund Type/ Fund	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
<b>H96 Annual Contribution Contract</b>							
966 Section 8 Annual Contribution	\$39,244,024	\$41,882,198	\$40,294,267	\$40,605,690	\$40,605,690	\$311,423	0.77%
967 Public Housing, Projects Under Management	5,563,468	5,636,601	5,661,432	6,006,640	6,006,640	345,208	6.10%
969 Public Housing, Projects Under Modernization	1,716,816	0	3,722,874	0	0	(3,722,874)	(100.00%)
<b>Total Annual Contribution Contract</b>	<b>\$46,524,308</b>	<b>\$47,518,799</b>	<b>\$49,678,573</b>	<b>\$46,612,330</b>	<b>\$46,612,330</b>	<b>(\$3,066,243)</b>	<b>(6.17%)</b>
<b>TOTAL NON-APPROPRIATED HOUSING AUTHORITY</b>	<b>\$65,721,757</b>	<b>\$58,799,930</b>	<b>\$74,479,848</b>	<b>\$58,322,054</b>	<b>\$58,322,054</b>	<b>(\$16,157,794)</b>	<b>(21.69%)</b>
<b>TOTAL HOUSING AND COMMUNITY DEVELOPMENT</b>	<b>\$164,368,802</b>	<b>\$104,961,414</b>	<b>\$168,037,254</b>	<b>\$104,479,966</b>	<b>\$104,479,966</b>	<b>(\$63,557,288)</b>	<b>(37.82%)</b>
<b><u>PARKS, RECREATION AND LIBRARIES</u></b>							
<b>APPROPRIATED FUNDS</b>							
<b>G00 General Fund</b>							
Fairfax County Park Authority	\$24,348,931	\$25,766,192	\$26,247,812	\$26,110,649	\$26,110,649	(\$137,163)	(0.52%)
<b>P37 Capital Projects - Park Authority</b>							
370 Park Authority Bond Construction	\$25,319,879	\$0	\$85,552,849	\$0	\$0	(\$85,552,849)	(100.00%)
<b>TOTAL APPROPRIATED PARK AUTHORITY</b>	<b>\$49,668,810</b>	<b>\$25,766,192</b>	<b>\$111,800,661</b>	<b>\$26,110,649</b>	<b>\$26,110,649</b>	<b>(\$85,690,012)</b>	<b>(76.65%)</b>
<b>NON-APPROPRIATED FUNDS</b>							
<b>P17 Special Revenue - Park Authority</b>							
170 Park Revenue Fund	\$32,512,537	\$34,167,522	\$34,960,049	\$36,550,518	\$36,550,518	\$1,590,469	4.55%
<b>P37 Capital Projects - Park Authority</b>							
371 Park Capital Improvement Fund	\$1,887,801	\$0	\$13,539,140	\$0	\$0	(\$13,539,140)	(100.00%)
<b>TOTAL NON-APPROPRIATED PARK AUTHORITY</b>	<b>\$34,400,338</b>	<b>\$34,167,522</b>	<b>\$48,499,189</b>	<b>\$36,550,518</b>	<b>\$36,550,518</b>	<b>(\$11,948,671)</b>	<b>(24.64%)</b>
<b>TOTAL PARKS, RECREATION AND LIBRARIES</b>	<b>\$84,069,148</b>	<b>\$59,933,714</b>	<b>\$160,299,850</b>	<b>\$62,661,167</b>	<b>\$62,661,167</b>	<b>(\$97,638,683)</b>	<b>(60.91%)</b>
<b>TOTAL EXPENDITURES</b>	<b>\$248,437,950</b>	<b>\$164,895,128</b>	<b>\$328,337,104</b>	<b>\$167,141,133</b>	<b>\$167,141,133</b>	<b>(\$161,195,971)</b>	<b>(49.09%)</b>

# Fairfax County Park Authority Trust Funds

---

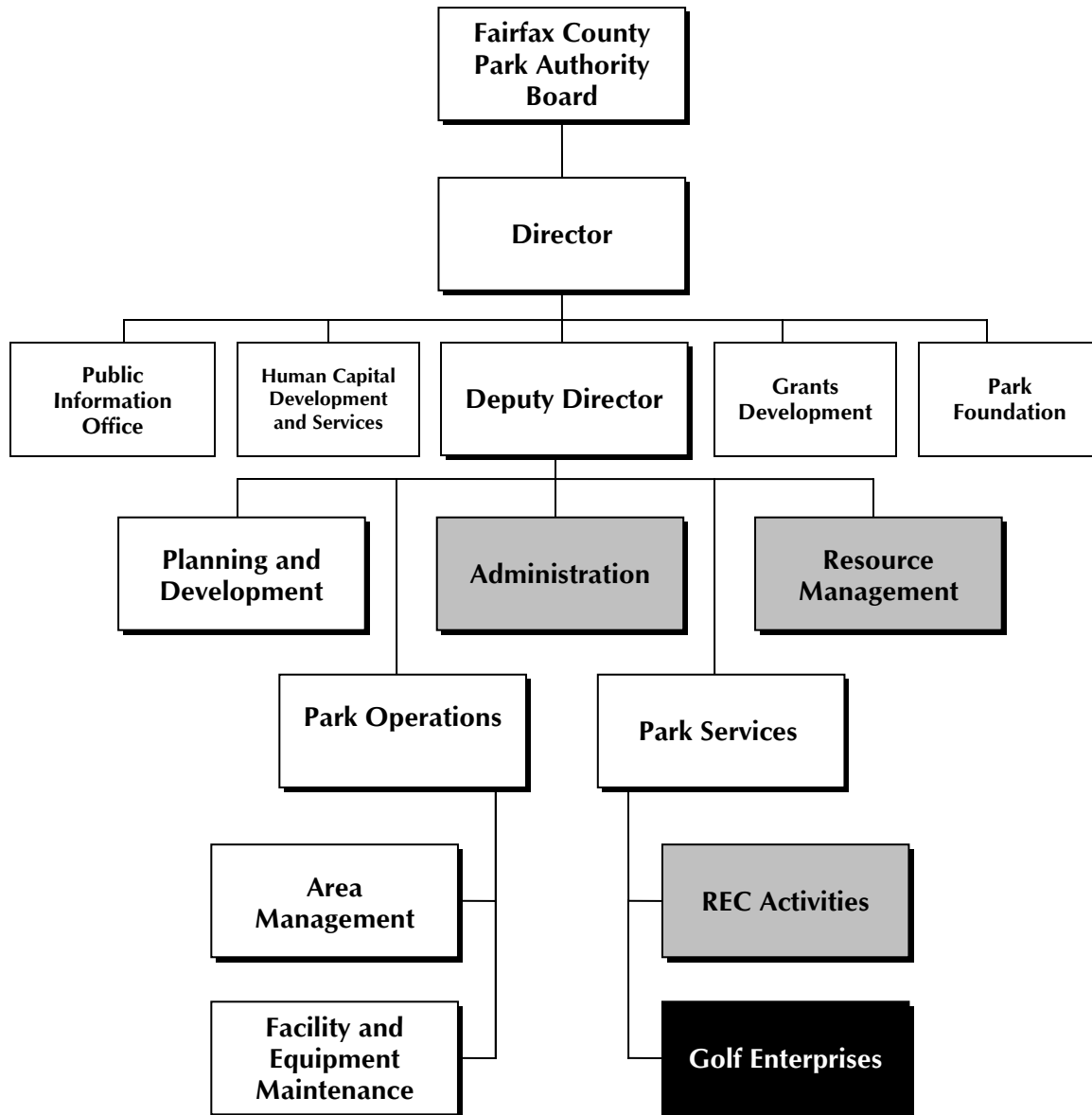
## Overview

The Fairfax County Park Authority operates two separate and distinct Trust Funds. All funds received by the Park Authority Board under these Trust Funds are held and applied solely to expenditures determined by the Park Authority Board as authorized under the Commonwealth's Park Authorities Act. These funds provide support for the Park Authority which currently maintains and operates 400 parks, and 23,717 acres of park land, including recreation centers, historic sites, nature centers, and golf courses.

The Park Authority, in its memorandum of agreement with the Fairfax County Board of Supervisors, adopted budgeting and reporting procedures for its Trust Funds which are used by the General County Government. These two Trust Funds are being published in accordance with this agreement.

- ◆ **Fund 170 - Park Revenue Fund**
- ◆ **Fund 371 - Park Capital Improvement Fund**

# Fund 170 Park Revenue Fund



Denotes Cost Centers that are included in both the General Fund and Fund 170, Park Revenue Fund.

Denotes Cost Center that is only in Fund 170, Park Revenue Fund.

## Mission

To set aside public spaces for, and assist citizens in, the protection and enhancement of environmental values, diversity of natural habitats and cultural heritage; to guarantee that these resources will be available to both present and future generations; to create and sustain quality facilities and services that offer citizens opportunities for recreation, improvement of their physical and mental well-being, and enhancement of their quality of life.



# Fund 170

## Park Revenue Fund

### Focus

The Fairfax County Park Authority (The Authority) provides leisure and recreational opportunities through a rich variety of facilities and services that provide a valued enhancement to the quality of life for County citizens. Optimizing the quality of life in Fairfax County is the ultimate goal and mission of the Authority through preservation of open space and natural areas, and by providing nature centers, recreation centers, historic sites, programs, golf courses, athletic fields, public gardens, and neighborhood, community, district and countywide parks. Based on a recent annual survey of 1,025 Fairfax County households, conducted in coordination with George Mason University, 80 percent of the County households considered the park system to be 'extremely' or 'very' important to their quality of life. Delivering high quality service in parks is an important focus for the Park Authority as demand and usage continue to grow. Citizens continue to reflect strong demand and support of the park system. Survey results consistently show that more than 80 percent of County households use County parks.

The Authority strives to improve the quality of life of citizens by keeping pace with demand by continually enhancing the park system. The Authority currently owns, maintains and operates 400 parks on 23,717 acres of land. Notable enhancements include increased open space, expanded trails, new inclusive features, and upgrading the playability of outdoor facilities. In FY 2006, the Authority acquired 41 acres of open space in McLean, Virginia under a long-term conservation easement agreement which will permanently preserve this open space for current and future generations. Also in FY 2006, with the assistance of the "Friends Group", Turner Farm opened in Great Falls, offering a cross country equestrian course and opportunities for the public to enjoy an astronomy observatory. FY 2006 marked the celebrated opening of the 41 mile long Cross County Trail which provides a continuous trail through every district across the County for all citizens to enjoy. CLEMYJONTRI, the first and only fully American with Disabilities Act (ADA) accessible park opened serving able and disabled children side by side. Also, Laurel Hill Golf Club was completed and received extremely positive reviews by industry professionals and users alike. The course has been named by Golf Styles magazine as one of the 100 must play courses in the mid-Atlantic region. This premier public golf facility rivals other high end daily fee courses in the region and across the country. Additionally, a \$25 million park bond was authorized in 2006. This bond includes \$10 million to acquire new parkland, \$10 million to convert up to 12 existing natural turf rectangular fields to synthetic turf, and \$5 million to further develop a countywide comprehensive trail network. This bond will allow the Park Authority to continue to meet resident expectations identified in the Needs Assessment for the dual requirement to maintain Park Authority facilities and to acquire land to build needed park facilities and preserve significant resources and open space.

### THINKING STRATEGICALLY

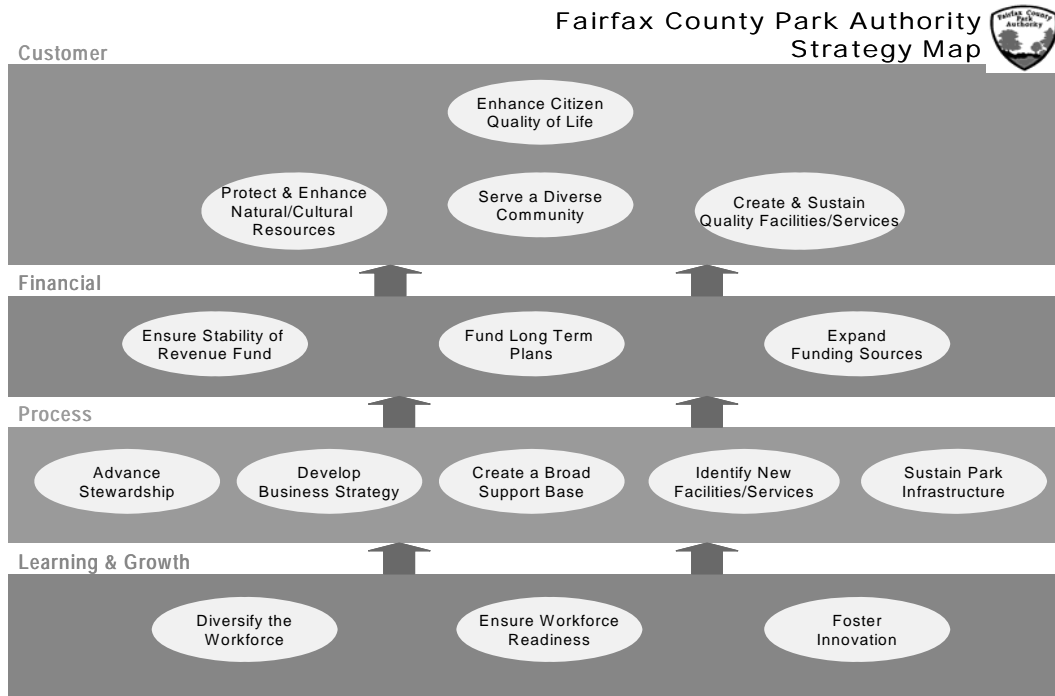
Strategic issues for the Department include:

- o Enhance citizen quality of life;
- o Protect and enhance natural and cultural resources;
- o Create and sustain quality facilities and services; and
- o Serve a diverse community.

The Authority operates under the policy oversight of a 12-member Park Authority Board, in accordance with a Memorandum of Understanding with the Board of Supervisors. The Authority manages acquisition, preservation, development, maintenance and operation of these assets and activities through five funds: the General Fund, Park Revenue Fund, General County Construction Fund, Park Authority Bond Construction Fund and Park Capital Improvement Fund. The Park Authority Board has direct fiduciary responsibility for the Park Revenue Fund and the Park Capital Improvement Fund, while the County has fiduciary responsibility for the three other funds. The Authority also aggressively seeks management initiatives and alternate funding sources to sustain the delivery of quality services and facilities. The Park Foundation, established in 2001, serves to coordinate and seek the generous gifts of individuals, foundations, and corporations who wish to contribute to delighting current and future generations of park visitors. Grants, donations, the Adopt-A-Field and Adopt-A-Park programs, as well as many "friends groups" and other partnerships have provided over \$1 million in cash and in-kind contributions.

# Fund 170 Park Revenue Fund

The following Strategy Map serves as a model of how the Park Authority creates value for County citizens. It contains the agency's 2006-2010 strategic objectives, identified within the learning and growth, process, financial, and customer perspectives. Collectively, these objectives help to meet the Park Authority's overarching goal of improving citizen quality of life.



The customer perspective contains the overarching objectives of the Park Authority's 2006-2010 Strategic Plan, which is to "Enhance Citizen Quality of Life". We accomplish this through our two-dimensional mission statement ("Protect and Enhance Natural and Cultural Resources" and "Create and Sustain Quality Facilities and Services"). In addition, the Park Authority aims to provide programs, facilities and services that engage and meet the needs to "Serve a Diverse Community".

The strategic objectives contained in the other three perspectives of the Map (Learning and Growth, Process, and Financial) position the Park Authority to successfully meet the overarching objectives contained in the Customer Perspective.

The Park Authority 2006-2010 Balanced Scorecard Strategic Plan can be accessed at the Fairfax County Park Authority Web site at <http://www.fairfaxcounty.gov/parks/>.

## Current Trends

The Park Revenue Fund is primarily supported from user fees and charges generated at the agency's revenue supported facilities which include recreation centers, golf courses, lake parks, nature centers, historic sites and various other major parks. The Authority's enabling legislation states that revenues must be spent exclusively for park purposes. Revenue received from recreation centers and golf courses are designed to fully recover the annual operating and maintenance costs of these facilities, while the revenue received from the lake parks, nature centers, historic sites and various other major parks only cover a portion of the annual costs.


Some park operations are funded from both the General Fund and Park Revenue Fund. The General Fund pays for the administrative salaries and some operating costs such as utility and general maintenance costs. The General Fund also pays for activities associated with the policy, communication and leadership activities of the Director's Office as well as funding administrative costs for purchasing, accounting, and payroll and risk management procedural compliance.

## Fund 170 Park Revenue Fund




Management of Revenue Fund facilities must quickly respond to changing expectations in order to maintain customer loyalty. Changing customer expectations have resulted in continued fitness service expansions at recreation centers, improved practice and teaching facilities at golf courses, and greater emphasis on themed entertainment experiences such as the recently completed mini golf course at Burke Lake Park. The Authority opened Cub Run Recreation Center in FY 2005 and Laurel Hill Golf Course in FY 2006. The new facilities and service refinements come as a result of customer survey feedback and nationwide recreational trends.

A Facility Condition Assessment of existing facilities and infrastructure also has been completed as part of the Needs Assessment. This study indicates that requirements may cost up to \$100 million (for the General Fund and Park Revenue Fund combined) over the next 10 years for repairs and renovations to existing facilities and infrastructure. The decline of these facilities and infrastructure is largely attributable to age, usage, and limited resources to perform required life-cycle maintenance. The desire of the community to preserve and maintain existing parks was evident in the qualitative and quantitative data gleaned from the Needs Assessment process.




### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 Maintaining Safe and Caring Communities	Recent Success	FY 2008 Initiative
Continue to partner with Fairfax County homeless shelters to offer free summer camps to their resident children. In FY 2006, the Parks and Community Together (PACT) Camp for Homeless Children program served 50 children from area shelters for a total of 155 weeks of camp. PACT, which is exclusively underwritten by contributions from local corporations, area businesses, major foundations and caring individuals, expended \$39,073 for this purpose.	☑	☑
Continue to support gang awareness and prevention efforts through summer camp programs; staff training; and participation on the Annandale Gang Task Force.	☑	☑
Continue to promote healthy lifestyles and personal health and fitness by adapting exercise programs in response to emerging trends; designing more responsive methods of implementation responding to customers needs for personal training, specialized fitness and wellness programs; and partnering with physical therapists.	☑	☑
Continue to invest in health and fitness of the County's youth by expanding partnerships to promote physical fitness for youth and families; and expand teen fitness camps at various RECenters by collaborating with Fairfax County Public Schools (FCPS) and the home school program.	☑	☑
Initiate Senior Services Program to develop and implement programs targeted to seniors to address Strategic Plan priorities.		☑
Initiate Teen Services Program to develop and implement programs targeted to teens to address Strategic Plan priorities.		☑

## Fund 170 Park Revenue Fund

 <b>Building Livable Spaces</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
The Laurel Hill Golf Course was opened for play during October of FY 2006, offering upscale golfing opportunity for citizens from across all areas of the County. A new club house will open during the coming year expanding services and providing an attractive setting for social functions.	✓	✓
<b>Connecting People and Places</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Implement strategic initiative to enhance e-commerce functions such as online facility pass sales.		✓
Partner with the Fairfax County Park Foundation for an Annual Corporate Farm Olympics event to connect businesses to parks by providing team building opportunities at Frying Pan Farm Park.		✓
Continue to promote employee health and wellness to businesses and organizations by providing opportunities to contract with the RECenters for their employee use through innovative and trend oriented programming.	✓	✓
Significant upgrades were made to the golf Web site pages allowing visitors to receive consistently updated information in a more attractive manner. The sites were expanded to include visuals of the golf courses, event calendars and program descriptions that add to the overall enjoyment of the site.	✓	
 <b>Maintaining Healthy Economies</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Support the County's many dual income and single parent families by providing access to healthy and wholesome child care services during school breaks to include spring break, winter break and school holidays.		✓
 <b>Practicing Environmental Stewardship</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Continue to support environmental stewardship on golf courses by expanding the biological dredging program; establishing bluebird nesting boxes in partnership with the Virginia Bluebird Society; and completing two of the six required steps towards the Laurel Hill course being designated as a Certified Audubon Sanctuary at Laurel Hill Golf Club.	✓	✓
Continue to provide additional opportunities for learning about the County's natural and cultural heritage by greatly expanding program offerings at nature centers and historic sites. The Authority recently established a Naturalist position, based at the Cub Run RECenter and Ellanor C. Lawrence Park, which will be supported by revenues generated by natural and cultural resource based programming.	✓	✓
A meaningful "Watershed Experiences in Parks" program for the FCPS seventh graders will be initiated at several Resource Management Division sites.		✓

## Fund 170 Park Revenue Fund

 <b>Practicing Environmental Stewardship</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Initiate an Energy Management Program that will begin with initial retrofits at select Park Authority facilities where energy usage is highest and provide initial implementation of the Energy Star program.		<input checked="" type="checkbox"/>
 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
<i>Parktakes</i> magazine provides general information on the park system and services in multiple languages (Spanish, Korean, Vietnamese and Farsi). The Authority produced flyers and posters in Spanish promoting the free summer concert series and distributed the flyers through direct mail and community organizations in targeted neighborhoods with significant Latino populations. The Authority also promoted concerts on ELZol, which is the number one Spanish language radio station in the Washington metro area. A staff member was interviewed on the station in Spanish for promotion of concerts and FCPA programs in general. Park Authority rules and regulations have also been translated into five languages.	<input checked="" type="checkbox"/>	
Identify employees with bilingual skills who can aid in assisting an existing customer base as well as expanding into other diverse communities.		<input checked="" type="checkbox"/>
Increase program offerings in aquatics, fitness, environmental camps and general programs for a diverse community through hiring staff with bilingual skills, creating bilingual print information and encouraging participation by existing specialty groups.		<input checked="" type="checkbox"/>
In partnership with the Fairfax County Department of Family Services (DFS), completed the fifth year of operations for the Youth Golf Initiative, including an expansion of the program to Pinecrest golf course.	<input checked="" type="checkbox"/>	
 <b>Exercising Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
As part of an annual campaign, 2,908 citizens donated a total of \$28,355 to the Class Scholarship Fund in FY 2006, helping to offset the cost of providing class fee waivers to those in financial need.	<input checked="" type="checkbox"/>	
Monitor customer retention in key revenue areas. Strategies for improving RECenter pass holder retention and implementation of a golfer loyalty program are under development and will be implemented in FY 2008.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>

# Fund 170 Park Revenue Fund

## Budget and Staff Resources

Agency Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	232/ 231.75	234/ 233.75	234/ 233.75	234/ 233.75	234/ 233.75
Expenditures:					
Personnel Services	\$21,007,256	\$22,597,965	\$22,597,965	\$23,225,600	\$23,225,600
Operating Expenses	11,109,973	11,269,649	12,062,176	13,263,743	13,263,743
Recovered Costs	(954,381)	(1,141,684)	(1,141,684)	(1,192,373)	(1,192,373)
Capital Equipment	277,669	372,000	372,000	187,500	187,500
Bond Costs	1,072,020	1,069,592	1,069,592	1,066,048	1,066,048
<b>Total Expenditures</b>	<b>\$32,512,537</b>	<b>\$34,167,522</b>	<b>\$34,960,049</b>	<b>\$36,550,518</b>	<b>\$36,550,518</b>

## FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- ◆ **Employee Compensation** **\$627,635**  
 An increase of \$627,635 in Personnel Services associated with salary adjustments necessary to support the County's compensation program.
- ◆ **Utility Costs** **\$1,556,147**  
 An increase of \$1,556,147 in Operating Expenses associated with the projected rise in utility costs for FY 2008, including a 16 percent increase in electricity rates, an increase in natural gas and propane costs, and an increase in water usage due to the opening of the Laurel Hill Golf Course.
- ◆ **Other Operating Expenses** **\$437,947**  
 An increase of \$437,947 in Operating Expenses associated with increases in costs to maintain parks programs, supplies and ground maintenance costs, as well as renovations to existing Park Authority facilities.
- ◆ **Recovered Costs** **(\$50,689)**  
 An increase of \$50,689 in Recovered Costs primarily associated with salary adjustments.
- ◆ **Capital Equipment** **\$187,500**  
 Funding in the amount of \$187,500 is included for Capital Equipment for the replacement of golf course equipment for maintenance of existing courses, including four mowers, two off-road vehicles, a utility tractor, two top dressers, a composting toilet, and a 160 gallon spray tank.
- ◆ **Bond Costs** **(\$3,544)**  
 A decrease of \$3,544 in Bond Costs due to a reduction in accrued bond interest payable.

## Fund 170 Park Revenue Fund

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### **Changes to FY 2007 Adopted Budget Plan**

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ There have been no revisions to this fund since approval of the FY 2007 Adopted Budget Plan.

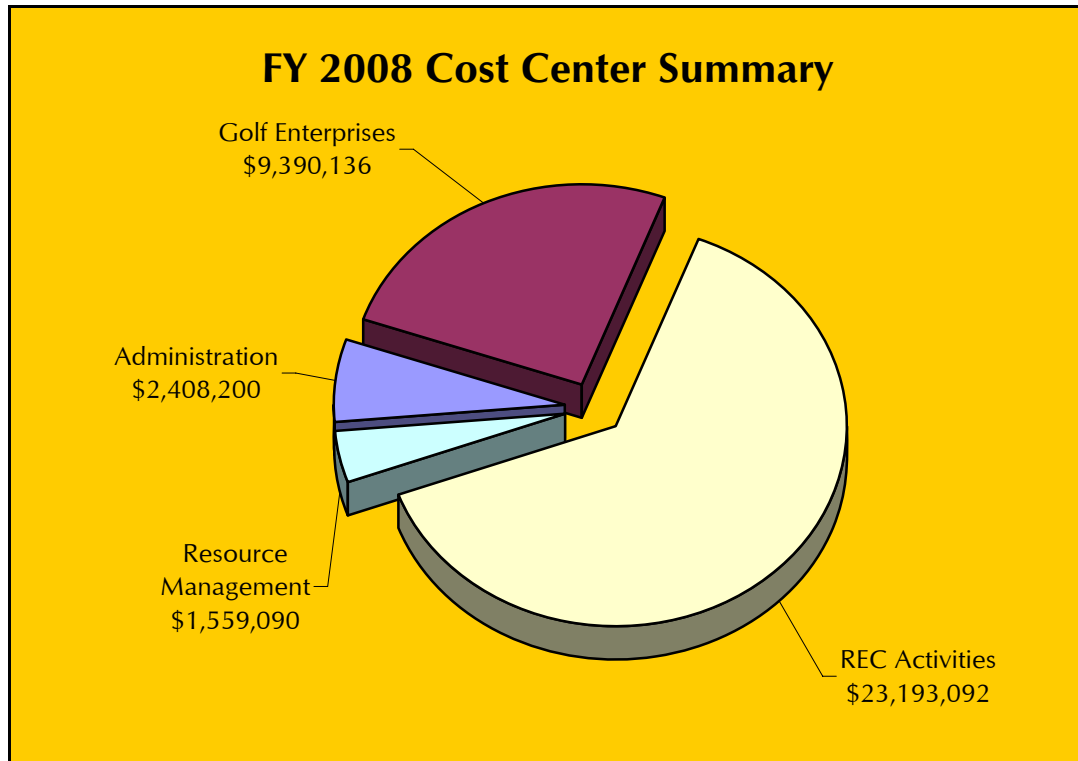
*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ As part of the *FY 2007 Third Quarter Review*, the Board of Supervisors approved an increase of \$792,527 in expenditures due to increased costs for utilities, including natural gas, electricity, and water. This increase was offset by an increase of \$792,527 due to higher than anticipated revenues associated with several golf courses, as well as rental property and investment interest income.

# Fund 170 Park Revenue Fund

## Cost Centers

The four Cost Centers of the Park Revenue Fund are Administration, Golf Enterprises, REC Activities and Resource Management. The Cost Centers work together to fulfill the mission of the Fund and carry out the key initiatives for the Fiscal Year.



## Administration

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	14/ 14	14/ 14	16/ 16	16/ 16	16/ 16
<b>Total Expenditures</b>	<b>\$2,187,056</b>	<b>\$2,438,661</b>	<b>\$2,393,661</b>	<b>\$2,408,200</b>	<b>\$2,408,200</b>

Position Summary	
1 Network Telecom Analyst II	6 Engineers III
2 Network Telecom Analysts I	3 Engineers II
1 Planner III	1 Senior Right-of-Way Agent
2 Park/Rec Specialists I	
<b>TOTAL POSITIONS</b>	
<b>16 Positions / 16.0 Staff Years</b>	



# Fund 170

## Park Revenue Fund

### Key Performance Measures

#### Goal

To implement Park Authority Board policies and provide high quality administrative and business support to all levels of the Park Authority in order to assist division management in achieving Park Authority mission-related objectives.

#### Objectives

- ◆ To manage expenditures, revenues, and personnel and to provide safety and information technology services for the Park Authority, with at least 90 percent customer satisfaction, while achieving at least 80 percent of the approved administration division's work plan objectives.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Annual budget expenditures administered	\$21,315,310	\$22,772,089	\$24,573,907 / \$25,439,419	\$28,473,669	\$31,569,698
Employees served	2,623	2,967	2,749 / 3,082	2,800	2,950
PC's, servers, and printers	553	644	670 / 681	681	701
<b>Efficiency:</b>					
Expenditure per Purchasing/Finance SYE	\$926,753	\$1,012,093	\$1,092,174 / \$1,130,641	\$1,265,496	\$1,403,098
Agency employees served per HR SYE	309	371	344 / 342	350	369
IT Components per IT SYE	92.17	107.33	111.67 / 100.00	113.50	116.83
<b>Service Quality:</b>					
Customer satisfaction	96%	91%	75% / 97%	95%	90%
<b>Outcome:</b>					
Percent of annual work plan objectives achieved	85%	77%	80% / 73%	80%	80%

### Performance Measurement Results

Workloads continued to increase as a result of the opening of Cub Run RECenter in FY 2005 and the opening of the Laurel Hill Golf Course in FY 2006. Customer satisfaction for FY 2006 was at 97 percent and could decrease to 90 percent by FY 2008 as a result of increased workload demands without increases to administrative support staff. The division accomplished 73 percent of its work plan objectives for FY 2006, and the division will make every effort to achieve its objective target of 80 percent for FY 2007 and FY 2008.

# Fund 170 Park Revenue Fund

## Golf Enterprises

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	77/ 77	77/ 77	78/ 78	77/ 77	78/ 78
<b>Total Expenditures</b>	<b>\$8,271,428</b>	<b>\$8,594,652</b>	<b>\$8,948,097</b>	<b>\$9,390,136</b>	<b>\$9,390,136</b>

Position Summary					
3	Park/Rec Specialists IV	5	Facility Attendants II	3	Golf Course Supts. III
3	Park/Rec Specialists III	1	Park Management Specialist II	1	Golf Course Supt. II
3	Park/Rec Specialists II	1	Maintenance Crew Chief	3	Golf Course Supts. I
7	Park/Rec Specialists I	10	Senior Maintenance Workers	4	Motor Equip. Operators
9	Park/Rec Assistants	22	Maintenance Workers	2	Automotive Mechs. II
1	Administrative Assistant III				
<b>TOTAL POSITIONS</b>					
<b>78 Positions / 78.0 Staff Years</b>					

## Key Performance Measures

### Goal

To operate and maintain quality golf facilities, programs, and services for the use and enjoyment of Fairfax County citizens and visitors; plan for future golf needs countywide; and provide opportunities and programs that enhance the growth of the sport as a life-long leisure activity.

### Objectives

- ◆ To increase the number of golf rounds played to nearly 340,000, while maintaining or improving the overall satisfaction rating for golfers at 64 percent.
- ◆ To maintain cost recovery at a minimum of 123 percent.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Rounds played	322,526	296,307	322,233 / 319,595	332,677	340,000
Gross revenue	\$8,145,188	\$7,871,665	\$9,904,875 / \$9,938,928	\$10,574,708	\$11,484,361
<b>Efficiency:</b>					
Expense/rounds played	\$18.90	\$21.66	\$24.56 / \$25.88	\$25.83	\$27.62
Revenue per round	\$25.25	\$26.57	\$30.74 / \$31.10	\$31.79	\$33.78
<b>Service Quality:</b>					
Percent "Very" Satisfied	62%	59%	64% / 64%	64%	64%
<b>Outcome:</b>					
Percent change in rounds played	7.9%	(8.1%)	8.7% / 7.9%	3.1%	2.2%
Cost recovery percentage	133.59%	122.60%	125.13% / 120.16%	123.04%	123.30%

# Fund 170

## Park Revenue Fund

### Performance Measurement Results

In FY 2006, rounds played increased by 7.9 percent due primarily to two factors: the opening of Laurel Hill Golf Club in October 2005, and better weather conditions than in FY 2005, when rounds were down 8.1 percent from FY 2004. The cost recovery estimate of 125.13 percent was not met, in part due to the delay in the opening of Laurel Hill. Staff was on board the entire fiscal year, however no revenue was generated in the first quarter. Larger-than-expected increases in utility costs and related petroleum-based product costs also negatively affected cost recovery.

The Service Quality outcome of this survey reflects the percent of respondents who rated their satisfaction as 8, 9, or 10 on a scale of 1 to 10, with 1 as "worst" and 10 as "best" quality. The satisfaction rating at the end of FY 2006 was 64 percent. The Park Authority will strive to maintain or improve the 64 percent target by being more responsive to customer input and needs as identified in the survey results. Information derived from recent focus groups will provide the foundation on which to build plans for improvement.

### REC Activities

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	132/ 132	132/ 132	130/ 130	131/ 131	130/ 130
<b>Total Expenditures</b>	<b>\$20,927,196</b>	<b>\$21,639,059</b>	<b>\$22,123,141</b>	<b>\$23,193,092</b>	<b>\$23,193,092</b>

Position Summary					
1	Recreation Division Supervisor I	1	Management Analyst III	7	Custodians II
1	Park Management Specialist II	2	Management Analysts II	3	Custodians I
2	Park Management Specialists I	1	Information Officer II	1	Electronic Equipment Tech. II
7	Park/Rec Specialists IV	2	Facility Attendants II	1	Painter II
4	Park/Rec Specialists III	2	Facility Attendants I	1	Producer/Director
30	Park/Rec Specialists II	12	Administrative Assistants III	1	Business Analyst II
2	Park/Rec Specialists I	1	Naturalist/Historian Senior Interpreter	1	Graphic Artist III
37	Park/Rec Assistants	8	Preventative Maintenance Specialists	1	Publications Assistant
1	Photographic Specialist				
<b>TOTAL POSITIONS</b>					
<b>130 Positions / 130.0 Staff Years</b>					

### Key Performance Measures

#### Goal

To provide financially self-sufficient recreational facilities and services that meet the expectations of the citizens of Fairfax County in order to enhance their quality of life by providing opportunities to develop lifetime leisure pursuits.

#### Objectives

- ◆ To achieve and maintain a rate of 5.60 service contacts per household, and a customer satisfaction rating of 75 percent in order to provide opportunities for Fairfax County residents to enhance their recreational, fitness, health, and leisure activities while learning about linkages between these resources and a healthy community and personal life.

# Fund 170 Park Revenue Fund

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Service contacts	2,022,795	2,129,905	2,167,903 / 2,224,733	2,206,142	2,228,464
<b>Efficiency:</b>					
Service contacts per household	5.38	5.64	5.64 / 5.79	5.64	5.60
<b>Service Quality:</b>					
Percent "Very" Satisfied	71%	70%	75% / 72%	75%	75%
<b>Outcome:</b>					
Percent of households indicating parks/recreation services are "very" important or "extremely" important to their quality of life	72%	78%	75% / 80%	78%	78%

## Performance Measurement Results

Service Quality data is collected via household surveys. The external survey tool is designed to measure how important various park resources or services are in the lives of Fairfax County households. The Service Quality outcome of this survey reflects the percent of respondents who rated their satisfaction as 8, 9 or 10 on a scale of 1 to 10, with 1 as "worst" and 10 as "best" quality. The satisfaction rating at the end of FY 2006 was 72 percent, 3 percentage points below the target of 75 percent and 2 percentage points above the FY 2005 results. The Park Authority will strive to achieve the 75 percent target for FY 2007 and FY 2008 by being more responsive to customer input and needs as identified in the survey results. Specific strategies will be developed using information from a recent customer satisfaction survey. The percent of households indicating park/recreation services are "very" important or "extremely" important to their quality of life was 80 percent for FY 2006. In FY 2006, The Park Authority achieved a rate of 5.79 service contracts per household, higher than the estimate of 5.64. This number is projected to decrease slightly in FY 2008 to 5.60 given the projected rise in the number of households in the County.

## Resource Management

Funding Summary					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	9/ 8.75	11/ 10.75	10/ 9.75	10/ 9.75	10/ 9.75
<b>Total Expenditures</b>	<b>\$1,126,857</b>	<b>\$1,495,150</b>	<b>\$1,495,150</b>	<b>\$1,559,090</b>	<b>\$1,559,090</b>

Position Summary					
1	Historian II	1	Park/Rec Specialist III	1	Administrative Assistant V
1	Historian I	1	Park/Rec Specialist II	1	Administrative Assistant III
1	Facility Attendant II	1	Park/Rec Specialist I	1	Custodian II
1	Assistant Historian				
<b>TOTAL POSITIONS</b>					
<b>10 Positions / 9.75 Staff Years</b>					

# Fund 170

## Park Revenue Fund

### Key Performance Measures

#### Goal

To maintain and expand the availability of division services, programs, publications and facilities for citizens of Fairfax County and visitors of our parks in order to provide opportunities for education and appreciation of their natural and cultural heritage.

#### Objectives

- ◆ To increase visitor contacts by 3.5 percent, while maintaining a customer satisfaction rating of 75 percent in response to residents' requests for information and education regarding Fairfax County's natural, cultural, and horticultural resources and heritage.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Visitor contacts	197,489	202,523	207,465 / 219,902	227,909	235,886
<b>Efficiency:</b>					
Visitors contacts per household	0.55	0.54	0.54 / 0.57	0.58	0.59
<b>Service Quality:</b>					
Percent of visitors "very" satisfied with programs and services	74%	72%	75% / 75%	75%	75%
<b>Outcome:</b>					
Percent of households indicating that natural, cultural and horticultural resources, facilities and services are "extremely" or "very" important to quality of life	63%	69%	70% / 72%	72%	72%
Percent change in number of visitor contacts	21.8%	2.5%	2.4% / 7.9%	3.5%	3.5%

### Performance Measurement Results

The number of Visitor Contacts represents actual counts of those visitors participating in Resource Management division (RMD) programs, events or other services and does not include other visitors who use RMD parks and facilities in unstructured activities.

The Park Authority's Performance Measurement Satisfaction survey is designed to measure the importance of various park resources or services in the lives of Fairfax County households. The Service Quality outcome of this survey reflects the percent of respondents who rated their satisfaction as 8, 9 or 10 on a scale of 1 to 10, with 1 as "worst" and 10 as "best" quality. The percentage of visitors who were "very" satisfied with programs and services in FY 2006 was 75 percent and is expected to remain at 75 percent in FY 2007 and FY 2008. In FY 2006 there was a significant percent increase in the number of visitor contacts due to the opening of the Visitors Center at Frying Pan Farm Park. In FY 2007 and FY 2008 there are not any new facilities opening so the increase will not be as significant. The Quality of Life outcome reflects the percent of respondents who indicated that park resources or services were "extremely" or "very" important, when given the choices of "extremely, very, somewhat or not at all" important. The percent of households indicating that natural, cultural and horticultural resources, facilities and services are "extremely" or "very" important to quality of life is 72 percent for FY 2006 and is expected to remain the same for FY 2007 and FY 2008.

# Fund 170 Park Revenue Fund

## FUND STATEMENT

### Fund Type P17, Non-Appropriated Funds

### Fund 170, Park Revenue Fund

	FY 2006 Actual <sup>1</sup>	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$4,578,797</b>	<b>\$5,032,025</b>	<b>\$5,399,860</b>	<b>\$5,607,101</b>	<b>\$5,607,101</b>
Revenue:					
Interest on Bond Proceeds	\$46,595	\$21,000	\$21,000	\$45,150	\$45,150
Park Fees	33,136,855	34,804,126	35,596,653	37,345,992	37,345,992
Interest	107,371	72,000	72,000	107,400	107,400
Donations	252,779	240,000	240,000	249,600	249,600
<b>Total Revenue<sup>1</sup></b>	<b>\$33,543,600</b>	<b>\$35,137,126</b>	<b>\$35,929,653</b>	<b>\$37,748,142</b>	<b>\$37,748,142</b>
<b>Total Available</b>	<b>\$38,122,397</b>	<b>\$40,169,151</b>	<b>\$41,329,513</b>	<b>\$43,355,243</b>	<b>\$43,355,243</b>
Expenditures:					
Personnel Services	\$21,007,256	\$22,597,965	\$22,597,965	\$23,225,600	\$23,225,600
Operating Expenses	11,109,973	11,269,649	12,062,176	13,263,743	13,263,743
Recovered Costs	(954,381)	(1,141,684)	(1,141,684)	(1,192,373)	(1,192,373)
Capital Equipment	277,669	372,000	372,000	187,500	187,500
Debt Service:					
Fiscal Agent Fee	3,233	2,000	2,000	2,000	2,000
Accrued Bond Interest Payable	1,068,787	1,067,592	1,067,592	1,064,048	1,064,048
<b>Total Expenditures</b>	<b>\$32,512,537</b>	<b>\$34,167,522</b>	<b>\$34,960,049</b>	<b>\$36,550,518</b>	<b>\$36,550,518</b>
Transfers Out:					
County Debt Service (200) <sup>2</sup>	\$0	\$762,363	\$762,363	\$765,863	\$765,863
Park Capital Improvement Fund (371)	210,000	0	0	0	0
<b>Total Transfers Out</b>	<b>\$210,000</b>	<b>\$762,363</b>	<b>\$762,363</b>	<b>\$765,863</b>	<b>\$765,863</b>
<b>Total Disbursements</b>	<b>\$32,722,537</b>	<b>\$34,929,885</b>	<b>\$35,722,412</b>	<b>\$37,316,381</b>	<b>\$37,316,381</b>
<b>Ending Balance<sup>3</sup></b>	<b>\$5,399,860</b>	<b>\$5,239,266</b>	<b>\$5,607,101</b>	<b>\$6,038,862</b>	<b>\$6,038,862</b>
Debt Service Reserve	\$1,830,955	\$1,831,953	\$1,831,953	\$1,831,953	\$1,831,953
Managed Reserve <sup>4</sup>	3,568,905	3,178,478	3,775,148	4,206,909	4,206,909
Set Aside Reserve <sup>5</sup>	0	228,835	0	0	0
<b>Unreserved Ending Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> This fund statement reflects cash basis accounting. This method differs from the Park Authority's Comprehensive Annual Financial report (CAFR-FAMIS) which records revenue for unused Park passes in order to be in compliance with Generally Accepted Accounting Principles. The difference in the amount of revenue recognized under the cash basis accounting method used above and not recognized in the Park Authority's CAFR is \$3,718,736. The net effect of deferred revenue is that the FY 2006 Actual Column shown above is \$113,523 higher than reflected in the County's accounting system using accrual basis. This impact is included in the Managed Reserve.

<sup>2</sup> Debt service payments for the Laurel Hill Golf Club will be made from Fund 200, County Debt Service.

<sup>3</sup> The Park Revenue Fund maintains fund balances at adequate levels relative to projected operation and maintenance expenses, as well as debt service requirements. These costs change annually; therefore, funding is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

<sup>4</sup> The Managed Reserve includes set aside cash flow and emergency reserves for operations as a contingency for unanticipated operating expenses or a disruption in the revenue stream, as well as revenue set aside as part of the deferred liability plan scheduled to convert to a full accrual Fund Statement in FY 2010.

<sup>5</sup> The Set Aside Reserve is used to fund renovations and repairs at various park facilities as approved by the Park Authority Board.

# Fund 371

## Park Capital Improvement Fund

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Focus

This fund was established under the provisions of the Park Authority Act to provide for capital improvements to the agency's revenue facilities and parks, as well as various park sites where grants, proffers and donations have been received for specific park improvements. Funding is also derived through transfers from Fund 170, Park Revenue Fund; lease payments; and revenue bonds for golf course development. In recent years, transfers from Fund 170 have supported improvements to park facilities; however, the amount of funding received from Fund 170 fluctuates from year to year.

No funding is included for Fund 371, Park Capital Improvement Fund, in FY 2008.

### Changes to FY 2007 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ As part of the FY 2006 Carryover Review, the Board of Supervisors approved an increase of \$13,539,140 due to the carryover of unexpended project balances in the amount of \$10,138,044 and the appropriation of \$3,401,096 including \$524,882 in interest earnings, and \$2,876,214 in easement fees donations, park proffers and contributions. In addition, the Facilities and Services Reserve is increased \$133,696 due to interest earnings received in FY 2006.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ The Board of Supervisors made no adjustments to this fund.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

# Fund 371

## Park Capital Improvement Fund

### FUND STATEMENT

Fund Type P37, Non-Appropriated Funds	Fund 371, Park Capital Improvement Fund				
	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$14,690,653</b>	<b>\$3,874,025</b>	<b>\$17,202,465</b>	<b>\$4,033,325</b>	<b>\$4,033,325</b>
Revenue:					
Interest	\$658,577	\$0	\$0	\$0	\$0
Capital Grants and Contributions <sup>1</sup>	0	0	370,000	0	0
Other Revenue	3,531,036	0	0	0	0
<b>Total Revenue<sup>2</sup></b>	<b>\$4,189,613</b>	<b>\$0</b>	<b>\$370,000</b>	<b>\$0</b>	<b>\$0</b>
Transfers In:					
Park Revenue Fund (170) <sup>3</sup>	\$210,000	\$0	\$0	\$0	\$0
General Fund (001)	0	0	0	0	0
<b>Total Transfers In:</b>	<b>\$210,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Available</b>	<b>\$19,090,266</b>	<b>\$3,874,025</b>	<b>\$17,572,465</b>	<b>\$4,033,325</b>	<b>\$4,033,325</b>
Total Expenditures	\$1,887,801	\$0	\$13,539,140	\$0	\$0
<b>Total Disbursements</b>	<b>\$1,887,801</b>	<b>\$0</b>	<b>\$13,539,140</b>	<b>\$0</b>	<b>\$0</b>
<b>Ending Balance<sup>4</sup></b>	<b>\$17,202,465</b>	<b>\$3,874,025</b>	<b>\$4,033,325</b>	<b>\$4,033,325</b>	<b>\$4,033,325</b>
Lawrence Trust Reserve <sup>5</sup>	\$1,507,926	\$1,507,926	\$1,507,926	\$1,507,926	\$1,507,926
Repair and Replacement Reserve <sup>6</sup>	700,000	700,000	700,000	700,000	700,000
Facilities and Services Reserve <sup>7</sup>	1,666,099	1,666,099	1,825,399	1,825,399	1,825,399
<b>Unreserved Ending Balance</b>	<b>\$13,328,440</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> Reflects revenues from a Recreation Access Program grant awarded by the Commonwealth of Virginia Transportation Board on December 19, 2002 for improvements at Stratton Woods Park (Project 004567).

<sup>2</sup> In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of \$25,604 has been reflected as an increase to FY 2006 revenue. The audit adjustment has been included in the FY 2006 Comprehensive Annual Financial Report (CAFR).

<sup>3</sup> As part of the *FY 2006 Carryover Review*, an amount of \$210,000 was transferred from Fund 170 for General Park Improvements.

<sup>4</sup> Capital Projects are budgeted based on total project cost. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

<sup>5</sup> This Reserve separately accounts for the Ellanor C. Lawrence monies received for maintenance and renovation to this site. In accordance with the FCPA Board, the principal amount of \$1,507,926 received from the donation will remain intact, and any interest earned will be used according to the terms of the Trust.

<sup>6</sup> The Golf Revenue Bond Indenture requires that a security reserve and capital repair reserve be maintained in the Capital Improvement Plan for repairs to park facilities.

<sup>7</sup> This reserve supports the maintenance and renovation of revenue-generating facilities. As a result of action taken at the *FY 2007 Third Quarter Review* the Reserve was increased by \$25,604 due to additional revenues received in FY 2006.



# Fund 371

## Park Capital Improvement Fund

### FY 2008 Summary of Capital Projects

#### Fund: 371 Park Capital Improvement Fund

Project #	Description	Total Project Estimate	FY 2006 Actual Expenditures	FY 2007 Revised Budget	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
004102	Low Impact Development	\$150,000	\$4,186.00	\$145,814.00	\$0	\$0
004103	Stewardship Education	135,000	20,088.70	114,511.30	0	0
004105	GIS/Data/Green Infrastructure	180,000	6,543.27	173,456.73	0	0
004108	Lee District Land Acquisition and Development	542,862	0.00	542,862.06	0	0
004109	Countywide Trails	11,000	0.00	11,000.00	0	0
004110	Merrilee Park	3,939	0.00	3,939.00	0	0
004113	Lee District Telecommunications	11,634	0.00	11,634.00	0	0
004146	Fox Mill Park	11,945	0.00	11,945.00	0	0
004349	South Run Park	210,025	10,700.00	60,848.30	0	0
004380	Beulah Road Park	7,670	0.00	7,670.00	0	0
004493	Robert E. Lee Recreation Center	487,564	27,039.31	45,008.04	0	0
004503	Cub Run S. V. Park	187,479	0.00	82,349.74	0	0
004522	Frying Pan Park	85,638	0.00	69,794.21	0	0
004528	Riverbend Park	49,382	10,856.07	19,850.26	0	0
004534	Park Contingency		0.00	1,035,741.80	0	0
004538	Park Easement Admin.	1,586,924	139,424.08	345,845.02	0	0
004558	Park Collections	49,141	381.78	3,685.46	0	0
004564	History Special Events	8,000	0.00	2,994.65	0	0
004567	Stratton Woods	1,220,907	39,651.49	341,679.57	0	0
004584	Nottoway Park	57,969	0.00	3,040.00	0	0
004592	Sully Plantation	596,489	11,297.89	327,292.46	0	0
004595	Mason District Park	434,150	0.00	171,907.07	0	0
004596	Wakefield	1,899,288	12,402.34	15,522.93	0	0
004626	Stuart Ridge/Sugarland Run Park	24,886	0.00	14,896.00	0	0
004638	Lake Braddock School Park	12,000	0.00	3,296.64	0	0
004701	Lake Accotink Park	10,994	10,993.64	0.36	0	0
004748	Gen. Park Improvements		357,737.05	464,884.89	0	0
004749	Site Information Management	2,642,000	0.00	685,262.05	0	0
004750	Park Proffers	9,433,881	416,046.09	6,171,469.23	0	0
004751	Park Rental Bldg. Maint.	1,222,081	104,048.00	340,660.50	0	0
004755	Union Mills Civil War Site	24,500	3,291.00	0.00	0	0
004758	Archaeology Proffers	154,732	8,843.74	89,256.02	0	0
004759	Stewardship Publications	50,251	(70.00)	40,754.78	0	0
004760	Stewardship Exhibits	13,325	3,828.95	8,637.52	0	0
004761	Lawrence Trust	281,401	0.00	134,670.16	0	0
004762	Golf Improvements	2,662,740	(13,241.00)	24,425.66	0	0
004763	Grants	570,279	9,457.28	294,621.06	0	0
004764	Mt. Air	46,701	0.00	4,942.92	0	0
004769	Mastenbrook Volunteer Grant Program	285,062	50,122.68	66,749.50	0	0
004771	Historic Huntley	428,317	0.00	412,425.83	0	0
004774	Gabrielson Gardens	2,000	0.00	2,000.00	0	0
004775	Open Space Preservation Contributions	442,101	50,000.00	242,101.00	0	0
004778	Land Acquisition Support	156,420	20,801.50	54,362.43	0	0
004780	Lake Fairfax Train Replacement	10,500	0.00	10,500.00	0	0
004782	CLEMY)ONTRI	720,443	130,741.20	589,684.85	0	0
004783	Linway Terrace	5,000	0.00	5,000.00	0	0
004785	Providence Area Park Improvements	83,050	0.00	60,000.00	0	0
004787	McLean Central Park	12,000	3,996.68	1,298.60	0	0
004788	West County Recenter	435,000	308,629.34	14,525.16	0	0

# Fund 371

## Park Capital Improvement Fund

Project #	Description	Total Project Estimate	FY 2006 Actual Expenditures	FY 2007 Revised Budget	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
004790	Laurel Hill Golf Improvements		(147,363.11)	0.00	0	0
004791	Popes Head Estate	5,055	0.00	5,055.00	0	0
004792	Hooes Road Park	735,000	241,217.26	65,675.15	0	0
004793	Great Falls Nike Community Park	51,780	0.00	0.00	0	0
004795	Pohick Stream Valley (Hidden)	100,000	0.00	0.00	0	0
004796	South Run S.V. - Mt. Vernon	50,261	0.00	50,261.00	0	0
004797	Arrowhead Park	158,000	46,149.99	8,862.50	0	0
004799	Wolf Trap	24,000	0.00	2,469.19	0	0
004800			0.00	122,000.00	0	0
<b>Total</b>		<b>\$28,780,766</b>	<b>\$1,887,801.22</b>	<b>\$13,539,139.60</b>	<b>\$0</b>	<b>\$0</b>

# Fund 117

## Alcohol Safety Action Program

### Alcohol Safety Action Program

#### Mission

To reduce the incidence of driving under the influence of alcohol (DUI) in Fairfax County through completion of a rehabilitative alcohol/drug education program, case management, public education, and referral to alcohol/drug treatment programs when necessary.

#### Focus

The Fairfax County Alcohol Safety Action Program (ASAP) serves a probationary function for the Circuit and General District Courts under the supervision of the ASAP Policy Board. The Fairfax ASAP is one of 24 ASAPs in Virginia and clients are court ordered, DMV referred, or participate voluntarily. The core programs are state mandated and address essential needs of clients including: intake, assessment, rehabilitative alcohol/drug education, referral to treatment, and case management to individuals charged with, or convicted of, driving under the influence of alcohol (DUI). In addition, ASAP provides alcohol/drug education programs for habitual offenders, a drug education program for first-time drug possession offenders, and programs for adolescent substance abusers. ASAP also participates in outreach activities that educate the community about its mission. Programs are available in English, Spanish and Korean. ASAP's continual focus will be the supervision of DUI offenders as well as the enforcement of the Code of Virginia. The agency will also continue to rely on partnerships with the courts, Commonwealth Attorney's office, and treatment providers.

#### THINKING STRATEGICALLY

Strategic issues for the department include:




- Providing educational programs to reduce the incidents of driving under the influence of alcohol or drugs; and
- Continuing efforts to maintain a fund balance sufficient to avoid deficit status during periods where referrals, and therefore client fee revenues to ASAP, decline.

The County is the fiscal agent for the Fairfax ASAP which is administered through the Department of Administration for Human Services. ASAP is expected to be a self-supporting agency, funded entirely by client fees with the County providing indirect support through office space and utilities. The State imposes a \$400 fee ceiling on per client costs for the state mandated core program. The agreement between the ASAP Policy Board and the Board of Supervisors provides that ASAP will endeavor to develop a reserve fund balance sufficient to avoid deficit status during periods where referrals, and therefore client fee revenues to ASAP, decline. Should surplus client fees above and beyond the balance required for a sufficient reserve fund become available in any fiscal year, the ASAP Policy Board will reimburse the County for the indirect costs noted above, or may request permission from the Board of Supervisors to expend such funds on the program. It should be noted that the number of clients has declined since peaking in FY 2004 due to decreased referrals to ASAP coming from the courts, although a slight increase is projected for FY 2008. The lower referrals (and resulting lower client fee revenues) combined with ongoing expenditure requirements will challenge the agency to maintain a positive balance in FY 2007 and beyond.

# Fund 117

## Alcohol Safety Action Program

### New Initiatives and Recent Accomplishments in Support of the Fairfax County Vision

 <b>Maintaining Safe and Caring Communities</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Continue to serve the community by offering alcohol education programs, referral to treatment, and probation supervision to individuals convicted of driving under the influence, over 90 percent of whom, according to DMV records, have not recidivated over a two year period.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Establish new partnerships with Fairfax County Public Schools and other community resources to improve DUI education and public information dissemination to the citizens of Fairfax County.		<input checked="" type="checkbox"/>
 <b>Creating a Culture of Engagement</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Served approximately 3,500 individuals in FY 2006 in the core alcohol/drug education program, with programs available in English, Spanish and Korean as needed.	<input checked="" type="checkbox"/>	
 <b>Exercising Corporate Stewardship</b>	<b>Recent Success</b>	<b>FY 2008 Initiative</b>
Continue efforts to maintain a sufficient fund balance in order to retain the staff necessary to ensure public safety, maximize program benefits, and avoid deficits when client fee revenues decline. This will be closely watched in FY 2008 as the number of clients has declined since peaking in FY 2004 due to decreased referrals to ASAP coming from the courts.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>

### Budget and Staff Resources

<b>Agency Summary</b>					
Category	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	16/ 16	16/ 16	16/ 16	16/ 16	16/ 16
Expenditures:					
Personnel Services	\$1,595,089	\$1,453,183	\$1,453,183	\$1,511,773	\$1,511,773
Operating Expenses	122,350	229,400	229,400	226,351	226,351
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$1,717,439</b>	<b>\$1,682,583</b>	<b>\$1,682,583</b>	<b>\$1,738,124</b>	<b>\$1,738,124</b>

<b>Position Summary</b>					
1	Probation Supervisor II	1	Probation Counselor III	1	Accountant I
1	Probation Supervisor I	6	Probation Counselors II	2	Administrative Assistants IV
		1	Administrative Associate	3	Administrative Assistants II
<b>TOTAL POSITIONS</b>					
<b>16 Positions / 16.0 Staff Years</b>					

# Fund 117

## Alcohol Safety Action Program

---

### FY 2008 Funding Adjustments

The following funding adjustments from the FY 2007 Revised Budget Plan are necessary to support the FY 2008 program:

- ◆ **Employee Compensation** **\$58,590**  
An increase of \$58,590 is due primarily to salary adjustments necessary to support the County's compensation program.
  
- ◆ **Operating Expenses** **(\$3,049)**  
A decrease of \$3,049 is due primarily to savings in professional/consultant services.

### Board of Supervisors' Adjustments

*The following funding adjustments reflect all changes to the FY 2008 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2007:*

- ◆ The Board of Supervisors made no adjustments to this fund.

### Changes to FY 2007 Adopted Budget Plan

*The following funding adjustments reflect all approved changes in the FY 2007 Revised Budget Plan since passage of the FY 2007 Adopted Budget Plan. Included are all adjustments made as part of the FY 2006 Carryover Review and all other approved changes through December 31, 2006:*

- ◆ There have been no revisions to this fund since the approval of the FY 2007 Adopted Budget Plan.

*The following funding adjustments reflect all approved changes to the FY 2007 Revised Budget Plan from January 1, 2007 through April 23, 2007. Included are all adjustments made as part of the FY 2007 Third Quarter Review:*

- ◆ The Board of Supervisors made no adjustments to this fund.

# Fund 117

## Alcohol Safety Action Program

### Key Performance Measures

#### Objectives

- ◆ To provide a comprehensive alcohol/drug education program to individuals charged with driving under the influence of alcohol (DUI) that results in 92 percent of clients who have successfully completed the probationary period two years prior and have not recidivated.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2004 Actual	FY 2005 Actual	FY 2006 Estimate/Actual	FY 2007	FY 2008
<b>Output:</b>					
Individuals served in ASAP education program	4,298	4,031	3,424 / 3,466	2,868	3,138
<b>Efficiency:</b>					
Cost per individual served	\$313	\$372	\$419 / \$411	\$487	\$455
<b>Service Quality:</b>					
Percent of individuals satisfied	97%	97%	97% / 97%	97%	97%
<b>Outcome:</b>					
Percent of individuals completing the program two years prior who have not recidivated based on Department of Motor Vehicles (DMV) records	92%	92%	92% / 92%	92%	92%

### Performance Measurement Results

It should be noted that clients referred by the Courts to programs other than ASAP's core education program are not required to pay the full state-mandated fee and are not counted in the above table. Service Quality, a measurement of client satisfaction with ASAP education classes, has remained at the 97 percent level since FY 2001, and is projected to remain at this high level. The percentage of individuals completing the core education program two years prior who have not recidivated has remained at 92 percent and is expected to remain at that level in FY 2007 and FY 2008. The number of individuals served peaked in FY 2004, but has declined through FY 2006 due to lower referrals coming from the courts. This lower total of referrals combined with ongoing expenditure requirements have resulted in a steady increase in the cost per individual served over this time period. A level over \$400 per individual is not sustainable as the state has imposed a \$400 per client maximum fee. ASAP is taking measures to control expenditures during this extended period of lower referrals from the courts.

# Fund 117

## Alcohol Safety Action Program

### FUND STATEMENT

Fund Type G10, Special Revenue Funds

Fund 117, Alcohol Safety Action Program

	FY 2006 Actual	FY 2007 Adopted Budget Plan	FY 2007 Revised Budget Plan	FY 2008 Advertised Budget Plan	FY 2008 Adopted Budget Plan
<b>Beginning Balance</b>	<b>\$133,788</b>	<b>\$10,000</b>	<b>\$67,981</b>	<b>\$67,981</b>	<b>\$67,981</b>
Revenue:					
Client Fees	\$1,578,269	\$1,547,958	\$1,547,958	\$1,567,874	\$1,567,874
ASAP Client Intake	11,030	5,500	5,500	12,000	12,000
ASAP Client Out	(28,647)	(18,000)	(18,000)	(24,000)	(24,000)
ASAP Restaff	2,668	2,125	2,125	3,000	3,000
Interest Income	2,587	5,000	5,000	3,000	3,000
Other Fees	85,725	140,000	140,000	176,250	176,250
<b>Total Revenue</b>	<b>\$1,651,632</b>	<b>\$1,682,583</b>	<b>\$1,682,583</b>	<b>\$1,738,124</b>	<b>\$1,738,124</b>
<b>Total Available</b>	<b>\$1,785,420</b>	<b>\$1,692,583</b>	<b>\$1,750,564</b>	<b>\$1,806,105</b>	<b>\$1,806,105</b>
Expenditures:					
Personnel Services	\$1,595,089	\$1,453,183	\$1,453,183	\$1,511,773	\$1,511,773
Operating Expenses	122,350	229,400	229,400	226,351	226,351
Capital Equipment	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$1,717,439</b>	<b>\$1,682,583</b>	<b>\$1,682,583</b>	<b>\$1,738,124</b>	<b>\$1,738,124</b>
<b>Total Disbursements</b>	<b>\$1,717,439</b>	<b>\$1,682,583</b>	<b>\$1,682,583</b>	<b>\$1,738,124</b>	<b>\$1,738,124</b>
<b>Ending Balance<sup>1</sup></b>	<b>\$67,981</b>	<b>\$10,000</b>	<b>\$67,981</b>	<b>\$67,981</b>	<b>\$67,981</b>

<sup>1</sup> Ending Balance fluctuations are the result of the uncertain nature of client referrals to ASAP-sponsored programs. The agreement between the ASAP Policy Board and the Board of Supervisors provides that ASAP will endeavor to develop a reserve fund balance sufficient to avoid deficit status during periods where referrals, and therefore client fee revenues to ASAP, decline.



1742